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***CITY OF GRAND RAPIDS
FISCAL PLAN
FISCAL YEARS 2012 - 2016***

MAYOR

George K. Heartwell

CITY COMMISSIONERS

First Ward

Dave Shaffer

Walt Gutowski

Second Ward

Rosalynn Bliss

Ruth E. Kelly

Third Ward

Elias Lumpkins

James B. White

CITY MANAGER

Gregory A. Sundstrom

CHIEF FINANCIAL OFFICER

Scott Buhner

BUDGET PERSONNEL

Karen Mendez

Gary Mortensen

Nancy Recker

Steve Schmuker

DISTINGUISHED BUDGET PRESENTATION AWARD

The Government Finance Officers Association of the United States and Canada (GFOA) presents an award for Distinguished Budget Presentations.

In order to receive this award, a governmental unit must publish a budget document that meets strict program criteria as a policy document, as an operations guide, as a financial plan and as a communications medium.

The City of Grand Rapids has most recently received this award for the Fiscal Year beginning July 1, 2010.

This marks the twenty third consecutive year that the City has been honored in this way by the GFOA. The award is valid for a period of one year only. We believe this current budget continues to conform to program requirements and we are submitting it to the GFOA for review.

A copy of this noteworthy award is presented on the following page.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

City of Grand Rapids

Michigan

For the Fiscal Year Beginning

July 1, 2010

President

Executive Director

TABLE OF CONTENTS

	<u>Page</u>		<u>Page</u>
I MANAGER'S TRANSMITTAL LETTER	1	VI INTERNAL SERVICE FUNDS	
		Base Year Reconciliations to CAFR	123
		Engineering Services	124
II BUDGET BASICS		Facilities Management	125
Organizational Chart	29	Health Insurance	126
Mission Statement	30	Information Technology	127
About the City	31	Motor Equipment System	128
Budget Process	36	Risk Management	129
Rate Sheet	39	Wireless Broadband	130
Budget Guidelines	42		
Revenue Overview	47	VII ENTERPRISE FUNDS	
Department Structure	63	Base Year Reconciliations to CAFR	131
Budget By Functional Group	64	Auto Parking System	133
		Cemetery	135
III THE FUNDS		Golf Course	136
Introduction to Fund Summaries	65	Sewage Disposal System	137
Fund Structure	66	Sewage Disposal System-Cash Projects	138
Description of Funds	67	Sewage Disposal System-Bond Projects	139
Approved Appropriations by Fund Classification	77	Water Supply System	140
Sources and Uses - Three Year Summary	78	Water Supply System -Cash Projects	141
Combined Budgeted Funds	81	Water Supply System-Bond Projects	142
IV GENERAL OPERATING FUND		VIII DEBT SERVICE/CAPITAL/PERMANENT FUNDS	
Base Year Reconciliations to CAFR	83	Base Year Reconciliations to CAFR	143
General Operating Fund Statement of Operations	84	Capital Improvement	144
Operating Transfers	85	Capital Reserve	149
		Cemetery Perpetual Care	150
V SPECIAL REVENUE FUNDS		Debt Retirement	151
Base Year Reconciliations to CAFR	95	61st District Court	152
After School Programs	98	Firefighter Retiree Health Care	153
Building Inspection	99	General Retiree Health Care	154
Community Dispatch	100	Police Retiree Health Care	155
DNR Properties	101	Streets Capital	156
Downtown Improvement District	102		
Drug Law Enforcement	103	IX GRANTS	
Local Streets	104	254-Other Grants	160
Major Streets	107	255-Police Grants	163
Michigan Justice Training	110	259-Fire Grants	165
Parks and Recreation	111	269-CDBG Grants	166
Property Management	112	270-Lead Hazard Grants	169
Public Library	113	278-HOME Grant	171
Receivership	114	CUDIS5741-61st District Court Grant	173
Refuse Collection and Disposal	115		
Sidewalk Repair	118		
Transformation Fund Statement of Operations	119		
Vehicle Storage Facility	122		

TABLE OF CONTENTS

	Page		Page
X ADMINISTRATIVE SERVICES GROUP		XV PUBLIC SAFETY	
Human Resources	177	Police	248
Administrative Services	179	Fire	252
		61st District Court	254
XI COMMUNITY SERVICES		Attorney	256
Community Development	184	XVI APPENDICES A & B - REVENUE	259
Public Services	188	XVII APPENDIX C - CAPITAL SUMMARY	281
XII DESIGN DEVELOPMENT AND ENTERPRISE GROUP		XVIII APPENDIX D - NEIGHBORHOOD INVESTMENT PLAN	401
Design and Development	198	XIX APPENDIX E - BUDGET PREPARATION CALENDAR	403
Engineering	202	XX APPENDIX F - LONG TERM INDEBTEDNESS	405
Enterprise Services	204	XXI APPENDIX G - 10 YEAR REVENUE HISTORY	417
XIII FISCAL SERVICES GROUP		XXII APPENDIX H - SUSTAINABILITY PLAN	419
Facilities and Fleet Management	216	XXIII APPENDIX I - PERSONNEL SCHEDULES	461
Fiscal Services	219	XXIV APPENDIX J - GLOSSARY	491
Technology and Change Management	221	XXV APPENDIX K - GENERAL ADMINISTRATION	499
Treasury	223	XXVI APPENDIX L - OTHER	503
Comptroller	236		
XIV OTHER			
Library	239		
Clerk	241		
Executive	243		



CITY OF GRAND RAPIDS, MICHIGAN

July 1, 2011

Mayor and City Commissioners:

The last two fiscal years have been transformative. The pace of our transformation will now accelerate rapidly as together we strive to accomplish the changes required to become the sustainable, quality of life city we have envisioned.

We have little time and there is much to accomplish in FY2012 and over the next three fiscal years. Last fiscal year, we embarked on a journey to sustainability. While we were not able to pinpoint the destination or the exact route, we accepted that we needed to move ahead and could only keep the best of our past to carry forward. That is what we have done through the work of our Transformation Advisors, Design Teams, Service Application Advisors, and departmental transformation plans. These groups have helped define our community's future and set the course to that destination.

The FY2012 Fiscal Plan will accelerate the process change by linking fiscal and transformation plans to drive us toward a destination where ongoing revenues are in balance with ongoing expenditures and we can afford and assure the quality of life required for Grand Rapids to succeed. Our progress will be accelerated by:

1. Creating a special Transformation Fund to account for temporary income tax revenues not required to meet Police and Fire staffing commitments. Once isolated, these funds will be available to make investments that provide tangible, rapid, and monetary return-on-investment that accelerate transformation;
2. Establishing aggressive savings targets for all General Operating Fund departments, particularly the Police and Fire Departments and District Court, and all funds supported by the General Operating Fund must be accomplished over the five-year horizon of this budget;
3. Developing a Five-year Fiscal Plan that will align ongoing expenditures with ongoing revenues to permit us to become financially sustainable, based on achievement of Transformation Investment Plan targets;

4. Identifying transformation objectives and establishing metrics to measure accomplishments as part of the Fiscal Plan. Every staff member will be engaged in one or more of these critical value streams. The work included in the Transformation Investment Plan has been inspired by the City Commission through their retreats and official actions, Transformation Advisors, Service Application Advisors, Design Teams, departmental transformation plans, and staff;
5. Incorporating the elimination of the entitlement-based statutory revenue sharing and the proposed competitive, standards-based replacement program;
6. Making strategic capital investments with severely limited resources to leverage maximum possible outcomes;
7. Establishing a managed competition environment that focuses on outcomes, customer service, employee productivity, and competitive service deliver costs;
8. Encouraging service coordination and consolidations based on the distinct competencies of Kent County, Wyoming, Kentwood, and other communities;
9. Accomplishing the required reduction in the cost of total employee compensation;
10. Developing sustainable investment and business plans to produce outcomes for parks and recreation, streets, capital improvements, storm water management, street lighting, District Court, cemeteries, and the golf course; and
11. Engaging in the definition of the new Michigan.

We still have much ground to cover on our journey, but the route and destination are becoming clearer. New obstacles and opportunities will present themselves along the way. The tools we have developed will permit us to adjust our trajectory to overcome obstacles and welcome opportunities as we move forward together. Following this template will return us to financial sustainability during the next five years. It will construct the platform that will foster a quality of life that will help enable Grand Rapids residents, businesses, and visitors to enjoy prosperity.

Recent Steps on our Transformation Journey

The following are highlights of our work over the past nine months.

- The City Commission adopted a balanced budget with a \$33,000 surplus after resolving a \$33 million operating deficit.
- The City Commission passed a resolution directing the City's highest transformation priorities as improving customer service, reviewing City operations, reducing employee compensation, and consolidating City assets.

- The City Commission designated four Design Teams to develop recommendations and report to the City Commission on Customer Service, Sale of City Assets, Police and Fire, and Parks and Recreation.
- City staff reorganized to flatten the organization and achieve efficiencies with newly combined units into larger departments, such as the Enterprise Services Department, Treasury Department, and Public Services Department.
- The City began the single stream recycling program.
- The City Manager began posting his monthly video blog on the City's transformation.
- The City unveiled a new transformation website to permit businesses and citizens to transparently track the City's progress, at <http://transform.mygrcity.us>
- The City converted to a VoIP digital telephone system to provide significant technological improvements and reduce operating costs by 75%, saving nearly \$750,000 per year.
- The City successfully consolidated emergency dispatch operations with the City of Wyoming.
- City staff developed wireless building inspections and code compliance systems, permitting citizens to track us online.
- The City advanced our partnership with neighborhood associations to address code compliance issues, accomplishing the outcomes while significantly reducing the City's enforcement efforts.
- The City received 10% total compensation reductions from elected officials, appointed officials, top managers, and non-represented employees.
- The City consolidated operations at 1120 Monroe and lowered costs by signing tenants.
- City staff developed a new smart phone app for citizens to request services.
- The City lowered water and sewer rates.
- The City Commission adopted a rate methodology to reduce the volatility of water and sewer rates.
- City staff brought online WebProcure, the City's new Internet based purchasing system.
- City staff expanded use of the District Court's Community Service work program.
- City staff continued to use LEAN to increase the efficiency of City systems.

- City staff conducted a comprehensive review of internal charges and cost allocation.
- City staff created the Transformation Research and Analysis Team of student researchers to assist with City research through a partnership with Grand Valley State University.
- The City Commission created a new City Forester position.
- City staff provided electronic crime analysis reporting to neighborhood crime prevention workers.
- City staff provided an online reporting system for citizens to report crime.
- The City offered e-filing for personal property tax statements.
- The City increased the number of taxpayers using e-filing for income tax returns.
- City staff created the Customer First Response Team (CFR) designed to serve as a single point of contact for Commissioners, neighborhood and business associations to take a holistic problem-solving approach.

The Transformation Advisors

What began as several uncertain steps at the end of FY2010 has emerged as the outline of a bold and imperative journey to reach a financially sustainable destination. We have shed the sense of the loss that threatened to paralyze us. We have generated momentum accelerating toward a new world. The Transformation Advisors have been a significant driver of that momentum. In their February 22, 2011, report to the City Commission and the community, the Advisors stated:

“We want an exemplary quality of life that is supported by a strong and stable local government that is financially sound. Unfortunately, we face a difficult reality. Neither our current nor our desired quality of life can be sustained without transformation. It is clear that incremental improvement of our old models of service delivery will only slow the rate of failure, not provide for our future. The financial condition and future liabilities of local and state coffers cannot carry the burden of employee health and retiree benefits or continue to support traditional models of service delivery. Recent funding cut proposals by Federal and State officials warn of even greater difficulties ahead.

Our City’s present and future financial challenges can only be effectively addressed by forthrightly confronting the whole reality before us; all of the recommendations contained in this report will contribute to creating a sustainable future and should be implemented. Our community must tackle these complex and

difficult issues with data, discussion, and deliberate decision-making. We must work together to take the best of our past and carry it with us as we create the next Grand Rapids together.

Achieving a financially sound budget that sustains the important values and visions of our community will be extremely difficult, but this work is necessary for our community's prosperity. The City of Grand Rapids must become a more nimble organization unburdened by legacy costs and focused on systemic change if the outcomes required by our community, as we know them, are to endure. We believe that the following areas should receive immediate attention:

Address the Structural Deficit. Costly pension and unfunded retiree healthcare obligations have contributed to the creation of a structural imbalance that will reduce services across all levels of City government and impair the ability of the City to address important community outcomes. City management and employees have made significant progress on reducing and controlling the costs of retiree health care. Now the annual required contribution for retiree health care must be funded to consolidate these important gains. The cost of benefits for future retirees and fringe benefits for current employees must become consistent with those of the private and nonprofit sectors.

Reform Public Safety. Following current best management practices will not be enough to prevent future cuts in staff or services for the two largest City departments. Police and Fire comprise 63% of the General Operating Fund budget. Entirely new models of service delivery that keep the community safe and produce the same, or better, outcomes are essential. Data and information sharing must be a high priority to understand and modernize these departments in order to preserve our community's safety and capture savings for other valued community priorities. We support consolidation of police and fire services with local partner communities.

Invest in Streets and Infrastructure. Deferred investment and disinvestment in our physical infrastructure cannot continue. Revenues must be increased to pay for maintenance and reconstruction of our community's streets, alleys, and bridges. The State of Michigan should be encouraged to increase the state gas tax or, failing that, a dedicated local tax proposal should be examined to ensure proper maintenance and management to avoid exponentially higher replacement costs. Following a Complete Streets strategy so that all citizens have access to meet daily needs by bike, car, walking, or transit is important. Neighborhood infrastructure assets, such as housing stock and streetscapes, are the foundation of our community. Investment is necessary to prevent deterioration of our infrastructure, encourage economic development activities, and position our citizens and city for the future.

Focus on Quality of Life. A comprehensive strategy for improved parks and green space, great neighborhoods, crime prevention, recreation, and culture must be devised and implemented to position our community for a successful future. It is important to constantly examine and concentrate on these issues to discover consolidation opportunities, public/private partnerships, and new methods of service delivery. Our City's ability to attract and retain residents, workers, and businesses over time will rely heavily on quality of life as the economy continues to shift to knowledge-based industries.

Decision-making must be outcomes-based for measurable success. A focus on rebalancing existing resources must be made first, with an understanding of the inherent trade-offs that will be made in serving the public. Existing resources such as the City's Master Plan, Green Grand Rapids, and Sustainability Plan provide guidance on priorities. The City's fiscal capacity to invest and maintain public infrastructure and provide quality of life services is determined by its economic health. Continued poor health of our City's finances will assuredly deter our community's ability to maintain or encourage investment in the future without intentional and immediate bold action. We believe these recommendations are the path to a sustainable future, however, we cannot emphasize enough that time is of the essence.

Basis for Decision-Making

Achieving a financially sound future that sustains the important values and visions of our community will be an extremely challenging task. A vision for our work was developed to describe our intentions as the Transformation Advisors. In addition, five tenets emerged as we reviewed the structural fiscal challenges, best management practices, and service delivery models of our local government. These tenets are intended to provide guidance to the City Commission as budget decisions are rendered and as the community looks to create the sustainable city of the future.

Vision

Essential City services shall improve the competitiveness of our neighborhoods, downtown, city, county, and region; and sustain our community as a vibrant and desirable place to live, recreate, and conduct business. Innovative and progressive responses shall ensure successful outcomes that contribute value to our community.

Tenet #1: Quality of Life

The future growth and vitality of our community is dependent upon important quality of life investments, which will in turn assist in improving our economic condition. The City must develop the capacity to invest in, and maintain, public infrastructure and provide quality of life services such as recreation and culture; otherwise, the poor health of our City's finances will assuredly deter the community's ability to attract and retain business,

jobs, and households that drive investment. A poor level of maintenance of our streets, parks, housing stock, and streetscapes is wholly unacceptable if the community wishes to achieve economic transformation and world-class competitiveness.

The answer for some communities to solve their budget woes has been to ignore any services not deemed “essential.” Under a very narrow scope, this preserves police and fire ranks for a time while sacrificing all other functions including streets, cemeteries, parks, code compliance, and capital improvements. We find this option to be entirely undesirable.

Tenet #2: Outcomes-Based

Our focus must be outcomes-based in order to create a sustainable future and achieve long-term, measurable success. The priorities of a sustainable city should be defined in terms of outcome statements and targets, with an eye on affordability. Outcomes are very similar to Goals, but with more rigorous standards. Outcomes are defined as quantifiable and/or identifiable results that are derived from community goals or expectations; they do not describe how a service will be provided or who will provide it – only that there is a positive and clearly defined result. The measure of success will be when the outcomes required to produce our sustainable future are in balance with available resources.

Tenet #3: Trade-Offs

We must be continually mindful that there are trade-offs to any decision. There is a tension between business and social objectives; the business case does not always fit the role of government. The indigent must be buried with dignity, garbage service must be available to all, and illegal dumping in alleys must be cleaned – all with no expectation for an economic return but for the betterment of our city. The role of government can be challenging and does not always make economic sense. There are certain obligations that must be fulfilled for the benefit of the common good. However, the justification for a service, no matter for what or to whom, should be visible and known so that the community can understand the costs.

Tenet #4: Guiding Documents

The City’s Master Plan, Green Grand Rapids Report, and Sustainability Plan have established the foundational context and vision of the future for our city. Hundreds of meetings with thousands of City residents and stakeholders that contributed to the creation of these documents should be honored and respected. These shall be the guiding documents for decision-making as the city transforms.

Tenet #5: Rebalance Existing Resources First

City government must first look to reduce costs within existing budget parameters. Savings that can be generated from existing operations should be sought in order to create additional budget capacity (or “cap space”) that will allow funding to be reallocated to other important outcomes that are presently unfunded or severely underfunded priorities. It is desired that permanent cost reductions in the area of one outcome may create additional room in the budget for another outcome that the community values.

In addition to relying on existing resources, to become sustainable and provide the outcomes that the community desires (at the appropriate level of service), new tools may be required that can create additional funding streams for the General Operating Fund. For example, an increase in the State’s gas tax would assist in augmenting shrinking streets capital funding. We believe that presently unfunded or severely underfunded outcomes in the City’s budget, including working capital, parks, streets, cemeteries, and others must be recognized, as these are generally important quality of life attributes of a sustainable city that are being harmed due to lacking resources. Ignoring these service areas, however, will not unburden city obligations and, in the end, may increase future expenses to city taxpayers.”

The Transformation Advisors’ full report, at www.grcity.us includes a series of recommendations that will serve as a guide for transformation mapping.

City Commission Resolution on Transformation Priorities

Two FY2011 City Commission retreats have provided critical direction, including adoption of a resolution that focused the organization on four transformation priorities.

1. Improve customer service
2. Review City operations
3. Reduce employee compensation
4. Consolidate City assets

Design Teams

The City Commission formed design teams to help guide their activity in four key areas: Customer Service, City Assets, Parks and Recreation, and Police and Fire. Each design team provided interim reports to the City Commission on February 22, 2011. These reports were considered in the Transformation Investment Plan. The full reports can be found at www.grcity.us

Service Application Advisors

The Service Application Advisors developed a framework for evaluating new initiatives, new ways of providing service, and considering opportunities for managed competition. A key focus has been to identify potential services for which applications might be developed. Their report can be found at www.grcity.us

Mapping the Path to our Transformation Destination

The work of the Transformation Advisors, Design Teams, Service Application Advisors, City Commission, and staff has provided critical guidance that has contributed essential elements to help build our Transformation Investment Plan. As we move forward, the Transformation Investment Plan will continue to evolve. Accomplishing elements of the Plan and matching that progress to execution of the fiscal plan will position us for a sustainable future. Every department and each staff member will be engaged in one or more of the mission critical value streams. Continuing community engagement, constant communication, support, and discernment will also be critical as we shape the next Grand Rapids together.

Early FY2011 accomplishments will stream forward into FY2012 and future fiscal years. We will address the structural deficit, reform public safety services, invest in streets and infrastructure, improve transparency, accountability, and communication; enhance citizen engagement and customer service; and focus on quality of life. Following the Transformation Investment Plan and achieving its outcomes will align ongoing expenditures and revenues and return us to financial sustainability. The Transformation Investment Plan will heed the advice of the Transformation Advisors that urged the community, City Commission, and staff in their February 22, 2011, report to adhere to four *Principles for Success* in their transformational work:

Invest. Acceleration of the rate of progress is essential if we are to become sustainable. Investment in outside change management and process improvement resources is encouraged. Immediate attention should be given to targeted systemic change, including reviews of the employee classification, human resource services, property assessing and other major systems.

Plan, Leap, Learn, and Improve. Repeat. New paradigms must be created to address desired outcomes and the provision of City services. The City must make a series of transformative leaps and become a learning organization that is focused on systemic change, innovation and continuous improvement if the services required to deliver the quality of life outcomes expected in a prosperous community are going to be produced in line with financial and staff resources. Leaps must be repeated regularly.

Measure. It is essential that the City have the ability to measure and track progress on key metrics in real time and be able to communicate that information in a transparent manner to stakeholders, residents and staff.

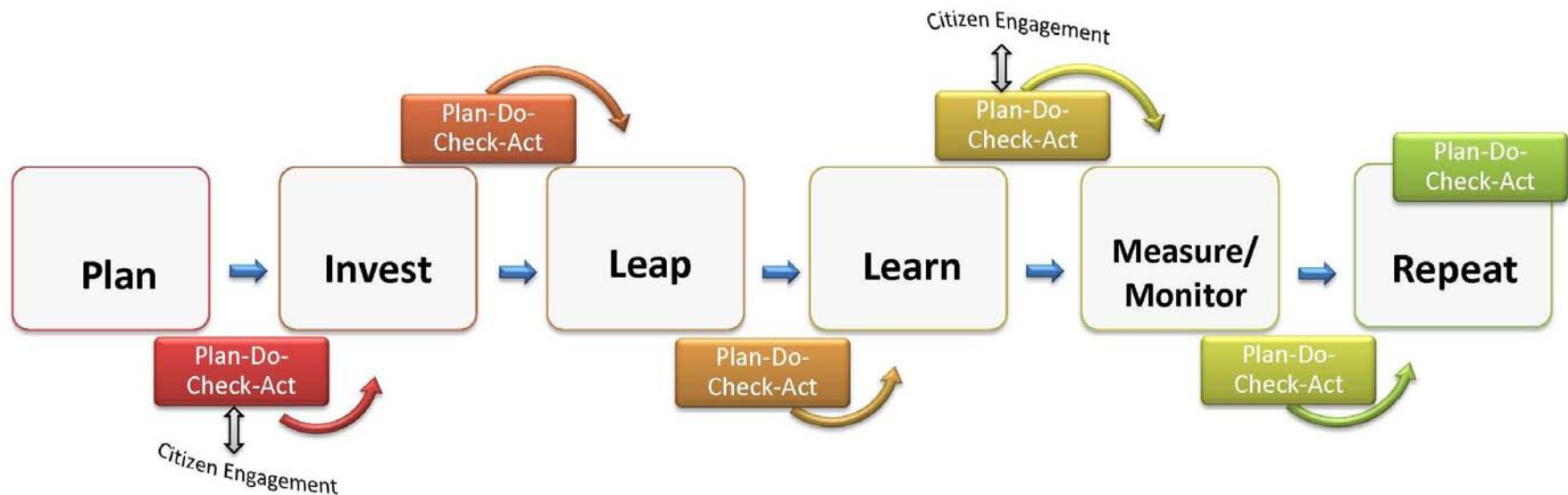
Monitor. Continued monitoring, evaluation, and reporting of the City’s progress by us, the Transformation Advisors, is expected over the next four years. We are committed to following the transformation of our City government and assisting the City Commission in whatever way is necessary to implement our recommendations.

Transformation Process

City staff will follow a process that relentlessly seeks significant transformational leaps in efficiency, cost reductions, and customer service improvements. The process will follow a citizen engagement-driven series of plan-do-check-act actions. The City Commission, City staff, Transformation Advisors, and the entire community will work together within a continual learning process. *Plan. Leap. Learn. Improve. Repeat.*

Together, we will create new paradigms by making a series of transformational leaps. In our learning organization, we will focus on systemic change, innovation, and continuous improvement. If the outcomes required to provide important quality of life services expected in a prosperous community are to be achieved in line with the City’s financial resources, transformational leaps must be achieved and we must continue to plan, leap, learn, and then repeat.

Continuous monitoring, evaluation, and reporting of the City’s progress must occur regularly. It is essential to measure and track progress on key metrics in real time, and then be able to communicate that information in a transparent manner to Commissioners, customers, citizens, and staff. We must remain vigilant to continually monitoring, evaluating, and reporting the City’s progress. This commitment by everyone will gain the support of our customers and citizens and ensure our timely transformation.



Transformation Themes

The Transformation Investment Plan has been organized into six themes derived from the work of the Transformation Advisors, Design Teams, and City Commission. Each color-coded theme links to our Sustainability Plan's outcomes and targets and will accelerate our progress toward their accomplishment. The Transformation Investment Plan is consistent with the themes introduced by Governor Snyder in his March 21, 2011, urban policy speech delivered in Grand Rapids City Hall. The Fiscal Plan and the Transformation Investment Plan will be organized around the following themes.

Transformation Investment Plan Themes



Public Safety

Police * Fire * Court



Streets and Infrastructure

Street Capital * Major/Local Streets * Capital Improvements



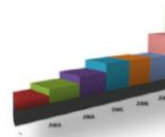
Quality of Life

Parks and Recreation * Code Compliance * Community Development * Economic Development



Transparency, Accountability, and Communications

Dashboards * Performance Metrics * New Communications Presence



Transforming City Operations

Resolving Structural Deficits * Addressing Employee Legacy Costs * Leveraging Technology * New Business Plans for Parks, Courts, Streets, Stormwater, Street Lighting, Cemeteries, Golf Course



Citizen Engagement/Customer Service

Customer Service Standards * Citizen Self-Service * 3-1-1 * MyGRCityPoints * Customer First Response * Customer Relations Management

Transformation Investment Plan

The Transformation Advisors recommended an implementation plan that clearly assigned tasks and time specified milestones to ensure that necessary outcomes are achieved. The Transformation Investment Plan specifies objectives from FY2011 through FY2016. Where possible, anticipated beginning and completion dates have been identified.

The plan will evolve as progress is made, as learning continues, and as opportunities are created or recognized. The Transformation Advisors recommended that the organization plan, leap, learn, improve, and repeat. To that, we added the concept of *investing* in transformational outcomes and then measuring and monitoring the results.

As we move forward, the Transformation Advisors have requested a continuing role in monitoring our progress. They will be fully engaged. The balance of our community can be engaged as we share regularly through a variety of methods and channels.

Resource needs are being identified. It is expected that the Transformation Fund will be used for major investments that produce transformational returns in the near term.

The City Commission will be the Transformation Investment Fund managers. They will decide where and how to make investments, to accelerate the rate of progress to become sustainable. They will target their investments for significant systemic improvements with tangible economic results. They will be the change management funders. They will lead the change with their investment decisions.

The Transformation Investment Plan will deliver General Operating Fund results that will return the City to financial sustainability, where ongoing expenditures are aligned with ongoing revenues over the five-year planning period. Investing deliberately in the Transformation Investment Plan will deliver sustainable financial results if we are nimble in its implementation and committed to delivering its outcomes in a dynamic environment that is jammed with both challenges and opportunities.

The following is the first iteration of a dynamic plan of how we can transform to become a financially sustainable organization that is part of a sustainable community that provides the important urban services necessary for a high quality of life city that we deserve, as measured by the triple bottom line.

If we are to become sustainable, to remain an important pillar of this community, to provide a platform for citizens and businesses to flourish, we must transform within our five-year horizon. In short, Transformation = Sustainability.

TRANSFORMATION INVESTMENT PLAN

Public Safety

FY2011			FY2012						FY2013						FY2014						FY2015/16							
March	April	May	June	July	August	Sept	Oct	Nov	Dec	Jan	Feb	March	April	May	June	July	August	Sept	Oct	Nov	Dec	Jan	Feb	March	April	May	June	July-June

Regionalize Emergency Preparedness Planning and Management

Review state supported Single Court of Jurisdiction at state level

Complete work of Police/Fire Design Team
Police Transformation Team—develop recommendations to transform police operations

Police transformation savings (\$1,162,674)	Police transformation savings (\$2,403,982)	Police transformation savings (\$3,689,014)	Police savings (\$5,045,925/ \$5,184,998)
Fire transformation savings of (\$730,197) by implementing new technologies and techniques	Fire transformation savings of (\$1,529,782) by implementing new technologies and techniques	Fire transformation savings of (\$2,336,441) by implementing new technologies and techniques	Fire savings (\$3,217,390/ \$3,322,263)

Consolidate Police special team with UMMM partners

Emergency Medical Services Review by KCEMS

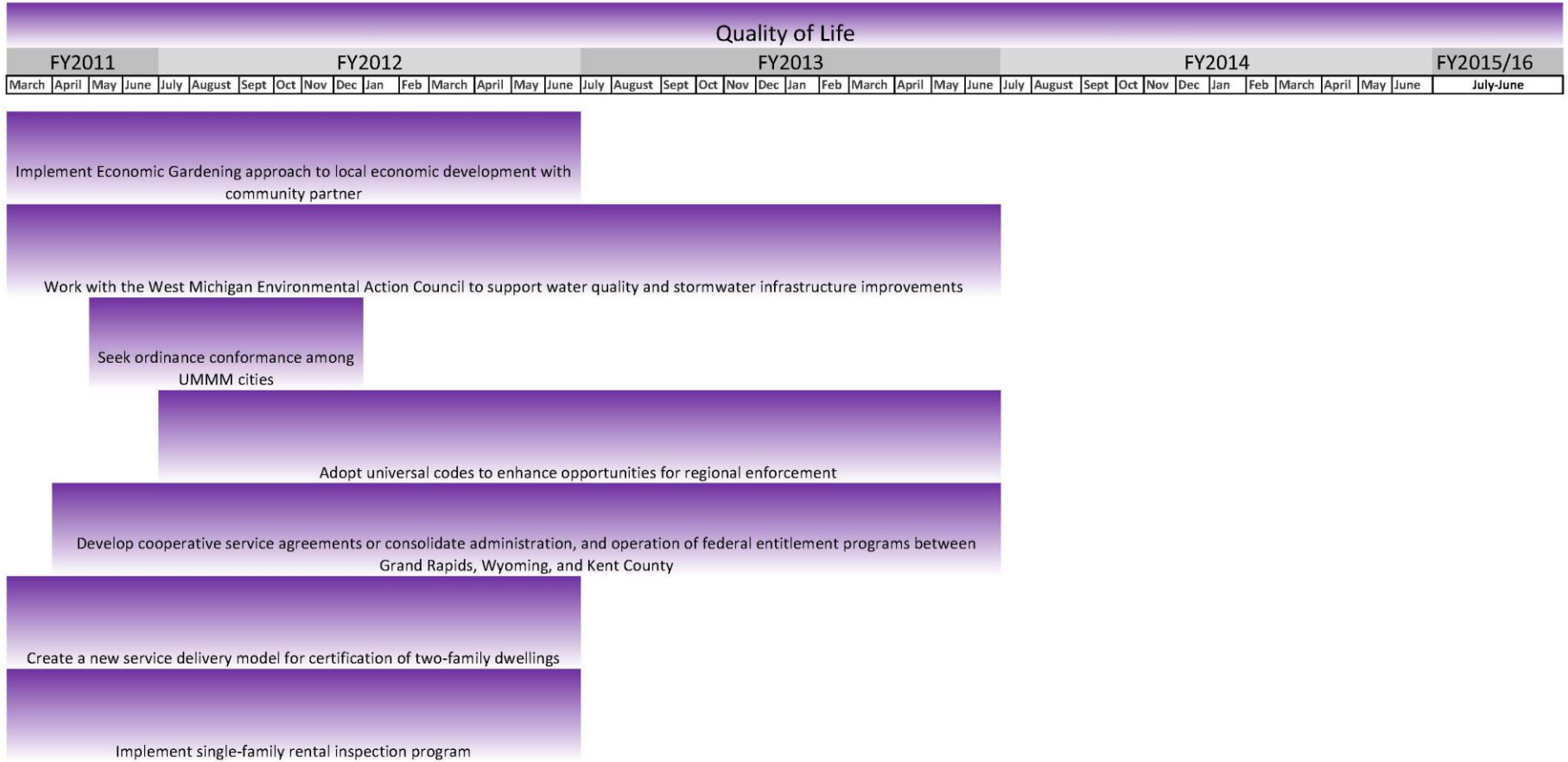
Conclude fire consolidation discussions with Wyoming and Kentwood
Launch ICMA Consulting Services
Study of Police and Fire operations in partnership with Kentwood and Wyoming

Court transformational savings (\$284,000)	Court transformational savings (\$561,360)	Court savings (\$881,814/ \$995,087)
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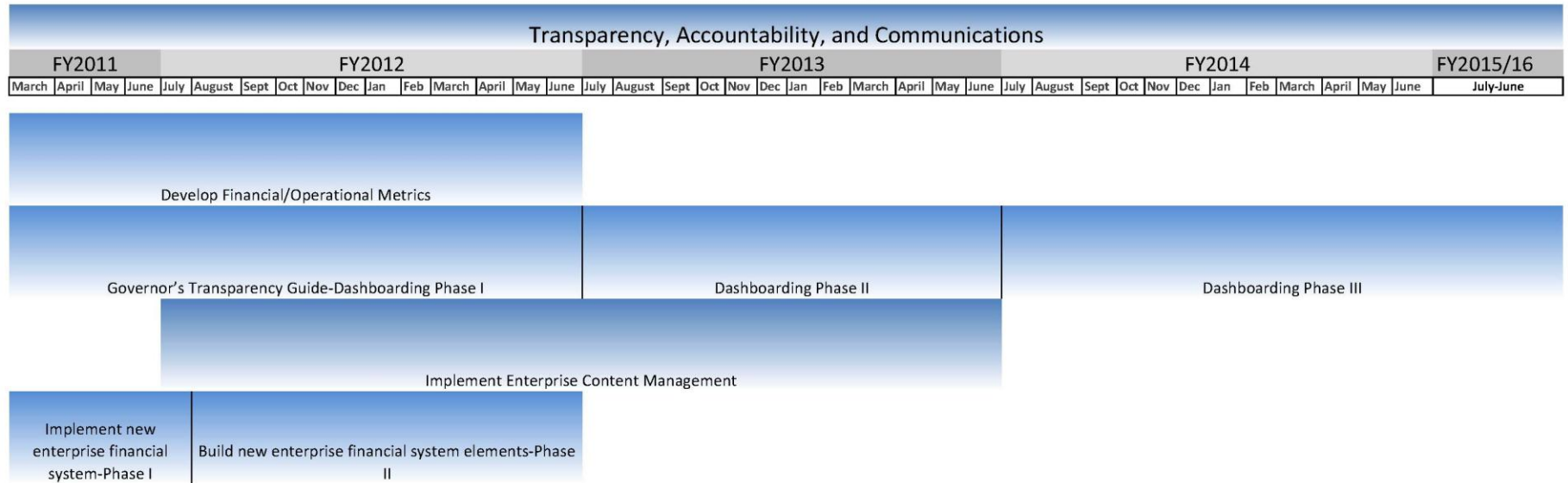
TRANSFORMATION INVESTMENT PLAN

Streets and Infrastructure																																								
FY2011					FY2012					FY2013										FY2014					FY2015/16															
March	April	May	June	July	August	Sept	Oct	Nov	Dec	Jan	Feb	March	April	May	June	July	August	Sept	Oct	Nov	Dec	Jan	Feb	March	April	May	June	July	August	Sept	Oct	Nov	Dec	Jan	Feb	March	April	May	June	July-June
Update 21st Century Infrastructure Task Force Report																																								
Implement "Complete Streets" policy to guide investments																																								
Identify the resources to improve the condition of Grand Rapids' street system, through increased State, Regional, and Local sources																																								
															Cemeteries transformation savings (\$85,000)					Cemeteries transformation savings (\$90,000)					Cemeteries savings (\$100,000/\$125,000)															
Work with Governor Snyder and the Legislature to reinvent funding for Michigan Streets to increase funding for Grand Rapids																																								

TRANSFORMATION INVESTMENT PLAN



TRANSFORMATION INVESTMENT PLAN



TRANSFORMATION INVESTMENT PLAN

Transforming City Operations

FY2011				FY2012								FY2013								FY2014				FY2015/16				
March	April	May	June	July	August	Sept	Oct	Nov	Dec	Jan	Feb	March	April	May	June	July	August	Sept	Oct	Nov	Dec	Jan	Feb	March	April	May	June	July-June

Implement Transformation Fund	<p>Make transformational investments that have tangible, rapid Return On Investment (ROI)</p> <p>Complete consultant RFP to provide professional and expert assessment for transformation</p> <p>Align Transformation Investment Plan with Sustainability Plan and Climate Adaptation and Mitigation Plan</p>																																
Complete Department Transformation Plan review process	<p>Implement Departmental Transformation Plans</p> <table border="1" style="width: 100%; border-collapse: collapse; margin-top: 10px;"> <tr> <td style="width: 33%; text-align: center;">Achieve Reduction in Total Compensation (\$7,830,659)</td> <td style="width: 33%; text-align: center;">Achieve Reduction in Total Compensation (\$8,161,013)</td> <td style="width: 33%; text-align: center;">Achieve Reduction in Total Compensation (\$8,373,649)</td> <td style="width: 5%;"></td> <td style="width: 15%; text-align: center;">Total reduction (\$8,633,658/ \$8,890,787)</td> </tr> </table> <p>Explore regional service models for services such as Building Inspections, Economic Development, Economic Gardening, Planning and Zoning, Assessing, CDBG, and Code Enforcement</p> <p>Create a ten-year Asset Management Plan that updates and incorporates existing plans</p> <p>Complete Business Plans for Golf Course, Cemeteries, Street Lighting, Stormwater, Courts, Streets, Parks and Pools</p>																												Achieve Reduction in Total Compensation (\$7,830,659)	Achieve Reduction in Total Compensation (\$8,161,013)	Achieve Reduction in Total Compensation (\$8,373,649)		Total reduction (\$8,633,658/ \$8,890,787)
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TRANSFORMATION INVESTMENT PLAN

Transforming City Operations

FY2011				FY2012				FY2013				FY2014				FY2015/16												
March	April	May	June	July	August	Sept	Oct	Nov	Dec	Jan	Feb	March	April	May	June	July	August	Sept	Oct	Nov	Dec	Jan	Feb	March	April	May	June	July-June

Review employee compensation, classification system, and performance evaluation system to implement an incentive based performance system based on organizational and individual performance

Implement a comprehensive, incentive-based Health and Wellness program with performance outcome measurements

Fund the Annual Required Contribution (ARC) for retiree healthcare

Achieve non-public safety General Operating Fund savings (\$725,532)	Achieve non-public safety General Operating Fund savings (\$1,509,199)	Achieve non-public safety General Operating Fund savings (\$2,345,138)	Non-P/F Savings (\$3,240,106/ \$3,318,616)
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Implement rates system for City's underground duct system and Street Lighting facility rentals

Continue LED Street Lighting evaluation process

Implement an Electronic Citation System to improve efficiency and customer service

Complete the transition of Warrant/LEIN entry from GRPD to the Court

Create a comprehensive Energy Management Strategy for the entire City organization-Phase I to establish baseline, and saving goals

Implement Comprehensive Energy Management Strategy with annual savings metrics

TRANSFORMATION INVESTMENT PLAN

Transforming City Operations

FY2011				FY2012				FY2013				FY2014				FY2015/16												
March	April	May	June	July	August	Sept	Oct	Nov	Dec	Jan	Feb	March	April	May	June	July	August	Sept	Oct	Nov	Dec	Jan	Feb	March	April	May	June	July-June

Implement City Engineers' Office Customer Focused Business Plan

Implement Radio Frequency Information Device (RFID) to enhance the Library patron experience, increasing productivity, and provide long-term cost savings

Exploring new Technology to Provide a New Service Delivery Model for all Business Licenses, Permits, --Create a One-Stop Shopping with a Single Point of Entry for the Entire Organization

Work with all departments to develop a new records retention schedule according to legal and local standards incorporating new record types such as electronic records.

Continue implementing Accela Automation-Offer data online in different formats (i.e. Microsoft Excel and PDF) to our customers

Provide for Managed Competition for public services also provided in the private sector

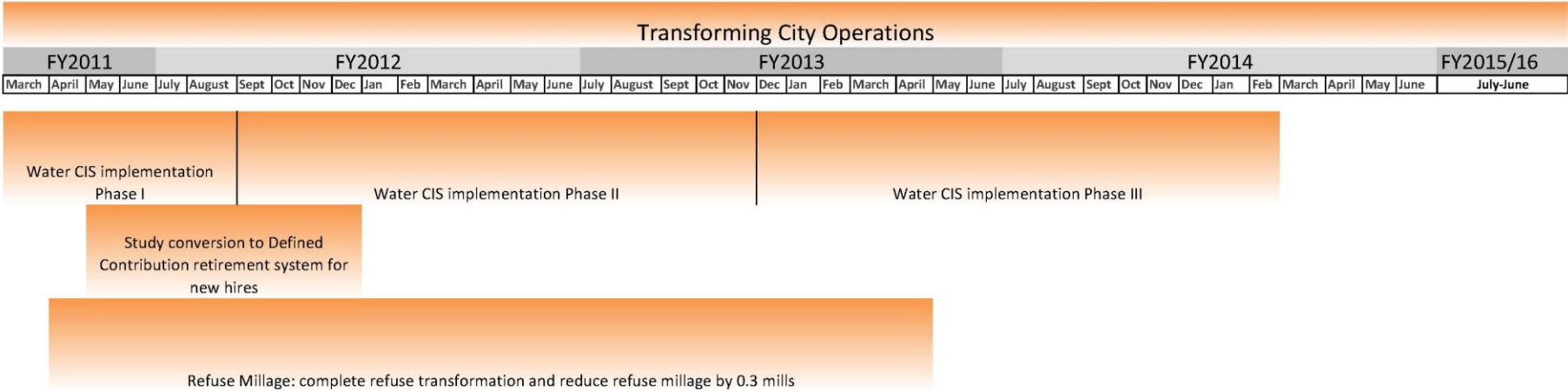
Initiate fee policy review and development

Reform Stockrooms

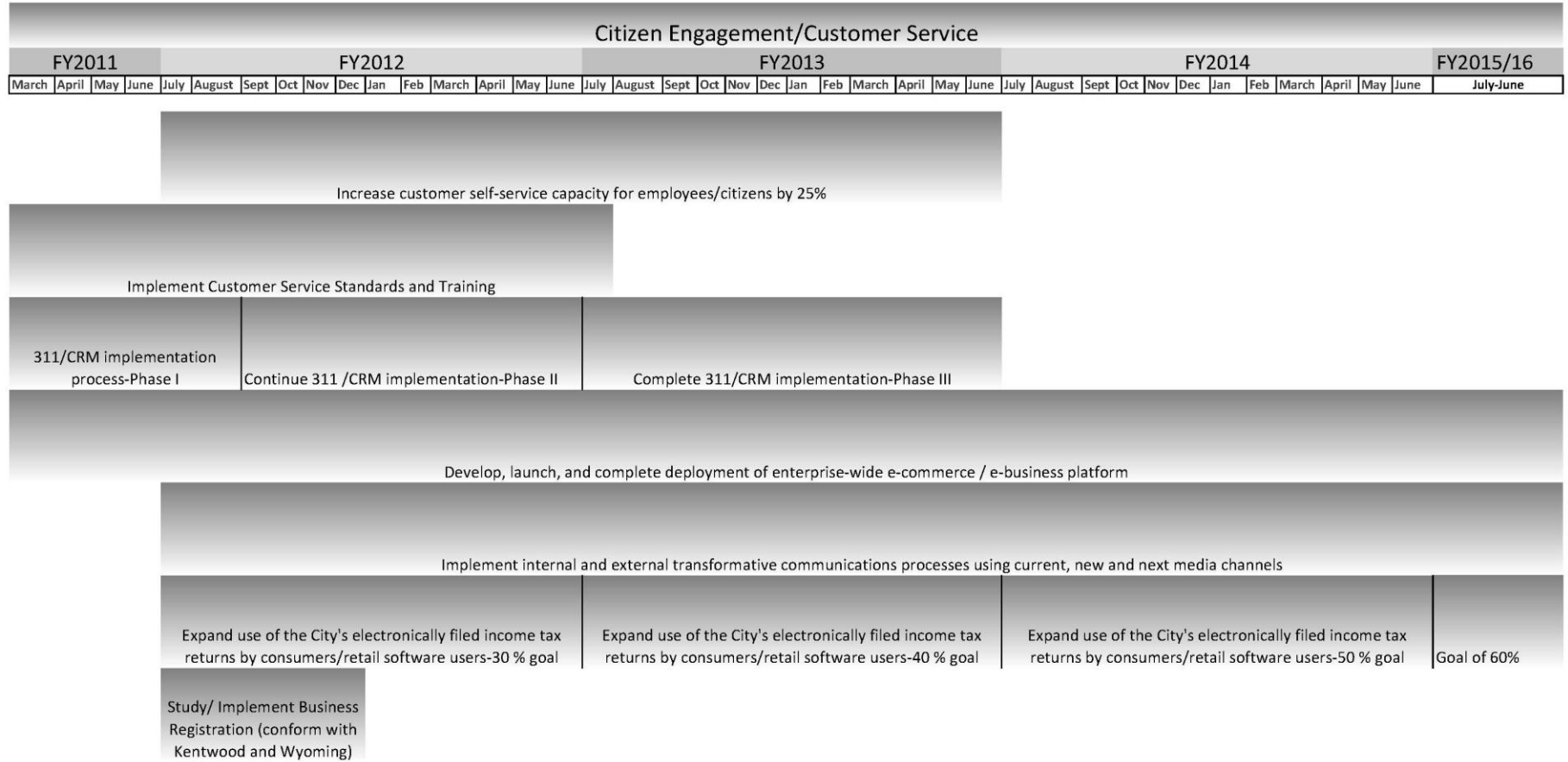
Complete Competitive Analysis of the Water and Sewer Systems

Establish Phase II Enterprise system savings and operational targets with annual savings metrics

TRANSFORMATION INVESTMENT PLAN



TRANSFORMATION INVESTMENT PLAN



The Five-Year Financial Plan

City Income Tax revenues are showing year over year growth for the first time since FY2008. The Fiscal Plan was developed with an underlying assumption that taxable income levels will grow 5% during FY2011. Coupled with the temporary increase in tax rate and the reduction in personal exemption, total FY2011 City Income Tax revenue is forecast to grow 22% over FY2010 levels.

We must vigilantly recall that the temporary City Income Tax rate increase expires on June 30, 2015. Soon, the City Commission will consider an amendment to the FY2011 budget that would recharacterize the FY2011 receipts from the temporary City Income Tax rate increase and separate and transparently account for them in the Transformation Fund. This new fund will assure our community that the City Income Tax proceeds from the temporary rate increase are being spent in manners that are entirely consistent with the commitments made to voters. We committed to and have added a fire squad at the LaGrave Fire Station and this required fifteen Fire Fighters. We committed to and have restored Community Police Officers and this required ten Police Officers. Finally, we committed to transform the organization so that by the end of five years the City would be sustainable. The City Commission should establish guidelines for the use of the Transformation Fund. The Fund should be viewed like a venture capital fund that provides one-time investments in elements of the Transformation Investment Plan that will result in a rapid return-on-investment to accelerate transformation. The Fund may also be required to maintain a minimum fund balance level until ongoing expenditures are aligned with ongoing revenues.

As indicated below, the Fiscal Plan anticipates one year of State statutory revenue sharing. We do not know the duration of the competitive program. Therefore, we will deposit the revenues in the new Transformation Fund and use those funds for one-time transformational initiatives that are consistent with the new competitive revenue sharing program.

The City and its collective bargaining groups have made significant modifications to the retiree healthcare benefits during the last round of collective bargaining. As a result, the City has made significant positive changes in the unfunded actuarial accrued liability for retiree health. Nevertheless, for two-thirds of City employees, we will be required to fund a defined-benefit retiree healthcare program, a legacy liability that remains largely unfunded. If we address the liability with a pay-as-you-go funding approach, it will quickly overwhelm all other aspects of the City budget. The lowest-cost long-term method to fund a post-employment benefit is to fund the liability over the course of an employee's career. By pre-funding the liability, the plan is able to achieve investment earnings that significantly reduce the required contributions to fund the liability. Furthermore, pre-funding pursuant to an actuarial required contribution calculated amount would level out the annual cost. Doing so now is key to a sustainable solution. The Fiscal Plan fully funds the annual required contribution for retiree healthcare.

Incorporate the Elimination of Statutory Revenue Sharing

In his budget proposal, Governor Snyder called for eliminating statutory revenue sharing and replacing it with a \$200 million fund that would be allocated to local governments that demonstrate best practices to reduce costs. Although we do not fully understand all aspects of the Governor's proposed budget, we do understand the following reductions.

- Statutory revenue sharing will be cut by 100%, resulting in a \$6.65 million reduction for the City. Combined with a \$504,000 projected increase in constitutional State revenue sharing, the expected net loss for the City is \$6.15 million. This represents about 6% of the City's General Operating Fund revenues and is in addition to the \$10 million per year reduction in State revenue sharing already experienced by the City. This final \$6.15 million cut is equivalent to funding for 51 police officers, 53 fire fighters, or 61 non-public safety employees.
- We should be eligible to compete for the funds earmarked for Grand Rapids from the proposed \$200 million fund with the Governor's three proposed criteria for communities that: meet transparency and financial reporting goals, meet goals related to matching City total compensation to State priorities, and collaborate with their neighboring jurisdictions.

As a result, the Fiscal Plan assumes that the City will not receive any revenue payments beyond constitutional revenue sharing from the State of Michigan. Further, any revenues that are received from this source would be deposited to the Transformation Fund to fund investments that facilitate and accelerate our transition.

The Fiscal Plan moves forward with at least \$6 million less revenue, which is approximately equivalent to the operating deficit proposed for FY2012. The constitutional revenue sharing formula will also be adjusted for 2010 Census results. While the Fiscal Plan assumes a 4% increase in constitutional revenue sharing, given the City's population loss, it would appear that the City should anticipate a reduction in this source of revenue of \$150,000. This remains unknown, as census adjustments for the State's cities, including the significant potential impact of the change in Detroit's population will cause a rebalancing in the formula. This could make our already very challenging transformation significantly more difficult. The City cannot easily withstand these reductions without significant impacts on our ability to provide important outcomes to the community.

Although these changes complicate our transformation, we fully support the State, as they address their structural operating deficit. Unlike Grand Rapids, until recently the State did not admit that they had a problem. The State relied on accounting gimmicks, one-time fixes, and kicking the can down the road. Governor Snyder's plan addresses the State's financial imbalance. The City has informed the Governor that we will not complain, live in the past, or fight change. We expect to be part of the future, to develop new ways to ensure sustainable funding for local governments, and work with the State to ensure that City government can continue to provide for a strong urban quality of life, within a stable Michigan.

Transformational Goals and the Total Cost of Compensation

The key to financial sustainability can be summarized into two broad categories. First, we need to reduce by 10% the total cost of employee compensation (wages, salaries, and benefits), as directed by the City Commission. Second, the Fiscal Plan includes transformation savings targets. The Police and Fire Departments have savings goals of 20% each. Approximately one-half of that amount should be achieved through collective bargaining, while the remainder should be achieved from savings from transforming operations. These savings could be generated from changes in the deployment of personnel, changes in tactics, consolidation with neighboring communities, shifting specialized services to regional authorities or other business funding models. All General Operating Fund departments have the same savings targets—10% from labor concessions and 10% from transformational activities. Other financial highlights of the General Operating Fund and the Fiscal Plan are:

- Strategic operational investments
- Strategic investments from the Transformation Fund
- Sustainable General Operating Fund investments in parks and recreation will be capped at \$3,000,000 per year
- Sustainable investments for Street Capital are \$3.8 million in FY2012 to match grants, but will be capped at \$3,000,000 for FY2013, and will be reduced to zero thereafter until a sustainable source of funding, likely from the State is determined. The Bus Rapid Transit (BRT) route capital costs will be funded out of the Transformation Fund if The Rapid's ballot request is approved.

Encourage Service Consolidation

Grand Rapids and its neighboring communities have led the State in intergovernmental collaboration and consolidation. The work of the Urban Metro Mayors and Managers and Kent County was highlighted in the Citizen's Research Council's Report 357, *Streamlining Functions and Services of Kent County and Metropolitan Grand Rapids Cities*. The report's conclusion— notwithstanding commendable effort, little additional significant progress can be made without legislative changes.

We completed the consolidation of Police and Fire dispatch with the City of Wyoming. Together, our two cities will save \$1.6 million per year on this critical service. Currently, talks to pursue consolidation of Fire services with Kentwood and Wyoming are proceeding well. Our approach is based on the same elements that drive successful private/public partnerships—trust, skill, commitment, and identification of joint interests. The Transformation Investment Plan for the FY2012 fiscal year foreshadows continued work in this regard. An early recommendation will be to merge Emergency Management Planning with Kent County, Ottawa County, and Muskegon County to improve coordination and reduce costs. Work should accelerate with regional police services as recommended by the Police/Fire Design Team.

FY2012 Fiscal Plan General Operating Fund 5 x 5

The General Operating Fund 5 x 5 included in this Fiscal Plan is shown below.

City of Grand Rapids
GENERAL FUND OPERATING (GFGEN101)
STATEMENT OF OPERATIONS
 With Transformation Savings and 10% Concessions

Version 1

	2012	2013	2014	2015	2016
Beginning Fund Balance	14,751,410	9,209,577	4,516,788	4,180,294	8,042,859
Revenue	106,835,861	109,023,292	111,595,252	114,331,460	114,763,057
Expenditure	112,377,694	113,716,081	111,931,746	110,468,895	112,067,346
Net Revenue	(5,541,833)	(4,692,789)	(336,494)	3,862,565	2,695,711
Ending Fund Balance	9,209,577	4,516,788	4,180,294	8,042,859	10,738,570

If the City accomplishes the employee total compensation savings, but not the transformational savings, the 5X5 would look like this:

City of Grand Rapids
GENERAL FUND OPERATING (GFGEN101)
STATEMENT OF OPERATIONS
 With No Transformation Savings and 10% Concessions

Version 2

	2012	2013	2014	2015	2016
Beginning Fund Balance	14,751,410	6,591,174	(3,913,579)	(13,272,026)	(21,894,696)
Revenue	106,835,861	109,023,292	111,595,252	114,331,460	114,763,057
Expenditure	114,996,097	119,528,045	120,953,699	122,954,130	125,013,310
Net Revenue	(8,160,236)	(10,504,753)	(9,358,447)	(8,622,670)	(10,250,253)
Ending Fund Balance	6,591,174	(3,913,579)	(13,272,026)	(21,894,696)	(32,144,949)

If the City accomplishes the transformational savings, but not the employee total compensation savings, the 5X5 would look like this:

City of Grand Rapids
GENERAL FUND OPERATING (GFGEN101)
STATEMENT OF OPERATIONS

With Transformation Savings and No Concessions

Version 3

	2012	2013	2014	2015	2016
Beginning Fund Balance	14,031,410	1,128,197	(11,099,786)	(19,267,834)	(23,456,381)
Revenue	107,203,034	109,401,481	111,984,786	114,732,680	115,176,314
Expenditure	120,106,247	121,629,464	120,152,834	118,921,227	120,752,066
Net Revenue	(12,903,213)	(12,227,983)	(8,168,048)	(4,188,547)	(5,575,752)
Ending Fund Balance	1,128,197	(11,099,786)	(19,267,834)	(23,456,381)	(29,032,133)

If the City were unable to accomplish both the transformational savings and the employee total compensation savings, the 5X5 would look like this:

City of Grand Rapids
GENERAL FUND OPERATING (GFGEN101)
STATEMENT OF OPERATIONS

With No Transformation Savings and No Concessions

Version 4

	2012	2013	2014	2015	2016
Beginning Fund Balance	14,031,410	(1,857,379)	(27,031,326)	(41,011,337)	(54,221,837)
Revenue	106,835,861	109,401,481	111,984,786	114,732,680	115,176,314
Expenditure	122,724,650	134,575,428	125,964,797	127,943,180	133,237,301
Net Revenue	(15,888,789)	(25,173,947)	(13,980,011)	(13,210,500)	(18,060,987)
Ending Fund Balance	(1,857,379)	(27,031,326)	(41,011,337)	(54,221,837)	(72,282,824)

The case for investing in the Transformation Investment Plan is clear. If we accomplish the outcomes it contains we will achieve financial sustainability. If we fail to accomplish these outcomes, the financial condition of the General Operating Fund will deteriorate precipitously to an unsustainable position as soon as FY2012 year-end.

Conclusion

I would like to thank Mayor Heartwell and the City Commission for your leadership and willingness to roll up your sleeves and tackle the tough issues that surround change. The Mayor and City Commission have been both visionary and supportive leading us to a sustainable future.

I would like to thank the dedicated work of the Service Application Advisors, Transformation Advisors, and other citizens who contributed to the City Commission's Design Teams and other citizen advisory groups. Recommendations from these stakeholders, customers, and citizens are the foundation for this Fiscal Plan.

I would like to thank all of the City employees who have put in thousands of hours to develop this Fiscal Plan. This funding request seeks to accomplish hundreds of outcomes, which will require the expertise, experience, courage, and strong backs of hundreds of dedicated and determined City employees under all conditions, 24-hours per day, every day of the year. Our future and the enormity of the changes facing our community must be carried forward by competent and diligent City employees.

I would like to thank the City staff who built this Fiscal Plan, one significantly different from past fiscal plans, but one which contains the contributions of many to realize a long-term vision of sustainability. Every department contributed by aligning their outcomes and services to achieve our long-term mission. Although this included many more employees than I could name, it invariably includes secretaries, accountants, financial assistants, managers, and directors.

I would like to recognize the foundational work of the Budget Office staff, including Gary Mortensen, Nancy Recker, Steve Schmuker, and Karen Mendez. These dedicated professionals never wavered from building a fiscal plan that would be fully transparent to our citizens.

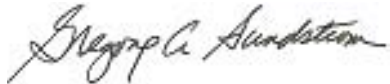
I would like to thank my Top Management team, Executive Team, and Cabinet for their expertise and wisdom as we assembled this plan to build a new Grand Rapids. I also thank Assistant to the City Manager Tom Almonte for his ceaseless energy and creativity, and Planning Director Suzanne Schulz for her strong systems thinking skills.

Finally, I must thank Deputy City Manager Eric DeLong and Chief Financial Officer Scott Buhrer. Simply, they are largely responsible for mapping our path to a sustainable future.

We have already traveled a long way on our transformation journey and still have a great distance to cover before we arrive. We have achieved the momentum and acceleration required for lift off and thanks to the work of the Transformation Advisors, Design Teams, City Commission, community, and staff we have developed a plan that will enable us to stick the landing. It will not be easy. In many ways, our toughest work still lies ahead. The good news is we now have a much clearer idea of what must be accomplished in the form of the Transformation Investment Plan and the recommendations of the FY2012 Fiscal Plan.

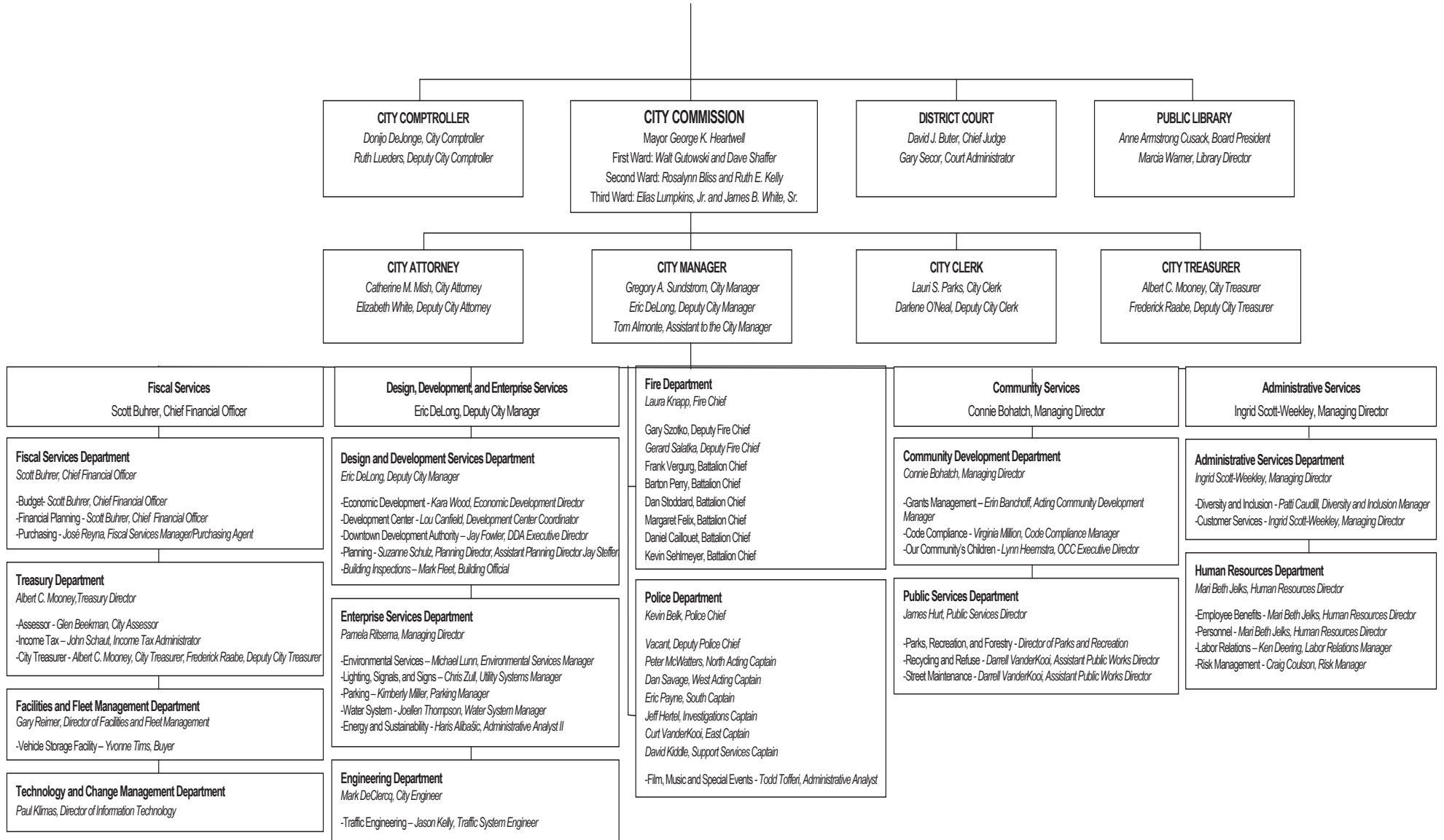
Our work on this Fiscal Plan has been a significant experience for the organization. Many themes and initiatives to transform this organization and community are sprouting up around us. The focused creativity is a credit to the City Commission, City staff, and our community and I wish to thank all for their commitment to Grand Rapids. We have a plan. We have identified resources. We have a clearer idea of our destination. Now it is time to make it happen together.

Sincerely,

A handwritten signature in black ink that reads "Gregory A. Sundstrom". The signature is written in a cursive, flowing style.

Gregory A. Sundstrom
City Manager

CITIZENS OF GRAND RAPIDS



CITY OF GRAND RAPIDS, MICHIGAN MISSION STATEMENT

We, the elected and appointed officials and employees of the City of Grand Rapids, believe in the dignity and worth of all people and in the right of every citizen to have equitable access to the benefits of urban life. We believe in the rights of all citizens to express their views and the responsibility of the City government to respond to those views.

As government representatives, we will help shape the future to assure that the City will continue to be a place where the benefits of urban life can be enjoyed. We will:

- Provide leadership in focusing community resources to address community needs and opportunities.
- Develop and nurture partnerships that encourage and support collaboration.
- Encourage economic prosperity for City residents and businesses to ensure the City's ability to provide important urban services.
- Foster the economic health of our City within an economically healthy metropolitan region and assure that responsibility is shared equitably across the metropolitan area.
- Celebrate and strengthen the diversity of our community, ensure the dignity of all citizens, and equitably deliver services.
- Provide for the security of persons and property.
- Provide leadership to ensure that children, families and seniors thrive in our community.
- Develop, maintain and improve City-owned physical infrastructure.
- Maintain and enhance residential neighborhoods and increase homeownership.
- Enhance citizens' quality of life using the City's cultural, recreational and occupational infrastructure.
- Provide high quality municipal services efficiently, fairly and courteously.
- Foster a learning environment, which promotes employee and team excellence in delivery of City services.
- Provide environmental stewardship to enhance quality of life for residents.
- Collaborate with residents to provide a neighborhood based City service delivery system.

ABOUT THE CITY

INTRODUCTION

The City of Grand Rapids, the second largest city in the State of Michigan, encompasses an area of approximately 45 square miles. Grand Rapids is located in west central Michigan, roughly 30 miles due east of Lake Michigan, and is considered the urban center for the region. The Grand River, a major state waterway, runs through the center of town. The City's population is 197,800, according to the 2000 census, and the metropolitan area population exceeds 500,000. The City's population increased 4.01% from 1980 to 1990 and 4.59% from 1990 to 2000.

Louis Campau, a French trader, established a trading post here in 1826. Although he was not the first permanent non-native settler (that distinction falls to Isaac McCoy, a Baptist minister, who arrived in 1825), Campau became perhaps the most important settler when, in 1831, he bought for \$90 what is now the entire downtown business district from the federal government.

Grand Rapids led the nation in 1945 when it became the first city in the United States to add fluoride to its drinking water.

The City was first incorporated as a village in 1838. In 1850 it was incorporated as a city under a mayor-council form of government, and remained that way until 1916, when the Commission-Manager form of government was adopted under the authority of the Home Rule Cities Act (Michigan Public Act 279 of 1909, as amended.) The present commission is composed of seven members. Two members are elected on a non-partisan basis from each of the City's three wards, and one member is elected at-large on a non-partisan basis to serve as Mayor. The Comptroller

is also elected at-large on a non-partisan basis. The City Manager, the chief administrative officer of the City, is appointed by the City Commission and serves at its pleasure. The City Commission normally meets on Tuesdays in accordance with a schedule determined annually.

TAX BASE

Per State law, City property values for purposes of levying property taxes are based on 50% of the value with annual increases limited to the inflation rate until properties are sold or transferred. The 2009 (FY2011) total taxable value for the industrial, commercial, and residential properties is nearly \$4.7 billion; a 2.88% decrease over the prior year. Industrial property accounts for approximately 9.81% of the total taxable value, commercial property accounts for 29.67% and utility-related property for 1.60%. The balance is residential.

The region, and the City in particular, is characterized by an increasingly diverse economy as the local medical, technology, and higher education service sectors continue to expand. Non-manufacturing employment in the Grand Rapids combined statistical area ("CSA") now accounts for 84.2% of the labor force while approximately 15.8% of all area workers are employed in the manufacturing sector. The Grand Rapids CSA includes Allegan, Barry, Ionia, Kent, Muskegon, Newaygo and Ottawa counties.

The region is home to major manufacturers of office furniture as well as theater and stadium seating. The City is the headquarters of Steelcase Inc. – the world's leading designer and manufacturer of office furniture. Other products manufactured in the City include: medical tools; metal, plastic and rubber components; material handling

equipment; food products; aircraft components; industrial tools and dies; fuel injectors and valve lifters; and hardware and shelving systems. In addition to the downtown commercial district, the area is home to two major shopping malls, several smaller malls, and numerous neighborhood shopping districts.

The following table reflects the diversity of the top ten major employers in the Grand Rapids CSA by the products manufactured or services performed, and the approximate number of employees.

Company	Principal Product or Service	Number of Employees
Spectrum Health	Hospitals, clinics and medical services	16,092
Meijer Inc	Retailer – food and general merchandise	7,421
Steelcase, Inc.	Office systems and furniture	4,800
Spartan Stores, Inc.	Food wholesaler and retailer	4,200
Amway Corporation	Home Care, Nutritional and other Products	4,000
Herman Miller, Inc.	Office systems and furniture	3,800
Mercy General Health Partners	Hospitals, clinics and medical services	3,529
Axios, Inc.	Human Resource and employment services	3,522
Grand Rapids Public Schools	Elementary and Secondary schools	3,463
Perrigo Company	Pharmaceuticals	3,200
<i>Source: The Right Place, Inc. "Top Employers in West MI – 2010"</i>		

UTILITIES

Businesses and residents of the City are supplied with natural gas through the DTE Energy, electricity from Consumers Energy, and telephone service through several providers. The City has its own water supply and sewage treatment systems which provide services to City residents as well as to numerous cities and townships in the area. The water and sewer systems provide service through 1,200 and 870 miles of lines, respectively. The City's Lake Michigan Filtration Plant supplies and processes water from Lake Michigan. It became operational in 1962, and was expanded in 1992.

During 1992, the City initiated the task of separating combined sewer and stormwater infrastructure located in some of the City's older areas, since the existing system was contributing to river pollution during major rain events. The west-side sewer separation and construction of a 30-million gallon storm water retention basin were completed in 1996, and a major portion of the second phase of the project, east-side sewer separation, was completed in 2006. The completion of these first two phases has resulted in an approximate 96% reduction of annual combined sewer overflow volume. The final incremental phases are now underway, with completion expected in 2015.

EDUCATION

Along with public and private K-12 school systems, the Grand Rapids area is home to ten four-year public and private colleges and universities. Western Michigan University, Michigan State University, Ferris State University and the Thomas M. Cooley Law School are located within commuting distance of the City but have built satellite campuses in downtown Grand Rapids. Grand Valley State

University, located several miles west of the City, opened a downtown campus in 1988 on the banks of the Grand River and continues to expand its presence in the City. In addition to the four-year universities, Grand Rapids is also home to the Grand Rapids Community College, a popular two-year general and technical educational institution operated with countywide support.

RECREATION AND CULTURE

Grand Rapids has more than 2,000 acres of parkland in over 80 locations throughout the City. Many provide facilities for football, baseball, softball, soccer, volleyball, and basketball leagues. Riverside Park provides a disc golf course, and there are 288 miles of bicycle trails within the City and surrounding areas. The Grand Rapids area is popular for sports and recreation activities year-round including skiing, hunting, hiking, camping, boating, golfing, and fishing. Within the City limits, salmon weighing up to 35 pounds are caught in downtown Grand Rapids during the spring and fall migrations up the Grand River. The public can watch these migrating fish as they use the downtown fish ladder to negotiate the Sixth Street dam.

A highlight of the downtown area is the Gerald R. Ford Presidential Museum which is located next to the Grand River and was constructed to document the presidency of President Ford, who grew up and represented the area for many years in Congress prior to his presidency. President Ford died in December, 2006 at his home in Rancho Mirage, California. After ceremonies in California, Washington, and Grand Rapids, he was interred on the grounds of his presidential museum in Grand Rapids.

The City has several theaters, professional opera, symphony and ballet organizations, two art museums, a zoo, and a botanic garden and sculpture park. On the riverbank, just south of the Ford Museum and north of the Grand Valley State University downtown campus, the Public Museum showcases the cultural history of the area, as well as a 50-foot diameter planetarium, a working antique carousel, and extensive educational facilities.

The 12,000 seat, multi-purpose Van Andel Arena in downtown Grand Rapids opened in October, 1996. The Arena annually draws thousands of local and regional visitors to its concert, sporting, and community events. The consistently large numbers support many downtown restaurants and entertainment facilities. The Arena is home to a minor league hockey team, the Griffins. This team supplements the Whitecaps, a minor league baseball team which started in 1994 and plays at Fifth Third Ballpark ten minutes north of downtown Grand Rapids.

Construction of the \$211 million downtown convention center began in January, 2000 and the final phase was completed in June, 2005. This facility, known as DeVos Place, provides a 40,000 square foot ballroom, meeting rooms, an updated performing arts hall, a 685 space underground parking facility, and a 162,000 square foot exhibition hall. The first phase of construction was completed in December, 2003 with a grand opening that welcomed 12,000 guests.

The 41st annual Festival of the Arts was held downtown during June, 2010. "Festival," as it is popularly known, features two and one-half days of performing arts performances on several stages, film presentations, fine art

exhibitions and sales, food booths, and craft activities for children and adults. Other downtown events, like the free weekly Blues on the Mall concerts, are scheduled throughout the summer months.

In 2009, the Grand Rapids area proved again that it is open to new ideas when the first annual ArtPrize® flooded downtown Grand Rapids with art and two hundred thousand people came to participate in this event which made international news. Designed as a very different art competition, the goal of ArtPrize® is for the general public and artists to collide, exchange ideas and come away changed. Part arts festival and part social experiment - the winners of this international contest are decided solely by public vote rather than by a jury of curators. Art is the focus of the competition, but the main event is community as artists take over downtown Grand Rapids, visitors explore, and new relationships form. In 2009, 1,262 artists from 41 states and 14 countries competed for \$449,000 in prize money. The public visited 159 venues and submitted 334,219 votes for their favorite works.

TRANSPORTATION

The heart of the City is crossed by two major limited access expressways that connect the City with state and federal highway networks. Rail service is provided by Amtrak, CSX, Grand Rapids Eastern, Norfolk Southern and Mid-Michigan. The Gerald R. Ford International Airport, located thirteen miles southeast of the central city and easily accessible by expressway, is served by eight passenger airlines: American Airlines, Air Canada, AirTran Airways, Allegiant Air, Continental Airlines, Delta Airlines, Frontier Airlines, Midwest Airlines, and United Airlines. Greyhound and the Interurban Transit Partnership provide bus service.

OTHER

The Van Andel Institute (VAI), an eight-story 410,000 square foot facility, is located next to the Spectrum Health-Butterworth Hospital. The VAI, in partnership with the Grand Rapids SmartZone Local Development Financing Authority, has attracted medical technology development businesses to med-bio incubator facilities in Grand Valley State University's Cook-DeVos Health Sciences facility downtown and in the Cooper's Landing facility north of downtown. Students from Michigan State University's College of Human Medicine, which has been relocated from East Lansing, Michigan to Grand Rapids, will use the space along with the VAI post-doctoral graduate school.

BUDGET PROCESS

INTRODUCTION

State of Michigan Public Act 2 of 1968, as amended, known as the “Uniform Budgeting and Accounting Act”, requires that governmental units adopt an annual budget. The City of Grand Rapids Fiscal Plan is designed to meet or exceed the requirements established in that Act. The following is a brief introduction describing the planning, amending, and structure of the City’s budget document.

FUND STRUCTURE FOR BUDGETED FUNDS

What are “Budgetary Basis” and “Accounting Basis”?

Budgetary basis is the method used to determine when revenues and expenditures are recognized for budgeting purposes. Accounting basis is used to determine when revenues and expenditures are recognized for financial reporting purposes. These determinations depend on the measurement focus of the individual fund – that is, the types of transactions and events that are reported in a fund’s operating statement. The City’s funds use either the modified accrual or the accrual measurement focus.

Modified Accrual Basis

Funds that focus on current financial resources use the modified accrual basis, which recognizes increases and decreases in financial resources only to the extent that they reflect short-term inflows or outflows of cash. Amounts are recognized as revenue when earned as long as they are collectible within the period or soon enough thereafter to be used to pay liabilities of the current period. These individual funds are known collectively as “governmental fund types”.

Accrual Basis

Funds that focus on total economic resources employ the accrual basis, which recognizes increases and decreases in economic resources as soon as the underlying event or transaction occurs. Revenues are recognized as soon as they are earned and expenses are recognized as soon as a liability is incurred, regardless of the timing of related cash inflows and outflows. In the private sector, the accrual basis is often used by for-profit business enterprises and not-for-profit organizations.

For funds that use the modified accrual basis, the portion of year-end fund balance reserved for outstanding compensated absence liabilities (for example, unused vacation) is not considered part of budgetary reserves. Other than this one difference, the City endeavors to have the budgetary basis parallel the accounting basis.

RESOURCE ALLOCATION

The annual budget is developed within the context of a five-year plan. The City is transitioning to a planning and performance measurement process that is inclusive of all City services. It measures achievement of outcomes in relation to sustainability principles called the triple bottom line – economic prosperity, environmental equity, and social equality. What once was known as the City of Grand Rapids’ Strategic Plan has evolved into the City of Grand Rapids’ Sustainability Plan.

The FY2012 budget process began with the City Manager and his Executive Team reviewing and gaining consensus relative to forecasted income tax, property tax, property tax administration fees, State-shared revenues, (i.e. sales tax)

and other revenue forecasts prepared by fiscal staff for the upcoming five fiscal years.

The Budget Office then prepared comprehensive personnel cost forecasts for all regular full-time employees.

Departments were then given instruction packages, including schedules of charges, along with various electronic submission forms.

All departments were required to prepare five-year funding plans. These five-year budget requests were entered into the City's budget system at the department level.

Departments were also required to correlate their FY2012 estimated revenues and their appropriation requests to desired service outcomes by preparing a "Service Package" for each major service. These packages included direct and indirect costs associated with service provision, and comments regarding the prior year's outcomes.

All departmental appropriation requests were first reviewed by the Budget Office for mathematical accuracy and compliance with policy and instructions. Next, the City Manager and his Executive Team held a series of meetings to review the requests, adjusting them as the Manager determined was necessary.

Requests for major capital project funding followed a separate but concurrent process. Requests were submitted to the Budget Office for review and summation. The City Manager and his Executive Team reviewed the proposed projects and created a five-year capital plan. Capital planning for the Capital Reserve Fund and the Street Funds

was completed after the operating appropriation requests were submitted.

Based on the financial data summarized in the budgeting system, the City Manager's Preliminary Fiscal Plan was assembled and submitted for review to the City Commission. In the weeks that follow, the City Commission will hold discussions and gather information regarding the various departmental requests. After a public hearing at which the public will be invited to comment on the proposed budget, the final version of the operating and capital budgets will be submitted to the City Commission for consideration and adoption. Both the operating and capital budgets are appropriated for the upcoming fiscal year only, within the context of their respective five-year plans.

Data entered into the budgeting system by the departments and adjusted by the Budget Office, as approved by City Commission, will then be interfaced with the City's accounting system (after the budget is adopted), and become the current budget on July 1, 2011.

Although appropriation authority for most encumbrances is lapsed at the end of the fiscal year, amounts for non-operating items over \$5,000 are allowed to carry forward. Requests for re-appropriation of certain other items are considered under special circumstances, but are not generally allowed for operating-type appropriations such as supplies, postage, travel, etc.

Appropriations for grants and capital projects remain in effect until the grant funded activities and capital projects are completed or abandoned.

BUDGET AMENDMENTS

The budget ordinance, once approved, may be amended with City Commission approval. Such requests are first submitted in writing to the Budget Office. If the request meets prescribed criteria, the Budget Office writes an ordinance amendment and submits it to the Chief Financial Officer (CFO) for review. With the CFO's and the City Manager's approval, the request is submitted to City Commission for consideration and approval. Minor budget changes that don't affect the budget ordinance (e.g. transfers within a fund/department, or de-obligations of previous appropriations) are handled less formally within pre-established guidelines. The Budget Office posts all changes, once approved, to the accounting system.

City of Grand Rapids
2012 Budget Input
Payroll Rate Sheet

	<u>2011 Adopted</u>	<u>2011 Revised</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>
Health Insurance							
Yearly Rate - Insurance Costs	11,509.36	11,509.36	13,433.16	14,660.42	15,847.91	17,131.59	18,519.25
Monthly Rate (Calculated)	959.11	959.11	1,119.43	1,221.70	1,320.66	1,427.63	1,543.27
Yearly Rate Opt Out - Insurance Costs	11,509.36	11,509.36	13,433.16	14,660.42	15,847.91	17,131.59	18,519.25
Monthly Rate (Calculated)	959.11	959.11	1,119.43	1,221.70	1,320.66	1,427.63	1,543.27
Yearly Rate - Insurance Costs - Library	9,744.00	9,744.00	10,329.00	12,744.00	14,268.00	15,984.00	17,904.00
Monthly Rate (Calculated)	812.00	812.00	860.75	1,062.00	1,189.00	1,332.00	1,492.00
Yearly Rate Opt Out - Insurance Costs - Library	5,340.00	5,340.00	5,165.00	6,372.00	7,134.00	7,992.00	8,952.00
Monthly Rate (Calculated)	445.00	445.00	430.42	531.00	594.50	666.00	746.00
Pension							
General Pension Plan	13.62 %	13.62 %	20.63%	23.45%	26.65%	28.60%	28.32%
Police and Fire Pension Plan (Police)	21.46 %	21.46 %	21.68%	20.23%	21.71%	19.99%	19.34%
Police Command	21.96 %	21.96 %	22.18%	20.73%	22.21%	20.49%	19.84%
Fire Pension	21.66 %	21.66 %	21.88%	20.43%	21.91%	20.19%	19.54%
General Pension Plan - Non Rep			20.63%	23.45%	26.65%	28.60%	28.32%
Police Pension - Non Rep			22.18%	20.73%	22.21%	20.49%	19.84%
Fire Pension - Non Rep			21.88%	20.43%	21.91%	20.19%	19.54%
Executive 401A (SP)	15.50 %	15.50 %	12.50%	12.50%	12.50%	12.50%	12.50%
Executive 401A (MGR)	18.50 %	18.50 %	15.50%	15.50%	15.50%	15.50%	15.50%
Retiree Health							
All Others Retiree Health	16.96%	16.96%	21.34%	22.04%	22.59%	23.47%	24.23%
Police Retiree Health	15.76%	15.76%	23.00%	24.80%	26.47%	28.27%	30.19%
Fire Retiree Health	14.04%	14.04%	24.57%	28.05%	28.40%	31.31%	33.49%
Emergency Communications Operators	14.04%	14.04%	24.57%	28.05%	28.40%	31.31%	33.49%
Non Vested Retiree Health	0	0	0	0	0	0	0
New Hire Retiree Health	0	0	0	0	0	0	0
Vested Employees Flat Rate	0	0	0	0	0	0	0
Worker's Compensation (LTD)							
Yearly Rate - All Eligible Employees	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Employer FICA							
Medicare Rate (No Limit)	1.450%	1.450%	1.450%	1.450%	1.450%	1.450%	1.450%
OASDI Rate	6.200%	6.200%	6.200%	6.200%	6.200%	6.200%	6.200%
Total	7.650%	7.650%	7.650%	7.650%	7.650%	7.650%	7.650%
OASDI Limit	106,800.00	106,800.00	106,800.00	106,800.00	106,800.00	106,800.00	106,800.00

City of Grand Rapids
2012 Budget Input
Payroll Rate Sheet

	2011 Adopted		2011 Revised		2012		2013		2014		2015		2016	
	%	Month	%	Month	%	Month	%	Month	%	Month	%	Month	%	Month
Fiscal Wage Increase Factor: % Increase, Effect. Month (July=1; June=12)														
61ST / Dist Court Non - Bargain Mgmt	0.00%	0	0.00%	0	0.000%	0	0.000%	0	1.000%	1	1.000%	1	1.000%	1
61STHR / Dist Court Non - Bargain Hrlly	0.00%	0	0.00%	0	0.000%	0	0.000%	0	1.000%	1	1.000%	1	1.000%	1
700HRRET / 700 Hour Retiree - (Seasonal)	0.00%	0	0.00%	0	0.000%	0	0.000%	0	1.000%	1	1.000%	1	1.000%	1
APACITY / A P A - City Employees	0.00%	0	0.00%	0	0.000%	0	0.000%	0	1.000%	1	1.000%	1	1.000%	1
APACOURT / A P A - 61st District Court	0.00%	0	0.00%	0	0.000%	0	0.000%	0	1.000%	1	1.000%	1	1.000%	1
APPOINT / Appointed	0.00%	0	0.00%	0	0.000%	0	0.000%	0	1.000%	1	1.000%	1	1.000%	1
CITY / G R E I U - City Employees	0.00%	0	0.00%	0	0.000%	0	0.000%	0	1.000%	1	1.000%	1	1.000%	1
CITYMNGR / City Manager	0.00%	0	0.00%	0	0.000%	0	0.000%	0	1.000%	1	1.000%	1	1.000%	1
COMMSUPV / Emerg Comm Supvr - Local 406	0.00%	0	0.00%	0	0.000%	0	0.000%	0	1.000%	1	1.000%	1	1.000%	1
COURT / G R E I U - 61st District Court	0.00%	0	0.00%	0	0.000%	0	0.000%	0	1.000%	1	1.000%	1	1.000%	1
COURTPT / G R E I U - Dist Ct Part Time	0.00%	0	0.00%	0	0.000%	0	0.000%	0	1.000%	1	1.000%	1	1.000%	1
ELECTED / Elected City Officials	0.00%	0	0.00%	0	0.000%	0	0.000%	0	1.000%	1	1.000%	1	1.000%	1
EXECPLAN / Executive Level Classes	0.00%	0	0.00%	0	0.000%	0	0.000%	0	1.000%	1	1.000%	1	1.000%	1
IAFF / Fire- Intl Assoc Fire Fighters	0.00%	0	0.00%	0	0.000%	0	0.000%	0	1.000%	1	1.000%	1	1.000%	1
JUDGE / Jugges - 61st District Court	0.00%	0	0.00%	0	0.000%	0	0.000%	0	1.000%	1	1.000%	1	1.000%	1
LIBRHR / Library Part - Time Hourly	0.00%	0	0.00%	0	0.000%	0	0.000%	0	1.000%	1	1.000%	1	1.000%	1
LIBRMGT / Library Non- Barg Management	0.00%	0	0.00%	0	0.000%	0	0.000%	0	1.000%	1	1.000%	1	1.000%	1
LIBRPAGE / Library Pages	0.00%	0	0.00%	0	0.000%	0	0.000%	0	1.000%	1	1.000%	1	1.000%	1
LIBRPT / G R E I U - Library P T Perm	0.00%	0	0.00%	0	0.000%	0	0.000%	0	1.000%	1	1.000%	1	1.000%	1
LIBRR&F / G R E I U - Lib. Rank & File	0.00%	0	0.00%	0	2.000%	1	0.000%	0	1.000%	1	1.000%	1	1.000%	1
LIBRSUPV / G R E I U - Library Supvr Unit	0.00%	0	0.00%	0	2.000%	1	0.000%	0	1.000%	1	1.000%	1	1.000%	1
MGTNON / City Non- Union Management	0.00%	0	0.00%	0	0.000%	0	0.000%	0	1.000%	1	1.000%	1	1.000%	1
PENSION / Exec - Director Pension System	0.00%	0	0.00%	0	0.000%	0	0.000%	0	1.000%	1	1.000%	1	1.000%	1
POLC1 / Police Officers & Sergeants	0.00%	0	0.00%	0	0.000%	0	0.000%	0	1.000%	1	1.000%	1	1.000%	1
POLC2 / Crime Scene Technicians	0.00%	0	0.00%	0	0.000%	0	0.000%	0	1.000%	1	1.000%	1	1.000%	1
POLC3 / Police Intern - 216	0.00%	0	0.00%	0	0.000%	0	0.000%	0	1.000%	1	1.000%	1	1.000%	1
POLC4 / Emergency Comm Operators	0.00%	0	0.00%	0	0.000%	0	0.000%	0	1.000%	1	1.000%	1	1.000%	1
POLC5 / Police Command Officers	0.00%	0	0.00%	0	0.000%	0	0.000%	0	1.000%	1	1.000%	1	1.000%	1
RECPART / Recreation Supplementals	0.00%	0	0.00%	0	0.000%	0	0.000%	0	1.000%	1	1.000%	1	1.000%	1
SEASONAL / Seasonal Employees	0.00%	0	0.00%	0	0.000%	0	0.000%	0	1.000%	1	1.000%	1	1.000%	1
SUPPADV / Supplemental " By " Advice	0.00%	0	0.00%	0	0.000%	0	0.000%	0	1.000%	1	1.000%	1	1.000%	1
XGUARDS / School Crossing Guards	0.00%	0	0.00%	0	0.000%	0	0.000%	0	1.000%	1	1.000%	1	1.000%	1

City of Grand Rapids
2012 Budget Input
Payroll Rate Sheet

	2011 Adopted	2011 Revised	2012	2013	2014	2015	2016
Other Bargaining Unit Level Rates							
Fire Meal Allowance	600.00	600.00	600.00	600.00	600.00	600.00	600.00
Educational Allowance - Police & Fire Qualified							
Educational Allowance - Level 1 (ZEDUC_001)	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00
Educational Allowance - Level 2 (ZEDUC_002)	800.00	800.00	800.00	800.00	800.00	800.00	800.00
Educational Allowance - Level 3 (ZEDUC_003)	500.00	500.00	500.00	500.00	500.00	500.00	500.00
Educational Allowance - Level 4 (ZEDUC_004)	400.00	400.00	400.00	400.00	400.00	400.00	400.00
Educational Allowance - Level 5 - Masters (ZEDUC_005)	200.00	200.00	200.00	200.00	200.00	200.00	200.00
Cleaning & Clothing - Police and Fire							
Police Cleaning - Level 1 - POLC1, POLC2 (ZPDCLN_002)	165.00	165.00	165.00	165.00	165.00	165.00	165.00
Police Cleaning - Level 2 - POLC5 (ZPDCLN_003)	215.00	215.00	215.00	215.00	215.00	215.00	215.00
Police Clothing - Level 1 - POLC1, POLC2 (ZPDCLTH_001)	960.00	960.00	960.00	960.00	960.00	960.00	960.00
Police Clothing - Level 2 - POLC 5 (ZPDCLTH_002)	720.00	720.00	720.00	720.00	720.00	720.00	720.00
Fire Clothing - IAFF (ZPDCLTH_003)	600.00	600.00	600.00	600.00	600.00	600.00	600.00
Longevity Rates by Bargaining Unit/Tenure							
Longevity Levels - Fire Level 0	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Longevity Levels - Fire Level 1	270.00	270.00	300.00	300.00	300.00	300.00	300.00
Longevity Levels - Fire Level 2	450.00	450.00	600.00	600.00	600.00	600.00	600.00
Longevity Levels - Fire Level 3	630.00	630.00	900.00	900.00	900.00	900.00	900.00
Longevity Levels - Fire Level 4	810.00	810.00	1,200.00	1,200.00	1,200.00	1,200.00	1,200.00
Longevity Levels - Fire Level 5	990.00	990.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00
Longevity Levels - GREIU Level 0	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Longevity Levels - GREIU Level 1	250.00	250.00	250.00	250.00	250.00	250.00	250.00
Longevity Levels - GREIU Level 2	420.00	420.00	420.00	420.00	420.00	420.00	420.00
Longevity Levels - GREIU Level 3	600.00	600.00	600.00	600.00	600.00	600.00	600.00
Longevity Levels - GREIU Level 4	750.00	750.00	750.00	750.00	750.00	750.00	750.00
Longevity Levels - GREIU Level 5	925.00	925.00	925.00	925.00	925.00	925.00	925.00
Longevity Levels - Library Level 0	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Longevity Levels - Library Level 1	125.00	125.00	125.00	125.00	125.00	125.00	125.00
Longevity Levels - Library Level 2	210.00	210.00	210.00	210.00	210.00	210.00	210.00
Longevity Levels - Library Level 3	300.00	300.00	300.00	300.00	300.00	300.00	300.00
Longevity Levels - Library Level 4	375.00	375.00	375.00	375.00	375.00	375.00	375.00
Longevity Levels - Library Level 5	463.00	463.00	463.00	463.00	463.00	463.00	46.00
Longevity Levels - APA/POLICE/EXEC Level 0	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Longevity Levels - APA/POLICE/EXEC Level 1	300.00	300.00	300.00	300.00	300.00	300.00	300.00
Longevity Levels - APA/POLICE/EXEC Level 2	600.00	600.00	600.00	600.00	600.00	600.00	600.00
Longevity Levels - APA/POLICE/EXEC Level 3	900.00	900.00	900.00	900.00	900.00	900.00	900.00
Longevity Levels - APA/POLICE/EXEC Level 4	1,200.00	1,200.00	1,200.00	1,200.00	1,200.00	1,200.00	1,200.00
Longevity Levels - APA/POLICE/EXEC Level 5	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00

BUDGET GUIDELINES

Introduction

The clear expression of policies governing the City's budget process can be a difficult task. Some of these principles may appear to be little more than common sense, barely worthy of the effort necessary to set them forth. On the other hand, they are principles, which influence the decision as to whether or not specific requests, no matter how meritorious, ever achieve the City Manager's recommended budget and further, whether the City Commission approves the request. When a department seeks the financial support of the City Manager and the City Commissioners, it is best for all concerned that the framework for making decisions be clearly understood.

The City has many funding priorities. The City is restricted by a large body of laws, program mandates, rules, restrictions, and fund matching requirements, and staff are always attentive to limitations on the operations. It is the City's historical practice to effectively and efficiently manage its operations in conformity with community wants and needs, but must also remain attentive to legal directives and restrictions.

The City has employed a series of General Financial Guidelines for many years. The City Commission last updated the guidelines in 2005. A policy statement and rationale precedes each set of the guidelines. The Fiscal Plan respects the guidelines, except where noted in italics below.

Balancing the Budget

The City must live within its means. The City is supported by various financial resources and must function within the limits of these resources each fiscal year. A balance must

be maintained between revenues and expenditures, so that the public can realize the benefits of a strong and stable government. It is important to understand that this economic reality applies to budget entities over periods of time which extend beyond the year-to-year appropriations.

By law, authorized spending cannot exceed available resources, defined as revenues generated in the current period added to balances carried forward from prior years. We call those carry forward balances Fund Balance in the General Operating Fund and other governmental funds that use modified accrual accounting. Internal Service Funds and Enterprise Funds that use full accrual accounting refer to the carry forward balances as Retained Earnings. Temporary shortages, or operating deficits, can and do occur, but they should not be tolerated as extended trends. The City should strive to reverse the developing legacy of operating deficits and use of one-time resources (such as fund balance or sales of assets) or accounting gimmicks to fund on-going expenditures and expect the continued delivery of services to City residents and businesses. *(The FY2012 Fiscal Plan recognizes the temporary income tax in a separate fund. This will assure that the expenditure of revenues will be transparent and it will focus the decision process for the expenditure of these revenues on transformational investments.)*

Rationale

Use of one-time money (particularly accounting gimmicks) in the face of a long term deficit plugs the gap without actually solving the deeper structural problem. It is an inherent bet that the problems are cyclical, not structural, in nature. This method of balancing the budget may enable the City to avoid painful measures such as raising taxes or cutting services, but such avoidance can become

addictive while the real problem grows in severity until ultimately requiring even more painful solutions.

Five-Year Context

Why five years? Five years encompasses a sufficient time frame that will demonstrate the consequences of trying to fund ongoing expenditures with one-time revenues. It will show the worst surprises before they are upon the City. Of course we cannot make perfect projections of the availability of resources and expenditure requirements. Estimates are just that – *estimates*. They are economic models that enable us to reality test budget assumptions. The actual numbers may be different, but the modeling will alert us to future problems that may be created by decisions made today.

The key assumptions that significantly influence the financial forecast are shown later in this section. If the Commission believes that alternative economic variables regarding future year revenue growth or labor costs should be used, staff can assess the impact of such alternative assumptions and illustrate the likely impacts. It is extremely important to remain focused on the economic factors that have the highest probability of occurring. Hope cannot replace reason.

Spending Authorization vs. Appropriations

The City allocates resources for all authorized positions, whether filled or unfilled at the time of budget adoption. Even if all positions are filled at the beginning of the year, it is inevitable that vacancies will occur throughout the year. The requirement for other elements of the budget (road salt for example) is often subject to the vagaries of the weather. The Appropriation Lapse assumption has been developed in recognition that the entire amount of the General Operating Fund approved spending is generally not fully spent.

Appropriation lapse is influenced by the length of time it takes for vacant positions to be filled. In fact, appropriation lapse has been larger than projected in recent years because we have delaying filling vacant positions. Further, calculated savings from mid-year changes (e.g. reductions in force) need to account for the likely delays from the time that changes are announced until the time that the change is put into effect. This year, we have employed an appropriation lapse of \$3,000,000 for all years for the General Operating Fund. \$3,000,000 is double the level of the City Commission approved guidelines. Other funds have employed Appropriation Lapse based on the prior few years of operating results.

Balanced Budget

Ongoing expenditures are to be matched to ongoing revenues and one-time revenues are to be matched to one-time expenditures. Uses of Fund Balance and withdrawals from the Budget Stabilization Fund will be considered one-time sources of funding and as such should be matched to one-time expenditures. (*Note: The FY 2012 Fiscal Plan uses \$5,541,833 of fund balance in FY2012.*) The Governor has proposed a budget that eliminates Statutory Revenue Sharing, resulting in a \$6.2 million reduction in annual revenues. The City plans to balance the ongoing expenditures with ongoing revenues over the next five years.

Contingencies

The City must anticipate unforeseen conditions. Contingencies can and do occur. They occur with varying degrees of significance and with varying degrees of duration. The City recognizes the importance of emergency reserves that can provide a financial cushion

in years of poor revenue receipts or in the event of a major emergency.

Rationale

Contingency appropriations and sufficient fund balance reserves must be maintained for unanticipated expenditures or revenue shortfalls, and to preserve flexibility throughout the fiscal year to make adjustments in funding for programs approved in connection with the annual budget. The objective is for the City to be in a strong fiscal position that will be able to weather negative economic trends. This is important since the City is restricted by the requirements of various laws that limit the City from raising taxes without voter approval, thus increasing the resources available requires long lead times. Additional factors that influence the need for and the level of fund balance reserves include:

- Provide cash balances to facilitate the conducting of financial transactions.
- Investment of reserves provides additional program funding resources in the form of investment income.
- Provide the ability to mitigate State budget actions that may reduce City revenue.
- Front-fund or completely fund, if necessary, disaster costs or costs associated with being predominantly self-insured. (Self-insurance is only possible if reserves are set aside. In the absence of financial reserves the City would have no insurance.)
- Provide the ability to absorb large liability settlements without the need for issuing judgment

obligation bonds or to divert funding away from programs and services.

Contingent Account/Fund Balance

The Guidelines state that the General Operating Fund Contingent Appropriation (allowance for unforeseen obligations) will be established each year at \$1,500,000. (Note: The FY 2012 Fiscal Plan funds the Contingent Account at \$1,500,000.)

The unappropriated/unreserved/undesignated Fund Balance of the General Operating fund will be maintained at not less than the levels shown below. (Note: The FY2012 Fiscal Plan will result in a projected June 30, 2012 Fund Balance of 8.02%.)

<u>Fiscal Period</u>	<u>Fund Balance as a % of Appropriations</u>
Year Ending 6/30/06	5.00%
Year Ending 6/30/07	7.50%
Year Ending 6/30/08	10.00%
Year Ending 6/30/09	12.50%
Year Ending 6/30/10	15.00%
Thereafter	15.00%

Budget Stabilization Fund

A Budget Stabilization fund will be maintained subject to regulations established by the State of Michigan, (P.A. 1978, No. 30, as amended). The fund balance may be supplemented in any fiscal year from the year end excess of revenues over expenses, if any, of the General Operating Fund. Financial guidelines state that the City shall accumulate budget savings to achieve and maintain a Budget Stabilization Fund balance of 10% of General Operating Fund expenditures. (Note: The FY2012 Fiscal

Budget Stabilization Fund balance is projected to be zero for all five years of the Fiscal Plan.)

Capital Improvement Expenditure Program

The City's Capital Improvement Expenditure Program includes the purchase, renovation or upgrade of new and existing municipal facilities or physical plant infrastructure. The program is also funded by multiple sources of funding, depending on the type of project and the use of the facility. As such the City develops a five-year capital improvement program budget encompassing all City municipal and physical plant facilities. Physical plant infrastructure such as the Water and Wastewater facilities also include a Master Plan covering required renovations and expansion requirements for the next 20 years.

Rationale

It is important for the City to realize the impact of capital assets on the operating budget of the City and understand that capital assets need to be regularly maintained to avoid major deferred maintenance expenditures and to extend the useful life whenever possible.

A five-year capital improvement program shall be prepared and updated each year. The operating impact of each project should be identified and incorporated into the annual operating budget. The City shall endeavor to maintain capital assets on a regular basis. Within legal limits and the constraints of operating budgets, debt may be issued for the purchase or renovation of capital assets.

New projects shall be specifically approved and added to the Capital Improvement Program. Before inclusion in the five-year capital program, information should be obtained on the complete scope of work, a description of the

different project phases, cost estimates for the total project (which should include adjustments for inflation based on the construction or development schedule), and recommended funding sources for the total project. Once approved, significant changes to the scope of work concerning existing projects (i.e. Budget Substitutions) shall be approved by the Fiscal Committee of the City Commission.

The City must recognize the impact of new capital projects on the annual operating budget of the City. Future maintenance costs need to be identified and incorporated into the annual operating budget when new projects are completed. These costs include such things as departmental staffing, building maintenance, custodial services, landscaping, furniture and fixtures, etc. It is important to understand that capital assets need to be regularly maintained to achieve the estimated useful life of the capital asset.

Each year the City prepares a Capital Financing Plan in conjunction with the Capital Budget. The plan details the sources of financing for all capital projects included in the Capital Budget. The plan considers all potential sources of funding including grants and developer contributions, dedicated sources of funding such as water and sewer charges for services, or other Special Revenue or Internal Service Fund fees, general tax revenues, and debt financing.

Capital Reserve Fund

The City maintains a Capital Reserve Fund for the purposes of establishing a financing mechanism to support the General Capital Improvements Program of the City.

The City annually deposits revenues of 1.25 mills of the General Operating millage levy and 4% of the City income tax revenues into this fund. This Fiscal Plan respects this guideline. The capital requirements have exceeded the funding sources for several years. In response, the City has issued bonds to fund the most urgent capital requirements. In FY2012, debt service associated with debt issued to fund capital projects in prior years will consume \$5.8 million.

Streets Capital Fund

The 21st Century Task Force concluded that Gas and Weight Tax receipts would be insufficient to maintain the Major and Local Streets. The Task Force recommended that the General Operating Fund provide supplemental funding to the Streets Capital Fund.

The Fiscal Plan allocates \$3,769,000 of General Operating Fund revenues to Streets Capital and no money for the Major Streets Fund debt service obligations. This is the minimum amount necessary to match available grants. FY2012 is forecast at \$3,000,000 with no money available for years after FY2012.

Other Budget Policies

There are other policy issues that the City is required to consider in developing the budget. These items arose in conjunction with ballot measures where the taxpayers considered dedicated sources of funding for the Public Library and increased funding for the Police.

Public Library

The Public Library Fund is designated as the depository of revenues from 2.4533 mills (or the maximum amount that State law permits to be levied) of the General Operating levy. Such funds are restricted, by City Charter, to the operating/maintenance expenses and capital improvement needs of the Grand Rapids Public Library System.

Police

Annual General Operating Fund appropriations in support of Police services shall be established in an amount equal to not less than 32% of the total annual appropriation. (Note: The FY2012 Fiscal Plan allocates \$45.9 million for the Police Department which is 40.9% of General Operating Fund appropriations, (excluding the funding allocated for Dispatch which is now reflected in a new Special Revenue Fund and also excluding 9 officers funded with the COPS grant which are already in the Amended Budget). The authorized GOF funding for Police would be 44.5% including Dispatch and the nine officers.

REVENUE OVERVIEW

This section provides an overview of the City of Grand Rapids' Fiscal Plan revenues. The narrative and graphics present revenue information for all budgeted funds as well as separate revenue data by source and by fund. Detailed information regarding the City's revenue estimates is included in the appendices.

City revenues are most easily explained by separating the sources into six major groups.

Charges for Services consist of revenues derived from charging the recipient for the product or service provided by the City. This category is becoming an increasingly larger revenue source. This result has occurred as the City has focused more attention on those services that should be provided on a full cost recovery from user charges. User charges can cover the costs, but over the long term not exceed the costs of providing the services. Unlike the private sector, state laws and related court cases limit City fees to the costs of the services provided.

City Income Taxes are generated by a flat rate applied to the income of City residents and businesses. The rate for non-residents working in the City is one-half of the resident rate. The City income tax was originally approved by voters in 1967 in exchange for a 2.0000 mill reduction in the City's maximum property tax rate. On May 4, 2010, Grand Rapids voters approved a temporary five-year increase to the resident and business income tax rate from 1.3% to 1.5% and the non-resident rate from 0.65% to 0.75% effective from July 1, 2010 through June 30, 2015. The estimated revenues in this Fiscal Plan include the additional revenue from this ballot measure and are shown on the Transformation Fund Statement.

City Property Taxes are generated by applying the approved millage rates to the taxable value of a property. One mill equals \$1.00 per \$1,000 of taxable property value. Taxable value of property is generally the lesser of (a) the taxable value of the property in the immediately preceding year, adjusted for losses, multiplied by the lesser of the inflation rate or 5%, plus additions, or (b) the property's current State Equalized Value (SEV.) State Equalized Value is the Assessor's estimated one-half true cash value for the property. Often, the taxable value of property may be different from the same property's SEV. Property tax revenues are deposited into the General Operating, Library, Capital Reserve and Refuse Collection and Disposal funds.

State Revenues and Grants include three major sources of revenues. State grants, state shared revenues and gas and weight taxes, are historically the City's third largest source of funds. State revenues and grants are dependent on the State's economic health.

State grants support operating and capital activities for City projects ranging from child enrichment programs to street improvements. The amount of State grants received annually fluctuates depending on the timing and purpose of the grant. Like other grants, State grant revenues and expenditures are recognized via budget amendments when award letters or agreements are received from the granting agency.

State Shared Revenues are an important part of General Operating Fund revenues. The City receives revenue sharing payments from the State under both the State Constitution and the Michigan Revenue Sharing Act, Public Act 140 of 1971 (the "Revenue Sharing Act"), as amended.

The State Constitution limits the rate of State sales tax to 6%. After allocating 100% of the revenue of sales tax imposed at a rate of 2% to the State School Aid Fund, the State Constitution further mandates that 15% of the total revenues collected from sales taxes of the remaining 4% (i.e. the "constitutional formula") be distributed to cities, villages and townships.

The Revenue Sharing Act specifies an additional 21.3% of those revenues (i.e. the remaining 4%) are to be distributed to Michigan municipalities (i.e. the "statutory formula"). Unfortunately, State distributions have not been made in accordance with the statutory formula for several years.

State Revenue Sharing distributions have been declining since 2002, primarily due to cuts in the Statutory component of the revenue. The City now receives \$11 million less per year than the amounts received in 2002. For FY2012, the Governor has proposed the complete elimination of Statutory Revenue Sharing. At the time of elimination, the Statutory Revenue Sharing pot of money totaled \$307 million. This elimination results in a loss of \$6,651,144 to Grand Rapids. The Statutory Revenue Sharing program has been replaced with an incentive based program where communities will compete for \$200 million pot of money based on their willingness to conform to State standards on employee retirement and health care costs, share services and make their spending more transparent to taxpayers. The City is eligible for \$4,570,056 and has included this estimated revenue in the new Transformation Fund.

The State of Michigan collects Gas and Weight Taxes under the jurisdiction of the State Trunk Line Highway System Act, Michigan Public Act 51 of 1951, as amended. Gas and Weight Taxes are excise taxes rather than sales taxes which means that this tax is calculated based on the number of gallons of fuel sold. As motor

vehicles have become more fuel efficient and as fuel prices have increased, drivers buy fewer gallons of gasoline and diesel fuel. As a result, gas and weight tax revenues have decreased significantly although the numbers of motor vehicles using the roads have not decreased comparably.

Gas and Weight Taxes are collected by the State of Michigan then distributed to cities and villages based on a complex formula.

Investment Earnings are the result of investing cash at prevailing interest rates until it is needed to pay for goods and services.

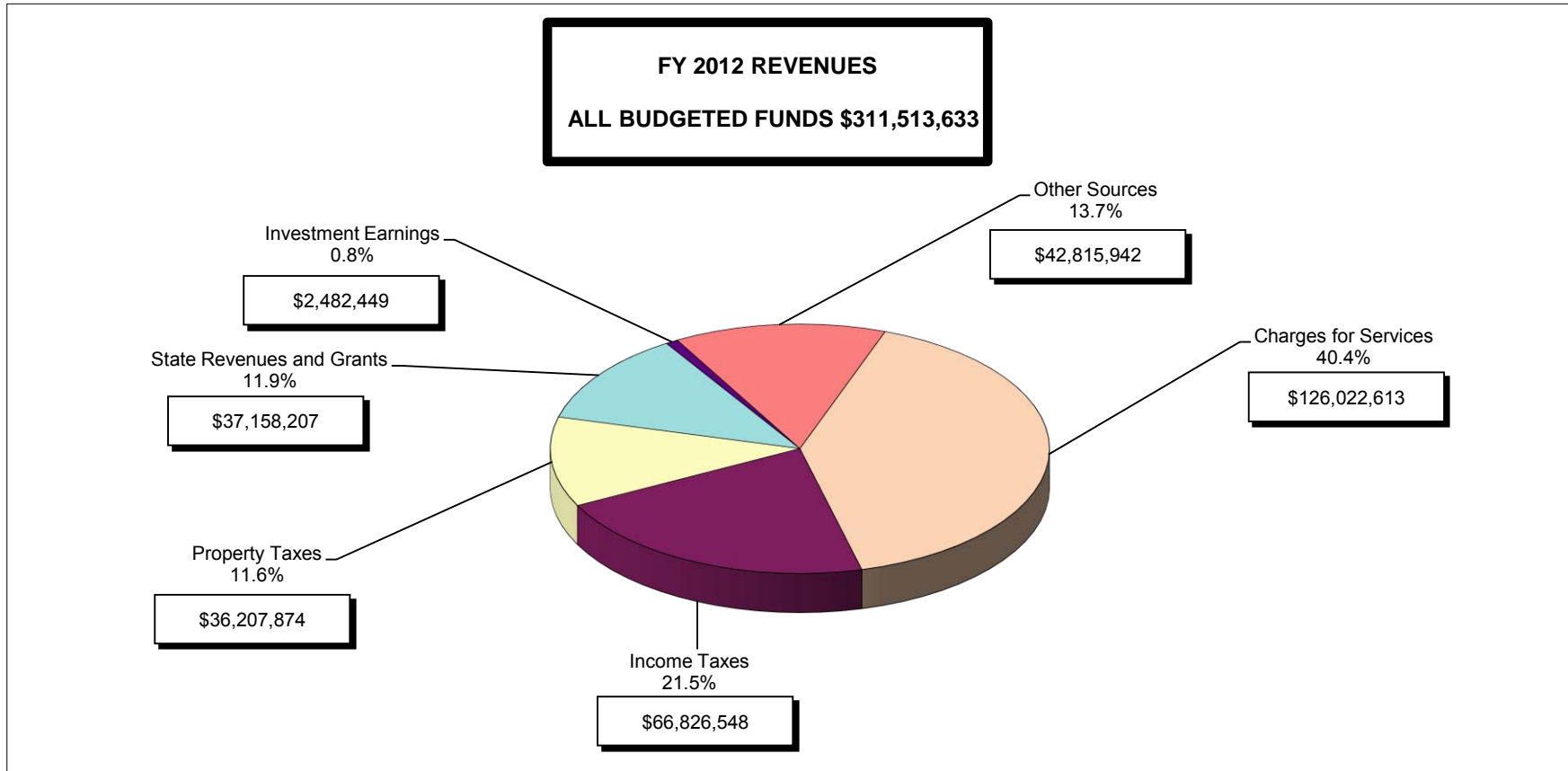
Other Sources include a multitude of minor revenue sources, including funds transferred from non-General Operating Funds to the General Operating Fund for centralized support services like human resources and accounting. The amounts are determined by the City's Cost Allocation Plan which is prepared in compliance with the federal requirements of Circular A-87.

Normally grant revenues and expenditures are budgeted in their entirety via a budget amendment in the fiscal year they are received. For multiple year grants, these appropriations remain in effect until the grant is closed so there is no subsequent budget activity in future fiscal years. The FY2011 estimate includes only the actual revenue receipts and expenditures that are anticipated to take place during the fiscal year. FY2012 grants budgeted in the Fiscal Plan are those new grants that are awarded and not previously budgeted. The FY2012 budget authority for these grants will also remain in effect until they are closed.

REVENUES – ALL BUDGETED FUNDS

Total revenues of the City’s budgeted funds amount to \$311,513,633 million excluding fiduciary funds. Additional information can be found in the Combined Budgeted Funds

Statement behind the Fund Summaries tab in this Fiscal Plan. The pie chart below illustrates the major revenue categories.

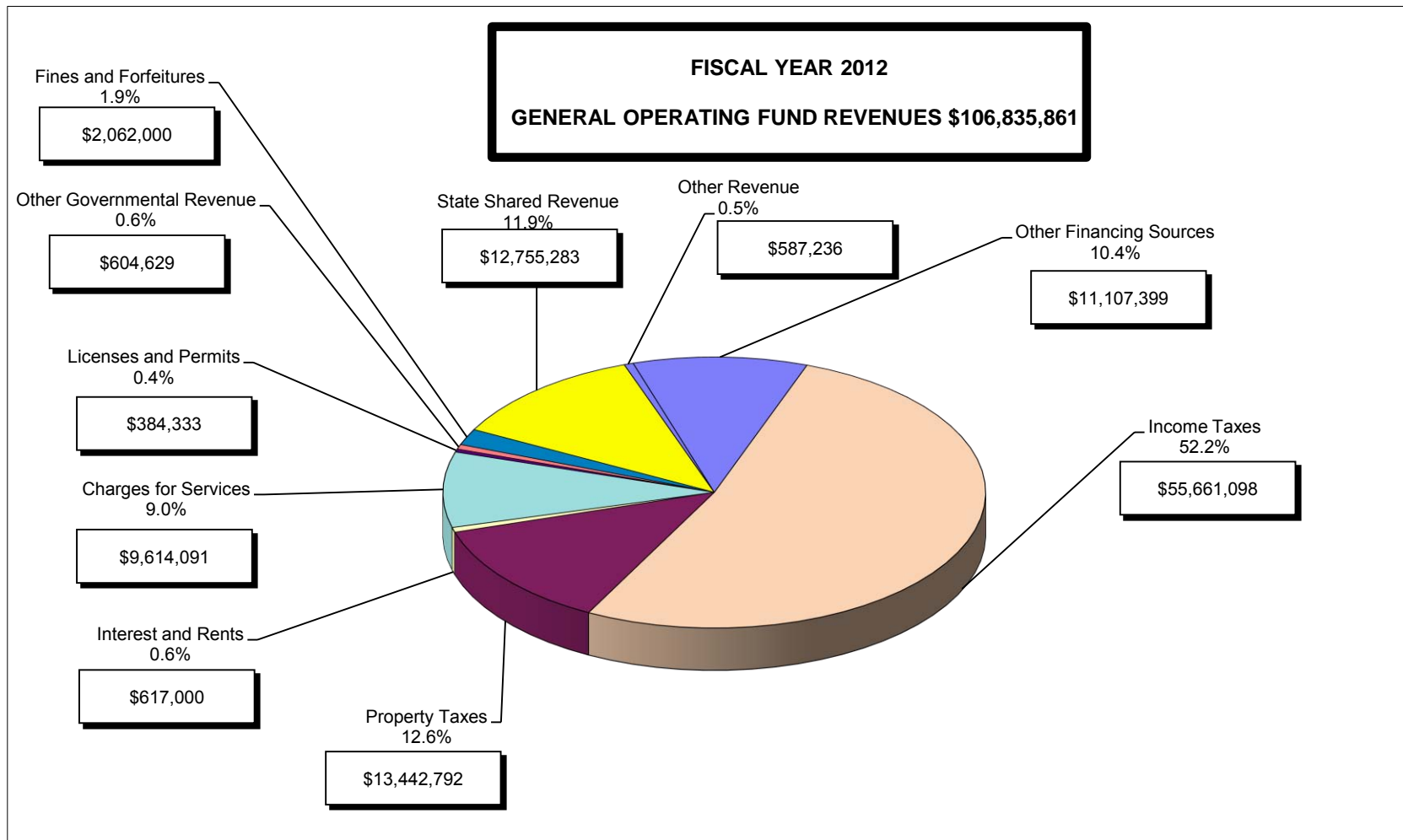


REVENUES – GENERAL OPERATING FUND

The graph below depicts the major revenue categories for the General Operating Fund - the fund where the City accounts for most tax supported activities. As you can see, it presents a different picture from the “Revenues – All Budgeted Funds,” chart on the prior page. Here Income Taxes, rather than Charges for Services, are the major revenue source. It is notable that property taxes (including the Property Tax Administration Fee of \$1,680,000) provide only 11.6% of General Fund revenues. Sixteen years ago City income tax and property tax revenues were 38.6% and 16.9% of total General Operating Fund revenues respectively, but in FY2012 the proportionate shares are projected to be 55.7% and 11.6%. The estimated income tax revenue does not include the income tax revenues resulting from the approved May 4th, 2010 ballot

measure to temporarily increase the resident and business rate to 1.5%, from 1.3%, for five years.

A portion of the temporary income tax (relating to the cost of 10 Community Police Officers and 15 Firefighters) is included in Other Financing Sources. The shift to the more economically volatile Income Tax as the primary General Operating Fund revenue source has contributed, in part, to the ongoing General Operating Fund budget constraints. This volatility also means that the City’s fund balance goals should exceed the traditional 5 – 10% targets of most local governments. City guidelines currently advise that fund balance levels shall be at 15% with an additional 10% in the Budget Stabilization Fund.



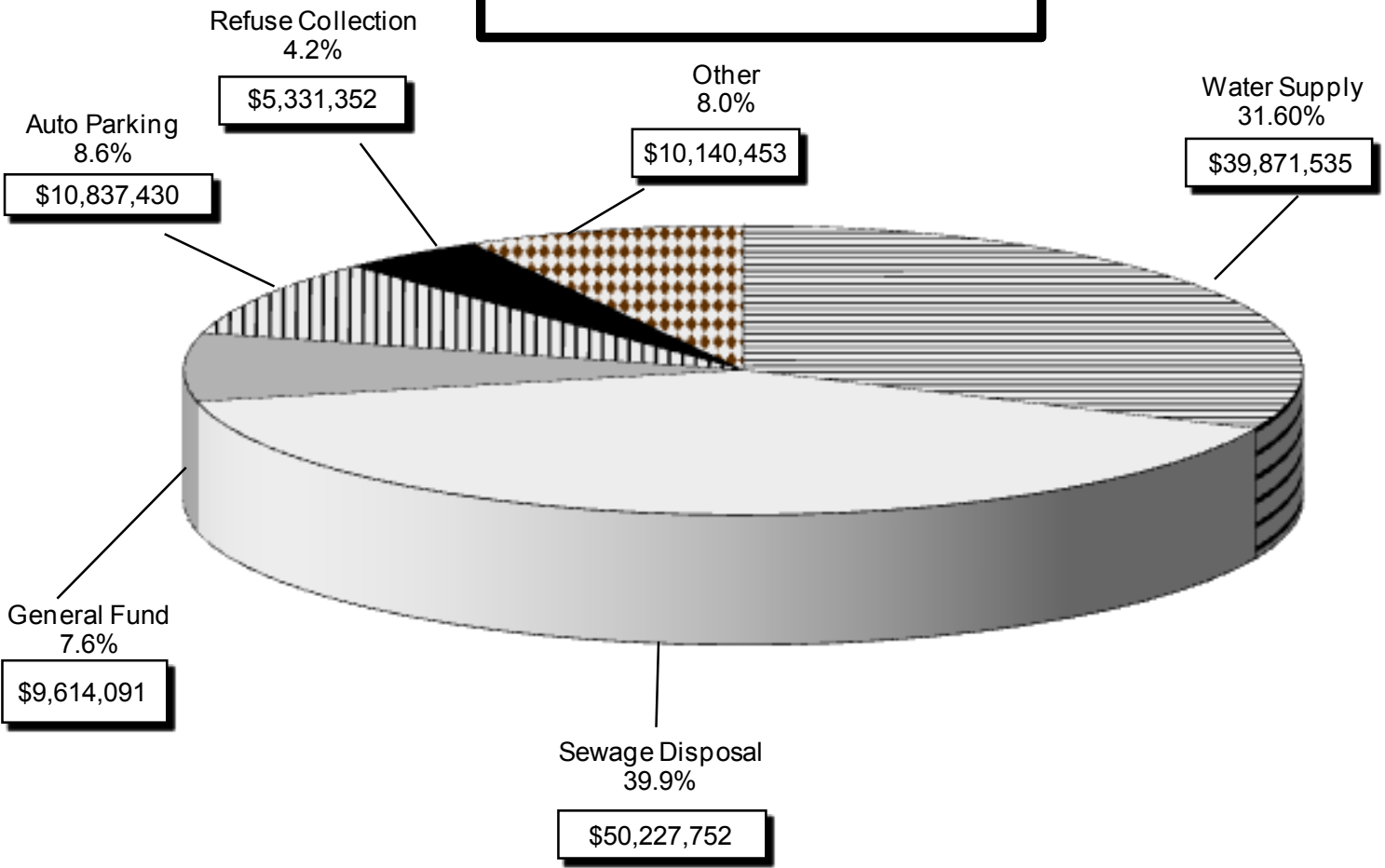
DESCRIPTIONS OF THE CITY'S MAJOR SOURCES OF REVENUE

Charges for Services

This category is the City's largest overall revenue source due to the revenues of the Water Supply System, Sewage Disposal System, and Parking System Enterprise Funds. These Systems are large operations serving City residents and businesses as well as several surrounding communities. User fees are updated annually or as needed to ensure

compliance with bond covenants and to assure the solvency of the Systems. Other City funds with fee revenues include Fiduciary Funds, the Community Development Block Grant Fund, the 61st District Court Fund, the Refuse Collection and Disposal Fund, and the Building Inspection Fund, among others. Examples of General Operating Fund charges for services include cable franchise fees and fire hydrant service charges.

**FY2012 CHARGES FOR SERVICES
ALL COMBINED FUNDS \$126,022,613**



Income Taxes

With the approval of Michigan Public Act 284 in 1964, as amended, the State authorized Michigan cities to adopt uniform city income tax ordinances if approved by the City's voters. Income tax receipts are deposited into the General Operating Fund and the Capital Reserve Fund.

In 1967, the City's electorate approved a two mill reduction in the City's maximum authorized general operating millage and the implementation of an income tax imposed on income earned within the City regardless of the residence of the taxpayer and on all income of City residents. Income taxed includes business net income and individuals' salaries and wages. Up to and including the calendar year ending December 31, 1995, residents paid 1% and non-residents paid 1/2 of 1%.

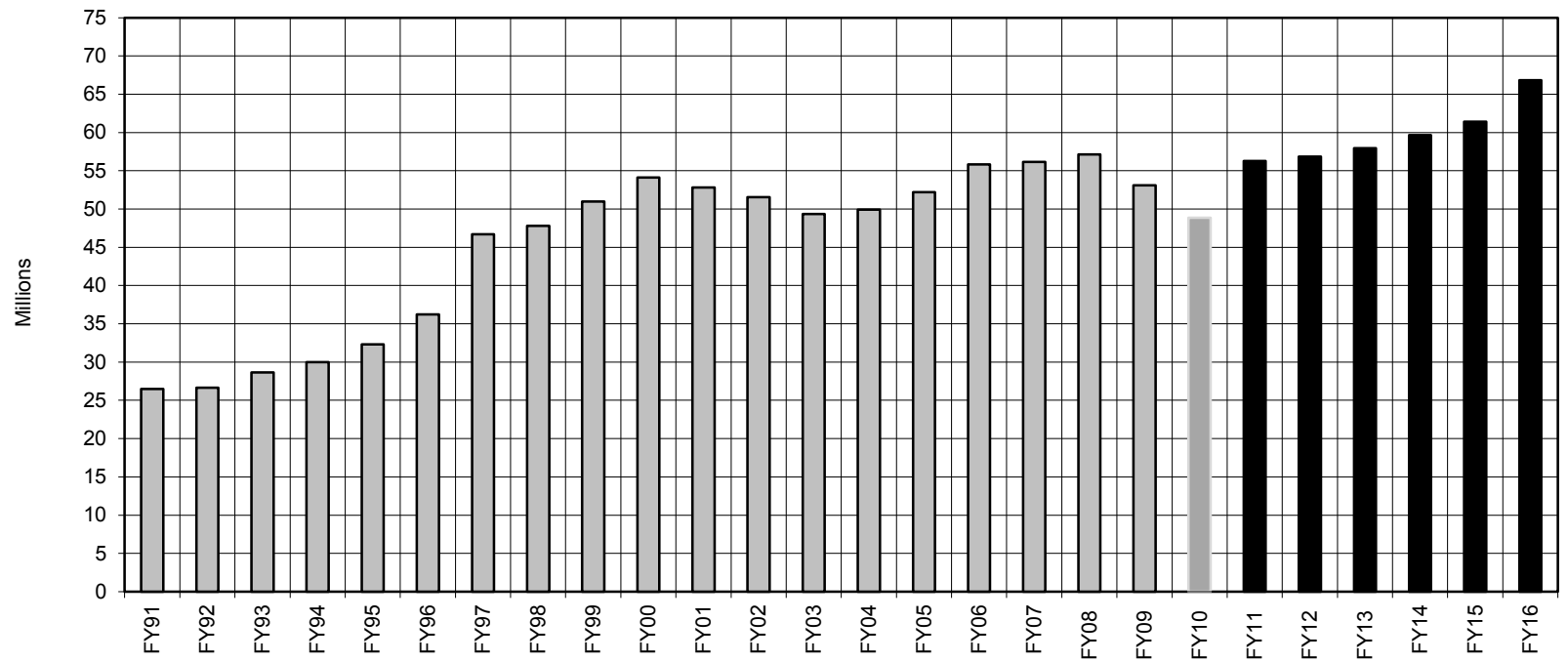
In 1995, the City's electorate authorized an increase in the income tax from 1.0 % to 1.3% for residents and from 0.5% to 0.65% for non-residents effective January 1, 1996. At the same time, the City's electorate voted to amend the City Charter to annually dedicate an appropriation of not less than 32% of the City's general operating fund budget to provide police services so long as an income tax of at least 1.3% for residents and 0.65% for non-residents is collected. In May, 2010 the City's electorate authorized a temporary increase in the income tax from 1.3% to 1.5% for residents and from 0.65% to 0.75% for non-residents effective July 1, 2010 through June 30, 2015.

Dependency exemptions are allowed on individual returns with other exemptions for alimony, Keogh and IRA plans, unreimbursed business expenses and disability income. The exemptions have varied during the past ten years. Beginning July 1, 2010, the dependency exemption was lowered from \$750 to \$600 per dependent.

The United States has been experiencing a severe economic downturn, which is affecting employment opportunities in the State of Michigan and the City. The future effect of the economic downturn on the City's income tax collections cannot be predicted. The City is aware of the negative consequences of the current economic downturn on the City's finances and has made and intends to continue making changes to the City's current and future fiscal year budgets as necessary to adjust City expenditures if future income tax collections are less than forecasted.

The graph below reflects the income tax revenues for the General Operating Fund and the Capital Reserve Fund combined. The underlying assumption is that the taxable income will grow 5% in FY2012, 4% in FY2013 and 3% in FY2014. We then overlay the temporary increase in the income tax rate and the permanent decrease in the exemption rate. The calculations are shown on the following schedule.

INCOME TAX



Fiscal Years 91-10= Actual Fiscal Years 11-16 = Projected
 *FY11 - FY15 reflect temporary increase in income tax rate.

City of Grand Rapids
Distribution of Income Taxes after Approval of Ballot Proposal
 Fiscal Plan 2012-2016

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<u>BASE</u>			
FY2010 Original Net Tax Receipts			
General Fund	50,549,128		
Capital Reserve Fund	2,107,052		
Total Original FY2010 Base	<u>52,656,180</u>	A	
 <u>ANTICIPATED RECEIPTS FOR FY2011</u>		<u>INCREASE: 5.0%</u>	
<i>Increase Original FY2010 Base by 5.0% for FY2011 Base</i>	55,288,989	B	
Increase FY2011 base by 15.38% for Ballot Initiative (1.5/1.3)	63,794,987	C	
Add increase for exemption reduction	461,309		
Total Anticipated FY2011 Tax	<u>64,256,296</u>	D	
 <u>DISTRIBUTION</u>			
Amount of Increase Resulting from Supplemental Ballot Initiative (C-B) is deposited into the Supplemental Income Tax Fund		8,505,998	E
Remaining Balance to be Distributed (D-E)	55,750,298		
96% is deposited to the General Fund	53,520,286	F	
4% is deposited to the Capital Reserve Fund	2,230,012	G	
 <u>SUMMARY OF DISTRIBUTION RATES</u>			
Supplemental as a percent of Total Receipts (E/D)	8,505,998	13.24%	
General Fund as a percent of Total Receipts (F/D)	53,520,286	83.29%	
Capital Reserve as a percent of Total Receipts (G/D)	2,230,012	3.47%	
Total Anticipated FY2011 Tax	<u>64,256,296</u>		

City of Grand Rapids
Distribution of Income Taxes after Approval of Ballot Proposal
 Fiscal Plan 2012-2016

FUTURE YEAR TAX PROJECTIONS

	FY2012 Rate of Increase: 4.0%	66,826,548
Distribution:	Supplemental - 13.24%	8,846,238
	General Fund - 83.29%	55,661,098
	Capital Reserve - 3.47%	2,319,212
	Total Projected Receipts FY2012	66,826,548
<hr/>		
	FY2013 Rate of Increase: 3.0%	68,831,345
Distribution:	Supplemental - 13.24%	9,111,625
	General Fund - 83.29%	57,330,930
	Capital Reserve - 3.47%	2,388,789
	Total Projected Receipts FY2013	68,831,345
<hr/>		
	FY2014 Rate of Increase: 3.0%	70,896,285
Distribution:	Supplemental - 13.24%	9,384,974
	General Fund - 83.29%	59,050,858
	Capital Reserve - 3.47%	2,460,452
	Total Projected Receipts FY2014	70,896,285
<hr/>		
	FY2015 Rate of Increase: 3.0%	73,023,173
Distribution:	Supplemental - 13.24%	9,666,523
	General Fund - 83.29%	60,822,384
	Capital Reserve - 3.47%	2,534,266
	Total Projected Receipts FY2015	73,023,173
<hr/>		
	FY2016 Rate of Increase: 3.0%	75,213,869
Distribution:	Supplemental - 13.24%	9,956,519
	General Fund - 83.29%	62,647,056
	Capital Reserve - 3.47%	2,610,294
	Total Projected Receipts FY2016	75,213,869

Property Taxes

Levying and collection of property taxes, enabled under the General Property Tax Act, Michigan Public Act 206 of 1893, as amended, is the primary revenue generator for many of Michigan's governmental units. Property taxes, currently the City's third largest overall source of funds, have long been a serious citizen concern in Michigan and elsewhere. The General Property Tax Act is regularly amended by State legislators but voters approved major changes in 1978 and 1994 which also affect the City of Grand Rapids' property tax revenues on an ongoing basis.

The first voter approved major change to the property tax process was an amendment to the State Constitution (the "Headlee Amendment") in 1978 which placed limitations on increases of property tax millage rates by the State and its political subdivisions from then authorized levels of taxation, as well as voter approved changes thereafter. The Headlee Amendment and the enabling legislation, Michigan Public Act 35 of 1979, as amended, has the effect of reducing the maximum authorized tax rate which could be levied by a local taxing unit.

Under the Headlee Amendment's millage reduction provisions, should the value of taxable property, exclusive of new construction, increase at a percentage greater than the percentage increase in the Consumer Price Index, the maximum authorized tax rate would be reduced by a factor which would result in the same maximum potential tax revenues to the local taxing unit as if the valuation of taxable property (less new construction) had grown only at the state inflation rate instead of the higher actual growth rate. Thus, should taxable property values rise faster than consumer

prices, the maximum authorized millage rate is reduced, or "rolled back", accordingly.

In 1994, the electorate of the State approved an amendment, called "Proposal A," to the Michigan Constitution permitting the Michigan Legislature to authorize ad valorem taxes on a non-uniform basis. The legislation implementing this constitutional amendment added a new measure of property value known as taxable value ("Taxable Value"). Since 1995, taxable property has two valuations, SEV (generally, 50% of true cash value) and Taxable Value. Property taxes are levied on Taxable Value. Generally, the Taxable Value of property is the lesser of (a) the Taxable Value of the property in the immediately preceding year, adjusted for losses, multiplied by the lesser of the inflation rate or 5%, plus additions, or (b) the property's current SEV. Under certain circumstances the Taxable Value of property may be different from the same property's SEV. When property is sold or transferred, Taxable Value is adjusted to the SEV, which under existing law is 50% of the current true cash value. The Taxable Value of new construction is equal to current SEV. Taxable Value and SEV of existing property are also adjusted annually for additions and losses.

The interaction between the Headlee Amendment, Proposal A, and legislative treatment of the uncapped value of property upon its transfer, as growth in existing value of property, means that revenues have been artificially reduced since 1995. This interaction disproportionately affects older communities who can no longer support new growth, and rely on the increase in property value from the "uncapping" of taxable value.

The initial Headlee Amendment permitted rolled back millages to be adjusted upward when property tax values increased by less than the rate of inflation. However, the Legislature eliminated any millage rate recovery for this situation following the passage of Proposal A in 1994.

In 2008 and through 2009, Michigan property values declined rapidly. The Headlee Amendment, and Proposal A did not anticipate this possibility. As a result, in 2009 and

2010, some property owners experienced major decreases in the SEV of their property while, based on Headlee Amendment and Proposal A requirements, the Taxable Values increased.

Below is a comparison of the FY2011 and the estimated FY2012 property tax millage rates.

<u>City of Grand Rapids Millage Rates</u>				
Tax Year		2010	2011	
Fiscal Year		FY2011	FY2012	Change
General:				
	Operating	2.8570	2.8570	0.0000
	Capital	1.2500	1.2500	0.0000
Library:				
	Operating	2.0728	2.0728	0.0000
	Capital	0.3805	0.3805	0.0000
	Refuse Collection and Disposal	1.8000	1.8000	0.0000
	Promotional	<u>0.0108</u>	<u>0.0110</u>	<u>0.0002</u>
	TOTAL MILLS	<u>8.3711</u>	<u>8.3713</u>	<u>0.0002</u>

Pursuant to Michigan Public Act 298 of 1917, as amended, the City is authorized to levy up to 3.0000 mills for refuse collection and disposal activities without seeking voter approval.

The Promotional millage must be adjusted to produce not more than \$50,000 for the fiscal year which is the maximum allowed by Michigan Public Act 359 of 1925, as amended which authorizes home rule cities, like Grand Rapids, to levy

up to \$50,000 for promotional purposes. After collecting these property taxes, the City disburses the funds to Experience Grand Rapids, formerly known as the Grand Rapids - Kent County Convention and Visitors Bureau.

State Revenue Sharing - Constitutional and Statutory

The State's ability to distribute revenue sharing payments to the City's General Operating Fund in the amounts and at the time specified in the Revenue Sharing Act (Michigan Public Act 141 of 1971, as amended) is subject to the State's overall financial condition and its ability to finance any temporary cash flow deficiencies.

Since the Statutory Revenue Sharing formula is intended to redistribute tax dollars to areas of high service need and low fiscal capacity, Statutory Revenue Sharing reductions have a very inequitable impact on local units of government. The components of the current formula consider the type of local unit and local tax capacity - a community with a low property tax base per capita receives more revenue sharing funding per capita than a wealthier, high tax base community.

Statutory Revenue Sharing is the only State revenue resource which has traditionally leveled the playing field between low and high tax base local units. Statutory Revenue Sharing reductions negatively impact poorer communities more than wealthier communities and compound the inequities. In the past five years, Statutory Revenue Sharing reductions have exacerbated the growing gap between the "have" and "have not" communities.

Even during the robust 1990's Statutory Revenue Sharing was rarely fully funded. In fact, the statutory revenue sharing formula has only been fully funded three times in the last sixteen years. When economic factors reduced the revenues of the State in 2000, revenue sharing was hit the hardest by cutbacks in State funding. Between 2001 and 2006, local

communities lost over \$1.5 billion in revenue sharing payments. Compared to FY2002, the City will in FY2012 receive \$15 million less than the formulas prescribed by law.

There is much uncertainty regarding the FY2012 revenue sharing program. On March 21, 2011 Governor Snyder announced his local government transformation plan. The plan includes the creation of an incentive program to replace statutory revenue sharing. The incentive program will encourage communities to act as regions through the use of inter-governmental cooperation, best practices, and other cost control measures. As stated earlier, this Fiscal Plan anticipates \$4,570,056 revenue from this new incentive based program.

State Gas and Weight Taxes

The Michigan Constitution provides that all proceeds of taxes levied by the State on motor vehicle fuels and registered motor vehicles (except general sales and use taxes and regulatory fees) and all or a portion of the proceeds of certain other transportation related taxes must be used exclusively for transportation purposes and deposited into the Michigan Transportation Fund (the "Fund"). The Michigan Constitution further provides that at least 90% of all such taxes must be used for the purposes of planning, administering, constructing, financing, and maintaining state, county, city and village roads. Revenues deposited into the Fund (after the deduction of certain specified amounts) are allocated by formula established under State Trunk Line Highway System, Michigan Public Act 51 of 1951, as amended ("Act 51"), and transferred to the State Trunk Line Fund, the Comprehensive Transportation Fund, the county road commissions and the

cities and villages of the State, all for use for transportation purposes.

These funds (known as “Gas and Weight Taxes”) are distributed to cities and villages, after certain deductions by the State, on the basis of population and mileage for the type of street when compared to the total for the State. Pursuant to statutory authorization, a city must first expend such state-returned moneys for payment of principal and interest on its transportation fund bonds and notes prior to expending funds for new transportation-related projects. A further limitation is specified by Michigan Public Act 175 of 1952, as amended, which specifically states that “no city or village may pledge, for annual debt service requirements in excess of 50% of the revenues received during the fiscal year next preceding any borrowing from the Fund pursuant to Act 51.” The effect of this pledge is to provide a minimum of 2.0 times coverage to the bondholders.

Gas and weight taxes are excise taxes - this means these taxes are charged based on numbers of units sold (i.e., gallons) rather than on the price of the units. As fuels like gas and diesel become more expensive and as vehicles become more fuel efficient, fewer gallons of fuel are sold which means that fewer taxes are collected. At the same time, costs associated with road and street repairs and maintenance continue to rise. Labor costs, like health insurance benefits for the workers who fix the roads, and material costs, like petroleum-derived asphalt, have been and are expected to continue to increase annually above the rate of inflation. Gas and weight taxes are already inadequate to maintain our roads but the problem will get worse in the future.

Investment Earnings

The City maintains an investment pool for all budgeted City funds. Each fund’s portion of the investment pool is displayed on the balance sheet as “Equity in pooled cash and investments”. The City Treasurer is responsible for most investments, with the exception of the resources of the Retirement Systems’ trust funds which are managed by their own Boards of Trustees and are not part of this Fiscal Plan.

The City Treasurer is authorized by State statute and City ordinance to invest surplus monies belonging to and under the control of the City. Surplus funds must be invested in accordance with Michigan Public Act 66 of 1977, as amended, (MCL 129.91 et seq.); Chapter 18 of the Grand Rapids City Code and the City of Grand Rapids Investment Policy. In summary, the City Treasurer may invest in the following investment instruments:

- Bonds, securities, and other obligations of the United States or an agency or instrumentality of the United States.
- Certificates of deposit, savings accounts, deposit accounts, or depository receipts of a financial institution, subject to a variety of criteria.
- Commercial paper rated at the time of purchase within the two highest classifications established by not less than two of the standard ratings services and that matures not more than 270 days after date of purchase.
- United States or federal agency or instrumentality obligation repurchase agreements.
- Bankers’ acceptances of United States Banks.
- Obligations of Michigan or any of its political subdivisions that at the time of purchase are rated as

- investment grade by not less than one standard rating service.
- Mutual funds registered under the federal Investment Company Act of 1940 (title I of chapter 686, 54 Stat. 789, 15 USC 80a-1 to 80a-3 and 80a-4 to 80a-64) composed of investment vehicles which are legal for direct investment by local units of government in Michigan. These investments are also subject to a variety of criteria.
- Investment pools organized under the Local Government Investment Pools Act (Michigan Public Act 121 of 1985,) as amended, and/or organized under the Surplus Funds Investment Pool Act (Michigan Public Act 367 of 1982.) subject to a variety of criteria.

- Interest Rate Risk: This risk is the exposure of investments to changes in market value when interest rates change.
- Concentration of Credit Risk: The City's Investment Policy places limits on the amount that may be invested in any one issuer. The policy allows a maximum investment of 25% of available funds to be invested per financial institution at the time of the investment. In other words, the City Treasurer may not place all of the City's "eggs" in one basket.

The above investment instruments and the cash balances in the City's checking accounts are subject to certain risks, as are all investment instruments. By restricting the investment options the City Treasurer has to the investment instruments listed above, State law and City code have greatly reduced the level of risk when investing the City's funds. However, the City's investments are still subject to the risks summarized below. Additional information regarding investment risk is described in the City's audited Comprehensive Annual Financial Report available online.

- Credit Risk: The risk that an issuer or other counter-party to an investment will not fulfill its obligations.
- Custodial Credit Risk: The risk that, in the event of a failure of the counter-party, the City may not be able to recover the value of investments or collateral securities that are in the possession of an outside party.

City of Grand Rapids, Michigan

BUDGET STRUCTURE FOR FUNCTIONAL GROUPS AND DEPARTMENTS

Fiscal Year 2012

EXECUTIVE/OTHER GROUP			COMMUNITY SERVICES GROUP		DESIGN DEVELOPMENT AND ENTERPRISE GROUP			ADMINISTRATIVE SERVICES GROUP	
Library Department A110	Clerk's Department A120	Executive Department A130	Community Development Department B210	Public Services Department B220	Design & Development Department C310	Engineering Department C320	Enterprise Services Department C330	Human Resources Department D410	Administrative Services Department D420
Public Library	Elections	Executive Office	Community Development	Parks & Recreation	Planning	Engineering	Parking Services	Personnel	Diversity & Inclusion
Library Trust	Licensing	Mayor	Code Compliance	After School Programs	Development Center	Projects	Water	Labor Relations	Customer Service
	Records	Commission	Our Community's Children	Cemeteries	Building Inspections	Sidewalks	Environmental Prot.	Risk Management	
			Receivership	Golf Course	Economic Dvlpmnt		Energy & Sustainability		
				Streets			Traffic Safety/Signals		
				Refuse & Recycling			Street Lighting		

PUBLIC SAFETY GROUP			
Police Department E510	Fire Department E520	61st District Court E530	Attorney's Department E540
Patrol	Suppression	Court Operations	Civil Litigation
Detectives	Training	Community Worker Program	Municipal Affairs
Vice	Investigation		Criminal Code Enforcement
Support Services	Prevention		
Community Dispatch	Emergency Mgt		
Special Events	Disaster Relief		

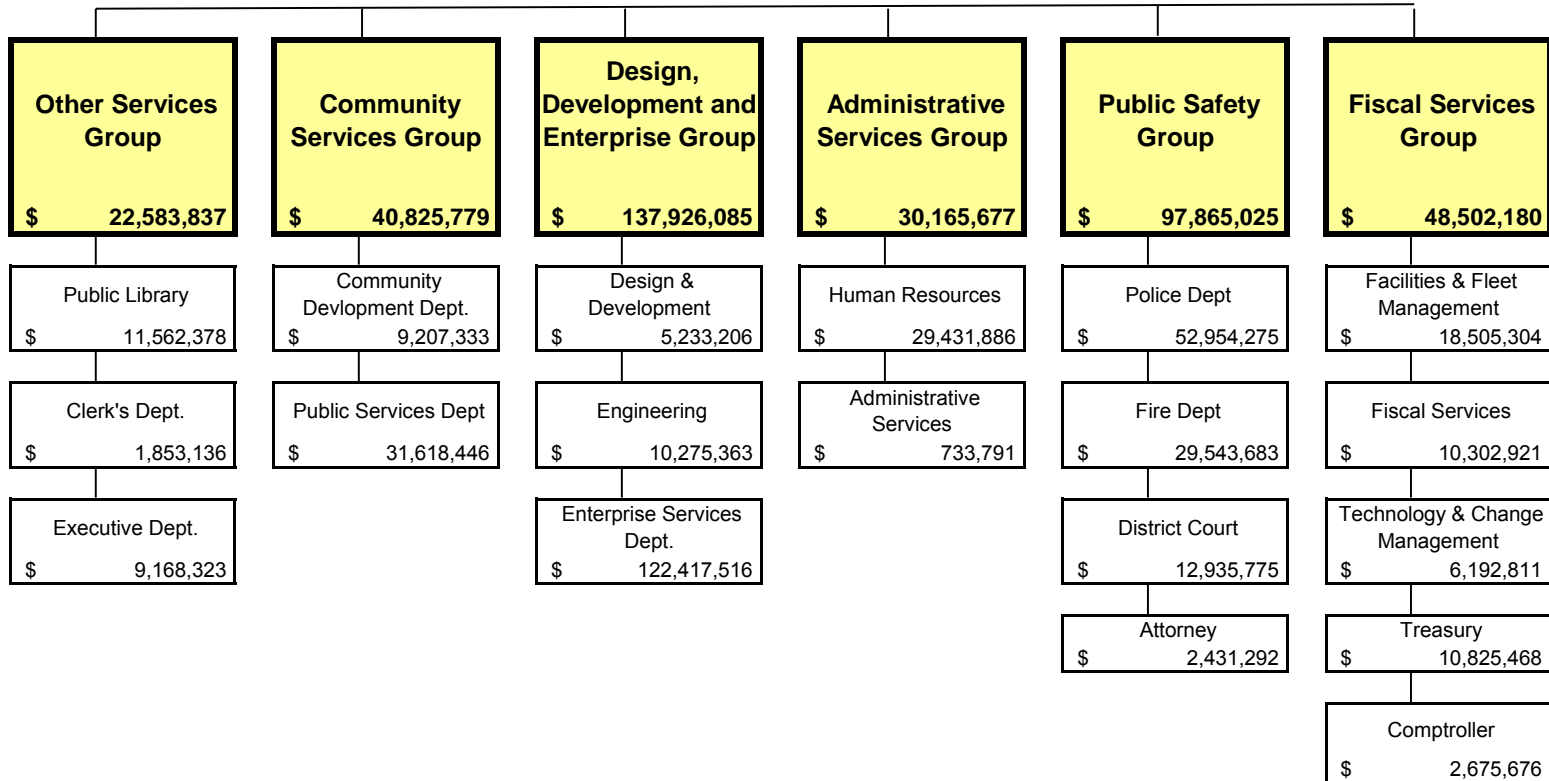
FISCAL SERVICES GROUP				
Facilities & Fleet Management Department F610	Fiscal Services Department F620	Technology & Change Mgt. Department F630	Treasury Department F640	Comptroller's Department F650
Facility Maintenance	Financial Planning	Data Center	Accounts Receivable	Internal Audit
Facility Improvements	Purchasing	Police RMS	Billing & Collections	Accounting
Motor Equipment	Budget	Telecommunications	Investment	Accounts Payable
Vehicle Storage	General Fiscal Administration (Dept. 13)	Internet	Income Tax	Payroll
		WIMAX	Assessing	
		Cable Administration	Central Mail	

City of Grand Rapids

Approved Appropriations by Functional Group

July 1, 2011

\$ 379,217,893



*Debt Service

Fund Included: \$ 1,349,310

*Budget Stabilization

Amount Used: \$ -

INTRODUCTION TO FUND SUMMARIES

The City of Grand Rapids accounts for expenditures and revenues according to the generally accepted accounting practices as defined by the Governmental Accounting Standards Board (GASB). These standards require public agencies to maintain separate accountability over financial resources dedicated for specific financial purposes through fund designations. Governmental financial operations will incorporate several different types of funds. In order to have a reasonable structure, funds are classified in generic groups.

The groups budgeted by the City of Grand Rapids, and included in this Fiscal Plan, are governmental, fund types and proprietary fund types. These fund types are defined as follows:

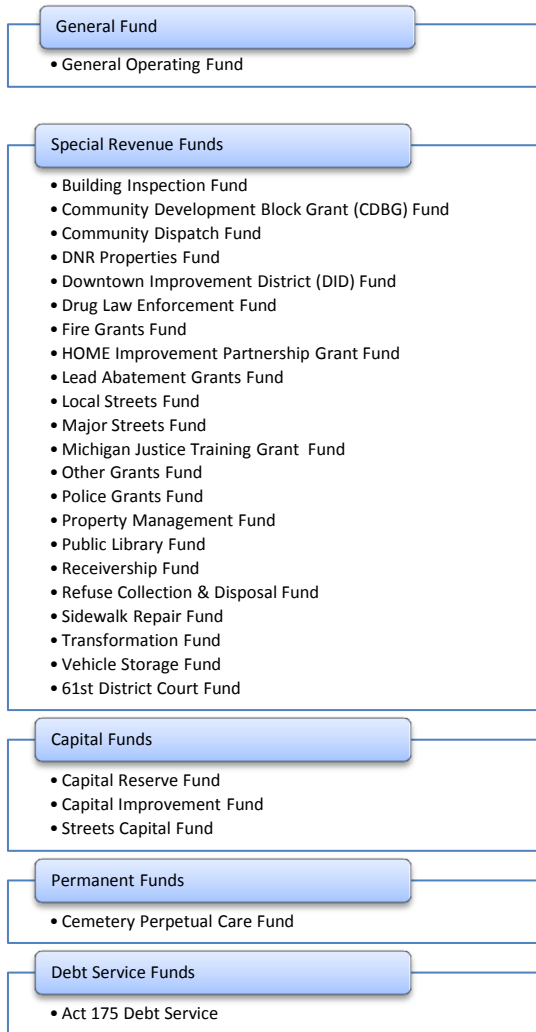
- **Governmental Fund Types** - The funds used to fund those activities of a government that are carried out to provide services to citizens and that are financed primarily through taxes and intergovernmental revenues. Governmental Fund Types include five types of funds – general, special revenue, debt service, capital projects and permanent.
 - General Fund** - Normally the most important fund of a municipality, it accounts for all resources not otherwise devoted to specific activities and finances many of the basic municipal functions, such as general administration, fire and police. This fund is the recipient of the bulk of the general tax dollars (e.g. income tax, property tax) paid by the community.
 - Special Revenue** - Accounts for receipts from revenue sources that have been earmarked for specific activities. For example, motor vehicle gas and weight taxes shared with local governments by the State for street maintenance might be accounted for in a Street Fund.
 - Permanent** - Used to report resources that are legally restricted to the extent that only earnings, and not principal, may be used for purposes that support the reporting government's programs.
 - Debt Service** - Accounts for the financing of the interest and retirement of principal of general long-term debt.
 - Capital Projects** - Accounts for the acquisition of capital facilities, which may be financed out of bond issues, grants-in-aid, or transfers from other funds. This type of fund is limited to accounting for the receipts and expenditures on capital projects. Any bond issues involved will be serviced and repaid by the Debt Service Funds.
- **Proprietary** - These funds are used to account for a government's business-type activities supported, at least in part, by fees or charges.
 - Enterprise** - Accounts for business type activities. Municipal utilities, convention centers, parking operations and other activities supported largely by user charges may be accounted for by this type fund.
 - Internal Service** - These funds are similar to enterprise funds except that the services are not rendered to the general public but are for other governmental organization units within the same governmental jurisdiction. The operations of such activities as motor equipment services, data processing and building and grounds maintenance have been placed under this type of fund to account for the cost of such services and to encourage economy in their use.

The individual fund statements supported by supplemental information for each of the budgeted funds follow the combined fund statement. Each fund statement provides a three-year financial history of the fund. State-ments have been organized by category with the General Fund first, followed by Special Revenue, Permanent, Debt and Capital, Enterprise and Internal Service. Supplemental information is provided with each fund statement to acquaint the reader with additional information about the fund, including its purpose and cross references to departmental and capital information supplied elsewhere in this document.

It is important to note that, although each fund is a separate entity, certain payments are often made from one fund to another. Such "contributions to other funds" could be made for any number of reasons. Perhaps the most obvious reason would be a subsidy to support the services of the recipient fund. Such a transfer most commonly occurs from the City's General Operating Fund. That fund, as the beneficiary of the general tax dollars of the community, is a resource to support other activities. Also, by design, operations of Internal Service Funds are supported by revenues from other funds. To avoid a distortion of the overall city financial picture, the combined fund statement addresses such transfers under the column titled Inter-Fund Eliminations.

Fund Structure for Budgeted Funds

Modified Accrual Basis of Budgeting and Accounting



What are “Budgetary Basis” and “Accounting Basis?”

Budgetary basis is the method used to determine when revenues and expenditures are recognized for budgeting purposes. Accounting basis is used to determine when revenues and expenditures are recognized for financial reporting purposes. These determinations depend on the measurement focus of the individual fund – that is, the types of transactions and events that are reported in a fund’s operating statement. The City of Grand Rapids’ funds use either the modified accrual or accrual measurement focus.

Modified Accrual Basis

Funds that focus on current financial resources use the modified accrual basis which recognizes increases and decreases in financial resources only to the extent that they reflect short-term inflows or outflows of cash. Amounts are recognized as revenue when earned as long as they are collectible within the period or soon enough thereafter to be used to pay liabilities of the current period. These funds are known collectively as “governmental fund types.”

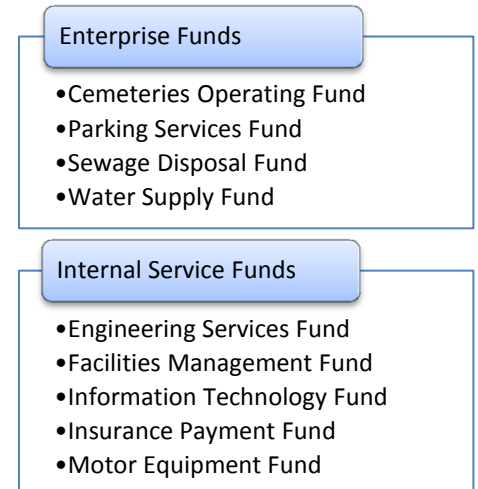
Accrual Basis

Funds that focus on total economic resources employ the accrual basis which recognizes increases and decreases in economic resources as soon as the underlying event or transaction occurs. Revenues are recognized as soon as they are earned and expenses are recognized as soon as a liability is incurred, regardless of the timing of related cash inflows and outflows. In the private sector, the accrual basis is often used by for-profit business enterprises and not-for-profit organizations.

Difference between the City’s Budgetary Basis and Accounting Basis

For funds that use the modified accrual basis, the portion of year-end fund balance reserved for outstanding compensated absence liabilities (for example, unused vacation) is not considered part of budgetary reserves.

Accrual Basis of Budgeting and Accounting



Description of Funds

General Overview

The use of public resources typically is constrained by legal restrictions and similar limitations. Some of these constraints are imposed by outside parties while other constraints reflect limitations that the government itself has placed upon the use of resources. A “fund” is a group of assets, liabilities, equity, revenues and expenses, and is a tool that accountants use to segregate resources related to specific activities. When governmental fund accounting was first developed, the separation of each fund was further reinforced by the use of separate bank accounts. In more recent decades funds have come to function as simple bookkeeping devices designed to facilitate increased focus on key activities and to ensure legal compliance.

Fund presentations usually show an important measure of the difference between the fund’s assets and liabilities. This important measure is known as fund balance or retained earnings, depending on type of fund. Governmental accounting has two difference accounting methods: modified accrual and full accrual. The modified accrual method is used on Governmental Fund types like the General Operating Fund and Special Revenue Funds. These fund types use the term of Fund Balance to describe the difference between the fund’s assets and liabilities. The full accrual method is used on proprietary funds like enterprise and internal service funds. These fund types use the term of Retained Earnings to describe the difference between the fund’s assets and liabilities.

The use of fund balance or retained earnings depends on the fund type; yet, this may be confusing to the average reader. Therefore, we will use the generic term “fund balance” in this section to refer to both fund balance and retained earnings without regard to its fund type.

Financial statement users examine fund balance information to identify the available liquid resources (liquidity refers to the ability to convert assets to cash) that can be used to repay long-term debt, reduce taxes, add new governmental programs, expand existing ones, or enhance the financial position of the government. The value of fund balance information is significantly diminished by misunderstandings regarding the messages it conveys and inconsistency in governments’ financial reporting practices. The overall objective of fund balance reporting is to isolate that portion of fund balance that is unavailable to support the subsequent year budgets.

Fund balance, as reported in the Comprehensive Annual Financial Report, will be displayed in the following classifications depicting the relative importance and the strength of the spending constraints placed on the purposes for which resources can be used:

- Nonspendable fund balance includes amounts that are not in a spendable form (inventory, for example) or are required to be maintained intact (the principal of an endowment fund, for example).
- Restricted fund balance includes amounts that can be spent only for the specific purposes stipulated by external resource providers (for example, grant providers), constitutionally, or through enabling legislation (that is, legislation that creates a new revenue source and restricts its use). Effectively, restrictions may be changed or lifted only with the consent of third party resource providers.

- Committed fund balance includes amounts that can be used only for the specific purposes determined by a formal action of the government's highest level of decision-making authority. Commitments may be changed or lifted only by the government taking the same formal action that imposed the constraint originally.
- Assigned fund balance comprises amounts intended to be used by the government for specific purposes. Intent can be expressed by the governing body or by an official or body to which the governing body delegates the authority. In governmental funds other than the general fund, assigned fund balance represents the amount that is not restricted or committed. This indicates that resources in other governmental funds are, at a minimum, intended to be used for the purpose of that fund.
- Unassigned fund balance is the residual classification for the general fund and includes all amounts not contained in the other classifications. Unassigned amounts are technically available for any purpose. If another governmental fund has a fund balance deficit, then it will be reported as a negative amount in the unassigned classification in that fund. Positive unassigned amounts will be reported only in the General Operating Fund.

The budget focuses on the carry forward balances that are available to fund future programs. Therefore the fund statement reflects only the assigned and unassigned categories.

Fund Types

The City of Grand Rapids uses seven different fund groupings or types: General, Special Revenue, Permanent, Capital Improvement, Debt Service, Enterprise, and Internal Service. Also an additional grouping of Trust funds is included for informational purposes.

General Fund: The General Operating Fund is used to account for all financial resources except those required to be accounted for in another fund. The Fund Balance Policy for the General Operating Fund has been established at 15% of appropriations starting with the Fiscal Year that ended on 6/30/2010. This policy was established by the City Commission in prior years during the budget preparation process. Funds that received General Operating Fund support should have a fund balance policy too, yet we are still developing a formal fund balance policy for these funds. For this presentation, we are showing a recommended 5% fund balance reserve policy for funds that receive direct General Operating Fund support. See the Revenues Overview Section behind the Budget Basics tab for more details on General Operating Fund revenues.

Special Revenue Funds: The Special Revenue funds are used to account for specific revenue sources that are restricted or committed to expenditures for specified purposes other than debt service or capital projects. The City's special revenue funds are listed below:

Building Inspection Fund: The purpose of this fund is to comply with the State's requirement in Public Act 245 of 1999, that all fees charged for Building Inspections, Licensing and Permitting are used only for operations of the enforcing agency and the Construction Board of Appeals. The Act requires that these enforcement activities be accounted for in a separate fund.

Major Revenue: Licenses and Permits

Fund Balance Policy: Maintain an assigned fund balance reserve of 15% for operations

Community Dispatch Fund: The purpose of the fund is to account for the activities in the newly formed community dispatch center. The City of Grand Rapids and the City of Wyoming formed a partnership to operate a call taking and dispatch operations. The partnership operates as the second public safety answer point (PSAP) in Kent County. Kent County and the remaining communities operate the other PSAP. Funding is provided by the Kent County Dispatch Authority pursuant to an agreement to share charges that are added to 911 cell phone calls. The cities of Grand Rapids and Wyoming provide the remaining funding in accordance with formulas that are updated annually. The two municipalities share in the resources of a centralized community dispatch center, which is an initiative to consolidate emergency 911 calls for police and fire department services.

Major Revenue: Funding comes from each municipality in agreed upon percentage.

Fund Balance Policy: Maintain an assigned fund balance reserve of 15% for operations.

61st District Court Fund: The 61st District Court Fund is used to account for the revenues and expenditures related to the operations of the local branch of the Michigan Trial Court system. The 61st District Court has six judges and one full time magistrate. The Court hears cases which arise within the boundary of the City of Grand Rapids. This fund is unable to sustain itself with revenues and requires support from the General Operating Fund.

Major Revenue: Fines (41%) and General Operating Fund Support (34%)

Fund Balance Policy: Maintain an assigned fund balance reserve of 5% for operations, due to GOF support.

DNR Properties Fund: This fund was established to account for the maintenance and sale of tax reverted properties deeded to the City by the State of Michigan, and is managed by the Economic Development Department. Revenues are expected to decrease as the remaining inventory is sold off, and staff time is gradually being redirected to other economic development activities.

Major Revenue: Property Sales

Fund Balance Policy: Assign fund balance to cover future expenses of this fund

Downtown Improvement District (DID) Fund: This fund was split off from the Neighborhood Business Improvement Fund in FY2003. It manages the revenue received from the annual special assessment of downtown businesses that are located in a designated area. This area is bound generally by the river on the west, Division on the east, Cherry on the south and I-196 on the north, plus the Fulton Street corridor east to Jefferson, and the Division Avenue corridor south to Wealthy. The DID contracts with the Downtown Alliance for such things as street cleaning, sidewalk maintenance, and beautification within the designated assessment area.

Major Revenue: Special Assessments

Fund Balance Policy: Maintain an assigned fund balance reserve of 15% for operations.

Drug Law Enforcement Fund: This fund receives revenue from the sales of property forfeited pursuant to the enforcement of controlled substances. Funds are to be used only to enhance drug enforcement laws. Staffing costs paid from this fund include a Sgt. from the Metropolitan Enforcement Team (MET), an Office Assistant IV, as well as overtime charges required for drug busts. In addition to funding the ongoing needs of the Vice Department

(cell phones, information gathering, etc.), recent expenditures included the partial funding of a new vehicle for the Bomb Disposal Unit; a new van for the Special Response Team; purchase of surveillance and monitoring equipment, radio upgrades, Electronic Control Devices, protective vests and replacement vehicles.

Major Revenue: Sales of forfeited property

Fund Balance Policy: Assign fund balance to cover future expenses of this fund

Local Street Fund: This fund is used to account for the cost of maintaining the City's local highway and Street Transportation System. The operating activities include snowplowing, pavement management and repair, street and sign maintenance, traffic signal maintenance and capital improvement projects. The funds for the capital improvement projects are transferred from the Local Street Fund to the Street Construction fund.

Major Revenue: State Shared Gas & Weight Tax; also transfers from Major Streets Fund

Fund Balance Policy: Assign fund balance reserve of 15% based upon appropriations.

Major Street Fund: This fund is used to account for the cost of maintaining the City's major highway and Street Transportation System. The operating activities include snowplowing, pavement management and repair, street and sign maintenance, traffic signal maintenance and capital improvement projects. The funds for the capital improvement projects are transferred from the Major Street Fund to the Street Construction fund.

Major Revenue: State Shared Gas & Weight Tax

Fund Balance Policy: Assign fund balance reserve of 15% based upon appropriations.

Michigan Justice Training Fund: The purpose of this fund is to manage State funding provided to the City on a "per-officer" formula designated for criminal justice in-service training of Police Officers. It must be used to pay for law enforcement training of sworn officers only, and courses require prior approval from the Michigan Commission on Law Enforcement Standards (MCOLES). The department can bring in speakers on occasion, and out of state training is discouraged.

Major Revenue: Reimbursement of actual expenses by the State

Fund Balance Policy: To have all funds committed to eligible training activities

Parks and Recreation: This fund was established in FY2010 with two subfunds: Parks & Recreation Operations and Parks & Recreation After School Programs. The fund will account for the total revenues and costs associated with maintaining the City's park facilities, providing a variety of recreational and sporting activities for youth through seniors, and operating several after school programs and other facilities throughout the City. In the future, these subfunds may be recharacterized as subfunds of the General Operating Fund.

Major Revenue: General Operating Fund Support (66%), Fees (30%)

Fund Balance Policy: Maintain an assigned fund balance reserve of 5% for operations, due to GOF support.

Property Management Subfund: This subfund, under the umbrella of the Neighborhood Business Improvement Fund, was established to account for property transactions, including certain lease arrangements and real-estate sales.

Major Revenue: Property sales and transactions

Fund Balance Policy: Maintain 15% fund balance reserve for operations

Public Library Fund: This fund was established to account for the dedicated millages that were voter-approved in 1995. It accounts for the receipt of Property Tax and the disbursement of funds for the operation, maintenance and capital improvements of the Library system.

Major Revenue: Property taxes

Fund Balance Policy: To have all funds committed to library activities.

Receivership Subfund: This fund was part of the General Operating Fund-General Administration in FY 2006. In FY2007, receivership activity was segregated into a new subfund established under the Neighborhood Business Improvement Fund, and it is currently managed by the Neighborhood Improvement Department. The Receivership Fund was established to account for repairs and rehabilitation of dilapidated structures as a result of Court-ordered receiverships during the code enforcement process, and is generally used as a tool of last resort.

Major Revenue: Rehab Loan Repayments

Fund Balance Policy: To have all funds committed to rehab activities.

Refuse Collection and Disposal Fund: This fund accounts for the collection and removal of trash and debris. Financing is provided by special tax millage (FY 2012 1.8 mills), sale of refuse bags and tags, and cart program revenues. The department promotes recycling and composting of yard waste.

Major Revenue: Property Taxes

Fund Balance Policy: To have all funds committed to refuse collection and disposal activities.

Sidewalk Repair Fund: The Sidewalk Repair Fund was established to account for needed sidewalk repairs and replacements not otherwise eligible for CDBG funding. Financing was originally provided by General Operating Fund contributions, which were supplemented by billings to property owners for costs incurred.

Major Revenue: Fees for inspections and work performed

Fund Balance Policy: To have all funds committed to the repair of sidewalks.

Transformation Fund: This fund is to account for the temporary income tax rate increase that was approved by voters in 2010. The income tax rate increase began in FY 2011 and ends after FY 2015; this is why the term temporary income tax rate increase is used. Also any amount from the competitive statutory revenue sharing from the State of Michigan will be accounted in the Transformation fund. The money will be used to invest in elements of the transformation plans that have the potential to result in rapid, tangible, monetary return on investment that help fund the transformational

process, which will create leaner City services in the future. Any remaining fund balance at the end of each year will be assigned to future transformational operations.

Major Revenue: Income Tax

Fund Balance Policy: To assign to future transformational operations

Vehicle Storage Facility Fund: This fund accounts for revenue and costs associated with the safe storage and disposal of impounded and abandoned vehicles. Several effective reforms and reorganization of facilities have been implemented over the last several years, resulting in a decrease in the number of impounds.

Major Revenue: Fees from impounding cars and storage

Fund Balance Policy: To have all funds committed to the maintenance of this fund purpose.

Permanent Funds

Cemetery Perpetual Care Fund: This fund receives 15% of all revenue generated by the sale of cemetery lots, and 100% of the revenue from sales of repossessed lots, as well as 15% of the net income from Cemetery operations. With the exception of certain capital items, these funds are not expendable; however, the interest earned in this fund is transferred to the Cemetery Operating Fund for use in the care and maintenance of the City's six cemeteries.

Major Revenue: 15% of Cemetery Revenue; Investment Income

Fund Balance Policy: To have all funds committed to the maintenance of City cemeteries.

Capital Improvement Funds

Capital Reserve Fund: The purpose of the Capital Reserve fund is to receive Property Tax (FY 2012 1.25 mills) and Income Tax (FY 2012 4% of total) revenues that have been appropriated for general capital projects as well as for Debt Service on prior capital projects.

Major Revenue: Property Taxes; Income Taxes

Fund Balance Policy: To have all funds committed to capital projects.

Capital Improvement Fund: This fund accounts for the acquisition and construction of Capital Projects to be used in general Governmental-type operations. Financing is provided by Bonds, Property Tax, Fire Equipment Reserves, and Contribution from Private Sources and Grants. Individual capital projects are detailed and appropriated in Appendix C.

Major Revenue: Bond Proceeds; Transfers from Capital Reserve; and Grants

Fund Balance Policy: To have all funds committed to capital projects.

Streets Capital Fund: To account for Streets Capital Projects in the Capital Projects Fund group. Resources are provided from the Major Streets Fund (Gas & Weight Tax), contributions from the General Operating Fund, and grants. Projects are made up of streets resurfacing and reconstruction projects.

Major Revenue: Bond Proceeds; Transfers from Capital Reserve, Major Streets, and General Operating Fund; and Grants

Fund Balance Policy: To have all funds committed to capital projects.

Debt Service Funds

Debt Retirement Fund: This fund is used to account for the retirement of Series 1999 and 2003 Act 175 Michigan Transportation Fund bond obligations.

Debt Service is supported by a portion of the annual State of Michigan gas and weight tax revenues.

Major Revenue: State shared gas and weight tax transfer from Major Streets Fund

Fund Balance Policy: Zero fund balance at the end of the fiscal year.

Enterprise Funds: An Enterprise Fund is required for any activity whose principal source of funding is from external revenue sources (i.e. user charges) and meet any of the following criteria:

- 1) Debt is backed solely by fees and charges
- 2) There is a legal requirement to recover full costs through fees or charges
- 3) There is a policy decision to recover full costs through fees or charges

Enterprise Funds are permitted to be used for reporting any activity for which a fee is charged to external users for goods or services. They are frequently used to account for activities whose costs are only partially funded by fees or charges because they focus attention on the fully allocated cost of providing services and highlight the portion of the cost being borne by taxpayers.

Auto Parking System Fund: This fund is used to account for the operation and maintenance of major parking facilities, several surface parking lots and over 2,000 parking meters. In addition, parking system personnel accounts for the operation of the parking enforcement and violations function, which processes over 130,000 tickets per year. The cost of enforcement and the fine revenues are accounted for in the General Operating Fund. Financing of the Parking System operations is provided primarily through user charges.

Fund Balance Policy: Maintain an assigned fund balance reserve of 15%; Commit the remaining fund balance to future projects and debt service payments.

Cemeteries Operating Fund: Cemetery Operating Subfund, which provides for the sale and maintenance of lots in the six City-owned Cemeteries. In addition to sales revenue, partial funding is received from an annual subsidy by the General Operating Fund and from interest and minor capital transfers out of the Cemetery Perpetual Care Fund.

Fund Balance Policy: Maintain an assigned fund balance reserve of 5% for operations, due to GOF support.

Golf Course Subfund: Because Indian Trails Golf Course is built on Woodlawn Cemetery property, this subfund, which is part of the cemeteries fund, is used to account for activities of Indian Trails Golf Course, located at 28th Street and Kalamazoo Avenue. The golf course pays rent to the Cemetery Operating fund.

Fund Balance Policy: Maintain an assigned fund balance reserve of 15%.

Sewage Disposal System Fund: This fund accounts for the operation and maintenance of the municipal sewage disposal system, capital additions / improvements, and debt service. Operating revenue is provided by user charges to residential, commercial, industrial and municipal customers.

Fund Balance Policy: Maintain an assigned fund balance reserve of 15%.

Water Supply System Fund: This fund accounts for the operation and maintenance of the municipal water supply system, capital additions / improvements, and debt service. Operating revenue is provided by user charges to residential, commercial, industrial and municipal customers.

Fund Balance Policy: Maintain an assigned fund balance reserve of 15%.

Internal Service Funds: Internal Service Funds are used to report any activity that provides goods or services to other funds, departments, or agencies of the primary government and its component units, or to other government units on a cost-reimbursement basis. Use of an Internal Service Fund is never required. The goal of an Internal Service Fund should be to measure the full cost of providing goods or services (including the cost of capital assets) for the purpose of fully recovering that cost through fees or charges.

Engineering Services Fund: This fund was established in FY05 to account for engineering services provided to other City funds and departments. Revenues are generated by charges for services rendered as well as monies received from permits issued. The Engineering Department achieved the business plan objectives and the commitments that were made when the activities were removed from the General Operating Fund.

Fund Balance Policy: Maintain an assigned fund balance reserve of 15%.

Facilities Management Fund: This Fund was established to account for the routine maintenance performed on City buildings and grounds. Revenues are generated by billings to affected departments for maintenance services rendered. Management of the Facilities Department will be combined with the Motor Equipment Department into a new "Facilities and Fleet Management" department in FY2009, however, the two funds will remain separate and the Facilities Management function will continue its focus on sustainable facilities and reduced energy consumption.

Allocation and recovery of costs: Costs are grouped together by the building that incurred the cost (i.e. City Hall). At the end of each month, the actual monthly costs by building are calculated and then charged back to the departments within the building based upon their square footage usage compared to the usable square footage of the building. Common areas (i.e. conference rooms) are not used

as usable square footage, and therefore, become part of the building's total cost of operation, which is allocated to the departments using the building. Also general costs (administrative costs, A-87 costs, IT charges, etc.) are allocated to each building based upon the building's usable square footage compared to the total usable square footage of all the buildings.

Fund Balance Policy: Because the fund re-bills costs predominantly on a current basis, the fund balance requirements are less than other self-sustaining funds. The goal is to maintain up to a 10% reserve of fund balance for operations. The remaining fund balance is to be assigned as capital reserve for major repairs and improvements on each building in accordance to the receipt of the funds.

Information Technology Fund: This fund is used to account for the Information Processing and Telecommunications Services provided to other City Funds and Departments. Revenues are generated by Charges for Services Rendered.

Allocation and recovery of costs: Budgetary costs are grouped together by function – Administration, Enterprise Solutions, Shared Solutions, Department Solutions, Dedicated Support, Mainframe, Network, PC Support, Shared Servers, RDBMS, Printing costs, Email, Telephony, and WiMAX. Costs are allocated to the department's code by use of a proper basis for the function (e.g. the number of employees for email costs). Then the costs for each department code are totaled up and presented as budgetary amounts for each department. Costs are recovered using the following methods: PC support is billed on actual support calls when incurred, Telephony is billed on budgetary costs of telephony based upon the number of lines, and all the other functions are billed on budgetary costs based upon the combine amounts and is known as Data charges.

Fund Balance Policy: Maintain an assigned fund balance reserve of 15%, commit a capital reserve amount for replacement and upgrade of IT capital infrastructure.

Health Insurance Sub Fund: To account for the payment of approved health insurance claims for active employees and for post Medicare retirees (over 65). The City is self-insured for health insurance claims and finances the insurance payments through payroll distribution per employee.

Fund Balance Policy: Maintain an assigned fund balance reserve of 15%.

Risk Management Sub Fund: To account for the payment of approved insurance claims, public liability, life insurance and workers' compensation. The City is self-insured for general liability and finances the insurance payments through budgeted transfers from other funds.

Fund Balance Policy: Maintain an assigned fund balance reserve of 15%.

Motor Equipment System Fund: This fund is used to account for the purchase, operation and maintenance of the City's centralized motor vehicle fleet. There are over 600 licensed motor vehicles in the fleet along with many off-the-road pieces of equipment.

Allocation and recovery of costs: Vehicles are grouped into similar classes (i.e. Patrol cars or Refuse trucks). Actual operation and maintenance costs are gathered and maintained for each class. Each vehicle is assigned a rental rate based on four components: Operation and Maintenance costs for a vehicle in that class; a flat overhead fee for General Administration; Replacement or Depreciation cost for the vehicle in the class; and a portion of

Debt Service payments that the class of vehicles is currently paying. Any excess and deficits of the rental rates for the vehicle is maintained within a replacement reserve for the class.

Fund Balance Policy: Maintain an assigned fund balance reserve of 15%; commit a vehicle replacement reserve for vehicle replacement by class.

Trust Funds

General Retiree Health Care fund: The General Retiree Health Care fund was established in FY 2008 to account for the costs and funding obligations associated with the City-provided general retiree health plan. Contributions charged to departments are accumulated in the fund. The fund issues payments on current retiree health care claims and also funds the general retiree health care trust account.

Fund Balance Policy: To achieve a fully funded general retiree care trust.

Police Retiree Health Care fund: The Police Retiree Health Care fund was established in FY 2008 to account for the costs and funding obligations associated with the City-provided police retiree health plan. Contributions charged to departments are accumulated in the fund. The fund issues payments on current retiree health care claims and also funds the police retiree health care trust account.

Fund Balance Policy: To achieve a fully funded police retiree care trust.

Fire Retiree Health Care fund: The Fire Retiree Health Care fund was established in FY 2008 to account for the costs and funding obligations associated with the City-provided fire retiree health plan. Contributions charged to departments are accumulated in the fund. The fund issues payments on current retiree health care claims and also funds the fire retiree health care trust account.

Fund Balance Policy: To achieve a fully funded fire retiree care trust.

Library Retiree Health Care fund: The Library Retiree Health Care fund was established in FY 2010 to account for the costs and funding obligations associated with the City-provided library retiree health plan. Contributions charged to departments are accumulated in the fund. The fund issues payments on current retiree health care claims and also funds the library retiree health care trust account.

Fund Balance Policy: To achieve a fully funded library retiree care trust.

**CITY FUNDS BY CLASSIFICATION
WITH APPROVED APPROPRIATIONS**

GENERAL OPERATING	
General Operating Fund	\$ 112,377,694

SPECIAL REVENUE	
After School Programs	\$ 2,097,352
Budget Stabilization	-
Building Inspection	2,807,047
Community Dispatch	6,321,997
61st District Court	12,935,775
DNR Properties	43,102
Downtown Improvement District	754,761
Drug Law Enforcement	480,405
Local Streets	3,745,713
Major Streets	12,315,406
Michigan Justice Training	68,000
Parks and Recreation	4,172,128
Property Management	267,888
Public Library	11,562,378
Receivership Subfund	40,000
Refuse Collection	12,601,352
Sidewalk Repair	1,295,178
Transformation	3,277,672
Vehicle Storage Facility	461,057
	\$ 75,247,211

INTERNAL SERVICE	
Facilities Management	\$ 6,043,668
Engineering Services	\$ 5,112,700
Insurance Health Subfund	\$ 23,724,618
Insurance Risk Management Subfund	3,690,445
Information Technology	5,871,261
Motor Equipment System	12,000,579
Wireless Broadband	107,982
	\$ 56,551,253

ENTERPRISE	
Auto Parking	\$ 11,555,646
Belknap Ice Arena	-
Cemetery Operating	1,256,113
Cemetery Golf Course	586,163
Sewage Disposal System	58,033,004
Water Supply System	41,662,570
	\$ 113,093,496

GRANTS	
Community Development Block Grant	\$ 4,828,131
Home Investment Partnership Program	1,360,400
Other Grants	38,505
	\$ 6,227,036

CAPITAL IMPROVEMENT and DEBT SERVICE	
Capital Reserve	\$ 7,843,288
Capital Improvement	2,517,001
Streets Capital	3,797,484
Debt Retirement	1,349,310
	\$ 15,507,083

PERMANENT	
Cemetery Perpetual Care	\$ 214,120

FIDUCIARY (INFORMATIONAL)	
General Retiree Health Care	\$ 11,658,538
Police Officer Retiree Health Care	4,835,617
Firefighter Retiree Health Care	3,625,985
	\$ 20,120,140

**CITY OF GRAND RAPIDS, MICHIGAN
SUMMARY OF ESTIMATED FINANCIAL
SOURCES AND USES
2010 - 2012
JULY 1, 2011**

	GENERAL FUND			SPECIAL REVENUE FUNDS		
	2010 Actual	2011 Estimated	2012 Budget	2010 Actual	2011 Estimated	2012 Budget
FINANCIAL SOURCES:						
401 Taxes	\$ 64,728,788	\$ 67,302,203	\$ 69,103,890	\$ 18,971,578	\$ 26,927,398	\$ 26,481,728
450 Licenses and Permits	521,336	338,096	384,333	2,676,345	2,231,836	2,658,823
500 Intergovernmental Revenues	20,281,227	19,905,566	13,359,912	24,096,479	21,890,235	23,771,553
600 Charges for Services	12,181,637	10,674,474	9,614,091	14,115,690	15,525,973	14,217,143
655 Fines and Forfeitures	2,113,841	1,952,000	2,062,000	5,283,635	4,710,000	4,830,000
664 Interest and Rents	705,622	466,908	617,000	469,780	260,300	282,150
671 Other Revenue	4,583,459	1,314,461	587,236	2,391,263	4,815,914	4,660,618
695 Other Financing Sources	17,452,682	9,868,080	11,107,399	13,031,109	13,219,067	14,821,886
TOTAL SOURCES	\$ 122,568,592	\$ 111,821,788	\$ 106,835,861	\$ 81,035,879	\$ 89,580,723	\$ 91,723,901
EXPENDITURES:						
A110 Public Library	\$ -	\$ -	\$ -	\$ 12,116,636	\$ 11,685,102	\$ 11,562,378
A120 Clerk's Office	1,452,728	1,720,165	1,778,136	-	-	-
A130 Executive Office	1,116,100	1,141,732	1,255,900	-	-	-
B210 Community Services	1,769,500	2,043,006	2,368,021	12,066,926	9,649,582	6,839,312
B220 Public Services	-	-	-	33,629,707	33,007,688	29,437,049
C310 Design & Development	1,403,259	1,284,103	1,360,408	4,038,058	4,332,750	3,872,798
C320 Engineering	-	-	-	1,277,608	1,347,510	1,295,178
C330 Enterprise Services	5,763,674	5,217,548	5,448,633	4,641,448	4,916,402	4,859,170
D410 Human Resources	1,710,036	1,782,235	2,016,823	-	-	-
D420 Administrative Services	772,577	705,542	733,791	-	-	-
E510 Police	46,247,365	43,816,669	45,980,007	381,285	6,982,090	6,870,402
E520 Fire	21,906,600	25,043,364	28,829,684	16,617	-	-
E530 District Court	-	-	-	12,104,381	12,664,934	12,935,775
E540 Attorney's Office	2,277,595	2,190,007	2,431,292	-	-	-
F610 Facilities & Fleet Management	138,669	-	-	-	453,784	461,057
F620 Fiscal Services	16,315,464	15,955,687	10,302,921	844,092	-	-
F630 Technology & Change Management	63,844	200,576	213,568	-	-	-
F640 Treasury	5,845,120	6,456,267	6,982,833	28,388	1,248,025	3,341,128
F650 Comptroller's Office	2,308,387	2,258,584	2,675,677	-	-	-
N980 Non-Departmental	-	-	-	-	-	-
TOTAL USES	\$ 109,090,918	\$ 109,815,485	\$ 112,377,694	\$ 81,145,146	\$ 86,287,867	\$ 81,474,247
Net Increase (Decrease) in Fund Balance	\$ 13,477,674	\$ 2,006,303	\$ (5,541,833)	\$ (109,267)	\$ 3,292,856	\$ 10,249,654
General Contingencies and Reserves	(20,465,216)	-	-	20,015,465	-	-
Fund Balance - July 1	19,732,649	12,745,107	14,751,410	-	19,906,198	23,199,054
Fund Balance - June 30	\$ 12,745,107	\$ 14,751,410	\$ 9,209,577	\$ 19,906,198	\$ 23,199,054	\$ 33,448,708

**CITY OF GRAND RAPIDS, MICHIGAN
SUMMARY OF ESTIMATED FINANCIAL
SOURCES AND USES
2010 - 2012
JULY 1, 2011**

	DEBT SERVICE			CAPITAL IMPROVEMENT		
	2010 Actual	2011 Estimated	2012 Budget	2010 Actual	2011 Estimated	2012 Budget
FINANCIAL SOURCES:						
401 Taxes	\$ -	\$ -	\$ -	\$ 7,507,676	\$ 7,499,457	\$ 7,448,804
450 Licenses and Permits	-	-	-	-	-	-
500 Intergovernmental Revenues	-	-	-	1,339,580	1,080,000	26,742
600 Charges for Services	-	-	-	40	575	-
655 Fines and Forfeitures	-	-	-	-	-	-
664 Interest and Rents	-	-	-	16,072	98,021	-
671 Other Revenue	-	-	-	221,787	173,148	-
695 Other Financing Sources	1,341,065	1,347,103	1,349,310	5,246,190	2,026,153	6,600,879
TOTAL SOURCES	<u>\$ 1,341,065</u>	<u>\$ 1,347,103</u>	<u>\$ 1,349,310</u>	<u>\$ 14,331,345</u>	<u>\$ 10,877,354</u>	<u>\$ 14,076,425</u>
EXPENDITURES:						
A110 Public Library	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
A120 Clerk's Office	-	-	-	-	-	75,000
A130 Executive Office	-	-	-	8,238,756	7,255,400	7,912,423
B210 Community Services	-	-	-	-	-	-
B220 Public Services	-	-	-	1,236,970	484,109	125,000
C310 Design & Development	-	-	-	-	-	-
C320 Engineering	-	-	-	2,929,884	940,407	3,785,484
C330 Enterprise Services	-	-	-	2,019,702	1,660,000	1,442,000
D410 Human Resources	-	-	-	-	-	-
D420 Administrative Services	-	-	-	-	-	-
E510 Police	-	-	-	416,000	50,000	103,866
E520 Fire	-	-	-	82,634	-	714,000
E530 District Court	-	-	-	-	-	-
E540 Attorney's Office	-	-	-	-	-	-
F610 Facilities & Fleet Management	-	-	-	44,849	55,000	-
F620 Fiscal Services	-	-	-	-	-	-
F630 Technology & Change Management	-	-	-	-	-	-
F640 Treasury	-	-	-	-	-	-
F650 Comptroller's Office	-	-	-	-	-	-
N980 Non-Departmental	1,341,065	1,347,103	1,349,310	-	-	-
TOTAL USES	<u>\$ 1,341,065</u>	<u>\$ 1,347,103</u>	<u>\$ 1,349,310</u>	<u>\$ 14,968,795</u>	<u>\$ 10,444,916</u>	<u>\$ 14,157,773</u>
Net Increase (Decrease) in Fund Balance	\$ -	\$ -	\$ -	\$ (637,450)	\$ 432,438	\$ (81,348)
General Contingencies and Reserves	-	-	-	1,325,277	-	-
Fund Balance - July 1	-	-	-	-	687,827	1,120,265
Fund Balance - June 30	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 687,827</u>	<u>\$ 1,120,265</u>	<u>\$ 1,038,917</u>

**CITY OF GRAND RAPIDS, MICHIGAN
SUMMARY OF ESTIMATED FINANCIAL
SOURCES AND USES
2010 - 2012
JULY 1, 2011**

	PERMANENT FUNDS			TOTAL			GOVERNMENTAL FUNDS		
	2010	2011	2012	2010	2011	2012	2010	2011	2012
	Actual	Estimated	Budget	Actual	Estimated	Budget	Actual	Estimated	Budget
FINANCIAL SOURCES:									
401 Taxes	\$ -	\$ -	\$ -	\$ 91,208,042	\$ 101,729,058	\$ 103,034,422			
450 Licenses and Permits	-	-	-	3,197,681	2,569,932	3,043,156			
500 Intergovernmental Revenues	-	-	-	45,717,286	42,875,801	37,158,207			
600 Charges for Services	34,547	49,162	49,162	26,331,914	26,250,184	23,880,396			
655 Fines and Forfeitures	-	-	-	7,397,476	6,662,000	6,892,000			
664 Interest and Rents	64,076	49,500	52,500	1,255,550	874,729	951,650			
671 Other Revenue	75	-	-	7,196,584	6,303,523	5,247,854			
695 Other Financing Sources	83,732	90,443	100,125	37,154,778	26,550,846	33,979,599			
TOTAL SOURCES	\$ 182,430	\$ 189,105	\$ 201,787	\$ 219,459,311	\$ 213,816,073	\$ 214,187,284			
EXPENDITURES:									
A110 Public Library	\$ -	\$ -	\$ -	\$12,116,636	\$11,685,102	\$11,562,378			
A120 Clerk's Office	-	-	-	1,452,728	1,720,165	1,853,136			
A130 Executive Office	-	-	-	9,354,856	8,397,132	9,168,323			
B210 Community Services	-	-	-	13,836,426	11,692,588	9,207,333			
B220 Public Services	84,165	213,730	214,120	34,950,842	33,705,527	29,776,169			
C310 Design & Development	-	-	-	5,441,317	5,616,853	5,233,206			
C320 Engineering	-	-	-	4,207,492	2,287,917	5,080,662			
C330 Enterprise Services	-	-	-	12,424,824	11,793,950	11,749,803			
D410 Human Resources	-	-	-	1,710,036	1,782,235	2,016,823			
D420 Administrative Services	-	-	-	772,577	705,542	733,791			
E510 Police	-	-	-	47,044,650	50,848,759	52,954,275			
E520 Fire	-	-	-	22,005,851	25,043,364	29,543,684			
E530 District Court	-	-	-	12,104,381	12,664,934	12,935,775			
E540 Attorney's Office	-	-	-	2,277,595	2,190,007	2,431,292			
F610 Facilities & Fleet Management	-	-	-	183,518	508,784	461,057			
F620 Fiscal Services	-	-	-	17,159,556	15,955,687	10,302,921			
F630 Technology & Change Management	-	-	-	63,844	200,576	213,568			
F640 Treasury	-	-	-	5,873,508	7,704,292	10,323,961			
F650 Comptroller's Office	-	-	-	2,308,387	2,258,584	2,675,677			
N980 Non-Departmental	-	-	-	1,341,065	1,347,103	1,349,310			
TOTAL USES	\$ 84,165	\$ 213,730	\$ 214,120	\$ 206,630,089	\$ 208,109,101	\$ 209,573,144			
Net Increase (Decrease) in Fund Balance	\$ 98,265	\$ (24,625)	\$ (12,333)	\$ 12,829,222	\$ 5,706,972	\$ 4,614,140			
General Contingencies and Reserves	(2,755,484)	-	-	(1,879,958)	-	-			
Fund Balance - July 1	3,744,346	1,087,127	1,062,502	23,476,995	34,426,259	40,133,231			
Fund Balance - June 30	\$ 1,087,127	\$ 1,062,502	\$ 1,050,169	\$ 34,426,259	\$ 40,133,231	\$ 44,747,371			

**CITY OF GRAND RAPIDS, MICHIGAN
COMBINED BUDGETED FUNDS
FISCAL YEAR 2012**

**STATEMENT OF REVENUES AND APPROPRIATIONS
July 1, 2011**

	GENERAL OPERATING	SPECIAL REVENUE	DEBT SERVICE	CAPITAL IMPROVEMENT	PERMANENT	FIDUCIARY	ENTERPRISE	INTER-FUND ELIMINATIONS	TOTAL ALL FUNDS	MEMORANDUM ONLY INTERNAL SERVICE FUNDS
REVENUES:										
401 Taxes	\$69,103,890	\$26,481,728	\$ -	\$7,448,804	\$ -	\$ -	\$ -	\$ -	\$103,034,422	\$ -
450 Licenses and Permits	384,333	2,658,823	-	-	-	-	80,000	-	3,123,156	60,500
500 Intergovernmental Revenues	13,359,912	23,771,553	-	26,742	-	-	0	-	37,158,207	-
600 Charges for Services	9,614,091	14,217,143	-	-	49,162	-	102,142,217	-	126,022,613	40,741,491
655 Fines and Forfeitures	2,062,000	4,830,000	-	-	-	-	1,500,000	-	8,392,000	-
664 Interest and Rents	617,000	282,150	-	-	52,500	-	1,530,799	-	2,482,449	11,534,612
671 Other Revenue	587,236	4,660,618	-	-	-	-	818,300	-	6,066,154	2,768,369
695 Other Financing Sources	11,107,399	14,821,886	1,349,310	6,600,879	100,125	-	30,918,831	(39,663,798)	25,234,632	700,000
From (To) Fund Balance	5,541,833	(10,249,654)	-	81,348	12,333	-	(23,896,651)	-	(28,510,791)	746,281
TOTAL REVENUES	\$112,377,694	\$81,474,247	\$1,349,310	14,157,773	\$214,120	\$0	\$113,093,496	(\$39,663,798)	\$283,002,842	\$56,551,253
APPROPRIATIONS:										
A110 Public Library	\$ -	\$11,562,378	\$ -	\$ -	\$ -	\$ -	\$ -	(\$341,711)	11,220,667	\$ -
A120 Clerk's Office	1,778,136	-	-	75,000	-	-	-	-	1,853,136	-
A130 Executive Office	1,255,900	-	-	7,912,423	-	-	-	(3,527,340)	5,640,983	-
B210 Community Services	2,368,021	6,839,312	-	-	-	-	-	(1,903,676)	7,303,657	-
B220 Public Services	-	29,437,049	-	125,000	214,120	-	1,842,276	(4,129,791)	27,488,654	-
C310 Design & Development	1,360,408	3,872,798	-	-	-	-	-	(226,045)	5,007,161	-
C320 Engineering	-	1,295,178	-	3,785,484	-	-	-	(76,485)	5,004,177	5,112,700
C330 Enterprise Services	5,448,633	4,859,170	-	1,442,000	-	-	110,749,713	(10,359,659)	112,139,857	-
D410 Human Resources	2,016,823	-	-	-	-	-	-	-	2,016,823	27,415,063
D420 Administrative Services	733,791	-	-	-	-	-	-	-	733,791	-
E510 Police	45,980,007	6,870,402	-	103,866	-	-	-	(174,750)	52,779,525	-
E520 Fire	28,829,684	-	-	714,000	-	-	-	(5,952)	29,537,732	-
E530 District Court	-	12,935,775	-	-	-	-	-	(290,033)	12,645,742	-
E540 Attorney's Office	2,431,292	-	-	-	-	-	-	-	2,431,292	-
F610 Facilities & Fleet Management	-	461,057	-	-	-	-	-	(29,382)	431,675	18,044,247
F620 Fiscal Services	10,302,921	-	-	-	-	-	-	(18,598,974)	(8,296,053)	-
F630 Technology & Change Management	213,568	-	-	-	-	-	-	-	213,568	5,979,243
F640 Treasury	6,982,833	3,341,128	-	-	-	-	501,507	-	10,825,468	-
F650 Comptroller's Office	2,675,677	-	-	-	-	-	-	-	2,675,677	-
N980 Non-Departmental	-	-	1,349,310	-	-	-	-	-	1,349,310	-
TOTAL APPROPRIATIONS	\$112,377,694	\$81,474,247	\$1,349,310	\$14,157,773	\$214,120	\$0	\$113,093,496	(\$39,663,798)	\$283,002,842	\$56,551,253



CITY OF
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City of Grand Rapids
General Funds
Base Year Reconciliation to CAFR
Fiscal Year 2010

	OTHER GOVERNMENTAL
	FUND TYPES
	General Fund
	GFGEN
Fund Balance/Retained Earnings (from CAFR - 6/30/2010)	\$ 32,244,357
Less: Nonspendable fund balance/retained earnings	
Inventory Balances	(716,844)
Deferred Expenses	
Long-Term Advance	(11,815,000)
Compensated Absences	(6,278,384)
Encumbrances	(689,022)
Claims Payable	
Invested in Capital Assets Net of Related Debt	
IBNP (Incurred but not paid) for Active/over 65/Fire	
Nonexpendable Trust Principal - Library	
Less: Restricted fund balance/retained earnings	
Debt service reserve funds	
Investment in joint venture	
MMR Retention Fund	
Firefighter Retiree Health	
Perpetual Care	
Less: Committed fund balance/retained earnings	
Uncompleted capital projects	
Reserve for Claims - WC/Gen Liab/Water/Sewer	
Capital projects closeouts	
Less: Assigned fund balance/retained earnings	
<i>Unassigned fund balance</i>	\$ 12,745,107

City of Grand Rapids
GENERAL FUND OPERATING (GFGEN101)
STATEMENT OF OPERATIONS

Organizations	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
REVENUE									
GENERAL FUND OPERATING (GFGEN101)									
401 Taxes									
	Income Tax Growth Rate:								
	-0.8%	-1.0%	-1.0%	5.0%	4.0%	3.0%	3.0%	3.0%	3.0%
Income	50,549,128	54,382,259	53,520,286	53,520,286	55,661,098	57,330,930	59,050,858	60,822,384	62,647,056
Property	12,407,263	12,178,719	12,178,719	12,061,917	11,762,792	11,578,354	11,565,134	11,776,449	12,117,882
Property Tax Admin Fee	1,772,397	1,809,000	1,809,000	1,720,000	1,680,000	1,655,000	1,653,000	1,685,000	1,735,000
450 Licenses And Permits	521,336	295,800	295,800	338,096	384,333	386,203	388,111	397,231	399,216
500 Intergovernmental Revenues									
State Shared Revenues	19,268,890	18,151,695	18,151,695	19,268,890	12,755,283	13,137,941	13,532,080	13,938,042	14,356,183
Other Governmental Revenues	1,012,337	675,347	675,347	636,676	604,629	612,644	623,015	632,381	638,951
600 Charges For Services	12,181,637	10,965,440	11,015,440	10,674,474	9,614,091	9,702,398	9,826,029	9,917,579	10,012,660
655 Fines And Forfeitures	2,113,841	2,296,300	2,296,300	1,952,000	2,062,000	2,123,100	2,123,100	2,123,100	2,134,533
664 Interest And Rents	705,622	662,000	662,000	466,908	617,000	667,000	667,000	667,000	667,000
671 Other Revenue	4,583,459	621,268	731,963	1,314,461	587,236	547,736	547,736	547,811	547,811
695 Other Financing Sources	17,452,680	8,661,608	10,016,444	9,868,080	11,107,399	11,281,986	11,619,189	11,824,483	9,506,765
GENERAL FUND OPERATING Total Revenue	122,568,592	110,699,436	111,352,994	111,821,788	106,835,861	109,023,292	111,595,252	114,331,460	114,763,057
EXPENDITURES									
GENERAL FUND OPERATING (GFGEN101)									
700 Personal Services	73,730,384	76,186,815	75,901,179	75,181,096	83,464,678	85,545,749	88,605,843	91,192,331	93,430,370
726 Supplies	1,718,257	1,840,140	1,847,640	1,853,734	1,881,071	1,888,045	1,911,265	1,942,716	1,983,210
800 Other Services And Charges	19,186,616	18,812,029	19,315,907	18,668,142	18,715,020	19,403,438	20,071,361	20,590,510	21,324,924
970 Capital Outlay	297,410	428,813	693,051	508,845	550,654	572,203	561,193	599,742	602,103
990 Debt Service	369,185	420,764	420,764	422,264	427,298	340,896	331,794	327,423	322,583
996 Appropriation Lapse	0	(2,500,000)	(2,500,000)	(3,000,000)	(3,000,000)	(3,000,000)	(3,000,000)	(3,000,000)	(3,000,000)
999 Transfers Out	13,789,067	15,368,308	15,638,191	16,541,404	18,067,526	16,879,133	11,671,378	7,268,505	6,088,876
GENERAL FUND OPERATING Total Requested Expenditures	109,090,918	110,556,869	111,316,732	110,175,485	120,106,247	121,629,464	120,152,834	118,921,227	120,752,066
10% Reduction in Total Compensation				(360,000)	(7,728,553)	(7,913,382)	(8,221,088)	(8,452,332)	(8,684,721)
Total Adjusted Expenditures	109,090,918	110,556,869	111,316,732	109,815,485	112,377,694	113,716,082	111,931,746	110,468,895	112,067,345
GENERAL FUND OPERATING NET INCOME (LOSS)	13,477,674	142,567	36,262	2,006,303	(5,541,833)	(4,692,790)	(336,494)	3,862,565	2,695,712
Unreserved Fund Balance - Beginning of Year		12,745,107	12,745,107	12,745,107	14,751,410	9,209,577	4,516,787	4,180,293	8,042,858
Unreserved Fund Balance - End of Year	12,745,107	12,887,674	12,781,369	14,751,410	9,209,577	4,516,787	4,180,293	8,042,858	10,738,570
Assigned to Operations - 15% Maximum	12,745,107	12,887,674	12,781,369	14,751,410	9,209,577	4,516,787	4,180,293	8,042,858	10,738,570
Unassigned Fund Balance	0	0	0	0	0	0	0	0	0
Total	12,745,107	12,887,674	12,781,369	14,751,410	9,209,577	4,516,787	4,180,293	8,042,858	10,738,570
Current % Assigned to Operations:	11.7%	11.7%	11.5%	13.4%	8.2%	4.0%	3.7%	7.3%	9.6%

City of Grand Rapids
General Operating Fund (GFGEN101)

Operating Transfers In (699001)

Description	2010	2011	2011	2011	2012	2013	2014	2015	2016
	Actuals	Adopted	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
EXECUTIVE OFFICE - DEPT UNASSIGNED	7,199,254	0	0	0	0	0	0	0	0
GENERAL ADMIN-GOVERNMENTAL RESOURCES	8,878,108	7,385,364	7,335,364	7,335,364	7,218,772	7,393,359	7,706,040	7,886,567	8,070,298
GENERAL ADMIN-SUBSIDIES	1,903,364	1,276,244	1,462,213	2,532,716	2,452,160	2,452,160	2,476,682	2,501,449	0
POLICE-PATROL UNIT-PATROL	0	0	(43,618)	0	0	0	0	0	0
POLICE-INVESTIGATIONS-DETECTIVE	(448,585)	0	0	0	0	0	0	0	0
POLICE-INVEST-VICE-GEN FUND	(310,622)	0	0	0	0	0	0	0	0
DIVERSITY & INCLUSION-ADMIN	12,791	0	0	0	0	0	0	0	0
CDD-ADMIN:INDIRECT ADMIN	212,636	0	0	0	0	0	0	0	0
CDD-ADMIN:GOF-DIRECT	1,165	0	0	0	0	0	0	0	0
CODE COMPL: VACANT/ABANDONED/BLIGHT/DEMO	0	0	0	0	291,143	291,143	291,143	291,143	291,143
CODE COMPL: TWO-FAMILY RENTAL CERTS	0	0	0	0	285,881	285,881	285,881	285,881	285,881
CODE COMPL: HOUSING COMPLAINTS	0	0	0	0	859,443	859,443	859,443	859,443	859,443
CABLE ADMINISTRATION	4,568	0	0	0	0	0	0	0	0
General Fund Operating Transfers In Total	18,211,461	8,661,608	8,797,577	9,868,080	11,107,399	11,281,986	11,619,189	11,824,483	9,506,765

Operating Transfers Out (999)

Description	2010	2011	2011	2011	2012	2013	2014	2015	2016
	Actuals	Adopted	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
EXEC.OFF.-CABLE ADMIN-ADMINISTRATION-101	3,668	0	0	0	0	0	0	0	0
EXEC. OFF.-INFORMATION CENTER	11,891	0	0	0	0	0	0	0	0
EXECUTIVE OFFICE - DEPT UNASSIGNED	2,700	0	0	0	0	0	0	0	0
PLANNING & DEV.-ADMINISTRATION	17,391	13,333	13,333	12,513	7,538	7,915	8,310	8,725	9,162
GENERAL ADMIN-SUBSIDIES	10,249,381	11,720,648	12,075,432	12,938,078	13,445,559	12,520,317	7,059,539	2,658,800	1,481,514
GENERAL ADMIN-CONTINGENT APPROPRIATIONS	0	835,000	502,480	500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000
GENERAL ADMIN-LEASE AGREEMENT CONDO NO.2	2,747,139	2,792,660	2,792,660	2,792,660	2,817,410	2,817,600	2,820,075	2,817,370	2,814,430
POLICE-PATROL UNIT-PATROL	0	0	165,469	0	0	0	0	0	0
FIRE-ADMINISTRATION	43,040	0	0	0	0	0	0	0	0
FIRE-SUPPRESSION	0	0	20,500	0	0	0	0	0	0
FIRE-PREVENTION	8,696	6,667	6,667	6,256	5,952	6,101	6,254	6,410	6,570
TRAFFIC SAFETY-ADMINISTRATION	8,695	0	0	0	0	0	0	0	0
PARKS,REC.& CEM.-ADMINISTRATION-GOF	238,184	0	0	0	0	0	0	0	0
CODE COMPLIANCE-ADMINISTRATION	0	0	0	270,000	277,200	277,200	277,200	277,200	277,200
EP-STORMWATER-ADMIN/GENERAL	0	0	0	21,897	13,867	0	0	0	0
PARKING-GOVERNMENT CENTER-101	473,841	0	0	0	0	0	0	0	0
	13,804,626	15,368,308	15,576,541	16,541,404	18,067,526	17,129,133	11,671,378	7,268,505	6,088,876

City of Grand Rapids
Fund Summary by Dept. & Character - Revenue
Budget 2012, Version 1
GENERAL FUND OPERATING (GFGEN101)

Organizations	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
Clerk's Office (A120)									
450 Licenses And Permits	203,450	175,000	175,000	175,000	180,000	180,000	180,000	185,000	185,000
500 Intergovernmental Revenues	167,456	0	0	0	0	0	0	0	0
600 Charges For Services	38,014	35,500	35,500	42,000	37,500	37,500	37,500	37,500	37,500
671 Other Revenue	0	90,698	90,698	90,698	87,396	87,896	87,896	87,971	87,971
Clerk's Office Total	408,919	301,198	301,198	307,698	304,896	305,396	305,396	310,471	310,471
Executive Office (A130)									
500 Intergovernmental Revenues	19,268,890	0	0	0	0	0	0	0	0
600 Charges For Services	1,017	300	300	300	1,050	1,000	1,000	1,000	1,000
695 Other Financing Sources	7,199,254	0	0	0	0	0	0	0	0
Executive Office Total	26,469,161	300	300	300	1,050	1,000	1,000	1,000	1,000
Community Development (B210)									
600 Charges For Services	1,582,478	2,340,566	2,340,566	2,206,867	902,400	902,400	902,400	902,400	902,400
671 Other Revenue	76	0	0	0	0	0	0	0	0
695 Other Financing Sources	213,801	0	0	0	1,436,467	1,436,467	1,436,467	1,436,467	1,436,467
Community Development Total	1,796,355	2,340,566	2,340,566	2,206,867	2,338,867	2,338,867	2,338,867	2,338,867	2,338,867
Design & Development (C310)									
450 Licenses And Permits	43,782	42,700	42,700	42,700	64,825	64,825	64,825	67,000	67,000
600 Charges For Services	211,589	218,887	218,887	217,500	257,085	257,085	277,735	278,235	278,235
671 Other Revenue	77,673	40,000	40,000	40,000	40,000	0	0	0	0
Design & Development Total	333,044	301,587	301,587	300,200	361,910	321,910	342,560	345,235	345,235
Enterprise Services (C330)									
450 Licenses And Permits	230,871	37,000	37,000	74,396	93,508	95,378	97,286	99,231	101,216
500 Intergovernmental Revenues	207,996	245,112	245,112	245,112	248,065	256,080	266,451	275,817	282,387
600 Charges For Services	3,247,664	1,304,665	1,304,665	1,211,076	1,254,296	1,308,358	1,363,496	1,421,894	1,483,748
664 Interest And Rents	22,000	0	0	0	0	0	0	0	0
671 Other Revenue	67,651	45,000	225,000	225,000	45,000	45,000	45,000	45,000	45,000
Enterprise Services Total	3,776,182	1,631,777	1,811,777	1,755,584	1,640,869	1,704,816	1,772,233	1,841,942	1,912,351

City of Grand Rapids
Fund Summary by Dept. & Character - Revenue
Budget 2012, Version 1
GENERAL FUND OPERATING (GFGEN101)

Organizations	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
Human Resources (D410)									
671 Other Revenue	2,610	0	0	0	0	0	0	0	0
Human Resources Total	2,610	0	0	0	0	0	0	0	0
Administrative Services (D420)									
500 Intergovernmental Revenues	0	36,235	36,235	0	0	0	0	0	0
600 Charges For Services	0	52,200	52,200	26,100	52,200	52,200	52,200	52,200	52,200
695 Other Financing Sources	12,791	0	0	0	0	0	0	0	0
Administrative Services Total	12,791	88,435	88,435	26,100	52,200	52,200	52,200	52,200	52,200
Police (E510)									
450 Licenses And Permits	43,234	41,100	41,100	46,000	46,000	46,000	46,000	46,000	46,000
500 Intergovernmental Revenues	324,046	157,000	157,000	157,000	157,000	157,000	157,000	157,000	157,000
600 Charges For Services	567,842	610,243	610,243	535,400	535,400	535,400	535,400	535,400	535,400
655 Fines And Forfeitures	408,848	370,000	370,000	370,000	400,000	411,100	411,100	411,100	422,533
664 Interest And Rents	73,516	69,000	69,000	67,000	67,000	67,000	67,000	67,000	67,000
671 Other Revenue	346,651	311,000	311,000	316,500	316,500	316,500	316,500	316,500	316,500
695 Other Financing Sources	(759,206)	0	(43,618)	0	0	0	0	0	0
Police Total	1,004,930	1,558,343	1,514,725	1,491,900	1,521,900	1,533,000	1,533,000	1,533,000	1,544,433
Fire (E520)									
500 Intergovernmental Revenues	312,839	237,000	237,000	234,564	199,564	199,564	199,564	199,564	199,564
600 Charges For Services	719,237	772,007	772,007	692,102	779,622	779,622	795,372	795,372	795,372
671 Other Revenue	15,189	0	106,950	0	0	0	0	0	0
Fire Total	1,047,265	1,009,007	1,115,957	926,666	979,186	979,186	994,936	994,936	994,936
Attorney's Office (E540)									
600 Charges For Services	3,799	0	0	0	0	0	0	0	0
671 Other Revenue	24,202	12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000
Attorney's Office Total	28,001	12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000
Facilities & Fleet Management (F610)									
600 Charges For Services	2,351	0	0	0	0	0	0	0	0
Facilities & Fleet Management Total	2,351	0	0	0	0	0	0	0	0

City of Grand Rapids
Fund Summary by Dept. & Character - Revenue
Budget 2012, Version 1
GENERAL FUND OPERATING (GFGEN101)

Organizations	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
Fiscal Services (F620)									
500 Intergovernmental Revenues	0	18,151,695	18,151,695	19,268,890	12,755,283	13,137,941	13,532,080	13,938,042	14,356,183
600 Charges For Services	5,563,712	5,436,972	5,486,972	5,546,029	5,597,938	5,632,733	5,664,826	5,697,478	5,730,705
671 Other Revenue	3,892,066	11,000	11,000	551,638	14,000	14,000	14,000	14,000	14,000
695 Other Financing Sources	10,781,472	8,661,608	8,797,577	9,868,080	9,670,932	9,845,519	10,182,722	10,388,016	8,070,298
Fiscal Services Total	20,237,250	32,261,275	32,447,244	35,234,637	28,038,153	28,630,193	29,393,628	30,037,536	28,171,186
Technology & Change Management (F630)									
695 Other Financing Sources	4,568	0	0	0	0	0	0	0	0
Technology & Change Management Total	4,568	0	0	0	0	0	0	0	0
Treasury (F640)									
401 Taxes	64,728,788	68,369,978	68,369,978	67,302,203	69,103,890	70,564,284	72,268,992	74,283,833	76,499,938
600 Charges For Services	243,417	193,750	193,750	196,750	196,250	195,750	195,750	195,750	195,750
655 Fines And Forfeitures	1,704,993	1,926,300	1,926,300	1,582,000	1,662,000	1,712,000	1,712,000	1,712,000	1,712,000
664 Interest And Rents	609,977	593,000	593,000	400,000	550,000	600,000	600,000	600,000	600,000
671 Other Revenue	151,699	110,970	110,970	75,830	70,830	70,830	70,830	70,830	70,830
Treasury Total	67,438,874	71,193,998	71,193,998	69,556,783	71,582,970	73,142,864	74,847,572	76,862,413	79,078,518
Comptroller's Office (F650)									
600 Charges For Services	517	350	350	350	350	350	350	350	350
664 Interest And Rents	129	0	0	(92)	0	0	0	0	0
671 Other Revenue	5,643	600	600	2,795	1,510	1,510	1,510	1,510	1,510
Comptroller's Office Total	6,290	950	950	3,053	1,860	1,860	1,860	1,860	1,860
Total	122,568,591	110,699,436	111,128,737	111,821,788	106,835,861	109,023,292	111,595,252	114,331,460	114,763,057

City of Grand Rapids
Fund Summary by Dept. & Character - Revenue
Budget 2012, Version 1
GENERAL FUND OPERATING (GFGEN101)

Organizations	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
Overall Summary by Character									
401 Taxes	64,728,788	68,369,978	68,369,978	67,302,203	69,103,890	70,564,284	72,268,992	74,283,833	76,499,938
450 Licenses And Permits	521,336	295,800	295,800	338,096	384,333	386,203	388,111	397,231	399,216
500 Intergovernmental Revenues	20,281,227	18,827,042	18,827,042	19,905,566	13,359,912	13,750,585	14,155,095	14,570,423	14,995,134
600 Charges For Services	12,181,637	10,965,440	11,015,440	10,674,474	9,614,091	9,702,398	9,826,029	9,917,579	10,012,660
655 Fines And Forfeitures	2,113,841	2,296,300	2,296,300	1,952,000	2,062,000	2,123,100	2,123,100	2,123,100	2,134,533
664 Interest And Rents	705,622	662,000	662,000	466,908	617,000	667,000	667,000	667,000	667,000
671 Other Revenue	4,583,459	621,268	908,218	1,314,461	587,236	547,736	547,736	547,811	547,811
695 Other Financing Sources	17,452,680	8,661,608	8,753,959	9,868,080	11,107,399	11,281,986	11,619,189	11,824,483	9,506,765
Total	122,568,591	110,699,436	111,128,737	111,821,788	106,835,861	109,023,292	111,595,252	114,331,460	114,763,057

City of Grand Rapids
Fund Summary by Dept. & Character - Expense
Budget 2012, Version 1
GENERAL FUND OPERATING (GFGEN101)

Organizations	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
Clerk's Office (A120)									
700 Personal Services	1,020,417	1,236,981	1,236,981	1,216,716	1,218,648	1,391,297	1,301,467	1,483,842	1,413,484
726 Supplies	94,888	118,500	124,000	124,000	125,500	124,000	116,000	124,500	116,500
800 Other Services And Charges	337,423	374,891	382,426	375,676	427,164	389,397	396,545	407,080	414,400
970 Capital Outlay	0	8,773	8,773	3,773	6,824	6,824	6,824	6,824	6,824
Clerk's Office Total	1,452,728	1,739,145	1,752,180	1,720,165	1,778,136	1,911,518	1,820,836	2,022,246	1,951,208
Executive Office (A130)									
700 Personal Services	813,455	867,868	867,868	863,667	938,075	969,831	1,010,473	1,047,777	1,074,050
726 Supplies	6,181	7,500	7,500	6,750	7,500	0	0	0	0
800 Other Services And Charges	293,764	242,621	282,571	270,043	306,325	321,373	328,103	334,251	340,219
970 Capital Outlay	0	1,200	1,200	1,272	4,000	0	0	0	0
999 Transfers Out	2,700	0	0	0	0	0	0	0	0
Executive Office Total	1,116,100	1,119,189	1,159,139	1,141,732	1,255,900	1,291,204	1,338,576	1,382,028	1,414,269
Community Development (B210)									
700 Personal Services	1,186,125	1,266,626	1,266,626	1,266,626	1,558,861	1,619,381	1,695,101	1,766,234	1,813,652
726 Supplies	35,048	42,000	42,000	39,000	40,000	40,000	40,000	40,000	40,000
800 Other Services And Charges	548,327	838,525	839,525	463,380	485,920	498,716	510,180	491,813	504,407
970 Capital Outlay	0	4,000	4,000	4,000	6,040	4,800	4,800	6,050	4,800
999 Transfers Out	0	0	0	270,000	277,200	277,200	277,200	277,200	277,200
Community Development Total	1,769,500	2,151,151	2,152,151	2,043,006	2,368,021	2,440,097	2,527,281	2,581,297	2,640,059
700 Personal Services	(238,184)	0	0	0	0	0	0	0	0
999 Transfers Out	238,184	0	0	0	0	0	0	0	0
Design & Development (C310)									
700 Personal Services	1,063,867	898,464	898,464	898,465	985,335	1,021,303	1,065,643	1,106,480	1,131,370
726 Supplies	36,133	41,000	41,000	42,000	39,000	39,000	39,000	39,000	39,000
800 Other Services And Charges	285,868	344,292	344,292	331,125	328,535	348,588	351,055	358,419	366,436
999 Transfers Out	17,391	13,333	13,333	12,513	7,538	7,915	8,310	8,725	9,162
Design & Development Total	1,403,259	1,297,089	1,297,089	1,284,103	1,360,408	1,416,806	1,464,008	1,512,624	1,545,968

City of Grand Rapids
Fund Summary by Dept. & Character - Expense
Budget 2012, Version 1
GENERAL FUND OPERATING (GFGEN101)

Organizations	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
Enterprise Services (C330)									
700 Personal Services	1,956,067	2,079,436	2,079,436	2,036,423	2,170,869	2,276,040	2,384,562	2,482,047	2,546,930
726 Supplies	489,562	442,450	442,450	435,050	475,250	475,250	475,250	475,250	475,250
800 Other Services And Charges	2,762,071	2,795,211	2,975,211	2,689,678	2,751,147	3,077,505	3,243,382	3,424,594	3,570,173
970 Capital Outlay	73,439	42,500	42,500	34,500	37,500	37,500	37,500	42,500	42,500
999 Transfers Out	482,536	0	0	21,897	13,867	0	0	0	0
Enterprise Services Total	5,763,674	5,359,597	5,539,597	5,217,548	5,448,633	5,866,295	6,140,694	6,424,391	6,634,853
Human Resources (D410)									
700 Personal Services	1,030,134	1,125,388	1,123,268	1,074,196	1,152,419	1,200,714	1,257,416	1,305,093	1,334,016
726 Supplies	27,272	38,000	37,999	37,000	37,000	37,000	37,000	37,000	37,000
800 Other Services And Charges	652,630	669,572	669,572	671,039	827,404	766,467	825,993	784,156	843,065
Human Resources Total	1,710,036	1,832,960	1,830,838	1,782,235	2,016,823	2,004,181	2,120,409	2,126,249	2,214,081
Administrative Services (D420)									
700 Personal Services	648,067	559,532	559,532	543,323	582,497	598,912	620,814	640,769	655,117
726 Supplies	6,281	10,600	10,600	10,600	15,600	10,600	10,600	10,600	10,600
800 Other Services And Charges	118,229	154,619	154,619	151,619	135,694	132,159	129,063	131,544	134,080
Administrative Services Total	772,577	724,751	724,751	705,542	733,791	741,671	760,477	782,913	799,797
Police (E510)									
700 Personal Services	38,199,548	36,770,651	36,561,564	36,708,889	39,314,187	39,895,711	41,386,785	42,276,227	43,289,911
726 Supplies	455,879	482,782	482,782	478,000	440,120	453,324	466,924	480,931	495,359
800 Other Services And Charges	7,553,867	6,328,795	6,377,872	6,617,780	6,160,809	6,288,512	6,450,415	6,652,001	6,870,060
970 Capital Outlay	38,071	12,840	12,840	12,000	64,890	62,614	64,493	66,427	68,420
999 Transfers Out	0	0	165,469	0	0	0	0	0	0
Police Total	46,247,365	43,595,068	43,600,527	43,816,669	45,980,006	46,700,161	48,368,617	49,475,586	50,723,750

City of Grand Rapids
Fund Summary by Dept. & Character - Expense
Budget 2012, Version 1
GENERAL FUND OPERATING (GFGEN101)

Organizations	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
Fire (E520)									
700 Personal Services	19,308,614	23,575,651	23,535,651	21,704,868	25,503,876	26,183,865	27,032,635	27,819,810	28,638,480
726 Supplies	223,178	235,500	235,500	230,500	257,938	263,833	270,529	277,291	284,224
800 Other Services And Charges	1,796,612	2,147,623	2,374,311	2,332,676	2,244,020	2,422,336	2,515,400	2,618,192	2,734,167
970 Capital Outlay	161,275	296,500	362,800	350,800	394,600	404,465	414,576	424,941	435,559
990 Debt Service	365,185	418,264	418,264	418,264	423,298	336,896	327,794	323,423	318,583
999 Transfers Out	51,736	6,667	27,167	6,256	5,952	6,101	6,254	6,410	6,570
Fire Total	21,906,600	26,680,205	26,953,693	25,043,364	28,829,684	29,617,496	30,567,188	31,470,067	32,417,583
Attorney's Office (E540)									
700 Personal Services	1,905,773	1,966,026	2,028,776	1,779,120	2,061,737	2,140,716	2,242,544	2,333,916	2,385,459
726 Supplies	35,267	36,150	36,150	42,310	39,800	40,500	41,200	41,900	42,600
800 Other Services And Charges	336,555	384,093	384,093	360,577	321,755	341,090	348,277	355,801	363,869
970 Capital Outlay	0	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000
Attorney's Office Total	2,277,595	2,394,269	2,457,019	2,190,007	2,431,292	2,530,306	2,640,021	2,739,617	2,799,928
Facilities & Fleet Management (F610)									
700 Personal Services	64,928	0	0	0	0	0	0	0	0
726 Supplies	1,120	0	0	0	0	0	0	0	0
800 Other Services And Charges	72,620	0	0	0	0	0	0	0	0
Facilities & Fleet Management Total	138,669	0	0	0	0	0	0	0	0
Fiscal Services (F620)									
700 Personal Services	1,036,798	(493,471)	(493,471)	570,195	(6,664,876)	(6,818,923)	(7,085,001)	(7,278,343)	(7,485,526)
726 Supplies	7,926	38,201	38,201	38,014	36,590	35,590	35,590	35,590	35,590
800 Other Services And Charges	2,270,221	2,241,085	2,455,336	2,112,740	2,164,238	2,252,782	2,300,044	2,347,928	2,397,214
990 Debt Service	4,000	2,500	2,500	4,000	4,000	4,000	4,000	4,000	4,000
996 Appropriation Lapse	0	(2,500,000)	(2,500,000)	(3,000,000)	(3,000,000)	(3,000,000)	(3,000,000)	(3,000,000)	(3,000,000)
999 Transfers Out	12,996,520	15,348,308	15,370,572	16,230,738	17,762,969	16,587,917	11,379,614	6,976,170	5,795,944
Fiscal Services Total	16,315,464	14,636,623	14,873,138	15,955,687	10,302,921	9,061,366	3,634,247	(914,655)	(2,252,778)

City of Grand Rapids
Fund Summary by Dept. & Character - Expense
Budget 2012, Version 1
GENERAL FUND OPERATING (GFGEN101)

Organizations	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
Technology & Change Management (F630)									
700 Personal Services	61,405	129,680	129,680	129,679	141,498	146,157	151,885	156,981	160,168
800 Other Services And Charges	2,439	70,021	70,021	70,897	72,070	73,362	74,594	75,669	76,835
Technology & Change Management Total	63,844	199,701	199,701	200,576	213,568	219,519	226,479	232,650	237,003
Treasury (F640)									
700 Personal Services	4,194,557	4,686,986	4,639,690	4,511,018	5,074,493	5,247,653	5,482,231	5,691,342	5,831,172
726 Supplies	258,312	309,812	309,812	330,640	315,973	317,848	327,772	329,254	355,687
800 Other Services And Charges	1,373,522	1,511,278	1,516,761	1,520,109	1,563,567	1,539,949	1,604,818	1,603,121	1,675,836
970 Capital Outlay	18,729	55,000	96,814	94,500	28,800	48,000	25,000	45,000	36,000
Treasury Total	5,845,120	6,563,076	6,563,076	6,456,267	6,982,833	7,153,450	7,439,821	7,668,717	7,898,695
Comptroller's Office (F650)									
700 Personal Services	1,478,815	1,516,998	1,516,998	1,517,911	1,698,504	1,759,710	1,838,198	1,907,824	1,957,366
726 Supplies	41,210	37,645	37,646	39,870	50,800	51,100	51,400	51,400	51,400
800 Other Services And Charges	782,468	709,403	709,403	700,803	926,372	951,202	993,492	1,005,941	1,034,163
970 Capital Outlay	5,895	0	0	0	0	0	0	0	0
Comptroller's Office Total	2,308,387	2,264,046	2,264,047	2,258,584	2,675,676	2,762,012	2,883,090	2,965,165	3,042,929
Total	109,090,918	110,556,869	111,366,945	109,815,485	112,377,694	113,716,082	111,931,746	110,468,895	112,067,345
Overall Summary by Character									
700 Personal Services	73,730,384	76,186,815	75,951,060	74,821,096	75,736,125	77,632,366	80,384,754	82,739,999	84,745,649
726 Supplies	1,718,257	1,840,140	1,845,640	1,853,734	1,881,071	1,888,045	1,911,265	1,942,716	1,983,210
800 Other Services And Charges	19,186,616	18,812,029	19,536,013	18,668,142	18,715,020	19,403,438	20,071,361	20,590,510	21,324,924
970 Capital Outlay	297,410	428,813	536,927	508,845	550,654	572,203	561,193	599,742	602,103
990 Debt Service	369,185	420,764	420,764	422,264	427,298	340,896	331,794	327,423	322,583
996 Appropriation Lapse	0	(2,500,000)	(2,500,000)	(3,000,000)	(3,000,000)	(3,000,000)	(3,000,000)	(3,000,000)	(3,000,000)
999 Transfers Out	13,789,067	15,368,308	15,576,541	16,541,404	18,067,526	16,879,133	11,671,378	7,268,505	6,088,876
Total	109,090,918	110,556,869	111,366,945	109,815,485	112,377,694	113,716,082	111,931,746	110,468,895	112,067,345



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**City of Grand Rapids
Special Revenue Funds
Base Year Reconciliation to CAFR
Fiscal Year 2010**

	SPECIAL REVENUE FUNDS							
	MI Justice Training SR216	Refuse Collection SR226	Vehicle Storage SR235	Property Management SR246248	Receivership SR246245	Building Inspections SR249	DNR Properties SR253	Sidewalk Repair SR256
Fund Balance/Retained Earnings (from CAFR - 6/30/2010)	192,425	2,807,355	147,357	1,375,167	71,603	2,801,700	116,423	570,818
Less: Nonspendable fund balance/retained earnings								
Inventory Balances								
Deferred Expenses								
Compensated Absences		(304,271)	(20,055)	(25,190)		(162,628)		(42,030)
Claims Payable								
Long-term Advance								
Invested in Capital Assets Net of Related Debt								
IBNP (Incurred but not paid) for Active/over 65/Fire								
Nonexpendable Trust Principal - Library								
Less: Restricted fund balance/retained earnings								
Debt service reserve funds								
Investment in joint venture								
MMR Retention Fund								
Firefighter Retiree Health								
Perpetual Care								
Less: Committed fund balance/retained earnings								
Uncompleted capital projects								
Reserve for Claims - WC/Gen Liab/Water/Sewer								
Less: Assigned fund balance/retained earnings								
Unassigned fund balance	\$ 192,425	\$ 2,503,084	\$ 127,302	\$ 1,349,977	\$ 71,603	\$ 2,639,072	\$ 116,423	\$ 528,788

**City of Grand Rapids
Special Revenue Funds
Base Year Reconciliation to CAFR
Fiscal Year 2010**

SPECIAL REVENUE FUNDS

	Drug Law Enforcement	Downtown Improvement District	Community Dispatch	Public Library	Parks & Recreation	After School Programs	Major Streets	Local Streets
	SR265	SRDID	SRDSP261	SRLIB	SRPRK208	SRPRK211	SRSTR202	SRSTR203
Fund Balance/Retained Earnings (from CAFR - 6/30/2010)	\$ 929,236	\$ 241,265	\$ -	\$ 4,809,412	\$ 140,203	\$ 206,868	\$ 4,291,890	\$ 4,200,531
Less: Nonspendable fund balance/retained earnings								
Inventory Balances							(1,436,380)	
Deferred Expenses								
Compensated Absences	(4,618)			(523,754)	(184,500)	(54,679)	(324,870)	(130,797)
Claims Payable								
Long-term Advance								
Invested in Capital Assets Net of Related Debt								
IBNP (Incurred but not paid) for Active/over 65/Fire								
Nonexpendable Trust Principal - Library				(115,705)				
Less: Restricted fund balance/retained earnings								
Debt service reserve funds								
Investment in joint venture								
MMR Retention Fund								
Firefighter Retiree Health								
Perpetual Care								
Less: Committed fund balance/retained earnings								
Uncompleted capital projects								
Reserve for Claims - WC/Gen Liab/Water/Sewer								
Less: Assigned fund balance/retained earnings								
Unassigned fund balance	\$ 924,618	\$ 241,265	\$ -	\$ 4,169,953	\$ (44,297)	\$ 152,189	\$ 2,530,640	\$ 4,069,734

**City of Grand Rapids
Special Revenue Funds
Base Year Reconciliation to CAFR
Fiscal Year 2010**

SPECIAL REVENUE/GRANT FUNDS

	Other Grants	Police Grants	Fire Grants	Community Development	Lead Hazard Control	Home Investment Partnership	Transformation Fund
	SRGRT254	SRGRT255	SRGRT259	SRGRT269	SRGRT270	SRGRT278	SRTRN207
Fund Balance/Retained Earnings (from CAFR - 6/30/2010)	\$ 628,054	\$ -	\$ -	\$ 367,186	\$ 53,281	\$ (3,117)	\$ -
Less: Nonspendable fund balance/retained earnings							
Inventory Balances							
Deferred Expenses							
Compensated Absences	(25,497)			(64,180)	(31,042)		
Claims Payable							
Long-term Advance							
Invested in Capital Assets Net of Related Debt							
IBNP (Incurred but not paid) for Active/over 65/Fire							
Nonexpendable Trust Principal - Library							
Less: Restricted fund balance/retained earnings							
Debt service reserve funds							
Investment in joint venture							
MMR Retention Fund							
Firefighter Retiree Health							
Perpetual Care							
Less: Committed fund balance/retained earnings							
Uncompleted capital projects							
Reserve for Claims - WC/Gen Liab/Water/Sewer							
Less: Assigned fund balance/retained earnings							
Unassigned fund balance	\$ 602,557	\$ -	\$ -	\$ 303,006	\$ 22,239	\$ (3,117)	\$ -

**City of Grand Rapids
AFTER SCHOOL PROGRAMS (SRPRK211)
STATEMENT OF OPERATIONS**

Organizations	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
REVENUE									
<u>AFTER SCHOOL PROGRAMS (SRPRK211)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
500 Intergovernmental Revenues	40,000	40,000	40,000	5,310	0	0	0	0	0
600 Charges For Services	1,880,509	1,899,820	1,799,954	1,849,342	1,844,842	1,853,896	1,868,037	1,880,272	1,891,818
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	7,240	0	0	0	0	0	0	0	0
671 Other Revenue	0	0	0	60	0	0	0	0	0
695 Other Financing Sources	596,862	169,969	192,092	175,909	258,397	261,067	263,817	266,650	269,568
<i>AFTER SCHOOL PROGRAMS Total Revenue</i>	2,524,611	2,109,789	2,032,046	2,030,621	2,103,239	2,114,963	2,131,854	2,146,922	2,161,386
EXPENDITURES									
<u>AFTER SCHOOL PROGRAMS (SRPRK211)</u>									
700 Personal Services	1,892,006	1,712,496	1,668,471	1,695,385	1,518,780	1,505,012	1,510,805	1,516,074	1,518,386
726 Supplies	297,032	262,537	249,084	230,569	226,446	243,752	246,182	249,399	252,397
800 Other Services And Charges	174,657	169,693	149,428	154,417	296,748	304,767	311,258	318,279	325,656
970 Capital Outlay	8,727	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out - Cost Allocation	0	0	0	0	84,585	87,123	89,737	92,429	95,202
<i>AFTER SCHOOL PROGRAMS Total Requested Expenditures</i>	2,372,422	2,144,726	2,066,983	2,080,371	2,126,559	2,140,654	2,157,982	2,176,181	2,191,641
10% Reduction in Total Compensation				0	(29,207)	(29,922)	(30,662)	(31,339)	(31,823)
<i>Total Adjusted Expenditures</i>	2,372,422	2,144,726	2,066,983	2,080,371	2,097,352	2,110,732	2,127,320	2,144,842	2,159,818
<i>AFTER SCHOOL PROGRAMS NET INCOME (LOSS)</i>	152,188	(34,937)	(34,937)	(49,750)	5,887	4,231	4,534	2,080	1,568
<i>Unreserved Fund Balance - Beginning of Year</i>		152,189	152,189	152,189	102,439	108,326	112,557	117,092	119,171
<i>Unreserved Fund Balance - End of Year</i>	152,189	117,252	117,252	102,439	108,326	112,557	117,092	119,171	120,739
Assigned to Operations - Up to 5%	118,621	107,236	103,349	102,439	106,328	107,033	107,899	108,809	109,582
Unassigned Fund Balance	33,568	10,016	13,903	0	1,998	5,525	9,193	10,362	11,157
Total	152,189	117,252	117,252	102,439	108,326	112,557	117,092	119,171	120,739
Unassigned FB as a Percent of Adj. Expenditures:	1.4%	0.5%	0.7%	0.0%	0.1%	0.3%	0.4%	0.5%	0.5%
Transfers IN									
From Transformational Fund For Wading Pools	-	-	-	-	65,512	65,512	-	-	-
GOF Subsidy - General Operations	379,590	-	-	-	-	-	-	-	-
GOF Subsidy for Wading Pools	-	65,512	65,512	65,512	-	-	-	-	-
GOF Subsidy For Paul I Phillips	-	-	-	-	192,885	195,555	-	-	-
OCC Grant	-	104,457	104,457	104,457	-	-	-	-	-
Project Green	-	-	22,123	5,940	-	-	-	-	-
Transfer In from GFGEN102 Remaining Grant Balances	84,704	-	-	-	-	-	-	-	-
Comptroller Year End Adjustments	132,568	-	-	-	-	-	-	-	-
From Other Sustainable Funding Source	-	-	-	-	-	-	263,817	266,650	269,568
	596,862	169,969	192,092	175,909	258,397	261,067	263,817	266,650	269,568

City of Grand Rapids
Building Inspections Fund (SR249)
STATEMENT OF OPERATIONS

Organizations	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
REVENUE									
<i>Building Inspections Fund (SR249)</i>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	2,131,384	2,037,464	2,037,464	1,794,986	2,168,348	2,233,004	2,388,663	2,454,911	2,528,165
500 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	129,246	157,204	157,204	128,393	134,921	138,954	143,106	147,385	151,791
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	36,950	42,825	42,825	11,000	13,000	14,000	15,000	15,000	16,000
671 Other Revenue	222	0	0	200	0	0	0	0	0
695 Other Financing Sources	392,233	316,327	316,327	316,327	283,465	285,285	287,159	66,290	68,279
<i>Building Inspections Fund Total Revenue</i>	2,690,035	2,553,820	2,553,820	2,250,906	2,599,734	2,671,243	2,833,928	2,683,586	2,764,235
EXPENDITURES									
<i>Building Inspections Fund (SR249)</i>									
700 Personal Services	1,973,936	2,120,884	2,120,884	2,049,034	2,264,405	2,358,090	2,466,575	2,559,110	2,622,320
726 Supplies	26,218	41,500	41,500	32,500	32,500	32,500	32,500	32,500	32,500
800 Other Services And Charges	775,330	528,924	972,409	970,983	528,649	565,564	597,144	568,622	586,746
970 Capital Outlay	0	6,000	54,000	54,000	12,000	12,000	12,000	12,000	12,000
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out - Cost Allocation	214,506	128,583	128,583	128,583	196,029	201,910	207,967	214,206	220,632
<i>Building Inspections Fund Total Requested Expenditures</i>	2,989,989	2,825,891	3,317,376	3,235,100	3,033,583	3,170,064	3,316,186	3,386,438	3,474,198
10% Reduction in Total Compensation				0	(226,536)	(235,809)	(246,658)	(255,911)	(262,232)
<i>Total Adjusted Expenditures</i>	2,989,989	2,825,891	3,317,376	3,235,100	2,807,047	2,934,255	3,069,528	3,130,527	3,211,966
<i>Building Inspections Fund NET INCOME (LOSS)</i>	(299,954)	(272,071)	(763,556)	(984,194)	(207,313)	(263,012)	(235,600)	(446,941)	(447,731)
<i>Other Sources & Uses of Cash</i>									
<i>Unreserved Fund Balance - Beginning of Year</i>		2,639,072	2,639,072	2,639,072	1,654,878	1,447,565	1,184,553	948,953	502,012
<i>Unreserved Fund Balance - End of Year</i>	2,639,072	2,367,001	1,875,516	1,654,878	1,447,565	1,184,553	948,953	502,012	54,281
Assigned to Operations - 15%	448,498	423,884	497,606	485,265	421,057	440,138	460,429	469,579	481,795
Unassigned Fund Balance	2,190,574	1,943,118	1,377,910	1,169,613	1,026,508	744,415	488,524	32,433	(427,514)
Total	2,639,072	2,367,001	1,875,516	1,654,878	1,447,565	1,184,553	948,953	502,012	54,281
Unassigned RE as a Percent of Adjusted Expenditures:	73.3%	68.8%	41.5%	36.2%	36.6%	25.4%	15.9%	1.0%	-13.3%

City of Grand Rapids
COMMUNITY DISPATCH (SRDSP261)
STATEMENT OF OPERATIONS

Organizations	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
REVENUE									
<u>COMMUNITY DISPATCH (SRDSP261)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
500 Intergovernmental Revenues	0	132,036	132,036	196,167	0	0	0	0	0
600 Charges For Services	0	400	400	39,043	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	0	0	0	0	0	0	0	0	0
671 Other Revenue									
City of Wyoming	0	869,988	869,988	962,744	1,097,254	1,193,156	1,181,828	1,264,075	1,254,004
Kent County Dispatch Authority	0	1,519,000	1,519,000	1,519,000	1,519,000	1,519,000	1,519,000	1,519,000	1,519,000
695 Other Financing Sources	0	3,131,796	3,131,796	3,728,711	3,949,912	4,295,142	4,254,363	4,550,439	4,514,180
COMMUNITY DISPATCH Total Revenue	0	5,653,220	5,653,220	6,445,665	6,566,166	7,007,298	6,955,191	7,333,514	7,287,184
EXPENDITURES									
<u>COMMUNITY DISPATCH (SRDSP261)</u>									
700 Personal Services	0	4,903,943	4,903,943	5,455,506	6,164,258	6,579,398	6,520,794	6,893,115	7,134,174
726 Supplies	0	57,840	57,840	22,000	21,500	22,145	22,809	23,494	24,198
800 Other Services And Charges	0	516,347	516,347	793,683	436,127	471,549	485,373	499,853	515,950
970 Capital Outlay	0	13,100	13,100	12,486	13,700	14,111	14,535	14,970	15,420
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	(25,000)	(25,000)	0	0	0	0	0	0
999 Transfers Out - Cost Allocation	0	161,990	161,990	161,990	174,750	179,993	185,392	190,954	196,683
COMMUNITY DISPATCH Total Requested Expenditures	0	5,628,220	5,628,220	6,445,665	6,810,335	7,267,196	7,228,903	7,622,386	7,886,425
10% Reduction in Total Compensation		0	0	0	(488,338)	(519,796)	(547,425)	(577,745)	(599,241)
Total Adjusted Expenditures	0	5,628,220	5,628,220	6,445,665	6,321,997	6,747,400	6,681,478	7,044,641	7,287,184
COMMUNITY DISPATCH NET INCOME (LOSS)	0	25,000	25,000	0	244,169	259,898	273,713	288,873	0
Unreserved Fund Balance - Beginning of Year		0	0	0	0	244,169	504,067	777,780	1,066,653
Unreserved Fund Balance - End of Year	0	25,000	25,000	0	244,169	504,067	777,780	1,066,653	1,066,653
Assigned to Fund Balance Reserve - up to 15%		25,000	25,000	0	244,169	504,067	777,780	1,056,696	1,066,653
Assigned to Capital		0	0	0	0	0	0	0	0
Unassigned Fund Balance		(0)	(0)	0	(0)	(0)	(0)	9,957	(0)
Total		25,000	25,000	0	244,169	504,067	777,780	1,066,653	1,066,653
Unassigned FB as a Percent of Total Adjusted Expenditures:		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.1%	0.0%

City of Grand Rapids
DNR Properties (SR253)
STATEMENT OF OPERATIONS

Organizations	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
REVENUE									
<u>Dnr Properties (SR253)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
500 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	2,092	2,550	2,550	700	1,500	1,800	2,000	2,000	2,200
671 Other Revenue	2,100	44,320	44,320	2,000	150,436	0	0	0	0
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
<i>Dnr Properties Total Revenue</i>	4,192	46,870	46,870	2,700	151,936	1,800	2,000	2,000	2,200
EXPENDITURES									
<u>Dnr Properties (SR253)</u>									
700 Personal Services	(8,810)	0	0	0	0	0	0	0	0
726 Supplies	0	100	100	0	0	0	0	0	0
800 Other Services And Charges	34,074	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out - Cost Allocation	13,988	7,239	7,239	7,239	3,102	3,195	3,291	3,390	3,491
<i>Dnr Properties Total Requested Expenditures</i>	39,252	47,339	47,339	47,239	43,102	43,195	43,291	43,390	43,491
10% Reduction in Total Compensation				0	0	0	0	0	0
<i>Total Adjusted Expenditures</i>	39,252	47,339	47,339	47,239	43,102	43,195	43,291	43,390	43,491
<i>Dnr Properties NET INCOME (LOSS)</i>	(35,060)	(469)	(469)	(44,539)	108,834	(41,395)	(41,291)	(41,390)	(41,291)
<i>Unreserved Fund Balance - Beginning of Year</i>		116,423	116,423	116,423	71,884	180,718	139,323	98,032	56,642
<i>Unreserved Fund Balance - End of Year</i>	116,423	115,954	115,954	71,884	180,718	139,323	98,032	56,642	15,351
Assigned to Operations - 15%	5,888	7,101	7,101	7,086	6,465	6,479	6,494	6,509	6,524
Unassigned Fund Balance	110,535	108,853	108,853	64,798	174,253	132,844	91,538	50,134	8,827
Total	116,423	115,954	115,954	71,884	180,718	139,323	98,032	56,642	15,351
Unassigned FB as a Percent of Adjusted Expenditures:	281.6%	229.9%	229.9%	137.2%	404.3%	307.5%	211.4%	115.5%	20.3%

City of Grand Rapids
Downtown Improvement District (SRDID)
STATEMENT OF OPERATIONS

Organizations	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
REVENUE									
<u>Downtown Improvement District (SRDID)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
500 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	183,400	206,885	206,885	334,920	180,698	185,080	189,760	194,440	199,240
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	6,062	7,675	7,675	900	1,200	1,300	1,400	1,400	1,500
671 Other Revenue	576,684	656,136	656,136	639,961	571,544	585,420	600,240	615,060	630,260
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
Downtown Improvement District Total Revenue	766,146	870,696	870,696	975,781	753,442	771,800	791,400	810,900	831,000
EXPENDITURES									
<u>Downtown Improvement District (SRDID)</u>									
700 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	693,651	884,021	884,021	870,787	749,742	768,000	787,500	807,000	827,000
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out - Cost Allocation	0	0	0	0	5,019	5,170	5,325	5,484	5,649
Downtown Improvement District Total Requested Expenditures	693,651	884,021	884,021	870,787	754,761	773,170	792,825	812,484	832,649
10% Reduction in Total Compensation				0	0	0	0	0	0
Total Adjusted Expenditures	693,651	884,021	884,021	870,787	754,761	773,170	792,825	812,484	832,649
Downtown Improvement District NET INCOME (LOSS)	72,495	(13,325)	(13,325)	104,994	(1,319)	(1,370)	(1,425)	(1,584)	(1,649)
Unreserved Fund Balance - Beginning of Year		241,265	241,265	241,265	346,259	344,940	343,570	342,145	340,561
Unreserved Fund Balance - End of Year	241,265	227,940	227,940	346,259	344,940	343,570	342,145	340,561	338,912
Assigned to Operations - 15%	104,048	132,603	132,603	130,618	113,214	115,976	118,924	121,873	124,897
Unassigned Fund Balance	137,217	95,337	95,337	215,641	231,726	227,595	223,221	218,688	214,015
Total	241,265	227,940	227,940	346,259	344,940	343,570	342,145	340,561	338,912
Unassigned FB as a Percent of Adjusted Expenditures:	34.8%	25.8%	25.8%	39.8%	45.7%	44.4%	43.2%	41.9%	40.7%

City of Grand Rapids
DRUG LAW ENFORCEMENT (SR265265)
STATEMENT OF OPERATIONS

Organizations	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
REVENUE									
<u>DRUG LAW ENFORCEMENT (SR265265)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
500 Intergovernmental Revenues	7,257	15,000	15,000	20,000	20,000	20,000	20,000	20,000	25,000
600 Charges For Services	102,734	70,200	70,200	55,200	55,300	57,300	57,300	57,300	57,300
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	15,682	15,450	15,450	2,400	3,200	4,000	6,000	8,000	8,000
671 Other Revenue	266,093	325,000	330,000	330,980	335,000	335,000	335,000	335,000	335,000
695 Other Financing Sources	425	0	0	0	0	0	0	0	0
<i>DRUG LAW ENFORCEMENT Total Revenue</i>	392,191	425,650	430,650	408,580	413,500	416,300	418,300	420,300	425,300
EXPENDITURES									
<u>DRUG LAW ENFORCEMENT (SR265265)</u>									
700 Personal Services	82,127	135,864	135,864	136,425	147,185	151,080	155,778	160,871	164,172
726 Supplies	17,485	15,000	15,000	10,000	10,000	10,000	10,000	10,000	10,000
800 Other Services And Charges	133,975	172,000	177,000	167,000	187,000	187,000	187,000	187,000	187,000
970 Capital Outlay	90,626	155,000	155,000	155,000	145,000	145,000	145,000	145,000	145,000
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
<i>DRUG LAW ENFORCEMENT Total Requested Expenditures</i>	324,212	477,864	482,864	468,425	489,185	493,080	497,778	502,871	506,172
10% Reduction in Total Compensation				0	(8,780)	(9,078)	(9,460)	(9,809)	(10,059)
<i>Total Adjusted Expenditures</i>	324,212	477,864	482,864	468,425	480,405	484,002	488,318	493,062	496,113
<i>DRUG LAW ENFORCEMENT NET INCOME (LOSS)</i>	67,979	(52,214)	(52,214)	(59,845)	(66,905)	(67,702)	(70,018)	(72,762)	(70,813)
<i>Unreserved Fund Balance - Beginning of Year</i>		929,236	929,236	929,236	869,391	802,486	734,783	664,765	592,003
<i>Unreserved Fund Balance - End of Year</i>	929,236	877,022	877,022	869,391	802,486	734,783	664,765	592,003	521,191
Assigned to Operations - 100%	929,236	877,022	877,022	869,391	802,486	734,783	664,765	592,003	521,191
Unassigned	-	-	-	-	-	-	-	-	-
Total	929,236	877,022	877,022	869,391	802,486	734,783	664,765	592,003	521,191
Unassigned RE as a Percent of Adjusted Expenditures:	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

**City of Grand Rapids
LOCAL STREETS (SRSTR203)
STATEMENT OF OPERATIONS**

Organizations	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
REVENUE									
<u>LOCAL STREETS (SRSTR203)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
500 Intergovernmental Revenues	2,656,859	2,789,271	2,789,271	2,807,757	2,789,271	2,789,271	2,789,271	2,789,271	2,789,271
600 Charges For Services	7,488	18,500	18,500	8,550	9,500	9,916	10,000	10,000	10,000
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	43,153	51,700	51,700	25,000	30,000	35,000	40,000	40,000	40,000
671 Other Revenue	1,283	25,000	25,000	1,500	10,000	10,000	10,000	10,000	10,000
695 Other Financing Sources - Major Street Fund	2,500,000	0	0	0	1,250,000	0	2,000,000	1,500,000	1,500,000
LOCAL STREETS Total Revenue	5,208,784	2,884,471	2,884,471	2,842,807	4,088,771	2,844,187	4,849,271	4,349,271	4,349,271
EXPENDITURES									
<u>LOCAL STREETS (SRSTR203)</u>									
700 Personal Services	2,229,484	2,049,477	2,049,477	2,258,412	1,943,233	2,020,394	2,115,467	2,197,718	2,255,212
726 Supplies	872,859	1,088,686	1,088,686	840,015	689,247	722,691	751,988	782,165	813,247
800 Other Services And Charges	1,136,221	2,027,190	2,059,155	1,978,212	1,560,256	1,625,930	1,691,989	1,760,272	1,789,633
970 Capital Outlay	695	37,000	37,000	42,000	44,000	37,000	37,000	37,000	37,000
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	(441,000)	(441,000)	(441,000)	(441,000)	(441,000)
999 Transfers Out - Cost Allocation	153,066	127,774	127,774	127,774	129,113	132,986	136,976	141,085	145,318
LOCAL STREETS Total Requested Expenditures	4,392,325	5,330,127	5,362,092	5,246,413	3,924,849	4,098,001	4,292,420	4,477,240	4,599,410
10% Reduction in Total Compensation				0	(179,136)	(186,851)	(196,019)	(203,905)	(209,306)
Total Adjusted Expenditures	4,392,325	5,330,127	5,362,092	5,246,413	3,745,713	3,911,150	4,096,401	4,273,335	4,390,104
LOCAL STREETS NET INCOME (LOSS)	816,459	(2,445,656)	(2,477,621)	(2,403,606)	343,058	(1,066,963)	752,870	75,936	(40,833)
Unreserved Fund Balance - Beginning of Year		4,069,734	4,069,734	4,069,734	1,666,128	2,009,186	942,223	1,695,093	1,771,029
Unreserved Fund Balance - End of Year	4,069,734	1,624,078	1,592,113	1,666,128	2,009,186	942,223	1,695,093	1,771,029	1,730,196
Assigned to Operations - up to 15%	658,849	799,519	804,314	786,962	561,857	586,673	614,460	641,000	658,516
Unassigned Fund Balance	3,410,885	824,559	787,799	879,166	1,447,329	355,550	1,080,633	1,130,029	1,071,680
Total	4,069,734	1,624,078	1,592,113	1,666,128	2,009,186	942,223	1,695,093	1,771,029	1,730,196
Unassigned FB as a Percent of Total Adjusted Expenditures	77.7%	15.5%	14.7%	16.8%	38.6%	9.1%	26.4%	26.4%	24.4%

City of Grand Rapids
Fund Summary by Dept. & Character - Revenue
Budget 2012, Version 1
LOCAL STREETS (SRSTR203)

Organizations	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
Public Services (B220)									
500 Intergovernmental Revenues	2,656,859	2,789,271	2,789,271	2,807,757	2,789,271	2,789,271	2,789,271	2,789,271	2,789,271
600 Charges For Services	7,488	18,500	18,500	8,550	9,500	9,916	10,000	10,000	10,000
671 Other Revenue	1,283	25,000	25,000	1,500	10,000	10,000	10,000	10,000	10,000
695 Other Financing Sources	2,500,000	0	0	0	1,250,000	0	2,000,000	1,500,000	1,500,000
Public Services Total	5,165,631	2,832,771	2,832,771	2,817,807	4,058,771	2,809,187	4,809,271	4,309,271	4,309,271
Treasury (F640)									
664 Interest And Rents	43,153	51,700	51,700	25,000	30,000	35,000	40,000	40,000	40,000
Treasury Total	43,153	51,700	51,700	25,000	30,000	35,000	40,000	40,000	40,000
Total	5,208,784	2,884,471	2,884,471	2,842,807	4,088,771	2,844,187	4,849,271	4,349,271	4,349,271
Overall Summary by Character									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
500 Intergovernmental Revenues	2,656,859	2,789,271	2,789,271	2,807,757	2,789,271	2,789,271	2,789,271	2,789,271	2,789,271
600 Charges For Services	7,488	18,500	18,500	8,550	9,500	9,916	10,000	10,000	10,000
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	43,153	51,700	51,700	25,000	30,000	35,000	40,000	40,000	40,000
671 Other Revenue	1,283	25,000	25,000	1,500	10,000	10,000	10,000	10,000	10,000
695 Other Financing Sources	2,500,000	0	0	0	1,250,000	0	2,000,000	1,500,000	1,500,000
Total	5,208,784	2,884,471	2,884,471	2,842,807	4,088,771	2,844,187	4,849,271	4,349,271	4,349,271

City of Grand Rapids
Fund Summary by Dept. & Character - Expense
Budget 2012, Version 1
LOCAL STREETS (SRSTR203)

Organizations	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
Public Services (B220)									
700 Personal Services	1,786,437	1,784,493	1,784,493	1,993,428	1,537,937	1,598,787	1,674,442	1,739,613	1,785,389
726 Supplies	864,555	1,031,671	1,031,671	783,000	642,232	669,890	698,378	727,721	757,944
800 Other Services And Charges	995,497	1,809,256	1,841,221	1,759,770	1,372,095	1,427,207	1,481,490	1,536,914	1,594,103
970 Capital Outlay	695	37,000	37,000	42,000	44,000	37,000	37,000	37,000	37,000
996 Appropriation Lapse	0	0	0	0	(441,000)	(441,000)	(441,000)	(441,000)	(441,000)
999 Transfers Out	153,066	127,774	127,774	127,774	129,113	132,986	136,976	141,085	145,318
Public Services Total	3,800,248	4,790,194	4,822,159	4,705,972	3,284,377	3,424,870	3,587,286	3,741,333	3,878,754
Enterprise Services (C330)									
700 Personal Services	443,048	264,984	264,984	264,984	226,160	234,756	245,006	254,200	260,517
726 Supplies	8,305	57,015	57,015	57,015	47,015	52,801	53,610	54,444	55,303
800 Other Services And Charges	140,724	217,934	217,934	218,442	188,161	198,723	210,499	223,358	195,530
Enterprise Services Total	592,077	539,933	539,933	540,441	461,336	486,280	509,115	532,002	511,350
Total	4,392,325	5,330,127	5,362,092	5,246,413	3,745,713	3,911,150	4,096,401	4,273,335	4,390,104
Overall Summary by Character									
700 Personal Services	2,229,484	2,049,477	2,049,477	2,258,412	1,764,097	1,833,543	1,919,448	1,993,813	2,045,906
726 Supplies	872,859	1,088,686	1,088,686	840,015	689,247	722,691	751,988	782,165	813,247
800 Other Services And Charges	1,136,221	2,027,190	2,059,155	1,978,212	1,560,256	1,625,930	1,691,989	1,760,272	1,789,633
970 Capital Outlay	695	37,000	37,000	42,000	44,000	37,000	37,000	37,000	37,000
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	(441,000)	(441,000)	(441,000)	(441,000)	(441,000)
999 Transfers Out	153,066	127,774	127,774	127,774	129,113	132,986	136,976	141,085	145,318
Total	4,392,325	5,330,127	5,362,092	5,246,413	3,745,713	3,911,150	4,096,401	4,273,335	4,390,104

City of Grand Rapids
MAJOR STREETS (SRSTR202)
STATEMENT OF OPERATIONS

Organizations	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
REVENUE									
<u>MAJOR STREETS (SRSTR202)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
500 Intergovernmental Revenues	10,224,199	10,423,835	10,423,835	10,423,835	10,423,835	10,423,835	10,423,835	10,423,835	10,423,835
600 Charges For Services	2,373,545	1,800,000	1,838,353	1,790,000	1,915,000	1,935,000	1,940,000	1,945,000	1,950,000
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	22,002	22,000	22,000	26,000	26,000	26,000	26,000	26,000	26,000
671 Other Revenue	46,559	33,000	33,000	31,500	31,000	31,200	31,250	31,300	31,350
695 Other Financing Sources	25,000	0	0	0	25,000	25,000	25,000	25,000	25,000
MAJOR STREETS Total Revenue	12,691,305	12,278,835	12,317,188	12,271,335	12,420,835	12,441,035	12,446,085	12,451,135	12,456,185
EXPENDITURES									
<u>MAJOR STREETS (SRSTR202)</u>									
700 Personal Services	3,111,614	4,597,362	4,625,178	3,637,258	4,918,154	5,103,398	5,338,073	5,537,664	5,675,162
726 Supplies	1,547,960	1,835,047	1,838,197	1,660,047	1,489,748	1,555,046	1,607,850	1,673,286	1,731,485
800 Other Services And Charges	3,720,132	3,806,870	3,842,529	3,564,782	3,601,604	3,787,654	3,959,658	4,132,379	4,261,275
970 Capital Outlay	12,849	40,500	40,500	66,500	42,500	63,175	54,370	64,586	65,824
990 Debt Service	1,055,852	1,055,885	1,055,885	1,055,885	1,041,287	822,670	826,270	824,170	826,370
996 Appropriation Lapse	0	0	0	0	(1,150,000)	(1,150,000)	(1,150,000)	(1,150,000)	(1,150,000)
999 Transfers Out	4,382,543	1,599,313	1,599,313	1,599,313	2,837,754	1,588,376	3,590,231	3,112,742	2,056,171
MAJOR STREETS Total Requested Expenditures	13,830,951	12,934,977	13,001,602	11,583,785	12,781,047	11,770,319	14,226,452	14,194,827	13,466,287
10% Reduction in Total Compensation				0	(465,641)	(484,165)	(507,012)	(526,971)	(540,405)
Total Adjusted Expenditures	13,830,951	12,934,977	13,001,602	11,583,785	12,315,406	11,286,154	13,719,440	13,667,856	12,925,882
MAJOR STREETS NET INCOME (LOSS)	(1,139,645)	(656,142)	(684,414)	687,550	105,429	1,154,881	(1,273,355)	(1,216,721)	(469,697)
Unreserved Fund Balance - Beginning of Year		2,530,640	2,530,640	2,530,640	3,218,190	3,323,619	4,478,500	3,205,145	1,988,424
Unreserved Fund Balance - End of Year	2,530,640	1,874,498	1,846,226	3,218,190	3,323,619	4,478,500	3,205,145	1,988,424	1,518,727
Assigned to Operations - up to 15%	2,074,643	1,874,498	1,846,226	1,737,568	1,847,311	1,692,923	2,057,916	1,988,424	1,518,727
Unassigned Fund Balance	455,997	(0)	0	1,480,622	1,476,308	2,785,577	1,147,229	0	0
Total	2,530,640	1,874,498	1,846,226	3,218,190	3,323,619	4,478,500	3,205,145	1,988,424	1,518,727
Unassigned FB as a Percent of Total Adjusted Expenditures:	3.3%	0.0%	0.0%	12.8%	12.0%	24.7%	8.4%	0.0%	0.0%

City of Grand Rapids
Fund Summary by Dept. & Character - Revenue
Budget 2012, Version 1
MAJOR STREETS (SRSTR202)

Organizations	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
Public Services (B220)									
500 Intergovernmental Revenues	9,935,594	10,423,835	10,423,835	10,423,835	10,423,835	10,423,835	10,423,835	10,423,835	10,423,835
600 Charges For Services	865,867	720,000	720,000	710,000	710,000	715,000	720,000	725,000	730,000
671 Other Revenue	19,065	3,000	3,000	1,500	1,000	1,200	1,250	1,300	1,350
695 Other Financing Sources	25,000	0	0	0	25,000	25,000	25,000	25,000	25,000
Public Services Total	10,845,526	11,146,835	11,146,835	11,135,335	11,159,835	11,165,035	11,170,085	11,175,135	11,180,185
Enterprise Services (C330)									
500 Intergovernmental Revenues	288,605	0	0	0	0	0	0	0	0
600 Charges For Services	1,507,678	1,080,000	1,118,353	1,080,000	1,205,000	1,220,000	1,220,000	1,220,000	1,220,000
664 Interest And Rents	22,000	22,000	22,000	26,000	26,000	26,000	26,000	26,000	26,000
671 Other Revenue	27,494	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
Enterprise Services Total	1,845,778	1,132,000	1,170,353	1,136,000	1,261,000	1,276,000	1,276,000	1,276,000	1,276,000
Treasury (F640)									
664 Interest And Rents	2	0	0	0	0	0	0	0	0
Treasury Total	2	0	0	0	0	0	0	0	0
Total	12,691,305	12,278,835	12,317,188	12,271,335	12,420,835	12,441,035	12,446,085	12,451,135	12,456,185
Overall Summary by Character									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
500 Intergovernmental Revenues	10,224,199	10,423,835	10,423,835	10,423,835	10,423,835	10,423,835	10,423,835	10,423,835	10,423,835
600 Charges For Services	2,373,545	1,800,000	1,838,353	1,790,000	1,915,000	1,935,000	1,940,000	1,945,000	1,950,000
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	22,002	22,000	22,000	26,000	26,000	26,000	26,000	26,000	26,000
671 Other Revenue	46,559	33,000	33,000	31,500	31,000	31,200	31,250	31,300	31,350
695 Other Financing Sources	25,000	0	0	0	25,000	25,000	25,000	25,000	25,000
Total	12,691,305	12,278,835	12,317,188	12,271,335	12,420,835	12,441,035	12,446,085	12,451,135	12,456,185

City of Grand Rapids
Fund Summary by Dept. & Character - Expense
Budget 2012, Version 1
MAJOR STREETS (SRSTR202)

Organizations	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
Public Services (B220)									
700 Personal Services	1,132,353	2,263,127	2,263,127	1,327,441	1,974,972	2,052,831	2,146,426	2,227,659	2,284,132
726 Supplies	786,146	1,200,000	1,200,000	1,025,000	879,151	929,026	981,394	1,036,381	1,094,118
800 Other Services And Charges	2,631,765	2,492,799	2,524,764	2,258,682	2,420,385	2,512,589	2,597,820	2,684,296	2,775,268
970 Capital Outlay	0	0	0	26,000	22,500	23,175	23,870	24,586	25,324
990 Debt Service	1,055,852	1,055,885	1,055,885	1,055,885	1,041,287	822,670	826,270	824,170	826,370
996 Appropriation Lapse	0	0	0	0	(1,150,000)	(1,150,000)	(1,150,000)	(1,150,000)	(1,150,000)
999 Transfers Out	4,188,218	1,514,816	1,514,816	1,514,816	2,729,276	1,476,644	3,475,146	2,994,205	1,934,078
Public Services Total	9,794,333	8,526,627	8,558,592	7,207,824	7,917,571	6,666,935	8,900,926	8,641,297	7,789,290
Enterprise Services (C330)									
700 Personal Services	1,979,262	2,334,235	2,362,051	2,309,817	2,477,541	2,566,402	2,684,635	2,783,034	2,850,624
726 Supplies	761,814	635,047	638,197	635,047	610,597	626,020	626,456	636,905	637,367
800 Other Services And Charges	1,088,367	1,314,071	1,317,765	1,306,100	1,181,219	1,275,065	1,361,838	1,448,083	1,486,007
970 Capital Outlay	12,849	40,500	40,500	40,500	20,000	40,000	30,500	40,000	40,500
999 Transfers Out	194,325	84,497	84,497	84,497	108,478	111,732	115,085	118,537	122,093
Enterprise Services Total	4,036,617	4,408,350	4,443,010	4,375,961	4,397,835	4,619,219	4,818,514	5,026,559	5,136,591
Total	13,830,951	12,934,977	13,001,602	11,583,785	12,315,406	11,286,154	13,719,440	13,667,856	12,925,882
Overall Summary by Character									
700 Personal Services	3,111,614	4,597,362	4,625,178	3,637,258	4,452,513	4,619,233	4,831,061	5,010,693	5,134,757
726 Supplies	1,547,960	1,835,047	1,838,197	1,660,047	1,489,748	1,555,046	1,607,850	1,673,286	1,731,485
800 Other Services And Charges	3,720,132	3,806,870	3,842,529	3,564,782	3,601,604	3,787,654	3,959,658	4,132,379	4,261,275
970 Capital Outlay	12,849	40,500	40,500	66,500	42,500	63,175	54,370	64,586	65,824
990 Debt Service	1,055,852	1,055,885	1,055,885	1,055,885	1,041,287	822,670	826,270	824,170	826,370
996 Appropriation Lapse	0	0	0	0	(1,150,000)	(1,150,000)	(1,150,000)	(1,150,000)	(1,150,000)
999 Transfers Out	4,382,543	1,599,313	1,599,313	1,599,313	2,837,754	1,588,376	3,590,231	3,112,742	2,056,171
Total	13,830,951	12,934,977	13,001,602	11,583,785	12,315,406	11,286,154	13,719,440	13,667,856	12,925,882

City of Grand Rapids
MICHIGAN JUSTICE TRAINING (SR216216)
STATEMENT OF OPERATIONS

Organizations	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
REVENUE									
<u>MICHIGAN JUSTICE TRAINING (SR216216)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
500 Intergovernmental Revenues	65,049	76,000	76,000	68,000	68,000	68,000	68,000	68,000	68,000
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	1,616	2,150	2,150	650	1,000	1,000	1,000	1,000	1,000
671 Other Revenue	22,610	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
<i>MICHIGAN JUSTICE TRAINING Total Revenue</i>	89,275	78,150	78,150	68,650	69,000	69,000	69,000	69,000	69,000
EXPENDITURES									
<u>MICHIGAN JUSTICE TRAINING (SR216216)</u>									
700 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	57,073	76,000	76,000	68,000	68,000	68,000	68,000	68,000	68,000
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
<i>MICHIGAN JUSTICE TRAINING Total Requested Expenditures</i>	57,073	76,000	76,000	68,000	68,000	68,000	68,000	68,000	68,000
10% Reduction in Total Compensation				0	0	0	0	0	0
<i>Total Adjusted Expenditures</i>	57,073	76,000	76,000	68,000	68,000	68,000	68,000	68,000	68,000
<i>MICHIGAN JUSTICE TRAINING NET INCOME (LOSS)</i>	32,202	2,150	2,150	650	1,000	1,000	1,000	1,000	1,000
<i>Unreserved Fund Balance - Beginning of Year</i>		192,425	192,425	192,425	193,075	194,075	195,075	196,075	197,075
<i>Unreserved Fund Balance - End of Year</i>	192,425	194,575	194,575	193,075	194,075	195,075	196,075	197,075	198,075
Assigned to Operations - 100%	192,425	192,425	192,425	192,425	192,425	192,425	192,425	192,425	192,425
Unassigned	-	-	-	-	-	-	-	-	-
Total	192,425	192,425	192,425	192,425	192,425	192,425	192,425	192,425	192,425
Unassigned RE as a Percent of Adjusted Expenditures:	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

City of Grand Rapids
PARKS & RECREATION (SRPRK208)
STATEMENT OF OPERATIONS

Organizations	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
REVENUE									
<u>PARKS & RECREATION (SRPRK208)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
500 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	621,247	512,970	512,970	518,734	561,450	571,720	577,670	587,950	593,250
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	4,250	2,400	2,400	2,900	2,900	3,000	3,000	3,100	3,100
671 Other Revenue	115,674	336,477	336,477	355,710	189,500	189,500	189,500	189,500	189,500
695 Other Financing Sources	4,565,047	3,760,405	3,760,405	3,945,011	3,150,000	3,500,000	3,600,000	3,700,000	3,850,000
<i>PARKS & RECREATION Total Revenue</i>	5,306,217	4,612,252	4,612,252	4,822,355	3,903,850	4,264,220	4,370,170	4,480,550	4,635,850
EXPENDITURES									
<u>PARKS & RECREATION (SRPRK208)</u>									
700 Personal Services	2,883,494	2,089,358	2,089,358	2,050,317	1,999,077	2,048,349	2,105,850	2,161,937	2,204,699
726 Supplies	459,186	377,086	377,086	365,535	414,240	416,553	419,379	422,017	423,870
800 Other Services And Charges	1,441,314	1,483,754	1,483,754	1,569,584	1,471,350	1,497,985	1,548,643	1,607,085	1,670,123
970 Capital Outlay	6,415	70,000	70,000	70,000	117,000	119,000	119,000	119,000	124,000
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out - Cost Allocation	560,104	442,409	442,409	442,409	283,180	291,675	300,426	309,438	318,722
<i>PARKS & RECREATION Total Requested Expenditures</i>	5,350,514	4,462,607	4,462,607	4,497,845	4,284,847	4,373,562	4,493,298	4,619,477	4,741,414
10% Reduction in Total Compensation				0	(112,719)	(116,399)	(121,082)	(125,406)	(128,595)
<i>Total Adjusted Expenditures</i>	5,350,514	4,462,607	4,462,607	4,497,845	4,172,128	4,257,163	4,372,216	4,494,071	4,612,819
<i>PARKS & RECREATION NET INCOME (LOSS)</i>	(44,297)	149,645	149,645	324,510	(268,278)	7,057	(2,046)	(13,521)	23,031
<i>Unreserved Fund Balance - Beginning of Year</i>		(44,297)	(44,297)	(44,297)	280,213	11,935	18,992	16,946	3,426
<i>Unreserved Fund Balance - End of Year</i>	(44,297)	105,348	105,348	280,213	11,935	18,992	16,946	3,426	26,457
Assigned to Operations - up to 5%	(44,297)	105,348	105,348	280,213	11,935	18,992	16,946	3,426	26,457
Unassigned Fund Balance	-	-	-	-	-	-	-	-	-
Total	(44,297)	105,348	105,348	280,213	11,935	18,992	16,946	3,426	26,457
Unassigned FB as a Percent of Adj. Expenditures:	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Transfers IN									
GOF Operating Subsidy	4,375,807	3,675,047	3,675,047	3,760,405	2,900,000	3,000,000	3,000,000	3,000,000	3,000,000
GOF Pool Subsidy	-	85,358	85,358	184,606	-	-	-	-	-
From Transformation Fund for Pools Subsidy	-	-	-	-	250,000	250,000	-	-	-
Comptroller Adjustment to Separate the Subfunds	189,240	-	-	-	-	-	-	-	-
Other Sustainable Funding Source	-	-	-	-	-	250,000	600,000	700,000	850,000
Total Subsidy	4,565,047	3,760,405	3,760,405	3,945,011	3,150,000	3,500,000	3,600,000	3,700,000	3,850,000

City of Grand Rapids
PROPERTY MANAGEMENT (SR246248)
STATEMENT OF OPERATIONS

Organizations	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
REVENUE									
<u>PROPERTY MANAGEMENT (SR246248)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	1,425	0	0	0	0	0	0	0	0
500 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	1,943	101,762	101,762	20,475	150,000	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	57,876	11,150	11,150	7,500	8,500	9,500	10,500	10,500	11,000
671 Other Revenue - State Street	452,386	0	0	0	0	0	0	0	0
695 Other Financing Sources - Napa Bonds	635,000	0	20,826	0	0	0	0	0	0
PROPERTY MANAGEMENT Total Revenue	1,148,630	112,912	133,738	27,975	158,500	9,500	10,500	10,500	11,000
EXPENDITURES									
<u>PROPERTY MANAGEMENT (SR246248)</u>									
700 Personal Services	105,698	114,285	114,285	114,285	104,285	107,114	111,000	114,531	116,858
726 Supplies	0	0	0	40	0	0	0	0	0
800 Other Services And Charges	51,837	121,345	121,345	24,921	124,083	126,540	127,290	127,978	128,629
970 Capital Outlay	1,261	1,000	1,000	0	0	0	0	0	0
990 Debt Service	19,759	40,378	40,378	40,378	40,147	39,864	49,493	49,005	48,432
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out - Cost Allocation	12,086	0	0	0	9,801	10,095	10,398	10,710	11,031
PROPERTY MANAGEMENT Total Requested Expenditures	190,641	277,008	277,008	179,624	278,316	283,613	298,181	302,224	304,950
10% Reduction in Total Compensation				0	(10,428)	(10,711)	(11,100)	(11,453)	(11,686)
Total Adjusted Expenditures	190,641	277,008	277,008	179,624	267,888	272,902	287,081	290,771	293,264
PROPERTY MANAGEMENT NET INCOME (LOSS)	957,989	(164,096)	(143,270)	(151,649)	(109,388)	(263,402)	(276,581)	(280,271)	(282,264)
Unreserved Fund Balance - Beginning of Year		1,349,977	1,349,977	1,349,977	1,198,328	1,088,940	825,538	548,957	268,686
Unreserved Fund Balance - End of Year	1,349,977	1,185,881	1,206,707	1,198,328	1,088,940	825,538	548,957	268,686	(13,577)
Assigned to Operations - 15%	28,596	41,551	41,551	26,944	40,183	40,935	43,062	43,616	43,990
Unassigned Fund Balance	1,321,381	1,144,330	1,165,156	1,171,384	1,048,757	784,603	505,895	225,071	(57,567)
Total	1,349,977	1,185,881	1,206,707	1,198,328	1,088,940	825,538	548,957	268,686	(13,577)
Unassigned RE as a Percent of Adjusted Expenditures:	693.1%	413.1%	420.6%	652.1%	391.5%	287.5%	176.2%	77.4%	-19.6%

**City of Grand Rapids
Public Library (SRLIB)
STATEMENT OF OPERATIONS**

Organizations	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
REVENUE									
<u>Public Library (SRLIB)</u>									
401 Taxes	11,201,479	10,911,906	10,911,906	10,842,732	10,255,676	10,092,963	10,079,216	10,260,218	10,555,411
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
500 Intergovernmental Revenues	390,143	411,400	411,400	465,434	411,400	410,000	410,000	410,000	410,000
600 Charges For Services	130,510	19,000	120,000	135,000	135,000	135,000	135,000	135,000	135,000
655 Fines And Forfeitures	196,096	230,000	230,000	210,000	230,000	230,000	230,000	230,000	230,000
664 Interest And Rents	142,143	141,600	141,600	132,800	133,500	148,550	158,550	169,000	179,000
671 Other Revenue	52	15,000	15,000	0	0	0	0	0	0
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
Public Library Total Revenue	12,060,423	11,728,906	11,829,906	11,785,966	11,165,576	11,016,513	11,012,766	11,204,218	11,509,411
EXPENDITURES									
<u>Public Library (SRLIB)</u>									
700 Personal Services	6,592,419	6,825,418	6,825,418	6,626,500	6,454,798	6,856,909	7,185,135	7,482,044	7,701,461
726 Supplies	96,971	115,900	115,900	105,000	97,500	94,500	96,500	96,600	98,600
800 Other Services And Charges	1,852,884	1,547,853	1,547,853	1,530,620	1,522,729	1,330,669	1,349,802	1,376,064	1,392,386
970 Capital Outlay	1,478,101	1,382,000	1,382,000	1,382,000	1,379,458	1,393,000	1,413,000	1,433,000	1,443,000
990 Debt Service	300	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	2,095,960	2,040,982	2,040,982	2,040,982	2,107,893	2,167,868	2,237,650	2,306,498	2,374,172
Public Library Total Requested Expenditures	12,116,636	11,912,153	11,912,153	11,685,102	11,562,378	11,842,946	12,282,087	12,694,206	13,009,619
10% Reduction in Total Compensation				0	0	0	0	0	0
Reductions built into line items				0	0	0	0	0	0
Total Adjusted Expenditures	12,116,636	11,912,153	11,912,153	11,685,102	11,562,378	11,842,946	12,282,087	12,694,206	13,009,619
Public Library NET INCOME (LOSS)	(56,213)	(183,247)	(82,247)	100,864	(396,802)	(826,433)	(1,269,321)	(1,489,988)	(1,500,208)
Unreserved Fund Balance - Beginning of Year		4,169,953	4,169,953	4,169,953	4,270,817	3,874,015	3,047,582	1,778,262	288,273
Unreserved Fund Balance - End of Year	4,169,953	3,986,706	4,087,706	4,270,817	3,874,015	3,047,582	1,778,262	288,273	(1,211,934)
Assigned to Operations - 15%:	1,817,495	1,786,823	1,786,823	1,752,765	1,734,357	1,776,442	1,778,262	288,273	(1,211,934)
Unassigned Fund Balance:	2,352,458	2,199,883	2,300,883	2,518,052	2,139,658	1,271,140	-	-	-
Total	4,169,953	3,986,706	4,087,706	4,270,817	3,874,015	3,047,582	1,778,262	288,273	(1,211,934)
Unassigned RE as a Percent of Expenditures:	19.4%	18.5%	19.3%	21.5%	18.5%	10.7%	0.0%	0.0%	0.0%

City of Grand Rapids
RECEIVERSHIP (SR246245)
STATEMENT OF OPERATIONS

Organizations	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
REVENUE									
<u>RECEIVERSHIP (SR246245)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
500 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	805	0	0	0	0	0	0	0	0
671 Other Revenue	7,327	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
RECEIVERSHIP Total Revenue	8,132	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
EXPENDITURES									
<u>RECEIVERSHIP (SR246245)</u>									
700 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	188	0	0	0	0	0	0	0	0
800 Other Services And Charges	9,812	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
RECEIVERSHIP Total Requested Expenditures	9,999	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
10% Reduction in Total Compensation				0	0	0	0	0	0
Total Adjusted Expenditures	9,999	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
RECEIVERSHIP NET INCOME (LOSS)	(1,867)	0	0	0	0	0	0	0	0
Unreserved Fund Balance - Beginning of Year		71,603	71,603	71,603	71,603	71,603	71,603	71,603	71,603
Unreserved Fund Balance - End of Year	71,603	71,603	71,603	71,603	71,603	71,603	71,603	71,603	71,603
Assigned to Operations - 15%	1,500	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000
Unassigned	70,103	65,603	65,603	65,603	65,603	65,603	65,603	65,603	65,603
Total	71,603	71,603	71,603	71,603	71,603	71,603	71,603	71,603	71,603
Unassigned RE as a Percent of Adjusted Expenditures:	701.1%	164.0%	164.0%	164.0%	164.0%	164.0%	164.0%	164.0%	164.0%

City of Grand Rapids
REFUSE COLLECTION (SR226226)
STATEMENT OF OPERATIONS

Organizations	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
REVENUE									
<u>REFUSE COLLECTION (SR226226)</u>									
401 Taxes	7,770,099	7,667,420	7,667,420	7,578,668	7,379,814	7,260,627	7,252,230	7,384,719	7,598,848
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
500 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	4,545,407	5,274,827	6,867,327	6,847,236	5,331,352	5,238,276	5,145,200	6,552,124	6,752,048
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	90,307	98,250	98,250	45,000	55,000	60,000	65,000	65,000	65,000
671 Other Revenue	(465)	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
<i>REFUSE COLLECTION Total Revenue</i>	12,405,348	13,040,497	14,632,997	14,470,904	12,766,166	12,558,903	12,462,430	14,001,843	14,415,896
EXPENDITURES									
<u>REFUSE COLLECTION (SR226226)</u>									
700 Personal Services	4,802,940	4,401,806	4,401,806	4,339,536	4,793,863	4,977,495	5,203,292	5,402,057	5,539,526
726 Supplies	507,693	536,431	536,431	395,380	375,400	377,100	378,800	380,551	382,354
800 Other Services And Charges	7,230,339	8,212,659	10,266,423	10,114,596	7,803,427	8,129,603	8,454,462	8,794,209	9,150,237
970 Capital Outlay	13,578	131,500	134,157	50,500	179,000	41,500	41,500	41,500	41,500
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	(404,000)	(415,000)	(432,000)	(449,000)	(464,000)
999 Transfers Out - Cost Allocation	279,870	263,789	263,789	263,789	310,478	319,792	329,386	339,268	349,446
<i>REFUSE COLLECTION Total Requested Expenditures</i>	12,834,420	13,546,185	15,602,606	15,163,801	13,058,168	13,430,490	13,975,440	14,508,585	14,999,063
10% Reduction in Total Compensation				0	(456,816)	(475,180)	(497,759)	(517,636)	(531,383)
<i>Total Adjusted Expenditures</i>	12,834,420	13,546,185	15,602,606	15,163,801	12,601,352	12,955,310	13,477,681	13,990,949	14,467,680
<i>REFUSE COLLECTION NET INCOME (LOSS)</i>	(429,071)	(505,688)	(969,609)	(692,897)	164,814	(396,407)	(1,015,251)	10,894	(51,784)
<i>Unreserved Fund Balance - Beginning of Year</i>		2,503,084	2,503,084	2,503,084	1,810,187	1,975,001	1,578,594	563,343	574,237
<i>Unreserved Fund Balance - End of Year</i>	2,503,084	1,997,396	1,533,475	1,810,187	1,975,001	1,578,594	563,343	574,237	522,453
Assigned to Operations - up to 15%	1,925,163	1,997,396	1,533,475	1,810,187	1,890,203	1,578,594	563,343	574,237	522,453
Unassigned Fund Balance	577,921	(0)	(0)	0	84,798	0	0	0	0
Total	2,503,084	1,997,396	1,533,475	1,810,187	1,975,001	1,578,594	563,343	574,237	522,453
Unassigned FB as a Percent of Total Adjusted Expenditures:	4.5%	0.0%	0.0%	0.0%	0.7%	0.0%	0.0%	0.0%	0.0%
Special tax millage rate per fiscal year (max.3.0 mills)	1.80	1.80	1.80	1.80	1.80	1.80	1.80	1.80	1.80

City of Grand Rapids
Fund Summary by Dept. & Character - Revenue
Budget 2012, Version 1
REFUSE COLLECTION (SR226226)

Organizations	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
Community Development (B210)									
600 Charges For Services	173,273	253,941	253,941	200,000	200,000	200,000	200,000	200,000	200,000
Community Development Total	173,273	253,941	253,941	200,000	200,000	200,000	200,000	200,000	200,000
Public Services (B220)									
600 Charges For Services	4,372,134	5,020,886	6,613,386	6,647,236	5,131,352	5,038,276	4,945,200	6,352,124	6,552,048
671 Other Revenue	(465)	0	0	0	0	0	0	0	0
Public Services Total	4,371,669	5,020,886	6,613,386	6,647,236	5,131,352	5,038,276	4,945,200	6,352,124	6,552,048
Treasury (F640)									
401 Taxes	7,770,099	7,667,420	7,667,420	7,578,668	7,379,814	7,260,627	7,252,230	7,384,719	7,598,848
664 Interest And Rents	90,307	98,250	98,250	45,000	55,000	60,000	65,000	65,000	65,000
Treasury Total	7,860,406	7,765,670	7,765,670	7,623,668	7,434,814	7,320,627	7,317,230	7,449,719	7,663,848
Total	12,405,348	13,040,497	14,632,997	14,470,904	12,766,166	12,558,903	12,462,430	14,001,843	14,415,896
Overall Summary by Character									
401 Taxes	7,770,099	7,667,420	7,667,420	7,578,668	7,379,814	7,260,627	7,252,230	7,384,719	7,598,848
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
500 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	4,545,407	5,274,827	6,867,327	6,847,236	5,331,352	5,238,276	5,145,200	6,552,124	6,752,048
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	90,307	98,250	98,250	45,000	55,000	60,000	65,000	65,000	65,000
671 Other Revenue	(465)	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
Total	12,405,348	13,040,497	14,632,997	14,470,904	12,766,166	12,558,903	12,462,430	14,001,843	14,415,896

City of Grand Rapids
Fund Summary by Dept. & Character - Expense
Budget 2012, Version 1
REFUSE COLLECTION (SR226226)

Organizations	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
Community Development (B210)									
700 Personal Services	285,238	378,997	378,997	317,618	305,502	313,863	324,169	333,695	340,413
726 Supplies	316	0	0	0	0	0	0	0	0
800 Other Services And Charges	218,528	264,097	264,097	280,576	266,774	267,151	267,326	267,565	267,872
Community Development Total	504,083	643,094	643,094	598,194	572,276	581,014	591,495	601,260	608,285
Public Services (B220)									
700 Personal Services	4,499,267	3,982,472	3,982,472	3,983,961	3,975,706	4,130,139	4,320,225	4,487,079	4,602,321
726 Supplies	507,352	536,031	536,031	395,000	375,000	376,650	378,350	380,101	381,904
800 Other Services And Charges	7,001,882	7,942,068	9,995,375	9,822,426	7,529,437	7,854,539	8,179,101	8,518,427	8,873,957
970 Capital Outlay	13,578	131,500	131,500	50,500	179,000	41,500	41,500	41,500	41,500
996 Appropriation Lapse	0	0	0	0	(404,000)	(415,000)	(432,000)	(449,000)	(464,000)
999 Transfers Out	279,870	263,789	263,789	263,789	310,478	319,792	329,386	339,268	349,446
Public Services Total	12,301,949	12,855,860	14,909,167	14,515,676	11,965,621	12,307,620	12,816,562	13,317,375	13,785,128
Treasury (F640)									
700 Personal Services	18,434	40,337	40,337	37,957	55,840	58,312	61,140	63,647	65,409
726 Supplies	24	400	400	380	400	450	450	450	450
800 Other Services And Charges	9,929	6,494	6,951	11,594	7,216	7,913	8,035	8,217	8,408
970 Capital Outlay	0	0	2,657	0	0	0	0	0	0
Treasury Total	28,388	47,231	50,345	49,931	63,456	66,675	69,625	72,314	74,267
Total	12,834,420	13,546,185	15,602,606	15,163,801	12,601,352	12,955,310	13,477,681	13,990,949	14,467,680
Overall Summary by Character									
700 Personal Services	4,802,940	4,401,806	4,401,806	4,339,536	4,337,047	4,502,315	4,705,533	4,884,421	5,008,143
726 Supplies	507,693	536,431	536,431	395,380	375,400	377,100	378,800	380,551	382,354
800 Other Services And Charges	7,230,339	8,212,659	10,266,423	10,114,596	7,803,427	8,129,603	8,454,462	8,794,209	9,150,237
970 Capital Outlay	13,578	131,500	134,157	50,500	179,000	41,500	41,500	41,500	41,500
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	(404,000)	(415,000)	(432,000)	(449,000)	(464,000)
999 Transfers Out	279,870	263,789	263,789	263,789	310,478	319,792	329,386	339,268	349,446
Total	12,834,420	13,546,185	15,602,606	15,163,801	12,601,352	12,955,310	13,477,681	13,990,949	14,467,680

City of Grand Rapids
SIDEWALK REPAIR (SR256256)
STATEMENT OF OPERATIONS

Organizations	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
REVENUE									
<u>SIDEWALK REPAIR (SR256256)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	543,536	540,550	540,550	436,850	490,475	490,475	501,200	507,450	513,700
500 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	846,587	830,300	830,300	830,300	830,300	830,300	830,300	830,300	830,300
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	6,414	6,550	6,550	2,200	2,300	2,500	2,500	2,800	3,000
671 Other Revenue	24,782	22,000	22,000	9,000	9,000	9,000	9,000	9,000	9,000
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
<i>SIDEWALK REPAIR Total Revenue</i>	1,421,319	1,399,400	1,399,400	1,278,350	1,332,075	1,332,275	1,343,000	1,349,550	1,356,000
EXPENDITURES									
<u>SIDEWALK REPAIR (SR256256)</u>									
700 Personal Services	487,864	488,559	488,559	414,478	373,097	385,507	401,511	416,362	426,590
726 Supplies	6,452	7,100	7,100	7,100	7,200	7,300	7,400	7,500	7,600
800 Other Services And Charges	733,294	862,032	862,032	856,805	898,367	914,410	919,093	923,957	929,090
970 Capital Outlay	0	7,300	7,300	11,900	5,700	6,800	0	8,900	5,700
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out - Cost Allocation	49,998	57,227	57,227	57,227	48,001	49,441	50,924	52,452	54,026
<i>SIDEWALK REPAIR Total Requested Expenditures</i>	1,277,608	1,422,218	1,422,218	1,347,510	1,332,365	1,363,458	1,378,928	1,409,171	1,423,006
10% Reduction in Total Compensation				0	(37,187)	(38,428)	(40,028)	(41,512)	(42,534)
<i>Total Adjusted Expenditures</i>	1,277,608	1,422,218	1,422,218	1,347,510	1,295,178	1,325,030	1,338,900	1,367,659	1,380,472
<i>SIDEWALK REPAIR NET INCOME (LOSS)</i>	143,711	(22,818)	(22,818)	(69,160)	36,897	7,245	4,100	(18,109)	(24,472)
<i>Unreserved Fund Balance - Beginning of Year</i>		528,788	528,788	528,788	459,628	496,525	503,770	507,870	489,761
<i>Unreserved Fund Balance - End of Year</i>	528,788	505,970	505,970	459,628	496,525	503,770	507,870	489,761	465,289
Assigned to Operations - 15%	191,641	213,333	213,333	202,126	199,855	204,519	206,839	211,376	213,451
Unassigned Fund Balance	337,147	292,637	292,637	257,502	296,671	299,252	301,031	278,386	251,839
Total	528,788	505,970	505,970	459,628	496,525	503,770	507,870	489,761	465,289
Unassigned FB as a Percent of Adjusted Expenditures:	26.4%	20.6%	20.6%	19.1%	22.9%	22.6%	22.5%	20.4%	18.2%

**City of Grand Rapids
TRANSFORMATION FUND (SRTRN207)
STATEMENT OF OPERATIONS**

Organizations	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
REVENUE									
<u>SUPPLEMENTAL INCOME TAX (GFGEN104)</u>									
				Income Tax Growth Rate: 5%	4%	3%	3%	3%	-100%
401 Taxes	0	0	8,505,998	8,505,998	8,846,238	9,111,625	9,384,974	9,666,523	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
500 Intergovernmental Revenues	0	0	0	0	4,570,056	0	0	0	0
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	0	0	0	0	0	0	0	0	0
671 Other Revenue	0	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
SUPPLEMENTAL INCOME TAX Total Revenue	0	0	8,505,998	8,505,998	13,416,294	9,111,625	9,384,974	9,666,523	0
EXPENDITURES									
<u>SUPPLEMENTAL INCOME TAX (GFGEN104)</u>									
700 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	0	0	0	0	0	0	0	0	0
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out									
Support for 10 Police Officers	0	0	1,005,160	1,005,160	1,005,160	1,005,160	1,015,212	1,025,364	0
Support for 15 Firefighters	0	0	192,934	192,934	1,447,000	1,447,000	1,461,470	1,476,085	0
Pools Subsidy	0	0	0	0	250,000	250,000	0	0	0
After School - Wading Pools Subsidy	0	0	0	0	65,512	65,512	0	0	0
Business Planning for Cemetery	0	0	0	0	20,000	0	0	0	0
Business Planning for Golf Course	0	0	0	0	20,000	0	0	0	0
Fire Dept. - Quick Response Vehicles	0	0	0	0	470,000	0	0	0	0
999 TOTAL TRANSFERS OUT			1,198,094	1,198,094	3,277,672	2,767,672	2,476,682	2,501,448	0
SUPPLEMENTAL INCOME TAX Total Requested Expenditures	0	0	1,198,094	1,198,094	3,277,672	2,767,672	2,476,682	2,501,448	0
10% Reduction in Total Compensation					0	0	0	0	0
Total Adjusted Expenditures	0	0	1,198,094	1,198,094	3,277,672	2,767,672	2,476,682	2,501,448	0
SUPPLEMENTAL INCOME TAX NET INCOME (LOSS)	0	0	7,307,904	7,307,904	10,138,622	6,343,953	6,908,292	7,165,075	0
Unreserved Retained Earnings - Beginning of Year		0	0	0	7,307,904	17,446,526	23,790,479	30,698,771	37,863,846
Unreserved Fund Balance - End of Year	0	0	7,307,904	7,307,904	17,446,526	23,790,479	30,698,771	37,863,846	37,863,846
Assigned to Maintain Firefighters after SAFER Grant			1,254,066	1,254,066	1,254,066	1,254,066	1,254,066	1,254,066	1,254,066
Assigned to Transformational Operations	-	-	6,053,838	6,053,838	16,192,460	22,536,413	29,444,705	36,609,780	36,609,780
Unassigned Fund Balance	-	-	-	-	-	-	-	-	-
Total	-	-	7,307,904	7,307,904	17,446,526	23,790,479	30,698,771	37,863,846	37,863,846
Unassigned RE as a Percent of Adjusted Expenditures:	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

City of Grand Rapids
Fund Summary by Dept. & Character - Revenue
Budget 2012, Version 1
TRANSFORMATION (SRTRN207)

Organizations	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
Treasury (F640)									
401 Taxes	0	0	8,505,998	8,505,998	8,846,238	9,111,625	9,384,974	9,666,523	0
500 Intergovernmental Revenues	0	0	0	0	4,570,056	0	0	0	0
Treasury Total	0	0	8,505,998	8,505,998	13,416,294	9,111,625	9,384,974	9,666,523	0
Total	0	0	8,505,998	8,505,998	13,416,294	9,111,625	9,384,974	9,666,523	0
Overall Summary by Character									
401 Taxes	0	0	8,505,998	8,505,998	8,846,238	9,111,625	9,384,974	9,666,523	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
500 Intergovernmental Revenues	0	0	0	0	4,570,056	0	0	0	0
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	0	0	0	0	0	0	0	0	0
671 Other Revenue	0	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
Total	0	0	8,505,998	8,505,998	13,416,294	9,111,625	9,384,974	9,666,523	0

City of Grand Rapids
Fund Summary by Dept. & Character - Expense
Budget 2012, Version 1
TRANSFORMATION (SRTRN207)

Organizations	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
Treasury (F640)									
999 Transfers Out	0	0	1,198,094	1,198,094	3,277,672	2,767,672	2,476,682	2,501,448	0
Treasury Total	0	0	1,198,094	1,198,094	3,277,672	2,767,672	2,476,682	2,501,448	0
Total	0	0	1,198,094	1,198,094	3,277,672	2,767,672	2,476,682	2,501,448	0
Overall Summary by Character									
700 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	0	0	0	0	0	0	0	0	0
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	1,198,094	1,198,094	3,277,672	2,767,672	2,476,682	2,501,448	0
Total	0	0	1,198,094	1,198,094	3,277,672	2,767,672	2,476,682	2,501,448	0

City of Grand Rapids
VEHICLE STORAGE FACILITY (SR235235)
STATEMENT OF OPERATIONS

Organizations	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
REVENUE									
<u>VEHICLE STORAGE FACILITY (SR235235)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
500 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	518,754	539,317	539,317	486,780	486,780	479,660	494,049	508,871	524,138
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	1,857	3,150	3,150	1,800	2,500	2,550	3,975	8,450	8,450
671 Other Revenue	(4,657)	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
VEHICLE STORAGE FACILITY Total Revenue	515,953	542,467	542,467	488,580	489,280	482,210	498,024	517,321	532,588
EXPENDITURES									
<u>VEHICLE STORAGE FACILITY (SR235235)</u>									
700 Personal Services	133,768	107,785	107,785	101,545	110,492	114,321	118,910	123,048	125,779
726 Supplies	1,158	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000
800 Other Services And Charges	356,330	394,323	394,323	333,199	330,132	339,261	355,317	365,975	376,832
970 Capital Outlay	0	0	0	263	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out - Cost Allocation	352,835	16,777	16,777	16,777	29,382	30,263	31,171	32,107	33,070
VEHICLE STORAGE FACILITY Total Requested Expenditures	844,092	520,885	520,885	453,784	472,006	485,845	507,398	523,130	537,681
10% Reduction in Total Compensation				0	(10,949)	(11,332)	(11,791)	(12,205)	(12,478)
Total Adjusted Expenditures	844,092	520,885	520,885	453,784	461,057	474,513	495,607	510,925	525,203
VEHICLE STORAGE FACILITY NET INCOME (LOSS)	(328,138)	21,582	21,582	34,796	28,223	7,697	2,417	6,396	7,385
Unreserved Fund Balance - Beginning of Year		127,302	127,302	127,302	162,098	190,321	198,018	200,435	206,831
Unreserved Fund Balance - End of Year	127,302	148,884	148,884	162,098	190,321	198,018	200,435	206,831	214,217
Assigned to Operations - 15%	126,614	78,133	78,133	68,068	69,159	71,177	74,341	76,639	78,780
Unassigned	688	70,751	70,751	94,030	121,162	126,841	126,094	130,193	135,436
Total	127,302	148,884	148,884	162,098	190,321	198,018	200,435	206,831	214,217
Unassigned RE as a Percent of Adjusted Expenditures:	0.1%	13.6%	13.6%	20.7%	26.3%	26.7%	25.4%	25.5%	25.8%

City of Grand Rapids
Internal Service
Base Year Reconciliation to CAFR
Fiscal Year 2010

	INTERNAL SERVICE FUNDS								
	Facilities Mgt Fund	Information Technology - IT Subfund	Information Technology - WiMax Subfund	Information Technology Fund TOTAL	Insurance - Health Subfund	Insurance - Risk Subfund	Insurance Fund Total	Motor Equipment Fund	Engineering Fund
Fund Balance/Retained Earnings (from CAFR - 6/30/2010)	\$ 1,923,449	\$ 9,077,095	\$ 366,846	\$ 9,443,941	\$ 9,856,816	\$ 5,999,600	\$ 15,856,416	\$ 7,816,676	\$ 1,796,439
Less: Nonspendable fund balance/retained earnings									
Inventory Balances				-			-	(663,448)	
Deferred/Prepaid Expenses		(95,019)		(95,019)		(192,094)	(192,094)	(125,860)	
Long-term Advance / SmartZone Interest				-			-		
Invested in Capital Assets Net of Related Debt		(4,854,335)		(4,854,335)			-	(2,591,490)	
Nonexpendable Trust Principal - Library				-			-		
Less: Restricted fund balance/retained earnings									
Debt service reserve funds				-			-		
Investment in joint venture				-			-		
MMR Retention Fund				-		(1,819,806)	(1,819,806)		
Firefighter Retiree Health				-	(2,730,292)		(2,730,292)		
Perpetual Care				-			-		
Less: Committed fund balance/retained earnings									
Uncompleted capital projects				-			-		
Reserve for Claims - WC/Gen Liab/Water/Sewer				-			-		
Capital projects closeouts				-			-		
Less: Assigned fund balance/retained earnings									
Unassigned fund balance	\$ 1,923,449	\$ 4,127,741	\$ 366,846	\$ 4,494,587	\$ 7,126,524	\$ 3,987,700	\$ 11,114,224	\$ 4,435,878	\$ 1,796,439

City of Grand Rapids
ENGINEERING SERVICES (IS661661)
STATEMENT OF OPERATIONS

Organizations	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
REVENUE									
<u>ENGINEERING SERVICES (IS661661)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	41,740	111,000	111,000	55,500	60,500	65,500	65,500	65,500	65,500
500 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	5,043,333	5,822,180	5,822,180	4,909,780	4,220,763	4,772,834	5,242,574	5,607,558	6,372,254
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	16,659	18,025	18,025	8,500	9,500	9,500	10,000	10,000	10,000
671 Other Revenue	315	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
ENGINEERING SERVICES Total Revenue	5,102,047	5,951,205	5,951,205	4,973,780	4,290,763	4,847,834	5,318,074	5,683,058	6,447,754
EXPENDITURES									
<u>ENGINEERING SERVICES (IS661661)</u>									
700 Personal Services	3,517,317	4,099,378	4,099,378	3,567,714	4,136,821	4,046,673	4,217,789	4,372,411	4,476,644
726 Supplies	48,294	57,950	57,950	57,950	57,950	59,225	60,450	61,800	63,200
800 Other Services And Charges	640,177	717,866	717,866	896,650	976,086	870,416	854,218	873,897	893,786
970 Capital Outlay	29,463	80,590	80,590	60,090	76,990	103,990	102,820	93,290	73,790
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out - Cost Allocation & Development Center	407,608	351,337	351,337	354,198	272,410	280,583	289,003	297,673	306,603
ENGINEERING SERVICES Total Requested Expenditures	4,642,860	5,307,121	5,307,121	4,936,602	5,520,257	5,360,887	5,524,280	5,699,071	5,814,023
10% Reduction in Total Compensation				0	(407,557)	(398,540)	(415,649)	(431,109)	(441,530)
Total Adjusted Expenditures	4,642,860	5,307,121	5,307,121	4,936,602	5,112,700	4,962,347	5,108,631	5,267,962	5,372,493
ENGINEERING SERVICES NET INCOME (LOSS)	459,187	644,084	644,084	37,178	(821,937)	(114,513)	209,443	415,096	1,075,261
Unreserved Retained Earnings - Beginning of Year		1,796,439	1,796,439	1,796,439	1,833,617	1,011,680	897,167	1,106,610	1,521,706
Unreserved Retained Earnings - End of Year	1,796,439	2,440,523	2,440,523	1,833,617	1,011,680	897,167	1,106,610	1,521,706	2,596,967
Assigned to Operators - up to 15%	696,429	796,068	796,068	740,490	766,905	744,352	766,295	790,194	805,874
Unassigned Retained Earnings	1,100,010	1,644,455	1,644,455	1,093,127	244,775	152,815	340,315	731,512	1,791,093
Total	1,796,439	2,440,523	2,440,523	1,833,617	1,011,680	897,167	1,106,610	1,521,706	2,596,967
Unassigned RE as a Percent of Total Adjusted Expenditures:	23.7%	31.0%	31.0%	22.1%	4.8%	3.1%	6.7%	13.9%	33.3%

City of Grand Rapids
FACILITIES MANAGEMENT (IS651651)
STATEMENT OF OPERATIONS

Organizations	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
REVENUE									
<u>FACILITIES MANAGEMENT (IS651651)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
500 Intergovernmental Revenues	213,984	0	194,982	23,475	0	0	0	0	0
600 Charges For Services	4,599,148	5,113,566	5,113,566	4,931,096	5,203,254	5,499,872	5,645,661	5,764,583	5,896,198
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	57,625	327,780	327,780	178,057	213,336	219,306	224,863	229,396	234,413
671 Other Revenue	5,522	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
<i>FACILITIES MANAGEMENT Total Revenue</i>	4,876,279	5,441,346	5,636,328	5,132,628	5,416,590	5,719,178	5,870,524	5,993,979	6,130,611
EXPENDITURES									
<u>FACILITIES MANAGEMENT (IS651651)</u>									
700 Personal Services	1,092,559	1,118,813	1,118,813	1,093,295	1,228,214	1,267,405	1,318,187	1,364,716	1,396,138
726 Supplies	366,743	202,000	202,000	182,000	187,000	208,060	214,302	220,730	227,353
800 Other Services And Charges	2,382,366	2,837,420	2,860,895	2,698,167	2,851,186	2,910,552	2,947,495	2,979,564	3,021,827
970 Capital Outlay	104,530	750,000	921,507	750,000	1,456,000	950,000	985,000	900,000	850,000
990 Debt Service	0	0	0	0	0	21,000	16,800	12,600	8,400
996 Appropriation Lapse	0	(52,000)	(52,000)	0	(55,000)	(57,000)	(58,000)	(60,000)	(61,000)
999 Transfers Out - Cost Allocation & Debt (GRBA)	494,913	444,570	444,570	406,853	496,700	505,203	510,785	514,763	522,271
<i>FACILITIES MANAGEMENT Total Requested Expenditures</i>	4,441,111	5,300,803	5,495,785	5,130,315	6,164,100	5,805,220	5,934,569	5,932,373	5,964,989
10% Reduction in Total Compensation					(120,432)	(124,351)	(129,429)	(134,082)	(137,224)
<i>Total Adjusted Expenditures</i>	4,441,111	5,300,803	5,495,785	5,130,315	6,043,668	5,680,869	5,805,140	5,798,291	5,827,765
<i>FACILITIES MANAGEMENT NET INCOME (LOSS)</i>	435,168	140,543	140,543	2,313	(627,078)	38,309	65,384	195,688	302,846
<i>Other Sources & Uses of Cash</i>									
Add: New Bond Proceeds		0	0	0	700,000	0	0	0	0
Less: Payment of Debt Service Principal		0	0	0	0	(140,000)	(140,000)	(140,000)	(140,000)
<i>Net Other Sources & Uses</i>		0	0	0	700,000	(140,000)	(140,000)	(140,000)	(140,000)
<i>Net Change in Available Cash</i>		140,543	140,543	2,313	72,922	(101,691)	(74,616)	55,688	162,846
<i>Unreserved Retained Earnings - Beginning of Year</i>		1,923,449	1,923,449	1,923,449	1,925,762	1,998,684	1,896,993	1,822,377	1,878,065
<i>Unreserved Retained Earnings - End of Year</i>	1,923,449	2,063,992	2,063,992	1,925,762	1,998,684	1,896,993	1,822,377	1,878,065	2,040,911
Assigned to Operations - up to 10%	197,812	338,355	338,355	200,125	273,047	171,356	96,740	152,428	315,274
Assigned to Capital	1,395,957	1,395,957	1,395,957	1,395,957	1,395,957	1,395,957	1,395,957	1,395,957	1,395,957
Assigned as Transfer Back to GOF - County Proj. Advances	329,680	329,680	329,680	329,680	329,680	329,680	329,680	329,680	329,680
Unassigned Retained Earnings	0	0	0	0	0	0	0	0	0
Total	1,923,449	2,063,992	2,063,992	1,925,762	1,998,684	1,896,993	1,822,377	1,878,065	2,040,911
Unassigned RE as a Percent of Total Adjusted Expenditures:	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

City of Grand Rapids
HEALTH INSURANCE (ISINS637)
STATEMENT OF OPERATIONS

Organizations	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
REVENUE									
<u>HEALTH INSURANCE (ISINS637)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
500 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	19,611,687	18,151,331	18,151,331	18,151,331	21,218,713	22,937,428	24,795,360	26,803,785	28,974,891
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	111,037	104,025	104,025	145,000	160,000	160,000	160,000	160,000	160,000
671 Other Revenue	2,135,182	2,137,976	2,137,976	2,137,976	2,523,369	2,727,762	2,948,710	3,187,556	3,445,748
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
HEALTH INSURANCE Total Revenue	21,857,905	20,393,332	20,393,332	20,434,307	23,902,082	25,825,190	27,904,070	30,151,341	32,580,639
EXPENDITURES									
<u>HEALTH INSURANCE (ISINS637)</u>									
700 Personal Services	120,644	157,984	160,104	151,357	177,212	185,567	195,850	205,221	210,144
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	20,721,652	21,248,341	21,248,341	21,250,889	23,565,127	25,480,779	27,549,137	29,789,525	32,214,265
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
HEALTH INSURANCE Total Requested Expenditures	20,842,296	21,406,325	21,408,445	21,402,246	23,742,339	25,666,346	27,744,987	29,994,746	32,424,409
10% Reduction in Total compensation				0	(17,721)	(18,556)	(19,585)	(20,553)	(21,014)
Total Adjusted Expenditures	20,842,296	21,406,325	21,408,445	21,402,246	23,724,618	25,647,790	27,725,402	29,974,193	32,403,395
HEALTH INSURANCE NET INCOME (LOSS)	1,015,609	(1,012,993)	(1,015,113)	(967,939)	177,464	177,400	178,668	177,148	177,244
Unreserved Retained Earnings - Beginning of Year		7,126,524	7,126,524	7,126,524	6,158,585	6,336,049	6,513,449	6,692,117	6,869,265
Unreserved Retained Earnings - End of Year	7,126,524	6,113,531	6,111,411	6,158,585	6,336,049	6,513,449	6,692,117	6,869,265	7,046,509
Assigned to Maintain a 15% Fund Balance	3,126,344	3,210,949	3,211,267	3,210,337	3,558,693	3,847,169	4,158,810	4,496,129	4,860,509
Assigned to Future Health Insurance Activities	0	0	0	0	600,000	1,100,000	1,500,000	1,800,000	2,000,000
Unassigned Retained Earnings	4,000,180	2,902,582	2,900,144	2,948,248	2,177,356	1,566,281	1,033,307	573,136	186,000
Total	7,126,524	6,113,531	6,111,411	6,158,585	6,336,049	6,513,449	6,692,117	6,869,265	7,046,509
Unassigned RE as a Percent of Adjusted Expenditures:	19.2%	13.6%	13.5%	13.8%	9.2%	6.1%	3.7%	1.9%	0.6%

**City of Grand Rapids
INFORMATION TECHNOLOGY (IS671671)
STATEMENT OF OPERATIONS**

Organizations	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
REVENUE									
<u>INFORMATION TECHNOLOGY (IS671671)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
500 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services									
Operations	7,251,302	5,626,175	5,626,175	5,534,380	5,071,633	6,060,107	6,241,150	6,427,624	6,619,693
Capital Replacement	1,083,528	840,693	840,693	826,976	891,972	905,533	932,586	960,449	989,149
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	67,940	58,850	58,850	50,000	80,000	80,000	80,000	80,000	80,000
671 Other Revenue	44	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
INFORMATION TECHNOLOGY Total Revenue	8,402,815	6,525,718	6,525,718	6,411,356	6,043,605	7,045,640	7,253,736	7,468,073	7,688,842
EXPENDITURES									
<u>INFORMATION TECHNOLOGY (IS671671)</u>									
700 Personal Services	528,137	505,677	505,677	510,243	513,602	525,774	542,907	559,256	571,114
726 Supplies	249,635	49,410	49,410	44,487	35,261	35,309	35,358	35,409	36,397
800 Other Services And Charges	6,121,433	5,018,633	5,849,486	5,242,205	4,668,429	4,147,108	4,196,565	4,275,900	4,437,900
970 Capital Outlay	370,961	1,268,400	1,268,400	440,036	450,802	230,802	133,076	1,564,264	1,869,331
990 Debt Service	47,069	29,713	29,713	31,011	14,420	2,746	1,635	145	0
996 Appropriation Lapse	0	(68,435)	(68,435)	0	(61,839)	(58,190)	(59,664)	(59,569)	(60,552)
999 Transfers Out - Cost Allocation \$86,346/Accela	365,515	357,602	357,602	282,702	301,946	300,216	302,884	188,833	97,183
Information Technology Total Requested Expenditures	7,682,751	7,161,000	7,991,853	6,550,684	5,922,621	5,183,766	5,152,762	6,564,238	6,951,373
10% Reduction in Total Compensation					(51,360)	(52,577)	(54,291)	(55,926)	(57,111)
Total Adjusted Expenditures	7,682,751	7,161,000	7,991,853	6,550,684	5,871,261	5,131,189	5,098,471	6,508,312	6,894,262
Information Technology NET INCOME (LOSS)	720,063	(635,282)	(1,466,135)	(139,328)	172,344	1,914,451	2,155,265	959,761	794,580
Other Sources & Uses of Cash									
Add: New Bond Proceeds		0	0	0	0	0	0	0	0
Less: Payment of Debt Service Principal		(468,000)	(468,000)	(468,000)	(484,000)	(65,000)	(65,000)	(70,000)	0
Net Other Sources & Uses		(468,000)	(468,000)	(468,000)	(484,000)	(65,000)	(65,000)	(70,000)	0
Net Change in Spendable Cash		(1,103,282)	(1,934,135)	(607,328)	(311,656)	1,849,451	2,090,265	889,761	794,580
Unreserved Retained Earnings - Beginning of Year		4,127,741	4,127,741	4,127,741	3,520,413	3,208,757	5,058,207	7,148,472	8,038,233
Unreserved Retained Earnings - End of Year	4,127,741	3,024,459	2,193,606	3,520,413	3,208,757	5,058,207	7,148,472	8,038,233	8,832,813
Assigned to Operations - 15%	1,152,413	1,074,150	1,198,778	982,603	880,689	769,678	764,771	976,247	1,034,139
Assigned to Capital Reserves	-	-	-	1,184,860	1,142,030	1,751,761	2,486,271	1,812,456	932,275
Unassigned	2,975,328	1,950,309	994,828	1,352,950	1,186,038	2,536,768	3,897,430	5,249,530	6,866,399
Total	4,127,741	3,024,459	2,193,606	3,520,413	3,208,757	5,058,207	7,148,472	8,038,233	8,832,813
Unassigned RE as a Percent of Adjusted Expenditures:	38.7%	27.2%	12.4%	20.7%	20.2%	49.4%	76.4%	80.7%	99.6%

City of Grand Rapids
MOTOR EQUIPMENT SYSTEM (IS641641)
STATEMENT OF OPERATIONS

Organizations	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
REVENUE									
<u>MOTOR EQUIPMENT SYSTEM (IS641641)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
500 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	669,112	618,000	618,000	700,000	700,000	710,000	720,000	730,000	740,000
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	10,139,381	11,282,063	11,282,063	10,598,000	10,724,192	11,376,938	12,052,982	12,769,588	13,529,163
671 Other Revenue	114,816	250,000	250,000	200,000	200,000	300,000	400,000	350,000	300,000
695 Other Financing Sources - Upgrade to Sewer Vactor	0	0	152,000	152,000	0	0	0	0	0
MOTOR EQUIPMENT SYSTEM Total Revenue	10,923,309	12,150,063	12,302,063	11,650,000	11,624,192	12,386,938	13,172,982	13,849,588	14,569,163
EXPENDITURES									
<u>MOTOR EQUIPMENT SYSTEM (IS641641)</u>									
700 Personal Services	2,449,059	2,945,024	2,945,024	2,460,591	3,212,012	3,330,638	3,472,046	3,598,124	3,682,429
726 Supplies	2,748,779	3,680,000	3,680,000	3,150,300	3,337,100	3,522,100	3,595,600	3,672,775	3,753,809
800 Other Services And Charges	3,559,951	534,518	534,518	560,609	618,681	614,864	629,231	643,529	661,292
970 Capital Outlay	16,875	3,665,050	3,665,050	1,435,741	4,695,422	5,074,376	8,283,661	5,606,074	6,019,117
990 Debt Service	255,477	241,218	241,218	196,217	140,050	108,294	84,678	120,000	120,000
996 Appropriation Lapse	0	(134,000)	(134,000)	0	(124,000)	(131,000)	(165,000)	(141,000)	(147,000)
999 Transfers Out - Cost Allocation	505,809	390,312	390,312	390,312	430,162	443,067	456,359	470,050	484,151
MOTOR EQUIPMENT SYSTEM Total Requested Expenditures	9,535,949	11,322,122	11,322,122	8,193,770	12,309,427	12,962,339	16,356,575	13,969,552	14,573,798
10% Reduction in Total Compensation					(308,848)	(320,708)	(334,849)	(347,457)	(355,887)
Total Adjusted Expenditures	9,535,949	11,322,122	11,322,122	8,193,770	12,000,579	12,641,631	16,021,726	13,622,095	14,217,911
MOTOR EQUIPMENT SYSTEM NET INCOME (LOSS)	1,387,359	827,941	979,941	3,456,230	(376,387)	(254,693)	(2,848,744)	227,493	351,252
Other Sources & Uses of Cash									
Add: New Bond Proceeds		0	0	0	0	0	1,000,000	1,500,000	1,000,000
Less: Payment of Debt Service Principal		(1,795,147)	(1,795,147)	(1,795,147)	(1,231,830)	(923,652)	(946,335)	(951,874)	(978,843)
Net Other Sources & Uses		(1,795,147)	(1,795,147)	(1,795,147)	(1,231,830)	(923,652)	53,665	548,126	21,157
Net Change in Available Cash		(967,206)	(815,206)	1,661,083	(1,608,217)	(1,178,345)	(2,795,079)	775,619	372,409
Unreserved Retained Earnings - Beginning of Year		4,435,878	4,435,878	4,435,878	6,096,961	4,488,744	3,310,399	515,320	1,290,939
Unreserved Retained Earnings - End of Year	4,435,878	3,468,672	3,620,672	6,096,961	4,488,744	3,310,399	515,320	1,290,939	1,663,348
Assigned to Operations - up to 15%	1,430,392	1,698,318	1,698,318	1,229,066	1,796,661	1,896,245	538,162	1,313,781	1,686,190
Unassigned Retained Earnings	3,005,486	1,770,354	1,922,354	4,867,895	2,692,083	1,414,154	(22,842)	(22,842)	(22,842)
Total	4,435,878	3,468,672	3,620,672	6,096,961	4,488,744	3,310,399	515,320	1,290,939	1,663,348
Unassigned RE as a Percent of Total Adjusted Expenditures:	31.5%	15.6%	17.0%	59.4%	22.4%	11.2%	-0.1%	-0.2%	-0.2%

City of Grand Rapids
RISK MANAGEMENT (ISINS638)
STATEMENT OF OPERATIONS

Organizations	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
REVENUE									
<u>OTHER RESERVES (ISINS638)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
500 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	1,092,295	3,069,612	3,069,612	3,069,612	3,435,156	3,658,441	3,768,193	3,918,922	4,114,867
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	304,532	140,125	140,125	140,125	150,000	150,000	150,000	150,000	150,000
671 Other Revenue	295	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
OTHER RESERVES Total Revenue	1,397,122	3,254,737	3,254,737	3,254,737	3,630,156	3,853,441	3,963,193	4,113,922	4,309,867
EXPENDITURES									
<u>OTHER RESERVES (ISINS638)</u>									
700 Personal Services	307,901	308,566	308,566	308,565	337,555	352,161	368,426	381,302	389,901
726 Supplies	127	0	0	0	0	0	0	0	0
800 Other Services And Charges	156	2,801,931	2,801,931	3,128,867	3,242,501	3,423,690	3,573,746	3,780,408	3,999,080
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	(33,979)	(33,979)	0	(36,596)	(38,906)	(40,614)	(42,806)	(45,120)
999 Transfers Out - Cost Allocation	276,185	103,315	103,315	103,315	180,740	186,162	191,747	197,499	203,424
OTHER RESERVES Total Requested Expenditures	584,368	3,179,833	3,179,833	3,540,747	3,724,200	3,923,107	4,093,305	4,316,403	4,547,285
10% Reduction in Total Compensation					(33,755)	(35,216)	(36,843)	(38,130)	(38,990)
Total Adjusted Expenditures	584,368	3,179,833	3,179,833	3,540,747	3,690,445	3,887,891	4,056,462	4,278,273	4,508,295
OTHER RESERVES NET INCOME (LOSS)	812,754	74,904	74,904	(286,338)	(60,289)	(34,450)	(93,269)	(164,351)	(198,428)
Unreserved Retained Earnings - Beginning of Year		4,179,793	4,179,793	4,179,793	3,893,455	3,833,166	3,798,716	3,705,447	3,541,096
Unreserved Retained Earnings - End of Year	4,179,793	4,254,697	4,254,697	3,893,455	3,833,166	3,798,716	3,705,447	3,541,096	3,342,668
Assigned to Operations - 15%	87,655	476,975	476,975	531,112	553,567	583,184	608,469	641,741	676,244
Assigned to Maintain 1 Stop Loss Reserve	-	-	-	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000
Unassigned Retained Earnings	4,092,138	3,777,722	3,777,722	1,862,343	1,779,599	1,715,532	1,596,978	1,399,355	1,166,424
Total	4,179,793	4,254,697	4,254,697	3,893,455	3,833,166	3,798,716	3,705,447	3,541,096	3,342,668
Unassigned RE as a Percent of Adjusted Expenditures:	700.3%	118.8%	118.8%	52.6%	48.2%	44.1%	39.4%	32.7%	25.9%

City of Grand Rapids
WIRELESS BROADBAND (IS671673)
STATEMENT OF OPERATIONS

Organizations	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
REVENUE									
<u>WIRELESS BROADBAND (IS671673)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
500 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	174,597	176,088	176,088	197,584	197,584	203,511	209,617	215,905	222,382
671 Other Revenue	0	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
WIRELESS BROADBAND Total Revenue	174,597	176,088	176,088	197,584	197,584	203,511	209,617	215,905	222,382
EXPENDITURES									
<u>WIRELESS BROADBAND (IS671673)</u>									
700 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	0	0	212,520	212,000	107,982	259,517	333,664	343,574	353,985
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
WIRELESS BROADBAND Total Requested Expenditures	0	0	212,520	212,000	107,982	259,517	333,664	343,574	353,985
10% Reduction in Total Compensation					0	0	0	0	0
Total Adjusted Expenditures	0	0	212,520	212,000	107,982	259,517	333,664	343,574	353,985
WIRELESS BROADBAND NET INCOME (LOSS)	174,597	176,088	(36,432)	(14,416)	89,602	(56,006)	(124,047)	(127,669)	(131,603)
Unreserved Retained Earnings - Beginning of Year		366,846	366,846	366,846	352,430	442,032	386,026	261,979	134,310
Unreserved Retained Earnings - End of Year	366,846	542,934	330,414	352,430	442,032	386,026	261,979	134,310	2,707
Assigned to Operations - 15%	-	-	31,878	31,800	16,197	38,928	50,050	51,536	53,098
Unassigned Fund Balance	366,846	542,934	298,536	320,630	425,835	347,098	211,929	82,774	(50,391)
Total	366,846	542,934	330,414	352,430	442,032	386,026	261,979	134,310	2,707
Unassigned FB as a Percent of Adjusted Expenditures:	0.0%	0.0%	140.5%	151.2%	394.4%	133.7%	63.5%	24.1%	-14.2%

City of Grand Rapids
Enterprise Funds
Base Year Reconciliation to CAFR
Fiscal Year 2010

ENTERPRISE FUNDS

	Belknap Ice Arena Fund	Cemetery Operating Subfund	Cemetery Golf Course Subfund	Cemetery Fund Total	Auto Parking System Fund 585	Auto Parking System Fund 586	Auto Parking System Fund GRBA	Auto Parking System Fund Total
Fund Balance/Retained Earnings (from CAFR - 6/30/2010)	\$ 1,854,637	\$ 680,186	\$ 74,556	\$ 754,742	\$ 17,196,916	\$ 1,138,875	\$ 9,097,212	\$ 27,433,003
Less: Nonspendable fund balance/retained earnings								
Inventory Balances			(17,286)	(17,286)				
Deferred/Prepaid Expenses					(686,535)			(686,535)
Long-term Advance / SmartZone Interest	(50,000)				11,815,000			11,815,000
Invested in Capital Assets Net of Related Debt	(1,369,487)	(412,178)	(65,566)	(477,744)	(22,859,227)			(22,859,227)
Nonexpendable Trust Principal - Library								
Less: Restricted fund balance/retained earnings								
Debt service reserve funds								
Investment in joint venture								
MMR Retention Fund								
Firefighter Retiree Health								
Perpetual Care								
Less: Committed fund balance/retained earnings								
Uncompleted capital projects						(1,783,910)		(1,783,910)
Reserve for Claims - WC/Gen Liab/Water/Sewer							(9,097,212)	(9,097,212)
Capital projects closeouts								
Less: Assigned fund balance/retained earnings								
Unassigned fund balance	\$ 435,150	\$ 268,008	\$ (8,296)	\$ 259,712	\$ 5,466,154	\$ (645,035)	\$ -	\$ 4,821,119

City of Grand Rapids
Enterprise Funds
Base Year Reconciliation to CAFR
Fiscal Year 2010

	ENTERPRISE FUNDS										
	Sewer Disposal Fund 500	Sewer Disposal Fund 510	Sewer Disposal Fund 520	Sewer Disposal Fund 533	Sewer Disposal Fund Total	Water Supply Fund 500	Water Supply Fund 510	Water Supply Fund 520	Water Supply Fund 530	Water Supply Fund 531	Water Supply Fund Total
Fund Balance/Retained Earnings (from CAFR - 6/30/2010)	\$ 254,986,396	\$ 7,026,711	\$ 1,173,715	\$ (56,126,980)	\$ 207,059,842	\$ 232,631,208	\$ 8,823,986	\$ 3,570,799	\$ (35,630,353)	\$ (11,201,469)	\$ 198,194,171
Less: Nonspendable fund balance/retained earnings											
Inventory Balances	(1,399,547)				(1,399,547)	(2,298,828)					(2,298,828)
Deferred/Prepaid Expenses						(5,519,116)					(5,519,116)
Long-term Advance / SmartZone Interest	(1,866,362)				(1,866,362)	(565,444)					(565,444)
Invested in Capital Assets Net of Related Debt	(174,488,494)				(174,488,494)	(160,646,046)					(160,646,046)
Invested in Capital Assets (payable from restricted cash)	3,080,037				3,080,037						
Due from Component Units (Smart Zone)						909,036					909,036
Nonexpendable Trust Principal - Library											
Less: Restricted fund balance/retained earnings											
Debt service reserve funds	(10,294,100)				(10,294,100)	(9,233,852)					(9,233,852)
Investment in joint venture	(2,472,900)				(2,472,900)						
MMR Retention Fund											
Firefighter Retiree Health											
Perpetual Care											
Less: Committed fund balance/retained earnings											
Uncompleted capital projects		(6,140,868)	(158,268)		(6,299,136)		(5,580,345)	(3,454,331)			(9,034,676)
Reserve for Claims - WC/Gen Liab/Water/Sewer											
Capital projects closeouts											
Less: Assigned fund balance/retained earnings											
Unassigned fund balance	\$ 67,545,030	\$ 885,843	\$ 1,015,447	\$ (56,126,980)	\$ 13,319,340	\$ 55,276,958	\$ 3,243,641	\$ 116,468	\$ (35,630,353)	\$ (11,201,469)	\$ 11,805,245

City of Grand Rapids
AUTO PARKING OPERATING (ENAPS585)
STATEMENT OF OPERATIONS

Organizations	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
REVENUE									
<u>AUTO PARKING OPERATING (ENAPS585)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
500 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	9,867,098	10,939,690	10,939,690	10,771,655	10,837,430	10,888,764	10,931,763	10,974,941	10,904,415
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	628,254	324,051	324,051	254,626	296,719	318,853	331,030	333,251	335,516
671 Other Revenue	29,718	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
AUTO PARKING OPERATING Total Revenue	10,525,070	11,263,741	11,263,741	11,026,281	11,134,149	11,207,617	11,262,793	11,308,192	11,239,931
EXPENDITURES									
<u>AUTO PARKING OPERATING (ENAPS585)</u>									
700 Personal Services	2,502,628	2,347,225	2,347,225	2,308,974	2,512,415	2,600,603	2,699,590	2,787,586	2,852,896
726 Supplies	107,091	113,168	113,168	115,168	115,010	115,010	115,010	115,010	115,010
800 Other Services And Charges	3,107,307	3,417,600	3,937,104	3,559,825	3,693,569	3,835,602	3,910,988	4,004,277	4,090,422
970 Capital Outlay	0	29,000	29,000	31,000	18,750	18,750	18,750	18,750	18,750
990 Debt Service	1,572,749	2,276,574	2,276,574	2,034,223	2,039,724	1,952,834	1,860,494	1,770,609	1,672,118
996 Appropriation Lapse	0	(87,500)	(87,500)	0	(354,000)	(361,000)	(365,000)	(369,000)	(372,000)
999 Transfers Out - Cost Allocation & Projects	9,284,759	1,168,361	1,168,361	1,168,361	2,101,946	1,331,404	1,221,297	1,196,635	2,047,434
AUTO PARKING OPERATING Total Requested Expenditures	16,574,534	9,264,428	9,783,932	9,217,551	10,127,414	9,493,203	9,461,129	9,523,867	10,424,630
10% Reduction in Total Compensation				0	(191,768)	(199,658)	(208,589)	(216,377)	(221,854)
Total Adjusted Expenditures	16,574,534	9,264,428	9,783,932	9,217,551	9,935,646	9,293,545	9,252,540	9,307,490	10,202,776
AUTO PARKING OPERATING NET INCOME (LOSS)	(6,049,464)	1,999,313	1,479,809	1,808,730	1,198,503	1,914,072	2,010,253	2,000,702	1,037,155
Other Sources & Uses of Cash									
Less: Payment of Debt Service Principal		(1,929,709)	(1,929,709)	(1,929,709)	(2,225,223)	(2,325,737)	(2,345,000)	(2,435,000)	(2,695,000)
Net Other Sources & Uses		(1,929,709)	(1,929,709)	(1,929,709)	(2,225,223)	(2,325,737)	(2,345,000)	(2,435,000)	(2,695,000)
Net Change in Available Cash		69,604	(449,900)	(120,979)	(1,026,720)	(411,665)	(334,747)	(434,298)	(1,657,845)
Unreserved Retained Earnings - Beginning of Year		4,821,119	4,821,119	4,821,119	4,700,140	3,673,420	3,261,755	2,927,008	2,492,710
Unreserved Retained Earnings - End of Year	4,821,119	4,890,723	4,371,219	4,700,140	3,673,420	3,261,755	2,927,008	2,492,710	834,865
Assigned to Operations - up to 15%	2,486,180	1,298,914	1,376,840	1,382,633	1,490,347	1,394,032	1,387,881	1,396,124	834,865
Unassigned Retained Earnings	2,334,939	3,591,809	2,994,379	3,317,507	2,183,073	1,867,723	1,539,127	1,096,586	0
Total	4,821,119	4,890,723	4,371,219	4,700,140	3,673,420	3,261,755	2,927,008	2,492,710	834,865
Unassigned RE as a Percent of Adjusted Expenditures:	14.09%	38.77%	30.61%	35.99%	21.97%	20.10%	16.63%	11.78%	0.00%

City of Grand Rapids
AUTO PARKING CAPITAL PROJECTS (ENAPS586)
STATEMENT OF OPERATIONS

Organizations	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
REVENUE									
<u>AUTO PARKING CAPITAL PROJECTS (ENAPS586)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
500 Intergovernmental Revenues	0	208,000	0	0	0	0	0	0	0
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	0	0	0	0	0	0	0	0	0
671 Other Revenue	0	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	9,910,000	605,000	605,000	1,620,000	835,000	710,000	670,000	1,505,000
<i>AUTO PARKING CAPITAL PROJECTS Total Revenue</i>	0	10,118,000	605,000	605,000	1,620,000	835,000	710,000	670,000	1,505,000
EXPENDITURES									
<u>AUTO PARKING CAPITAL PROJECTS (ENAPS586)</u>									
700 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	0	0	0	0	0	0	0	0	0
970 Capital Outlay	0	10,118,000	605,000	605,000	1,620,000	835,000	710,000	670,000	1,505,000
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
<i>AUTO PARKING CAPITAL PROJECTS Total Requested Expenditures</i>	0	10,118,000	605,000	605,000	1,620,000	835,000	710,000	670,000	1,505,000
10% Reduction in Total Compensation				0	0	0	0	0	0
<i>Total Adjusted Expenditures</i>	0	10,118,000	605,000	605,000	1,620,000	835,000	710,000	670,000	1,505,000
<i>AUTO PARKING CAPITAL PROJECTS NET INCOME (LOSS)</i>	0	0	0	0	0	0	0	0	0
<i>Unreserved Fund Balance - Beginning of Year</i>		0	0	0	0	0	0	0	0
<i>Unreserved Fund Balance - End of Year</i>	0	0	0	0	0	0	0	0	0

City of Grand Rapids
CEMETERY OPERATING (ENC502)
STATEMENT OF OPERATIONS

Organizations	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
REVENUE									
<u>CEMETERY OPERATING (ENC502)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
500 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	556,389	621,913	621,913	510,025	602,500	602,500	602,500	602,500	602,500
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	0	90,000	90,000	0	0	0	0	0	0
671 Other Revenue	1,825	300	300	300	300	300	300	300	300
695 Other Financing Sources	860,494	491,712	491,712	521,212	619,120	673,273	679,751	771,794	768,099
CEMETERY OPERATING Total Revenue	1,418,708	1,203,925	1,203,925	1,031,537	1,221,920	1,276,073	1,282,551	1,374,594	1,370,899
EXPENDITURES									
<u>CEMETERY OPERATING (ENC502)</u>									
700 Personal Services	632,391	518,720	518,720	518,477	589,272	614,858	633,955	656,282	667,953
726 Supplies	49,681	51,800	51,800	51,800	51,850	56,850	56,850	61,850	61,850
800 Other Services And Charges	277,563	322,753	322,753	305,497	341,083	333,155	345,163	358,001	371,680
970 Capital Outlay	20,089	20,000	20,000	20,000	20,000	25,000	25,000	30,000	30,000
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	407,970	327,881	327,881	324,982	295,894	297,782	301,392	299,615	302,651
CEMETERY OPERATING Total Requested Expenditures	1,387,695	1,241,154	1,241,154	1,220,756	1,298,099	1,327,645	1,361,860	1,405,748	1,434,134
10% Reduction in Total Compensation				0	(41,986)	(43,541)	(45,451)	(47,127)	(48,294)
Total Adjusted Expenditures	1,387,695	1,241,154	1,241,154	1,220,756	1,256,113	1,284,104	1,316,409	1,358,621	1,385,840
CEMETERY OPERATING NET INCOME (LOSS)	31,014	(37,229)	(37,229)	(189,219)	(34,193)	(8,031)	(33,858)	15,973	(14,941)
Unreserved Retained Earnings - Beginning of Year		268,008	268,008	268,008	78,789	44,596	36,565	2,707	18,680
Unreserved Retained Earnings - End of Year	268,008	230,779	230,779	78,789	44,596	36,565	2,707	18,680	3,739
Assigned to Operations - Up to 5%	69,385	62,058	62,058	61,038	44,596	36,565	2,707	18,680	3,739
Unassigned Retained Earnings	198,623	168,721	168,721	17,751	-	-	-	-	-
Total	268,008	230,779	230,779	78,789	44,596	36,565	2,707	18,680	3,739
Unassigned RE as a Percent of Adjusted Expenditures:	14.3%	13.6%	13.6%	1.5%	0.0%	0.0%	0.0%	0.0%	0.0%
Transfers IN:									
From Perpetual Care for Fulton Wall :	142,403	144,230	144,230	144,230	141,620	143,273	144,751	141,794	143,099
Perpetual Care Interest:	11,672	80,000	80,000	49,500	52,500	60,000	60,000	60,000	60,000
From Perpetual Care for Capital Spending:	20,089	20,000	20,000	20,000	20,000	25,000	25,000	30,000	30,000
General Fund Subsidy:	686,330	247,482	247,482	247,482	325,000	385,000	390,000	480,000	475,000
Golf Course Rent (previously paid by invoice):	-	-	-	60,000	60,000	60,000	60,000	60,000	60,000
From Transformational Fund for Consultant:	-	-	-	-	20,000	-	-	-	-
	860,494	491,712	491,712	521,212	619,120	673,273	679,751	771,794	768,099

City of Grand Rapids
CEMETERY-GOLF COURSE (ENCEM503)
STATEMENT OF OPERATIONS

Organizations	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
REVENUE									
<u>CEMETERY-GOLF COURSE (ENCEM503)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
500 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	482,391	624,000	624,000	555,000	603,000	613,000	620,000	628,000	636,000
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	939	1,100	1,100	300	350	400	400	450	500
671 Other Revenue	0	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	0	0	0	20,000	0	0	0	0
CEMETERY-GOLF COURSE Total Revenue	483,330	625,100	625,100	555,300	623,350	613,400	620,400	628,450	636,500
EXPENDITURES									
<u>CEMETERY-GOLF COURSE (ENCEM503)</u>									
700 Personal Services	312,604	360,920	360,920	290,876	301,135	307,710	315,619	323,257	329,279
726 Supplies	102,427	100,000	100,000	120,584	100,000	100,000	100,000	100,000	100,000
800 Other Services And Charges	73,184	189,127	189,127	141,515	115,851	96,223	96,991	97,604	98,153
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out - Cost Allocation \$23,145	90,000	0	0	0	83,145	83,839	84,555	85,291	86,050
CEMETERY-GOLF COURSE Total Requested Expenditures	578,215	650,047	650,047	552,975	600,131	587,772	597,165	606,152	613,482
10% Reduction in Total Compensation				0	(13,968)	(14,626)	(15,417)	(16,180)	(16,783)
Total Adjusted Expenditures	578,215	650,047	650,047	552,975	586,163	573,146	581,748	589,972	596,699
CEMETERY-GOLF COURSE NET INCOME (LOSS)	(94,884)	(24,947)	(24,947)	2,325	37,187	40,254	38,652	38,478	39,801
Unreserved Retained Earnings - Beginning of Year		(8,296)	(8,296)	(8,296)	(5,971)	31,216	71,470	110,123	148,601
Unreserved Retained Earnings - End of Year	(8,296)	(33,243)	(33,243)	(5,971)	31,216	71,470	110,123	148,601	188,403
Assigned to Operations -up to 5%	(8,296)	(33,243)	(33,243)	(5,971)	29,308	28,657	29,087	29,499	29,835
Assigned to Capital Reserve Project Program (CRPP)	0	0	0	0	1,908	42,813	81,035	119,103	158,568
Unassigned Retained Earnings	0	0	0	0	0	0	0	0	0
Total	(8,296)	(33,243)	(33,243)	(5,971)	31,216	71,470	110,123	148,601	188,403
Unassigned RE as a Percent of Adjusted Expenditures:	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

City of Grand Rapids
SEWAGE SYSTEM RECEIVING/OPERATIONS (ENSDS500)
STATEMENT OF OPERATIONS

Organizations	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
REVENUE									
<u>RECEIVING/OPERATIONS (ENSDS500)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	60,811	64,000	64,000	56,800	60,000	60,000	60,000	60,000	60,000
500 Intergovernmental Revenues	131,096	0	0	0	0	0	0	0	0
600 Charges For Services	48,423,623	52,999,194	53,095,189	49,750,923	50,227,752	52,108,355	53,658,297	55,253,896	56,897,522
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	881,483	209,400	209,400	160,000	296,000	351,000	451,000	451,000	451,000
671 Other Revenue	2,410,563	746,400	746,400	742,940	782,000	767,640	793,293	818,959	844,638
695 Other Financing Sources	11,690	0	0	892	0	0	0	0	0
RECEIVING/OPERATIONS Total Revenue	51,919,266	54,018,994	54,114,989	50,711,555	51,365,752	53,286,995	54,962,590	56,583,855	58,253,160
EXPENDITURES									
<u>RECEIVING/OPERATIONS (ENSDS500)</u>									
700 Personal Services	8,638,897	9,276,905	9,276,905	8,783,001	10,277,925	10,680,917	11,154,303	11,577,641	11,856,487
726 Supplies	1,348,518	1,746,554	1,746,554	1,290,625	1,679,023	1,749,483	1,580,264	1,617,092	1,575,917
800 Other Services And Charges	11,782,949	13,409,223	14,116,037	13,491,365	12,168,974	13,257,392	13,816,887	14,674,097	15,277,670
970 Capital Outlay	18,825	170,000	170,000	157,900	170,000	155,000	155,000	155,000	155,000
990 Debt Service	10,403,762	15,398,784	15,398,784	11,739,850	12,607,019	14,060,501	14,092,162	15,605,248	15,244,436
996 Appropriation Lapse - 4%	0	(1,171,000)	(1,171,000)	0	(1,030,000)	(1,094,000)	(1,131,000)	(1,185,000)	(1,221,000)
999 Transfers Out - Cost Allocation & Development Center	3,401,685	3,139,072	3,387,067	2,960,146	2,611,809	2,707,113	2,815,910	2,894,034	2,971,226
999 Transfers Out - Capital Cash Projects		665,300	665,300	665,300	3,010,000	3,445,000	2,495,000	5,475,000	1,270,000
RECEIVING/OPERATIONS Total Requested Expenditures	35,594,635	42,634,838	43,589,646	39,088,187	41,494,750	44,961,406	44,978,526	50,813,112	47,129,736
10% Reduction in Total Compensation				0	(996,746)	(1,036,675)	(1,083,582)	(1,125,475)	(1,152,935)
Total Adjusted Expenditures	35,594,635	42,634,838	43,589,646	39,088,187	40,498,004	43,924,731	43,894,944	49,687,637	45,976,801
RECEIVING/OPERATIONS NET INCOME (LOSS)	16,324,630	11,384,156	10,525,343	11,623,368	10,867,748	9,362,264	11,067,646	6,896,218	12,276,359
Other Sources & Uses of Cash									
Less: Payment of Debt Service Principal		(7,951,857)	(7,951,857)	(7,951,857)	(8,290,281)	(9,307,629)	(9,738,776)	(8,858,094)	(7,846,709)
Net Other Sources & Uses		(7,951,857)	(7,951,857)	(7,951,857)	(8,290,281)	(9,307,629)	(9,738,776)	(8,858,094)	(7,846,709)
Net Change in Available Cash		3,432,299	2,573,486	3,671,511	2,577,467	54,635	1,328,870	(1,961,876)	4,429,650
Unreserved Retained Earnings - Beginning of Year									
		13,319,340	13,319,340	13,319,340	16,990,851	19,568,318	19,622,953	20,951,823	18,989,947
Unreserved Retained Earnings - End of Year									
	13,319,340	16,751,639	15,892,826	16,990,851	19,568,318	19,622,953	20,951,823	18,989,947	23,419,597
Assigned to Operations - up to 15%		3,986,000	4,129,000	4,002,000	3,732,000	3,963,000	4,096,000	4,291,000	4,419,000
Assigned for possible surety cancellation		7,296,430	7,296,430	7,296,430	7,296,430	7,038,637	6,813,037	6,572,305	6,312,568
Unassigned Retained Earnings		5,469,209	4,467,396	5,692,421	8,539,888	8,621,316	10,042,786	8,126,642	12,688,029
Total		16,751,639	15,892,826	16,990,851	19,568,318	19,622,953	20,951,823	18,989,947	23,419,597
Unassigned Retained Earnings as a Percent of Total Adjusted Expenditures		12.8%	10.2%	14.6%	21.1%	19.6%	22.9%	16.4%	27.6%
CASH BASIS DEBT SERVICE-SENIOR DEBT				15,108,948	16,494,970	18,333,177	19,032,207	21,041,553	21,785,114
DEBT COVERAGE RATIO-SENIOR DEBT				1.59	1.61	1.47	1.45	1.33	1.32
CASH BASIS DEBT SERVICE-JUNIOR DEBT				3,854,673	4,048,523	4,309,319	4,396,378	2,662,244	1,291,132
DEBT COVERAGE RATIO-TOTAL DEBT				1.27	1.29	1.19	1.18	1.18	1.25

City of Grand Rapids
SEWAGE SYSTEM CASH PROJECTS (ENSDS510)
STATEMENT OF OPERATIONS

Organizations	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
REVENUE									
<u>REPLACEMENT (ENSDS510)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
500 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	0	0	0	0	0	0	0	0	0
671 Other Revenue	0	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	665,300	665,300	665,300	3,010,000	3,445,000	2,495,000	5,475,000	1,270,000
<i>REPLACEMENT Total Revenue</i>	0	665,300	665,300	665,300	3,010,000	3,445,000	2,495,000	5,475,000	1,270,000
EXPENDITURES									
<u>REPLACEMENT (ENSDS510)</u>									
700 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	0	0	0	0	0	0	0	0	0
970 Capital Outlay	0	665,300	665,300	665,300	3,010,000	3,445,000	2,495,000	5,475,000	1,270,000
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
<i>REPLACEMENT Total Requested Expenditures</i>	0	665,300	665,300	665,300	3,010,000	3,445,000	2,495,000	5,475,000	1,270,000
<i>REPLACEMENT NET INCOME (LOSS)</i>	0	0	0	0	0	0	0	0	0
<i>Unreserved Retained Earnings - Beginning of Year</i>		0	0	0	0	0	0	0	0
<i>Unreserved Retained Earnings - End of Year</i>	0	0	0	0	0	0	0	0	0

City of Grand Rapids
SEWAGE SYSTEM REVENUE BOND PROJECTS (ENSDS533)
STATEMENT OF OPERATIONS

Organizations	2010	2011	2011	2011	2012	2013	2014	2015	2016
	Actuals	Adopted	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
REVENUE									
<u>SS REVENUE BONDS 2008 (ENSDS533)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
500 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	0	0	0	0	0	0	0	0	0
671 Other Revenue	0	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	36,428,000	36,428,000	36,428,000	14,525,000	1,630,000	13,625,000	15,946,000	5,275,000
SS REVENUE BONDS 2008 Total Revenue	0	36,428,000	36,428,000	36,428,000	14,525,000	1,630,000	13,625,000	15,946,000	5,275,000
EXPENDITURES									
<u>SS REVENUE BONDS 2008 (ENSDS533)</u>									
700 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	0	0	0	0	0	0	0	0	0
970 Capital Outlay	0	36,428,000	36,428,000	36,428,000	14,525,000	1,630,000	13,625,000	15,946,000	5,275,000
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
SS REVENUE BONDS 2008 Total Requested Expenditures	0	36,428,000	36,428,000	36,428,000	14,525,000	1,630,000	13,625,000	15,946,000	5,275,000
SS REVENUE BONDS 2008 NET INCOME (LOSS)	(0)	0	0	0	0	0	0	0	0
Unreserved Retained Earnings - Beginning of Year		0	0	0	0	0	0	0	0
Unreserved Retained Earnings - End of Year	0	0	0	0	0	0	0	0	0

City of Grand Rapids
WATER SYSTEM RECEIVING/OPERATIONS (ENWSS500)
STATEMENT OF OPERATIONS

Organizations	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
REVENUE									
<u>RECEIVING/OPERATIONS (ENWSS500)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	13,760	20,000	20,000	10,840	20,000	20,200	20,404	20,612	20,824
500 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	40,704,965	43,502,007	43,564,018	40,491,430	39,871,535	41,455,827	42,699,921	43,981,355	45,301,251
655 Fines And Forfeitures	1,264,091	1,200,000	1,200,000	1,500,700	1,500,000	1,545,000	1,591,350	1,639,091	1,688,264
664 Interest And Rents	1,046,925	842,505	842,505	815,730	937,730	1,037,730	1,037,730	1,037,730	1,087,730
671 Other Revenue	806,691	36,000	36,000	73,424	36,000	36,930	37,885	38,866	39,873
695 Other Financing Sources	2,192,292	2,211,513	2,007,508	2,030,920	2,024,711	2,102,402	2,193,058	2,252,497	2,310,443
RECEIVING/OPERATIONS Total Revenue	46,028,724	47,812,025	47,670,031	44,923,044	44,389,976	46,198,089	47,580,348	48,970,151	50,448,385
EXPENDITURES									
<u>RECEIVING/OPERATIONS (ENWSS500)</u>									
700 Personal Services	13,895,918	15,216,855	15,212,034	13,876,213	15,408,631	15,935,538	16,626,047	17,243,268	17,670,615
726 Supplies	2,272,800	2,995,600	3,757,549	2,964,701	2,962,850	3,022,141	3,082,513	3,144,091	3,206,899
800 Other Services And Charges	9,454,124	9,459,928	10,551,857	9,489,875	8,752,154	9,233,043	9,580,097	10,292,637	10,686,276
970 Capital Outlay	15,236	220,500	274,620	232,255	188,500	188,500	188,500	188,500	188,500
990 Debt Service	7,600,227	7,863,185	7,863,185	6,364,161	6,821,831	6,446,628	6,182,402	6,087,630	5,789,792
996 Appropriation Lapse - 4%	0	(1,228,000)	(1,228,000)	0	(1,065,000)	(1,169,000)	(1,278,000)	(1,216,000)	(1,262,000)
999 Transfers Out - Cost Allocation and Development Center	1,279,605	791,462	791,462	789,410	743,226	765,523	788,488	812,143	836,507
999 Transfers Out - Capital Cash Projects	0	300,000	300,000	300,000	225,000	1,690,000	3,475,000	3,235,000	4,760,000
RECEIVING/OPERATIONS Total Requested Expenditures	34,517,909	35,619,530	37,522,706	34,016,615	34,037,192	36,112,373	38,645,047	39,787,269	41,876,589
10% Reduction in Total Compensation				0	(1,474,622)	(1,531,908)	(1,600,371)	(1,661,500)	(1,703,636)
Total Adjusted Expenditures	34,517,909	35,619,530	37,522,706	34,016,615	32,562,570	34,580,465	37,044,676	38,125,769	40,172,953
RECEIVING/OPERATIONS NET INCOME (LOSS)	11,510,815	12,192,495	10,147,325	10,906,429	11,827,406	11,617,624	10,535,672	10,844,382	10,275,432
Other Sources & Uses of Cash									
Less: Payment of Debt Service Principal		(8,760,000)	(8,760,000)	(8,760,000)	(9,110,000)	(9,740,000)	(10,242,000)	(10,901,000)	(11,839,000)
Add: Project Closeouts				4,433,474					
Net Other Sources & Uses		(8,760,000)	(8,760,000)	(4,326,526)	(9,110,000)	(9,740,000)	(10,242,000)	(10,901,000)	(11,839,000)
Net Change in Available Cash		3,432,495	1,387,325	6,579,903	2,717,406	1,877,624	293,672	(56,618)	(1,563,568)
Unreserved Retained Earnings - Beginning of Year		11,805,245	11,805,245	11,805,245	18,385,148	21,102,554	22,980,178	23,273,850	23,217,232
Unreserved Retained Earnings - End of Year	11,805,245	15,237,740	13,192,570	18,385,148	21,102,554	22,980,178	23,273,850	23,217,232	21,653,664
Assigned to Operations - up to 15%		4,118,000	4,404,000	4,103,000	3,827,000	3,967,000	4,108,000	4,320,000	4,443,000
Assigned for possible surety cancellation		4,916,895	4,916,895	4,916,895	4,584,638	4,356,938	3,998,388	3,619,938	3,215,075
Unassigned Retained Earnings		6,202,845	3,871,675	9,365,253	12,690,916	14,656,240	15,167,462	15,277,294	13,995,589
Total		15,237,740	13,192,570	18,385,148	21,102,554	22,980,178	23,273,850	23,217,232	21,653,664
Unassigned Retained Earnings as a Percent of Total Adjusted Expenditures:		17.41%	10.32%	27.53%	38.97%	42.38%	40.94%	40.07%	34.84%
CASH BASIS DEBT SERVICE-SENIOR DEBT				14,874,785	14,892,528	15,069,828	15,076,278	15,167,828	15,162,965
DEBT COVERAGE RATIO-SENIOR DEBT				1.18	1.27	1.31	1.34	1.33	1.37
CASH BASIS DEBT SERVICE-JUNIOR LIEN				0	94,929	439,749	681,022	1,166,907	1,852,350
DEBT COVERAGE RATIO-ALL DEBT				1.18	1.26	1.27	1.28	1.23	1.22

City of Grand Rapids
WATER SYSTEM CASH PROJECTS (ENWSS510)
STATEMENT OF OPERATIONS

Organizations	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
REVENUE									
<u>REPLACEMENT (ENWSS510)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
500 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	0	0	0	0	0	0	0	0	0
671 Other Revenue	0	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	300,000	300,000	300,000	225,000	1,690,000	3,475,000	3,235,000	4,760,000
REPLACEMENT Total Revenue	0	300,000	300,000	300,000	225,000	1,690,000	3,475,000	3,235,000	4,760,000
EXPENDITURES									
<u>REPLACEMENT (ENWSS510)</u>									
700 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	0	0	0	0	0	0	0	0	0
970 Capital Outlay	0	300,000	300,000	300,000	225,000	1,690,000	3,475,000	3,235,000	4,760,000
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
REPLACEMENT Total Requested Expenditures	0	300,000	300,000	300,000	225,000	1,690,000	3,475,000	3,235,000	4,760,000
REPLACEMENT NET INCOME (LOSS)	0	0	0	0	0	0	0	0	0
Unreserved Retained Earnings - Beginning of Year		0	0	0	0	0	0	0	0
Unreserved Retained Earnings - End of Year	0	0	0	0	0	0	0	0	0

City of Grand Rapids
WATER SYSTEM REVENUE BOND PROJECTS (ENWSS531)
STATEMENT OF OPERATIONS

Organizations	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
REVENUE									
<u>WSS REVENUE BONDS 2009 (ENWSS531)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
500 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	0	0	0	0	0	0	0	0	0
671 Other Revenue	0	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	11,105,000	11,105,000	11,105,000	8,875,000	4,521,000	13,405,000	8,446,000	5,760,000
WSS REVENUE BONDS 2009 Total Revenue	0	11,105,000	11,105,000	11,105,000	8,875,000	4,521,000	13,405,000	8,446,000	5,760,000
EXPENDITURES									
<u>WSS REVENUE BONDS 2009 (ENWSS531)</u>									
700 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	0	0	0	0	0	0	0	0	0
970 Capital Outlay	0	11,105,000	11,105,000	11,105,000	8,875,000	4,521,000	13,405,000	8,446,000	5,760,000
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
WSS REVENUE BONDS 2009 Total Requested Expenditures	0	11,105,000	11,105,000	11,105,000	8,875,000	4,521,000	13,405,000	8,446,000	5,760,000
WSS REVENUE BONDS 2009 NET INCOME (LOSS)	0	0	0	0	0	0	0	0	0
Unreserved Retained Earnings - Beginning of Year		0	0	0	0	0	0	0	0
Unreserved Retained Earnings - End of Year	0	0	0	0	0	0	0	0	0

City of Grand Rapids
Capital-Component-Permanent-Fiduciary Funds
Base Year Reconciliation to CAFR
Fiscal Year 2010

	Capital Reserve	Capital Improvement	District Court	Cemetery Perpetual Care	Retiree Health- General	Retiree Health- Police	Retiree Health- Fire	Street Capital CPGCP405/ -406
	CPGCP403	CPGCP401	CUDIS	PFCEM150	FDRHC736	FDRHC737	FDRHC738	
Fund Balance/Retained Earnings (from CAFR - 6/30/2010)	\$ (5,154)	\$ 4,522,576	\$ 881,393	\$ 3,842,611	\$ 1,022,466	\$ 101,071	\$ 2,730,292	\$ 8,699,559
Less: Nonspendable fund balance/retained earnings								
Inventory Balances				(18,690)				
Deferred Expenses								
Long-Term Advance								
Compensated Absences			(533,953)					
Encumbrances								
Claims Payable								
Invested in Capital Assets Net of Related Debt			(12,512)					
IBNP (Incurred but not paid) for Active/over 65/Fire								
Nonexpendable Trust Principal - Library								
Less: Restricted fund balance/retained earnings								
Debt service reserve funds								
Investment in joint venture								
MMR Retention Fund								
Firefighter Retiree Health								
Perpetual Care				(2,736,794)				
Less: Committed fund balance/retained earnings								
Uncompleted capital projects		(4,453,987)						(8,329,730)
Reserve for Claims - WC/Gen Liab/Water/Sewer								
Capital projects closeouts	254,563							
Less: Assigned fund balance/retained earnings								
Unassigned fund balance	<u>\$ 249,409</u>	<u>\$ 68,589</u>	<u>\$ 334,928</u>	<u>\$ 1,087,127</u>	<u>\$ 1,022,466</u>	<u>\$ 101,071</u>	<u>\$ 2,730,292</u>	<u>\$ 369,829</u>

City of Grand Rapids
CAPITAL IMPROVEMENT (CPGCP401)
STATEMENT OF OPERATIONS

Organizations	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
REVENUE									
<u>CAPITAL IMPROVEMENT (CPGCP401)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
500 Intergovernmental Revenues	799,989	0	126,465	0	26,742	0	0	0	0
600 Charges For Services	40	0	575	575	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	16,072	0	103,769	98,021	0	0	0	0	0
671 Other Revenue	170,487	0	731,089	173,148	0	0	0	0	0
695 Other Financing Sources	3,161,000	775,000	688,632	971,923	2,490,259	3,575,761	3,812,000	3,035,000	1,891,200
<i>CAPITAL IMPROVEMENT Total Revenue</i>	<i>4,147,588</i>	<i>775,000</i>	<i>1,650,530</i>	<i>1,243,666</i>	<i>2,517,001</i>	<i>3,575,761</i>	<i>3,812,000</i>	<i>3,035,000</i>	<i>1,891,200</i>
EXPENDITURES									
<u>CAPITAL IMPROVEMENT (CPGCP401)</u>									
700 Personal Services	4,914	0	650	609	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	33	0	249,668	15,705	0	0	0	0	0
970 Capital Outlay	3,545,930	775,000	1,115,777	1,171,546	2,517,001	3,663,500	3,812,000	3,035,000	1,891,200
990 Debt Service	39,726	0	38,264	11,657	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	505,262	0	197,016	0	0	0	0	0	0
<i>CAPITAL IMPROVEMENT Total Requested Expenditures</i>	<i>4,095,865</i>	<i>775,000</i>	<i>1,601,375</i>	<i>1,199,516</i>	<i>2,517,001</i>	<i>3,663,500</i>	<i>3,812,000</i>	<i>3,035,000</i>	<i>1,891,200</i>
10% Reduction in Total Compensation				0	0	0	0	0	0
<i>Total Adjusted Expenditures</i>	<i>4,095,865</i>	<i>775,000</i>	<i>1,601,375</i>	<i>1,199,516</i>	<i>2,517,001</i>	<i>3,663,500</i>	<i>3,812,000</i>	<i>3,035,000</i>	<i>1,891,200</i>
<i>CAPITAL IMPROVEMENT NET INCOME (LOSS)</i>	<i>51,723</i>	<i>0</i>	<i>49,155</i>	<i>44,150</i>	<i>0</i>	<i>(87,739)</i>	<i>0</i>	<i>0</i>	<i>0</i>
<i>Unreserved Retained Earnings - Beginning of Year</i>		68,589	68,589	68,589	112,739	112,739	25,000	25,000	25,000
<i>Unreserved Retained Earnings - End of Year</i>	<i>68,589</i>	<i>68,589</i>	<i>117,744</i>	<i>112,739</i>	<i>112,739</i>	<i>25,000</i>	<i>25,000</i>	<i>25,000</i>	<i>25,000</i>
Assigned to Capital Projects	68,589	68,589	117,744	112,739	112,739	25,000	25,000	25,000	25,000
Assigned RE as a Percent of Adjusted Expenditures:	1.7%	8.9%	7.4%	9.4%	4.5%	0.7%	0.7%	0.8%	1.3%

City of Grand Rapids
Fund Summary by Dept. & Character - Revenue
Budget 2012, Version 1
CAPITAL IMPROVEMENT (CPGCP401)

Organizations	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
Clerk's Office (A120)									
695 Other Financing Sources	0	0	0	0	75,000	0	0	0	0
Clerk's Office Total	0	0	0	0	75,000	0	0	0	0
Executive Office (A130)									
500 Intergovernmental Revenues	0	0	0	0	26,742	0	0	0	0
664 Interest And Rents	3,945	0	3,924	0	0	0	0	0	0
695 Other Financing Sources	198,234	0	485,000	0	42,393	3,575,761	3,812,000	3,035,000	1,891,200
Executive Office Total	202,179	0	488,924	0	69,135	3,575,761	3,812,000	3,035,000	1,891,200
Public Services (B220)									
500 Intergovernmental Revenues	697,595	0	0	0	0	0	0	0	0
600 Charges For Services	0	0	575	575	0	0	0	0	0
664 Interest And Rents	3,294	0	98,021	98,021	0	0	0	0	0
671 Other Revenue	0	0	188,161	188,161	0	0	0	0	0
695 Other Financing Sources	361,766	0	197,352	197,352	125,000	0	0	0	0
Public Services Total	1,062,655	0	484,109	484,109	125,000	0	0	0	0
Engineering (C320)									
500 Intergovernmental Revenues	0	0	126,465	0	0	0	0	0	0
600 Charges For Services	40	0	0	0	0	0	0	0	0
664 Interest And Rents	7,018	0	0	0	0	0	0	0	0
671 Other Revenue	41,019	0	257,813	(15,013)	0	0	0	0	0
695 Other Financing Sources	1,000,000	90,000	44,981	89,571	70,000	0	0	0	0
Engineering Total	1,048,076	90,000	429,259	74,557	70,000	0	0	0	0
Enterprise Services (C330)									
500 Intergovernmental Revenues	90,048	0	0	0	0	0	0	0	0
664 Interest And Rents	864	0	866	0	0	0	0	0	0
671 Other Revenue	85,153	0	51,152	0	0	0	0	0	0
695 Other Financing Sources	915,000	580,000	296,049	580,000	1,360,000	0	0	0	0
Enterprise Services Total	1,091,065	580,000	348,066	580,000	1,360,000	0	0	0	0

City of Grand Rapids
Fund Summary by Dept. & Character - Revenue
Budget 2012, Version 1
CAPITAL IMPROVEMENT (CPGCP401)

Organizations	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
Police (E510)									
500 Intergovernmental Revenues	12,346	0	0	0	0	0	0	0	0
695 Other Financing Sources	158,000	50,000	50,000	50,000	103,866	0	0	0	0
Police Total	170,346	50,000	50,000	50,000	103,866	0	0	0	0
Fire (E520)									
664 Interest And Rents	952	0	959	0	0	0	0	0	0
695 Other Financing Sources	528,000	0	(439,750)	0	714,000	0	0	0	0
Fire Total	528,952	0	(438,791)	0	714,000	0	0	0	0
Facilities & Fleet Management (F610)									
695 Other Financing Sources	0	55,000	55,000	55,000	0	0	0	0	0
Facilities & Fleet Management Total	0	55,000	55,000	55,000	0	0	0	0	0
Technology & Change Management (F630)									
671 Other Revenue	44,315	0	233,963	0	0	0	0	0	0
Technology & Change Management Total	44,315	0	233,963	0	0	0	0	0	0
Total	4,147,588	775,000	1,650,530	1,243,666	2,517,001	3,575,761	3,812,000	3,035,000	1,891,200
Overall Summary by Character									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
500 Intergovernmental Revenues	799,989	0	126,465	0	26,742	0	0	0	0
600 Charges For Services	40	0	575	575	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	16,072	0	103,769	98,021	0	0	0	0	0
671 Other Revenue	170,487	0	731,089	173,148	0	0	0	0	0
695 Other Financing Sources	3,161,000	775,000	688,632	971,923	2,490,259	3,575,761	3,812,000	3,035,000	1,891,200
Total	4,147,588	775,000	1,650,530	1,243,666	2,517,001	3,575,761	3,812,000	3,035,000	1,891,200

City of Grand Rapids
Fund Summary by Dept. & Character - Expense
Budget 2012, Version 1
CAPITAL IMPROVEMENT (CPGCP401)

Organizations	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
Clerk's Office (A120)									
970 Capital Outlay	0	0	0	0	75,000	0	0	0	0
Clerk's Office Total	0	0	0	0	75,000	0	0	0	0
Executive Office (A130)									
970 Capital Outlay	13,189	0	0	0	69,135	3,663,500	3,812,000	3,035,000	1,891,200
990 Debt Service	14,912	0	0	0	0	0	0	0	0
999 Transfers Out	480,262	0	0	0	0	0	0	0	0
Executive Office Total	508,363	0	0	0	69,135	3,663,500	3,812,000	3,035,000	1,891,200
Public Services (B220)									
700 Personal Services	4,443	0	422	422	0	0	0	0	0
800 Other Services And Charges	33	0	15,705	15,705	0	0	0	0	0
970 Capital Outlay	1,232,495	0	456,325	456,325	125,000	0	0	0	0
990 Debt Service	0	0	11,657	11,657	0	0	0	0	0
Public Services Total	1,236,970	0	484,109	484,109	125,000	0	0	0	0
Engineering (C320)									
700 Personal Services	251	0	228	187	0	0	0	0	0
970 Capital Outlay	435,096	90,000	385,956	30,221	70,000	0	0	0	0
990 Debt Service	9,460	0	0	0	0	0	0	0	0
Engineering Total	444,808	90,000	386,184	30,407	70,000	0	0	0	0
Enterprise Services (C330)									
700 Personal Services	220	0	0	0	0	0	0	0	0
970 Capital Outlay	1,354,702	580,000	625,332	580,000	1,360,000	0	0	0	0
990 Debt Service	7,320	0	15,982	0	0	0	0	0	0
999 Transfers Out	0	0	195,677	0	0	0	0	0	0
Enterprise Services Total	1,362,241	580,000	836,990	580,000	1,360,000	0	0	0	0
Police (E510)									
970 Capital Outlay	416,000	50,000	50,000	50,000	103,866	0	0	0	0
Police Total	416,000	50,000	50,000	50,000	103,866	0	0	0	0

City of Grand Rapids
Fund Summary by Dept. & Character - Expense
Budget 2012, Version 1
CAPITAL IMPROVEMENT (CPGCP401)

Organizations	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
Fire (E520)									
970 Capital Outlay	49,600	0	(450,756)	0	714,000	0	0	0	0
990 Debt Service	8,034	0	10,626	0	0	0	0	0	0
999 Transfers Out	25,000	0	1,339	0	0	0	0	0	0
Fire Total	82,634	0	(438,791)	0	714,000	0	0	0	0
Facilities & Fleet Management (F610)									
970 Capital Outlay	44,849	55,000	48,919	55,000	0	0	0	0	0
Facilities & Fleet Management Total	44,849	55,000	48,919	55,000	0	0	0	0	0
Technology & Change Management (F630)									
800 Other Services And Charges	0	0	233,963	0	0	0	0	0	0
Technology & Change Management Total	0	0	233,963	0	0	0	0	0	0
Total	4,095,865	775,000	1,601,374	1,199,516	2,517,001	3,663,500	3,812,000	3,035,000	1,891,200
Overall Summary by Character									
700 Personal Services	4,914	0	650	609	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	33	0	249,668	15,705	0	0	0	0	0
970 Capital Outlay	3,545,930	775,000	1,115,777	1,171,546	2,517,001	3,663,500	3,812,000	3,035,000	1,891,200
990 Debt Service	39,726	0	38,264	11,657	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	505,262	0	197,016	0	0	0	0	0	0
Total	4,095,865	775,000	1,601,374	1,199,516	2,517,001	3,663,500	3,812,000	3,035,000	1,891,200

City of Grand Rapids
CAPITAL RESERVE (CPGCP403)
STATEMENT OF OPERATIONS

	FIVE YEAR CAPITAL PROGRAM							
	2010 Actuals	2011 Amended	2011 Estimate	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast
REVENUES:								
Property Tax	\$ 5,400,625	\$ 5,328,638	\$ 5,269,445	\$ 5,129,592	\$ 5,048,269	\$ 5,042,589	\$ 5,134,754	\$ 5,283,618
Income Tax	2,107,051	2,230,012	2,230,012	2,319,212	2,388,789	2,460,452	2,534,266	2,610,294
CFOF: From Cemeteries Operating Fund	142,403	144,230	144,230	141,620	143,273	144,751	141,794	143,099
Interest on Investments	-	15,000	-	-	-	-	-	-
<i>Bond Proceeds (Silver Creek Drainage District Improv.)</i>				200,000				
<i>Other New Revenue Funding</i>					1,399,959	2,059,417	922,326	-
Total Revenue:	<u>7,650,079</u>	<u>7,717,880</u>	<u>7,643,687</u>	<u>7,790,424</u>	<u>8,980,290</u>	<u>9,707,209</u>	<u>8,733,140</u>	<u>8,037,011</u>
EXPENDITURES:								
Debt Obligations (fiscal year completed)								
- GR Building Authority FY1997-2010 Richmond & Briggs Pools	276,915	-	-	-	-	-	-	-
- Kent County Drain FY2000-2011 - Grand River Floodwalls	126,558	127,203	127,203	-	-	-	-	-
- Kent County Drain 2003 (FY2015) - Silver Creek	498,816	502,432	502,432	500,786	501,640	505,125	303,374	303,573
- Kent County Drain 2008 (FY2021) - Floodwalls	559,078	578,137	578,137	712,663	720,241	727,265	729,075	739,362
- GR Building Authority FY2000-FY2021 - Police Facilities	1,183,830	1,198,647	1,198,647	-	-	-	-	-
- GR Building Authority FY2002-2022 - Archive Center Phase II	256,134	260,759	260,759	259,818	263,769	257,169	260,169	262,809
- GR Building Authority FY2003-2013 Fire Stations & MLK Pool	97,674	28,813	28,813	28,668	28,706	-	-	-
- GR Building Authority FY2009-2021 Archive Center Phase I	147,770	144,187	144,187	136,500	148,388	144,788	146,113	142,050
- GR Building Authority FY2010-FY2021 - Police Facilities	780,841	786,437	786,437	1,971,625	1,992,637	1,978,263	1,978,038	1,982,325
- Capital Imp. Bonds FY2007 (2018) - Repairs to Museum	183,550	183,250	183,250	182,750	182,050	181,150	180,050	178,750
- Capital Imp. Bonds FY2007 (2028) Wealthy St. Conduit	57,687	57,360	57,360	61,270	60,717	60,139	58,896	58,291
- Capital Imp. Bonds FY2007 (2028) Fulton St. Cemetery	142,486	144,230	144,230	141,620	143,273	144,751	141,794	143,099
- Capital Improvement Bonds 2009 (2030) (BAB's)	21,369	136,537	136,537	135,556	144,277	142,717	145,810	148,459
- 2012 Capital Improvement Bonds (Silver Creek Drainage Dist. Impr.)					56,000	54,500	53,000	50,000
61st District Court 2004/5 (2026) Long term Courthouse lease	1,448,698	1,447,716	1,447,716	1,450,607	1,454,803	1,454,737	1,455,418	1,457,948
Human Services Complex - ACSET	184,692	184,692	184,692	184,692	184,692	184,692	184,692	184,692
Subtotal - Debt and Long Term Obligations	<u>5,966,098</u>	<u>5,780,400</u>	<u>5,780,400</u>	<u>5,766,555</u>	<u>5,881,193</u>	<u>5,835,296</u>	<u>5,636,429</u>	<u>5,651,358</u>
Transfers to General Operating Fund - Income Tax	828,295	-	-	-	-	-	-	-
Transfers to General Operating Fund - FY2011	-	1,100,000	1,100,000					
Transfers to Capital - Other projects (see Appendix C)								
- Stormwater	100,000	180,000	180,000	620,000	220,000	220,000	220,000	
- Sidewalks	120,000	90,000	90,000	70,000	120,000	120,000	120,000	120,000
- Facilities Management	-	55,000	55,000	-	1,200,000	2,100,000	1,700,000	875,000
- Fire	78,000	-	-	244,000	486,500	375,000	585,000	581,200
- Parks & Recreation	75,000	-	-	125,000	700,000	525,000	150,000	-
- Police	158,000	50,000	50,000	103,866	37,000	37,000	-	-
- Street Lighting	405,000	-	-	740,000	812,261	435,000	260,000	315,000
- Executive	-	-	-	42,393	-	-	-	-
- Clerks	-	-	-	75,000	-	-	-	-
Cost Allocation				56,474	58,168	59,913	61,711	63,562
Total Expenditures:	<u>7,730,393</u>	<u>7,255,400</u>	<u>7,255,400</u>	<u>7,843,288</u>	<u>9,515,122</u>	<u>9,707,209</u>	<u>8,733,140</u>	<u>7,606,120</u>
Operating Excess (Deficiency)	(80,314)	462,480	388,287	(52,864)	(534,832)	-	-	430,891
Unreserved Fund Balance, beginning of year	329,723	249,409	249,409	637,696	584,832	50,000	50,000	50,000
Unreserved Fund Balance, end of year	<u>\$ 249,409</u>	<u>\$ 711,889</u>	<u>\$ 637,696</u>	<u>\$ 584,832</u>	<u>\$ 50,000</u>	<u>\$ 50,000</u>	<u>\$ 50,000</u>	<u>\$ 480,891</u>

City of Grand Rapids
CEMETERY PERPETUAL CARE (PFCEM150)
STATEMENT OF OPERATIONS

Organizations	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
REVENUE									
<u>CEMETERY PERPETUAL CARE (PFCEM150)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
500 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	34,547	49,162	49,162	49,162	49,162	49,162	49,162	49,162	49,162
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	64,076	80,000	80,000	49,500	52,500	60,000	60,000	60,000	60,000
671 Other Revenue	75	0	0	0	0	0	0	0	0
695 Other Financing Sources	83,732	93,332	93,332	90,443	100,125	100,125	100,125	100,125	100,125
<i>CEMETERY PERPETUAL CARE Total Revenue</i>	182,430	222,494	222,494	189,105	201,787	209,287	209,287	209,287	209,287
EXPENDITURES									
<u>CEMETERY PERPETUAL CARE (PFCEM150)</u>									
700 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	0	0	0	0	0	0	0	0	0
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	84,165	244,230	244,230	213,730	214,120	228,273	229,751	231,794	233,099
<i>CEMETERY PERPETUAL CARE Total Requested Expenditures</i>	84,165	244,230	244,230	213,730	214,120	228,273	229,751	231,794	233,099
10% Reduction in Total Compensation				0	0	0	0	0	0
<i>Total Adjusted Expenditures</i>	84,165	244,230	244,230	213,730	214,120	228,273	229,751	231,794	233,099
<i>CEMETERY PERPETUAL CARE NET INCOME (LOSS)</i>	98,265	(21,736)	(21,736)	(24,625)	(12,333)	(18,986)	(20,464)	(22,507)	(23,812)
<i>Unreserved Fund Balance - Beginning of Year</i>		1,087,127	1,087,127	1,087,127	1,062,502	1,050,169	1,031,183	1,010,719	988,212
<i>Unreserved Fund Balance - End of Year</i>	1,087,127	1,065,391	1,065,391	1,062,502	1,050,169	1,031,183	1,010,719	988,212	964,400
Assigned to Cemetery Operations - 100%	1,087,127	1,065,391	1,065,391	1,062,502	1,050,169	1,031,183	1,010,719	988,212	964,400
Unassigned Fund Balance	-	-	-	-	-	-	-	-	-
Total	1,087,127	1,065,391	1,065,391	1,062,502	1,050,169	1,031,183	1,010,719	988,212	964,400
Unassigned RE as a Percent of Adjusted Expenditures:	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

City of Grand Rapids
1989 ACT 175 DEBT RETIREMENT (DS324324)
STATEMENT OF OPERATIONS

Organizations	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
REVENUE									
<u>1989 ACT 175 DEBT RETIREMENT (DS324324)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
500 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	0	0	0	0	0	0	0	0	0
671 Other Revenue	0	0	0	0	0	0	0	0	0
695 Other Financing Sources - Major Street Fund	1,341,065	1,347,103	1,347,103	1,347,103	1,349,310	1,342,779	1,337,265	1,352,188	287,800
1989 ACT 175 DEBT RETIREMENT Total Revenue	1,341,065	1,347,103	1,347,103	1,347,103	1,349,310	1,342,779	1,337,265	1,352,188	287,800
EXPENDITURES									
<u>1989 ACT 175 DEBT RETIREMENT (DS324324)</u>									
700 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	0	0	0	0	0	0	0	0	0
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	1,341,065	1,347,103	1,347,103	1,347,103	1,349,310	1,342,779	1,337,265	1,352,188	287,800
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
1989 ACT 175 DEBT RETIREMENT Total Requested Expenditures	1,341,065	1,347,103	1,347,103	1,347,103	1,349,310	1,342,779	1,337,265	1,352,188	287,800
10% Reduction in Total Compensation				0	0	0	0	0	0
Total Adjusted Expenditures	1,341,065	1,347,103	1,347,103	1,347,103	1,349,310	1,342,779	1,337,265	1,352,188	287,800
1989 ACT 175 DEBT RETIREMENT NET INCOME (LOSS)	0	0	0	0	0	0	0	0	0
Unreserved Fund Balance - Beginning of Year		0	0	0	0	0	0	0	0
Unreserved Fund Balance - End of Year	0	0	0	0	0	0	0	0	0

City of Grand Rapids
61ST DISTRICT COURT (CUDIS740)
STATEMENT OF OPERATIONS

Organizations	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
REVENUE									
<u>61ST DISTRICT COURT (CUDIS740)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
500 Intergovernmental Revenues	274,569	274,344	274,344	274,344	274,344	274,344	274,344	274,344	274,344
600 Charges For Services	2,503,844	2,766,000	2,766,000	2,482,000	2,582,000	2,482,000	2,482,000	2,482,000	2,482,000
655 Fines And Forfeitures	5,086,705	4,836,344	4,836,344	4,500,000	4,600,000	4,500,000	4,500,000	4,500,000	4,500,000
664 Interest And Rents	0	0	0	0	0	0	0	0	0
671 Other Revenue	(2,957)	0	0	0	0	0	0	0	0
695 Other Financing Sources	4,225,683	5,015,556	5,015,556	5,015,556	5,600,607	6,054,803	6,504,737	7,005,418	7,307,948
61ST DISTRICT COURT Total Revenue	12,087,844	12,892,244	12,892,244	12,271,900	13,056,951	13,311,147	13,761,081	14,261,762	14,564,292
EXPENDITURES									
<u>61ST DISTRICT COURT (CUDIS740)</u>									
700 Personal Services	5,692,955	6,550,202	6,550,202	6,483,994	7,130,966	7,418,313	7,768,796	8,092,587	8,314,077
726 Supplies	178,221	152,000	152,000	147,000	167,000	170,000	170,000	172,000	172,000
800 Other Services And Charges	5,821,711	5,678,139	5,731,450	5,769,963	6,160,583	6,293,343	6,424,975	6,568,670	6,723,327
970 Capital Outlay	62,817	27,000	27,000	27,000	35,000	36,000	37,000	38,000	38,000
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	(130,468)	(130,468)	0	(139,493)	(141,500)	(145,460)	(148,237)	(150,809)
999 Transfers Out	348,677	236,977	236,977	236,977	290,033	298,734	307,696	316,927	326,435
61ST DISTRICT COURT Total Requested Expenditures	12,104,381	12,513,850	12,567,161	12,664,934	13,644,089	14,074,890	14,563,007	15,039,947	15,423,030
10% Reduction in Total Compensation				0	(708,314)	(737,049)	(772,098)	(804,477)	(826,626)
Total Adjusted Expenditures	12,104,381	12,513,850	12,567,161	12,664,934	12,935,775	13,337,841	13,790,909	14,235,470	14,596,404
61ST DISTRICT COURT NET INCOME (LOSS)	(16,537)	378,394	325,083	(393,034)	121,176	(26,694)	(29,828)	26,292	(32,112)
Unreserved Fund Balance - Beginning of Year		334,928	334,928	334,928	(58,106)	63,070	36,376	6,548	32,840
Unreserved Fund Balance - End of Year	334,928	713,322	660,011	(58,106)	63,070	36,376	6,548	32,840	728
Assigned to Operations - up to 5%	334,928	625,693	628,358	(58,106)	63,070	36,376	6,548	32,840	728
Unassigned Fund Balance:	0	87,629	31,653	0	0	0	0	0	0
Total	334,928	713,322	660,011	(58,106)	63,070	36,376	6,548	32,840	728
Unassigned FB as a Percent of Expenditures:	0.0%	0.7%	0.3%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Transfers IN:									
General Fund Subsidy	2,776,985	3,567,840	3,567,840	3,567,840	4,150,000	4,600,000	5,050,000	5,550,000	5,850,000
From Capital Reserve	1,448,698	1,447,716	1,447,716	1,447,716	1,450,607	1,454,803	1,454,737	1,455,418	1,457,948
	4,225,683	5,015,556	5,015,556	5,015,556	5,600,607	6,054,803	6,504,737	7,005,418	7,307,948

City of Grand Rapids
FIREFIGHTER RETIREE HEALTH CARE (U65) (FDRHC738)
STATEMENT OF OPERATIONS

Organizations	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
REVENUE									
<u>FIREFIGHTER RETIREE HEALTH CARE (U65) (FDRHC738)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
500 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	2,639,338	1,931,673	1,931,673	1,931,673	3,623,985	4,146,583	4,273,646	4,797,724	5,191,339
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	31,230	20,600	20,600	20,600	2,000	2,000	2,000	2,000	2,000
671 Other Revenue	0	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
<i>FIREFIGHTER RETIREE HEALTH CARE (U65) Total Revenue</i>	2,670,568	1,952,273	1,952,273	1,952,273	3,625,985	4,148,583	4,275,646	4,799,724	5,193,339
EXPENDITURES									
<u>FIREFIGHTER RETIREE HEALTH CARE (U65) (FDRHC738)</u>									
700 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	1,599,948	2,011,550	2,011,550	2,011,550	2,046,398	2,212,156	2,391,340	2,585,039	2,794,427
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out (To Trust Fund)	0	0	0	2,486,015	1,579,587	1,936,427	1,884,306	2,214,685	2,398,912
<i>FIREFIGHTER RETIREE HEALTH CARE (U65) Total Expenditures</i>	1,599,948	2,011,550	2,011,550	4,497,565	3,625,985	4,148,583	4,275,646	4,799,724	5,193,339
<i>FIREFIGHTER RETIREE HEALTH CARE (U65) NET INCOME (LOSS)</i>	1,070,620	(59,277)	(59,277)	(2,545,292)	0	0	0	0	0
<i>Beginning Fund Balance</i>		2,730,292	2,730,292	2,730,292	185,000	185,000	185,000	185,000	185,000
<i>Ending Fund Balance</i>	2,730,292	2,671,015	2,671,015	185,000	185,000	185,000	185,000	185,000	185,000

City of Grand Rapids
GENERAL RETIREE HEALTH CARE FUND (U65) (FDRHC736)
STATEMENT OF OPERATIONS

Organizations	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
REVENUE									
<u>GENERAL RETIREE HEALTH CARE FUND (U65) (FDRHC736)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
500 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	6,519,295	9,239,622	9,239,622	9,239,622	11,651,538	12,259,428	12,754,582	13,479,326	14,113,995
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	21,523	25,000	25,000	25,000	7,000	7,000	7,000	7,000	7,000
671 Other Revenue	0	0	0	0	0	0	0	0	0
695 Other Financing Sources	44,589	0	0	0	0	0	0	0	0
GENERAL RETIREE HEALTH CARE FUND (U65) Total Revenue	6,585,407	9,264,622	9,264,622	9,264,622	11,658,538	12,266,428	12,761,582	13,486,326	14,120,995
EXPENDITURES									
<u>GENERAL RETIREE HEALTH CARE FUND (U65) (FDRHC736)</u>									
700 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	6,843,302	9,159,175	9,159,175	8,698,475	10,211,307	10,939,299	11,726,259	12,576,962	13,496,572
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out (To Trust Fund)	181,368	0	0	903,613	1,447,231	1,327,129	1,035,323	909,364	624,423
GENERAL RETIREE HEALTH CARE FUND (U65) Total Expenditures	7,024,670	9,159,175	9,159,175	9,602,088	11,658,538	12,266,428	12,761,582	13,486,326	14,120,995
GENERAL RETIREE HEALTH CARE FUND (U65) NET INCOME (LOSS)	(439,264)	105,447	105,447	(337,466)	0	0	0	0	0
Beginning Fund Balance		1,022,466	1,022,466	1,022,466	685,000	685,000	685,000	685,000	685,000
Ending Fund Balance	1,022,466	1,127,913	1,127,913	685,000	685,000	685,000	685,000	685,000	685,000

City of Grand Rapids
POLICE OFFICER RETIREE HEALTH CARE (U65) (FDRHC737)
STATEMENT OF OPERATIONS

Organizations	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
REVENUE									
<u>POLICE OFFICER RETIREE HEALTH CARE (U65) (FDRHC737)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
500 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	4,679,846	3,703,532	3,703,532	3,703,532	4,833,617	5,045,625	5,336,078	5,757,977	6,214,365
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	(864)	0	0	0	2,000	2,000	2,000	2,000	2,000
671 Other Revenue	0	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
<i>POLICE OFFICER RETIREE HEALTH CARE (U65) Total Revenue</i>	4,678,982	3,703,532	3,703,532	3,703,532	4,835,617	5,047,625	5,338,078	5,759,977	6,216,365
EXPENDITURES									
<u>POLICE OFFICER RETIREE HEALTH CARE (U65) (FDRHC737)</u>									
700 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	3,403,254	3,176,095	3,176,095	3,012,895	2,766,612	2,968,210	3,186,137	3,421,716	3,676,378
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	6,604	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	616,708	2,069,005	2,079,415	2,151,941	2,338,261	2,539,987
<i>POLICE OFFICER RETIREE HEALTH CARE (U65) Total Expenditures</i>	3,409,858	3,176,095	3,176,095	3,629,603	4,835,617	5,047,625	5,338,078	5,759,977	6,216,365
<i>POLICE OFFICER RETIREE HEALTH CARE (U65) NET INCOME (LOSS)</i>	1,269,124	527,437	527,437	73,929	0	0	0	0	0
<i>Beginning Fund Balance</i>		101,071	101,071	101,071	175,000	175,000	175,000	175,000	175,000
<i>Ending Fund Balance</i>	101,071	628,508	628,508	175,000	175,000	175,000	175,000	175,000	175,000

**City of Grand Rapids
STREETS-CAPITAL PROJECTS (CPGCP405)
STATEMENT OF OPERATIONS**

Organizations	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
REVENUE									
<u>STREETS-CAPITAL PROJECTS (CPGCP405)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
500 Intergovernmental Revenues	539,591	1,080,000	1,115,000	1,080,000	0	0	0	0	0
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	0	0	0	0	0	0	0	0	0
671 Other New Funding Revenue	51,300	0	79,500	0	0	300,000	3,600,000	4,300,000	6,900,000
695 Other Financing Sources	1,942,787	910,000	910,000	910,000	3,769,000	3,000,000	0	0	0
STREETS-CAPITAL PROJECTS Total Revenue	2,533,678	1,990,000	2,104,500	1,990,000	3,769,000	3,300,000	3,600,000	4,300,000	6,900,000
EXPENDITURES									
<u>STREETS-CAPITAL PROJECTS (CPGCP405)</u>									
700 Personal Services	25,691	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	0	0	0	0	0	0	0	0	0
970 Capital Outlay	3,116,845	1,990,000	2,104,500	1,990,000	3,769,000	3,225,000	3,615,000	4,266,000	6,892,000
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	28,484	29,339	30,219	31,125	32,059
STREETS-CAPITAL PROJ Total Requested Expenditures	3,142,536	1,990,000	2,104,500	1,990,000	3,797,484	3,254,339	3,645,219	4,297,125	6,924,059
10% Reduction in Total Compensation					0	0	0	0	0
Total Adjusted Expenditures	3,142,536	1,990,000	2,104,500	1,990,000	3,797,484	3,254,339	3,645,219	4,297,125	6,924,059
STREETS-CAPITAL PROJECTS NET INCOME (LOSS)	(608,858)	0	0	0	(28,484)	45,661	(45,219)	2,875	(24,059)
Unreserved Retained Earnings - Beginning of Year		369,829	369,829	369,829	369,829	341,345	387,006	341,787	344,662
Unreserved Retained Earnings - End of Year	369,829	369,829	369,829	369,829	341,345	387,006	341,787	344,662	320,603
Assigned to Capital Projects	369,829	369,829	369,829	369,829	341,345	387,006	341,787	344,662	320,603
Assigned RE as a Percent of Adjusted Expenditures:	11.77%	18.58%	17.57%	18.58%	8.99%	11.89%	9.38%	8.02%	4.63%

City of Grand Rapids
Fund Summary by Dept. & Character - Revenue
Budget 2012, Version 1
STREETS-CAPITAL PROJECTS (CPGCP405)

Organizations	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
Engineering (C320)									
500 Intergovernmental Revenues	21,540	0	35,000	0	0	0	0	0	0
671 Other Revenue	51,300	0	79,500	0	0	300,000	3,600,000	4,300,000	6,900,000
695 Other Financing Sources	1,535,000	910,000	735,000	910,000	3,769,000	3,000,000	0	0	0
Engineering Total	1,607,840	910,000	849,500	910,000	3,769,000	3,300,000	3,600,000	4,300,000	6,900,000
Enterprise Services (C330)									
500 Intergovernmental Revenues	518,051	1,080,000	1,080,000	1,080,000	0	0	0	0	0
695 Other Financing Sources	407,787	0	175,000	0	0	0	0	0	0
Enterprise Services Total	925,838	1,080,000	1,255,000	1,080,000	0	0	0	0	0
Total	2,533,678	1,990,000	2,104,500	1,990,000	3,769,000	3,300,000	3,600,000	4,300,000	6,900,000
Overall Summary by Character									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
500 Intergovernmental Revenues	539,591	1,080,000	1,115,000	1,080,000	0	0	0	0	0
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	0	0	0	0	0	0	0	0	0
671 Other Revenue	51,300	0	79,500	0	0	300,000	3,600,000	4,300,000	6,900,000
695 Other Financing Sources	1,942,787	910,000	910,000	910,000	3,769,000	3,000,000	0	0	0
Total	2,533,678	1,990,000	2,104,500	1,990,000	3,769,000	3,300,000	3,600,000	4,300,000	6,900,000

City of Grand Rapids
Fund Summary by Dept. & Character - Expense
Budget 2012, Version 1
STREETS-CAPITAL PROJECTS (CPGCP405)

Organizations	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
Engineering (C320)									
700 Personal Services	25,335	0	0	0	0	0	0	0	0
970 Capital Outlay	2,459,741	910,000	849,500	910,000	3,769,000	3,225,000	3,615,000	4,266,000	6,892,000
999 Transfers Out	0	0	0	0	28,484	29,339	30,219	31,125	32,059
Engineering Total	2,485,076	910,000	849,500	910,000	3,797,484	3,254,339	3,645,219	4,297,125	6,924,059
Enterprise Services (C330)									
700 Personal Services	356	0	0	0	0	0	0	0	0
800 Other Services And Charges	0	0	0	0	0	0	0	0	0
970 Capital Outlay	657,105	1,080,000	1,255,000	1,080,000	0	0	0	0	0
Enterprise Services Total	657,461	1,080,000	1,255,000	1,080,000	0	0	0	0	0
Total	3,142,536	1,990,000	2,104,500	1,990,000	3,797,484	3,254,339	3,645,219	4,297,125	6,924,059
Overall Summary by Character									
700 Personal Services	25,691	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	0	0	0	0	0	0	0	0	0
970 Capital Outlay	3,116,845	1,990,000	2,104,500	1,990,000	3,769,000	3,225,000	3,615,000	4,266,000	6,892,000
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	28,484	29,339	30,219	31,125	32,059
Total	3,142,536	1,990,000	2,104,500	1,990,000	3,797,484	3,254,339	3,645,219	4,297,125	6,924,059

City of Grand Rapids GRANTS

The City of Grand Rapids receives a variety of grants for a number of different purposes during the course of a year; most of these are accounted for in one of several subfunds within the Special Revenue Grants Fund. Exceptions are the 61st District Court grants which are accounted for in a subfund of the 61st District Court Fund, and the Police training grants from the State which are accounted for in the Michigan Justice Training Fund in the Special Revenue Funds section. Until Fiscal Year 2010, Police and Fire grants had been accounted for in one of two grant subfunds within the General Fund; however, during Fiscal Year 2011, in preparation for a new financial software system, all those existing grants were either closed out or moved into new subfunds of the Special Revenue Grants Fund.

Grant funds differ from operating funds in that they are set up on an “all years” basis. This means that they are not closed annually but that the appropriation carries on from year to year until the grants are expired, fully spent, or otherwise closed.

Most grants are appropriated by means of a Budget Amendment at the time they are awarded. Once a grant has been appropriated its remaining balances are not included in future years’ budget ordinances; however, the authority to spend continues in force for the duration of the grant.

Some grants have made awards for several years, such as the Community Development Block Grant, the Home Investment Partnership Grant, and the Auto Theft Prevention Grant. These larger recurring grants are estimated annually during the budget preparation process along with the City’s annual funding; when the award is received, the grant estimates are trued up and included in the original budget ordinance. These grant budgets, like the appropriations for Capital, will not lapse at the end of the fiscal year.

GRANT FUND STRUCTURES

SR - Special Revenue Funds

GRT - Grants Fund

254 - Other Grants

255 – Police Grants

259 – Fire Grants

269 – Community Development Block Grants

270 – Lead Hazard Reduction Grants

278 – Home Investment Partnership Grants

216 – Michigan Justice Training Fund

CU – Component Units

DIS – 61st District Court Fund

741 – 61st District Court Grants

Budget 2012, Version 1

City of Grand Rapids
OTHER GRANTS (SRGRT254)
STATEMENT OF OPERATIONS

Organizations	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
REVENUE									
<u>OTHER GRANTS (SRGRT254)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
500 Intergovernmental Revenues	561,486	0	4,463,334	1,532,332	0	0	0	0	0
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	3,182	3,225	3,225	1,450	1,550	1,800	1,900	1,900	2,000
671 Other Revenue	172,544	0	5,818	0	4,000	0	0	0	0
695 Other Financing Sources	83,940	37,813	13,813	37,553	34,505	35,599	36,608	37,587	38,646
OTHER GRANTS Total Revenue	821,151	41,038	4,486,189	1,571,335	40,055	37,399	38,508	39,487	40,646
EXPENDITURES									
<u>OTHER GRANTS (SRGRT254)</u>									
700 Personal Services	52,317	0	1,236,025	419,571	0	0	0	0	0
726 Supplies	5,438	0	22,462	9,652	4,000	0	0	0	0
800 Other Services And Charges	619,870	87,813	1,586,139	1,188,594	34,505	35,599	36,608	37,587	38,646
970 Capital Outlay	24,386	0	1,837,544	2,445	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	8,386	0	126,949	22,123	0	0	0	0	0
OTHER GRANTS Total Requested Expenditures	710,398	87,813	4,809,119	1,642,385	38,505	35,599	36,608	37,587	38,646

GRANTCODE:					REVENUE	EXPENDITURES	
Grant					RECEIVED	THROUGH	UNEXPENDED
Grant Detail	START DATE	END DATE	GRANT TITLE	AWARD	THROUGH	THROUGH	
				AMOUNT	06/30/11 *	06/30/11 *	
01NRGY			EEBG FY09 Sustainability Grant				
009	7/1/2009	6/30/2011	Administration	108,000	108,000	108,559	(559)
011	1/1/2011	6/30/2011	City Hall Windows	1,200,500	-	41,154	1,159,346
012	1/1/2011	6/30/2011	Geothermal Heating & Cooling	300,000	-	1,150	298,850
013	1/1/2011	6/30/2011	Light Fixture Replacement	230,000	-	45,603	184,397
014	1/1/2011	6/30/2011	Submetering System	34,500	-	2,301	32,199
015	1/1/2011	6/30/2011	Lighting Control Improvements	65,000	-	16,267	48,733
TOTAL SUSTAINABILITY GRANT				1,938,000	108,000	215,034	1,722,966

					OTHER GRANTS FUND		
GRANTCODE:					REVENUE	EXPENDITURES	SRGRT254
Grant					THROUGH	THROUGH	
Grant Detail	START DATE	END DATE	GRANT TITLE	AWARD AMOUNT	06/30/11 *	06/30/11 *	UNEXPENDED
Planning Grants							
10GGRP	3/10/2008	12/31/2088	Green Grand Rapids - Master Plan	258,000	260,973	225,072	35,901
Our Community's Children - Grants & Donations							
11FYIN	2/12/2008	2/12/2011	Forum For Youth Investment	90,000	90,000	85,372	4,628
11GLR	7/1/2007	6/30/2011	GLR Grant to OCYF	38,229	51,454	29,437	8,792
11JOBS	5/1/2008	12/30/2010	OJDP Jobs for Youth	169,926	168,826	168,826	1,100
11LEAD	9/1/2009	7/31/2012	OJDP Lead Program	500,000	275,428	353,937	146,063
11LOOP	7/1/2008	3/4/2011	OJDP LOOP Program	335,381	304,093	304,093	31,288
11MYC	4/8/2009	6/30/2015	Mayor's Youth Council	12,600	18,047	8,485	4,115
11OCC	3/28/2008	Ongoing	OCC Operations Budget-Donations	524,316	426,816	445,326	78,990
11UCB	9/10/2008	9/30/2011	Urban Coop Board	47,872	47,872	17,064	30,808
35GREN	5/1/2010	4/30/2013	Green Grant Award	50,000	50,000	49,999	1
35LABR	1/1/2011	1/1/2013	Job Training Award	350,000	-	14,032	335,968
35RDVC	7/13/2010	7/13/2011	De Vos Foundation Award	22,500	40,500	30,685	(8,185)
TOTAL OCC GRANTS:				2,136,849	1,438,789	1,507,256	746,468
Community Development Grants							
35ENRG	9/26/2008	12/31/2012	Midwest Efficiency Cities <i>Energy Efficiency enhancements on housing rehabilitation projects</i>	200,000	200,000	178,922	21,078
35JA09	10/2/2009	12/31/2012	FFY09 JAG Grant <i>City: Neighborhood Crime Prevention; Technology Upgrades for Kent Cnty, Wyoming & Kentwood</i>	202,384	203,111	148,668	53,716
35JA10	8/23/2010	12/31/2013	FFY10 JAG Grant <i>City: Neighborhood Crime Prevention; Technology Upgrades for Kent Cnty</i>	260,420	260,790	123,467	136,953
35JAR1	10/8/2009	12/31/2012	Justice Asst - ARRA Com Based CP <i>Grant through MI State Police-Problem Oriented Policing, Court Work Crew Supervisor and Neighborhood Crime Prevention</i>	543,400	459,362	475,592	67,808
35MESG	9/20/2010	12/31/2012	MSHDA Emergency Shelter - Fiduciary <i>Grant passed through to non-profits for homelessness prevention and rapid rehousing with the Coalition to End Homelessness</i>	326,912	245,153	204,277	122,635
35MISC	12/22/2008	Ongoing	CDD Indirect - (pass through as needed) <i>Administrative pass through pending grant reimbursements</i>	900	900	1,369	(469)
35MSBB	6/2/2010	6/1/2013	MI Saves-Better Buildings <i>Energy Retrofitting</i>	945,000	108,129	204,393	740,607

				OTHER GRANTS FUND			
GRANTCODE:				REVENUE	EXPENDITURES	SRGRT254	
Grant				RECEIVED	THROUGH	THROUGH	
Grant Detail	START DATE	END DATE	GRANT TITLE	AWARD	THROUGH	THROUGH	UNEXPENDED
				AMOUNT	06/30/11 *	06/30/11 *	
35MSHD	1/1/1996	7/1/2015	MISC-MSHD - LOANS (1986 & 1990)	400,000	400,000	400,000	-
			Loan Repayments to MSHDA (final pmt 2/17/05)	(395,707)	-	(395,707)	LOAN CLOSED
			MISC-MSHD Net Balance - (Converted to grant)	-	4,293	-	
			MSHDA Program Income and Investment Int.	-	397,255	-	-
			TOTAL MSHDA Fund Balance	-	401,272	-	-
35NSP2	2/10/2010	12/31/2013	Neighborhood Stabilization Program 2	15,849,269	423,338	819,001	15,634,094
			<i>Rehabilitation and demolition of abandoned and foreclosed properties and homebuyer assistance; also land banking</i>				
TOTAL COMMUNITY DEVELOPMENT GRANTS				18,726,564	1,086,437	2,159,982	17,253,696
Economic Development Grants							
47HAZ	8/1/2008	7/31/2011	Hazardous EPA Grant	200,000	181,437	194,612	5,388
47HAZM	12/7/2010	7/31/2013	Hazardous EPA Grant-416	200,000	2,515	15,964	184,036
47PET	8/1/2008	7/31/2011	Petroleum EPA Grant	200,000	189,504	201,101	(1,101)
47PETR	12/7/2010	7/31/2013	Petroleum EPA Grant-416	100,000	9,428	11,698	88,302
47SAF	3/22/2005	2/10/2010	MEDQ-Site Asses-Brownfield	523,809	522,976	524,031	(222)
TOTAL ECONOMIC DEVELOPMENT GRANTS				1,936,775	1,606,712	947,406	333,295
TOTAL OTHER GRANTS FUND				24,996,188	4,500,911	5,054,750	20,092,326

* Unaudited Data as of 7/21/11

Budget 2012, Version 1		City of Grand Rapids POLICE GRANTS (SRGRT255) STATEMENT OF OPERATIONS								
Organizations	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	
REVENUE										
<u>POLICE GRANTS (SRGRT255)</u>										
401 Taxes	0	0	0	0	0	0	0	0	0	
450 Licenses And Permits	0	0	0	0	0	0	0	0	0	
500 Intergovernmental Revenues	0	0	3,295,954	0	0	0	0	0	0	
600 Charges For Services	0	0	0	0	0	0	0	0	0	
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0	
664 Interest And Rents	0	0	0	0	0	0	0	0	0	
671 Other Revenue	0	0	0	0	0	0	0	0	0	
695 Other Financing Sources	0	0	165,469	0	0	0	0	0	0	
POLICE GRANTS Total Revenue	0	0	3,461,423	0	0	0	0	0	0	
EXPENDITURES										
<u>POLICE GRANTS (SRGRT255)</u>										
700 Personal Services	0	0	2,440,729	0	0	0	0	0	0	
726 Supplies	0	0	4,273	0	0	0	0	0	0	
800 Other Services And Charges	0	0	1,007,622	0	0	0	0	0	0	
970 Capital Outlay	0	0	8,800	0	0	0	0	0	0	
990 Debt Service	0	0	0	0	0	0	0	0	0	
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0	
999 Transfers Out	0	0	0	0	0	0	0	0	0	
POLICE GRANTS Total Requested Expenditures	0	0	3,461,423	0	0	0	0	0	0	

GRANTCODE	START DATE	END DATE	GRANT TITLE	AWARD AMOUNT	REVENUE RECEIVED THROUGH 6/30/11 *	EXPENDITURES THROUGH 06/30/11 *	UNEXPENDED
POLICE GRANTS							
17ATPA-011	2/25/1998	9/30/2013	Auto theft Prevention Grants Other Resources, Interest, etc.	142,953 165,469	68,561 165,469		
			Total	308,422	234,030	248,019	60,403
<i>Begun in 1986; 50% Wages for 3 Detectives working as part of a multi-jurisdictional team on auto theft prevention.</i>							
17BYRN-009	1/7/2010	9/30/2012	US DOJ MDCH Byrne JAG Stimulus Police Personnel, Wages & Benefits; working on Prisoner re-entry system	163,117	76,845	102,485	60,632

GRANTCODE	START DATE	END DATE	GRANT TITLE	AWARD AMOUNT	REVENUE RECEIVED THROUGH 6/30/11 *	EXPENDITURES THROUGH 06/30/11 *	UNEXPENDED
17CHRP-009	12/30/2009	6/30/2012	UD DOJ CHRP ARRA Grant <i>9 Police personnel retained for two years</i>	1,706,273	682,509	917,636	788,637
17COLD-009	9/16/2008	3/31/2011	US DOJ Cold Case Grant <i>Overtime, equipment, supplies and travel for police officers working on a multi-jurisdictional team to investigate cold cases.</i>	91,694	91,670	91,680	14
17COMM-006	3/29/2006	Ongoing	Training of 911 Personnel - Cmrs Funds <i>Strictly training for Communications Bureau</i>	-	70,222	8,946	(8,946)
17CSPP-009	9/1/2008	4/30/2012	US DOJ COPS-Child Sexual Predator Prog <i>1 Police Detective; training for digital forensic evidence; overtime for police personnel to conduct Sex Offender Compliance; equipment.</i>	304,563	124,700	160,880	143,683
17JAG-009	9/24/2009	2/28/2013	JAG Recovery Act E Byrne Grant Other Resources, Interest, etc.	850,208 -	850,208 4,465		
			Total <i>Police Personnel, Equipment and some misc. costs; Multi-jurisdictional</i>	850,208	854,673	407,917	442,291
17MET-010	10/1/2010	9/30/2011	Metropolitan Enforcement Team Grant <i>Drug Enforcement; wages and benefits for personnel assigned to the multi-jurisdictional unit.</i>	-	201,448	308,637	(308,637)
17OHSP-010	6/6/2006	2/28/2011	Office of Highway Safety Planning <i>OT through Wyoming for increased or specialized Traffic Enforcement; some underage alcohol enforcement.</i>	24,382	-	9,475	14,907
17VEST-010	9/17/2010	9/17/2014	US DOJ BVP Grant <i>Reimbursement for 50% of Bulletproof Vests</i>	31,308	30,699	30,699	609
17WDMI-009	7/1/2010	6/30/2011	US DOJ WDMI Project Safe Neighborhoods <i>Through Grand Valley - OT for officers investigating firearms offenses; conduct digital crime scans; supplies.</i>	27,467	10,476	9,481	17,986
17WDMI-010	2/1/2011	12/30/2012		20,400	-	-	20,400
TOTAL POLICE GRANTS				3,527,834.00	1,873,358.00	1,684,208.00	1,324,238.00

* Unaudited Data as of 7/21/11

Budget 2012, Version 1									
City of Grand Rapids FIRE GRANTS (SRGRT259) STATEMENT OF OPERATIONS									
Organizations	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
REVENUE									
<u>FIRE GRANTS (SRGRT259)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
500 Intergovernmental Revenues	0	0	133,010	0	0	0	0	0	0
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	0	0	0	0	0	0	0	0	0
671 Other Revenue	0	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	0	44,500	0	0	0	0	0	0
<i>FIRE GRANTS Total Revenue</i>	0	0	177,510	0	0	0	0	0	0
EXPENDITURES									
<u>FIRE GRANTS (SRGRT259)</u>									
700 Personal Services	0	0	(44,990)	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	0	0	0	0	0	0	0	0	0
970 Capital Outlay	0	0	222,500	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
<i>FIRE GRANTS Total Requested Expenditures</i>	0	0	177,510	0	0	0	0	0	0

GRANTCODE	START DATE	END DATE	GRANT TITLE	AWARD AMOUNT	REVENUE RECEIVED THROUGH 6/30/11 *	EXPENDITURES THROUGH 06/30/11 *	UNEXPENDED
FIRE GRANTS							
18SAFE 010	7/15/2010	7/14/2012	Staffing Adequate Fire Emergency Grant <i>Salaries and Benefits to rehire 17 Firefighters</i>	2,917,563	838,387	1,135,018	1,782,545
18FEMA 010	11/20/2010	11/19/2011	2010 Assistance to Firefighters Other Resources <i>Firefighters' Equipment</i>	178,000 44,500 <u>222,500</u>	- 44,500 <u>44,500</u>	-	<u>222,500</u>

* Unaudited Data as of 7/21/11

Budget 2012, Version 1

**City of Grand Rapids
COMMUNITY DEVELOPMENT PROGRAM (SRGRT269)
STATEMENT OF OPERATIONS**

Organizations	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
REVENUE									
<u>COMMUNITY DEVELOPMENT PROGRAM (SRGRT269)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
500 Intergovernmental Revenues	8,162,961	4,573,866	4,573,866	4,573,866	3,862,275	4,573,866	4,573,866	4,573,866	4,573,866
600 Charges For Services	270,476	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	816	0	0	0	0	0	0	0	0
664 Interest And Rents	27,188	0	0	0	0	0	0	0	0
671 Other Revenue	700,986	903,259	903,259	903,259	695,856	433,259	433,259	433,259	433,259
695 Other Financing Sources	6,919	0	0	0	270,000	270,000	270,000	270,000	270,000
COMMUNITY DEVELOPMENT PROGRAM Total Revenue	9,169,346	5,477,125	5,477,125	5,477,125	4,828,131	5,277,125	5,277,125	5,277,125	5,277,125
EXPENDITURES									
<u>COMMUNITY DEVELOPMENT PROGRAM (SRGRT269)</u>									
700 Personal Services	1,099,253	930,210	667,702	978,369	1,033,888	1,235,688	1,296,232	1,353,511	1,391,397
726 Supplies	25,127	23,792	28,405	23,646	25,630	26,386	26,386	26,386	26,386
800 Other Services And Charges	7,935,143	4,278,437	4,547,440	4,618,085	2,140,973	2,317,844	2,249,664	2,184,520	2,138,532
970 Capital Outlay	5,376	7,400	7,400	7,400	6,200	6,200	6,200	6,200	6,200
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	203,313	237,285	226,178	237,285	1,621,440	1,691,007	1,698,643	1,706,508	1,714,610
COMMUNITY DEVELOPMENT PROGRAM Total Expenditures	9,268,212	5,477,125	5,477,125	5,864,785	4,828,131	5,277,125	5,277,125	5,277,125	5,277,125

GRANTCODE	START DATE	END DATE	GRANT TITLE	AWARD AMOUNT	REVENUE RECEIVED THROUGH 6/30/11 *	EXPENDITURES THROUGH 06/30/11 *	UNEXPENDED
COMMUNITY DEVELOPMENT BLOCK GRANTS (CDBG)							
<i>Community Development Block Grants have multiple uses including infrastructure, housing rehabilitation, code compliance and public services.</i>							
35CD05	1/25/2005	6/30/2015	FFY05 Community Development Block Grant (CDBG) Interest, Program Income & Other Revenues	4,507,982	4,741,797		
				1,023,116	558,465		
				<u>5,531,098</u>	<u>5,300,262</u>	<u>5,416,637</u>	<u>114,461</u>

COMMUNITY DEVELOPMENT PROGRAM GRANTS
SRGRT269

GRANTCODE	START DATE	END DATE	GRANT TITLE	AWARD AMOUNT	REVENUE RECEIVED THROUGH 6/30/11 *	EXPENDITURES THROUGH 06/30/11 *	UNEXPENDED
35CD06	11/10/2005	6/30/2015	FFY06 Community Development Block Grant (CDBG) Interest, Program Income & Other Revenues	4,079,649	4,651,594		
				1,720,351	940,516		
				<u>5,800,000</u>	<u>5,592,110</u>	<u>5,530,681</u>	<u>269,319</u>
35CD07	12/6/2006	12/31/2020	FFY07 Community Development Block Grant (CDBG) Interest, Program Income & Other Revenues	4,144,756	4,281,601		
				1,399,000	1,004,823		
				<u>5,543,756</u>	<u>5,286,424</u>	<u>5,237,893</u>	<u>305,863</u>
35CD08	1/9/2008	12/31/2016	FFY08 Community Development Block Grant (CDBG) Interest, Program Income & Other Revenues	3,975,026	4,225,380		
				1,274,974	540,263		
				<u>5,250,000</u>	<u>4,765,643</u>	<u>4,247,489</u>	<u>1,002,511</u>
35CD09	12/23/2008	6/30/2016	FFY09 Community Development Block Grant (CDBG) Interest, Program Income & Other Revenues	4,041,643	3,698,314		
				658,357	858,176		
				<u>4,700,000</u>	<u>4,556,490</u>	<u>4,316,667</u>	<u>383,333</u>
35CD10	1/20/2010	6/30/2016	FFY10 Community Development Block Grant (CDBG) Interest, Program Income & Other Revenues	4,396,741	3,211,080		
				903,259	502,980		
				<u>5,300,000</u>	<u>3,714,060</u>	<u>3,844,059</u>	<u>1,455,941</u>
<i>FFY11 ESTIMATE (FOR FY12 BUDGETING PURPOSES ONLY):</i>							
35CD11			FFY11 Community Development Block Grant (CDBG) Interest, Program Income & Other Revenues	3,862,275	-		
				965,856	-		
				<u>4,828,131</u>	<u>-</u>	<u>-</u>	<u>4,828,131</u>
TOTAL COMMUNITY DEVELOPMENT BLOCK GRANTS (est.)				36,952,985	29,214,989	28,593,426	8,359,559

GRANTCODE	START DATE	END DATE	GRANT TITLE	AWARD AMOUNT	REVENUE RECEIVED THROUGH 6/30/11 *	EXPENDITURES THROUGH 06/30/11 *	UNEXPENDED
EMERGENCY SHELTER GRANTS (ES)							
<i>Emergency Shelter grants are used for homelessness assistance and prevention programs in coordination with the Coalition to End Homelessness</i>							
35ES07	1/22/2007	8/16/2010	FFY07 Emergency Shelter Grant Program Interest, Program Income & Other Revenues	175,951	173,401 (165)		
				<u>175,951</u>	<u>173,236</u>	<u>175,935</u>	<u>16</u>
35ES08	1/9/2008	6/30/2011	FFY08 Emergency Shelter Grant Program Interest, Program Income & Other Revenues	176,860	179,394		
				<u>176,860</u>	<u>179,394</u>	<u>176,860</u>	<u>-</u>
35ES09	2/4/2009	12/31/2010	FFY09 Emergency Shelter Grant Program Interest, Program Income & Other Revenues	176,982	175,379 165		
				<u>176,982</u>	<u>175,544</u>	<u>176,999</u>	<u>(17)</u>
35ES10	1/27/2010	12/31/2011	FFY10 Emergency Shelter Grant Program Interest, Program Income & Other Revenues	177,125	155,934		
				<u>177,125</u>	<u>155,934</u>	<u>154,331</u>	<u>22,794</u>
TOTAL EMERGENCY SHELTER GRANTS				706,918	684,108	684,125	22,793
HOMELESSNESS PREVENTION AND RAPID RE-HOUSING PROGRAM GRANT (HPRP)							
<i>The HPRP Grant is used for homelessness assistance and prevention programs with the Coalition to End Homelessness and the Salvation Army Booth Family Services</i>							
35HPRP	7/29/2009	6/30/2012	Homeless Prevention Rapid Rehousing Program	1,650,890	1,452,678	1,453,383	197,507
NEIGHBORHOOD STABILIZATION GRANT (NSP)							
<i>The NSP Grant is used for Rehabilitation and demolition of abandoned and foreclosed properties and homebuyer assistance.</i>							
35NS08	3/31/2009	12/31/2013	FFY08 Neighborhood Stabilization Program Other Revenue	6,187,686	5,155,458 750,671		
				<u>6,187,686</u>	<u>5,906,129</u>	<u>6,042,247</u>	<u>145,439</u>

NOTE: Detailed information for CDBG, ESG, HPRP and NSP grants is available in the Community Development Office

* Unaudited Data as of 7/21/11

Budget 2012, Version 1		City of Grand Rapids LEAD HAZARD CONTROL/REDUCTION (SRGRT270)								
Organizations	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	
REVENUE										
<u>LEAD HAZARD CONTROL/REDUCTION (SRGRT270)</u>										
401 Taxes	0	0	0	0	0	0	0	0	0	
450 Licenses And Permits	0	0	0	0	0	0	0	0	0	
500 Intergovernmental Revenues	1,154,266	0	0	0	0	0	0	0	0	
600 Charges For Services	0	0	0	0	0	0	0	0	0	
655 Fines And Forfeitures	267	0	0	0	0	0	0	0	0	
664 Interest And Rents	0	0	0	0	0	0	0	0	0	
671 Other Revenue	160,683	0	0	0	0	0	0	0	0	
695 Other Financing Sources	0	0	0	0	0	0	0	0	0	
LEAD HAZARD CONTROL/REDUCTION Total Revenue	1,315,215	0	0	0	0	0	0	0	0	
EXPENDITURES										
<u>LEAD HAZARD CONTROL/REDUCTION (SRGRT270)</u>										
700 Personal Services	327,684	0	0	0	0	0	0	0	0	
726 Supplies	5,193	0	0	0	0	0	0	0	0	
800 Other Services And Charges	950,580	0	0	0	0	0	0	0	0	
970 Capital Outlay	0	0	0	0	0	0	0	0	0	
990 Debt Service	0	0	0	0	0	0	0	0	0	
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0	
999 Transfers Out	0	0	0	0	0	0	0	0	0	
LEAD HAZARD CONTROL/REDUCTION Total Expenditures	1,283,458	0	0	0	0	0	0	0	0	

GRANTCODE	START DATE	END DATE	GRANT TITLE	AWARD AMOUNT	REVENUE RECEIVED THROUGH 6/30/11 *	EXPENDITURES THROUGH 06/30/11 *	UNEXPENDED
LEAD HAZARD GRANTS							
<i>Lead Hazard Grants are used for remediation of dangerous levels of lead in owner occupied and rental properties.</i>							
35LC08	11/14/2008	3/31/2013	FFY08 Lead Based Paint Hazard Control Other Revenue Total	3,000,000	1,633,542 108,342	2,097,694	902,306
35LDPI	3/31/2010	Ongoing	Lead Hazard Post-grant Program Income Total	-	167,146	45,126	(45,126)
35LEAD	1/1/2008	6/30/2010	Lead Grant Loan Payments Total	-	(586)	6	(6)

LEAD ABATEMENT GRANTS
SRGRT270

GRANTCODE	START DATE	END DATE	GRANT TITLE	AWARD AMOUNT	REVENUE RECEIVED THROUGH 6/30/11 *	EXPENDITURES THROUGH 06/30/11 *	UNEXPENDED
35LHC2	2/7/2011	Ongoing	Second Tier Lead Hazard Funds	-	4,569		
			Total	-	4,569	1,376	(1,376)
35LR03	11/3/2003	8/25/2010	FFY03 Lead HazardReduction Demo Grant	2,000,000	1,726,458		
			Other Revenue	49,000	330,454		
			Total	2,049,000	2,056,912	2,056,912	Closed
35LR05	11/18/2005	8/25/2010	FFY05 Lead HazardReduction Demo Grant	4,000,000	3,823,386		
			Other Revenue	50,000	343,390		
			Total	4,050,000	4,166,776	4,168,046	(118,046)
35LR08	11/14/2008	3/31/2013	FFY08 Lead HazardReduction Demo Grant	1,568,855	841,461		
			Other Revenue	-	68,647		
			Total	1,568,855	910,108	1,073,939	494,916
TOTAL LEAD HAZARD FUND GRANTS				10,667,855	9,046,809	9,443,099	1,232,668

NOTE: Detailed information for LEAD grants is available in the Community Development Office

* Unaudited Data as of 7/21/11

Budget 2012, Version 1		City of Grand Rapids HOME INVESTMENT PARTNERSHIP PROGRAM (SRGRT278) STATEMENT OF OPERATIONS								
Organizations	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	
REVENUE										
<u>HOME INVESTMENT PARTNERSHIP PROGRAM (SRGRT278)</u>										
401 Taxes	0	0	0	0	0	0	0	0	0	
450 Licenses And Permits	0	0	0	0	0	0	0	0	0	
500 Intergovernmental Revenues	1,713,956	1,523,190	1,523,190	1,523,190	1,352,372	1,523,190	1,523,190	1,523,190	1,523,190	
600 Charges For Services	0	0	0	0	0	0	0	0	0	
655 Fines And Forfeitures	18	0	18	0	0	0	0	0	0	
664 Interest And Rents	961	0	961	0	0	0	0	0	0	
671 Other Revenue	10,040	20,000	(19,960)	20,000	8,028	20,000	20,000	20,000	20,000	
695 Other Financing Sources	0	0	0	0	0	0	0	0	0	
HOME INVESTMENT PARTNERSHIP PROGRAM Total Revenue	1,724,975	1,543,190	1,504,208	1,543,190	1,360,400	1,543,190	1,543,190	1,543,190	1,543,190	
EXPENDITURES										
<u>HOME INVESTMENT PARTNERSHIP PROGRAM (SRGRT278)</u>										
700 Personal Services	118,505	74,789	74,789	74,789	119,676	136,660	146,287	155,721	162,798	
726 Supplies	2,429	0	0	0	2,905	2,900	2,900	2,900	290	
800 Other Services And Charges	1,602,906	1,461,241	1,422,259	1,422,259	1,231,543	1,379,474	1,369,123	1,358,942	1,353,707	
970 Capital Outlay	0	0	0	0	1,240	0	0	0	0	
990 Debt Service	0	0	0	0	0	0	0	0	0	
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0	
999 Transfers Out	14,530	7,160	7,160	7,160	5,036	24,156	24,880	25,627	26,395	
HOME INVESTMENT PARTNERSHIP PROGRAM Total Expenditures	1,738,370	1,543,190	1,504,208	1,504,208	1,360,400	1,543,190	1,543,190	1,543,190	1,543,190	

GRANTCODE	START DATE	END DATE	GRANT TITLE	AWARD AMOUNT	REVENUE RECEIVED THROUGH 6/30/11 *	EXPENDITURES THROUGH 06/30/11 *	UNEXPENDED
HOME INVESTMENT PARTNERSHIP GRANTS (HOME)							
<i>Home Investment Partnership Grants have multiple housing-related uses including housing development, direct homebuyer assistance and short-term rental assistance.</i>							
35HO00	1/25/2000	5/30/2010	FFY00 Home Investment Partnership Program Other Resources	1,596,005 151,959	1,459,974 151,959		
			Total	1,747,964	1,611,933	1,747,964	-
35HO01	1/8/2001	8/16/2010	FFY01 Home Investment Partnership Program Other Resources	1,765,593 249,196	1,632,152 249,196		
			Total	2,014,789	1,881,348	2,014,789	-
35HO02	2/5/2002	6/30/2014	FFY02 Home Investment Partnership Program Other Resources	1,703,993 429,266	1,676,839 429,266		
			Total	2,133,259	2,106,105	2,124,997	8,262

GRANTCODE	START DATE	END DATE	GRANT TITLE	AWARD AMOUNT	EXPENDITURES		UNEXPENDED
					REVENUE RECEIVED THROUGH 6/30/11 *	THROUGH 06/30/11 *	
35HO03	2/4/2003	6/30/2014	FFY03 Home Investment Partnership Program	1,496,210	1,394,558		
			Other Resources	345,152	345,151		
			Total	1,841,362	1,739,709	1,725,731	115,631
35HO04	1/22/2004	6/30/2014	FFY04 Home Investment Partnership Program	1,586,409	1,625,625		
			Other Resources	386,510	386,509		
			Total	1,972,919	2,012,134	1,841,651	131,268
35HO05	1/25/2005	6/30/2014	FFY05 Home Investment Partnership Program	1,489,837	1,702,262		
			Other Resources	201,944	201,944		
			Total	1,691,781	1,904,206	1,668,768	23,013
35HO06	1/20/2006	6/30/2014	FFY06 Home Investment Partnership Program	1,288,062	1,308,402		
			Other Resources	83,006	83,006		
			Total	1,371,068	1,391,408	1,371,068	-
35HO07	12/27/2006	6/30/2014	FFY07 Home Investment Partnership Program	2,031,831	1,324,178		
			Other Resources	79,771	79,770		
			Total	2,111,602	1,403,948	1,334,102	777,500
35HO08	1/9/2008	6/30/2015	FFY08 Home Investment Partnership Program	979,287	578,700		
			Other Resources	39,702	39,701		
			Total	1,018,989	618,401	588,829	430,160
35HO09	2/2/2009	6/30/2015	FFY09 Home Investment Partnership Program	1,253,189	1,004,054		
			Other Resources	11,019	10,192		
			Total	1,264,208	1,014,246	918,345	345,863
35HO10	1/21/2010	6/30/2016	FFY10 Home Investment Partnership Program	2,465,554	563,206		
			Other Resources	20,000	123,325		
			Total	2,485,554	686,531	618,569	1,866,985
<i>FFY11 ESTIMATE (FOR FY12 BUDGETING PURPOSES ONLY):</i>							
35HO11			FFY11 Home Investment Partnership Program	1,360,400	-		
			Other Resources	-	-		
			Total	1,360,400	-	-	1,360,400
TOTAL HOME INVESTMENT PARTNERSHIP GRANTS				21,013,895	16,369,969	15,954,813	5,059,082

NOTE: Detailed information for HOME grants is available in the Community Development Office

* Unaudited Data as of 7/21/11

Budget 2012, Version 1		City of Grand Rapids 61ST DISTRICT COURT GRANTS (CUDIS741)								
Organizations	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	
REVENUE										
<u>61ST DISTRICT COURT GRANTS (CUDIS741)</u>										
401 Taxes	0	0	0	0	0	0	0	0	0	
450 Licenses And Permits	0	0	0	0	0	0	0	0	0	
500 Intergovernmental Revenues	298,611	0	320,094	320,094	0	0	0	0	0	
600 Charges For Services	0	0	0	0	0	0	0	0	0	
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0	
664 Interest And Rents	0	0	0	0	0	0	0	0	0	
671 Other Revenue	0	0	0	0	0	0	0	0	0	
695 Other Financing Sources	0	0	230,368	230,368	0	0	0	0	0	
61ST DISTRICT COURT GRANTS Total Revenue	298,611	0	550,462	550,462	0	0	0	0	0	
EXPENDITURES										
<u>61ST DISTRICT COURT GRANTS (CUDIS741)</u>										
700 Personal Services	471,070	0	401,846	401,846	0	0	0	0	0	
726 Supplies	102,501	0	123,350	123,350	0	0	0	0	0	
800 Other Services And Charges	47,262	0	25,266	25,266	0	0	0	0	0	
970 Capital Outlay	0	0	0	0	0	0	0	0	0	
990 Debt Service	0	0	0	0	0	0	0	0	0	
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0	
999 Transfers Out	0	0	0	0	0	0	0	0	0	
61ST DISTRICT COURT GRANTS Total Expenditures	620,832	0	550,462	550,462	0	0	0	0	0	

GRANTCODE	Grant Detail	START DATE	END DATE	GRANT TITLE	AWARD AMOUNT	REVENUE RECEIVED THROUGH 6/30/11 *	EXPENDITURES THROUGH 06/30/11 *	UNEXPENDED
61ST DISTRICT COURT GRANTS								
15DART				Domestic Assault Response Team <i>Personnel and other costs for Victim Assistance</i>				
	009	10/1/2009	9/30/2010		96,350	96,350	94,637	1,713
	010	10/1/2010	9/30/2011		95,118	65,521	82,910	12,208
					<u>191,468</u>	<u>161,871</u>	<u>177,547</u>	<u>13,921</u>
15MIDC				Michigan Drug Court Grant <i>Personnel and Costs for Program Activities</i>				
	009	10/1/2008	6/28/2010		532,380	597,326	597,326	Closed
	010	1/8/2010	2/21/2011		450,858	409,542	409,542	Closed
	011	10/1/2010	9/30/2011		455,344	471,109	309,986	145,358
					<u>1,438,582</u>	<u>1,477,977</u>	<u>1,316,854</u>	<u>145,358</u>

* Unaudited Data as of 7/21/11



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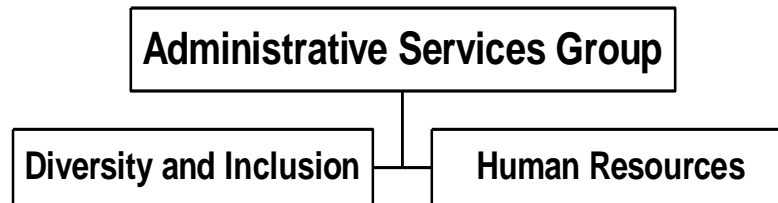
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Administrative Services Group INTRODUCTION

Group Mission Statement

Maximize the performance of City employees in the delivery of services.

ORGANIZATIONAL STRUCTURE



Administrative Services Group

Functional Group Funding:

Fund Type	Administrative Services Group Funding		2012 Fund Type Totals
Capital Projects	0	0.00 %	14,157,773
Debt Service	0	0.00 %	1,349,310
Enterprise	0	0.00 %	113,093,496
Fiduciary	0	0.00 %	20,120,140
General Fund	2,750,615	2.45 %	112,377,694
Internal Service	27,415,063	48.48 %	56,551,254
Permanent Funds	0	0.00 %	214,120
Special Revenue	0	0.00 %	81,474,248
TOTAL FUNCTIONAL GROUP FUNDING	30,165,678	7.55 %	399,338,035

Administrative Services Group (HR)

Departmental Funding:

Page	Department	Subfund	2012 Appropriation Budget	Fund Stmt Page Reference
177	Human Resources (D410)	GENERAL FUND OPERATING (GFGEN101)	2,016,823	84
		HEALTH INSURANCE (ISINS637)	23,724,618	126
		OTHER RESERVES (ISINS638)	3,690,445	129
			<u>29,431,886</u>	
179	Administrative Services (D420)	GENERAL FUND OPERATING (GFGEN101)	733,791	84
			<u>733,791</u>	
Administrative Services Group (HR) Total			30,165,678	

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2012, Version 1
 Human Resources (D410)

Fund & Index Code	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
GENERAL FUND OPERATING (GFGEN101)									
671 Other Revenue	2,610	0	0	0	0	0	0	0	0
GENERAL FUND OPERATING (GFGEN101) Total	2,610	0	0	0	0	0	0	0	0
HEALTH INSURANCE (ISINS637)									
600 Charges For Services	19,611,687	18,151,331	18,151,331	18,151,331	21,218,713	22,937,428	24,795,360	26,803,785	28,974,891
671 Other Revenue	2,135,182	2,137,976	2,137,976	2,137,976	2,523,369	2,727,762	2,948,710	3,187,556	3,445,748
HEALTH INSURANCE (ISINS637) Total	21,746,868	20,289,307	20,289,307	20,289,307	23,742,082	25,665,190	27,744,070	29,991,341	32,420,639
OTHER RESERVES (ISINS638)									
600 Charges For Services	1,092,295	3,069,612	3,069,612	3,069,612	3,435,156	3,658,441	3,768,193	3,918,922	4,114,867
664 Interest And Rents	178,590	0	0	0	0	0	0	0	0
671 Other Revenue	295	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000
OTHER RESERVES (ISINS638) Total	1,271,180	3,114,612	3,114,612	3,114,612	3,480,156	3,703,441	3,813,193	3,963,922	4,159,867
Human Resources (D410) Total	23,020,658	23,403,919	23,403,919	23,403,919	27,222,238	29,368,631	31,557,263	33,955,263	36,580,506

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Expense
 Budget 2012, Version 1
 Human Resources (D410)

Fund & Index Code	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
GENERAL FUND OPERATING (GFGEN101)									
700 Personal Services	1,030,134	1,125,388	1,123,268	1,074,196	1,152,419	1,200,714	1,257,416	1,305,093	1,334,016
726 Supplies	27,272	38,000	37,999	37,000	37,000	37,000	37,000	37,000	37,000
800 Other Services And Charges	652,630	669,572	669,572	671,039	827,404	766,467	825,993	784,156	843,065
GENERAL FUND OPERATING (GFGEN101) Total	1,710,036	1,832,960	1,830,838	1,782,235	2,016,823	2,004,181	2,120,409	2,126,249	2,214,081
HEALTH INSURANCE (ISINS637)									
700 Personal Services	120,644	157,984	160,104	151,357	159,491	167,011	176,265	184,668	189,130
800 Other Services And Charges	20,721,652	21,248,341	21,248,341	21,250,889	23,565,127	25,480,779	27,549,137	29,789,525	32,214,265
HEALTH INSURANCE (ISINS637) Total	20,842,296	21,406,325	21,408,445	21,402,246	23,724,618	25,647,790	27,725,402	29,974,193	32,403,395
OTHER RESERVES (ISINS638)									
700 Personal Services	307,901	308,566	308,566	308,565	303,800	316,945	331,583	343,172	350,911
726 Supplies	127	0	0	0	0	0	0	0	0
800 Other Services And Charges	156	2,801,931	2,801,931	3,128,867	3,242,501	3,423,690	3,573,746	3,780,408	3,999,080
996 Appropriation Lapse	0	(33,979)	(33,979)	0	(36,596)	(38,906)	(40,614)	(42,806)	(45,120)
999 Transfers Out	276,185	103,315	103,315	103,315	180,740	186,162	191,747	197,499	203,424
OTHER RESERVES (ISINS638) Total	584,368	3,179,833	3,179,833	3,540,747	3,690,445	3,887,891	4,056,462	4,278,273	4,508,295
Human Resources (D410) Total	23,136,700	26,419,117	26,419,116	26,725,228	29,431,886	31,539,862	33,902,272	36,378,715	39,125,771

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2012, Version 1
 Administrative Services (D420)

Fund & Index Code	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
GENERAL FUND OPERATING (GFGEN101)									
500 Intergovernmental Revenues	0	36,235	36,235	0	0	0	0	0	0
600 Charges For Services	0	52,200	52,200	26,100	52,200	52,200	52,200	52,200	52,200
695 Other Financing Sources	12,791	0	0	0	0	0	0	0	0
GENERAL FUND OPERATING (GFGEN101) Total	12,791	88,435	88,435	26,100	52,200	52,200	52,200	52,200	52,200
Administrative Services (D420) Total	12,791	88,435	88,435	26,100	52,200	52,200	52,200	52,200	52,200

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Expense
 Budget 2012, Version 1
 Administrative Services (D420)

Fund & Index Code	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
GENERAL FUND OPERATING (GFGEN101)									
700 Personal Services	648,067	559,532	559,532	543,323	582,497	598,912	620,814	640,769	655,117
726 Supplies	6,281	10,600	10,600	10,600	15,600	10,600	10,600	10,600	10,600
800 Other Services And Charges	118,229	154,619	154,619	151,619	135,694	132,159	129,063	131,544	134,080
GENERAL FUND OPERATING (GFGEN101) Total	772,577	724,751	724,751	705,542	733,791	741,671	760,477	782,913	799,797
Administrative Services (D420) Total	772,577	724,751	724,751	705,542	733,791	741,671	760,477	782,913	799,797



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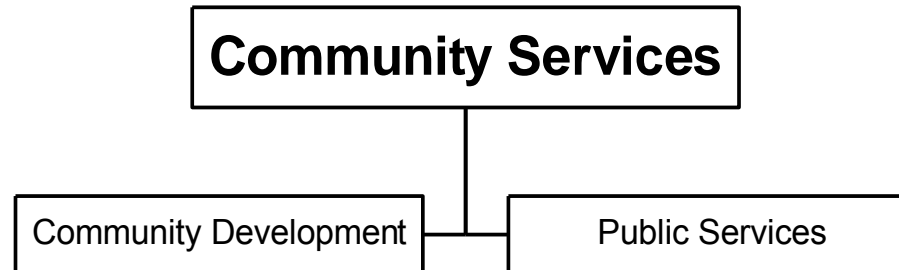
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Community Services INTRODUCTION

Group Mission Statement

Sustaining vibrant urban living.

ORGANIZATIONAL STRUCTURE



Community Services Group

Functional Group Funding:

Fund Type	Community Services Group Funding		2012 Fund Type Totals
Capital Projects	125,000	0.88 %	14,157,773
Debt Service	0	0.00 %	1,349,310
Enterprise	1,842,276	1.63 %	113,093,496
Fiduciary	0	0.00 %	20,120,140
General Fund	2,368,021	2.11 %	112,377,694
Internal Service	0	0.00 %	56,551,254
Permanent Funds	214,120	100.00 %	214,120
Special Revenue	36,276,361	44.52 %	81,474,248
TOTAL FUNCTIONAL GROUP FUNDING	40,825,779	10.22 %	399,338,035

Community Services Group (CS)

Departmental Funding:

Page	Department	Subfund	2012 Appropriation Budget	Fund Stmt Page Reference
184	Community Development (B210)	GENERAL FUND OPERATING (GFGEN101)	2,368,021	84
		REFUSE COLLECTION (SR226226)	572,276	115
		RECEIVERSHIP (SR246245)	40,000	114
		OTHER GRANTS (SRGRT254)	38,505	160
		COMMUNITY DEVELOPMENT PROGRAM (SRGRT269)	4,828,131	166
		LEAD HAZARD CONTROL/REDUCTION (SRGRT270)	0	
		HOME INVESTMENT PARTNERSHIP PROGRAM (SRGRT278)	1,360,400	171
			<u>9,207,333</u>	

188 **Public Services (B220)**

CAPITAL IMPROVEMENT (CPGCP401)	125,000	144
CEMETERY OPERATING (ENCCEM502)	1,256,113	135
CEMETERY-GOLF COURSE (ENCCEM503)	586,163	136
CEMETERY PERPETUAL CARE (PFCEM150)	214,120	150
REFUSE COLLECTION (SR226226)	11,965,621	115
PARKS & RECREATION (SRPRK208)	4,172,128	111
AFTER SCHOOL PROGRAMS (SRPRK211)	2,097,352	98
MAJOR STREETS (SRSTR202)	7,917,571	107
LOCAL STREETS (SRSTR203)	3,284,377	104
	<u>31,618,446</u>	
Community Services Group (CS) Total	<u>40,825,779</u>	

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2012, Version 1
 Community Development (B210)

Fund & Index Code	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
GENERAL FUND OPERATING (GFGEN101)									
600 Charges For Services	1,582,478	2,340,566	2,340,566	2,206,867	902,400	902,400	902,400	902,400	902,400
671 Other Revenue	76	0	0	0	0	0	0	0	0
695 Other Financing Sources	213,801	0	0	0	1,436,467	1,436,467	1,436,467	1,436,467	1,436,467
GENERAL FUND OPERATING (GFGEN101) Total	1,796,355	2,340,566	2,340,566	2,206,867	2,338,867	2,338,867	2,338,867	2,338,867	2,338,867
LAW ENFORCEMENT GRANT (GFGEN103)									
500 Intergovernmental Revenues	256,882	0	(202,384)	0	0	0	0	0	0
664 Interest And Rents	1,413	0	1,202	0	0	0	0	0	0
LAW ENFORCEMENT GRANT (GFGEN103) Total	258,295	0	(201,182)	0	0	0	0	0	0
REFUSE COLLECTION (SR226226)									
600 Charges For Services	173,273	253,941	253,941	200,000	200,000	200,000	200,000	200,000	200,000
REFUSE COLLECTION (SR226226) Total	173,273	253,941	253,941	200,000	200,000	200,000	200,000	200,000	200,000
RECEIVERSHIP (SR246245)									
664 Interest And Rents	805	0	0	0	0	0	0	0	0
671 Other Revenue	7,327	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
RECEIVERSHIP (SR246245) Total	8,132	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2012, Version 1
 Community Development (B210)

Fund & Index Code		2010	2011	2011	2011	2012	2013	2014	2015	2016
		Actuals	Adopted	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
OTHER GRANTS (SRGRT254)										
500	Intergovernmental Revenues	410,152	0	1,784,716	1,532,332	0	0	0	0	0
671	Other Revenue	149,721	0	82,972	0	4,000	0	0	0	0
695	Other Financing Sources	900	37,813	37,813	37,553	34,505	35,599	36,608	37,587	38,646
OTHER GRANTS (SRGRT254) Total		560,773	37,813	1,905,501	1,569,885	38,505	35,599	36,608	37,587	38,646
COMMUNITY DEVELOPMENT PROGRAM (SRGRT269)										
500	Intergovernmental Revenues	8,162,961	4,573,866	4,573,866	4,573,866	3,862,275	4,573,866	4,573,866	4,573,866	4,573,866
600	Charges For Services	270,476	0	0	0	0	0	0	0	0
655	Fines And Forfeitures	816	0	0	0	0	0	0	0	0
664	Interest And Rents	27,188	0	0	0	0	0	0	0	0
671	Other Revenue	701,315	903,259	903,259	903,259	695,856	433,259	433,259	433,259	433,259
695	Other Financing Sources	0	0	0	0	270,000	270,000	270,000	270,000	270,000
COMMUNITY DEVELOPMENT PROGRAM (SRGRT269) Total		9,162,756	5,477,125	5,477,125	5,477,125	4,828,131	5,277,125	5,277,125	5,277,125	5,277,125
LEAD HAZARD CONTROL/REDUCTION (SRGRT270)										
500	Intergovernmental Revenues	1,154,266	0	0	0	0	0	0	0	0
655	Fines And Forfeitures	267	0	0	0	0	0	0	0	0
671	Other Revenue	160,683	0	0	0	0	0	0	0	0
LEAD HAZARD CONTROL/REDUCTION (SRGRT270) Total		1,315,215	0	0	0	0	0	0	0	0
HOME INVESTMENT PARTNERSHIP PROGRAM (SRGRT278)										
500	Intergovernmental Revenues	1,713,956	1,523,190	1,523,190	1,523,190	1,352,372	1,523,190	1,523,190	1,523,190	1,523,190
655	Fines And Forfeitures	18	0	18	0	0	0	0	0	0
664	Interest And Rents	961	0	961	0	0	0	0	0	0
671	Other Revenue	10,040	20,000	(19,960)	20,000	8,028	20,000	20,000	20,000	20,000
HOME INVESTMENT PARTNERSHIP PROGRAM (SRGRT278) Total		1,724,975	1,543,190	1,504,208	1,543,190	1,360,400	1,543,190	1,543,190	1,543,190	1,543,190
Community Development (B210) Total		14,999,774	9,692,635	11,320,159	11,037,067	8,805,903	9,434,781	9,435,790	9,436,769	9,437,828

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Expense
 Budget 2012, Version 1
 Community Development (B210)

Fund & Index Code	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
GENERAL FUND OPERATING (GFGEN101)									
700 Personal Services	1,186,125	1,266,626	1,266,626	1,266,626	1,558,861	1,619,381	1,695,101	1,766,234	1,813,652
726 Supplies	35,048	42,000	42,000	39,000	40,000	40,000	40,000	40,000	40,000
800 Other Services And Charges	548,327	838,525	839,525	463,380	485,920	498,716	510,180	491,813	504,407
970 Capital Outlay	0	4,000	4,000	4,000	6,040	4,800	4,800	6,050	4,800
999 Transfers Out	0	0	0	270,000	277,200	277,200	277,200	277,200	277,200
GENERAL FUND OPERATING (GFGEN101) Total	1,769,500	2,151,151	2,152,151	2,043,006	2,368,021	2,440,097	2,527,281	2,581,297	2,640,059
LAW ENFORCEMENT GRANT (GFGEN103)									
700 Personal Services	23,082	(0)	(23,504)	0	0	0	0	0	0
800 Other Services And Charges	227,679	0	(179,090)	0	0	0	0	0	0
999 Transfers Out	1,412	0	1,412	0	0	0	0	0	0
LAW ENFORCEMENT GRANT (GFGEN103) Total	252,173	(0)	(201,182)	0	0	0	0	0	0
REFUSE COLLECTION (SR226226)									
700 Personal Services	285,238	378,997	378,997	317,618	305,502	313,863	324,169	333,695	340,413
726 Supplies	316	0	0	0	0	0	0	0	0
800 Other Services And Charges	218,528	264,097	264,097	280,576	266,774	267,151	267,326	267,565	267,872
REFUSE COLLECTION (SR226226) Total	504,083	643,094	643,094	598,194	572,276	581,014	591,495	601,260	608,285
RECEIVERSHIP (SR246245)									
726 Supplies	188	0	0	0	0	0	0	0	0
800 Other Services And Charges	9,812	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
RECEIVERSHIP (SR246245) Total	9,999	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Expense
 Budget 2012, Version 1
 Community Development (B210)

Fund & Index Code		2010	2011	2011	2011	2012	2013	2014	2015	2016
		Actuals	Adopted	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
OTHER GRANTS (SRGRT254)										
700	Personal Services	41,823	0	937,630	419,571	(0)	(0)	0	0	(0)
726	Supplies	5,438	0	20,452	9,652	4,000	0	0	0	0
800	Other Services And Charges	482,845	37,813	833,752	1,188,594	34,505	35,599	36,608	37,587	38,646
970	Capital Outlay	7,769	0	7,544	2,445	0	0	0	0	0
999	Transfers Out	8,386	0	106,123	22,123	0	0	0	0	0
OTHER GRANTS (SRGRT254) Total		546,262	37,813	1,905,501	1,642,385	38,505	35,599	36,608	37,587	38,646
COMMUNITY DEVELOPMENT PROGRAM (SRGRT269)										
700	Personal Services	1,099,253	930,210	953,178	978,369	1,033,888	1,235,688	1,296,232	1,353,511	1,391,397
726	Supplies	25,127	23,792	28,405	23,646	25,630	26,386	26,386	26,386	26,386
800	Other Services And Charges	7,935,143	4,278,437	4,261,964	4,618,085	2,140,973	2,317,844	2,249,664	2,184,520	2,138,532
970	Capital Outlay	5,376	7,400	7,400	7,400	6,200	6,200	6,200	6,200	6,200
999	Transfers Out	203,313	237,285	226,178	237,285	1,621,440	1,691,007	1,698,643	1,706,508	1,714,610
COMMUNITY DEVELOPMENT PROGRAM (SRGRT269) Total		9,268,212	5,477,125	5,477,125	5,864,785	4,828,131	5,277,125	5,277,125	5,277,125	5,277,125
LEAD HAZARD CONTROL/REDUCTION (SRGRT270)										
700	Personal Services	327,684	0	0	0	0	(0)	(1)	(0)	(0)
726	Supplies	5,193	0	0	0	0	0	0	0	0
800	Other Services And Charges	950,580	0	0	0	0	0	0	0	0
LEAD HAZARD CONTROL/REDUCTION (SRGRT270) Total		1,283,458	0	0	0	0	(0)	(1)	(0)	(0)
HOME INVESTMENT PARTNERSHIP PROGRAM (SRGRT278)										
700	Personal Services	118,505	74,789	74,789	74,789	119,676	136,660	146,287	155,721	162,798
726	Supplies	2,429	0	0	0	2,905	2,900	2,900	2,900	290
800	Other Services And Charges	1,602,906	1,461,241	1,422,259	1,422,259	1,231,543	1,379,474	1,369,123	1,358,942	1,353,707
970	Capital Outlay	0	0	0	0	1,240	0	0	0	0
999	Transfers Out	7,611	7,160	7,160	7,160	5,036	24,156	24,880	25,627	26,395
HOME INVESTMENT PARTNERSHIP PROGRAM (SRGRT278) Total		1,731,451	1,543,190	1,504,208	1,504,208	1,360,400	1,543,190	1,543,190	1,543,190	1,543,190
Community Development (B210) Total		15,365,137	9,892,372	11,520,896	11,692,578	9,207,333	9,917,025	10,015,698	10,080,458	10,147,304

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2012, Version 1
 Public Services (B220)

Fund & Index Code	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
CAPITAL IMPROVEMENT (CPGCP401)									
500 Intergovernmental Revenues	697,595	0	0	0	0	0	0	0	0
600 Charges For Services	0	0	575	575	0	0	0	0	0
664 Interest And Rents	3,294	0	98,021	98,021	0	0	0	0	0
671 Other Revenue	0	0	188,161	188,161	0	0	0	0	0
695 Other Financing Sources	361,766	0	197,352	197,352	125,000	0	0	0	0
CAPITAL IMPROVEMENT (CPGCP401) Total	1,062,655	0	484,109	484,109	125,000	0	0	0	0
BELKNAP ICE ARENA (EN578578)									
600 Charges For Services	787,762	877,045	877,045	0	0	0	0	0	0
664 Interest And Rents	93	0	0	0	0	0	0	0	0
671 Other Revenue	(0)	7,725	7,725	0	0	0	0	0	0
BELKNAP ICE ARENA (EN578578) Total	787,855	884,770	884,770	0	0	0	0	0	0
CEMETERY OPERATING (ENCCEM502)									
600 Charges For Services	556,389	621,913	621,913	510,025	602,500	602,500	602,500	602,500	602,500
664 Interest And Rents	0	90,000	90,000	0	0	0	0	0	0
671 Other Revenue	1,825	300	300	300	300	300	300	300	300
695 Other Financing Sources	860,494	491,712	491,712	521,212	619,120	673,273	679,751	771,794	768,099
CEMETERY OPERATING (ENCCEM502) Total	1,418,708	1,203,925	1,203,925	1,031,537	1,221,920	1,276,073	1,282,551	1,374,594	1,370,899
CEMETERY-GOLF COURSE (ENCCEM503)									
600 Charges For Services	482,391	624,000	624,000	555,000	603,000	613,000	620,000	628,000	636,000
695 Other Financing Sources	0	0	0	0	20,000	0	0	0	0
CEMETERY-GOLF COURSE (ENCCEM503) Total	482,391	624,000	624,000	555,000	623,000	613,000	620,000	628,000	636,000

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2012, Version 1
 Public Services (B220)

Fund & Index Code		2010	2011	2011	2011	2012	2013	2014	2015	2016
		Actuals	Adopted	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
CEMETERY PERPETUAL CARE (PFCEM150)										
600	Charges For Services	34,547	49,162	49,162	49,162	49,162	49,162	49,162	49,162	49,162
671	Other Revenue	75	0	0	0	0	0	0	0	0
695	Other Financing Sources	83,732	93,332	93,332	90,443	100,125	100,125	100,125	100,125	100,125
CEMETERY PERPETUAL CARE (PFCEM150) Total		118,354	142,494	142,494	139,605	149,287	149,287	149,287	149,287	149,287
REFUSE COLLECTION (SR226226)										
600	Charges For Services	4,372,134	5,020,886	6,613,386	6,647,236	5,131,352	5,038,276	4,945,200	6,352,124	6,552,048
671	Other Revenue	(465)	0	0	0	0	0	0	0	0
REFUSE COLLECTION (SR226226) Total		4,371,669	5,020,886	6,613,386	6,647,236	5,131,352	5,038,276	4,945,200	6,352,124	6,552,048
OTHER GRANTS (SRGRT254)										
695	Other Financing Sources	15,000	0	0	0	0	0	0	0	0
OTHER GRANTS (SRGRT254) Total		15,000	0	0	0	0	0	0	0	0
PARKS & RECREATION (SRPRK208)										
600	Charges For Services	621,247	512,970	512,970	518,734	561,450	571,720	577,670	587,950	593,250
664	Interest And Rents	4,250	2,400	2,400	2,900	2,900	3,000	3,000	3,100	3,100
671	Other Revenue	115,674	336,477	336,477	355,710	189,500	189,500	189,500	189,500	189,500
695	Other Financing Sources	4,565,047	3,760,405	3,760,405	3,945,011	3,150,000	3,500,000	3,600,000	3,700,000	3,850,000
PARKS & RECREATION (SRPRK208) Total		5,306,217	4,612,252	4,612,252	4,822,355	3,903,850	4,264,220	4,370,170	4,480,550	4,635,850

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2012, Version 1
 Public Services (B220)

Fund & Index Code		2010	2011	2011	2011	2012	2013	2014	2015	2016
		Actuals	Adopted	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
AFTER SCHOOL PROGRAMS (SRPRK211)										
500	Intergovernmental Revenues	40,000	40,000	40,000	5,310	0	0	0	0	0
600	Charges For Services	1,880,509	1,899,820	1,899,820	1,849,342	1,844,842	1,853,896	1,868,037	1,880,272	1,891,818
664	Interest And Rents	7,240	0	0	0	0	0	0	0	0
671	Other Revenue	0	0	0	60	0	0	0	0	0
695	Other Financing Sources	596,862	169,969	192,092	175,909	258,397	261,067	263,817	266,650	269,568
AFTER SCHOOL PROGRAMS (SRPRK211) Total		2,524,611	2,109,789	2,131,912	2,030,621	2,103,239	2,114,963	2,131,854	2,146,922	2,161,386
MAJOR STREETS (SRSTR202)										
500	Intergovernmental Revenues	9,935,594	10,423,835	10,423,835	10,423,835	10,423,835	10,423,835	10,423,835	10,423,835	10,423,835
600	Charges For Services	865,867	720,000	720,000	710,000	710,000	715,000	720,000	725,000	730,000
671	Other Revenue	19,065	3,000	3,000	1,500	1,000	1,200	1,250	1,300	1,350
695	Other Financing Sources	25,000	0	0	0	25,000	25,000	25,000	25,000	25,000
MAJOR STREETS (SRSTR202) Total		10,845,526	11,146,835	11,146,835	11,135,335	11,159,835	11,165,035	11,170,085	11,175,135	11,180,185
LOCAL STREETS (SRSTR203)										
500	Intergovernmental Revenues	2,656,859	2,789,271	2,789,271	2,807,757	2,789,271	2,789,271	2,789,271	2,789,271	2,789,271
600	Charges For Services	7,488	18,500	18,500	8,550	9,500	9,916	10,000	10,000	10,000
671	Other Revenue	1,283	25,000	25,000	1,500	10,000	10,000	10,000	10,000	10,000
695	Other Financing Sources	2,500,000	0	0	0	1,250,000	0	2,000,000	1,500,000	1,500,000
LOCAL STREETS (SRSTR203) Total		5,165,631	2,832,771	2,832,771	2,817,807	4,058,771	2,809,187	4,809,271	4,309,271	4,309,271
Public Services (B220) Total		32,098,617	28,577,722	30,676,454	29,663,605	28,476,254	27,430,041	29,478,418	30,615,883	30,994,926

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Expense
 Budget 2012, Version 1
 Public Services (B220)

Fund & Index Code	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
CAPITAL IMPROVEMENT (CPGCP401)									
700 Personal Services	4,443	0	422	422	0	0	0	0	0
800 Other Services And Charges	33	0	15,705	15,705	0	0	0	0	0
970 Capital Outlay	1,232,495	0	456,325	456,325	125,000	0	0	0	0
990 Debt Service	0	0	11,657	11,657	0	0	0	0	0
CAPITAL IMPROVEMENT (CPGCP401) Total	1,236,970	0	484,109	484,109	125,000	0	0	0	0
BELKNAP ICE ARENA (EN578578)									
700 Personal Services	224,380	258,949	258,949	0	0	0	0	0	0
726 Supplies	28,121	44,500	44,500	0	0	0	0	0	0
800 Other Services And Charges	593,556	453,302	453,302	0	0	0	0	0	0
BELKNAP ICE ARENA (EN578578) Total	846,057	756,751	756,751	0	0	0	0	0	0
CEMETERY OPERATING (ENCEM502)									
700 Personal Services	632,391	518,720	518,720	518,477	547,286	571,317	588,504	609,155	619,659
726 Supplies	49,681	51,800	51,800	51,800	51,850	56,850	56,850	61,850	61,850
800 Other Services And Charges	277,563	322,753	322,753	305,497	341,083	333,155	345,163	358,001	371,680
970 Capital Outlay	20,089	20,000	20,000	20,000	20,000	25,000	25,000	30,000	30,000
999 Transfers Out	407,970	327,881	327,881	324,982	295,894	297,782	300,892	299,615	302,651
CEMETERY OPERATING (ENCEM502) Total	1,387,695	1,241,154	1,241,154	1,220,756	1,256,113	1,284,104	1,316,409	1,358,621	1,385,840
CEMETERY-GOLF COURSE (ENCEM503)									
700 Personal Services	312,604	360,920	360,920	290,876	287,167	293,084	300,202	307,077	312,496
726 Supplies	102,427	100,000	100,000	120,584	100,000	100,000	100,000	100,000	100,000
800 Other Services And Charges	73,184	189,127	189,127	141,515	115,851	96,223	96,991	97,604	98,153
999 Transfers Out	90,000	0	0	0	83,145	83,839	84,555	85,291	86,050
CEMETERY-GOLF COURSE (ENCEM503) Total	578,215	650,047	650,047	552,975	586,163	573,146	581,748	589,972	596,699
GENERAL FUND GRANTS (GFGEN102)									
700 Personal Services	(238,184)	0	0	0	0	0	0	0	0
999 Transfers Out	238,184	0	0	0	0	0	0	0	0
GENERAL FUND GRANTS (GFGEN102) Total	0	0	0	0	0	0	0	0	0

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Expense
 Budget 2012, Version 1
 Public Services (B220)

Fund & Index Code	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
CEMETERY PERPETUAL CARE (PFCEM150)									
999 Transfers Out	84,165	244,230	244,230	213,730	214,120	228,273	229,751	231,794	233,099
CEMETERY PERPETUAL CARE (PFCEM150) Total	84,165	244,230	244,230	213,730	214,120	228,273	229,751	231,794	233,099
REFUSE COLLECTION (SR226226)									
700 Personal Services	4,499,267	3,982,472	3,982,472	3,983,961	3,975,706	4,130,139	4,320,225	4,487,079	4,602,321
726 Supplies	507,352	536,031	536,031	395,000	375,000	376,650	378,350	380,101	381,904
800 Other Services And Charges	7,001,882	7,942,068	9,995,375	9,822,426	7,529,437	7,854,539	8,179,101	8,518,427	8,873,957
970 Capital Outlay	13,578	131,500	131,500	50,500	179,000	41,500	41,500	41,500	41,500
996 Appropriation Lapse	0	0	0	0	(404,000)	(415,000)	(432,000)	(449,000)	(464,000)
999 Transfers Out	279,870	263,789	263,789	263,789	310,478	319,792	329,386	339,268	349,446
REFUSE COLLECTION (SR226226) Total	12,301,949	12,855,860	14,909,167	14,515,676	11,965,621	12,307,620	12,816,562	13,317,375	13,785,128
OTHER GRANTS (SRGRT254)									
700 Personal Services	10,240	0	0	0	0	0	0	0	0
OTHER GRANTS (SRGRT254) Total	10,240	0	0	0	0	0	0	0	0
PARKS & RECREATION (SRPRK208)									
700 Personal Services	2,883,494	2,089,358	2,089,358	2,050,317	1,886,358	1,931,950	1,984,768	2,036,531	2,076,104
726 Supplies	459,186	377,086	377,086	365,535	414,240	416,553	419,379	422,017	423,870
800 Other Services And Charges	1,441,314	1,483,754	1,483,754	1,569,584	1,471,350	1,497,985	1,548,643	1,607,085	1,670,123
970 Capital Outlay	6,415	70,000	70,000	70,000	117,000	119,000	119,000	119,000	124,000
999 Transfers Out	560,104	442,409	442,409	442,409	283,180	291,675	300,426	309,438	318,722
PARKS & RECREATION (SRPRK208) Total	5,350,514	4,462,607	4,462,607	4,497,845	4,172,128	4,257,163	4,372,216	4,494,071	4,612,819

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Expense
 Budget 2012, Version 1
 Public Services (B220)

Fund & Index Code	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
AFTER SCHOOL PROGRAMS (SRPRK211)									
700 Personal Services	1,892,006	1,712,496	1,727,178	1,695,385	1,489,573	1,475,090	1,480,143	1,484,735	1,486,563
726 Supplies	297,032	262,537	269,478	230,569	226,446	243,752	246,182	249,399	252,397
800 Other Services And Charges	174,657	169,693	170,193	154,417	296,748	304,767	311,258	318,279	325,656
970 Capital Outlay	8,727	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	84,585	87,123	89,737	92,429	95,202
AFTER SCHOOL PROGRAMS (SRPRK211) Total	2,372,422	2,144,726	2,166,849	2,080,371	2,097,352	2,110,732	2,127,320	2,144,842	2,159,818
MAJOR STREETS (SRSTR202)									
700 Personal Services	1,132,353	2,263,127	2,263,127	1,327,441	1,974,972	2,052,831	2,146,426	2,227,659	2,284,132
726 Supplies	786,146	1,200,000	1,200,000	1,025,000	879,151	929,026	981,394	1,036,381	1,094,118
800 Other Services And Charges	2,631,765	2,492,799	2,524,764	2,258,682	2,420,385	2,512,589	2,597,820	2,684,296	2,775,268
970 Capital Outlay	0	0	0	26,000	22,500	23,175	23,870	24,586	25,324
990 Debt Service	1,055,852	1,055,885	1,055,885	1,055,885	1,041,287	822,670	826,270	824,170	826,370
996 Appropriation Lapse	0	0	0	0	(1,150,000)	(1,150,000)	(1,150,000)	(1,150,000)	(1,150,000)
999 Transfers Out	4,188,218	1,514,816	1,514,816	1,514,816	2,729,276	1,476,644	3,475,146	2,994,205	1,934,078
MAJOR STREETS (SRSTR202) Total	9,794,333	8,526,627	8,558,592	7,207,824	7,917,571	6,666,935	8,900,926	8,641,297	7,789,290
LOCAL STREETS (SRSTR203)									
700 Personal Services	1,786,437	1,784,493	1,784,493	1,993,428	1,537,937	1,598,787	1,674,442	1,739,613	1,785,389
726 Supplies	864,555	1,031,671	1,031,671	783,000	642,232	669,890	698,378	727,721	757,944
800 Other Services And Charges	995,497	1,809,256	1,841,221	1,759,770	1,372,095	1,427,207	1,481,490	1,536,914	1,594,103
970 Capital Outlay	695	37,000	37,000	42,000	44,000	37,000	37,000	37,000	37,000
996 Appropriation Lapse	0	0	0	0	(441,000)	(441,000)	(441,000)	(441,000)	(441,000)
999 Transfers Out	153,066	127,774	127,774	127,774	129,113	132,986	136,976	141,085	145,318
LOCAL STREETS (SRSTR203) Total	3,800,248	4,790,194	4,822,159	4,705,972	3,284,377	3,424,870	3,587,286	3,741,333	3,878,754
Public Services (B220) Total	37,847,513	35,672,196	38,295,665	35,479,258	31,618,446	30,852,842	33,932,217	34,519,306	34,441,447



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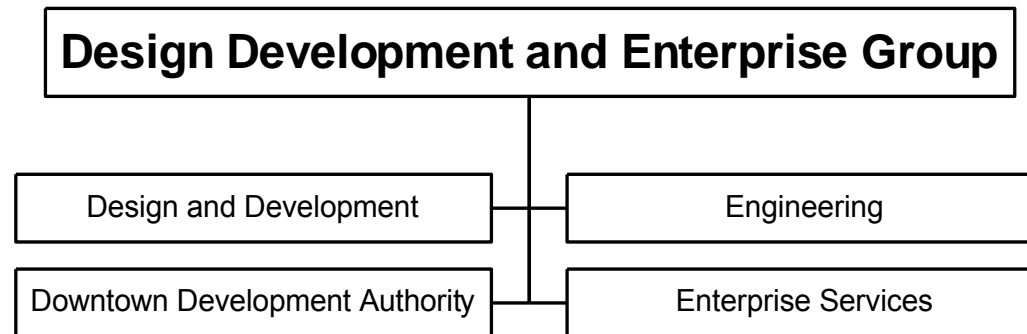
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Design Development and Enterprise Group INTRODUCTION

Group Mission Statement

Optimize the potential of urban life through appropriate land use planning, property development, and economic development. Improve and maintain City facilities and services while operating within a financially sustainable practice.

ORGANIZATIONAL STRUCTURE



Design, Development & Enterprise Group

Functional Group Funding:

Fund Type	Design, Development & Enterprise Group Funding		2012
			Fund Type Totals
Capital Projects	5,227,484	36.92 %	14,157,773
Debt Service	0	0.00 %	1,349,310
Enterprise	110,749,713	97.93 %	113,093,496
Fiduciary	0	0.00 %	20,120,140
General Fund	6,809,041	6.06 %	112,377,694
Internal Service	5,112,700	9.04 %	56,551,254
Permanent Funds	0	0.00 %	214,120
Special Revenue	10,027,147	12.31 %	81,474,248
TOTAL FUNCTIONAL GROUP FUNDING	137,926,085	34.54 %	399,338,035

Design, Development & Enterprise Group (DD)

Departmental Funding:

Page	Department	Subfund	2012 Appropriation Budget	Fund Stmt Page Reference
198	Design & Development (C310)	GENERAL FUND OPERATING (GFGEN101)	1,360,408	84
		PROPERTY MANAGEMENT (SR246248)	267,888	112
		BUILDING INSPECTIONS (SR249249)	2,807,047	99
		DNR PROPERTIES (SR253253)	43,102	101
		DOWNTOWN IMPROVEMENT DISTRICT (SRDID247)	754,761	102
		ECONOMIC DEVELOPMENT (SREDC260)	(0)	
			<u>5,233,206</u>	

202	Engineering (C320)			
		CAPITAL IMPROVEMENT (CPGCP401)	70,000	144
		STREETS-CAPITAL PROJECTS (CPGCP405)	3,797,484	156
		ENGINEERING SERVICES (IS661661)	5,112,700	124
		SIDEWALK REPAIR (SR256256)	1,295,178	118
			<u>10,275,363</u>	
204	Enterprise Services (C330)			
		CAPITAL IMPROVEMENT (CPGCP401)	1,360,000	144
		AUTO PARKING OPERATING (ENAPS585)	9,887,646	133
		AUTO PARKING CAPITAL PROJECTS (ENAPS586)	1,620,000	134
		RECEIVING/OPERATIONS (ENSDS500)	40,498,004	137
		REPLACEMENT (ENSDS510)	3,010,000	138
		SS REVENUE BONDS 2008 (ENSDS533)	14,525,000	139
		RECEIVING/OPERATIONS (ENWSS500)	32,109,063	140
		REPLACEMENT (ENWSS510)	225,000	141
		WSS REVENUE BONDS 2009 (ENWSS531)	8,875,000	142
		GENERAL FUND OPERATING (GFGEN101)	5,448,633	84
		MAJOR STREETS (SRSTR202)	4,397,835	107
		LOCAL STREETS (SRSTR203)	461,336	104
			<u>122,417,516</u>	
			<u><u>137,926,085</u></u>	
	Design, Development & Enterprise Group (DD) Total			

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2012, Version 1
 Design & Development (C310)

Fund & Index Code	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
GENERAL FUND OPERATING (GFGEN101)									
450 Licenses And Permits	43,782	42,700	42,700	42,700	64,825	64,825	64,825	67,000	67,000
600 Charges For Services	211,589	218,887	218,887	217,500	257,085	257,085	277,735	278,235	278,235
671 Other Revenue	77,673	40,000	40,000	40,000	40,000	0	0	0	0
GENERAL FUND OPERATING (GFGEN101) Total	333,044	301,587	301,587	300,200	361,910	321,910	342,560	345,235	345,235
PROPERTY MANAGEMENT (SR246248)									
450 Licenses And Permits	1,425	0	0	0	0	0	0	0	0
600 Charges For Services	1,943	101,762	101,762	20,475	150,000	0	0	0	0
664 Interest And Rents	47,395	0	0	0	0	0	0	0	0
671 Other Revenue	452,386	0	0	0	0	0	0	0	0
695 Other Financing Sources	635,000	0	0	0	0	0	0	0	0
PROPERTY MANAGEMENT (SR246248) Total	1,138,149	101,762	101,762	20,475	150,000	0	0	0	0
BUILDING INSPECTIONS (SR249249)									
450 Licenses And Permits	2,131,384	2,037,464	2,037,464	1,794,986	2,168,348	2,233,004	2,388,663	2,454,911	2,528,165
600 Charges For Services	129,246	157,204	157,204	128,393	134,921	138,954	143,106	147,385	151,791
671 Other Revenue	222	0	0	200	0	0	0	0	0
695 Other Financing Sources	392,233	316,327	316,327	316,327	283,465	285,285	287,159	66,290	68,279
BUILDING INSPECTIONS (SR249249) Total	2,653,086	2,510,995	2,510,995	2,239,906	2,586,734	2,657,243	2,818,928	2,668,586	2,748,235
DNR PROPERTIES (SR253253)									
671 Other Revenue	2,100	44,320	44,320	2,000	150,436	0	0	0	0
DNR PROPERTIES (SR253253) Total	2,100	44,320	44,320	2,000	150,436	0	0	0	0

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2012, Version 1
 Design & Development (C310)

		2010	2011	2011	2011	2012	2013	2014	2015	2016
Fund & Index Code		Actuals	Adopted	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
DOWNTOWN IMPROVEMENT DISTRICT (SRDID247)										
600	Charges For Services	183,400	206,885	206,885	334,920	180,698	185,080	189,760	194,440	199,240
671	Other Revenue	576,684	656,136	656,136	639,961	571,544	585,420	600,240	615,060	630,260
DOWNTOWN IMPROVEMENT DISTRICT (SRDID247) Total		760,084	863,021	863,021	974,881	752,242	770,500	790,000	809,500	829,500
ECONOMIC DEVELOPMENT (SREDC260)										
600	Charges For Services	47,190	0	0	0	0	0	0	0	0
671	Other Revenue	776	0	0	0	0	0	0	0	0
ECONOMIC DEVELOPMENT (SREDC260) Total		47,966	0	0	0	0	0	0	0	0
OTHER GRANTS (SRGRT254)										
500	Intergovernmental Revenues	104,185	0	300,000	0	0	0	0	0	0
671	Other Revenue	22,823	0	0	0	0	0	0	0	0
OTHER GRANTS (SRGRT254) Total		127,007	0	300,000	0	0	0	0	0	0
Design & Development (C310) Total		5,061,436	3,821,685	4,121,685	3,537,462	4,001,322	3,749,653	3,951,488	3,823,321	3,922,970

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Expense
 Budget 2012, Version 1
 Design & Development (C310)

Fund & Index Code	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
GENERAL FUND OPERATING (GFGEN101)									
700 Personal Services	1,063,867	898,464	898,464	898,465	985,335	1,021,303	1,065,643	1,106,480	1,131,370
726 Supplies	36,133	41,000	41,000	42,000	39,000	39,000	39,000	39,000	39,000
800 Other Services And Charges	285,868	344,292	344,292	331,125	328,535	348,588	351,055	358,419	366,436
999 Transfers Out	17,391	13,333	13,333	12,513	7,538	7,915	8,310	8,725	9,162
GENERAL FUND OPERATING (GFGEN101) Total	1,403,259	1,297,089	1,297,089	1,284,103	1,360,408	1,416,806	1,464,008	1,512,624	1,545,968
PROPERTY MANAGEMENT (SR246248)									
700 Personal Services	105,698	114,285	114,285	114,285	93,857	96,403	99,900	103,078	105,172
726 Supplies	0	0	0	40	0	0	0	0	0
800 Other Services And Charges	51,837	121,345	121,345	24,921	124,083	126,540	127,290	127,978	128,629
970 Capital Outlay	1,261	1,000	1,000	0	0	0	0	0	0
990 Debt Service	19,759	40,378	40,378	40,378	40,147	39,864	49,493	49,005	48,432
999 Transfers Out	12,086	0	0	0	9,801	10,095	10,398	10,710	11,031
PROPERTY MANAGEMENT (SR246248) Total	190,641	277,008	277,008	179,624	267,888	272,902	287,081	290,771	293,264
BUILDING INSPECTIONS (SR249249)									
700 Personal Services	1,973,936	2,120,884	2,120,884	2,049,034	2,037,869	2,119,815	2,218,441	2,301,428	2,358,065
726 Supplies	26,218	41,500	41,500	32,500	32,500	32,500	32,500	32,500	32,500
800 Other Services And Charges	775,330	528,924	972,409	970,983	528,649	565,564	597,144	568,622	586,746
970 Capital Outlay	0	6,000	54,000	54,000	12,000	12,000	12,000	12,000	12,000
999 Transfers Out	214,506	128,583	128,583	128,583	196,029	201,910	207,967	214,206	220,632
BUILDING INSPECTIONS (SR249249) Total	2,989,989	2,825,891	3,317,376	3,235,100	2,807,047	2,931,789	3,068,052	3,128,756	3,209,943

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Expense
 Budget 2012, Version 1
 Design & Development (C310)

		2010	2011	2011	2011	2012	2013	2014	2015	2016
Fund & Index Code		Actuals	Adopted	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
DNR PROPERTIES (SR253253)										
700	Personal Services	(8,810)	0	0	0	0	0	0	0	0
726	Supplies	0	100	100	0	0	0	0	0	0
800	Other Services And Charges	34,074	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
999	Transfers Out	13,988	7,239	7,239	7,239	3,102	3,195	3,291	3,390	3,491
DNR PROPERTIES (SR253253) Total		39,252	47,339	47,339	47,239	43,102	43,195	43,291	43,390	43,491
DOWNTOWN IMPROVEMENT DISTRICT (SRDID247)										
800	Other Services And Charges	693,651	884,021	884,021	870,787	749,742	768,000	787,500	807,000	827,000
999	Transfers Out	0	0	0	0	5,019	5,170	5,325	5,484	5,649
DOWNTOWN IMPROVEMENT DISTRICT (SRDID247) TOTAL		693,651	884,021	884,021	870,787	754,761	773,170	792,825	812,484	832,649
ECONOMIC DEVELOPMENT (SREDC260)										
700	Personal Services	52,861	(50,800)	(50,800)	0	(0)	0	(0)	0	0
726	Supplies	60	500	500	0	0	0	0	0	0
800	Other Services And Charges	5,338	50,300	50,300	0	0	0	0	0	0
ECONOMIC DEVELOPMENT (SREDC260) Total		58,258	0	0	0	(0)	0	(0)	0	0
OTHER GRANTS (SRGRT254)										
726	Supplies	0	0	1,000	0	0	0	0	0	0
800	Other Services And Charges	124,525	0	299,000	0	0	0	0	0	0
OTHER GRANTS (SRGRT254) Total		124,525	0	300,000	0	0	0	0	0	0
Design & Development (C310) Total		5,499,575	5,331,348	6,122,833	5,616,853	5,233,206	5,437,862	5,655,257	5,788,026	5,925,314

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2012, Version 1
 Engineering (C320)

Fund & Index Code	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
CAPITAL IMPROVEMENT (CPGCP401)									
600 Charges For Services	40	0	0	0	0	0	0	0	0
664 Interest And Rents	7,018	0	0	0	0	0	0	0	0
671 Other Revenue	41,019	0	(15,013)	(15,013)	0	0	0	0	0
695 Other Financing Sources	1,000,000	90,000	89,571	89,571	70,000	0	0	0	0
CAPITAL IMPROVEMENT (CPGCP401) Total	1,048,076	90,000	74,558	74,557	70,000	0	0	0	0
STREETS-CAPITAL PROJECTS (CPGCP405)									
500 Intergovernmental Revenues	21,540	0	0	0	0	0	0	0	0
671 Other Revenue	51,300	0	0	0	0	300,000	3,600,000	4,300,000	6,900,000
695 Other Financing Sources	1,535,000	910,000	735,000	910,000	3,769,000	3,000,000	0	0	0
STREETS-CAPITAL PROJECTS (CPGCP405) Total	1,607,840	910,000	735,000	910,000	3,769,000	3,300,000	3,600,000	4,300,000	6,900,000
STREETS-CONSTRUCTION BOND FUND (CPGCP406)									
664 Interest And Rents	25,928	0	0	0	0	0	0	0	0
671 Other Revenue	2,365	0	0	0	0	0	0	0	0
STREETS-CONSTRUCTION BOND FUND (CPGCP406) Total	28,293	0	0	0	0	0	0	0	0
ENGINEERING SERVICES (IS661661)									
450 Licenses And Permits	41,740	111,000	111,000	55,500	60,500	65,500	65,500	65,500	65,500
600 Charges For Services	5,043,333	5,822,180	5,822,180	4,909,780	4,220,763	4,772,834	5,242,574	5,607,558	6,372,254
671 Other Revenue	315	0	0	0	0	0	0	0	0
ENGINEERING SERVICES (IS661661) Total	5,085,388	5,933,180	5,933,180	4,965,280	4,281,263	4,838,334	5,308,074	5,673,058	6,437,754
SIDEWALK REPAIR (SR256256)									
450 Licenses And Permits	543,536	540,550	540,550	436,850	490,475	490,475	501,200	507,450	513,700
600 Charges For Services	846,587	830,300	830,300	830,300	830,300	830,300	830,300	830,300	830,300
671 Other Revenue	24,782	22,000	22,000	9,000	9,000	9,000	9,000	9,000	9,000
SIDEWALK REPAIR (SR256256) Total	1,414,905	1,392,850	1,392,850	1,276,150	1,329,775	1,329,775	1,340,500	1,346,750	1,353,000
Engineering (C320) Total	9,184,502	8,326,030	8,135,588	7,225,987	9,450,038	9,468,109	10,248,574	11,319,808	14,690,754

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Expense
 Budget 2012, Version 1
 Engineering (C320)

Fund & Index Code	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
CAPITAL IMPROVEMENT (CPGCP401)									
700 Personal Services	251	0	187	187	0	0	0	0	0
970 Capital Outlay	435,096	90,000	30,221	30,221	70,000	0	0	0	0
990 Debt Service	9,460	0	0	0	0	0	0	0	0
CAPITAL IMPROVEMENT (CPGCP401) Total	444,808	90,000	30,408	30,407	70,000	0	0	0	0
STREETS-CAPITAL PROJECTS (CPGCP405)									
700 Personal Services	25,335	0	0	0	0	0	0	0	0
970 Capital Outlay	2,459,741	910,000	735,000	910,000	3,769,000	3,225,000	3,615,000	4,266,000	6,892,000
999 Transfers Out	0	0	0	0	28,484	29,339	30,219	31,125	32,059
STREETS-CAPITAL PROJECTS (CPGCP405) Total	2,485,076	910,000	735,000	910,000	3,797,484	3,254,339	3,645,219	4,297,125	6,924,059
STREETS-CONSTRUCTION BOND FUND (CPGCP406)									
700 Personal Services	4,871	0	0	0	0	0	0	0	0
970 Capital Outlay	625,618	0	0	0	0	0	0	0	0
STREETS-CONSTRUCTION BOND FUND (CPGCP406) Total	630,489	0	0	0	0	0	0	0	0
ENGINEERING SERVICES (IS661661)									
700 Personal Services	3,517,317	4,099,378	4,099,378	3,567,714	3,729,264	3,648,133	3,802,140	3,941,302	4,035,114
726 Supplies	48,294	57,950	57,950	57,950	57,950	59,225	60,450	61,800	63,200
800 Other Services And Charges	640,177	717,866	717,866	896,650	976,086	870,416	854,218	873,897	893,786
970 Capital Outlay	29,463	80,590	80,590	60,090	76,990	103,990	102,820	93,290	73,790
999 Transfers Out	407,608	351,337	351,337	354,198	272,410	280,583	289,003	297,673	306,603
ENGINEERING SERVICES (IS661661) Total	4,642,860	5,307,121	5,307,121	4,936,602	5,112,700	4,962,347	5,108,631	5,267,962	5,372,493
SIDEWALK REPAIR (SR256256)									
700 Personal Services	487,864	488,559	488,559	414,478	335,910	347,079	361,483	374,850	384,056
726 Supplies	6,452	7,100	7,100	7,100	7,200	7,300	7,400	7,500	7,600
800 Other Services And Charges	733,294	862,032	862,032	856,805	898,367	914,410	919,093	923,957	929,090
970 Capital Outlay	0	7,300	7,300	11,900	5,700	6,800	0	8,900	5,700
999 Transfers Out	49,998	57,227	57,227	57,227	48,001	49,441	50,924	52,452	54,026
SIDEWALK REPAIR (SR256256) Total	1,277,608	1,422,218	1,422,218	1,347,510	1,295,178	1,325,030	1,338,900	1,367,659	1,380,472
Engineering (C320) Total	9,480,840	7,729,339	7,494,747	7,224,519	10,275,363	9,541,716	10,092,750	10,932,746	13,677,024

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2012, Version 1
 Enterprise Services (C330)

Fund & Index Code	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
CAPITAL IMPROVEMENT (CPGCP401)									
500 Intergovernmental Revenues	90,048	0	0	0	0	0	0	0	0
664 Interest And Rents	864	0	0	0	0	0	0	0	0
671 Other Revenue	85,153	0	0	0	0	0	0	0	0
695 Other Financing Sources	915,000	580,000	580,000	580,000	1,360,000	0	0	0	0
CAPITAL IMPROVEMENT (CPGCP401) Total	1,091,065	580,000	580,000	580,000	1,360,000	0	0	0	0
STREETS-CAPITAL PROJECTS (CPGCP405)									
500 Intergovernmental Revenues	518,051	1,080,000	1,080,000	1,080,000	0	0	0	0	0
695 Other Financing Sources	407,787	0	175,000	0	0	0	0	0	0
STREETS-CAPITAL PROJECTS (CPGCP405) Total	925,838	1,080,000	1,255,000	1,080,000	0	0	0	0	0
AUTO PARKING OPERATING (ENAPS585)									
600 Charges For Services	9,775,349	10,939,690	10,939,690	10,771,655	10,837,430	10,888,764	10,931,763	10,974,941	10,904,415
664 Interest And Rents	110,806	104,626	104,626	104,626	106,719	108,853	111,030	113,251	115,516
671 Other Revenue	10,311	0	0	0	0	0	0	0	0
695 Other Financing Sources	(952,000)	0	(605,000)	0	0	0	0	0	0
AUTO PARKING OPERATING (ENAPS585) Total	8,944,466	11,044,316	10,439,316	10,876,281	10,944,149	10,997,617	11,042,793	11,088,192	11,019,931
AUTO PARKING CAPITAL PROJECTS (ENAPS586)									
500 Intergovernmental Revenues	0	208,000	0	0	0	0	0	0	0
600 Charges For Services	350	0	0	0	0	0	0	0	0
695 Other Financing Sources	952,000	9,305,000	605,000	605,000	1,620,000	835,000	710,000	670,000	1,505,000
AUTO PARKING CAPITAL PROJECTS (ENAPS586) Total	952,350	9,513,000	605,000	605,000	1,620,000	835,000	710,000	670,000	1,505,000

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2012, Version 1
 Enterprise Services (C330)

Fund & Index Code		2010	2011	2011	2011	2012	2013	2014	2015	2016
		Actuals	Adopted	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
RECEIVING/OPERATIONS (ENSDS500)										
450	Licenses And Permits	60,811	64,000	64,000	56,800	60,000	60,000	60,000	60,000	60,000
600	Charges For Services	48,422,823	52,999,194	53,095,189	49,750,923	50,227,752	52,108,355	53,658,297	55,253,896	56,897,522
664	Interest And Rents	402,493	6,000	6,000	0	6,000	6,000	6,000	6,000	6,000
671	Other Revenue	2,364,066	746,400	746,400	742,940	782,000	767,640	793,293	818,959	844,638
695	Other Financing Sources	(11,832,591)	0	(665,300)	892	0	0	0	0	0
RECEIVING/OPERATIONS (ENSDS500) Total		39,417,601	53,815,594	53,246,289	50,551,555	51,075,752	52,941,995	54,517,590	56,138,855	57,808,160
REPLACEMENT (ENSDS510)										
600	Charges For Services	800	0	0	0	0	0	0	0	0
664	Interest And Rents	0	0	(535,353)	0	0	0	0	0	0
671	Other Revenue	46,497	0	(3,150,806)	0	0	0	0	0	0
695	Other Financing Sources	9,230,359	0	(3,692,827)	665,300	3,010,000	3,445,000	2,495,000	5,475,000	1,270,000
REPLACEMENT (ENSDS510) Total		9,277,656	0	(7,378,987)	665,300	3,010,000	3,445,000	2,495,000	5,475,000	1,270,000
IMPROVEMENT (ENSDS520)										
500	Intergovernmental Revenues	131,096	0	0	0	0	0	0	0	0
695	Other Financing Sources	2,613,922	0	(884,351)	0	0	0	0	0	0
IMPROVEMENT (ENSDS520) Total		2,745,019	0	(884,351)	0	0	0	0	0	0
SS REVENUE BONDS 2008 (ENSDS533)										
664	Interest And Rents	298,599	0	0	0	0	0	0	0	0
695	Other Financing Sources	0	36,428,000	(22,421,786)	36,428,000	14,525,000	1,630,000	13,625,000	15,946,000	5,275,000
SS REVENUE BONDS 2008 (ENSDS533) Total		298,599	36,428,000	(22,421,786)	36,428,000	14,525,000	1,630,000	13,625,000	15,946,000	5,275,000

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2012, Version 1
 Enterprise Services (C330)

Fund & Index Code	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
SS REVENUE BONDS 2010A&B (ENSDS534)									
695 Other Financing Sources	0	0	57,970,039	0	0	0	0	0	0
SS REVENUE BONDS 2010A&B (ENSDS534) Total	0	0	57,970,039	0	0	0	0	0	0
RECEIVING/OPERATIONS (ENWSS500)									
450 Licenses And Permits	13,760	20,000	20,000	10,840	20,000	20,200	20,404	20,612	20,824
600 Charges For Services	40,704,965	43,502,007	43,564,018	40,491,430	39,871,535	41,455,827	42,699,921	43,981,355	45,301,251
655 Fines And Forfeitures	1,264,091	1,200,000	1,200,000	1,500,700	1,500,000	1,545,000	1,591,350	1,639,091	1,688,264
664 Interest And Rents	576,413	580,730	580,730	570,730	587,730	587,730	587,730	587,730	587,730
671 Other Revenue	790,261	36,000	36,000	73,424	36,000	36,930	37,885	38,866	39,873
695 Other Financing Sources	(3,480,273)	2,211,513	2,007,508	2,030,920	2,024,711	2,102,402	2,193,058	2,252,497	2,310,443
RECEIVING/OPERATIONS (ENWSS500) Total	39,869,217	47,550,250	47,408,256	44,678,044	44,039,976	45,748,089	47,130,348	48,520,151	49,948,385
REPLACEMENT (ENWSS510)									
664 Interest And Rents	0	0	(1,007,104)	0	0	0	0	0	0
671 Other Revenue	(18,569)	0	(2,739)	0	0	0	0	0	0
695 Other Financing Sources	(750,796)	0	(7,305,450)	300,000	225,000	1,690,000	3,475,000	3,235,000	4,760,000
REPLACEMENT (ENWSS510) Total	(769,365)	0	(8,315,293)	300,000	225,000	1,690,000	3,475,000	3,235,000	4,760,000
IMPROVEMENT (ENWSS520)									
695 Other Financing Sources	6,423,361	0	184,896	0	0	0	0	0	0
IMPROVEMENT (ENWSS520) Total	6,423,361	0	184,896	0	0	0	0	0	0
NEW CONSTRUCTION (ENWSS530)									
695 Other Financing Sources	(4,095)	0	0	0	0	0	0	0	0
NEW CONSTRUCTION (ENWSS530) Total	(4,095)	0	0	0	0	0	0	0	0

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2012, Version 1
 Enterprise Services (C330)

Fund & Index Code	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
WSS REVENUE BONDS 2009 (ENWSS531)									
664 Interest And Rents	221,653	0	0	0	0	0	0	0	0
671 Other Revenue	35,000	0	0	0	0	0	0	0	0
695 Other Financing Sources	4,095	11,105,000	10,301,833	11,105,000	8,875,000	4,521,000	13,405,000	8,446,000	5,760,000
WSS REVENUE BONDS 2009 (ENWSS531) Total	260,748	11,105,000	10,301,833	11,105,000	8,875,000	4,521,000	13,405,000	8,446,000	5,760,000
GENERAL FUND OPERATING (GFGEN101)									
450 Licenses And Permits	230,871	37,000	37,000	74,396	93,508	95,378	97,286	99,231	101,216
500 Intergovernmental Revenues	207,996	245,112	245,112	245,112	248,065	256,080	266,451	275,817	282,387
600 Charges For Services	3,247,664	1,304,665	1,304,665	1,211,076	1,254,296	1,308,358	1,363,496	1,421,894	1,483,748
664 Interest And Rents	22,000	0	0	0	0	0	0	0	0
671 Other Revenue	67,651	45,000	225,000	225,000	45,000	45,000	45,000	45,000	45,000
GENERAL FUND OPERATING (GFGEN101) Total	3,776,182	1,631,777	1,811,777	1,755,584	1,640,869	1,704,816	1,772,233	1,841,942	1,912,351
MAJOR STREETS (SRSTR202)									
500 Intergovernmental Revenues	288,605	0	0	0	0	0	0	0	0
600 Charges For Services	1,507,678	1,080,000	1,118,353	1,080,000	1,205,000	1,220,000	1,220,000	1,220,000	1,220,000
664 Interest And Rents	22,000	22,000	22,000	26,000	26,000	26,000	26,000	26,000	26,000
671 Other Revenue	27,494	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
MAJOR STREETS (SRSTR202) Total	1,845,778	1,132,000	1,170,353	1,136,000	1,261,000	1,276,000	1,276,000	1,276,000	1,276,000
Enterprise Services (C330) Total	115,054,419	173,879,937	145,972,343	159,760,764	138,576,746	124,789,517	149,448,964	152,637,140	140,534,827

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Expense
 Budget 2012, Version 1
 Enterprise Services (C330)

Fund & Index Code	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
CAPITAL IMPROVEMENT (CPGCP401)									
700 Personal Services	220	0	0	0	0	0	0	0	0
970 Capital Outlay	1,354,702	580,000	580,000	580,000	1,360,000	0	0	0	0
990 Debt Service	7,320	0	0	0	0	0	0	0	0
CAPITAL IMPROVEMENT (CPGCP401) Total	1,362,241	580,000	580,000	580,000	1,360,000	0	0	0	0
STREETS-CAPITAL PROJECTS (CPGCP405)									
700 Personal Services	356	0	0	0	0	0	0	0	0
800 Other Services And Charges	0	0	0	0	0	0	0	0	0
970 Capital Outlay	657,105	1,080,000	1,255,000	1,080,000	0	0	0	0	0
STREETS-CAPITAL PROJECTS (CPGCP405) Total	657,461	1,080,000	1,255,000	1,080,000	0	0	0	0	0
AUTO PARKING OPERATING (ENAPS585)									
700 Personal Services	2,502,626	2,347,225	2,347,225	2,308,974	2,320,647	2,400,945	2,491,001	2,571,209	2,631,042
726 Supplies	107,091	113,168	113,168	115,168	115,010	115,010	115,010	115,010	115,010
800 Other Services And Charges	4,169,287	3,382,600	3,902,104	3,513,825	3,645,569	3,785,602	3,858,988	3,950,277	4,034,422
970 Capital Outlay	9,543	29,000	29,000	31,000	18,750	18,750	18,750	18,750	18,750
990 Debt Service	1,570,911	2,276,574	2,276,574	2,034,223	2,039,724	1,952,834	1,860,494	1,770,609	1,672,118
996 Appropriation Lapse	0	(87,500)	(87,500)	0	(354,000)	(361,000)	(365,000)	(369,000)	(372,000)
999 Transfers Out	11,055,149	563,361	563,361	1,168,361	2,101,946	1,331,404	1,221,297	1,196,635	2,047,434
AUTO PARKING OPERATING (ENAPS585) Total	19,414,607	8,624,428	9,143,932	9,171,551	9,887,646	9,243,545	9,200,540	9,253,490	10,146,776
AUTO PARKING CAPITAL PROJECTS (ENAPS586)									
800 Other Services And Charges	310,624	0	0	0	0	0	0	0	0
970 Capital Outlay	278,479	10,118,000	605,000	605,000	1,620,000	835,000	710,000	670,000	1,505,000
999 Transfers Out	2,924,608	0	0	0	0	0	0	0	0
AUTO PARKING CAPITAL PROJECTS (ENAPS586) Total	3,513,710	10,118,000	605,000	605,000	1,620,000	835,000	710,000	670,000	1,505,000

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Expense
 Budget 2012, Version 1
 Enterprise Services (C330)

Fund & Index Code		2010	2011	2011	2011	2012	2013	2014	2015	2016
		Actuals	Adopted	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
RECEIVING/OPERATIONS (ENSDS500)										
700	Personal Services	8,638,897	9,276,905	9,276,905	8,783,001	9,281,179	9,644,242	10,070,721	10,452,166	10,703,552
970	Capital Outlay	18,825	170,000	170,000	157,900	170,000	155,000	155,000	155,000	155,000
990	Debt Service	10,403,762	15,398,784	15,398,784	11,739,850	12,607,019	14,060,501	14,092,162	15,605,248	15,244,436
996	Appropriation Lapse	0	(1,171,000)	(1,171,000)	0	(1,030,000)	(1,094,000)	(1,131,000)	(1,185,000)	(1,221,000)
999	Transfers Out	3,401,685	3,139,072	3,387,067	3,625,446	5,621,809	6,152,113	5,310,910	8,369,034	4,241,226
RECEIVING/OPERATIONS (ENSDS500) Total		13,286,607	41,969,538	42,924,346	39,088,187	40,498,004	43,924,731	43,894,944	49,687,637	45,976,801
REPLACEMENT (ENSDS510)										
700	Personal Services	0	0	(11,081)	0	0	0	0	0	0
800	Other Services And Charges	3,091,756	0	29,666,643	0	0	0	0	0	0
970	Capital Outlay	0	665,300	(34,027,206)	665,300	3,010,000	3,445,000	2,495,000	5,475,000	1,270,000
REPLACEMENT (ENSDS510) Total		3,091,756	665,300	(4,371,644)	665,300	3,010,000	3,445,000	2,495,000	5,475,000	1,270,000
IMPROVEMENT (ENSDS520)										
700	Personal Services	0	0	79	0	0	0	0	0	0
800	Other Services And Charges	644,869	0	0	0	0	0	0	0	0
970	Capital Outlay	0	0	(884,430)	0	0	0	0	0	0
IMPROVEMENT (ENSDS520) Total		644,869	0	(884,351)	0	0	0	0	0	0
SS REVENUE BONDS 2008 (ENSDS533)										
800	Other Services And Charges	30,740,902	0	0	0	0	0	0	0	0
970	Capital Outlay	0	36,428,000	(22,440,932)	36,428,000	14,525,000	1,630,000	13,625,000	15,946,000	5,275,000
SS REVENUE BONDS 2008 (ENSDS533) Total		30,740,902	36,428,000	(22,421,786)	36,428,000	14,525,000	1,630,000	13,625,000	15,946,000	5,275,000

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Expense
 Budget 2012, Version 1
 Enterprise Services (C330)

		2010	2011	2011	2011	2012	2013	2014	2015	2016
Fund & Index Code		Actuals	Adopted	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
SS REVENUE BONDS 2010A&B (ENSDS534)										
970	Capital Outlay	0	0	57,970,039	0	0	0	0	0	0
SS REVENUE BONDS 2010A&B (ENSDS534) Total		0	0	57,970,039	0	0	0	0	0	0
RECEIVING/OPERATIONS (ENWSS500)										
700	Personal Services	13,642,548	14,961,896	14,961,896	13,636,895	13,645,122	14,102,292	14,710,511	15,254,251	15,630,743
726	Supplies	2,268,535	2,990,800	3,752,749	2,960,201	2,958,050	3,017,141	3,077,413	3,138,891	3,201,599
800	Other Services And Charges	7,172,134	9,359,518	10,425,192	9,329,603	8,594,334	9,068,293	9,412,068	10,121,278	10,512,438
970	Capital Outlay	15,236	218,500	218,500	167,700	186,500	186,500	186,500	186,500	186,500
990	Debt Service	7,600,227	7,863,185	7,863,185	6,364,161	6,821,831	6,446,628	6,182,402	6,087,630	5,789,792
996	Appropriation Lapse	0	(1,228,000)	(1,228,000)	0	(1,065,000)	(1,169,000)	(1,278,000)	(1,216,000)	(1,262,000)
999	Transfers Out	1,279,605	791,462	791,462	1,089,410	968,226	2,455,523	4,263,488	4,047,143	5,596,507
RECEIVING/OPERATIONS (ENWSS500) Total		31,978,284	34,957,361	36,784,983	33,547,970	32,109,063	34,107,377	36,554,382	37,619,693	39,655,579
REPLACEMENT (ENWSS510)										
700	Personal Services	0	0	(31,025)	0	0	0	0	0	0
800	Other Services And Charges	547,880	0	49,284,353	0	0	0	0	0	0
970	Capital Outlay	0	300,000	(50,631,086)	300,000	225,000	1,690,000	3,475,000	3,235,000	4,760,000
REPLACEMENT (ENWSS510) Total		547,880	300,000	(1,377,759)	300,000	225,000	1,690,000	3,475,000	3,235,000	4,760,000
IMPROVEMENT (ENWSS520)										
800	Other Services And Charges	904,857	0	8,039,237	0	0	0	0	0	0
970	Capital Outlay	0	0	(7,855,705)	0	0	0	0	0	0
IMPROVEMENT (ENWSS520) Total		904,857	0	183,532	0	0	0	0	0	0

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Expense
 Budget 2012, Version 1
 Enterprise Services (C330)

Fund & Index Code	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
NEW CONSTRUCTION (ENWSS530)									
800 Other Services And Charges	(27,712)	0	0	0	0	0	0	0	0
NEW CONSTRUCTION (ENWSS530) Total	(27,712)	0	0	0	0	0	0	0	0
WSS REVENUE BONDS 2009 (ENWSS531)									
800 Other Services And Charges	8,038,534	0	0	0	0	0	0	0	0
970 Capital Outlay	0	11,105,000	10,301,833	11,105,000	8,875,000	4,521,000	13,405,000	8,446,000	5,760,000
WSS REVENUE BONDS 2009 (ENWSS531) Total	8,038,534	11,105,000	10,301,833	11,105,000	8,875,000	4,521,000	13,405,000	8,446,000	5,760,000
GENERAL FUND OPERATING (GFGEN101)									
700 Personal Services	1,956,067	2,079,436	2,079,436	2,036,423	2,170,869	2,276,040	2,384,562	2,482,047	2,546,930
726 Supplies	489,562	442,450	442,450	435,050	475,250	475,250	475,250	475,250	475,250
800 Other Services And Charges	2,762,071	2,795,211	2,975,211	2,689,678	2,751,147	3,077,505	3,243,382	3,424,594	3,570,173
970 Capital Outlay	73,439	42,500	42,500	34,500	37,500	37,500	37,500	42,500	42,500
999 Transfers Out	482,536	0	0	21,897	13,867	0	0	0	0
GENERAL FUND OPERATING (GFGEN101) Total	5,763,674	5,359,597	5,539,597	5,217,548	5,448,633	5,866,295	6,140,694	6,424,391	6,634,853
OTHER GRANTS (SRGRT254)									
700 Personal Services	254	0	0	0	0	0	0	0	0
800 Other Services And Charges	12,500	50,000	0	0	0	0	0	0	0
OTHER GRANTS (SRGRT254) Total	12,754	50,000	0	0	0	0	0	0	0

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Expense
 Budget 2012, Version 1
 Enterprise Services (C330)

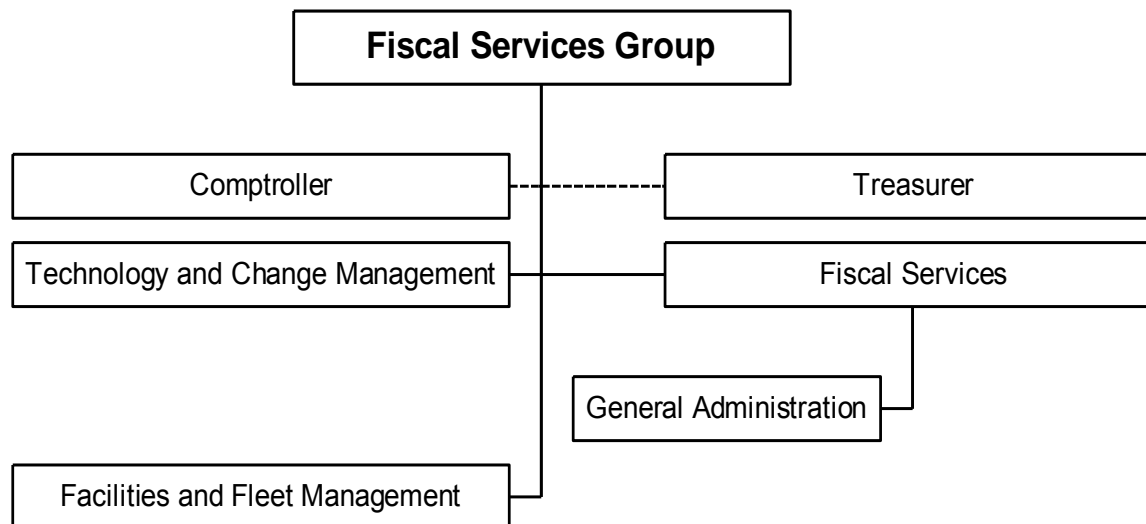
Fund & Index Code		2010	2011	2011	2011	2012	2013	2014	2015	2016
		Actuals	Adopted	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
MAJOR STREETS (SRSTR202)										
700	Personal Services	1,979,262	2,334,235	2,362,051	2,309,817	2,477,541	2,566,402	2,684,635	2,783,034	2,850,624
726	Supplies	761,814	635,047	638,197	635,047	610,597	626,020	626,456	636,905	637,367
800	Other Services And Charges	1,088,367	1,314,071	1,317,765	1,306,100	1,181,219	1,275,065	1,361,838	1,448,083	1,486,007
970	Capital Outlay	12,849	40,500	40,500	40,500	20,000	40,000	30,500	40,000	40,500
999	Transfers Out	194,325	84,497	84,497	84,497	108,478	111,732	115,085	118,537	122,093
MAJOR STREETS (SRSTR202) Total		4,036,617	4,408,350	4,443,010	4,375,961	4,397,835	4,619,219	4,818,514	5,026,559	5,136,591
LOCAL STREETS (SRSTR203)										
700	Personal Services	443,048	264,984	264,984	264,984	226,160	234,756	245,006	254,200	260,517
726	Supplies	8,305	57,015	57,015	57,015	47,015	52,801	53,610	54,444	55,303
800	Other Services And Charges	140,724	217,934	217,934	218,442	188,161	198,723	210,499	223,358	195,530
LOCAL STREETS (SRSTR203) Total		592,077	539,933	539,933	540,441	461,336	486,280	509,115	532,002	511,350
Enterprise Services (C330) Total		124,559,118	156,185,506	141,215,667	142,704,958	122,417,516	110,368,449	134,828,189	142,315,771	126,631,949

Fiscal Services INTRODUCTION

Group Mission Statement

Responsibly, accurately, and efficiently plan and monitor the operating and capital resources of the City; record assets, liabilities and financial transactions for the proper administrative and financial management of the City; provide the most equitable distribution of tax burden under existing law; collect revenue due the City as prescribed by State law; invest funds in a manner to maximize interest earnings while meeting financial resource needs. Improve and maintain the operational efficiency and customer service quality of internal service departments.

ORGANIZATIONAL STRUCTURE



Fiscal Services Group

Functional Group Funding:

Fund Type	Fiscal Services Group Funding		2012 Fund Type Totals
Capital Projects	0	0.00 %	14,157,773
Debt Service	0	0.00 %	1,349,310
Enterprise	501,507	0.44 %	113,093,496
Fiduciary	0	0.00 %	20,120,140
General Fund	20,174,999	17.95 %	112,377,694
Internal Service	24,023,491	42.48 %	56,551,254
Permanent Funds	0	0.00 %	214,120
Special Revenue	3,802,185	4.67 %	81,474,248
TOTAL FUNCTIONAL GROUP FUNDING	48,502,181	12.15 %	399,338,035

Fiscal Services Group (FS)

Departmental Funding:

Page	Department	Subfund	2012 Appropriation Budget	Fund Stmt Page Reference
216	Facilities & Fleet Management (F610)	MOTOR EQUIPMENT SYSTEM (IS641641)	12,000,579	128
		FACILITIES MANAGEMENT (IS651651)	6,043,668	125
		VEHICLE STORAGE FACILITY (SR235235)	461,057	122
			<u>18,505,304</u>	
219	Fiscal Services (F620)	GENERAL FUND OPERATING (GFGEN101)	10,302,921	84
			<u>10,302,921</u>	

221	Technology & Change Management (F630)			
		GENERAL FUND OPERATING (GFGEN101)	213,568	84
		INFORMATION TECHNOLOGY (IS671671)	5,871,261	127
		WIRELESS BROADBAND (IS671673)	107,982	130
			<u>6,192,811</u>	
223	Treasury (F640)			
		AUTO PARKING OPERATING (ENAPS585)	48,000	133
		RECEIVING/OPERATIONS (ENWSS500)	453,507	140
		GENERAL FUND OPERATING (GFGEN101)	6,982,833	84
		REFUSE COLLECTION (SR226226)	63,456	115
		TRANSFORMATION (SRTRN207)	3,277,672	119
			<u>10,825,468</u>	
236	Comptroller's Office (F650)			
		GENERAL FUND OPERATING (GFGEN101)	2,675,676	84
			<u>2,675,676</u>	
			<u><u>48,502,181</u></u>	
	Fiscal Services Group (FS) Total			

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2012, Version 1
 Facilities & Fleet Management (F610)

Fund & Index Code	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
CAPITAL IMPROVEMENT (CPGCP401)									
695 Other Financing Sources	0	55,000	55,000	55,000	0	0	0	0	0
CAPITAL IMPROVEMENT (CPGCP401) Total	0	55,000	55,000	55,000	0	0	0	0	0
GENERAL FUND OPERATING (GFGEN101)									
600 Charges For Services	2,351	0	0	0	0	0	0	0	0
GENERAL FUND OPERATING (GFGEN101) Total	2,351	0	0	0	0	0	0	0	0
MOTOR EQUIPMENT SYSTEM (IS641641)									
600 Charges For Services	669,112	618,000	618,000	700,000	700,000	710,000	720,000	730,000	740,000
664 Interest And Rents	10,065,527	11,220,013	11,220,013	10,523,000	10,629,192	11,266,938	11,942,982	12,659,588	13,419,163
671 Other Revenue	126,948	250,000	250,000	200,000	200,000	300,000	400,000	350,000	300,000
695 Other Financing Sources	0	0	152,000	152,000	0	0	0	0	0
MOTOR EQUIPMENT SYSTEM (IS641641) Total	10,861,587	12,088,013	12,240,013	11,575,000	11,529,192	12,276,938	13,062,982	13,739,588	14,459,163
FACILITIES MANAGEMENT (IS651651)									
500 Intergovernmental Revenues	213,984	0	23,475	23,475	0	0	0	0	0
600 Charges For Services	4,599,148	5,113,566	5,113,566	4,931,096	5,203,254	5,499,872	5,645,661	5,764,583	5,896,198
664 Interest And Rents	38,990	311,705	311,705	161,982	198,336	204,306	209,863	214,396	219,413
671 Other Revenue	5,522	0	0	0	0	0	0	0	0
FACILITIES MANAGEMENT (IS651651) Total	4,857,644	5,425,271	5,448,746	5,116,553	5,401,590	5,704,178	5,855,524	5,978,979	6,115,611
VEHICLE STORAGE FACILITY (SR235235)									
600 Charges For Services	0	539,317	539,317	486,780	486,780	479,660	494,049	508,871	524,138
VEHICLE STORAGE FACILITY (SR235235) Total	0	539,317	539,317	486,780	486,780	479,660	494,049	508,871	524,138
Facilities & Fleet Management (F610) Total	15,721,582	18,107,601	18,283,076	17,233,333	17,417,562	18,460,776	19,412,555	20,227,438	21,098,912

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Expense
 Budget 2012, Version 1
 Facilities & Fleet Management (F610)

Fund & Index Code	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
CAPITAL IMPROVEMENT (CPGCP401)									
970 Capital Outlay	44,849	55,000	55,000	55,000	0	0	0	0	0
CAPITAL IMPROVEMENT (CPGCP401) Total	44,849	55,000	55,000	55,000	0	0	0	0	0
GENERAL FUND OPERATING (GFGEN101)									
700 Personal Services	64,928	0	0	0	0	0	0	0	0
726 Supplies	1,120	0	0	0	0	0	0	0	0
800 Other Services And Charges	72,620	0	0	0	0	0	0	0	0
GENERAL FUND OPERATING (GFGEN101) Total	138,669	0	0	0	0	0	0	0	0
MOTOR EQUIPMENT SYSTEM (IS641641)									
700 Personal Services	2,449,059	2,945,024	2,945,024	2,460,591	2,903,164	3,009,930	3,137,197	3,250,667	3,326,542
726 Supplies	2,748,779	3,680,000	3,680,000	3,150,300	3,337,100	3,522,100	3,595,600	3,672,775	3,753,809
800 Other Services And Charges	3,572,083	534,518	534,518	560,609	618,681	614,864	629,231	643,529	661,292
970 Capital Outlay	16,875	3,665,050	3,665,050	1,435,741	4,695,422	5,074,376	8,283,661	5,606,074	6,019,117
990 Debt Service	255,477	241,218	241,218	196,217	140,050	108,294	84,678	120,000	120,000
996 Appropriation Lapse	0	(134,000)	(134,000)	0	(124,000)	(131,000)	(165,000)	(141,000)	(147,000)
999 Transfers Out	505,809	390,312	390,312	390,312	430,162	443,067	456,359	470,050	484,151
MOTOR EQUIPMENT SYSTEM (IS641641) Total	9,548,081	11,322,122	11,322,122	8,193,770	12,000,579	12,641,631	16,021,726	13,622,095	14,217,911

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Expense
 Budget 2012, Version 1
 Facilities & Fleet Management (F610)

Fund & Index Code		2010	2011	2011	2011	2012	2013	2014	2015	2016
		Actuals	Adopted	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
FACILITIES MANAGEMENT (IS651651)										
700	Personal Services	1,092,559	1,118,813	1,118,813	1,093,295	1,107,782	1,143,054	1,188,758	1,230,634	1,258,914
726	Supplies	366,743	202,000	202,000	182,000	187,000	208,060	214,302	220,730	227,353
800	Other Services And Charges	2,382,366	2,837,420	2,860,895	2,698,167	2,851,186	2,910,552	2,947,495	2,979,564	3,021,827
970	Capital Outlay	104,530	750,000	750,000	750,000	1,456,000	950,000	985,000	900,000	850,000
990	Debt Service	0	0	0	0	0	21,000	16,800	12,600	8,400
996	Appropriation Lapse	0	(52,000)	(52,000)	0	(55,000)	(57,000)	(58,000)	(60,000)	(61,000)
999	Transfers Out	494,913	444,570	444,570	406,853	496,700	505,203	510,785	514,763	522,271
FACILITIES MANAGEMENT (IS651651) Total		4,441,111	5,300,803	5,324,278	5,130,315	6,043,668	5,680,869	5,805,140	5,798,291	5,827,765
VEHICLE STORAGE FACILITY (SR235235)										
726	Supplies	0	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000
800	Other Services And Charges	0	394,323	394,323	333,199	330,132	339,261	355,317	365,975	376,832
970	Capital Outlay	0	0	0	263	0	0	0	0	0
999	Transfers Out	0	16,777	16,777	16,777	29,382	30,263	31,171	32,107	33,070
VEHICLE STORAGE FACILITY (SR235235) Total		0	520,885	520,885	453,784	461,057	474,513	495,607	510,925	525,203
Facilities & Fleet Management (F610) Total		14,172,710	17,198,809	17,222,284	13,832,869	18,505,304	18,797,014	22,322,473	19,931,311	20,570,878

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2012, Version 1
 Fiscal Services (F620)

Fund & Index Code	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
GENERAL FUND OPERATING (GFGEN101)									
500 Intergovernmental Revenues	0	18,151,695	18,151,695	19,268,890	12,755,283	13,137,941	13,532,080	13,938,042	14,356,183
600 Charges For Services	5,563,712	5,436,972	5,486,972	5,546,029	5,597,938	5,632,733	5,664,826	5,697,478	5,730,705
671 Other Revenue	3,892,066	11,000	11,000	551,638	14,000	14,000	14,000	14,000	14,000
695 Other Financing Sources	10,781,472	8,661,608	8,797,577	9,868,080	9,670,932	9,845,519	10,182,722	10,388,016	8,070,298
GENERAL FUND OPERATING (GFGEN101) Total	20,237,250	32,261,275	32,447,244	35,234,637	28,038,153	28,630,193	29,393,628	30,037,536	28,171,186
VEHICLE STORAGE FACILITY (SR235235)									
600 Charges For Services	518,754	0	0	0	0	0	0	0	0
671 Other Revenue	(4,657)	0	0	0	0	0	0	0	0
VEHICLE STORAGE FACILITY (SR235235) Total	514,097	0	0	0	0	0	0	0	0
Fiscal Services (F620) Total	20,751,347	32,261,275	32,447,244	35,234,637	28,038,153	28,630,193	29,393,628	30,037,536	28,171,186

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Expense
 Budget 2012, Version 1
 Fiscal Services (F620)

Fund & Index Code	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
GENERAL FUND OPERATING (GFGEN101)									
700 Personal Services	1,036,798	(493,471)	(493,471)	570,195	(6,664,876)	(6,818,923)	(7,085,001)	(7,278,343)	(7,485,526)
726 Supplies	7,926	38,201	38,201	38,014	36,590	35,590	35,590	35,590	35,590
800 Other Services And Charges	2,270,221	2,241,085	2,455,336	2,112,740	2,164,238	2,252,782	2,300,044	2,347,928	2,397,214
990 Debt Service	4,000	2,500	2,500	4,000	4,000	4,000	4,000	4,000	4,000
996 Appropriation Lapse	0	(2,500,000)	(2,500,000)	(3,000,000)	(3,000,000)	(3,000,000)	(3,000,000)	(3,000,000)	(3,000,000)
999 Transfers Out	12,996,520	15,348,308	15,370,572	16,230,738	17,762,969	16,587,917	11,379,614	6,976,170	5,795,944
GENERAL FUND OPERATING (GFGEN101) Total	16,315,464	14,636,623	14,873,138	15,955,687	10,302,921	9,061,366	3,634,247	(914,655)	(2,252,778)
VEHICLE STORAGE FACILITY (SR235235)									
700 Personal Services	133,768	0	0	0	0	0	0	0	0
726 Supplies	1,158	0	0	0	0	0	0	0	0
800 Other Services And Charges	356,330	0	0	0	0	0	0	0	0
999 Transfers Out	352,835	0	0	0	0	0	0	0	0
VEHICLE STORAGE FACILITY (SR235235) Total	844,092	0	0	0	0	0	0	0	0
Fiscal Services (F620) Total	17,159,556	14,636,623	14,873,138	15,955,687	10,302,921	9,061,366	3,634,247	(914,655)	(2,252,778)

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2012, Version 1
 Technology & Change Management (F630)

Fund & Index Code	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
CAPITAL IMPROVEMENT (CPGCP401)									
671 Other Revenue	44,315	0	0	0	0	0	0	0	0
CAPITAL IMPROVEMENT (CPGCP401) Total	44,315	0	0	0	0	0	0	0	0
GENERAL FUND OPERATING (GFGEN101)									
695 Other Financing Sources	4,568	0	0	0	0	0	0	0	0
GENERAL FUND OPERATING (GFGEN101) Total	4,568	0	0	0	0	0	0	0	0
INFORMATION TECHNOLOGY (IS671671)									
600 Charges For Services	8,334,830	6,466,868	6,466,868	6,361,356	5,963,605	6,965,640	7,173,736	7,388,073	7,608,842
664 Interest And Rents	2,699	0	0	0	0	0	0	0	0
671 Other Revenue	44	0	0	0	0	0	0	0	0
INFORMATION TECHNOLOGY (IS671671) Total	8,337,573	6,466,868	6,466,868	6,361,356	5,963,605	6,965,640	7,173,736	7,388,073	7,608,842
WIRELESS BROADBAND (IS671673)									
664 Interest And Rents	174,597	176,088	176,088	197,584	197,584	203,511	209,617	215,905	222,382
WIRELESS BROADBAND (IS671673) Total	174,597	176,088	176,088	197,584	197,584	203,511	209,617	215,905	222,382
Technology & Change Management (F630) Total	8,561,054	6,642,956	6,642,956	6,558,940	6,161,189	7,169,151	7,383,353	7,603,978	7,831,224

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Expense
 Budget 2012, Version 1
 Technology & Change Management (F630)

Fund & Index Code	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
GENERAL FUND OPERATING (GFGEN101)									
700 Personal Services	61,405	129,680	129,680	129,679	141,498	146,157	151,885	156,981	160,168
800 Other Services And Charges	2,439	70,021	70,021	70,897	72,070	73,362	74,594	75,669	76,835
GENERAL FUND OPERATING (GFGEN101) Total	63,844	199,701	199,701	200,576	213,568	219,519	226,479	232,650	237,003
INFORMATION TECHNOLOGY (IS671671)									
700 Personal Services	528,137	505,677	505,677	510,243	462,242	473,197	488,616	503,330	514,003
726 Supplies	249,635	49,410	49,410	44,487	35,261	35,309	35,358	35,409	36,397
800 Other Services And Charges	6,121,433	5,018,633	5,849,486	5,242,205	4,668,429	4,147,108	4,196,565	4,275,900	4,437,900
970 Capital Outlay	370,961	1,268,400	1,268,400	440,036	450,802	230,802	133,076	1,564,264	1,869,331
990 Debt Service	47,069	29,713	29,713	31,011	14,420	2,746	1,635	145	0
996 Appropriation Lapse	0	(68,435)	(68,435)	0	(61,839)	(58,190)	(59,664)	(59,569)	(60,552)
999 Transfers Out	365,515	357,602	357,602	282,702	301,946	300,216	302,884	188,833	97,183
INFORMATION TECHNOLOGY (IS671671) Total	7,682,751	7,161,000	7,991,853	6,550,684	5,871,261	5,131,189	5,098,471	6,508,312	6,894,262
WIRELESS BROADBAND (IS671673)									
800 Other Services And Charges	0	0	212,520	212,000	107,982	259,517	333,664	343,574	353,985
WIRELESS BROADBAND (IS671673) Total	0	0	212,520	212,000	107,982	259,517	333,664	343,574	353,985
Technology & Change Management (F630) Total	7,746,595	7,360,701	8,404,074	6,963,260	6,192,811	5,610,225	5,658,614	7,084,536	7,485,250

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2012, Version 1
 Treasury (F640)

Fund & Index Code	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
GRBA CARC - PHASE II (CPGBA528)									
664 Interest And Rents	6,409	7,100	7,100	2,850	0	0	0	0	0
GRBA CARC - PHASE II (CPGBA528) Total	6,409	7,100	7,100	2,850	0	0	0	0	0
CAPITAL RESERVE (CPGCP403)									
401 Taxes	7,507,676	7,292,756	7,292,756	7,499,457	7,448,804	7,437,058	7,503,041	7,669,020	7,893,912
664 Interest And Rents	0	15,000	15,000	0	0	0	0	0	0
CAPITAL RESERVE (CPGCP403) Total	7,507,676	7,307,756	7,307,756	7,499,457	7,448,804	7,437,058	7,503,041	7,669,020	7,893,912
BROWNFIELD REDEVOPMENT AUTHORITY (CUGBR768)									
401 Taxes	153,007	0	0	0	0	0	0	0	0
664 Interest And Rents	12,287	15,200	15,200	4,000	6,000	6,000	6,000	6,000	6,000
BROWNFIELD REDEVOPMENT AUTHORITY (CUGBR768) Total	165,294	15,200	15,200	4,000	6,000	6,000	6,000	6,000	6,000
DDA SCHOOL TAX INCREMENT (CUGDA763)									
401 Taxes	5,349,795	0	0	0	0	0	0	0	0
DDA SCHOOL TAX INCREMENT (CUGDA763) Total	5,349,795	0	0	0	0	0	0	0	0
DDA NON TAX INCREMENT (CUGDA764)									
664 Interest And Rents	74,753	97,725	97,725	35,000	40,000	45,000	45,000	45,000	45,000
DDA NON TAX INCREMENT (CUGDA764) Total	74,753	97,725	97,725	35,000	40,000	45,000	45,000	45,000	45,000

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2012, Version 1
 Treasury (F640)

Fund & Index Code	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
DDA LOCAL TAX INCREMENT (CUGDA765)									
401 Taxes	4,743,607	0	0	0	0	0	0	0	0
664 Interest And Rents	191,074	242,050	242,050	150,000	210,000	220,000	220,000	230,000	230,000
DDA LOCAL TAX INCREMENT (CUGDA765) Total	4,934,681	242,050	242,050	150,000	210,000	220,000	220,000	230,000	230,000
TAX INCREMENT FINANCE AUTHORITY (CUGTI766)									
401 Taxes	522,001	0	0	0	0	0	0	0	0
TAX INCREMENT FINANCE AUTHORITY (CUGTI766) Total	538,070	20,875	20,875	10,000	14,000	16,000	16,000	16,000	16,000
BELKNAP ICE ARENA (EN578578)									
664 Interest And Rents	3,719	3,650	3,650	2,900	3,000	3,100	3,200	3,200	3,500
BELKNAP ICE ARENA (EN578578) Total	3,719	3,650	3,650	2,900	3,000	3,100	3,200	3,200	3,500
AUTO PARKING OPERATING (ENAPS585)									
664 Interest And Rents	189,324	219,425	219,425	150,000	190,000	210,000	220,000	220,000	220,000
AUTO PARKING OPERATING (ENAPS585) Total	189,324	219,425	219,425	150,000	190,000	210,000	220,000	220,000	220,000
CEMETERY-GOLF COURSE (ENCCEM503)									
664 Interest And Rents	939	1,100	1,100	300	350	400	400	450	500
CEMETERY-GOLF COURSE (ENCCEM503) Total	939	1,100	1,100	300	350	400	400	450	500
RECEIVING/OPERATIONS (ENSDS500)									
664 Interest And Rents	180,391	203,400	203,400	160,000	290,000	345,000	445,000	445,000	445,000
RECEIVING/OPERATIONS (ENSDS500) Total	180,391	203,400	203,400	160,000	290,000	345,000	445,000	445,000	445,000

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2012, Version 1
 Treasury (F640)

Fund & Index Code	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
RECEIVING/OPERATIONS (ENWSS500)									
664 Interest And Rents	248,859	261,775	261,775	245,000	350,000	450,000	450,000	450,000	500,000
RECEIVING/OPERATIONS (ENWSS500) Total	248,859	261,775	261,775	245,000	350,000	450,000	450,000	450,000	500,000
ITP PROPERTY TAX (FDATX701)									
401 Taxes	4,553,091	0	0	0	0	0	0	0	0
ITP PROPERTY TAX (FDATX701) Total	4,553,091	0	0	0	0	0	0	0	0
GRAND RAPIDS PUBLIC SCHOOLS (FDATX707)									
401 Taxes	37,335,073	0	0	0	0	0	0	0	0
GRAND RAPIDS PUBLIC SCHOOLS (FDATX707) Total	37,335,073	0	0	0	0	0	0	0	0
KENT COUNTY TAX (FDATX708)									
401 Taxes	21,888,642	0	0	0	0	0	0	0	0
600 Charges For Services	5,008	0	0	0	0	0	0	0	0
671 Other Revenue	5,576	0	0	0	0	0	0	0	0
KENT COUNTY TAX (FDATX708) Total	21,899,226	0	0	0	0	0	0	0	0
KENT INTERMEDIATE SCHOOL DISTRICT (FDATX709)									
401 Taxes	19,183,042	0	0	0	0	0	0	0	0
KENT INTERMEDIATE SCHOOL DISTRICT (FDATX709) Total	19,183,042	0	0	0	0	0	0	0	0

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2012, Version 1
 Treasury (F640)

Fund & Index Code	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
GRAND RAPIDS COMMUNITY COLLEGE (FDATX710)									
401 Taxes	7,263,345	0	0	0	0	0	0	0	0
GRAND RAPIDS COMMUNITY COLLEGE (FDATX710) Total	7,263,345	0	0	0	0	0	0	0	0
STATE EDUCATION TAX (FDATX718)									
401 Taxes	23,737,472	0	0	0	0	0	0	0	0
STATE EDUCATION TAX (FDATX718) Total	23,737,472	0	0	0	0	0	0	0	0
CALEDONIA PUBLIC SCHOOLS (FDATX770)									
401 Taxes	61,819	0	0	0	0	0	0	0	0
CALEDONIA PUBLIC SCHOOLS (FDATX770) Total	61,819	0	0	0	0	0	0	0	0
FOREST HILLS PUBLIC SCHOOLS (FDATX771)									
401 Taxes	1,294,203	0	0	0	0	0	0	0	0
FOREST HILLS PUBLIC SCHOOLS (FDATX771) Total	1,294,203	0	0	0	0	0	0	0	0
GRANDVILLE PUBLIC SCHOOLS (FDATX772)									
401 Taxes	846	0	0	0	0	0	0	0	0
GRANDVILLE PUBLIC SCHOOLS (FDATX772) Total	846	0	0	0	0	0	0	0	0
GODWIN PUBLIC SCHOOLS (FDATX773)									
401 Taxes	467,798	0	0	0	0	0	0	0	0
671 Other Revenue	13,525	0	0	0	0	0	0	0	0
GODWIN PUBLIC SCHOOLS (FDATX773) Total	481,323	0	0	0	0	0	0	0	0

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2012, Version 1
 Treasury (F640)

Fund & Index Code	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
KENTWOOD PUBLIC SCHOOLS (FDATX774)									
401 Taxes	3,140,016	0	0	0	0	0	0	0	0
KENTWOOD PUBLIC SCHOOLS (FDATX774) Total	3,140,016	0	0	0	0	0	0	0	0
KENOWA HILLS PUBLIC SCHOOLS (FDATX775)									
401 Taxes	6,881	0	0	0	0	0	0	0	0
KENOWA HILLS PUBLIC SCHOOLS (FDATX775) Total	6,881	0	0	0	0	0	0	0	0
GENERAL FUND OPERATING (GFGEN101)									
401 Taxes	64,728,788	68,369,978	68,369,978	67,302,203	69,103,890	70,564,284	72,268,992	74,283,833	76,499,938
600 Charges For Services	243,417	193,750	193,750	196,750	196,250	195,750	195,750	195,750	195,750
655 Fines And Forfeitures	1,704,993	1,926,300	1,926,300	1,582,000	1,662,000	1,712,000	1,712,000	1,712,000	1,712,000
664 Interest And Rents	609,977	593,000	593,000	400,000	550,000	600,000	600,000	600,000	600,000
671 Other Revenue	151,699	110,970	110,970	75,830	70,830	70,830	70,830	70,830	70,830
GENERAL FUND OPERATING (GFGEN101) Total	67,438,874	71,193,998	71,193,998	69,556,783	71,582,970	73,142,864	74,847,572	76,862,413	79,078,518
GENERAL FUND GRANTS (GFGEN102)									
664 Interest And Rents	199	0	0	0	0	0	0	0	0
GENERAL FUND GRANTS (GFGEN102) Total	199	0	0	0	0	0	0	0	0
MOTOR EQUIPMENT SYSTEM (IS641641)									
664 Interest And Rents	73,854	62,050	62,050	75,000	95,000	110,000	110,000	110,000	110,000
MOTOR EQUIPMENT SYSTEM (IS641641) Total	73,854	62,050	62,050	75,000	95,000	110,000	110,000	110,000	110,000

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2012, Version 1
 Treasury (F640)

Fund & Index Code	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
FACILITIES MANAGEMENT (IS651651)									
664 Interest And Rents	18,635	16,075	16,075	16,075	15,000	15,000	15,000	15,000	15,000
FACILITIES MANAGEMENT (IS651651) Total	18,635	16,075	16,075	16,075	15,000	15,000	15,000	15,000	15,000
ENGINEERING SERVICES (IS661661)									
664 Interest And Rents	16,659	18,025	18,025	8,500	9,500	9,500	10,000	10,000	10,000
ENGINEERING SERVICES (IS661661) Total	16,659	18,025	18,025	8,500	9,500	9,500	10,000	10,000	10,000
INFORMATION TECHNOLOGY (IS671671)									
664 Interest And Rents	65,241	58,850	58,850	50,000	80,000	80,000	80,000	80,000	80,000
INFORMATION TECHNOLOGY (IS671671) Total	65,241	58,850	58,850	50,000	80,000	80,000	80,000	80,000	80,000
HEALTH INSURANCE (ISINS637)									
664 Interest And Rents	111,037	104,025	104,025	145,000	160,000	160,000	160,000	160,000	160,000
HEALTH INSURANCE (ISINS637) Total	111,037	104,025	104,025	145,000	160,000	160,000	160,000	160,000	160,000
OTHER RESERVES (ISINS638)									
664 Interest And Rents	125,942	140,125	140,125	140,125	150,000	150,000	150,000	150,000	150,000
OTHER RESERVES (ISINS638) Total	125,942	140,125	140,125	140,125	150,000	150,000	150,000	150,000	150,000
CEMETERY PERPETUAL CARE (PFCEM150)									
664 Interest And Rents	64,076	80,000	80,000	49,500	52,500	60,000	60,000	60,000	60,000
CEMETERY PERPETUAL CARE (PFCEM150) Total	64,076	80,000	80,000	49,500	52,500	60,000	60,000	60,000	60,000

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2012, Version 1
 Treasury (F640)

Fund & Index Code	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
MICHIGAN JUSTICE TRAINING (SR216216)									
664 Interest And Rents	1,616	2,150	2,150	650	1,000	1,000	1,000	1,000	1,000
MICHIGAN JUSTICE TRAINING (SR216216) Total	1,616	2,150	2,150	650	1,000	1,000	1,000	1,000	1,000
REFUSE COLLECTION (SR226226)									
401 Taxes	7,770,099	7,667,420	7,667,420	7,578,668	7,379,814	7,260,627	7,252,230	7,384,719	7,598,848
664 Interest And Rents	90,307	98,250	98,250	45,000	55,000	60,000	65,000	65,000	65,000
REFUSE COLLECTION (SR226226) Total	7,860,406	7,765,670	7,765,670	7,623,668	7,434,814	7,320,627	7,317,230	7,449,719	7,663,848
VEHICLE STORAGE FACILITY (SR235235)									
664 Interest And Rents	1,857	3,150	3,150	1,800	2,500	2,550	3,975	8,450	8,450
VEHICLE STORAGE FACILITY (SR235235) Total	1,857	3,150	3,150	1,800	2,500	2,550	3,975	8,450	8,450
PROPERTY MANAGEMENT (SR246248)									
664 Interest And Rents	10,481	11,150	11,150	7,500	8,500	9,500	10,500	10,500	11,000
PROPERTY MANAGEMENT (SR246248) Total	10,481	11,150	11,150	7,500	8,500	9,500	10,500	10,500	11,000
BUILDING INSPECTIONS (SR249249)									
664 Interest And Rents	36,950	42,825	42,825	11,000	13,000	14,000	15,000	15,000	16,000
BUILDING INSPECTIONS (SR249249) Total	36,950	42,825	42,825	11,000	13,000	14,000	15,000	15,000	16,000
DNR PROPERTIES (SR253253)									
664 Interest And Rents	2,092	2,550	2,550	700	1,500	1,800	2,000	2,000	2,200
DNR PROPERTIES (SR253253) Total	2,092	2,550	2,550	700	1,500	1,800	2,000	2,000	2,200

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2012, Version 1
 Treasury (F640)

Fund & Index Code	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
SIDEWALK REPAIR (SR256256)									
664 Interest And Rents	6,414	6,550	6,550	2,200	2,300	2,500	2,500	2,800	3,000
SIDEWALK REPAIR (SR256256) Total	6,414	6,550	6,550	2,200	2,300	2,500	2,500	2,800	3,000
DRUG LAW ENFORCEMENT (SR265265)									
664 Interest And Rents	14,656	15,450	15,450	2,400	3,200	4,000	6,000	8,000	8,000
DRUG LAW ENFORCEMENT (SR265265) Total	14,656	15,450	15,450	2,400	3,200	4,000	6,000	8,000	8,000
DRUG LAW ENFORCEMENT - 266 (SR265266)									
664 Interest And Rents	917	7,075	7,075	0	0	0	0	0	0
DRUG LAW ENFORCEMENT - 266 (SR265266) Total	917	7,075	7,075	0	0	0	0	0	0
DOWNTOWN IMPROVEMENT DISTRICT (SRDID247)									
664 Interest And Rents	6,062	7,675	7,675	900	1,200	1,300	1,400	1,400	1,500
DOWNTOWN IMPROVEMENT DISTRICT (SRDID247) Total	6,062	7,675	7,675	900	1,200	1,300	1,400	1,400	1,500
ECONOMIC DEVELOPMENT (SREDC260)									
664 Interest And Rents	10,420	10,475	10,475	0	0	0	0	0	0
ECONOMIC DEVELOPMENT (SREDC260) Total	10,420	10,475	10,475	0	0	0	0	0	0
HISTORICAL COMMISSION (SRGEN213)									
664 Interest And Rents	683	825	825	0	0	0	0	0	0
HISTORICAL COMMISSION (SRGEN213) Total	683	825	825	0	0	0	0	0	0

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2012, Version 1
 Treasury (F640)

Fund & Index Code		2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
GENERAL TRUST (SRGEN220)										
664	Interest And Rents	780	725	725	0	0	0	0	0	700
GENERAL TRUST (SRGEN220) Total		780	725	725	0	0	0	0	0	700
AMAN PARK/INDIAN TRAILS (SRGEN225)										
664	Interest And Rents	294	300	300	0	0	0	0	0	0
AMAN PARK/INDIAN TRAILS (SRGEN225) Total		294	300	300	0	0	0	0	0	0
OTHER GRANTS (SRGRT254)										
664	Interest And Rents	3,182	3,225	3,225	1,450	1,550	1,800	1,900	1,900	2,000
OTHER GRANTS (SRGRT254) Total		3,182	3,225	3,225	1,450	1,550	1,800	1,900	1,900	2,000
LIBRARY TRUST (SRLIB205)										
664	Interest And Rents	3,978	4,525	4,525	2,800	3,500	3,550	3,550	4,000	4,000
LIBRARY TRUST (SRLIB205) Total		3,978	4,525	4,525	2,800	3,500	3,550	3,550	4,000	4,000
PUBLIC LIBRARY OPERATING (SRLIB218)										
401	Taxes	9,464,956	9,188,200	9,188,200	8,864,412	8,634,725	8,496,906	8,485,280	8,638,284	8,887,775
664	Interest And Rents	104,634	101,325	101,325	105,000	100,000	110,000	120,000	130,000	140,000
PUBLIC LIBRARY OPERATING (SRLIB218) Total		9,569,590	9,289,525	9,289,525	8,969,412	8,734,725	8,606,906	8,605,280	8,768,284	9,027,775
PUBLIC LIBRARY GRANTS/PROJECTS (SRLIB219)										
401	Taxes	1,736,523	1,685,706	1,685,706	1,626,260	1,582,951	1,558,057	1,555,936	1,583,934	1,629,636
664	Interest And Rents	33,530	35,750	35,750	25,000	30,000	35,000	35,000	35,000	35,000
PUBLIC LIBRARY GRANTS/PROJECTS (SRLIB219) Total		1,770,053	1,721,456	1,721,456	1,651,260	1,612,951	1,593,057	1,590,936	1,618,934	1,664,636

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2012, Version 1
 Treasury (F640)

Fund & Index Code	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
MAJOR STREETS (SRSTR202)									
664 Interest And Rents	2	0	0	0	0	0	0	0	0
MAJOR STREETS (SRSTR202) Total	2	0	0	0	0	0	0	0	0
LOCAL STREETS (SRSTR203)									
664 Interest And Rents	43,153	51,700	51,700	25,000	30,000	35,000	40,000	40,000	40,000
LOCAL STREETS (SRSTR203) Total	43,153	51,700	51,700	25,000	30,000	35,000	40,000	40,000	40,000
TRANSFORMATION (SRTRN207)									
401 Taxes	0	0	0	8,505,998	8,846,238	9,111,625	9,384,974	9,666,523	0
500 Intergovernmental Revenues	0	0	0	0	4,570,056	0	0	0	0
TRANSFORMATION (SRTRN207) Total	0	0	0	8,505,998	13,416,294	9,111,625	9,384,974	9,666,523	0
Treasury (F640) Total	225,414,351	99,000,205	99,000,205	105,107,228	111,964,158	109,169,137	111,327,458	114,130,593	107,477,539

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Expense
 Budget 2012, Version 1
 Treasury (F640)

Fund & Index Code	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
AUTO PARKING OPERATING (ENAPS585)									
800 Other Services And Charges	34,671	35,000	35,000	46,000	48,000	50,000	52,000	54,000	56,000
AUTO PARKING OPERATING (ENAPS585) Total	34,671	35,000	35,000	46,000	48,000	50,000	52,000	54,000	56,000
RECEIVING/OPERATIONS (ENWSS500)									
700 Personal Services	253,370	254,960	250,138	239,318	288,887	301,338	315,166	327,518	336,237
726 Supplies	4,265	4,800	4,800	4,500	4,800	5,000	5,100	5,200	5,300
800 Other Services And Charges	160,661	100,410	100,860	160,272	157,820	164,750	168,029	171,359	173,838
970 Capital Outlay	0	2,000	6,372	64,555	2,000	2,000	2,000	2,000	2,000
RECEIVING/OPERATIONS (ENWSS500) Total	418,296	362,170	362,170	468,645	453,507	473,088	490,295	506,077	517,375
ITP PROPERTY TAX (FDATX701)									
800 Other Services And Charges	4,553,091	0	0	0	0	0	0	0	0
ITP PROPERTY TAX (FDATX701) Total	4,553,091	0	0	0	0	0	0	0	0
GRAND RAPIDS PUBLIC SCHOOLS (FDATX707)									
800 Other Services And Charges	37,335,073	0	0	0	0	0	0	0	0
GRAND RAPIDS PUBLIC SCHOOLS (FDATX707) Total	37,335,073	0	0	0	0	0	0	0	0
KENT COUNTY TAX (FDATX708)									
800 Other Services And Charges	21,899,226	0	0	0	0	0	0	0	0
KENT COUNTY TAX (FDATX708) Total	21,899,226	0	0	0	0	0	0	0	0
KENT INTERMEDIATE SCHOOL DISTRICT (FDATX709)									
800 Other Services And Charges	19,183,042	0	0	0	0	0	0	0	0
KENT INTERMEDIATE SCHOOL DISTRICT (FDATX709) Total	19,183,042	0	0	0	0	0	0	0	0

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Expense
 Budget 2012, Version 1
 Treasury (F640)

Fund & Index Code	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
GRAND RAPIDS COMMUNITY COLLEGE (FDATX710)									
800 Other Services And Charges	7,263,345	0	0	0	0	0	0	0	0
GRAND RAPIDS COMMUNITY COLLEGE (FDATX710) Total	7,263,345	0	0	0	0	0	0	0	0
STATE EDUCATION TAX (FDATX718)									
800 Other Services And Charges	23,737,472	0	0	0	0	0	0	0	0
STATE EDUCATION TAX (FDATX718) Total	23,737,472	0	0	0	0	0	0	0	0
CALEDONIA PUBLIC SCHOOLS (FDATX770)									
800 Other Services And Charges	61,819	0	0	0	0	0	0	0	0
CALEDONIA PUBLIC SCHOOLS (FDATX770) Total	61,819	0	0	0	0	0	0	0	0
FOREST HILLS PUBLIC SCHOOLS (FDATX771)									
800 Other Services And Charges	1,294,203	0	0	0	0	0	0	0	0
FOREST HILLS PUBLIC SCHOOLS (FDATX771) Total	1,294,203	0	0	0	0	0	0	0	0
GRANDVILLE PUBLIC SCHOOLS (FDATX772)									
800 Other Services And Charges	846	0	0	0	0	0	0	0	0
GRANDVILLE PUBLIC SCHOOLS (FDATX772) Total	846	0	0	0	0	0	0	0	0
GODWIN PUBLIC SCHOOLS (FDATX773)									
800 Other Services And Charges	481,323	0	0	0	0	0	0	0	0
GODWIN PUBLIC SCHOOLS (FDATX773) Total	481,323	0	0	0	0	0	0	0	0

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Expense
 Budget 2012, Version 1
 Treasury (F640)

Fund & Index Code	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
KENTWOOD PUBLIC SCHOOLS (FDATX774)									
800 Other Services And Charges	3,140,016	0	0	0	0	0	0	0	0
KENTWOOD PUBLIC SCHOOLS (FDATX774) Total	3,140,016	0	0	0	0	0	0	0	0
KENOWA HILLS PUBLIC SCHOOLS (FDATX775)									
800 Other Services And Charges	6,881	0	0	0	0	0	0	0	0
KENOWA HILLS PUBLIC SCHOOLS (FDATX775) Total	6,881	0	0	0	0	0	0	0	0
GENERAL FUND OPERATING (GFGEN101)									
700 Personal Services	4,194,557	4,686,986	4,639,690	4,511,018	5,074,493	5,247,653	5,482,231	5,691,342	5,831,172
726 Supplies	258,312	309,812	309,812	330,640	315,973	317,848	327,772	329,254	355,687
800 Other Services And Charges	1,373,522	1,511,278	1,516,761	1,520,109	1,563,567	1,539,949	1,604,818	1,603,121	1,675,836
970 Capital Outlay	18,729	55,000	96,814	94,500	28,800	48,000	25,000	45,000	36,000
GENERAL FUND OPERATING (GFGEN101) Total	5,845,120	6,563,076	6,563,076	6,456,267	6,982,833	7,153,450	7,439,821	7,668,717	7,898,695
REFUSE COLLECTION (SR226226)									
700 Personal Services	18,434	40,337	40,337	37,957	55,840	58,312	61,140	63,647	65,409
726 Supplies	24	400	400	380	400	450	450	450	450
800 Other Services And Charges	9,929	6,494	6,494	11,594	7,216	7,913	8,035	8,217	8,408
REFUSE COLLECTION (SR226226) Total	28,388	47,231	47,231	49,931	63,456	66,675	69,625	72,314	74,267
TRANSFORMATION (SRTRN207)									
999 Transfers Out	0	0	0	1,198,094	3,277,672	2,767,672	2,476,682	2,501,448	0
TRANSFORMATION (SRTRN207) Total	0	0	0	1,198,094	3,277,672	2,767,672	2,476,682	2,501,448	0
Treasury (F640) Total	125,282,815	7,007,477	7,007,477	8,218,937	10,825,468	10,510,885	10,528,423	10,802,556	8,546,337

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2012, Version 1
 Comptroller's Office (F650)

Fund & Index Code	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
GENERAL FUND OPERATING (GFGEN101)									
600 Charges For Services	517	350	350	350	350	350	350	350	350
664 Interest And Rents	129	0	0	(92)	0	0	0	0	0
671 Other Revenue	5,643	600	600	2,795	1,510	1,510	1,510	1,510	1,510
GENERAL FUND OPERATING (GFGEN101) Total	6,290	950	950	3,053	1,860	1,860	1,860	1,860	1,860
Comptroller's Office (F650) Total	6,290	950	950	3,053	1,860	1,860	1,860	1,860	1,860

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Expense
 Budget 2012, Version 1
 Comptroller's Office (F650)

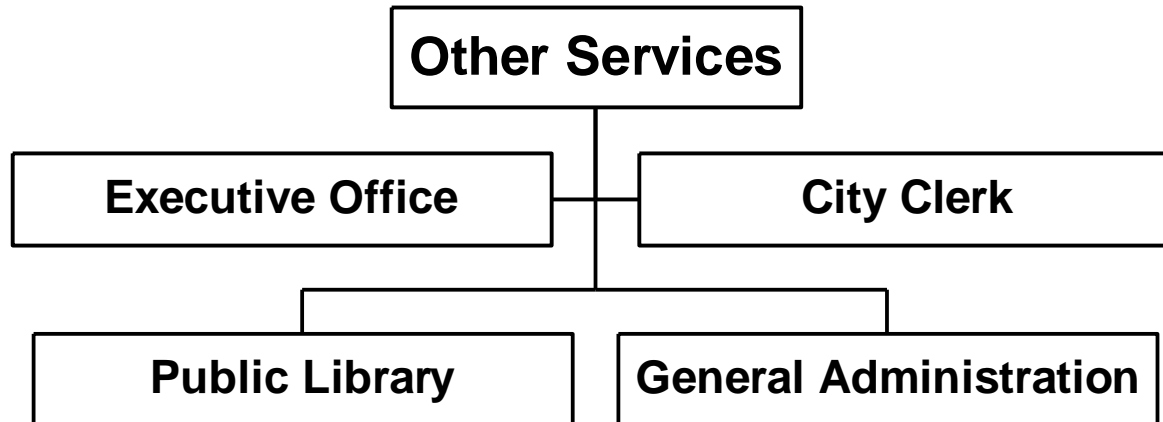
Fund & Index Code	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
GENERAL FUND OPERATING (GFGEN101)									
700 Personal Services	1,478,815	1,516,998	1,516,998	1,517,911	1,698,504	1,759,710	1,838,198	1,907,824	1,957,366
726 Supplies	41,210	37,645	37,646	39,870	50,800	51,100	51,400	51,400	51,400
800 Other Services And Charges	782,468	709,403	709,403	700,803	926,372	951,202	993,492	1,005,941	1,034,163
970 Capital Outlay	5,895	0	0	0	0	0	0	0	0
GENERAL FUND OPERATING (GFGEN101) Total	2,308,387	2,264,046	2,264,047	2,258,584	2,675,676	2,762,012	2,883,090	2,965,165	3,042,929
Comptroller's Office (F650) Total	2,308,387	2,264,046	2,264,047	2,258,584	2,675,676	2,762,012	2,883,090	2,965,165	3,042,929

Other Services INTRODUCTION

Group Mission Statement

Improve and maintain the provision of essential services as required by City and State laws.

ORGANIZATIONAL STRUCTURE



Other Services

Functional Group Funding:

Fund Type	Other Services Funding		2012 Fund Type Totals
Capital Projects	7,987,423	56.42 %	14,157,773
Debt Service	0	0.00 %	1,349,310
Enterprise	0	0.00 %	113,093,496
Fiduciary	0	0.00 %	20,120,140
General Fund	3,034,036	2.70 %	112,377,694
Internal Service	0	0.00 %	56,551,254
Permanent Funds	0	0.00 %	214,120
Special Revenue	11,562,378	14.19 %	81,474,248
TOTAL FUNCTIONAL GROUP FUNDING	22,583,836	5.66 %	399,338,035

Other Services (OT)

Departmental Funding:

Page	Department	Subfund	2012 Appropriation Budget	Fund Stmt Page Reference
239	Public Library (A110)	PUBLIC LIBRARY OPERATING (SRLIB218)	9,698,870	113
		PUBLIC LIBRARY GRANTS/PROJECTS (SRLIB219)	1,863,508	113
			<u>11,562,378</u>	
241	Clerk's Office (A120)	CAPITAL IMPROVEMENT (CPGCP401)	75,000	144
		GENERAL FUND OPERATING (GFGEN101)	1,778,136	84
			<u>1,853,136</u>	
243	Executive Office (A130)	CAPITAL IMPROVEMENT (CPGCP401)	69,135	144
		CAPITAL RESERVE (CPGCP403)	7,843,288	149
		GENERAL FUND OPERATING (GFGEN101)	1,255,900	84
			<u>9,168,323</u>	
	Other Services (OT) Total		<u>22,583,836</u>	

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2012, Version 1
 Public Library (A110)

Fund & Index Code	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
PUBLIC LIBRARY OPERATING (SRLIB218)									
401 Taxes	0	38,000	38,000	308,243	38,000	38,000	38,000	38,000	38,000
500 Intergovernmental Revenues	351,295	411,400	411,400	465,434	411,400	410,000	410,000	410,000	410,000
600 Charges For Services	130,510	19,000	120,000	135,000	135,000	135,000	135,000	135,000	135,000
655 Fines And Forfeitures	196,096	230,000	230,000	210,000	230,000	230,000	230,000	230,000	230,000
671 Other Revenue	52	15,000	15,000	0	0	0	0	0	0
PUBLIC LIBRARY OPERATING (SRLIB218) Total	677,953	713,400	814,400	1,118,677	814,400	813,000	813,000	813,000	813,000
PUBLIC LIBRARY GRANTS/PROJECTS (SRLIB219)									
401 Taxes	0	0	0	43,817	0	0	0	0	0
500 Intergovernmental Revenues	38,848	0	0	0	0	0	0	0	0
PUBLIC LIBRARY GRANTS/PROJECTS (SRLIB219) Total	38,848	0	0	43,817	0	0	0	0	0
Public Library (A110) Total	716,801	713,400	814,400	1,162,494	814,400	813,000	813,000	813,000	813,000

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Expense
 Budget 2012, Version 1
 Public Library (A110)

Fund & Index Code	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
LIBRARY TRUST (SRLIB205)									
970 Capital Outlay	274	0	0	0	0	0	0	0	0
LIBRARY TRUST (SRLIB205) Total	274	0	0	0	0	0	0	0	0
PUBLIC LIBRARY OPERATING (SRLIB218)									
700 Personal Services	6,592,419	6,825,418	6,825,418	6,626,500	6,454,798	6,793,841	7,118,208	7,411,625	7,628,376
726 Supplies	96,971	115,900	115,900	105,000	97,500	94,500	96,500	96,600	98,600
800 Other Services And Charges	1,844,497	1,547,853	1,547,853	1,530,620	1,522,729	1,330,669	1,349,802	1,376,064	1,392,386
970 Capital Outlay	1,325,350	1,273,000	1,273,000	1,273,000	1,283,000	1,293,000	1,303,000	1,313,000	1,323,000
999 Transfers Out	432,883	328,332	328,332	328,332	340,843	351,068	361,600	372,448	383,622
PUBLIC LIBRARY OPERATING (SRLIB218) Total	10,292,121	10,090,503	10,090,503	9,863,452	9,698,870	9,863,078	10,229,110	10,569,737	10,825,984
PUBLIC LIBRARY GRANTS/PROJECTS (SRLIB219)									
800 Other Services And Charges	8,387	0	0	0	0	0	0	0	0
970 Capital Outlay	152,477	109,000	109,000	109,000	96,458	100,000	110,000	120,000	120,000
990 Debt Service	300	0	0	0	0	0	0	0	0
999 Transfers Out	1,663,078	1,712,650	1,712,650	1,712,650	1,767,050	1,816,800	1,876,050	1,934,050	1,990,550
PUBLIC LIBRARY GRANTS/PROJECTS (SRLIB219) Total	1,824,241	1,821,650	1,821,650	1,821,650	1,863,508	1,916,800	1,986,050	2,054,050	2,110,550
Public Library (A110) Total	12,116,636	11,912,153	11,912,153	11,685,102	11,562,378	11,779,878	12,215,160	12,623,787	12,936,534

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2012, Version 1
 Clerk's Office (A120)

Fund & Index Code	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
CAPITAL IMPROVEMENT (CPGCP401)									
695 Other Financing Sources	0	0	0	0	75,000	0	0	0	0
CAPITAL IMPROVEMENT (CPGCP401) Total	0	0	0	0	75,000	0	0	0	0
GENERAL FUND OPERATING (GFGEN101)									
450 Licenses And Permits	203,450	175,000	175,000	175,000	180,000	180,000	180,000	185,000	185,000
500 Intergovernmental Revenues	167,456	0	0	0	0	0	0	0	0
600 Charges For Services	38,014	35,500	35,500	42,000	37,500	37,500	37,500	37,500	37,500
671 Other Revenue	0	90,698	90,698	90,698	87,396	87,896	87,896	87,971	87,971
GENERAL FUND OPERATING (GFGEN101) Total	408,919	301,198	301,198	307,698	304,896	305,396	305,396	310,471	310,471
Clerk's Office (A120) Total	408,919	301,198	301,198	307,698	379,896	305,396	305,396	310,471	310,471

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Expense
 Budget 2012, Version 1
 Clerk's Office (A120)

Fund & Index Code	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
CAPITAL IMPROVEMENT (CPGCP401)									
970 Capital Outlay	0	0	0	0	75,000	0	0	0	0
CAPITAL IMPROVEMENT (CPGCP401) Total	0	0	0	0	75,000	0	0	0	0
GENERAL FUND OPERATING (GFGEN101)									
700 Personal Services	1,020,417	1,236,981	1,236,981	1,216,716	1,218,648	1,391,297	1,301,467	1,483,842	1,413,484
726 Supplies	94,888	118,500	124,000	124,000	125,500	124,000	116,000	124,500	116,500
800 Other Services And Charges	337,423	374,891	382,426	375,676	427,164	389,397	396,545	407,080	414,400
970 Capital Outlay	0	8,773	8,773	3,773	6,824	6,824	6,824	6,824	6,824
GENERAL FUND OPERATING (GFGEN101) Total	1,452,728	1,739,145	1,752,180	1,720,165	1,778,136	1,911,518	1,820,836	2,022,246	1,951,208
Clerk's Office (A120) Total	1,452,728	1,739,145	1,752,180	1,720,165	1,853,136	1,911,518	1,820,836	2,022,246	1,951,208

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2012, Version 1
 Executive Office (A130)

Fund & Index Code	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
CAPITAL IMPROVEMENT (CPGCP401)									
500 Intergovernmental Revenues	0	0	0	0	26,742	0	0	0	0
664 Interest And Rents	3,945	0	0	0	0	0	0	0	0
695 Other Financing Sources	198,234	0	0	0	42,393	3,575,761	3,812,000	3,035,000	1,891,200
CAPITAL IMPROVEMENT (CPGCP401) Total	202,179	0	0	0	69,135	3,575,761	3,812,000	3,035,000	1,891,200
CAPITAL RESERVE (CPGCP403)									
671 Other Revenue	0	0	0	0	0	1,399,959	2,059,417	922,326	0
695 Other Financing Sources	142,403	144,230	144,230	144,230	341,620	143,273	144,751	141,794	143,099
CAPITAL RESERVE (CPGCP403) Total	142,403	144,230	144,230	144,230	341,620	1,543,232	2,204,168	1,064,120	143,099
GENERAL FUND OPERATING (GFGEN101)									
500 Intergovernmental Revenues	19,268,890	0	0	0	0	0	0	0	0
600 Charges For Services	1,017	300	300	300	1,050	1,000	1,000	1,000	1,000
695 Other Financing Sources	7,199,254	0	0	0	0	0	0	0	0
GENERAL FUND OPERATING (GFGEN101) Total	26,469,161	300	300	300	1,050	1,000	1,000	1,000	1,000
GENERAL FUND GRANTS (GFGEN102)									
600 Charges For Services	10,000	0	0	0	0	0	0	0	0
GENERAL FUND GRANTS (GFGEN102) Total	10,000	0	0	0	0	0	0	0	0
Executive Office (A130) Total	26,823,743	144,530	144,530	144,530	411,805	5,119,993	6,017,168	4,100,120	2,035,299

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Expense
 Budget 2012, Version 1
 Executive Office (A130)

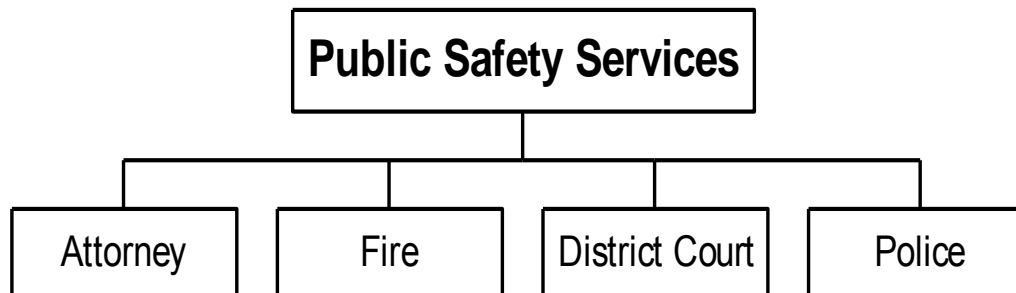
Fund & Index Code	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
CAPITAL IMPROVEMENT (CPGCP401)									
970 Capital Outlay	13,189	0	0	0	69,135	3,663,500	3,812,000	3,035,000	1,891,200
990 Debt Service	14,912	0	0	0	0	0	0	0	0
999 Transfers Out	480,262	0	0	0	0	0	0	0	0
CAPITAL IMPROVEMENT (CPGCP401) Total	508,363	0	0	0	69,135	3,663,500	3,812,000	3,035,000	1,891,200
CAPITAL RESERVE (CPGCP403)									
800 Other Services And Charges	184,692	184,692	184,692	184,692	184,692	184,692	184,692	184,692	184,692
990 Debt Service	1,590,870	1,730,198	1,730,198	1,730,198	1,735,419	1,808,198	1,815,647	1,611,999	1,621,534
999 Transfers Out	5,954,832	5,340,510	5,340,510	5,340,510	5,923,177	7,522,232	7,706,870	6,936,449	5,799,894
CAPITAL RESERVE (CPGCP403) Total	7,730,393	7,255,400	7,255,400	7,255,400	7,843,288	9,515,122	9,707,209	8,733,140	7,606,120
GENERAL FUND OPERATING (GFGEN101)									
700 Personal Services	813,455	867,868	867,868	863,667	938,075	969,831	1,010,473	1,047,777	1,074,050
726 Supplies	6,181	7,500	7,500	6,750	7,500	0	0	0	0
800 Other Services And Charges	293,764	242,621	282,571	270,043	306,325	321,373	328,103	334,251	340,219
970 Capital Outlay	0	1,200	1,200	1,272	4,000	0	0	0	0
999 Transfers Out	2,700	0	0	0	0	0	0	0	0
GENERAL FUND OPERATING (GFGEN101) Total	1,116,100	1,119,189	1,159,139	1,141,732	1,255,900	1,291,204	1,338,576	1,382,028	1,414,269
GENERAL FUND GRANTS (GFGEN102)									
800 Other Services And Charges	11,462	0	0	0	0	0	0	0	0
GENERAL FUND GRANTS (GFGEN102) Total	11,462	0	0	0	0	0	0	0	0
Executive Office (A130) Total	9,366,318	8,374,589	8,414,539	8,397,132	9,168,323	14,469,826	14,857,785	13,150,168	10,911,589

Public Safety Services INTRODUCTION

Group Mission Statement

The mission of the Public Safety Service Group is to promote safety, security, and order within the geographical boundaries of the City of Grand Rapids through fire protection, law enforcement and legal representation and enhance urban living by planning, promoting, and assisting in community special and cultural events and celebrations,.

ORGANIZATIONAL STRUCTURE



Public Safety

Functional Group Funding:

Fund Type	Public Safety Funding		2012 Fund Type Totals
Capital Projects	817,866	5.78 %	14,157,773
Debt Service	0	0.00 %	1,349,310
Enterprise	0	0.00 %	113,093,496
Fiduciary	0	0.00 %	20,120,140
General Fund	77,240,982	68.73 %	112,377,694
Internal Service	0	0.00 %	56,551,254
Permanent Funds	0	0.00 %	214,120
Special Revenue	19,806,177	24.31 %	81,474,248
TOTAL FUNCTIONAL GROUP FUNDING	97,865,025	24.51 %	399,338,035

Public Safety (PS)

Departmental Funding:

Page	Department	Subfund	2012 Appropriation Budget	Fund Stmt Page Reference
248	Police (E510)	CAPITAL IMPROVEMENT (CPGCP401)	103,866	144
		GENERAL FUND OPERATING (GFGEN101)	45,980,006	84
		MICHIGAN JUSTICE TRAINING (SR216216)	68,000	110
		DRUG LAW ENFORCEMENT (SR265265)	480,405	103
		DRUG LAW ENFORCEMENT - 266 (SR265266)	(0)	
		COMMUNITY DISPATCH (SRDSP261)	6,321,997	100
		POLICE GRANTS (SRGRT255)	(0)	
			<u>52,954,275</u>	
252	Fire (E520)	CAPITAL IMPROVEMENT (CPGCP401)	714,000	144
		GENERAL FUND OPERATING (GFGEN101)	28,829,684	84
		FIRE GRANTS (SRGRT259)	(0)	
			<u>29,543,683</u>	

254	District Court (E530)			
		61ST DISTRICT COURT (CUDIS740)	12,935,775	152
		61ST DISTRICT COURT GRANTS (CUDIS741)	0	
			<u>12,935,775</u>	
256	Attorney's Office (E540)			
		GENERAL FUND OPERATING (GFGEN101)	2,431,292	84
			<u>2,431,292</u>	
	Public Safety (PS) Total		<u><u>97,865,025</u></u>	

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2012, Version 1
 Police (E510)

Fund & Index Code	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
CAPITAL IMPROVEMENT (CPGCP401)									
500 Intergovernmental Revenues	12,346	0	0	0	0	0	0	0	0
695 Other Financing Sources	158,000	50,000	50,000	50,000	103,866	0	0	0	0
CAPITAL IMPROVEMENT (CPGCP401) Total	170,346	50,000	50,000	50,000	103,866	0	0	0	0
GENERAL FUND OPERATING (GFGEN101)									
450 Licenses And Permits	43,234	41,100	41,100	46,000	46,000	46,000	46,000	46,000	46,000
500 Intergovernmental Revenues	324,046	157,000	157,000	157,000	157,000	157,000	157,000	157,000	157,000
600 Charges For Services	567,842	610,243	610,243	535,400	535,400	535,400	535,400	535,400	535,400
655 Fines And Forfeitures	408,848	370,000	370,000	370,000	400,000	411,100	411,100	411,100	422,533
664 Interest And Rents	73,516	69,000	69,000	67,000	67,000	67,000	67,000	67,000	67,000
671 Other Revenue	346,651	311,000	311,000	316,500	316,500	316,500	316,500	316,500	316,500
695 Other Financing Sources	(759,206)	0	(43,618)	0	0	0	0	0	0
GENERAL FUND OPERATING (GFGEN101) Total	1,004,930	1,558,343	1,514,725	1,491,900	1,521,900	1,533,000	1,533,000	1,533,000	1,544,433
GENERAL FUND GRANTS (GFGEN102)									
500 Intergovernmental Revenues	1,608,530	0	(2,912,351)	0	0	0	0	0	0
600 Charges For Services	37,538	0	0	0	0	0	0	0	0
664 Interest And Rents	1,518	0	1,716	0	0	0	0	0	0
671 Other Revenue	82,820	0	0	0	0	0	0	0	0
695 Other Financing Sources	758,781	0	43,618	0	0	0	0	0	0
GENERAL FUND GRANTS (GFGEN102) Total	2,489,187	0	(2,867,017)	0	0	0	0	0	0
MICHIGAN JUSTICE TRAINING (SR216216)									
500 Intergovernmental Revenues	65,049	76,000	76,000	68,000	68,000	68,000	68,000	68,000	68,000
671 Other Revenue	22,610	0	0	0	0	0	0	0	0
MICHIGAN JUSTICE TRAINING (SR216216) Total	87,659	76,000	76,000	68,000	68,000	68,000	68,000	68,000	68,000

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2012, Version 1
 Police (E510)

Fund & Index Code	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
DRUG LAW ENFORCEMENT (SR265265)									
500 Intergovernmental Revenues	7,257	15,000	15,000	20,000	20,000	20,000	20,000	20,000	25,000
600 Charges For Services	102,734	70,200	70,200	55,200	55,300	57,300	57,300	57,300	57,300
664 Interest And Rents	1,026	0	0	0	0	0	0	0	0
671 Other Revenue	266,093	325,000	330,000	330,980	335,000	335,000	335,000	335,000	335,000
695 Other Financing Sources	425	0	0	0	0	0	0	0	0
DRUG LAW ENFORCEMENT (SR265265) Total	377,535	410,200	415,200	406,180	410,300	412,300	412,300	412,300	417,300
DRUG LAW ENFORCEMENT - 266 (SR265266)									
500 Intergovernmental Revenues	32,649	0	0	0	0	0	0	0	0
600 Charges For Services	1,062,508	283,000	283,000	0	0	0	0	0	0
664 Interest And Rents	6,996	4,000	4,000	0	0	0	0	0	0
671 Other Revenue	6,283	5,100	5,100	0	0	0	0	0	0
DRUG LAW ENFORCEMENT - 266 (SR265266) Total	1,108,436	292,100	292,100	0	0	0	0	0	0
COMMUNITY DISPATCH (SRDSP261)									
500 Intergovernmental Revenues	0	132,036	132,036	196,167	0	0	0	0	0
600 Charges For Services	0	400	400	39,043	0	0	0	0	0
671 Other Revenue	0	2,388,988	2,388,988	2,481,744	2,616,254	2,712,156	2,700,828	2,783,075	2,773,004
695 Other Financing Sources	0	3,131,796	3,131,796	3,728,711	3,949,912	4,295,142	4,254,363	4,550,439	4,514,180
COMMUNITY DISPATCH (SRDSP261) Total	0	5,653,220	5,653,220	6,445,665	6,566,166	7,007,298	6,955,191	7,333,514	7,287,184
POLICE GRANTS (SRGRT255)									
500 Intergovernmental Revenues	0	0	3,132,837	0	0	0	0	0	0
695 Other Financing Sources	0	0	165,469	0	0	0	0	0	0
POLICE GRANTS (SRGRT255) Total	0	0	3,298,306	0	0	0	0	0	0
Police (E510) Total	5,238,093	8,039,863	8,432,534	8,461,745	8,670,232	9,020,598	8,968,491	9,346,814	9,316,917

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Expense
 Budget 2012, Version 1
 Police (E510)

Fund & Index Code	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
CAPITAL IMPROVEMENT (CPGCP401)									
970 Capital Outlay	416,000	50,000	50,000	50,000	103,866	0	0	0	0
CAPITAL IMPROVEMENT (CPGCP401) Total	416,000	50,000	50,000	50,000	103,866	0	0	0	0
GENERAL FUND OPERATING (GFGEN101)									
700 Personal Services	38,199,548	36,770,651	36,561,564	36,708,889	39,314,187	39,895,711	41,386,785	42,276,227	43,289,911
726 Supplies	455,879	482,782	482,782	478,000	440,120	453,324	466,924	480,931	495,359
800 Other Services And Charges	7,553,867	6,328,795	6,377,872	6,617,780	6,160,809	6,288,512	6,450,415	6,652,001	6,870,060
970 Capital Outlay	38,071	12,840	12,840	12,000	64,890	62,614	64,493	66,427	68,420
999 Transfers Out	0	0	165,469	0	0	0	0	0	0
GENERAL FUND OPERATING (GFGEN101) Total	46,247,365	43,595,068	43,600,527	43,816,669	45,980,006	46,700,161	48,368,617	49,475,586	50,723,750
GENERAL FUND GRANTS (GFGEN102)									
700 Personal Services	1,316,589	109,364	(2,167,582)	0	0	0	0	0	0
726 Supplies	28,891	0	(81,387)	0	0	0	0	0	0
800 Other Services And Charges	540,955	0	(663,271)	0	0	0	0	0	0
970 Capital Outlay	235,654	0	(55,835)	0	0	0	0	0	0
GENERAL FUND GRANTS (GFGEN102) Total	2,122,089	109,364	(2,968,075)	0	0	0	0	0	0
MICHIGAN JUSTICE TRAINING (SR216216)									
800 Other Services And Charges	57,073	76,000	76,000	68,000	68,000	68,000	68,000	68,000	68,000
MICHIGAN JUSTICE TRAINING (SR216216) Total	57,073	76,000	76,000	68,000	68,000	68,000	68,000	68,000	68,000

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Expense
 Budget 2012, Version 1
 Police (E510)

Fund & Index Code	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
DRUG LAW ENFORCEMENT (SR265265)									
700 Personal Services	82,127	135,864	135,864	136,425	138,405	142,002	146,318	151,062	154,113
726 Supplies	17,485	15,000	15,000	10,000	10,000	10,000	10,000	10,000	10,000
800 Other Services And Charges	133,975	172,000	177,000	167,000	187,000	187,000	187,000	187,000	187,000
970 Capital Outlay	90,626	155,000	155,000	155,000	145,000	145,000	145,000	145,000	145,000
DRUG LAW ENFORCEMENT (SR265265) Total	324,212	477,864	482,864	468,425	480,405	484,002	488,318	493,062	496,113
DRUG LAW ENFORCEMENT - 266 (SR265266)									
700 Personal Services	116,527	131,210	131,210	0	(0)	(0)	(0)	(0)	(0)
726 Supplies	3,991	25,360	25,360	0	0	0	0	0	0
800 Other Services And Charges	361,424	106,000	106,000	0	0	0	0	0	0
970 Capital Outlay	33,410	19,500	19,500	0	0	0	0	0	0
DRUG LAW ENFORCEMENT - 266 (SR265266) Total	515,353	282,070	282,070	0	(0)	(0)	(0)	(0)	(0)
COMMUNITY DISPATCH (SRDSP261)									
700 Personal Services	0	4,903,943	4,903,943	5,455,506	5,675,920	6,059,602	5,973,369	6,315,370	6,534,933
726 Supplies	0	57,840	57,840	22,000	21,500	22,145	22,809	23,494	24,198
800 Other Services And Charges	0	516,347	516,347	793,683	436,127	471,549	485,373	499,853	515,950
970 Capital Outlay	0	13,100	13,100	12,486	13,700	14,111	14,535	14,970	15,420
996 Appropriation Lapse	0	(25,000)	(25,000)	0	0	0	0	0	0
999 Transfers Out	0	161,990	161,990	161,990	174,750	179,993	185,392	190,954	196,683
COMMUNITY DISPATCH (SRDSP261) Total	0	5,628,220	5,628,220	6,445,665	6,321,997	6,747,400	6,681,478	7,044,641	7,287,184
POLICE GRANTS (SRGRT255)									
700 Personal Services	0	0	2,019,409	0	(0)	0	0	(0)	(0)
726 Supplies	0	0	3,900	0	0	0	0	0	0
800 Other Services And Charges	0	0	1,274,998	0	0	0	0	0	0
POLICE GRANTS (SRGRT255) Total	0	0	3,298,306	0	(0)	0	0	(0)	(0)
Police (E510) Total	49,682,091	50,218,586	50,449,911	50,848,759	52,954,275	53,999,563	55,606,414	57,081,289	58,575,047

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2012, Version 1
 Fire (E520)

Fund & Index Code	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
CAPITAL IMPROVEMENT (CPGCP401)									
664 Interest And Rents	952	0	0	0	0	0	0	0	0
695 Other Financing Sources	528,000	0	0	0	714,000	0	0	0	0
CAPITAL IMPROVEMENT (CPGCP401) Total	528,952	0	0	0	714,000	0	0	0	0
GENERAL FUND OPERATING (GFGEN101)									
500 Intergovernmental Revenues	312,839	237,000	237,000	234,564	199,564	199,564	199,564	199,564	199,564
600 Charges For Services	719,237	772,007	772,007	692,102	779,622	779,622	795,372	795,372	795,372
671 Other Revenue	15,189	0	106,950	0	0	0	0	0	0
GENERAL FUND OPERATING (GFGEN101) Total	1,047,265	1,009,007	1,115,957	926,666	979,186	979,186	994,936	994,936	994,936
GENERAL FUND GRANTS (GFGEN102)									
500 Intergovernmental Revenues	44,990	0	0	0	0	0	0	0	0
GENERAL FUND GRANTS (GFGEN102) Total	44,990	0	0	0	0	0	0	0	0
OTHER GRANTS (SRGRT254)									
500 Intergovernmental Revenues	47,149	0	0	0	0	0	0	0	0
695 Other Financing Sources	68,040	0	0	0	0	0	0	0	0
OTHER GRANTS (SRGRT254) Total	115,189	0	0	0	0	0	0	0	0
FIRE GRANTS (SRGRT259)									
500 Intergovernmental Revenues	0	0	178,000	0	0	0	0	0	0
695 Other Financing Sources	0	0	44,500	0	0	0	0	0	0
FIRE GRANTS (SRGRT259) Total	0	0	222,500	0	0	0	0	0	0
Fire (E520) Total	1,736,395	1,009,007	1,338,457	926,666	1,693,186	979,186	994,936	994,936	994,936

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Expense
 Budget 2012, Version 1
 Fire (E520)

Fund & Index Code	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
CAPITAL IMPROVEMENT (CPGCP401)									
970 Capital Outlay	49,600	0	0	0	714,000	0	0	0	0
990 Debt Service	8,034	0	0	0	0	0	0	0	0
999 Transfers Out	25,000	0	0	0	0	0	0	0	0
CAPITAL IMPROVEMENT (CPGCP401) Total	82,634	0	0	0	714,000	0	0	0	0
GENERAL FUND OPERATING (GFGEN101)									
700 Personal Services	19,308,614	23,575,651	23,535,651	21,704,868	25,503,876	26,183,865	27,032,635	27,819,810	28,638,480
726 Supplies	223,178	235,500	235,500	230,500	257,938	263,833	270,529	277,291	284,224
800 Other Services And Charges	1,796,612	2,147,623	2,374,311	2,332,676	2,244,020	2,422,336	2,515,400	2,618,192	2,734,167
970 Capital Outlay	161,275	296,500	362,800	350,800	394,600	404,465	414,576	424,941	435,559
990 Debt Service	365,185	418,264	418,264	418,264	423,298	336,896	327,794	323,423	318,583
999 Transfers Out	51,736	6,667	27,167	6,256	5,952	6,101	6,254	6,410	6,570
GENERAL FUND OPERATING (GFGEN101) Total	21,906,600	26,680,205	26,953,693	25,043,364	28,829,684	29,617,496	30,567,188	31,470,067	32,417,583
GENERAL FUND GRANTS (GFGEN102)									
700 Personal Services	44,990	(0)	0	0	0	0	0	0	0
GENERAL FUND GRANTS (GFGEN102) Total	44,990	(0)	0	0	0	0	0	0	0
OTHER GRANTS (SRGRT254)									
970 Capital Outlay	16,617	0	0	0	0	0	0	0	0
OTHER GRANTS (SRGRT254) Total	16,617	0	0	0	0	0	0	0	0
FIRE GRANTS (SRGRT259)									
700 Personal Services	0	0	0	0	(0)	0	0	(0)	0
970 Capital Outlay	0	0	222,500	0	0	0	0	0	0
FIRE GRANTS (SRGRT259) Total	0	0	222,500	0	(0)	0	0	(0)	0
Fire (E520) Total	22,050,841	26,680,205	27,176,193	25,043,364	29,543,683	29,617,496	30,567,188	31,470,067	32,417,583

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2012, Version 1
 District Court (E530)

Fund & Index Code	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
61ST DISTRICT COURT (CUDIS740)									
500 Intergovernmental Revenues	274,569	274,344	274,344	274,344	274,344	274,344	274,344	274,344	274,344
600 Charges For Services	2,503,844	2,766,000	2,766,000	2,482,000	2,582,000	2,482,000	2,482,000	2,482,000	2,482,000
655 Fines And Forfeitures	5,086,705	4,836,344	4,836,344	4,500,000	4,600,000	4,500,000	4,500,000	4,500,000	4,500,000
671 Other Revenue	(2,957)	0	0	0	0	0	0	0	0
695 Other Financing Sources	4,225,683	5,015,556	5,015,556	5,015,556	5,600,607	6,054,803	6,504,737	7,005,418	7,307,948
61ST DISTRICT COURT (CUDIS740) Total	12,087,844	12,892,244	12,892,244	12,271,900	13,056,951	13,311,147	13,761,081	14,261,762	14,564,292
61ST DISTRICT COURT GRANTS (CUDIS741)									
500 Intergovernmental Revenues	298,611	0	320,094	320,094	0	0	0	0	0
695 Other Financing Sources	0	0	230,368	230,368	0	0	0	0	0
61ST DISTRICT COURT GRANTS (CUDIS741) Total	298,611	0	550,462	550,462	0	0	0	0	0
District Court (E530) Total	12,386,455	12,892,244	13,442,706	12,822,362	13,056,951	13,311,147	13,761,081	14,261,762	14,564,292

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Expense
 Budget 2012, Version 1
 District Court (E530)

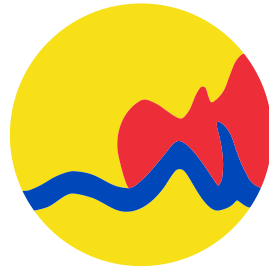
Fund & Index Code	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
61ST DISTRICT COURT (CUDIS740)									
700 Personal Services	5,692,955	6,550,202	6,550,202	6,483,994	6,422,652	6,681,264	6,996,698	7,288,110	7,487,451
726 Supplies	178,221	152,000	152,000	147,000	167,000	170,000	170,000	172,000	172,000
800 Other Services And Charges	5,821,711	5,678,139	5,731,450	5,769,963	6,160,583	6,293,343	6,424,975	6,568,670	6,723,327
970 Capital Outlay	62,817	27,000	27,000	27,000	35,000	36,000	37,000	38,000	38,000
996 Appropriation Lapse	0	(130,468)	(130,468)	0	(139,493)	(141,500)	(145,460)	(148,237)	(150,809)
999 Transfers Out	348,677	236,977	236,977	236,977	290,033	298,734	307,696	316,927	326,435
61ST DISTRICT COURT (CUDIS740) Total	12,104,381	12,513,850	12,567,161	12,664,934	12,935,775	13,337,841	13,790,909	14,235,470	14,596,404
61ST DISTRICT COURT GRANTS (CUDIS741)									
700 Personal Services	471,070	0	401,846	401,846	0	0	0	(0)	(0)
726 Supplies	102,501	0	123,350	123,350	0	0	0	0	0
800 Other Services And Charges	47,262	0	25,266	25,266	0	0	0	0	0
61ST DISTRICT COURT GRANTS (CUDIS741) Total	620,832	0	550,462	550,462	0	0	0	(0)	(0)
District Court (E530) Total	12,725,213	12,513,851	13,117,623	13,215,396	12,935,775	13,337,841	13,790,909	14,235,470	14,596,404

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2012, Version 1
 Attorney's Office (E540)

Fund & Index Code	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
GENERAL FUND OPERATING (GFGEN101)									
600 Charges For Services	3,799	0	0	0	0	0	0	0	0
671 Other Revenue	24,202	12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000
GENERAL FUND OPERATING (GFGEN101) Total	28,001	12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000
Attorney's Office (E540) Total	28,001	12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Expense
 Budget 2012, Version 1
 Attorney's Office (E540)

Fund & Index Code	2010 Actuals	2011 Adopted	2011 Amended	2011 Adopted Estimate	2012 Adopted Proposed	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
GENERAL FUND OPERATING (GFGEN101)									
700 Personal Services	1,905,773	1,966,026	2,028,776	1,779,120	2,061,737	2,140,716	2,242,544	2,333,916	2,385,459
726 Supplies	35,267	36,150	36,150	42,310	39,800	40,500	41,200	41,900	42,600
800 Other Services And Charges	336,555	384,093	384,093	360,577	321,755	341,090	348,277	355,801	363,869
970 Capital Outlay	0	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000
GENERAL FUND OPERATING (GFGEN101) Total	2,277,595	2,394,269	2,457,019	2,190,007	2,431,292	2,530,306	2,640,021	2,739,617	2,799,928
Attorney's Office (E540) Total	2,277,595	2,394,269	2,457,019	2,190,007	2,431,292	2,530,306	2,640,021	2,739,617	2,799,928



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**City of Grand Rapids, Michigan
General Operating Fund
Statement of Revenues by Source**

Appendix A

Appendix A
General Operating Fund Revenues by Source

Revenue Code / Description	Department / Org	FY 10	FY 11		FY 12	FY 13	FY 14	FY 15	FY 16	
		Actual	Amended Budget	Estimate	Budget	Forecast				
INCOME TAX (401438)										
438001	CITY INCOME TAXES	TREASURY / Income Tax	57,287,971	60,698,744	60,655,222	63,081,431	64,973,874	66,923,090	68,930,783	70,998,706
438002	CITY INCOME TAX REFUNDS	TREASURY / Income Tax	(7,294,078)	(7,831,045)	(7,722,807)	(8,031,719)	(8,272,672)	(8,520,852)	(8,776,478)	(9,039,771)
438003	INTEREST/PENALTIES ON INCOME TAXES	TREASURY / Income Tax	555,235	652,587	587,871	611,386	629,728	648,620	668,079	688,121
			<u>50,549,128</u>	<u>53,520,286</u>	<u>53,520,286</u>	<u>55,661,098</u>	<u>57,330,930</u>	<u>59,050,858</u>	<u>60,822,384</u>	<u>62,647,056</u>
PROPERTY TAX (401402)										
402001	REAL PROPERTY TAXES	TREASURY / Treasurer	11,217,674	11,054,805	10,950,064	10,675,102	10,514,960	10,514,960	10,725,275	11,047,033
402002	TAXES - ASSESSMENT CANCELED	TREASURY / Treasurer	(41,826)	(79,206)	(100,300)	(80,230)	(75,200)	(75,200)	(75,200)	(75,200)
402003	PERSONAL PROPERTY TAXES	TREASURY / Treasurer	982,001	968,120	981,153	973,300	947,994	933,774	933,774	952,449
402004	INDUSTRIAL/COMMERCIAL FACILITIES TAX	TREASURY / Treasurer	105,168	100,000	90,300	55,220	50,200	50,200	50,200	50,200
402005	PAYMENT IN LIEU OF TAXES	TREASURY / Treasurer	69,567	65,000	68,550	69,250	70,250	71,250	72,250	73,250
402006	INT/PENALTIES ON DELINQUENT PROPERTY	TREASURY / Treasurer	74,679	70,000	72,150	70,150	70,150	70,150	70,150	70,150
			<u>12,407,263</u>	<u>12,178,719</u>	<u>12,061,917</u>	<u>11,762,792</u>	<u>11,578,354</u>	<u>11,565,134</u>	<u>11,776,449</u>	<u>12,117,882</u>
PROPERTY TAX ADMIN FEE (401447)										
447001	PROPERTY TAX ADMINISTRATION FEE	TREASURY / Treasurer	1,772,397	1,809,000	1,720,000	1,680,000	1,655,000	1,653,000	1,685,000	1,735,000
			<u>1,772,397</u>	<u>1,809,000</u>	<u>1,720,000</u>	<u>1,680,000</u>	<u>1,655,000</u>	<u>1,653,000</u>	<u>1,685,000</u>	<u>1,735,000</u>
LICENSES AND PERMITS (450)										
451001	MISCELLANEOUS LICENSES	CLERK	203,450	175,000	175,000	180,000	180,000	180,000	185,000	185,000
476002	BUILDING PERMITS	ENTERPRISE SRVS / Env. Prot.	2,700							
476006	MISCELLANEOUS PERMITS	DESIGN & DEVELOPMENT / Planning	43,782	42,700	42,700	64,825	64,825	64,825	67,000	67,000
476006	MISCELLANEOUS PERMITS	POLICE	31,613	30,000	35,000	35,000	35,000	35,000	35,000	35,000
476011	TEMPORARY STREET CLOSING PERMITS	ENTERPRISE SRVS / Traffic Safety	116,836							
476015	ALCOHOL PERMITS	POLICE	1,140	1,100	1,000	1,000	1,000	1,000	1,000	1,000
476018	ALARM PERMITS	POLICE	10,481	10,000	10,000	10,000	10,000	10,000	10,000	10,000
476024	LUDS PERMITS - LAND USE DEVELOPMENT	ENTERPRISE SRVS / Env. Prot.	111,335	37,000	74,396	93,508	95,378	97,286	99,231	101,216
			<u>521,336</u>	<u>295,800</u>	<u>338,096</u>	<u>384,333</u>	<u>386,203</u>	<u>388,111</u>	<u>397,231</u>	<u>399,216</u>
STATE SHARED REVENUES (500574)										
574002	SALES & USE TAX	EXECUTIVE OFFICE	19,268,890							
574002	SALES & USE TAX	FISCAL SERVICES / General Admin		18,151,695	19,268,890	12,755,283	13,137,941	13,532,080	13,938,042	14,356,183
			<u>19,268,890</u>	<u>18,151,695</u>	<u>19,268,890</u>	<u>12,755,283</u>	<u>13,137,941</u>	<u>13,532,080</u>	<u>13,938,042</u>	<u>14,356,183</u>
INTERGOVERNMENTAL REVENUES (500)										
539501	MI DEPT OF NATURAL RESOURCES	ENTERPRISE SRVS / Env. Prot.	2,000							
539701	MI DEPT OF ENVIRONMENTAL QUALITY	ENTERPRISE SRVS / Env. Prot.	205,996	245,112	245,112	248,065	256,080	266,451	275,817	282,387
574004	LIQUOR LICENSES	CLERK	167,456							

General Operating Fund

Appendix A

General Operating Fund Revenues by Source

Revenue Code / Description	Department / Org	FY 10	FY 11		FY 12	FY 13	FY 14	FY 15	FY 16	
		Actual	Amended Budget	Estimate	Budget	Forecast				
574004 LIQUOR LICENSES	POLICE		157,000	157,000	157,000	157,000	157,000	157,000	157,000	
574006 FIRE PROTECTION - STATE OWNED BUILDI	FIRE	312,839	237,000	234,564	199,564	199,564	199,564	199,564	199,564	
580001 LOCAL GOVERNMENT REVENUES	ADMINISTRATIVE SERVICES		36,235							
580002 KENT COUNTY- MISC. AND PSAP 911 DIST	POLICE	192,009								
580003 OTHER LOCAL GOVERNMENT PROGRAM SU	POLICE	132,036								
		1,012,337	675,347	636,676	604,629	612,644	623,015	632,381	638,951	
CHARGES FOR SERVICES (600)										
607001 MISCELLANEOUS SERVICE FEES	TREASURY / Assessor	43,506	20,000	20,000	20,000	20,000	20,000	20,000	20,000	
607001 MISCELLANEOUS SERVICE FEES	ATTORNEY	3,799								
607001 MISCELLANEOUS SERVICE FEES	CLERK	1,136	2,500	2,500	2,500	2,500	2,500	2,500	2,500	
607001 MISCELLANEOUS SERVICE FEES	ADMINISTRATIVE SERVICES		52,200	26,100	52,200	52,200	52,200	52,200	52,200	
607001 MISCELLANEOUS SERVICE FEES	EXECUTIVE OFFICE	617								
607001 MISCELLANEOUS SERVICE FEES	FACILITIES AND FLEET MGMT	2,351								
607001 MISCELLANEOUS SERVICE FEES	FIRE	281,135	312,000	254,000	341,520	341,520	357,270	357,270	357,270	
607001 MISCELLANEOUS SERVICE FEES	FISCAL SERVICES / General Admin	3,724,473	3,585,098	3,573,198	3,605,389	3,620,268	3,632,246	3,644,583	3,657,291	
607001 MISCELLANEOUS SERVICE FEES	DESIGN & DEVELOPMENT / Planning	56,409	107,837	102,500	103,500	103,500	103,500	103,500	103,500	
607001 MISCELLANEOUS SERVICE FEES	POLICE	1,085	700	1,200	1,200	1,200	1,200	1,200	1,200	
607001 MISCELLANEOUS SERVICE FEES	ENTERPRISE SRVS / Traffic Safety	12								
607001 MISCELLANEOUS SERVICE FEES	TREASURY / Treasurer	33,101	35,000	35,000	35,000	35,000	35,000	35,000	35,000	
607004 SECURITY CARD FEES	TREASURY / Treasurer	99								
607006 RESTITUTION FEES - PROBATION	DESIGN & DEVELOPMENT / Planning	498								
607012 TAX STATEMENT FEES	TREASURY / Treasurer	10,004	7,000	6,500	6,000	5,500	5,500	5,500	5,500	
607018 PROCESSING FEES	CLERK	36,877	33,000	39,500	35,000	35,000	35,000	35,000	35,000	
607018 PROCESSING FEES	DESIGN & DEVELOPMENT / Econ. Dev.	35,773	24,500	24,500	24,500	24,500	24,500	24,500	24,500	
607018 PROCESSING FEES	POLICE	1,751	1,800	1,200	1,200	1,200	1,200	1,200	1,200	
607020 COURT TRIAL FEES	POLICE	20								
607023 TAX COLLECTION FEES	TREASURY / Treasurer	13,189	10,500	14,000	14,000	14,000	14,000	14,000	14,000	
607024 PLANNING COMMISSION REVIEW FEES	DESIGN & DEVELOPMENT / Planning	87,393	55,000	65,000	92,735	92,735	107,335	107,335	107,335	
607026 IND/COMM FACILITY EXEMPT FEES	DESIGN & DEVELOPMENT / Econ. Dev.									
607029 LUDS REVIEW FEE - LAND USE & DEVELOP	ENTERPRISE SRVS / Env. Prot.	23,402	117,115	42,776	39,921	40,719	41,534	42,364	43,212	
607029 LUDS REVIEW FEE - LAND USE & DEVELOP	DESIGN & DEVELOPMENT / Planning	5,425	5,000	2,500	5,000	5,000	7,500	7,500	7,500	
607034 MONTHLY STATEMENT SERVICE FEES	TREASURY / Treasurer	44								
607036 ADMINISTRATION SERVICES	DESIGN & DEVELOPMENT / Planning	4,756	5,750	6,000	12,000	12,000	14,300	14,300	14,300	
607037 ADMINISTRATIVE SERVICE - GARNISHMENT	COMPTROLLERS	517	350	350	350	350	350	350	350	
607041 MARRIAGE CEREMONIES	EXECUTIVE OFFICE	400	300	300	1,050	1,000	1,000	1,000	1,000	
607042 FIRE HYDRANT SERVICE CHARGES	FIRE	438,102	460,007	438,102	438,102	438,102	438,102	438,102	438,102	
607066 COMMUNITY DEVELOPMENT SERVICES	COMMUNITY DEVELOPMENT	806,515	1,436,467	1,304,467						
607068 MATERIAL - SERVICES	ENTERPRISE SRVS / Traffic Safety	111								
607070 FALSE ALARM FINES/FEES	POLICE	38,225	46,000	46,000	46,000	46,000	46,000	46,000	46,000	
607073 POLICE RECORDS/REPROC FEES	POLICE	89,371	110,000	85,000	85,000	85,000	85,000	85,000	85,000	
607076 MANAGEMENT FEE	TREASURY / Assessor	34,170	15,000	15,000	15,000	15,000	15,000	15,000	15,000	

General Operating Fund

Appendix A

General Operating Fund Revenues by Source

Revenue Code / Description	Department / Org	FY 10	FY 11		FY 12	FY 13	FY 14	FY 15	FY 16
		Actual	Amended Budget	Estimate	Budget	Forecast			
607077 POLICE - VEHICLE STORAGE FACILITY FE	POLICE	417							
607078 CABLE CONSENT FEES	FISCAL SERVICES / General Admin	1,827,925	1,900,574	1,971,831	1,991,549	2,011,465	2,031,580	2,051,895	2,072,414
607084 DDA SERVICES	POLICE	99,225	104,462	102,000	102,000	102,000	102,000	102,000	102,000
607085 SPECIAL EVENT BILLINGS LABOR	POLICE	13,099	27,281	20,000	20,000	20,000	20,000	20,000	20,000
607097 PHOTOCOPY FEES	TREASURY / Assessor	737	250	250	250	250	250	250	250
607097 PHOTOCOPY FEES	COMMUNITY DEVELOPMENT	18	100						
607098 STREET/EXPRESSWAY LIGHTING MAINTENA	ENTERPRISE SRVS / Traffic Safety	61,828	36,000	36,000	36,000	38,000	38,000	38,000	38,000
607100 STREET LIGHTING SERVICES	ENTERPRISE SRVS / Traffic Safety	585,885	275,000	275,000	275,000	275,000	275,000	275,000	275,000
607101 STREET LIGHTING - CATV APPL/POLE REN	ENTERPRISE SRVS / Traffic Safety	68,050	35,000	35,000	35,000	35,000	35,000	35,000	35,000
607110 INVESTMENT/CASH MGNT FEES	TREASURY / Treasurer	103,997	106,000	106,000	106,000	106,000	106,000	106,000	106,000
607113 NEZ APPLICATION FEES	DESIGN & DEVELOPMENT / Econ. Dev.	700	300	600	600	600	600	600	600
621001 HOUSING - MULTI-FAMILY CERTIFICATION	COMMUNITY DEVELOPMENT	45,485							
621002 HOUSING - CDTA TWO-FAMILY CERTIFICAT	COMMUNITY DEVELOPMENT	6,025							
621003 HOUSING - ZONING	COMMUNITY DEVELOPMENT	3,065		7,400	7,400	7,400	7,400	7,400	7,400
621005 HOUSING - VIOLATION NOTICE	COMMUNITY DEVELOPMENT	(6,301)							
621007 HOUSING FEES	COMMUNITY DEVELOPMENT	289,874							
621008 HOUSING - HOUSING APPEAL FEE	COMMUNITY DEVELOPMENT	3,225	3,720	2,000	2,000	2,000	2,000	2,000	2,000
621009 HOUSING - VACANT AND ABANDONED FEES	COMMUNITY DEVELOPMENT	(2,685)							
621104 ZONING,NOISE,PARKING - OTHER FEE	DESIGN & DEVELOPMENT / Planning	3,460	5,000	1,200	3,500	3,500	3,500	4,000	4,000
621105 ZONING,NOISE,PARKING - ZONING APPEAL	DESIGN & DEVELOPMENT / Planning	17,118	15,000	15,000	15,050	15,050	16,000	16,000	16,000
621204 HISTORIC PRESERVATION - OTHER FEE	DESIGN & DEVELOPMENT / Planning	58	500	200	200	200	500	500	500
621403 FEES - ADJUSTMENT FOR UNAVAILABLE RE	TREASURY / Assessor	4,570							
621403 FEES - ADJUSTMENT FOR UNAVAILABLE RE	COMMUNITY DEVELOPMENT	196,974							
621502 NUISANCE FEES	COMMUNITY DEVELOPMENT	78,815	258,037	212,000	212,000	212,000	212,000	212,000	212,000
621503 NUISANCES - ABANDONED CAR REIMBURSE	COMMUNITY DEVELOPMENT	6,035							
621504 HOUSING FEES (LIENABLE)	COMMUNITY DEVELOPMENT	30,466	642,242	681,000	681,000	681,000	681,000	681,000	681,000
621505 NUISANCES - SECURING REIMBURSEMENT	COMMUNITY DEVELOPMENT	34,967							
621506 NUISANCES - YARD REIMBURSEMENT	COMMUNITY DEVELOPMENT	89,999							
621601 LUDS ENFORCEMENT FEES	ENTERPRISE SRVS / Env. Prot.	32,165	40,350	21,100	19,175	19,559	19,950	20,349	20,756
642002 AUCTION SALES	FISCAL SERVICES	10,572							
642003 SALES - OTHER	FISCAL SERVICES / General Admin	742	1,300	1,000	1,000	1,000	1,000	1,000	1,000
642009 SALE OF SCRAP MATERIAL	ENTERPRISE SRVS / Traffic Safety	12,999	1,200	1,200	1,200	1,200	1,200	1,200	1,200
642010 ELECTRIC POWER DIST/GAS AGGREGATION	ENTERPRISE SRVS / Traffic Safety	1,111,021	800,000	800,000	848,000	898,880	952,812	1,009,981	1,070,580
642019 INVENTORY WITHDRAWALS (SALES)	ENTERPRISE SRVS / Traffic Safety	14,649							
651003 SPECIAL EVENT FEES	POLICE	244,649	240,000	200,000	200,000	200,000	200,000	200,000	200,000
652001 PARKING FEES	ENTERPRISE SRVS / Parking Services	106							
652004 PARKING FEES - DAILY	ENTERPRISE SRVS / Parking Services	419,828							
652005 PARKING FEES - MONTHLY	ENTERPRISE SRVS / Parking Services	632,484							
652006 PARKING FEES - EVENT	ENTERPRISE SRVS / Parking Services	285,123							
652006 PARKING FEES - EVENT	POLICE	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000
		<u>12,181,637</u>	<u>11,015,440</u>	<u>10,674,474</u>	<u>9,614,091</u>	<u>9,702,398</u>	<u>9,826,029</u>	<u>9,917,579</u>	<u>10,012,660</u>

General Operating Fund

Appendix A

General Operating Fund Revenues by Source

Revenue Code / Description	Department / Org	FY 10	FY 11		FY 12	FY 13	FY 14	FY 15	FY 16	
		Actual	Amended Budget	Estimate	Budget	Forecast				
FINES AND FORFEITURES (655)										
656001	PARKING FINES	POLICE	408,848	370,000	370,000	400,000	411,100	411,100	411,100	422,533
656001	PARKING FINES	TREASURY / Treasurer	1,685,950	1,900,000	1,570,000	1,650,000	1,700,000	1,700,000	1,700,000	1,700,000
656002	PARKING FINES-COLLECTION AGENCY	TREASURY / Treasurer	11,553	10,000	5,000	5,000	5,000	5,000	5,000	5,000
659001	BAD CHECK FEES	TREASURY / Treasurer	7,490	16,300	7,000	7,000	7,000	7,000	7,000	7,000
			<u>2,113,841</u>	<u>2,296,300</u>	<u>1,952,000</u>	<u>2,062,000</u>	<u>2,123,100</u>	<u>2,123,100</u>	<u>2,123,100</u>	<u>2,134,533</u>
INTEREST AND RENTS (664)										
665001	INTEREST ON INVESTMENT	TREASURY / Treasurer	602,859	593,000	400,000	550,000	600,000	600,000	600,000	600,000
665002	OTHER INTEREST INCOME	COMPTROLLERS	129		(92)					
665002	OTHER INTEREST INCOME	TREASURY / Treasurer	7,118							
667001	RENTALS - EQUIPMENT	POLICE	45,456	45,000	45,000	45,000	45,000	45,000	45,000	45,000
667003	RENTALS - FACILITIES	POLICE	28,060	24,000	22,000	22,000	22,000	22,000	22,000	22,000
667003	RENTALS - FACILITIES	ENTERPRISE SRVS / Traffic Safety	22,000							
			<u>705,622</u>	<u>662,000</u>	<u>466,908</u>	<u>617,000</u>	<u>667,000</u>	<u>667,000</u>	<u>667,000</u>	<u>667,000</u>
OTHER REVENUE (671)										
672001	SPECIAL ASSESSMENTS	TREASURY / Treasurer	333							
672002	INTEREST/PENALTIES ON SPEC ASSM/CONT	TREASURY / Treasurer	151,700	110,000	75,000	70,000	70,000	70,000	70,000	70,000
673001	PROPERTY SALES	FISCAL SERVICES / General Admin	451,250							
673002	SALE OF FIXED ASSETS	FISCAL SERVICES / General Admin	2,936,892							
675001	UNRESTRICTED CONTRIBUTIONS	FIRE		3,745						
675001	UNRESTRICTED CONTRIBUTIONS	FISCAL SERVICES / General Admin	1,000							
675001	UNRESTRICTED CONTRIBUTIONS	POLICE	47,000							
675002	RESTRICTED CONTRIBUTIONS	DESIGN & DEVELOPMENT / Econ. Dev.	77,573	40,000	40,000	40,000				
675002	RESTRICTED CONTRIBUTIONS	ENTERPRISE SRVS / Env. Prot.	1,800		180,000					
675002	RESTRICTED CONTRIBUTIONS	FISCAL SERVICES / General Admin		10,000	10,000	10,000	10,000	10,000	10,000	10,000
675003	CONTRIBUTED CAPITAL	ENTERPRISE SRVS / Env. Prot.	1,800							
676001	REFUNDS - EXPENDITURES	ATTORNEY	24,163	12,000	12,000	12,000	12,000	12,000	12,000	12,000
676001	REFUNDS - EXPENDITURES	CLERK				500	500	500	500	500
676001	REFUNDS - EXPENDITURES	COMPTROLLERS	557		5					
676001	REFUNDS - EXPENDITURES	FIRE	14,860							
676001	REFUNDS - EXPENDITURES	FISCAL SERVICES / General Admin	1,682	1,000	1,500	1,500	1,500	1,500	1,500	1,500
676001	REFUNDS - EXPENDITURES	POLICE	284,788	300,000	304,000	304,000	304,000	304,000	304,000	304,000
676001	REFUNDS - EXPENDITURES	ENTERPRISE SRVS / Traffic Safety	(74)							
676007	EXPENDITURE - REIMBURSEMENT	COMPTROLLERS	1,038	600	2,780	1,500	1,500	1,500	1,500	1,500
676007	EXPENDITURE - REIMBURSEMENT	FIRE		106,950						
676007	EXPENDITURE - REIMBURSEMENT	FISCAL SERVICES	1,242		2,500	2,500	2,500	2,500	2,500	2,500
676007	EXPENDITURE - REIMBURSEMENT	FISCAL SERVICES / General Admin			37,638					
676016	REIMBURSEMENT - GR PUBLIC SCHOOLS	CLERK		90,698	90,698	86,896	87,396	87,396	87,471	87,471
676017	REIMB.FOR PERSONAL USE OF CITY PHONE	TREASURY / Assessor	27	20	20	20	20	20	20	20
676017	REIMB.FOR PERSONAL USE OF CITY PHONE	COMMUNITY DEVELOPMENT	44							

General Operating Fund

Appendix A

General Operating Fund Revenues by Source

Revenue Code / Description	Department / Org	FY 10	FY 11		FY 12	FY 13	FY 14	FY 15	FY 16
		Actual	Amended Budget	Estimate	Budget	Forecast			
676017 REIMB.FOR PERSONAL USE OF CITY PHONE	FIRE	404							
676017 REIMB.FOR PERSONAL USE OF CITY PHONE	HUMAN RESOURCES	149							
676017 REIMB.FOR PERSONAL USE OF CITY PHONE	DESIGN & DEVELOPMENT / Planning	99							
676017 REIMB.FOR PERSONAL USE OF CITY PHONE	POLICE	23							
676017 REIMB.FOR PERSONAL USE OF CITY PHONE	TREASURY / Treasurer	18	50	10	10	10	10	10	10
694002 CASH - OVER/UNDER	ENTERPRISE SRVS / Parking Services	(64)							
694002 CASH - OVER/UNDER	POLICE	(10)							
694002 CASH - OVER/UNDER	TREASURY / Treasurer	(209)							
694003 RECOVERY/DEBTS CHARGED-OFF	ENTERPRISE SRVS / Traffic Safety	2,143							
694004 CLAIMS/DAMAGE BILLINGS	POLICE	7,814	8,000	10,000	10,000	10,000	10,000	10,000	10,000
694004 CLAIMS/DAMAGE BILLINGS	ENTERPRISE SRVS / Traffic Safety	62,047	45,000	45,000	45,000	45,000	45,000	45,000	45,000
694012 NON-SUFFICIENT FUNDS CHECK CHARGE	COMMUNITY DEVELOPMENT	(25)							
694012 NON-SUFFICIENT FUNDS CHECK CHARGE	FIRE	(75)							
694012 NON-SUFFICIENT FUNDS CHECK CHARGE	POLICE	(227)							
694012 NON-SUFFICIENT FUNDS CHECK CHARGE	TREASURY / Treasurer	(1,715)							
694014 MISCELLANEOUS OTHER	TREASURY / Assessor	1,460	750	750	750	750	750	750	750
694014 MISCELLANEOUS OTHER	ATTORNEY	39							
694014 MISCELLANEOUS OTHER	COMMUNITY DEVELOPMENT	58							
694014 MISCELLANEOUS OTHER	COMPROLLERS	4,048		10	10	10	10	10	10
694014 MISCELLANEOUS OTHER	FISCAL SERVICES / General Admin	500,000		500,000					
694014 MISCELLANEOUS OTHER	HUMAN RESOURCES	2,461							
694014 MISCELLANEOUS OTHER	POLICE	7,263	3,000	2,500	2,500	2,500	2,500	2,500	2,500
694014 MISCELLANEOUS OTHER	TREASURY / Treasurer	85	150	50	50	50	50	50	50
		<u>4,583,459</u>	<u>731,963</u>	<u>1,314,461</u>	<u>587,236</u>	<u>547,736</u>	<u>547,736</u>	<u>547,811</u>	<u>547,811</u>
OTHER FINANCING SOURCES (695)									
699001 OPERATING TRANSFERS IN	COMMUNITY DEVELOPMENT	213,801			1,436,467	1,436,467	1,436,467	1,436,467	1,436,467
699001 OPERATING TRANSFERS IN	ADMINISTRATIVE SERVICES	12,791							
699001 OPERATING TRANSFERS IN	EXECUTIVE OFFICE	7,199,254							
699001 OPERATING TRANSFERS IN	FIRE		192,934						
699001 OPERATING TRANSFERS IN	FISCAL SERVICES / General Admin	10,781,472	8,797,577	9,868,080	9,670,932	9,845,519	10,182,722	10,388,016	8,070,298
699001 OPERATING TRANSFERS IN	TECHNOLOGY AND CHANGE MGMT.	4,568							
699001 OPERATING TRANSFERS IN	POLICE	(759,206)	1,005,160						
699001 OPERATING TRANSFERS IN	TREASURY / Treasurer		20,773						
		<u>17,452,680</u>	<u>10,016,444</u>	<u>9,868,080</u>	<u>11,107,399</u>	<u>11,281,986</u>	<u>11,619,189</u>	<u>11,824,483</u>	<u>9,506,765</u>
	Grand Total:	<u>\$122,568,591</u>	<u>\$111,352,994</u>	<u>\$111,821,788</u>	<u>\$106,835,861</u>	<u>\$109,023,292</u>	<u>\$111,595,252</u>	<u>\$114,331,460</u>	<u>\$114,763,057</u>



**City of Grand Rapids, Michigan
61st District Court Fund
Statement of Revenues by Source**

Appendix A

Appendix A
61st District Court Fund Revenues by Source

Revenue Code / Description	Department / Org	FY 10	FY 11		FY 12	FY 13	FY 14	FY 15	FY 16
		Actual	Amended Budget	Estimate	Budget	Forecast			
INTERGOVERNMENTAL REVENUES (500)									
574010 JUDGES STANDARDIZATION	61st DISTRICT COURT	274,569	274,344	274,344	274,344	274,344	274,344	274,344	274,344
		<u>274,569</u>	<u>274,344</u>	<u>274,344</u>	<u>274,344</u>	<u>274,344</u>	<u>274,344</u>	<u>274,344</u>	<u>274,344</u>
CHARGES FOR SERVICES (600)									
607001 MISCELLANEOUS SERVICE FEES	61st DISTRICT COURT	38,165	16,000	7,000	7,000	7,000	7,000	7,000	7,000
607010 REHABILITATION FEES	61st DISTRICT COURT	190,846	250,000	250,000	250,000	250,000	250,000	250,000	250,000
607106 STATE & COUNTY FEES/FINES - DIST COU	61st DISTRICT COURT	2,274,834	2,500,000	2,225,000	2,325,000	2,225,000	2,225,000	2,225,000	2,225,000
		<u>2,503,844</u>	<u>2,766,000</u>	<u>2,482,000</u>	<u>2,582,000</u>	<u>2,482,000</u>	<u>2,482,000</u>	<u>2,482,000</u>	<u>2,482,000</u>
FINES AND FORFEITURES (655)									
658001 CITY FEES/FINES - DISTRICT COURT	61st DISTRICT COURT	5,086,705	4,836,344	4,500,000	4,600,000	4,500,000	4,500,000	4,500,000	4,500,000
		<u>5,086,705</u>	<u>4,836,344</u>	<u>4,500,000</u>	<u>4,600,000</u>	<u>4,500,000</u>	<u>4,500,000</u>	<u>4,500,000</u>	<u>4,500,000</u>
OTHER REVENUE (671)									
676001 REFUNDS - EXPENDITURES	61st DISTRICT COURT	6,033							
694012 NON-SUFFICIENT FUNDS CHECK CHARGE	61st DISTRICT COURT	(8,990)							
		<u>(2,957)</u>							
OTHER FINANCING SOURCES (695)									
699001 OPERATING TRANSFERS IN	61st DISTRICT COURT	4,225,683	5,015,556	5,015,556	5,600,607	6,054,803	6,504,737	7,005,418	7,307,948
		<u>4,225,683</u>	<u>5,015,556</u>	<u>5,015,556</u>	<u>5,600,607</u>	<u>6,054,803</u>	<u>6,504,737</u>	<u>7,005,418</u>	<u>7,307,948</u>
	Grand Total:	<u>\$12,087,844</u>	<u>\$12,892,244</u>	<u>\$12,271,900</u>	<u>\$13,056,951</u>	<u>\$13,311,147</u>	<u>\$13,761,081</u>	<u>\$14,261,762</u>	<u>\$14,564,292</u>



**City of Grand Rapids, Michigan
Local Streets Fund
Statement of Revenues by Source**

Appendix A

Appendix A
Local Streets Fund Revenues by Source

Revenue Code / Description	Department / Org	FY 10	FY 11		FY 12	FY 13	FY 14	FY 15	FY 16
		Actual	Amended Budget	Estimate	Budget	Forecast			
INTERGOVERNMENTAL REVENUES (500)									
574003 GAS/WEIGHT TAX	PUBLIC SERVICES / Streets	2,656,859	2,789,271	2,807,757	2,789,271	2,789,271	2,789,271	2,789,271	2,789,271
		<u>2,656,859</u>	<u>2,789,271</u>	<u>2,807,757</u>	<u>2,789,271</u>	<u>2,789,271</u>	<u>2,789,271</u>	<u>2,789,271</u>	<u>2,789,271</u>
CHARGES FOR SERVICES (600)									
607001 MISCELLANEOUS SERVICE FEES	PUBLIC SERVICES / Streets	1,221	1,000	550	500	916	1,000	1,000	1,000
607046 STREET SERVICES	PUBLIC SERVICES / Streets	2,467	5,000	1,500	2,500	2,500	2,500	2,500	2,500
642009 SALE OF SCRAP MATERIAL	PUBLIC SERVICES / Streets		7,000	2,500	2,500	2,500	2,500	2,500	2,500
642017 PARKS - TREES	PUBLIC SERVICES / Streets	1,500	3,000	1,500	1,500	1,500	1,500	1,500	1,500
642022 SALE OF LOGS	PUBLIC SERVICES / Streets	2,300	2,500	2,500	2,500	2,500	2,500	2,500	2,500
		<u>7,488</u>	<u>18,500</u>	<u>8,550</u>	<u>9,500</u>	<u>9,916</u>	<u>10,000</u>	<u>10,000</u>	<u>10,000</u>
INTEREST AND RENTS (664)									
665001 INTEREST ON INVESTMENT	TREASURY / Treasurer	43,153	51,700	25,000	30,000	35,000	40,000	40,000	40,000
		<u>43,153</u>	<u>51,700</u>	<u>25,000</u>	<u>30,000</u>	<u>35,000</u>	<u>40,000</u>	<u>40,000</u>	<u>40,000</u>
OTHER REVENUE (671)									
672001 SPECIAL ASSESSMENTS	PUBLIC SERVICES / Streets	939							
672002 INTEREST/PENALTIES ON SPEC ASSM/CONT	PUBLIC SERVICES / Streets	265	25,000	1,500	10,000	10,000	10,000	10,000	10,000
694004 CLAIMS/DAMAGE BILLINGS	PUBLIC SERVICES / Streets	37							
694014 MISCELLANEOUS OTHER	PUBLIC SERVICES / Streets	43							
		<u>1,283</u>	<u>25,000</u>	<u>1,500</u>	<u>10,000</u>	<u>10,000</u>	<u>10,000</u>	<u>10,000</u>	<u>10,000</u>
OTHER FINANCING SOURCES (695)									
699001 OPERATING TRANSFERS IN	PUBLIC SERVICES / Streets	2,500,000			1,250,000		2,000,000	1,500,000	1,500,000
		<u>2,500,000</u>			<u>1,250,000</u>		<u>2,000,000</u>	<u>1,500,000</u>	<u>1,500,000</u>
Grand Total:		<u>\$5,208,784</u>	<u>\$2,884,471</u>	<u>\$2,842,807</u>	<u>\$4,088,771</u>	<u>\$2,844,187</u>	<u>\$4,849,271</u>	<u>\$4,349,271</u>	<u>\$4,349,271</u>



**City of Grand Rapids, Michigan
Major Streets Fund
Statement of Revenues by Source**

Appendix A

Appendix A

Major Streets Fund Revenues by Source

Revenue Code / Description	Department / Org	FY 10	FY 11		FY 12	FY 13	FY 14	FY 15	FY 16
		Actual	Amended Budget	Estimate	Budget	Forecast			
INTERGOVERNMENTAL REVENUES (500)									
501202 DEPT OF TRANSPORTATION - PASS THRU	ENTERPRISE SRVS / Traffic Safety	288,605							
574003 GAS/WEIGHT TAX	PUBLIC SERVICES / Streets	9,935,594	10,423,835	10,423,835	10,423,835	10,423,835	10,423,835	10,423,835	10,423,835
		<u>10,224,199</u>	<u>10,423,835</u>	<u>10,423,835</u>	<u>10,423,835</u>	<u>10,423,835</u>	<u>10,423,835</u>	<u>10,423,835</u>	<u>10,423,835</u>
CHARGES FOR SERVICES (600)									
607001 MISCELLANEOUS SERVICE FEES	PUBLIC SERVICES / Streets	650,191	650,000	640,000	635,000	635,000	635,000	635,000	635,000
607046 STREET SERVICES	PUBLIC SERVICES / Streets	101,996							
607046 STREET SERVICES	ENTERPRISE SRVS / Traffic Safety	154,352	110,000	110,000	110,000	115,000	115,000	115,000	115,000
607047 STREET SERVICES FOR STATE OF MI	PUBLIC SERVICES / Streets	92,744	70,000	70,000	75,000	80,000	85,000	90,000	95,000
607068 MATERIAL - SERVICES	PUBLIC SERVICES / Streets	20,935							
607093 SIGNAL SYSTEM MAINTENANCE (476)	ENTERPRISE SRVS / Traffic Safety	467,427	388,353	350,000	460,000	460,000	460,000	460,000	460,000
607094 COMPUTER INTERSECTION MAINT (477)	ENTERPRISE SRVS / Traffic Safety	55,572	45,000	45,000	45,000	45,000	45,000	45,000	45,000
607095 SIGNAL SYSTEM IMPROVEMENT (478)	ENTERPRISE SRVS / Traffic Safety	830,326	575,000	575,000	590,000	600,000	600,000	600,000	600,000
642019 INVENTORY WITHDRAWALS (SALES)	PUBLIC SERVICES / Streets								
		<u>2,373,545</u>	<u>1,838,353</u>	<u>1,790,000</u>	<u>1,915,000</u>	<u>1,935,000</u>	<u>1,940,000</u>	<u>1,945,000</u>	<u>1,950,000</u>
INTEREST AND RENTS (664)									
665001 INTEREST ON INVESTMENT	TREASURY / Treasurer	2							
667003 RENTALS - FACILITIES	ENTERPRISE SRVS / Traffic Safety	22,000	22,000	26,000	26,000	26,000	26,000	26,000	26,000
		<u>22,002</u>	<u>22,000</u>	<u>26,000</u>	<u>26,000</u>	<u>26,000</u>	<u>26,000</u>	<u>26,000</u>	<u>26,000</u>
OTHER REVENUE (671)									
676001 REFUNDS - EXPENDITURES	PUBLIC SERVICES / Streets	12,444							
676007 EXPENDITURE - REIMBURSEMENT	PUBLIC SERVICES / Streets	5,041							
676017 REIMB.FOR PERSONAL USE OF CITY PHONE	PUBLIC SERVICES / Streets	516							
694004 CLAIMS/DAMAGE BILLINGS	PUBLIC SERVICES / Streets	1,064	3,000	1,500	1,000	1,200	1,250	1,300	1,350
694010 ACCIDENT BILLINGS	ENTERPRISE SRVS / Traffic Safety	27,494	30,000	30,000	30,000	30,000	30,000	30,000	30,000
		<u>46,559</u>	<u>33,000</u>	<u>31,500</u>	<u>31,000</u>	<u>31,200</u>	<u>31,250</u>	<u>31,300</u>	<u>31,350</u>
OTHER FINANCING SOURCES (695)									
699001 OPERATING TRANSFERS IN	PUBLIC SERVICES / Streets	25,000			25,000	25,000	25,000	25,000	25,000
		<u>25,000</u>			<u>25,000</u>	<u>25,000</u>	<u>25,000</u>	<u>25,000</u>	<u>25,000</u>
Grand Total:		<u>\$12,691,305</u>	<u>\$12,317,188</u>	<u>\$12,271,335</u>	<u>\$12,420,835</u>	<u>\$12,441,035</u>	<u>\$12,446,085</u>	<u>\$12,451,135</u>	<u>\$12,456,185</u>



**City of Grand Rapids, Michigan
Parks And Recreation Fund
Statement of Revenues by Source**

Appendix A

Appendix A

Parks And Recreation Fund Revenues by Source

Revenue Code / Description	Department / Org	FY 10	FY 11		FY 12	FY 13	FY 14	FY 15	FY 16
		Actual	Amended Budget	Estimate	Budget	Forecast			
CHARGES FOR SERVICES (600)									
607001 MISCELLANEOUS SERVICE FEES	PUBLIC SERVICES / Parks & Rec.	10,052	8,500	2,500	2,000	2,000	2,000	2,000	2,000
607006 RESTITUTION FEES - PROBATION	PUBLIC SERVICES / Parks & Rec.	3,677	500	500	500	500	500	500	500
607063 PARKS - BILL/OTHER THAN DEPARTMENTS	PUBLIC SERVICES / Parks & Rec.	71,707	43,500	43,500	43,500	43,500	43,500	43,500	43,500
642003 SALES - OTHER	PUBLIC SERVICES / Parks & Rec.	90							
642009 SALE OF SCRAP MATERIAL	PUBLIC SERVICES / Parks & Rec.	5,193	500	520	500	500	500	500	500
642017 PARKS - TREES	PUBLIC SERVICES / Parks & Rec.	1,099		1,000	1,000	1,000	1,000	1,000	1,000
642018 CONCESSIONS	PUBLIC SERVICES / Parks & Rec.	10,631	500	1,000	800	800	800	800	800
651001 ADMISSIONS	PUBLIC SERVICES / Parks & Rec.	43,037	31,000	37,000	43,000	43,000	43,000	43,000	43,000
651009 RECREATION REGISTRATION FEES	PUBLIC SERVICES / Parks & Rec.	475,761	428,470	432,714	470,150	480,420	486,370	496,650	501,950
		<u>621,247</u>	<u>512,970</u>	<u>518,734</u>	<u>561,450</u>	<u>571,720</u>	<u>577,670</u>	<u>587,950</u>	<u>593,250</u>
INTEREST AND RENTS (664)									
667002 RENTALS - OTHER	PUBLIC SERVICES / Parks & Rec.			500	500	500	500	500	500
667003 RENTALS - FACILITIES	PUBLIC SERVICES / Parks & Rec.	4,250	2,400	2,400	2,400	2,500	2,500	2,600	2,600
		<u>4,250</u>	<u>2,400</u>	<u>2,900</u>	<u>2,900</u>	<u>3,000</u>	<u>3,000</u>	<u>3,100</u>	<u>3,100</u>
OTHER REVENUE (671)									
675002 RESTRICTED CONTRIBUTIONS	PUBLIC SERVICES / Parks & Rec.	112,769	334,500	353,733	187,500	187,500	187,500	187,500	187,500
676007 EXPENDITURE - REIMBURSEMENT	PUBLIC SERVICES / Parks & Rec.	2,848	127	127	150	150	150	150	150
676017 REIMB.FOR PERSONAL USE OF CITY PHONE	PUBLIC SERVICES / Parks & Rec.		350	350	350	350	350	350	350
694004 CLAIMS/DAMAGE BILLINGS	PUBLIC SERVICES / Parks & Rec.	65	1,500	1,500	1,500	1,500	1,500	1,500	1,500
694012 NON-SUFFICIENT FUNDS CHECK CHARGE	PUBLIC SERVICES / Parks & Rec.	(23)							
694014 MISCELLANEOUS OTHER	PUBLIC SERVICES / Parks & Rec.	15							
		<u>115,674</u>	<u>336,477</u>	<u>355,710</u>	<u>189,500</u>	<u>189,500</u>	<u>189,500</u>	<u>189,500</u>	<u>189,500</u>
OTHER FINANCING SOURCES (695)									
699001 OPERATING TRANSFERS IN	PUBLIC SERVICES / Parks & Rec.	4,565,047	3,760,405	3,945,011	3,150,000	3,500,000	3,600,000	3,700,000	3,850,000
		<u>4,565,047</u>	<u>3,760,405</u>	<u>3,945,011</u>	<u>3,150,000</u>	<u>3,500,000</u>	<u>3,600,000</u>	<u>3,700,000</u>	<u>3,850,000</u>
Grand Total:		<u>\$5,306,217</u>	<u>\$4,612,252</u>	<u>\$4,822,355</u>	<u>\$3,903,850</u>	<u>\$4,264,220</u>	<u>\$4,370,170</u>	<u>\$4,480,550</u>	<u>\$4,635,850</u>



City of Grand Rapids, Michigan Refuse Collection and Disposal Fund Statement of Revenues by Source

Appendix A

Appendix A

Refuse Collection and Disposal Fund Revenues by Source

Revenue Code / Description	Department / Org	FY 10	FY 11		FY 12	FY 13	FY 14	FY 15	FY 16	
		Actual	Amended Budget	Estimate	Budget	Forecast				
PROPERTY TAX (401402)										
402001	REAL PROPERTY TAXES	TREASURY / Treasurer	7,041,464	6,964,876	6,878,809	6,699,960	6,599,461	6,599,461	6,731,450	6,933,394
402002	TAXES - ASSESSMENT CANCELED	TREASURY / Treasurer	(43,943)	(49,902)	(53,000)	(50,500)	(49,500)	(49,500)	(49,500)	(49,500)
402003	PERSONAL PROPERTY TAXES	TREASURY / Treasurer	616,435	609,946	615,859	609,354	593,166	584,269	584,269	595,954
402004	INDUSTRIAL/COMMERCIAL FACILITIES TAX	TREASURY / Treasurer	66,014	62,000	52,000	37,000	33,000	33,000	33,000	33,000
402005	PAYMENT IN LIEU OF TAXES	TREASURY / Treasurer	43,488	40,000	43,000	43,500	44,000	44,500	45,000	45,500
402006	INT/PENALTIES ON DELINQUENT PROPERTY	TREASURY / Treasurer	46,641	40,500	42,000	40,500	40,500	40,500	40,500	40,500
			<u>7,770,099</u>	<u>7,667,420</u>	<u>7,578,668</u>	<u>7,379,814</u>	<u>7,260,627</u>	<u>7,252,230</u>	<u>7,384,719</u>	<u>7,598,848</u>
CHARGES FOR SERVICES (600)										
607001	MISCELLANEOUS SERVICE FEES	PUBLIC SERVICES / Streets	47,478	105,510	89,000	85,000	85,000	85,000	85,000	85,000
607002	BOND FEES - COST	PUBLIC SERVICES / Streets	55							
607068	MATERIAL - SERVICES	PUBLIC SERVICES / Streets	1,081							
621502	NUISANCE FEES	COMMUNITY DEVELOPMENT	54,762	253,941	200,000	200,000	200,000	200,000	200,000	200,000
621506	NUISANCES - YARD REIMBURSEMENT	COMMUNITY DEVELOPMENT	118,512							
642015	REFUSE BAGS	PUBLIC SERVICES / Streets	1,285,026	1,644,820	1,478,022	1,480,338	1,332,304	1,184,270	1,726,236	1,710,202
642025	APPLIANCE STICKERS	PUBLIC SERVICES / Streets	11,053	14,300	9,500	12,870	13,192	13,514	13,836	14,158
642026	YARD BAGS	PUBLIC SERVICES / Streets	538,327	626,251	574,236	563,626	553,016	542,406	786,796	827,186
642027	REFUSE TAGS	PUBLIC SERVICES / Streets	1,069,097	1,308,694	1,181,458	1,177,825	1,174,192	1,170,559	1,721,926	1,828,293
642028	BULK YARD WASTE TAGS	PUBLIC SERVICES / Streets	11,969	17,900	15,116	16,110	17,104	18,098	19,092	20,086
642031	BULK STICKERS	PUBLIC SERVICES / Streets	57,835	65,814	63,804	65,718	67,632	69,546	71,460	73,374
642033	RECYCLE CARTS	PUBLIC SERVICES / Streets	945	1,592,500	1,564,500	500	500	500	500	500
642034	YARD CART TAGS	PUBLIC SERVICES / Streets	64,890	71,424	70,559	64,282	66,211	68,140	70,069	71,998
642035	YARD WASTE CARTS	PUBLIC SERVICES / Streets	6,054	5,800	5,500	5,720	5,940	6,160	6,380	6,600
642036	REFUSE CART PROGRAM	PUBLIC SERVICES / Streets	1,278,325	1,160,373	1,595,541	1,659,363	1,723,185	1,787,007	1,850,829	1,914,651
			<u>4,545,407</u>	<u>6,867,327</u>	<u>6,847,236</u>	<u>5,331,352</u>	<u>5,238,276</u>	<u>5,145,200</u>	<u>6,552,124</u>	<u>6,752,048</u>
INTEREST AND RENTS (664)										
665001	INTEREST ON INVESTMENT	TREASURY / Treasurer	90,307	98,250	45,000	55,000	60,000	65,000	65,000	65,000
			<u>90,307</u>	<u>98,250</u>	<u>45,000</u>	<u>55,000</u>	<u>60,000</u>	<u>65,000</u>	<u>65,000</u>	<u>65,000</u>
OTHER REVENUE (671)										
694002	CASH - OVER/UNDER	PUBLIC SERVICES / Streets	(30)							
694004	CLAIMS/DAMAGE BILLINGS	PUBLIC SERVICES / Streets	82							
694012	NON-SUFFICIENT FUNDS CHECK CHARGE	PUBLIC SERVICES / Streets	(555)							
694014	MISCELLANEOUS OTHER	PUBLIC SERVICES / Streets	38							
			<u>(465)</u>							

Refuse Collection and Disposal Fund

Appendix A

Refuse Collection and Disposal Fund Revenues by Source

Revenue Code / Description	Department / Org	FY 10	FY 11		FY 12	FY 13	FY 14	FY 15	FY 16
		Actual	Amended Budget	Estimate	Budget	Forecast			
	Grand Total:	\$12,405,348	\$14,632,997	\$14,470,904	\$12,766,166	\$12,558,903	\$12,462,430	\$14,001,843	\$14,415,896



**City of Grand Rapids, Michigan
General Operating Fund
Statement of Revenues by Department**

Appendix B

Appendix B

General Operating Fund Revenues by Department

Revenue Code / Description	Revenue Group	FY 10	FY 11		FY 12	FY 13	FY 14	FY 15	FY 16
		Actual	Amended Budget	Estimate	Budget	Forecast			
ADMINISTRATIVE SERVICES									
580001 LOCAL GOVERNMENT REVENUES	INTERGOVERNMENTAL REVENUES (500)		36,235						
607001 MISCELLANEOUS SERVICE FEES	CHARGES FOR SERVICES (600)		52,200	26,100	52,200	52,200	52,200	52,200	52,200
699001 OPERATING TRANSFERS IN	OTHER FINANCING SOURCES (695)	12,791							
		<u>12,791</u>	<u>88,435</u>	<u>26,100</u>	<u>52,200</u>	<u>52,200</u>	<u>52,200</u>	<u>52,200</u>	<u>52,200</u>
ATTORNEY									
607001 MISCELLANEOUS SERVICE FEES	CHARGES FOR SERVICES (600)	3,799							
676001 REFUNDS - EXPENDITURES	OTHER REVENUE (671)	24,163	12,000	12,000	12,000	12,000	12,000	12,000	12,000
694014 MISCELLANEOUS OTHER	OTHER REVENUE (671)	39							
		<u>28,001</u>	<u>12,000</u>	<u>12,000</u>	<u>12,000</u>	<u>12,000</u>	<u>12,000</u>	<u>12,000</u>	<u>12,000</u>
CLERK									
451001 MISCELLANEOUS LICENSES	LICENSES AND PERMITS (450)	203,450	175,000	175,000	180,000	180,000	180,000	185,000	185,000
574004 LIQUOR LICENSES	INTERGOVERNMENTAL REVENUES (500)	167,456							
607001 MISCELLANEOUS SERVICE FEES	CHARGES FOR SERVICES (600)	1,136	2,500	2,500	2,500	2,500	2,500	2,500	2,500
607018 PROCESSING FEES	CHARGES FOR SERVICES (600)	36,877	33,000	39,500	35,000	35,000	35,000	35,000	35,000
676001 REFUNDS - EXPENDITURES	OTHER REVENUE (671)				500	500	500	500	500
676016 REIMBURSEMENT - GR PUBLIC SCHOOLS	OTHER REVENUE (671)		90,698	90,698	86,896	87,396	87,396	87,471	87,471
		<u>408,919</u>	<u>301,198</u>	<u>307,698</u>	<u>304,896</u>	<u>305,396</u>	<u>305,396</u>	<u>310,471</u>	<u>310,471</u>
COMMUNITY DEVELOPMENT / Code Compliance									
607066 COMMUNITY DEVELOPMENT SERVICES	CHARGES FOR SERVICES (600)	806,515	1,436,467	1,304,467					
607097 PHOTOCOPY FEES	CHARGES FOR SERVICES (600)	18	100						
621001 HOUSING - MULTI-FAMILY CERTIFICATION	CHARGES FOR SERVICES (600)	45,485							
621002 HOUSING - CDTA TWO-FAMILY CERTIFICAT	CHARGES FOR SERVICES (600)	6,025							
621003 HOUSING - ZONING	CHARGES FOR SERVICES (600)	3,065		7,400	7,400	7,400	7,400	7,400	7,400
621005 HOUSING - VIOLATION NOTICE	CHARGES FOR SERVICES (600)	(6,301)							
621007 HOUSING FEES	CHARGES FOR SERVICES (600)	289,874							
621008 HOUSING - HOUSING APPEAL FEE	CHARGES FOR SERVICES (600)	3,225	3,720	2,000	2,000	2,000	2,000	2,000	2,000
621009 HOUSING - VACANT AND ABANDONED FEES	CHARGES FOR SERVICES (600)	(2,685)							
621403 FEES - ADJUSTMENT FOR UNAVAILABLE RE	CHARGES FOR SERVICES (600)	196,974							
621502 NUISANCE FEES	CHARGES FOR SERVICES (600)	78,815	258,037	212,000	212,000	212,000	212,000	212,000	212,000
621503 NUISANCES - ABANDONED CAR REIMBURSE	CHARGES FOR SERVICES (600)	6,035							
621504 HOUSING FEES (LIENABLE)	CHARGES FOR SERVICES (600)	30,466	642,242	681,000	681,000	681,000	681,000	681,000	681,000
621505 NUISANCES - SECURING REIMBURSEMENT	CHARGES FOR SERVICES (600)	34,967							
621506 NUISANCES - YARD REIMBURSEMENT	CHARGES FOR SERVICES (600)	89,999							
676017 REIMB.FOR PERSONAL USE OF CITY PHONE	OTHER REVENUE (671)	44							

General Operating Fund

Appendix B

General Operating Fund Revenues by Department

Revenue Code / Description	Revenue Group	FY 10	FY 11		FY 12	FY 13	FY 14	FY 15	FY 16
		Actual	Amended Budget	Estimate	Budget	Forecast			
694012 NON-SUFFICIENT FUNDS CHECK CHARGE	OTHER REVENUE (671)	(25)							
694014 MISCELLANEOUS OTHER	OTHER REVENUE (671)	58							
699001 OPERATING TRANSFERS IN	OTHER FINANCING SOURCES (695)	213,801			1,436,467	1,436,467	1,436,467	1,436,467	1,436,467
		<u>1,796,355</u>	<u>2,340,566</u>	<u>2,206,867</u>	<u>2,338,867</u>	<u>2,338,867</u>	<u>2,338,867</u>	<u>2,338,867</u>	<u>2,338,867</u>
COMPROLLERS									
607037 ADMINISTRATIVE SERVICE - GARNISHMENT	CHARGES FOR SERVICES (600)	517	350	350	350	350	350	350	350
665002 OTHER INTEREST INCOME	INTEREST AND RENTS (664)	129		(92)					
676001 REFUNDS - EXPENDITURES	OTHER REVENUE (671)	557		5					
676007 EXPENDITURE - REIMBURSEMENT	OTHER REVENUE (671)	1,038	600	2,780	1,500	1,500	1,500	1,500	1,500
694014 MISCELLANEOUS OTHER	OTHER REVENUE (671)	4,048		10	10	10	10	10	10
		<u>6,290</u>	<u>950</u>	<u>3,053</u>	<u>1,860</u>	<u>1,860</u>	<u>1,860</u>	<u>1,860</u>	<u>1,860</u>
DESIGN & DEVELOPMENT / Econ. Dev.									
607018 PROCESSING FEES	CHARGES FOR SERVICES (600)	35,773	24,500	24,500	24,500	24,500	24,500	24,500	24,500
607026 IND/COMM FACILITY EXEMPT FEES	CHARGES FOR SERVICES (600)								
607113 NEZ APPLICATION FEES	CHARGES FOR SERVICES (600)	700	300	600	600	600	600	600	600
675002 RESTRICTED CONTRIBUTIONS	OTHER REVENUE (671)	77,573	40,000	40,000	40,000				
		<u>114,046</u>	<u>64,800</u>	<u>65,100</u>	<u>65,100</u>	<u>25,100</u>	<u>25,100</u>	<u>25,100</u>	<u>25,100</u>
DESIGN & DEVELOPMENT / Planning									
476006 MISCELLANEOUS PERMITS	LICENSES AND PERMITS (450)	43,782	42,700	42,700	64,825	64,825	64,825	67,000	67,000
607001 MISCELLANEOUS SERVICE FEES	CHARGES FOR SERVICES (600)	56,409	107,837	102,500	103,500	103,500	103,500	103,500	103,500
607006 RESTITUTION FEES - PROBATION	CHARGES FOR SERVICES (600)	498							
607024 PLANNING COMMISSION REVIEW FEES	CHARGES FOR SERVICES (600)	87,393	55,000	65,000	92,735	92,735	107,335	107,335	107,335
607029 LUDS REVIEW FEE - LAND USE & DEVELOP	CHARGES FOR SERVICES (600)	5,425	5,000	2,500	5,000	5,000	7,500	7,500	7,500
607036 ADMINISTRATION SERVICES	CHARGES FOR SERVICES (600)	4,756	5,750	6,000	12,000	12,000	14,300	14,300	14,300
621104 ZONING,NOISE,PARKING - OTHER FEE	CHARGES FOR SERVICES (600)	3,460	5,000	1,200	3,500	3,500	3,500	4,000	4,000
621105 ZONING,NOISE,PARKING - ZONING APPEAL	CHARGES FOR SERVICES (600)	17,118	15,000	15,000	15,050	15,050	16,000	16,000	16,000
621204 HISTORIC PRESERVATION - OTHER FEE	CHARGES FOR SERVICES (600)	58	500	200	200	200	500	500	500
676017 REIMB.FOR PERSONAL USE OF CITY PHONE	OTHER REVENUE (671)	99							
		<u>218,998</u>	<u>236,787</u>	<u>235,100</u>	<u>296,810</u>	<u>296,810</u>	<u>317,460</u>	<u>320,135</u>	<u>320,135</u>
ENTERPRISE SRVS / Env. Prot.									
476002 BUILDING PERMITS	LICENSES AND PERMITS (450)	2,700							
476024 LUDS PERMITS - LAND USE DEVELOPMENT	LICENSES AND PERMITS (450)	111,335	37,000	74,396	93,508	95,378	97,286	99,231	101,216
539501 MI DEPT OF NATURAL RESOURCES	INTERGOVERNMENTAL REVENUES (500)	2,000							
539701 MI DEPT OF ENVIRONMENTAL QUALITY	INTERGOVERNMENTAL REVENUES (500)	205,996	245,112	245,112	248,065	256,080	266,451	275,817	282,387
607029 LUDS REVIEW FEE - LAND USE & DEVELOP	CHARGES FOR SERVICES (600)	23,402	117,115	42,776	39,921	40,719	41,534	42,364	43,212
621601 LUDS ENFORCEMENT FEES	CHARGES FOR SERVICES (600)	32,165	40,350	21,100	19,175	19,559	19,950	20,349	20,756
675002 RESTRICTED CONTRIBUTIONS	OTHER REVENUE (671)	1,800		180,000					
675003 CONTRIBUTED CAPITAL	OTHER REVENUE (671)	1,800							
		<u>381,198</u>	<u>439,577</u>	<u>563,384</u>	<u>400,669</u>	<u>411,736</u>	<u>425,221</u>	<u>437,761</u>	<u>447,571</u>

General Operating Fund

Appendix B

General Operating Fund Revenues by Department

Revenue Code / Description	Revenue Group	FY 10	FY 11		FY 12	FY 13	FY 14	FY 15	FY 16
		Actual	Amended Budget	Estimate	Budget	Forecast			
ENTERPRISE SRVS / Parking Services									
652001 PARKING FEES	CHARGES FOR SERVICES (600)	106							
652004 PARKING FEES - DAILY	CHARGES FOR SERVICES (600)	419,828							
652005 PARKING FEES - MONTHLY	CHARGES FOR SERVICES (600)	632,484							
652006 PARKING FEES - EVENT	CHARGES FOR SERVICES (600)	285,123							
694002 CASH - OVER/UNDER	OTHER REVENUE (671)	(64)							
		<u>1,337,478</u>							
ENTERPRISE SRVS / Traffic Safety									
476011 TEMPORARY STREET CLOSING PERMITS	LICENSES AND PERMITS (450)	116,836							
607001 MISCELLANEOUS SERVICE FEES	CHARGES FOR SERVICES (600)	12							
607068 MATERIAL - SERVICES	CHARGES FOR SERVICES (600)	111							
607098 STREET/EXPRESSWAY LIGHTING MAINTENANCE	CHARGES FOR SERVICES (600)	61,828	36,000	36,000	36,000	38,000	38,000	38,000	38,000
607100 STREET LIGHTING SERVICES	CHARGES FOR SERVICES (600)	585,885	275,000	275,000	275,000	275,000	275,000	275,000	275,000
607101 STREET LIGHTING - CATV APPL/POLE REN	CHARGES FOR SERVICES (600)	68,050	35,000	35,000	35,000	35,000	35,000	35,000	35,000
642009 SALE OF SCRAP MATERIAL	CHARGES FOR SERVICES (600)	12,999	1,200	1,200	1,200	1,200	1,200	1,200	1,200
642010 ELECTRIC POWER DIST/GAS AGGREGATION	CHARGES FOR SERVICES (600)	1,111,021	800,000	800,000	848,000	898,880	952,812	1,009,981	1,070,580
642019 INVENTORY WITHDRAWALS (SALES)	CHARGES FOR SERVICES (600)	14,649							
667003 RENTALS - FACILITIES	INTEREST AND RENTS (664)	22,000							
676001 REFUNDS - EXPENDITURES	OTHER REVENUE (671)	(74)							
694003 RECOVERY/DEBTS CHARGED-OFF	OTHER REVENUE (671)	2,143							
694004 CLAIMS/DAMAGE BILLINGS	OTHER REVENUE (671)	62,047	45,000	45,000	45,000	45,000	45,000	45,000	45,000
		<u>2,057,507</u>	<u>1,192,200</u>	<u>1,192,200</u>	<u>1,240,200</u>	<u>1,293,080</u>	<u>1,347,012</u>	<u>1,404,181</u>	<u>1,464,780</u>
EXECUTIVE OFFICE									
574002 SALES & USE TAX	STATE SHARED REVENUES (500574)	19,268,890							
607001 MISCELLANEOUS SERVICE FEES	CHARGES FOR SERVICES (600)	617							
607041 MARRIAGE CEREMONIES	CHARGES FOR SERVICES (600)	400	300	300	1,050	1,000	1,000	1,000	1,000
699001 OPERATING TRANSFERS IN	OTHER FINANCING SOURCES (695)	7,199,254							
		<u>26,469,161</u>	<u>300</u>	<u>300</u>	<u>1,050</u>	<u>1,000</u>	<u>1,000</u>	<u>1,000</u>	<u>1,000</u>
FACILITIES AND FLEET MGMT									
607001 MISCELLANEOUS SERVICE FEES	CHARGES FOR SERVICES (600)	2,351							
		<u>2,351</u>							
FIRE									
574006 FIRE PROTECTION - STATE OWNED BUILDING	INTERGOVERNMENTAL REVENUES (500)	312,839	237,000	234,564	199,564	199,564	199,564	199,564	199,564
607001 MISCELLANEOUS SERVICE FEES	CHARGES FOR SERVICES (600)	281,135	312,000	254,000	341,520	341,520	357,270	357,270	357,270
607042 FIRE HYDRANT SERVICE CHARGES	CHARGES FOR SERVICES (600)	438,102	460,007	438,102	438,102	438,102	438,102	438,102	438,102
675001 UNRESTRICTED CONTRIBUTIONS	OTHER REVENUE (671)		3,745						
676001 REFUNDS - EXPENDITURES	OTHER REVENUE (671)	14,860							
676007 EXPENDITURE - REIMBURSEMENT	OTHER REVENUE (671)		106,950						
676017 REIMB.FOR PERSONAL USE OF CITY PHONE	OTHER REVENUE (671)	404							
694012 NON-SUFFICIENT FUNDS CHECK CHARGE	OTHER REVENUE (671)	(75)							

General Operating Fund

Appendix B

General Operating Fund Revenues by Department

Revenue Code / Description	Revenue Group	FY 10	FY 11		FY 12	FY 13	FY 14	FY 15	FY 16
		Actual	Amended Budget	Estimate	Budget	Forecast			
699001 OPERATING TRANSFERS IN	OTHER FINANCING SOURCES (695)		192,934						
		1,047,265	1,312,636	926,666	979,186	979,186	994,936	994,936	994,936
FISCAL SERVICES									
642002 AUCTION SALES	CHARGES FOR SERVICES (600)	10,572							
676007 EXPENDITURE - REIMBURSEMENT	OTHER REVENUE (671)	1,242		2,500	2,500	2,500	2,500	2,500	2,500
		11,814		2,500	2,500	2,500	2,500	2,500	2,500
FISCAL SERVICES / General Admin									
574002 SALES & USE TAX	STATE SHARED REVENUES (500574)		18,151,695	19,268,890	12,755,283	13,137,941	13,532,080	13,938,042	14,356,183
607001 MISCELLANEOUS SERVICE FEES	CHARGES FOR SERVICES (600)	3,724,473	3,585,098	3,573,198	3,605,389	3,620,268	3,632,246	3,644,583	3,657,291
607078 CABLE CONSENT FEES	CHARGES FOR SERVICES (600)	1,827,925	1,900,574	1,971,831	1,991,549	2,011,465	2,031,580	2,051,895	2,072,414
642003 SALES - OTHER	CHARGES FOR SERVICES (600)	742	1,300	1,000	1,000	1,000	1,000	1,000	1,000
673001 PROPERTY SALES	OTHER REVENUE (671)	451,250							
673002 SALE OF FIXED ASSETS	OTHER REVENUE (671)	2,936,892							
675001 UNRESTRICTED CONTRIBUTIONS	OTHER REVENUE (671)	1,000							
675002 RESTRICTED CONTRIBUTIONS	OTHER REVENUE (671)		10,000	10,000	10,000	10,000	10,000	10,000	10,000
676001 REFUNDS - EXPENDITURES	OTHER REVENUE (671)	1,682	1,000	1,500	1,500	1,500	1,500	1,500	1,500
676007 EXPENDITURE - REIMBURSEMENT	OTHER REVENUE (671)			37,638					
694014 MISCELLANEOUS OTHER	OTHER REVENUE (671)	500,000		500,000					
699001 OPERATING TRANSFERS IN	OTHER FINANCING SOURCES (695)	10,781,472	8,797,577	9,868,080	9,670,932	9,845,519	10,182,722	10,388,016	8,070,298
		20,225,436	32,447,244	35,232,137	28,035,653	28,627,693	29,391,128	30,035,036	28,168,686
HUMAN RESOURCES									
676017 REIMB.FOR PERSONAL USE OF CITY PHONE	OTHER REVENUE (671)	149							
694014 MISCELLANEOUS OTHER	OTHER REVENUE (671)	2,461							
		2,610							
POLICE									
476006 MISCELLANEOUS PERMITS	LICENSES AND PERMITS (450)	31,613	30,000	35,000	35,000	35,000	35,000	35,000	35,000
476015 ALCOHOL PERMITS	LICENSES AND PERMITS (450)	1,140	1,100	1,000	1,000	1,000	1,000	1,000	1,000
476018 ALARM PERMITS	LICENSES AND PERMITS (450)	10,481	10,000	10,000	10,000	10,000	10,000	10,000	10,000
574004 LIQUOR LICENSES	INTERGOVERNMENTAL REVENUES (500)		157,000	157,000	157,000	157,000	157,000	157,000	157,000
580002 KENT COUNTY- MISC. AND PSAP 911 DIST	INTERGOVERNMENTAL REVENUES (500)	192,009							
580003 OTHER LOCAL GOVERNMENT PROGRAM SU	INTERGOVERNMENTAL REVENUES (500)	132,036							
607001 MISCELLANEOUS SERVICE FEES	CHARGES FOR SERVICES (600)	1,085	700	1,200	1,200	1,200	1,200	1,200	1,200
607018 PROCESSING FEES	CHARGES FOR SERVICES (600)	1,751	1,800	1,200	1,200	1,200	1,200	1,200	1,200
607020 COURT TRIAL FEES	CHARGES FOR SERVICES (600)	20							
607070 FALSE ALARM FINES/FEES	CHARGES FOR SERVICES (600)	38,225	46,000	46,000	46,000	46,000	46,000	46,000	46,000
607073 POLICE RECORDS/REPROC FEES	CHARGES FOR SERVICES (600)	89,371	110,000	85,000	85,000	85,000	85,000	85,000	85,000
607077 POLICE - VEHICLE STORAGE FACILITY FE	CHARGES FOR SERVICES (600)	417							
607084 DDA SERVICES	CHARGES FOR SERVICES (600)	99,225	104,462	102,000	102,000	102,000	102,000	102,000	102,000
607085 SPECIAL EVENT BILLINGS LABOR	CHARGES FOR SERVICES (600)	13,099	27,281	20,000	20,000	20,000	20,000	20,000	20,000
651003 SPECIAL EVENT FEES	CHARGES FOR SERVICES (600)	244,649	240,000	200,000	200,000	200,000	200,000	200,000	200,000

General Operating Fund

Appendix B

General Operating Fund Revenues by Department

Revenue Code / Description	Revenue Group	FY 10	FY 11		FY 12	FY 13	FY 14	FY 15	FY 16
		Actual	Amended Budget	Estimate	Budget	Forecast			
652006 PARKING FEES - EVENT	CHARGES FOR SERVICES (600)	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000
656001 PARKING FINES	FINES AND FORFEITURES (655)	408,848	370,000	370,000	400,000	411,100	411,100	411,100	422,533
667001 RENTALS - EQUIPMENT	INTEREST AND RENTS (664)	45,456	45,000	45,000	45,000	45,000	45,000	45,000	45,000
667003 RENTALS - FACILITIES	INTEREST AND RENTS (664)	28,060	24,000	22,000	22,000	22,000	22,000	22,000	22,000
675001 UNRESTRICTED CONTRIBUTIONS	OTHER REVENUE (671)	47,000							
676001 REFUNDS - EXPENDITURES	OTHER REVENUE (671)	284,788	300,000	304,000	304,000	304,000	304,000	304,000	304,000
676017 REIMB.FOR PERSONAL USE OF CITY PHONE	OTHER REVENUE (671)	23							
694002 CASH - OVER/UNDER	OTHER REVENUE (671)	(10)							
694004 CLAIMS/DAMAGE BILLINGS	OTHER REVENUE (671)	7,814	8,000	10,000	10,000	10,000	10,000	10,000	10,000
694012 NON-SUFFICIENT FUNDS CHECK CHARGE	OTHER REVENUE (671)	(227)							
694014 MISCELLANEOUS OTHER	OTHER REVENUE (671)	7,263	3,000	2,500	2,500	2,500	2,500	2,500	2,500
699001 OPERATING TRANSFERS IN	OTHER FINANCING SOURCES (695)	(759,206)	1,005,160						
		<u>1,004,930</u>	<u>2,563,503</u>	<u>1,491,900</u>	<u>1,521,900</u>	<u>1,533,000</u>	<u>1,533,000</u>	<u>1,533,000</u>	<u>1,544,433</u>
TECHNOLOGY AND CHANGE MGMT.									
699001 OPERATING TRANSFERS IN	OTHER FINANCING SOURCES (695)	4,568							
		<u>4,568</u>							
TREASURY / Assessor									
607001 MISCELLANEOUS SERVICE FEES	CHARGES FOR SERVICES (600)	43,506	20,000	20,000	20,000	20,000	20,000	20,000	20,000
607076 MANAGEMENT FEE	CHARGES FOR SERVICES (600)	34,170	15,000	15,000	15,000	15,000	15,000	15,000	15,000
607097 PHOTOCOPY FEES	CHARGES FOR SERVICES (600)	737	250	250	250	250	250	250	250
621403 FEES - ADJUSTMENT FOR UNAVAILABLE RE	CHARGES FOR SERVICES (600)	4,570							
676017 REIMB.FOR PERSONAL USE OF CITY PHONE	OTHER REVENUE (671)	27	20	20	20	20	20	20	20
694014 MISCELLANEOUS OTHER	OTHER REVENUE (671)	1,460	750	750	750	750	750	750	750
		<u>84,470</u>	<u>36,020</u>	<u>36,020</u>	<u>36,020</u>	<u>36,020</u>	<u>36,020</u>	<u>36,020</u>	<u>36,020</u>
TREASURY / Income Tax									
438001 CITY INCOME TAXES	INCOME TAX (401438)	57,287,971	60,698,744	60,655,222	63,081,431	64,973,874	66,923,090	68,930,783	70,998,706
438002 CITY INCOME TAX REFUNDS	INCOME TAX (401438)	(7,294,078)	(7,831,045)	(7,722,807)	(8,031,719)	(8,272,672)	(8,520,852)	(8,776,478)	(9,039,771)
438003 INTEREST/PENALTIES ON INCOME TAXES	INCOME TAX (401438)	555,235	652,587	587,871	611,386	629,728	648,620	668,079	688,121
		<u>50,549,128</u>	<u>53,520,286</u>	<u>53,520,286</u>	<u>55,661,098</u>	<u>57,330,930</u>	<u>59,050,858</u>	<u>60,822,384</u>	<u>62,647,056</u>
TREASURY / Treasurer									
402001 REAL PROPERTY TAXES	PROPERTY TAX (401402)	11,217,674	11,054,805	10,950,064	10,675,102	10,514,960	10,514,960	10,725,275	11,047,033
402002 TAXES - ASSESSMENT CANCELED	PROPERTY TAX (401402)	(41,826)	(79,206)	(100,300)	(80,230)	(75,200)	(75,200)	(75,200)	(75,200)
402003 PERSONAL PROPERTY TAXES	PROPERTY TAX (401402)	982,001	968,120	981,153	973,300	947,994	933,774	933,774	952,449
402004 INDUSTRIAL/COMMERCIAL FACILITIES TAX	PROPERTY TAX (401402)	105,168	100,000	90,300	55,220	50,200	50,200	50,200	50,200
402005 PAYMENT IN LIEU OF TAXES	PROPERTY TAX (401402)	69,567	65,000	68,550	69,250	70,250	71,250	72,250	73,250
402006 INT/PENALTIES ON DELINQUENT PROPERTY	PROPERTY TAX (401402)	74,679	70,000	72,150	70,150	70,150	70,150	70,150	70,150
447001 PROPERTY TAX ADMINISTRATION FEE	PROPERTY TAX ADMIN FEE (401447)	1,772,397	1,809,000	1,720,000	1,680,000	1,655,000	1,653,000	1,685,000	1,735,000
607001 MISCELLANEOUS SERVICE FEES	CHARGES FOR SERVICES (600)	33,101	35,000	35,000	35,000	35,000	35,000	35,000	35,000
607004 SECURITY CARD FEES	CHARGES FOR SERVICES (600)	99							
607012 TAX STATEMENT FEES	CHARGES FOR SERVICES (600)	10,004	7,000	6,500	6,000	5,500	5,500	5,500	5,500

General Operating Fund

Appendix B

General Operating Fund Revenues by Department

Revenue Code / Description	Revenue Group	FY 10	FY 11		FY 12	FY 13	FY 14	FY 15	FY 16
		Actual	Amended Budget	Estimate	Budget	Forecast			
607023 TAX COLLECTION FEES	CHARGES FOR SERVICES (600)	13,189	10,500	14,000	14,000	14,000	14,000	14,000	14,000
607034 MONTHLY STATEMENT SERVICE FEES	CHARGES FOR SERVICES (600)	44							
607110 INVESTMENT/CASH MGNT FEES	CHARGES FOR SERVICES (600)	103,997	106,000	106,000	106,000	106,000	106,000	106,000	106,000
656001 PARKING FINES	FINES AND FORFEITURES (655)	1,685,950	1,900,000	1,570,000	1,650,000	1,700,000	1,700,000	1,700,000	1,700,000
656002 PARKING FINES-COLLECTION AGENCY	FINES AND FORFEITURES (655)	11,553	10,000	5,000	5,000	5,000	5,000	5,000	5,000
659001 BAD CHECK FEES	FINES AND FORFEITURES (655)	7,490	16,300	7,000	7,000	7,000	7,000	7,000	7,000
665001 INTEREST ON INVESTMENT	INTEREST AND RENTS (664)	602,859	593,000	400,000	550,000	600,000	600,000	600,000	600,000
665002 OTHER INTEREST INCOME	INTEREST AND RENTS (664)	7,118							
672001 SPECIAL ASSESSMENTS	OTHER REVENUE (671)	333							
672002 INTEREST/PENALTIES ON SPEC ASSM/CONT	OTHER REVENUE (671)	151,700	110,000	75,000	70,000	70,000	70,000	70,000	70,000
676017 REIMB.FOR PERSONAL USE OF CITY PHONE	OTHER REVENUE (671)	18	50	10	10	10	10	10	10
694002 CASH - OVER/UNDER	OTHER REVENUE (671)	(209)							
694012 NON-SUFFICIENT FUNDS CHECK CHARGE	OTHER REVENUE (671)	(1,715)							
694014 MISCELLANEOUS OTHER	OTHER REVENUE (671)	85	150	50	50	50	50	50	50
699001 OPERATING TRANSFERS IN	OTHER FINANCING SOURCES (695)		20,773						
		<u>16,805,276</u>	<u>16,796,492</u>	<u>16,000,477</u>	<u>15,885,852</u>	<u>15,775,914</u>	<u>15,760,694</u>	<u>16,004,009</u>	<u>16,395,442</u>
Grand Total:		<u>\$122,568,591</u>	<u>\$111,352,994</u>	<u>\$111,821,788</u>	<u>\$106,835,861</u>	<u>\$109,023,292</u>	<u>\$111,595,252</u>	<u>\$114,331,460</u>	<u>\$114,763,057</u>



**City of Grand Rapids, Michigan
61st District Court Fund
Statement of Revenues by Department**

Appendix B

Appendix B

61st District Court Fund Revenues by Department

Revenue Code / Description	Revenue Group	FY 10	FY 11		FY 12	FY 13	FY 14	FY 15	FY 16
		Actual	Amended Budget	Estimate	Budget	Forecast			
61st DISTRICT COURT									
574010 JUDGES STANDARDIZATION	INTERGOVERNMENTAL REVENUES (500)	274,569	274,344	274,344	274,344	274,344	274,344	274,344	274,344
607001 MISCELLANEOUS SERVICE FEES	CHARGES FOR SERVICES (600)	38,165	16,000	7,000	7,000	7,000	7,000	7,000	7,000
607010 REHABILITATION FEES	CHARGES FOR SERVICES (600)	190,846	250,000	250,000	250,000	250,000	250,000	250,000	250,000
607106 STATE & COUNTY FEES/FINES - DIST COU	CHARGES FOR SERVICES (600)	2,274,834	2,500,000	2,225,000	2,325,000	2,225,000	2,225,000	2,225,000	2,225,000
658001 CITY FEES/FINES - DISTRICT COURT	FINES AND FORFEITURES (655)	5,086,705	4,836,344	4,500,000	4,600,000	4,500,000	4,500,000	4,500,000	4,500,000
676001 REFUNDS - EXPENDITURES	OTHER REVENUE (671)	6,033							
694012 NON-SUFFICIENT FUNDS CHECK CHARGE	OTHER REVENUE (671)	(8,990)							
699001 OPERATING TRANSFERS IN	OTHER FINANCING SOURCES (695)	4,225,683	5,015,556	5,015,556	5,600,607	6,054,803	6,504,737	7,005,418	7,307,948
		<u>12,087,844</u>	<u>12,892,244</u>	<u>12,271,900</u>	<u>13,056,951</u>	<u>13,311,147</u>	<u>13,761,081</u>	<u>14,261,762</u>	<u>14,564,292</u>
	Grand Total:	<u>\$12,087,844</u>	<u>\$12,892,244</u>	<u>\$12,271,900</u>	<u>\$13,056,951</u>	<u>\$13,311,147</u>	<u>\$13,761,081</u>	<u>\$14,261,762</u>	<u>\$14,564,292</u>



**City of Grand Rapids, Michigan
Local Streets Fund
Statement of Revenues by Department**

Appendix B

Appendix B
Local Streets Fund Revenues by Department

Revenue Code / Description	Revenue Group	FY 10	FY 11		FY 12	FY 13	FY 14	FY 15	FY 16
		Actual	Amended Budget	Estimate	Budget	Forecast			
PUBLIC SERVICES / Streets									
574003 GAS/WEIGHT TAX	INTERGOVERNMENTAL REVENUES (500)	2,656,859	2,789,271	2,807,757	2,789,271	2,789,271	2,789,271	2,789,271	2,789,271
607001 MISCELLANEOUS SERVICE FEES	CHARGES FOR SERVICES (600)	1,221	1,000	550	500	916	1,000	1,000	1,000
607046 STREET SERVICES	CHARGES FOR SERVICES (600)	2,467	5,000	1,500	2,500	2,500	2,500	2,500	2,500
642009 SALE OF SCRAP MATERIAL	CHARGES FOR SERVICES (600)		7,000	2,500	2,500	2,500	2,500	2,500	2,500
642017 PARKS - TREES	CHARGES FOR SERVICES (600)	1,500	3,000	1,500	1,500	1,500	1,500	1,500	1,500
642022 SALE OF LOGS	CHARGES FOR SERVICES (600)	2,300	2,500	2,500	2,500	2,500	2,500	2,500	2,500
672001 SPECIAL ASSESSMENTS	OTHER REVENUE (671)	939							
672002 INTEREST/PENALTIES ON SPEC ASSM/CONT	OTHER REVENUE (671)	265	25,000	1,500	10,000	10,000	10,000	10,000	10,000
694004 CLAIMS/DAMAGE BILLINGS	OTHER REVENUE (671)	37							
694014 MISCELLANEOUS OTHER	OTHER REVENUE (671)	43							
699001 OPERATING TRANSFERS IN	OTHER FINANCING SOURCES (695)	2,500,000			1,250,000		2,000,000	1,500,000	1,500,000
		<u>5,165,631</u>	<u>2,832,771</u>	<u>2,817,807</u>	<u>4,058,771</u>	<u>2,809,187</u>	<u>4,809,271</u>	<u>4,309,271</u>	<u>4,309,271</u>
TREASURY / Treasurer									
665001 INTEREST ON INVESTMENT	INTEREST AND RENTS (664)	43,153	51,700	25,000	30,000	35,000	40,000	40,000	40,000
		<u>43,153</u>	<u>51,700</u>	<u>25,000</u>	<u>30,000</u>	<u>35,000</u>	<u>40,000</u>	<u>40,000</u>	<u>40,000</u>
	Grand Total:	<u><u>\$5,208,784</u></u>	<u><u>\$2,884,471</u></u>	<u><u>\$2,842,807</u></u>	<u><u>\$4,088,771</u></u>	<u><u>\$2,844,187</u></u>	<u><u>\$4,849,271</u></u>	<u><u>\$4,349,271</u></u>	<u><u>\$4,349,271</u></u>



**City of Grand Rapids, Michigan
Major Streets Fund
Statement of Revenues by Department**

Appendix B

Appendix B

Major Streets Fund Revenues by Department

Revenue Code / Description	Revenue Group	FY 10	FY 11		FY 12	FY 13	FY 14	FY 15	FY 16
		Actual	Amended Budget	Estimate	Budget	Forecast			
ENTERPRISE SRVS / Traffic Safety									
501202 DEPT OF TRANSPORTATION - PASS THRU	INTERGOVERNMENTAL REVENUES (500)	288,605							
607046 STREET SERVICES	CHARGES FOR SERVICES (600)	154,352	110,000	110,000	110,000	115,000	115,000	115,000	115,000
607093 SIGNAL SYSTEM MAINTENANCE (476)	CHARGES FOR SERVICES (600)	467,427	388,353	350,000	460,000	460,000	460,000	460,000	460,000
607094 COMPUTER INTERSECTION MAINT (477)	CHARGES FOR SERVICES (600)	55,572	45,000	45,000	45,000	45,000	45,000	45,000	45,000
607095 SIGNAL SYSTEM IMPROVEMENT (478)	CHARGES FOR SERVICES (600)	830,326	575,000	575,000	590,000	600,000	600,000	600,000	600,000
667003 RENTALS - FACILITIES	INTEREST AND RENTS (664)	22,000	22,000	26,000	26,000	26,000	26,000	26,000	26,000
694010 ACCIDENT BILLINGS	OTHER REVENUE (671)	27,494	30,000	30,000	30,000	30,000	30,000	30,000	30,000
		<u>1,845,778</u>	<u>1,170,353</u>	<u>1,136,000</u>	<u>1,261,000</u>	<u>1,276,000</u>	<u>1,276,000</u>	<u>1,276,000</u>	<u>1,276,000</u>
PUBLIC SERVICES / Streets									
574003 GAS/WEIGHT TAX	INTERGOVERNMENTAL REVENUES (500)	9,935,594	10,423,835	10,423,835	10,423,835	10,423,835	10,423,835	10,423,835	10,423,835
607001 MISCELLANEOUS SERVICE FEES	CHARGES FOR SERVICES (600)	650,191	650,000	640,000	635,000	635,000	635,000	635,000	635,000
607046 STREET SERVICES	CHARGES FOR SERVICES (600)	101,996							
607047 STREET SERVICES FOR STATE OF MI	CHARGES FOR SERVICES (600)	92,744	70,000	70,000	75,000	80,000	85,000	90,000	95,000
607068 MATERIAL - SERVICES	CHARGES FOR SERVICES (600)	20,935							
642019 INVENTORY WITHDRAWALS (SALES)	CHARGES FOR SERVICES (600)								
676001 REFUNDS - EXPENDITURES	OTHER REVENUE (671)	12,444							
676007 EXPENDITURE - REIMBURSEMENT	OTHER REVENUE (671)	5,041							
676017 REIMB.FOR PERSONAL USE OF CITY PHONE	OTHER REVENUE (671)	516							
694004 CLAIMS/DAMAGE BILLINGS	OTHER REVENUE (671)	1,064	3,000	1,500	1,000	1,200	1,250	1,300	1,350
699001 OPERATING TRANSFERS IN	OTHER FINANCING SOURCES (695)	25,000			25,000	25,000	25,000	25,000	25,000
		<u>10,845,526</u>	<u>11,146,835</u>	<u>11,135,335</u>	<u>11,159,835</u>	<u>11,165,035</u>	<u>11,170,085</u>	<u>11,175,135</u>	<u>11,180,185</u>
TREASURY / Treasurer									
665001 INTEREST ON INVESTMENT	INTEREST AND RENTS (664)	2							
		<u>2</u>							
Grand Total:		<u><u>\$12,691,305</u></u>	<u><u>\$12,317,188</u></u>	<u><u>\$12,271,335</u></u>	<u><u>\$12,420,835</u></u>	<u><u>\$12,441,035</u></u>	<u><u>\$12,446,085</u></u>	<u><u>\$12,451,135</u></u>	<u><u>\$12,456,185</u></u>



**City of Grand Rapids, Michigan
Parks and Recreation Fund
Statement of Revenues by Department**

Appendix B

Appendix B

Parks and Recreation Fund Revenues by Department

Revenue Code / Description	Revenue Group	FY 10	FY 11		FY 12	FY 13	FY 14	FY 15	FY 16
		Actual	Amended Budget	Estimate	Budget	Forecast			
PUBLIC SERVICES / Parks & Rec.									
607001 MISCELLANEOUS SERVICE FEES	CHARGES FOR SERVICES (600)	10,052	8,500	2,500	2,000	2,000	2,000	2,000	2,000
607006 RESTITUTION FEES - PROBATION	CHARGES FOR SERVICES (600)	3,677	500	500	500	500	500	500	500
607063 PARKS - BILL/OTHER THAN DEPARTMENTS	CHARGES FOR SERVICES (600)	71,707	43,500	43,500	43,500	43,500	43,500	43,500	43,500
642003 SALES - OTHER	CHARGES FOR SERVICES (600)	90							
642009 SALE OF SCRAP MATERIAL	CHARGES FOR SERVICES (600)	5,193	500	520	500	500	500	500	500
642017 PARKS - TREES	CHARGES FOR SERVICES (600)	1,099		1,000	1,000	1,000	1,000	1,000	1,000
642018 CONCESSIONS	CHARGES FOR SERVICES (600)	10,631	500	1,000	800	800	800	800	800
651001 ADMISSIONS	CHARGES FOR SERVICES (600)	43,037	31,000	37,000	43,000	43,000	43,000	43,000	43,000
651009 RECREATION REGISTRATION FEES	CHARGES FOR SERVICES (600)	475,761	428,470	432,714	470,150	480,420	486,370	496,650	501,950
667002 RENTALS - OTHER	INTEREST AND RENTS (664)			500	500	500	500	500	500
667003 RENTALS - FACILITIES	INTEREST AND RENTS (664)	4,250	2,400	2,400	2,400	2,500	2,500	2,600	2,600
675002 RESTRICTED CONTRIBUTIONS	OTHER REVENUE (671)	112,769	334,500	353,733	187,500	187,500	187,500	187,500	187,500
676007 EXPENDITURE - REIMBURSEMENT	OTHER REVENUE (671)	2,848	127	127	150	150	150	150	150
676017 REIMB.FOR PERSONAL USE OF CITY PHONE	OTHER REVENUE (671)		350	350	350	350	350	350	350
694004 CLAIMS/DAMAGE BILLINGS	OTHER REVENUE (671)	65	1,500	1,500	1,500	1,500	1,500	1,500	1,500
694012 NON-SUFFICIENT FUNDS CHECK CHARGE	OTHER REVENUE (671)	(23)							
694014 MISCELLANEOUS OTHER	OTHER REVENUE (671)	15							
699001 OPERATING TRANSFERS IN	OTHER FINANCING SOURCES (695)	4,565,047	3,760,405	3,945,011	3,150,000	3,500,000	3,600,000	3,700,000	3,850,000
		<u>5,306,217</u>	<u>4,612,252</u>	<u>4,822,355</u>	<u>3,903,850</u>	<u>4,264,220</u>	<u>4,370,170</u>	<u>4,480,550</u>	<u>4,635,850</u>
	Grand Total:	<u>\$5,306,217</u>	<u>\$4,612,252</u>	<u>\$4,822,355</u>	<u>\$3,903,850</u>	<u>\$4,264,220</u>	<u>\$4,370,170</u>	<u>\$4,480,550</u>	<u>\$4,635,850</u>



City of Grand Rapids, Michigan Refuse Collection and Disposal Fund Statement of Revenues by Department

Appendix B

Appendix B

Refuse Collection and Disposal Fund Revenues by Department

Revenue Code / Description	Revenue Group	FY 10	FY 11		FY 12	FY 13	FY 14	FY 15	FY 16
		Actual	Amended Budget	Estimate	Budget	Forecast			
COMMUNITY DEVELOPMENT / Code Compliance									
621502 NUISANCE FEES	CHARGES FOR SERVICES (600)	54,762	253,941	200,000	200,000	200,000	200,000	200,000	200,000
621506 NUISANCES - YARD REIMBURSEMENT	CHARGES FOR SERVICES (600)	118,512							
		<u>173,273</u>	<u>253,941</u>	<u>200,000</u>	<u>200,000</u>	<u>200,000</u>	<u>200,000</u>	<u>200,000</u>	<u>200,000</u>
PUBLIC SERVICES / Refuse									
607001 MISCELLANEOUS SERVICE FEES	CHARGES FOR SERVICES (600)	47,478	105,510	89,000	85,000	85,000	85,000	85,000	85,000
607002 BOND FEES - COST	CHARGES FOR SERVICES (600)	55							
607068 MATERIAL - SERVICES	CHARGES FOR SERVICES (600)	1,081							
642015 REFUSE BAGS	CHARGES FOR SERVICES (600)	1,285,026	1,644,820	1,478,022	1,480,338	1,332,304	1,184,270	1,726,236	1,710,202
642025 APPLIANCE STICKERS	CHARGES FOR SERVICES (600)	11,053	14,300	9,500	12,870	13,192	13,514	13,836	14,158
642026 YARD BAGS	CHARGES FOR SERVICES (600)	538,327	626,251	574,236	563,626	553,016	542,406	786,796	827,186
642027 REFUSE TAGS	CHARGES FOR SERVICES (600)	1,069,097	1,308,694	1,181,458	1,177,825	1,174,192	1,170,559	1,721,926	1,828,293
642028 BULK YARD WASTE TAGS	CHARGES FOR SERVICES (600)	11,969	17,900	15,116	16,110	17,104	18,098	19,092	20,086
642031 BULK STICKERS	CHARGES FOR SERVICES (600)	57,835	65,814	63,804	65,718	67,632	69,546	71,460	73,374
642033 RECYCLE CARTS	CHARGES FOR SERVICES (600)	945	1,592,500	1,564,500	500	500	500	500	500
642034 YARD CART TAGS	CHARGES FOR SERVICES (600)	64,890	71,424	70,559	64,282	66,211	68,140	70,069	71,998
642035 YARD WASTE CARTS	CHARGES FOR SERVICES (600)	6,054	5,800	5,500	5,720	5,940	6,160	6,380	6,600
642036 REFUSE CART PROGRAM	CHARGES FOR SERVICES (600)	1,278,325	1,160,373	1,595,541	1,659,363	1,723,185	1,787,007	1,850,829	1,914,651
694002 CASH - OVER/UNDER	OTHER REVENUE (671)	(30)							
694004 CLAIMS/DAMAGE BILLINGS	OTHER REVENUE (671)	82							
694012 NON-SUFFICIENT FUNDS CHECK CHARGE	OTHER REVENUE (671)	(555)							
694014 MISCELLANEOUS OTHER	OTHER REVENUE (671)	38							
		<u>4,371,669</u>	<u>6,613,386</u>	<u>6,647,236</u>	<u>5,131,352</u>	<u>5,038,276</u>	<u>4,945,200</u>	<u>6,352,124</u>	<u>6,552,048</u>
TREASURY / Treasurer									
402001 REAL PROPERTY TAXES	PROPERTY TAX (401402)	7,041,464	6,964,876	6,878,809	6,699,960	6,599,461	6,599,461	6,731,450	6,933,394
402002 TAXES - ASSESSMENT CANCELED	PROPERTY TAX (401402)	(43,943)	(49,902)	(53,000)	(50,500)	(49,500)	(49,500)	(49,500)	(49,500)
402003 PERSONAL PROPERTY TAXES	PROPERTY TAX (401402)	616,435	609,946	615,859	609,354	593,166	584,269	584,269	595,954
402004 INDUSTRIAL/COMMERCIAL FACILITIES TAX	PROPERTY TAX (401402)	66,014	62,000	52,000	37,000	33,000	33,000	33,000	33,000
402005 PAYMENT IN LIEU OF TAXES	PROPERTY TAX (401402)	43,488	40,000	43,000	43,500	44,000	44,500	45,000	45,500
402006 INT/PENALTIES ON DELINQUENT PROPERTY	PROPERTY TAX (401402)	46,641	40,500	42,000	40,500	40,500	40,500	40,500	40,500
665001 INTEREST ON INVESTMENT	INTEREST AND RENTS (664)	90,307	98,250	45,000	55,000	60,000	65,000	65,000	65,000
		<u>7,860,406</u>	<u>7,765,670</u>	<u>7,623,668</u>	<u>7,434,814</u>	<u>7,320,627</u>	<u>7,317,230</u>	<u>7,449,719</u>	<u>7,663,848</u>
Grand Total:		<u><u>\$12,405,348</u></u>	<u><u>\$14,632,997</u></u>	<u><u>\$14,470,904</u></u>	<u><u>\$12,766,166</u></u>	<u><u>\$12,558,903</u></u>	<u><u>\$12,462,430</u></u>	<u><u>\$14,001,843</u></u>	<u><u>\$14,415,896</u></u>

CITY OF GRAND RAPIDS FIVE YEAR CAPITAL PROGRAM

Introduction

The City of Grand Rapids annually compiles a five-year plan of Capital expenditures. The plan is a comprehensive list of major capital projects supported by the resources of the respective governmental fund groups. The process involves all City departments, with requested capital projects submitted first to the Budget Office for general review and summation, then to an executive committee, and finally, to the City commission for approval. The end result of that process for Fiscal Year 2012 is summarized in this Five-Year Capital Program Appendix.

The City Mission Statement specifically states that the City will work in partnership with others to maintain, improve, and develop the City-owned infrastructure. With roads, utilities (water, sewer, stormwater), libraries, etc. serving 197,000 citizens over 45 square miles, the capital needs are many and certainly surpass available resources. Capital planning encourages the early identification of those needs and resources, and identifies related objectives and strategies. It also improves scheduling, financing and coordination of individual and related projects.

Process

The process begins with the request for a schedule of Capital needs from various operating departments. The requests are reviewed and edited by the Budget Office for policy compliance, summation and funding sources. Meetings with top management staff follow and the most desirable mix of projects is recommended. The plan becomes final once the City Manager and the City Commission have approved it.

The City may commit City Commission resources for the next fiscal year. This commitment usually takes place at or near the beginning of each new fiscal year with the approval of the ensuing year's budget. Until then, the five-year capital plan represents departmental requests only. After City Commission approval, the ensuing fiscal year's portion of the capital plan is appropriated, and the subsequent four years' information is used for planning and/or informational purposes only. Appropriations remain in effect until the project is completed or abandoned. The budgeted plan is modified during the year through an established formal budget amendment, budget substitution, and budget transfer process.

Funding

Capital planning and financing for the City of Grand Rapids distinguishes between major and minor projects. Major capital projects may range from a value of \$20,000 to millions of dollars. Minor capital projects, those with a value usually less than \$20,000, are planned for and financed within the annual operating budgets of the various City departments. These projects generally are not a significant part of the capital budget and do not receive special financing.

Certain funds are legally restricted to certain types of projects. Examples of these dedicated funding sources include the Streets Funds where revenues are derived, for the most part, from the State Gas and Weight Tax; the Water Supply System Fund where revenues are derived from user fees; and the Refuse Disposal Fund where funding is received through a combination of user fees and property taxes. Projects financed by any of these and other funding sources may be purchased using cash or be supported by a bond issue with debt service provided annually by the applicable fund.

CITY OF GRAND RAPIDS FIVE YEAR CAPITAL PROGRAM (continued)

Because many departments do not have access to dedicated funding sources, the City has established a separate Capital Reserve Fund. Four percent of the City's Income Tax and 1.25 mills of property tax revenue support this fund. State legislation restricts the issuance of General Obligation Bonds. Bonds are also issued through established authorities such as the City/County Building Authority and the Grand Rapids Building Authority. Often debt service payments are made to those entities and to bond paying agents from the City's Capital Reserve Fund. However, debt service payments are also paid from operating funds such as General Operating Fund, Cemetery Fund, and the Major Streets Fund. Revenue bonds supported by the dedicated resources discussed previously are not so restricted.

Projects are considered for financing through a bond issue if they meet certain criteria. These include projects of a significant physical size (frequently at a cost of greater than \$1 million), and a useful life exceeding the length of the bond issue. Another consideration for financing capital projects is to spread the annual cash requirements of a debt issue over time so future users (e.g. rate payers) share in the cost of the project.

Historically, a portion of the Capital Reserve revenue is dedicated to an array of capital purchases too small for bonding but not appropriate for an operating department's budget. Generally this program provides approximately two million dollars annually. In FY2012, the cost of funded projects will be approximately \$2,020,259 provided from the Capital Reserve Fund. These dollars are allocated to the requested projects based on certain criteria including preservation of existing facilities, safety, and financial leveraging.

Types of Projects

Preventive maintenance is the most effective tool in preserving the useful life of equipment and buildings and avoiding costly, unnecessary repairs. The City takes a pro-active approach to maintenance management and realizes the importance of its role in meeting community goals and objectives.

Although capital expenditures are usually one-time or non-recurring, they may result in ongoing operating expenditures. Sometimes, upgrading the City's infrastructure can also generate savings. The Five Year Capital Plan document has information on each Departmental Capital Budget. Included in the detail is a brief discussion of the expected impact, if any, of the capital projects on the operating budget. Generally speaking, the impact is usually minimal since many of the projects are repairs and rehabilitation projects for the purpose of preventing significant impacts to the operating budget.

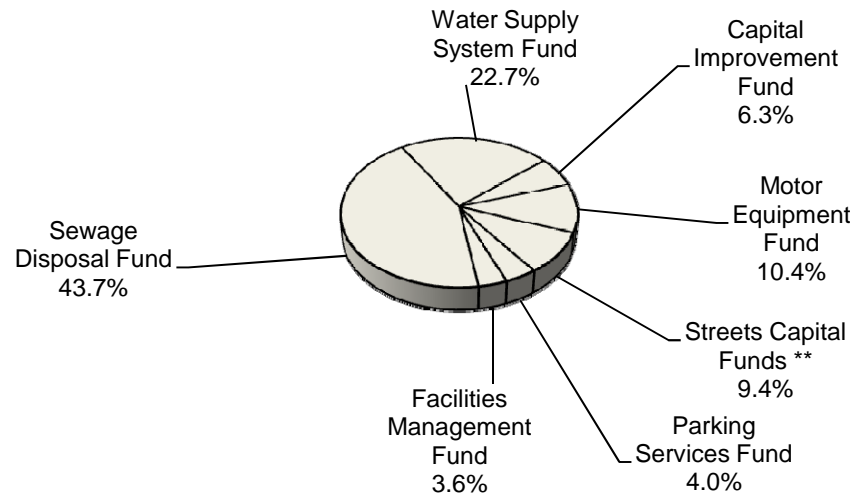
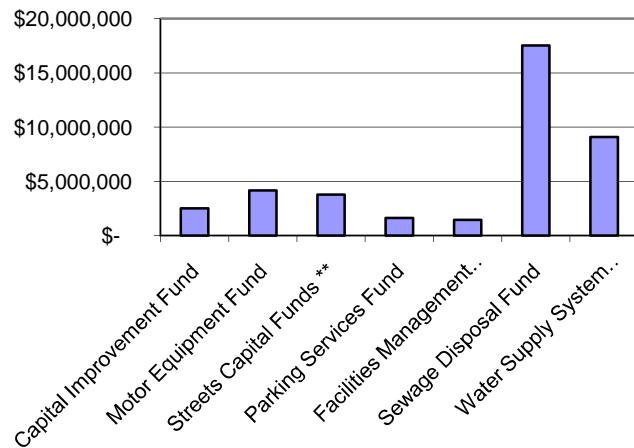
Conclusion

The repair, maintenance, and addition of infrastructure in the City require long-term planning. Accordingly, capital projects are budgeted in this Five Year Capital Plan. It outlines each project and its funding source and provides a detailed record of capital requests for each of the next five fiscal years; a summary of capital projects in gross dollar amounts for each of the next five fiscal years; and a summary of capital project funding sources for the planned projects. The current year numbers coincide with fund statements in the City's FY 2012 Fiscal Plan.

APPENDIX C CAPITAL BUDGETS

FUND	FY 2012 PROJECTS COSTS
City Funds:	
Capital Improvement Fund	\$ 2,517,001
Motor Equipment Fund	4,170,422
Streets Capital Funds **	3,769,000
Parking Services Fund	1,620,000
Facilities Management Fund	1,450,000
Sewage Disposal Fund	3,010,000
	- Funded from Current Operations
	- Requested Bond Financing
	14,525,000
Water Supply System Fund	225,000
	- Funded from Current Operations
	- Requested Bond Financing
	8,875,000
Total Capital Projects (budgeted in City Funds)	<u>40,161,423</u>
Non-City Funds:	
Downtown Development Authority	1,495,000
Other Municipalities Contribution	18,000
Private Contributions	3,625,000
State Grants	11,315,198
	<u>56,614,621</u>

CAPITAL PROJECTS FUNDED WITH CITY FUNDS



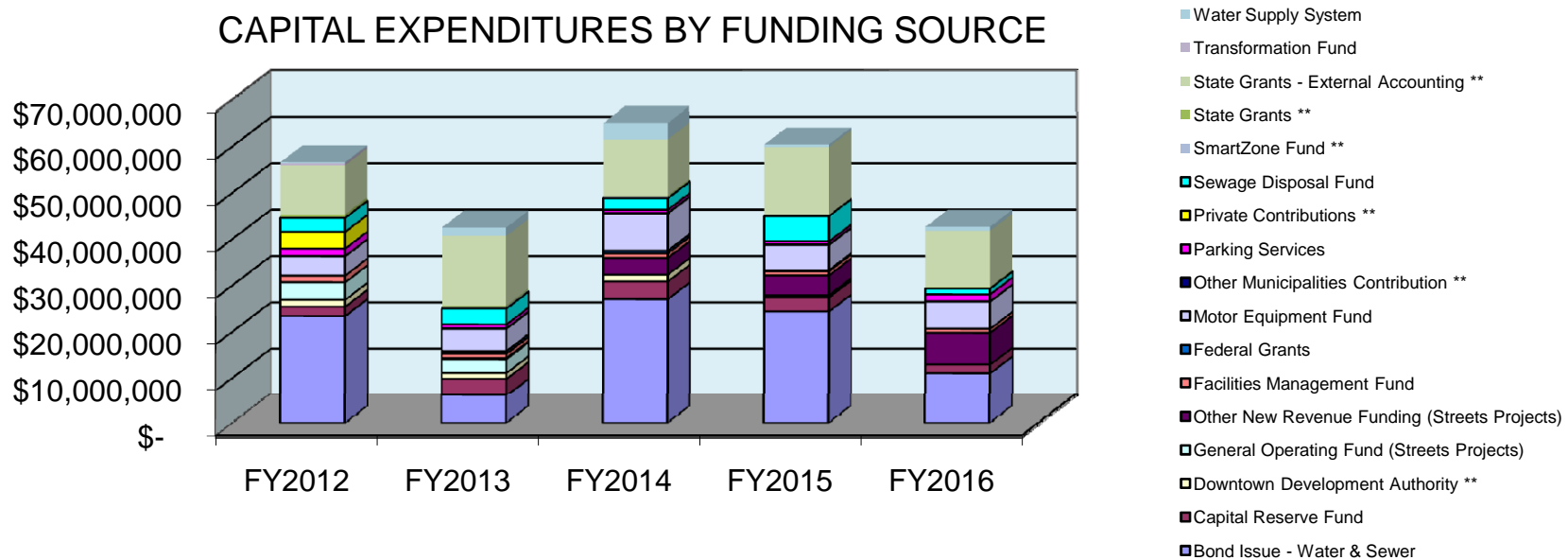
** Street Capital Projects are funded with a transfer from the General Operating Fund

**CITY OF GRAND RAPIDS
SUMMARY OF CAPITAL EXPENDITURES BY FUNDING SOURCES (INCLUDING NON-CITY FUNDS)
FY2012 - FY2016**

FUNDING SOURCE	FY2012	FY2013	FY2014	FY2015	FY2016	TOTAL
Bond Issue - Water & Sewer	\$ 23,400,000	\$ 6,151,000	\$ 27,030,000	\$ 24,392,000	\$ 11,035,000	\$ 92,008,000
Capital Reserve Fund	2,020,259	3,663,500	3,812,000	3,035,000	1,891,200	14,421,959
Downtown Development Authority **	1,495,000	1,270,000	1,484,000	472,000	-	4,721,000
General Operating Fund (Streets Projects)	3,769,000	3,000,000	-	-	-	6,769,000
Other New Revenue Funding (Streets Projects)	-	225,000	3,615,000	4,266,000	6,892,000	14,998,000
Facilities Management Fund	1,450,000	950,000	985,000	900,000	850,000	5,135,000
Federal Grants	-	580,000	580,000	240,000	-	1,400,000
Motor Equipment Fund	4,170,422	4,814,376	8,023,661	5,446,074	5,859,117	28,313,650
Other Municipalities Contribution **	44,742	99,000	84,000	96,000	51,000	374,742
Parking Services	1,620,000	835,000	710,000	670,000	1,505,000	5,340,000
Private Contributions **	3,625,000	-	-	-	-	3,625,000
Sewage Disposal Fund	3,010,000	3,445,000	2,495,000	5,475,000	1,270,000	15,695,000
SmartZone Fund **	-	375,000	275,000	-	-	650,000
State Grants **	740,000	240,000	240,000	240,000	330,000	1,790,000
State Grants - External Accounting **	10,575,198	15,042,159	12,180,000	14,614,000	12,133,000	64,544,357
Transformation Fund	470,000	-	-	-	-	470,000
Water Supply System	225,000	1,790,000	3,475,000	575,000	850,000	6,915,000
	\$ 56,614,621	\$ 42,480,035	\$ 64,988,661	\$ 60,421,074	\$ 42,666,317	\$ 267,170,708

** Non-City Funds

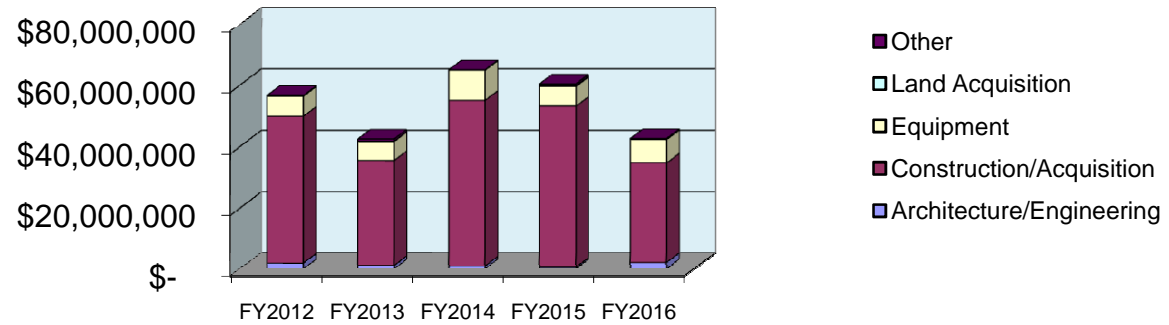
CAPITAL EXPENDITURES BY FUNDING SOURCE



**CITY OF GRAND RAPIDS
SUMMARY OF CAPITAL EXPENDITURES BY TYPE
FY2012 - FY2016**

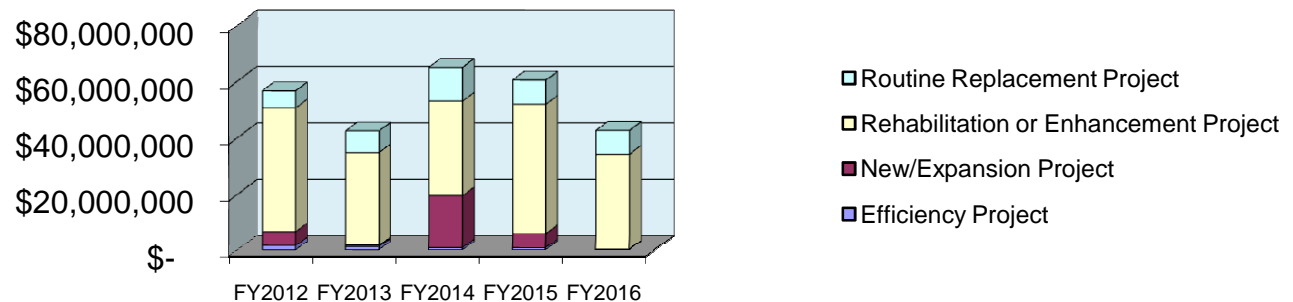
EXPENDITURE TYPE	FY2012	FY2013	FY2014	FY2015	FY2016	TOTAL
Architecture/Engineering	\$ 1,915,000	\$ 1,130,000	\$ 920,000	\$ 525,000	\$ 2,125,000	\$ 6,615,000
Construction/Acquisition	47,993,698	34,412,159	54,193,000	52,690,000	32,636,000	221,924,857
Equipment	6,540,923	6,162,876	9,775,661	6,406,074	7,595,317	36,480,851
Land Acquisition	-	100,000	-	250,000	250,000	600,000
Other	165,000	675,000	100,000	550,000	60,000	1,550,000
	<u>\$ 56,614,621</u>	<u>\$ 42,480,035</u>	<u>\$64,988,661</u>	<u>\$ 60,421,074</u>	<u>\$ 42,666,317</u>	<u>\$267,170,708</u>

EXPENDITURE TYPE
for FY2012 - FY2016



PROJECT TYPE	FY2012	FY2013	FY2014	FY2015	FY2016	TOTAL
Efficiency Project	\$ 1,546,635	\$ 1,212,500	\$ 815,000	\$ 770,000	\$ 220,000	\$ 4,564,135
New/Expansion Project	5,300,000	485,000	18,775,000	5,425,000	50,000	30,035,000
Rehabilitation or Enhancement Project	43,739,064	33,147,159	33,443,000	45,730,000	34,006,000	190,065,223
Routine Replacement Project	6,028,922	7,635,376	11,955,661	8,496,074	8,390,317	42,506,350
	<u>\$ 56,614,621</u>	<u>\$ 42,480,035</u>	<u>\$64,988,661</u>	<u>\$ 60,421,074</u>	<u>\$ 42,666,317</u>	<u>\$267,170,708</u>

PROJECT TYPE
for FY12 - FY16



City of Grand Rapids, Michigan
CAPITAL IMPROVEMENT FUND - CAPITAL RESERVE
SUMMARY OF CAPITAL PROJECTS FISCAL YEAR 2012

Discussion:

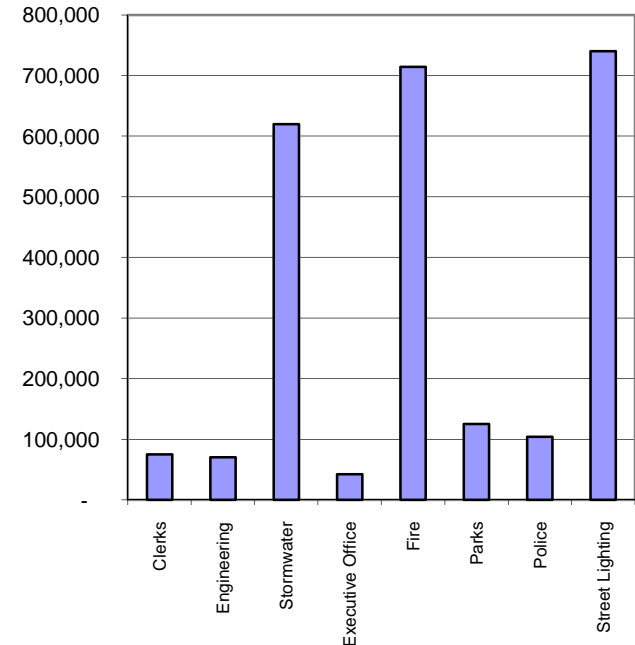
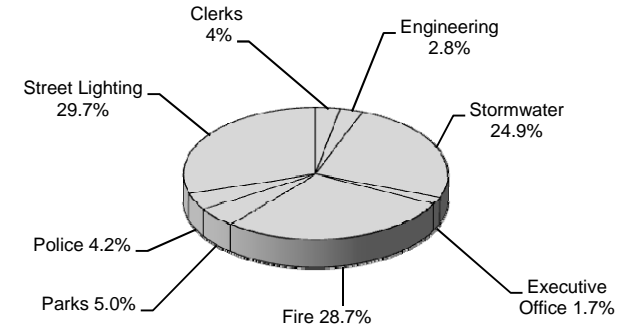
The Capital Improvement Fund – General Capital Program was established to fund capital projects for departments that have no specific revenue for such capital projects. The program is supported by a transfer of general tax dollars from the General Operating Fund to the Capital Reserve Fund. The type of projects funded in this manner varies from department to department.

<p>Clerks Department \$ 75,000</p> <p>A high density shelving system for the 61st District Court records to store approximately 3500 boxes at the Community and Research Archive Center (CARC)</p>	<p>Fire Department \$ 714,000</p> <p>Fire Station Repairs and Station Equipment; quick response vehicles which are smaller fire suppression vehicles for deployment in neighborhoods and more congested areas (funded from the Transformation fund).</p>
<p>Engineering Department \$ 70,000</p> <p>Repairs to City owned sidewalks, and costs to meet revised ADA sidewalk ramp requirements.</p>	<p>Parks & Recreation \$ 125,000</p> <p>New stainless steel gutters at Richmond Park Pool; replacement of existing iron fence on a parkway on the north side of Fulton between Lafayette and Prospect</p>
<p>Enterprise Services-Stormwater \$ 620,000</p> <p>Funding to re-establish, renovate and conduct emergency repairs of drainage structures and systems outside of the street right-of-way utilizing current Best Management Practices (BMP's) or methods to enhance water quality.</p>	<p>Police Department \$ 103,866</p> <p>Replace 20 year-old gas masks because parts for the old masks are unavailable; compliance to the 12.5kHz narrowband channels mandated by the FCC.</p>
<p>Executive Office \$ 42,393</p> <p>City staff is in a process to expand the functionality of the 9th floor City Commission chambers. This includes upgrades in the room furniture, features and technology. Phase II provides improvements in presentation technology.</p>	<p>Street Lighting \$ 740,000</p> <p>Leverage sewer project funds by reconstruction of out dated UG facilities while pavement is removed. Replace old lead and unshielded cables with modern cables and increase conductor size to provide additional capacity and reduce energy costs. Replace 15 year-old air compressor.</p>

CAPITAL IMPROVEMENT FUND - CAPITAL RESERVE (Cont.)

Department	Project No.	Project Name	Total	City Funding	Other Funding	Operating Costs (Savings)
<u>Clerks Department</u>						
	2789	High Density Shelving System at CARC	\$75,000	\$75,000	\$0	\$0
<u>Engineering</u>						
	1606	Sidewalk Repair - City-Owned Property	20,000	20,000	-	-
	1605	Sidewalk Ramps - ADA	50,000	50,000	-	-
<u>Environmental Protection - Stormwater</u>						
	1380	Drainage Improvement/Emergency Repairs	175,000	175,000	-	-
	1733	Kent County Drain Comm. Spec. Assessments	45,000	45,000	-	-
	2475	Improvements to Fulton St Farmer's Market	200,000	200,000	-	-
	2784	Silver Creek Drainage District Improvements	200,000	200,000	-	-
<u>Executive Office</u>						
	2789	9th Floor City Commission Chambers - Phase II	69,135	42,393	26,742	-
<u>Fire</u>						
	2069	Fire Station Generator	85,000	85,000	-	-
	2070	Insulated Overhead Garage Doors and Openers	37,500	37,500	-	-
	2090	Fire Station Concrete Repair - Monroe Fire Station	50,000	50,000	-	-
	2092	Station Air Conditioning Units (2)	40,000	40,000	-	-
	2092	Fire Station Brick Pointing	31,500	31,500	-	-
	2580	Quick Response Vehicles	470,000	470,000	-	-
<u>Public services - Parks and Recreation</u>						
	2697	Richmond Park Pool Gutter Replacement	100,000	100,000	-	-
	2743	Replacement of Iron Fence on the N. side of Fulton	25,000	25,000	-	-
<u>Police</u>						
	2665	Gas Mask Replacement	37,000	37,000	-	-
	2669	Narrowband Compliance	66,866	66,866	-	-
<u>Street Lighting</u>						
	1330	Burton St - Eastern Ave to Plymouth Ave	25,000	25,000	-	-
	2439	College Ave - Crofton St to Cottage Grove St and Cotta	150,000	150,000	-	-
	2215	Fault Detection Equipment	20,000	20,000	-	-
	2475	Improvements to the Fulton Street Farmer's Market	30,000	30,000	-	-
	1353	Jefferson Ave - Logan St to Wealthy St	85,000	85,000	-	-
	1358	Logan St - Division Ave to Jefferson Ave	40,000	40,000	-	-
	2481	Plainfield Ave - Fuller Ave to Salerno Drive	55,000	55,000	-	-
	1362	Plainfield Avenue - 3 Mile Road to I-96	55,000	55,000	-	-
	1365	Ransom Ave - Fulton St to Fountain St	125,000	125,000	-	-
	2240	Replacement of Air Compressor	35,000	35,000	-	-
	2722	Street Lighting Improvements to Ann St Bridge	50,000	50,000	-	-
	2720	Street Lighting Improvements to Leonard St Bridge	50,000	50,000	-	-
	2388	Taylor Ave - Coldbrook St to Grove St and Grove St - T	20,000	20,000	-	-
			\$2,517,001	\$2,490,259	\$26,742	\$0

FY2012 Capital Improvement Fund Projects



City of Grand Rapids, Michigan
MOTOR EQUIPMENT SYSTEM FUND
SUMMARY OF CAPITAL PROJECTS FISCAL YEAR 2012

Discussion:

The Motor Equipment System Fund is used to purchase City car pool vehicles. Older vehicles are rotated out and sent to auction and new vehicles are purchased to replace them. It is in this manner the City is able to retain a pool of vehicles that are reliable, well maintained and readily available for user departments. The Motor Equipment System Fund "owns" the vehicles and the user departments "lease" them from the motor pool for a set lease rate that is then budgeted in each department's operating budget, based upon the department's need for the vehicles. The vehicles are stored, fueled and maintained at the cost of the Motor Equipment Fund. These costs are recouped through the leasing rates charged to departments.

FY2012 Projects = \$4,170,422

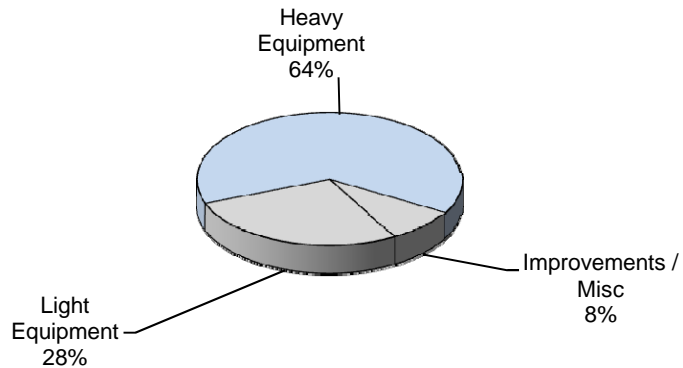
Light Equipment

Fleet Automobiles (2)	\$	28,844
Police Patrol Cars (31)		730,457
Police Fleet Automobile (5)		72,111
Police Senior Neighbor Van (1)		22,403
Pickup Truck , Crew Cab (1)		24,425
Pickup Truck, Standard (7)		140,739
Pickup Truck, 4x4 with Plow (5)		131,524
Technology Improvements on Equipment		300,000
Miscellaneous Equipment		54,636
	\$	1,505,139

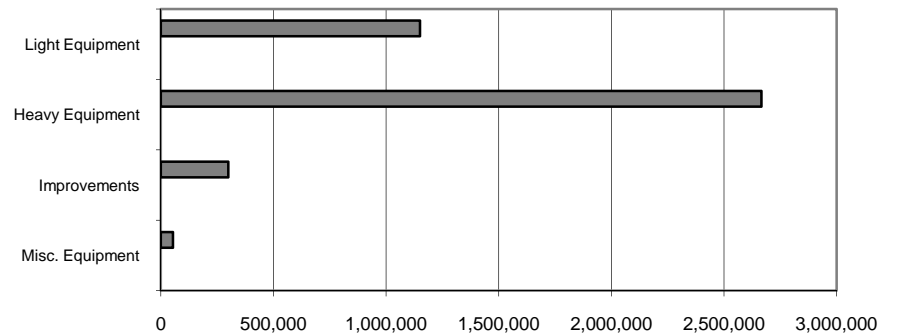
Heavy Equipment

Boom Truck, Water (1)	\$	150,351
Chipper Truck (1)		81,220
Dump Truck, 1-ton (1)		45,509
Digger Derrick Truck (1)		183,772
Packer/Recycler, Large Side Loading (7)		1,463,925
Packer, Large Rear Loading (1)		220,800
Sewer Jet/Vacuum Basin Cleaner (1)		372,036
Utility Truck up to 15,000 GVWR (2)		75,061
Wrecker, Small (1)		72,609
	\$	2,665,283

MOTOR EQUIPMENT SYSTEM FUND PROJECTS



VEHICLES BY TYPE



City of Grand Rapids, Michigan
MAJOR / LOCAL STREETS FUNDS
SUMMARY OF CAPITAL PROJECTS FISCAL YEAR 2012

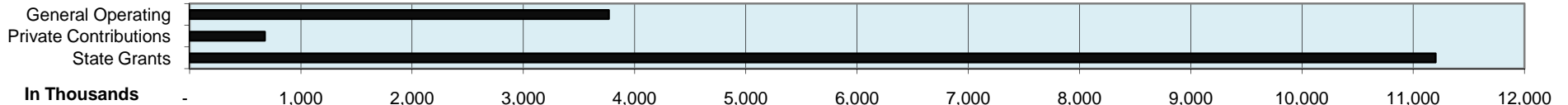
Discussion:

The projects that are funded from the Major / Local Streets Fund include repaving projects on sections of road that are in need of preventive maintenance. Michigan is subject to the freeze/thaw cycle that is prevalent in northern states; this cycle requires strict attention to road quality. By keeping ahead of problem areas, the roads are maintained at a level that will prevent major, costly problems in the future. Preliminary engineering funds are budgeted for larger projects. In FY 2012 the City plans to continue an aggressive repaving and reconstruction program, including drainage projects and projects in conjunction with the Eastside CSO sewer separation. Traffic signal replacement and safety upgrades are also planned for 2012.

Streets Projects = \$15,643,698 with \$3,769,000 from City Funds

Project No.	Project Name	Total Project Cost	Operating Costs (Savings)	Other Funding Sources				City Funds		
				DDA	State Grants	Private Contributions	Total Outside Funding	General Operating	Streets & Sanitation	Total City Project Cost
1329	Burton Street - Division Avenue to Eastern Avenue	\$1,079,000	\$ -	\$ -	\$ 618,000	\$ -	\$ 618,000	\$ 461,000	\$ -	\$ 461,000
1330	Burton Street - Eastern Avenue to Plymouth Avenue	1,355,198	-	-	800,198	-	800,198	555,000	-	555,000
2439	College Avenue - Crofton Street to Cottage Grove Street	250,000	-	-	-	225,000	225,000	25,000	-	25,000
1337	Crescent Street - Bostwick Avenue to Ransom Avenue	175,000	-	-	135,000	-	135,000	40,000	-	40,000
1341	Eastside Combined Sewer Overflow - Contract No. 18	65,000	-	-	-	-	-	65,000	-	65,000
1345	Eastside Combined Sewer Overflow - Contract No. 23	130,000	-	-	-	-	-	130,000	-	130,000
1347	Eastside Combined Sewer Overflow - Contract No. 26A	250,000	-	-	-	-	-	250,000	-	250,000
2536	Eastside Combined Sewer Overflow - Contract No. 26B	150,000	-	-	-	-	-	150,000	-	150,000
1353	Jefferson Avenue - Logan Street to Wealthy Street	240,000	-	-	80,000	-	80,000	160,000	-	160,000
2453	Livingston Pumping Station - Second Discharge Line from	220,000	-	-	-	-	-	220,000	-	220,000
1360	MDOT - Trunkline (Act 51)	6,970,000	-	-	6,800,000	-	6,800,000	170,000	-	170,000
1362	Plainfield Avenue - 3 Mile Road to I-96	1,385,000	-	-	595,000	450,000	1,045,000	340,000	-	340,000
1363	Plainfield Avenue - Leonard Street to Ann Street	943,000	-	-	540,000	-	540,000	403,000	-	403,000
1365	Ransom Avenue - Fulton Street to Fountain Street	405,000	-	-	275,000	-	275,000	130,000	-	130,000
1367	Safety Projects - Various Locations	240,000	-	-	192,000	-	192,000	48,000	-	48,000
2388	Taylor Avenue - Coldbrook Street to Grove Street and C	235,000	-	-	-	-	-	235,000	-	235,000
2445	Taylor Avenue - Grove Street to Caledonia Street	75,000	-	-	-	-	-	75,000	-	75,000
2146	Traffic Safety CMAQ Grant Projects - FY12	182,000	-	-	160,000	-	160,000	22,000	-	22,000
2154	Traffic Signal Optimization and Detection Project	300,000	-	-	240,000	-	240,000	60,000	-	60,000
2733	Cherry Street - Lafayette Avenue to Eastern Avenue	25,000	-	-	-	-	-	25,000	-	25,000
1338	Division Avenue - Franklin Street to Wealthy Street	839,500	-	-	764,500	-	764,500	75,000	-	75,000
1357	Leonard Street - Ball Avenue to East Beltline	25,000	-	-	-	-	-	25,000	-	25,000
2736	Leonard Street - Covell Avenue to Turner Avenue	35,000	-	-	-	-	-	35,000	-	35,000
2383	Monroe Avenue - Knapp Street to North Park Street	50,000	-	-	-	-	-	50,000	-	50,000
2483	Seward Avenue - Fulton Street to Leonard Street	20,000	-	-	-	-	-	20,000	-	20,000
		\$15,643,698	\$ -	\$ -	\$ 11,199,698	\$ 675,000	\$ 11,874,698	\$ 3,769,000	\$ -	\$ 3,769,000

FUNDING SOURCES FOR STREETS PROJECTS



City of Grand Rapids, Michigan
PARKING SERVICES FUND
SUMMARY OF CAPITAL PROJECTS FISCAL YEAR 2012

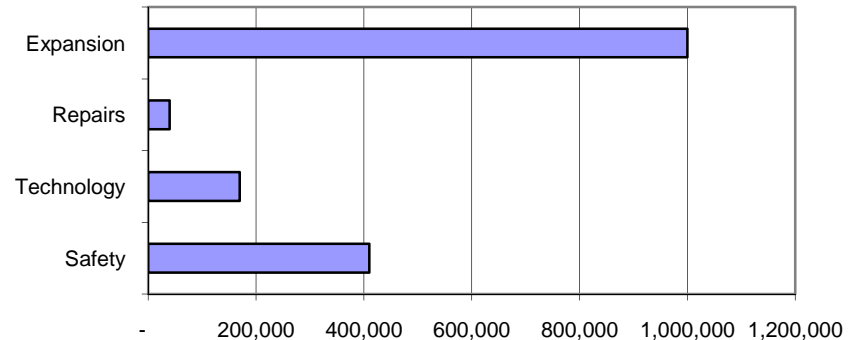
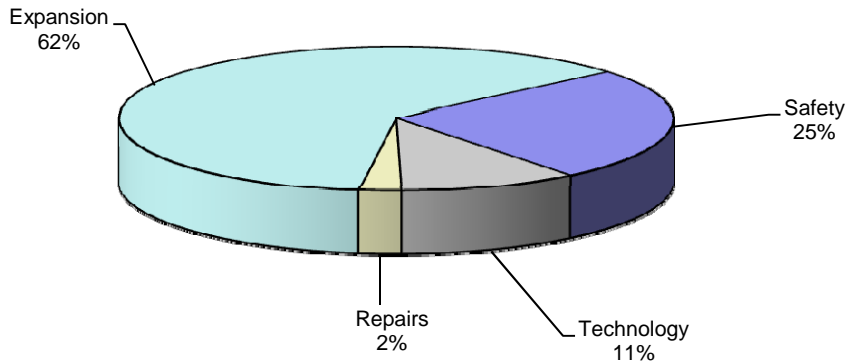
Discussion:

The Parking Services Fund is used to account for the various Parking Ramps and services provided by the City. In FY12, Parking Services is planning to replace snowmelt system and inadequate ramp lighting and surveillance cameras. They will continue structural maintenance projects in various parking facilities and expand public parking options. They will upgrade existing Card Access and Revenue Control systems in the parking areas to provide more efficient credit card services to their customers.

Parking Services Projects = \$1,620,000

Project Number	Project Name	Parking Services Funding	Other Funding Sources	TOTAL Project Cost	Operating Costs (Savings)
1930	Camera and Server Replacement	\$ 55,000	\$ -	\$ 55,000	\$ -
2550	Fiber Communications Line	25,000	-	25,000	-
2757	Neighborhood Parking Projects	40,000	-	40,000	-
1928	Parking Access Control Equipment Upgrades	35,000	-	35,000	-
2755	Parking Expansion	1,000,000	-	1,000,000	-
1955	Replace Lights in Parking Ramps	250,000	-	250,000	-
1982	Snowmelt Replacement	105,000	-	105,000	-
2553	Upgrade PARC to be PCI compliant	50,000	-	50,000	-
1931	Upgrade parking access revenue control systems	60,000	-	60,000	-
		<u>\$ 1,620,000</u>	<u>\$ -</u>	<u>\$ 1,620,000</u>	<u>\$ -</u>

PARKING PROJECTS BY TYPE



**City of Grand Rapids, Michigan
FACILITIES MANAGEMENT FUND
SUMMARY OF CAPITAL PROJECTS FISCAL YEAR 2012**

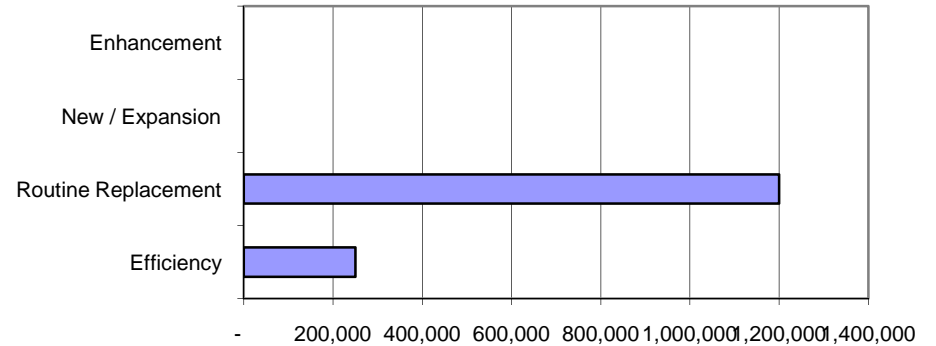
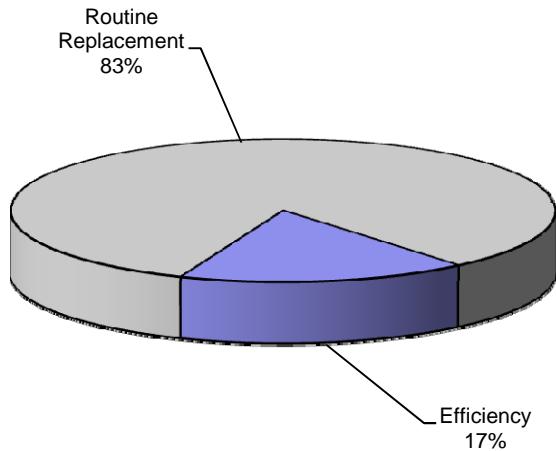
Discussion:

The Facilities Management Fund is used to account for operations and maintenance various City owned facilities. In FY12, Facilities Management is planning on upgrading the elevator system in City Hall. At the Police Department Building, a major project is planned to make capital repairs to the facade. As part of improving energy efficiency, lighting upgrades are planned at the public service center. Security system improvements and skylight replacement is planned as part of normal routine replacements.

Facilities Management Projects = \$1,450,000

Project Number	Project Name	Facilities Management Funding	Other Funding Sources	TOTAL Project Cost	Operating Costs (Savings)
1897	Elevator upgrade - City Hall	\$ 700,000	\$ -	\$ 700,000	\$ -
1917	Facade Tuck pointing/Sealing - Police Department	100,000	-	100,000	-
2643	Lighting Upgrade - Public Service Center	250,000	-	250,000	(40,000)
1901	Security system Improvements at various facilities	225,000	-	225,000	-
2646	Skylight replacement	175,000	-	175,000	-
		<u>\$ 1,450,000</u>	<u>\$ -</u>	<u>\$ 1,450,000</u>	<u>\$ (40,000)</u>

FACILITIES MANAGEMENT PROJECTS BY TYPE



City of Grand Rapids, Michigan
SEWAGE DISPOSAL SYSTEM FUND
SUMMARY OF CAPITAL PROJECTS FISCAL YEAR 2012

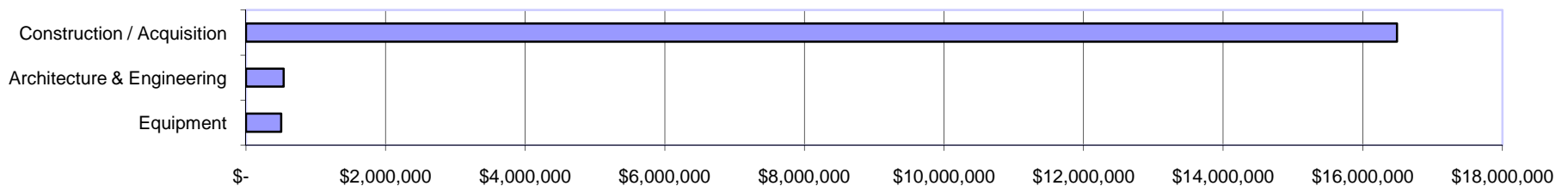
Discussion:

The Sewage Disposal System Fund is an enterprise fund supported mainly by user fees. In order to maintain the sewage disposal system in an environmentally safe and effective manner it is necessary for the fund to budget for regular maintenance and upgrade projects. These projects include various relining of systems under roadways and in rights-of-way, replacement of failing pumps, and the rehabilitation or replacement of sections of the system as it ages. In addition to the continuing maintenance on this large system, technological advances in the industry make it beneficial, if not necessary, for new technologies to be implemented. Therefore, new equipment and improvements to existing equipment will be made.

Sewage Disposal System Projects = \$17,535,000

PROJECTS FROM SEWAGE DISPOSAL FUND				BOND-FUNDED PROJECTS			
Project No.	Project Name	Project Cost	Operating Cost (Savings)	Project No.	Project Name	Project Cost	Operating Cost (Savings)
1330	Burton Street - Eastern Ave to Plymouth Ave	\$150,000	\$ -	1374	CIPP Rehab of Sanitary Sewers - Various Sites	\$ 600,000	\$ -
2439	College Ave - Crofton St to Cottage Grove St and Cotta	115,000	-	2600	Dorchester Avenue - Curve Street to Oxford Street	100,000	-
1337	Crescent St - Bostwick Ave to Ransom Ave	70,000	-	1341	Eastside Combined Sewer Overflow - Contract No. 18	2,370,000	-
1419	Demolition of Obsolete Equipment and Structures	500,000	-	1343	Eastside Combined Sewer Overflow - Contract No. 21	200,000	-
1394	GCMS Replacement	185,000	-	1345	Eastside Combined Sewer Overflow - Contract No. 23	2,535,000	-
1413	Grit System Rehabilitation	75,000	-	1347	Eastside Combined Sewer Overflow - Contract No. 26A	2,900,000	-
1352	Jefferson Ave - Cherry St to Fulton St	585,000	-	2536	Eastside Combined Sewer Overflow - Contract No. 26B	1,500,000	-
1353	Jefferson Ave - Logan St to Wealthy St	100,000	-	2449	Ionia Avenue - Buckley Street to Wealthy Street	660,000	-
2453	Livingston Pumping Station/2nd Discharge Line from Cr	265,000	-	1358	Logan Street - Division Avenue to Jefferson Avenue	940,000	-
1362	Plainfield Avenue - 3 Mile Road to I-96	100,000	-	2388	Taylor Avenue - Coldbrook Street to Grove Street and Grove Str	720,000	-
1365	Ransom Avenue - Fulton St to Fountain St	95,000	-	1761	WWTP - North Aeration Blower Replacement	2,000,000	-
1743	Sanitary Sewer Oversizing	20,000	-				
2445	Taylor Avenue - Grove St to Caledonia St	430,000	-				
2123	Television Truck Replacement	320,000	-				
		<u>\$3,010,000</u>	<u>\$ -</u>			<u>\$ 14,525,000</u>	<u>\$ -</u>

FY2012 SEWAGE DISPOSAL SYSTEM PROJECTS BY TYPE



City of Grand Rapids, Michigan
WATER SUPPLY SYSTEM FUND
SUMMARY OF CAPITAL PROJECTS FISCAL YEAR 2012

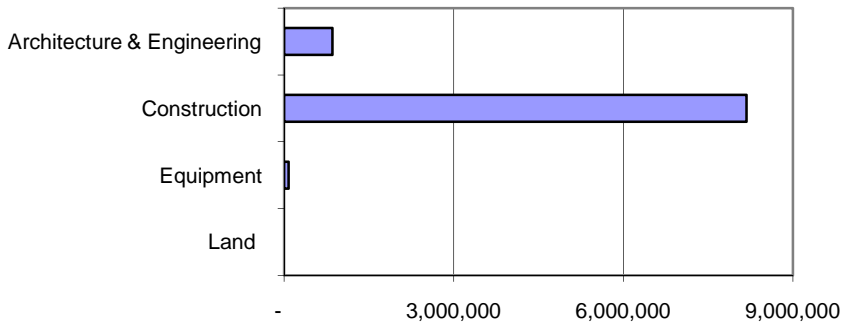
Discussion:

The Water Supply System Fund is an enterprise fund supported by user fees. In order to maintain the City water supply system in an environmentally safe and effective manner, it is necessary for the fund to budget for regular maintenance and upgrade projects. These projects include the replacement of various watermain that are worn and/or old. The Department also assists neighboring cities with watermain installation / replacement at their request. In addition to maintaining and replacing portions of the water supply system as the need arises, technological advances in the industry make it beneficial, if not necessary, for these technologies to be implemented. The new equipment and technologies being requested are part of an on-going effort to keep the water supply system as modern and state-of-the-art as possible.

Water Supply System Projects = \$9,100,000

PROJECTS FROM WATER SUPPLY SYSTEM FUND				BOND-FUNDED PROJECTS			
Project No.	Project Name	Project Cost	Operating Cost (Savings)	Project No.	Project Name	Project Cost	Operating Cost (Savings)
2437	Misc. Roofing Improvements at Water Facilities	\$ 100,000	\$ -	2439	College Ave - Crofton St to Cottage Grove St and Cottage Grove St	\$ 210,000	\$ -
2051	Water Customer Service - New platform	75,000	-	1334	College Avenue - Fulton Street to Fountain Street	250,000	-
1375	Watermain Oversizing	50,000	-	1337	Crescent Street - Bostwick Ave to Ransom Ave	120,000	-
		<u>\$ 225,000</u>	<u>\$ -</u>	2600	Dorchester Avenue - Curve Street to Oxford Street	100,000	-
				1392	East Paris Station Improvements (DWRf)	100,000	-
				1341	Eastside Combined Sewer Overflow - Contract No. 18	70,000	-
				1345	Eastside Combined Sewer Overflow - Contract No. 23	750,000	-
				1347	Eastside Combined Sewer Overflow - Contract No. 26A	750,000	-
				2536	Eastside Combined Sewer Overflow - Contract No. 26B	600,000	-
				1855	Four Mile Road Watermain - design & construction (DWRf)	200,000	-
				2449	Ionia Avenue - Buckley Street to Wealthy Street	325,000	-
				1352	Jefferson Avenue - Cherry Street to Fulton Street	400,000	-
				1353	Jefferson Avenue - Logan Street to Wealthy Street	125,000	-
				2425	Lafayette - Coit to Boltwood	175,000	-
				1384	Livingston power subyard	250,000	-
				2453	Livingston Pumping Station/2nd Discharge Line - Contract 1 (DWRf)	550,000	-
				1377	LMFP - Concrete Repairs - Phase 7 (DWRf)	590,000	-
				1358	Logan Street - Division Avenue to Jefferson Avenue	235,000	-
				1359	Madison Avenue - Wealthy Street to Cherry Street	250,000	-
				1362	Plainfield Avenue - 3 Mile Road to I-96	175,000	-
				1390	Southeast Elevated Storage Tank Watermain (DWRf)	900,000	-
				2388	Taylor Ave - Coldbrook St to Grove St and Grove St - Taylor Ave	940,000	-
				2445	Taylor Avenue - Grove Street to Caledonia Street	210,000	-
				1430	Woodward Avenue - Boston Street to Burton Street	600,000	-
						<u>\$ 8,875,000</u>	<u>\$ -</u>

WATER PROJECTS BY TYPE



2012 Capital Projects (includes all funding sources)

Dept	Project Total	Capital Reserve Fund	Downtown Dev. Authority	Facilities Mgmt Fund	Motor Equipment System	Other Muni. Contrib.	Parking Services Fund	Private Contrib.	Sewage Disposal System	Bonds - Sewer	State Grants	State Grants - External	Streets Capital Fund	Trans-formation Fund	Water Supply System	Bonds - Water
Clerk's Office																
2792 High Density Shelving System at CARC	75,000	75,000														
Engineering Department																
1605 Sidewalk Ramps - ADA	50,000	50,000														
1606 Sidewalk Repair - City Owned Facilities	20,000	20,000														
Enterprise Services - Environmental Protection																
1374 CIPP Rehab of Sanitary Sewers - Various Sites	600,000									600,000						
1419 Demolition of Obsolete Equipment and Structures	500,000								500,000							
1343 Eastside Combined Sewer Overflow - Contr. No. 21	200,000									200,000						
1394 GCMS Replacement	185,000								185,000							
1413 Grit System Rehabilitation	75,000								75,000							
1743 Sanitary Sewer Oversizing	20,000								20,000							
2123 Television Truck Replacement	320,000								320,000							
1761 WWTP - North Aeration Blower Replacement	2,000,000									2,000,000						
Enterprise Services - Stormwater																
1380 Drainage Improvements and Emergency Repairs	175,000	175,000														
1733 Kent County Drain Commission Special Assessments	45,000	45,000														
2475 Improvements to the Fulton Street Farmer's Market	3,000,000	230,000						2,670,000			100,000					
2784 Silver Creek Drainage District Improvements	200,000	200,000														
Enterprise Services - Water																
1334 College Avenue - Fulton Street to Fountain Street	250,000															250,000
1392 East Paris Station Improvements (DWRf)	100,000															100,000
1855 Four Mile Road Watermain - Design & construction (DWRf)	200,000															200,000
2425 Lafayette - Coit to Boltwood	175,000															175,000
1384 Livingston power subyard	250,000															250,000
1377 LMFP - Concrete Repairs - Phase 7 (DWRf)	590,000															590,000
1359 Madison Avenue - Wealthy Street to Cherry Street	250,000															250,000
2437 Misc. Roofing Improvements at Various Water Facilities	100,000														100,000	
1390 Southeast Elevated Storage Tank Watermain (DWRf)	900,000															900,000
2051 Water Customer Service - New platform	75,000														75,000	
1375 Watermain Oversizing	50,000														50,000	
1430 Woodward Ave - Boston St to Burton St	600,000															600,000
Enterprise Services - Street Lighting																
2215 Fault Detection Equipment	20,000	20,000														
2481 Plainfield Ave - Fuller Ave to Salerno Drive	335,000	55,000						280,000								
2240 Replacement of Air Compressor	35,000	35,000														
2722 Street Lighting improvements to Ann St Bridge	50,000	50,000														
2720 Street Lighting improvements to Leonard St Bridge	50,000	50,000														
Public Services - Streets																
1329 Burton St - Division Ave to Eastern Ave	1,079,000											618,000	461,000			
2733 Cherry St - Lafayette Ave to Eastern Ave	25,000												25,000			
1338 Division Ave - Franklin St to Wealthy St	75,000												75,000			
1357 Leonard Street - Ball Avenue to East Beltline	25,000												25,000			
2736 Leonard Street - Covell Avenue to Turner Avenue	35,000												35,000			
1360 MDOT - Trunkline (Act 51)	6,970,000											6,800,000	170,000			
2383 Monroe Ave - Knapp St to North Park St	50,000												50,000			

2012 Capital Projects (includes all funding sources)

Dept	Project	Capital Reserve Fund	Downtown Dev. Authority	Facilities Mgmt Fund	Motor Equipment System	Other Muni. Contrib.	Parking Services Fund	Private Contrib.	Sewage Disposal System	Bonds - Sewer	State Grants	State Grants - External	Streets Capital Fund	Trans-formation Fund	Water Supply System	Bonds - Water
Proj#	Project Name	Total														
1363	Plainfield Avenue - Leonard Street to Ann Street	943,000										540,000	403,000			
1367	Safety Projects - Various Locations	240,000										192,000	48,000			
2483	Seward Avenue - Fulton Street to Leonard Street	20,000											20,000			
1369	Sixth Street Bridge over the Grand River	120,000		120,000												
2146	Traffic Safety CMAQ Grant Projects - FY12	200,000				18,000						160,000	22,000			
2154	Traffic Signal Optimization and Detection Project	300,000									240,000		60,000			
1381	Downtown to West Side Bridge over Grand River	35,000		35,000												
Sewer/Water/Streets/Stormwater/Street Lighting																
1330	Burton Street - Eastern Avenue to Plymouth Ave	1,530,198	25,000						150,000			800,198	555,000			
2439	College Ave - Crofton St to Cottage Grove St and Cottage Grove St - College Ave to Union Ave	725,000	150,000					225,000	115,000				25,000			210,000
1337	Crescent St - Bostwick Ave to Ransom Ave	365,000							70,000			135,000	40,000			120,000
2597	Darwin Ave - 175' South of Kirtland St to Burton St	200,000									200,000					
2600	Dorchester Ave - Curve St to Oxford St	400,000									100,000	200,000				100,000
1341	Eastside Combined Sewer Overflow - Contr. # 18	2,505,000									2,370,000		65,000			70,000
1345	Eastside Combined Sewer Overflow - Contr. # 23	3,415,000									2,535,000		130,000			750,000
1347	Eastside Combined Sewer Overflow - Contr. # 26A	3,900,000									2,900,000		250,000			750,000
2536	Eastside Combined Sewer Overflow - Contr. # 26B	2,250,000									1,500,000		150,000			600,000
2449	Ionia Avenue - Buckley Street to Wealthy St	1,615,000		630,000							660,000					325,000
1352	Jefferson Avenue - Cherry Street to Fulton St	1,885,000		710,000					585,000			190,000				400,000
1353	Jefferson Avenue - Logan Street to Wealthy Street	550,000	85,000						100,000			80,000	160,000			125,000
2453	Livingston Pumping Station - Second Discharge Line from, Contract No. 1 (DWRP)	1,035,000							265,000				220,000			550,000
1358	Logan Street - Division Avenue to Jefferson Ave	1,405,000	40,000							940,000		190,000				235,000
1362	Plainfield Avenue - 3 Mile Road to I-96	1,715,000	55,000					450,000	100,000			595,000	340,000			175,000
1365	Ransom Avenue - Fulton Street to Fountain Street	625,000	125,000						95,000			275,000	130,000			
2388	Taylor Ave - Coldbrook St to Grove St and Grove St - Taylor Ave to Plainfield Ave	1,915,000	20,000								720,000		235,000			940,000
2445	Taylor Avenue - Grove Street to Caledonia Street	715,000							430,000				75,000			210,000
Enterprise Services - Parking Services																
1930	Camera and Server Replacement	55,000														
2550	Fiber Communications Line	25,000														
2757	Neighborhood Parking Projects	40,000														
1928	Parking Access Control Equipment Upgrades	35,000														
2755	Parking Expansion	1,000,000								1,000,000						
1955	Replace Lights in Parking Ramps	250,000														
1982	Snowmelt Replacement	105,000														
2553	Upgrade PARC to be PCI compliant	50,000														
1931	Upgrade parking access revenue control systems	60,000														
Executive Office																
2789	9th Floor City Commission Chambers - Phase II	69,135	42,393					26,742								
Facilities & Fleet Management - Facilities Management																
1897	Elevator upgrade - City Hall	700,000			700,000											
1917	Facade Tuck pointing/Sealing - police Department	100,000			100,000											
2643	Lighting Upgrade - Public Service Center	250,000			250,000											
1901	Security system Improvements at various facilities	225,000			225,000											
2646	Skylight replacement	175,000			175,000											

2012 Capital Projects (includes all funding sources)

Dept	Project	Capital Reserve Fund	Downtown Dev. Authority	Facilities Mgmt Fund	Motor Equipment System	Other Muni. Contrib.	Parking Services Fund	Private Contrib.	Sewage Disposal System	Bonds - Sewer	State Grants	State Grants - External	Streets Capital Fund	Trans-formation Fund	Water Supply System	Bonds - Water	
Proj#	Project Name	Total															
Facilities & Fleet Management - Fleet Management																	
2634	Chipper Truck (1)	81,220			81,220												
2636	Digger Derrick Truck (1)	183,772			183,772												
2324	Dump Truck, 1-ton (1)	45,509			45,509												
2630	Fleet Automobiles (2)	28,844			28,844												
2335	Miscellaneous Equipment	54,636			54,636												
2328	Packer, Large Rear Loading (1)	220,800			220,800												
2638	Packer/Recycler, Large Side Loading (7)	1,463,925			1,463,925												
2327	Pickup Truck, 4x4 with Plow (5)	131,524			131,524												
2325	Pickup Truck, Crew Cab	24,425			24,425												
2326	Pickup Truck, Standard (7)	140,739			140,739												
2322	Police Fleet Automobile (5)	72,111			72,111												
2321	Police Patrol Cars (31)	730,457			730,457												
2632	Police Senior Neighbor Van (1)	22,403			22,403												
2337	Sewer Jet/Vacuum Basin Cleaner (1)	372,036			372,036												
2334	Technology Improvements on Equipment	300,000			300,000												
2338	Utility Trucks, up to 15,000 GVWR (2)	75,061			75,061												
2323	Water Boom Trucks (1)	150,351			150,351												
2330	Wrecker, Small (1)	72,609			72,609												
Fire Department																	
2582	Fire Station Brick Pointing	31,500	31,500														
2090	Fire Station Concrete Repair - Monroe Fire Station	50,000	50,000														
2069	Fire Station Generators (2 per yr)	85,000	85,000														
2070	Insulated Overhead Garage Doors and Openers	37,500	37,500														
2580	Quick Response Vehicles	470,000												470,000			
2092	Station Air Conditioning Units (2 per yr)	40,000	40,000														
Police Department																	
2665	Gas Mask Replacement	37,000	37,000														
2669	Narrowband Compliance	66,866	66,866														
Public Services - Parks and Recreation																	
2743	Replacement of Iron Fence on the N. side of Fulton	25,000	25,000														
2697	Richmond Park Pool Gutter Replacement	100,000	100,000														
Total 2012 Capital Projects (includes all funding sources)		56,614,621	2,020,259	1,495,000	1,450,000	4,170,422	44,742	1,620,000	3,625,000	3,010,000	14,525,000	740,000	10,575,198	3,769,000	470,000	225,000	8,875,000

2013 Capital Projects (includes all funding sources)

Dept	Project	Capital Reserve	Downtown Dev.	Facilities Mgmt	Federal Grants	Motor Equipment	Other Muni.	Parking Services	Sewage Disposal	Bonds - Sewer	Smart Zone	State Grants	State Grants - External	Streets Capital Fund	Water Supply System	Bonds - Water
Proj#	Project Name	Total	Authority	Fund	Grants	System	Contrib.	Fund	System			Grants	External	Fund	System	Water
Engineering Department																
1605	Sidewalk Ramps - ADA	100,000		100,000												
1606	Sidewalk Repair - City Owned Facilities	20,000		20,000												
Enterprise Services - Environmental Protection																
1849	Automatic Titration System	40,000							40,000							
1374	CIPP Rehab of Sanitary Sewers - Various Sites	600,000							600,000							
1344	Eastside Combined Sewer Overflow - Contr. #22	200,000								200,000						
1398	Flow meters at zone gated lift stations	85,000							85,000							
1378	Fulton/Fuller Sanitary Trunk Sewer Improvements	200,000							200,000							
1413	Grit System Rehabilitation	2,000,000							2,000,000							
2621	Robinhood Lift Station Upgrade / replacement	20,000							20,000							
1379	Silver Creek Sanitary Trunk Sewer Improvements	250,000							250,000							
1669	Stockroom Renovations	250,000							250,000							
Enterprise Services - Stormwater																
1380	Drainage Improvements and Emergency Repairs	175,000		175,000												
1733	Kent County Drain Commission Special Assessments	45,000		45,000												
Enterprise Services - Water																
1375	Watermain Oversizing	50,000													50,000	
2804	LMFP Drain Field (DWRP)	100,000													100,000	
2801	Coldbrook Supervisory Control and Data Acquisition	200,000													200,000	
1428	LMFP - Concrete Repairs - Phase 8 (DWRP)	450,000														450,000
1392	East Paris Station Improvements (DWRP)	4,071,000														4,071,000
Enterprise Services - Street Lighting																
2234	Radio Controlled Switching	40,000		40,000												
2189	Critical Safety Improvements to Underground Systems	50,000		50,000												
2206	Street Lighting Energy Improvements	60,000		60,000												
2251	Pole Replacement Project	60,000		60,000												
2244	Primary Circuit Repair / Replacement	90,000		90,000												
2225	Electric System & Street Lighting Improvements in conjunction with CSO and roadway projects	200,000		200,000												
Public Services - Streets																
1381	Downtown to West Side Bridge over the Grand River	1,260,000		860,000									400,000			
1357	Leonard Street - Ball Avenue to East Beltline	2,375,000											1,350,000	1,025,000		
1360	MDOT - Trunkline (Act 51)	8,967,705											8,832,705	135,000		
1998	Michigan St/College Ave Intersection Improvements	1,664,454									375,000		1,289,454			
2383	Monroe Ave - Knapp St to North Park St	1,739,000											1,010,000	729,000		
1366	Richmond St - Alpine Ave to Turner Ave	25,000												25,000		
1367	Safety Projects - Various Locations	300,000											250,000	50,000		
1369	Sixth Street Bridge over the Grand River	1,640,000		260,000									1,380,000			
1370	State St - Jefferson Ave to Lafayette Ave	50,000		50,000												
2166	Traffic Safety CMAQ Grant Projects - FY13	200,000			160,000		18,000								22,000	
2131	Traffic Signal Capital Replacement	40,000													40,000	
2130	Traffic Signal LED Retrofit	40,000													40,000	
2154	Traffic Signal Optimization and Detection Project	300,000										240,000			60,000	
2155	Traffic Signal Optimization and Detection Project	525,000			420,000		81,000								24,000	
1842	Wealthy Street - US131 to Division Avenue	100,000		100,000												

2013 Capital Projects (includes all funding sources)		Capital	Downtown	Facilities		Motor	Other	Parking	Sewage			State	Streets	Water			
Dept	Project	Reserve	Dev.	Mgmt	Federal	Equipment	Muni.	Services	Disposal	Bonds -	Smart	State	Grants -	Capital	Supply	Bonds -	
Proj#	Project Name	Fund	Authority	Fund	Grants	System	Contrib.	Fund	System	Sewer	Zone	Grants	External	Fund	System	Water	
Sewer/Water/Streets/Stormwater/Street Lighting																	
1338	Division Ave - Franklin St to Wealthy St	4,875,000	400,000							1,430,000			530,000	1,075,000	1,440,000		
Enterprise Services - Parking Services																	
1858	Meter Inventory	75,000						75,000									
1928	Parking Access Control Equipment Upgrades	35,000						35,000									
1976	Parking Lot Resurfacing	250,000						250,000									
1929	Replace ExpressParc Units	100,000						100,000									
1990	Seal Coat	275,000						275,000									
1983	Sidewalk snow machine	50,000						50,000									
1985	Skid steer replacement	50,000						50,000									
Facilities & Fleet Management - Facilities Management																	
1881	Concrete Restoration and Waterproofing - Various Locations	250,000	250,000														
1911	Concrete Restoration/Waterproofing Calder Plaza	100,000	100,000														
1925	Exterior Building Restoration - Public Service Center	500,000	500,000														
2650	HVAC Equipment Replacement - One Monroe Ctr (GRPD)	150,000		150,000													
2653	Lighting modifications for Community Archives and Research Center	25,000		25,000													
2023	Miscellaneous improvements to the pistol range facility.	100,000	100,000														
2649	Relocation of the customer service counter at the Police Administration Building.	100,000		100,000													
2647	Replace all garage insulation for the refuse garage	100,000		100,000													
2651	Replacement of existing unit heaters at various	300,000		300,000													
2648	Restoration of Calder Stabile	250,000	250,000														
1905	Roof Replacements	200,000		200,000													
2652	Upgrade motor pool lights from HM to T8 fluorescent	25,000		25,000													
2654	Upgrade motor pool lights from HM to T8 fluorescent	50,000		50,000													
Facilities & Fleet Management - Fleet Management																	
2332	Vehicle Replacements	4,814,376				4,814,376											
Fire Department																	
2093	Building Control System	110,000	110,000														
2088	Cardiovascular Equipment	24,000	24,000														
2109	Fire Station Concrete Repair - Franklin Fire Station	50,000	50,000														
2069	Fire Station Generators (2 per yr)	170,000	170,000														
2111	Fire Suppression System	55,000	55,000														
2070	Insulated Overhead Garage Doors and Openers	37,500	37,500														
2092	Station Air Conditioning Units (2 per yr)	40,000	40,000														
Police Department																	
2665	Gas Mask Replacement	37,000	37,000														
Public Services - Parks and Recreation																	
2064	Acquisition of property	100,000	100,000														
2055	Belknap Park	125,000	125,000														
2054	Paving at Various Parks	25,000	25,000														
2767	Butterworth Park	250,000	250,000														
2053	Garfield Park Tennis Courts	100,000	100,000														
2765	Playground Equipment at Various Sites	100,000	100,000														
Total 2013 Capital Projects (includes all funding sources)		42,480,035	3,663,500	1,270,000	950,000	580,000	4,814,376	99,000	835,000	3,445,000	1,630,000	375,000	240,000	15,042,159	3,225,000	1,790,000	4,521,000

2014 Capital Projects (includes all funding sources)

Dept	Project	Capital Reserve	Downtown Dev.	Facilities Mgmt	Federal Grants	Motor Equipment	Other Muni.	Parking Services	Sewage Disposal	Bonds - Sewer	Smart Zone	State Grants	State Grants - External	Streets Capital	Water Supply	Bonds - Water
Proj#	Project Name	Total	Authority	Fund	Grants	System	Contrib.	Fund	System			Grants	External	Fund	System	Water
Engineering Department																
1605	Sidewalk Ramps - ADA	100,000		100,000												
1606	Sidewalk Repair - City Owned Facilities	20,000		20,000												
Enterprise Services - Environmental Protection																
1374	CIPP Rehab of Sanitary Sewers - Various Sites	600,000							600,000							
1419	Demolition of Obsolete Equipment and Structures	500,000							500,000							
1398	Flow meters at zone gated lift stations	500,000							500,000							
1378	Fulton/Fuller Sanitary Trunk Sewer Improvements	4,300,000								4,300,000						
1749	Long Term Wet Weather Control Program	750,000								750,000						
1412	Plant Security System Improvements	250,000							250,000							
1382	Replace WWTP Perimeter Fencing	250,000							250,000							
2621	Robinhood Lift Station Upgrade / replacement	530,000								530,000						
2622	Shorehaven Lift Station Upgrade / Replacement	20,000							20,000							
1379	Silver Creek Sanitary Trunk Sewer Improvements	5,000,000								5,000,000						
Enterprise Services - Stormwater																
1380	Drainage Improvements and Emergency Repairs	175,000		175,000												
1733	Kent County Drain Commission Special Assessments	45,000		45,000												
Enterprise Services - Water																
1418	Cascade north river crossing (DWRf)	3,250,000														3,250,000
2801	Coldbrook Supervisory Control and Data Acquisition	2,000,000												2,000,000		
1853	Four Mile Road Elevated Storage Tank - Construction (DWRf)	1,900,000														1,900,000
1855	Four Mile Road Watermain - design and construction (DWRf)	2,000,000														2,000,000
1415	Franklin pumps 1 & 3, motor starters	300,000												300,000		
2623	LMFP - Concrete Repair Phase 5 (DWRf)	500,000														500,000
1397	LMFP - master electrical control panels	50,000													50,000	
1375	Watermain Oversizing	50,000													50,000	
Enterprise Services - Street Lighting																
2190	Critical Safety Improvements to Underground Systems	50,000		50,000												
2225	Electric System & Street Lighting Improvements in conjunction with CSO and roadway projects	50,000		50,000												
2244	Primary Circuit Repair / Replacement	30,000		30,000												
2234	Radio Controlled Switching	20,000		20,000												
2207	Street Lighting Energy Improvements	25,000		25,000												
1865	Turner Avenue - Ann Street to US131 SB Ramp	214,000		60,000									154,000			
Public Services - Streets																
2016	Alger Bridge over the C&O (CSX) Railroad	50,000												50,000		
1846	Ann Street - Alpine Avenue to Voorheis Avenue	99,000										66,000		33,000		
1933	Ann Street - Monroe Avenue to Plainfield Avenue	50,000												50,000		
1323	Bridge Repairs - Various Locations	400,000												400,000		
1995	Bridge Street Bridge over the Grand River	73,000			73,000											
1857	Buchanan Avenue - Alger Street to Burton Street	401,000										241,000		160,000		
1973	Carlton Avenue - Lake Drive to Fulton Street	268,000										198,000		70,000		
1963	Knapp Street - Plainfield Avenue to Eastern Avenue	50,000												50,000		
1954	Lake Drive - East Beltline to East City Limits	209,000										121,000		88,000		
1951	Lake Michigan Drive - Garfield Ave to Seward Ave	725,000										550,000		175,000		
1360	MDOT - Trunkline (Act 51)	9,150,000										9,000,000		150,000		
1998	Michigan St/College Ave Intersection Improvements	555,000									275,000			280,000		
1366	Richmond Street - Alpine Avenue to Turner Avenue	447,000										330,000		117,000		
1367	Safety Projects - Various Locations	300,000										250,000		50,000		
2183	Traffic Safety CMAQ Grant Projects - FY14	426,000				340,000		39,000								47,000

2014 Capital Projects (includes all funding sources)			Capital	Downtown	Facilities		Motor	Other	Parking	Sewage			State	Streets	Water		
Dept	Project	Reserve	Dev.	Mgmt	Federal	Equipment	Muni.	Services	Disposal	Bonds -	Smart	State	Grants -	Capital	Supply	Bonds -	
Proj#	Project Name	Total	Fund	Authority	Fund	Grants	System	Contrib.	Fund	System	Sewer	Zone	Grants	External	Fund	System	Water
2131	Traffic Signal Capital Replacement	40,000													40,000		
2130	Traffic Signal LED Retrofit	40,000													40,000		
2170	Traffic Signal Optimization	300,000				240,000		45,000							15,000		
2154	Traffic Signal Optimization and Detection Project	300,000											240,000		60,000		
Sewer/Water/Streets/Stormwater/Street Lighting																	
2453	Livingston Pumping Station - Second Discharge Line from, Contract No. 1 (DWRP)	10,785,000									3,045,000			1,985,000			5,755,000
1391	Millbank St - Giddings Ave to Newcastle Ave and Derbyshire St - Giddings Ave to Newcastle Ave	335,000													35,000	300,000	
1370	State Street - Jefferson Avenue to Lafayette Avenue	1,210,000	200,000	660,000						175,000						175,000	
1842	Wealthy Street - US131 to Division Avenue	2,541,000		751,000						200,000				990,000		600,000	
Enterprise Services - Parking Services																	
1936	Replace Office Computers	30,000										30,000					
2757	Neighborhood Parking Projects	40,000										40,000					
1928	Parking Access Control Equipment Upgrades	50,000										50,000					
1984	Power sweepers	85,000										85,000					
1976	Parking Lot Resurfacing	250,000										250,000					
1955	Replace Lights in Parking Ramps	255,000										255,000					
Facilities & Fleet Management - Facilities Management																	
2689	Add air conditioning for CARC west building	50,000			50,000												
1891	Emergency Generator Replacement - Police Department	300,000			300,000												
2674	Heat recovery wheel at GRPD and 601 Ottawa	60,000			60,000												
1903	Interior Renovations - 201 Market	900,000	900,000														
2010	Interior Renovations - 211 Market	200,000	200,000														
1921	Interior Renovations - 273 Market	400,000	400,000														
1895	Interior Renovations - Motor Equipment Building	400,000	400,000														
1889	Interior Renovations - Streets/Parks Maint. Building	200,000	200,000														
2671	Repair/replace the asphalt at the PSC complex	150,000			150,000												
1923	Replace vehicle exhaust systems - Public Service Center	300,000			300,000												
2014	Roof replacements	100,000			100,000												
2673	Steam condensate recovery system	25,000			25,000												
Facilities & Fleet Management - Fleet Management																	
2332	Vehicle Replacements	8,023,661					8,023,661										
Fire Department																	
2593	Boiler Replacement - LaGrave Ave Fire Administration Offices and Fire Station	45,000	45,000														
2092	Station Air Conditioning Units (2 per yr)	45,000	45,000														
2587	Repaving West parking lot - Bridge Street Fire Station	50,000	50,000														
2111	Fire Suppression System	55,000	55,000														
2069	Fire Station Generators (2 per yr)	180,000	180,000														
Police Department																	
2665	Gas Mask Replacement	37,000	37,000														
Public Services - Parks and Recreation																	
2774	Paving at Various Parks	25,000	25,000														
2769	Ball/Perkins Park	250,000	250,000														
2771	Park Restroom Renovations at Various Locations	250,000	250,000														
Total 2014 Capital Projects (includes all funding sources)		64,988,661	3,812,000	1,484,000	985,000	580,000	8,023,661	84,000	710,000	2,495,000	13,625,000	275,000	240,000	12,180,000	3,615,000	3,475,000	13,405,000

2015 Capital Projects (includes all funding sources)

Dept	Project	Capital Reserve Fund	Downtown Dev. Authority	Facilities Mgmt Fund	Federal Grants	Motor Equipment System	Other Muni. Contrib.	Parking Services Fund	Sewage Disposal System	Bonds - Sewer	State Grants	State Grants - External	Streets Capital Fund	Water Supply System	Bonds - Water
Proj#	Project Name	Total													
Engineering Department															
1605	Sidewalk Ramps - ADA	100,000	100,000												
1606	Sidewalk Repair - City Owned Facilities	20,000	20,000												
Enterprise Services - Environmental Protection															
1374	CIPP Rehab of Sanitary Sewers - Various Sites	600,000							600,000						
2569	Eastside Combined Sewer Overflow - Contr. #28	200,000								200,000					
1749	Long Term Wet Weather Control Program	5,000,000								5,000,000					
2622	Shorehaven Lift Station Upgrade / Replacement	256,000								256,000					
Enterprise Services - Stormwater															
1380	Drainage Improvements and Emergency Repairs	175,000	175,000												
1733	Kent County Drain Commission Special Assessments	45,000	45,000												
Enterprise Services - Water															
1404	Lake Michigan Filtration Plant - Replace Filter Cells 3, 5, 7 & 9 (DWRP)	2,200,000													2,200,000
1375	Watermain Oversizing	50,000												50,000	
1393	Wilson Pump Station improvements (DWRP)	771,000													771,000
Enterprise Services - Street Lighting															
2191	Critical Safety Improvements to Underground Systems	60,000	60,000												
2225	Electric System & Street Lighting Improvements in conjunction with CSO and roadway projects	125,000	125,000												
2244	Primary Circuit Repair / Replacement	45,000	45,000												
2208	Street Lighting Energy Improvements	30,000	30,000												
Public Services - Streets															
1970	2nd Street - Stocking Avenue to Lane Avenue	268,000										187,000	81,000		
2408	3 Mile Road - Plainfield Avenue to Fuller Avenue	25,000											25,000		
2016	Alger Bridge over the C&O (CSX) Railroad	1,350,000										1,120,000	230,000		
1323	Bridge Repairs - Various Locations	350,000											350,000		
1995	Bridge Street Bridge over the Grand River	1,037,000		147,000								890,000			
2416	Franklin Street - Fuller Avenue to East City Limits	25,000											25,000		
2412	Jefferson Ave - Highland St to Franklin St	25,000											25,000		
2392	Kalamazoo Avenue - Burton Street to Hall Street	50,000											50,000		
2396	Knapp Street - Diamond Avenue to Fuller Avenue	50,000											50,000		
1963	Knapp Street - Plainfield Avenue to Eastern Avenue	946,000										946,000			
1355	Lafayette Ave - Fountain St to Michigan St	50,000											50,000		
2400	Market Ave - Frontage Road to Freeman Ave	25,000											25,000		
1360	MDOT - Trunkline (Act 51)	9,150,000										9,000,000	150,000		
2404	Plymouth Avenue - I-196 to Leonard Street	25,000											25,000		
1367	Safety Projects - Various Locations	300,000											250,000	50,000	
2704	Traffic Safety CMAQ Grant Projects - FY15	563,000											450,000	62,000	
2131	Traffic Signal Capital Replacement	40,000											40,000		
2130	Traffic Signal LED Retrofit	40,000											40,000		
2171	Traffic Signal Optimization	300,000			240,000			45,000					15,000		
2154	Traffic Signal Optimization and Detection Project	300,000										240,000	60,000		

2015 Capital Projects (includes all funding sources)

Dept	Project	Capital Reserve Fund	Downtown Dev. Authority	Facilities Mgmt Fund	Federal Grants	Motor Equipment System	Other Muni. Contrib.	Parking Services Fund	Sewage Disposal System	Bonds - Sewer	State Grants	State Grants - External	Streets Capital Fund	Water Supply System	Bonds - Water	
Proj#	Project Name	Total														
Sewer/Water/Streets/Stormwater/Street Lighting																
1967	2nd Street - Lane Avenue to Valley Avenue	398,000										209,000	89,000	100,000		
1933	Ann Street - Monroe Avenue to Plainfield Avenue	2,631,000										1,562,000	669,000	400,000		
1327	Bostwick Avenue - Lyon Street to Crescent Street	650,000		325,000					150,000						175,000	
1343	Eastside Combined Sewer Overflow - Contr. #21	9,130,000								8,200,000			280,000		650,000	
1344	Eastside Combined Sewer Overflow - Contr. #22	3,120,000								2,290,000			200,000		630,000	
1348	Eastside Combined Sewer Overflow - Contr. #27	5,020,000							3,465,000				350,000		1,205,000	
2361	Lake Eastbrook from East Beltline to 28th Street	50,000											25,000	25,000		
2457	Livingston Pumping Station - Second Discharge Line from, Contract No. 2 (DWRf)	5,375,000							1,260,000				1,300,000		2,815,000	
Enterprise Services - Parking Services																
1858	Meter Inventory	75,000														
1928	Parking Access Control Equipment Upgrades	50,000														
1976	Parking Lot Resurfacing	250,000														
1990	Seal Coat	275,000														
1932	Upgrade enhance and replace signs	20,000														
Facilities & Fleet Management - Facilities Management																
2004	Air handler replacement - City hall	1,400,000	1,400,000													
2008	Concrete restoration/waterproof - Calder Plaza	150,000			150,000											
2002	Heating reheat coil replacement - City hall	500,000			500,000											
1919	HVAC Equipment Replacement - One Monroe Center (GRPD)	200,000	200,000													
2691	Install utility meters into all DDC systems and program to provide demand limiting	100,000			100,000											
2017	Roof Replacements	100,000	100,000													
2675	Upgrade DDC system	150,000			150,000											
Facilities & Fleet Management - Fleet Management																
2332	Vehicle Replacements	5,446,074						5,446,074								
Fire Department																
2069	Fire Station Generators (2 per yr)	180,000	180,000													
2111	Fire Suppression System	60,000	60,000													
2095	Land Acquisition, Division Ave. Fire Station	250,000	250,000													
2590	Repave parking lot - Covell Street Fire Station	50,000	50,000													
2092	Station Air Conditioning Units (2 per yr)	45,000	45,000													
Public Services - Parks and Recreation																
2056	Garfield Park and Plaster Creek Trail Maintenance	125,000	125,000													
2065	Paving at Various Parks	25,000	25,000													
Total 2015 Capital Projects (includes all funding sources)		60,421,074	3,035,000	472,000	900,000	240,000	5,446,074	96,000	670,000	5,475,000	15,946,000	240,000	14,614,000	4,266,000	575,000	8,446,000

2016 Capital Projects (includes all funding sources)

Dept	Project	Capital Reserve	Facilities Mgmt	Motor Equipment	Other Muni. Contrib.	Parking Services	Sewage Disposal	Bonds - Sewer	State Grants	State Grants - External	Streets Capital	Water Supply	Bonds - Water
Proj#	Project Name	Total	Fund	Fund	System	Fund	System		Grants	External	Fund	System	Water
Engineering Department													
1605	Sidewalk Ramps - ADA	100,000	100,000										
1606	Sidewalk Repair - City Owned Facilities	20,000	20,000										
Enterprise Services - Environmental Protection													
1374	CIPP Rehab of Sanitary Sewers - Various Sites	600,000					600,000						
2041	Godfrey Avenue - Liberty Street to Oxford Street	200,000					200,000						
2035	Godfrey Avenue - Oxford Street to Market Avenue	200,000					200,000						
1746	Plaster Creek Sanitary Trunk Sewer	1,200,000						1,200,000					
Enterprise Services - Water													
2434	Adams Pressure district Modifications	1,600,000											1,600,000
1383	Monroe tank valves	100,000										100,000	
2428	North Lake Line - Full Condition Assessment	500,000										500,000	
1375	Watermain Oversizing	50,000										50,000	
Enterprise Services - Street Lighting													
2725	Critical Safety Improvements to Underground Systems	60,000	60,000										
2727	Street Lighting Energy Improvements	30,000	30,000										
Public Services - Streets													
2537	Lafayette Avenue - Fulton Street to Fountain Street	25,000									25,000		
2131	Traffic Signal Capital Replacement	40,000									40,000		
2130	Traffic Signal LED Retrofit	40,000									40,000		
1367	Safety Projects - Various Locations	300,000							250,000		50,000		
2708	Traffic Safety CMAQ Grant Projects - FY16	563,000				51,000			450,000		62,000		
2408	3 Mile Road - Plainfield Avenue to Fuller Avenue	255,000							125,000		130,000		
2412	Jefferson Avenue - Highland Street to Franklin Street	260,000							130,000		130,000		
1360	MDOT - Trunkline (Act 51)	9,150,000							9,000,000		150,000		
2416	Franklin Street - Fuller Avenue to East City Limits	360,000							180,000		180,000		
2404	Plymouth Avenue - I-196 to Leonard Street	440,000							220,000		220,000		
2400	Market Avenue - Frontage Road to Freeman Avenue	540,000							270,000		270,000		
1323	Bridge Repairs - Various Locations	300,000									300,000		
2396	Knapp Street - Diamond Avenue to Fuller Avenue	640,000							320,000		320,000		
2392	Kalamazoo Avenue - Burton Street to Hall Street	880,000							440,000		440,000		
1336	Concrete Street Repair	500,000									500,000		
1399	Rotomilling/Resurfacing - Various Locations	1,700,000									1,700,000		
Sewer/Water/Streets/Stormwater/Street Lighting													
1355	Lafayette Avenue - Fountain Street to Michigan Street	2,358,000	225,000				270,000		748,000		605,000		510,000
2468	Livingston Pumping Station - Second Discharge Line from, Contract No. 3 (DWRF)	3,925,000						875,000			1,200,000		1,850,000
2569	Eastside Combined Sewer Overflow - Contract No. 28	5,200,000						3,200,000			200,000		1,800,000
2361	Lake Eastbrook from East Beltline to 28th Street	860,000							330,000		330,000	200,000	

2016 Capital Projects (includes all funding sources)

Dept	Project	Capital Reserve	Facilities Mgmt	Motor Equipment	Other Muni. Contrib.	Parking Services	Sewage Disposal	Bonds - Sewer	State Grants	State Grants - External	Streets Capital	Water Supply	Bonds - Water	
Proj#	Project Name	Total	Fund	Fund	System	Fund	System		Grants	External	Fund	System	Water	
Enterprise Services - Parking Services														
2556	Radio System Upgrade	20,000					20,000							
1928	Parking Access Control Equipment Upgrades	35,000					35,000							
1858	Meter Inventory	75,000					75,000							
2557	Replace all IP Switches in Parking System	125,000					125,000							
1976	Parking Lot Resurfacing	250,000					250,000							
2554	DASH Bus Replacement	1,000,000					1,000,000							
Facilities & Fleet Management - Facilities Management														
2679	Both twin elevators to serve motor pool level and freight elevator to be called from any level.	200,000		200,000										
2677	Carpet and flooring replacement of the common areas at 1120 Monroe.	50,000	50,000											
1913	Commission Chambers Renovation	400,000	400,000											
1899	Freight Elevator Upgrades - Police Department	300,000		300,000										
2680	Install small boiler to replace two lager boilers	150,000		150,000										
2693	Renovation to the restrooms at the Westside complex	100,000	100,000											
1885	Roof replacements	200,000		200,000										
2676	Window replacement at the 1120 Monroe building	250,000	250,000											
2678	Window replacement at the Westside complex	75,000	75,000											
Facilities & Fleet Management - Fleet Management														
2332	Vehicle Replacements	5,859,117				5,859,117								
Fire Department														
2092	Station Air Conditioning Units (2 per yr)	45,000	45,000											
2094	Land Acquisition, Chester Street Fire Station	250,000	250,000											
2069	Fire Station Generators (2 per yr)	180,000	180,000											
2111	Fire Suppression System	60,000	60,000											
2088	Cardiovascular Equipment	46,200	46,200											
Total 2016 Capital Projects (includes all funding sources)		<u>42,666,317</u>	<u>1,891,200</u>	<u>850,000</u>	<u>5,859,117</u>	<u>51,000</u>	<u>1,505,000</u>	<u>1,270,000</u>	<u>5,275,000</u>	<u>330,000</u>	<u>12,133,000</u>	<u>6,892,000</u>	<u>850,000</u>	<u>5,760,000</u>

**CITY OF GRAND RAPIDS
FY12 – FY16 MAJOR CAPITAL PROGRAM**

Fiscal Year 2012

121605 Sidewalk Ramps - ADA Initiating Dept: Engineering

Description: Removal and replacement of non-compliant handicap curb ramps which will adhere with a mandate issued by Federal Government under the Americans with Disabilities Act.

If deferred:

Operating Impact:

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund 50,000

Total Project Cost 50,000

121606 Sidewalk Repair - City Owned Facilities Initiating Dept: Engineering

Description: Removal and replacement of deficient sidewalk and/or drive approaches at City owned facilities, i.e. Parks, Fire Stations, etc.

If deferred:

Operating Impact:

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund 20,000

Total Project Cost 20,000

122481 Plainfield Avenue - Fuller Avenue to Salerno Drive Initiating Dept: Engineering

Description: Sidewalk to be done in connection with MDOT M-45 Connector project. The proposed cost sharing anticipates that a portion of the costs will be specially assessed.

If deferred:

Operating Impact:

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Private Contributions 280,000

Capital Reserve Fund 55,000

Total Project Cost 335,000

121341 Eastside Combined Sewer Overflow - Contract No. 18 Initiating Dept: Enterprise Services - Sewage

Description: Union Avenue - Wealthy Street to Evans Street; Evans Street - Union Avenue to Henry Avenue; Union Avenue - Evans Street to 360'North; James Avenue - Evans Street to 360'North and Henry Avenue - Evans Street to 360'North

If deferred: Violation of NPDES permit

Operating Impact: required in order to meet separation deadline of 2019

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Streets Capital Fund 65,000

Bonds - Sewer 2,370,000

Bonds - Water 70,000

Total Project Cost 2,505,000

Fiscal Year 2012

121343 Eastside Combined Sewer Overflow - Contract No. 21 Initiating Dept: Enterprise Services - Sewage		
<u>Description:</u> Lafayette Avenue - Cherry Street to Washington Street; Washington Street - Lafayette Avenue to College Avenue; College Avenue - Washington Street to Fulton Street; Lafayette Avenue from Washington Street to 400'North; Prospect Avenue from Washington Street	Funding Sources	
<u>If deferred:</u> Violation of NPDES permit	Bonds - Sewer	200,000
<u>Operating Impact:</u> required in order to meet separation deadline of 2019		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	Total Project Cost	<u>200,000</u>
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
<hr/>		
121345 Eastside Combined Sewer Overflow - Contract No. 23 Initiating Dept: Enterprise Services - Sewage		
<u>Description:</u> Baldwin Street from Eastern Avenue to Dwight Avenue; Dwight Avenue from Baldwin Street to Baldwin Street; Baldwin Street - Dwight Street to Vandine Street; Eastern Avenue - Lockwood Street to Lockwood Street; Vandine and Congress Avenue Alleys from Fulton	Funding Sources	
<u>If deferred:</u> Violation of NPDES permit	Streets Capital Fund	130,000
<u>Operating Impact:</u> required in order to meet separation deadline of 2019	Bonds - Sewer	2,535,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	Bonds - Water	750,000
<u>Type of Cost Savings:</u> Contractual Services	Total Project Cost	<u>3,415,000</u>
<u>Operating Cost/(Savings):</u>		
<hr/>		
121347 Eastside Combined Sewer Overflow - Contract No. 26A Initiating Dept: Enterprise Services - Sewage		
<u>Description:</u> Sweet Street - Taylor Avenue to Center Avenue; Center Avenue - Sweet Street to Ann Street; Dale Street - Center Avenue to Lafayette Avenue; Travis Street - Center Avenue to Lafayette Avenue; Palmer Street - Center Avenue to Lafayette Avenue; and Lafayette	Funding Sources	
<u>If deferred:</u> Violation of NPDES permit	Bonds - Sewer	2,900,000
<u>Operating Impact:</u> required in order to meet separation deadline of 2019	Bonds - Water	750,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	Streets Capital Fund	250,000
<u>Type of Cost Savings:</u> Contractual Services	Total Project Cost	<u>3,900,000</u>
<u>Operating Cost/(Savings):</u>		
<hr/>		
121374 CIPP Rehab of Sanitary Sewers - Various Sites Initiating Dept: Enterprise Services - Sewage		
<u>Description:</u> Re-lining of sewers 50 years and older to reduce I/I and greatly extend useful life.	Funding Sources	
<u>If deferred:</u> Higher costs associated with emergency repairs.	Bonds - Sewer	600,000
<u>Operating Impact:</u> Reduces flow due to I/I at the Wastewater Treatment Facility		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	Total Project Cost	<u>600,000</u>
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
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Fiscal Year 2012

121394 GCMS Replacement Initiating Dept: Enterprise Services - Sewage

Description: General Chemistry Mass Spectrometer - instrument used to analyze chemical makeup of water.

If deferred: Annual maintenance on existing units will continue to increase

Operating Impact: Replace 2 existing older units

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Sewage Disposal System 185,000

Total Project Cost 185,000

121413 Grit System Rehabilitation Initiating Dept: Enterprise Services - Sewage

Description: Removing grit and other non-biological substances at the head of the plant is the first step in treating wastewater. Equipment is under harsh conditions and operates 24-7.

If deferred: increasing maintenance and potential for equipment failure

Operating Impact: applying latest technology and most efficient equipment allows us to produce an exceptional quality final effluent water

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Sewage Disposal System 75,000

Total Project Cost 75,000

121419 Demolition of Obsolete Equipment and Structures Initiating Dept: Enterprise Services - Sewage

Description: removes old / abandoned equipment

If deferred: none

Operating Impact: frees up space for future projects

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Sewage Disposal System 500,000

Total Project Cost 500,000

121743 Sanitary Sewer Oversizing Initiating Dept: Enterprise Services - Sewage

Description: Mechanism for installation of slightly larger diameter sewers in anticipation of growth based on customer community requests.

If deferred: Other funding sources will be required.

Operating Impact: None

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Other

Operating Cost/(Savings):

Funding Sources

Sewage Disposal System 20,000

Total Project Cost 20,000

Fiscal Year 2012

121761 WWTP - North Aeration Blower Replacement **Initiating Dept:** Enterprise Services - Sewage

Description: Increases air flow (oxygen) to increase BOD removal capacity. Improved technology reduces electrical costs.
If deferred: WWTP headworks limits for BOD are being reached. This impacts industrial permitting and limits growth in the service area.
Operating Impact: Electrical cost reduction of ~\$40,000 annually.
Expenditure Type: New/Expansion Project
Type of Cost Savings: Contractual Services
Operating Cost/(Savings): -40,000

Funding Sources	
Bonds - Sewer	2,000,000
<hr/>	
Total Project Cost	<u>2,000,000</u>

122123 Television Truck Replacement **Initiating Dept:** Enterprise Services - Sewage

Description: Replacement of the sewer television inspection truck.
If deferred: Continued maintenance expenditures and lack of availability of modern technology.
Operating Impact: Current truck is aging and maintenance costs increasing. New technology is available to enhance sewer assessments.
Expenditure Type: Routine Replacement Project
Type of Cost Savings: Contractual Services
Operating Cost/(Savings): -2,500

Funding Sources	
Sewage Disposal System	320,000
<hr/>	
Total Project Cost	<u>320,000</u>

122445 Taylor Avenue - Grove Street to Caledonia Street **Initiating Dept:** Enterprise Services - Sewage

Description: Reconstruction including sewer separation
If deferred:
Operating Impact:
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings: Contractual Services
Operating Cost/(Savings):

Funding Sources	
Streets Capital Fund	75,000
Bonds - Water	210,000
Sewage Disposal System	430,000
<hr/>	
Total Project Cost	<u>715,000</u>

122536 Eastside Combined Sewer Overflow - Contract No. 26B **Initiating Dept:** Enterprise Services - Sewage

Description: Page Street - Plainfield Avenue to North Avenue; Buffulo Avenue - Page Street to 300' North; Maude Avenue - Page Street to 300' North; Carrier Street - North Avenue to 600' East
If deferred:
Operating Impact:
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings: Contractual Services
Operating Cost/(Savings):

Funding Sources	
Bonds - Water	600,000
Bonds - Sewer	1,500,000
Streets Capital Fund	150,000
<hr/>	
Total Project Cost	<u>2,250,000</u>

Fiscal Year 2012

121380 Drainage Improvements and Emergency Repairs Initiating Dept: Enterprise Services - Stormwater		
<u>Description:</u> Kent County Drain Commission Special Assessments and stormwater infrastructure repairs or replacement projects which occur throughout the year. Used when repairs are outside the scope of Sewer Maint Dept.	Funding Sources	
<u>If deferred:</u>	Capital Reserve Fund	175,000
<u>Operating Impact:</u>		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
121733 Kent County Drain Commission Special Assessments Initiating Dept: Enterprise Services - Stormwater		
<u>Description:</u> Improvements to the county drain located within the City of Grand Rapids require funding. These assessments occur through the Kent County Drain Commissioner's Office.	Funding Sources	
<u>If deferred:</u> State Law does not allow deferment.	Capital Reserve Fund	45,000
<u>Operating Impact:</u> None		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Other		
<u>Operating Cost/(Savings):</u>		
122784 Silver Creek Drainage District Improvements Initiating Dept: Enterprise Services - Stormwater		
<u>Description:</u> Kreiser Detention Pond, located South of Hall St and east of Plymouth Ave, SE experienced some operational problems in July 2008. Kent County Drain Office has informed us that a potential project is in the works and that work could possibly start late 201	Funding Sources	
<u>If deferred:</u> Potential claims / property damage	Capital Reserve Fund	200,000
<u>Operating Impact:</u> Increased reliability for large rainfall events (ie no residential / street flooding)		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u>		
<u>Operating Cost/(Savings):</u>		
122215 Fault Detection Equipment Initiating Dept: Enterprise Services - Street Lighting		
<u>Description:</u> Install fault current detection equipment on various locations on the electrical distribution system.	Funding Sources	
<u>If deferred:</u> No change from existing	Capital Reserve Fund	20,000
<u>Operating Impact:</u> Allow quicker identification of the location of faults in the system so repairs / service restoration can be done quicker.		
<u>Expenditure Type:</u> Efficiency Project		
<u>Type of Cost Savings:</u>		
<u>Operating Cost/(Savings):</u>		

Fiscal Year 2012

122240 Replacement of Air Compressor **Initiating Dept:** Enterprise Services - Street Lighting

Description: Replacement of 15 year old end of life cycle air compressor.

If deferred: Increased O&M costs

Operating Impact: Lower O&M cost

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund

35,000

Total Project Cost

35,000

122720 Street Lighting improvements to Leonard Street Bridge **Initiating Dept:** Enterprise Services - Street Lighting

Description: Repair and install street lighting for the Leonard Street Bridge

If deferred: Continued sub-standard lighting on street

Operating Impact: Bring the street lighting up to standard

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Other

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund

50,000

Total Project Cost

50,000

122722 Street Lighting improvements to Ann Street Bridge **Initiating Dept:** Enterprise Services - Street Lighting

Description: Repair and install street lighting for the Ann Street Bridge

If deferred: Continued sub-standard lighting on street

Operating Impact: Bring the street lighting up to standard

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Other

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund

50,000

Total Project Cost

50,000

121375 Watermain Oversizing **Initiating Dept:** Enterprise Services - Water

Description: To fund oversizing requests from communities/developers.

If deferred:

Operating Impact:

Expenditure Type: New/Expansion Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Water Supply System Fund

50,000

Total Project Cost

50,000

Fiscal Year 2012

121377 LMFP - Concrete Repairs - Phase 7 (DWRf) **Initiating Dept:** Enterprise Services - Water

Description: Install concrete coatings and repairs in the basins (additional funds for project in job bank).

If deferred: Continued deterioration of concrete facilities and as well as leaking of water between structures; more maintenance as well.

Operating Impact: Extends the structure's useful life and provides for more efficient and reduced maintenance of structures.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Bonds - Water 590,000

Total Project Cost 590,000

121384 Livingston power subyard **Initiating Dept:** Enterprise Services - Water

Description: Rebuild subyard to increase system reliability.

If deferred: Existing subyard is nearing the end of its useful life and maintenance costs will only go up.

Operating Impact: Reduce maintenance costs.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Bonds - Water 250,000

Total Project Cost 250,000

121390 Southeast Elevated Storage Tank Watermain (DWRf) **Initiating Dept:** Enterprise Services - Water

Description: 16" watermain Needed for new storage tank. (Master Plan)

If deferred:

Operating Impact: Increased storage capacity, efficiency, pressures and volumes on southeast side of system

Expenditure Type: New/Expansion Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Bonds - Water 900,000

Total Project Cost 900,000

121392 East Paris Station Improvements (DWRf) **Initiating Dept:** Enterprise Services - Water

Description: Expand pump station and replace worn pump units nearing the end of their useful life and to match pumps to water demand (Master Plan).

If deferred: Inability to meet demand which may result in water restrictions

Operating Impact: Improved capacity and efficiency

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Bonds - Water 100,000

Total Project Cost 100,000

Fiscal Year 2012

121430 Woodward Avenue - Boston Street to Burton Street Initiating Dept: Enterprise Services - Water	
<u>Description:</u> Replace main with history of breaks.	Funding Sources
<u>If deferred:</u> Continued main breaks which in turn costs us more to fix in addition to poor road surface which leads to customer complaints	Bonds - Water 600,000
<u>Operating Impact:</u> Savings from cost of Field Ops crew overtime, excavation, backfill, equipment, pipe and asphalt repair needed to repair watermain breaks.	Total Project Cost <u>600,000</u>
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u> -14,000	
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121855 Four Mile Road Watermain - design and construction (DWRF) Initiating Dept: Enterprise Services - Water	
<u>Description:</u> Construction of new 16 inch watermain in Four Mile road from Fruit Ridge to Walker to service to new elevated storage tank	Funding Sources
<u>If deferred:</u> Increase in low pressure complaints.	Bonds - Water 200,000
<u>Operating Impact:</u> Needed to serve new tank and increase reliability and pressures.	Total Project Cost <u>200,000</u>
<u>Expenditure Type:</u> New/Expansion Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
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122051 Water Customer Service - New platform Initiating Dept: Enterprise Services - Water	
<u>Description:</u> Funds to train staff on new customer service software.	Funding Sources
<u>If deferred:</u>	Water Supply System Fund 75,000
<u>Operating Impact:</u>	Total Project Cost <u>75,000</u>
<u>Expenditure Type:</u> New/Expansion Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
<hr/>	
122388 Taylor Avenue - Coldbrook Street to Grove Street and Grove Street - Taylor Avenue to Plainfield Avenue Initiating Dept: Enterprise Services - Water	
<u>Description:</u> Additional funding to watermain replacement project for sewer separation and sanitary sewer relocation. (Previous project #228022)	Funding Sources
<u>If deferred:</u>	Streets Capital Fund 235,000
<u>Operating Impact:</u>	Bonds - Sewer 720,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	Bonds - Water 940,000
<u>Type of Cost Savings:</u>	Capital Reserve Fund 20,000
<u>Operating Cost/(Savings):</u>	Total Project Cost <u>1,915,000</u>

Fiscal Year 2012

122425 Lafayette - Coit to Boltwood **Initiating Dept:** Enterprise Services - Water

Description: Watermain replacement
If deferred: Additional overtime costs and disruptions in service to residents.
Operating Impact: Reduce overtime costs due to breaks in watermain.
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings: Utilities
Operating Cost/(Savings):

Funding Sources	
Bonds - Water	175,000
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Total Project Cost	<u>175,000</u>

122437 Misc. Roofing Improvements at Various Water Facilites **Initiating Dept:** Enterprise Services - Water

Description: Repair and replace portions of roofs at LMFP, Coldbrook and other water system buildings
If deferred:
Operating Impact:
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings: Contractual Services
Operating Cost/(Savings):

Funding Sources	
Water Supply System Fund	100,000
<hr/>	
Total Project Cost	<u>100,000</u>

122453 Livingston Pumping Station - Second Discharge Line from, Contract No. 1 (DWRf) **Initiating Dept:** Enterprise Services - Water

Description: Contract No. 1 of 3: from Livingston Pumping Station to Leoard/Ball intersection (Master Plan) Livingston Ave - Newberry St to Livingston PS; Newberry St - Livingston Ave to Coit Ave; Coit Ave - Newberry St to Bradford St; Bradford St - Coit Ave to Laf
If deferred: Reduction in ability to provide necessary water volume to northeast portion of system
Operating Impact: Improved system reliability to northeast portion of system.
Expenditure Type: New/Expansion Project
Type of Cost Savings: Contractual Services
Operating Cost/(Savings):

Funding Sources	
Bonds - Water	550,000
Sewage Disposal System	265,000
Streets Capital Fund	220,000
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Total Project Cost	<u>1,035,000</u>

121897 Elevator upgrade - City Hall **Initiating Dept:** Facilities Management

Description: The existing elevator controls would be upgraded. The controls are obsolete and are becoming expensive to maintain. The new controls would be more energy efficient and less costly to maintain.
If deferred: Continue to pay higher maintenance and electrical costs.
Operating Impact: We would reduce our maintenance costs by \$30,000 per year.
Expenditure Type: Routine Replacement Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Facilities Management	700,000
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Total Project Cost	<u>700,000</u>

Fiscal Year 2012

121901 Security system Improvements at various facilities. **Initiating Dept:** Facilities Management

Description: This project would include upgrade of existing software and equipment for card access systems, and security surveillance camera system.

If deferred: The existing software is obsolete and no longer supported by the manufacturer.

Operating Impact: None

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Facilities Management

225,000

Total Project Cost

225,000

121917 Facade Tuck pointing/Sealing - police Department **Initiating Dept:** Facilities Management

Description: This work is required to maintain the integrity of the exterior facade. Routine exterior repairs are required on the masonry and foam insulated panel exterior.

If deferred: Water infiltration to the structure will cause damage to the building infrastructure.

Operating Impact: None

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Facilities Management

100,000

Total Project Cost

100,000

122643 Lighting Upgrade - Public Service Center **Initiating Dept:** Facilities Management

Description: This project would replace the existing lighting with a new more energy efficient system. This is matching monies for our EECBG project. Recommended in the city's energy conservation strategy.

If deferred: We will continue to pay higher utility costs.

Operating Impact: Annual energy consumption could be reduced by approximately \$40,000 per year.

Expenditure Type: Efficiency Project

Type of Cost Savings: Utilities

Operating Cost/(Savings): -40,000

Funding Sources

Facilities Management

250,000

Total Project Cost

250,000

122646 Skylight replacement **Initiating Dept:** Facilities Management

Description: Replace skylights at 245 Market (Streets Garage) and 333 Market (Fleet Management).

If deferred: The existing skylights have failed and are causing water infiltration into the roof system.

Operating Impact:

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Facilities Management

175,000

Total Project Cost

175,000

Fiscal Year 2012

122069 Fire Station Generators (2 per yr) **Initiating Dept:** Fire

Description: Fire stations need to have electrical power at all times in order to receive and effectively respond to emergency alarms. Emergency generators are past their useful lives and are much like a worn-out automobile. Replacement of the units will ensure that fi

If deferred: Increased maintenance and repair costs.

Operating Impact: Decrease in maintenance and repair costs.

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund 85,000

Total Project Cost 85,000

122070 Insulated Overhead Garage Doors and Openers **Initiating Dept:** Fire

Description: This project would result in much needed energy savings to the fire department. Many of our current doors are single pane glass and have single wall un-insulated metal panels. The replacement of these doors is in line with and listed in the Energy Efficient

If deferred: Continued heat loss and inefficiency.

Operating Impact: Energy savings and reduced carbon footprint.

Expenditure Type: Efficiency Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund 37,500

Total Project Cost 37,500

122090 Fire Station Concrete Repair - Monroe Fire Station **Initiating Dept:** Fire

Description: Replace broken and hazardous concrete drives at fire station.

If deferred: City liability from possible injuries remains the same.

Operating Impact: Reduces city liability from possible injuries that could be incurred.

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund 50,000

Total Project Cost 50,000

122092 Station Air Conditioning Units (2 per yr) **Initiating Dept:** Fire

Description: Air Conditioning Units to replace outdated and inefficient units.

If deferred: Continues inefficiencies

Operating Impact: Reduces maintenance and operating costs, reduction in carbon footprint.

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund 40,000

Total Project Cost 40,000

Fiscal Year 2012

122580 Quick Response Vehicles Initiating Dept: Fire

Description: The purchase of smaller fire suppression vehicles with fire suppression capabilities of CAFS or Class A Foam and medical response capabilities.

If deferred: Deferring cost of traditional fire apparatus.

Operating Impact: These vehicles are typically staffed with 2 personnel. They are easier to deploy in neighborhoods and more congested areas. They are less expensive to purchase and maintain than traditional fire apparatus.

Expenditure Type: Efficiency Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Transformational Fund 470,000

Total Project Cost 470,000

122582 Fire Station Brick Pointing Initiating Dept: Fire

Description: Maintenance and repair of mortar joints of the exterior brick walls of our fire stations to prevent further deterioration.

If deferred: Prevent future costs of repairs.

Operating Impact: Preventive maintenance to prevent further damage and more costly future repairs.

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund 31,500

Total Project Cost 31,500

122789 9th Floor City Commission Chambers - Phase II Initiating Dept: Fiscal Services

Description: City staff is in a process to expand the functionality of the 9th floor City Commission Chambers. This included upgrades in the room furniture, features and technology. Phase II provides improvements in presentation technology.

If deferred:

Operating Impact:

Expenditure Type: Efficiency Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Other Municipalities Contr. 26,742

Capital Reserve Fund 42,393

Total Project Cost 69,135

122792 High Density Shelving System at CARC Initiating Dept: Fiscal Services

Description: A high density shelving system for the 61st District Court records to store approximately 3,500 boxes at the Community And Research Archive Center (CARC)

If deferred: 61st District Court annual costs of \$52,000 to outsource the storage of the boxes would continue and the current space at CARC would go under-utilized.

Operating Impact: None

Expenditure Type: Efficiency Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund 75,000

Total Project Cost 75,000

Fiscal Year 2012

122321 Police Patrol Cars (31) **Initiating Dept:** Fleet Management

Description: Vehicle purchase according to replacement schedule.

If deferred:

Operating Impact:

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Motor Equipment System 730,457

Total Project Cost 730,457

122322 Police Fleet Automobile (5) **Initiating Dept:** Fleet Management

Description: Vehicle purchase according to replacement schedule.

If deferred:

Operating Impact:

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Motor Equipment System 72,111

Total Project Cost 72,111

122323 Water Boom Trucks (1) **Initiating Dept:** Fleet Management

Description: Vehicle purchase according to replacement schedule.

If deferred:

Operating Impact:

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Motor Equipment System 150,351

Total Project Cost 150,351

122324 Dump Truck, 1-ton (1) **Initiating Dept:** Fleet Management

Description: Vehicle purchase according to replacement schedule.

If deferred:

Operating Impact:

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Motor Equipment System 45,509

Total Project Cost 45,509

Fiscal Year 2012

122325 Pickup Truck, Crew Cab **Initiating Dept:** Fleet Management

Description: Vehicle purchase according to replacement schedule.

If deferred:

Operating Impact:

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Motor Equipment System 24,425

Total Project Cost 24,425

122326 Pickup Truck, Standard (7) **Initiating Dept:** Fleet Management

Description: Vehicle purchase according to replacement schedule.

If deferred:

Operating Impact:

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Motor Equipment System 140,739

Total Project Cost 140,739

122327 Pickup Truck, 4x4 with Plow (5) **Initiating Dept:** Fleet Management

Description: Vehicle purchase according to replacement schedule.

If deferred:

Operating Impact:

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Motor Equipment System 131,524

Total Project Cost 131,524

122328 Packer, Large Rear Loading (1) **Initiating Dept:** Fleet Management

Description: Vehicle purchase according to replacement schedule.

If deferred:

Operating Impact:

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Motor Equipment System 220,800

Total Project Cost 220,800

Fiscal Year 2012

122330 Wrecker, Small (1) **Initiating Dept:** Fleet Management

Description: Vehicle purchase according to replacement schedule.

If deferred:

Operating Impact:

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Motor Equipment System

72,609

Total Project Cost

72,609

122334 Technology Improvements on Equipment **Initiating Dept:** Fleet Management

Description:

If deferred:

Operating Impact:

Expenditure Type: Efficiency Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Motor Equipment System

300,000

Total Project Cost

300,000

122335 Miscellaneous Equipment **Initiating Dept:** Fleet Management

Description: Equipment purchase according to replacement schedule.

If deferred:

Operating Impact:

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Motor Equipment System

54,636

Total Project Cost

54,636

122337 Sewer Jet/Vacuum Basin Cleaner (1) **Initiating Dept:** Fleet Management

Description: Vehicle purchase according to replacement schedule.

If deferred:

Operating Impact:

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Motor Equipment System

372,036

Total Project Cost

372,036

Fiscal Year 2012

122338 Utility Trucks, up to 15,000 GVWR (2) **Initiating Dept:** Fleet Management

Description: Vehicle purchase according to replacement schedule.

If deferred:

Operating Impact:

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Motor Equipment System

75,061

Total Project Cost

75,061

122630 Fleet Automobiles (2) **Initiating Dept:** Fleet Management

Description: Vehicle purchase according to replacement schedule.

If deferred:

Operating Impact:

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Motor Equipment System

28,844

Total Project Cost

28,844

122632 Police Senior Neighbor Van (1) **Initiating Dept:** Fleet Management

Description: Vehicle purchase according to replacement schedule.

If deferred:

Operating Impact:

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Motor Equipment System

22,403

Total Project Cost

22,403

122634 Chipper Truck (1) **Initiating Dept:** Fleet Management

Description: Vehicle purchase according to replacement schedule.

If deferred:

Operating Impact:

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Motor Equipment System

81,220

Total Project Cost

81,220

Fiscal Year 2012

122636 Digger Derrick Truck (1) **Initiating Dept:** Fleet Management

Description: Vehicle purchase according to replacement schedule.

If deferred:

Operating Impact:

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Motor Equipment System 183,772

Total Project Cost 183,772

122638 Packer/Recycler, Large Side Loading (7) **Initiating Dept:** Fleet Management

Description: Vehicle purchase according to replacement schedule.

If deferred:

Operating Impact:

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Motor Equipment System 1,463,925

Total Project Cost 1,463,925

121928 Parking Access Control Equipment Upgrades **Initiating Dept:** Parking Services

Description: With a system as large as ours, equipment obsolescence, and rapid technological changes do require annual funding of parking access and revenue control equipment.

If deferred: Additional labor costs will be required to manually process transactions or work with monthly parking customers who cannot access their parking. This would have a negative impact on employee and visitor parking experiences.

Operating Impact: Continued ability to operate parking in a customer friendly and cost efficient manner.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Parking Services Fund 35,000

Total Project Cost 35,000

121930 Camera and Server Replacement **Initiating Dept:** Parking Services

Description: Replace cameras in the parking ramps and the server that retains the images. Update to current technology. These cameras are vital to operations as the parking facilities are not staffed and the cameras are the dispatch personnel's link to customers. Ad

If deferred: Negative customer impact. Customers idling in exit lanes creating greenhouse gas emissions while staff is speaking with them to determine if there is a problem with equipment or it is operator error.

Operating Impact: Ability to assist customers by viewing them. Ability to furnish information to proper law enforcement staff regarding any events.

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Parking Services Fund 55,000

Total Project Cost 55,000

Fiscal Year 2012

121931 Upgrade parking access revenue control systems Initiating Dept: Parking Services

Description: Upgrade the software in parking services. This software manages access of monthly parkers, daily revenue reports, validation accounts, and count software (utilized for event parking to make sure ramps are not overfilled).

If deferred: Customers may be negatively impacted. Excess time to enter or exit the ramps could be eliminated reducing greenhouse gas emissions.

Operating Impact: Ability to stay with the current, vendor supported software for parking operations.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Parking Services Fund 60,000

Total Project Cost 60,000

121955 Replace Lights in Parking Ramps Initiating Dept: Parking Services

Description: Replace lights in parking ramps with energy efficient, intelligent lights. This will be completed on a ramp by ramp basis, costing approximately 250,000 per ramp.

If deferred:

Operating Impact: Reduce electric charges and the City's carbon foot print. Provide lighting in our ramps when customers are present.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Parking Services Fund 250,000

Total Project Cost 250,000

121982 Snowmelt Replacement Initiating Dept: Parking Services

Description: Replace snowmelt under sidewalk at entrances of the Government Center Parking ramp.

If deferred: Snow will need to be shoveled or plowed by parking services staff members. During large events or day snowfalls can be dangerous for vehicles and pedestrians.

Operating Impact: Snow will melt as it falls.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Parking Services Fund 105,000

Total Project Cost 105,000

122550 Fiber Communications Line Initiating Dept: Parking Services

Description: Establish a fiber communications line from the North Monroe Area to the parking system main offices. This will allow credit cards to be used for daily parking in the parking lots north of Monroe.

If deferred: Customers will not be able to use credit cards for parking at these locations.

Operating Impact: Additional choices for payment will be available to customers. Credit cards use is less wear and tear on the equipment and require less staff time to remove, audit, and restock the pay on entry machines.

Expenditure Type: Efficiency Project

Type of Cost Savings: Other

Operating Cost/(Savings):

Funding Sources

Parking Services Fund 25,000

Total Project Cost 25,000

Fiscal Year 2012

122553 Upgrade PARC to be PCI compliant Initiating Dept: Parking Services

Description: Upgrade parking access and revenue control equipment to be PCI compliant. The credit card number truncation and storage rules established by credit card companies continue to change. To keep current with the technological changes, these updates to all eq
If deferred: Credit card companies refusing to allow Parking Services to accept their credit cards and fine the City for each use that is non-compliant.
Operating Impact: Ability to continue to accept credit cards in accordance with PCI rules
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings: Other
Operating Cost/(Savings):

Funding Sources	
Parking Services Fund	50,000
<hr/>	
Total Project Cost	<u><u>50,000</u></u>

122755 Parking Expansion Initiating Dept: Parking Services

Description: Set up initial funding account for downtown parking expansion projects.
If deferred: Customer dissatisfaction with economic development, availability of parking spaces.
Operating Impact: Over life of parking facility, net income is expected.
Expenditure Type: New/Expansion Project
Type of Cost Savings: Personnel
Operating Cost/(Savings):

Funding Sources	
Parking Services Fund	1,000,000
<hr/>	
Total Project Cost	<u><u>1,000,000</u></u>

122757 Neighborhood Parking Projects Initiating Dept: Parking Services

Description: Support neighborhood economic development through parking supply.
If deferred: Dissatisfied businesses and parking customers.
Operating Impact: On or off street meters should be required for any neighborhood project.
Expenditure Type: New/Expansion Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Parking Services Fund	40,000
<hr/>	
Total Project Cost	<u><u>40,000</u></u>

122665 Gas Mask Replacement Initiating Dept: Police

Description: This project will replace 100 gas masks per year over the next three years. The gas masks that officers currently have are over 20 years old and the purifier canisters that meet OHSA requirements are no longer available for these masks.
If deferred: Gas masks are effective only if used with the correct cartridge. If the cartridges are old, officers may not be protected. If the masks are not replaced, they will not only to continue to be non-compliant with OHSA, but also are an officer safety issue.
Operating Impact: Purchasing new gas masks will allow the department to be in compliance with OHSA standards and promote officer safety during emergency response to law enforcement situations.
Expenditure Type: Routine Replacement Project
Type of Cost Savings: Supplies
Operating Cost/(Savings):

Funding Sources	
Capital Reserve Fund	37,000
<hr/>	
Total Project Cost	<u><u>37,000</u></u>

Fiscal Year 2012

122669 Narrowband Compliance **Initiating Dept:** Police

Description: The Federal Communications Commission (FCC) has mandated that all non-Federal licensees using 25kHz radio systems migrate to narrowband 12.5kHz channels by January 1, 2013. This project will transition channels as mandated by the FCC.

If deferred: Agencies that do not meet the deadline face the loss of communication capabilities and cancellation of existing wideband FCC authorizations.

Operating Impact: Communications will go uninterrupted and stay in compliance with FCC mandates.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Supplies

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund 66,866

Total Project Cost 66,866

122697 Richmond Park Pool Gutter Replacement **Initiating Dept:** Public Services

Description: New Stainless Steel Gutters

If deferred: Will cost more in the long-term

Operating Impact: Will permanently fix on-going problems

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund 100,000

Total Project Cost 100,000

122743 Replacement of Iron Fence on the N. side of Fulton **Initiating Dept:** Public Services

Description: The existing iron fence located in the parkway on the N. Side of Fulton between Lafayette and Prospect is in need of being replaced.

If deferred: Could cause safety pedestrian issues

Operating Impact: The existing iron fence is a currently a safety issue

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund 25,000

Total Project Cost 25,000

122475 Improvements to the Fulton Street Farmer's Market **Initiating Dept:** Public Services - Parks

Description: Complete reconstruction of the Fulton Street Farmer's Market including construction of three buildings

If deferred:

Operating Impact:

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund 30,000

Capital Reserve Fund 200,000

Private Contributions 2,670,000

State Grants 100,000

Total Project Cost 3,000,000

Fiscal Year 2012

<p>121329 Burton Street - Division Avenue to Eastern Avenue</p> <p><u>Description:</u> STPU FY2012</p> <p><u>If deferred:</u></p> <p><u>Operating Impact:</u></p> <p><u>Expenditure Type:</u> Rehabilitation or Enhancement Project</p> <p><u>Type of Cost Savings:</u> Contractual Services</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Initiating Dept: Streets and Sanitation (Eng)</p>	<p>Funding Sources</p> <p>State Grants - External ✓ 618,000</p> <p>Streets Capital Fund 461,000</p> <hr/> <p>Total Project Cost <u><u>1,079,000</u></u></p>
<hr/>		
<p>121330 Burton Street - Eastern Avenue to Plymouth Avenue</p> <p><u>Description:</u> STPU FY2012</p> <p><u>If deferred:</u></p> <p><u>Operating Impact:</u></p> <p><u>Expenditure Type:</u> Rehabilitation or Enhancement Project</p> <p><u>Type of Cost Savings:</u> Contractual Services</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Initiating Dept: Streets and Sanitation (Eng)</p>	<p>Funding Sources</p> <p>State Grants - External ✓ 800,198</p> <p>Capital Reserve Fund 25,000</p> <p>Sewage Disposal System 150,000</p> <p>Streets Capital Fund 555,000</p> <hr/> <p>Total Project Cost <u><u>1,530,198</u></u></p>
<hr/>		
<p>121334 College Avenue - Fulton Street to Fountain Street</p> <p><u>Description:</u> STPU FY2011</p> <p><u>If deferred:</u></p> <p><u>Operating Impact:</u></p> <p><u>Expenditure Type:</u> Rehabilitation or Enhancement Project</p> <p><u>Type of Cost Savings:</u> Contractual Services</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Initiating Dept: Streets and Sanitation (Eng)</p>	<p>Funding Sources</p> <p>Bonds - Water 250,000</p> <hr/> <p>Total Project Cost <u><u>250,000</u></u></p>
<hr/>		
<p>121337 Crescent Street - Bostwick Avenue to Ransom Avenue</p> <p><u>Description:</u> BRT Route.</p> <p><u>If deferred:</u></p> <p><u>Operating Impact:</u></p> <p><u>Expenditure Type:</u> Rehabilitation or Enhancement Project</p> <p><u>Type of Cost Savings:</u> Contractual Services</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Initiating Dept: Streets and Sanitation (Eng)</p>	<p>Funding Sources</p> <p>Bonds - Water 120,000</p> <p>Sewage Disposal System 70,000</p> <p>State Grants - External ✓ 135,000</p> <p>Streets Capital Fund 40,000</p> <hr/> <p>Total Project Cost <u><u>365,000</u></u></p>

Fiscal Year 2012

<p>121338 Division Avenue - Franklin Street to Wealthy Street</p> <p><u>Description:</u> BRT Route.</p> <p><u>If deferred:</u></p> <p><u>Operating Impact:</u></p> <p><u>Expenditure Type:</u> Rehabilitation or Enhancement Project</p> <p><u>Type of Cost Savings:</u> Contractual Services</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Initiating Dept: Streets and Sanitation (Eng)</p>	<p>Funding Sources</p> <p>Streets Capital Fund 75,000</p> <hr/> <p>Total Project Cost <u><u>75,000</u></u></p>
<hr/>		
<p>121352 Jefferson Avenue - Cherry Street to Fulton Street</p> <p><u>Description:</u> BRT Route.</p> <p><u>If deferred:</u></p> <p><u>Operating Impact:</u></p> <p><u>Expenditure Type:</u> Rehabilitation or Enhancement Project</p> <p><u>Type of Cost Savings:</u> Contractual Services</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Initiating Dept: Streets and Sanitation (Eng)</p>	<p>Funding Sources</p> <p>Sewage Disposal System 585,000</p> <p>Bonds - Water 400,000</p> <p>Downtown Development Auth. ✓ 710,000</p> <p>State Grants - External ✓ 190,000</p> <hr/> <p>Total Project Cost <u><u>1,885,000</u></u></p>
<hr/>		
<p>121353 Jefferson Avenue - Logan Street to Wealthy Street</p> <p><u>Description:</u> BRT Route.</p> <p><u>If deferred:</u></p> <p><u>Operating Impact:</u></p> <p><u>Expenditure Type:</u> Rehabilitation or Enhancement Project</p> <p><u>Type of Cost Savings:</u> Contractual Services</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Initiating Dept: Streets and Sanitation (Eng)</p>	<p>Funding Sources</p> <p>Streets Capital Fund 160,000</p> <p>Bonds - Water 125,000</p> <p>Capital Reserve Fund 85,000</p> <p>Sewage Disposal System 100,000</p> <p>State Grants - External ✓ 80,000</p> <hr/> <p>Total Project Cost <u><u>550,000</u></u></p>
<hr/>		
<p>121357 Leonard Street - Ball Avenue to East Beltline</p> <p><u>Description:</u> STPU FY2013</p> <p><u>If deferred:</u></p> <p><u>Operating Impact:</u></p> <p><u>Expenditure Type:</u> Rehabilitation or Enhancement Project</p> <p><u>Type of Cost Savings:</u> Contractual Services</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Initiating Dept: Streets and Sanitation (Eng)</p>	<p>Funding Sources</p> <p>Streets Capital Fund 25,000</p> <hr/> <p>Total Project Cost <u><u>25,000</u></u></p>

Fiscal Year 2012

121358 Logan Street - Division Avenue to Jefferson Avenue **Initiating Dept:** Streets and Sanitation (Eng)

Description: BRT Route. Street Capital Fund share of \$50k will be authorized during FY2011.

If deferred:

Operating Impact:

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Bonds - Sewer	940,000
Bonds - Water	235,000
Capital Reserve Fund	40,000
State Grants - External ✓	190,000

Total Project Cost 1,405,000

121359 Madison Avenue - Wealthy Street to Cherry Street **Initiating Dept:** Streets and Sanitation (Eng)

Description: STPU FY2011

If deferred:

Operating Impact:

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Bonds - Water	250,000
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Total Project Cost 250,000

121360 MDOT - Trunkline (Act 51) **Initiating Dept:** Streets and Sanitation (Eng)

Description: City's share of trunkline project costs

If deferred:

Operating Impact:

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

State Grants - External ✓	6,800,000
Streets Capital Fund	170,000

Total Project Cost 6,970,000

121362 Plainfield Avenue - 3 Mile Road to I-96 **Initiating Dept:** Streets and Sanitation (Eng)

Description: STPU FY2012. Rotomill/rubblize/resurface. Sidewalk to be done in connection with the STPU project. The proposed cost sharing anticipates that a portion of the costs will be specially assessed.

If deferred:

Operating Impact:

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Streets Capital Fund	340,000
Bonds - Water	175,000
Capital Reserve Fund	55,000
Private Contributions	450,000
Sewage Disposal System	100,000
State Grants - External ✓	595,000

Total Project Cost 1,715,000

Fiscal Year 2012

<p>121363 Plainfield Avenue - Leonard Street to Ann Street</p> <p><u>Description:</u> STPU FY2012</p> <p><u>If deferred:</u></p> <p><u>Operating Impact:</u></p> <p><u>Expenditure Type:</u> Rehabilitation or Enhancement Project</p> <p><u>Type of Cost Savings:</u> Contractual Services</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Initiating Dept: Streets and Sanitation (Eng)</p>	<p>Funding Sources</p> <p>State Grants - External ✓ 540,000</p> <p>Streets Capital Fund 403,000</p> <hr/> <p>Total Project Cost <u><u>943,000</u></u></p>
<hr/>		
<p>121365 Ransom Avenue - Fulton Street to Fountain Street</p> <p><u>Description:</u> BRT Route.</p> <p><u>If deferred:</u></p> <p><u>Operating Impact:</u></p> <p><u>Expenditure Type:</u> Rehabilitation or Enhancement Project</p> <p><u>Type of Cost Savings:</u> Contractual Services</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Initiating Dept: Streets and Sanitation (Eng)</p>	<p>Funding Sources</p> <p>Sewage Disposal System 95,000</p> <p>Capital Reserve Fund 125,000</p> <p>State Grants - External ✓ 275,000</p> <p>Streets Capital Fund 130,000</p> <hr/> <p>Total Project Cost <u><u>625,000</u></u></p>
<hr/>		
<p>121369 Sixth Street Bridge over the Grand River</p> <p><u>Description:</u> LBP Grant FY2012. Includes \$20k for street lighting.</p> <p><u>If deferred:</u></p> <p><u>Operating Impact:</u></p> <p><u>Expenditure Type:</u> Rehabilitation or Enhancement Project</p> <p><u>Type of Cost Savings:</u> Contractual Services</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Initiating Dept: Streets and Sanitation (Eng)</p>	<p>Funding Sources</p> <p>Downtown Development Auth. ✓ 120,000</p> <hr/> <p>Total Project Cost <u><u>120,000</u></u></p>
<hr/>		
<p>121381 Downtown to West Side Bridge over the Grand River</p> <p><u>Description:</u> Potential STPE Grant</p> <p><u>If deferred:</u></p> <p><u>Operating Impact:</u></p> <p><u>Expenditure Type:</u> Rehabilitation or Enhancement Project</p> <p><u>Type of Cost Savings:</u> Contractual Services</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Initiating Dept: Streets and Sanitation (Eng)</p>	<p>Funding Sources</p> <p>Downtown Development Auth. ✓ 35,000</p> <hr/> <p>Total Project Cost <u><u>35,000</u></u></p>

Fiscal Year 2012

122383 Monroe Avenue - Knapp Street to North Park Street	Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> STPU FY2013. Rotomill/resurfacing.		Funding Sources
<u>If deferred:</u>		Streets Capital Fund 50,000
<u>Operating Impact:</u>		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		Total Project Cost 50,000
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		

122439 College Avenue - Crofton Street to Cottage Grove Street and Cottage Grove Street - College Avenue to Union Avenue	Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> Reconstruction of College Avenue and storm sewer and sidewalk in Cottage Grove Street in connection with the vacation for Notions, Inc.		Funding Sources
<u>If deferred:</u>		Capital Reserve Fund 150,000
<u>Operating Impact:</u>		Bonds - Water 210,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		Private Contributions 225,000
<u>Type of Cost Savings:</u> Contractual Services		Sewage Disposal System 115,000
<u>Operating Cost/(Savings):</u>		Streets Capital Fund 25,000
		Total Project Cost 725,000

122449 Ionia Avenue - Buckley Street to Wealthy Street	Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> Reconstruction in connection with Urban Market		Funding Sources
<u>If deferred:</u>		Bonds - Water 325,000
<u>Operating Impact:</u>		Bonds - Sewer 660,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		Downtown Development Auth. ✓ 630,000
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		Total Project Cost 1,615,000

122483 Seward Avenue - Fulton Street to Leonard Street	Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> Pavement preservation, restriping and signing for bike lanes		Funding Sources
<u>If deferred:</u>		Streets Capital Fund 20,000
<u>Operating Impact:</u>		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		Total Project Cost 20,000
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		

Fiscal Year 2012

122597 Darwin Avenue - 175' South of Kirtland Street to Burton Street		Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> Curb Replacement (CDBG) and Paving (Streets)		Funding Sources	
<u>If deferred:</u>		State Grants	200,000
<u>Operating Impact:</u>			
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		Total Project Cost	<u>200,000</u>
<u>Type of Cost Savings:</u> Contractual Services			
<u>Operating Cost/(Savings):</u>			
<hr/>			
122600 Dorchester Avenue - Curve Street to Oxford Street		Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> Curb Replacement (CDBG), Resurfacing (Streets), Sewer Separation and Watermain		Funding Sources	
<u>If deferred:</u>		Bonds - Sewer	100,000
<u>Operating Impact:</u>		Bonds - Water	100,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		State Grants	200,000
<u>Type of Cost Savings:</u> Contractual Services		Total Project Cost	<u>400,000</u>
<u>Operating Cost/(Savings):</u>			
<hr/>			
122733 Cherry Street - Lafayette Avenue to Eastern Avenue		Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> Pavement preservation, restriping and signing for bike lanes		Funding Sources	
<u>If deferred:</u>		Streets Capital Fund	25,000
<u>Operating Impact:</u>			
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		Total Project Cost	<u>25,000</u>
<u>Type of Cost Savings:</u> Contractual Services			
<u>Operating Cost/(Savings):</u>			
<hr/>			
122736 Leonard Street - Covell Avenue to Turner Avenue		Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> Pavement preservation, restriping and signing for bike lanes		Funding Sources	
<u>If deferred:</u>		Streets Capital Fund	35,000
<u>Operating Impact:</u>			
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		Total Project Cost	<u>35,000</u>
<u>Type of Cost Savings:</u> Contractual Services			
<u>Operating Cost/(Savings):</u>			

Fiscal Year 2012

121367 Safety Projects - Various Locations **Initiating Dept:** Traffic Safety

Description: Potential Grant. Safety improvements to signalized intersections and roadside improvements at various locations in the City.

If deferred: Loss of grant funds

Operating Impact: Improve safety for the traveling public

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Streets Capital Fund	48,000
State Grants - External ✓	192,000

Total Project Cost	<u>240,000</u>
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122146 Traffic Safety CMAQ Grant Projects - FY12 **Initiating Dept:** Traffic Safety

Description: Projects include intersection improvements to ITS communications.

If deferred: Loss of grant funding.

Operating Impact: Improvement of traffic flow in the region. Matching funds required for federal grant.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Other Municipalities Contr.	18,000
State Grants - External ✓	160,000
Streets Capital Fund	22,000

Total Project Cost	<u>200,000</u>
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122154 Traffic Signal Optimization and Detection Project **Initiating Dept:** Traffic Safety

Description: Optimization of traffi signal timing and installation of traffic detection equipment

If deferred: Loss of grant funding

Operating Impact: Improved traffic flow.

Expenditure Type: Efficiency Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

State Grants	240,000
Streets Capital Fund	60,000

Total Project Cost	<u>300,000</u>
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Fiscal Year 2012	City Funds Total: 44,544,423	Non-City Funds Total: 12,070,198	Total : <u>56,614,621</u>
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Fiscal Year 2013

131605 Sidewalk Ramps - ADA **Initiating Dept:** Engineering

Description: Removal and replacement of non-compliant handicap curb ramps which will adhere with a mandate issued by Federal Government under the Americans with Disabilities Act.

If deferred:

Operating Impact:

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund	100,000
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Total Project Cost	<u>100,000</u>
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Fiscal Year 2013

131606 Sidewalk Repair - City Owned Facilities Initiating Dept: Engineering

Description: Removal and replacement of deficient sidewalk and/or drive approaches at City owned facilities, i.e. Parks, Fire Stations, etc.

If deferred:

Operating Impact:

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund 20,000

Total Project Cost 20,000

131344 Eastside Combined Sewer Overflow - Contract No. 22 Initiating Dept: Enterprise Services - Sewage

Description: Fulton Street - College Avenue to 150' East of Union Avenue; Union Avenue - Cherry Street to Fulton Street; and College Avenue - Cherry Street to Washington Street

If deferred: Violation of NPDES permit

Operating Impact: required in order to meet separation deadline of 2019

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Bonds - Sewer 200,000

Total Project Cost 200,000

131374 CIPP Rehab of Sanitary Sewers - Various Sites Initiating Dept: Enterprise Services - Sewage

Description: Re-lining of sewers 50 years and older to reduce I/I and greatly extend useful life.

If deferred: Higher costs associated with emergency repairs.

Operating Impact: Reduces flow due to I/I at the Wastewater Treatment Facility

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Sewage Disposal System 600,000

Total Project Cost 600,000

131378 Fulton/Fuller Sanitary Trunk Sewer Improvements Initiating Dept: Enterprise Services - Sewage

Description: Fulton Street - Fuller Avenue to Somerset Drive Replace / upgrade Sanitary trunk sewer.

If deferred: In system surcharging

Operating Impact: Identified in 2009 CMP update as needing improvements in order to convey wet weather flows

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Sewage Disposal System 200,000

Total Project Cost 200,000

Fiscal Year 2013

131379 Silver Creek Sanitary Trunk Sewer Improvements **Initiating Dept:** Enterprise Services - Sewage

Description: From Buchanan Avenue/Stevens Street intersection, south and east to Dickinson Street/Division Avenue; Dickinson Street - Division Avenue to Blaine Avenue Identified in 2009 Comprehensive Master Plan update as trunk sewer needing increased capacity in or
If deferred: none
Operating Impact: reduce the potential for system surcharging
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings: Contractual Services
Operating Cost/(Savings):

Funding Sources	
Sewage Disposal System	250,000
<hr/>	
Total Project Cost	<u><u>250,000</u></u>

131398 Flow meters at zone gated lift stations **Initiating Dept:** Enterprise Services - Sewage

Description: Flow meters need to be replaced at these critical points in order to properly bill customer communities for sewer usage.
If deferred: Inaccuracies in flow reading resulting in billing abnormalities
Operating Impact: decreased calibration costs
Expenditure Type: New/Expansion Project
Type of Cost Savings: Contractual Services
Operating Cost/(Savings):

Funding Sources	
Sewage Disposal System	85,000
<hr/>	
Total Project Cost	<u><u>85,000</u></u>

131413 Grit System Rehabilitation **Initiating Dept:** Enterprise Services - Sewage

Description: Removing grit and other non-biological substances at the head of the plant is the first step in treating wastewater. Equipment is under harsh conditions and operates 24-7.
If deferred: increasing maintenance and potential for equipment failure
Operating Impact: applying latest technology and most efficient equipment allows us to produce an exceptional quality final effluent water
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings: Contractual Services
Operating Cost/(Savings):

Funding Sources	
Sewage Disposal System	2,000,000
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Total Project Cost	<u><u>2,000,000</u></u>

131669 Stockroom Renovations **Initiating Dept:** Enterprise Services - Sewage

Description: Renovate the stockroom to provide better service to the plant.
If deferred:
Operating Impact:
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings: Contractual Services
Operating Cost/(Savings):

Funding Sources	
Sewage Disposal System	250,000
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Total Project Cost	<u><u>250,000</u></u>

Fiscal Year 2013

131849 Automatic Titration System **Initiating Dept:** Enterprise Services - Sewage

Description: Laboratory instrument

If deferred:

Operating Impact:

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Sewage Disposal System 40,000

Total Project Cost 40,000

132621 Robinhood Lift Station Upgrade / replacement **Initiating Dept:** Enterprise Services - Sewage

Description: Identified in CMP as needing replacement due to age and future system area expansion / growth

If deferred: Increased maintenance costs, potential failure of major system components

Operating Impact: decreased maintenance costs, higher efficiency pumps/ motors, greater reliability.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Sewage Disposal System 20,000

Total Project Cost 20,000

131380 Drainage Improvements and Emergency Repairs **Initiating Dept:** Enterprise Services - Stormwater

Description: Kent County Drain Commission Special Assessments and stormwater infrastructure repairs or replacement projects which occur throughout the year. Used when repairs are outside the scope of Sewer Maint Dept.

If deferred:

Operating Impact:

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund 175,000

Total Project Cost 175,000

131733 Kent County Drain Commission Special Assessments **Initiating Dept:** Enterprise Services - Stormwater

Description: Improvements to the county drain located within the City of Grand Rapids require funding. These assessments occur through the Kent County Drain Commissioner's Office.

If deferred: State Law does not allow deferment.

Operating Impact: None

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Other

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund 45,000

Total Project Cost 45,000

Fiscal Year 2013

<p>132189 Critical Safety Improvements to Underground Systems Initiating Dept: Enterprise Services - Street Lighting</p> <p><u>Description:</u> Necessary improvements to the underground conduit system to correct safety issues, correct damage or provide for extensions of the system for new development.</p> <p><u>If deferred:</u></p> <p><u>Operating Impact:</u></p> <p><u>Expenditure Type:</u> Rehabilitation or Enhancement Project</p> <p><u>Type of Cost Savings:</u></p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Capital Reserve Fund</p> <hr/> <p>Total Project Cost</p>	<p>50,000</p> <hr/> <p><u>50,000</u></p>
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<p>132206 Street Lighting Energy Improvements Initiating Dept: Enterprise Services - Street Lighting</p> <p><u>Description:</u> Replacement of HPS and MV street light fixtures with LED fixtures</p> <p><u>If deferred:</u></p> <p><u>Operating Impact:</u> Lower energy usage and maintenance costs.</p> <p><u>Expenditure Type:</u> Efficiency Project</p> <p><u>Type of Cost Savings:</u></p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Capital Reserve Fund</p> <hr/> <p>Total Project Cost</p>	<p>60,000</p> <hr/> <p><u>60,000</u></p>
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<p>132225 Electric System & Street Lighting Improvements in conjunction with CSO and roadway projects Initiating Dept: Enterprise Services - Street Lighting</p> <p><u>Description:</u> Electric System & Street Lighting Improvements in conjunction with CSO and roadway projects</p> <p><u>If deferred:</u></p> <p><u>Operating Impact:</u> Funding will leverage funds in conjunction with improvements in CSO and road projects</p> <p><u>Expenditure Type:</u> Rehabilitation or Enhancement Project</p> <p><u>Type of Cost Savings:</u></p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Capital Reserve Fund</p> <hr/> <p>Total Project Cost</p>	<p>200,000</p> <hr/> <p><u>200,000</u></p>
<hr/>		
<p>132234 Radio Controlled Switching Initiating Dept: Enterprise Services - Street Lighting</p> <p><u>Description:</u> Installation of radio controlled automatic high voltage switch gear on the City's distribution network.</p> <p><u>If deferred:</u></p> <p><u>Operating Impact:</u> Allow system operate switch gear with having to dispatch a crew to remote locations.</p> <p><u>Expenditure Type:</u> Efficiency Project</p> <p><u>Type of Cost Savings:</u></p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Capital Reserve Fund</p> <hr/> <p>Total Project Cost</p>	<p>40,000</p> <hr/> <p><u>40,000</u></p>

Fiscal Year 2013

132244 Primary Circuit Repair / Replacement **Initiating Dept:** Enterprise Services - Street Lighting

Description: Repair / Replacement of high voltage cable the has reached the end of its life cycle and various circuits through out the city.

If deferred: Continued recurring faults in system caused by failing cable plant.

Operating Impact: Lower O&M costs for faults caused by failing cable.

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund 90,000

Total Project Cost 90,000

132251 Pole Replacement Project **Initiating Dept:** Enterprise Services - Street Lighting

Description: Replacement and capital maintenance of street light poles; including replacement and rehab work.

If deferred: Poles continue to deteriorate resulting in unsafe conditions.

Operating Impact: Reduction in O&M costs

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund 60,000

Total Project Cost 60,000

131375 Watermain Oversizing **Initiating Dept:** Enterprise Services - Water

Description: To fund oversizing requests from communities/developers.

If deferred:

Operating Impact:

Expenditure Type: New/Expansion Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Water Supply System Fund 50,000

Total Project Cost 50,000

131392 East Paris Station Improvements (DWRP) **Initiating Dept:** Enterprise Services - Water

Description: Expand pump station and replace worn pump units nearing the end of their useful life and to match pumps to water demand (Master Plan).

If deferred: Inability to meet demand which may result in water restrictions

Operating Impact: Improved capacity and efficiency

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Bonds - Water 4,071,000

Total Project Cost 4,071,000

Fiscal Year 2013

131428 LMFP - Concrete Repairs - Phase 8 (DWRP) **Initiating Dept:** Enterprise Services - Water

Description: Install concrete coatings and repairs in the basins (additional funds for project in job bank).

If deferred: Continued deterioration of concrete facilities and as well as leaking of water between structures; more maintenance as well

Operating Impact: Extends the structure's useful life and provides for more efficient and reduced maintenance of structures

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Bonds - Water 450,000

Total Project Cost 450,000

132801 Coldbrook Supervisory Control and Data Acquisition **Initiating Dept:** Enterprise Services - Water

Description: Replacement of existing obsolete SCADA system at Coldbrook.

If deferred: Existing system will fail and replacement parts will be unavailable.

Operating Impact:

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Water Supply System Fund 200,000

Total Project Cost 200,000

132804 LMFP Drain Field (DWRP) **Initiating Dept:** Enterprise Services - Water

Description: Replacement of existing Septage System.

If deferred:

Operating Impact:

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Water Supply System Fund 100,000

Total Project Cost 100,000

131881 Concrete Restoration and Waterproofing - Various Locations **Initiating Dept:** Facilities Management

Description: This project will replace spalled concrete and failed sealant on the Calder Plaza, provide waterproofing for a basement wall at 509 Wealthy Street, replace a large concrete slab adjacent to the refuse garage and replace some concrete floor and drains inside

If deferred:

Operating Impact: None

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Other

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund 250,000

Total Project Cost 250,000

Fiscal Year 2013

131905 Roof Replacements Initiating Dept: Facilities Management

Description: This project will repair/replace various roofs according to our asset management program
If deferred:
Operating Impact:
Expenditure Type: Routine Replacement Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Facilities Management	200,000
<hr/>	
Total Project Cost	<u><u>200,000</u></u>

131911 Concrete Restoration/Waterproofing Calder Plaza Initiating Dept: Facilities Management

Description: The concrete Plaza deck requires general maintenance to maintain it's integrity. This project would inspect the entire deck, replace any failed sealant and repair any deteriorated concrete.
If deferred: Continued leaking will cause structural damage to the Plaza deck and areas below.
Operating Impact: none
Expenditure Type: Routine Replacement Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Capital Reserve Fund	100,000
<hr/>	
Total Project Cost	<u><u>100,000</u></u>

131925 Exterior Building Restoration - Public Service Center Initiating Dept: Facilities Management

Description: This project would provide for the restoration of the exterior facade on the buildings at the Public Service Center. Every building at the complex has some degree of exterior damage and a need for a new exterior coating/painting
If deferred: The metal skinned buildings will continue to rust to the point that we can no longer recoat and will be forced to replace.
Operating Impact: None
Expenditure Type: Routine Replacement Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Capital Reserve Fund	500,000
<hr/>	
Total Project Cost	<u><u>500,000</u></u>

132023 Miscellaneous improvements to the pistol range facility. Initiating Dept: Facilities Management

Description: This project would construct a storage barn for site equipment and provide for miscellaneous repairs to the parking lot, site lighting and entrance gate.
If deferred:
Operating Impact:
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Capital Reserve Fund	100,000
<hr/>	
Total Project Cost	<u><u>100,000</u></u>

Fiscal Year 2013

132647 Replace all garage insulation for the refuse garage **Initiating Dept:** Facilities Management

Description: The interior garage insulation is damaged and needs to be replaced to make the building more energy efficient.

If deferred: Failed insulation creates higher utility costs.

Operating Impact: Replacing the insulation will result in reduced energy consumption.

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Facilities Management

100,000

Total Project Cost

100,000

132648 Restoration of Calder Stabile **Initiating Dept:** Facilities Management

Description: This project would restore the Calder Stabile. The existing coating system is failing and needs to be replaced. The Stabile will need to be sandblasted and re-coated.

If deferred: Continued deterioration of the Calder stabile will be more costly to repair.

Operating Impact:

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund

250,000

Total Project Cost

250,000

132649 Relocation of the customer service counter at the Police Administration Building. **Initiating Dept:** Facilities Management

Description: Relocate the police service desk closer to the Monroe entrance to increase security by stopping visitors at the front entrance.

If deferred:

Operating Impact: This project will create a safer environment for the GRPD building and staff.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Facilities Management

100,000

Total Project Cost

100,000

132650 HVAC Equipment Replacement - One Monroe Center (GRPD) **Initiating Dept:** Facilities Management

Description: When the facility was renovated in 2001, a majority of the HVAC equipment was not replaced. This project will continue a scheduled replacement program of various components of the existing equipment as it reaches the end of it's useful life.

If deferred: Existing equipment is beginning to fail

Operating Impact:

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Facilities Management

150,000

Total Project Cost

150,000

Fiscal Year 2013

132651 Replacement of existing unit heaters at various locations. **Initiating Dept:** Facilities Management

Description: Replace all gas fired unit heaters with a more efficient radiant heat system.

If deferred: The existing heaters are over 20 years old and starting to fail.

Operating Impact: These units are more efficient and we could reduce our utility costs by \$20,000 per year.

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Facilities Management

300,000

Total Project Cost

300,000

132652 Upgrade motor pool lights from HM to T8 fluorescent **Initiating Dept:** Facilities Management

Description: Lighting upgrades for the 601 Ottawa building. Recommended in the city's energy conservation strategy.

If deferred: We will continue to pay higher utility costs.

Operating Impact: Annual energy consumption could be reduced by approximately \$2,000 per year.

Expenditure Type: Efficiency Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Facilities Management

25,000

Total Project Cost

25,000

132653 Lighting modifications for Community Archives and Research Center **Initiating Dept:** Facilities Management

Description: Upgrade lighting system to prevent 24/7 operation of EM and night lights. Recommended in the city's energy conservation strategy.

If deferred: We will continue to pay higher utility costs.

Operating Impact: Annual energy consumption could be reduced by approximately \$2,000 per year.

Expenditure Type: Efficiency Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Facilities Management

25,000

Total Project Cost

25,000

132654 Upgrade motor pool lights from HM to T8 fluorescent **Initiating Dept:** Facilities Management

Description: Lighting upgrades for the GRPD building. Recommended in the city's energy conservation strategy.

If deferred: We will continue to pay higher utility costs.

Operating Impact: Annual energy consumption could be reduced by approximately \$2,000 per year.

Expenditure Type: Efficiency Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Facilities Management

50,000

Total Project Cost

50,000

Fiscal Year 2013

132069 Fire Station Generators (2 per yr) Initiating Dept: Fire

Description: Fire stations need to have electrical power at all times in order to receive and effectively respond to emergency alarms. Emergency generators are past their useful lives and are much like a worn-out automobile. Replacement of the units will ensure that fi

If deferred: Increased maintenance and repair costs.

Operating Impact: Decrease in maintenance and repair costs.

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund 170,000

Total Project Cost 170,000

132070 Insulated Overhead Garage Doors and Openers Initiating Dept: Fire

Description: This project would result in much needed energy savings to the fire department. Many of our current doors are single pane glass and have single wall un-insulated metal panels. The replacement of these doors is in line with and listed in the Energy Efficient

If deferred: Continued heat loss and inefficiency.

Operating Impact: Energy savings and reduced carbon footprint.

Expenditure Type: Efficiency Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund 37,500

Total Project Cost 37,500

132088 Cardiovascular Equipment Initiating Dept: Fire

Description: The cardiovascular equipment is the most widely used and provides the best exercise for our firefighters. The use of this equipment continues to increase as more and more of our firefighters realize the value of physical fitness. We encourage our firefighters

If deferred: The current units are used extensively and the need for repairs continues to increase.

Operating Impact: This will provide each station more durable equipment and reduce our ongoing repair costs.

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund 24,000

Total Project Cost 24,000

132092 Station Air Conditioning Units (2 per yr) Initiating Dept: Fire

Description: Air Conditioning Units to replace outdated and inefficient units.

If deferred: Continues inefficiencies

Operating Impact: Reduces maintenance and operating costs, reduction in carbon footprint.

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund 40,000

Total Project Cost 40,000

Fiscal Year 2013

132093 Building Control System Initiating Dept: Fire

Description: Installing an integrated, web-based control system at our Fire Stations will allow us to reduce operating costs and carbon footprint. The system would permit us to compare energy consumption and help to minimize energy consumption as we strive towards the
If deferred: Continued inefficiency and lack of control of station heating and cooling.
Operating Impact: Improved efficiency and control of all station energy costs while reducing our carbon footprint.
Expenditure Type: Efficiency Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Capital Reserve Fund	110,000
<hr/>	
Total Project Cost	<u><u>110,000</u></u>

132109 Fire Station Concrete Repair - Franklin Fire Station Initiating Dept: Fire

Description: Replace broken and hazardous concrete drives at fire station.
If deferred: City liability from possible injuries remains the same.
Operating Impact: Reduces city liability from possible injuries that could be incurred.
Expenditure Type: Routine Replacement Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Capital Reserve Fund	50,000
<hr/>	
Total Project Cost	<u><u>50,000</u></u>

132111 Fire Suppression System Initiating Dept: Fire

Description: This project would result in much needed fire suppression system in a fire station. A fire suppression system is a life and property saving investment. A fire that occurs in a building with a functional and adequate fire suppression system, the fire is e
If deferred: Potential for property and life loss remains the same.
Operating Impact: Potential property and life savings if a fire should occur.
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Capital Reserve Fund	55,000
<hr/>	
Total Project Cost	<u><u>55,000</u></u>

132332 Vehicle Replacements Initiating Dept: Fleet Management

Description: Vehicle purchase according to replacement schedule.
If deferred:
Operating Impact:
Expenditure Type: Routine Replacement Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Motor Equipment System	4,814,376
<hr/>	
Total Project Cost	<u><u>4,814,376</u></u>

Fiscal Year 2013

131858 Meter Inventory Initiating Dept: Parking Services

Description: Parking meter mechanisms, posts, and heads for new meter locations and replacements for damaged meters.
If deferred: Customers will continue to drive looking for free parking spaces. This driving contributes to carbon emissions. Additionally, revenue to the parking system will be decreased.
Operating Impact: Part of the parking system will provide vehicular turnover on the street and increased parking in off street parking facilities. Will also generate additional revenues.
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Parking Services Fund	75,000
<hr/>	
Total Project Cost	<u>75,000</u>

131928 Parking Access Control Equipment Upgrades Initiating Dept: Parking Services

Description: With a system as large as ours, equipment obsolescence, and rapid technological changes do require annual funding of parking access and revenue control equipment.
If deferred: Additional labor costs will be required to manually process transactions or work with monthly parking customers who cannot access their parking. This would have a negative impact on employee and visitor parking experiences.
Operating Impact: Continued ability to operate parking in a customer friendly and cost efficient manner.
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Parking Services Fund	35,000
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Total Project Cost	<u>35,000</u>

131929 Replace ExpressParc Units Initiating Dept: Parking Services

Description: Replace the expressparc units located at Government Center (1) and Cherry Commerce (2). The high volume of transactions experienced by these units and technological changes could result in obsolescence or increasingly high maintenance chages. These units
If deferred: Negative customer impact. Customers idling in exit lanes creating greenhouse gas emissions.
Operating Impact: Stay current with processing speed, reduce the number of mechanical problems that develop as machines age, thus, maintaining high levels of customer service.
Expenditure Type: Routine Replacement Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Parking Services Fund	100,000
<hr/>	
Total Project Cost	<u>100,000</u>

131976 Parking Lot Resurfacing Initiating Dept: Parking Services

Description: Resurface parking lots. When lots are in disrepair there is the potential for injury to customers and their property. They are also not inviting for the public to park in. Maintenance equipment will be damaged if surfaces are not repaired. Also include
If deferred: Maintance equipment may be damaged. City may be liable for damage to customers and their vehicles.
Operating Impact: Ease of maintenance and positive customer experience.
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Parking Services Fund	250,000
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Total Project Cost	<u>250,000</u>

Fiscal Year 2013

131983 Sidewalk snow machine Initiating Dept: Parking Services

Description: Replace sidewalk snow machine (toolcat)
If deferred: Current machine is aging and will require extensive maintenance. Sidewalks may not be plowed causing unsafe conditions for pedestrians.
Operating Impact:
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Parking Services Fund	50,000
<hr/>	
Total Project Cost	<u><u>50,000</u></u>

131985 Skid steer replacement Initiating Dept: Parking Services

Description: Replace skid steer
If deferred:
Operating Impact:
Expenditure Type: Routine Replacement Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Parking Services Fund	50,000
<hr/>	
Total Project Cost	<u><u>50,000</u></u>

131990 Seal Coat Initiating Dept: Parking Services

Description: Seal coat parking. This reduces the amount of maintenance for cracks and holes. Also included is restriping of the lots.
If deferred: Increased maintenance of parking spaces for cracks and holes.
Operating Impact:
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Parking Services Fund	275,000
<hr/>	
Total Project Cost	<u><u>275,000</u></u>

132665 Gas Mask Replacement Initiating Dept: Police

Description: This project will replace 100 gas masks per year over the next three years. The gas masks that officers currently have are over 20 years old and the purifier canisters that meet OHSA requirements are no longer available for these masks.
If deferred: Gas masks are effective only if used with the correct cartridge. If the cartridges are old, officers may not be protected. If the masks are not replaced, they will not only continue to be non-compliant with OHSA, but also are an officer safety issue.
Operating Impact: Purchasing new gas masks will allow the department to be in compliance with OHSA standards and promote officer safety during emergency response to law enforcement situations.
Expenditure Type: Routine Replacement Project
Type of Cost Savings: Supplies
Operating Cost/(Savings):

Funding Sources	
Capital Reserve Fund	37,000
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Total Project Cost	<u><u>37,000</u></u>

Fiscal Year 2013

132053 Garfield Park Tennis Courts Initiating Dept: Public Services

Description: Removal and replacement of deteriorated courts.
If deferred: The courts would not be safe to use.
Operating Impact: Tennis and basketball courts that are in good shape and safe for lessons, organized sports, and for general public use.
Expenditure Type: Routine Replacement Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Capital Reserve Fund	100,000
<hr/>	
Total Project Cost	<u>100,000</u>

132054 Paving at Various Parks Initiating Dept: Public Services

Description: Removal and replacement of paved lots and drives that are beyond maintenance efforts.
If deferred: Paved areas that are hazardous.
Operating Impact: Driveways that are safe.
Expenditure Type: Routine Replacement Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Capital Reserve Fund	25,000
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Total Project Cost	<u>25,000</u>

132055 Belknap Park Initiating Dept: Public Services

Description: Removal and replacement of paved lots and drives that are beyond maintenance efforts.
If deferred: Driveways that are hazardous to the public.
Operating Impact: Driveways that are safe.
Expenditure Type: Routine Replacement Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Capital Reserve Fund	125,000
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Total Project Cost	<u>125,000</u>

132064 Acquisition of property Initiating Dept: Public Services

Description: Acquisition of property to address deficits.
If deferred: Fewer accessible acres of greenspace.
Operating Impact:
Expenditure Type: New/Expansion Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Capital Reserve Fund	100,000
<hr/>	
Total Project Cost	<u>100,000</u>

Fiscal Year 2013

132765 Playground Equipment at Various Sites	Initiating Dept: Public Services		
<u>Description:</u> Repair and Replacement of Playground Equipment		Funding Sources	
<u>If deferred:</u> Will cost more in the future.		Capital Reserve Fund	100,000
<u>Operating Impact:</u>			
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		Total Project Cost	<u>100,000</u>
<u>Type of Cost Savings:</u> Contractual Services			
<u>Operating Cost/(Savings):</u>			
<hr/>			
132767 Butterworth Park	Initiating Dept: Public Services		
<u>Description:</u> Phase I Construction		Funding Sources	
<u>If deferred:</u>		Capital Reserve Fund	250,000
<u>Operating Impact:</u>			
<u>Expenditure Type:</u> New/Expansion Project		Total Project Cost	<u>250,000</u>
<u>Type of Cost Savings:</u> Contractual Services			
<u>Operating Cost/(Savings):</u>			
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131338 Division Avenue - Franklin Street to Wealthy Street	Initiating Dept: Streets and Sanitation (Eng)		
<u>Description:</u> BRT Route.		Funding Sources	
<u>If deferred:</u>		Capital Reserve Fund	400,000
<u>Operating Impact:</u>		Bonds - Sewer	1,430,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		State Grants - External ✓	530,000
<u>Type of Cost Savings:</u> Contractual Services		Streets Capital Fund	1,075,000
<u>Operating Cost/(Savings):</u>		Water Supply System Fund	1,440,000
		Total Project Cost	<u>4,875,000</u>
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131357 Leonard Street - Ball Avenue to East Beltline	Initiating Dept: Streets and Sanitation (Eng)		
<u>Description:</u> STPU FY2013		Funding Sources	
<u>If deferred:</u>		State Grants - External ✓	1,350,000
<u>Operating Impact:</u>		Streets Capital Fund	1,025,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		Total Project Cost	<u>2,375,000</u>
<u>Type of Cost Savings:</u> Contractual Services			
<u>Operating Cost/(Savings):</u>			

Fiscal Year 2013

131360 MDOT - Trunkline (Act 51) **Initiating Dept:** Streets and Sanitation (Eng)

Description: City's share of trunkline project costs

If deferred:

Operating Impact:

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

State Grants - External ✓	8,832,705
Streets Capital Fund	135,000

Total Project Cost	<u>8,967,705</u>
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131366 Richmond Street - Alpine Avenue to Turner Avenue **Initiating Dept:** Streets and Sanitation (Eng)

Description: Potential STPU FY2014 Grant. Rotomill/resurface

If deferred:

Operating Impact:

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Streets Capital Fund	25,000
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Total Project Cost	<u>25,000</u>
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131369 Sixth Street Bridge over the Grand River **Initiating Dept:** Streets and Sanitation (Eng)

Description: LBP Grant FY2012. Includes \$20k for street lighting.

If deferred:

Operating Impact:

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Downtown Development Auth. ✓	260,000
State Grants - External ✓	1,380,000

Total Project Cost	<u>1,640,000</u>
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131370 State Street - Jefferson Avenue to Lafayette Avenue **Initiating Dept:** Streets and Sanitation (Eng)

Description: Replace 4" main with 6" main as part of street project.

If deferred: Risk of main breaks after street is reconstructed.

Operating Impact: Replaces old watermain and reduces potential of main breaks thus reducing overtime and additional material costs.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Downtown Development Auth. ✓	50,000
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Total Project Cost	<u>50,000</u>
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Fiscal Year 2013

131381 Downtown to West Side Bridge over the Grand River	Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> Potential STPE Grant		Funding Sources
<u>If deferred:</u>		Downtown Development Auth. ✓ 860,000
<u>Operating Impact:</u>		State Grants - External ✓ 400,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services		Total Project Cost <u>1,260,000</u>
<u>Operating Cost/(Savings):</u>		
<hr/>		
131842 Wealthy Street - US131 to Division Avenue	Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> STPU FY2014 Grant. Reconstruction.		Funding Sources
<u>If deferred:</u>		Downtown Development Auth. ✓ 100,000
<u>Operating Impact:</u>		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		Total Project Cost <u>100,000</u>
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
<hr/>		
131998 Michigan Street/College Avenue Intersection Improvements	Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> CMAQ FY2012 - FY2013		Funding Sources
<u>If deferred:</u>		State Grants - External ✓ 1,289,454
<u>Operating Impact:</u>		SmartZone ✓ 375,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services		Total Project Cost <u>1,664,454</u>
<u>Operating Cost/(Savings):</u>		
<hr/>		
132383 Monroe Avenue - Knapp Street to North Park Street	Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> STPU FY2013. Rotomill/resurfacing.		Funding Sources
<u>If deferred:</u>		Streets Capital Fund 729,000
<u>Operating Impact:</u>		State Grants - External ✓ 1,010,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services		Total Project Cost <u>1,739,000</u>
<u>Operating Cost/(Savings):</u>		

Fiscal Year 2013

131367 Safety Projects - Various Locations **Initiating Dept:** Traffic Safety

Description: Potential Grant. Safety improvements to signalized intersections and roadside improvements at various locations in the City.

If deferred: Loss of grant funds

Operating Impact: Improve safety for the traveling public

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Streets Capital Fund	50,000
State Grants - External ✓	250,000

Total Project Cost	<u><u>300,000</u></u>
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132130 Traffic Signal LED Retrofit **Initiating Dept:** Traffic Safety

Description: Upgrade 10 Traffic Signals with LED fixtures

If deferred: Not progressing towards City's sustainability goals.

Operating Impact: Reduced Electric usage by 80%

Expenditure Type: Efficiency Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Streets Capital Fund	40,000
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Total Project Cost	<u><u>40,000</u></u>
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132131 Traffic Signal Capital Replacement **Initiating Dept:** Traffic Safety

Description: Replacement of out of date, worn, damaged or functionally obsolete traffic signal equipment

If deferred: Less efficient operations and potentially unsafe traffic signal infrastructure.

Operating Impact: Without replacement traffic signals function without benefit of actuation or interconnect resulting in additional vehicle delays.

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Streets Capital Fund	40,000
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Total Project Cost	<u><u>40,000</u></u>
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132154 Traffic Signal Optimization and Detection Project **Initiating Dept:** Traffic Safety

Description: Optimization of traffi signal timing and installation of traffic detection equipment

If deferred: Loss of grant funding

Operating Impact: Improved traffic flow.

Expenditure Type: Efficiency Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Streets Capital Fund	60,000
State Grants	240,000

Total Project Cost	<u><u>300,000</u></u>
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Fiscal Year 2013

132155 Traffic Signal Optimization and Detection Project **Initiating Dept:** Traffic Safety
Description: OPTimization of traffi signal timing and installation of traffic detection equipment
If deferred: Loss of grant funding
Operating Impact: Improved traffic flow.
Expenditure Type: Efficiency Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Streets Capital Fund	24,000
Federal Grants	420,000
Other Municipalities Contr.	81,000
<hr/>	
Total Project Cost	<u><u>525,000</u></u>

132166 Traffic Safety CMAQ Grant Projects - FY13 **Initiating Dept:** Traffic Safety
Description: Improvements to ITS Network Data as programed in the TIP.
If deferred: Loss of grant funding.
Operating Impact: Improvement of traffic flow in the region. Matching funds required for federal grant.
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Streets Capital Fund	22,000
Federal Grants	160,000
Other Municipalities Contr.	18,000
<hr/>	
Total Project Cost	<u><u>200,000</u></u>

Fiscal Year 2013	City Funds Total: 25,792,876	Non-City Funds Total: 16,687,159	Total : <u><u>42,480,035</u></u>
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Fiscal Year 2014

141605 Sidewalk Ramps - ADA **Initiating Dept:** Engineering
Description: Removal and replacement of non-compliant handicap curb ramps which will adhere with a mandate issued by Federal Government under the Americans with Disabilities Act.
If deferred:
Operating Impact:
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings: Contractual Services
Operating Cost/(Savings):

Funding Sources	
Capital Reserve Fund	100,000
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Total Project Cost	<u><u>100,000</u></u>

141606 Sidewalk Repair - City Owned Facilities **Initiating Dept:** Engineering
Description: Removal and replacement of deficient sidewalk and/or drive approaches at City owned facilities, i.e. Parks, Fire Stations, etc.
If deferred:
Operating Impact:
Expenditure Type: Routine Replacement Project
Type of Cost Savings: Contractual Services
Operating Cost/(Savings):

Funding Sources	
Capital Reserve Fund	20,000
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Total Project Cost	<u><u>20,000</u></u>

Fiscal Year 2014

141374 CIPP Rehab of Sanitary Sewers - Various Sites Initiating Dept: Enterprise Services - Sewage	
<u>Description:</u> Re-lining of sewers 50 years and older to reduce I/I and greatly extend useful life.	Funding Sources
<u>If deferred:</u> Higher costs associated with emergency repairs.	Sewage Disposal System
<u>Operating Impact:</u> Reduces flow due to I/I at the Wastewater Treatment Facility	600,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
<hr/>	
141378 Fulton/Fuller Sanitary Trunk Sewer Improvements Initiating Dept: Enterprise Services - Sewage	
<u>Description:</u> Fulton Street - Fuller Avenue to Somerset Drive Replace / upgrade Sanitary trunk sewer.	Funding Sources
<u>If deferred:</u> In system surcharging	Bonds - Sewer
<u>Operating Impact:</u> Identified in 2009 CMP update as needing improvements in order to convey wet weather flows	4,300,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
<hr/>	
141379 Silver Creek Sanitary Trunk Sewer Improvements Initiating Dept: Enterprise Services - Sewage	
<u>Description:</u> From Buchanan Avenue/Stevens Street intersection, south and east to Dickinson Street/Division Avenue; Dickinson Street - Division Avenue to Blaine Avenue Identified in 2009 Comprehensive Master Plan update as trunk sewer needing increased capacity in or	Funding Sources
<u>If deferred:</u> none	Bonds - Sewer
<u>Operating Impact:</u> reduce the potential for system surcharging	5,000,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
<hr/>	
141382 Replace WWTP Perimeter Fencing Initiating Dept: Enterprise Services - Sewage	
<u>Description:</u> Chainlink fence around the outside perimeter of the plant grounds has been cut through and damaged (falling trees) over many years. Total length is approx 1 mile. Grounds need to stay secure and safe	Funding Sources
<u>If deferred:</u> Continued patching of existing fabric, increased liability	Sewage Disposal System
<u>Operating Impact:</u> Visually makes a statement that the WWTP is a first class operation. Serves double-duty by keeping impound lot secure	250,000
<u>Expenditure Type:</u> Routine Replacement Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
<hr/>	
Total Project Cost	
	<u><u>600,000</u></u>

Fiscal Year 2014

<p>141398 Flow meters at zone gated lift stations Initiating Dept: Enterprise Services - Sewage</p> <p><u>Description:</u> Flow meters need to be replaced at these critical points in order to properly bill customer communities for sewer usage.</p> <p><u>If deferred:</u> Inaccuracies in flow reading resulting in billing abnormalities</p> <p><u>Operating Impact:</u> decreased calibration costs</p> <p><u>Expenditure Type:</u> New/Expansion Project</p> <p><u>Type of Cost Savings:</u> Contractual Services</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Sewage Disposal System</p> <hr/> <p>Total Project Cost</p>	<p>500,000</p> <hr/> <p><u>500,000</u></p>
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<p>141412 Plant Security System Improvements Initiating Dept: Enterprise Services - Sewage</p> <p><u>Description:</u> Improve WWTP grounds / remote sites security and monitoring</p> <p><u>If deferred:</u> none</p> <p><u>Operating Impact:</u> Potential VSAT requirement. Vulnerability System Assesment Technique (Federal program)</p> <p><u>Expenditure Type:</u> Rehabilitation or Enhancement Project</p> <p><u>Type of Cost Savings:</u> Contractual Services</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Sewage Disposal System</p> <hr/> <p>Total Project Cost</p>	<p>250,000</p> <hr/> <p><u>250,000</u></p>
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<p>141419 Demolition of Obsolete Equipment and Structures Initiating Dept: Enterprise Services - Sewage</p> <p><u>Description:</u> removes old / abandoned equipment</p> <p><u>If deferred:</u> none</p> <p><u>Operating Impact:</u> frees up space for future projects</p> <p><u>Expenditure Type:</u> Rehabilitation or Enhancement Project</p> <p><u>Type of Cost Savings:</u> Contractual Services</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Sewage Disposal System</p> <hr/> <p>Total Project Cost</p>	<p>500,000</p> <hr/> <p><u>500,000</u></p>
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<p>141749 Long Term Wet Weather Control Program Initiating Dept: Enterprise Services - Sewage</p> <p><u>Description:</u> Prior to December 31, 2019 the City is required to transport and treat all wet weather flows up to and including 25 year/24 hour rain events and not discharge them directly to the river or allow sanitary sewer overflows.</p> <p><u>If deferred:</u> Violation of NPDES permit.</p> <p><u>Operating Impact:</u> Increase due to additional treatment.</p> <p><u>Expenditure Type:</u> Rehabilitation or Enhancement Project</p> <p><u>Type of Cost Savings:</u> Other</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Bonds - Sewer</p> <hr/> <p>Total Project Cost</p>	<p>750,000</p> <hr/> <p><u>750,000</u></p>

Fiscal Year 2014

142621 Robinhood Lift Station Upgrade / replacement		Initiating Dept: Enterprise Services - Sewage
<u>Description:</u> Identified in CMP as needing replacement due to age and future system area expansion / growth		Funding Sources
<u>If deferred:</u> Increased maintenance costs, potential failure of major system components		Bonds - Sewer 530,000
<u>Operating Impact:</u> decreased maintenance costs, higher efficiency pumps/ motors, greater reliability.		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		Total Project Cost 530,000
<u>Type of Cost Savings:</u>		
<u>Operating Cost/(Savings):</u>		
<hr/>		
142622 Shorehaven Lift Station Upgrade / Replacement		Initiating Dept: Enterprise Services - Sewage
<u>Description:</u> Identified in CMP as needing replacement due to age and future system area expansion / growth		Funding Sources
<u>If deferred:</u> Increased maintenance costs, potential failure of major system components		Sewage Disposal System 20,000
<u>Operating Impact:</u> Decreased maintenance costs, higher efficiency pumps/ motors, greater reliability.		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		Total Project Cost 20,000
<u>Type of Cost Savings:</u>		
<u>Operating Cost/(Savings):</u>		
<hr/>		
141380 Drainage Improvements and Emergency Repairs		Initiating Dept: Enterprise Services - Stormwater
<u>Description:</u> Kent County Drain Commission Special Assessments and stormwater infrastructure repairs or replacement projects which occur throughout the year. Used when repairs are outside the scope of Sewer Maint Dept.		Funding Sources
<u>If deferred:</u>		Capital Reserve Fund 175,000
<u>Operating Impact:</u>		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		Total Project Cost 175,000
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
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141733 Kent County Drain Commission Special Assessments		Initiating Dept: Enterprise Services - Stormwater
<u>Description:</u> Improvements to the county drain located within the City of Grand Rapids require funding. These assessments occur through the Kent County Drain Commissioner's Office.		Funding Sources
<u>If deferred:</u> State Law does not allow deferment.		Capital Reserve Fund 45,000
<u>Operating Impact:</u> None		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		Total Project Cost 45,000
<u>Type of Cost Savings:</u> Other		
<u>Operating Cost/(Savings):</u>		

Fiscal Year 2014

<p>142190 Critical Safety Improvements to Underground Systems Initiating Dept: Enterprise Services - Street Lighting</p> <p><u>Description:</u> Necessary improvements to the underground conduit system to correct safety issues, correct damage or provide for extensions of the system for new development.</p> <p><u>If deferred:</u></p> <p><u>Operating Impact:</u></p> <p><u>Expenditure Type:</u> Rehabilitation or Enhancement Project</p> <p><u>Type of Cost Savings:</u></p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Capital Reserve Fund</p> <hr/> <p>Total Project Cost</p>	<p>50,000</p> <hr/> <p><u>50,000</u></p>
<hr/>		
<p>142207 Street Lighting Energy Improvements Initiating Dept: Enterprise Services - Street Lighting</p> <p><u>Description:</u> Replacement of HPS and MV street light fixtures with LED fixtures</p> <p><u>If deferred:</u></p> <p><u>Operating Impact:</u> Lower energy usage and maintenance costs.</p> <p><u>Expenditure Type:</u> Efficiency Project</p> <p><u>Type of Cost Savings:</u></p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Capital Reserve Fund</p> <hr/> <p>Total Project Cost</p>	<p>25,000</p> <hr/> <p><u>25,000</u></p>
<hr/>		
<p>142225 Electric System & Street Lighting Improvements in conjunction with CSO and roadway projects Initiating Dept: Enterprise Services - Street Lighting</p> <p><u>Description:</u> Electric System & Street Lighting Improvements in conjunction with CSO and roadway projects</p> <p><u>If deferred:</u></p> <p><u>Operating Impact:</u> Funding will leverage funds in conjunction with improvements in CSO and road projects</p> <p><u>Expenditure Type:</u> Rehabilitation or Enhancement Project</p> <p><u>Type of Cost Savings:</u></p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Capital Reserve Fund</p> <hr/> <p>Total Project Cost</p>	<p>50,000</p> <hr/> <p><u>50,000</u></p>
<hr/>		
<p>142234 Radio Controlled Switching Initiating Dept: Enterprise Services - Street Lighting</p> <p><u>Description:</u> Installation of radio controlled automatic high voltage switch gear on the City's distribution network.</p> <p><u>If deferred:</u></p> <p><u>Operating Impact:</u> Allow system operate switch gear with having to dispatch a crew to remote locations.</p> <p><u>Expenditure Type:</u> Efficiency Project</p> <p><u>Type of Cost Savings:</u></p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Capital Reserve Fund</p> <hr/> <p>Total Project Cost</p>	<p>20,000</p> <hr/> <p><u>20,000</u></p>

Fiscal Year 2014

142244 Primary Circuit Repair / Replacement **Initiating Dept:** Enterprise Services - Street Lighting

Description: Repair / Replacement of high voltage cable the has reached the end of its life cycle and various circuits through out the city.

If deferred: Continued recurring faults in system caused by failing cable plant.

Operating Impact: Lower O&M costs for faults caused by failing cable.

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund 30,000

Total Project Cost 30,000

141375 Watermain Oversizing **Initiating Dept:** Enterprise Services - Water

Description: To fund oversizing requests from communities/developers.

If deferred:

Operating Impact:

Expenditure Type: New/Expansion Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Water Supply System Fund 50,000

Total Project Cost 50,000

141391 Millbank Street - Giddings Avenue to Newcastle Avenue and Derbyshire Street - Giddings Avenue to Newcastle Avenue **Initiating Dept:** Enterprise Services - Water

Description: Replace 6" WM with history of breaks. Also, a 36" CSP is in failure mode just east of this location under Millbank, the culvert should also be replaced as part of this contract.

If deferred: Continued main breaks which in turn costs us more to fix in addition to poor road surface which leads to customer complaints. If culvert totally fails, road could collapse

Operating Impact: Savings from cost of Field Ops crew overtime, excavation, backfill, equipment, pipe and asphalt repair needed to repair watermain breaks.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Streets Capital Fund 35,000

Water Supply System Fund 300,000

Total Project Cost 335,000

141397 LMFP - master electrical control panels **Initiating Dept:** Enterprise Services - Water

Description: 1963 equipment needs to be replaced for reliability.

If deferred: Outdated equipment that may need significant maintenance

Operating Impact: Reduced maintenance

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Water Supply System Fund 50,000

Total Project Cost 50,000

Fiscal Year 2014

141415 Franklin pumps 1 & 3, motor starters **Initiating Dept:** Enterprise Services - Water

Description: Replace worn pumps & motor starter units for system reliability.
If deferred: reduced reliability and higher energy costs
Operating Impact: More efficient and cost effective electrical equipment
Expenditure Type: Routine Replacement Project
Type of Cost Savings: Contractual Services
Operating Cost/(Savings):

Funding Sources	
Water Supply System Fund	300,000
Total Project Cost	<u><u>300,000</u></u>

141418 Cascade north river crossing (DWRf) **Initiating Dept:** Enterprise Services - Water

Description: Additional river crossing needed to help increase pressure in area (Finance Agreement- Cascade Twp request).
If deferred: May result in water restrictions in high demand times if not built
Operating Impact: Will improve pressures at the far eastern end of the system
Expenditure Type: New/Expansion Project
Type of Cost Savings: Contractual Services
Operating Cost/(Savings):

Funding Sources	
Bonds - Water	3,250,000
Total Project Cost	<u><u>3,250,000</u></u>

141853 Four Mile Road Elevated Storage Tank - Construction (DWRf) **Initiating Dept:** Enterprise Services - Water

Description: Construct 0.5 Million Gallon elevated water storage tank in Walker north of I-96 to improve water reliability for increasing demands.
If deferred: Increase in low pressure complaints and inability for area to grow.
Operating Impact: Improve reliability and boost pressures for future demands.
Expenditure Type: New/Expansion Project
Type of Cost Savings: Contractual Services
Operating Cost/(Savings):

Funding Sources	
Bonds - Water	1,900,000
Total Project Cost	<u><u>1,900,000</u></u>

141855 Four Mile Road Watermain - design and construction (DWRf) **Initiating Dept:** Enterprise Services - Water

Description: Construction of new 16 inch watermain in Four Mile road from Fruit Ridge to Walker to service to new elevated storage tank
If deferred: Increase in low pressure complaints.
Operating Impact: Needed to serve new tank and increase reliability and pressures.
Expenditure Type: New/Expansion Project
Type of Cost Savings: Contractual Services
Operating Cost/(Savings):

Funding Sources	
Bonds - Water	2,000,000
Total Project Cost	<u><u>2,000,000</u></u>

Fiscal Year 2014

142453 Livingston Pumping Station - Second Discharge Line from, Contract No. 1 (DWRP) **Initiating Dept:** Enterprise Services - Water

Description: Contract No. 1 of 3: from Livingston Pumping Station to Leond/Ball intersection (Master Plan) Livingston Ave - Newberry St to Livingston PS; Newberry St - Livingston Ave to Coit Ave; Coit Ave - Newberry St to Bradford St; Bradford St - Coit Ave to Laf
If deferred: Reduction in ability to provide necessary water volume to northeast portion of system
Operating Impact: Improved system reliability to northeast portion of system.
Expenditure Type: New/Expansion Project
Type of Cost Savings: Contractual Services
Operating Cost/(Savings):

Funding Sources	
Bonds - Water	5,755,000
Bonds - Sewer	3,045,000
Streets Capital Fund	1,985,000
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Total Project Cost	<u><u>10,785,000</u></u>

142623 LMFP - Concrete Repair Phase 5 (DWRP) **Initiating Dept:** Enterprise Services - Water

Description: Install concrete coatings and repairs in the basins (additional funds for project in job bank).
If deferred: Continued deterioration of concrete facilities and as well as leaking of water between structures; more maintenance as well
Operating Impact: Extends the structure's useful life and provides for more efficient and reduced maintenance of structures
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings: Contractual Services
Operating Cost/(Savings):

Funding Sources	
Bonds - Water	500,000
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Total Project Cost	<u><u>500,000</u></u>

142801 Coldbrook Supervisory Control and Data Acquisition **Initiating Dept:** Enterprise Services - Water

Description: Replacement of existing obsolete SCADA system at Coldbrook.
If deferred: Existing system will fail and replacement parts will be unavailable.
Operating Impact:
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings: Contractual Services
Operating Cost/(Savings):

Funding Sources	
Water Supply System Fund	2,000,000
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Total Project Cost	<u><u>2,000,000</u></u>

141889 Interior Renovations - Streets/Parks Maintenance Building **Initiating Dept:** Facilities Management

Description: This facility is in need of repairs such as: Locker room upgrades, fire alarm system, window replacement, HVAC system replacement, Lighting upgrade, etc.
If deferred: Higher future replacement costs.
Operating Impact: Energy saving could be realized with these improvements. Utility costs could be reduced by approximately \$2500 per year.
Expenditure Type: Routine Replacement Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Capital Reserve Fund	200,000
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Total Project Cost	<u><u>200,000</u></u>

Fiscal Year 2014

141891 Emergency Generator Replacement - Police Department **Initiating Dept:** Facilities Management

Description: The existing generator is over 25 years old and will need to be replaced to ensure reliable power supply to the police department building and dispatch center during a power outage.
If deferred: Equipment will fail and the operations of the 911 Dispatch Center will be compromised.

Operating Impact: none

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Facilities Management 300,000

Total Project Cost 300,000

141895 Interior Renovations - Motor Equipment Building **Initiating Dept:** Facilities Management

Description: This project would include items such as: Foundations stabilizations, restroom upgrades, fire alarm system upgrades, window replacement, lighting upgrades, plumbing upgrades, etc.

If deferred: Higher future replacement costs.

Operating Impact: Energy savings could be realized with these improvements. Utility cost could be reduced by approximately \$2500 per year.

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund 400,000

Total Project Cost 400,000

141903 Interior Renovations - 201 Market **Initiating Dept:** Facilities Management

Description: This facility is in need of repairs such as: Foundation stabilization, restroom upgrades, fire alarm system upgrades, window replacement, lighting upgrades, plumbing upgrades, etc.

If deferred: Higher future replacement costs.

Operating Impact: We would realize a small savings in utility costs with the new HVAC equipment and windows.

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund 900,000

Total Project Cost 900,000

141921 Interior Renovations - 273 Market **Initiating Dept:** Facilities Management

Description: This project would include items such as: Foundations stabilizations, restroom upgrades, HVAC replacement, fire alarm system upgrades, window replacement, lighting upgrades, plumbing upgrades, etc.

If deferred: Higher future replacement costs.

Operating Impact: We would realize a small savings in utility costs with the new HVAC equipment and windows.

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund 400,000

Total Project Cost 400,000

Fiscal Year 2014

141923 Replace vehicle exhaust systems - Public Service Center **Initiating Dept:** Facilities Management

Description: The vehicle exhaust system has become obsolete and expensive to maintain. The existing system will be replaced with a new more efficient system.

If deferred: Continue to pay higher maintenance and electrical costs.

Operating Impact: None

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Facilities Management

300,000

Total Project Cost

300,000

142010 Interior Renovations - 211 Market **Initiating Dept:** Facilities Management

Description: This facility is in need of repairs such as: Foundation stabilization, restroom upgrades, fire alarm system upgrades, window replacement, lighting upgrades, plumbing upgrades, etc.

If deferred: Higher future replacement costs.

Operating Impact: We would realize a small savings in utility costs with the new HVAC equipment and windows.

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund

200,000

Total Project Cost

200,000

142014 Roof replacements **Initiating Dept:** Facilities Management

Description: This project will repair/replace various roofs according to our roof asset management program

If deferred: Roofs will continue to deteriorate causing leaks and damage to the buildings infrastructure.

Operating Impact: Annual repair costs will be increased

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Facilities Management

100,000

Total Project Cost

100,000

142671 Repair/replace the asphalt at the PSC complex **Initiating Dept:** Facilities Management

Description: Replace the asphalt roads and parking lots located at the public service center and 509 Wealthy.

If deferred: Higher future replacement costs.

Operating Impact:

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Facilities Management

150,000

Total Project Cost

150,000

Fiscal Year 2014

142673 Steam condensate recovery system Initiating Dept: Facilities Management

Description: Install a steam condensate recovery system for improved energy efficiency. Recommended in the city's energy conservation strategy.

If deferred: Higher future replacement costs.

Operating Impact: Energy savings could be realized with these improvements. Utility cost could be reduced by approximately \$2000 per year.

Expenditure Type: Efficiency Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Facilities Management 25,000

Total Project Cost 25,000

142674 Heat recovery wheel at GRPD and 601 Ottawa Initiating Dept: Facilities Management

Description: Install two heat recovery wheels between the exhaust systems and the makeup air units at GRPD and install one heat wheel on exhaust system for storage room at 601 Ottawa. Recommended in the city's energy conservation strategy.

If deferred: We will continue to pay higher utility costs.

Operating Impact: Lower annual energy consumption could be reduced creating annual savings.

Expenditure Type: Efficiency Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Facilities Management 60,000

Total Project Cost 60,000

142689 Add air conditioning for CARC west building Initiating Dept: Facilities Management

Description: Add air conditioning in existing AHU for the CARC West building to provide conditioned space for artifacts stored there.

If deferred:

Operating Impact:

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Facilities Management 50,000

Total Project Cost 50,000

142069 Fire Station Generators (2 per yr) Initiating Dept: Fire

Description: Fire stations need to have electrical power at all times in order to receive and effectively respond to emergency alarms. Emergency generators are past their useful lives and are much like a worn-out automobile. Replacement of the units will ensure that fi

If deferred: Increased maintenance and repair costs.

Operating Impact: Decrease in maintenance and repair costs.

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund 180,000

Total Project Cost 180,000

Fiscal Year 2014

142092 Station Air Conditioning Units (2 per yr) Initiating Dept: Fire

Description: Air Conditioning Units to replace outdated and inefficient units.
If deferred: Continues inefficiencies
Operating Impact: Reduces maintenance and operating costs, reduction in carbon footprint.
Expenditure Type: Routine Replacement Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Capital Reserve Fund	45,000
<hr/>	
Total Project Cost	<u>45,000</u>

142111 Fire Suppression System Initiating Dept: Fire

Description: This project would result in much needed fire suppression system in a fire station. A fire suppression system is a life and property saving investment. A fire that occurs in a building with a functional and adequate fire suppression system, the fire is e
If deferred: Potential for property and life loss remains the same.
Operating Impact: Potential property and life savings if a fire should occur.
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Capital Reserve Fund	55,000
<hr/>	
Total Project Cost	<u>55,000</u>

142587 Repaving West parking lot - Bridge Street Fire Station Initiating Dept: Fire

Description: Replace broken and hazardous asphalt parking lot at fire station.
If deferred: Reduces city liability from possible injuries that could be incurred and more expensive future costs.
Operating Impact: Reduces city liability from possible injuries that could be incurred and more expensive future costs.
Expenditure Type: Routine Replacement Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Capital Reserve Fund	50,000
<hr/>	
Total Project Cost	<u>50,000</u>

142593 Boiler Replacement - LaGrave Ave Fire Administration Offices and Fire Station Initiating Dept: Fire

Description: Currently LaGrave uses steam for heat and hot water. The study that was conducted suggested that it would be more efficient to convert to a boiler that would be for heat and hot water, instead of 2 seperate systems.
If deferred: Reduce overall energy costs to heat the offices and station.
Operating Impact: Reduce overall energy costs to heat the offices and station.
Expenditure Type: Efficiency Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Capital Reserve Fund	45,000
<hr/>	
Total Project Cost	<u>45,000</u>

Fiscal Year 2014

142332 Vehicle Replacements Initiating Dept: Fleet Management

Description: Vehicle purchase according to replacement schedule.

If deferred:

Operating Impact:

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Motor Equipment System 8,023,661

Total Project Cost 8,023,661

141928 Parking Access Control Equipment Upgrades Initiating Dept: Parking Services

Description: With a system as large as ours, equipment obsolescence, and rapid technological changes do require annual funding of parking access and revenue control equipment.

If deferred: Additional labor costs will be required to manually process transactions or work with monthly parking customers who cannot access their parking. This would have a negative impact on employee and visitor parking experiences.

Operating Impact: Continued ability to operate parking in a customer friendly and cost efficient manner.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Parking Services Fund 50,000

Total Project Cost 50,000

141936 Replace Office Computers Initiating Dept: Parking Services

Description: Replace personal computers located in the parking services offices.

If deferred: Slow response time resulting in lost staff time. Newer computers tend to be more energy efficient.

Operating Impact: Computer speed for processing customer requests and basic parking operations.

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Parking Services Fund 30,000

Total Project Cost 30,000

141955 Replace Lights in Parking Ramps Initiating Dept: Parking Services

Description: Replace lights in parking ramps with energy efficient, intelligent lights. This will be completed on a ramp by ramp basis, costing approximately 250,000 per ramp.

If deferred:

Operating Impact: Reduce electric charges and the City's carbon foot print. Provide lighting in our ramps when customers are present.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Parking Services Fund 255,000

Total Project Cost 255,000

Fiscal Year 2014

141976 Parking Lot Resurfacing **Initiating Dept:** Parking Services

Description: Resurface parking lots. When lots are in disrepair there is the potential for injury to customers and their property. They are also not inviting for the public to park in. Maintenance equipment will be damaged if surfaces are not repaired. Also include
If deferred: Maintenance equipment may be damaged. City may be liable for damage to customers and their vehicles.
Operating Impact: Ease of maintenance and positive customer experience.
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Parking Services Fund	250,000
<hr/>	
Total Project Cost	<u><u>250,000</u></u>

141984 Power sweepers **Initiating Dept:** Parking Services

Description: Replace two riding power sweepers that are used for parking ramp maintenance.
If deferred: Sweepers will experience additional maintenance expenses. Parking ramps will be dirty from not being swept.
Operating Impact:
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Parking Services Fund	85,000
<hr/>	
Total Project Cost	<u><u>85,000</u></u>

142757 Neighborhood Parking Projects **Initiating Dept:** Parking Services

Description: Support neighborhood economic development through parking supply.
If deferred: Dissatisfied businesses and parking customers.
Operating Impact: On or off street meters should be required for any neighborhood project.
Expenditure Type: New/Expansion Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Parking Services Fund	40,000
<hr/>	
Total Project Cost	<u><u>40,000</u></u>

142665 Gas Mask Replacement **Initiating Dept:** Police

Description: This project will replace 100 gas masks per year over the next three years. The gas masks that officers currently have are over 20 years old and the purifier canisters that meet OHSA requirements are no longer available for these masks.
If deferred: Gas masks are effective only if used with the correct cartridge. If the cartridges are old, officers may not be protected. If the masks are not replaced, they will not only continue to be non-compliant with OHSA, but also are an officer safety issue.
Operating Impact: Purchasing new gas masks will allow the department to be in compliance with OHSA standards and promote officer safety during emergency response to law enforcement situations.
Expenditure Type: Routine Replacement Project
Type of Cost Savings: Supplies
Operating Cost/(Savings):

Funding Sources	
Capital Reserve Fund	37,000
<hr/>	
Total Project Cost	<u><u>37,000</u></u>

Fiscal Year 2014

142769 Ball/Perkins Park **Initiating Dept:** Public Services

Description: Construction of new park.

If deferred:

Operating Impact:

Expenditure Type: New/Expansion Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund 250,000

Total Project Cost 250,000

142771 Park Restroom Renovations at Various Locations **Initiating Dept:** Public Services

Description: Upgrade restrooms

If deferred: Will cost more in the future.

Operating Impact:

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund 250,000

Total Project Cost 250,000

142774 Paving at Various Parks **Initiating Dept:** Public Services

Description: Removal and replacement of paved lots and drives that are beyond maintenance efforts.

If deferred: Paved areas that are hazardous.

Operating Impact: Driveways that are safe.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund 25,000

Total Project Cost 25,000

141323 Bridge Repairs - Various Locations **Initiating Dept:** Streets and Sanitation (Eng)

Description: FY2014 amount represents work recommended to be done in 2010 - 2012. FY2015 amount represents work recommended to be done in 2013 and 2014. FY2016 amount represents work recommended to be done in 2015 - 2017. Does not include other bridge work that is anti

If deferred:

Operating Impact:

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Streets Capital Fund 400,000

Total Project Cost 400,000

Fiscal Year 2014

141360 MDOT - Trunkline (Act 51) Initiating Dept: Streets and Sanitation (Eng)

Description: City's share of trunkline project costs

If deferred:

Operating Impact:

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

State Grants - External ✓	9,000,000
Streets Capital Fund	150,000

Total Project Cost	<u>9,150,000</u>
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141366 Richmond Street - Alpine Avenue to Turner Avenue Initiating Dept: Streets and Sanitation (Eng)

Description: Potential STPU FY2014 Grant. Rotomill/resurface

If deferred:

Operating Impact:

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

State Grants - External ✓	330,000
Streets Capital Fund	117,000

Total Project Cost	<u>447,000</u>
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141370 State Street - Jefferson Avenue to Lafayette Avenue Initiating Dept: Streets and Sanitation (Eng)

Description: Replace 4" main with 6" main as part of street project.

If deferred: Risk of main breaks after street is reconstructed.

Operating Impact: Replaces old watermain and reduces potential of main breaks thus reducing overtime and additional material costs.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Downtown Development Auth. ✓	660,000
Capital Reserve Fund	200,000
Sewage Disposal System	175,000
Water Supply System Fund	175,000

Total Project Cost	<u>1,210,000</u>
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141842 Wealthy Street - US131 to Division Avenue Initiating Dept: Streets and Sanitation (Eng)

Description: STPU FY2014 Grant. Reconstruction.

If deferred:

Operating Impact:

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Water Supply System Fund	600,000
Downtown Development Auth. ✓	751,000
Sewage Disposal System	200,000
State Grants - External ✓	990,000

Total Project Cost	<u>2,541,000</u>
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Fiscal Year 2014

141846 Ann Street - Alpine Avenue to Voorheis Avenue	Initiating Dept: Streets and Sanitation (Eng)		
<u>Description:</u> Potential STPU FY2014 Grant. Rotomill/resurface.		Funding Sources	
<u>If deferred:</u>		State Grants - External ✓	66,000
<u>Operating Impact:</u>		Streets Capital Fund	33,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project			
<u>Type of Cost Savings:</u> Contractual Services			
<u>Operating Cost/(Savings):</u>		Total Project Cost	<u>99,000</u>
<hr/>			
141857 Buchanan Avenue - Alger Street to Burton Street	Initiating Dept: Streets and Sanitation (Eng)		
<u>Description:</u> STPU FY2014 Grant. Rotomill/resurface.		Funding Sources	
<u>If deferred:</u>		State Grants - External ✓	241,000
<u>Operating Impact:</u>		Streets Capital Fund	160,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project			
<u>Type of Cost Savings:</u> Contractual Services			
<u>Operating Cost/(Savings):</u>		Total Project Cost	<u>401,000</u>
<hr/>			
141865 Turner Avenue - Ann Street to US131 SB Ramp	Initiating Dept: Streets and Sanitation (Eng)		
<u>Description:</u> STPU FY2014 Grant. Rotomill/resurface		Funding Sources	
<u>If deferred:</u>		Capital Reserve Fund	60,000
<u>Operating Impact:</u>		State Grants - External ✓	154,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project			
<u>Type of Cost Savings:</u> Contractual Services			
<u>Operating Cost/(Savings):</u>		Total Project Cost	<u>214,000</u>
<hr/>			
141933 Ann Street - Monroe Avenue to Plainfield Avenue	Initiating Dept: Streets and Sanitation (Eng)		
<u>Description:</u> Potential STPU FY2015 Grant. Reconstruction		Funding Sources	
<u>If deferred:</u>		Streets Capital Fund	50,000
<u>Operating Impact:</u>			
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project			
<u>Type of Cost Savings:</u> Contractual Services			
<u>Operating Cost/(Savings):</u>		Total Project Cost	<u>50,000</u>

Fiscal Year 2014

141995 Bridge Street Bridge over the Grand River **Initiating Dept:** Streets and Sanitation (Eng)

Description: Potential LBP FY2013.

If deferred:

Operating Impact:

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Downtown Development Auth. ✓

73,000

Total Project Cost

73,000

141998 Michigan Street/College Avenue Intersection Improvements **Initiating Dept:** Streets and Sanitation (Eng)

Description: CMAQ FY2012 - FY2013

If deferred:

Operating Impact:

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

SmartZone ✓

275,000

State Grants - External ✓

280,000

Total Project Cost

555,000

142016 Alger Bridge over the C&O (CSX) Railroad **Initiating Dept:** Streets and Sanitation (Eng)

Description: Potential LBP FY2014 Grant.

If deferred:

Operating Impact:

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Streets Capital Fund

50,000

Total Project Cost

50,000

141367 Safety Projects - Various Locations **Initiating Dept:** Traffic Safety

Description: Potential Grant. Safety improvements to signalized intersections and roadside improvements at various locations in the City.

If deferred: Loss of grant funds

Operating Impact: Improve safety for the traveling public

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Streets Capital Fund

50,000

State Grants - External ✓

250,000

Total Project Cost

300,000

Fiscal Year 2014

142130 Traffic Signal LED Retrofit **Initiating Dept:** Traffic Safety

Description: Upgrade 10 Traffic Signals with LED fixtures
If deferred: Not progressing towards City's sustainability goals.
Operating Impact: Reduced Electric usage by 80%
Expenditure Type: Efficiency Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Streets Capital Fund	40,000
<hr/>	
Total Project Cost	<u>40,000</u>

142131 Traffic Signal Capital Replacement **Initiating Dept:** Traffic Safety

Description: Replacement of out of date, worn, damaged or functionally obsolete traffic signal equipment
If deferred: Less efficient operations and potentially unsafe traffic signal infrastructure.
Operating Impact: Without replacement traffic signals function without benefit of actuation or interconnect resulting in additional vehicle delays.
Expenditure Type: Routine Replacement Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Streets Capital Fund	40,000
<hr/>	
Total Project Cost	<u>40,000</u>

142154 Traffic Signal Optimization and Detection Project **Initiating Dept:** Traffic Safety

Description: Optimization of traffi signal timing and installation of traffic detection equipment
If deferred: Loss of grant funding
Operating Impact: Improved traffic flow.
Expenditure Type: Efficiency Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Streets Capital Fund	60,000
State Grants	240,000
<hr/>	
Total Project Cost	<u>300,000</u>

142170 Traffic Signal Optimization **Initiating Dept:** Traffic Safety

Description: Optimization of Traffic Signal Operations in the GVMC area.
If deferred: Loss of grant funds.
Operating Impact: Improved traffic flow on region roadways.
Expenditure Type: Efficiency Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Federal Grants	240,000
Other Municipalities Contr.	45,000
Streets Capital Fund	15,000
<hr/>	
Total Project Cost	<u>300,000</u>

Fiscal Year 2014

142183 Traffic Safety CMAQ Grant Projects - FY14 **Initiating Dept:** Traffic Safety

Description: Grant funded vehicle detection and surveillance and ITS signal communications as programed in the TIP.

If deferred: Loss of grant funding.

Operating Impact: Improvement of traffic flow in the region. Matching funds required for federal grant.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Other Municipalities Contr.	39,000
Federal Grants	340,000
Streets Capital Fund	47,000

Total Project Cost	<u>426,000</u>
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Fiscal Year 2014	City Funds Total: 51,049,661	Non-City Funds Total: 13,939,000	Total : <u>64,988,661</u>
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Fiscal Year 2015

151605 Sidewalk Ramps - ADA **Initiating Dept:** Engineering

Description: Removal and replacement of non-compliant handicap curb ramps which will adhere with a mandate issued by Federal Government under the Americans with Disabilities Act.

If deferred:

Operating Impact:

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund	100,000
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Total Project Cost	<u>100,000</u>
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151606 Sidewalk Repair - City Owned Facilities **Initiating Dept:** Engineering

Description: Removal and replacement of deficient sidewalk and/or drive approaches at City owned facilities, i.e. Parks, Fire Stations, etc.

If deferred:

Operating Impact:

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund	20,000
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Total Project Cost	<u>20,000</u>
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151343 Eastside Combined Sewer Overflow - Contract No. 21 **Initiating Dept:** Enterprise Services - Sewage

Description: Lafayette Avenue - Cherry Street to Washington Street; Washington Street - Lafayette Avenue to College Avenue; College Avenue - Washington Street to Fulton Street; Lafayette Avenue from Washington Street to 400'North; Prospect Avenue form Washington Street

If deferred: Violation of NPDES permit

Operating Impact: required in order to meet separation deadline of 2019

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Bonds - Water	650,000
Bonds - Sewer	8,200,000
Streets Capital Fund	280,000

Total Project Cost	<u>9,130,000</u>
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Fiscal Year 2015

151344 Eastside Combined Sewer Overflow - Contract No. 22 Initiating Dept: Enterprise Services - Sewage	
<u>Description:</u> Fulton Street - College Avenue to 150' East of Union Avenue; Union Avenue - Cherry Street to Fulton Street; and College Avenue - Cherry Street to Washington Street	Funding Sources
<u>If deferred:</u> Violation of NPDES permit	Streets Capital Fund 200,000
<u>Operating Impact:</u> required in order to meet separation deadline of 2019	Bonds - Sewer 2,290,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	Bonds - Water 630,000
<u>Type of Cost Savings:</u> Contractual Services	<hr/>
<u>Operating Cost/(Savings):</u>	Total Project Cost <u><u>3,120,000</u></u>
<hr/>	
151348 Eastside Combined Sewer Overflow - Contract No. 27 Initiating Dept: Enterprise Services - Sewage	
<u>Description:</u> Spencer Street - Plainfield Avenue to North Street; Lafayette Avenue - Spencer Street to Quimby Street; North Avenue - Curtis Street to Mariette Street; Berlin Court - Quimby Street to Ames Street; Mariette Street - North Aven to Cole Alley; Quimby Street	Funding Sources
<u>If deferred:</u> Violation of NPDES permit	Bonds - Water 1,205,000
<u>Operating Impact:</u> required in order to meet separation deadline of 2019	Sewage Disposal System 3,465,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	Streets Capital Fund 350,000
<u>Type of Cost Savings:</u> Contractual Services	<hr/>
<u>Operating Cost/(Savings):</u>	Total Project Cost <u><u>5,020,000</u></u>
<hr/>	
151374 CIPP Rehab of Sanitary Sewers - Various Sites Initiating Dept: Enterprise Services - Sewage	
<u>Description:</u> Re-lining of sewers 50 years and older to reduce I/I and greatly extend useful life.	Funding Sources
<u>If deferred:</u> Higher costs associated with emergency repairs.	Sewage Disposal System 600,000
<u>Operating Impact:</u> Reduces flow due to I/I at the Wastewater Treatment Facility	<hr/>
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	Total Project Cost <u><u>600,000</u></u>
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
<hr/>	
151749 Long Term Wet Weather Control Program Initiating Dept: Enterprise Services - Sewage	
<u>Description:</u> Prior to December 31, 2019 the City is required to transport and treat all wet weather flows up to and including 25 year/24 hour rain events and not discharge them directly to the river or allow sanitary sewer overflows.	Funding Sources
<u>If deferred:</u> Violation of NPDES permit.	Bonds - Sewer 5,000,000
<u>Operating Impact:</u> Increase due to additional treatment.	<hr/>
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	Total Project Cost <u><u>5,000,000</u></u>
<u>Type of Cost Savings:</u> Other	
<u>Operating Cost/(Savings):</u>	

Fiscal Year 2015

152569 Eastside Combined Sewer Overflow - Contract No. 28 Initiating Dept: Enterprise Services - Sewage	
<u>Description:</u> Buchanan Avenue - Stevens Street to Hall Street; Randolph Avenue - Stevens Street to Hall Street; Ionia Avenue - Stevens Street to Putnam Street; LaBelle Street - Ionia Avenue to Division Avenue; Home Avenue - Ionia Avenue to Division Avenue; Rena Street -	Funding Sources
<u>If deferred:</u>	Bonds - Sewer 200,000
<u>Operating Impact:</u>	
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
<hr/>	
152622 Shorehaven Lift Station Upgrade / Replacement Initiating Dept: Enterprise Services - Sewage	
<u>Description:</u> Identified in CMP as needing replacement due to age and future system area expansion / growth	Funding Sources
<u>If deferred:</u> Increased maintenance costs, potential failure of major system components	Bonds - Sewer 256,000
<u>Operating Impact:</u> Decreased maintenance costs, higher efficiency pumps/ motors, greater reliability.	
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u>	
<u>Operating Cost/(Savings):</u>	
<hr/>	
151380 Drainage Improvements and Emergency Repairs Initiating Dept: Enterprise Services - Stormwater	
<u>Description:</u> Kent County Drain Commission Special Assessments and stormwater infrastructure repairs or replacement projects which occur throughout the year. Used when repairs are outside the scope of Sewer Maint Dept.	Funding Sources
<u>If deferred:</u>	Capital Reserve Fund 175,000
<u>Operating Impact:</u>	
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
<hr/>	
151733 Kent County Drain Commission Special Assessments Initiating Dept: Enterprise Services - Stormwater	
<u>Description:</u> Improvements to the county drain located within the City of Grand Rapids require funding. These assessments occur through the Kent County Drain Commissioner's Office.	Funding Sources
<u>If deferred:</u> State Law does not allow deferment.	Capital Reserve Fund 45,000
<u>Operating Impact:</u> None	
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u> Other	
<u>Operating Cost/(Savings):</u>	
<hr/>	

Fiscal Year 2015

152191 Critical Safety Improvements to Underground Systems Initiating Dept: Enterprise Services - Street Lighting		
<u>Description:</u> Necessary improvements to the underground conduit system to correct safety issues, correct damage or provide for extensions of the system for new development.	Funding Sources	
<u>If deferred:</u>	Capital Reserve Fund	60,000
<u>Operating Impact:</u>		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	Total Project Cost	<u>60,000</u>
<u>Type of Cost Savings:</u>		
<u>Operating Cost/(Savings):</u>		
<hr/>		
152208 Street Lighting Energy Improvements Initiating Dept: Enterprise Services - Street Lighting		
<u>Description:</u> Replacement of HPS and MV street light fixtures with LED fixtures	Funding Sources	
<u>If deferred:</u>	Capital Reserve Fund	30,000
<u>Operating Impact:</u> Lower energy usage and maintenance costs.		
<u>Expenditure Type:</u> Efficiency Project	Total Project Cost	<u>30,000</u>
<u>Type of Cost Savings:</u>		
<u>Operating Cost/(Savings):</u>		
<hr/>		
152225 Electric System & Street Lighting Improvements in conjunction with CSO and roadway projects Initiating Dept: Enterprise Services - Street Lighting		
<u>Description:</u> Electric System & Street Lighting Improvements in conjunction with CSO and roadway projects	Funding Sources	
<u>If deferred:</u>	Capital Reserve Fund	125,000
<u>Operating Impact:</u> Funding will leverage funds in conjunction with improvements in CSO and road projects		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	Total Project Cost	<u>125,000</u>
<u>Type of Cost Savings:</u>		
<u>Operating Cost/(Savings):</u>		
<hr/>		
152244 Primary Circuit Repair / Replacement Initiating Dept: Enterprise Services - Street Lighting		
<u>Description:</u> Repair / Replacement of high voltage cable the has reached the end of its life cycle and various circuits through out the city.	Funding Sources	
<u>If deferred:</u> Continued recurring faults in system caused by failing cable plant.	Capital Reserve Fund	45,000
<u>Operating Impact:</u> Lower O&M costs for faults caused by failing cable.		
<u>Expenditure Type:</u> Routine Replacement Project	Total Project Cost	<u>45,000</u>
<u>Type of Cost Savings:</u>		
<u>Operating Cost/(Savings):</u>		

Fiscal Year 2015

151375 Watermain Oversizing **Initiating Dept:** Enterprise Services - Water

Description: To fund oversizing requests from communities/developers.

If deferred:

Operating Impact:

Expenditure Type: New/Expansion Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Water Supply System Fund 50,000

Total Project Cost 50,000

151393 Wilson Pump Station improvements (DWRf) **Initiating Dept:** Enterprise Services - Water

Description: Replace motor starters to increase system reliability and replace pump #1 to match water demand (Master Plan).

If deferred: Inefficient operations with escalated energy costs

Operating Impact: Improve efficiency by replacing pumps to meet demand and update aging equipment

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Bonds - Water 771,000

Total Project Cost 771,000

151404 Lake Michigan Filtration Plant - Replace Filter Cells 3, 5, 7 & 9 (DWRf) **Initiating Dept:** Enterprise Services - Water

Description: Replace filter media, underdrain and repair concrete.

If deferred:

Operating Impact: Improves water quality and filter efficiency

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Bonds - Water 2,200,000

Total Project Cost 2,200,000

152457 Livingston Pumping Station - Second Discharge Line from, Contract No. 2 (DWRf) **Initiating Dept:** Enterprise Services - Water

Description: Contract No. 2 of 3: from Livingston Pumping Station to Leonard/Ball intersection (Master Plan) Leonard St - Ashland Ave to Fuller Avenue

If deferred: Reduction in ability to provide necessary water volume to northeast portion of system

Operating Impact: Improved system reliability to northeast portion of system.

Expenditure Type: New/Expansion Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Streets Capital Fund 1,300,000

Bonds - Water 2,815,000

Sewage Disposal System 1,260,000

Total Project Cost 5,375,000

Fiscal Year 2015

151919 HVAC Equipment Replacement - One Monroe Center (GRPD) **Initiating Dept:** Facilities Management

Description: When the facility was renovated in 2001, a majority of the HVAC equipment was not replaced. This project will continue a scheduled replacement program of various components of the existing equipment as it reaches the end of it's useful life.

If deferred: Existing equipment is beginning to fail

Operating Impact: None

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund 200,000

Total Project Cost 200,000

152002 Heating reheat coil replacement - City hall **Initiating Dept:** Facilities Management

Description: The existing reheat system is over 45 years old and requires some major restoration to maintain it in operating condition

If deferred: System could fail

Operating Impact: None

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Facilities Management 500,000

Total Project Cost 500,000

152004 Air handler replacement - City hall **Initiating Dept:** Facilities Management

Description: The existing air handling equipment is over 45 years old and in need of major renovation

If deferred: Equipment could fail.

Operating Impact: The new equipment would be more efficient. We would be able to reduce our utility cost by about \$30,000 per year

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund 1,400,000

Total Project Cost 1,400,000

152008 Concrete restoration/waterproof - Calder Plaza **Initiating Dept:** Facilities Management

Description: The concrete Plaza deck requires general maintenance to maintain it's integrity. This project would inspect the entire deck, replace any failed sealant and repair any deteriorated concrete.

If deferred: Continued leaking will cause structural damage to the Plaza deck and areas below.

Operating Impact: None

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Facilities Management 150,000

Total Project Cost 150,000

Fiscal Year 2015

152017 Roof Replacements Initiating Dept: Facilities Management

Description: This project will repair/replace various roofs according to our roof asset management program

If deferred: Roofs will continue to deteriorate causing leaks and damage to the buildings infrastructure.

Operating Impact: Annual repair cost will be increased

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund 100,000

Total Project Cost 100,000

152675 Upgrade DDC system Initiating Dept: Facilities Management

Description: Upgrade DDC system to include all reheat and induction units within city hall. Reduce load and runtime on pneumatic compressors.

If deferred: Continue to pay higher maintenance and utility costs.

Operating Impact: This project would create much better temperature controls within the buildings, reduce the overall maintenance and repair of the system, and produce considerable energy savings.

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Facilities Management 150,000

Total Project Cost 150,000

152691 Install utility meters into all DDC systems and program to provide demand limiting

Initiating Dept: Facilities Management

Description: This project would install utility meters to allow us to track and monitor utility consumption and shut down non critical equipment to save energy.

If deferred:

Operating Impact: We could reduce our utility consumption by \$5,000 per year

Expenditure Type: Efficiency Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Facilities Management 100,000

Total Project Cost 100,000

152069 Fire Station Generators (2 per yr) Initiating Dept: Fire

Description: Fire stations need to have electrical power at all times in order to receive and effectively respond to emergency alarms. Emergency generators are past their useful lives and are much like a worn-out automobile. Replacement of the units will ensure that fi

If deferred: Increased maintenance and repair costs.

Operating Impact: Decrease in maintenance and repair costs.

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund 180,000

Total Project Cost 180,000

Fiscal Year 2015

152092 Station Air Conditioning Units (2 per yr) Initiating Dept: Fire

Description: Air Conditioning Units to replace outdated and inefficient units.
If deferred: Continues inefficiencies
Operating Impact: Reduces maintenance and operating costs, reduction in carbon footprint.
Expenditure Type: Routine Replacement Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Capital Reserve Fund	45,000
<hr/>	
Total Project Cost	<u>45,000</u>

152095 Land Acquisition, Division Ave. Fire Station Initiating Dept: Fire

Description: The Division Ave. Fire Station has served the neighborhood and the community for many years as well. The strategic location is of key importance to our operation while the building limits our versatility. As we adjust our approach to emergency response we
If deferred: The cost and need for repairs continues to increase.
Operating Impact: Reduce our ongoing building maintenance and repair costs.
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Capital Reserve Fund	250,000
<hr/>	
Total Project Cost	<u>250,000</u>

152111 Fire Suppression System Initiating Dept: Fire

Description: This project would result in much needed fire suppression system in a fire station. A fire suppression system is a life and property saving investment. A fire that occurs in a building with a functional and adequate fire suppression system, the fire is e
If deferred: Potential for property and life loss remains the same.
Operating Impact: Potential property and life savings if a fire should occur.
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Capital Reserve Fund	60,000
<hr/>	
Total Project Cost	<u>60,000</u>

152590 Repave parking lot - Covell Street Fire Station Initiating Dept: Fire

Description: Replace broken and hazardous asphalt parking lot at fire station.
If deferred: Reduces city liability from possible injuries that could be incurred and more expensive future costs.
Operating Impact: Reduces city liability from possible injuries that could be incurred and more expensive future costs.
Expenditure Type: Routine Replacement Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Capital Reserve Fund	50,000
<hr/>	
Total Project Cost	<u>50,000</u>

Fiscal Year 2015

152332 Vehicle Replacements Initiating Dept: Fleet Management

Description: Vehicle purchase according to replacement schedule.
If deferred:
Operating Impact:
Expenditure Type: Routine Replacement Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Motor Equipment System	5,446,074
<hr/>	
Total Project Cost	<u><u>5,446,074</u></u>

151858 Meter Inventory Initiating Dept: Parking Services

Description: Parking meter mechanisms, posts, and heads for new meter locations and replacements for damaged meters.
If deferred: Customers will continue to drive looking for free parking spaces. This driving contributes to carbon emissions. Additionally, revenue to the parking system will be decreased.
Operating Impact: Part of the parking system will provide vehicular turnover on the street and increased parking in off street parking facilities. Will also generate additional revenues.
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Parking Services Fund	75,000
<hr/>	
Total Project Cost	<u><u>75,000</u></u>

151928 Parking Access Control Equipment Upgrades Initiating Dept: Parking Services

Description: With a system as large as ours, equipment obsolescence, and rapid technological changes do require annual funding of parking access and revenue control equipment.
If deferred: Additional labor costs will be required to manually process transactions or work with monthly parking customers who cannot access their parking. This would have a negative impact on employee and visitor parking experiences.
Operating Impact: Continued ability to operate parking in a customer friendly and cost efficient manner.
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Parking Services Fund	50,000
<hr/>	
Total Project Cost	<u><u>50,000</u></u>

151932 Upgrade enhance and replace signs Initiating Dept: Parking Services

Description: Upgrade, enhance, or replace parking signs at lots and ramps. This project could include neighborhood parking lots.
If deferred: Continue to maintain current signs. Field complaints on the state of neighborhood lot signs.
Operating Impact: Create a clean, user friendly image of Grand Rapids and parking operations.
Expenditure Type: Routine Replacement Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Parking Services Fund	20,000
<hr/>	
Total Project Cost	<u><u>20,000</u></u>

Fiscal Year 2015

151976 Parking Lot Resurfacing **Initiating Dept:** Parking Services

Description: Resurface parking lots. When lots are in disrepair there is the potential for injury to customers and their property. They are also not inviting for the public to park in. Maintenance equipment will be damaged if surfaces are not repaired. Also include
If deferred: Maintenance equipment may be damaged. City may be liable for damage to customers and their vehicles.
Operating Impact: Ease of maintenance and positive customer experience.
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Parking Services Fund	250,000
<hr/>	
Total Project Cost	<u>250,000</u>

151990 Seal Coat **Initiating Dept:** Parking Services

Description: Seal coat parking. This reduces the amount of maintenance for cracks and holes. Also included is restriping of the lots.
If deferred: Increased maintenance of parking spaces for cracks and holes.
Operating Impact:
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Parking Services Fund	275,000
<hr/>	
Total Project Cost	<u>275,000</u>

152056 Garfield Park and Plaster Creek Trail Maintenance **Initiating Dept:** Public Services

Description: Paving and seal coating.
If deferred: Areas that are hazardous to bike or walk on.
Operating Impact: Paved areas that are safe to walk and bike on.
Expenditure Type: Routine Replacement Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Capital Reserve Fund	125,000
<hr/>	
Total Project Cost	<u>125,000</u>

152065 Paving at Various Parks **Initiating Dept:** Public Services

Description: Removal and replacement of paved lots and drives that are beyond maintenance efforts.
If deferred: Paved areas that are hazardous.
Operating Impact: Driveways that are safe.
Expenditure Type: Routine Replacement Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Capital Reserve Fund	25,000
<hr/>	
Total Project Cost	<u>25,000</u>

Fiscal Year 2015

151323 Bridge Repairs - Various Locations **Initiating Dept:** Streets and Sanitation (Eng)

Description: FY2014 amount represents work recommended to be done in 2010 - 2012. FY2015 amount represents work recommended to be done in 2013 and 2014. FY2016 amount represents work recommended to be done in 2015 - 2017. Does not include other bridge work that is anti

If deferred:

Operating Impact:

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Streets Capital Fund 350,000

Total Project Cost 350,000

151327 Bostwick Avenue - Lyon Street to Crescent Street **Initiating Dept:** Streets and Sanitation (Eng)

Description: Reconstruction

If deferred:

Operating Impact:

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Bonds - Water 175,000

Downtown Development Auth. ✓ 325,000

Sewage Disposal System 150,000

Total Project Cost 650,000

151355 Lafayette Avenue - Fountain Street to Michigan Street **Initiating Dept:** Streets and Sanitation (Eng)

Description: Potential STPU FY2016 project.

If deferred:

Operating Impact:

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Streets Capital Fund 50,000

Total Project Cost 50,000

151360 MDOT - Trunkline (Act 51) **Initiating Dept:** Streets and Sanitation (Eng)

Description: City's share of trunkline project costs

If deferred:

Operating Impact:

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Streets Capital Fund 150,000

State Grants - External ✓ 9,000,000

Total Project Cost 9,150,000

Fiscal Year 2015

<p>151933 Ann Street - Monroe Avenue to Plainfield Avenue <u>Description:</u> Potential STPU FY2015 Grant. Reconstruction <u>If deferred:</u> <u>Operating Impact:</u> <u>Expenditure Type:</u> Rehabilitation or Enhancement Project <u>Type of Cost Savings:</u> Contractual Services <u>Operating Cost/(Savings):</u></p>	<p>Initiating Dept: Streets and Sanitation (Eng)</p>	<p>Funding Sources Water Supply System Fund 400,000 State Grants - External ✓ 1,562,000 Streets Capital Fund 669,000</p> <hr/> <p>Total Project Cost <u><u>2,631,000</u></u></p>
<hr/>		
<p>151963 Knapp Street - Plainfield Avenue to Eastern Avenue <u>Description:</u> Potential STPU FY2015 Grant. Reconstruction <u>If deferred:</u> <u>Operating Impact:</u> <u>Expenditure Type:</u> Rehabilitation or Enhancement Project <u>Type of Cost Savings:</u> Contractual Services <u>Operating Cost/(Savings):</u></p>	<p>Initiating Dept: Streets and Sanitation (Eng)</p>	<p>Funding Sources State Grants - External ✓ 946,000</p> <hr/> <p>Total Project Cost <u><u>946,000</u></u></p>
<hr/>		
<p>151967 2nd Street - Lane Avenue to Valley Avenue <u>Description:</u> Potential STPU FY2015 Grant. Rotomill/resurface. <u>If deferred:</u> <u>Operating Impact:</u> <u>Expenditure Type:</u> Rehabilitation or Enhancement Project <u>Type of Cost Savings:</u> Contractual Services <u>Operating Cost/(Savings):</u></p>	<p>Initiating Dept: Streets and Sanitation (Eng)</p>	<p>Funding Sources State Grants - External ✓ 209,000 Streets Capital Fund 89,000 Water Supply System Fund 100,000</p> <hr/> <p>Total Project Cost <u><u>398,000</u></u></p>
<hr/>		
<p>151970 2nd Street - Stocking Avenue to Lane Avenue <u>Description:</u> Potential STPU FY2015 Grant. Rotomill/resurface <u>If deferred:</u> <u>Operating Impact:</u> <u>Expenditure Type:</u> Rehabilitation or Enhancement Project <u>Type of Cost Savings:</u> Contractual Services <u>Operating Cost/(Savings):</u></p>	<p>Initiating Dept: Streets and Sanitation (Eng)</p>	<p>Funding Sources State Grants - External ✓ 187,000 Streets Capital Fund 81,000</p> <hr/> <p>Total Project Cost <u><u>268,000</u></u></p>

Fiscal Year 2015

151995 Bridge Street Bridge over the Grand River **Initiating Dept:** Streets and Sanitation (Eng)

Description: Potential LBP FY2013.

If deferred:

Operating Impact:

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

State Grants - External ✓	890,000
Downtown Development Auth. ✓	147,000

Total Project Cost	<u>1,037,000</u>
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152016 Alger Bridge over the C&O (CSX) Railroad **Initiating Dept:** Streets and Sanitation (Eng)

Description: Potential LBP FY2014 Grant.

If deferred:

Operating Impact:

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Streets Capital Fund	230,000
State Grants - External ✓	1,120,000

Total Project Cost	<u>1,350,000</u>
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152361 Lake Eastbrook from East Beltline to 28th Street **Initiating Dept:** Streets and Sanitation (Eng)

Description: Full depth reclamation. Water main replacement.

If deferred: Water loop remains isolated and road will continue to deteriorate.

Operating Impact: None

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Water Supply System Fund	25,000
Streets Capital Fund	25,000

Total Project Cost	<u>50,000</u>
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152392 Kalamazoo Avenue - Burton Street to Hall Street **Initiating Dept:** Streets and Sanitation (Eng)

Description: Potential STPU FY2016 grant. Rotomill/rubblize/resurface.

If deferred:

Operating Impact:

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Streets Capital Fund	50,000
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Total Project Cost	<u>50,000</u>
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Fiscal Year 2015

152396 Knapp Street - Diamond Avenue to Fuller Avenue	Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> Potential STPU FY2016 grant. Reconstruction		Funding Sources
<u>If deferred:</u>		Streets Capital Fund
<u>Operating Impact:</u>		50,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
		Total Project Cost
		<u><u>50,000</u></u>
<hr/>		
152400 Market Avenue - Frontage Road to Freeman Avenue	Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> Potential STPU FY2016 grant. Rotomill/resurface.		Funding Sources
<u>If deferred:</u>		Streets Capital Fund
<u>Operating Impact:</u>		25,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
		Total Project Cost
		<u><u>25,000</u></u>
<hr/>		
152404 Plymouth Avenue - I-196 to Leonard Street	Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> Potential STPU FY2016 grant. Rotomill/resurface.		Funding Sources
<u>If deferred:</u>		Streets Capital Fund
<u>Operating Impact:</u>		25,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
		Total Project Cost
		<u><u>25,000</u></u>
<hr/>		
152408 3 Mile Road - Plainfield Avenue to Fuller Avenue	Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> Potential STPU FY2016 grant. Rotomill/resurface.		Funding Sources
<u>If deferred:</u>		Streets Capital Fund
<u>Operating Impact:</u>		25,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
		Total Project Cost
		<u><u>25,000</u></u>

Fiscal Year 2015

<p>152412 Jefferson Avenue - Highland Street to Franklin Street <u>Description:</u> Potential STPU FY2016 grant. Rotomill/resurface <u>If deferred:</u> <u>Operating Impact:</u> <u>Expenditure Type:</u> Rehabilitation or Enhancement Project <u>Type of Cost Savings:</u> Contractual Services <u>Operating Cost/(Savings):</u></p>	<p>Initiating Dept: Streets and Sanitation (Eng)</p>	<p>Funding Sources Streets Capital Fund 25,000</p> <hr/> <p>Total Project Cost <u><u>25,000</u></u></p>
<hr/>		
<p>152416 Franklin Street - Fuller Avenue to East City Limits <u>Description:</u> Potential STPU FY2016 grant. Rotomill/resurface. <u>If deferred:</u> <u>Operating Impact:</u> <u>Expenditure Type:</u> Rehabilitation or Enhancement Project <u>Type of Cost Savings:</u> Contractual Services <u>Operating Cost/(Savings):</u></p>	<p>Initiating Dept: Streets and Sanitation (Eng)</p>	<p>Funding Sources Streets Capital Fund 25,000</p> <hr/> <p>Total Project Cost <u><u>25,000</u></u></p>
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<p>151367 Safety Projects - Various Locations <u>Description:</u> Potential Grant. Safety improvements to signalized intersections and roadside improvements at various locations in the City. <u>If deferred:</u> Loss of grant funds <u>Operating Impact:</u> Improve safety for the traveling public <u>Expenditure Type:</u> Rehabilitation or Enhancement Project <u>Type of Cost Savings:</u> Contractual Services <u>Operating Cost/(Savings):</u></p>	<p>Initiating Dept: Traffic Safety</p>	<p>Funding Sources Streets Capital Fund 50,000 State Grants - External ✓ 250,000</p> <hr/> <p>Total Project Cost <u><u>300,000</u></u></p>
<hr/>		
<p>152130 Traffic Signal LED Retrofit <u>Description:</u> Upgrade 10 Traffic Signals with LED fixtures <u>If deferred:</u> Not progressing towards City's sustainability goals. <u>Operating Impact:</u> Reduced Electric usage by 80% <u>Expenditure Type:</u> Efficiency Project <u>Type of Cost Savings:</u> <u>Operating Cost/(Savings):</u></p>	<p>Initiating Dept: Traffic Safety</p>	<p>Funding Sources Streets Capital Fund 40,000</p> <hr/> <p>Total Project Cost <u><u>40,000</u></u></p>

Fiscal Year 2015

152131 Traffic Signal Capital Replacement **Initiating Dept:** Traffic Safety

Description: Replacement of out of date, worn, damaged or functionally obsolete traffic signal equipment

If deferred: Less efficient operations and potentially unsafe traffic signal infrastructure.

Operating Impact: Without replacement traffic signals function without benefit of actuation or interconnect resulting in additional vehicle delays.

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Streets Capital Fund 40,000

Total Project Cost 40,000

152154 Traffic Signal Optimization and Detection Project **Initiating Dept:** Traffic Safety

Description: Optimization of traffi signal timing and installation of traffic detection equipment

If deferred: Loss of grant funding

Operating Impact: Improved traffic flow.

Expenditure Type: Efficiency Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

State Grants 240,000

Streets Capital Fund 60,000

Total Project Cost 300,000

152171 Traffic Signal Optimization **Initiating Dept:** Traffic Safety

Description: Optimize traffic signal timing and operations on corridors in the GVMC area.

If deferred: Loss of grant funds.

Operating Impact: Improved efficiency on area roadways

Expenditure Type: Efficiency Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Federal Grants 240,000

Other Municipalities Contr. 45,000

Streets Capital Fund 15,000

Total Project Cost 300,000

152704 Traffic Safety CMAQ Grant Projects - FY15 **Initiating Dept:** Traffic Safety

Description: Proposed to be programmed infrastructure improvements for the signal system and ITS system or other CMAQ eligible projects.

If deferred: Loss of grant funding.

Operating Impact: Improvement of traffic flow in the region. Matching funds required for federal grant.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Other Municipalities Contr. 51,000

State Grants - External ✓ 450,000

Streets Capital Fund 62,000

Total Project Cost 563,000

Fiscal Year 2015

Fiscal Year 2015	City Funds Total: 45,335,074	Non-City Funds Total: 15,086,000	Total :	<u><u>60,421,074</u></u>
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Fiscal Year 2016

161605 Sidewalk Ramps - ADA Initiating Dept: Engineering

Description: Removal and replacement of non-compliant handicap curb ramps which will adhere with a mandate issued by Federal Government under the Americans with Disabilities Act.

If deferred:

Operating Impact:

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund

100,000

Total Project Cost

100,000

161606 Sidewalk Repair - City Owned Facilities Initiating Dept: Engineering

Description: Removal and replacement of deficient sidewalk and/or drive approaches at City owned facilities, i.e. Parks, Fire Stations, etc.

If deferred:

Operating Impact:

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund

20,000

Total Project Cost

20,000

161374 CIPP Rehab of Sanitary Sewers - Various Sites Initiating Dept: Enterprise Services - Sewage

Description: Re-lining of sewers 50 years and older to reduce I/I and greatly extend useful life.

If deferred: Higher costs associated with emergency repairs.

Operating Impact: Reduces flow due to I/I at the Wastewater Treatment Facility

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Sewage Disposal System

600,000

Total Project Cost

600,000

161746 Plaster Creek Sanitary Trunk Sewer Initiating Dept: Enterprise Services - Sewage

Description: Rosemary Street - Madison Avenue to Godwin Avenue; Public Easement from Godwin Avenue/Rosemary Street to Union Avenue/Billantau Street; Billantau Street - Union Avenue to Eastern Avenue; Eastern Avenue - Brookville Plaza Drive to Billantau Street; Public E

If deferred: Possible SSO's due to the recent improvements of Saddleback Sewer.

Operating Impact: None

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Bonds - Sewer

1,200,000

Total Project Cost

1,200,000

Fiscal Year 2016

162035 Godfrey Avenue - Oxford Street to Market Avenue Initiating Dept: Enterprise Services - Sewage		
<u>Description:</u> Sewer separation. Moved to FY2018 (Actual fiscal year undetermined).		
<u>If deferred:</u>	Funding Sources	
<u>Operating Impact:</u>	Sewage Disposal System	200,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services	Total Project Cost	<u><u>200,000</u></u>
<u>Operating Cost/(Savings):</u>		
<hr/>		
162041 Godfrey Avenue - Liberty Street to Oxford Street Initiating Dept: Enterprise Services - Sewage		
<u>Description:</u> Sewer separation. Moved to FY2018 (Actual fiscal year undetermined).		
<u>If deferred:</u>	Funding Sources	
<u>Operating Impact:</u>	Sewage Disposal System	200,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services	Total Project Cost	<u><u>200,000</u></u>
<u>Operating Cost/(Savings):</u>		
<hr/>		
162569 Eastside Combined Sewer Overflow - Contract No. 28 Initiating Dept: Enterprise Services - Sewage		
<u>Description:</u> Buchanan Avenue - Stevens Street to Hall Street; Randolph Avenue - Stevens Street to Hall Street; Ionia Avenue - Stevens Street to Putnam Street; LaBelle Street - Ionia Avenue to Division Avenue; Home Avenue - Ionia Avenue to Division Avenue; Rena Street -	Funding Sources	
<u>If deferred:</u>	Bonds - Water	1,800,000
<u>Operating Impact:</u>	Bonds - Sewer	3,200,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	Streets Capital Fund	200,000
<u>Type of Cost Savings:</u> Contractual Services	Total Project Cost	<u><u>5,200,000</u></u>
<u>Operating Cost/(Savings):</u>		
<hr/>		
162725 Critical Safety Improvements to Underground Systems Initiating Dept: Enterprise Services - Street Lighting		
<u>Description:</u> Necessary improvements to the underground conduit system to correct safety issues, correct damage or provide for extensions of the system for new development.	Funding Sources	
<u>If deferred:</u>	Capital Reserve Fund	60,000
<u>Operating Impact:</u>	Total Project Cost	<u><u>60,000</u></u>
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Other		
<u>Operating Cost/(Savings):</u>		

Fiscal Year 2016

162727 Street Lighting Energy Improvements **Initiating Dept:** Enterprise Services - Street Lighting

Description: Replacement of HPS or MV street lighting fixtures with LED fixtures.

If deferred:

Operating Impact: Lower energy usage and maintenance costs.

Expenditure Type: Efficiency Project

Type of Cost Savings: Other

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund 30,000

Total Project Cost 30,000

161375 Watermain Oversizing **Initiating Dept:** Enterprise Services - Water

Description: To fund oversizing requests from communities/developers.

If deferred:

Operating Impact:

Expenditure Type: New/Expansion Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Water Supply System Fund 50,000

Total Project Cost 50,000

161383 Monroe tank valves **Initiating Dept:** Enterprise Services - Water

Description: Replace worn out butterfly valve and fill valve.

If deferred: Current valves are extremely old and will require significant maintenance if not replaced soon.

Operating Impact:

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Water Supply System Fund 100,000

Total Project Cost 100,000

162428 North Lake Line - Full Condition Assessment **Initiating Dept:** Enterprise Services - Water

Description: Analyze North 46" lake line for deterioration and leaks

If deferred: Catastrophic ramifications

Operating Impact: Proactive maintenance to prevent catastrophic incident that could result in inability to serve system with water.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Water Supply System Fund 500,000

Total Project Cost 500,000

Fiscal Year 2016

162434 Adams Pressure district Modifications **Initiating Dept:** Enterprise Services - Water

Description: Watermain improvements along Griggs and College

If deferred:

Operating Impact: Improve water pressures and fire flows in an existing regulated pressure district

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Bonds - Water 1,600,000

Total Project Cost 1,600,000

162468 Livingston Pumping Station - Second Discharge Line from, Contract No. 3 (DWRf) **Initiating Dept:** Enterprise Services - Water

Description: Contract No. 3 of 3: from Livingston Pumping Station to Leoard/Ball intersection (Master Plan) Leonard St - Fuller Avenue to Ball Avenue

If deferred: Reduction in ability to provide necessary water volume to northeast portion of system

Operating Impact: Improved system reliability to northeast portion of system.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Bonds - Sewer 875,000

Bonds - Water 1,850,000

Streets Capital Fund 1,200,000

Total Project Cost 3,925,000

161885 Roof replacements **Initiating Dept:** Facilities Management

Description: This project will repair/replace various roofs according to our asset management program

If deferred: Roof systems will fail and cause damage to facilities

Operating Impact: Annual repair costs will be increased

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Facilities Management 200,000

Total Project Cost 200,000

161899 Freight Elevator Upgrades - Police Department **Initiating Dept:** Facilities Management

Description: The existing controls are old, expensive to maintain, and unreliable. This project would replace the controls and upgrade the cab.

If deferred: Equipment will continue to fail and result in higher maintenance and repair costs.

Operating Impact: None

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Facilities Management 300,000

Total Project Cost 300,000

Fiscal Year 2016

161913 Commission Chambers Renovation **Initiating Dept:** Facilities Management

Description: This project would completely renovate the existing room including seating, lighting, technology, etc.

If deferred: Increased future replacement cost.

Operating Impact: none

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund 400,000

Total Project Cost 400,000

162676 Window replacement at the 1120 Monroe building **Initiating Dept:** Facilities Management

Description: Replace all exterior single pane windows at 1120 Monroe with new energy efficient windows and frames.

If deferred: Window system will fail and cause water infiltration into the building.

Operating Impact: Annual energy consumption could be reduced by \$5,000.

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund 250,000

Total Project Cost 250,000

162677 Carpet and flooring replacement of the common areas at 1120 Monroe. **Initiating Dept:** Facilities Management

Description: Replace all flooring in the common areas at 1120 Monroe.

If deferred: The carpet is past it's intended useful life and will cost increasingly more money to maintain.

Operating Impact:

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund 50,000

Total Project Cost 50,000

162678 Window replacement at the Westside complex **Initiating Dept:** Facilities Management

Description: Replace all exterior windows at the West Side Complex with new energy efficient windows and frames.

If deferred: Window system will fail and cause water infiltration into the building.

Operating Impact: Annual energy consumption could be reduced by \$5,000.

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund 75,000

Total Project Cost 75,000

Fiscal Year 2016

<p>162679 Both twin elevators to serve motor pool level and freight elevator to be called from any level. <u>Description:</u> Lower the second twin elevator to serve the motor pool level this will decrease response time and provide backup incase of a failure. <u>If deferred:</u> <u>Operating Impact:</u> <u>Expenditure Type:</u> Rehabilitation or Enhancement Project <u>Type of Cost Savings:</u> <u>Operating Cost/(Savings):</u></p>	<p>Initiating Dept: Facilities Management</p> <p>Funding Sources Facilities Management 200,000</p> <hr/> <p>Total Project Cost <u><u>200,000</u></u></p>
<hr/>	
<p>162680 Install small boiler to replace two lager boilers <u>Description:</u> This is an energy efficiency project. The existing boilers can be replaced with smaller more efficient boilers. <u>If deferred:</u> <u>Operating Impact:</u> We would be able to reduce our utility consumption by \$10,000 per year. <u>Expenditure Type:</u> Efficiency Project <u>Type of Cost Savings:</u> <u>Operating Cost/(Savings):</u></p>	<p>Initiating Dept: Facilities Management</p> <p>Funding Sources Facilities Management 150,000</p> <hr/> <p>Total Project Cost <u><u>150,000</u></u></p>
<hr/>	
<p>162693 Renovation to the restrooms at the Westside complex. <u>Description:</u> This project would completely renovate the existing restrooms at the West Side Complex to make energy efficient, green, and ADA compliant. <u>If deferred:</u> Existing flooring and wall finishes need to be updated. <u>Operating Impact:</u> <u>Expenditure Type:</u> Routine Replacement Project <u>Type of Cost Savings:</u> <u>Operating Cost/(Savings):</u></p>	<p>Initiating Dept: Facilities Management</p> <p>Funding Sources Capital Reserve Fund 100,000</p> <hr/> <p>Total Project Cost <u><u>100,000</u></u></p>
<hr/>	
<p>162069 Fire Station Generators (2 per yr) <u>Description:</u> Fire stations need to have electrical power at all times in order to receive and effectively respond to emergency alarms. Emergency generators are past their useful lives and are much like a worn-out automobile. Replacement of the units will ensure that fi <u>If deferred:</u> Increased maintenance and repair costs. <u>Operating Impact:</u> Decrease in maintenance and repair costs. <u>Expenditure Type:</u> Routine Replacement Project <u>Type of Cost Savings:</u> <u>Operating Cost/(Savings):</u></p>	<p>Initiating Dept: Fire</p> <p>Funding Sources Capital Reserve Fund 180,000</p> <hr/> <p>Total Project Cost <u><u>180,000</u></u></p>

Fiscal Year 2016

162088 Cardiovascular Equipment Initiating Dept: Fire

Description: The cardiovascular equipment is the most widely used and provides the best exercise for our firefighters. The use of this equipment continues to increase as more and more of our firefighters realize the value of physical fitness. We encourage our firefighters

If deferred: The current units are used extensively and the need for repairs continues to increase.

Operating Impact: This will provide each station more durable equipment and reduce our ongoing repair costs.

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund 46,200

Total Project Cost 46,200

162092 Station Air Conditioning Units (2 per yr) Initiating Dept: Fire

Description: Air Conditioning Units to replace outdated and inefficient units.

If deferred: Continues inefficiencies

Operating Impact: Reduces maintenance and operating costs, reduction in carbon footprint.

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund 45,000

Total Project Cost 45,000

162094 Land Acquisition, Chester Street Fire Station Initiating Dept: Fire

Description: The Chester Street Fire Station has served us well for over 100 years. With the consideration of its age and the need for ongoing repairs it is time for replacement. As we contemplate available land we understand the strategic value of the location. This fa

If deferred: The cost and need for repairs continues to increase.

Operating Impact: Reduce our ongoing building maintenance and repair costs.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund 250,000

Total Project Cost 250,000

162111 Fire Suppression System Initiating Dept: Fire

Description: This project would result in much needed fire suppression system in a fire station. A fire suppression system is a life and property saving investment. A fire that occurs in a building with a functional and adequate fire suppression system, the fire is e

If deferred: Potential for property and life loss remains the same.

Operating Impact: Potential property and life savings if a fire should occur.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund 60,000

Total Project Cost 60,000

Fiscal Year 2016

162332 Vehicle Replacements Initiating Dept: Fleet Management

Description: Vehicle purchase according to replacement schedule.

If deferred:

Operating Impact:

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Motor Equipment System

5,859,117

Total Project Cost

5,859,117

161858 Meter Inventory Initiating Dept: Parking Services

Description: Parking meter mechanisms, posts, and heads for new meter locations and replacements for damaged meters.

If deferred: Customers will continue to drive looking for free parking spaces. This driving contributes to carbon emissions. Additionally, revenue to the parking system will be decreased.

Operating Impact: Part of the parking system will provide vehicular turnover on the street and increased parking in off street parking facilities. Will also generate additional revenues.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Parking Services Fund

75,000

Total Project Cost

75,000

161928 Parking Access Control Equipment Upgrades Initiating Dept: Parking Services

Description: With a system as large as ours, equipment obsolescence, and rapid technological changes do require annual funding of parking access and revenue control equipment.

If deferred: Additional labor costs will be required to manually process transactions or work with monthly parking customers who cannot access their parking. This would have a negative impact on employee and visitor parking experiences.

Operating Impact: Continued ability to operate parking in a customer friendly and cost efficient manner.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Parking Services Fund

35,000

Total Project Cost

35,000

161976 Parking Lot Resurfacing Initiating Dept: Parking Services

Description: Resurface parking lots. When lots are in disrepair there is the potential for injury to customers and their property. They are also not inviting for the public to park in. Maintenance equipment will be damaged if surfaces are not repaired. Also include

If deferred: Maintenance equipment may be damaged. City may be liable for damage to customers and their vehicles.

Operating Impact: Ease of maintenance and positive customer experience.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Parking Services Fund

250,000

Total Project Cost

250,000

Fiscal Year 2016

162554 DASH Bus Replacement Initiating Dept: Parking Services

Description: Replace the DASH buses used by Parking service customers.
If deferred: DASH bus operating expenses are higher when the buses are older.
Operating Impact: DASH buses are less costly to operate when they are new.
Expenditure Type: Routine Replacement Project
Type of Cost Savings: Other
Operating Cost/(Savings):

Funding Sources	
Parking Services Fund	1,000,000
<hr/>	
Total Project Cost	<u>1,000,000</u>

162556 Radio System Upgrade Initiating Dept: Parking Services

Description: Upgrade radio system utilized by Parking Services for parking facility attendants, security, and maintenance.
If deferred: Radios and base station may become ineffective for communications.
Operating Impact: Ability to communicate timely and clearly.
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings: Other
Operating Cost/(Savings):

Funding Sources	
Parking Services Fund	20,000
<hr/>	
Total Project Cost	<u>20,000</u>

162557 Replace all IP Switches in Parking System Initiating Dept: Parking Services

Description: When the parking system began utilizing pay in the lane technology, upgrades to the IT infrastructure were required. Part of this requirement was to purchase and program switches in each parking facility. Some facilities require more than one switch. As
If deferred: Customers would be negatively impacted as they would not be able to enter, exit, pay, or contact parking services using the system. Revenue collection would cease.
Operating Impact: If the switches fail, the equipment in the field, (parking access and revenue control equipment) will not be operational. Customers would not be able to access or exit the parking facility.
Expenditure Type: Routine Replacement Project
Type of Cost Savings: Other
Operating Cost/(Savings):

Funding Sources	
Parking Services Fund	125,000
<hr/>	
Total Project Cost	<u>125,000</u>

161323 Bridge Repairs - Various Locations Initiating Dept: Streets and Sanitation (Eng)

Description: FY2014 amount represents work recommended to be done in 2010 - 2012. FY2015 amount represents work recommended to be done in 2013 and 2014. FY2016 amount represents work recommended to be done in 2015 - 2017. Does not include other bridge work that is anti
If deferred:
Operating Impact:
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings: Contractual Services
Operating Cost/(Savings):

Funding Sources	
Streets Capital Fund	300,000
<hr/>	
Total Project Cost	<u>300,000</u>

Fiscal Year 2016

161336 Concrete Street Repair Initiating Dept: Streets and Sanitation (Eng)

Description:
If deferred:
Operating Impact:
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings: Contractual Services
Operating Cost/(Savings):

Funding Sources	
Streets Capital Fund	500,000
Total Project Cost	<u>500,000</u>

161355 Lafayette Avenue - Fountain Street to Michigan Street Initiating Dept: Streets and Sanitation (Eng)

Description: Potential STPU FY2016 project.
If deferred:
Operating Impact:
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings: Contractual Services
Operating Cost/(Savings):

Funding Sources	
Bonds - Water	510,000
Capital Reserve Fund	225,000
Sewage Disposal System	270,000
State Grants - External ✓	748,000
Streets Capital Fund	605,000
Total Project Cost	<u>2,358,000</u>

161360 MDOT - Trunkline (Act 51) Initiating Dept: Streets and Sanitation (Eng)

Description: City's share of trunkline project costs
If deferred:
Operating Impact:
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings: Contractual Services
Operating Cost/(Savings):

Funding Sources	
Streets Capital Fund	150,000
State Grants - External ✓	9,000,000
Total Project Cost	<u>9,150,000</u>

161399 Rotomilling/Resurfacing - Various Locations Initiating Dept: Streets and Sanitation (Eng)

Description:
If deferred:
Operating Impact:
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings: Contractual Services
Operating Cost/(Savings):

Funding Sources	
Streets Capital Fund	1,700,000
Total Project Cost	<u>1,700,000</u>

Fiscal Year 2016

162361 Lake Eastbrook from East Beltline to 28th Street	Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> Full depth reclamation. Water main replacement.		Funding Sources
<u>If deferred:</u> Water loop remains isolated and road will continue to deteriorate.		Water Supply System Fund 200,000
<u>Operating Impact:</u> None		State Grants 330,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		Streets Capital Fund 330,000
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u> 0		Total Project Cost <u><u>860,000</u></u>
<hr/>		
162392 Kalamazoo Avenue - Burton Street to Hall Street	Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> Potential STPU FY2016 grant. Rotomill/rubblize/resurface.		Funding Sources
<u>If deferred:</u>		State Grants - External ✓ 440,000
<u>Operating Impact:</u>		Streets Capital Fund 440,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services		Total Project Cost <u><u>880,000</u></u>
<u>Operating Cost/(Savings):</u>		
<hr/>		
162396 Knapp Street - Diamond Avenue to Fuller Avenue	Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> Potential STPU FY2016 grant. Reconstruction		Funding Sources
<u>If deferred:</u>		Streets Capital Fund 320,000
<u>Operating Impact:</u>		State Grants - External ✓ 320,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services		Total Project Cost <u><u>640,000</u></u>
<u>Operating Cost/(Savings):</u>		
<hr/>		
162400 Market Avenue - Frontage Road to Freeman Avenue	Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> Potential STPU FY2016 grant. Rotomill/resurface.		Funding Sources
<u>If deferred:</u>		Streets Capital Fund 270,000
<u>Operating Impact:</u>		State Grants - External ✓ 270,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services		Total Project Cost <u><u>540,000</u></u>
<u>Operating Cost/(Savings):</u>		

Fiscal Year 2016

162404 Plymouth Avenue - I-196 to Leonard Street **Initiating Dept:** Streets and Sanitation (Eng)

Description: Potential STPU FY2016 grant. Rotomill/resurface.
If deferred:
Operating Impact:
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings: Contractual Services
Operating Cost/(Savings):

Funding Sources	
State Grants - External ✓	220,000
Streets Capital Fund	220,000
Total Project Cost	440,000

162408 3 Mile Road - Plainfield Avenue to Fuller Avenue **Initiating Dept:** Streets and Sanitation (Eng)

Description: Potential STPU FY2016 grant. Rotomill/resurface.
If deferred:
Operating Impact:
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings: Contractual Services
Operating Cost/(Savings):

Funding Sources	
State Grants - External ✓	125,000
Streets Capital Fund	130,000
Total Project Cost	255,000

162412 Jefferson Avenue - Highland Street to Franklin Street **Initiating Dept:** Streets and Sanitation (Eng)

Description: Potential STPU FY2016 grant. Rotomill/resurface
If deferred:
Operating Impact:
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings: Contractual Services
Operating Cost/(Savings):

Funding Sources	
Streets Capital Fund	130,000
State Grants - External ✓	130,000
Total Project Cost	260,000

162416 Franklin Street - Fuller Avenue to East City Limits **Initiating Dept:** Streets and Sanitation (Eng)

Description: Potential STPU FY2016 grant. Rotomill/resurface.
If deferred:
Operating Impact:
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings: Contractual Services
Operating Cost/(Savings):

Funding Sources	
State Grants - External ✓	180,000
Streets Capital Fund	180,000
Total Project Cost	360,000

Fiscal Year 2016

<p>162537 Lafayette Avenue - Fulton Street to Fountain Street Initiating Dept: Streets and Sanitation (Eng)</p> <p><u>Description:</u> Reconstruction</p> <p><u>If deferred:</u></p> <p><u>Operating Impact:</u></p> <p><u>Expenditure Type:</u> Rehabilitation or Enhancement Project</p> <p><u>Type of Cost Savings:</u> Contractual Services</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Streets Capital Fund 25,000</p> <hr/> <p>Total Project Cost <u>25,000</u></p>
<hr/>	
<p>161367 Safety Projects - Various Locations Initiating Dept: Traffic Safety</p> <p><u>Description:</u> Potential Grant. Safety improvements to signalized intersections and roadside improvements at various locations in the City.</p> <p><u>If deferred:</u> Loss of grant funds</p> <p><u>Operating Impact:</u> Improve safety for the traveling public</p> <p><u>Expenditure Type:</u> Rehabilitation or Enhancement Project</p> <p><u>Type of Cost Savings:</u> Contractual Services</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Streets Capital Fund 50,000</p> <p>State Grants - External ✓ 250,000</p> <hr/> <p>Total Project Cost <u>300,000</u></p>
<hr/>	
<p>162130 Traffic Signal LED Retrofit Initiating Dept: Traffic Safety</p> <p><u>Description:</u> Upgrade 10 Traffic Signals with LED fixtures</p> <p><u>If deferred:</u> Not progressing towards City's sustainability goals.</p> <p><u>Operating Impact:</u> Reduced Electric usage by 80%</p> <p><u>Expenditure Type:</u> Efficiency Project</p> <p><u>Type of Cost Savings:</u></p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Streets Capital Fund 40,000</p> <hr/> <p>Total Project Cost <u>40,000</u></p>
<hr/>	
<p>162131 Traffic Signal Capital Replacement Initiating Dept: Traffic Safety</p> <p><u>Description:</u> Replacement of out of date, worn, damaged or functionally obsolete traffic signal equipment</p> <p><u>If deferred:</u> Less efficient operations and potentially unsafe traffic signal infrastructure.</p> <p><u>Operating Impact:</u> Without replacement traffic signals function without benefit of actuation or interconnect resulting in additional vehicle delays.</p> <p><u>Expenditure Type:</u> Routine Replacement Project</p> <p><u>Type of Cost Savings:</u></p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Streets Capital Fund 40,000</p> <hr/> <p>Total Project Cost <u>40,000</u></p>

Fiscal Year 2016

162708 Traffic Safety CMAQ Grant Projects - FY16 **Initiating Dept:** Traffic Safety

Description: Proposed to be programmed infrastructure improvements for the signal system and ITS system or other CMAQ eligible projects.

If deferred: Loss of grant funding.

Operating Impact: Improvement of traffic flow in the region. Matching funds required for federal grant.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Other Municipalities Contr.

State Grants - External ✓

Streets Capital Fund

51,000

450,000

62,000

Total Project Cost

563,000

Fiscal Year 2016	City Funds Total: 30,533,317	Non-City Funds Total: 12,133,000	Total :	<u><u>42,666,317</u></u>
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APPENDIX D
NEIGHBORHOOD INVESTMENT PLAN
FUNDED BY HOME INVESTMENT PARTNERSHIPS, JUSTICE ASSISTANCE, AND COMMUNITY DEVELOPMENT BLOCK GRANTS

<u>Strategy Name</u>	FY12 Funding	
<u>Requesting Organization and Project Name</u>	<u>Allocations</u>	
Improve Conditions of Existing Housing:		
City of GR Community Dev Dept - Housing Rehabilitation Program	1,083,540	
City of GR Neighborhood Improvement Dept - Code Enforcement	1,436,467	
City of GR Planning Dept - Zoning and Historic Preservation Code Enf	110,000	
Disability Advocates - Community-based Accessible Housing	17,622	
Home Repair Services - Access Modifications	46,000	
Home Repair Services - Minor Home Repair	363,000	
Subtotal	363,000	3,056,629
Increase the Supply of Affordable Housing:		
LINC Community Revitalization - Gilbert Street Townhomes	899,340	
LINC Community Revitalization - CHDO Operating Support	33,510	
New Development Corp - North End Affordable Housing	180,000	
New Development Corp - CHDO Operating Support	33,510	
Subtotal	33,510	1,146,360
Increase Opportunities for Housing Stability		
City of GR Community Dev Dept - Homebuyer Assistance Fund	80,000	
Fair Housing Center of West Michigan	71,540	
Home Repair Services - Foreclosure Intervention	18,773	
Legal Aid of Western Michigan - Housing Assistance Center	85,260	
Subtotal	85,260	255,573
Increase Public Safety:		
Baxter Neighborhood Association	38,489	
Creston Neighborhood Association	20,650	
East Hills Council of Neighbors	19,491	
Eastown Community Association	17,284	
Garfield Parks Neighborhoods Association	29,131	
Heritage Hill Association	24,336	
Midtown Neighborhood Association	21,034	
Neighbors of Belknap Lookout	18,091	

APPENDIX D
NEIGHBORHOOD INVESTMENT PLAN
FUNDED BY HOME INVESTMENT PARTNERSHIPS, JUSTICE ASSISTANCE, AND COMMUNITY DEVELOPMENT BLOCK GRANTS

Roosevelt Park Neighborhood Association	28,481	
South East Community Association	47,042	
South West Area Neighbors	26,462	
West Grand Neighborhood Organization	31,197	
Subtotal	321,688	321,688
 Build Neighborhood Leadership and Civic Engagement:		
Creston Neighborhood Association	17,937	
East Hills Council of Neighbors	16,931	
Eastown Community Association	15,014	
Garfield Parks Neighborhoods Association	25,303	
Heritage Hill Association	21,138	
LINC Community Revitalization, Inc.	51,802	
Midtown Neighborhood Association	18,269	
Neighbors of Belknap Lookout	15,714	
Roosevelt Park Neighborhood Association	24,738	
South West Area Neighbors	22,984	
West Grand Neighborhood Organization	27,097	
Subtotal	256,927	256,927
 Enhance Neighborhood Infrastructure		
City of GR Parks & Recreation Dept - Pleasant Park Development		112,240
 Administration and Contingency:		
Grants Administration and Contract Compliance	974,214	
GR Area Coalition to End Homelessness	30,000	
Subtotal	1,004,214	1,004,214
Total Neighborhood Investment Plan Funding		\$ 6,153,631
 Funding Sources:		
Community Development Block Grant (CDBG)		4,650,000
Home Investment Partnerships Grant (HOME)		1,360,400
Justice Assistance Grant (JAG)		143,231
		\$ 6,153,631

APPENDIX E

BUDGET PLANNING CALENDAR – FY2012

July

1 - Start of Fiscal Year 2011

October

25 – Request Internal Service HBIC Changes

November

1 - HBIC changes from Internal Service *Due*

8 - Budget Instructions for Internal Service Departments Distributed and ER Opened for Data Entry

9 - Request Operating Department HBIC Changes

18 - HBIC changes from Operating Depts. *Due*

19 – Internal Service Budget Requests & Performance Management Plans *Due*

December

3 –Manager’s Budget Reviews -Internal Service Requests and Performance Management Plans

13 - Budget Instructions for Operating Departments Distributed and ER Opened for Data Entry

January

18 – Capital Budgeting Instructions Distributed

18 - Operating Department Budget Requests and Performance Management Plans *Due*

31 – Streets and Capital Imp Project Requests *Due*

31 - Engineering Revenue Requests *Due*

February

7,9,11,14,16,17,22,23,24,25 - Manager’s Budget Reviews-Operating Department Requests and Performance Management Plans

March

2,3,4 – Manager’s Reviews, continued

4 – Final date for changes to Preliminary Requests

29 – Preliminary Fiscal Plan delivered to Commission

April

5,12,19,26 - Commissioners review and make adjustments to Preliminary Fiscal Plan

May

3,10,17,24 - Commission continues their review

31- Set Public Hearing for adoption of FY2012 Budget and Property Tax Levy

June

14 – Public Hearing to Adopt FY2012 Budget and Property Tax Levy

21 – Resolution to Establish 2012 Property Tax Levy and Adoption of the FY2012 Budget Ordinance and FY2012-16 Strategic Plan



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APPENDIX F

DEBT SERVICE REQUIREMENTS TO MATURITY BY BOND TYPE

Total Annual Principal and Interest Required

Fiscal Year	Utility Revenue Bonds	Michigan Transportation Fund Bonds	Internal Service Fund Bonds	Authority Bonds	Capital Improvement Bonds	Other Indebtedness	Total Requirements	Per Capita Debt Service Requirements
2012	\$ 37,465,910	\$ 1,349,310	\$ 1,863,330	\$ 15,924,267	\$ 1,434,135	\$ 2,444,545	\$ 60,481,497	\$ 321.64
2013	37,888,458	1,342,779	1,095,097	16,049,252	1,441,707	2,159,029	59,976,322	318.96
2014	37,890,377	1,337,265	1,093,096	15,702,311	1,447,720	2,169,177	59,639,946	317.17
2015	36,238,993	1,352,188	933,378	15,773,824	1,447,091	1,970,676	57,716,149	306.94
2016	34,858,712	287,800	656,522	15,979,625	1,449,735	1,970,628	55,203,022	293.57
2017	34,749,527	56,100	292,050	16,428,504	1,445,728	1,493,030	54,464,938	289.65
2018	34,600,312	-	214,373	16,492,420	1,450,963	1,252,006	54,010,074	287.23
2019	27,397,618	-	213,513	14,299,604	1,269,556	550,869	43,731,160	232.56
2020	27,431,408	-	153,075	14,316,836	1,275,390	537,075	43,713,784	232.47
2021	23,512,880	-	5,643	14,316,095	1,159,062	553,044	39,546,724	210.31
2022	26,010,162	-	5,459	12,310,728	1,152,703	244,231	39,723,283	211.25
2023	26,025,002	-	5,275	11,893,503	1,166,088	255,831	39,345,700	209.24
2024	26,045,118	-	5,092	10,993,817	1,163,225	266,381	38,473,633	204.60
2025	26,029,890	-	-	5,701,842	1,168,210	275,631	33,175,573	176.43
2026	26,035,318	-	-	5,698,571	1,169,587	288,806	33,192,282	176.52
2027	26,056,436	-	-	5,687,923	1,173,243	300,638	33,218,240	176.66
2028	26,049,328	-	-	5,688,531	1,174,255	316,125	33,228,239	176.71
2029	20,229,555	-	-	5,679,707	153,749	-	26,063,011	138.60
2030	18,155,999	-	-	2,932,454	152,949	-	21,241,402	112.96
2031	18,156,982	-	-	2,135,813	-	-	20,292,794	107.92
2032	18,168,073	-	-	2,138,811	-	-	20,306,884	107.99
2033	17,628,738	-	-	1,123,827	-	-	18,752,565	99.73
2034	17,433,755	-	-	1,125,507	-	-	18,559,261	98.70
2035	16,829,466	-	-	1,123,747	-	-	17,953,213	95.48
2036	8,957,942	-	-	1,130,480	-	-	10,088,422	53.65
2037	8,955,642	-	-	717,441	-	-	9,673,083	51.44
2038	8,961,268	-	-	284,310	-	-	9,245,578	49.17
2039	6,188,623	-	-	284,836	-	-	6,473,460	34.43
2040	4,220,946	-	-	285,005	-	-	4,505,951	23.96
2041	4,221,686	-	-	-	-	-	4,221,686	22.45
TOTAL	\$ 682,394,121	\$ 5,725,442	\$ 6,535,903	\$ 232,219,590	\$ 22,295,096	\$ 17,047,722	\$ 966,217,873	\$ 5,138.36

APPENDIX F

DEBT SERVICE REQUIREMENTS TO MATURITY BY BOND TYPE

Annual Principal and Interest Requirements

Water Supply System, Sanitary Sewer System, 2011 SSS/WSS Junior Lien, and Grand Valley Regional Biosolids Revenue Bonds

Fiscal Year	Sanitary Sewer System		Grand Valley Regional Biosolids Authority		2011 Michigan Revolving Fund Junior Lien Bonds		Water Supply System		Total Requirements
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	
2012	\$ 8,216,281	\$ 12,010,113	\$ 1,450,000	\$ 633,881	\$ -	\$ 263,107	\$ 9,110,000	\$ 5,782,528	\$ 37,465,910
2013	8,436,129	11,681,116	1,480,000	601,636	330,000	289,750	9,515,000	5,554,828	37,888,458
2014	8,596,776	11,384,878	1,515,000	570,945	465,000	281,500	9,880,000	5,196,278	37,890,377
2015	7,155,094	11,091,645	1,545,000	539,551	470,000	269,875	10,350,000	4,817,828	36,238,993
2016	6,063,209	10,806,980	1,570,000	507,495	490,000	258,063	10,750,000	4,412,965	34,858,712
2017	6,170,000	10,531,589	1,605,000	474,861	500,000	245,813	11,295,000	3,927,265	34,749,527
2018	6,255,000	10,237,752	1,645,000	441,482	510,000	233,313	11,870,000	3,407,765	34,600,312
2019	6,590,000	9,912,327	1,675,000	407,276	525,000	220,500	5,220,000	2,847,515	27,397,618
2020	6,925,000	9,568,752	1,710,000	372,367	540,000	207,375	5,495,000	2,612,915	27,431,408
2021	7,225,000	9,215,052	1,750,000	336,714	545,000	193,875	1,880,000	2,367,240	23,512,880
2022	10,100,000	8,841,502	1,780,000	300,232	565,000	180,188	1,970,000	2,273,240	26,010,162
2023	10,635,000	8,321,152	1,820,000	263,048	580,000	166,063	2,065,000	2,174,740	26,025,002
2024	11,175,000	7,792,070	1,860,000	224,995	595,000	151,563	2,175,000	2,071,490	26,045,118
2025	11,730,000	7,234,452	1,895,000	186,073	605,000	136,625	2,280,000	1,962,740	26,029,890
2026	12,320,000	6,648,670	1,935,000	146,407	620,000	121,500	2,395,000	1,848,740	26,035,318
2027	12,945,000	6,035,636	1,980,000	105,873	640,000	105,938	2,515,000	1,728,990	26,056,436
2028	13,585,000	5,391,805	2,020,000	64,345	655,000	89,938	2,640,000	1,603,240	26,049,328
2029	8,445,000	4,715,030	2,060,000	21,948	670,000	73,563	2,765,000	1,479,015	20,229,555
2030	8,870,000	4,295,359	-	-	690,000	56,750	2,895,000	1,348,890	18,155,999
2031	9,315,000	3,854,542	-	-	705,000	39,500	3,040,000	1,202,940	18,156,982
2032	9,785,000	3,391,580	-	-	725,000	21,813	3,195,000	1,049,680	18,168,073
2033	10,280,000	2,905,258	-	-	195,000	4,875	3,355,000	888,605	17,628,738
2034	10,800,000	2,394,290	-	-	-	-	3,520,000	719,465	17,433,755
2035	10,730,000	1,857,461	-	-	-	-	3,700,000	542,005	16,829,466
2036	5,630,000	1,357,472	-	-	-	-	1,615,000	355,470	8,957,942
2037	5,900,000	1,087,537	-	-	-	-	1,695,000	273,105	8,955,642
2038	6,185,000	804,608	-	-	-	-	1,785,000	186,660	8,961,268
2039	3,710,000	507,998	-	-	-	-	1,875,000	95,625	6,188,623
2040	3,875,000	345,946	-	-	-	-	-	-	4,220,946
2041	4,045,000	176,686	-	-	-	-	-	-	4,221,686
2042	-	-	-	-	-	-	-	-	-
TOTAL	\$ 251,692,490	\$ 184,399,255	\$ 31,295,000	\$ 6,199,129	\$ 11,620,000	\$ 3,611,482	\$ 130,845,000	\$ 62,731,765	\$ 682,394,121

Note 1: In FY2011, the City's Water Supply System and Sanitary Sewer System issued four junior lien bond series to the Michigan Finance Authority as part of the State's revolving loan program. The nominal interest rate for each of these series is 2.5% over the maximum 20 year term of the bonds. Maximum principal available for the Water Supply System Series 2011A and 2011B is \$2,460,000. Maximum principal for the Sanitary Sewer System Series 2011A and 2011B is \$9,160,000. As of June 30, 2011, only \$330,000 of Sanitary Sewer System bond proceeds had been withdrawn. The debt service schedules for the junior lien bonds are established when the project is completed or the maximum bond proceeds available have been expended. Certain of the junior lien bonds also include partial forgiveness of principal depending on how much is expended for federally subsidized objectives.

APPENDIX F

DEBT SERVICE REQUIREMENTS TO MATURITY BY BOND TYPE

Annual Principal and Interest Requirements Michigan Transportation Fund Bonds

<u>Michigan Transportation Fund Bonds</u>					
<u>Fiscal Year</u>	<u>Series 1999 Bonds</u>		<u>Series 2003 Bonds</u>		<u>Total Requirements</u>
	<u>Principal</u>	<u>Interest</u>	<u>Principal</u>	<u>Interest</u>	
2012	\$ 870,000	\$ 180,135	\$ 250,000	\$ 49,175	\$ 1,349,310
2013	920,000	133,135	250,000	39,644	1,342,779
2014	970,000	82,565	255,000	29,700	1,337,265
2015	1,025,000	28,188	280,000	19,000	1,352,188
2016	-	-	280,000	7,800	287,800
2017	-	-	55,000	1,100	56,100
TOTAL	<u>\$ 3,785,000</u>	<u>\$ 424,023</u>	<u>\$ 1,370,000</u>	<u>\$ 146,419</u>	<u>\$ 5,725,442</u>

APPENDIX F

DEBT SERVICE REQUIREMENTS TO MATURITY BY BOND TYPE

Annual Principal and Interest Requirements

Internal Service Funds - page 1 of 2

Fiscal Year	Motor Equipment System - Fleet Management								Information Technology	
	Grand Rapids - GOLT MPN Series 2002A		Grand Rapids - GOLT MPN Series 2004		Grand Rapids - GOLT MPN Series 2006		Grand Rapids - GOLT MPN Series 2006A		Grand Rapids - GOLT MPN Series 2006A	
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
2012	\$ 53,652	\$ 14,578	\$ 82,178	\$ 3,287	\$ 255,000	\$ 23,400	\$ 281,000	\$ 21,820	\$ 419,000	\$ 8,380
2013	53,652	12,563	-	-	165,000	13,200	130,000	13,600	-	-
2014	56,335	10,413	-	-	165,000	6,600	135,000	8,300	-	-
2015	59,017	8,157	-	-	-	-	140,000	2,800	-	-
2016	61,700	5,556	-	-	-	-	-	-	-	-
2017	64,381	2,835	-	-	-	-	-	-	-	-
2018	-	-	-	-	-	-	-	-	-	-
2019	-	-	-	-	-	-	-	-	-	-
2020	-	-	-	-	-	-	-	-	-	-
2021	-	-	-	-	-	-	-	-	-	-
2022	-	-	-	-	-	-	-	-	-	-
2023	-	-	-	-	-	-	-	-	-	-
2024	-	-	-	-	-	-	-	-	-	-
TOTAL	\$ 348,737	\$ 54,102	\$ 82,178	\$ 3,287	\$ 585,000	\$ 43,200	\$ 686,000	\$ 46,520	\$ 419,000	\$ 8,380

APPENDIX F

DEBT SERVICE REQUIREMENTS TO MATURITY BY BOND TYPE

Annual Principal and Interest Requirements

Internal Service Funds - page 2 of 2

Fiscal Year	<u>Capital Improvement Bonds - Series 2009</u>				<u>Total Requirements</u>		
	<u>Motor Equipment / Fleet</u>		<u>Information Technology</u>		<u>Principal</u>	<u>Interest</u>	<u>Combined</u>
	<u>Principal</u>	<u>Interest</u>	<u>Principal</u>	<u>Interest</u>			
2012	\$ 560,000	\$ 71,965	\$ 65,000	\$ 4,070	\$ 1,715,830	\$ 147,500	\$ 1,863,330
2013	575,000	63,931	65,000	3,151	988,652	106,445	1,095,097
2014	590,000	54,364	65,000	2,084	1,011,335	81,761	1,093,096
2015	610,000	42,642	70,000	762	879,017	54,361	933,378
2016	560,000	29,266	-	-	621,700	34,822	656,522
2017	205,000	19,834	-	-	269,381	22,669	292,050
2018	200,000	14,373	-	-	200,000	14,373	214,373
2019	205,000	8,513	-	-	205,000	8,513	213,513
2020	150,000	3,075	-	-	150,000	3,075	153,075
2021	5,000	643	-	-	5,000	643	5,643
2022	5,000	459	-	-	5,000	459	5,459
2023	5,000	275	-	-	5,000	275	5,275
2024	5,000	92	-	-	5,000	92	5,092
TOTAL	\$ 3,675,000	\$ 309,432	\$ 265,000	\$ 10,067	\$ 6,060,915	\$ 474,988	\$ 6,535,903

APPENDIX F

DEBT SERVICE REQUIREMENTS TO MATURITY BY BOND TYPE

Annual Principal and Interest Requirements

Authority Bonds - page 1 of 4

Fiscal Year	City / County Joint Building Authority VAMC Parking Ramp Series 1993 Bonds		Downtown Development Authority Van Andel Arena Series 1994 Bonds		Grand Rapids Building Authority Public Library Series 1998 Bonds		Grand Rapids Building Authority - Refunded Portion Ottawa/Fulton Ramp Series 2001 Bonds		Grand Rapids Building Authority - New Money Portion Monroe Center Ramp Series 2001 Bonds	
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
2012	\$ 240,000	\$ 37,750	\$ 1,049,788	\$ 2,560,212	\$ 1,205,000	\$ 561,752	\$ 320,000	\$ 180,076	\$ 45,000	\$ 463,043
2013	250,000	25,750	998,969	2,721,031	1,315,000	501,500	335,000	165,748	45,000	461,074
2014	265,000	13,250	929,047	2,785,953	1,440,000	435,750	350,000	150,545	50,000	458,965
2015	-	-	921,247	3,073,753	1,570,000	363,750	360,000	134,390	60,000	456,460
2016	-	-	857,487	3,137,513	1,705,000	285,250	380,000	117,180	60,000	453,670
2017	-	-	789,572	3,205,428	1,920,000	200,000	395,000	98,770	65,000	450,700
2018	-	-	734,601	3,260,399	2,080,000	104,000	415,000	79,123	65,000	447,547
2019	-	-	144,554	700,446	-	-	435,000	58,080	70,000	444,205
2020	-	-	-	-	-	-	455,000	35,603	80,000	440,415
2021	-	-	-	-	-	-	480,000	12,000	80,000	436,375
2022	-	-	-	-	-	-	-	-	590,000	419,625
2023	-	-	-	-	-	-	-	-	620,000	388,987
2024	-	-	-	-	-	-	-	-	655,000	356,316
2025	-	-	-	-	-	-	-	-	685,000	321,978
2026	-	-	-	-	-	-	-	-	725,000	285,847
2027	-	-	-	-	-	-	-	-	760,000	247,794
2028	-	-	-	-	-	-	-	-	800,000	207,819
2029	-	-	-	-	-	-	-	-	845,000	165,666
2030	-	-	-	-	-	-	-	-	890,000	121,206
2031	-	-	-	-	-	-	-	-	935,000	74,441
2032	-	-	-	-	-	-	-	-	985,000	25,241
2033	-	-	-	-	-	-	-	-	-	-
2034	-	-	-	-	-	-	-	-	-	-
2035	-	-	-	-	-	-	-	-	-	-
2036	-	-	-	-	-	-	-	-	-	-
2037	-	-	-	-	-	-	-	-	-	-
2038	-	-	-	-	-	-	-	-	-	-
2039	-	-	-	-	-	-	-	-	-	-
2040	-	-	-	-	-	-	-	-	-	-
TOTAL	\$ 755,000	\$ 76,750	\$ 6,425,264	\$ 21,444,736	\$ 11,235,000	\$ 2,452,002	\$ 3,925,000	\$ 1,031,514	\$ 9,110,000	\$ 7,127,373

APPENDIX F
DEBT SERVICE REQUIREMENTS TO MATURITY BY BOND TYPE
Annual Principal and Interest Requirements
Authority Bonds - page 2 of 4

Fiscal Year	State of Michigan Infrastructure Bank US 131 S-Curve 2001 Loan		Grand Rapids Building Authority Community Archives II Series 2002 Bonds		Grand Rapids Building Authority 1 North Division - 1 of 2 Series 2002A Bonds		Grand Rapids Building Authority Governmt Center Ramp Series 2003 Bonds		City / County Joint Building Authority DeVos Place Conv Ctr Series 2003B Bonds	
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
2012	\$ 84,090	\$ 3,364	\$ 140,000	\$ 119,569	\$ 570,000	\$ 808,003	\$ 345,000	\$ 26,433	\$ 220,000	\$ 169,388
2013	-	-	150,000	113,269	605,000	784,788	355,000	13,668	225,000	160,762
2014	-	-	150,000	106,669	625,000	755,501	-	-	235,000	151,562
2015	-	-	160,000	99,919	665,000	725,013	-	-	245,000	141,962
2016	-	-	170,000	92,559	685,000	692,876	-	-	255,000	131,962
2017	-	-	175,000	84,569	720,000	654,238	-	-	265,000	120,238
2018	-	-	185,000	76,169	765,000	613,401	-	-	275,000	106,738
2019	-	-	195,000	67,150	805,000	570,226	-	-	285,000	92,738
2020	-	-	360,000	57,400	855,000	524,576	-	-	300,000	78,112
2021	-	-	380,000	39,400	900,000	476,313	-	-	315,000	62,344
2022	-	-	400,000	20,400	950,000	428,407	-	-	325,000	45,543
2023	-	-	-	-	995,000	380,375	-	-	345,000	27,956
2024	-	-	-	-	1,045,000	329,375	-	-	360,000	9,450
2025	-	-	-	-	1,095,000	275,875	-	-	-	-
2026	-	-	-	-	1,155,000	219,625	-	-	-	-
2027	-	-	-	-	1,210,000	160,500	-	-	-	-
2028	-	-	-	-	1,270,000	98,500	-	-	-	-
2029	-	-	-	-	1,335,000	33,375	-	-	-	-
2030	-	-	-	-	-	-	-	-	-	-
2031	-	-	-	-	-	-	-	-	-	-
2032	-	-	-	-	-	-	-	-	-	-
2033	-	-	-	-	-	-	-	-	-	-
2034	-	-	-	-	-	-	-	-	-	-
2035	-	-	-	-	-	-	-	-	-	-
2036	-	-	-	-	-	-	-	-	-	-
2037	-	-	-	-	-	-	-	-	-	-
2038	-	-	-	-	-	-	-	-	-	-
2039	-	-	-	-	-	-	-	-	-	-
2040	-	-	-	-	-	-	-	-	-	-
TOTAL	\$ 84,090	\$ 3,364	\$ 2,465,000	\$ 877,071	\$ 16,250,000	\$ 8,530,964	\$ 700,000	\$ 40,101	\$ 3,650,000	\$ 1,298,755

APPENDIX F
DEBT SERVICE REQUIREMENTS TO MATURITY BY BOND TYPE
Annual Principal and Interest Requirements
Authority Bonds - page 3 of 4

Fiscal Year	Grand Rapids Building Authority 1 North Division - 2 of 2 Series 2004 Bonds		Grand Rapids Building Authority Cherry/Commerce Ramp Series 2006 Bonds		Grand Rapids Building Authority Weston/Commerce Ramp Series 2008 Bonds		Grand Rapids Building Authority Police Facilities/CARC I Refund Series 2009 Bonds		Downtown Development Authority Van Andel Arena Partial Refunding Series 2009 Bonds	
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
2012	\$ 550,000	\$ 857,238	\$ 150,000	\$ 282,436	\$ 170,000	\$ 472,519	\$ 1,500,000	\$ 607,850	\$ -	\$ 1,484,525
2013	575,000	831,350	160,000	276,237	180,000	466,606	1,575,000	565,475	-	1,484,525
2014	600,000	803,438	165,000	269,736	185,000	459,988	1,605,000	517,775	-	1,484,525
2015	630,000	773,603	170,000	263,036	190,000	452,719	1,655,000	468,875	-	1,484,525
2016	660,000	741,668	180,000	256,036	365,000	441,163	1,710,000	414,125	-	1,484,525
2017	695,000	707,445	185,000	248,274	380,000	424,856	1,770,000	353,225	330,000	1,484,525
2018	730,000	670,743	195,000	240,211	395,000	406,925	1,835,000	287,844	345,000	1,471,325
2019	770,000	629,625	200,000	232,311	415,000	387,169	1,905,000	217,719	3,510,000	1,456,663
2020	810,000	584,200	210,000	224,112	435,000	365,647	1,850,000	137,500	4,530,000	1,281,163
2021	855,000	536,331	215,000	215,611	460,000	342,425	1,950,000	46,500	4,775,000	1,032,013
2022	905,000	485,731	225,000	206,699	480,000	317,150	-	-	5,015,000	793,263
2023	960,000	432,113	235,000	197,239	510,000	289,606	-	-	5,265,000	542,513
2024	1,015,000	375,331	245,000	187,309	540,000	259,738	-	-	4,660,000	256,275
2025	1,075,000	315,244	255,000	176,934	570,000	227,113	-	-	-	-
2026	1,135,000	251,706	265,000	166,078	605,000	191,863	-	-	-	-
2027	1,200,000	184,575	275,000	154,737	640,000	154,513	-	-	-	-
2028	1,270,000	113,563	290,000	142,800	680,000	114,063	-	-	-	-
2029	1,340,000	38,522	300,000	130,262	720,000	70,313	-	-	-	-
2030	-	-	315,000	117,194	765,000	23,906	-	-	-	-
2031	-	-	325,000	103,594	-	-	-	-	-	-
2032	-	-	340,000	89,462	-	-	-	-	-	-
2033	-	-	355,000	74,694	-	-	-	-	-	-
2034	-	-	370,000	59,288	-	-	-	-	-	-
2035	-	-	385,000	43,244	-	-	-	-	-	-
2036	-	-	405,000	26,456	-	-	-	-	-	-
2037	-	-	420,000	8,925	-	-	-	-	-	-
2038	-	-	-	-	-	-	-	-	-	-
2039	-	-	-	-	-	-	-	-	-	-
2040	-	-	-	-	-	-	-	-	-	-
TOTAL	\$ 15,775,000	\$ 9,332,426	\$ 6,835,000	\$ 4,392,915	\$ 8,685,000	\$ 5,868,278	\$ 17,355,000	\$ 3,616,888	\$ 28,430,000	\$ 15,740,363

APPENDIX F

DEBT SERVICE REQUIREMENTS TO MATURITY BY BOND TYPE

Annual Principal and Interest Requirements

Capital Improvement Bonds - page 1 of 2

Fiscal Year	Capital Improvement Bonds (CIB) Series 2007			
	Public Museum Cap'l Repairs, Cemetery Wall & Util Conduits		Streets Capital Repairs	
	Principal	Interest	Principal	Interest
2012	\$ 235,000	\$ 150,640	\$ 385,000	\$ 438,370
2013	245,000	141,040	400,000	422,670
2014	255,000	131,040	420,000	406,270
2015	260,000	120,740	435,000	389,170
2016	270,000	110,140	455,000	371,370
2017	285,000	99,040	470,000	352,870
2018	300,000	85,840	495,000	331,095
2019	130,000	75,090	520,000	305,720
2020	135,000	68,465	545,000	279,095
2021	140,000	62,220	570,000	253,785
2022	145,000	55,725	595,000	227,225
2023	155,000	48,225	630,000	196,600
2024	160,000	40,550	660,000	165,175
2025	170,000	32,500	690,000	132,250
2026	180,000	23,750	730,000	96,750
2027	190,000	14,500	765,000	59,375
2028	195,000	4,875	805,000	20,125
2029	-	-	-	-
2030	-	-	-	-
TOTAL	\$ 3,450,000	\$ 1,264,380	\$ 9,570,000	\$ 4,447,915

APPENDIX F

DEBT SERVICE REQUIREMENTS TO MATURITY BY BOND TYPE

Annual Principal and Interest Requirements

Capital Improvement Bonds - page 2 of 2

Capital Improvement Bonds Series 2009									
Fiscal Year	Capital Reserve Fund Various Capital Repairs		General Fund - Fire Dept Fire Equipment		Property Management Fd Acquire 201 Market Ave SW		Total Requirements		
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	
2012	\$ 85,000	\$ 50,556	\$ 40,000	\$ 9,422	\$ 20,000	\$ 20,147	\$ 765,000	\$ 669,135	
2013	95,000	49,277	40,000	8,856	20,000	19,864	800,000	641,707	
2014	95,000	47,717	40,000	8,200	25,000	19,493	835,000	612,720	
2015	100,000	45,811	45,000	7,365	25,000	19,005	865,000	582,091	
2016	105,000	43,459	45,000	6,334	25,000	18,432	900,000	549,735	
2017	105,000	40,814	45,000	5,201	25,000	17,803	930,000	515,728	
2018	105,000	37,982	50,000	3,918	25,000	17,128	975,000	475,963	
2019	110,000	34,869	50,000	2,472	25,000	16,405	835,000	434,556	
2020	115,000	31,413	55,000	858	30,000	15,559	880,000	395,390	
2021	60,000	28,517	-	-	30,000	14,540	800,000	359,062	
2022	60,000	26,314	-	-	30,000	13,439	830,000	322,703	
2023	65,000	24,018	-	-	35,000	12,245	885,000	281,088	
2024	70,000	21,540	-	-	35,000	10,960	925,000	238,225	
2025	75,000	18,877	-	-	40,000	9,583	975,000	193,210	
2026	75,000	16,025	-	-	40,000	8,062	1,025,000	144,587	
2027	85,000	12,879	-	-	40,000	6,489	1,080,000	93,243	
2028	90,000	9,438	-	-	45,000	4,817	1,135,000	39,255	
2029	95,000	5,800	-	-	50,000	2,949	145,000	8,749	
2030	100,000	1,966	-	-	50,000	983	150,000	2,949	
TOTAL	\$ 1,690,000	\$ 547,272	\$ 410,000	\$ 52,626	\$ 615,000	\$ 247,903	\$ 15,735,000	\$ 6,560,096	

APPENDIX F

DEBT SERVICE REQUIREMENTS TO MATURITY BY BOND TYPE

Annual Principal and Interest Requirements

Other Indebtedness

Fiscal Year	Kent County Drain Commission Contracts Payable				Grand Rapids GOLT Fire Trucks/ Equipment Various MPN Issues		State of Michigan Infrastructure Bank Streets Dept Share 2001 Loan		SmartZone LDFA (Discretely Presented Component Unit) Series 2004		Total Requirements
	Grand River Floodwalls Refunding Series 2008 Bonds		Silver Creek Refunding Series 2003 Bonds		Principal	Interest	Principal	Interest	Principal	Interest	
	Principal	Interest	Principal	Interest							
2012	\$ 740,000	\$ 236,250	\$ 435,704	\$ 65,082	\$ 314,170	\$ 59,704	\$ 209,536	\$ 8,381	\$ 200,000	\$ 175,719	\$ 2,444,545
2013	775,000	211,632	451,992	49,648	241,348	46,691	-	-	215,000	167,719	2,159,029
2014	810,000	185,875	472,352	32,773	243,665	35,930	-	-	230,000	158,581	2,169,177
2015	840,000	158,013	285,040	18,334	245,983	25,075	-	-	250,000	148,231	1,970,676
2016	885,000	127,825	297,256	6,317	253,300	13,949	-	-	250,000	136,981	1,970,628
2017	930,000	93,738	-	-	55,618	2,443	-	-	285,000	126,231	1,493,030
2018	970,000	55,738	-	-	-	-	-	-	115,000	111,269	1,252,006
2019	285,000	30,638	-	-	-	-	-	-	130,000	105,231	550,869
2020	295,000	18,669	-	-	-	-	-	-	125,000	98,406	537,075
2021	310,000	6,200	-	-	-	-	-	-	145,000	91,844	553,044
2022	-	-	-	-	-	-	-	-	160,000	84,231	244,231
2023	-	-	-	-	-	-	-	-	180,000	75,831	255,831
2024	-	-	-	-	-	-	-	-	200,000	66,381	266,381
2025	-	-	-	-	-	-	-	-	220,000	55,631	275,631
2026	-	-	-	-	-	-	-	-	245,000	43,806	288,806
2027	-	-	-	-	-	-	-	-	270,000	30,638	300,638
2028	-	-	-	-	-	-	-	-	300,000	16,125	316,125
TOTAL	\$ 6,840,000	\$ 1,124,575	\$ 1,942,344	\$ 172,154	\$ 1,354,084	\$ 183,792	\$ 209,536	\$ 8,381	\$ 3,520,000	\$ 1,692,856	\$ 17,047,722

APPENDIX F

DEBT SERVICE REQUIREMENTS TO MATURITY BY BOND TYPE

Annual Principal and Interest Requirements

Authority Bonds - page 4 of 4

Fiscal Year	Grand Rapids Building Authority Recovery Zone Econ Dev 415 Franklin/1120 Monroe Series 2010A Bonds		Grand Rapids Building Authority Federally Taxable 415 Franklin/1120 Monroe Series 2010B Bonds		Grand Rapids Building Authority Recovery Zone Econ Dev The Gallery on Fulton Ramp Series 2010C Bonds		Total Annual Requirements		
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Combined
2012	\$ -	\$ 63,278	\$ 80,000	\$ 149,914	\$ 220,000	\$ 188,040	\$ 6,888,878	\$ 9,035,389	\$ 15,924,267
2013	-	63,278	80,000	148,674	230,000	186,548	7,078,969	8,970,283	16,049,252
2014	-	63,278	85,000	146,871	230,000	184,460	6,914,047	8,788,264	15,702,311
2015	-	63,278	85,000	144,491	235,000	181,804	6,946,247	8,827,577	15,773,824
2016	-	63,278	85,000	141,665	235,000	178,670	7,347,487	8,632,138	15,979,625
2017	-	63,278	90,000	138,311	240,000	175,075	8,019,572	8,408,932	16,428,504
2018	-	63,278	95,000	134,281	245,000	170,837	8,359,601	8,132,819	16,492,420
2019	-	63,278	100,000	129,646	250,000	165,796	9,084,554	5,215,050	14,299,604
2020	-	63,278	100,000	124,696	255,000	160,136	10,240,000	4,076,836	14,316,836
2021	-	63,278	110,000	119,391	260,000	154,115	10,780,000	3,536,095	14,316,095
2022	-	63,278	115,000	113,309	265,000	147,325	9,270,000	3,040,728	12,310,728
2023	-	63,278	120,000	106,611	275,000	139,826	9,325,000	2,568,503	11,893,503
2024	-	63,278	125,000	99,629	280,000	132,118	8,925,000	2,068,817	10,993,817
2025	-	63,278	135,000	92,219	290,000	124,202	4,105,000	1,596,842	5,701,842
2026	-	63,278	140,000	84,381	295,000	115,794	4,320,000	1,378,571	5,698,571
2027	-	63,278	150,000	75,644	305,000	106,884	4,540,000	1,147,923	5,687,923
2028	-	63,278	160,000	65,832	315,000	97,677	4,785,000	903,531	5,688,531
2029	-	63,278	170,000	55,388	325,000	87,905	5,035,000	644,707	5,679,707
2030	-	63,278	180,000	44,310	335,000	77,560	2,485,000	447,454	2,932,454
2031	-	63,278	190,000	32,600	345,000	66,901	1,795,000	340,813	2,135,813
2032	-	63,278	205,000	20,098	355,000	55,733	1,885,000	253,811	2,138,811
2033	-	63,278	215,000	6,805	365,000	44,051	935,000	188,827	1,123,827
2034	225,000	59,256	-	-	380,000	31,963	975,000	150,507	1,125,507
2035	235,000	51,033	-	-	390,000	19,470	1,010,000	113,747	1,123,747
2036	245,000	42,453	-	-	405,000	6,571	1,055,000	75,480	1,130,480
2037	255,000	33,516	-	-	-	-	675,000	42,441	717,441
2038	260,000	24,310	-	-	-	-	260,000	24,310	284,310
2039	270,000	14,836	-	-	-	-	270,000	14,836	284,836
2040	280,000	5,005	-	-	-	-	280,000	5,005	285,005
TOTAL	\$ 1,770,000	\$ 1,622,514	\$ 2,815,000	\$ 2,174,761	\$ 7,325,000	\$ 2,999,461	\$ 143,589,354	\$ 88,630,235	\$ 232,219,590

APPENDIX G

General Governmental Revenues by Source Last Ten Fiscal Years

<u>Fiscal Year</u>	<u>City Income and Property Taxes</u>	<u>State Shared Taxes</u>	<u>Licenses and Permits</u>	<u>Fines and Forfeitures</u>	<u>Investment Earnings</u>	<u>Other Agencies - Grants</u>	<u>Charges for Services</u>	<u>Miscellaneous</u>	<u>Total</u>
1999	72,373,584	35,426,859	1,861,920	2,164,570	3,881,967	19,409,579	18,566,422	2,128,584	155,813,485
2000	76,386,407	38,255,232	2,228,080	2,024,220	5,022,586	15,358,147	19,766,904	2,559,083	161,600,659
2001	76,216,245	39,682,032	1,965,111	2,702,595	5,927,404	12,973,474	20,412,658	2,385,622	162,265,141
2002	80,503,849	44,491,309	2,373,116	3,999,529	4,365,056	13,016,490	22,731,240	3,862,027	175,342,616
2003	79,890,185	39,379,693	2,206,937	4,312,681	2,319,021	22,126,003	27,130,183	4,421,297	181,786,000
2004	80,783,718	38,116,803	2,110,581	4,145,387	1,732,336	13,155,610	30,805,504	3,929,008	174,778,947
2005	83,775,708	37,459,858	2,505,698	1,479,619	1,998,314	17,042,396	27,384,991	4,330,456	175,977,040
2006	92,136,562	37,663,040	3,046,481	1,522,692	3,017,557	15,483,026	28,385,989	3,313,344	184,568,691
2007	93,961,292	36,828,342	4,077,284	647,587	4,376,806	12,380,681	25,599,287	2,961,898	180,833,177
2008	97,316,214	36,613,479	3,823,654	1,973,737	4,553,028	11,628,660	25,613,387	3,670,803	185,192,962
2009	91,458,225	35,443,205	2,903,318	2,084,267	2,324,325	13,342,296	25,791,006	2,597,097	175,943,739
2010	91,208,041	32,380,487	3,197,682	2,301,663	1,266,097	17,674,751	27,464,656	1,368,868	176,862,245
	Percent to Total Revenues								
1999	46.4%	22.7%	1.2%	1.4%	2.5%	12.5%	11.9%	1.4%	10.9%
2000	47.3	23.7	1.4	1.3	3.1	9.5	12.2	1.6	3.7
2001	47.0	24.5	1.2	1.7	3.7	8.0	12.6	1.5	0.4
2002	45.9	25.4	1.4	2.3	2.5	7.4	13.0	2.2	8.1
2003	43.9	21.7	1.2	2.4	1.3	12.2	14.9	2.4	3.7
2004	46.2	21.8	1.2	2.4	1.0	7.5	17.6	2.2	-3.9
2005	47.6	21.3	1.4	0.8	1.1	9.7	15.6	2.5	0.7
2006	49.9	20.4	1.7	0.8	1.6	8.4	15.4	1.8	4.9
2007	52.0	20.4	2.3	0.4	2.4	6.8	14.2	1.6	-2.0
2008	52.5	19.8	2.1	1.1	2.5	6.3	13.8	2.0	2.4
2009	52.0	20.1	1.7	1.2	1.3	7.6	14.7	1.5	-5.0
2010	51.6	18.3	1.8	1.3	0.7	10.0	15.5	0.8	0.5
	% Increase (Decrease) of Revenues Over Prior Year								

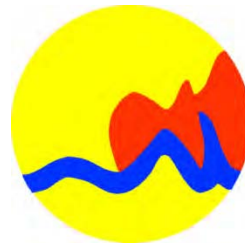


CITY OF
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CITY OF GRAND RAPIDS



SUSTAINABILITY PLAN

FY 2011 through FY 2015

(7/1/2010 – 6/30/2015)

Managing the Economic, Social, and Environmental
Resources of the City through a Framework
of Sustainability Outcomes and Targets

TABLE OF CONTENTS

	<u>Page</u>
<i>Who We Are</i>	2
<i>Our Guiding Principles</i>	2
<i>What We Value</i>	3
<i>What We Will Do</i>	4-5
<i>ECO - Economic</i>	6-14
1. A Strong Economy	7
2. Diverse Supplier Base	7
3. Employment and Workforce Training	8
4. Financial Management / Sustainability	9
5. Enhanced Customer Service	10
6. Vital Business Districts	13
<i>SOC - Social</i>	15-22
1. Great Neighborhoods	16
2. Strong Education, Arts, & Community	18
3. Civic Engagement	19
4. Healthy Lifestyles and Healthy Environments	19
5. Public Safety	20

ENV - Environmental	23-28
1. Energy and Climate Protection	24
2. Environmental Quality and Natural Systems	25
3. Land Use and Development	27
Appendix	29-33
Glossary of Sustainability Terms	30

Who We Are

Like the river it's named for, the city of Grand Rapids is a vibrant, exciting, and diverse place representing the second largest city in Michigan. Located in west central Michigan, roughly 30 miles east of Lake Michigan and nearly equidistant from Chicago and Detroit, Grand Rapids comprises approximately 45 square miles. The Grand River, a major state waterway, runs through the city's center. The city's population is 197,800, with a metropolitan area of over 1,000,000, per the 2000 census. Grand Rapids is the county seat of Kent County which boasts a population of over 600,000, covering 856 square miles.

Two nonpartisan City Commissioners are elected from each of the city's three wards, while the Mayor is elected at large by a majority of all voters. The Comptroller is also elected at large as well as a seven-member Library Board. The City Manager is hired by the City Commission to serve as the city's chief executive officer responsible for overall City service delivery and administration and execution of policies and programs set by the City Commission.

Grand Rapids has a strong history of leadership, creativity, and entrepreneurship. In 1881, the country's first hydro-electric plant came to life on the City's west side. Grand Rapids led the nation in 1945 when it became the first city in the United States to add fluoride to its drinking water. Grand Rapids lays claim to the first scheduled air service, and the first publicly-funded art installation, *La Grande Vitesse* by Alexander Calder, known locally as *The Calder*. Today, we are known for having the highest per capita number of LEED-certified buildings in the United States; being the first city in the United States recognized by the United Nations as a Regional Centre of Expertise for Education on Sustainable Development; and hosting the world's largest art competition known as ArtPrize.

The Grand Rapids City logo was designed by Joseph Kinnebrew, a Grand Rapids native. It was officially adopted in March of 1982. The three-color logo incorporates the sun in yellow, the Calder stabile in red, and the Grand River in blue. The logo is used to provide a uniform symbol of the City of Grand Rapids, and enables the public to recognize City services and programs.



Our Guiding Principles

We believe in the people of Grand Rapids. We believe that citizens are entitled to information, have the duty to be involved, and have the right to critique government performance. We believe it is the responsibility of City government to respond to its citizens.

We believe municipal services are to be delivered with respect and courtesy, in an efficient, equitable, and timely manner. We believe the City of Grand Rapids has a responsibility to manage its limited financial resources with great care.

We believe the economic health of the metropolitan region is directly dependent on the economic health and vitality of the core city. We believe all municipalities within the region have a shared responsibility for the development and success of our metropolitan area.

We believe a sustainable community development strategy will assist us in “meeting the needs of the present without compromising the ability of future generations to meet their own needs.”¹

We believe the City of Grand Rapids has a responsibility to act as a steward of the environment.

¹ Our Common Future: The Report of the Brandtland Commission, World Commission on Environment and Development, UN General Assembly, 1989.

What We Value

In planning for its future, the City recognizes that a number of organizational and community values influence our priorities and actions. These values are strongly held beliefs or ways of doing things and permeate everything we do. These values are an outgrowth of what we believe is the right thing to do, not stand alone activities.

We value:

Accessible Government and Public Engagement - We encourage citizens to be involved and engaged in local government and community activities and to help make the decisions with which they must live. Information about City services and processes is widely available, and decision making is done in open session with ample opportunity for public input.

Accountability - We focus on the results we desire and direct our energies appropriately. We measure our progress toward meeting our outcomes, make that information available to the public, and welcome critiques of our performance.

Children and Families - We recognize the value of our citizens and their families and children. We strive to provide support and assistance for an advanced lifestyle and improved quality of life. We are committed to the safety and welfare of the family unit including attainment of quality education.

Collaborations and Partnerships - We understand the City cannot be successful on its own and must work with others to achieve our mutual goals, and leverage community assets and resources. Such collaborations and partnerships are especially important in community decision making to address economic development opportunities, regional issues, and shared public services.

Diversity and Inclusion - We know the differences in cultures and experiences of all of our citizens make us a strong and enriched community. All citizens matter and deserve to be treated with dignity and respect, have access to services, and have opportunities to succeed. We will practice fairness, listening with an open mind, and mutual understanding.

Integrity and Honesty - We are committed to actions that are beyond reproach, reflect moral ethics, accomplish consistency and steadfastness of purpose, and establish trustful working relationships. We are diligent in the performance of our jobs, open to new ideas, and seek full understanding of the truth.

Organizational Excellence - We make every effort to be the best at what we do by reaching our objectives in an efficient and effective manner. We manage our limited financial resources with great care and continuously upgrade our internal systems and employ efficiency concepts. We are innovative, empowered to take risks to provide the most effective services possible, and strive for excellence through newly acquired skills and sharing of knowledge

Quality Customer Service - We are committed to providing assistance and quality services to our citizens and employees. We try to anticipate problems, seek to find solutions, and follow-through on our commitments in a courteous, respectful, and timely manner.

Sustainability - We are committed to the principles of sustainability, where the interdependency of the natural environment, economic system and social structure of the City are recognized. This “triple bottom line” thinking is fundamental to all City policy and program decisions.

What We Will Do

The City of Grand Rapids is responsible for a variety of functions, including an extensive range of core services such as police and fire protection, water and sewer services, street construction and maintenance, and tax collection. The City will continue to provide these services while doing our part to promote economic prosperity, ensure social equity, and protect the integrity of the natural environment for all citizens. To the best of our ability, we will function as a sustainable organization and community. We will be successful in this “Triple Bottom Line” approach using City leadership, partnerships with others, and the commitment of our citizens to accomplish the following outcomes:

ECO - ECONOMIC

1. A STRONG ECONOMY
 - 1.1 Increase business investment.
2. DIVERSE SUPPLIER BASE
 - 2.1 Increase supplier diversity.
 - 2.2 Ensure fair, equal and open procurement, management, and financial processes.
3. EMPLOYMENT AND WORKFORCE TRAINING
 - 3.1 Increase employment opportunities.
 - 3.2 Increase employee skills and performance in delivering City services.
 - 3.3 Increase career readiness of youth.
4. FINANCIAL MANAGEMENT / SUSTAINABILITY
 - 4.1 Improve the long-term fiscal sustainability of the City.
 - 4.2 Optimize and maintain expenditure and operational efficiencies.
 - 4.3 Adopt sustainable purchasing practices.
5. ENHANCED CUSTOMER SERVICE (internal and external)
 - 5.1 Improve the efficiency and effectiveness of City operations.
 - 5.2 Improve customer satisfaction with City service delivery.
 - 5.3 Maximize the usable life and/or improve the quality of City property.
 - 5.4 Establish and maintain regional partnerships and cooperative relationships.
6. VITAL BUSINESS DISTRICTS
 - 6.1 Ensure downtown Grand Rapids remains a lively, diverse, and healthy regional center.
 - 6.2 Increase the vitality of neighborhood business districts.
 - 6.3 Capitalize on the Grand River area for economic development and people-oriented activities.

SOC - SOCIAL

1. GREAT NEIGHBORHOODS
 - 1.1 Increase housing choices for all residents and decrease homelessness.
 - 1.2 Ensure compliance with City ordinances and building, housing, and nuisance codes.
 - 1.3 Ensure diversity, inclusion and nondiscrimination.
2. STRONG EDUCATION, ARTS & COMMUNITY

- 2.1 Increase education attainment.
- 2.2 Increase volunteerism.
- 2.3 Increase access to arts and entertainment opportunities.
- 3. CIVIC ENGAGEMENT
 - 3.1 Increase access to and opportunities for civic engagement and community based leadership.
- 4. HEALTHY LIFESTYLES AND HEALTHY ENVIRONMENTS
 - 4.1 Improve access to local food sources.
 - 4.2 Increase and maintain human health and wellness.
 - 4.3 Increase availability of recreational programs/facilities.
- 5. PUBLIC SAFETY
 - 5.1 Reduce the occurrence of crime.
 - 5.2 Reduce the loss of life and property from fire and emergency medical calls.
 - 5.3 Ensure capacity for responding to emergencies and disasters.
 - 5.4 Increase crime prevention, neighborhood public safety, and neighborhood-based leadership or involvement.

ENV - ENVIRONMENTAL

- 1. ENERGY AND CLIMATE PROTECTION
 - 1.1 Reduce greenhouse gas emissions (carbon footprint) and impact on climate change.
 - 1.2 Reduce energy demand and fossil fuel consumption.
- 2. ENVIRONMENTAL QUALITY AND NATURAL SYSTEMS
 - 2.1 Maintain an adequate and safe water supply.
 - 2.2 Improve the quality of the Grand River and its tributaries.
 - 2.3 Protect and maintain healthy ecosystems and habitat.
 - 2.4 Reuse and recycle; and reduce waste sent to landfills.
- 3. LAND USE AND DEVELOPMENT
 - 3.1 Ensure that sound land uses enhance the natural environment.
 - 3.2 Ensure quality design and construction of the built environment in accordance with the City's Master Plan and Zoning Ordinance.
 - 3.3 Ensure access to parks and open spaces for all citizens.

Economic



Grand River Walkway

Overview of the Issues

We know that a strong economy, vibrant downtown, attractive business districts, and healthy neighborhoods are the foundation of a great city. We understand that a high quality of life attracts both people and business to our city and is the strongest economic development tool we possess. We also recognize that high education attainment and industries, such as health care and education, are proven economic engines for our community. Indeed, such jobs accounted for 60% of job growth in the U.S. from 2001 – 2007 and pay nearly \$59,000 a year compared to \$33,000 a year for other industries.

In recent years, Michigan has experienced difficult economic times. While Grand Rapids has suffered from these trends in many ways, it has also been successful in other respects. Clearly, the City must continue to build on its successes by encouraging business investment, diversifying its economic base, and expanding employment opportunities. For example, the Grand River remains a largely untapped source for economic development. Although the City originally came into existence because of its location on the river, much can still be done to redevelop underutilized buildings along the riverfront and provide places for residents and visitors to enjoy the natural environment.

The Grand Rapids Response

We have many tools to build a strong economy: tax incentives, brownfield redevelopment grants, site location assistance, corridor improvement districts, special tax zones, bonding authority, public infrastructure improvements, and more. Our area is also widely known and respected for the quality of our workforce and the ability to forge public-private partnerships to accomplish difficult tasks. Furthermore, we value the role of neighborhood business districts and residential neighborhoods in maintaining the quality of life that attracts and retains businesses.

As a city, Grand Rapids has committed to a number of outcomes to promote overall employment growth, business investment, and supplier diversity throughout the City. Places within the city also contribute to our economic health - an active and exciting downtown, an attractive Grand River, vital neighborhood business districts, and healthy and safe residential neighborhoods. These outcomes are addressed in the following section, along with targets to measure success.

ECO 1 A STRONG ECONOMY

ECO 1.1 - Outcome: Increase business investment.

By effectively leveraging public resources, we can improve the business environment and diversify our economic base. While the ultimate goal is increasing business investment in real and personal property and job creation in the city, there are numerous tools and programs to help accomplish this goal. These include brownfield clean-up, the reuse of obsolete buildings, assembly of land for redevelopment, flexible financing tools, and a streamlined development approval process. Biotechnology, health services, green businesses, and applied clean technologies are high priorities for business investment.

- Target 1:** Increase new private business investment by \$100 million by June 30, 2011.
- Target 2:** Increase the number of new businesses locating in the City of Grand Rapids by June 30, 2015.
- Target 3:** 80% of jobs created or retained with incentives will be permanent, full time employment with benefits by June 30, 2015
- Target 4:** 20% of jobs created or retained with incentives will be in green or applied clean technology industries by June 30, 2015.
- Target 5:** Increase the percent of jobs created that pay greater than or equal to the Cost of Living Index by 20% by June 30, 2015.
- Target 6:** \$16 million in private funds will be invested in the restoration of vacant, blighted, or contaminated land by June 30, 2011.

ECO 2 DIVERSE SUPPLIER BASE

ECO 2.1 - Outcome: Increase supplier diversity.

A strong economy is one where all people have an opportunity to succeed. The City ensures there is no discrimination in City contracts and promotes supplier diversity by providing all business enterprises with access and equal opportunity to bid on City contracts. This is accomplished by recruiting and certifying Micro Local Business Enterprises (Micro-LBE), Veteran Owned Small Business (VOSB), Minority Business Enterprise (MBE) and Women Business Enterprise (WBE) to enhance the growth and development of local, small and emerging businesses.

- Target 1:** Increase the number of vendors contained in the Equal Business Opportunity Certification Directory by at least 50% by June 30, 2011.

Target 2: Increase the dollar volume and percentage of contracts awarded to vendors contained in the EBO Certification Directory by at least 50% by June 30, 2011.

Target 3: Increase utilization of the Bid Discount Program by June 30, 2013.

ECO 2.2 - Outcome: Ensure fair, equal and open procurement, management, and financial processes.

As the Grand Rapids community becomes more diverse, it is increasingly important that fiscal services, management and planning should be done to ensure as much as possible that procurement, employment and investment opportunities are available to all.

Target 1: Increase the number of Micro Local Business Enterprise (Micro-LBE) Firms available for City use by 50% by June 30, 2010.

Target 2: Ensure 100% of City established entrepreneurial opportunities have provisions that include Micro Local Business Enterprises (Micro-LBE), Veteran Owned Small Businesses (VOSB), Minority Business Enterprises (MBE) and Women Business Enterprises (WBE).

ECO 3 EMPLOYMENT AND WORKFORCE TRAINING

ECO 3.1 - Outcome: Increase employment opportunities.

For the city to thrive today and in years to come, the economy must provide opportunities for employment in diverse fields, with a particular emphasis on high education attainment industries. These types of jobs help retain the area's brightest young adults and attract the creative class to the city. The relatively higher incomes of those in the high education attainment fields also help provide the revenues needed to support important urban services and attract amenities that contribute to the quality of life for all residents.

Target 1: Create at least 500 jobs for youth by June 30, 2015.

Target 2: Decrease the unemployment rate in the city to no more than 5% by June 30, 2015.

Target 3: Retain or create at least 500 jobs by June 30, 2011.

ECO 3.2 - Outcome: Increase employee skills and performance in delivering City services.

To better serve the public, all City departments must work conscientiously to train its staff and improve their ability to provide services in the safest, most responsive way.

Target 1: Reduce training injuries by 95% by June 30, 2015.

Target 2: Ensure 100% compliance for required employee training and certifications.

Target 3: Increase employee mentorship opportunities by June 30, 2015.

Target 4: Increase the level of employee cultural competency by June 30, 2015.

Target 5: Increase sustainability activities undertaken by City employees by June 30, 2011.

ECO 3.3 - Outcome: Increase career readiness of youth.

In order to ensure our city's youth are ready for college, work and life, the City will commit to offering job-readiness experiences to expose teens to careers requiring college degrees.

Target 1: Provide at least six internships annually to city high school youth.

ECO 4 FINANCIAL MANAGEMENT/ SUSTAINABILITY

ECO 4.1 - Outcome: Improve the long-term fiscal sustainability of the City.

All City departments are accountable for the management of their budgets. Fiscal Services departments are also responsible for ensuring that City funds are managed responsibly.

Target 1: Ensure that an investment grade rating is maintained.

Target 2: Maintain a 25 basis points spread (or better) between the average portfolio yield on City investments and the yield on the 90-day T-Bill.

Target 3: Maintain annual debt service coverage ratio of 1.2 in Enterprise Funds.

Target 4: Ensure adequate cost recovery in the Water and Sewer Operating Funds.

Target 5: Ensure that all operating and budgeting practices recognize the full cost of services.

Target 6: Establish and maintain sustainable funding for public safety and quality of life services by June 30, 2015.

Target 7: Decrease the City's health care costs by June 30, 2015.

Target 8: Achieve and maintain 100% of insurance compliance for all City contracts.

Target 9: Increase Income Tax receipts by June 30, 2015.

Target 10: Ensure annual independent audit results in an unqualified opinion.

ECO 4.2 - Outcome: Optimize and maintain expenditure and operational efficiencies.

The City is committed to providing quality service in a fiscally responsible manner. Today's economy demands that City operations be open to review to find possible efficiencies using tools such as Lean Thinking, A-3 problem solving, and standardization and consolidation of activities both internally and externally. The City also strives to foster the economic health of our city within an economically healthy metropolitan region and to assure that responsibility is shared equitably across the metropolitan area.

Target 1: Aggregate the purchase of playground surface material with three other public entities by June 30, 2015.

Target 2: Standardize IT purchases by June 30, 2015.

Target 3: Increase timeliness and effectiveness of response to customer requests by June 30, 2015.

Target 4: Increase energy efficiency efforts and report City-wide results.

Target 5: Obtain judgments at a minimum level of 80% of the amounts sought by the City in litigation in which the City is the plaintiff.

Target 6: At least 80% of those lawsuits in which the City or a City employee is the defendant and monetary damages are sought by an opposing party will be concluded with a judgment of dismissal or no-cause of action.

ECO 4.3 - Outcome: Adopt sustainable purchasing practices.

A key component on federal contracts is an assessment of the bidder's ability to meet "green purchasing objectives." The federal preference for green purchasing was first set forth in the 1998 Executive Order 13101—Greening the Government Through Waste Prevention, Recycling, and Federal Acquisition. From the federal government's perspective, green purchasing refers to a range of products that have attributes such as recycled content, energy, and water efficiency. A product is considered environmentally preferable if it is bio-based, non-ozone depleting, and promotes the use of alternative fuels. State and local governments have adopted similar green purchasing objectives as part of contract solicitation. Due to the amount of federal grant money received by the City and the City Commission's commitment to sustainability, it is incumbent upon us to adopt such practices for the City.

Target 1: Increase the purchase of goods that are green/sustainable/ local by 25% by June 30, 2015.

Target 2: Assure 100% of contractors are compliant with local tax and reporting responsibilities.

ECO 5 ENHANCED CUSTOMER SERVICE (internal and external)

ECO 5.1 - Outcome: Improve the efficiency and effectiveness of City operations.

All City departments have the duty to continuously improve their internal operations to achieve maximum efficiency. Internal departments, i.e. those that primarily serve other City departments, have an equal duty to continuously improve their operations.

- Target 1:** Increase the effectiveness of customer response by June 30, 2015.
- Target 2:** Reduce the amount of paper used and stored by 50% by June 30, 2015.
- Target 3:** Improve accounting accuracy of automated fuel dispensing systems by June 30, 2015.
- Target 4:** At least 75% of all employee job reclassification reviews will be completed within 8 months by June 30, 2011.
- Target 5:** Decrease the time from job posting to approval for hiring by at least 50% by June 30, 2015.
- Target 6:** Increase the availability and number of customer self-service modules by 25%, by June 30, 2015.
- Target 7:** Increase construction code inspector time in the field by at least 10% by June 30, 2011.
- Target 8:** Decrease the time required to process permit applications by at least 5% by June 30, 2011.
- Target 9:** Increase the efficiency and effectiveness of the location and layout of the Public Service Department's customer service area by June 30, 2011.
- Target 10:** Increase the use of e-commerce by City customers by 50%.by June 30, 2015.
- Target 11:** Achieve 100% compliance with all applicable federal, state, and local requirements.
- Target 12:** At least 95% of positions requested through Civil Service System will be filled within 90 days by June 30, 2015.
- Target 13:** Process at least 95% of employment waivers and employment applications for entrance, promotional and contractual transfers within 30 days by June 30, 2015.
- Target 14:** Train 100% of City departments to use NEOGOV electronic requisition system by June 30, 2013.

- Target 15:** Achieve 100% IT network security by June 30, 2015.
- Target 16:** Network storage/archive capabilities increased by at least 400% by June 30, 2013.
- Target 17:** Increase to 100% the accuracy of processing and securing evidence and property for court purposes by June 30, 2015.
- Target 18:** Achieve at least 82% of contracted IT staff utilization by June 30, 2011.
- Target 19:** Increase the uniformity and equity of real property and personal property assessments by June 30, 2015.
- Target 20:** Achieve 100% compliance with all deadlines set by courts and administrative tribunals.

ECO 5.2 - Outcome: Improve customer satisfaction with City service delivery.

Every City department that engages the public has a responsibility to provide its services in a respectful, efficient, and timely manner and to provide opportunities for citizens to engage in community decision making.

- Target 1:** Increase the number of LUDS and building reviews that meet the 5-day median review by at least 2% by June 30, 2011.
- Target 2:** Increase first time accuracy of information needed for Planning Commission & Board of Zoning Appeal decisions by 2% by June 30, 2012.
- Target 3:** Respond to 100% of pothole service requests within 24 hours.
- Target 4:** Resolve 100% of street maintenance citizen service requests (excluding pothole requests) within 72 hours.
- Target 5:** Respond to 100% of traffic signal malfunctions within 2 hours.
- Target 6:** Complete 100% of accounting, collections, and disbursements within 3 business days of receipt.
- Target 7:** Respond to 100% of street lighting outages within 72 hours of being reported.
- Target 8:** Increase the information available to citizens on the website regarding road closures by June 30, 2012.
- Target 9:** Ensure that 100% of all requests for customer service are completed or forwarded to the appropriate department within 24 hours.

- Target 10:** Increase communications regarding type of City services available and how to access services for non-English speaking residents by June 30, 2015.
- Target 11:** Increase diverse programming and additional language programming by 25% on the Public Access Channel by June 30, 2015.
- Target 12:** Ensure that at least 95% of requests for Encroachment and TOP permits are processed within 5 days by June 30, 2011.
- Target 13:** Reduce the number of complaints received by June 30, 2015.
- Target 14:** Provide 100% of requested Police records within the legally required timeframe.
- Target 15:** Repair emergency watermain breaks and restore service within 6 hours at least 95% of the time.
- Target 16:** 100% income tax refund checks processed within 45 days of receipt and 100% electronic funds transfer (EFT) income tax refunds processed within 30 days of receipt.
- Target 17:** Achieve 100% accuracy on accounting, collections and disbursements entries.

ECO 5.3 - Outcome: Maximize the usable life and/or improve the quality of City property.

As a steward of the environment, the City is also a steward of its facilities and assets. Maintaining the viability of its buildings, lands, and equipment in a timely and efficient manner is environmentally and economically sensible.

- Target 1:** Ensure scheduled maintenance work is completed on time 100% of the time by June 30, 2012.
- Target 2:** Decrease the time needed to make park repairs to less than 48 hours on average by June 30, 2015.

ECO 5.4 - Outcome: Establish and maintain regional partnerships and cooperative relationships.

Regional and local partnerships promote sustainability and sharing of resources and ideas that better serve the public needs, allow for increased emergency resource sharing, improve management of our watershed and natural resources, promote economic efficiencies and increased effectiveness, and provide better educational outcomes for youth.

- Target 1:** Respond to State legislative actions within 24 hours by working with Michigan Municipal League, Grand Valley Metro Council and others.
- Target 2:** Increase ability for sharing security measures and threat information regarding Water System facilities by June 15, 2015.
- Target 3:** Increase the annual cost savings achieved through strategic partnerships and joint service agreements to \$2 million by June 30, 2015.
- Target 4:** Increase the membership of the Community Sustainability Partnership by 10% by June 30, 2012.

ECO 6 VITAL BUSINESS DISTRICTS

ECO 6.1 - Outcome: Ensure downtown Grand Rapids remains a lively, diverse, and healthy regional center.

Downtown Grand Rapids is the region's center for government, commerce, education, the arts, entertainment and health. In recent years, it has also attracted a significant residential population. The strength of our central core is a major factor in our city's economic success, as well as that of the metropolitan region.

- Target 1:** Increase the diversity of business types in the downtown area by June 30, 2015.
- Target 2:** Increase awareness of the availability of accessible, safe, affordable parking options in the downtown area by June 30, 2015.

ECO 6.2 - Outcome: Increase the vitality of neighborhood business districts.

Neighborhood business districts typically serve one or more roles in the community. Traditionally, they provide basic services, such as a pharmacy, hardware store, stationary shop, or bank, to the surrounding residential neighborhood. Sometimes, business districts are destination spots for retail or entertainment. Vital business districts and great neighborhoods go hand-in-hand; one cannot succeed with the success of the other.

- Target 1:** Increase the diversity of business types in neighborhood business districts by June 30, 2015.
- Target 2:** Increase neighborhood vehicle and bike parking options by June 30, 2015.

Target 3: Increase the number of neighborhood Micro-Local Business Enterprises (Micro-LBE's) opening or expanding after receiving technical assistance by 50 by June 30, 2015.

Target 4: Reduce the number of fires in commercial properties in neighborhood business districts by 25% by June 30, 2015.

ECO 6.3 - Outcome: Capitalize on the Grand River area for economic development and people-oriented activities.

As the City's most significant natural asset, the Grand River can and should be a magnet for economic development. Open space and mixed-use development is needed to encourage riverfront investment that creates a variety of people-oriented destinations. Tourism and the City's quality of life would also be enhanced by expanding visibility of the river and improving access along its edges.

Target 1: Increase the riverfront property available for economic development and people-oriented activities by June 30, 2015.

Target 2: Increase public access to and activities on the Grand River by June 30, 2015.

Social



Hillcrest Community Garden

Overview of the Issues

Social equity is an important element of a sustainable community. It means that all citizens have equal access to goods and services, education, and resources that enable people to have a high quality of life. Public institutions are to provide fair, just and equitable distribution of public services, while promoting fairness, justice and equity in the formation of public policy. It allows for full participation in the cultural and political life of the community, including meeting basic fundamental needs.

Social capital is an important element of social equity whereby citizens develop cohesion and connectedness. In order for a community to flourish, social capital is essential and requires a willingness to engage in collective civic activities. This is accomplished through trust, mutual understanding, and shared values. Thus, developing social capital and working cooperatively in a community go hand in hand.

The Grand Rapids Response

Our area is widely known and respected for the ability to forge public-private partnerships to accomplish amazing things. The City has worked to provide youth with enrichment, leadership and learning opportunities to ensure they are ready for college, work and life. We value, and actively participate in critical community collaborations to address issues of poverty, affordable housing, and childhood lead poisoning.

As a city, Grand Rapids has committed to a number of outcomes to promote diversity, inclusion and nondiscrimination, civic engagement, affordable housing and personal income growth, education, and public safety. Likewise, equitable access to parks, Grand River recreational opportunities, community gardens, and farmers markets all help to ensure the social health of the city. These outcomes are addressed in the following section, along with measurable targets of our progress toward meeting these outcomes.

SOC 1 GREAT NEIGHBORHOODS

SOC 1.1 - Outcome: Increase housing choices for all residents and decrease homelessness.

Great neighborhoods are the foundation of a great city, and housing is the single most important component of great neighborhoods. Housing choices is about providing housing for people of different ages, income levels and abilities. It is about high-quality design and construction, maintenance and improvements to the existing housing stock, alternatives to single-family houses, downtown housing and housing in non-traditional environments, affordability, mixed-income neighborhoods, and housing for special needs populations such as older adults and persons with disabilities.

- Target 1:** Increase access to permanent housing by June 30, 2015.
- Target 2:** Decrease the number of residents experiencing housing related legal matters by June 30, 2015.
- Target 3:** Decrease the number of foreclosures by June 30, 2015.
- Target 4:** Increase the number of affordable housing units by 200 by June 30, 2015.
- Target 5:** Increase the number of rehabilitated and/or repaired housing units by at least 1,800 by June 30, 2015.
- Target 6:** Increase the number of mixed income housing developments by June 30, 2015.
- Target 7:** Increase affordability of housing for at least 600 households by June 30, 2015.
- Target 8:** Reduce the number of shelter beds in proportion to the increase in available and affordable permanent housing units by June 30, 2015.

SOC 1.2 - Outcome: Ensure compliance with City ordinances and building, housing, and nuisance codes.

Great neighborhoods are safe, clean, and attractive places. Toward this end, the City has a responsibility to help ensure that the built environment is safe and sanitary, and that property owners are held accountable for the condition of their property. This is accomplished through a variety of code enforcement efforts, from rental housing certifications to housing code complaints to pro-active nuisance (weeds and trash) surveys. Code compliance efforts are vital to preserving the existing housing infrastructure and to maintaining the quality of our great neighborhoods.

- Target 1:** Increase community involvement in neighborhood code enforcement by June 30, 2012.

- Target 2:** At least 95% of multi-family and 75% of two-family rental dwellings will be certified to meet housing code standards by June 30, 2015.
- Target 3:** 100% of trash and yard complaint and nuisance violation cases will be brought into compliance annually.
- Target 4:** At least 75% of housing code violation cases will be brought into compliance annually.
- Target 5:** 100% of abandoned properties will be monitored and secured within 7 days
- Target 6:** Increase Fire Code compliance to at least 80% upon inspection by June 30, 2015.
- Target 7:** Increase the number of residential sprinkler and fire alarms systems in new or rehabbed residential properties by June 30, 2015.
- Target 8:** 100% of sidewalk snow removal complaints will be abated within 72 hours.
- Target 9:** 100% of abandoned and inoperable vehicle and equipment complaints will be resolved within 48 hours.
- Target 10:** 100% of businesses licensed by the City will have current licenses.

SOC 1.3 - Outcome: Ensure diversity, inclusion and nondiscrimination.

Organizations which tie diversity and inclusion to their business strategy tend to increase performance, productivity and customer satisfaction. It is the City's intent to create an environment where differences are recognized, understood, appreciated, and leveraged, and where all can perform to their full potential. The City is committed to assuring that 100% of fair housing, ADA, CRC, and other citizen complaints are investigated and resolved within their prescribed timelines, that 100% of all City employment opportunities posted for external hire are advertised in diverse media sources and that the voices of youth and other sectors of the community are represented in City policy and decision making.

- Target 1:** Reduce the number of fair housing violations by June 30, 2015.
- Target 2:** Increase the diversity (age, gender, race, ethnicity, socio-economic, etc.) on City boards and commissions by June 30, 2015.
- Target 3:** Increase opportunities for employees to participate in educational activities regarding diversity and inclusion by June 30, 2015.
- Target 4:** Increase the engagement of citizens in the City's diversity initiatives by 25% by June 30, 2015.

Target 5: Increase exposure of diverse populations to the services offered by the City by 25%, by June 30, 2015.

Target 6: Increase the number of ADA curb ramps by at least 30 by June 30, 2011.

SOC 2 STRONG EDUCATION, ARTS, & COMMUNITY

SOC 2.1 - Outcome: Increase education attainment.

It is generally accepted that the higher one's education level, the more competitive he or she will be in the job market. Indeed, the level of education directly impacts a person's potential to earn more money, live healthier lifestyles and enhance their quality of life. Conversely, lack of education is associated with poverty and health disparities that diminish quality of life. Not only does someone with an advanced degree make more money at the beginning of their career, but the extent to which their earnings increase over time is greater. Establishing a strong learning foundation at a young age is critical for high educational attainment. CEO's for Cities has determined that a 1% increase in the number of residents who have attained a bachelors degree or higher generates a \$1 billion increase in personal income for the 9-county West Michigan Region.

- Target 1:** Increase opportunities for high school students to learn about the educational requirements for working in municipal government by June 30, 2015.
- Target 2:** At least 40% of all after school and playground participants 8 years and older, who attend three or more days a week, will demonstrate gains in at least five of the nine identified performance indicators by June 30, 2015.
- Target 3:** Increase the number of city youth involved with after school and job readiness programs by June 30, 2015.

SOC 2.2 - Outcome: Increase volunteerism.

Volunteering is the practice of people working on behalf of others or a particular cause without payment for their time and services. Volunteering is generally considered an altruistic activity, intended to promote good or improve human quality of life. People also volunteer for their own skill development, to meet others, to make contacts for possible employment, to have fun, and a variety of other reasons. The City is committed to providing mentoring, coaching and other positive volunteer opportunities to youth, residents and businesses, and City employees in order to create a positive community atmosphere.

- Target 1:** Increase the number of employees providing mentoring/coaching at the two youth centers and Camp O'Malley by June 30, 2015.
- Target 2:** Increase the number of students mentored by City employees by June 30, 2015.
- Target 3:** Increase the volunteer opportunities for residents and businesses to assist with providing services (park services, code enforcement, etc.) by June 30, 2012.

SOC 2.3 - Outcome: Increase access to arts and entertainment opportunities.

The presence of art experiences is an essential component of an advanced society and community with a high quality of life. Visual and performing arts allow viewers, artists, and performers to creatively express themselves and create a forum for constructive dialogue. The practice of artistic creativity leads to productive problem-solving skills that are translatable to other disciplines and lead to a community that is aware of the need to create and continually evolve.

- Target 1:** Increase the accessibility to City venues and resources for special events, festivals, artists, and film productions by June 30, 2015.
- Target 2:** Increase the opportunities for art experiences for residents and visitors by June 30, 2015.
- Target 3:** Increase the City's art collection while increasing and maintaining the standard of artistic quality of the collection and with no negative financial impact to the City by June 30, 2015.

SOC 3 CIVIC ENGAGEMENT

SOC 3.1 - Outcome: Increase access to and opportunities for civic engagement and community based leadership.

When citizens have the opportunity to become fully engaged and involved in local government they become empowered to call attention to and help resolve critical issues affecting their community. By providing equal access, necessary tools, and user-friendly technology, citizens will have increased opportunities to participate in their government and community.

- Target 1:** Increase voter registration and participation by June 30, 2015.
- Target 2:** Increase availability of information through website, media, social media, etc., regarding access to City services by June 30, 2015.
- Target 3:** Increase the number of youth engaged in City projects by at least 1,000, by June 30, 2015.
- Target 4:** Increase the number of residents and businesses engaged in City projects by June 30, 2015.
- Target 5:** Increase the availability of information regarding opportunities for participation on City boards and commissions by June 30, 2015.
- Target 6:** Increase information available on City projects and opportunities for citizen input on City projects by June 30, 2011.

SOC 4 HEALTHY LIFESTYLES AND HEALTHY ENVIRONMENTS

SOC 4.1 - Outcome: Improve access to local food sources.

Farmers' markets and community gardens have the potential to yield significant environmental, economic and quality of life benefits – from reducing vehicle miles traveled to distribute and access food, to providing income to urban farmers and capturing food expenditures in the local economy, to promoting healthy eating and providing opportunities for exercise and recreation.

Target 1: Increase access for development of community gardens by June 30, 2015.

Target 2: Improve access and availability of farmers' markets throughout the city by June 30, 2015.

SOC 4.2 - Outcome: Increase and maintain human health & wellness.

Many definitions of health exist. Most definitions consider health as an outcome—the result of actions to produce it, such as good nutrition, immunization to prevent disease, or medical treatment to cure disease. The *American Heritage Dictionary* defines health as fixed and measurable—"the overall condition of an organism at a given time." However, health also may be viewed as the active process used by individuals and communities to adapt to ever-changing environments. In 1948, the Constitution of the World Health Organization (WHO) defined health as "a state of complete physical, mental, and social well-being and not merely the absence of disease and infirmity." This still widely used definition is broader and more positive than simply defining health as the absence of illness or disability. Complex relationships exist between physical health, mental health, socioeconomic status, and the environment. Defining and measuring health as well as disability must therefore take into account these complex relationships.

Target 1: Decrease the number of children with toxic blood levels contributed to by lead paint by at least 50% by June 30, 2012.

Target 2: Increase the wellness of City employees and their families.

SOC 4.3 - Outcome: Increase availability of recreational programs/facilities.

Americans are confronted with a number of serious health and social issues - obesity, diabetes, depression and suicide to name a few. The trend towards a sedentary lifestyle is recognized as a major contributor towards many health and social issues. With the increased awareness of these issues, park and recreation professionals, policy makers, health care providers, public safety officers and educators need to better understand the benefits that park and recreation lands, facilities and programs may play in addressing these concerns. Physical activity must be fun, safe and accessible to address these alarming health trends. Recreation opportunities need to be made more available while actively promoting the link between parks and recreation and better mental, physical and societal health. (excerpted from *The Health and Social Benefits of Recreation*, © 2005 by California State Parks.)

Target 1: Add 5 new facilities, 3 of which will be the size of a gymnasium, where recreation programs can be offered by June 30, 2012.

- Target 2:** Increase the number of people participating in recreation programming by at least 30% by June 30, 2013.
- Target 3:** Increase by at least 10% the number of children who learn how to swim by June 30, 2012.
- Target 4:** Increase by at least 5% the number of open swim visits by June 30, 2012.
- Target 5:** Increase the number of youth participating in Boys and Girls Club/GRYC by 20% by June 30, 2015.

SOC 5 PUBLIC SAFETY

SOC 5.1 - Outcome: Reduce the occurrence of crime.

Police protection is a core service provided by local government and crime reduction is perhaps the best measure of success. It is essential - especially in our primarily underrepresented and low-income areas - to ensure we live in a place where we are protected in our homes, and can travel, conduct business, and enjoy a high quality of life without fear for our personal safety. As a vital service, it is imperative that the delivery of these services be targeted effectively and produced in the most cost efficient manner possible.

- Target 1:** Reduce the number of Part 1 offenses by 12% by June 30, 2015.
- Target 2:** Reduce the number of Part 2 offenses by 30% by June 30, 2015.
- Target 3:** Reduce the number of hate crimes by 20% by June 30, 2015.
- Target 4:** Decrease the occurrence of graffiti in the city by 7% by June 30, 2015.

SOC 5.2 - Outcome: Reduce the loss of life and property from fire and emergency medical calls.

Fire protection is a core service provided by local government, and the response time to fire and emergency medical calls is an important measure of success. As a vital service, it is imperative that the delivery of these services be targeted effectively and produced in the most cost efficient manner possible.

- Target 1:** Respond within 6.5 minutes at least 90% of the time for the first arriving fire company to each fire call.
- Target 2:** Respond within 6.5 minutes at least 85% of the time for Priority 1 emergency medical calls.

- Target 3:** Respond within 10.5 minutes at least 85% of the time for Priority 2 emergency medical calls.
- Target 4:** Sufficient level of fire personnel on scene within 10.5 minutes at least 90% of the time on a confirmed structure fire incident.
- Target 5:** Increase “Save Rate” for the estimated value of a structure and contents of each fire to 97% by June 30, 2015.
- Target 6:** Zero fire-related deaths.

SOC 5.3 - Outcome: Ensure capacity for responding to emergencies and disasters.

The public has come to rely on police and fire services to provide an effective, coordinated response to natural disasters, emergencies of all kinds, and other threats to human health and safety, regardless of scope or complexity. As a vital service, it is imperative that the delivery of these services be targeted effectively and produced in the most cost efficient manner possible.

- Target 1:** Increase the City’s wireless internet capacity by June, 30, 2015.
- Target 2:** All required City employees in the Incident Command System (ICS) will be trained annually for federal National Incident Management System (NIMS) compliancy.
- Target 3:** Educate Board members and staff of all Neighborhood Associations on personal, family, and business “All Hazards Emergency Preparedness” by June 30, 2015.

SOC 5.4 - Outcome: Increase crime prevention, neighborhood public safety, and neighborhood-based leadership or involvement.

Great neighborhoods are places where people are protected from the threat of crime. While arrests and prosecutions of crimes are critical, so is the prevention of crime. For a neighborhood to thrive, its residents must feel safe in their homes and on their sidewalks and streets. Residents must be empowered through leadership development and opportunities to resolve problems, help one another, and provide a neighborly environment.

- Target 1:** Increase by at least 5% the public safety issues successfully resolved by June 30, 2015.
- Target 2:** Increase by at least 5% the neighborhood conditions (safety and/or appearance) successfully resolved by June 30, 2015.
- Target 3:** Increase by at least 5% the neighborhood stakeholders involved in resolving neighborhood issues by June 30, 2015.
- Target 4:** Every active Neighborhood Association will have a Fire Department advocate by June 30, 2015.
- Target 5:** At least one neighborhood association will participate in the “In Home Fire Safety Inspection” initiative by June 30, 2015.

Environmental



*Rain Garden at Grand Rapids'
Wastewater Treatment Plant*

Overview of the Issues

It is estimated that 50% of the world's population now lives in cities. Cities are major contributors to greenhouse gas emissions (GHG) and global warming. Indeed, carbon dioxide emissions in the United States increased by 20% from 1990 – 2004. The industrial sector accounts for the largest share of emissions (~36%), followed closely by transportation (~29%). The residential and commercial sectors are also major contributors due to their relatively large share of electricity consumption.

Furthermore, it is generally recognized that cities can be 3 – 4 degrees hotter than their surrounding suburban and rural areas. This “heat island effect” is caused by large amounts of pavement, a concentration of vehicle emissions, and decreased tree canopy. This effect results in additional energy usage (for cooling), compromised human health (respiratory ailments), and impaired water quality (stormwater runoff).

The Grand Rapids Response

We know how to counteract the effects of GHG and global warming: energy conservation, reuse and recycling of materials, public transit, bicycling, pedestrian friendly neighborhoods and streets, trees, “green buildings,” and more. We know our efforts will be rewarded with a higher quality of life and a cleaner and greener community. Grand Rapids citizens care about the environment. Throughout the Green Grand Rapids planning process in 2008 – 2009, citizens have made it clear how important it is to have a city with a thriving Grand River and an abundance of trees and parks and community gardens. Citizens have also advocated for a bicycle-friendly city with alternatives to automobile travel, where “complete streets” are built with all users in mind, regardless of the mode of transportation or age or ability.

As a city, Grand Rapids has committed to a number of outcomes to promote the integrity of the natural environment. They include energy reduction, climate protection, improved environmental quality and natural systems, as well as smart sustainable land use, urban design, and transportation. These outcomes are addressed in the following section, along with measurable targets of our progress toward meeting these outcomes.

ENV 1. ENERGY AND CLIMATE PROTECTION

ENV 1.1 - Outcome: Reduce greenhouse gas emissions (carbon footprint) and impact on climate change.

Climate change is a significant threat to our society. Carbon dioxide collects in the atmosphere, trapping the sun's heat, causing our planet to warm. Vehicles and coal-burning power plants are the largest sources of carbon dioxide in the United States. Poor air quality resulting from car and truck emissions and other air pollutants contributes to health problems such as asthma, lung disease and heart disease.

- Target 1:** Meet the obligations of the US Mayors Climate Protection Agreement (<http://usmayors.org/climateprotection/agreement.htm>) for greenhouse gas emissions reductions by June 30, 2013.
- Target 2:** Reduce parking exit time by 10% by June 30, 2011.
- Target 3:** Reduce total direct and indirect CO₂ emissions by 10,000 metric tons by June 30, 2013.
- Target 4:** Increase miles of on-street bike lanes to 100 miles by June 30, 2014.
- Target 5:** Develop 4 miles of new sidewalks by June 30, 2012.
- Target 6:** Increase the number of Type 1 Connector Trails to 12 miles by June 30, 2013.
- Target 7:** Add ¼ mile of new sidewalks on major or regional streets by June 30, 2011.
- Target 8:** Increase the number of college/university students using the Downtown Area Shuttle (DASH) buses by 10% by June 30, 2015.
- Target 9:** Decrease the total vehicle miles traveled by City employees by at least 10% by June 30, 2015.
- Target 10:** Increase the number of employees using the City/County ride share program by at least 5% by June 30, 2015.
- Target 11:** Increase the mix of alternate fuel vehicles by at least 5% per year to achieve 25% of total inventory by June 30, 2015.
- Target 12:** Ensure air quality levels are monitored and reported in compliance with our agreement with the Michigan Department of Natural Resources and Environment (MDNRE).

ENV 1.2 - Outcome: Reduce energy demand and fossil fuel consumption.

Movement toward energy independence is essential for long-term national security, integrity of the environment, and climate protection. Aggressive efforts are needed to substantially reduce overall non-renewable energy usage and rising energy costs. Renewable energy sources (solar electric, wind, geothermal, biomass, and small and low-impact hydro) can be used to produce electricity with fewer environmental impacts.

- Target 1:** Reduce the City's annual consumption of gasoline and diesel fuel to 450,000 gallons by June 30, 2013.
- Target 2:** Reduce the City's annual electrical usage to 103,000 MWh by June 30, 2013
- Target 3:** Reduce the City's annual consumption of natural gas to 128,000 Mcf by June 30, 2013.
- Target 4:** Achieve at least 30% of energy use from renewable sources such as hydro, wind, solar, and geothermal by June 30, 2013.
- Target 5:** Increase energy efficiency and conservation of City facilities by at least 10% by June 30, 2015.

ENV 2. ENVIRONMENTAL QUALITY AND NATURAL SYSTEMS

ENV 2.1 - Outcome: Maintain an adequate and safe water supply.

Grand Rapids is blessed with a rich supply of water from Lake Michigan. Yet the transmission and treatment of this water remains a costly endeavor. The City must remain vigilant in preserving this valuable resource and ensuring high-quality drinking water for its residents and subscriber communities. By encouraging reduced consumption, we can decrease the amount of pollutants that return to our surface waters and discharge to our sewer systems.

- Target 1:** Average final effluent levels at least 10% lower than the maximum allowed by the Wastewater Treatment Plant's National Pollutant Discharge Elimination System (NPDES) .
- Target 2:** Reduce the annual customer consumption of water provided by the City's Water System by at least 3% by June 30, 2013.
- Target 3:** Meet or exceed 100% of federal and state drinking water standards with no violations.
- Target 4:** Increase reuse of captured water and/or "gray water" by June 30, 2015.
- Target 5:** 100% compliance with residential backflow prevention program in each zone surveyed annually.
- Target 6:** 100% compliance with commercial and industrial backflow prevention program annually.

Target 7: 100% of water services and sanitary laterals constructed per local and state codes.

Target 8: Increase access to programs for properly managing and disposing of Pharmaceuticals and Personal Care Products (PPCPs) by June 30, 2013.

ENV 2.2 - Outcome: Improve the quality of the Grand River and its tributaries.

The Grand River is the city's single most precious natural resource. It provides a site for economic development and recreation as well as important ecological processes that support fish populations, vegetation, wetlands, and birdlife. The Grand River and the areas surrounding it provide a natural method of stormwater containment during the spring thaw and significant rain events.

Target 1: Achieve 100% compliance with NPDES permit requirements.

Target 2: Achieve water quality index of 70 or higher on Grand River.

Target 3: Achieve 100% compliance with Stormwater Pollution Prevention Initiative (SWPPI), Public Education Program (PEP), and Illicit Discharge Elimination Program (IDEP) permits.

Target 4: Reduce wastewater flow by at least 5% by 2014.

Target 5: Eliminate three of the remaining seven Combined Sewer Overflow points by June 30, 2015.

Target 6: Increase the number and square footage of green roofs within the city by June 30, 2015.

Target 7: Reduce stormwater discharge by at least 50,000 gallons per rain event by June 30, 2013.

Target 8: Reduce road salt consumption by at least 25% by June 30, 2015.

Target 9: At least 5% of new roads to be constructed of pervious pavement by June 30, 2015.

ENV 2.3 - Outcome: Protect and maintain healthy ecosystems and habitat.

Urban environments such as Grand Rapids suffer from the heat island effect, wherein the streets, parking lots and roof tops retain heat and elevate air temperatures. Waste heat from automobiles, air conditioning, industry, and other sources also contributes to urban heat. The result is that cities are warmer than surrounding rural areas. A significant and cost effective countermeasure is vegetation, particularly trees and open space plantings. Trees also provide environments for small wildlife and birds.

Target 1: Increase the percentage of tree canopy in the city to at least 37.5% by June 30, 2015.

- Target 2:** Increase the percentage of low-maintenance grasses and native plants used in landscaping throughout the city by at least 25% by June 30, 2015.
- Target 3:** Increase the diversity of tree species planted in the City by at least 25% by June 30, 2013.
- Target 4:** Increase the participation in the Adopt a Park Program by at least 50% by June 30, 2011.

ENV 2.4 - Outcome: Reuse and recycle; and reduce waste sent to landfills.

Not only are landfills leading contributors to climate change by emitting large amounts of methane gas, they also pollute groundwater, waste precious resources and require a great deal of energy and money to manage. The City must continue its efforts to expand reuse and recycling opportunities, as well as composting of yard waste.

- Target 1:** Increase participation in recycling to at least 45,000 households by June 30, 2013.
- Target 2:** Increase the number of households composting yard waste by at least 10% by June 30, 2012.
- Target 3:** Recycle or reuse 100% of recyclable/reusable City-owned equipment and supplies by June 30, 2015.
- Target 4:** Decrease the number of tons of City's waste diverted to landfills by at least 5% by June 30, 2013.
- Target 5:** Decrease the amount of the City's waste sent to hazardous waste landfills by at least 3% by June 30, 2013.
- Target 6:** Increase the reuse of materials from deconstruction/demolition projects within the city by 15% by June 30, 2015.
- Target 7:** Implement recycling in City owned parks by June 30, 2012.
- Target 8:** Increase residential refuse cart service by at least 10% by June 30, 2012.

ENV 3 LAND USE AND DEVELOPMENT

ENV 3.1 - Outcome: Ensure that sound land uses enhance the natural environment.

New development and substantial redevelopment have the potential to seriously degrade the natural environment. However, where done with sensitivity toward the environment, development can be an effective tool in enhancing the city. This is done by promoting efficient land use, retaining natural resources, and requiring the planting of trees, landscaping and buffer zones. The result is a more aesthetically pleasing environment and a higher quality of life achieved by encouraging wildlife habitats, improving air quality, mitigating climate change, and preserving soil.

Target 1: Achieve 100% compliance with Zoning Ordinance regulations for landscaping, slope and stream protection by June 30, 2012.

Target 2: Increase Land Use Development (LUDS) permit compliance to 100% by June 30, 2015.

ENV 3.2 - Outcome: Ensure quality design and construction of the built environment in accordance with the City's Master Plan and Zoning Ordinance.

The City's Master Plan (http://www.ci.grand-rapids.mi.us/index.pl?page_id=2661) and Zoning Ordinance (http://www.ci.grand-rapids.mi.us/index.pl?page_id=5831) promote quality design, high-intensity mixed-use development, efficient land use, greening of the cityscape, and alternatives to automobile dependence. These principles help reduce urban sprawl, support the integrity of the natural environment, and encourage sustainable economic development in an era of declining energy resources.

Target 1: Increase the percent of all project applications approved without waivers or variances from the Zoning Ordinance to at least 80% by June 30, 2015.

Target 2: 100% of public improvement projects designed in conformance with the City's Master Land Use plans.

Target 3: Increase the number of sustainable building (such as LEED, Green Built, etc.) certified commercial and residential projects in Grand Rapids by 25% by June 30, 2015.

Target 4: Increase the number of sustainable residential (re)development projects by 200 housing/rental units by June 30, 2015.

Target 5: Increase the number of properties restored and protected within the ecological framework plan (Green Grand Rapids) by at least three properties by January 1, 2015.

Target 6: Increase accessibility, aesthetics, and/or other aspects of the streetscapes of two city gateway corridors by June 30, 2015.

Target 7: Increase the number of acres of City-owned park property using low impact design (LID) standards by June 30, 2012.

Target 8: 100% of sidewalk/approach locations constructed/repaired meet City specifications of construction and are safe for pedestrian travel.

ENV3.3 - Outcome: Ensure access to parks and open spaces for all citizens.

In addition to being nice to look at and enjoyable to play in, parks and open spaces have a number of other benefits. Large swaths of greenspace can act as air scrubbers, with plants pulling pollution out of the air and emitting oxygen as a byproduct, and greenspace can also help to regulate the temperature in a city, preventing radical fluctuations which can make urban life unpleasant. Greenspace also provides a natural habitat for animals and helps to preserve the natural environment and the diversity of regional species. Greenspace also helps with water conservation. Urban forest canopies reduce the rate of evaporation, keeping water in a city, and urban wetlands help reduce flooding and manage stormwater runoff. The environmental benefits of greenspace do not generally conflict with human uses, making the choice to prioritize greenspace in city planning much easier.

Target 1: Increase the number of acres of City-owned parks and open space within the city by at least 10% by June 30, 2015.

Target 2: Increase the number of people who live within ¼ mile of a park or open space by at least 10% by June 30, 2015,

Target 3: At least 75% of City-owned facilities and grounds will be ADA compliant by June 30, 2015.

Glossary of Sustainability Terms

Alternative Fuels - Non-petroleum fuels, such as biodiesel, electricity, ethanol, hydrogen, methanol, natural gas, and propane.

Biomass Energy – A type of renewable energy generated by burning wood, agricultural waste, fuel crops, sewage sludge, manure or methane from landfills.

Cap and Trade –A two-part regulatory system in which the “cap” is a government-imposed limit on carbon emissions, and the “trade” is a government-created market to buy and sell greenhouse gas credits. Companies that generate less than the allowed emissions can sell credits allowing others to emit more gases than the cap allows.

Carbon Footprint - Usually stands for a measurement of gaseous emissions that are relevant to climate change and associated with human production or consumption activities.

Carbon Offset – Purchasing greenhouse gas reduction credits from a project elsewhere to neutralize the impact of one's own emissions.

Carbon Neutral - Over its life cycle, a product or process that does not add more carbon dioxide to the atmosphere.

Carbon Sequestration – The removal and storage of carbon from the atmosphere in carbon sinks (such as oceans, forests or soils) through physical or biological processes, such as photosynthesis.

Carpool, Vanpool - Sharing rides to reduce the number of vehicles on the road, especially during typical rush hours.

Climate Change - Sometimes used to refer to all forms of climatic inconsistency, but more often used to imply a significant change from one climatic condition to another. In some cases 'climate change' has been used synonymously with the term 'global warming'.

Compressed Natural Gas (CNG) - An alternative fuel.

Cogeneration - The simultaneous production of heat energy and electricity from the same fuel in the same facility through the capture and recycle of the heat emitted during the electricity generation process.

Compact Fluorescent Lamp (CFL): A spiral-shaped fluorescent lamp that is energy efficient.

Compact Fluorescent Light Bulb – A fluorescent light that has the same shape as an incandescent bulb but is four times more efficient and can last up to 10 times longer.

Conservation - The practice of being conscientious of resources consumed.

Cradle-to-Cradle - A design protocol that advocates the elimination of waste by recycling a material or product into a new or similar product rather than disposing of it at the end of its intended life.

Cradle-to-Grave - A manufacturing model, dating to the onset of the Industrial Revolution, describing the process of disposing of a material or product via landfill, incineration, etc., at the end of its presumed useful life.

Dematerialization - Reducing the total material that goes toward providing benefits to customers. This may be accomplished through greater efficiency, the use of better or more appropriate materials, or by creating a service that produces the same benefit as a product.

Ecological Footprint - A measure of human demand on the Earth's ecosystems. The carbon footprint is an element of the ecological footprint.

Emission - The release of any gas, particle, or vapor into the environment from a commercial, industrial, or residential source including smokestacks, chimneys, and motor vehicles.

Energy Efficiency - The practice of using energy resources in an efficient way so as to require less to be used.

Energy Intensity - The entire amount of energy required to produce a product as a ratio of that product.

Energy Recovery - Simply put, obtaining energy from waste. This is accomplished through a variety of processes, and is also known as "waste-to-energy." Traditionally, this meant burning waste products, but now gasification and anaerobic digestion are also playing a role. Also see waste-to-energy.

Energy Star - A rating system to help consumers compare items that they might purchase.

Environmental Footprint - The environmental impact any company or entity makes as it performs any activity. A footprint is determined by how well raw materials or by-products are (or aren't) absorbed by the surrounding environment.

Environmental Impact - Any change to the environment, good or bad, that wholly or partially results from industrial/manufacturing activities, products or services.

Environmental Impact Areas - Energy consumption, greenhouse gas (CO₂-eq) production, toxicity and natural resources depletion are some of the key environmental impact areas.

Environmental Justice - Aimed at ensuring that people of color, low-income, and indigenous communities are not disproportionately adversely affected by environmental problems, such as climate change, or approaches to address them.

Fossil Fuels –Includes coal, petroleum, and natural gas and can be burned to provide heat that can be used directly, as in home heating, or to produce electricity. They all contain carbon formed through geologic processes over hundreds of millions of years.

Geothermal Power – Uses heat from below the earth's surface to generate electricity with virtually no emissions. Geothermal power plants use subterranean steam or hot water to turn turbines that produce electricity. Geothermal heat pumps are used to heat or cool individual buildings by moving the air through pipes buried in shallow ground where the temperature remains relatively constant.

Global Warming – An increase in the average temperature of the lower atmosphere resulting in climate change. While it can have many different causes, global warming is most commonly associated with human activities that result in the emission of greenhouse gases.

Green - The current word to describe taking measures to use resources wisely, including sustainability considerations.

Green Roof - Covering a rooftop with a garden to keep the surface temperature low.

Greenhouse Effect - The warming of the earth's surface and lower atmosphere as a result of carbon dioxide and water vapor in the atmosphere, which results in an increase in temperature.

Greenhouse Gases – A gas, such as carbon dioxide, methane, nitrous oxide, and ozone, that traps the sun's heat and contributes to global warming. Some greenhouse gases are naturally-occurring and serve to maintain the surface temperature of the earth. When too much greenhouse gas is released into the atmosphere (man-made), then the natural balance is disrupted.

Hybrid Vehicle - A car or other vehicle that uses electricity along with other fuel.

Hydrochlorofluorocarbons (HCFCs) – (also known as halogenated gases) One of the chlorine-containing gases that absorb infrared radiation at wavelengths that would not otherwise be absorbed, making them potent greenhouse gases that may affect global climate change and that also tend to destroy the ozone layer

Hydrogen Cell – An energy conversion device that can efficiently capture and use hydrogen to generate pollution-free power for a variety of applications.

LEED – The Leadership in Energy and Environmental Design (LEED) Green Building Rating System™ is the nationally accepted benchmark for the design, construction, and operation of high performance green buildings.

Life Cycle Analysis (LCA) - The assessment of a product's full environmental costs, from raw materials to final disposal, in terms of consumption of resources, energy and waste - 'from the cradle to the grave.'

Light Emitting Diodes (LEDs) – Highly energy-efficient devices that work by semiconductor rather than heat generation to provide light for up to 35,000 hours or more.

Material Intensity - The total amount of material needed to produce a product as a ratio of that product.

Methane to Electricity – Instead of burning off the gas that accumulates in capped solid waste landfills, the gas is piped into a combustion generator to produce electricity.

Non-renewable Energy - Energy derived from sources that cannot be replenished in a short period of time relative to a human life span. Non-renewable sources of energy are typically divided into two types: fossil fuels and nuclear fuels. Fossil fuels include oil, natural gas, and coal. Nuclear involves uranium.

Organic - Grown using natural forms of pest control and fertilizer.

Peak Oil - The point in time at which global petroleum production reaches a level of maximum output. After this point, the rate of production declines. A well-known definition of this point is Hubbert's Peak, the time when half of the oil that can be recovered has been recovered.

Recycle - The practice of allowing goods to be re-used to extend their life and to keep them out of the landfill. The practice of buying goods made from recycled items.

Renewable Energy - Energy derived from generally renewable resources including hydro, solar, wind and geothermal.

Segregated Waste to Energy – Generates electricity by burning non-toxic municipal waste such as paper, wood, pallets, tree and lawn trimmings.

Solar Photovoltaic (PV) Energy – Direct conversion of sunlight to electricity, producing no emissions. PV panels contain semiconductors such as silicon that collect and absorb solar energy, producing direct current (DC) electricity. An inverter device is used to convert the DC current into alternating current (AC) electricity.

Stormwater - When rain falls on the earth, the water that is not absorbed into the ground travels along roads, parking lots, and driveways, collecting surface pollutants as it flows into rivers, lakes, and other bodies of water.

Sustainability Now a widely accepted definition, the World Commission on Environment and Development in 1987 said sustainability means, "Meeting the needs of the present without compromising the ability of future generations to meet their own needs."

Triple Bottom Line - The idea that economic prosperity, social equity, and environmental quality are equally important.

U.S. Green Building Council - An organization of community leaders who are concerned with building practices that focus on environmentally-friendly materials, protecting ecosystems and biodiversity, improving air and water quality, and conserving natural resources.

Waste-to-Energy - The practice of processing waste products to generate steam, heat, or electricity. Also see energy recovery.

Weatherization - The practice of making homes and buildings more energy efficient. Weatherization reduces heating and cooling bills.

Wind Energy - Turbines, similar to gigantic windmills, capture and convert the natural power of the wind into electricity without producing any emissions.

FY2012 PERSONNEL BY FUND

Fund	FTEs Authorized	FTEs Authorized	FTEs Authorized	VAR
	FY 2010	FY 2011	FY 2012	
61ST DISTRICT COURT	91.25	90.25	90.25	0.00
AUTO PARKING SYSTEM	26.93	20.76	21.75	0.99
BUILDING INSPECTIONS	26.23	22.92	21.97	(0.95)
CEMETERY OPERATING	10.05	4.05	4.70	0.65
COMMUNITY DEVELOPMENT PROGRAM	11.79	10.75	12.00	1.25
COMMUNITY DISPATCH	0.00	51.00	51.00	0.00
DRUG LAW ENFORCEMENT	2.00	2.00	2.00	0.00
ENGINEERING	37.50	40.01	36.81	(3.20)
ECONOMIC DEVELOPMENT CORPORATION	0.00	0.45	0.60	0.15
FACILITIES MANAGEMENT	13.05	11.57	11.57	0.00
FIRE GRANTS	0.00	0.00	17.00	17.00
GENERAL OPERATING	816.42	745.91	705.53	(40.38)
GOLF COURSE	0.00	2.12	1.46	(0.66)
INSURANCE PAYMENT	4.70	4.70	4.70	0.00
HOME INVESTMENT PARTNERSHIP	1.10	0.65	1.15	0.50
INFORMATION TECHNOLOGY	6.55	3.90	3.65	(0.25)
LEAD HAZARD CONTROL/REDUCTION	6.35	5.95	3.02	(2.93)
STREETS - MAJOR & LOCAL	84.60	78.27	73.64	(4.63)
MOTOR EQUIPMENT SYSTEM	33.05	32.58	32.83	0.25
OTHER GRANTS	2.00	4.18	6.50	2.32
PARKS & REC - AFTER SCHOOL PROGRAMS	26.95	16.08	15.56	(0.52)
POLICE GRANTS	0.00	0.00	18.00	18.00
PROPERTY MANAGEMENT	0.78	0.85	0.70	(0.15)
PUBLIC LIBRARY	62.00	116.50	116.50	0.00
REFUSE COLLECTION	61.12	51.19	52.37	1.18
SEWAGE DISPOSAL SYSTEM	118.76	104.64	107.45	2.81
SIDEWALK REPAIR	6.34	5.33	3.92	(1.41)
VEHICLE STORAGE FACILITY	1.00	1.00	1.00	0.00
WATER SUPPLY SYSTEM	192.05	170.04	159.03	(11.02)
	1,642.57	1,597.65	1,576.65	(21.00)
COMPONENT UNITS & OTHER				0.00
PENSION		4.00	4.00	0.00
BROWNFIELD		2.10	2.10	0.00
DDA		3.20	3.20	0.00
SMART ZONE		0.75	0.75	0.00
TIFA		0.05	0.05	0.00
Positions to be eliminated mid-year	(13.00)			0.00
Rounding	0.68			0.00
	1,630.25	1,607.75	1,586.75	(21.00)

FY2012 THREE-YEAR PERSONNEL SUMMARY BY DEPARTMENT

DEPT	FY 2010 End of Year	FY 2011 Adopted Budget	FY 2012 Adopted Budget	Change
A110 Public Library	62.00	116.50	116.50	0.0
A120 Clerk's Office	10.00	9.00	9.00	0.0
A130 Executive	16.00	11.00	11.00	0.0
B210 Community Development	40.77	39.00	41.00	2.0
B220 Public Services	144.00	119.00	116.00	(3.0)
C310 Design and Development	40.23	37.00	37.00	0.0
C320 Engineering	48.00	50.00	42.00	(8.0)
C330 Enterprise Services	388.00	339.00	334.00	(5.0)
D410 Human Resources	16.00	15.00	15.00	0.0
D420 Administrative Services	5.00	5.00	5.00	0.0
E510 Police	402.00	397.00	389.00	(8.0)
E520 Fire	230.00	235.00	235.00	0.0
E530 District Court	91.25	90.25	90.25	0.0
E540 Attorney's Office	17.00	16.00	16.00	0.0
F610 Facilities and Fleet Management	47.00	45.00	45.00	0.0
F620 Fiscal Services	12.00	9.00	10.00	1.0
F630 Technology and Change Management	6.00	5.00	4.00	(1.0)
F640 Treasury	52.00	51.00	52.00	1.0
F650 Comptroller's Office	16.00	15.00	15.00	0.0
Other - Retirement Office	-	4.00	4.00	0.0
Subtotal	1,643.25	1,607.75	1,586.75	(21.0)
Positions to be eliminated mid-year	(13.00)	-	-	
Grand Total	1,630.25	1,607.75	1,586.75	(21.0)

FY2012 PERSONNEL BY BARGAINING UNIT

Unit Code	Unit Name	Authorized 2010	Authorized 2011	Authorized 2012	VAR
61ST	District Court Administration	3.00	2.00	2.00	-
61STHR	District Court Hourly	-	3.50	3.75	0.25
APACITY	Association of Public Administrators	161.00	151.00	149.00	(2.00)
APACOURT	Association of Public Administrators-Court	21.25	19.00	16.50	(2.50)
APPOINT	Appointed Positions	3.00	3.00	3.00	-
CITY	Grand Rapids Employees Independent Union (GREIU)	671.00	586.00	575.00	(11.00)
CITYMNGR	City Manager	1.00	1.00	1.00	-
COMMSUPV	Police - Emergency Communication Supervisors	4.00	5.00	5.00	-
COURT	Court - GREIU	61.00	58.00	59.50	1.50
COURTPT	Court - Part Time Positions	-	1.75	1.50	(0.25)
ELECTED	Elected Officials	8.00	8.00	8.00	-
EXECPLAN	Executive Pension Plan	31.00	33.00	35.00	2.00
IAFF	International Association of Fire Fighters	222.00	229.00	228.00	(1.00)
JUDGE	District Court - Judges	6.00	6.00	6.00	-
LIBRMGT	Library Management	6.00	6.00	6.00	-
LIBRPAGE	Library Pages	-	18.50	18.50	-
LIBRPT	Library Permanent Part Time	-	37.00	38.00	1.00
LIBRR&F	Library Rank & File	43.00	43.00	42.00	(1.00)
LIBRSUPV	Library Supervisors	13.00	12.00	12.00	-
MGTONON	Management - Non-represented	17.00	17.00	14.00	(3.00)
PENSION	Pension	1.00	1.00	1.00	-
POLC1	Police - Officers & Sergeants	301.00	292.00	284.00	(8.00)
POLC2	Police - Crime Scene Technicians/Latent Print Examiners	11.00	9.00	9.00	-
POLC4	Police - Emergency Communication Officers	35.00	45.00	45.00	-
POLC5	Police - Command	24.00	21.00	22.00	1.00
TBD	To Be Determined	-	-	2.00	2.00
		1,643.25	1,607.75	1,586.75	(21.00)
	Positions to be eliminated mid-year	(13.00)	-	-	
		1,630.25	1,607.75	1,586.75	(21.00)

**APPENDIX I
SUMMARY OF POSITION CHANGES - FY2011 to FY2012**

POSITIONS THAT WERE ELIMINATED:

Deputy Clerk Supervisor	1.00	District Court
Draftsperson I / II	3.00	Engineering
Engineering Assistant I	1.00	Engineering
Engineering Services Administrator	1.00	Engineering
Facilities Project Engineering Coordinator	1.00	Engineering
Senior Project Engineer	1.00	Engineering
Waste Water Plant Operator I / II	1.00	Environmental Services
Lineworker I / II	1.00	Environmental Services-Streets Fund
Budget Analyst - Specialty Level A	1.00	Fiscal Budget
Maintenance Assistant I / II	2.00	Major Streets
Custodian	.50	Library
Police Desk Officer	8.00	Police
Storekeeper II	1.00	Refuse
Administrative Analyst I	1.00	Sidewalk
Office Assistant II	1.00	Sidewalks
Assistant Water System Mechanic	1.00	Water
Financial Assistant I	1.00	Water
Financial Assistant II	1.00	Water
Laboratory Technician I / II	1.00	Water
Water Plant Operator I / II	1.00	Water
Water System Mechanic	2.00	Water
	<u>31.50</u>	

POSITION CHANGES/SUBSTITUTIONS:

Accountant I	1.00	Replaced by Police Financial Coordinator
Assistant City Attorney II	1.00	Replaced by Assistant City Attorney I
Assistant Fire Training Supervisor	1.00	Replaced by Fire Captain - Training
Deputy Court Clerk II	1.00	Reclassified to Court Administrative Assistant
Custodian	1.00	Replace with 0.50 Public Works Maintenance Worker
Customer Services Specialist	1.00	Replaced with Cashier I
Deputy Clerk Supervisor	1.00	Replaced by Clerk of the Court
Deputy Court Clerk II	1.00	Reclassified to Administrative Assistant - Financial
Fire Captain	1.00	Replaced by Fire Lt. - Hazardous Materials Planner
Fire Captain	1.00	Replaced by Fire Captain - Fleet Maintenance
Fire Training Supervisor	1.00	Replaced by Fire Chief - Training
Firefighter	1.00	Replaced by Fire Lieutenant
Firefighter	1.00	Replaced by EMS Coordinator
Firefighter	1.00	Replaced by IT Specialist
Hydraulic Engineer	1.00	Replaced with Project Engineer
Income Tax Examiner	1.00	Replaced by Administrative Analyst - Accounting
Library Clerical Aide I	.50	Replaced by Library Assistant II -Part-time @ 0.50
Library Communications Manager	1.00	Replace with Library Marketing and Communications Mgr.
Office Assistant I	1.00	Reclassified to OAll
Office Assistant III	1.00	Replaced with Customer Service Specialist
Parking Facility Attendant I	1.00	Replaced with Custodian Crew Leader
Parking Facility Attendant I	1.00	Replaced with Custodian
Personal Property Tax Auditor	1.00	Reclassified to Tax Auditor
Police Sergeant	1.00	Replaced by Lieutenant
Real Property Appraiser I & II	2.00	Reclassified to Real & Personal Property Appraiser I & II
Real Property Appraiser III	3.00	Reclassified to Real & Personal Property Appraiser I & II
Secretary to the Deputy CM	1.00	Reclassified to Administrative Services Officer I
Sewer Maintenance Worker I	3.00	Reclassified to Collection System Asset Technicians
Sewer Maintenance Worker II	8.00	Reclassified to Collection System Asset Technicians
Waste Water Lab Superintendent	1.00	Reclassified to Environmental Assessment Supervisor
Administrative Analyst I	1.00	Reclassified to Administrative Services Officer II

NEW POSITIONS AUTHORIZED:

Community Development Assistant	1.00	Community Development-Other Grants Fund
Contract Administrator	1.00	Community Development-Other Grants Fund
Custodian	1.00	Parking
Deputy Financial Officer	1.00	Fiscal Services
Financial Analyst	1.00	Income Tax
Office Assistant III	2.00	Water
Library Page	.50	Library
Project Engineer	1.00	Engineering
Signals Electronics Technician I	1.00	Traffic Safety-Major Streets
Work Crew Supervisor	1.00	District Court
	<u>10.50</u>	

POSITIONS WHERE HOME BASE WAS MOVED:

Administrative Analyst I	1.00	Moved from CDBG Fund to General Fund as Grant Writer
Administrative Analyst I	1.00	Moved from Major Streets Fund to Refuse Fund
Administrative Secretary	1.00	Moved from Technology & Change Management to Facilities
Carpenter	1.00	Moved from After School Division to Parks Division
Collection System Asset Technician	2.00	Moved from Stormwater (Streets Funds) to Sewer Fund
Collection System Asset Technician	1.00	Moved from Sewer Fund to Local Streets (was Sewer Maint Worker I)
Engineering Assistant I	1.00	Moved from Sewer Fund to General Operating Fund
Equipment Operator I / II	1.00	Moved from Major Streets Division to Refuse Division
Financial Analyst	1.00	Moved from Environmental Services to Water Division
Financial Analyst	1.00	Moved from Facilities Division to Fiscal Administration
Financial Assistant I	1.00	Moved from Cemetery Division to Parks Division
Financial Assistant I	1.00	Moved from Water Division to Environmental Services
Financial Assistant II	1.00	Moved from Facilities Division to Motor Equipment
Firefighter	17.00	Moved from General Operating Fund to Fire Grants Fund
Forester	1.00	Moved from Streets Division to Parks Division
Groundskeeper I / II	1.00	Moved from Parks Division to Cemetery Division
Groundskeeper III	2.00	Moved from Parks Division to Cemetery Division
Line Foreperson	2.00	Moved from Major Streets Fund to General Operating Fund
Lineworker I / II	1.00	Moved from Major Streets Fund to General Operating Fund
Managing Director	1.00	Moved from Environmental Services to Parking Division
Office Assistant I	1.00	Moved from General Fund to Major Streets Fund
Project Engineer	1.00	Moved from Water Fund to General Operating Fund
Public Services Director	1.00	Moved from Major Streets Division to Parks Division
Public Services Supervisor	1.00	Moved to Parks Division from Refuse Division
Sewer Maintenance Worker I	2.00	Moved from Sewer Fund to Local Streets Fund
Streets & Sanitation Crew Leader	1.00	Moved from Major Streets Division to Local Streets
Streets & Sanitation Crew Leader	1.00	Moved from Major Streets Division to Refuse Division
Tree Trimmer I	2.00	Moved from Major Streets to Parks Division
Tree Trimmer I	2.00	Moved from Local Streets to Parks Division
Tree Trimmer II	2.00	Moved from Major Streets to Parks Division
Tree Trimmer II	2.00	Moved from Local Streets to Parks Division
Utility Financial Officer	1.00	Moved from Environmental Services to Water Division

APPENDIX I

Group / Department Org / Fund		Bargaining	FY 2011	FY 2012		FY 2012
Position Titles	Range	Unit	Authorized	Authorized	VARIANCE	FTEs Charged
A. "OTHER" GROUP						
LIBRARY DEPARTMENT (A110)						
PUBLIC LIBRARY FUND						
Assistant Library Director	8I	LIBMGT	1.00	1.00	.00	1.00
Custodian	10G	LIB R&F	5.00	4.00	(1.00)	4.00
Executive Administrative Assistant	3I	LIBMGT	1.00	1.00	.00	1.00
Financial Assistant I	11G	LIB R&F	1.00	1.00	.00	1.00
Librarian I	21G	LIB R&F	10.00	10.00	.00	10.00
Librarian I - Part Time (at 0.5 FTE's each)	10LPT	LIBRPT	1.00	1.00	.00	1.00
Librarian II - Specialist	22G	LIB R&F	7.00	7.00	.00	7.00
Librarian III - Supervisor	25L	LIB SUPV	6.00	6.00	.00	6.00
Librarian IV - Coordinator	27L	LIB SUPV	3.00	3.00	.00	3.00
Library Assistant II - Part Time (at 0.50 ea)	03LPT	LIBRPT	7.50	8.00	.50	8.00
Library Assistant II - Part Time (at 0.75 ea.)	03LPT	LIBRPT	1.50	1.50	.00	1.50
Library Business Manager	7I	LIBMGT	1.00	1.00	.00	1.00
Library Business Office Administrative Assistant	12LPT	LIBRPT	.75	.75	.00	.75
Library Circulation Services Supervisor	20L	LIB SUPV	1.00	1.00	.00	1.00
Library Clerical Aide I - (at 0.5 ea.)	07LPT	LIBRPT	14.50	14.00	(.50)	14.00
Library Clerical Aide II - Part Time (at 0.50 ea.)	08LPT	LIBRPT	5.50	5.50	.00	5.50
Library Clerical Aide II - Part Time (at 0.75 ea.)	08LPT	LIBRPT	3.00	3.00	.00	3.00
Library Clerk	8G	LIB R&F	1.00	1.00	.00	1.00
Library Communications Assistant	16G	LIB R&F	1.00	1.00	.00	1.00
Library Communications Manager	4I	LIBMGT	1.00	.00	(1.00)	.00
Library Director	9I	LIBMGT	1.00	1.00	.00	1.00
Library Facilities Manager	21L	LIB SUPV	1.00	1.00	.00	1.00
Library Human Resources Manager	7I	LIBMGT	1.00	1.00	.00	1.00
Library Information Systems Assistant	20G	LIB R&F	1.00	1.00	.00	1.00
Library Information Systems Manager	26L	LIB SUPV	1.00	1.00	.00	1.00
Library Marketing & Communications Manager	4I	LIBMGT	.00	1.00	1.00	1.00
Library Network Support Technician	11G	LIB R&F	1.00	1.00	.00	1.00
Library Network Support Technician - Part Time	11LPT	LIBRPT	.75	.75	.00	.75
Library Page (at 0.50 ea)	1LPT	LIB PAGE	18.00	18.50	.50	18.50
Library Web Branch Manager	22G	LIB R&F	1.00	1.00	.00	1.00
Office Assistant I	7G	LIB R&F	7.00	7.00	.00	7.00

APPENDIX I

Group / Department Org / Fund		Bargaining	FY 2011	FY 2012		FY 2012
Position Titles	Range	Unit	Authorized	Authorized	VARIANCE	FTEs Charged
Office Assistant I I	10G	LIB R&F	7.00	7.00	.00	7.00
Office Assistant I I I	12G	LIB R&F	1.00	1.00	.00	1.00
Public Works Maintenance Worker I (at 0.50 ea.)	05LPT	LIBRPT	1.50	2.00	.50	2.00
Public Works Maintenance Worker I (at 0.75 ea.)	05LPT	LIBRPT	1.50	1.50	.00	1.50
TOTAL LIBRARY			116.50	116.50	.00	116.50
CLERK'S DEPARTMENT (A120)						
GENERAL OPERATING FUND						
Administrative Analyst I	11	APA	1.00	1.00	.00	1.00
Administrative Secretary	15A	GREIU	1.00	1.00	.00	1.00
Archivist	23A	GREIU	1.00	1.00	.00	1.00
City Clerk		APPOINT	1.00	1.00	.00	1.00
Deputy City Clerk	17	APA	1.00	1.00	.00	1.00
Licensing Coordinator	21A	GREIU	1.00	1.00	.00	1.00
Office Assistant I I I	12A	GREIU	1.00	1.00	.00	1.00
Office Assistant I V	15A	GREIU	2.00	2.00	.00	2.00
TOTAL CLERK'S DEPARTMENT			9.00	9.00	.00	9.00
EXECUTIVE DEPARTMENT (A130)						
GENERAL OPERATING FUND						
Assistant To The City Manager	20U	EXECPLAN	1.00	1.00	.00	1.00
City Commissioner		ELECTED	6.00	6.00	.00	6.00
City Manager		CITYMNGR	1.00	1.00	.00	1.00
City Mayor		ELECTED	1.00	1.00	.00	1.00
Secretary to the City Manager	9U	MGTNON	1.00	1.00	.00	1.00
Secretary to the Mayor	7U	MGTNON	1.00	1.00	.00	1.00
TOTAL EXECUTIVE DEPARTMENT			11.00	11.00	.00	11.00

APPENDIX I

Group / Department Org / Fund		Bargaining	FY 2011	FY 2012	FY 2012	
Position Titles	Range	Unit	Authorized	Authorized	VARIANCE	FTEs Charged
<u>B. COMMUNITY SERVICES GROUP</u>						
COMMUNITY SERVICES DEPARTMENT (B210)						
COMMUNITY SERVICES - GRANT ACTIVITIES						
GENERAL OPERATING FUND						
Administrative Analyst I (Grant Writer)	11	APA	.00	1.00	1.00	1.00
	Subtotal		.00	1.00	1.00	1.00
OTHER GRANTS FUND						
Administrative Services Officer I	16	APA	.00	.00	.00	.30
Administrative Services Officer II	18	APA	.00	.00	.00	.12
Community Development Assistant	16A	GREIU	.00	1.00	1.00	1.00
Contract Administrator	11	APA	2.00	3.00	1.00	3.00
Financial Assistant II	13A	GREIU	.00	.00	.00	.03
Loan Analyst	12	APA	.00	.00	.00	.05
	Subtotal		2.00	4.00	2.00	4.50
CDBG GRANTS FUND						
Accountant I	21A	GREIU	1.00	1.00	.00	.90
Administrative Aide	4	APA	1.00	1.00	.00	.34
Administrative Analyst I	11	APA	2.00	1.00	(1.00)	1.00
Administrative Services Officer I	16	APA	1.00	1.00	.00	.50
Administrative Services Officer II	18	APA	1.00	1.00	.00	.68
Contract Administrator	11	APA	.00	.00	.00	.40
Contract Compliance Officer	12	APA	1.00	1.00	.00	.90
Financial Assistant II	13A	GREIU	1.00	1.00	.00	.92
Housing Rehab Specialist I	17A	GREIU	2.00	2.00	.00	2.48
Housing Rehab Specialist II	22A	GREIU	1.00	1.00	.00	.60
Housing Rehab Supervisor	14	APA	1.00	1.00	.00	.60
Loan Analyst	12	APA	1.00	1.00	.00	.90
Managing Director	24U	EXECPLAN	1.00	1.00	.00	.28
Office Assistant II	10A	GREIU	2.00	2.00	.00	1.50
	Subtotal		16.00	15.00	(1.00)	12.00
LEAD HAZARD REDUCTION GRANTS FUND						
Accountant I	21A	GREIU	.00	.00	.00	.05
Financial Assistant II	13A	GREIU	.00	.00	.00	.05
Housing Rehab Specialist I	17A	GREIU	2.00	2.00	.00	1.52

APPENDIX I

Group / Department Org / Fund		Bargaining	FY 2011	FY 2012	FY 2012	
Position Titles	Range	Unit	Authorized	Authorized	VARIANCE	FTEs Charged
Housing Rehab Specialist II	22A	GREIU	.00	.00	.00	.40
Housing Rehab Supervisor	14	APA	.00	.00	.00	.40
Loan Analyst	12	APA	.00	.00	.00	.05
Managing Director	24U	EXECPLAN	.00	.00	.00	.05
Office Assistant II	10A	GREIU	.00	.00	.00	.50
Subtotal			2.00	2.00	.00	3.02
HOME INVESTMENT PARTNERSHIP GRANTS FUND						
Accountant I	21A	GREIU	.00	.00	.00	.05
Administrative Services Officer I	16	APA	.00	.00	.00	.20
Administrative Services Officer II	18	APA	.00	.00	.00	.20
Contract Administrator	11	APA	1.00	1.00	.00	.60
Contract Compliance Officer	12	APA	.00	.00	.00	.10
Subtotal			1.00	1.00	.00	1.15
Subtotal			21.00	23.00	2.00	21.67
COMMUNITY SERVICES - OUR COMMUNITY'S CHILDREN						
OTHER GRANTS FUND						
Administrative Aide	4	APA	1.00	1.00	.00	1.00
Administrator - Office Children Youth Families	16	APA	1.00	1.00	.00	1.00
Subtotal			2.00	2.00	.00	2.00
COMMUNITY SERVICES - CODE COMPLIANCE						
GENERAL OPERATING FUND						
Administrative Aide	4	APA	1.00	1.00	.00	.73
Administrative Services Officer II	18	APA	1.00	1.00	.00	.90
Code Compliance Officer II	19A	GREIU	6.00	6.00	.00	5.40
Code Compliance Officer III	22A	GREIU	4.00	4.00	.00	3.60
Code Compliance Supervisor	14	APA	1.00	1.00	.00	.90
Information Systems Coordinator	15	APA	1.00	1.00	.00	.90
Managing Director	24U	EXECPLAN	.00	.00	.00	.35
Office Assistant II	10A	GREIU	2.00	2.00	.00	1.00
Subtotal			16.00	16.00	.00	13.78
REFUSE FUND						
Administrative Aide	4	APA	.00	.00	.00	.10
Administrative Services Officer II	18	APA	.00	.00	.00	.10
Code Compliance Officer II	19A	GREIU	.00	.00	.00	.60

APPENDIX I

Group / Department Org / Fund		Bargaining	FY 2011	FY 2012	FY 2012	
Position Titles	Range	Unit	Authorized	Authorized	VARIANCE	FTEs Charged
Code Compliance Officer I I I	22A	GREIU	.00	.00	.00	.40
Code Compliance Supervisor	14	APA	.00	.00	.00	.10
Information Systems Coordinator	15	APA	.00	.00	.00	.10
Office Assistant I I	10A	GREIU	.00	.00	.00	1.00
Subtotal			.00	.00	.00	2.40
TOTAL COMMUNITY SERVICES DEPT			39.00	41.00	2.00	39.85
PUBLIC SERVICES DEPARTMENT (B220)						
PARKS DIVISION						
PARKS SUBFUND						
Administrative Aide	4	APA	.00	.00	.00	.11
Administrative Analyst I	11	APA	1.00	1.00	.00	.33
Building Maintenance Mechanic I / I I	13A / 16A	GREIU	.00	.00	.00	.00
Carpenter	16A	GREIU	.00	1.00	1.00	.95
Director of Parks and Recreation	23U	EXECPLAN	1.00	1.00	.00	.75
Financial Assistant I	11A	GREIU	.00	1.00	1.00	.23
Financial Assistant I I	13A	GREIU	1.00	1.00	.00	.40
Forester	13	APA	.00	1.00	1.00	.00
Golf Course Manager	10	APA	.00	.00	.00	.20
Greenskeeper	17A	GREIU	.00	.00	.00	.34
Groundskeeper I / I I	9A / 12A	GREIU	4.00	3.00	(1.00)	2.50
Groundskeeper I I I	15A	GREIU	4.00	2.00	(2.00)	2.00
Light Equipment Mechanic	16A	GREIU	1.00	1.00	.00	.40
Managing Director	24U	EXECPLAN	.00	.00	.00	.10
Office Assistant I I	10A	GREIU	1.00	1.00	.00	.66
Office Assistant I I I	12A	GREIU	.00	.00	.00	.10
Public Services Director	23U	EXECPLAN	.00	1.00	1.00	.34
Public Services Supervisor	13	APA	2.00	2.00	.00	.60
Recreation Supervisor	10	APA	1.00	1.00	.00	1.00
Streets & Sanitation Crew Leader	16A	GREIU	.00	.00	.00	.50
Tree Trimmer I	11A	GREIU	.00	4.00	4.00	.00
Tree Trimmer I I	14A	GREIU	.00	4.00	4.00	.00
Subtotal			16.00	25.00	9.00	11.51

APPENDIX I

Group / Department Org / Fund		Bargaining	FY 2011	FY 2012	FY 2012	
Position Titles	Range	Unit	Authorized	Authorized	VARIANCE	FTEs Charged
AFTER SCHOOL SUBFUND						
Carpenter	16A	GREIU	1.00	.00	(1.00)	.05
Recreation Program Coordinator	3	APA	3.00	3.00	.00	3.00
Recreation Services Specialist	10	APA	1.00	1.00	.00	1.00
Subtotal			5.00	4.00	(1.00)	4.05
CEMETERY SUBFUND						
Financial Assistant I	11A	GREIU	.00	.00	.00	.10
Financial Assistant II	13A	GREIU	.00	.00	.00	.10
Groundskeeper I / I I	9A / 12A	GREIU	.00	1.00	1.00	1.50
Groundskeeper I I I	15A	GREIU	.00	2.00	2.00	2.00
Light Equipment Mechanic	16	APA	.00	.00	.00	.40
Public Services Supervisor	13	APA	.00	.00	.00	.60
Subtotal			.00	3.00	3.00	4.70
GOLF COURSE SUBFUND						
Golf Course Manager	10	APA	1.00	1.00	.00	.80
Greenskeeper	17A	GREIU	1.00	1.00	.00	.66
Subtotal			2.00	2.00	.00	1.46
Subtotal Parks Division			23.00	34.00	11.00	21.72
STREETS & SANITATION DIVISION						
MAJOR STREETS FUND						
Administrative Aide	4	APA	.00	.00	.00	.11
Administrative Analyst I	11	APA	1.00	.00	(1.00)	.33
Administrative Services Officer I	16	APA	1.00	1.00	.00	.375
Assistant Public Works Director	20	APA	1.00	1.00	.00	.125
Director of Parks and Recreation	23U	EXECPLAN	.00	.00	.00	.25
Equipment Operator I / I I	10A / 14A	GREIU	7.00	6.00	(1.00)	6.25
Financial Assistant I	11A	GREIU	.00	.00	.00	.33
Financial Assistant II	13A	GREIU	.00	.00	.00	.25
Forester	13	APA	1.00	.00	(1.00)	.40
Information Systems Coordinator	15	APA	1.00	1.00	.00	.25
Light Equipment Mechanic	16A	GREIU	.00	.00	.00	.20
Maintenance Assistant I / I I	7A / 10A	GREIU	13.00	12.00	(1.00)	11.40
Managing Director	24U	EXECPLAN	.00	.00	.00	.11
Office Assistant II	10A	GREIU	1.00	1.00	.00	.66

APPENDIX I

Group / Department Org / Fund		Bargaining	FY 2011	FY 2012		FY 2012
Position Titles	Range	Unit	Authorized	Authorized	VARIANCE	FTEs Charged
Office Assistant I I I	12A	GREIU	1.00	1.00	.00	.25
Public Services Director	23U	EXECPLAN	1.00	.00	(1.00)	.33
Public Services Supervisor	13	APA	2.00	1.00	(1.00)	1.40
Storekeeper I I	14A	GREIU	.00	.00	.00	.00
Streets & Sanitation Crew Leader	16A	GREIU	4.00	2.00	(2.00)	1.80
Tree Trimmer I	11A	GREIU	2.00	.00	(2.00)	1.20
Tree Trimmer I I	14A	GREIU	2.00	.00	(2.00)	1.20
Subtotal			38.00	26.00	(12.00)	27.22
LOCAL STREETS FUND						
Administrative Services Officer I	16	APA	.00	.00	.00	.125
Assistant Public Works Director	20	APA	.00	.00	.00	.375
Equipment Operator I / I I	10A / 14A	GREIU	4.00	4.00	.00	4.25
Forester	13	APA	.00	.00	.00	.60
Information Systems Coordinator	15	APA	.00	.00	.00	.25
Maintenance Assistant I / I I	7A / 10A	GREIU	8.00	8.00	.00	8.10
Office Assistant I I I	12A	GREIU	.00	.00	.00	.25
Public Services Supervisor	13	APA	.00	.00	.00	.40
Safety Technician	10	APA	.00	.00	.00	.17
Storekeeper I I	14A	GREIU	.00	.00	.00	.00
Streets & Sanitation Crew Leader	16A	GREIU	.00	1.00	1.00	.70
Tree Trimmer I	11A	GREIU	2.00	.00	(2.00)	1.80
Tree Trimmer I I	14A	GREIU	2.00	.00	(2.00)	1.80
Subtotal			16.00	13.00	(3.00)	18.82
REFUSE FUND						
Administrative Aide	4	APA	.00	.00	.00	.11
Administrative Analyst I	11	APA	.00	1.00	1.00	1.34
Administrative Services Officer I	16	APA	.00	.00	.00	.50
Assistant Public Works Director	20	APA	.00	.00	.00	.50
Customer Services Specialist	18A	GREIU	1.00	1.00	.00	1.00
Economic Development Coordinator I I	17	APA	.00	.00	.00	.10
Equipment Operator I / I I	10A / 14A	GREIU	5.00	6.00	1.00	5.50
Financial Assistant I	11A	GREIU	1.00	.00	(1.00)	.34
Financial Assistant I I	13A	GREIU	.00	.00	.00	.25
Information Systems Coordinator	15	APA	.00	.00	.00	.50

APPENDIX I

Group / Department Org / Fund		Bargaining	FY 2011	FY 2012		FY 2012
Position Titles	Range	Unit	Authorized	Authorized	VARIANCE	FTEs Charged
Maintenance Assistant I / I I	7A / 10A	GREIU	5.00	4.00	(1.00)	4.50
Managing Director	24U	EXECPLAN	.00	.00	.00	.11
Office Assistant I I	10A	GREIU	.00	.00	.00	.68
Office Assistant I I I	12A	GREIU	.00	.00	.00	.40
Public Services Director	23U	EXECPLAN	.00	.00	.00	.33
Public Services Supervisor	13	APA	.00	1.00	1.00	1.00
Refuse Packer Operator	14A	GREIU	28.00	28.00	.00	28.00
Safety Technician	10	APA	.00	.00	.00	.17
Storekeeper I	12A	GREIU	1.00	1.00	.00	1.00
Storekeeper I I	14A	GREIU	1.00	.00	(1.00)	.00
Streets & Sanitation Crew Leader	16A	GREIU	.00	1.00	1.00	1.00
Tree Trimmer I	11A	GREIU	.00	.00	.00	1.00
Tree Trimmer I I	14A	GREIU	.00	.00	.00	1.00
Subtotal			42.00	43.00	1.00	49.33
Subtotal Streets & Sanitation Division			96.00	82.00	(14.00)	95.37
TOTAL PUBLIC SERVICES DEPARTMENT			119.00	116.00	(3.00)	117.09

C. DESIGN, DEVELOPMENT and ENTERPRISE GROUP

DESIGN & DEVELOPMENT DEPARTMENT (C310)

PLANNING OFFICE-GENERAL OPERATING FUND

Administrative Services Officer I	16	APA	.00	.00	.00	.05
Administrative Services Officer II	18	APA	.00	.00	.00	.05
Deputy City Manager	26U	EXECPLAN	.00	.00	.00	.05
Graphic Illustrator	17A	GREIU	1.00	1.00	.00	1.00
Historic Preservation Specialist	23A	GREIU	1.00	1.00	.00	1.00
Office Assistant I V	15A	GREIU	1.00	1.00	.00	1.00
Planner I / II	20A /23A	GREIU	3.00	3.00	.00	3.00
Planning Director	23U	EXECPLAN	1.00	1.00	.00	1.00
Planning Supervisor	13	APA	1.00	1.00	.00	.67
Sign Inspector	17A	GREIU	1.00	1.00	.00	1.00
Subtotal			9.00	9.00	.00	8.82

APPENDIX I

Group / Department Org / Fund		Bargaining	FY 2011	FY 2012	FY 2012	
Position Titles	Range	Unit	Authorized	Authorized	VARIANCE	FTEs Charged
ECONOMIC DEVELOPMENT OFFICE						
GENERAL OPERATING FUND						
Administrative Services Officer II	18	APA	.00	.00	.00	.02
Deputy City Manager	26U	EXECPLAN	.00	.00	.00	.05
Administrative Services Officer I	16	APA	.00	.00	.00	.05
PROPERTY MGT. FUND						
Economic Development Coordinator I / I / I	14 / 17	APA	1.00	1.00	.00	.60
Economic Development Director	21U	EXECPLAN	1.00	1.00	.00	.10
ECONOMIC DEVELOPMENT FUND						
Administrative Secretary	15A	GREIU	1.00	1.00	.00	.15
Economic Development Coordinator I / I / I	14 / 17	APA	1.00	1.00	.00	.45
Subtotal			<u>4.00</u>	<u>4.00</u>	<u>.00</u>	<u>1.42</u>
NON BUDGETED FUNDS						
DOWNTOWN DEVELOPMENT AUTHORITY - NOT BUDGETED BY CITY						
Administrative Secretary	5U	MGTNON	1.00	1.00	.00	1.00
Debt And Authority Finance Officer	17	APA	.00	.00	.00	.20
Executive Director - D D A	21U	EXECPLAN	1.00	1.00	.00	1.00
Planner I / I / I	20A / 23A	GREIU	1.00	1.00	.00	1.00
Subtotal			<u>3.00</u>	<u>3.00</u>	<u>.00</u>	<u>3.20</u>
TAX INCREMENT FINANCE AUTHORITY - NOT BUDGETED BY CITY						
Debt And Authority Finance Officer	17	APA	.00	.00	.00	.05
Subtotal			<u>.00</u>	<u>.00</u>	<u>.00</u>	<u>.05</u>
BROWNFIELD - NOT BUDGETED BY CITY						
Administrative Secretary	15A	GREIU	.00	.00	.00	.70
Debt And Authority Finance Officer	17	APA	.00	.00	.00	.05
Economic Development Coordinator I / I / I	14 / 17	APA	.00	.00	.00	.70
Economic Development Director	21U	EXECPLAN	.00	.00	.00	.65
Subtotal			<u>.00</u>	<u>.00</u>	<u>.00</u>	<u>2.10</u>
SMARTZONE - NOT BUDGETED BY CITY						
Administrative Secretary	15A	GREIU	.00	.00	.00	.15
Debt And Authority Finance Officer	17	APA	.00	.00	.00	.20
Economic Development Coordinator I / I / I	14 / 17	APA	.00	.00	.00	.15
Economic Development Director	21U	EXECPLAN	.00	.00	.00	.25
Subtotal			<u>.00</u>	<u>.00</u>	<u>.00</u>	<u>.75</u>

APPENDIX I

Group / Department Org / Fund		Bargaining	FY 2011	FY 2012	FY 2012	
Position Titles	Range	Unit	Authorized	Authorized	VARIANCE	FTEs Charged
BUILDING INSPECTION FUND						
Administrative Aide	4	APA	.00	.00	.00	.50
Administrative Services Officer I	16	APA	.00	.00	.00	.10
Administrative Services Officer II	18	APA	.00	.00	.00	.10
Assistant Building Official	14	APA	1.00	1.00	.00	1.00
Building Inspector I	19A	GREIU	4.00	4.00	.00	4.00
Building Inspector II	22A	GREIU	1.00	1.00	.00	1.00
Building Official	14	APA	1.00	1.00	.00	1.00
Customer Services Specialist	18A	GREIU	.00	1.00	1.00	.34
Deputy City Manager	26U	EXECPLAN	.00	.00	.00	.10
Electrical Inspector I	19A	GREIU	4.00	4.00	.00	4.00
Electrical Inspector II	22A	GREIU	1.00	1.00	.00	1.00
Fire Prevention Inspector	3B	IAFF	.00	.00	.00	.50
Information Systems Coordinator	15	APA	1.00	1.00	.00	1.00
Mechanical Inspector I	19A	GREIU	2.00	2.00	.00	2.00
Mechanical Inspector II	22A	GREIU	1.00	1.00	.00	1.00
Office Assistant III	12A	GREIU	2.00	1.00	(1.00)	1.00
Office Assistant IV	15A	GREIU	1.00	1.00	.00	1.00
Planning Supervisor	13	APA	.00	.00	.00	.33
Plumbing Inspector I	19A	GREIU	1.00	1.00	.00	1.00
Plumbing Inspector II	22A	GREIU	1.00	1.00	.00	1.00
Subtotal			21.00	21.00	.00	21.97
TOTAL DESIGN & DEVELOPMENT DEPT			37.00	37.00	.00	38.31
ENGINEERING DEPARTMENT (C320)						
ENGINEERING FUND						
Administrative Analyst I	11	APA	1.00	1.00	.00	1.00
Administrative Analyst I - Accountant	11	APA	1.00	1.00	.00	.99
Administrative Services Officer II	18	APA	.00	.00	.00	.10
Administrative Secretary	15A	GREIU	1.00	1.00	.00	1.00
Assistant City Engineer	22	APA	2.00	2.00	.00	1.75
City Engineer	24U	EXECPLAN	1.00	1.00	.00	.97
Construction Inspection Supervisor	13	APA	4.00	4.00	.00	3.60
Contract Administrator	11	APA	1.00	1.00	.00	1.00

APPENDIX I

Group / Department Org / Fund		Bargaining	FY 2011	FY 2012	FY 2012	
Position Titles	Range	Unit	Authorized	Authorized	VARIANCE	FTEs Charged
Deputy City Manager	26U	EXECPLAN	.00	.00	.00	.10
Draftsperson I / I I	13A / 17A	GREIU	6.00	3.00	(3.00)	3.00
Draftsperson Specialist	20A	GREIU	1.00	1.00	.00	1.00
Engineering Assistant I	16A	GREIU	7.00	6.00	(1.00)	6.00
Engineering Assistant I I	22A	GREIU	2.00	2.00	.00	2.00
Engineering Design Service Supervisor	13	APA	1.00	1.00	.00	1.00
Engineering Office Administrative Specialist	20A	GREIU	1.00	1.00	.00	1.00
Engineering Services Administrator	16	APA	1.00	.00	(1.00)	.00
Facilities Project Engineering Coordinator	18	APA	1.00	.00	(1.00)	.00
Financial Assistant I	11A	GREIU	1.00	1.00	.00	1.00
Financial Assistant I I	13A	GREIU	1.00	1.00	.00	1.00
Land Surveyor	26A	GREIU	1.00	1.00	.00	1.00
Office Assistant I	7A	GREIU	1.00	.00	(1.00)	.00
Office Assistant I I I	12A	GREIU	1.00	2.00	1.00	1.80
Project Engineer	15	APA	2.00	3.00	1.00	3.00
Property Acquisition Officer	22AB	GREIU	1.00	1.00	.00	1.00
Administrative Services Officer I	16	APA	.00	.00	.00	.10
Senior Project Engineer	17	APA	3.00	2.00	(1.00)	2.00
Traffic Engineer	24A	GREIU	1.00	1.00	.00	.20
Traffic System Engineer	16	APA	1.00	1.00	.00	.20
Traffic Technician	16A	GREIU	1.00	1.00	.00	1.00
Subtotal			45.00	39.00	(6.00)	36.81
SIDEWALK FUND						
Administrative Analyst I	11	APA	1.00	.00	(1.00)	.00
Administrative Analyst I - Accountant	11	APA	.00	.00	.00	.01
Administrative Services Officer I	16	APA	.00	.00	.00	.01
Administrative Services Officer II	16	APA	.00	.00	.00	.0125
Assistant City Engineer	22	APA	.00	.00	.00	.25
City Engineer	24U	EXECPLAN	.00	.00	.00	.03
Construction Inspection Supervisor	13	APA	.00	.00	.00	.40
Deputy City Manager	26U	EXECPLAN	.00	.00	.00	.01
Engineering Assistant I	16A	GREIU	2.00	2.00	.00	2.00

APPENDIX I

Group / Department Org / Fund		Bargaining	FY 2011	FY 2012		FY 2012
Position Titles	Range	Unit	Authorized	Authorized	VARIANCE	FTEs Charged
Office Assistant I I	10A	GREIU	2.00	1.00	(1.00)	1.00
Office Assistant I I I	12A	GREIU	.00	.00	.00	.20
	Subtotal		5.00	3.00	(2.00)	3.9225
TOTAL ENGINEERING DEPARTMENT			50.00	42.00	(8.00)	40.73
ENTERPRISE SERVICES DEPARTMENT (C330)						
TRAFFIC SAFETY OFFICE						
GENERAL OPERATING FUND						
Administrative Secretary	15A	GREIU	.00	.00	.00	.25
Financial Assistant I	11A	GREIU	1.00	1.00	.00	1.00
Line Foreperson	20A	GREIU	.00	2.00	2.00	2.00
Lineworker I / II	13A / 17A	GREIU	6.00	7.00	1.00	6.50
Office Assistant I	7A	GREIU	1.00	.00	(1.00)	.25
Utility Supervisor	14	APA	1.00	1.00	.00	.50
Utility Systems Manager	20	APA	1.00	1.00	.00	.50
	Subtotal		10.00	12.00	2.00	11.00
MAJOR STREETS FUND						
Administrative Secretary	15A	GREIU	1.00	1.00	.00	.75
Line Foreperson	20A	GREIU	4.00	2.00	(2.00)	2.00
Lineworker I / I I 4.5	13A / 17A	GREIU	6.00	4.00	(2.00)	4.50
Office Assistant I	7A	GREIU	.00	1.00	1.00	.75
Sign Fabricator I / I I	10A / 13A	GREIU	4.00	4.00	.00	4.00
Sign Fabricator I I I	16A	GREIU	1.00	1.00	.00	1.00
Signals Electronics Technician I	17A	GREIU	4.00	5.00	1.00	5.00
Traffic Engineer	24A	GREIU	1.00	1.00	.00	1.80
Traffic System Engineer	16	APA	.00	.00	.00	.80
Traffic Systems Programmer	21A	GREIU	1.00	1.00	.00	1.00
Traffic Technician	16A	GREIU	1.00	1.00	.00	1.00
Utility Supervisor	14	APA	.00	.00	.00	.50
Utility Systems Manager	20	APA	.00	.00	.00	.50
	Subtotal		23.00	21.00	(2.00)	23.60
	<i>Subtotal Traffic Safety Office</i>		<i>33.00</i>	<i>33.00</i>	<i>.00</i>	<i>34.60</i>

APPENDIX I

Group / Department Org / Fund		Bargaining	FY 2011	FY 2012	FY 2012	
Position Titles	Range	Unit	Authorized	Authorized	VARIANCE	FTEs Charged
WATER DIVISION						
WATER FUND						
Administrative Services Officer I	16	APA	.00	.00	.00	.30
Administrative Services Officer II	18	APA	2.00	2.00	.00	2.32
Assistant Water System Manager	21	APA	1.00	1.00	.00	.70
Assistant Water System Mechanic	12A	GREIU	1.00	.00	(1.00)	.00
Cashier I	8A	GREIU	.00	1.00	1.00	1.00
Chemist I / I I	19A / 23A	GREIU	2.00	2.00	.00	2.00
Collections Agent	16A	GREIU	2.00	2.00	.00	2.00
Custodian	10A	GREIU	1.00	1.00	.00	1.00
Customer Services Specialist	18A	GREIU	4.00	3.00	(1.00)	3.33
Deputy City Manager	26U	EXECPLAN	.00	.00	.00	.30
Draftsperson I / I I	13A / 17A	GREIU	1.00	1.00	.00	1.00
Electrician I	17A	GREIU	1.00	1.00	.00	1.00
Electrician II	19A	GREIU	4.00	4.00	.00	4.00
Engineering Assistant I	16A	GREIU	1.00	1.00	.00	1.00
Engineering Assistant II	22A	GREIU	2.00	2.00	.00	2.00
Financial Analyst	12	APA	.00	1.00	1.00	.50
Financial Assistant I	11A	GREIU	20.00	18.00	(2.00)	18.50
Financial Assistant II	13A	GREIU	1.00	.00	(1.00)	.00
Hydraulic Engineer	17	APA	1.00	.00	(1.00)	.50
Information Systems Coordinator	15	APA	1.00	1.00	.00	1.50
Laboratory Technician I / I I	14A / 16A	GREIU	2.00	1.00	(1.00)	1.00
Machinist	17A	GREIU	1.00	1.00	.00	1.00
Maintenance Assistant I / I I	7A / 10A	GREIU	2.00	2.00	.00	2.00
Managing Director	24U	EXECPLAN	.00	.00	.00	.34
Meter Reader I / I I	10A / 12A	GREIU	7.00	7.00	.00	7.00
Meter Reader Specialist	16A	GREIU	1.00	1.00	.00	1.00
Office Assistant I I I	12A	GREIU	2.00	4.00	2.00	4.00
Plumbing Inspector I	19A	GREIU	2.00	2.00	.00	1.60
Plumbing Inspector II	22A	GREIU	1.00	1.00	.00	1.00
Project Engineer	15	APA	.00	1.00	1.00	.50
Safety Technician	10	APA	.00	.00	.00	.33
Senior Water System Mechanic	19A	GREIU	6.00	6.00	.00	6.00

APPENDIX I

Group / Department Org / Fund		Bargaining	FY 2011	FY 2012		FY 2012
Position Titles	Range	Unit	Authorized	Authorized	VARIANCE	FTEs Charged
Storekeeper I	12A	GREIU	1.00	1.00	.00	1.00
Storekeeper I I	14A	GREIU	1.00	1.00	.00	1.00
Trench Inspector	16A	GREIU	1.00	1.00	.00	.50
Utilities Crew Leader	16A	GREIU	1.00	1.00	.00	1.00
Utilities Field Operations Supervisor	13	APA	2.00	2.00	.00	1.50
Utility Financial Officer	17	APA	.00	1.00	1.00	.50
Utility Maintenance Mechanic I / I I	12A / 16A	GREIU	12.00	12.00	.00	12.00
Utility Maintenance Mechanic I I I	18A	GREIU	6.00	6.00	.00	6.00
Utility Supervisor	14	APA	4.00	4.00	.00	4.00
Water Distribution Shift Supervisor	10	APA	5.00	5.00	.00	5.00
Water Filtration Plant Superintendent	18	APA	1.00	1.00	.00	1.00
Water Meter Repair Worker I	10A	GREIU	2.00	2.00	.00	2.00
Water Meter Repair Worker I I	13A	GREIU	1.00	1.00	.00	1.00
Water Plant Operator I / I I	12A / 16A	GREIU	13.00	12.00	(1.00)	12.00
Water Plant Operator I I I	20A	GREIU	6.00	6.00	.00	6.00
Water Quality Specialist	19A	GREIU	1.00	1.00	.00	1.00
Water Service Specialist	18A	GREIU	1.00	1.00	.00	1.00
Water Service Worker I / I I	12A / 14A	GREIU	12.00	12.00	.00	12.00
Water System Manager	23U	EXECPLAN	1.00	1.00	.00	1.00
Water System Mechanic	16A	GREIU	21.00	19.00	(2.00)	19.00
<i>Subtotal Water Division</i>			<i>161.00</i>	<i>157.00</i>	<i>(4.00)</i>	<i>157.22</i>
ENVIRONMENTAL PROTECTION DIVISION						
SEWAGE DISPOSAL SYSTEM FUND						
Administrative Services Officer I	16	APA	.00	1.00	1.00	.30
Administrative Anayst I I	16	APA	1.00	.00	(1.00)	.00
Administrative Services Officer I I	18	APA	.00	1.00	1.00	.31
Assistant Water System Manager	21	APA	.00	.00	.00	.30
Asst. Environmental Services Manager	20	APA	1.00	1.00	.00	1.00
Chemist I / I I	19A / 23A	GREIU	4.00	4.00	.00	4.00
Collection System Asset Technician	14A	GREIU	.00	10.00	10.00	10.00
Customer Services Specialist	18A	GREIU	.00	.00	.00	.33
Deputy City Manager	26U	EXECPLAN	1.00	1.00	.00	.30
Electrician I	17A	GREIU	2.00	2.00	.00	2.00
Electrician I I	19A	GREIU	1.00	1.00	.00	1.00

APPENDIX I

Group / Department Org / Fund		Bargaining	FY 2011	FY 2012	FY 2012	
Position Titles	Range	Unit	Authorized	Authorized	VARIANCE	FTEs Charged
Engineering Assistant I	16A	GREIU	3.00	2.00	(1.00)	2.00
Environmental Assessment Supervisor	17	APA	.00	1.00	1.00	.85
Environmental Services Manager	23U	EXECPLAN	1.00	1.00	.00	1.00
Financial Analyst	12	APA	1.00	.00	(1.00)	.50
Financial Assistant I	11A	GREIU	3.00	4.00	1.00	3.50
Hydraulic Engineer	17	APA	1.00	1.00	.00	.43
Instrument Technician	18A	GREIU	3.00	3.00	.00	3.00
Laboratory Technician I / I I	14A / 16A	GREIU	5.00	5.00	.00	5.00
Maintenance Painter	16A	GREIU	1.00	1.00	.00	1.00
Managing Director	24U	EXECPLAN	1.00	.00	(1.00)	.33
Plant Assistant I / I I	10A / 12A	GREIU	6.00	6.00	.00	6.00
Plumbing Inspector I	19A	GREIU	.00	.00	.00	.40
Predictive Maintenance Technician	18A	GREIU	1.00	1.00	.00	1.00
Project Engineer	15	APA	1.00	.00	(1.00)	.425
Safety Technician	10	APA	.00	.00	.00	.33
Secretary to the Deputy CM	7U	MGTNON	1.00	.00	(1.00)	.00
Senior Sewer Maintenance Worker	16A	GREIU	2.00	2.00	.00	2.00
Sewer Camera Monitor Operator	16A	GREIU	2.00	2.00	.00	2.00
Sewer Maintenance Worker I	12A	GREIU	10.00	5.00	(5.00)	7.00
Sewer Maintenance Worker II	14A	GREIU	10.00	2.00	(8.00)	2.00
Storekeeper I	12A	GREIU	1.00	1.00	.00	1.00
Storekeeper II	14A	GREIU	2.00	2.00	.00	2.00
Trench Inspector	16A	GREIU	.00	.00	.00	.50
Utilities Crew Leader	16A	GREIU	1.00	1.00	.00	1.00
Utilities Field Operations Supervisor	13	APA	.00	.00	.00	.50
Utility Financial Officer	17	APA	1.00	.00	(1.00)	.50
Utility Locator	14A	GREIU	1.00	1.00	.00	1.00
Utility Maintenance Mechanic I / I I	12A / 16A	GREIU	13.00	13.00	.00	13.00
Utility Maintenance Mechanic I I I	18A	GREIU	2.00	2.00	.00	2.00
Utility Supervisor	14	APA	6.00	6.00	.00	6.00
Waste Water Lab Superintendent	14	APA	1.00	.00	(1.00)	.00
Waste Water Plant Operator I / I I	12A / 16A	GREIU	16.00	15.00	(1.00)	15.00
Waste Water Plant Supervisor	17	APA	1.00	1.00	.00	1.00
Wastewater Technical Control Supervisor	14	APA	1.00	1.00	.00	1.00

APPENDIX I

Group / Department Org / Fund		Bargaining	FY 2011	FY 2012		FY 2012
Position Titles	Range	Unit	Authorized	Authorized	VARIANCE	FTEs Charged
Wastewater/Stormwater Maintenance Superintendent	17	APA	1.00	1.00	.00	1.00
Water Pollution Control Inspector	21A	GREIU	4.00	4.00	.00	4.00
Water Pollution Control Officer	22A	GREIU	1.00	1.00	.00	1.00
Subtotal			<i>114.00</i>	<i>106.00</i>	<i>(8.00)</i>	<i>106.80</i>
GENERAL OPERATING FUND						
Air Pollution Control Inspector	18A	GREIU	1.00	1.00	.00	1.00
Air Pollution Control Officer	26A	GREIU	1.00	1.00	.00	1.00
Engineering Assistant I	16A	GREIU	.00	1.00	1.00	1.00
Hydraulic Engineer	17	APA	.00	.00	.00	.08
Project Engineer	15	APA	.00	1.00	1.00	1.075
Environmental Assessment Supervisor	17	APA	.00	.00	.00	.15
Subtotal			<i>2.00</i>	<i>4.00</i>	<i>2.00</i>	<i>4.30</i>
MAJOR STREETS FUND						
Collection System Asset Technician	14A	GREIU	.00	.00	.00	.35
Sewer Maintenance Worker I	12A	GREIU	.00	.00	.00	.70
Subtotal			<i>.00</i>	<i>.00</i>	<i>.00</i>	<i>1.05</i>
LOCAL STREETS FUND						
Collection System Asset Technician	14A	GREIU	.00	1.00	1.00	.65
Sewer Maintenance Worker I	12A	GREIU	.00	2.00	2.00	1.30
Subtotal			<i>.00</i>	<i>3.00</i>	<i>3.00</i>	<i>1.95</i>
Subtotal Env Protection Division			<i>116.00</i>	<i>113.00</i>	<i>(3.00)</i>	<i>114.10</i>
AUTO PARKING DIVISION						
AUTO PARKING FUND						
Accountant I	21A	GREIU	1.00	1.00	.00	1.00
Administrative Services Officer I	16	APA	.00	.00	.00	.09
Administrative Services Officer II	18	APA	1.00	1.00	.00	1.09
Custodian	10A	GREIU	3.00	5.00	2.00	5.00
Custodian Crew Leader	13A	GREIU	.00	1.00	1.00	1.00
Customer Services Specialist	18A	GREIU	1.00	1.00	.00	1.00
Deputy City Manager	26U	EXECPLAN	.00	.00	.00	.09
Financial Assistant I	11A	GREIU	3.00	3.00	.00	3.00
Information Systems Coordinator	15	APA	1.00	1.00	.00	.50
Managing Director	24U	EXECPLAN	.00	1.00	1.00	.33
Parking Facility Attendant I	5A	GREIU	5.00	3.00	(2.00)	3.00

APPENDIX I

Group / Department Org / Fund		Bargaining	FY 2011	FY 2012	FY 2012	
Position Titles	Range	Unit	Authorized	Authorized	VARIANCE	FTEs Charged
Parking Facility Supervisor	14	APA	2.00	2.00	.00	2.00
Parking Meter Operations Supervisor	14	APA	1.00	1.00	.00	.65
Parking Meter Service Worker	10A	GREIU	2.00	2.00	.00	2.00
Parking Services Shift Supervisor	10	APA	1.00	1.00	.00	1.00
Subtotal			21.00	23.00	2.00	21.75
GENERAL OPERATING FUND						
Parking Meter Operations Supervisor	14	APA	.00	.00	.00	.35
Parking Violations Checker	7A	GREIU	8.00	8.00	.00	8.00
Subtotal			8.00	8.00	.00	8.35
<i>Subtotal Auto Parking Division</i>			29.00	31.00	2.00	30.10
TOTAL ENTERPRISE SERVICES DEPARTMENT			339.00	334.00	(5.00)	336.02

D. ADMINISTRATIVE SERVICES GROUP

HUMAN RESOURCES DEPARTMENT (D410)

GENERAL OPERATING FUND

Administrative Secretary	5U	MGTNON	1.00	1.00	.00	1.00
Director Of Human Resources	23U	EXECPLAN	1.00	1.00	.00	.75
Human Resources Analyst	12	APA	2.00	2.00	.00	1.80
Human Resources Assistant	6U	MGTNON	1.00	1.00	.00	1.00
Labor Relations Assistant	7U	MGTNON	1.00	1.00	.00	1.00
Labor Relations Manager	20U	EXECPLAN	1.00	1.00	.00	1.00
Labor Relations Specialist	17U	MGTNON	1.00	1.00	.00	1.00
Managing Director	24U	EXECPLAN	.00	.00	.00	.30
Personnel Records Assistant	16A	GREIU	1.00	1.00	.00	1.00
Safety Technician	10	APA	1.00	1.00	.00	.00
Senior Human Resources Analyst	14	APA	1.00	1.00	.00	1.00
Subtotal			11.00	11.00	.00	9.85

HR - INSURANCE FUND

Administrative Aide	4	APA	1.00	1.00	.00	1.00
Administrative Analyst I	11	APA	1.00	1.00	.00	1.00
Director Of Human Resources	23U	EXECPLAN	.00	.00	.00	.25
Employee Benefits Assistant	15A	GREIU	1.00	1.00	.00	1.00

APPENDIX I

Group / Department Org / Fund		Bargaining	FY 2011	FY 2012		FY 2012
Position Titles	Range	Unit	Authorized	Authorized	VARIANCE	FTEs Charged
Financial Analyst	12	APA	.00	.00	.00	.25
Human Resources Analyst	12	APA	.00	.00	.00	.20
Risk Manager	17	EXECPLAN	1.00	1.00	.00	1.00
	Subtotal		4.00	4.00	.00	4.70
TOTAL HUMAN RESOURCES DEPARTMENT			15.00	15.00	.00	14.55
ADMINISTRATIVE SERVICES DEPARTMENT (D420)						
GENERAL OPERATING FUND						
Administrative Aide	4	APA	2.00	2.00	.00	2.00
Administrative Services Officer I I	18	APA	1.00	1.00	.00	1.00
Business Developer	14	APA	1.00	1.00	.00	1.00
Managing Director	24U	EXECPLAN	1.00	1.00	.00	.70
TOTAL ADMINISTRATIVE SERVICES DEPT			5.00	5.00	.00	4.70
<u>E. PUBLIC SAFETY GROUP</u>						
POLICE DEPARTMENT (E510)						
GENERAL OPERATING FUND						
Accountant I	21A	GREIU	1.00	.00	(1.00)	.00
Administrative Analyst I	11	APA	1.00	1.00	.00	1.00
Administrative Secretary	5U	MGTNON	1.00	1.00	.00	1.00
Crime Scene Technician	2J	POLC2	7.00	7.00	.00	7.00
Deputy Police Chief	22U	EXECPLAN	1.00	1.00	.00	1.00
Financial Assistant I	11A	GREIU	1.00	1.00	.00	1.00
Financial Assistant I I	13A	GREIU	1.00	1.00	.00	1.00
Forensics Services Manager	14	APA	1.00	1.00	.00	1.00
Information Systems Coordinator	15	APA	1.00	1.00	.00	1.00
Latent Print Examiner	4J	POLC2	2.00	2.00	.00	2.00
Office Assistant I	7A	GREIU	3.00	3.00	.00	3.00
Office Assistant I I I	12A	GREIU	2.00	2.00	.00	2.00
Office Assistant I V	15A	GREIU	3.00	3.00	.00	3.00
Police Captain	2F	POLC5	6.00	6.00	.00	6.00
Police Chief	25U	EXECPLAN	1.00	1.00	.00	1.00
Police Desk Officer	1R	N/A	8.00	.00	(8.00)	.00

APPENDIX I

Group / Department Org / Fund		Bargaining	FY 2011	FY 2012		FY 2012
Position Titles	Range	Unit	Authorized	Authorized	VARIANCE	FTEs Charged
Police Financial Coordinator	22A	GREIU	.00	1.00	1.00	1.00
Police Lieutenant	1F	POLC5	15.00	16.00	1.00	16.00
Police Officer	1C	POLC1	234.00	234.00	.00	234.00
Police Sergeant	2C	POLC1	32.00	31.00	(1.00)	31.00
Radio Technician	17A	GREIU	3.00	3.00	.00	3.00
Special Events Aide	15A	GREIU	1.00	1.00	.00	1.00
Vehicle Service Worker	9A	GREIU	1.00	1.00	.00	1.00
	Subtotal		326.00	318.00	(8.00)	318.00
GRANT FUNDS						
POLICE GRANTS - SUBFUND 255						
Police Officer	1C	POLC1	17.00	17.00	.00	17.00
Police Sergeant	2C	POLC1	1.00	1.00	.00	1.00
	Subtotal		18.00	18.00	.00	18.00
DRUG LAW ENFORCEMENT - FUND 265						
Office Assistant I V	15A	GREIU	1.00	1.00	.00	1.00
Police Sergeant	2C	POLC1	1.00	1.00	.00	1.00
	Subtotal		2.00	2.00	.00	2.00
DISPATCH FUND						
Communications Manager	17	APA	1.00	1.00	.00	1.00
Emergency Communications Operator I / II / III	1K/2K/3K	POLC4	45.00	45.00	.00	45.00
Emergency Communication Supervisor	11 O	COMM SUPP	5.00	5.00	.00	5.00
	Subtotal		51.00	51.00	.00	51.00
TOTAL POLICE DEPARTMENT			397.00	389.00	(8.00)	389.00
FIRE DEPARTMENT (E520)						
GENERAL OPERATING FUND						
Administrative Aide	4	APA	1.00	1.00	.00	1.00
Administrative Secretary	5U	MGTNON	1.00	1.00	.00	1.00
Assistant Fire Training Supervisor	5B	IAFF	1.00	.00	(1.00)	.00
Assistant Fleet Maintenance Supervisor	3B	IAFF	1.00	1.00	.00	1.00
Battalion Fire Chief	6B	IAFF	6.00	6.00	.00	6.00
Deputy Fire Chief	7B	IAFF	2.00	2.00	.00	2.00
Emergency Medical Services Coordinator	5B	IAFF	.00	1.00	1.00	1.00
Financial Assistant I I	13A	GREIU	1.00	1.00	.00	1.00

APPENDIX I

Group / Department Org / Fund		Bargaining	FY 2011	FY 2012		FY 2012
Position Titles	Range	Unit	Authorized	Authorized	VARIANCE	FTEs Charged
Fire Captain	5B	IAFF	13.00	11.00	(2.00)	11.00
Fire Captain - Fleet Maintenance	5B	IAFF	.00	1.00	1.00	1.00
Fire Captain - Training	5B	IAFF	.00	1.00	1.00	1.00
Fire Chief	25U	EXECPLAN	1.00	1.00	.00	1.00
Fire Chief - Training	6B	IAFF	.00	1.00	1.00	1.00
Fire Equipment Operator	2B	IAFF	45.00	45.00	.00	45.00
Fire Hazard Inspector	18A	GREIU	1.00	1.00	.00	1.00
Fire Lieutenant	3B	IAFF	33.00	34.00	1.00	34.00
Fire Lieutenant - Hazardous Materials Planner	3B	IAFF	.00	1.00	1.00	1.00
Fire Prevention Inspector	3B	IAFF	5.00	5.00	.00	4.50
Fire Training Supervisor	6B	IAFF	1.00	.00	(1.00)	.00
Firefighter	1B	IAFF	120.00	100.00	(20.00)	100.00
IT Specialist	21A	GREIU	.00	1.00	1.00	1.00
Office Assistant I I I	12A	GREIU	1.00	1.00	.00	1.00
Strategic Planning Officer	3B	IAFF	2.00	2.00	.00	2.00
	Subtotal		235.00	218.00	(17.00)	217.50
FIRE GRANTS -SUBFUND 259						
Firefighter	1B	IAFF	.00	17.00	17.00	17.00
	Subtotal		.00	17.00	17.00	17.00
TOTAL FIRE DEPARTMENT			235.00	235.00	.00	234.50
61ST DISTRICT COURT DEPARTMENT (E530)						
DISTRICT COURT OPERATING FUND						
Administrative Asst - Financial	TBD	TBD	.00	1.00	1.00	1.00
Administrative Secretary	15E	COURT	1.00	1.00	.00	1.00
Alternative Sentencing Coordinator	3D	APA COURT	1.00	1.00	.00	1.00
Chief Probation Officer	7D	APA COURT	1.00	1.00	.00	1.00
Clerk of the Court	8D	APA COURT	.00	1.00	1.00	1.00
Clerk Typist	4E	COURT	1.00	1.00	.00	1.00
Court Administrative Assistant	18E	COURT	1.00	.00	(1.00)	.00
Court Administrator/ Clerk	13S	61ST	1.00	1.00	.00	1.00
Court Bailiff	12E	COURT	7.00	7.00	.00	7.00
Court Information Systems Manager	6D	APA COURT	1.00	1.00	.00	1.00
Court Recorder	14E	COURT	6.00	6.00	.00	6.00

APPENDIX I

Group / Department Org / Fund		Bargaining	FY 2011	FY 2012	FY 2012	
Position Titles	Range	Unit	Authorized	Authorized	VARIANCE	FTEs Charged
Deputy Chief Probation Officer	6D	APA COURT	1.00	1.00	.00	1.00
Deputy Clerk Supervisor	5D	APA COURT	2.00	.00	(2.00)	.00
Deputy Court Clerk I	9E	COURT	24.00	25.00	1.00	25.00
Deputy Court Clerk II	12E	COURT	8.00	7.00	(1.00)	7.00
Deputy Court Clerk III	14E	COURT	6.00	6.00	.00	6.00
Deputy Court Clerk IV	18E	COURT	2.00	2.00	.00	2.00
District Court Judge	U05	JUDGE	6.00	6.00	.00	6.00
Domestic Violence On - Call Worker - PT at 0.50 FTE	HR	61STHR	.50	.50	.00	.50
Law Trained Magistrate	10S	61ST	1.00	1.00	.00	1.00
Lead Work Crew Supervisor	17E	COURT	1.00	1.00	.00	1.00
Probation Officer	3D	APA COURT	9.00	9.00	.00	9.00
Probation Officer - Part Time	3D	APA COURT	.50	.50	.00	.50
Work Crew Supervisor	16E	COURT	2.00	3.00	1.00	3.00
Work Crew Supervisor-PT at 0.50 FTE	16E	COURTPT	.50	.50	.00	.50
Subtotal			83.50	83.50	.00	83.50
DISTRICT COURT GRANTS FUND						
Probation Officer	3D	APA COURT	2.00	2.00	.00	2.00
Domestic Violence On - Call Worker- PT at 0.50 FTE	HR	61STHR	2.50	2.50	.00	2.50
Domestic Violence Vol. Coordinator - PT at 0.25 FTE	HR	61STHR	.25	.25	.00	.25
Surveillance Officer - PT at 0.25 FTE	HR	61STHR	.50	.50	.00	.50
Urinalysis Technician - PT at 0.50 FTE	1E	COURTPT	1.50	1.50	.00	1.50
Subtotal			6.75	6.75	.00	6.75
TOTAL 61ST DISTRICT COURT			90.25	90.25	.00	90.25
ATTORNEY'S DEPARTMENT (E540)						
GENERAL OPERATING FUND						
Assistant City Attorney I	13U	EXECPLAN	2.00	3.00	1.00	3.00
Assistant City Attorney II	17U	EXECPLAN	2.00	1.00	(1.00)	1.00
Assistant City Attorney III	22U	EXECPLAN	5.00	5.00	.00	5.00
City Attorney		APPOINT	1.00	1.00	.00	1.00
Deputy City Attorney	24U	EXECPLAN	1.00	1.00	.00	1.00
Legal Secretary I	3U	MGTNON	1.00	1.00	.00	1.00
Legal Secretary II	7U	MGTNON	1.00	1.00	.00	1.00
Office Assistant III	12A	GREIU	1.00	1.00	.00	1.00

APPENDIX I

Group / Department Org / Fund		Bargaining	FY 2011	FY 2012		FY 2012
Position Titles	Range	Unit	Authorized	Authorized	VARIANCE	FTEs Charged
Office Assistant I V	15A	GREIU	1.00	1.00	.00	1.00
Secretary To The City Attorney	8U	MGTON	1.00	1.00	.00	1.00
TOTAL ATTORNEY'S DEPARTMENT			16.00	16.00	.00	16.00
<u>F. FISCAL SERVICES GROUP</u>						
FLEET & FACILITIES DEPARTMENT (F610)						
FACILITIES MANAGEMENT FUND						
Administrative Secretary	15A	GREIU	.00	1.00	1.00	.50
Building Maintenance Mechanic I / I I	13A /16A	GREIU	6.00	6.00	.00	6.00
Chief Financial Officer	25U	EXECPLAN	.00	.00	.00	.08
Director Of Facilities And Fleet Management	23U	EXECPLAN	1.00	1.00	.00	.50
Electrician I	17A	GREIU	1.00	1.00	.00	1.00
Facilities Maintenance Superintendent	15	APA	1.00	1.00	.00	1.00
Facilities Maintenance Supervisor	12	APA	2.00	2.00	.00	2.00
Financial Analyst	12	APA	1.00	.00	(1.00)	.25
Financial Assistant I I	13A	GREIU	1.00	.00	(1.00)	.25
			13.00	12.00	(1.00)	11.58
MOTOR EQUIPMENT SERVICES FUND						
Administrative Secretary	15A	GREIU	.00	.00	.00	.25
Chief Financial Officer	25U	EXECPLAN	.00	.00	.00	.08
Director Of Facilities And Fleet Management	23U	EXECPLAN	.00	.00	.00	.50
Equipment Maintenance Superintendent	15	APA	1.00	1.00	.00	1.00
Equipment Maintenance Supervisor	12	APA	3.00	3.00	.00	3.00
Financial Analyst	12	APA	.00	.00	.00	.25
Financial Assistant I I	13A	GREIU	.00	1.00	1.00	.75
Fleet Operations Instructor	21A	GREIU	1.00	1.00	.00	1.00
Heavy Equipment Mechanic	17A	GREIU	13.00	13.00	.00	13.00
Lead Equipment Mechanic	19A	GREIU	3.00	3.00	.00	3.00
Light Equipment Mechanic	16A	GREIU	4.00	4.00	.00	4.00
Office Assistant I I I	12A	GREIU	1.00	1.00	.00	1.00
Storekeeper I	12A	GREIU	1.00	1.00	.00	1.00
Storekeeper I I	14A	GREIU	1.00	1.00	.00	1.00

APPENDIX I

Group / Department Org / Fund		Bargaining	FY 2011	FY 2012		FY 2012
Position Titles	Range	Unit	Authorized	Authorized	VARIANCE	FTEs Charged
Vehicle Service Worker	9A	GREIU	2.00	2.00	.00	2.00
Welder	16A	GREIU	1.00	1.00	.00	1.00
	Subtotal		31.00	32.00	1.00	32.83
VEHICLE STORAGE FUND						
Buyer	10	APA	1.00	1.00	.00	1.00
	Subtotal		1.00	1.00	.00	1.00
TOTAL FLEET & FACILITIES DEPARTMENT			45.00	45.00	.00	45.40
FISCAL SERVICES DEPARTMENT (F620)						
FISCAL ADMINISTRATION OFFICE-GENERAL OPERATING FUND						
Administrative Secretary	5U	MGTNON	1.00	1.00	.00	1.00
Chief Financial Officer	25U	EXECPLAN	1.00	1.00	.00	.10
Debt And Authority Finance Officer	17	APA	1.00	1.00	.00	.50
Deputy Financial Officer	TBD	TBD	.00	1.00	1.00	1.00
Financial Analyst	12	APA	.00	1.00	1.00	.00
	Subtotal Fiscal Admin		3.00	5.00	2.00	2.60
PURCHASING OFFICE-GENERAL OPERATING FUND						
Buyer	10	APA	2.00	2.00	.00	2.00
Chief Financial Officer	25U	EXECPLAN	.00	.00	.00	.15
Fiscal Services Manager	20U	EXECPLAN	1.00	1.00	.00	1.00
	Subtotal Purchasing		3.00	3.00	.00	3.15
BUDGET OFFICE-GENERAL OPERATING FUND						
Budget Analyst - Specialty Level A	12	APA	1.00	.00	(1.00)	.00
Budget Analyst - Specialty Level C	16	APA	2.00	2.00	.00	2.00
Chief Financial Officer	25U	EXECPLAN	.00	.00	.00	.15
	Subtotal Budget		3.00	2.00	(1.00)	2.15
TOTAL FISCAL SERVICES DEPARTMENT			9.00	10.00	1.00	7.90
TECHNOLOGY & CHANGE MANAGEMENT DEPARTMENT (F630)						
GENERAL OPERATING FUND						
Administrative Analyst I I	16	APA	1.00	1.00	.00	1.00
	Subtotal		1.00	1.00	.00	1.00

APPENDIX I

Group / Department Org / Fund		Bargaining	FY 2011	FY 2012	FY 2012	
Position Titles	Range	Unit	Authorized	Authorized	VARIANCE	FTEs Charged
INFORMATION TECHNOLOGY FUND						
Administrative Analyst I	11	APA	1.00	1.00	.00	1.00
Administrative Secretary	15A	GREIU	1.00	.00	(1.00)	.25
Chief Financial Officer	25U	EXECPLAN	.00	.00	.00	.15
Director Of Information Technology	23U	EXECPLAN	1.00	1.00	.00	1.00
Financial Analyst	12	APA	.00	.00	.00	.25
Network And Operations Administrator	18	APA	1.00	1.00	.00	1.00
	Subtotal		4.00	3.00	(1.00)	3.65
TOTAL TECHNOLOGY & CHANGE MGT DEPT			5.00	4.00	(1.00)	4.65
TREASURY DEPT (F640)						
TREASURER'S OFFICE - GENERAL OPERATING FUND						
Accountant I	21A	GREIU	2.00	2.00	.00	2.00
Accounts Adjustment Coordinator	17A	GREIU	1.00	1.00	.00	.83
Administrative Analyst I	11	APA	1.00	1.00	.00	1.00
Administrative Analyst I - Accounting	11	APA	1.00	1.00	.00	.28
Administrative Secretary	15A	GREIU	1.00	1.00	.00	1.00
Cashier I	8A	GREIU	2.00	2.00	.00	1.32
Cashier I I	11A	GREIU	1.00	1.00	.00	.66
City Treasurer		APPOINT	1.00	1.00	.00	.94
Deputy City Treasurer	18	APA	1.00	1.00	.00	.75
Financial Assistant I	11A	GREIU	2.00	2.00	.00	.62
Financial Assistant I I	13A	GREIU	3.00	3.00	.00	2.66
Investment Analyst	21A	GREIU	1.00	1.00	.00	1.00
Office Assistant I I	10A	GREIU	1.00	1.00	.00	1.00
Public Accounts Collector	19A	GREIU	1.00	1.00	.00	1.00
	Subtotal		19.00	19.00	.00	15.06
TREASURER'S OFFICE - WATER FUND						
Accounts Adjustment Coordinator	17A	GREIU	.00	.00	.00	.12
Administrative Analyst I - Accounting	11	APA	.00	.00	.00	.69
Cashier I	8A	GREIU	.00	.00	.00	.52
Cashier I I	11A	GREIU	.00	.00	.00	.26
City Treasurer		APPOINT	.00	.00	.00	.06
Deputy City Treasurer	18	APA	.00	.00	.00	.15
Financial Assistant I	11A	GREIU	.00	.00	.00	1.26

APPENDIX I

Group / Department Org / Fund		Bargaining	FY 2011	FY 2012	FY 2012	
Position Titles	Range	Unit	Authorized	Authorized	VARIANCE	FTEs Charged
Financial Assistant I I	13A	GREIU	.00	.00	.00	.24
	Subtotal		.00	.00	.00	3.30
TREASURER'S OFFICE - REFUSE FUND						
Accounts Adjustment Coordinator	17A	GREIU	.00	.00	.00	.05
Administrative Analyst I - Accounting	11	APA	.00	.00	.00	.03
Cashier I	8A	GREIU	.00	.00	.00	.16
Cashier I I	11A	GREIU	.00	.00	.00	.08
Deputy City Treasurer	18	APA	.00	.00	.00	.10
Financial Assistant I	11A	GREIU	.00	.00	.00	.12
Financial Assistant I I	13A	GREIU	.00	.00	.00	.10
	Subtotal		.00	.00	.00	.64
	<i>Subtotal Treasurer</i>		<i>19.00</i>	<i>19.00</i>	<i>.00</i>	<i>19.00</i>
ASSESSOR'S OFFICE-GENERAL OPERATING FUND						
Administrative Analyst I I	16	APA	1.00	1.00	.00	1.00
Assessment Records Specialist	18A	GREIU	2.00	2.00	.00	2.00
Certified General Appraiser	24A	GREIU	1.00	1.00	.00	1.00
Chief Financial Officer	25U	EXECPLAN	.00	.00	.00	.15
City Assessor	22U	EXECPLAN	1.00	1.00	.00	1.00
Deputy City Assessor	18	APA	1.00	1.00	.00	1.00
Office Assistant I I	10A	GREIU	3.00	3.00	.00	3.00
Personal Property Tax Auditor	22A	GREIU	2.00	.00	(1.00)	.00
Real Property Appraiser I & II	15A / 19A	GREIU	2.00	.00	(2.00)	.00
Real and Personal Property Appraiser I & II	15A / 20A	GREIU	.00	2.00	2.00	2.00
Real Property Appraiser III	23A	GREIU	3.00	.00	(3.00)	.00
Real and Personal Property Appraiser III	23A	GREIU	.00	3.00	3.00	3.00
Tax Auditor	23A	GREIU	.00	2.00	1.00	2.00
	<i>Subtotal Assessor</i>		<i>16.00</i>	<i>16.00</i>	<i>.00</i>	<i>16.15</i>
INCOME TAX OFFICE-GENERAL OPERATING FUND						
Administrative Analyst - Accounting	11	APA	.00	1.00	1.00	1.00
Financial Analyst	12	APA	.00	1.00	1.00	1.00
Chief Financial Officer	25U	EXECPLAN	.00	.00	.00	.15
Financial Assistant I	11A	GREIU	4.00	4.00	.00	4.00
Financial Assistant I I	13A	GREIU	1.00	1.00	.00	1.00
Income Tax Administrator	20U	EXECPLAN	1.00	1.00	.00	1.00

APPENDIX I

Group / Department Org / Fund		Bargaining	FY 2011	FY 2012		FY 2012
Position Titles	Range	Unit	Authorized	Authorized	VARIANCE	FTEs Charged
Income Tax Examination Supervisor	14	APA	1.00	1.00	.00	1.00
Income Tax Examiner	21A	GREIU	5.00	4.00	(1.00)	4.00
Office Assistant I I I	12A	GREIU	2.00	2.00	.00	2.00
Office Assistant I V	15A	GREIU	2.00	2.00	.00	2.00
Subtotal Income Tax			16.00	17.00	1.00	17.15
TOTAL TREASURY DEPARTMENT			51.00	52.00	1.00	52.30
COMPTROLLER'S DEPARTMENT (F650)						
GENERAL OPERATING FUND						
Accountant I	21A	GREIU	4.00	4.00	.00	4.00
Accounts Payable Supervisor	12	APA	1.00	1.00	.00	1.00
Administrative Secretary	5U	MGTNON	1.00	1.00	.00	1.00
City Comptroller		ELECTED	1.00	1.00	.00	1.00
Deputy City Comptroller	22	APA	1.00	1.00	.00	1.00
Financial Analyst	12	APA	1.00	1.00	.00	1.00
Financial Assistant I	11A	GREIU	1.00	1.00	.00	1.00
Financial Assistant I I	13A	GREIU	1.00	1.00	.00	1.00
Financial Systems Administrator	17	APA	2.00	2.00	.00	2.00
Internal Auditor I I	14	APA	1.00	1.00	.00	1.00
Payroll Supervisor	12	APA	1.00	1.00	.00	1.00
TOTAL COMPTROLLER'S DEPARTMENT			15.00	15.00	.00	15.00
RETIREMENT OFFICE - Not Budgeted						
Administrative Analyst I	11	APA	1.00	1.00	.00	1.00
Executive Director Pension Systems	22U	PENSION	1.00	1.00	.00	1.00
Office Assistant I I I	12A	GREIU	1.00	1.00	.00	1.00
Retirement Services Specialist	13	APA	1.00	1.00	.00	1.00
TOTAL RETIREMENT OFFICE			4.00	4.00	.00	4.00
TOTAL AUTHORIZED ROSTER FOR FY2012			1,607.75	1,586.75	(21.00)	1,586.75

APPENDIX J - GLOSSARY

A

AAA

Area Agency on Aging - The local chapter of a statewide organization providing direct services to senior citizens.

ABATED ASSESSMENTS

A complete or partial cancellation of a tax imposed by a governmental unit.

ACCRUAL BASIS OF ACCOUNTING

Method of accounting that recognizes the financial effect of transactions, events, and interfund activities when they occur, regardless of the timing of related cash flows.

ACSET

Area Community Services Employment Training - A local public service non-profit agency dedicated to the administration of Federal/State employment and low income programs within the Kent County area.

ADA

Americans with Disabilities Act

AD VALOREM

A direct tax determined according to the appraised value of property. Counties, school districts, municipalities, and special tax districts are typically authorized by law to levy ad valorem tax on property.

APPROPRIATION

The legal authorization granted by the City Commission to make expenditures and to incur obligations for specific purposes. An appropriation usually is limited in amount and the time it may be expended.

ASSESSED VALUATION

A percent of appraisal value assigned to real estate and certain personal property for use as a basis for levying property taxes.

B

BOND

Most often, a written promise to pay a specified sum of money at a specified date or dates in the future, together with periodic interest payments at a specified rate.

BUDGET ORDINANCE

The formal legislative enactment by the City Commission that establishes a fiscal plan and the authority to expend funds.

C

CAPITAL IMPROVEMENT FUNDS

Funds established to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds and Trust Funds).

CAPITAL EXPENDITURE

Expenditures on durable items (fixed assets) with a long-term lifespan.

CDBG

Community Development Block Grant

COGSDALE FINANCIAL MANAGEMENT SYSTEM (CFM)

A comprehensive modular financial software system based on Microsoft Dynamics GP. The City's implementation which replaces FAMIS is expected to be completed in FY2012. The first two modules (see ER and WebProcure) are already in use.

COMMUNITY-ORIENTED GOVERNMENT

Community-Oriented Government (COG) is an initiative promoting the partnership between City staff, neighborhood organizations, and business associations to promote the overall quality of life within neighborhoods by providing customized services based upon the unique characteristics of neighborhoods. COG coordinates service delivery by deployment of staff and resources through Community Resource Teams which include City and neighborhood stakeholders.

APPENDIX J - GLOSSARY

COST ALLOCATION

A method of distributing indirect City costs incurred in the General Operating Fund to other departments that benefit from the services rendered by the General Fund.

CSO

Combined Sewer Overflow, the project name for the separation of sewage and stormwater flow systems present in older parts of the City. Although divided within these older pipes these would overflow the dividers during major rain events.

D

DASH

Downtown Area Shuttle. Provides service to parking lots on the west side and south side of downtown.

DEBT SERVICE FUNDS

Funds to account for the accumulating of resources for, and the payment of general long-term debt principal and interest. See the Fund Summaries section for more information.

DEFICIT

The excess of a fund's liabilities over its assets and/or the excess of expenditures over revenues during an accounting period.

DEPARTMENT

A major unit of organization in the City comprised of subunits named divisions or bureaus and responsible for the provision of a specific package of services.

DEPRECIATION

The portion of the cost of a fixed asset charged as an expense over a given time period to account for its assumed physical and functional obsolescence.

DID

Downtown Improvement District - A special assessment district within the downtown business area.

DNR

Departmental of Natural Resources

DDA

Downtown Development Authority - An authority under the supervision and control of a nine member Board with activities supported by tax increment financing. The DDA has district geographical boundaries within the City. The purpose of the DDA is to correct and prevent deterioration, encourage historic preservation and promote the growth of business.

E

EEO

Equal Employment Opportunity

EMT

Emergency Medical Technician

ENCUMBRANCE

Financial commitments related to unperformed contracts for goods or services. Used in budgeting, encumbrances are not GAAP expenditures or liabilities, but represent the estimated amount of expenditures to result if the financial commitment is ultimately completed.

ENTERPRISE FUNDS

Funds to account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges. See the "Fund Summaries" section for more information.

APPENDIX J - GLOSSARY

ER

Enterprise Reporting is the City's budgeting software tool, a module of the Cogsdale Financial Management System. It allows users to enter their budget requests through web-based entry forms.

F

FAMIS

Financial Accounting Management Information System, an organization-wide computerized financial system supported by Cogsdale Corporation.

FASB

Financial Accounting Standards Board

FISCAL PLAN

A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them. Usually the term indicates a financial plan for a single fiscal year.

FISCAL YEAR

A 12-month period to which the annual operating budget applies and at the end of which a government determines its financial position and the results of its operations.

FUNCTIONAL GROUP

In 2007 the City's organizational chart was reorganized to consolidate departments into eight work groups aligned around common missions and customers. These "Functional Groups" replace the former Service Groups, and include Public Safety, Human Resources, Public Works, Neighborhood Services, Internal Services, Planning & Economic Development, Enterprise Systems and Fiscal Services.

FUND

A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

FUND BALANCE

The difference between assets and liabilities of a fund.

FUND TYPE

Any one of seven categories into which all funds are classified in governmental accounting. The seven fund types are: general, special revenue, debt service, capital projects, enterprise, internal service, and trust and agency.

FY

Fiscal Year

G

GASB

Governmental Accounting Standards Board

GENERAL OPERATING FUND (GENERAL FUND) (GOF)

A fund to account for all resources not otherwise devoted to specific activities and which finances many of the basic municipal functions. See the "Funds Summaries" section for more information.

GAAP - GENERALLY ACCEPTED ACCOUNTING PRINCIPLES

Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules, and procedures that define accepted accounting principles.

GFOA

Government Finance Officers of America

GIS

Geographical Information System, a computerized mapping of an area.

APPENDIX J - GLOSSARY

GOVERNMENTAL FUNDS

This includes the general, special revenue, debt service and capital project funds. They are accounted for on a financial flow basis, measuring available spendable resources and changes in net current assets.

GRETS

Grand Rapids Environs Transportation Study - Regional motor vehicle planning agency for the metropolitan Grand Rapids Area.

H

HEADLEE AMENDMENT

A voted State of Michigan amendment limiting the dollar growth of property tax collections for existing properties to the rate of inflation. That growth limit once calculated is accomplished by reducing millage rates accordingly.

HOMESTEAD, i.e., MICHIGAN HOMESTEAD EXEMPTION

(Principal Residence Exemption)

An exemption from a portion of local school operating taxes for Homestead Property in Michigan. To qualify, a citizen must own and occupy the property for which an exemption is being sought. "Owning" means the legal title to the homestead is held by the claimant; "occupying" means it is the claimant's principal residence and the residence listed on the claimant's driver license and/or voter registration.

HRD

Human Resources Department

HUD

U. S. Department of Housing and Urban Development

I

IBNR

Incurred but not reported - Medical claims incurred for general health services received by City employees but not yet reported to the insurance carrier.

INDICATOR

A measurable statement about the end result that a service is expected to accomplish in a given period of time.

IFT - INDUSTRIAL FACILITY TAX

In lieu of Ad Valorem Taxes, an eligible facility will pay an industrial facilities or commercial facilities tax at a lower rate, to encourage restoration or replacement of obsolete facilities and to attract new facilities to the area.

IT - INFORMATION TECHNOLOGY

Formerly known as Management Information System (MIS).

INFRASTRUCTURE

Public domain fixed assets such as roads, bridges, curbs and gutters, streets and sidewalks, drainage systems, lighting systems and similar assets that are immovable and the responsibility of the governmental unit.

INTERNAL SERVICE FUNDS

Funds to account for the financing of goods or services provided by one department to other departments of the governmental unit on a cost-reimbursement basis. See the Fund Summaries section for more information.

ITP - INTERURBAN TRANSIT PARTNERSHIP

An organization providing bus service to the community. Formerly Grand Rapids Area Transit Authority (GRATA).

J

JTPA

Job Training Partnership Act

M

MDOT

Michigan Department of Transportation

APPENDIX J - GLOSSARY

MILL

One one-thousandth of a dollar.

MILLAGE

Rate used in calculating taxes based upon the value of property, expressed in mills per dollar of property value.

MODIFIED ACCRUAL

Revenue is recognized when measurable and available and expenditures are recognized when the liability is liquidated.

M/WBE

Minority or Women's Business Enterprise

N

N/A

Not Applicable

NBIP

Neighborhood Business Improvement Program

NET INCOME

Proprietary fund excess of operating revenues, non-operating revenues and operating transfers in over operating expenses, non-operating expenses and operating transfers out.

NEZ – Neighborhood Enterprise Zone

Areas of the City where property taxes are abated for rehabilitation of an existing property and new construction. NEZs are aimed at promoting home ownership and investment where the greatest impact would occur and where such improvements may trigger additional investment in adjacent neighborhoods..

NPDES

National Pollutant Discharge Elimination System.

NTU's

Nephelometric Turbidity Units - A standardized measure of water clarity as determined using a nephelometric turbidimeter.

O

OPERATING INCOME

The excess of operating revenues over operating expenses.

OPERATIONAL THEME

Themes that describe the ideal manner in which the City services are provided.

OUTCOME

A broad statement that generally describes the desired result for the service provided.

P

PERMANENT FUNDS

Permanent Funds are used "to report resources that are legally restricted to the extent that only earnings, and not principal, may be used for purposes that support the reporting government's programs."

PRINCIPAL RESIDENCE EXEMPTION

See Homestead.

PROGRAM BUDGET

A budget which allocates money to the functions or activities of the City rather than to specific items of cost; major section of the Program.

PROGRESS REPORT

An annual report provided by departments indicating the achievement of their specific service or operational outcomes.

APPENDIX J - GLOSSARY

PROPRIETARY FUNDS

These include the enterprise and internal service funds. They are accounted for in a manner similar to businesses, measuring costs for services and including total assets and liabilities.

R

RELATIVE TAX EFFORT (RTE)

The amount of tax (property, income a local jurisdiction's (City, township, etc.) levies against its population compared to the amounts levied by all jurisdictions. A RTE of one (1) indicates an average rate of taxation. A RTE of 1.4 would indicate a rate 40% over average.

RENAISSANCE ZONES

Areas within the City that are free of City and State property and income taxes. This program is designed to promote economic development.

RESOURCES

Cash and other assets that, in the normal course of operations, will become cash.

RETAINED EARNINGS

An equity account reflecting the accumulated earnings of an enterprise.

REVENUE BONDS

Bonds payable from a specified source of revenue which does not represent a pledge of the full faith and credit of an issuer. These bonds are ordinarily backed by a pledge of revenues from the operation of the project which the bonds finance or other special assessments or excise taxes.

S

SARA

Super Fund Amendments and Reauthorization Act - Federally funded program to train people to prevent potential chemical hazard incidents.

SERVICE THEME

Themes that describe general outcomes of services and programs provided to the various sectors of the community.

SEV

State Equalized Value, the market value assigned to real or personal property through an assessment process for property tax calculation. (See also Taxable Value).

SERVICE GROUP

see Functional Area.

SERVICE PACKAGE

Prioritized budget requests submitted by department directors linked directly to a service or operational theme and an outcome that produced a result in support of that theme. (Formerly called Decision Package and Proposal for Results).

SPECIAL REVENUE FUNDS

To account for the proceeds of specific revenue sources (other than expendable trusts, or major capital projects) that are legally restricted to expenditure for specified purposes. See the Fund Services section for more information.

SUSTAINABILITY PLAN

A planning and performance measurement process that is inclusive of all City services which measures achievement of outcomes in relation to sustainability principles called the triple bottom line – economic prosperity, environmental equity, and social equality.

T

TAX INCREMENT

The excess taxes generated after taking into account the historic yield.

TAX REVERTED PROPERTIES

Property that has escheated to the State of Michigan for non-payment of taxes.

APPENDIX J - GLOSSARY

TAXABLE VALUE

The assessed value assigned to "homestead" real property for property tax calculation with increases in any one year limited to an inflation index. (See also SEV).

THM

Trihalomethane - Chemical by-products formed when natural organic substances react with chlorine.

TIFA

Tax Increment Financing Authority - An "authority" created to support a specified geographical area financed by property taxes from new or improved facilities within that area.

TRANSFORMATION FUND

A fund developed for managing the incremental increase in Income Tax receipts authorized in a ballot measure on May 4, 2010. The tax increase from 1.3% to 1.5% for residents and from 0.65% to 0.75% for non-residents became effective on July 1, 2010 and sunsets on June 30, 2015.

U

USER FEES

Charges of a voluntary nature paid by persons receiving a service in exchange for the fee (such as recreation activities or water sales).

W

WEB PROCURE

The City's internet-based procurement system which is the second module implemented and in use as part of the Cogsdale Financial Management System.



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APPENDIX K - GENERAL ADMINISTRATION

Fund: General Operating Fund
 Non-Departmental - General Administration (13)

REVENUES

Description	F.Y. 11	F.Y. 12	FORECAST			
	ESTIMATE	REQUEST	F.Y. 13	F.Y. 14	F.Y. 15	F.Y. 16
REVENUES (all sources)						
Cable Consent Fees	\$ 1,971,831	\$ 1,991,549	\$ 2,011,465	\$ 2,031,580	\$ 2,051,895	\$ 2,072,414
Sales-Other	1,000	1,000	1,000	1,000	1,000	1,000
Unrestricted Contributions-Private Donation	-	-	-	-	-	-
Tax donations - Veteran flags	10,000	10,000	10,000	10,000	10,000	10,000
Kent County - Veteran flags	1,500	1,500	1,500	1,500	1,500	1,500
Miscellaneous Service Fees (Kroc Center)	-	-	-	-	-	-
Steam Overcharge Reimbursement	37,638	-	-	-	-	-
State Shared Revenues	19,268,890	12,755,283	13,137,941	13,532,080	13,938,042	14,356,183
Steam Franchise	51,100	50,000	50,000	50,000	50,000	50,000
Government Center Ramp Sale Proceeds	1,556,644	1,559,200	1,564,000	1,701,800	1,702,200	1,700,400
Contributions from Other Funds A87	5,778,720	5,659,572	5,829,359	6,004,240	6,184,367	6,369,898
DDA Downtown Services	500,000	-	-	-	-	-
Reduction in Policy Level Income Tax	-	-	-	-	-	-
Reduction in Policy Level Property Tax	-	-	-	-	-	-
Facilities Reimbursement	-	-	-	-	-	-
Capital Improvement	-	-	-	-	-	-
Vehicle Storage Fund Reimbursemet	76,244	-	-	-	-	-
10 Police Officers/From New Income Tax	1,005,160	1,005,160	1,005,160	1,015,212	1,025,364	-
17 Firefighters/From New Income Tax	1,447,000	1,447,000	1,447,000	1,461,470	1,476,085	-
One North Division	3,522,098	3,555,389	3,570,268	3,582,246	3,594,583	3,607,291
TOTAL REVENUES	\$ 35,227,825	\$ 28,035,653	\$ 28,627,693	\$ 29,391,128	\$ 30,035,036	\$ 28,168,686

APPENDIX K - GENERAL ADMINISTRATION

Fund: General Operating Fund
 Non-Departmental - General Administration (13)

EXPENDITURES

Description	F.Y. 10	F.Y. 11	F.Y. 11	F.Y. 12	FORECAST			
	ACTUALS	AMENDED	ESTIMATE	REQUEST	F.Y. 13	F.Y. 14	F.Y. 15	F.Y. 16
Subsidies:								
Grant Match for District Court	-	250,000	250,000	250,000	250,000	250,000	250,000	250,000
Police Grant Matches	-	165,469	165,469	472,160	279,152	279,152	279,152	279,152
Fire FEMA Grant Match	-	20,500	20,500	20,500	20,500	20,500	20,500	20,500
Cemeteries Operating Fund	543,927	247,282	247,482	325,000	385,000	390,000	480,000	475,000
Cemeteries Transformational Savings	-	-	-	-	(85,000)	(90,000)	(100,000)	(125,000)
OCC Bldg Rental/Phone/Computer/Liability Insurance	111,084	37,813	37,553	34,505	35,599	36,608	37,587	38,646
Streets Capital Funds	1,635,000	910,000	910,000	3,769,000	3,000,000	-	-	-
61st District Court Fund	2,776,985	3,567,840	3,567,840	4,150,000	4,600,000	5,050,000	5,550,000	5,850,000
Court Transformational Savings-Restrict subsidy increases to 4%/per yr	-	-	-	-	(284,000)	(561,360)	(881,814)	(995,087)
Parks Subsidy	4,816,398	3,825,917	3,945,011	2,900,000	3,000,000	3,000,000	3,000,000	3,000,000
After School Subsidy	-	-	65,512	192,885	195,555	-	-	-
Dispatch Support	-	3,131,796	3,728,711	3,949,912	4,295,142	4,254,363	4,550,439	4,514,180
Sustain 9 Police Officers after COPS Grant	-	-	-	-	507,654	1,036,173	1,062,354	1,097,602
Police Attrition Savings	-	-	-	-	-	-	(1,062,354)	(1,097,602)
Sustain 17 Firefighters after SAFER Grant	-	-	-	-	1,563,678	1,764,696	1,952,715	2,031,649
Fire Attrition Savings	-	-	-	-	-	-	(976,358)	(2,031,649)
Police Transformational Savings	-	-	-	(1,162,674)	(2,403,982)	(3,689,014)	(5,045,925)	(5,184,998)
Fire Transformational Savings	-	-	-	(730,197)	(1,529,782)	(2,336,441)	(3,217,390)	(3,322,263)
Other Transformational Savings	-	-	-	(725,532)	(1,509,199)	(2,345,138)	(3,240,106)	(3,318,616)
Unemployment Compensation	2,546	-	-	-	-	-	-	-
Contingent Account	-	502,480	500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000
One North Division	2,747,139	2,792,660	2,792,660	2,817,410	2,817,600	2,820,075	2,817,370	2,814,430
Total Subsidies:	10,251,928	12,156,617	16,230,738	17,762,969	16,637,917	11,379,614	6,976,170	5,795,944
Contractual Services:								
ACSET - Administrative	115,900	-	-	115,900	115,900	115,900	115,900	115,900
ACSET - Operating Support	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Act 425 Agreement / Oakleigh Woods	5,042	4,774	5,100	5,100	5,100	5,100	5,100	5,100
Act 425 Agreement / SteelCase	23,268	23,966	22,135	24,685	25,426	26,188	26,974	27,783
Area Agency on Aging of Western Michigan	4,673	4,673	4,673	4,673	4,673	4,673	4,673	4,673
Consultant Services - State and Federal	148,463	131,796	131,796	135,258	139,316	143,495	147,800	152,234
Grand Rapids Cable Access Center	481,800	632,832	509,232	524,509	540,244	556,452	573,146	590,340
Grand Valley Metro Council / GRETS	85,054	90,234	94,469	97,303	100,222	103,229	106,326	109,515
Independent Financial Audit	82,675	90,500	90,500	93,215	96,011	98,892	101,859	104,914
Right Place - General Support	30,000	33,000	33,000	33,000	33,000	33,000	33,000	33,000
General Local Revenue - Outside Organizations	-	-	-	-	-	-	-	-
LEAN Training and Implementation	5,795	30,000	30,000	30,000	30,000	30,000	30,000	30,000
Office of Energy & Sustainability	6,683	-	-	-	-	-	-	-
Promotional and Advertising	50,000	75,000	50,000	50,000	50,000	50,000	50,000	50,000
One North Division	490,186	484,872	473,440	476,977	480,622	484,378	488,249	492,238
Total Contractual Services:	1,544,539	1,616,647	1,459,345	1,605,620	1,635,514	1,666,307	1,698,026	1,730,697

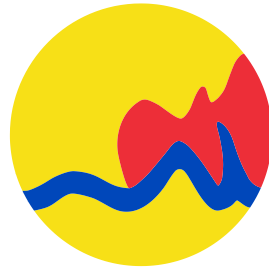
APPENDIX K - GENERAL ADMINISTRATION

Fund: General Operating Fund

EXPENDITURES

Non-Departmental - General Administration (13)

Description	F.Y. 10	F.Y. 11	F.Y. 11	F.Y. 12	FORECAST			
	ACTUALS	AMENDED	ESTIMATE	REQUEST	F.Y. 13	F.Y. 14	F.Y. 15	F.Y. 16
Other:								
Pension - Supplemental	13,361	14,783	14,783	-	-	-	-	-
Flags - Memorial Day Grave Decoration	-	10,590	10,590	10,590	10,590	10,590	10,590	10,590
National League of Cities	11,535	-	-	-	-	-	-	-
Michigan Municipal League	30,509	29,337	27,508	28,333	29,183	30,059	30,960	31,889
U.S. Conference of Mayors	12,242	13,377	12,242	12,609	12,988	13,377	13,778	14,192
West MI Regional Planning	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
GR Sister Cities	10,063	-	-	-	-	-	-	-
Printing and Publishing	838	1,093	766	800	800	800	800	800
Pension Trustee Fiduciary Insurance	350	350	350	350	350	350	350	350
Equipment Rental - Color Copier	4,819	-	739	-	-	-	-	-
Parking Passes - Scribner / North Monroe	63,335	-	-	-	-	-	-	-
Total Other:	215,387	74,530	71,978	57,683	58,911	60,176	61,479	62,821
Appropriation Lapse	-	(2,500,000)	(3,000,000)	(3,000,000)	(3,000,000)	(3,000,000)	(3,000,000)	(3,000,000)
Elected, Appointed and Top Management Concessions	-	(360,000)	(360,000)	(375,480)	(387,796)	(403,889)	(420,893)	(438,360)
61st District Court Employee Concessions	-	(325,156)	-	-	-	-	-	-
312 Employee Concessions	-	-	-	(5,867,758)	(6,118,171)	(6,215,610)	(6,361,488)	(6,524,322)
Non 312 GOF Employee Concessions	-	(759,081)	-	(1,587,421)	(1,655,046)	(1,754,150)	(1,851,277)	(1,928,105)
Grand Total:	\$ 12,011,854	\$ 10,228,713	\$ 14,402,061	\$ 8,595,613	\$ 7,171,329	\$ 1,732,448	\$ (2,897,984)	\$ (4,301,324)



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APPENDIX L

CITY OF GRAND RAPIDS ECONOMIC DEVELOPMENT AUTHORITIES AND BUDGETS

Like many urban core municipalities in the State of Michigan, the City uses a variety of tools to attract businesses and individuals to the City. Some of these economic development programs encourage business and residential investment by abating property tax increases associated with the increased real and personal property values resulting from such investment. These types of programs include abatements for industrial facilities, obsolete property redevelopment, neighborhood enterprise zones, non-industrial personal property, and renaissance zones. Other economic development programs include working with businesses to provide access to the tax-exempt bond market via the City's Economic Development Corporation and to provide planning and legal expertise needed to access the State's economic development programs and agencies.

Another way the City encourages economic development is by directly investing in the City's public infrastructure and business environment. Revenues for these investments are provided when the City Commission targets certain zones within the City and agrees to divert, or capture, property tax revenues associated with the increased property values resulting from the infrastructure and business climate investments. This type of revenue program is called, "tax increment financing" or "TIF" for short. The oldest of the City's TIF districts is the Downtown Development Authority and the two newest are corridor improvement authorities for the Uptown and Madison Square neighborhoods.

The boards for the TIF authorities are appointed by City Commission. The TIF authorities operate independently but in cooperation with City policies and procedures. For accounting purposes, the TIF authorities are considered to be "discretely presented component units," according to criteria established by the Government Accounting Standards Board. The TIF authorities' budgets are relatively small compared to the City's overall budget. As a result, these budgets are prepared later and separately from other City budgets since annual variations in captured taxable values can significantly impact their operating and development project budgets.

Grand Rapids Downtown Development Authority (the "DDA")

The Grand Rapids DDA was created in 1979 by the City of Grand Rapids under the provisions of State of Michigan Public Act 197 of 1975, as amended. The purpose of the DDA is to correct and prevent deterioration in the downtown Grand Rapids business district; encourage historic preservation; authorize the acquisition and disposal of interests in real and personal property; authorize the creation and implementation of development plans in the districts; promote the economic growth of the districts; authorize the levy and collection of taxes; authorize the issuance of bonds and other evidences of indebtedness; and authorize the use of tax increment financing.

The DDA district is bounded roughly by Newberry Street, N.W. on the north, west of Lafayette Avenue, or Prospect Avenue on the east, north of Logan Street or Wealthy Street on the south, and east of Lexington Avenue or Seward Avenue on the west. The initial property tax increment revenue capture was in 1981.

APPENDIX L

The DDA captures tax increment revenues from two sources, local tax increments and school tax increments. Local tax increment (LTI) revenues are captured from millages levied by the City of Grand Rapids, Kent County, Interurban Transportation Partnership, and Grand Rapids Community College. School tax increment (STI) revenues are derived from the State Education Tax millage, the Grand Rapids Public Schools operating and debt millages, and the Kent Intermediate School District millages. State law restricts the DDA's use of STI revenues for payment of debt service and other eligible obligations in existence prior to January 1, 1995. The DDA's expenditures for debt service obligations issued after January 1, 1995 and for all of the DDA's operations and current and ongoing development projects and programs are funded with either LTI or non-tax increment revenues, which result primarily from interest and parking revenues generated by facilities located on property owned by the DDA.

Monroe North Tax Increment Financing Authority (the "MNTIFA")

The MNTIFA was created in December, 1985 by the City and began operations in fiscal year 1987 under the provisions of Act 450, Public Acts of 1980 of the State of Michigan, as amended. The purpose of the Authority is to provide for the development of the Monroe North Development Area, which is bounded roughly by Coldbrook Street, N.W. on the north, Ionia Avenue on the east, the Grand River on the west and the south line of Newberry Street, N.W. on the south.

The MNTIFA captures local tax increment revenue but, unlike the DDA, may not capture school tax increment revenue since the MNTIFA had no eligible obligations outstanding on December 31, 1994.

Grand Rapids SmartZone Local Development Financing Authority (the "SmartZone")

The Grand Rapids SmartZone was created by the City in 2002 under the provisions of Act 281, Public Acts of 1986 of the State of Michigan. The purpose of the SmartZone is to promote the development of high-tech business within the boundaries of the Downtown SmartZone and Satellite SmartZone areas in the City.

The initial SmartZone boundaries were established in 2001 in the northern section of downtown Grand Rapids to facilitate development by leveraging the adjacency and synergy of the area's medical, research, educational, financial, governmental and non-profit institutions. The SmartZone works directly with five partners - the City of Grand Rapids, the Van Andel Institute (VAI), Grand Valley State University (GVSU), Grand Rapids Community College (GRCC) and The Right Place, Inc. (RPI.) The resources available through these clustered institutions and other downtown services are creating an environment for growing and attracting new and established high-tech businesses.

In November, 2002, the Grand Rapids City Commission approved the SmartZone's request to establish a satellite SmartZone around Plymouth Avenue, N.E. Due to delays resulting from State staff turnover, approximately two years later the State Treasurer and Michigan Economic Development Corporation approved the City's request to create a satellite SmartZone in the area north of Michigan Street and east of Ball Avenue and including parcels along Plymouth Avenue and Oak Industrial Drive.

The SmartZone captures local tax increment revenue but, unlike the DDA, may only capture half of the school millage-related tax increment revenue from the districts and no debt-related millages.

APPENDIX L

Grand Rapids Brownfield Redevelopment Authority (the “Brownfield”)

The Brownfield was created by the City in 1998 under the provisions of State of Michigan Public Act 381 of 1996, as amended. The purpose of the Authority is to promote the revitalization of environmentally distressed areas and functionally obsolete properties within the City.

Since the entire City of Grand Rapids has been designated a brownfield district, Brownfield tax increment revenue is captured only for specific development projects which have been approved by Grand Rapids City Commission and the State of Michigan. Not all brownfield development projects capture tax increment revenues because, for some, the Michigan business income tax credit is sufficient. However, for those projects for which tax increment revenues are part of the project financing, the Brownfield may capture local and school tax increment revenues but may not capture debt millages.

Madison Square Corridor Improvement Authority (“Madison Square”) & and the Uptown Corridor Improvement Authority (“Uptown”)

The Madison Square and Uptown authorities were created in 2010 under the provisions of State of Michigan Public Act 280 of 2005 to correct and prevent deterioration in these business districts; encourage historic preservation; authorize the acquisition and disposal of interests in real and personal property; authorize the creation and implementation of development plans in the districts; promote the economic growth of the districts; promote the economic growth of the districts;.....authorize the issuance of bonds and other evidence of indebtedness; (and) authorize the use of tax increment financing....

The goal of these neighborhoods is to use the Madison Square and Uptown authorities to create a culture of investment in the area, and to generate property tax increment revenue and jobs in the districts. In addition, the expectation is that this culture of investment will spill into the surrounding areas, inspiring surrounding property improvements, and attracting new residents and businesses.

The fiscal year ending June 30, 2012 is the first year of tax increment revenue capture for both of the corridor improvement authorities. These districts are new, so it is almost impossible to forecast tax increment revenues for years beyond FY2012. As a result, these boards did not propose five year priority plans. Instead, only the FY2012 budget request was considered and adopted.

Grand Rapids Economic Development Corporation (the “EDC”)

The EDC is a public economic development corporation which does not capture tax increment revenues. The EDC was created to alleviate and prevent conditions of unemployment; to assist and retain local industries and commercial enterprises; to strengthen and revitalize the economy of the City of Grand Rapids and of the State of Michigan; to provide means and methods for the encouragement and assistance of industrial and commercial enterprises in locating, purchasing construction, reconstructing, modernizing, improving, maintaining, repairing, furnishing, equipping,

APPENDIX L

and expanding in the City of Grand Rapids; and to encourage the location of commercial enterprises to more conveniently provide needed services and facilities of the commercial enterprises to the City of Grand Rapids and its residents.

For accounting purposes, the EDC is considered a special revenue fund, which is a governmental fund type, but the EDC is not included in the City of Grand Rapids' annual budget ordinance process since the entity is technically separate from the City organization with which it works cooperatively.

Budgeting and Monitoring Process

The budget process for the entities included in this appendix begins once the City Assessor and the March Board of Review have finalized taxable values for the upcoming fiscal year. The Assessor then calculates captured assessed values based on those finalized taxable values. Using those captured values, authority staff members then estimate tax increment and other revenues for the next five years. Expenditure requests are based on estimated and forecasted revenues. Staff submits the five year budget forecasts, known as the priority plan, to the appropriate board in May or June for its review and recommendation to City Commission. Upon recommendation of the appropriate board, City Commission then reviews the submitted budget request. Once City Commission approves the request, the five year priority plan returns to the appropriate board for adoption. Only the upcoming fiscal year is appropriated. The remaining four years of the priority plan are used for project and program planning purposes.

All FY2012 budget appropriations in this appendix, except the MNTIFA budget, were approved by the City Commission on June 21, 2011 then adopted by the appropriate board at its next regularly scheduled meeting. The MNTIFA budget was approved by the City Commission on July 12, 2011.

The five-year fund statements on the following pages have been formatted to match the standard City budget format. Authority budgets, however, are typically approved and reviewed on a project or program basis so that board members and staff are able to monitor whether prioritized goals are being met. Each authority board receives interim financial reports on a monthly, bi-monthly, or quarterly basis depending on the wishes of the individual boards as well as the volume of financial transactions. For example, the DDA, which is the largest and busiest of the authorities, receives interim financial reports monthly whereas the Brownfield receives reports quarterly.

APPENDIX L
City of Grand Rapids
BROWNFIELD REDEVELOPMENT AUTHORITY (CUGBR)
STATEMENT OF OPERATIONS

Organizations	2010 Actual	2011 Adopted	2011 Amended	2011 Estimate	2012 Adopted Budget	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
REVENUE									
<u>BROWNFIELD REDEVELOPMENT AUTHORITY</u>									
401 Taxes	\$ 2,213,962	\$ 2,547,479	\$ 2,547,479	\$ 2,475,000	\$ 2,805,103	\$ 2,833,164	\$ 2,861,506	\$ 2,890,131	\$ 2,919,042
450 Licenses And Permits	-	-	-	-	-	-	-	-	-
500 Intergovernmental Revenues	-	-	-	-	-	-	-	-	-
600 Charges For Services	38,441	31,000	31,000	56,500	31,000	31,000	31,000	31,000	31,000
655 Fines And Forfeitures	-	-	-	-	-	-	-	-	-
664 Interest And Rents	12,287	15,202	15,202	12,000	16,109	15,493	22,698	29,653	29,148
671 Other Revenue	-	-	-	-	-	-	-	-	-
695 Other Financing Sources	-	-	-	-	-	-	-	-	-
Total Revenue	2,264,690	2,593,681	2,593,681	2,543,500	2,852,212	2,879,657	2,915,204	2,950,784	2,979,190
EXPENDITURES									
<u>BROWNFIELD REDEVELOPMENT AUTHORITY</u>									
700 Personal Services	130,532	269,896	296,896	250,785	259,465	262,060	264,680	267,327	270,000
726 Supplies	60	400	400	555	400	400	400	400	400
800 Other Services And Charges	2,080,071	2,388,139	2,391,139	2,385,165	2,651,340	2,651,731	2,679,884	2,707,276	2,734,725
970 Capital Outlay	-	-	-	-	-	-	-	-	-
990 Debt Service	-	-	-	-	-	-	-	-	-
996 Appropriation Lapse	-	-	-	-	-	-	-	-	-
999 Transfers Out	-	-	-	-	13,386	13,788	14,201	14,627	15,066
Total Expenditures	2,210,663	2,658,435	2,688,435	2,636,505	2,924,591	2,927,979	2,959,165	2,989,630	3,020,191
BROWNFIELD REDEV AUTH NET INCOME/(LOSS)	54,027	(64,754)	(94,754)	(93,005)	(72,379)	(48,322)	(43,961)	(38,846)	(41,001)
Assigned Fund Balance - Beginning of Year	260,105	314,132	314,132	314,132	221,127	148,748	100,426	56,465	17,619
Assigned Fund Balance - End of Year	\$ 314,132	\$ 249,378	\$ 219,378	\$ 221,127	\$ 148,748	\$ 100,426	\$ 56,465	\$ 17,619	\$ (23,382)

APPENDIX L
City of Grand Rapids
CORRIDOR IMPROVEMENT AUTHORITIES
STATEMENTS OF OPERATIONS

Organization	MADISON SQUARE	UPTOWN
	2012 Adopted Budget	2012 Adopted Budget
REVENUE		
<u>CORRIDOR IMPROVEMENT AUTHORITY</u>		
401 Taxes	\$ 3,341	\$ 6,607
450 Licenses And Permits	-	-
500 Intergovernmental Revenues	-	-
600 Charges For Services	-	-
655 Fines And Forfeitures	-	-
664 Interest And Rents	31	65
671 Other Revenue	-	-
695 Other Financing Sources	-	-
Total Revenue	3,372	6,672
EXPENDITURES		
<u>CORRIDOR IMPROVEMENT AUTHORITY</u>		
700 Personal Services	-	-
726 Supplies	-	-
800 Other Services And Charges	3,372	6,672
970 Capital Outlay	-	-
990 Debt Service	-	-
996 Appropriation Lapse	-	-
999 Transfers Out	-	-
Total Expenditures	3,372	6,672
CORRIDOR IMPROVEMENT AUTH NET INCOME/(LOSS)	-	-
Assigned Fund Balance - Beginning of Year	-	-
Assigned Fund Balance - End of Year	\$ -	\$ -

APPENDIX L
City of Grand Rapids
DOWNTOWN DEVELOPMENT AUTHORITY - DEBT INCREMENT SUB-FUND (CUGDA763)
STATEMENT OF OPERATIONS

Organizations	2010 Actual	2011 Adopted	2011 Amended	2011 Estimate	2012 Adopted Budget	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
REVENUE									
<u>DDA - DEBT INCREMENT SUB-FUND</u>									
401 Taxes	\$ 8,399,795	\$ 8,037,983	\$ 8,037,983	\$ 7,657,264	\$ 7,455,492	\$ 7,478,937	\$ 7,453,148	\$ 7,510,663	\$ 7,548,367
450 Licenses And Permits	-	-	-	-	-	-	-	-	-
500 Intergovernmental Revenues	-	-	-	-	-	-	-	-	-
600 Charges For Services	-	-	-	-	-	-	-	-	-
655 Fines And Forfeitures	-	-	-	-	-	-	-	-	-
664 Interest And Rents	-	14,413	14,413	8,890	8,500	8,500	8,500	8,500	8,500
671 Other Revenue	-	-	-	-	-	-	-	-	-
695 Other Financing Sources	-	-	-	-	-	-	-	-	-
Total Revenue	8,399,795	8,052,396	8,052,396	7,666,154	7,463,992	7,487,437	7,461,648	7,519,163	7,556,867
EXPENDITURES									
<u>DDA - DEBT INCREMENT SUB-FUND</u>									
700 Personal Services	-	-	-	-	-	-	-	-	-
726 Supplies	-	-	-	-	-	-	-	-	-
800 Other Services And Charges	3,050,000	2,774,633	2,774,633	2,393,914	2,088,767	2,004,462	1,981,548	2,031,138	2,068,842
970 Capital Outlay	-	-	-	-	-	-	-	-	-
990 Debt Service	5,341,668	5,263,350	5,263,350	5,263,350	5,366,725	5,474,475	5,471,600	5,479,525	5,479,525
996 Appropriation Lapse	-	-	-	-	-	-	-	-	-
999 Transfers Out	-	-	-	-	-	-	-	-	-
Total Expenditures	8,391,668	8,037,983	8,037,983	7,657,264	7,455,492	7,478,937	7,453,148	7,510,663	7,548,367
DDA - DEBT INCREMENT NET INCOME / (LOSS)	8,127	14,413	14,413	8,890	8,500	8,500	8,500	8,500	8,500
Assigned Fund Balance - Beginning of Year	3,784,551	3,792,678	3,792,678	3,792,678	3,801,568	3,810,068	3,818,568	3,827,068	3,835,568
Assigned Fund Balance - End of Year	\$ 3,792,678	\$ 3,807,091	\$ 3,807,091	\$ 3,801,568	\$ 3,810,068	\$ 3,818,568	\$ 3,827,068	\$ 3,835,568	\$ 3,844,068

APPENDIX L
City of Grand Rapids
DOWNTOWN DEVELOPMENT AUTHORITY - NON-TAX SUB-FUND (CUGDA764)
STATEMENT OF OPERATIONS

Organizations	2010 Actual	2011 Adopted	2011 Amended	2011 Estimate	2012 Adopted Budget	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
REVENUE									
<u>DDA - NON-TAX SUB-FUND</u>									
401 Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
450 Licenses And Permits	-	-	-	-	-	-	-	-	-
500 Intergovernmental Revenues	-	-	-	-	-	-	-	-	-
600 Charges For Services	154,507	176,750	176,750	167,103	170,000	171,700	173,417	175,151	176,903
655 Fines And Forfeitures	-	-	-	-	-	-	-	-	-
664 Interest And Rents	179,716	202,159	202,159	140,878	162,853	151,481	161,838	159,038	159,687
671 Other Revenue	-	-	-	32,357	-	-	-	-	-
695 Other Financing Sources	-	-	-	-	-	-	-	-	-
Total Revenue	334,223	378,909	378,909	340,338	332,853	323,181	335,255	334,189	336,590
EXPENDITURES									
<u>DDA - NON-TAX SUB-FUND</u>									
700 Personal Services	-	-	-	-	-	-	-	-	-
726 Supplies	-	-	-	-	-	-	-	-	-
800 Other Services And Charges	-	-	-	-	-	-	-	-	-
970 Capital Outlay	370,967	645,150	645,150	486,306	786,500	731,100	737,932	276,500	277,500
990 Debt Service	-	-	-	-	-	-	-	-	-
996 Appropriation Lapse	-	-	-	-	-	-	-	-	-
999 Transfers Out	500,000	500,000	500,000	500,000	-	-	-	-	-
Total Expenditures	870,967	1,145,150	1,145,150	986,306	786,500	731,100	737,932	276,500	277,500
DDA - NON-TAX SUB-FUND NET INCOME / (LOSS)	(536,744)	(766,241)	(766,241)	(645,968)	(453,647)	(407,919)	(402,677)	57,689	59,090
Assigned Fund Balance - Beginning of Year	5,437,308	4,900,564	4,900,564	4,900,564	4,254,596	3,800,949	3,393,030	2,990,353	3,048,042
Assigned Fund Balance - End of Year	\$ 4,900,564	\$ 4,134,323	\$ 4,134,323	\$ 4,254,596	\$ 3,800,949	\$ 3,393,030	\$ 2,990,353	\$ 3,048,042	\$ 3,107,132

APPENDIX L
City of Grand Rapids
DOWNTOWN DEVELOPMENT AUTHORITY - LOCAL TAX INCREMENT SUB-FUND (CUGDA765)
STATEMENT OF OPERATIONS

Organizations	2010 Actual	2011 Adopted	2011 Amended	2011 Estimate	2012 Adopted Budget	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
REVENUE									
<u>DDA - LOCAL TAX INCREMENT SUB-FUND</u>									
401 Taxes	\$ 4,602,947	\$ 4,556,352	\$ 4,556,352	\$ 4,319,178	\$ 4,308,924	\$ 4,312,957	\$ 4,318,828	\$ 4,242,178	\$ 4,263,488
450 Licenses And Permits	-	-	-	-	-	-	-	-	-
500 Intergovernmental Revenues	53,893	78,706	78,706	86,706	535,719	303,182	52,650	52,913	-
600 Charges For Services	-	34,620	34,620	34,620	33,133	31,647	30,160	28,673	27,239
655 Fines And Forfeitures	-	-	-	-	-	-	-	-	-
664 Interest And Rents	191,073	242,055	242,055	155,000	117,137	70,724	40,894	41,292	56,973
671 Other Revenue	13,108	4,000	4,000	28,292	2,404,000	4,000	4,000	4,000	4,000
695 Other Financing Sources	-	-	-	-	-	-	-	-	-
Total Revenue	4,861,021	4,915,733	4,915,733	4,623,796	7,398,913	4,722,510	4,446,532	4,369,056	4,351,700
EXPENDITURES									
<u>DDA - LOCAL TAX INCREMENT SUB-FUND</u>									
700 Personal Services	378,335	400,000	400,000	394,084	414,000	421,000	428,000	438,000	448,000
726 Supplies	-	-	-	-	-	-	-	-	-
800 Other Services And Charges	816,460	900,800	900,800	849,548	1,541,000	1,059,000	1,017,000	707,000	712,000
970 Capital Outlay	2,390,955	6,519,973	6,519,973	3,398,817	6,103,417	5,815,981	3,317,617	1,903,465	1,498,323
990 Debt Service	529,130	528,769	528,769	529,019	525,653	435,095	436,356	436,864	437,604
996 Appropriation Lapse	-	-	-	-	-	-	-	-	-
999 Transfers Out	-	-	-	-	-	-	-	-	-
Total Expenditures	4,114,880	8,349,542	8,349,542	5,171,468	8,584,070	7,731,076	5,198,973	3,485,329	3,095,927
DDA - LOCAL TAX INCREMENT NET INCOME/(LOSS)	746,141	(3,433,809)	(3,433,809)	(547,672)	(1,185,157)	(3,008,566)	(752,441)	883,727	1,255,773
Assigned Fund Balance - Beginning of Year	4,915,391	5,661,532	5,661,532	5,661,532	5,113,860	3,928,703	920,137	167,696	1,051,423
Assigned Fund Balance - End of Year	\$ 5,661,532	\$ 2,227,723	\$ 2,227,723	\$ 5,113,860	\$ 3,928,703	\$ 920,137	\$ 167,696	\$ 1,051,423	\$ 2,307,196

APPENDIX L
City of Grand Rapids
GRAND RAPIDS ECONOMIC DEVELOPMENT CORPORATION (SREDC260)
STATEMENT OF OPERATIONS

Organizations	2010 Actual	2011 Adopted	2011 Amended	2011 Estimate	2012 Adopted Budget	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
REVENUE									
<u>ECONOMIC DEVELOPMENT CORPORATION</u>									
401 Taxes	\$ 776	\$ 800	\$ 800	\$ 1,158	\$ 1,165	\$ 1,177	\$ 1,188	\$ 1,200	\$ 1,224
450 Licenses And Permits	-	-	-	-	-	-	-	-	-
500 Intergovernmental Revenues	-	-	-	-	-	-	-	-	-
600 Charges For Services	47,190	25,000	25,000	129,170	25,000	25,000	25,000	25,000	25,000
655 Fines And Forfeitures	-	-	-	-	-	-	-	-	-
664 Interest And Rents	10,420	9,000	9,000	6,150	9,300	7,829	6,313	4,748	3,132
671 Other Revenue	-	-	-	-	-	-	-	-	-
695 Other Financing Sources	-	-	-	-	-	-	-	-	-
Total Revenue	58,386	34,800	34,800	136,478	35,465	34,006	32,501	30,948	29,356
EXPENDITURES									
<u>ECONOMIC DEVELOPMENT CORPORATION</u>									
700 Personal Services	52,861	54,000	54,000	73,875	78,000	79,560	81,151	82,774	84,430
726 Supplies	60	100	100	100	100	105	110	115	120
800 Other Services And Charges	5,338	47,300	47,300	9,223	47,766	49,820	49,855	49,897	49,959
970 Capital Outlay	-	-	-	-	-	-	-	-	-
990 Debt Service	-	-	-	-	-	-	-	-	-
996 Appropriation Lapse	-	-	-	-	-	-	-	-	-
999 Transfers Out	-	-	-	-	4,556	4,693	4,833	4,978	5,128
Total Expenditures	58,259	101,400	101,400	83,198	130,422	134,178	135,949	137,764	139,637
ECONOMIC DEVEL CORP NET INCOME / (LOSS)	127	(66,600)	(66,600)	53,280	(94,957)	(100,172)	(103,448)	(106,816)	(110,281)
Assigned Fund Balance - Beginning of Year	604,405	604,532	604,532	604,532	657,812	562,855	462,683	359,235	252,419
Assigned Fund Balance - End of Year	\$ 604,532	\$ 537,932	\$ 537,932	\$ 657,812	\$ 562,855	\$ 462,683	\$ 359,235	\$ 252,419	\$ 142,138

APPENDIX L
City of Grand Rapids
SMARTZONE LOCAL DEVELOPMENT FINANCING AUTHORITY (CUGSZ)
STATEMENT OF OPERATIONS

Organizations	2010 Actual	2011 Adopted	2011 Amended	2011 Estimate	2012 Adopted Budget	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
REVENUE									
<u>SMARTZONE LDFA</u>									
401 Taxes	\$ 1,490,827	\$ 1,564,619	\$ 1,564,619	\$ 1,548,601	\$ 1,698,819	\$ 1,755,314	\$ 1,764,140	\$ 1,773,011	\$ 1,781,926
450 Licenses And Permits	-	-	-	-	-	-	-	-	-
500 Intergovernmental Revenues	-	-	-	-	-	-	-	-	-
600 Charges For Services	-	-	-	-	-	-	-	-	-
655 Fines And Forfeitures	-	-	-	-	-	-	-	-	-
664 Interest And Rents	34,023	43,200	43,200	35,000	31,052	38,469	50,501	62,745	75,519
671 Other Revenue	-	-	-	-	-	-	-	-	-
695 Other Financing Sources	-	277,158	277,158	-	477,771	522,944	563,806	608,456	637,206
Total Revenue	1,524,850	1,884,977	1,884,977	1,583,601	2,207,642	2,316,727	2,378,447	2,444,212	2,494,651
EXPENDITURES									
<u>SMARTZONE LDFA</u>									
700 Personal Services	93,617	98,500	98,500	98,500	98,500	100,470	102,479	104,529	106,620
726 Supplies	-	-	-	-	-	-	-	-	-
800 Other Services And Charges	853,878	1,128,793	1,128,793	1,125,955	1,168,176	891,473	655,781	657,829	664,697
970 Capital Outlay	176,480	334,174	334,174	134,174	310,000	202,000	257,000	207,000	210,000
990 Debt Service	242,394	351,158	351,158	350,069	477,771	522,944	563,806	608,456	637,206
996 Appropriation Lapse	-	-	-	-	-	-	-	-	-
999 Transfers Out	-	-	-	-	7,784	8,018	8,258	8,506	8,761
Total Expenditures	1,366,369	1,912,625	1,912,625	1,708,698	2,062,231	1,724,905	1,587,324	1,586,320	1,627,284
SMARTZONE LDFA NET INCOME / (LOSS)	158,481	(27,648)	(27,648)	(125,097)	145,411	591,822	791,123	857,892	867,367
Assigned Fund Balance - Beginning of Year	1,588,278	1,746,759	1,746,759	1,746,759	1,621,662	1,767,073	2,358,895	3,150,018	4,007,910
Assigned Fund Balance - End of Year	\$ 1,746,759	\$ 1,719,111	\$ 1,719,111	\$ 1,621,662	\$ 1,767,073	\$ 2,358,895	\$ 3,150,018	\$ 4,007,910	\$ 4,875,277

APPENDIX L
City of Grand Rapids
MONROE NORTH TAX INCREMENT FINANCING AUTHORITY (CUGTI)
STATEMENT OF OPERATIONS

Organizations	2010 Actual	2011 Adopted	2011 Amended	2011 Estimate	2012 Adopted Budget	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast
REVENUE									
<u>MONROE NORTH TAX INCREMENT FINANCING AUTHORITY</u>									
401 Taxes	\$ 522,001	\$ 492,516	\$ 492,516	\$ 500,021	\$ 458,554	\$ 452,323	\$ 443,276	\$ 447,506	\$ 461,760
450 Licenses And Permits	-	-	-	-	-	-	-	-	-
500 Intergovernmental Revenues	-	-	-	-	-	-	-	-	-
600 Charges For Services	-	-	-	-	-	-	-	-	-
655 Fines And Forfeitures	-	-	-	-	-	-	-	-	-
664 Interest And Rents	16,069	20,885	20,885	11,750	15,387	14,385	20,811	19,580	23,680
671 Other Revenue	-	-	-	-	-	-	-	-	-
695 Other Financing Sources	-	-	-	-	-	-	-	-	-
Total Revenue	538,070	513,401	513,401	511,771	473,941	466,708	464,087	467,086	485,440
EXPENDITURES									
<u>MONROE NORTH TAX INCREMENT FINANCING AUTHORITY</u>									
700 Personal Services	15,167	20,000	20,000	10,000	20,000	20,000	20,000	20,000	20,000
726 Supplies	-	150	150	-	150	150	150	150	150
800 Other Services And Charges	261,666	360,591	360,591	251,043	352,600	347,700	342,998	344,274	345,557
970 Capital Outlay	10,804	380,000	380,000	35,000	120,000	30,000	15,000	115,000	115,000
990 Debt Service	112,613	115,946	115,946	115,946	117,150	118,396	119,505	119,762	121,539
996 Appropriation Lapse	-	-	-	-	-	-	-	-	-
999 Transfers Out	-	-	-	-	1,790	1,844	1,899	1,956	2,015
Total Expenditures	400,250	876,687	876,687	411,989	611,690	518,090	499,552	601,142	604,261
MONROE NORTH TIFA NET INCOME / (LOSS)	137,820	(363,286)	(363,286)	99,782	(137,749)	(51,382)	(35,465)	(134,056)	(118,821)
Assigned Fund Balance - Beginning of Year	1,148,414	1,286,234	1,286,234	1,286,234	1,386,016	1,248,267	1,196,885	1,161,420	1,027,364
Assigned Fund Balance - End of Year	\$ 1,286,234	\$ 922,948	\$ 922,948	\$ 1,386,016	\$ 1,248,267	\$ 1,196,885	\$ 1,161,420	\$ 1,027,364	\$ 908,543