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***CITY OF GRAND RAPIDS  
FISCAL PLAN  
FISCAL YEARS 2013 - 2017***

***MAYOR***

**George K. Heartwell**

***CITY COMMISSIONERS***

***First Ward***

**Dave Shaffer                      Walt Gutowski**

***Second Ward***

**Rosalynn Bliss                      Ruth E. Kelly**

***Third Ward***

**Elias Lumpkins                      James B. White**

***CITY MANAGER***

**Gregory A. Sundstrom**

***CHIEF FINANCIAL OFFICER***

**Scott Buhner**

***CONTRIBUTING PERSONNEL***

**Karen Mendez**

**Gary Mortensen**

**Nancy Recker**

**Scott Saindon**

**Jana Wallace**



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## **DISTINGUISHED BUDGET PRESENTATION AWARD**

**The Government Finance Officers Association of the United States and Canada (GFOA) presents an award for Distinguished Budget Presentations.**

**In order to receive this award, a governmental unit must publish a budget document that meets strict program criteria as a policy document, as an operations guide, as a financial plan and as a communications medium.**

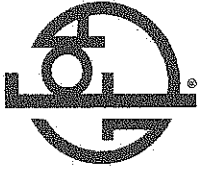
**The City of Grand Rapids has most recently received this award for the Fiscal Year beginning July 1, 2011.**

**This marks the twenty fourth consecutive year that the City has been honored in this way by the GFOA. The award is valid for a period of one year only. We believe this current budget continues to conform to program requirements and we are submitting it to the GFOA for review.**



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GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of Grand Rapids  
Michigan**

For the Fiscal Year Beginning

**July 1, 2011**

*Linda C. Danson*

President

Executive Director



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# CITY OF GRAND RAPIDS, MICHIGAN

July 1, 2012

Mayor and City Commissioners:

Your City is on the move. We are working with citizens to strengthen and enrich our local government platform to create a vibrant and sustainable future; one with sufficient police and fire protection for our neighborhoods, proper maintenance of our streets and parks, open and convenient access for citizens to engage in City government, sufficient and competent staff to serve our customers, and a bright community-wide focus on improving our quality of life. Since citizens approved a temporary five-year City Income Tax increase in July 2010, the City has focused on improving our services, cost structures, access, and customer service. In these past twenty-four months, we have begun a massive transformation.

The pace at which we are transforming is accelerating as we strive to become the sustainable city we have envisioned. We have little time and much to accomplish to ensure each of the seventy-four tasks within the Transformation Investment Plan are implemented over the remaining thirty-eight months of the five-year temporary City Income Tax increase.

Our future will surely be filled with rapid change, difficult decisions, and significant cost reductions. We continue to be challenged with both remaining solvent and viable in the near term and with transforming every City system and program for the long term. We are working harder, to the point of near exhaustion for many employees. We continue to struggle to meet minimum performance metrics in key service areas. Operating margins are very thin. We are projecting accumulated operating deficits in the General Operating Fund of \$28,851,685 through FY2017 until transformation is firmly established. We continue to be negatively impacted by forces beyond the City's control, such as State funding, health care costs, stock market performance, and the economy. This creates a cloud of uncertainty. Fortunately, we have an indomitable force—our employees. I continue to be inspired by the dedication and innovation of our employees. City employees voluntarily agreed to significantly reduce total compensation in two consecutive contracts. While at times it feels like we are swimming upstream as we adjust to a quickly changing reality, it is comforting to rely on the commitment of City employees.

We have already changed significantly. The ocean liner—Grand Rapids—is proceeding in a new direction on a course to sustainability. Because of the temporary City Income Tax increase, we are able to reinvest in City services. Using audits, business planning, and lean techniques, the City is aggressively finding ways to lower costs and improve customer service. We are reviewing our services to ensure they are provided in a financially sustainable way, and we are seeing real results. Although we have a lot of work ahead, the City is committed to keeping our promises to the voters and becoming a flexible and innovative customer-focused service provider that leverages technology and new service models. The City is transforming operations to help develop a platform for citizens, businesses, government, and non-profit service providers to build a better community.

## Recent Progress

Grand Rapids citizens approved a temporary five-year City Income Tax increase directing the City to reinstate ten Community Police Officers, create a Fire Squad with fifteen new Firefighters, balance the City's General Operating Fund to ensure the City's solvency, and invest in changes to transform the City to become financially sustainable.

The City is keeping its commitments. We accomplished significant milestones when employees voluntarily reduced their total compensation and the City Commission adopted a five-year Transformation Investment Plan and created the Transformation Fund to account for the temporary City Income tax increase. We are working to become *financially sustainable*—to ensure that ongoing expenditures are matched by ongoing revenues, while improving customer service, capital assets, and quality of life in our community. Here are examples of our recent progress:

- The 2010 ballot proposal committed the City to reinstate ten Community Police Officers to maintain the City's community policing program. The ten Community Police Officers were immediately reinstated. The City intends to fully fund these ten Community Police Officers through June 30, 2015. At this time, funding has not been identified to continue these positions following the expiration of the temporary City income tax increase.
- The 2010 ballot proposal committed the City to create a Fire Rescue Squad at the LaGrave Avenue fire station by hiring fifteen Firefighters. The Firefighters were hired and the Fire Rescue Squad was deployed. On June 24, 2011, the City received a second SAFER grant to provide thirteen Firefighters for two years. The City and the International Association of Fire Fighters came to an agreement that the Fire Squad would be funded for two years using the temporary City Income Tax funding for two Firefighters and the SAFER grant for thirteen Firefighters. Furthermore, funding for the thirteen Firefighters that would have been provided by the temporary income tax is being placed into reserve to provide continued funding for the seventeen Firefighters after the expiration of the SAFER I grant until the reserved funds are fully expended. At this time we project the reserve will be exhausted in September of 2014. The City will fund the fifteen Firefighters

assigned to the Fire Rescue Squad through June 30, 2015. At this time, funding has not been identified to continue these positions following the expiration of the temporary City Income Tax increase and Firefighter reserve funding.

- The City reached voluntary concessionary contracts with all employee groups. In the most recent contract, employees reduced their total compensation by 8.2%, doubling the total compensation reduction of 4.1% of the immediately preceding contracts. The City's pension costs for current Police Officers and Firefighters has been reduced by 12%. New Police Officers and Firefighters will continue with a defined-benefit pension, but their benefit will be 29% less than current employees. Pension costs for non-public safety general employees have been reduced by 20%, reducing current employees' future pension benefits by one-third. The City's defined-benefit pension system for nearly all general employees has now been closed to nearly all new general employee entrants; new employees will have a defined-contribution pension. All employees' concessions included increasing health care deductibles, co-pays, and premium sharing is now at 20%. The City has reduced retiree health care costs by 35% and is now fully funding this long-term liability. Employee concessions helped the City accomplish approximately 40% of our transformational goals to become financially sustainable.
- The Transformation Investment Plan is organized into six themes: 1) public safety, 2) streets and infrastructure, 3) quality of life, 4) transparency, accountability, and communications, 5) City operations, and 6) citizen engagement and customer service. The plan includes seventy-four value streams to drive change, set goals and measure our progress, and create new service models - all intended to reduce costs or otherwise sustain the ability to provide service outcomes. Aggressive budget reduction targets have been set for all departments. We developed a five-year fiscal plan to guide us to financial sustainability, based on achieving the Transformation Investment Plan targets. The Transformation Investment Plan identified objectives and established metrics to measure accomplishments. Every City employee is engaged in some way with these critical value streams. For FY2013, the City will continue to work on the value streams presented in the Transformation Investment Plan. We have made progress in the past twenty-four months and we are confident that the plan will be implemented by the end of the five years allotted to achieve the City's sustainability.
- The City established the Transformation Fund to account for the temporary five-year City Income Tax increase. To isolate and track the new income tax monies, the City created a separate accounting fund—labeled the Transformation Fund—to avoid any doubt as to where the tax dollars are spent. A complete reporting of Transformation Fund expenditures can be found on the City's website at [www.grcity.us](http://www.grcity.us).
- When the State created the Economic Vitality Incentive Program, the competitive "replacement" for the statutory State revenue sharing funds, the City opted to add these one-time revenues to the Transformation Fund. Funds in the Transformation Fund will be invested in transformational activities. As foreshadowed when the City first sought the temporary tax increase and again at the City Commission's November 2011 retreat, the City will need to transfer funds

from the Transformation Fund to the General Operating Fund to ensure a fund balance level of 7.5%. This is one-half of the fund balance level goal of 15% set by City Commission policy.

- The City will reopen the Paul I. Phillips recreation center this spring after acquiring it from Kent County through a complex property swap. Coupled with an innovative partnership with the Boys and Girls Club, the City will lower its costs by nearly \$300,000 per year, improve youth programming, and provide property for the new Pleasant Park.
- The City's *myGRcity points* program has increased recycling tonnage by 80%, lowered refuse tonnage by 11%, and caused recycling customers to shop in our local businesses and redeem more than 2.8 million points. This program impacts the three tenets of the triple-bottom line, by helping our environment, reducing the City's cost for refuse collection and disposal, and providing economic gardening for our local businesses and economic relief for our citizens.
- The District Court is working to transform their service delivery model through the use of Lean A3 techniques to reduce their dependence on the General Operating Fund. They have partnered with the Police Department on innovative electronic citation and LEIN warrant programs and are using the same techniques to explore continued cost reductions for future fiscal years.
- The City has increased our use of Lean A3 to review, analyze, and improve and develop new service models. Currently, the Investment Managers, a group of dedicated employees, is meeting with departments responsible for the 20 most important value streams to review their use of Lean A3 to achieve required results. The work is intensive, thorough, and often revealing. Although this can be exhausting, it is ensuring that transformation is occurring and that we can keep faith with the voters.
- City staff working with Maximus, Incorporated conducted a comprehensive review of internal charges and cost allocation. The new cost allocation model is deployed in the FY2013 Fiscal Plan; the impact is explained later.

### **Changes Proposed in the FY2013 Fiscal Plan**

The FY2013 Fiscal Plan will continue to build a platform to foster a quality of life that enables residents, businesses, and visitors to enjoy prosperity. Listed below are proposed changes in the FY2013 Fiscal Plan.

- We will continue to use the tools of managed competition, outside expertise, customer focus groups, Lean A3 service reviews, partnerships with other agencies, and leveraging technology to increase customer self-service, seek grants to support current services, and fund transformational changes to new service models.

- For half of the General Operating Fund departments, I am sought appropriations that met the 5% interim operating budget reduction targets set by our Chief Financial Officer for FY2013. A few departments reached their full 10% operating budget reduction target, while most of the departments developed plans to meet their goals for FY2014 and FY2015.
- The FY2013 Fiscal Plan includes an optimistic 3% growth in City Income Tax revenues, a slight decline in City Property Tax revenues, a slight increase in Constitutional State Revenue Sharing, and a second EVIP grant to the Transformation Fund. It assumes continued SAFER grant funding for 13 Fire Fighters and COPS grant funding for 9 Police Officers. It assumes Transformation Fund funding for 17 Firefighters for which SAFER funding expires in July 2012. It assumes changes in fees for services that comply with the process recommended in the City's recent fee study being performed by Plante Moran.
- Transformation of the Fire Department will include significant additional focus on prevention and risk reduction to further reduce demand for services. This will include a reorganization that will affect the Prevention bureau and will transfer five positions from Suppression to Prevention, Training, and Technology.
- Following the retirement of longtime Executive Director Jay Fowler, the Downtown Development Authority will hire a new Executive Director. The Downtown Development Authority Board recently voted to become the employer of record for its staff. This transition will eliminate the four City positions currently paid for by the Downtown Development Authority. Whether they remain with the City or Downtown Development Authority, there are several issues yet to resolve for these employees, such as legacy costs for pension benefits and retiree health benefits, and we will strive to ensure that this separation is painless and positive.
- The City is working with the Cities of Wyoming and Kentwood to adopt common ordinances for business licenses, business registration and certain fees. We are seeking to have each City adopt a common ordinance with a common fee schedule, possibly providing regional licenses and shared fees. In Grand Rapids, I will move business licensing to the Development Center, under the City Clerk's direction, working in our successful collaborative model focused on businesses and development. This will strengthen our successful one-stop customer service center for businesses.
- The City will begin its new curbside refuse collection program this summer, using pay-as-you-throw smart-carts and mechanized equipment to increase refuse collection efficiency by 40%. The new program will be sustainable with a lower level of property taxes enabling customers to better manage their household refuse costs.
- The City is working with Kent County to form a partnership with the Kent County Sheriff to provide emergency management planning services for the City. By consolidating these services, the City can significantly reduce our costs while maintaining a strong emergency management plan.

- Perhaps our most significant change, a potential 3-1-1 Customer Service program, could significantly improve customer service, lower costs, and permit citizens to track their service requests online to better hold the City accountable. The City engaged the Turnkey firm to study the potential of implementing a 3-1-1 Customer Service system in our community, including designing a potential system, determining staffing and resource needs, and defining the potential return on investment for lowering costs and improving customer service. When the City receives this study, Investment Managers will work with project staff to analyze the recommendation and its return on investment.

This customer service model may have the most impact on our customers of any of our work to date. Potentially, the City could create a virtual City Hall that is accessible 24/7 where a citizen can make a service request, file a complaint, pay a bill, check on an account, research City ordinances and processes, and find a volunteer opportunity. The 3-1-1 Customer Service system could permit a citizen to track their call to the City, create and report performance metrics for service requests, and provide information to City management to modify services to better fit customers' needs. If a 3-1-1 Customer Service system investment can improve customer service while lowering costs, I will recommend that this become a high priority for our organization. The City Commission will consider this recommendation and determine if the City should implement a 3-1-1 Customer Service system.

- There is an appropriation request of \$71,100 to designate an additional 26 miles of bicycle lanes to add to our current 7 mile urban bicycle network. It is my goal to have an urban bicycle network of 100 miles. For FY2014 through FY2017, if the City budgets \$90,900 each year for an additional 17 miles each year and maintenance on the growing network, the City will reach its goal of a 100 mile urban bicycle network in 2017. Beginning in FY2018, the City would budget \$45,000 for maintenance costs for the bike network.
- There is an appropriation request of \$76,800 to plant 1,000 trees, doubling the number of street trees that we will plant to 2,000 trees. At this rate, the City will fill every available spot on public parkway over the next ten years. To reach the City's 40% tree canopy goal, the balance of the trees will need to be planted on private property.
- Parks Alive—the program jointly developed with the Friends of Grand Rapids Parks will be implemented this year. Staff is preparing for the necessary approvals and process changes to begin this exciting citizen engagement with our parks.
- The City will open Briggs Pool, Martin L. King Jr. Pool, and Richmond Pool for a similar schedule as last year.
- The City continues to refine our cost accounting. Chief Financial Officer Scott Buhner brought to our organization the five-year budgeting tool and a sharp focus on cost accounting. These important tools are helping the City to clearly define our current financial condition, the cost of providing a discrete service or producing a measureable result, and provide better forecasting of our future. The City refined our A-87 plan to better allocate central and internal General Operating Fund

overhead costs to operating departments. The new plan defines overhead costs for all cost centers, including those within the General Operating Fund. For operations like the Cemeteries Fund, Indian Trails Golf Course, or Community Development Block Grant Fund it can be impractical to pay these additional costs, as these funds do not currently have the capacity to pay their fair share of overhead costs. Consequently, the FY2013 Fiscal Plan will account for these overhead costs that cannot be funded by grant funds such as Community Development Block Grant, Michigan Justice Training Grant, Drug Law Enforcement Grant, and after school programs in the General Government portion of the General Operating Fund budget.

- In 2007, the City began transitioning from our mainframe financial system to a client-server based system. Following the transition of the financial system and Water customer billing system to client-server systems, the City was able to shut down our mainframe computer, saving the City over \$775,000 each year. It is time for the City to begin to plan for our next financial system, as the implementation process is approximately two years. This will be an expensive and exhaustive process that will affect every department. The City is highly dependent on its financial tools for processing routine business, as well as budgeting, auditing, and using financial data to improve service performance. The City Comptroller has requested a staffing addition to strengthen support for the financial system transition. The Fiscal Plan includes that additional position.
- The City is preparing to launch the new single-family rental certification program. City staff is working with citizens on the Rental Housing Code Advisory Committee to develop process guidelines, implementation timeline, City code, and evaluation of the new program. The work to develop this new service has proven helpful in reviewing our multi-family rental certification program for service improvements.
- The City is working with the Cities of Wyoming and Kentwood to seek to adopt a common ordinance for rental housing inspections and certification, with the three cities using the 2012 International Property Maintenance Code, with amendments agreed upon between the three cities. This would simplify the business regulations under which property managers operate for the three-city region.
- With the announcement of a new Federal lead abatement grant, the City will restart our program by restoring three grant funded positions in the Community Development Department.
- The City has had increasing success in obtaining grant funding. Recall, a position was added to be dedicated to seeking grant funding. The objective for the position was to win grants with value greater than the cost for adding the position. Ms. Kim Dixon, the City's Grant Writer continues to excel and for FY2013 the City will continue to focus on seeking grants.

- The Fire Department will acquire three Quick Response Vehicles, a new hybrid vehicle that performs like a small fire truck and a medical response vehicle. Firefighters will become more productive in responding to emergency needs, while lowering operational costs. This investment will accomplish nearly one-half of the Fire Department's five-year savings goal, reducing their costs by 4.5%.
- The City recently received the ICMA study on our Police and Fire Departments. The report provides an assessment of our police and fire operations with recommendations to improve our efficiencies and reduce our costs. The report also assesses the potential of consolidating departments or services with the Cities of Wyoming and Kentwood. Change resulting from this report will be evaluated and incorporated into FY2013 mid-year as approved by the City Commission.
- Following the study by Kent County Emergency Medical Services, the City is currently reviewing the report's recommendations with the cities of East Grand Rapids, Grandville, Kentwood, Walker and Wyoming concerning local government's future role in emergency medical response. Change resulting from this report will be incorporated into FY2013 mid-year as approved by the City Commission.
- The City will provide seed funding for the area specific plans for the West Leonard business district and Stockbridge business district. Similar seed funding has been provided in past years for the West Fulton and Midtown areas.
- The Planning Department has leveraged nearly \$1 million in resources to conduct the Michigan Street Corridor study. This report could have profound effects on the future of a significant portion of the City's northeast area.
- The City is preparing for a community dialogue around new citizen engagement platform guidelines. Building consensus around how we work together on neighborhood infrastructure improvements is key to engaging citizens and businesses.
- The City is strengthening our relationships with the Grand Rapids Public Schools to focus on the needs of our common constituents—children and parents, and are exploring collaborative ways of working together to lower our costs, improve service, and build the trust of our customers.

Unfortunately, some things will not be fully addressed in FY2013. The persistent and perennial difficulties of continuing to solve for demands on the General Operating Fund for pools and aquatic amenities, parks, recreational opportunities, streets, storm water management, street lighting, cemeteries, building capital improvements, the golf course, and the District Court will not be resolved soon. We must find ways to protect these vital assets, while we transform to new service models.

- The City had business plans developed for the City's cemeteries and Indian Trails Golf Course to improve customer service and make these operations financially sustainable. Work is underway to develop viable new business models that



improve performance and reduce costs. These community assets need to be preserved and cease being a burden on other City services.

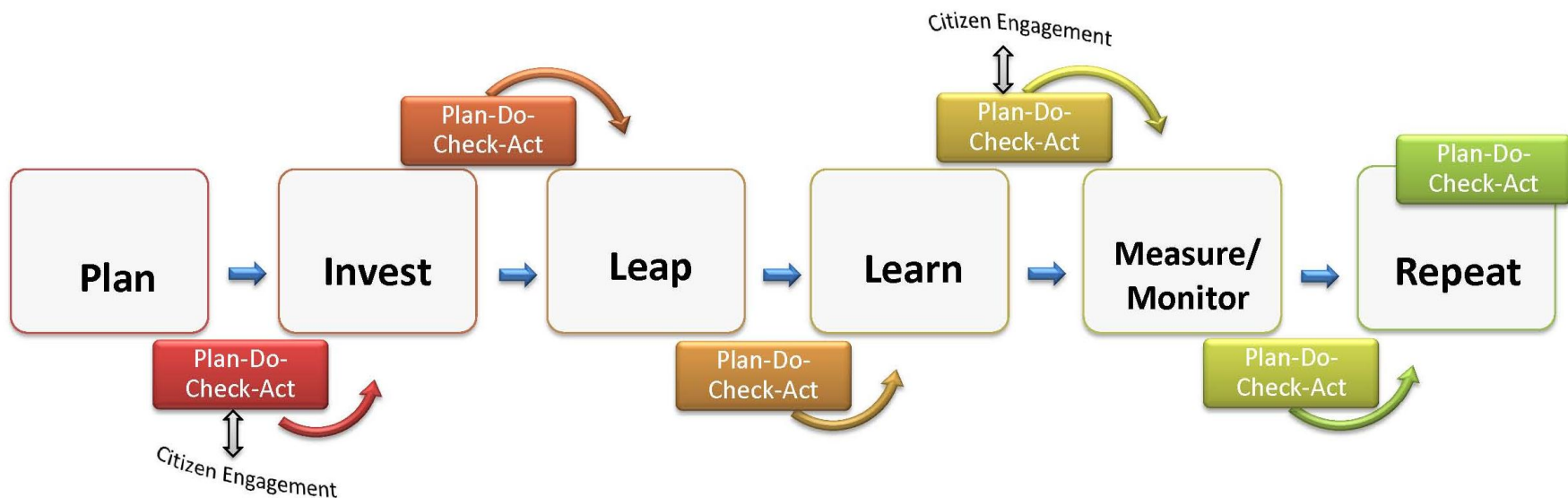
- The City Commission formed the Sustainable Streets Task Force, a group of citizens reviewing the current state of the City's street reinvestment program. The group will define the size of the unmet need and make recommendations concerning how the City might address our significant street infrastructure deficiencies within the current context of available federal, state and local funding. In FY2013, all Street Capital funding will be provided through a transfer from the Major Street Fund. This advances by one fiscal year the elimination of General Operating Fund support for Street Capital investments. Only limited funds are currently expected to be available in future fiscal years.
- The City has contracted with the West Michigan Environmental Action Council to study the state of the City's current storm water services in light of the new regulations being developed by the United States Environmental Protection Administration and the Michigan Department of Environmental Quality. The stakeholder group facilitated by the West Michigan Environmental Action Council will also make recommendations for the City about how to sustainably maintain our storm water system and remain compliant with the new mandates.
- The City recently began working with Matrix Consultants to review our parks and recreation services. The consultant's final report has not yet been received. Working with the Friends of Grand Rapids Parks, the City will advance a plan to transform our parks and recreation services. Change resulting from this report will begin to be incorporated into FY2013 mid-year as approved by the City Commission.
- For the City's street lighting system, we are currently looking at alternative ways to reduce costs for our street lights, through new technology, a revised street lighting performance system which would provide for differing lighting intensities for different situations, or a combination of both.

## Transformation Process

City staff is relentlessly seeking significant transformational leaps in efficiency, cost reductions, and customer service improvements. The process is following a citizen engagement-driven series of plan-do-check-act actions.

We are focusing on systemic change, innovation, and continuous improvement. If the outcomes required to provide important quality of life services expected in a prosperous community are to be achieved within the City's financial resources, transformational leaps must be achieved and we must continue to plan, leap, learn, and repeat.

Continuous monitoring, evaluation, and reporting of the City's progress must occur regularly. It is essential to measure and track progress on key metrics in real time, and then be able to communicate that information in a transparent manner to Commissioners, customers, citizens, and staff. Investment Managers, project owners and project teams are actively working the Transformation Investment Plan to achieve critical results.



## Transformation Themes

The Transformation Investment Plan has been organized around the following six themes.

# Transformation Investment Plan Themes



### Public Safety

Police \* Fire \* Court



### Streets and Infrastructure

Street Capital \* Major/Local Streets \* Capital Improvements



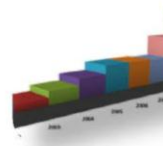
### Quality of Life

Parks and Recreation \* Code Compliance \* Community Development \* Economic Development



### Transparency, Accountability, and Communications

Dashboards \* Performance Metrics \* New Communications Presence



### Transforming City Operations

Resolving Structural Deficits \* Addressing Employee Legacy Costs \* Leveraging Technology \* New Business Plans for Parks, Courts, Streets, Stormwater, Street Lighting, Cemeteries, Golf Course



### Citizen Engagement/Customer Service

Customer Service Standards \* Citizen Self-Service \* 3-1-1 \* MyGRCityPoints \* Customer First Response \* Customer Relations Management

## Transformation Investment Plan

The Transformation Advisors recommended that a plan be established to guide transformation of the City. The City Commission adopted the Transformation Investment Plan as part of the FY2012 Fiscal Plan. The Investment Managers were assigned responsibility for implementing the Plan and they have assigned tasks and time specific milestones to ensure that necessary outcomes are achieved.

The Transformation Investment Plan contains seventy-four tasks assigned to thirty-one owners. During the November 2011, City Commission retreat, staff provided a progress report for each task, that indicated that 96% of tasks are currently being addressed and work has continued since then. The Investment Managers meet quarterly with each task owner to review progress, track metrics and offer guidance on accomplishment of each of the tasks. To ensure each owner is engaged in meeting the assigned goal(s), owners of the most critical 20 identified tasks are required to complete a Lean A3 plan.

The plan is evolving as progress is made, as learning continues, and as opportunities are created. The Transformation Advisors, a group of community members, recommended that the organization plan, leap, learn, improve, and repeat. To that, we added the concept of *investing* in transformational outcomes and then measuring and monitoring the results. The notion of investing suggests a *return on investment*, and we define that as permanently lowering operating costs. The Transformation Investment Plan will deliver General Operating Fund results that will return the City to financial sustainability, where ongoing expenditures are aligned with ongoing revenues over the five-year planning period. Experience to date is showing that investing deliberately in the Transformation Investment Plan will deliver sustainable financial results if we are nimble in its implementation and committed to delivering its outcomes in a dynamic environment filled with both challenges and opportunities.

The following is the City's Transformation Investment Plan that is designed to make the City a financially sustainable organization that provides the services necessary for a high quality of urban life, as measured by the triple bottom line. The plan indicates owners assigned and projected timeline. Visit [www.grcity.us/transformation](http://www.grcity.us/transformation) to view a dynamic online version of the plan.



# City of Grand Rapids

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Transformation Investment Plan Dashboard



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Transforming City Operations

Citizen Engagement & Customer Service



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## TRANSFORMATION INVESTMENT PLAN

01 - Public Safety																								Owner	Value Stream Number										
FY2011						FY2012						FY2013						FY2014						FY2015/16											
March	April	May	June	July	August	Sept	Oct	Nov	Dec	Jan	Feb	March	April	May	June	July	August	Sept	Oct	Nov	Dec	Jan	Feb	March	April	May	June	July-June							
Regionalize Emergency Preparedness Planning and Management																								Eric DeLong	01-01										
Update:																																			
Review state supported Single Court of Jurisdiction at state level																								Catherine Mish	01-02										
Update:																																			
Police Transformation Team—develop recommendations to transform police operations																								Eric DeLong	01-03										
Update:																																			
Complete work of Police/Fire Design Team																														Eric DeLong	01-04				
Update:																																			
Police transformation savings (\$1,162,674)						Police transformation savings (\$2,403,982)						Police transformation savings (\$3,689,014)						Police savings (\$5,045,925/ \$5,184,998)						Kevin Belk	01-05										
Update:																																			
Fire transformation savings of (\$730,197) by implementing new technologies and techniques						Fire transformation savings of (\$1,529,782) by implementing new technologies and techniques						Fire transformation savings of (\$2,336,441) by implementing new technologies and techniques						Fire savings (\$3,217,390/ \$3,322,263)						Laura Knapp	01-06										
Update:																																			
Consolidate Police special team with UMMM partners																								Greg Sundstrom	01-07										
Update:																																			
Emergency Medical Services Review by KCEMS																														Laura Knapp	01-08				
Update:																																			
Conclude fire consolidation discussions with Wyoming and Kentwood																														Eric DeLong	01-09				
Update:																																			
Launch ICMA Consulting Services Study of Police and Fire operations in partnership with Kentwood and Wyoming																														Eric DeLong	01-10				
Update:																																			
						Court transformational savings (\$284,000)						Court transformational savings (\$561,360)						Court savings (\$881,814/ \$995,087)						Gary Secor	01-11										
Update:																																			

## TRANSFORMATION INVESTMENT PLAN

02 - Streets and Infrastructure																												Owner	Value Stream Number		
FY2011				FY2012								FY2013								FY2014						FY2015/16					
March	April	May	June	July	August	Sept	Oct	Nov	Dec	Jan	Feb	March	April	May	June	July	August	Sept	Oct	Nov	Dec	Jan	Feb	March	April	May	June	July-June			
Update 21st Century Infrastructure Task Force Report																												Mark DeClercq	02-01		
Update:																															
Implement "Complete Streets" policy to guide investments																												Suzanne Schulz	02-02		
Update:																															
Identify the resources to improve the condition of Grand Rapids' street system, through increased State, Regional, and Local sources																												Eric DeLong	02-03		
Update:																															
Cemeteries transformation savings (\$85,000)												Cemeteries transformation savings (\$90,000)						Cemeteries savings (\$100,000/ \$125,000)		James Hurt	02-04										
Update:																															
Work with Governor Snyder and the Legislature to reinvent funding for Michigan Streets to increase funding for Grand Rapids																												Eric DeLong	02-05		
Update:																															





## TRANSFORMATION INVESTMENT PLAN

04 - Transparency, Accountability, and Communications																								Owner	Value Stream Number					
FY2011				FY2012				FY2013				FY2014				FY2015/16														
March	April	May	June	July	August	Sept	Oct	Nov	Dec	Jan	Feb	March	April	May	June	July	August	Sept	Oct	Nov	Dec	Jan	Feb	March	April	May	June	July-June		
Develop Financial/Operational Metrics																								Scott Buhrer	04-01					
Update:																														
Governor's Transparency Guide-Dashboarding Phase I								Dashboarding Phase II								Dashboarding Phase III								Tom Almonte	04-02					
Update:																														
Implement Enterprise Content Management																								Paul Klimas	04-03					
Update:																														
Implement new enterprise financial system-Phase I				Build new enterprise financial system elements-Phase II																				Ruth Lueders, Donijo DeJonge	04-04					
Update:																														

## TRANSFORMATION INVESTMENT PLAN

05 - Transforming City Operations																								Owner	Value Stream Number				
FY2011				FY2012								FY2013								FY2014				FY2015/16					
March	April	May	June	July	August	Sept	Oct	Nov	Dec	Jan	Feb	March	April	May	June	July	August	Sept	Oct	Nov	Dec	Jan	Feb	March	April	May	June		
Implement Transformation Fund		Make transformational investments that have tangible, rapid Return On Investment (ROI)																								Investment Managers	05-01		
Update:																													
Complete consultant RFP to provide professional and expert assessment for transformation																								Jose Reyna	05-02				
Update:																													
Align Transformation Investment Plan with Sustainability Plan and Climate Adaptation and Mitigation Plan																								Haris Alibasic	05-03				
Update:																													
Complete Department Transformation Plan review process		Implement Departmental Transformation Plans																								Investment Managers	05-04		
Update:																													
Achieve Reduction in Total Compensation (\$7,830,659)				Achieve Reduction in Total Compensation (\$8,161,013)								Achieve Reduction in Total Compensation (\$8,373,649)								Total reduction (\$8,633,658/ \$8,890,787)				Ken Deering	05-05				
Update:																													
Explore regional service models for services such as Building Inspections, Economic Development, Economic Gardening, Planning and Zoning, Assessing																													
Update:																						Planning and Zoning	Suzanne Schulz	05-06					
Update:																						Building Inspections	Lou Canfield	05-07					
Update:																						Economic Development	Kara Wood	05-08					
Update:																						Assessing	Glen Beekman	05-09					
Update:																						Economic Gardening	Kara Wood	05-10					
Create a ten-year Asset Management Plan that updates and incorporates existing plans																								Mark DeClercq	05-11				
Update:																													
Complete Business Plans for Cemeteries, Street Lighting, Stormwater, Courts																													
Update:																						Cemeteries	James Hurt	05-12					
Update:																						Street Lighting	Chris Zull	05-13					
Update:																						Stormwater	Haris Alibasic	05-14					
Update:																						Courts	Gary Secor	05-15					

## TRANSFORMATION INVESTMENT PLAN

05 - Transforming City Operations																								Owner	Value Stream Number				
FY2011				FY2012								FY2013								FY2014				FY2015/16					
March	April	May	June	July	August	Sept	Oct	Nov	Dec	Jan	Feb	March	April	May	June	July	August	Sept	Oct	Nov	Dec	Jan	Feb	March	April	May	June		
Review employee compensation, classification system, and performance evaluation system to implement an incentive based performance system based on organizational and individual performance																											Mari Beth Jelks	05-16	
Update:																													
Implement a comprehensive, incentive-based Health and Wellness program with performance outcome measurements																											Mari Beth Jelks	05-17	
Update:																													
Fund the Annual Required Contribution (ARC) for retiree healthcare																											Scott Buhner	05-18	
Update:																													
Achieve non-public safety General Operating Fund savings (\$725,532)				Achieve non-public safety General Operating Fund savings (\$1,509,199)								Achieve non-public safety General Operating Fund savings (\$2,345,138)								Non-P/F Savings (\$3,240,106/\$3,318,616)				Greg Sundstrom	05-19				
Update:																													
Implement rates system for City's underground duct system and Street Lighting facility rentals																											Chris Zull	05-20	
Update:																													
Continue LED Lighting evaluation process																											Pam Ritsema	05-21	
Update:																													
Implement an Electronic Citation System to improve efficiency and customer service																											Kevin Belk	05-22	
Update:																													
Complete the transition of Warrant/LEIN entry from GRPD to the Court																											Kevin Belk	05-23	
Update:																													
Create a comprehensive Energy Management Strategy for the entire City organization-Phase I to establish baseline, and saving goals				Implement Comprehensive Energy Management Strategy with annual savings metrics																							Haris Alibasic	05-24	
Update:																													
Implement City Engineers' Office Customer Focused Business Plan																											Mark DeClercq	05-25	
Update:																													
Implement Radio Frequency Information Device (RFID) to enhance the Library patron experience, increasing productivity, and provide long-term cost savings																											Marcia Warner	05-26	
Update:																													

## TRANSFORMATION INVESTMENT PLAN

05 - Transforming City Operations																												Owner	Value Stream Number
FY2011				FY2012				FY2013				FY2014				FY2015/16													
March	April	May	June	July	August	Sept	Oct	Nov	Dec	Jan	Feb	March	April	May	June	July	August	Sept	Oct	Nov	Dec	Jan	Feb	March	April	May	June	July-June	
Exploring new Technology to Provide a New Service Delivery Model for all Business Licenses, Permits, --Create a One-Stop Shopping with a Single Point of Entry for the Entire Organization																												Tom Almonte	05-27
Update:																													
Work with all departments to develop a new records retention schedule according to legal and local standards incorporating new record types such as electronic records.																												Lauri P	05-28
Update:																													
Continue implementing Accela Automation-Offer data online in different formats (i.e. Microsoft Excel and PDF) to our customers																												Lou Canfield	05-29
Update:																													
Provide for Managed Competition for public services also provided in the private sector																												Greg Sundstrom	05-30
Update:																													
Initiate fee policy review and development																												Scott B	05-31
Update:																													
Reform Stockrooms																												Jose Reyna	05-32
Update:																													
Complete Competitive Analysis of the Water and Sewer Systems				Establish Phase II Enterprise system savings and operational targets with annual savings metrics																								Pam Ritsema	05-33
Update:																													
Water CIS implementation Phase I				Water CIS implementation Phase II								Water CIS implementation Phase III																Eileen P	05-34
Update:																													
Study and implement conversion to Defined Contribution retirement system for new hires																												Scott Buhrer	05-35
Update:																													
Refuse Millage: complete refuse transformation and reduce refuse millage by 0.3 mills																												James Hurt	05-36
Update:																													

## TRANSFORMATION INVESTMENT PLAN

06 - Citizen Engagement/Customer Service																								Owner	Value Stream Number					
FY2011		FY		FY2013												FY2014						FY2015/16								
March	April	May	June	July	August	Sept	Oct	Nov	Dec	Jan	Feb	March	April	May	June	July	August	Sept	Oct	Nov	Dec	Jan	Feb	March	April	May	June	July-June		
Increase customer self-service capacity for employees/citizens by 25%																								Paul Klimas	06-01					
Update:																														
Implement Customer Service Standards and Training																								Ingrid Scott-Weekley	06-02					
Update:																														
311/CRM implementation process-Phase I						Continue 311 /CRM implementation-Phase II						Complete 311/CRM implementation-Phase III												Ingrid Scott-Weekley	06-03					
Update:																														
f enterprise-wide e-commerce / e-business platform																								Paul Klimas	06-04					
Update:																														
Implement internal and external transformative communications processes using current, new and next media channels																								Tom Almonte	06-05					
Update:																														
Expand use of the City's electronically filed income tax returns by consumers/retail software users-30 % goal						Expand use of the City's electronically filed income tax returns by consumers/retail software users-40 % goal						Expand use of the City's electronically filed income tax returns by consumers/retail software users-50 % goal						Goal of 60%						John Schaut	06-06					
Update:																														
Study/ Implement Business Registration (conform with Kentwood and Wyoming)																								Lauri P	06-07					
Update:																														

## FY2013 Fiscal Plan

The FY2013 appropriation request for all funds is \$389,799,737. The appropriation request for the General Operating Fund is \$116,697,622. Below is the General Operating Fund 5 x 5 for FY2013 through FY2017 based on this recommendation.

**City of Grand Rapids**  
**GENERAL FUND OPERATING (GFGEN101)**  
**STATEMENT OF OPERATIONS**

	FY2013	FY2014	FY2015	FY2016	FY2017
Beginning Fund Balance	8,952,186	8,752,322	3,314,083	(2,871,052)	(11,554,085)
Revenue	116,497,758	114,000,524	114,979,249	114,198,737	116,832,751
Expenditure	116,697,622	119,438,763	121,164,384	122,881,770	125,178,165
Net Revenue	(199,864)	(5,438,239)	(6,185,135)	(8,683,033)	(8,345,414)
Ending Fund Balance	8,752,322	3,314,083	(2,871,052)	(11,554,085)	(19,899,499)

The General Operating Fund and Transformation Fund statements detail a transfer from the Transformation Fund to the General Operating Fund of \$7,679,552 in FY2012 and \$6,052,707 in FY2013. These amounts were selected to maintain a 7.5% fund balance in the General Operating Fund for those two fiscal years. This will leave a balance available for additional investments in the Transformation Fund of \$13,726,364 through FY2013 and \$27,676,490 through FY2017. This is the amount available for additional investments to accelerate transformation. These transfers seek to balance the need to maintain a reasonable General Operating Fund Balance while ensuring adequate funding for transformational investments.

It is clear looking at the FY2014 through FY2017 General Operating Fund operating deficits and fund balance levels that the City is not yet sustainable. We have made progress, but we are not yet 50% toward our goal of 10% cost reduction by FY2015. We must reduce our operating budgets by another 5% to keep expenditures within expected revenues. This is most paramount in the Police and Fire Departments as together they currently consume 64% of General Operating Fund expenditures. If every department reduces their operating costs by the next 5% and the Police or Fire Departments do not, the City will fail to become financially sustainable. A complete treatment of progress toward meeting expenditure targets and our transformation is included in the Budget Basics section of the Fiscal Plan.

It is clear that we must maintain our momentum. It is not a matter of choices and priorities; it is a matter of difficult decisions, sacrifice, and building new models. If we prevail, as we must, and we meet the Transformation Plan outcomes, we can

achieve this sustainable future. The following chart shows that with our current revenue forecasts and accomplishment of the expenditure targets described in the Budget Basics section, our fund balance will grow steadily and be at the policy level in FY2017.

	FY14	FY15	FY16
Beginning Fund Balance	\$ 8,752,322	\$ 10,240,986	\$ 14,159,060
Revenues	114,000,524	114,979,249	114,198,737
Expenditure Targets	112,511,860	111,061,175	112,668,278
Net Income/(Loss)	1,488,664	3,918,074	1,530,459
Ending Fund Balance	\$ 10,240,986	\$ 14,159,060	\$ 15,689,519
Fund Balance Percent of Current Spending	9.1%	12.7%	13.9%

## Conclusion

I thank Mayor Heartwell and the City Commission for your leadership and willingness to roll up your sleeves and tackle the tough issues that surround change. You have been both visionary and supportive leading us to a sustainable future.

I thank the dedicated work of many citizens who contribute to the improvement of our organization and community. Recommendations from stakeholders, customers, and citizens are the foundation for this Fiscal Plan.

I thank the City employees who have worked thousands of accumulated hours to develop this Fiscal Plan. Our FY2013 recommendation seeks to accomplish hundreds of outcomes, which will require the expertise, experience, courage, and strong backs of hundreds of dedicated and determined City employees under all conditions, 24-hours per day, every day of the year. Our future community must be built by competent and diligent City employees. I thank the City staff who built this Fiscal Plan, one that seeks a long-term vision of sustainability. Every department contributed by aligning their outcomes and services to achieve our long-term mission. Although this included many more employees than I could name, it invariably includes secretaries, accountants, financial assistants, managers, and directors.

I must recognize the tireless work of the Budget Office staff, including Gary Mortensen, Nancy Recker, and Karen Mendez. These dedicated professionals never wavered from building a fiscal plan that would be fully transparent to our citizens.

I thank my Top Management team, Executive Team, Investment Managers and Cabinet for their expertise, patience, and wisdom as we assembled this plan to build a new Grand Rapids.

Finally, I thank Deputy City Manager Eric DeLong and Chief Financial Officer Scott Buhner. Simply, they are largely responsible for mapping our path to a sustainable future.

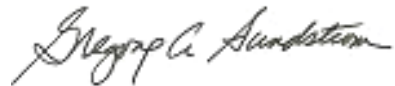
Our work on this Fiscal Plan has been a significant experience for the organization. Many themes and initiatives to transform this organization and community are sprouting up around us. The focused creativity is a credit to the City Commission, City staff, and our community and I wish to thank all for their commitment to Grand Rapids. We have a plan. We have identified resources. We are seeing results. We have a clearer idea of our destination. It is time to keep our focus, work hard, and make it happen together.

We are a community that works best when we work together. The City is strengthening our platforms to improve access to City services, engage citizens in their neighborhoods, and foster partnerships with the private sector and area governments. We will sharpen our relentless focus on driving down costs and improving our customer service. We cannot fix the problems of government until we fix the difficulties of being a citizen and we cannot engage citizens until government is transparent, accessible, and inviting.

The future of this organization is founded on the dedication and creativity of our City employees. We will not let up on our relentless pursuit to lower our costs. We will develop sustainable investment and business plans to produce successful outcomes.

Your city is on the move. The pace of transformation is accelerating. Although we have a lot of work ahead, the City is committed to keeping our promises to the voters, and we are making good progress.

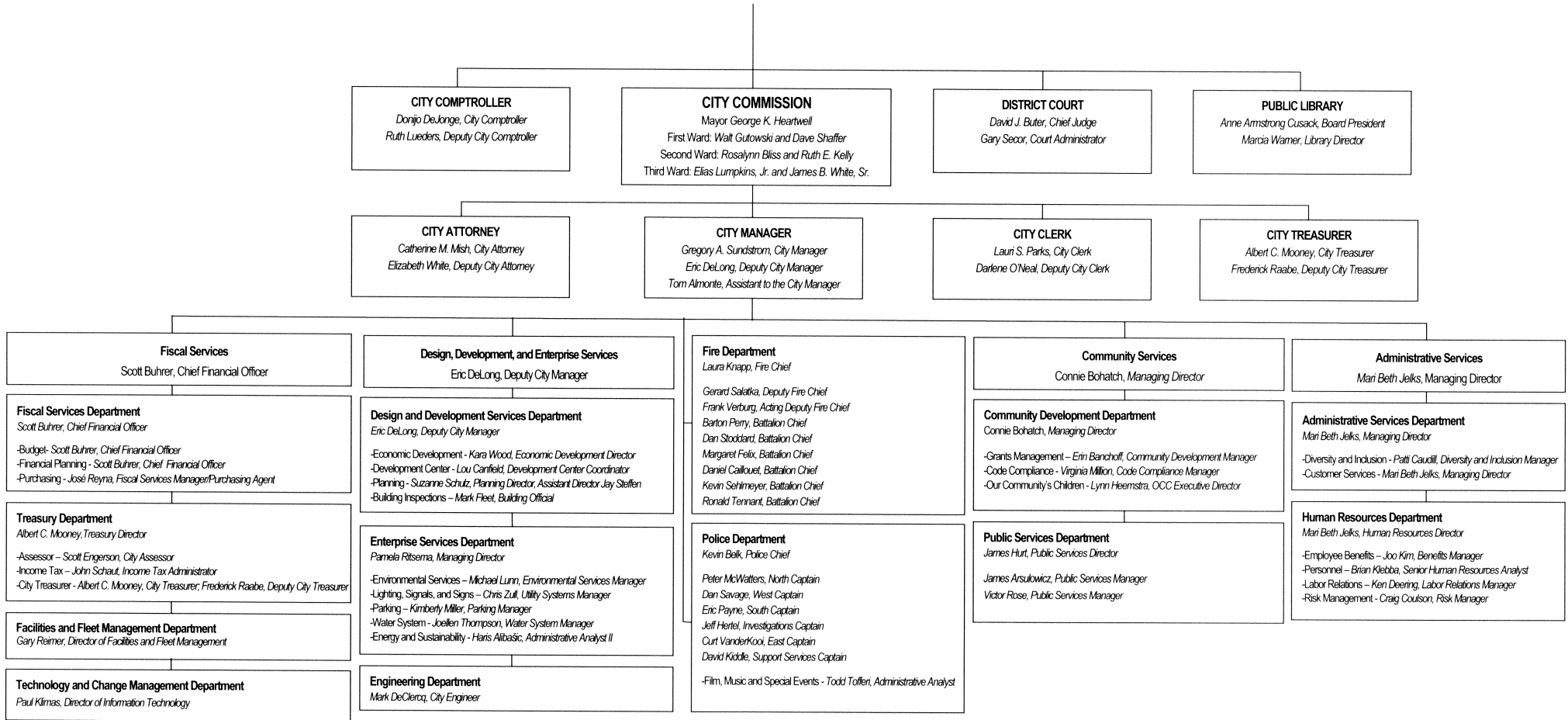
Sincerely,

A handwritten signature in cursive script that reads "Gregory A. Sundstrom".

Gregory A. Sundstrom  
City Manager



# CITIZENS OF GRAND RAPIDS



## **CITY OF GRAND RAPIDS, MICHIGAN MISSION STATEMENT**

We, the elected and appointed officials and employees of the City of Grand Rapids, believe in the dignity and worth of all people and in the right of every citizen to have equitable access to the benefits of urban life. We believe in the rights of all citizens to express their views and the responsibility of the City government to respond to those views.

As government representatives, we will help shape the future to assure that the City will continue to be a place where the benefits of urban life can be enjoyed. We will:

- Provide leadership in focusing community resources to address community needs and opportunities.
- Develop and nurture partnerships that encourage and support collaboration.
- Encourage economic prosperity for City residents and businesses to ensure the City's ability to provide important urban services.
- Foster the economic health of our City within an economically healthy metropolitan region and assure that responsibility is shared equitably across the metropolitan area.
- Celebrate and strengthen the diversity of our community, ensure the dignity of all citizens, and equitably deliver services.
- Provide for the security of persons and property.
- Provide leadership to ensure that children, families and seniors thrive in our community.
- Develop, maintain and improve City-owned physical infrastructure.
- Maintain and enhance residential neighborhoods and increase homeownership.
- Enhance citizens' quality of life using the City's cultural, recreational and occupational infrastructure.
- Provide high quality municipal services efficiently, fairly and courteously.
- Foster a learning environment, which promotes employee and team excellence in delivery of City services.
- Provide environmental stewardship to enhance quality of life for residents.
- Collaborate with residents to provide a neighborhood based City service delivery system.

## **ABOUT THE CITY**

### ***INTRODUCTION***

The City of Grand Rapids, the second largest city in the State of Michigan, encompasses an area of approximately 45 square miles. Grand Rapids is located in west central Michigan, roughly 30 miles due east of Lake Michigan, and is considered the urban center for the region. The Grand River, a major state waterway, runs through the center of town. The City's population is 188,040, according to the 2010 census. The City's population increased 4.01% from 1980 to 1990 and 4.59% from 1990 to 2000, but decreased from 2000 to 2010. The Grand Rapids Combined Statistical Area (CSA) population according to the 2010 census is 1,321,557. The CSA includes Allegan, Barry, Ionia, Kent, Muskegon, Newaygo and Ottawa counties.

Louis Campau, a French trader, established a trading post here in 1826. Although he was not the first permanent non-native settler (that distinction falls to Isaac McCoy, a Baptist minister, who arrived in 1825), Campau became perhaps the most important settler when, in 1831, he bought for \$90 what is now the entire downtown business district from the federal government.

Grand Rapids led the nation in 1945 when it became the first city in the United States to add fluoride to its drinking water.

The City was first incorporated as a village in 1838. In 1850 it was incorporated as a city under a mayor-council form of government, and remained that way until 1916, when the commission-manager form of government was adopted under the authority of the Home Rule City Act (Michigan Public Act 279 of 1909, as amended.) The present commission is composed of seven members. Two

members are elected on a non-partisan basis from each of the City's three wards, and one member is elected at-large on a non-partisan basis to serve as Mayor. The Comptroller is also elected at-large on a non-partisan basis. The City Manager, the chief administrative officer of the City, is appointed by the City Commission and serves at its pleasure. The City Commission meets on Tuesdays in accordance with a schedule determined annually.

### ***TAX BASE***

Per State law, City property values for purposes of levying property taxes are based on 50% of the value with annual increases limited to the inflation rate until properties are sold or transferred. The 2011 (FY2012) total taxable value for industrial, commercial, utility and residential properties is \$4.6 billion; a 2.68% decrease over the prior year. Industrial property accounts for 9.00% of the total taxable value, commercial property accounts for 30.66% and utility-related property for 1.62%. The balance is residential.

The region, and the City in particular, is diversifying as the local medical, technology, and higher education sectors continue to expand. Non-manufacturing employment in the Grand Rapids CSA now accounts for 84.7% of the labor force while approximately 15.3% of area workers are employed in the manufacturing sector.

The CSA is home to major manufacturers of automotive, plastics, footwear, biopharmaceutical, and office/theater furniture products. The City is the headquarters of Steelcase Inc. – the world's leading designer and manufacturer of office furniture. Other products manufactured in the City include: medical devices; metal, plastic and rubber components; material handling equipment; food products; aerospace engines and

components; industrial tools and dies; fuel injectors and valve lifters; and hardware and shelving systems. In addition to the downtown commercial district, the area is home to two major shopping malls, several smaller malls, and numerous neighborhood shopping districts.

The following table reflects the diversity of the top ten major employers in the Grand Rapids CSA by the products manufactured or services performed, and the approximate number of employees.

<b>Company</b>	<b>Principal Product or Service</b>	<b>Number of Employees</b>
Spectrum Health	Hospitals, clinics and medical services	16,600
Meijer Inc	Retailer – food and general merchandise	7,725
Axios, Inc.	Human resource and employment services	7,372
Spartan Stores, Inc.	Food wholesaler and retailer	4,258
Amway Corporation	Home care, nutritional and other product manufacturing	4,000
Mercy General Health Partners	Hospitals, clinics and medical services	3,653
Grand Rapids Public Schools	Elementary and secondary schools	3,297
Steelcase, Inc.	Office, commercial and health industry furniture	3,227
Perrigo Company	Generic and OTC pharmaceuticals	3,200
Herman Miller, Inc.	Office, commercial and health industry furniture	3,100
<i>Source: The Right Place, Inc. "Top Employers in West MI – 2011"</i>		

## ***UTILITIES***

Businesses and residents of the City are supplied with natural gas through the DTE Energy, electricity from Consumers Energy, and telephone service through several providers. The City has its own water supply and sewage treatment systems which provide services to City residents as well as to several cities and townships in the area. The water and sewer systems provide service through 1,200 and 870 miles of lines, respectively. The City's Lake Michigan Filtration Plant supplies and processes water from Lake Michigan. It became operational in 1962, and was expanded in 1992.

During 1992, the City initiated the task of separating combined sewer and stormwater infrastructure located in some of the City's older areas, since the existing system was contributing to river pollution during major rain events. The west-side sewer separation and construction of a 30-million gallon storm water retention basin were completed in 1996, and a major portion of the second phase of the project, east-side sewer separation, was completed in 2006. The completion of these first two phases has resulted in an approximate 96% reduction of annual combined sewer overflow volume. The final incremental phases are now underway, with completion expected in 2015 or earlier.

## ***EDUCATION***

Along with public and private K-12 school systems, the Grand Rapids area is home to ten four-year public and private colleges and universities. Western Michigan University, Michigan State University, Ferris State University and the Thomas M. Cooley Law School are located within commuting distance of the City but have built satellite campuses in downtown Grand Rapids. Grand Valley State

University, located several miles west of the City, opened a downtown campus in 1988 on the banks of the Grand River and continues to expand its presence in the City. In addition to the four-year universities, Grand Rapids is also home to the Grand Rapids Community College, a popular two-year general and technical educational institution operated with countywide support.

## ***RECREATION AND CULTURE***

Grand Rapids has more than 2,000 acres of parkland in over 80 locations throughout the City. Many provide facilities for football, baseball, softball, soccer, volleyball, and basketball leagues. Riverside Park provides a disc golf course, and there are 288 miles of bicycle trails within the City and surrounding areas. The Grand Rapids area is popular for sports and recreation activities year-round including skiing, hunting, hiking, camping, boating, golfing, and fishing. Within the City limits, salmon weighing up to 35 pounds are caught in downtown Grand Rapids during the spring and fall migrations up the Grand River. The public can watch these migrating fish as they use the downtown fish ladder to negotiate the Sixth Street dam.

A highlight of the downtown area is the Gerald R. Ford Presidential Museum which is located next to the Grand River and was constructed to document the presidency of President Ford, who grew up and represented the area for many years in Congress prior to his presidency. President Ford died in December, 2006 at his home in Rancho Mirage, California. After ceremonies in California, Washington, and Grand Rapids, he was interred on the grounds of his presidential museum in Grand Rapids.

The City has several theaters, professional opera, symphony and ballet organizations, two art museums, and a zoo. Just outside City limits, the Frederik Meijer Gardens and Sculpture Park has hosted more than 7 million visitors since it opened in 1995. Downtown on the Grand River, the Public Museum showcases the cultural history of the area, as well as a 50-foot diameter planetarium, a working antique carousel, and extensive educational facilities.

The 12,000 seat, multi-purpose Van Andel Arena in downtown Grand Rapids opened in October, 1996. The Arena annually draws thousands of local and regional visitors to its concert, sporting, and community events. The consistently large audiences support many downtown restaurants and entertainment facilities. The Arena is home to a minor league hockey team, the Griffins. This team supplements the Whitecaps, a minor league baseball team which started in 1994 and plays at Fifth Third Ballpark ten minutes north of downtown Grand Rapids.

Construction of the \$211 million downtown convention center was completed in June, 2005. The facility, known as DeVos Place, provides a 40,000 square foot ballroom, 26 meeting rooms, an updated performing arts hall, a 685 space underground parking facility, and a 162,000 square foot exhibition hall. DeVos Place also features a 2,400 seat performing arts theater which is home to the Grand Rapids Symphony, Grand Rapids Ballet, Opera Grand Rapids and Broadway Grand Rapids.

The 42nd annual Festival of the Arts was held downtown during June, 2011. "Festival," as it is popularly known, features two and one-half days of performing arts performances on several stages, film presentations, fine art

exhibitions and sales, food booths, and craft activities for children and adults. Other downtown events, like the free weekly Blues on the Mall concerts, are scheduled throughout the summer months.

In 2009, the Grand Rapids area proved again that it is open to new ideas when the first annual ArtPrize® flooded downtown Grand Rapids with art and two hundred thousand people came to participate in this event which made international news. Designed as a very different art competition, the goal of ArtPrize® is for the general public and artists to collide, exchange ideas and come away changed. Part arts festival and part social experiment - the big winners of this international contest are decided by public vote rather than by a jury of curators. Art is the focus of the competition, but the main event is community as artists take over downtown Grand Rapids, visitors explore, and new relationships form. In 2011, 1,582 artists from 43 U.S states and 39 countries competed for nearly \$500,000 in prize money. The public visited 164 venues and submitted 383,000 votes for their favorite works.

### ***TRANSPORTATION***

The heart of the City is crossed by two major limited access expressways that connect the City with state and federal highway networks. Rail service is provided by Amtrak, CSX, Grand Rapids Eastern, Norfolk Southern and Mid-Michigan. The Gerald R. Ford International Airport, located thirteen miles southeast of the central city and easily accessible by expressway, is served by eight passenger airlines: American Airlines, Air Canada, AirTran Airways, Allegiant Air, Delta Airlines, Frontier Airlines, and United Airlines. Greyhound and the Interurban Transit Partnership provide bus service.

***OTHER***

The Van Andel Institute (VAI), an eight-story 410,000 square foot facility, is located next to the Spectrum Health-Butterworth Hospital. The VAI, in partnership with the Grand Rapids SmartZone Local Development Financing Authority, has attracted medical technology development businesses to med-bio incubator facilities in Grand Valley State University's Cook-DeVos Health Sciences facility downtown and in the Cooper's Landing facility north of downtown. Students from Michigan State University's College of Human Medicine, which has been relocated from East Lansing, Michigan to Grand Rapids, will use the space along with the VAI post-doctoral graduate school.

# **BUDGET PROCESS**

## **INTRODUCTION**

State of Michigan Public Act 2 of 1968, as amended, known as the “Uniform Budgeting and Accounting Act”, requires that governmental units adopt an annual budget. The City of Grand Rapids Fiscal Plan is designed to meet or exceed the requirements established in that Act. The following is a brief introduction describing the planning, amending, and structure of the City’s budget document.

## **FUND STRUCTURE FOR BUDGETED FUNDS**

### **What are “Budgetary Basis” and “Accounting Basis”?**

Budgetary basis is the method used to determine when revenues and expenditures are recognized for budgeting purposes. Accounting basis is used to determine when revenues and expenditures are recognized for financial reporting purposes. These determinations depend on the measurement focus of the individual fund – that is, the types of transactions and events that are reported in a fund’s operating statement. The City’s funds use either the modified accrual or the accrual measurement focus.

### **Modified Accrual Basis**

Funds that focus on current financial resources use the modified accrual basis, which recognizes increases and decreases in financial resources only to the extent that they reflect short-term inflows or outflows of cash. Amounts are recognized as revenue when earned as long as they are collectible within the period or soon enough thereafter to be used to pay liabilities of the current period. These individual funds are known collectively as “governmental fund types”.

### **Accrual Basis**

Funds that focus on total economic resources employ the accrual basis, which recognizes increases and decreases in economic resources as soon as the underlying event or transaction occurs. Revenues are recognized as soon as they are earned and expenses are recognized as soon as a liability is incurred, regardless of the timing of related cash inflows and outflows. In the private sector, the accrual basis is often used by for-profit business enterprises and not-for-profit organizations.

For funds that use the modified accrual basis, the portion of year-end fund balance reserved for outstanding compensated absence liabilities (for example, unused vacation) is not considered part of budgetary reserves. Other than this one difference, the City endeavors to have the budgetary basis parallel the accounting basis.

### **RESOURCE ALLOCATION**

The annual budget is developed within the context of a five-year plan. The City is transitioning to a planning and performance measurement process that is inclusive of all City services. It measures achievement of outcomes in relation to sustainability principles called the triple bottom line – economic prosperity, environmental equity, and social equality. What once was known as the City of Grand Rapids’ Strategic Plan has evolved into the City of Grand Rapids’ Sustainability Plan.

The FY2012 budget process began with the City Manager and his Executive Team reviewing and gaining consensus relative to forecasted income tax, property tax, property tax administration fees, State-shared revenues, (i.e. sales tax)



and other revenue forecasts prepared by fiscal staff for the upcoming five fiscal years.

The Budget Office then prepared comprehensive personnel cost forecasts for all regular full-time employees.

Departments were then given instruction packages, including schedules of charges, along with various electronic submission forms.

All departments were required to prepare five-year funding plans. These five-year budget requests were entered into the City's budget system at the department level.

All departmental appropriation requests were first reviewed by the Budget Office for mathematical accuracy and compliance with policy and instructions. Next, the City Manager and his Executive Team held a series of meetings to review the requests, adjusting them as the Manager determined was necessary.

Requests for major capital project funding followed a separate but concurrent process. Requests were submitted to the Budget Office for review and summation. The City Manager and his Executive Team reviewed the proposed projects and created a five-year capital plan. Capital planning for the Capital Reserve Fund and the Street Funds was completed after the operating appropriation requests were submitted.

Based on the financial data summarized in the budgeting system, the City Manager's Preliminary Fiscal Plan was assembled and submitted for review to the City Commission. In the weeks that follow, the City Commission

will hold discussions and gather information regarding the various departmental requests. After a public hearing at which the public will be invited to comment on the proposed budget, the final version of the operating and capital budgets will be submitted to the City Commission for consideration and adoption. Both the operating and capital budgets are appropriated for the upcoming fiscal year only, within the context of their respective five-year plans.

Data entered into the budgeting system by the departments and adjusted by the Budget Office, as approved by City Commission, was interfaced with the City's accounting system (after the budget was adopted), and became the current budget on July 1, 2012.

Although appropriation authority for most encumbrances is lapsed at the end of the fiscal year, amounts for non-operating items over \$25,000 are allowed to carry forward. Requests for re-appropriation of certain other items are considered under special circumstances, but are not generally allowed for operating-type appropriations such as supplies, postage, travel, etc.

Appropriations for grants and capital projects remain in effect until the grant funded activities and capital projects are completed or abandoned.

### **BUDGET AMENDMENTS**

The budget ordinance, once approved, may be amended with City Commission approval. Such requests are first submitted in writing to the Budget Office. If the request meets prescribed criteria, the Budget Office writes an ordinance amendment and submits it to the Chief Financial Officer (CFO) for review. With the CFO's and the City Manager's

approval, the request is submitted to City Commission for consideration and approval. Minor budget changes that don't affect the budget ordinance (e.g. transfers within a fund/department, or de-obligations of previous appropriations) are handled less formally within pre-established guidelines. The Budget Office posts all changes, once approved, to the accounting system.

**City of Grand Rapids  
2013 Budget Input  
Payroll Rate Sheet**

<b>Category</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>
<b>Health Insurance - City</b>						
Yearly Rate - Insurance Costs	13,433.16	11,593.00	12,599.00	13,919.00	15,353.00	16,706.00
Monthly Rate (Calculated)	1,119.43	966.08	1,049.92	1,159.92	1,279.42	1,392.17
<b>Health Insurance - Library</b>						
Yearly Rate - Insurance Costs - Library	10,329.00	10,874.00	11,744.00	12,683.00	13,698.00	14,794.00
Monthly Rate (Calculated)	860.75	906.17	978.67	1,056.92	1,141.50	1,232.83
Yearly Rate Opt Out - Insurance Costs - Library	5,165.00	6,000.00	6,480.00	6,998.00	7,558.00	8,163.00
Monthly Rate (Calculated)	430.42	500.00	540.00	583.17	629.83	680.25
<b>Pension and MedSup</b>						
General Pension Plan (includes MedSup)	20.63 %	18.51%	20.71%	21.56%	19.91%	18.61%
Police Pension Plan (includes MedSup)	21.68 %	22.76%	22.26%	21.13%	21.10%	21.61%
Police Command Pension Plan (includes MedSup)	22.18 %	23.26%	22.76%	21.63%	21.60%	22.11%
Fire Pension Plan (includes MedSup)	21.88 %	22.96%	22.46%	21.33%	21.30%	21.81%
MedSup - General Pension Plan	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%
MedSup - Police Officers and Sergeants	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%
MedSup - Fire	0.70%	0.70%	0.70%	0.70%	0.70%	0.70%
MedSup - Police Command	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%
Executive 401A (SP)	12.50 %	12.50%	12.50%	12.50%	12.50%	12.50%
Executive 401A (MGR)	15.50 %	15.50%	15.50%	15.50%	15.50%	15.50%
<b>Retiree Health</b>						
General Retiree Health	21.34%	14.30%	14.30%	14.30%	14.30%	14.30%
Police Retiree Health	23.00%	22.94%	22.94%	22.94%	22.94%	22.94%
Fire Retiree Health	24.57%	23.59%	23.59%	23.59%	23.59%	23.59%
Emergency Comm Operators Retiree Health	24.57%	23.59%	23.59%	23.59%	23.59%	23.59%
Library Retiree Health	0	0	0	0	0	0
<b>Unemployment Compensation</b>						
Unemployment - Perm Full Time	0.14 %	0.14 %	0.14 %	0.14 %	0.14 %	0.14 %
Unemployment - 707 Emps	3.79 %	3.79 %	3.79 %	3.79 %	3.79 %	3.79 %
<b>Employer FICA</b>						
Medicare Rate (No Limt)	1.450%	1.450%	1.450%	1.450%	1.450%	1.450%
OASDI Rate	6.200%	6.200%	6.200%	6.200%	6.200%	6.200%
Total	7.650%	7.650%	7.650%	7.650%	7.650%	7.650%
OASDI Limit	106,800.00	110,100.00	110,100.00	110,100.00	110,100.00	110,100.00

**City of Grand Rapids  
2013 Budget Input  
Payroll Rate Sheet**

<b>Category</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>
<b>Fiscal Wage Increase Factor:</b>		<b>%</b>	<b>%</b>	<b>%</b>	<b>%</b>	<b>%</b>
61ST / Dist Court Non - Bargain Mgmt		0.000%	0.000%	0.000%	0.000%	0.000%
61STHR / Dist Court Non - Bargain Hrly		0.000%	0.000%	0.000%	0.000%	0.000%
APACITY / A P A - City Employees		0.000%	0.000%	0.000%	0.000%	0.000%
APACOURT / A P A - 61st District Court		0.000%	0.000%	0.000%	0.000%	0.000%
APPOINT / Appointed		0.000%	0.000%	0.000%	0.000%	0.000%
CITY / G R E I U - City Employees		0.000%	0.000%	0.000%	0.000%	0.000%
CITYMNGR / City Manager		0.000%	0.000%	0.000%	0.000%	0.000%
COMMSUPV / Emerg Comm Supvr - Local 406		0.000%	0.000%	0.000%	0.000%	0.000%
COURT / G R E I U - 61st District Court		0.000%	0.000%	0.000%	0.000%	0.000%
COURTPT / G R E I U - Dist Ct Part Time		0.000%	0.000%	0.000%	0.000%	0.000%
ELECTED / Elected City Officials		0.000%	0.000%	0.000%	0.000%	0.000%
EXECPLAN / Executive Level Classes		0.000%	0.000%	0.000%	0.000%	0.000%
IAFF / Fire- Intl Assoc Fire Fighters		0.000%	0.000%	0.000%	0.000%	0.000%
JUDGE / Judges - 61st District Court		0.000%	0.000%	0.000%	0.000%	0.000%
LIBRHR / Library Part - Time Hourly		0.000%	0.000%	0.000%	0.000%	0.000%
LIBRMGT / Library Non- Barg Management		0.000%	0.000%	0.000%	0.000%	0.000%
LIBRPAGE / Library Pages		0.000%	0.000%	0.000%	0.000%	0.000%
LIBRPT / G R E I U - Library P T Perm		0.000%	0.000%	0.000%	0.000%	0.000%
LIBRR&F / G R E I U - Lib. Rank & File		0.000%	0.000%	0.000%	0.000%	0.000%
LIBRSUPV / G R E I U - Library Supvr Unit		0.000%	0.000%	0.000%	0.000%	0.000%
MGTNON / City Non- Union Management		0.000%	0.000%	0.000%	0.000%	0.000%
PENSION / Exec - Director Pension System		0.000%	0.000%	0.000%	0.000%	0.000%
POLC1 / Police Officers & Sergeants		0.000%	0.000%	0.000%	0.000%	0.000%
POLC2 / Crime Scene Technicians		0.000%	0.000%	0.000%	0.000%	0.000%
POLC4 / Emergency Comm Operators		0.000%	0.000%	0.000%	0.000%	0.000%
POLC5 / Police Command Officers		0.000%	0.000%	0.000%	0.000%	0.000%
<b>Other Bargaining Unit Level Rates</b>						
Fire Meal Allowance	600.00	600.00	0.00	0.00	0.00	0.00
Educational Allowance - Police & Fire Qualified						
Educational Allowance - Level 1	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00
Educational Allowance - Level 2	800.00	800.00	800.00	800.00	800.00	800.00
Educational Allowance - Level 3	500.00	500.00	500.00	500.00	500.00	500.00
Educational Allowance - Level 4	400.00	400.00	400.00	400.00	400.00	400.00
Educational Allowance - Level 5	200.00	200.00	200.00	200.00	200.00	200.00
Cleaning & Clothing - Police and Fire						
Police Cleaning - Level 1 - POLC1, POLC2	165.00	165.00	165.00	165.00	165.00	165.00
Police Cleaning - Level 2 - POLC5	215.00	215.00	215.00	215.00	215.00	215.00
Police Clothing - Level 1 - POLC1, POLC2	960.00	960.00	960.00	960.00	960.00	960.00
Police Clothing - Level 2 - POLC 5	720.00	720.00	720.00	720.00	720.00	720.00
Fire Clothing - IAFF	600.00	600.00	600.00	0.00	0.00	0.00

**City of Grand Rapids  
2013 Budget Input  
Payroll Rate Sheet**

<b>Category</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>
<b>Longevity Rates by Bargaining Unit/Tenure</b>						
Longevity Levels - Fire Level 1	300.00	300.00	300.00	300.00	300.00	300.00
Longevity Levels - Fire Level 2	600.00	600.00	600.00	600.00	600.00	600.00
Longevity Levels - Fire Level 3	900.00	900.00	900.00	900.00	900.00	900.00
Longevity Levels - Fire Level 4	1,200.00	1,200.00	1,200.00	1,200.00	1,200.00	1,200.00
Longevity Levels - Fire Level 5	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00
Longevity Levels - GREIU Level 1	250.00	250.00	250.00	250.00	250.00	250.00
Longevity Levels - GREIU Level 2	420.00	420.00	420.00	420.00	420.00	420.00
Longevity Levels - GREIU Level 3	600.00	600.00	600.00	600.00	600.00	600.00
Longevity Levels - GREIU Level 4	750.00	750.00	750.00	750.00	750.00	750.00
Longevity Levels - GREIU Level 5	925.00	925.00	925.00	925.00	925.00	925.00
Longevity Levels - Library Level 1 - Perm PT	125.00	125.00	125.00	125.00	125.00	125.00
Longevity Levels - Library Level 2 - Perm PT	210.00	210.00	210.00	210.00	210.00	210.00
Longevity Levels - Library Level 3 - Perm PT	300.00	300.00	300.00	300.00	300.00	300.00
Longevity Levels - Library Level 4 - Perm PT	375.00	375.00	375.00	375.00	375.00	375.00
Longevity Levels - Library Level 5 - Perm PT	462.50	462.50	462.50	462.50	462.50	462.50
Longevity Levels - APA/POLICE/EXEC Level 1	300.00	300.00	300.00	300.00	300.00	300.00
Longevity Levels - APA/POLICE/EXEC Level 2	600.00	600.00	600.00	600.00	600.00	600.00
Longevity Levels - APA/POLICE/EXEC Level 3	900.00	900.00	900.00	900.00	900.00	900.00
Longevity Levels - APA/POLICE/EXEC Level 4	1,200.00	1,200.00	1,200.00	1,200.00	1,200.00	1,200.00
Longevity Levels - APA/POLICE/EXEC Level 5	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00
<b>MONTHLY PARKING RATES</b>						
	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>
Government Center Ramp	157.00	173.00	182.00	187.46	193.08	193.08
Mileage Rates	0.360	0.360	0.360	0.360	0.360	0.360
<b>APPROPRIATION (Incl. Salary) LAPSE</b>						
	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>
General Fund (CBO will apply)	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Major Streets (CBO will apply)	8.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Local Streets (CBO will apply)	8.00%	6.00%	6.00%	6.00%	6.00%	6.00%
Refuse (CBO will apply)	8.00%	0.00%	0.00%	0.00%	0.00%	0.00%
District Court (Dept to apply lapse)	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%
Parking (Dept to apply lapse)	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%
Sewer (Dept to apply lapse)	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%
Water (Dept to apply lapse)	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%
IT Department (Dept to apply lapse)	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%
Facilities & Fleet Mgt. (Dept to apply lapse)	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%
All other Departments	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

# **BUDGET GUIDELINES**

## **Introduction**

The clear expression of policies governing the City's budget process can be a difficult task. Some of these principles may appear to be little more than common sense, barely worthy of the effort necessary to set them forth. On the other hand, they are principles, which influence the decision as to whether or not specific requests, no matter how meritorious, ever achieve the City Manager's recommended budget and further, whether the City Commission approves the request. When a department seeks the financial support of the City Manager and the City Commissioners, it is best for all concerned that the framework for making decisions be clearly understood.

The City has many funding priorities. The City is restricted by a large body of laws, program mandates, rules, restrictions, and fund matching requirements, and staff are always attentive to limitations on the operations. It is the City's historical practice to effectively and efficiently manage its operations in conformity with community wants and needs, but must also remain attentive to legal directives and restrictions.

The City has employed a series of General Financial Guidelines for many years. The City Commission last updated the guidelines in 2011. A policy statement and rationale precedes each set of the guidelines. The Fiscal Plan respects the guidelines, except where noted in italics below.

## **Balancing the Budget**

The City must live within its means. The City is supported by various financial resources and must function within the limits of these resources each fiscal year. A balance must be maintained between revenues and expenditures, so that the public can realize the benefits of a strong and

stable government. It is important to understand that this economic reality applies to budget entities over periods of time which extend beyond the year-to-year appropriations.

By law, authorized spending cannot exceed available resources, defined as revenues generated in the current period added to balances carried forward from prior years. We call those carry forward balances Fund Balance in the General Operating Fund and other governmental funds that use modified accrual accounting. Internal Service Funds and Enterprise Funds that use full accrual accounting refer to the carry forward balances as Retained Earnings. Temporary shortages, or operating deficits, can and do occur, but they should not be tolerated as extended trends. The City must continually strive to avoid operating deficits and use of one-time resources (such as fund balance or sales of assets) or accounting gimmicks to fund on-going expenditures and expect the continued delivery of services to City residents and businesses. *(The FY2013 Fiscal Plan continues the recognition of the temporary income tax in a separate fund. This will assure that the expenditure of revenues will be transparent and it will focus the decision process for the expenditure of these revenues on transformational investments.)*

## **Rationale**

Use of one-time money (particularly accounting gimmicks) in the face of a long term deficit plugs the gap without actually solving the deeper structural problem. It is an inherent bet that the problems are cyclical, not structural, in nature. This method of balancing the budget may enable the City to avoid painful measures such as raising taxes or cutting services, but such avoidance can become addictive while the real problem grows in severity until ultimately requiring even more painful solutions.

### Five-Year Context

Why five years? Five years encompasses a sufficient time frame that will demonstrate the consequences of trying to fund ongoing expenditures with one-time revenues. It will show the worst surprises before they are upon the City. Of course we cannot make perfect projections of the availability of resources and expenditure requirements. Estimates are just that – *estimates*. They are economic models that enable us to reality test budget assumptions. The actual numbers may be different, but the long range modeling will alert us to future problems that may be created by decisions made today.

The key assumptions that significantly influence the financial forecast are shown later in this section. If the Commission believes that alternative economic variables regarding future year revenue growth or labor costs should be used, staff can assess the impact of such alternative assumptions and illustrate the likely impacts. It is extremely important to remain focused on the economic factors that have the highest probability of occurring. Hope cannot replace reason.

### Spending Authorization vs. Appropriations

The City allocates resources for all authorized positions, whether filled or unfilled at the time of budget adoption. Even if all positions are filled at the beginning of the year, it is inevitable that vacancies will occur throughout the year. The requirement for other elements of the budget (road salt for example) is often subject to the vagaries of the weather. The Appropriation Lapse assumption has been developed in recognition that the entire amount of the approved spending is generally not fully spent.

Appropriation lapse is influenced by the length of time it takes for vacant positions to be filled. In fact, appropriation lapse has been larger in recent years because we have

delaying filling vacant positions. Further, calculated savings from mid-year changes (e.g. reductions in force) need to account for the likely delays from the time that changes are announced until the time that the change is put into effect. This year, we have employed an appropriation lapse of \$3,000,000 for all future years for the General Operating Fund. \$3,000,000 is double the level of the City Commission approved guidelines. The appropriation lapse for the remainder of FY2012 is set at \$2,600,000. Other funds have employed Appropriation Lapse based on the prior few years of operating results.

### Balanced Budget

Ongoing expenditures are to be matched to ongoing revenues and one-time revenues are to be matched to one-time expenditures. We isolate most of these effects through the use of capital project funds and grant funds. Uses of Fund Balance and withdrawals from the Budget Stabilization Fund will be considered one-time sources of funding and as such should be matched to one-time expenditures. (*Note: The FY 2013 Fiscal Plan uses \$4,905,959 of fund balance in FY2012 and \$199,864 of fund balance in FY2013. The FY2012 and FY2013 General Operating budgets also assume transfers from the Transformation Fund of \$7,679,552 and \$6,052,707 respectively.*)

### Contingencies

The City must anticipate unforeseen conditions. Contingencies can and do occur. They occur with varying degrees of significance and with varying degrees of duration. The City recognizes the importance of emergency reserves that can provide a financial cushion in years of poor revenue receipts or in the event of a major emergency.

### Rationale

Contingency appropriations and sufficient fund balance reserves must be maintained for unanticipated expenditures or revenue shortfalls, and to preserve flexibility throughout the fiscal year to make adjustments in funding for programs approved in connection with the annual budget. The objective is for the City to be in a strong fiscal position that will be able to weather negative economic trends. This is important since the City is restricted by the requirements of various laws that limit the City from raising taxes without voter approval, thus increasing the resources available requires long lead times. Additional factors that influence the need for and the level of fund balance reserves include:

- Provide cash balances to facilitate the conducting of financial transactions.
- Investment of reserves provides additional program funding resources in the form of investment income.
- Provide the ability to mitigate State budget actions that may reduce City revenue.
- Front-fund or completely fund, if necessary, disaster costs or costs associated with being predominantly self-insured. (Self-insurance is only possible if reserves are set aside. In the absence of financial reserves the City would have no insurance.)
- Provide the ability to absorb large liability settlements without the need for issuing judgment obligation bonds or to divert funding away from programs and services.

### Contingent Account/Fund Balance

The Guidelines state that the General Operating Fund Contingent Appropriation (allowance for unforeseen obligations) will be established each year at \$1,500,000. *(Note: The FY 2013 Fiscal Plan funds the Contingent Account at \$1,500,000.)*

The unappropriated/unreserved/unassigned Fund Balance of the General Operating fund will be maintained at not less than 15%. *(Note: The FY2013 Fiscal Plan will result in a projected June 30, 2012 and 2013 Fund Balance of 7.5% or half the level specified by policy.)*

The fund balance amounts shown on the fund statements are excluding the amounts that are reflected in the Comprehensive Annual Financial Report (CAFR) as reserved or otherwise allocated. The fund statements for the fiscal plan differentiate fund balance between assigned to meet fund balance policy guidelines and unassigned. The unassigned amounts can be positive or negative. This differs from the CAFR presentation where assigned fund balances cannot exceed the actual amount of fund balance available.

Enterprise funds characterize the fund equity as “spendable cash”. In most cases, the spendable cash is approximately equal to the working capital. We focus on spendable cash because there are very limited ways to get cash into an Enterprise fund. We have designed our Enterprise funds to generate cash from user charges (fees) in amounts sufficient to pay operating, maintenance, debt service, and a limited amount of “cash and carry” capital. Cash generated from bonds are only available to fund capital.



### **Capital Improvement Expenditure Program**

The City's Capital Improvement Expenditure Program includes the purchase, renovation or upgrade of new and existing municipal facilities or physical plant infrastructure. The program is also funded by multiple sources of funding, depending on the type of project and the use of the facility. As such the City develops a five-year capital improvement program budget encompassing all City municipal and physical plant facilities. Physical plant infrastructure such as the Water and Wastewater facilities also include a Master Plan covering required renovations and expansion requirements for the next 20 years.

#### **Rationale**

It is important for the City to realize the impact of capital assets on the operating budget of the City and understands that capital assets need to be regularly maintained to avoid major deferred maintenance expenditures and to extend the useful life whenever possible.

A five-year capital improvement program shall be prepared and updated each year. The operating impact of each project should be identified and incorporated into the annual operating budget. The City shall endeavor to maintain capital assets on a regular basis. Within legal limits and the constraints of operating budgets, debt may be issued for the purchase or renovation of capital assets.

New projects shall be specifically approved and added to the Capital Improvement Program. Before inclusion in the five-year capital program, information should be obtained on the complete scope of work, a description of the different project phases, cost estimates for the total project (which should include adjustments for inflation based on the construction or development schedule), and recommended funding sources for the total project. Once

approved, significant changes to the scope of work concerning existing projects (i.e. Budget Substitutions) shall be approved by the Fiscal Committee of the City Commission.

The City must recognize the impact of new capital projects on the annual operating budget of the City. Future maintenance costs need to be identified and incorporated into the annual operating budget when new projects are completed. These costs include such things as departmental staffing, building maintenance, custodial services, landscaping, furniture and fixtures, etc. It is important to understand that capital assets need to be regularly maintained to achieve the estimated useful life of the capital asset.

Each year the City prepares a Capital Financing Plan in conjunction with the Capital Budget. The plan details the sources of financing for all capital projects included in the Capital Budget. The plan considers all potential sources of funding including grants and developer contributions, dedicated sources of funding such as water and sewer charges for services, or other Special Revenue or Internal Service Fund fees, general tax revenues, and debt financing.

#### **Capital Reserve Fund**

The City maintains a Capital Reserve Fund for the purposes of establishing a financing mechanism to support the General Capital Improvements Program of the City.

The City annually deposits revenues of 1.25 mills of the General Operating millage levy and 4% of the base City income tax revenues into this fund, (i.e. 4% of the 1.3% base levy on resident and 0.65% on non-resident.). This Fiscal Plan respects this guideline. The capital

requirements have exceeded the funding sources for several years. In response, the City has issued bonds to fund the most urgent capital requirements. In FY2013, debt service associated with debt issued to fund capital projects in prior years will consume \$5.8 million or 76% of current revenues.

### **Streets Capital Fund**

The 21<sup>st</sup> Century Task Force concluded that Gas and Weight Tax receipts would be insufficient to maintain the Major and Local Streets. The Task Force recommended that the General Operating Fund provide supplemental funding to the Streets Capital Fund.

The Fiscal Plan allocates no General Operating Fund revenues to Streets Capital and no money for the Major Streets Fund debt service obligations. There are sufficient resources in the Major Street Fund to match current capital grants in FY2013. Thereafter, there will not be funds available for any streets activities other than to patch potholes and plow snow. A Sustainable Streets Task Force is meeting on a regular basis. The Task Force recommendations will provide valuable information for the future of our major and local streets.

### **Other Budget Policies**

There are other policy issues that the City is required to consider in developing the budget. These items arose in conjunction with ballot measures where the taxpayers considered dedicated sources of funding for the Public Library and increased funding for the Police.

### **Public Library**

The Public Library Fund is designated as the depository of revenues from 2.4533 mills (or the maximum amount that State law permits to be levied) of the General Operating levy. Such funds are restricted, by City Charter, to the operating/maintenance expenses and capital improvement needs of the Grand Rapids Public Library System.

### **Police**

Annual General Operating Fund appropriations in support of Police services shall be established in an amount equal to not less than 32% of the total annual appropriation. (Note: The FY2013 Fiscal Plan allocates \$45.9 million for the Police Department which is 39.3% of General Operating Fund appropriations, (excluding the funding allocated for Dispatch which is now reflected in a new Special Revenue Fund and also excluding 9 officers funded with the COPS grant which are already in the Amended Budget). The authorized GOF funding for Police would be \$53.5 million or 45.8% including Dispatch and the nine officers.

### **Transformational Goals and the Total Cost of Compensation**

In FY2011 we stated that the key to financial sustainability could be summarized into two broad categories. First, we need to reduce by 10% the total cost of employee compensation (wages, salaries, and benefits), as directed by the City Commission. Second, all departments must accomplish transformation savings targets. The Police and Fire Departments have savings goals of 20% each. Approximately one-half of that amount should be achieved through collective bargaining, while the remainder should be achieved from savings from transforming operations. These savings could be generated from changes in the deployment of personnel, changes in tactics, consolidation with neighboring communities, shifting specialized services

to regional authorities, or other business funding models. All General Operating Fund departments have the same savings targets – 10% from labor concessions and 10% from transformational activities.

**Measuring Cost Reduction Progress**

At the November 29, 2011 mid-year update, we reported that the savings goal from collective bargaining was revised to 8.2%. Collective bargaining has been completed with all groups and although not all elements of concessions have taken effect yet, the 8.2% savings goal was accomplished with every bargaining group. The November 29<sup>th</sup> update report included an attachment that calculated the savings target for every General Operating Fund department. Since November 29, 2011 we have modified the target for the Community Development Department to adjust for the added costs associated with the single family and two

family certification process. The transformation targets are shown at the end of this Budget Guidelines section.

The City Manager’s letter disclosed that the City is not yet sustainable. We have made and are making progress, but we are not yet 50% toward our goal of 10% cost reduction by FY2015.

Progress toward financial sustainability is being measured in several ways – the most important of which are meeting Transformation Investment Plan targets and meeting cost reduction targets.

The FY2013 through FY2017 5x5 General Operating Fund projection shown below depicts the current state of our transformation where progress is beginning to be made, but significant and difficult work remains to be accomplished.

**City of Grand Rapids  
GENERAL FUND OPERATING (GFGEN101)  
STATEMENT OF OPERATIONS**

	FY2013	FY2014	FY2015	FY2016	FY2017
Beginning Fund Balance	8,952,186	8,752,322	3,314,083	(2,871,052)	(11,554,085)
Revenue	116,497,758	114,000,524	114,979,249	114,198,737	116,832,751
Expenditure	116,697,622	119,438,763	121,164,384	122,881,770	125,178,165
Net Revenue	(199,864)	(5,438,239)	(6,185,135)	(8,683,033)	(8,345,414)
Ending Fund Balance	8,752,322	3,314,083	(2,871,052)	(11,554,085)	(19,899,499)

Forecast FY2012 and FY2013 operating results rely on infusion of more than \$13.7 million from the Transformation Fund to achieve acceptable Fund Balance levels of 7.5%. This trend cannot be sustained, which means that Transformation must take hold.

We are now 24 months into a 60 month transformation. FY2013 is the fiscal year when 5% expenditure reductions were targeted. The chart found below shows that while all departments attempted to reduce expenditures, not all were able to meet the 5% expenditure reduction target for FY2013.

**CITY OF GRAND RAPIDS  
ANALYSIS OF SPENDING TARGETS  
FY2013 - FY2017 FISCAL PLAN**

**Organizations**

Clerk's Office Budget Request Over/(Under) Target  
 Executive Office Budget Request Over/(Under) Target  
 Community Development Budget Request Over/(Under) Target (adj for residential insp program)  
 Design & Development Budget Request Over/(Under) Target  
 Enterprise Services Budget Request Over/(Under) Target  
 Human Resources Budget Request Over/(Under) Target  
 Administrative Services Budget Request Over/(Under) Target  
 Police Budget Request Over/(Under) Target  
 Fire Budget Request Over/(Under) Target  
 Attorney's Office Budget Request Over/(Under) Target  
 Fiscal Services Budget Request Over/(Under) Target  
 Technology & Change Management Budget Request Over/(Under) Target  
 Treasurer Budget Request Over/(Under) Target  
 Assessor Budget Request Over/(Under) Target  
 Income Tax Budget Request Over/(Under) Target  
 Comptroller's Office Budget Request Over/(Under) Target  
 General Administration Budget Request Over/(Under) Target

	<b>2013 Adopted Forecast</b>	<b>2014 Adopted Forecast</b>	<b>2015 Adopted Forecast</b>	<b>2016 Adopted Forecast</b>
	\$ (27,324)	\$ (33,103)	\$ (4,912)	\$ 44,728
	(16,144)	(5,874)	(17,760)	(34,200)
	183,001	215,767	277,176	230,599
	220,191	252,574	277,618	267,858
	(199,826)	(162,026)	(122,511)	(198,441)
	(4,214)	47,621	57,476	(54,915)
	-	10,619	20,863	12,087
	3,311,783	3,608,795	5,090,284	4,603,047
	345,583	2,016,402	4,031,969	3,727,029
	(5,805)	29,452	61,422	34,370
	(65,428)	(90,320)	(66,272)	(86,979)
	26,352	20,674	25,969	25,422
	76,032	59,859	48,826	34,085
	29,194	(26,626)	(41,408)	(193,806)
	(28,088)	(29,250)	(31,145)	(33,416)
	(224,124)	(221,092)	(172,094)	(210,814)
	(2,208,100)	1,149,995	359,024	1,499,378
<b>TOTAL OVER TARGET:</b>	<b>\$ 1,413,083</b>	<b>\$ 6,843,467</b>	<b>\$ 9,794,525</b>	<b>\$ 9,666,032</b>

Some departments found it necessary to combine a mix of expenditure reductions and revenue increases to meet the FY2013 target. Assuming that the recommended fee increases are approved, the net result of this effort is a reduced transfer of Transformation Fund resources to maintain an acceptable General Operating Fund fund balance for FY2013. This is movement in the correct direction. In other cases, Police and Fire, the expenditures in excess of target are partially offset by Transformational Fund transfers. This is a temporary offset that will expire by FY2015.

At the end of this Budget Guidelines section is a comparison of General Operating Fund department budgets and transformation savings targets. Also shown on that attachment are the department revenues (excluding income tax and property tax revenues) forecast in FY2012 compared to the revenues forecast in FY2013.

Beyond FY2013, the work gets more important and results are more essential. Meeting aggregate expenditure reduction targets is one of the most critical paths to our

financial sustainability. Some departments, like Income Tax, met their FY2013 goal and all remaining goals through FY2015 through their transformation efforts. Others have work to do in FY2013 to prepare for the next two fiscal years. It is clear that rapid progress must be made in reducing the cost of producing outcomes in the Police and Fire Departments if we are to succeed. Combined, these two departments currently require \$82.4 million of General Operating Fund resources, and as the Transformation Advisors found, if this cost curve is not significantly altered, all other General Operating Fund outcomes will be in even greater peril. In short, the City will fail to become financially sustainable.

The chart below demonstrates the impact on the GOF if the Police Department and Fire Department meet their operating expenditure targets in FY2014 and FY2015. When this occurs, the General Operating Fund meets its transformation targets and achieves financial sustainability. Both departments understand the goal and are working to meet expenditure and outcome targets. Their progress must be steady and sure.

	FY14	FY15	FY16
Beginning Fund Balance	\$ 8,752,322	\$ 3,314,083	\$ (2,871,052)
Revenues	114,000,524	114,979,249	114,198,737
Expenditure Targets	112,511,860	111,061,175	112,668,278
Net Income/(Loss)	(5,438,239)	(6,185,135)	(8,683,033)
Ending Fund Balance	\$ 3,314,083	\$ (2,871,052)	\$ (11,554,085)
Fund Balance Percent of Current Spending	2.9%	-2.6%	-10.3%

FY13

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TRANSFORMATION SAVINGS WITH GENERAL ADMINISTRATION

City of Grand Rapids  
Fund Type by Dept.  
Budget 2013, Version 1

Police Transformation Savings-Budgeted	(1,162,674)	(2,403,982)	(3,689,014)	(5,045,925)	(5,184,998)
Fire Transformation Savings-Budgeted	(730,197)	(1,529,782)	(2,336,441)	(3,217,390)	(3,322,263)
Other Transformation Savings-Budgeted	(725,532)	(1,509,199)	(2,345,138)	(3,240,106)	(3,318,616)
Cemetery & Court Transformation Savings-Budgeted		(369,000)	(651,360)	(981,814)	(1,120,087)
FY13 - Add Allowance for 1 & 2 Family Certs	213,053	565,491	580,111	592,279	600,935
<b>General Fund (GF)</b>	<b>(2,405,350)</b>	<b>(5,246,472)</b>	<b>(8,441,842)</b>	<b>(11,892,956)</b>	<b>(12,345,029)</b>

	2010	2011	2011	2011	2012	2013	2014	2015	2016
	Actuals	Adopted	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
A120 Clerk's Office	1,452,728	1,739,145	1,752,180	1,720,165	1,778,136	1,911,518	1,820,836	2,022,246	1,951,208
Labor Concession Savings					(78,788)	(81,826)	(85,712)	(88,974)	(91,027)
Subtotal					1,699,348	1,829,691	1,735,124	1,933,272	1,860,182
Transformation Savings					(42,484)	(91,485)	(130,134)	(193,327)	(186,018)
<b>TARGET</b>					<b>1,656,864</b>	<b>1,738,207</b>	<b>1,604,990</b>	<b>1,739,945</b>	<b>1,674,163</b>
A130 Executive Office	1,127,562	1,119,189	1,159,139	1,141,732	1,255,900	1,291,204	1,338,576	1,382,028	1,414,269
Labor Concession Savings					(75,626)	(78,230)	(81,556)	(84,609)	(86,757)
Subtotal					1,180,275	1,212,975	1,257,020	1,297,419	1,327,512
Transformation Savings					(29,507)	(60,649)	(94,277)	(129,742)	(132,751)
<b>TARGET</b>					<b>1,150,768</b>	<b>1,152,326</b>	<b>1,162,744</b>	<b>1,167,677</b>	<b>1,194,761</b>
B210 Community Development	2,021,672	2,151,151	1,950,969	2,043,006	2,368,021	2,440,097	2,527,281	2,581,297	2,640,059
Labor Concession Savings					(127,827)	(132,789)	(138,998)	(144,831)	(148,720)
Subtotal					2,240,195	2,307,308	2,388,283	2,436,466	2,491,340
Transformation Savings					(56,005)	(115,365)	(179,121)	(243,647)	(249,134)
Adjustment for Single Family Certifications					213,053	565,491	580,111	592,279	600,935
<b>TARGET</b>					<b>2,397,243</b>	<b>2,757,433</b>	<b>2,789,272</b>	<b>2,785,098</b>	<b>2,843,141</b>
C310 Design & Development	1,403,259	1,297,089	1,297,089	1,284,103	1,360,408	1,416,806	1,464,008	1,512,624	1,545,968
Labor Concession Savings					(80,797)	(83,747)	(87,383)	(90,731)	(92,772)
Subtotal					1,279,611	1,333,059	1,376,625	1,421,893	1,453,195
Transformation Savings					(31,990)	(66,653)	(103,247)	(142,189)	(145,320)
<b>TARGET</b>					<b>1,247,620</b>	<b>1,266,406</b>	<b>1,273,379</b>	<b>1,279,704</b>	<b>1,307,876</b>
C330 Enterprise Services	5,763,674	5,359,597	5,359,597	5,217,548	5,448,633	5,866,295	6,140,694	6,424,391	6,634,853
Labor Concession Savings					(166,210)	(174,150)	(183,324)	(191,155)	(196,476)
Subtotal					5,282,423	5,692,145	5,957,370	6,233,237	6,438,377
Transformation Savings					(132,061)	(284,607)	(446,803)	(623,324)	(643,838)
<b>TARGET</b>					<b>5,150,363</b>	<b>5,407,538</b>	<b>5,510,568</b>	<b>5,609,913</b>	<b>5,794,539</b>

	2010	2011	2011	2011	2012	2013	2014	2015	2016
	Actuals	Adopted	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
D410 Human Resources	1,710,036	1,832,960	1,830,838	1,782,235	2,016,823	2,004,181	2,120,409	2,126,249	2,214,081
Labor Concession Savings					(94,498)	(98,459)	(103,108)	(107,018)	(109,389)
Subtotal					1,922,325	1,905,722	2,017,301	2,019,231	2,104,691
Transformation Savings					(48,058)	(95,286)	(151,298)	(201,923)	(210,469)
<b>TARGET</b>					<b>1,874,267</b>	<b>1,810,436</b>	<b>1,866,004</b>	<b>1,817,308</b>	<b>1,894,222</b>
D420 Administrative Services	772,577	724,751	724,751	705,542	733,791	741,671	760,477	782,913	799,797
Labor Concession Savings					(47,765)	(49,111)	(50,907)	(52,543)	(53,720)
Subtotal					686,027	692,560	709,571	730,370	746,077
Transformation Savings					(17,151)	(34,628)	(53,218)	(73,037)	(74,608)
<b>TARGET</b>					<b>668,876</b>	<b>657,932</b>	<b>656,353</b>	<b>657,333</b>	<b>671,469</b>
E510 Police	48,369,454	43,704,432	40,581,361	43,816,669	45,980,006	46,700,161	48,368,617	49,475,586	50,723,750
Add: Sustaining 9 Police Officers after COPS (Net)					-	507,654	1,036,173	-	-
Labor Concession Savings					(2,897,037)	(2,939,187)	(3,055,111)	(3,121,532)	(3,207,943)
Subtotal					43,082,969	44,268,628	46,349,679	46,354,054	47,515,807
Transformation Savings					(1,077,074)	(2,213,431)	(3,476,226)	(4,635,405)	(4,751,581)
<b>TARGET</b>					<b>42,005,894</b>	<b>42,055,196</b>	<b>42,873,453</b>	<b>41,718,649</b>	<b>42,764,227</b>
E520 Fire	21,951,590	26,680,205	27,002,429	25,043,364	28,829,684	29,617,496	30,567,188	31,470,067	32,417,583
Add: Sustaining 17 FF after SAFER (Net)					-	1,563,678	1,764,696	-	-
Labor Concession Savings					(1,956,595)	(2,008,954)	(2,075,221)	(2,135,950)	(2,199,181)
Subtotal					26,873,089	29,172,220	30,256,663	29,334,117	30,218,402
Transformation Savings					(671,827)	(1,458,611)	(2,269,250)	(2,933,412)	(3,021,840)
<b>TARGET</b>					<b>26,201,261</b>	<b>27,713,609</b>	<b>27,987,413</b>	<b>26,400,705</b>	<b>27,196,561</b>
E540 Attorney's Office	2,277,595	2,394,269	2,457,019	2,190,007	2,431,292	2,530,306	2,640,021	2,739,617	2,799,928
Labor Concession Savings					(168,754)	(175,230)	(183,580)	(191,073)	(195,404)
Subtotal					2,262,538	2,355,076	2,456,441	2,548,544	2,604,525
Transformation Savings					(56,563)	(117,754)	(184,233)	(254,854)	(260,452)
<b>TARGET</b>					<b>2,205,975</b>	<b>2,237,322</b>	<b>2,272,208</b>	<b>2,293,690</b>	<b>2,344,072</b>
F620 Fiscal Services	1,619,807	1,539,974	1,605,625	1,553,626	1,605,202	1,642,406	1,749,238	1,802,001	1,842,482
Labor Concession Savings					(86,649)	(89,174)	(92,585)	(95,692)	(97,757)
Subtotal					1,518,553	1,553,232	1,656,653	1,706,309	1,744,725
Transformation Savings					(37,964)	(77,662)	(124,249)	(170,631)	(174,472)
<b>TARGET</b>					<b>1,480,589</b>	<b>1,475,571</b>	<b>1,532,404</b>	<b>1,535,678</b>	<b>1,570,252</b>

	2010	2011	2011	2011	2012	2013	2014	2015	2016
	Actuals	Adopted	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
F620 General Administration	14,695,657	13,096,649	13,267,513						
<b>Subsidies</b>				16,230,738	17,762,969	16,637,917	11,379,614	6,976,170	5,795,944
Deduct Sustaining 9 Police Officers after COPS (Net)					-	(507,654)	(1,036,173)	-	-
Deduct Sustaining 17 FF after SAFER (Net)					-	(1,563,678)	(1,764,696)	-	-
Add Back Transformation Savings summarized in General Administration					2,618,403	5,811,963	9,021,953	12,485,235	12,945,964
<i>Net Subsidies:</i>					<b>20,381,372</b>	<b>20,378,548</b>	<b>17,600,698</b>	<b>19,461,405</b>	<b>18,741,908</b>
<b>Contractual</b>				1,459,345	<b>1,605,620</b>	<b>1,635,514</b>	<b>1,666,307</b>	<b>1,698,026</b>	<b>1,730,697</b>
<b>Other</b>				(3,288,022)	(10,670,870)	(10,854,471)	(11,160,912)	(11,390,853)	(11,621,900)
Add Back Labor Savings					6,337,413	6,488,973	6,741,292	6,930,912	7,121,471
<i>Net Other:</i>					<b>(4,333,457)</b>	<b>(4,365,498)</b>	<b>(4,419,620)</b>	<b>(4,459,941)</b>	<b>(4,500,429)</b>
<b>GENERAL ADMINISTRATION BASE BUDGET:</b>					<b>17,653,535</b>	<b>17,648,564</b>	<b>14,847,385</b>	<b>16,699,490</b>	<b>15,972,176</b>
Labor Concession Savings					(16,212)	(16,700)	(16,887)	(17,269)	(17,677)
Subtotal					17,637,323	17,631,864	14,830,498	16,682,221	15,954,499
Transformation Savings (Incl Subsidies, Cem & Court)					(184,434)	(717,154)	(1,062,713)	(1,858,044)	(2,040,083)
<b>TARGET</b>					<b>17,452,889</b>	<b>16,914,710</b>	<b>13,767,785</b>	<b>14,824,177</b>	<b>13,914,416</b>
F630 Technology & Change Management	63,844	199,701	199,701	200,576	213,568	219,519	226,479	232,650	237,003
Labor Concession Savings					(11,603)	(11,985)	(12,455)	(12,872)	(13,134)
Subtotal					201,965	207,534	214,024	219,778	223,869
Transformation Savings					(5,049)	(10,377)	(16,052)	(21,978)	(22,387)
<b>TARGET</b>					<b>196,916</b>	<b>197,157</b>	<b>197,973</b>	<b>197,800</b>	<b>201,482</b>
F640 Treasury	5,845,120	6,563,076	6,583,849	6,456,267	6,982,833	7,153,450	7,439,821	7,668,717	7,898,695
Labor Concession Savings					(389,775)	(405,135)	(423,733)	(440,222)	(451,011)
Subtotal					6,593,059	6,748,314	7,016,089	7,228,495	7,447,684
Transformation Savings					(164,826)	(337,416)	(526,207)	(722,849)	(744,768)
<b>TARGET</b>					<b>6,428,232</b>	<b>6,410,899</b>	<b>6,489,882</b>	<b>6,505,645</b>	<b>6,702,915</b>
F650 Comptroller's Office	2,308,387	2,264,046	2,264,047	2,258,584	2,675,676	2,762,012	2,883,090	2,965,165	3,042,929
Labor Concession Savings					(139,277)	(144,296)	(150,732)	(156,442)	(160,504)
Subtotal					2,536,399	2,617,716	2,732,357	2,808,723	2,882,425
Transformation Savings					(63,410)	(130,886)	(204,927)	(280,872)	(288,243)
<b>TARGET</b>					<b>2,472,989</b>	<b>2,486,830</b>	<b>2,527,431</b>	<b>2,527,851</b>	<b>2,594,183</b>
<i>Total Expenditures Budgeted</i>	111,382,963	110,666,233	108,036,106	95,413,424	121,333,510	126,017,018	127,694,991	129,885,042	132,134,780
<i>Total Labor Concession Savings</i>	-	-	-	-	(6,337,414)	(6,488,973)	(6,741,292)	(6,930,912)	(7,121,471)
<i>Total Transformation Savings</i>	-	-	-	-	(2,405,350)	(5,246,472)	(8,441,842)	(11,892,956)	(12,345,029)
	<b>111,382,963</b>	<b>110,666,233</b>	<b>108,036,106</b>	<b>95,413,424</b>	<b>112,590,746</b>	<b>114,281,573</b>	<b>112,511,858</b>	<b>111,061,174</b>	<b>112,668,280</b>
				SHOULD BE:	(2,405,350)	(5,246,472)	(8,441,842)	(11,892,956)	(12,345,029)
				VARIANCE:	0	0	0	(0)	0



**CITY OF GRAND RAPIDS  
COMPARISON OF GENERAL OPERATING FUND DEPARTMENT BUDGETS AND TRANSFORMATION SAVINGS TARGETS**

Organizations	2011 Actuals	2012 Adopted	2012 Amended	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>Clerk's Office (A120)</b>									
<b>Expenditures</b>									
701 Personal Services	865,845	1,218,648	1,218,648	1,162,149	1,190,168	1,105,019	1,220,749	1,204,626	1,229,525
726 Supplies	48,930	125,500	125,500	122,000	98,000	91,000	94,000	108,000	94,000
800 Other Services And Charges	318,187	427,164	427,164	408,533	412,715	369,044	413,460	399,441	450,788
970 Capital Outlay	5,168	6,824	6,824	6,824	10,000	6,824	6,824	6,824	6,824
<b>Clerk's Office Total Expenditures</b>	<b>1,238,131</b>	<b>1,778,136</b>	<b>1,778,136</b>	<b>1,699,506</b>	<b>1,710,883</b>	<b>1,571,887</b>	<b>1,735,033</b>	<b>1,718,891</b>	<b>1,781,137</b>
TRANSFORMATION SAVINGS TARGET				1,656,864	1,738,207	1,604,990	1,739,945	1,674,163	no target
				42,642	(27,324)	(33,103)	(4,912)	44,728	
<b>Clerk's Office (A120)</b>									
<b>Revenues FY2012 Budget</b>		304,896			305,396	305,396	310,471	310,471	
<b>Revenues FY2013 Projections</b>	278,657	304,896	304,896	304,796	224,900	224,900	234,900	335,701	234,900
<b>Clerk's Office Revenue Changes</b>		-			(80,496)	(80,496)	(75,571)	25,230	
<b>Executive Office (A130)</b>									
<b>Expenditures</b>									
701 Personal Services	318,543	938,075	938,075	939,385	860,996	883,440	902,357	909,597	917,756
726 Supplies	5,904	7,500	7,500	6,000	6,500	6,500	6,500	6,500	6,500
800 Other Services And Charges	226,363	306,325	306,325	265,435	266,186	266,930	241,060	244,464	248,930
970 Capital Outlay	0	4,000	4,000	4,000	2,500	0	0	0	0
<b>Executive Office Total Expenditures</b>	<b>550,811</b>	<b>1,255,900</b>	<b>1,255,900</b>	<b>1,214,820</b>	<b>1,136,182</b>	<b>1,156,870</b>	<b>1,149,917</b>	<b>1,160,561</b>	<b>1,173,186</b>
TRANSFORMATION SAVINGS TARGET				1,150,768	1,152,326	1,162,744	1,167,677	1,194,761	no target
				64,052	(16,144)	(5,874)	(17,760)	(34,200)	
<b>Executive Office (A130)</b>									
<b>Revenues FY2012 Budget</b>		1,050			1,000	1,000	1,000	1,000	
<b>Revenues FY2013 Projections</b>	53,826	1,050	1,050	300	300	300	300	300	300
<b>Executive Office Revenue Changes</b>		-			(700)	(700)	(700)	(700)	
<b>Community Development (B210)</b>									
<b>Expenditures</b>									
701 Personal Services	1,359,622	1,558,861	1,558,861	1,710,880	2,074,372	2,131,942	2,179,728	2,194,242	2,208,848
726 Supplies	28,421	40,000	40,000	42,188	40,800	40,800	40,800	40,800	40,800
800 Other Services And Charges	432,156	485,920	485,920	499,269	500,922	514,095	522,080	531,630	542,395
970 Capital Outlay	12,024	6,040	6,040	37,240	24,340	18,202	19,666	7,068	8,536
999 Transfers Out	268,641	277,200	277,200	277,200	300,000	300,000	300,000	300,000	300,000
<b>Community Development Total</b>	<b>2,100,864</b>	<b>2,368,021</b>	<b>2,368,021</b>	<b>2,566,777</b>	<b>2,940,434</b>	<b>3,005,039</b>	<b>3,062,274</b>	<b>3,073,740</b>	<b>3,100,579</b>
TRANSFORMATION SAVINGS TARGET				2,397,243	2,757,433	2,789,272	2,785,098	2,843,141	no target
				169,534	183,001	215,767	277,176	230,599	
<b>Community Development (B210)</b>									
<b>Revenues FY2012 Budget</b>		2,338,867		2,338,867	2,338,867	2,338,867	2,338,867	2,338,867	-
<b>Revenues FY2013 Projections</b>	2,085,658	2,338,867	2,338,867	2,435,319	3,341,792	3,341,792	3,341,792	3,341,792	3,341,792
<b>Community Development Revenue Changes</b>		-			1,002,925	1,002,925	1,002,925	1,002,925	

	2011 Actuals	2012 Adopted	2012 Amended	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>Organizations</b>									
<b>Design &amp; Development (C310)</b>									
<b>Expenditures</b>									
701 Personal Services	424,481	985,335	985,335	997,663	1,059,615	1,084,548	1,105,219	1,111,892	1,116,842
726 Supplies	1,318	39,000	39,000	30,115	31,018	31,951	32,830	33,563	34,570
800 Other Services And Charges	50,854	328,535	368,535	374,627	387,447	400,681	410,237	420,972	432,593
999 Transfers Out	0	7,538	7,538	7,295	8,517	8,773	9,036	9,307	9,586
<b>Design &amp; Development Total</b>	<b>476,652</b>	<b>1,360,408</b>	<b>1,400,408</b>	<b>1,409,700</b>	<b>1,486,597</b>	<b>1,525,953</b>	<b>1,557,322</b>	<b>1,575,734</b>	<b>1,593,591</b>
TRANSFORMATION SAVINGS TARGET				1,247,620	1,266,406	1,273,379	1,279,704	1,307,876	no target
				162,080	220,191	252,574	277,618	267,858	
<b>Design &amp; Development (C310)</b>									
<b>Revenues FY2012 Budget</b>		361,910			321,910	342,560	345,235	345,235	
<b>Revenues FY2013 Projections</b>	194,734	361,910	361,910	406,582	422,827	391,937	401,341	411,044	421,063
<b>Design &amp; Development Revenue Changes</b>		-			100,917	49,377	56,106	65,809	
<b>Enterprise Services (C330)</b>									
<b>Expenditures</b>									
701 Personal Services	182,741	2,170,869	2,170,869	2,097,423	1,984,323	2,057,095	2,117,981	2,147,404	2,175,514
726 Supplies	15	475,250	475,250	453,550	415,750	435,250	445,250	455,250	475,250
800 Other Services And Charges	34,516	2,751,147	2,797,147	2,879,494	2,763,587	2,811,723	2,879,264	2,948,093	3,093,363
970 Capital Outlay	0	37,500	45,983	19,983	27,500	27,500	27,500	27,500	27,500
999 Transfers Out	0	13,867	13,867	13,867	16,552	16,974	17,407	17,851	18,306
<b>Enterprise Services Total</b>	<b>217,272</b>	<b>5,448,633</b>	<b>5,503,116</b>	<b>5,464,317</b>	<b>5,207,712</b>	<b>5,348,542</b>	<b>5,487,402</b>	<b>5,596,098</b>	<b>5,789,933</b>
TRANSFORMATION SAVINGS TARGET				5,150,363	5,407,538	5,510,568	5,609,913	5,794,539	no target
				313,954	(199,826)	(162,026)	(122,511)	(198,441)	
<b>Enterprise Services (C330)</b>									
<b>Revenues FY2012 Budget</b>		1,640,869			1,704,816	1,772,233	1,841,942	1,912,351	
<b>Revenues FY2013 Projections</b>	223,020	1,640,869	1,640,869	1,959,118	1,846,994	1,941,954	2,036,829	2,080,407	2,130,905
<b>Enterprise Services Revenue Changes</b>		-			142,178	169,721	194,887	168,056	
<b>Human Resources (D410)</b>									
<b>Expenditures</b>									
701 Personal Services	575,021	1,152,419	1,152,419	1,152,416	1,065,710	1,094,570	1,116,700	1,119,907	1,124,482
726 Supplies	29,779	37,000	34,500	34,500	35,000	35,000	35,000	35,000	35,000
800 Other Services And Charges	299,224	827,404	829,904	829,024	705,512	784,055	723,084	684,400	1,054,328
<b>Human Resources Total</b>	<b>904,024</b>	<b>2,016,823</b>	<b>2,016,823</b>	<b>2,015,940</b>	<b>1,806,222</b>	<b>1,913,625</b>	<b>1,874,784</b>	<b>1,839,307</b>	<b>2,213,810</b>
TRANSFORMATION SAVINGS TARGET				1,874,267	1,810,436	1,866,004	1,817,308	1,894,222	no target
				141,673	(4,214)	47,621	57,476	(54,915)	
<b>Human Resources (D410)</b>									
<b>Revenues FY2012 Budget</b>		-			-	-	-	-	
<b>Revenues FY2013 Projections</b>	72	-	-	-	-	-	-	-	-
<b>Human Resources Revenue Changes</b>		-			-	-	-	-	
<b>Administrative Services (D420)</b>									
<b>Expenditures</b>									
701 Personal Services	537,540	582,497	582,497	635,062	536,247	547,164	555,623	558,305	561,317
726 Supplies	7,839	15,600	15,600	14,100	13,100	10,600	10,600	10,600	10,600
800 Other Services And Charges	131,511	135,694	135,694	120,894	108,585	109,208	111,973	114,651	117,410
<b>Administrative Services Total</b>	<b>676,890</b>	<b>733,791</b>	<b>733,791</b>	<b>770,056</b>	<b>657,932</b>	<b>666,972</b>	<b>678,196</b>	<b>683,556</b>	<b>689,327</b>
TRANSFORMATION SAVINGS TARGET				668,876	657,932	656,353	657,333	671,469	no target
				101,180	(0)	10,619	20,863	12,087	
<b>Administrative Services (D420)</b>									
<b>Revenues FY2012 Budget</b>		52,200			52,200	52,200	52,200	52,200	
<b>Revenues FY2013 Projections</b>	-	52,200	52,200	-	52,200	52,200	52,200	52,200	52,200
<b>Administrative Services Revenue Changes</b>		-			-	-	-	-	

Organizations	2011 Actuals	2012 Adopted	2012 Amended	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>Police (E510)</b>									
<b>Expenditures</b>									
701 Personal Services	28,170,963	39,314,187	39,134,122	37,931,457	39,103,873	39,328,147	39,579,845	40,042,147	40,603,798
726 Supplies	238,422	440,120	440,120	425,800	450,108	462,865	477,430	491,602	505,200
800 Other Services And Charges	3,585,672	6,160,809	6,210,809	6,189,499	6,159,513	6,469,458	6,656,961	6,870,673	7,104,201
970 Capital Outlay	115,765	64,890	64,890	64,890	22,550	23,200	23,950	24,600	25,250
999 Transfers Out	426,515	0	0	-	182,968	189,531	191,097	195,164	198,336
<b>Police Total</b>	<b>32,537,337</b>	<b>45,980,006</b>	<b>45,849,941</b>	<b>44,611,646</b>	<b>45,919,012</b>	<b>46,473,201</b>	<b>46,929,283</b>	<b>47,624,186</b>	<b>48,436,785</b>
TRANSFORMATION SAVINGS TARGET				42,005,894	42,055,196	42,873,453	41,718,649	42,764,227	no target
				2,605,752	3,863,816	3,599,748	5,210,634	4,859,959	
<b>Police (E510)</b>									
<b>Revenues FY2012 Budget</b>		1,521,900			1,533,000	1,533,000	1,533,000	1,544,433	
<b>Revenues FY2013 Projections</b>	2,621,920	1,521,900	1,521,900	1,822,130	3,135,672	3,158,677	3,163,391	2,099,583	2,102,169
<b>Police Revenue Changes</b>		-			1,602,672	1,625,677	1,630,391	555,150	
<b>Fire (E520)</b>									
<b>Expenditures</b>									
701 Personal Services	22,987,193	25,503,876	25,503,876	24,166,285	25,506,490	26,992,830	27,430,141	27,930,874	28,404,752
726 Supplies	184,804	257,938	257,938	233,200	266,300	279,439	287,823	296,458	305,351
800 Other Services And Charges	2,059,017	2,244,020	2,278,848	2,082,304	2,061,736	2,147,530	2,220,613	2,298,605	2,386,145
970 Capital Outlay	237,479	394,600	604,950	604,950	276,300	336,089	346,173	356,556	367,254
990 Debt Service	415,782	423,298	423,298	394,223	336,896	327,794	323,422	318,583	108,262
999 Transfers Out	27,167	5,952	5,952	5,952	7,104	7,317	7,537	7,763	7,996
<b>Fire Total</b>	<b>25,911,442</b>	<b>28,829,684</b>	<b>29,074,862</b>	<b>27,486,914</b>	<b>28,454,826</b>	<b>30,090,999</b>	<b>30,615,709</b>	<b>31,208,839</b>	<b>31,579,760</b>
TRANSFORMATION SAVINGS TARGET				26,201,262	27,713,609	27,987,413	26,400,706	27,196,561	no target
				1,285,652	741,217	2,103,586	4,215,003	4,012,278	
<b>Fire (E520)</b>									
<b>Revenues FY2012 Budget</b>		979,186			979,186	994,936	994,936	994,936	
<b>Revenues FY2013 Projections</b>	1,031,539	979,186	979,186	954,580	2,219,858	3,701,463	2,507,889	445,117	445,189
<b>Fire Revenue Changes</b>		-			1,240,672	2,706,527	1,512,953	(549,819)	
<b>Attorney's Office (E540)</b>									
<b>Expenditures</b>									
701 Personal Services	29	2,061,737	2,061,738	1,964,579	1,817,370	1,877,956	1,922,181	1,935,835	1,940,793
726 Supplies	2,455	39,800	39,800	36,120	47,766	48,305	48,940	49,621	50,080
800 Other Services And Charges	212,775	321,755	321,755	315,399	360,381	369,399	377,991	386,986	394,846
970 Capital Outlay	0	8,000	8,000	9,314	6,000	6,000	6,000	6,000	6,000
<b>Attorney's Office Total</b>	<b>215,259</b>	<b>2,431,292</b>	<b>2,431,293</b>	<b>2,325,412</b>	<b>2,231,517</b>	<b>2,301,660</b>	<b>2,355,112</b>	<b>2,378,442</b>	<b>2,391,719</b>
TRANSFORMATION SAVINGS TARGET				2,205,975	2,237,322	2,272,208	2,293,690	2,344,072	no target
				119,437	(5,805)	29,452	61,422	34,370	
<b>Attorney's Office (E540)</b>									
<b>Revenues FY2012 Budget</b>		12,000			12,000	12,000	12,000	12,000	
<b>Revenues FY2013 Projections</b>	5,706	12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000
<b>Attorney's Revenue Changes</b>		-			-	-	-	-	

Organizations	2011 Actuals	2012 Adopted	2012 Amended	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>Fiscal Services (F620)</b>									
<b>Expenditures</b>									
701 Personal Services	518,078	1,063,677	1,063,677	913,131	962,267	983,164	999,330	1,001,666	1,005,567
726 Supplies	10,856	26,000	26,000	20,500	21,500	21,500	21,500	21,500	21,500
800 Other Services And Charges	292,949	515,525	562,525	562,313	426,376	437,420	448,576	460,107	471,320
970 Capital Outlay	0	0	3,000	1,036	-	-	-	-	-
<b>Fiscal Services Total</b>	<b>821,883</b>	<b>1,605,202</b>	<b>1,655,202</b>	<b>1,496,980</b>	<b>1,410,143</b>	<b>1,442,084</b>	<b>1,469,406</b>	<b>1,483,273</b>	<b>1,498,387</b>
TRANSFORMATION SAVINGS TARGET				1,480,589	1,475,571	1,532,404	1,535,678	1,570,252	no target
				16,391	(65,428)	(90,320)	(66,272)	(86,979)	
<b>Fiscal Services (F620)</b>									
<b>Revenues FY2012 Budget</b>		2,500			2,500	2,500	2,500	2,500	
<b>Revenues FY2013 Projections</b>	1,482	2,500	52,500	52,635	1,200	1,200	1,200	1,200	1,200
<b>Fiscal Services Revenue Changes</b>		-			(1,300)	(1,300)	(1,300)	(1,300)	
<b>General Administration (F620)</b>									
<b>Expenditures</b>									
701 Personal Services	12,180	(7,728,553)	(7,728,553)	12,180	-	-	-	-	-
726 Supplies	10,078	10,590	10,590	10,590	10,590	10,590	10,590	10,590	10,590
800 Other Services And Charges	1,448,299	1,648,713	1,772,313	1,657,119	1,845,718	1,881,498	1,918,353	1,956,312	2,002,915
970 Capital Outlay	0	0	0	-	-	-	-	-	-
990 Debt Service	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000
996 Appropriation Lapse	0	(3,000,000)	(3,000,000)	(2,600,000)	(3,000,000)	(3,000,000)	(3,000,000)	(3,000,000)	(3,000,000)
999 Transfers Out	15,999,188	17,762,969	17,878,034	19,660,836	15,901,602	16,026,992	16,255,558	16,448,192	16,647,399
<b>General Admin Total</b>	<b>17,473,745</b>	<b>8,697,719</b>	<b>8,936,384</b>	<b>18,744,725</b>	<b>14,761,910</b>	<b>14,923,080</b>	<b>15,188,501</b>	<b>15,419,094</b>	<b>15,664,904</b>
TRANSFORMATION SAVINGS TARGET				17,452,889	16,914,710	13,767,785	14,824,177	13,914,416	no target
<b>over/(under)</b>				1,291,836	(2,152,800)	1,155,295	364,324	1,504,678	
<b>General Administration (F620)</b>									
<b>Fiscal Services (F620)</b>									
<b>Revenues FY2012 Budget</b>		28,035,653			28,627,693	29,391,128	30,035,036	28,168,686	
<b>Revenues FY2013 Projections</b>	32,265,371	28,035,653	26,786,992	35,413,577	31,977,340	26,479,258	26,492,808	27,414,872	28,067,100
<b>Fiscal Services Revenue Changes</b>		-			3,349,647	(2,911,870)	(3,542,228)	(753,814)	
<b>Technology &amp; Change Management (F630)</b>									
<b>Expenditures</b>									
701 Personal Services	126,723	141,498	141,498	140,498	129,321	132,169	134,201	134,253	134,518
726 Supplies	28	0	0	-	-	-	-	-	-
800 Other Services And Charges	68,553	72,070	72,070	75,459	84,188	86,478	89,568	92,651	95,619
970 Capital Outlay	52	0	0	-	10,000	-	-	-	-
<b>Technology &amp; Change Management Total</b>	<b>195,356</b>	<b>213,568</b>	<b>213,568</b>	<b>215,957</b>	<b>223,509</b>	<b>218,647</b>	<b>223,769</b>	<b>226,904</b>	<b>230,137</b>
TRANSFORMATION SAVINGS TARGET				196,916	197,157	197,973	197,800	201,482	no target
				19,041	26,352	20,674	25,969	25,422	
<b>Technology &amp; Change Management (F630)</b>									
<b>Revenues FY2012 Budget</b>		-			-	-	-	-	-
<b>Revenues FY2013 Projections</b>	11	-	-	-	-	-	-	-	-
<b>Technology &amp; Change Management Revenue Changes</b>		-			-	-	-	-	

Organizations	2011 Actuals	2012 Adopted	2012 Amended	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>Treasury (F640)</b>									
<b>Expenditures</b>									
701 Personal Services	3,977,294	5,074,493	5,074,493	4,722,311	4,379,767	4,441,560	4,402,398	4,386,680	4,434,451
726 Supplies	342,962	315,973	315,973	321,473	318,094	327,004	326,289	343,384	352,446
800 Other Services And Charges	1,371,029	1,563,567	1,616,614	1,694,018	1,719,676	1,702,301	1,731,232	1,739,713	1,792,928
970 Capital Outlay	57,276	28,800	48,522	29,775	70,500	23,000	22,000	40,000	45,000
<b>Treasury Total</b>	<b>5,748,562</b>	<b>6,982,833</b>	<b>7,055,602</b>	<b>6,767,577</b>	<b>6,488,037</b>	<b>6,493,865</b>	<b>6,481,919</b>	<b>6,509,777</b>	<b>6,624,825</b>
TRANSFORMATION SAVINGS TARGET				6,428,232	6,410,899	6,489,882	6,505,645	6,702,915	no target
				339,345	77,138	3,983	(23,726)	(193,138)	
<b>Treasury (F640)</b>									
<b>Revenues FY2012 Budget</b>		2,479,080			2,578,580	2,578,580	2,578,580	2,578,580	
<b>Revenues FY2013 Projections</b>	69,342,458	71,582,970	71,582,970	71,666,283	73,260,800	74,692,968	76,282,724	78,002,646	80,022,058
<b>Treasury Revenue Changes</b>		69,103,890			70,682,220	72,114,388	73,704,144	75,424,066	
<b>Comptroller's Office (F650)</b>									
<b>Expenditures</b>									
701 Personal Services	1,494,440	1,698,504	1,713,504	1,660,373	1,643,663	1,689,890	1,725,548	1,739,015	1,751,406
726 Supplies	26,261	50,800	50,800	33,500	49,875	33,375	33,375	33,375	33,375
800 Other Services And Charges	653,055	926,372	931,122	878,277	569,168	583,074	596,834	610,979	625,304
<b>Comptroller's Office Total</b>	<b>2,173,756</b>	<b>2,675,676</b>	<b>2,695,426</b>	<b>2,572,150</b>	<b>2,262,706</b>	<b>2,306,339</b>	<b>2,355,757</b>	<b>2,383,369</b>	<b>2,410,085</b>
TRANSFORMATION SAVINGS TARGET				2,472,989	2,486,830	2,527,431	2,527,851	2,594,183	no target
				99,161	(224,124)	(221,092)	(172,094)	(210,814)	
<b>Comptroller's Office (F650)</b>									
<b>Revenues FY2012 Budget</b>		1,860			1,860	1,860	1,860	1,860	
<b>Revenues FY2013 Projections</b>	11,975	1,860	1,860	1,906	1,875	1,875	1,875	1,875	1,875
<b>Comptroller's Revenue Changes</b>		-			15	15	15	15	

Organizations	2011 Actuals	2012 Adopted	2012 Amended	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>Revenue Overall Summary</b>									
<b>Revenues FY2012 Budget</b>	-	37,731,971	-	2,338,867	38,459,008	39,326,260	40,047,627	38,263,119	-
<b>Revenues FY2013 Projections</b>	108,116,429	106,835,861	105,637,200	115,029,226	116,497,758	114,000,524	114,979,249	114,198,737	116,832,751
<b>Change</b>	108,116,429	69,103,890	105,637,200	112,690,359	78,038,750	74,674,264	74,931,622	75,935,618	116,832,751
<b>Expenditures Overall Summary by Character</b>									
701 Personal Services	61,550,695	75,736,125	75,571,060	80,205,792	82,314,181	84,349,495	85,392,002	86,416,442	87,609,569
726 Supplies	938,072	1,881,071	1,878,571	1,783,636	1,804,401	1,834,179	1,870,927	1,936,243	1,975,262
800 Other Services And Charges	11,184,159	18,715,020	19,116,745	18,831,664	18,371,710	18,932,894	19,341,286	19,759,677	20,813,085
970 Capital Outlay	427,765	550,654	792,209	778,012	449,690	440,815	452,113	468,548	486,364
990 Debt Service	419,782	427,298	427,298	398,223	340,896	331,794	327,422	322,583	112,262
996 Appropriation Lapse	0	(3,000,000)	(3,000,000)	(2,600,000)	(3,000,000)	(3,000,000)	(3,000,000)	(3,000,000)	(3,000,000)
999 Transfers Out	16,721,511	18,067,526	18,182,591	19,965,150	16,416,743	16,549,587	16,780,635	16,978,277	17,181,623
<b>Total</b>	<b>91,241,984</b>	<b>112,377,694</b>	<b>112,968,473</b>	<b>119,362,477</b>	<b>116,697,621</b>	<b>119,438,764</b>	<b>121,164,385</b>	<b>122,881,770</b>	<b>125,178,165</b>

## REVENUE OVERVIEW

This section provides an overview of the City of Grand Rapids' Fiscal Plan revenues. The narrative and graphics present revenue information for all budgeted funds as well as separate revenue data by source and by fund. Detailed information regarding the City's revenue estimates is included in the appendices.

City revenues are most easily explained by separating the sources into six major groups.

**Charges for Services** consist of revenues derived from charging the recipient for the product or service provided by the City. This category is becoming an increasingly larger revenue source. This result has occurred as the City has focused more attention on those services that should be provided on a full cost recovery from user charges. User charges can cover the costs, but over the long term not exceed the costs of providing the services. Unlike the private sector, state laws and related court cases limit City fees to the costs of the services provided.

**City Income Taxes** are generated by a flat rate applied to the income of City residents and businesses. The rate for non-residents working in the City is one-half of the resident rate. The City income tax was originally approved by voters in 1967 in exchange for a 2.0000 mill reduction in the City's maximum property tax rate. On May 4, 2010, Grand Rapids voters approved a temporary five-year increase to the resident and business income tax rate from 1.3% to 1.5% and the non-resident rate from 0.65% to 0.75% effective from July 1, 2010 through June 30, 2015. The estimated revenues in this fiscal plan include the additional revenue

from this ballot measure and are shown on the Transformation Fund Statement.

**City Property Taxes** are generated by applying the approved millage rates to the taxable value of a property. One mill equals \$1.00 per \$1,000 of taxable property value. Taxable value of property is generally the lesser of (a) the taxable value of the property in the immediately preceding year, adjusted for losses, multiplied by the lesser of the inflation rate or 5%, plus additions, or (b) the property's current State Equalized Value (SEV) State Equalized Value is the Assessor's estimated one-half true cash value for the property. The taxable value of property may be less than or equal to but cannot exceed the property's SEV. Property tax revenues are deposited into the General Operating, Library, Capital Reserve and Refuse Collection and Disposal funds.

**State Revenues and Grants** include three major sources of revenues. State grants, state shared revenues and gas and weight taxes, are historically the City's third largest source of funds. State revenues and grants are dependent on the State's economic health.

State grants support operating and capital activities for City projects ranging from child enrichment programs to street improvements. The amount of State grants received annually fluctuates depending on the timing and purpose of the grant. Like other grants, State grant revenues and expenditures are recognized via budget amendments when award letters or agreements are received from the granting agency.

State Shared Revenues are an important part of General Operating Fund revenues. The City receives revenue sharing payments from the State under both the State Constitution and the Michigan Revenue Sharing Act, Public Act 140 of 1971 (the "Revenue Sharing Act"), as amended.

The State Constitution limits the rate of State sales tax to 6%. After allocating 100% of the revenue of sales tax imposed at a rate of 2% to the State School Aid Fund, the State Constitution further mandates that 15% of the total revenues collected from sales taxes of the remaining 4% (i.e. the "constitutional formula") be distributed to cities, villages and townships.

The Revenue Sharing Act specifies an additional 21.3% of those revenues (i.e. the remaining 4%) are to be distributed to Michigan municipalities (i.e. the "statutory formula"). Unfortunately, State distributions have not been made in accordance with the statutory formula for several years.

State Revenue Sharing distributions have been declining since 2002, primarily due to cuts in the Statutory component of the revenue. The City now receives \$11 million less per year than the amounts received in 2002. For FY2012, the State eliminated Statutory Revenue Sharing. At the time of elimination, the Statutory Revenue Sharing pot of money totaled \$307 million. This elimination results in a loss of \$6,651,144 to Grand Rapids. The Statutory Revenue Sharing program was replaced with an incentive based program where selected communities are eligible for a \$200 million pot of money based on their willingness to reduce employee retirement and health care costs, share services and make their spending more transparent to taxpayers. The program is now known as the Economic Vitality Program (EVIP) and is available to cities, villages and townships that previously received more than \$4,500 per year in Statutory

Revenue Sharing and commit to meet state standards and adopt best practices.

The State of Michigan collects Gas and Weight Taxes under the jurisdiction of the State Trunk Line Highway System Act, Michigan Public Act 51 of 1951, as amended. Gas and Weight Taxes are excise taxes rather than sales taxes which means that this tax is calculated based on the number of gallons of fuel sold. As motor vehicles have become more fuel efficient and as fuel prices have increased, drivers buy fewer gallons of gasoline and diesel fuel. As a result, gas and weight tax revenues have decreased significantly although the numbers of motor vehicles using the roads have not decreased comparably.

Gas and Weight Taxes are collected by the State of Michigan then distributed to cities and villages based on a complex formula.

**Investment Earnings** are the result of investing cash at prevailing interest rates until it is needed to pay for goods and services.

**Other Sources** include a multitude of minor revenue sources, including funds transferred from non-General Operating Funds to the General Operating Fund for centralized support services like human resources and accounting. The amounts are determined by the City's Cost Allocation Plan which is prepared in compliance with the requirements of federal Circular A-87.

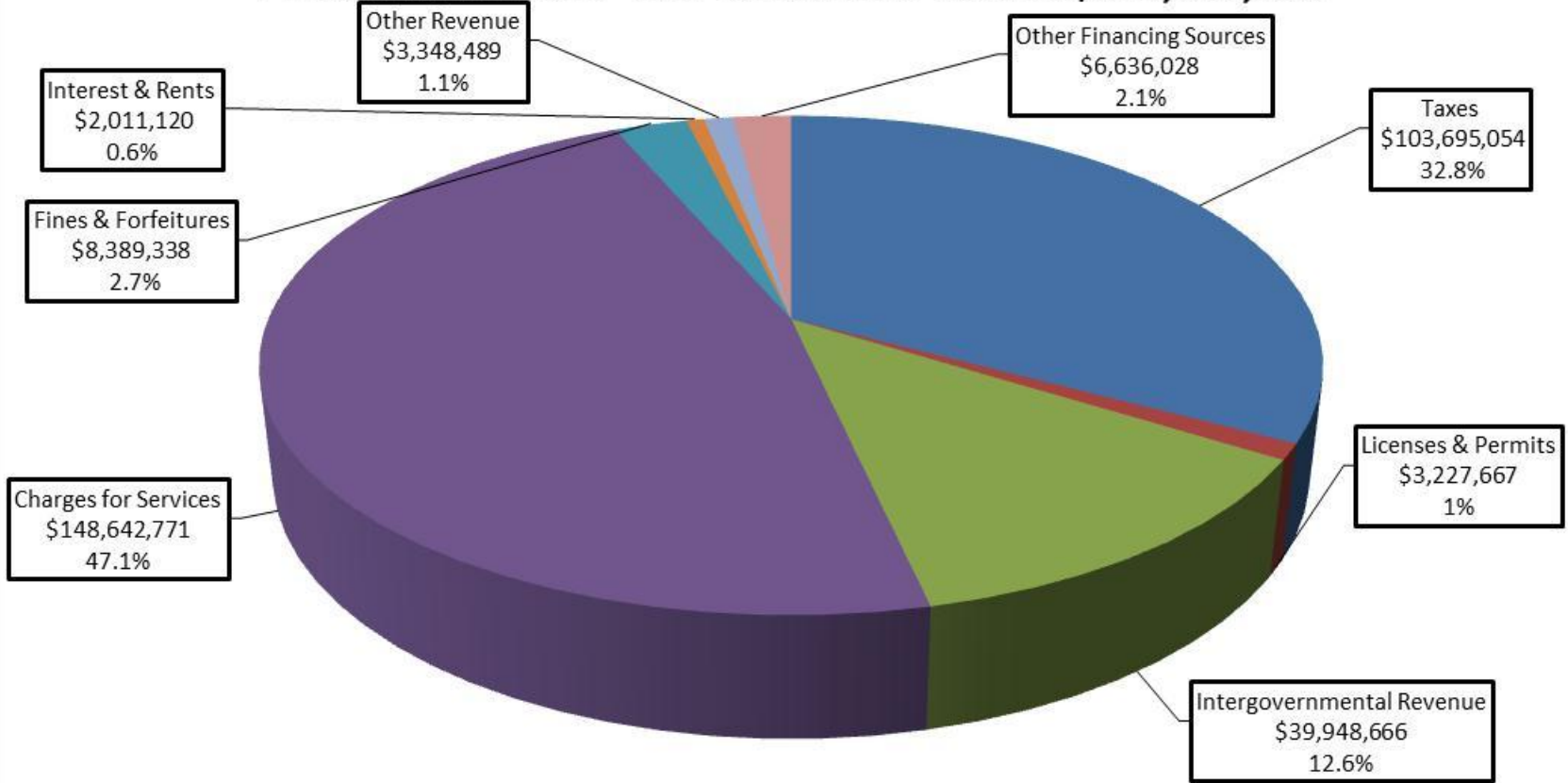
Normally grant revenues and expenditures are budgeted in their entirety via a budget amendment in the fiscal year they are received. For multiple year grants, these appropriations remain in effect until the grant is closed so there is no subsequent budget activity in future fiscal years. The FY2012 estimate includes only the actual revenue receipts and expenditures that are anticipated to take place during the fiscal year. FY2013 grants budgeted in the Fiscal Plan are those new grants that are awarded and not previously budgeted. The FY2013 budget authority for these grants will also remain in effect until they are closed.

### **REVENUES – ALL BUDGETED FUNDS**

Total revenues of the City's budgeted funds amount to \$315,899,133 million including fiduciary funds. Additional information can be found in the Combined Budgeted Funds Statement behind the Fund Summaries tab in this Fiscal Plan. The pie chart below illustrates the major revenue categories.



### FY2013 REVENUES - ALL BUDGETED FUNDS \$315,899,133



## **REVENUES – GENERAL OPERATING FUND**

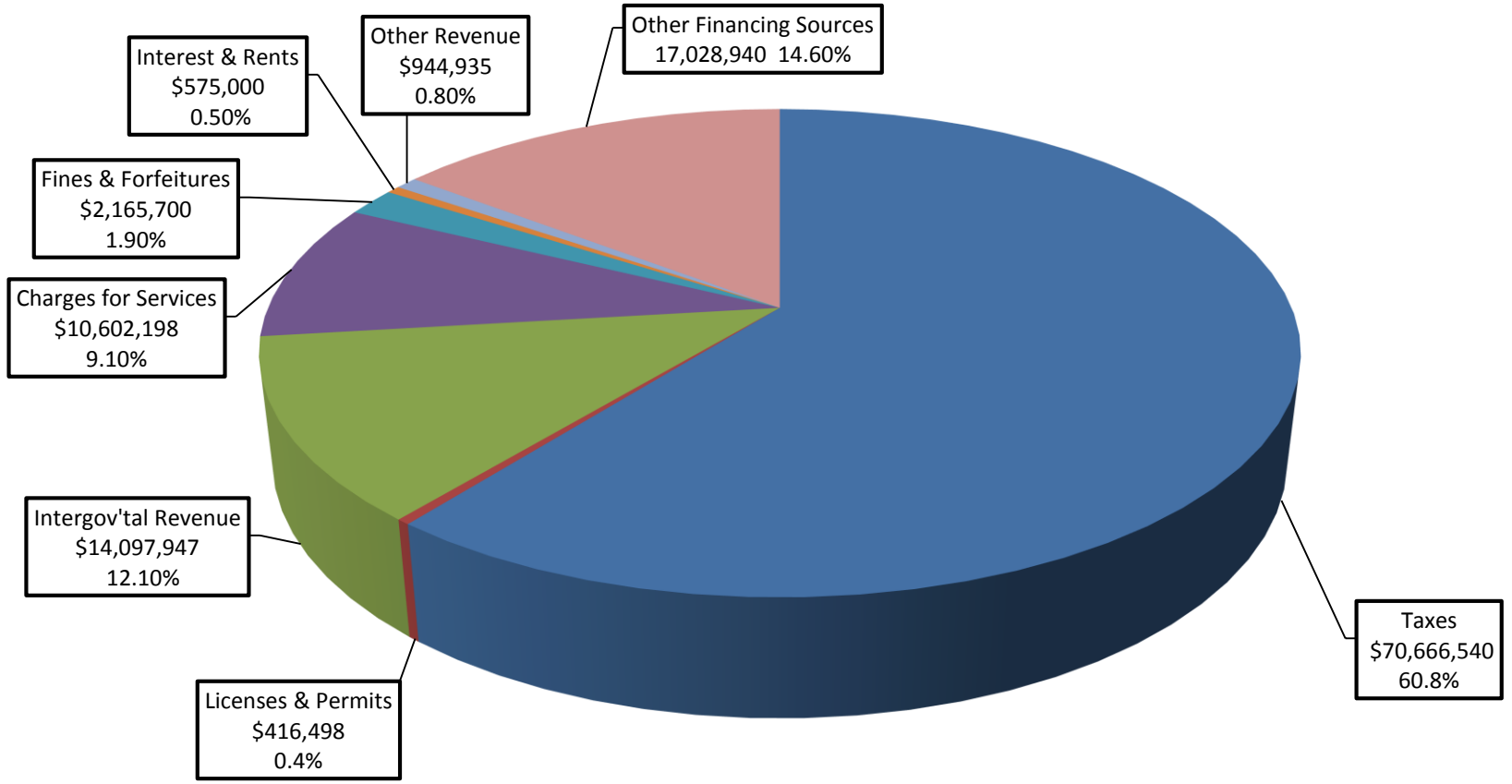
The graph below depicts the major revenue categories for the General Operating Fund - the fund where the City accounts for most tax supported activities. As you can see, it presents a different picture from the “Revenues – All Budgeted Funds,” chart on the prior page. Here Taxes, rather than Charges for Services, are the major revenue source.

Seventeen years ago City income tax and property tax revenues were 38.6% and 16.9% of total General Operating Fund revenues respectively, but in FY2013 the proportionate shares are projected to be 50% and 11.6%. The estimated income tax revenue does not include the income tax revenues resulting from the approved May 4<sup>th</sup>, 2010 ballot measure to temporarily increase the resident and business rate to 1.5%, from 1.3%, for five years.

A portion of the temporary income tax (relating to the cost of Community Police Officers and Firefighters) is included in Other Financing Sources. The shift to the more economically volatile Income Tax as the primary General Operating Fund revenue source has contributed, in part, to the ongoing General Operating Fund budget constraints. Also contributing to the economic challenges to the City is the near elimination of the statutory revenue sharing program.

The volatility of income tax revenue also means that the City’s fund balance goals should exceed the traditional 5 – 10% targets of most local governments. City guidelines currently advise that fund balance levels shall be at 15%.

# FY2013 REVENUES - GENERAL OPERATING FUND \$116,497,758



## **DESCRIPTIONS OF THE CITY'S MAJOR SOURCES OF REVENUE**

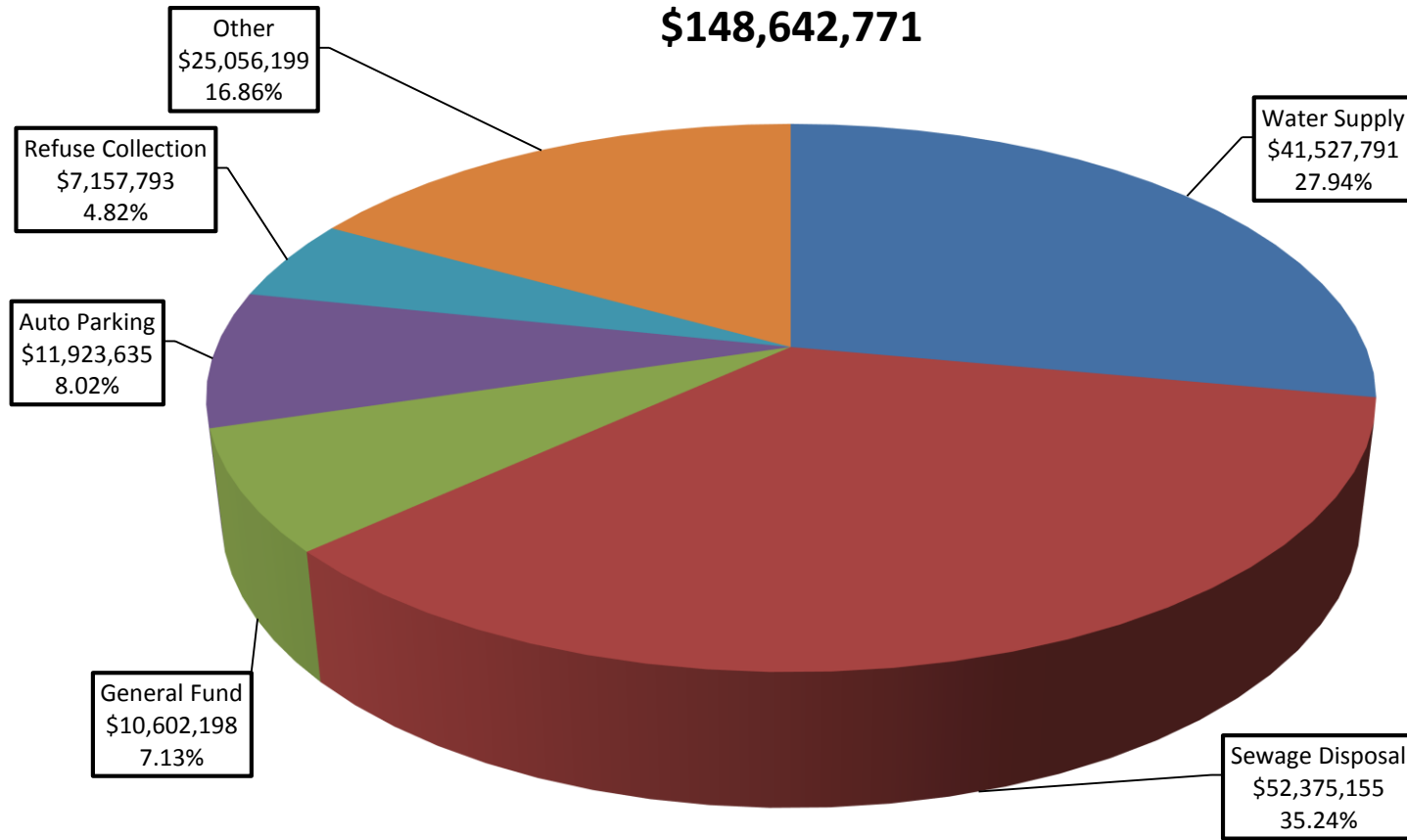
### **Charges for Services**

This category is the City's largest overall revenue source due to the revenues of the Water Supply System, Sewage Disposal System, and Parking System Enterprise Funds. These Systems are large operations serving City residents and businesses as well as several surrounding communities. User fees are updated annually or as needed to ensure

compliance with bond covenants and to assure the solvency of the Systems. Other City funds with fee revenues include Fiduciary Funds, the Community Development Block Grant Fund, the 61<sup>st</sup> District Court Fund, the Refuse Collection and Disposal Fund, and the Building Inspection Fund, among others. Examples of General Operating Fund charges for services include cable franchise fees and fire hydrant service charges.

### FY2013 CHARGES FOR SERVICES ALL COMBINED FUNDS

**\$148,642,771**



### **Income Taxes**

With the approval of Michigan Public Act 284 in 1964, as amended, the State authorized Michigan cities to adopt uniform city income tax ordinances if approved by the City's voters. Income tax receipts are deposited into the General Operating Fund and the Capital Reserve Fund.

In 1967, the City's electorate approved a two mill reduction in the City's maximum authorized general operating millage and the implementation of an income tax imposed on income earned within the City regardless of the residence of the taxpayer and on all income of City residents. Income taxed includes business net income and individuals' salaries and wages. Up to and including the calendar year ending December 31, 1995, residents paid 1% and non-residents paid 1/2 of 1%.

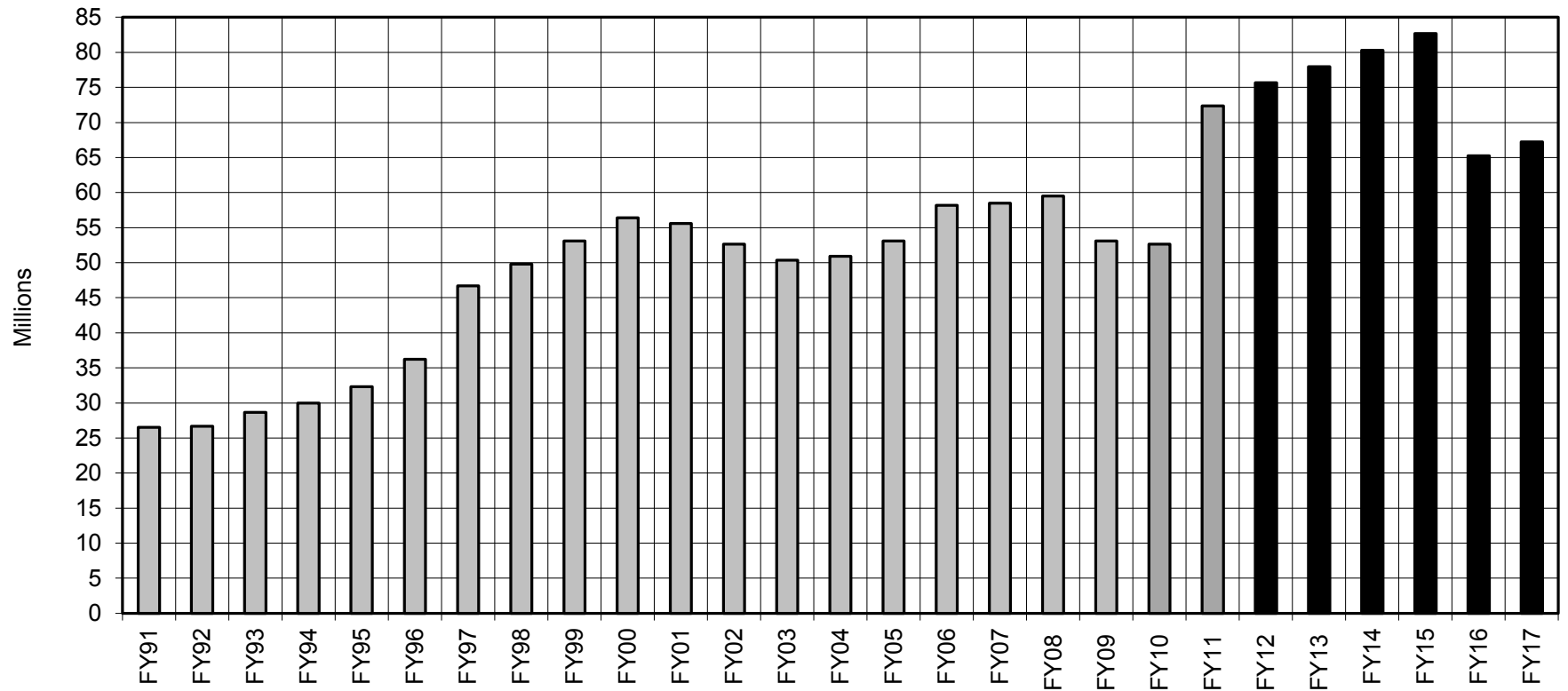
In 1995, the City's electorate authorized an increase in the income tax from 1.0 % to 1.3% for residents and from 0.5% to 0.65% for non-residents effective January 1, 1996. At the same time, the City's electorate voted to amend the City Charter to annually dedicate an appropriation of not less than 32% of the City's general operating fund budget to provide police services so long as an income tax of at least 1.3% for residents and 0.65% for non-residents is collected. In May, 2010 the City's

electorate authorized a temporary increase in the income tax from 1.3% to 1.5% for residents and from 0.65% to 0.75% for non-residents effective July 1, 2010 through June 30, 2015.

Dependency exemptions are allowed on individual returns with other exemptions for alimony, Keogh and IRA plans, unreimbursed business expenses and disability income. The exemptions have varied during the past ten years. Beginning July 1, 2010, the dependency exemption was lowered from \$750 to \$600 per dependent.

The graph below reflects the income tax revenues for the General Operating Fund and the Capital Reserve Fund combined. The underlying assumption was that the taxable income would grow 5% in FY2012, 4% in FY2013 and 3% in FY2014. Our forecasts remain unchanged. FY2012 actual income tax revenues were up 5%. FY 2013 year to date revenues are tracking right in line with the forecasted 4% increase. We then overlay the temporary increase in the income tax rate and the permanent decrease in the exemption rate. The calculations are shown on the following schedule.

## INCOME TAX



Fiscal Years 91-11= Actual

Fiscal Years 12-17 = Projected

\*FY11 - FY15 reflect temporary increase in Income Tax rate.

City of Grand Rapids  
**Distribution of Income Taxes after Approval of Ballot Proposal**  
 Fiscal Plan 2013-2017

<u>BASE</u>		
<u>FY2010 Original Net Tax Receipts</u>		
General Fund	50,549,128	
Capital Reserve Fund	<u>2,107,052</u>	
Total Original FY2010 Base	<u>52,656,180</u>	A
<u>ANTICIPATED RECEIPTS FOR FY2011</u>		<u>INCREASE: 5.0%</u>
<i>Increase Original FY2010 Base by 5.0% for FY2011 Base</i>	55,288,989	B
Increase FY2011 base by 15.38% for Ballot Initiative (1.5/1.3)	63,794,987	C
Add increase for exemption reduction	<u>461,309</u>	
Total Anticipated FY2011 Tax	<u>64,256,296</u>	D
<u>DISTRIBUTION</u>		
Amount of Increase Resulting from Supplemental Ballot Initiative (C-B) is deposited into the Supplemental Income Tax Fund	8,505,998	E
Remaining Balance to be Distributed (D-E)	55,750,298	
96% is deposited to the General Fund	53,520,286	F
4% is deposited to the Capital Reserve Fund	2,230,012	G
<u>SUMMARY OF DISTRIBUTION RATES</u>		
Supplemental as a percent of Total Receipts (E/D)	8,505,998	13.24%
General Fund as a percent of Total Receipts (F/D)	53,520,286	83.29%
Capital Reserve as a percent of Total Receipts (G/D)	<u>2,230,012</u>	3.47%
Total Anticipated FY2011 Tax	<u>64,256,296</u>	



City of Grand Rapids  
**Distribution of Income Taxes after Approval of Ballot Proposal**  
 Fiscal Plan 2013-2017

FUTURE YEAR TAX PROJECTIONS		
	FY2012 Rate of Increase: 4.0%	66,826,548
Distribution:	Supplemental - 13.24%	8,846,238
	General Fund - 83.29%	55,661,098
	Capital Reserve - 3.47%	2,319,212
	<b>Total Projected Receipts FY2012</b>	<b>66,826,548</b>
	FY2013 Rate of Increase: 3.0%	68,831,345
Distribution:	Supplemental - 13.24%	9,111,625
	General Fund - 83.29%	57,330,930
	Capital Reserve - 3.47%	2,388,789
	<b>Total Projected Receipts FY2013</b>	<b>68,831,345</b>
	FY2014 Rate of Increase: 3.0%	70,896,285
Distribution:	Supplemental - 13.24%	9,384,974
	General Fund - 83.29%	59,050,858
	Capital Reserve - 3.47%	2,460,452
	<b>Total Projected Receipts FY2014</b>	<b>70,896,285</b>
	FY2015 Rate of Increase: 3.0%	73,023,173
Distribution:	Supplemental - 13.24%	9,666,523
	General Fund - 83.29%	60,822,384
	Capital Reserve - 3.47%	2,534,266
	<b>Total Projected Receipts FY2015</b>	<b>73,023,173</b>
	FY2016 Rate of Increase: 3.0%	65,257,350
Distribution:	General Fund - 96%	62,647,056
	Capital Reserve - 4%	2,610,294
	<b>Total Projected Receipts FY2016</b>	<b>65,257,350</b>
	FY2017 Rate of Increase: 3.0%	67,215,070
Distribution:	General Fund - 96%	64,526,467
	Capital Reserve - 4%	2,688,603
	<b>Total Projected Receipts FY2017</b>	<b>67,215,070</b>

## **Property Taxes**

Levying and collection of property taxes, enabled under the General Property Tax Act, Michigan Public Act 206 of 1893, as amended, is the primary revenue generator for many of Michigan's governmental units. Property taxes, currently the City's third largest overall source of funds, have long been a serious citizen concern in Michigan and elsewhere. The General Property Tax Act is regularly amended by State legislators but voters approved major changes in 1978 and 1994 which also affect the City of Grand Rapids' property tax revenues on an ongoing basis.

The first voter approved major change to the property tax process was an amendment to the State Constitution (the "Headlee Amendment") in 1978 which placed limitations on increases of property tax millage rates by the State and its political subdivisions from then authorized levels of taxation, as well as voter approved changes thereafter. The Headlee Amendment and the enabling legislation, Michigan Public Act 35 of 1979, as amended, has the effect of reducing the maximum authorized tax rate which could be levied by a local taxing unit.

Under the Headlee Amendment's millage reduction provisions, should the value of taxable property, exclusive of new construction, increase at a percentage greater than the percentage increase in the Consumer Price Index, the maximum authorized tax rate would be reduced by a factor which would result in the same maximum potential tax revenues to the local taxing unit as if the valuation of taxable property (less new construction) had grown only at the state inflation rate instead of the higher actual growth rate. Thus, should taxable property values rise faster than consumer

prices, the maximum authorized millage rate is reduced, or "rolled back", accordingly.

In 1994, the electorate of the State approved an amendment, called "Proposal A," to the Michigan Constitution permitting the Michigan Legislature to authorize ad valorem taxes on a non-uniform basis. The legislation implementing this constitutional amendment added a new measure of property value known as taxable value ("Taxable Value"). Since 1995, taxable property has two valuations, SEV (generally, 50% of true cash value) and Taxable Value. Property taxes are levied on Taxable Value. Generally, the Taxable Value of property is the lesser of (a) the Taxable Value of the property in the immediately preceding year, adjusted for losses, multiplied by the lesser of the inflation rate or 5%, plus additions, or (b) the property's current SEV. Under certain circumstances the Taxable Value of property may be different from the same property's SEV. When property is sold or transferred, Taxable Value is adjusted to the SEV, which under existing law is 50% of the current true cash value. The Taxable Value of new construction is equal to current SEV. Taxable Value and SEV of existing property are also adjusted annually for additions and losses.

The interaction between the Headlee Amendment, Proposal A, and legislative treatment of the uncapped value of property upon its transfer, as growth in existing value of property, means that revenues have been artificially reduced since 1995. This interaction disproportionately affects older communities who can no longer support new growth, and rely on the increase in property value from the "uncapping" of taxable value.

The initial Headlee Amendment permitted rolled back millages to be adjusted upward when property tax values increased by less than the rate of inflation. However, the Legislature eliminated any millage rate recovery for this situation following the passage of Proposal A in 1994.

In 2008 and through 2009, Michigan property values declined rapidly. The Headlee Amendment and Proposal A did not anticipate this possibility. As a result, in 2009 and

2010, some property owners experienced major decreases in the SEV of their property while, based on Headlee Amendment and Proposal A requirements, the Taxable Values increased.

Below is a comparison of the FY2012 and the estimated FY2013 property tax millage rates.

<b><u>City of Grand Rapids Millage Rates</u></b>			
Tax Year Fiscal Year	2011 FY2012	2012 FY2013	Change
General:			
Operating	2.8570	2.8570	0.0000
Capital	1.2500	1.2500	0.0000
Library:			
Operating	2.0728	2.0728	0.0000
Capital	0.3805	0.3805	0.0000
Refuse Collection and Disposal	1.8000	1.6000	(0.2000)
Promotional	<u>0.0110</u>	<u>0.0113</u>	<u>0.0003</u>
<b>TOTAL MILLS</b>	<b><u>8.3713</u></b>	<b><u>8.1716</u></b>	<b><u>(0.1997)</u></b>

Pursuant to Michigan Public Act 298 of 1917, as amended, the City is authorized to levy up to 3.0000 mills for refuse collection and disposal activities without seeking voter approval.

The Promotional millage cannot produce more than \$50,000 for the fiscal year which is the maximum allowed by Michigan Public Act 359 of 1925, as amended which authorizes home rule cities, like Grand Rapids, to levy up to \$50,000 for

promotional purposes. After collecting these property taxes, the City disburses the funds to Experience Grand Rapids, formerly known as the Grand Rapids - Kent County Convention and Visitors Bureau.

### **State Revenue Sharing - Constitutional and Statutory**

The State's distribution of revenue sharing payments to the City's General Operating Fund in the amounts and at the time specified in the Revenue Sharing Act (Michigan Public Act 141 of 1971, as amended) is subject to the State's overall financial condition and budget process.

Because the Statutory Revenue Sharing formula is intended to redistribute tax dollars to areas of high service need and low fiscal capacity, Statutory Revenue Sharing reductions have a very inequitable impact on local units of government. The components of the current formula consider the type of local unit and local tax capacity - a community with a low property tax base per capita receives more revenue sharing funding per capita than a wealthier, high tax base community.

Statutory Revenue Sharing is the only State revenue resource which has traditionally leveled the playing field between low and high tax base local units. Statutory Revenue Sharing reductions negatively impact poorer communities more than wealthier communities and compound the inequities. In the past decade, Statutory Revenue Sharing reductions have exacerbated the growing gap between the "have" and "have not" communities.

Even during the robust 1990's Statutory Revenue Sharing was rarely fully funded. In fact, the statutory revenue sharing formula has only been fully funded three times in the last seventeen years. When economic factors reduced the revenues of the State in 2000, revenue sharing was hit the hardest by cutbacks in State funding. Between 2001 and 2006, local communities lost over \$1.5 billion in revenue sharing payments. Compared to FY2002, the City will in

FY2013 receive \$15 million less than the previously prescribed formulas.

### **Economic Vitality Incentive Program (EVIP)**

The EVIP replaces the statutory revenue sharing program. The State of Michigan sized the EVIP at two thirds of the amount that the City last received from the statutory revenue sharing program. In essence, the statutory revenue sharing program was reduced by one third. Further, this reduced amount was divided into three equal pots of money, each with their own criteria that must be met in order to remain eligible to receive the funding. We believe that the City is and will remain in compliance with the first two criteria, the transparency component and the cooperation, collaboration and consolidation component. At this time, notwithstanding significant total compensation reductions in the last two rounds of contract negotiations, it does not appear likely that the City will be able to certify that it intends to comply with these compensation standards.

**CITY OF GRAND RAPIDS, MICHIGAN  
STATE SHARED REVENUE  
REVISED FY2012**

	REVENUE SHARING AMOUNTS						
	OCT	DEC	FEB	APR	JUN	AUG	TOTAL
<b>FY2011:</b>							
<b>CONSTITUTIONAL:</b>	\$ 2,239,777	\$ 2,048,069	\$ 2,361,289	\$ 2,022,973	\$ 2,063,422	\$ 2,064,729	\$ 12,800,259
<b>JUNE CENSUS ADJUSTMENT:</b>	(67,369)	(61,602)	(71,023)	(60,847)	(62,064)	(62,104)	(385,009)
<b>CONSTITUTIONAL ADJUSTED:</b>	2,172,408	1,986,467	2,290,266	1,962,126	2,001,358	2,002,625	12,415,250
<b>STATUTORY:</b>	1,463,255	1,296,963	902,536	451,268	685,364	2,054,253	\$ 6,853,639
<b>TOTAL:</b>	\$ 3,635,663	\$ 3,283,430	\$ 3,192,802	\$ 2,413,394	\$ 2,686,722	\$ 4,056,878	\$ 19,268,889
<b>FY2012 ACTUAL PAYMENTS:</b>	\$ 2,335,948	\$ 2,290,771	\$ 2,270,367	\$ 2,156,101	\$ 2,183,702	\$ 2,229,878	\$ 13,466,767
<b>FY2012 REVISED ESTIMATE 4/5/2012:</b>	\$ 2,335,948	2,290,771	2,270,367	2,112,686	2,150,043	2,116,605	\$ 13,276,420
<b>FAVORABLE/(UNFAVORABLE):</b>	\$ -	\$ -	\$ -	\$ 43,415	\$ 33,659	\$ 113,273	\$ 190,347
<b>CUMULATIVE FAVORABLE/(UNFAVORABLE):</b>	\$ -	\$ -	\$ -	\$ 43,415	\$ 77,074	\$ 190,347	\$ 190,347
<b>REVISED ESTIMATE 4/5/2012:</b>	ACTUAL	ACTUAL	ACTUAL	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
	\$ 2,335,948	\$ 2,290,771	\$ 2,270,367	\$ 2,112,686	\$ 2,150,043	\$ 2,116,605	\$ 13,276,420

	FY2012 EVIP AMOUNTS						
	OCT	DEC	FEB	APR	JUN	AUG	TOTAL
<b>PROJECTED FY2012 - REVISED 6/12/2012:</b>							
<b>TRANSPARENCY</b>	\$ 253,892	\$ 253,892	\$ 253,892	\$ 253,892	\$ 253,892	\$ 253,892	\$ 1,523,352
<b>CONSOLIDATION/COOPERATION</b>	253,892	253,892	253,892	253,892	253,892	253,892	1,523,352
<b>COMPENSATION STANDARD</b>	253,892	253,892	253,892	253,892	253,892	253,892	1,523,352
	\$ 761,676	\$ 761,676	\$ 761,676	\$ 761,676	\$ 761,676	\$ 761,676	\$ 4,570,056
<b>ACTUALS:</b>	761,676	761,676	761,676	761,676	761,676	761,676	4,570,056
<b>FAVORABLE / UNFAVORABLE:</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

### **State Gas and Weight Taxes**

The Michigan Constitution provides that all proceeds of taxes levied by the State on motor vehicle fuels and registered motor vehicles (except general sales and use taxes and regulatory fees) and all or a portion of the proceeds of certain other transportation related taxes must be used exclusively for transportation purposes and deposited into the Michigan Transportation Fund (the "Fund"). The Michigan Constitution further provides that at least 90% of all such taxes must be used for the purposes of planning, administering, constructing, financing, and maintaining state, county, city and village roads. Revenues deposited into the Fund (after the deduction of certain specified amounts) are allocated by formula established under State Trunk Line Highway System, Michigan Public Act 51 of 1951, as amended ("Act 51"), and transferred to the State Trunk Line Fund, the Comprehensive Transportation Fund, the county road commissions and the cities and villages of the State, all for use for transportation purposes.

These funds (known as "Gas and Weight Taxes") are distributed to cities and villages, after certain deductions by the State, on the basis of population and mileage for the type of street when compared to the total for the State. Pursuant to statutory authorization, a city must first expend such state-returned moneys for payment of principal and interest on its transportation fund bonds and notes prior to expending funds for new transportation-related projects. A further limitation is specified by Michigan Public Act 175 of 1952, as amended, which specifically states that "no city or village may pledge, for annual debt service requirements in excess of 50% of the revenues received during the fiscal year next preceding any borrowing from the Fund pursuant to Act 51." The effect of this

pledge is to provide a minimum of 2.0 times coverage to the bondholders.

Gas and weight taxes are excise taxes - this means these taxes are charged based on numbers of units sold (i.e., gallons) rather than on the price of the units. As fuels like gas and diesel become more expensive and as vehicles become more fuel efficient, fewer gallons of fuel are sold which means that fewer taxes are collected. At the same time, costs associated with road and street repairs and maintenance continue to rise. Labor costs, like health insurance benefits for the workers who fix the roads, and material costs, like petroleum-derived asphalt, have been and are expected to continue to increase annually above the rate of inflation. Gas and weight taxes are already inadequate to maintain our roads but, with the General Operating Fund incapable of providing Streets Capital funding, the problem will get much worse in the very near future.

### **Investment Earnings**

The City maintains an investment pool for all budgeted City funds. Each fund's portion of the investment pool is displayed on the balance sheet as "Equity in pooled cash and investments". The City Treasurer is responsible for most investments, with the exception of the resources of the Retirement Systems' trust funds which are managed by their own Boards of Trustees and are not part of this Fiscal Plan.

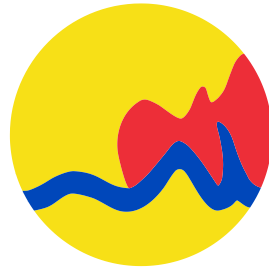
The City Treasurer is authorized by State statute and City ordinance to invest surplus monies belonging to and under the control of the City. Surplus funds must be invested in accordance with Michigan Public Act 66 of 1977, as amended,

(MCL 129.91 et seq.); Chapter 18 of the Grand Rapids City Code and the City of Grand Rapids Investment Policy. In summary, the City Treasurer may invest in the following investment instruments:

- Bonds, securities, and other obligations of the United States or an agency or instrumentality of the United States.
- Certificates of deposit, savings accounts, deposit accounts, or depository receipts of a financial institution, subject to a variety of criteria.
- Commercial paper rated at the time of purchase within the two highest classifications established by not less than two of the standard ratings services and that matures not more than 270 days after date of purchase.
- United States or federal agency or instrumentality obligation repurchase agreements.
- Bankers' acceptances of United States Banks.
- Obligations of Michigan or any of its political subdivisions that at the time of purchase are rated as investment grade by not less than one standard rating service.
- Mutual funds registered under the federal Investment Company Act of 1940 (title I of chapter 686, 54 Stat. 789, 15 USC 80a-1 to 80a-3 and 80a-4 to 80a-64) composed of investment vehicles which are legal for direct investment by local units of government in Michigan. These investments are also subject to a variety of criteria.
- Investment pools organized under the Local Government Investment Pools Act (Michigan Public Act 121 of 1985,) as amended, and/or organized under the Surplus Funds Investment Pool Act (Michigan Public Act 367 of 1982.) subject to a variety of criteria.

The above investment instruments and the cash balances in the City's checking accounts are subject to certain risks, as are all investment instruments. By restricting the investment options the City Treasurer has to the investment instruments listed above, State law and City code have greatly reduced the level of risk when investing the City's funds. However, the City's investments are still subject to the risks summarized below. Additional information regarding investment risk is described in the City's audited Comprehensive Annual Financial Report available online.

- Credit Risk: The risk that an issuer or other counter-party to an investment will not fulfill its obligations.
- Custodial Credit Risk: The risk that, in the event of a failure of the counter-party, the City may not be able to recover the value of investments or collateral securities that are in the possession of an outside party.
- Interest Rate Risk: This risk is the exposure of investments to changes in market value when interest rates change.
- Concentration of Credit Risk: The City's Investment Policy places limits on the amount that may be invested in any one issuer. The policy allows a maximum investment of 25% of available funds to be invested per financial institution at the time of the investment. In other words, the City Treasurer may not place all of the City's "eggs" in one basket.



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## INTRODUCTION TO FUND SUMMARIES

The City of Grand Rapids accounts for expenditures and revenues according to the generally accepted accounting practices as defined by the Governmental Accounting Standards Board (GASB). These standards require public agencies to maintain separate accountability over financial resources dedicated for specific financial purposes through fund designations. Governmental financial operations will incorporate several different types of funds. In order to have a reasonable structure, funds are classified in generic groups.

The groups budgeted by the City of Grand Rapids, and included in this Fiscal Plan, are governmental, fund types and proprietary fund types. These fund types are defined as follows:

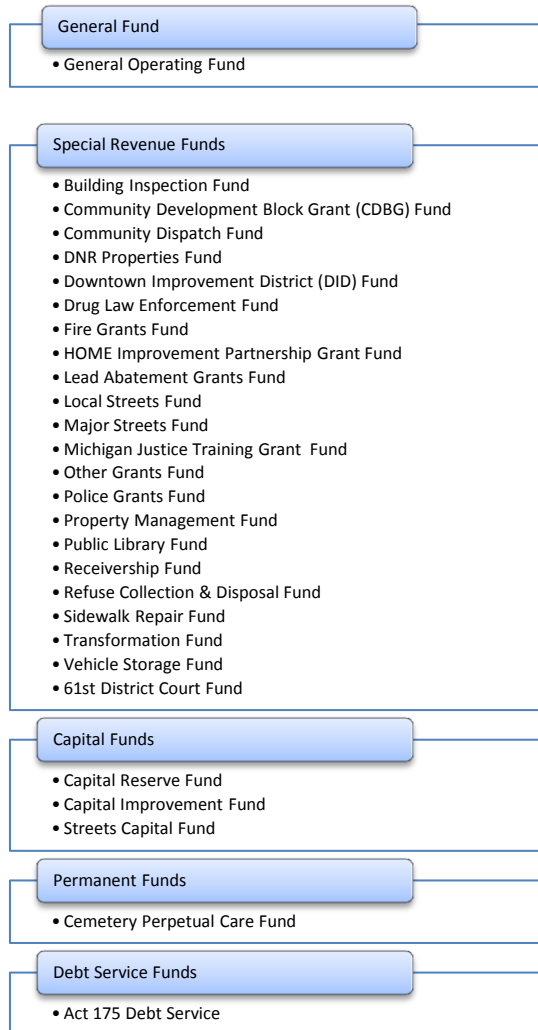
- **Governmental Fund Types** - The funds used to fund those activities of a government that are carried out to provide services to citizens and that are financed primarily through taxes and intergovernmental revenues. Governmental Fund Types include five types of funds – general, special revenue, debt service, capital projects and permanent.
  - General Fund** - Normally the most important fund of a municipality, it accounts for all resources not otherwise devoted to specific activities and finances many of the basic municipal functions, such as general administration, fire and police. This fund is the recipient of the bulk of the general tax dollars (e.g. income tax, property tax) paid by the community.
  - Special Revenue** - Accounts for receipts from revenue sources that have been earmarked for specific activities. For example, motor vehicle gas and weight taxes shared with local governments by the State for street maintenance might be accounted for in a Street Fund.
  - Permanent** - Used to report resources that are legally restricted to the extent that only earnings, and not principal, may be used for purposes that support the reporting government's programs.
  - Debt Service** - Accounts for the financing of the interest and retirement of principal of general long-term debt.
  - Capital Projects** - Accounts for the acquisition of capital facilities, which may be financed out of bond issues, grants-in-aid, or transfers from other funds. This type of fund is limited to accounting for the receipts and expenditures on capital projects. Any bond issues involved will be serviced and repaid by the Debt Service Funds.
- **Proprietary** - These funds are used to account for a government's business-type activities supported, at least in part, by fees or charges.
  - Enterprise** - Accounts for business type activities. Municipal utilities, convention centers, parking operations and other activities supported largely by user charges may be accounted for by this type fund.
  - Internal Service** - These funds are similar to enterprise funds except that the services are not rendered to the general public but are for other governmental organization units within the same governmental jurisdiction. The operations of such activities as motor equipment services, data processing and building and grounds maintenance have been placed under this type of fund to account for the cost of such services and to encourage economy in their use.

The individual fund statements supported by supplemental information for each of the budgeted funds follow the combined fund statement. Each fund statement provides a three-year financial history of the fund. Statements have been organized by category with the General Fund first, followed by Special Revenue, Permanent, Debt and Capital, Enterprise and Internal Service.

It is important to note that, although each fund is a separate entity, certain payments are often made from one fund to another. Such "contributions to other funds" could be made for any number of reasons. Perhaps the most obvious reason would be a subsidy to support the services of the recipient fund. Such a transfer most commonly occurs from the City's General Operating Fund. That fund, as the beneficiary of the general tax dollars of the community, is a resource to support other activities. Also, by design, operations of Internal Service Funds are supported by revenues from other funds. To avoid a distortion of the overall city financial picture, the combined fund statement addresses such transfers under the column titled Inter-Fund Eliminations.

# Fund Structure for Budgeted Funds

## Modified Accrual Basis of Budgeting and Accounting



## What are “Budgetary Basis” and “Accounting Basis?”

Budgetary basis is the method used to determine when revenues and expenditures are recognized for budgeting purposes. Accounting basis is used to determine when revenues and expenditures are recognized for financial reporting purposes. These determinations depend on the measurement focus of the individual fund – that is, the types of transactions and events that are reported in a fund’s operating statement. The City of Grand Rapids’ funds use either the modified accrual or accrual measurement focus.

## Modified Accrual Basis

Funds that focus on current financial resources use the modified accrual basis which recognizes increases and decreases in financial resources only to the extent that they reflect short-term inflows or outflows of cash. Amounts are recognized as revenue when earned as long as they are collectible within the period or soon enough thereafter to be used to pay liabilities of the current period. These funds are known collectively as “governmental fund types.”

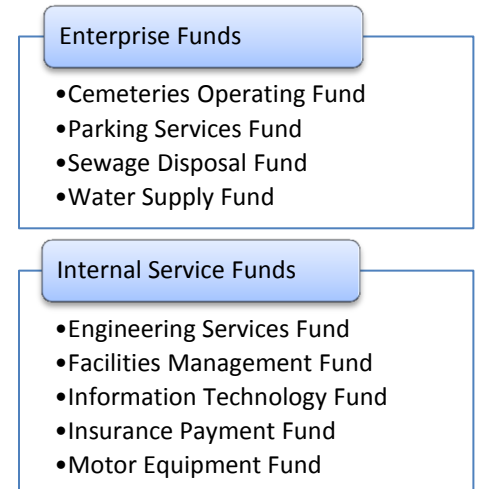
## Accrual Basis

Funds that focus on total economic resources employ the accrual basis which recognizes increases and decreases in economic resources as soon as the underlying event or transaction occurs. Revenues are recognized as soon as they are earned and expenses are recognized as soon as a liability is incurred, regardless of the timing of related cash inflows and outflows. In the private sector, the accrual basis is often used by for-profit business enterprises and not-for-profit organizations.

## Difference between the City’s Budgetary Basis and Accounting Basis

For funds that use the modified accrual basis, the portion of year-end fund balance reserved for outstanding compensated absence liabilities (for example, unused vacation) is not considered part of budgetary reserves.

## Accrual Basis of Budgeting and Accounting



## Description of Funds

### General Overview

The use of public resources typically is constrained by legal restrictions and similar limitations. Some of these constraints are imposed by outside parties while other constraints reflect limitations that the government itself has placed upon the use of resources. A “fund” is a group of assets, liabilities, equity, revenues and expenses, and is a tool that accountants use to segregate resources related to specific activities. When governmental fund accounting was first developed, the separation of each fund was further reinforced by the use of separate bank accounts. In more recent decades funds have come to function as simple bookkeeping devices designed to facilitate increased focus on key activities and to ensure legal compliance.

Fund presentations usually show an important measure of the difference between the fund’s assets and liabilities. This important measure is known as fund balance or retained earnings, depending on type of fund. Governmental accounting has two different accounting methods: modified accrual and full accrual. The modified accrual method is used on Governmental Fund types like the General Operating Fund and Special Revenue Funds. These fund types use the term “Fund Balance” to describe the difference between the fund’s assets and liabilities. The full accrual method is used on proprietary funds like enterprise and internal service funds. These fund types use the term “Retained Earnings” to describe the difference between the fund’s assets and liabilities.

The use of fund balance or retained earnings depends on the fund type; yet, this may be confusing to the average reader. Therefore, we will use the generic term “fund balance” in this section to refer to both fund balance and retained earnings without regard to its fund type.

Financial statement users examine fund balance information to identify the available liquid resources (liquidity refers to the ability to convert assets to cash) that can be used to repay long-term debt, reduce taxes, add new governmental programs, expand existing ones, or enhance the financial position of the government. The value of fund balance information is significantly diminished by misunderstandings regarding the messages it conveys and inconsistency in governments’ financial reporting practices. The overall objective of fund balance reporting is to isolate that portion of fund balance that is unavailable to support the subsequent year budgets.

Fund balance, as reported in the Comprehensive Annual Financial Report, will be displayed in the following classifications depicting the relative importance and the strength of the spending constraints placed on the purposes for which resources can be used:

- Nonspendable fund balance includes amounts that are not in a spendable form (inventory, for example) or are required to be maintained intact (the principal of an endowment fund, for example).
- Restricted fund balance includes amounts that can be spent only for the specific purposes stipulated by external resource providers (for example, grant providers), constitutionally, or through enabling legislation (that is, legislation that creates a new revenue source and restricts its use). Effectively, restrictions may be changed or lifted only with the consent of third party resource providers.

- Committed fund balance includes amounts that can be used only for the specific purposes determined by a formal action of the government's highest level of decision-making authority. Commitments may be changed or lifted only by the government taking the same formal action that imposed the constraint originally.
- Assigned fund balance comprises amounts intended to be used by the government for specific purposes. Intent can be expressed by the governing body or by an official or body to which the governing body delegates the authority. In governmental funds other than the general fund, assigned fund balance represents the amount that is not restricted or committed. This indicates that resources in other governmental funds are, at a minimum, intended to be used for the purpose of that fund.
- Unassigned fund balance is the residual classification for the general fund and includes all amounts not contained in the other classifications. Unassigned amounts are technically available for any purpose. If another governmental fund has a fund balance deficit, then it will be reported as a negative amount in the unassigned classification in that fund. Positive unassigned amounts will be reported only in the General Operating Fund.

The budget focuses on the carry forward balances that are available to fund future programs. Therefore the fund statement in the Fiscal Plan reflects only the assigned and unassigned categories.

## **Fund Types**

The City of Grand Rapids uses seven different fund groupings or types: General, Special Revenue, Permanent, Capital Improvement, Debt Service, Enterprise, and Internal Service. Also an additional grouping of Trust funds is included for informational purposes.

**General Fund:** The General Operating Fund is used to account for all financial resources except those required to be accounted for in another fund. The Fund Balance Policy for the General Operating Fund has been established at 15% of appropriations starting with the Fiscal Year that ended on 6/30/2010. This policy was established by the City Commission in prior years during the budget preparation process. Funds that received General Operating Fund support should have a fund balance policy too, yet we are still developing a formal fund balance policy for these funds. For this presentation, we are showing a recommended 5% fund balance reserve policy for funds that receive direct General Operating Fund support. See the Revenues Overview Section behind the Budget Basics tab for more details on General Operating Fund revenues.

**Transformation Fund:** This fund, which is a subunit (also known as a subfund) of the General Operating Fund, is to account for the temporary income tax rate increase that was approved by voters in 2010. The income tax rate increase began in FY 2011 and ends after FY 2015; this is why the term temporary income tax rate increase is used. Also any amount from the competitive statutory revenue sharing from the State of Michigan will be accounted in the Transformation fund. The money will be used to invest in elements of the transformation plans that have the potential to result in rapid, tangible, monetary return on investment that help fund the transformational process, which will create leaner City services in the future. Any remaining fund balance at the end of each year will be assigned to future transformational operations.

**Special Revenue Funds:** The Special Revenue funds are used to account for specific revenue sources that are restricted or committed to expenditures for specified purposes other than debt service or capital projects. The City's special revenue funds are listed below:

**Building Inspection Fund:** The purpose of this fund is to comply with the State's requirement in Public Act 245 of 1999, that all fees charged for Building Inspections, Licensing and Permitting are used only for operations of the enforcing agency and the Construction Board of Appeals. The Act requires that these enforcement activities be accounted for in a separate fund.

Major Revenue: Licenses and Permits

Fund Balance Policy: Maintain an assigned fund balance reserve of 15% for operations

**Community Dispatch Fund:** The purpose of the fund is to account for the activities in the newly formed community dispatch center. The City of Grand Rapids and the City of Wyoming formed a partnership to operate a call taking and dispatch operations. The partnership operates as the second public safety answer point (PSAP) in Kent County. Kent County and the remaining communities operate the other PSAP. Funding is provided by the Kent County Dispatch Authority pursuant to an agreement to share charges that are added to 911 cell phone calls. The cities of Grand Rapids and Wyoming provide the remaining funding in accordance with formulas that are updated annually. The two municipalities share in the resources of a centralized community dispatch center, which is an initiative to consolidate emergency 911 calls for police and fire department services.

Major Revenue: Funding comes from each municipality in agreed upon percentage.

Fund Balance Policy: Maintain an assigned fund balance reserve of 15% for operations.

**61st District Court Fund:** The 61st District Court Fund is used to account for the revenues and expenditures related to the operations of the local branch of the Michigan Trial Court system. The 61st District Court has six judges and one full time magistrate. The Court hears cases which arise within the boundary of the City of Grand Rapids. This fund is unable to sustain itself with revenues and requires support from the General Operating Fund.

Major Revenue: Fines (41%) and General Operating Fund Support (34%)

Fund Balance Policy: Maintain an assigned fund balance reserve of 5% for operations, due to GOF support.

**DNR Properties Fund:** This fund was established to account for the maintenance and sale of tax reverted properties deeded to the City by the State of Michigan, and is managed by the Economic Development Department. Revenues are expected to decrease as the remaining inventory is sold off, and staff time is gradually being redirected to other economic development activities.

Major Revenue: Property Sales

Fund Balance Policy: Assign fund balance to cover future expenses of this fund

**Downtown Improvement District (DID) Fund:** This fund was split off from the Neighborhood Business Improvement Fund in FY2003. It manages the revenue received from the annual special assessment of downtown businesses that are located in a designated area. This area is bound generally by the river on the west, Division on the east, Cherry on the south and I-196 on the north, plus the Fulton Street corridor east to Jefferson, and the Division

Avenue corridor south to Wealthy. The DID contracts with the Downtown Alliance for such things as street cleaning, sidewalk maintenance, and beautification within the designated assessment area.

Major Revenue: Special Assessments

Fund Balance Policy: Maintain an assigned fund balance reserve of 15% for operations.

**Drug Law Enforcement Fund:** This fund receives revenue from the sales of property forfeited pursuant to the enforcement of controlled substances. Funds are to be used only to enhance drug enforcement laws. Staffing costs paid from this fund include a Sgt. from the Metropolitan Enforcement Team (MET), an Office Assistant IV, as well as overtime charges required for drug busts. In addition to funding the ongoing needs of the Vice Department (cell phones, information gathering, etc.), recent expenditures included the partial funding of a new vehicle for the Bomb Disposal Unit; a new van for the Special Response Team; purchase of surveillance and monitoring equipment, radio upgrades, Electronic Control Devices, protective vests and replacement vehicles.

Major Revenue: Sales of forfeited property

Fund Balance Policy: Assign fund balance to cover future expenses of this fund

**Local Street Fund:** This fund is used to account for the cost of maintaining the City's local highway and Street Transportation System. The operating activities include snowplowing, pavement management and repair, street and sign maintenance, traffic signal maintenance and capital improvement projects. The funds for the capital improvement projects are transferred from the Local Street Fund to the Street Construction fund.

Major Revenue: State Shared Gas & Weight Tax; also transfers from Major Streets Fund

Fund Balance Policy: Assign fund balance reserve of 15% based upon appropriations.

**Major Street Fund:** This fund is used to account for the cost of maintaining the City's major highway and Street Transportation System. The operating activities include snowplowing, pavement management and repair, street and sign maintenance, traffic signal maintenance and capital improvement projects. The funds for the capital improvement projects are transferred from the Major Street Fund to the Street Construction fund.

Major Revenue: State Shared Gas & Weight Tax

Fund Balance Policy: Assign fund balance reserve of 15% based upon appropriations.

**Michigan Justice Training Fund:** The purpose of this fund is to manage State funding provided to the City on a "per-officer" formula designated for criminal justice in-service training of Police Officers. It must be used to pay for law enforcement training of sworn officers only, and courses require prior approval from the Michigan Commission on Law Enforcement Standards (MCOLES). The department can bring in speakers on occasion, and out of state training is discouraged.

Major Revenue: Reimbursement of actual expenses by the State

Fund Balance Policy: To have all funds committed to eligible training activities

**Parks and Recreation:** This fund was established in FY2010 with two subfunds: Parks & Recreation Operations and Parks & Recreation After School Programs. The fund will account for the total revenues and costs associated with maintaining the City's park facilities, providing a variety of recreational and sporting activities for youth through seniors, and operating several after school programs and other facilities throughout the City. In the future, these subfunds may be recharacterized as subfunds of the General Operating Fund.

Major Revenue: General Operating Fund Support (66%), Fees (30%)

Fund Balance Policy: Maintain an assigned fund balance reserve of 5% for operations, due to GOF support.

**Property Management Subfund:** This subfund, under the umbrella of the Neighborhood Business Improvement Fund, was established to account for property transactions, including certain lease arrangements and real-estate sales.

Major Revenue: Property sales and transactions

Fund Balance Policy: Maintain 15% fund balance reserve for operations

**Public Library Fund:** This fund was established to account for the dedicated millages that were voter-approved in 1995. It accounts for the receipt of Property Tax and the disbursement of funds for the operation, maintenance and capital improvements of the Library system.

Major Revenue: Property taxes

Fund Balance Policy: To have all funds committed to library activities.

**Receivership Subfund:** This fund was part of the General Operating Fund-General Administration in FY 2006. In FY2007, receivership activity was segregated into a new subfund established under the Neighborhood Business Improvement Fund, and it is currently managed by the Neighborhood Improvement Department. The Receivership Fund was established to account for repairs and rehabilitation of dilapidated structures as a result of Court-ordered receiverships during the code enforcement process, and is generally used as a tool of last resort.

Major Revenue: Rehab Loan Repayments

Fund Balance Policy: To have all funds committed to rehab activities.

**Refuse Collection and Disposal Fund:** This fund accounts for the collection and removal of trash and debris. Financing is provided by special tax millage (FY 2012 1.8 mills), sale of refuse bags and tags, and cart program revenues. The department promotes recycling and composting of yard waste.

Major Revenue: Property Taxes

Fund Balance Policy: To have all funds committed to refuse collection and disposal activities.

**Sidewalk Repair Fund:** The Sidewalk Repair Fund was established to account for needed sidewalk repairs and replacements not otherwise eligible for CDBG funding. Financing was originally provided by General Operating Fund contributions, which were supplemented by billings to property owners for costs incurred.

Major Revenue: Fees for inspections and work performed

Fund Balance Policy: To have all funds committed to the repair of sidewalks.

Vehicle Storage Facility Fund: This fund accounts for revenue and costs associated with the safe storage and disposal of impounded and abandoned vehicles. Several effective reforms and reorganization of facilities have been implemented over the last several years, resulting in a decrease in the number of impounds.

Major Revenue: Fees from impounding cars and storage

Fund Balance Policy: To have all funds committed to the maintenance of this fund purpose.

### **Permanent Funds**

Cemetery Perpetual Care Fund: This fund receives 15% of all revenue generated by the sale of cemetery lots, and 100% of the revenue from sales of repossessed lots, as well as 15% of the net income from Cemetery operations. With the exception of certain capital items, these funds are not expendable; however, the interest earned in this fund is transferred to the Cemetery Operating Fund for use in the care and maintenance of the City's six cemeteries.

Major Revenue: 15% of Cemetery Revenue; Investment Income

Fund Balance Policy: To have all funds committed to the maintenance of City cemeteries.

### **Capital Improvement Funds**

Capital Reserve Fund: The purpose of the Capital Reserve fund is to receive Property Tax (1.25 mills) and Income Tax (4% of total) revenues that have been appropriated for general capital projects as well as for Debt Service on prior capital projects.

Major Revenue: Property Taxes; Income Taxes

Fund Balance Policy: To have all funds committed to capital projects.

Capital Improvement Fund: This fund accounts for the acquisition and construction of Capital Projects to be used in general Governmental-type operations. Financing is provided by Bonds, Property Tax, Fire Equipment Reserves, and Contribution from Private Sources and Grants. Individual capital projects are detailed and appropriated in Appendix C.

Major Revenue: Bond Proceeds; Transfers from Capital Reserve; and Grants

Fund Balance Policy: To have all funds committed to capital projects.

Streets Capital Fund: To account for Streets Capital Projects in the Capital Projects Fund group. Resources are provided from the Major Streets Fund (Gas & Weight Tax), contributions from the General Operating Fund, and grants. Projects are made up of streets resurfacing and reconstruction projects.



Major Revenue: Bond Proceeds; Transfers from Capital Reserve, Major Streets, and General Operating Fund; and Grants  
Fund Balance Policy: To have all funds committed to capital projects.

### **Debt Service Funds**

Debt Retirement Fund: This fund is used to account for the retirement of Series 1999 and 2003 Act 175 Michigan Transportation Fund bond obligations.  
Debt Service is supported by a portion of the annual State of Michigan gas and weight tax revenues.

Major Revenue: State shared gas and weight tax transfer from Major Streets Fund  
Fund Balance Policy: Zero fund balance at the end of the fiscal year.

**Enterprise Funds:** An Enterprise Fund is required for any activity whose principal source of funding is from external revenue sources (i.e. user charges) and meet any of the following criteria:

- 1) Debt is backed solely by fees and charges
- 2) There is a legal requirement to recover full costs through fees or charges
- 3) There is a policy decision to recover full costs through fees or charges

Enterprise Funds are permitted to be used for reporting any activity for which a fee is charged to external users for goods or services. They are frequently used to account for activities whose costs are only partially funded by fees or charges because they focus attention on the fully allocated cost of providing services and highlight the portion of the cost being borne by taxpayers.

The only way Enterprise Funds can generate cash is through user fees or bond issuances. Bond issuances are restricted to long-lived assets by Internal Revenue Service Code. Therefore, capital within these funds will be funded through unrestricted cash generated from user fees or from bond issues depending on the nature of the capital requirements. Due to the fact there are only the above mentioned two ways to raise cash in these funds the budgetary focus is on the flow of unrestricted cash.

Auto Parking System Fund: This fund is used to account for the operation and maintenance of major parking facilities, several surface parking lots and over 2,000 parking meters. In addition, parking system personnel account for the operation of the parking enforcement and violations function, which processes over 130,000 tickets per year. The cost of enforcement and the fine revenues are accounted for in the General Operating Fund. Financing of the Parking System operations is provided primarily through user charges.

Fund Balance Policy: Maintain an assigned fund balance reserve of 15%; Commit the remaining fund balance to future projects and debt service payments.

Cemeteries Operating Fund: Cemetery Operating Subfund, which provides for the sale and maintenance of lots in the six City-owned Cemeteries. In addition to sales revenue, partial funding is received from an annual subsidy by the General Operating Fund and from interest and minor capital transfers out of the Cemetery Perpetual Care Fund.

Fund Balance Policy: Maintain an assigned fund balance reserve of 5% for operations, due to GOF support.

Golf Course Subfund: Because Indian Trails Golf Course is built on Woodlawn Cemetery property, this subfund, which is part of the cemeteries fund, is used to account for activities of Indian Trails Golf Course, located at 28th Street and Kalamazoo Avenue. The golf course pays rent to the Cemetery Operating fund.

Fund Balance Policy: Maintain an assigned fund balance reserve of 15%.

Sewage Disposal System Fund: This fund accounts for the operation and maintenance of the municipal sewage disposal system, capital additions / improvements, and debt service. Operating revenue is provided by user charges to residential, commercial, industrial and municipal customers.

Fund Balance Policy: Maintain an assigned fund balance reserve of 15%.

Water Supply System Fund: This fund accounts for the operation and maintenance of the municipal water supply system, capital additions / improvements, and debt service. Operating revenue is provided by user charges to residential, commercial, industrial and municipal customers.

Fund Balance Policy: Maintain an assigned fund balance reserve of 15%.

**Internal Service Funds:** Internal Service Funds are used to report any activity that provides goods or services to other funds, departments, or agencies of the primary government and its component units, or to other government units on a cost-reimbursement basis. Use of an Internal Service Fund is never required. The goal of an Internal Service Fund should be to measure the full cost of providing goods or services (including the cost of capital assets) for the purpose of fully recovering that cost through fees or charges.

The only way Enterprise Funds can generate cash is through user fees or bond issuances. Bond issuances are restricted to long-lived assets by Internal Revenue Service Code. Therefore, capital within these funds will be funded through unrestricted cash generated from user fees or from bond issues depending on the nature of the capital requirements. Due to the fact there are only the above mentioned two ways to raise cash in these funds the budgetary focus is on the flow of unrestricted cash.

Engineering Services Fund: This fund was established in FY05 to account for engineering services provided to other City funds and departments. Revenues are generated by charges for services rendered as well as monies received from permits issued. The Engineering Department achieved the business plan objectives and the commitments that were made when the activities were removed from the General Operating Fund.

Fund Balance Policy: Maintain an assigned fund balance reserve of 15%.

Facilities Management Fund: This Fund was established to account for the routine maintenance performed on City buildings and grounds.

Revenues are generated by billings to affected departments for maintenance services rendered. Management of the Facilities Department was combined with the Motor Equipment Department into a new “Facilities and Fleet Management” department in FY2009, however, the two funds remain separate and the Facilities Management function continues its focus on sustainable facilities and reduced energy consumption.

Allocation and recovery of costs: Costs are grouped together by the building that incurred the cost (i.e. City Hall). At the end of each month, the actual monthly costs by building are calculated and then charged back to the departments within the building based upon their square footage usage compared to the usable square footage of the building. Common areas (i.e. conference rooms) are not used as usable square footage, and therefore, become part of the building’s total cost of operation, which is allocated to the departments using the building. Also general costs (administrative costs, A-87 costs, IT charges, etc.) are allocated to each building based upon the building’s usable square footage compared to the total usable square footage of all the buildings.

Fund Balance Policy: Because the fund re-bills costs predominantly on a current basis, the fund balance requirements are less than other self-sustaining funds. The goal is to maintain up to a 10% reserve of fund balance for operations. The remaining fund balance is to be assigned as capital reserve for major repairs and improvements on each building in accordance to the receipt of the funds.

Information Technology Fund: This fund is used to account for the Information Processing and Telecommunications Services provided to other City Funds and Departments. Revenues are generated by Charges for Services Rendered.

Allocation and recovery of costs: Budgetary costs are grouped together by function – Administration, Enterprise Solutions, Shared Solutions, Department Solutions, Dedicated Support, Mainframe, Network, PC Support, Shared Servers, RDBMS, Printing costs, Email, Telephony, and WiMAX. Costs are allocated to the department’s code by use of a proper basis for the function (e.g. the number of employees for email costs). Then the costs for each department code are totaled up and presented as budgetary amounts for each department. Costs are recovered using cost centers provided by the departments and are billed monthly from the budgetary amount. Starting with FY12, the functional area of Dedicated Support is charged directly to the department. For FY13, Mainframe and Printing Costs functions have been terminated and will no longer be part of allocated costs.

Fund Balance Policy: Maintain an assigned fund balance reserve of 15%, commit a capital reserve amount for replacement and upgrade of IT capital infrastructure.

Health Insurance Sub Fund: To account for the payment of approved health insurance claims for active employees and for post Medicare retirees (over 65). The City is self-insured for health insurance claims and finances the insurance payments through payroll distribution per employee.

Allocation and Recovery of Costs: After the annual actuarial study on health care is received, the suggested increase/decrease is applied to factors within the Health Care rate study which is prepared by the Budget Office. This study allows total expenditure needs of the City to be calculated for

active personnel, opt-outs, and retirees over age 65. Costs for those over 65 are recovered completely from the retirees and the Union Medicare Supplements. Costs for active personnel are budgeted equally for each employee regardless of status, but recovered from Premium Sharing and Departmental Contributions based on each active employee's true status (participating, or opt-out).

Fund Balance Policy: Maintain an assigned fund balance reserve of 15%.

Risk Management Sub Fund: To account for the payment of approved insurance claims, public liability, life insurance and workers' compensation. The City is self-insured for general liability and finances the insurance payments through budgeted transfers from other funds.

Allocation and Recovery of Costs: Insurance Premiums and other risk costs are grouped into three categories, Liability, Property, and Workers' compensation. Each cost is allocated to the departments/funds according to a stated basis, (number of personnel, payroll, etc. ), after which the allocations are totaled by department. Fund Balance is used to reduce the total revenue requirement if there was excess allocation from the prior year, or an adjustment is made to increase the revenue requirement if there was a shortfall requiring the use of Fund Balance in the previous year. These adjustments are applied to the department allocations on a percentage basis related to each unit's portion of the allocation costs, and the result is the budget amount for each department/fund.

Fund Balance Policy: Maintain an assigned fund balance reserve of 15%.

Motor Equipment System Fund: This fund is used to account for the purchase, operation and maintenance of the City's centralized motor vehicle fleet. There are over 600 licensed motor vehicles in the fleet along with many off-the-road pieces of equipment.

Allocation and recovery of costs: Vehicles are grouped into similar classes (i.e. Patrol cars or Refuse trucks). Actual operation and maintenance costs are gathered and maintained for each class. Each vehicle is assigned a rental rate based on four components: Operation and Maintenance costs for a vehicle in that class; a flat overhead fee for General Administration; Replacement or Depreciation cost for the vehicle in the class; and a portion of Debt Service payments that the class of vehicles is currently paying. Any excess and deficits of the rental rates for the vehicle is maintained within a replacement reserve for the class.

Fund Balance Policy: Maintain an assigned fund balance reserve of 15%; commit a vehicle replacement reserve for vehicle replacement by class.

## **Trust Funds**

General Retiree Health Care fund: The General Retiree Health Care fund was established in FY 2008 to account for the costs and funding obligations associated with the City-provided general retiree health plan. Contributions charged to departments are accumulated in the fund. The fund issues payments on current retiree health care claims and also funds the general retiree health care trust account.

Fund Balance Policy: To achieve a fully funded general retiree care trust.

Police Retiree Health Care fund: The Police Retiree Health Care fund was established in FY 2008 to account for the costs and funding obligations associated with the City-provided police retiree health plan. Contributions charged to departments are accumulated in the fund. The fund issues payments on current retiree health care claims and also funds the police retiree health care trust account.

Fund Balance Policy: To achieve a fully funded police retiree care trust.

Fire Retiree Health Care fund: The Fire Retiree Health Care fund was established in FY 2008 to account for the costs and funding obligations associated with the City-provided fire retiree health plan. Contributions charged to departments are accumulated in the fund. The fund issues payments on current retiree health care claims and also funds the fire retiree health care trust account.

Fund Balance Policy: To achieve a fully funded fire retiree care trust.

Library Retiree Health Care fund: The Library Retiree Health Care fund was established in FY 2010 to account for the costs and funding obligations associated with the City-provided library retiree health plan. Contributions charged to departments are accumulated in the fund. The fund issues payments on current retiree health care claims and also funds the library retiree health care trust account.

Fund Balance Policy: To achieve a fully funded library retiree care trust.

**CITY FUNDS BY CLASSIFICATION  
WITH APPROVED APPROPRIATIONS**

<b>GENERAL OPERATING</b>	
General Operating Fund	<b>\$ 116,697,622</b>

<b>SPECIAL REVENUE</b>	
After School Programs	\$ 670,880
Building Inspection	2,896,859
Community Dispatch	6,537,533
61st District Court	12,850,272
DNR Properties	36,050
Drug Law Enforcement	485,764
Local Streets	4,018,405
Major Streets	15,201,542
Michigan Justice Training	75,000
Parks and Recreation	4,226,568
Property Management	183,926
Public Library	11,137,378
Receivership Subfund	30,000
Refuse Collection	12,502,475
Sidewalk Repair	1,269,126
Transformation Fund	8,866,003
Vehicle Storage Facility	512,199
	<b>\$ 81,499,980</b>

<b>INTERNAL SERVICE</b>	
Facilities Management	\$ 6,669,072
Engineering Services	\$ 3,475,034
Insurance Health Subfund	\$ 24,076,941
Insurance Risk Management Subfund	4,091,873
Information Technology	4,727,776
Motor Equipment System	16,155,321
Wireless Broadband	272,400
	<b>\$ 59,468,417</b>

<b>ENTERPRISE</b>	
Auto Parking	\$ 12,226,755
Belknap Ice Arena	267,300
Cemetery Operating	1,134,913
Cemetery Golf Course	513,937
Sewage Disposal System	50,997,559
Water Supply System	40,382,144
	<b>\$ 105,522,608</b>

<b>GRANTS</b>	
Community Development Block Grant	\$ 4,619,037
Home Investment Partnership Program	1,730,000
Lead Hazard Control Grant	252,216
Other Grants	66,374
	<b>\$ 6,667,627</b>

<b>CAPITAL IMPROVEMENT and DEBT SERVICE</b>	
Capital Reserve	\$ 7,770,215
Capital Improvement	2,114,500
Streets Capital	3,199,833
Debt Retirement	1,342,779
	<b>\$ 14,427,327</b>

<b>PERMANENT</b>	
Cemetery Perpetual Care	<b>\$ 186,273</b>

<b>FIDUCIARY (INFORMATIONAL)</b>	
General Retiree Health Care	\$ 6,524,052
Police Officer Retiree Health Care	2,342,107
Firefighter Retiree Health Care	1,757,190
	<b>\$ 10,623,349</b>

**CITY OF GRAND RAPIDS, MICHIGAN  
SUMMARY OF ESTIMATED FINANCIAL  
SOURCES AND USES  
2011 - 2013  
JULY 1, 2012**

	<b>GENERAL FUND</b>			<b>SPECIAL REVENUE FUNDS</b>		
	2011 Actual	2012 Estimated	2013 Budget	2011 Actual	2012 Estimated	2013 Budget
<b>FINANCIAL SOURCES:</b>						
401 Taxes	\$ 66,939,217	\$ 69,146,523	\$ 70,666,540	\$ 26,887,355	\$ 26,416,278	\$ 25,526,725
450 Licenses and Permits	394,134	375,310	416,498	2,101,770	6,951,298	2,719,169
500 Intergovernmental Revenues	19,896,275	13,884,930	14,097,947	32,231,466	24,605,595	25,850,719
600 Charges for Services	10,963,058	9,960,194	10,602,198	13,077,235	12,964,932	14,215,922
655 Fines and Forfeitures	1,966,646	2,055,700	2,165,700	5,005,556	4,820,024	4,950,000
664 Interest and Rents	582,726	550,000	575,000	367,555	241,612	285,270
671 Other Revenue	1,468,670	874,416	944,935	4,393,479	4,616,659	1,516,736
695 Other Financing Sources	7,916,303	17,609,445	17,028,940	14,979,613	16,520,787	13,198,486
<b>TOTAL SOURCES</b>	<b>\$ 110,127,029</b>	<b>\$ 114,456,518</b>	<b>\$ 116,497,758</b>	<b>\$ 99,044,029</b>	<b>\$ 97,137,185</b>	<b>\$ 88,263,027</b>
<b>EXPENDITURES:</b>						
A110 Public Library	\$ -	\$ -	\$ -	\$ 11,364,304	\$ 11,595,250	\$ 11,137,378
A120 Clerk's Office	1,565,695	1,699,506	1,710,883	-	-	-
A130 Executive Office	1,086,085	1,214,820	1,136,182	-	-	-
B210 Community Services	1,849,757	2,566,777	2,940,434	16,251,310	9,545,283	7,218,723
B220 Public Services	-	-	-	32,567,887	30,150,435	30,895,232
C310 Design & Development	1,209,567	1,409,700	1,486,597	3,507,180	3,264,812	3,116,835
C320 Engineering	-	-	-	987,240	1,131,492	1,269,126
C330 Enterprise Services	5,014,222	5,464,317	5,207,712	4,217,722	4,800,677	5,133,753
D410 Human Resources	1,597,225	2,015,940	1,806,222	-	-	-
D420 Administrative Services	687,887	770,056	657,932	-	-	-
E510 Police	43,020,861	44,611,646	45,919,012	8,762,814	8,941,062	7,098,297
E520 Fire	24,364,202	27,486,914	28,454,826	1,452,073	2,095,633	-
E530 District Court	-	-	-	13,008,343	14,083,130	12,850,272
E540 Attorney's Office	2,283,040	2,325,412	2,231,517	-	-	-
F610 Facilities & Fleet Management	-	-	-	-	531,510	512,199
F620 Fiscal Services	19,424,731	20,241,705	16,172,053	399,618	-	-
F630 Technology & Change Management	198,290	215,957	223,509	-	-	-
F640 Treasury	5,794,189	6,767,577	6,488,037	1,240,987	12,628,546	8,935,792
F650 Comptroller's Office	2,584,231	2,572,150	2,262,706	-	-	-
N980 Non-Departmental	-	-	-	-	-	-
<b>TOTAL USES</b>	<b>\$ 110,679,982</b>	<b>\$ 119,362,477</b>	<b>\$ 116,697,622</b>	<b>\$ 93,759,478</b>	<b>\$ 98,767,830</b>	<b>\$ 88,167,607</b>
Net Increase (Decrease) in Fund Balance	\$ (552,953)	\$ (4,905,959)	\$ (199,864)	\$ 5,284,551	\$ (1,630,645)	\$ 95,420
General Contingencies and Reserves	-	-	-	46,333	705,215	-
Fund Balance - July 1	14,411,098	13,858,145	8,952,186	21,585,234	26,916,118	25,990,688
<b>Fund Balance - June 30</b>	<b>\$ 13,858,145</b>	<b>\$ 8,952,186</b>	<b>\$ 8,752,322</b>	<b>\$ 26,916,118</b>	<b>\$ 25,990,688</b>	<b>\$ 26,086,108</b>

**CITY OF GRAND RAPIDS, MICHIGAN  
SUMMARY OF ESTIMATED FINANCIAL  
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JULY 1, 2012**

	<b>DEBT SERVICE</b>			<b>CAPITAL IMPROVEMENT</b>		
	2011 Actual	2012 Estimated	2013 Budget	2011 Actual	2012 Estimated	2013 Budget
<b>FINANCIAL SOURCES:</b>						
401 Taxes	\$ -	\$ -	\$ -	\$ 7,477,593	\$ 7,468,762	\$ 7,501,789
450 Licenses and Permits	-	-	-	-	-	-
500 Intergovernmental Revenues	-	-	-	467,264	26,742	-
600 Charges for Services	-	-	-	151	-	-
655 Fines and Forfeitures	-	-	-	-	-	-
664 Interest and Rents	-	-	-	24,741	-	-
671 Other Revenue	-	-	-	785,167	211,000	-
695 Other Financing Sources	1,347,103	1,349,310	1,342,779	1,998,045	6,730,879	5,757,773
<b>TOTAL SOURCES</b>	<b>\$ 1,347,103</b>	<b>\$ 1,349,310</b>	<b>\$ 1,342,779</b>	<b>\$ 10,752,961</b>	<b>\$ 14,437,383</b>	<b>\$ 13,259,562</b>
<b>EXPENDITURES:</b>						
A110 Public Library	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
A120 Clerk's Office	-	-	-	-	75,000	-
A130 Executive Office	-	-	-	7,255,165	7,912,053	7,770,215
B210 Community Services	-	-	-	-	-	-
B220 Public Services	-	-	-	697,208	336,000	100,000
C310 Design & Development	-	-	-	-	-	-
C320 Engineering	-	-	-	1,981,877	3,867,484	2,983,833
C330 Enterprise Services	-	-	-	623,510	1,360,000	1,036,000
D410 Human Resources	-	-	-	-	-	-
D420 Administrative Services	-	-	-	-	-	-
E510 Police	-	-	-	-	103,866	232,000
E520 Fire	-	-	-	29,339	1,044,000	152,500
E530 District Court	-	-	-	-	-	-
E540 Attorney's Office	-	-	-	-	-	-
F610 Facilities & Fleet Management	-	-	-	9,386	-	810,000
F620 Fiscal Services	-	-	-	-	-	-
F630 Technology & Change Management	-	-	-	-	-	-
F640 Treasury	-	-	-	-	-	-
F650 Comptroller's Office	-	-	-	-	-	-
N980 Non-Departmental	1,347,103	1,349,310	1,342,779	-	-	-
<b>TOTAL USES</b>	<b>\$ 1,347,103</b>	<b>\$ 1,349,310</b>	<b>\$ 1,342,779</b>	<b>\$ 10,596,485</b>	<b>\$ 14,698,403</b>	<b>\$ 13,084,548</b>
Net Increase (Decrease) in Fund Balance	\$ -	\$ -	\$ -	\$ 156,476	\$ (261,020)	\$ 175,014
General Contingencies and Reserves	-	-	-	-	-	-
Fund Balance - July 1	-	-	-	542,243	698,719	437,699
Fund Balance - June 30	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 698,719</b>	<b>\$ 437,699</b>	<b>\$ 612,713</b>



**CITY OF GRAND RAPIDS, MICHIGAN  
SUMMARY OF ESTIMATED FINANCIAL  
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2011 - 2013  
JULY 1, 2012**

	PERMANENT FUNDS			TOTAL GOVERNMENTAL FUNDS		
	2011 Actual	2012 Estimated	2013 Budget	2011 Actual	2012 Estimated	2013 Budget
<b>FINANCIAL SOURCES:</b>						
401 Taxes	\$ -	\$ -	\$ -	\$ 101,304,165	\$ 103,031,563	\$ 103,695,054
450 Licenses and Permits	-	-	-	2,495,904	7,326,608	3,135,667
500 Intergovernmental Revenues	-	-	-	52,595,005	38,517,267	39,948,666
600 Charges for Services	36,199	31,000	31,000	24,076,643	22,956,126	24,849,120
655 Fines and Forfeitures	-	-	-	6,972,202	6,875,724	7,115,700
664 Interest and Rents	33,190	33,000	33,000	1,008,212	824,612	893,270
671 Other Revenue	-	-	-	6,647,316	5,702,075	2,461,671
695 Other Financing Sources	87,895	82,275	87,120	26,328,959	42,292,696	37,415,098
<b>TOTAL SOURCES</b>	<b>\$ 157,284</b>	<b>\$ 146,275</b>	<b>\$ 151,120</b>	<b>\$ 221,428,406</b>	<b>\$ 227,526,671</b>	<b>\$ 219,514,246</b>
<b>EXPENDITURES:</b>						
A110 Public Library	\$ -	\$ -	\$ -	\$11,364,304	\$11,595,250	\$11,137,378
A120 Clerk's Office	-	-	-	1,565,695	1,774,506	1,710,883
A130 Executive Office	-	-	-	8,341,250	9,126,873	8,906,397
B210 Community Services	-	-	-	18,101,067	12,112,060	10,159,157
B220 Public Services	194,849	187,400	186,273	33,459,944	30,673,835	31,181,505
C310 Design & Development	-	-	-	4,716,747	4,674,512	4,603,432
C320 Engineering	-	-	-	2,969,117	4,998,976	4,252,959
C330 Enterprise Services	-	-	-	9,855,454	11,624,994	11,377,465
D410 Human Resources	-	-	-	1,597,225	2,015,940	1,806,222
D420 Administrative Services	-	-	-	687,887	770,056	657,932
E510 Police	-	-	-	51,783,675	53,656,574	53,249,309
E520 Fire	-	-	-	25,845,614	30,626,547	28,607,326
E530 District Court	-	-	-	13,008,343	14,083,130	12,850,272
E540 Attorney's Office	-	-	-	2,283,040	2,325,412	2,231,517
F610 Facilities & Fleet Management	-	-	-	9,386	531,510	1,322,199
F620 Fiscal Services	-	-	-	19,824,349	20,241,705	16,172,053
F630 Technology & Change Management	-	-	-	198,290	215,957	223,509
F640 Treasury	-	-	-	7,035,176	19,396,123	15,423,829
F650 Comptroller's Office	-	-	-	2,584,231	2,572,150	2,262,706
N980 Non-Departmental	-	-	-	1,347,103	1,349,310	1,342,779
<b>TOTAL USES</b>	<b>\$ 194,849</b>	<b>\$ 187,400</b>	<b>\$ 186,273</b>	<b>\$ 216,577,897</b>	<b>\$ 234,365,420</b>	<b>\$ 219,478,829</b>
Net Increase (Decrease) in Fund Balance	\$ (37,565)	\$ (41,125)	\$ (35,153)	\$ 4,850,509	\$ (6,838,749)	\$ 35,417
General Contingencies and Reserves	-	-	-	46,333	705,215	-
Fund Balance - July 1	1,032,388	994,823	953,698	37,570,963	42,467,805	36,334,271
<b>Fund Balance - June 30</b>	<b>\$ 994,823</b>	<b>\$ 953,698</b>	<b>\$ 918,545</b>	<b>\$ 42,467,805</b>	<b>\$ 36,334,271</b>	<b>\$ 36,369,688</b>

**CITY OF GRAND RAPIDS, MICHIGAN  
SUMMARY OF ESTIMATED FINANCIAL  
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	ENTERPRISE FUNDS		
	2011 Actual	2012 Estimated	2013 Budget
<b>FINANCIAL SOURCES:</b>			
401 Taxes	\$ -	\$ -	\$ -
450 Licenses and Permits	94,899	87,440	92,000
500 Intergovernmental Revenues	-	-	-
600 Charges for Services	103,684,728	104,280,267	107,055,331
655 Fines and Forfeitures	1,342,867	1,134,500	1,273,638
664 Interest and Rents	1,512,397	1,066,850	1,117,850
671 Other Revenue	2,028,860	822,664	886,818
695 Other Financing Sources	2,433,451	26,171,025	17,524,991
<b>TOTAL SOURCES</b>	<b>\$ 111,097,202</b>	<b>\$ 133,562,746</b>	<b>\$ 127,950,628</b>
<b>EXPENDITURES:</b>			
A110 Public Library	\$ -	\$ -	\$ -
A120 Clerk's Office	-	-	-
A130 Executive Office	-	-	-
B210 Community Services	-	-	-
B220 Public Services	2,518,486	1,944,291	1,916,150
C310 Design & Development	-	-	-
C320 Engineering	-	-	-
C330 Enterprise Services	75,358,931	106,436,627	103,101,952
D410 Human Resources	-	-	-
D420 Administrative Services	-	-	-
E510 Police	-	-	-
E520 Fire	-	-	-
E530 District Court	-	-	-
E540 Attorney's Office	-	-	-
F610 Facilities & Fleet Management	-	-	-
F620 Fiscal Services	-	-	-
F630 Technology & Change Mgmt	-	-	-
F640 Treasury	325,924	569,747	504,506
F650 Comptroller's Office	-	-	-
N980 Non-Departmental	-	-	-
<b>TOTAL USES</b>	<b>\$ 78,203,341</b>	<b>\$ 108,950,665</b>	<b>\$ 105,522,608</b>
Net Increase (Decrease) in Fund Balance	\$ 32,893,861	\$ 24,612,081	\$ 22,428,020
General Contingencies and Reserves	(18,766,227)	(18,623,885)	(20,085,968)
Fund Balance - July 1	31,352,298	45,479,932	51,468,128
Fund Balance - June 30	<b>\$ 45,479,932</b>	<b>\$ 51,468,128</b>	<b>\$ 53,810,180</b>

**CITY OF GRAND RAPIDS, MICHIGAN  
SUMMARY OF ESTIMATED FINANCIAL  
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**INTERNAL SERVICE FUNDS**

	2011 Actual	2012 Estimated	2013 Budget
<b>FINANCIAL SOURCES:</b>			
401 Taxes	\$ -	\$ -	\$ -
450 Licenses and Permits	61,010	55,500	60,500
500 Intergovernmental Revenues	97,652	442,940	-
600 Charges for Services	36,816,959	39,825,408	36,572,506
655 Fines and Forfeitures	-	-	-
664 Interest and Rents	11,727,308	10,961,091	11,738,918
671 Other Revenue	2,840,291	2,818,369	5,163,032
695 Other Financing Sources	798,109	-	-
<b>TOTAL SOURCES</b>	<b><u>\$ 52,341,329</u></b>	<b><u>\$ 54,103,308</u></b>	<b><u>\$ 53,534,956</u></b>
<b>EXPENDITURES:</b>			
A110 Public Library	\$ -	\$ -	\$ -
A120 Clerk's Office	-	-	-
A130 Executive Office	-	-	-
B210 Community Services	-	-	-
B220 Public Services	-	-	-
C310 Design & Development	-	-	-
C320 Engineering	4,722,421	4,390,905	3,475,034
C330 Enterprise Services	-	-	-
D410 Human Resources	23,605,467	27,511,407	28,168,814
D420 Administrative Services	-	-	-
E510 Police	-	-	-
E520 Fire	-	-	-
E530 District Court	-	-	-
E540 Attorney's Office	-	-	-
F610 Facilities & Fleet Mgmt	11,389,512	16,949,712	17,733,673
F620 Fiscal Services	-	-	-
F630 Technology & Change Mgmt	7,092,222	6,910,723	4,797,430
F640 Treasury	-	-	-
F650 Comptroller's Office	-	-	-
N980 Non-Departmental	-	-	-
<b>TOTAL USES</b>	<b><u>\$ 46,809,622</u></b>	<b><u>\$ 55,762,747</u></b>	<b><u>\$ 54,174,951</u></b>
Net Increase (Decrease) in Fund Balance	\$ 5,531,707	\$ (1,659,439)	\$ (639,995)
General Contingencies and Reserves	(2,931,817)	(1,715,830)	(988,652)
Fund Balance - July 1	31,962,887	34,562,777	31,187,508
<b>Fund Balance - June 30</b>	<b><u>\$ 34,562,777</u></b>	<b><u>\$ 31,187,508</u></b>	<b><u>\$ 29,558,861</u></b>

**CITY OF GRAND RAPIDS, MICHIGAN  
SUMMARY OF ESTIMATED FINANCIAL  
SOURCES AND USES  
2011 - 2013  
JULY 1, 2012**

	FIDUCIARY FUNDS		
	2011 Actual	2012 Estimated	2013 Budget
<b>REVENUES:</b>			
401 Taxes	\$ -	\$ -	\$ -
450 Licenses and Permits	-	-	-
500 Intergovernmental Revenues	-	-	-
600 Charges for Services	13,910,604	20,109,140	16,738,320
655 Fines and Forfeitures	-	-	-
664 Interest and Rents	303,881	-	-
671 Other Revenue	-	-	-
695 Other Financing Sources	-	-	-
<b>TOTAL SOURCES</b>	<u>\$ 14,214,485</u>	<u>\$ 20,109,140</u>	<u>\$ 16,738,320</u>
<b>EXPENSES:</b>			
A110 Public Library	\$ -	\$ -	\$ -
A120 Clerk's Office	-	-	-
A130 Executive Office	-	-	-
B210 Community Services	-	-	-
B220 Public Services	-	-	-
C310 Design & Development	-	-	-
C320 Engineering	-	-	-
C330 Enterprise Services	-	-	-
D410 Human Resources	10,064,526	20,120,140	10,623,349
D420 Administrative Services	-	-	-
E510 Police	-	-	-
E520 Fire	-	-	-
E530 District Court	-	-	-
E540 Attorney's Office	-	-	-
F610 Facilities & Fleet Management	-	-	-
F620 Fiscal Services	-	-	-
F630 Technology & Change Management	-	-	-
F640 Treasury	-	-	-
F650 Comptroller's Office	-	-	-
N980 Non-Departmental	-	-	-
<b>TOTAL USES</b>	<u>\$ 10,064,526</u>	<u>\$ 20,120,140</u>	<u>\$ 10,623,349</u>
Net Increase (Decrease) in Fund Balance	\$4,149,959	(\$11,000)	\$6,114,971
General Contingencies and Reserves	-	-	-
Retained Earnings - July 1	2,653,830	6,803,789	6,792,789
Retained Earnings - June 30	<u>\$ 6,803,789</u>	<u>\$ 6,792,789</u>	<u>\$ 12,907,760</u>

**CITY OF GRAND RAPIDS, MICHIGAN  
COMBINED BUDGETED FUNDS  
FISCAL YEAR 2013**

**STATEMENT OF REVENUES AND APPROPRIATIONS  
July 1, 2012**

	GENERAL OPERATING	SPECIAL REVENUE	DEBT SERVICE	CAPITAL IMPROVEMENT	PERMANENT	FIDUCIARY	ENTERPRISE	INTER-FUND ELIMINATIONS	TOTAL ALL FUNDS	MEMORANDUM ONLY INTERNAL SERVICE FUNDS
<b>REVENUES:</b>										
401 Taxes	\$70,666,540	\$25,526,725	\$ -	\$7,501,789	\$ -	\$ -	\$ -	\$ -	\$103,695,054	\$ -
450 Licenses and Permits	416,498	2,719,169	-	-	-	-	92,000	-	3,227,667	60,500
500 Intergovernmental Revenues	14,097,947	25,850,719	-	-	-	-	-	-	39,948,666	-
600 Charges for Services	10,602,198	14,215,922	-	-	31,000	16,738,320	107,055,331	-	148,642,771	36,572,506
655 Fines and Forfeitures	2,165,700	4,950,000	-	-	-	-	1,273,638	-	8,389,338	-
664 Interest and Rents	575,000	285,270	-	-	33,000	-	1,117,850	-	2,011,120	11,738,918
671 Other Revenue	944,935	1,516,736	-	-	-	-	886,818	-	3,348,489	5,163,032
695 Other Financing Sources	17,028,940	13,198,486	1,342,779	5,757,773	87,120	-	17,524,991	(48,304,061)	6,636,028	-
From (To) Fund Balance	199,864	(95,420)	-	(175,014)	35,153	(6,114,971)	(22,428,020)	-	(28,578,408)	639,995
<b>TOTAL REVENUES</b>	<b>\$116,697,622</b>	<b>\$88,167,607</b>	<b>\$1,342,779</b>	<b>13,084,548</b>	<b>\$186,273</b>	<b>\$10,623,349</b>	<b>\$105,522,608</b>	<b>(\$48,304,061)</b>	<b>\$287,320,725</b>	<b>\$54,174,951</b>
<b>APPROPRIATIONS:</b>										
A110 Public Library	\$ -	\$11,137,378	\$ -	\$ -	\$ -	\$ -	\$ -	(\$194,522)	10,942,856	\$ -
A120 Clerk's Office	1,710,883	-	-	-	-	-	-	-	1,710,883	-
A130 Executive Office	1,136,182	-	-	7,770,215	-	-	-	(3,550,601)	5,355,796	-
B210 Community Services	2,940,434	7,218,723	-	-	-	-	-	(1,720,120)	8,439,037	-
B220 Public Services	-	30,895,232	-	100,000	186,273	-	1,916,150	(6,755,355)	26,342,300	-
C310 Design & Development	1,486,597	3,116,835	-	-	-	-	-	(246,934)	4,356,498	-
C320 Engineering	-	1,269,126	-	2,983,833	-	-	-	(70,704)	4,182,255	3,475,034
C330 Enterprise Services	5,207,712	5,133,753	-	1,036,000	-	-	103,101,952	(14,958,469)	99,520,948	-
D410 Human Resources	1,806,222	-	-	-	-	-	-	-	1,806,222	28,168,814
D420 Administrative Services	657,932	-	-	-	-	-	-	-	657,932	-
E510 Police	45,919,012	7,098,297	-	232,000	-	-	-	(254,320)	52,994,989	-
E520 Fire	28,454,826	-	-	152,500	-	-	-	(7,104)	28,600,222	-
E530 District Court	-	12,850,272	-	-	-	-	-	(267,559)	12,582,713	-
E540 Attorney's Office	2,231,517	-	-	-	-	-	-	-	2,231,517	-
F610 Facilities & Fleet Management	-	512,199	-	810,000	-	-	-	(24,677)	1,297,522	17,733,673
F620 Fiscal Services	16,172,053	-	-	-	-	-	-	(11,387,693)	4,784,360	-
F630 Technology & Change Mgmt	223,509	-	-	-	-	-	-	-	223,509	4,797,430
F640 Treasury	6,488,037	8,935,792	-	-	-	-	504,506	(8,866,003)	7,062,332	-
F650 Comptroller's Office	2,262,706	-	-	-	-	-	-	-	2,262,706	-
N980 Non-Departmental	-	-	1,342,779	-	-	10,623,349	-	-	11,966,128	-
<b>TOTAL APPROPRIATIONS</b>	<b>\$116,697,622</b>	<b>\$88,167,607</b>	<b>\$1,342,779</b>	<b>\$13,084,548</b>	<b>\$186,273</b>	<b>\$10,623,349</b>	<b>\$105,522,608</b>	<b>(\$48,304,061)</b>	<b>\$287,320,725</b>	<b>\$54,174,951</b>



CITY OF  
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**City of Grand Rapids  
General Fund  
Base Year Reconciliation to CAFR  
Fiscal Year 2011**

	OTHER GOVERNMENTAL FUND TYPES
	General Fund
	GFGEN
<b>Fund Balance/Retained Earnings (from CAFR - 6/30/2011)</b>	\$ 31,712,473
<b>Less: Nonspendable fund balance/retained earnings</b>	
Inventory Balances	(737,913)
Deferred Expenses	
Long-Term Advance	(10,730,000)
Compensated Absences	(6,386,415)
Encumbrances	
Claims Payable	
Invested in Capital Assets Net of Related Debt	
IBNP (Incurred but not paid) for Active/over 65/Fire	
Nonexpendable Trust Principal - Library	
<b>Less: Restricted fund balance/retained earnings</b>	
Debt service reserve funds	
Investment in joint venture	
MMR Retention Fund	
Firefighter Retiree Health	
Perpetual Care	
<b>Less: Committed fund balance/retained earnings</b>	
Uncompleted capital projects	
Reserve for Claims - WC/Gen Liab/Water/Sewer	
Capital projects closeouts	
<b>Less: Assigned fund balance/retained earnings</b>	
<b>Unassigned fund balance</b>	<b>\$ 13,858,145</b>

City of Grand Rapids  
**GENERAL FUND OPERATING (GFGEN)**  
**STATEMENT OF OPERATIONS**

Organizations	2011 Actuals	2012 Adopted	2012 Amended	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>REVENUE</b>									
<b><u>GENERAL FUND OPERATING (GFGEN)</u></b>									
401 Taxes	66,939,217	69,103,890	69,103,890	69,146,523	70,666,540	72,058,708	73,644,464	75,334,386	77,213,798
450 Licenses And Permits	394,134	384,333	384,333	375,310	416,498	418,568	430,700	433,895	437,157
501 Intergovernmental Revenues	19,896,275	13,359,912	13,359,912	13,884,930	14,097,947	14,364,460	14,635,832	14,910,411	15,190,948
600 Charges For Services	10,963,058	9,614,091	9,613,765	9,960,194	10,602,198	10,713,917	10,841,790	10,932,359	11,031,188
655 Fines And Forfeitures	1,966,646	2,062,000	2,062,000	2,055,700	2,165,700	2,165,700	2,165,700	2,165,700	2,165,700
664 Interest And Rents	582,726	617,000	617,000	550,000	575,000	655,000	675,000	705,000	855,000
671 Other Revenue	1,468,670	587,236	628,944	874,416	944,935	889,935	884,935	985,736	874,935
695 Other Financing Sources	7,916,303	11,107,399	17,918,432	17,609,445	17,028,940	12,734,236	11,700,828	8,731,250	9,064,025
<b>GENERAL FUND OPERATING Total Revenue</b>	<b>110,127,029</b>	<b>106,835,861</b>	<b>113,688,276</b>	<b>114,456,518</b>	<b>116,497,758</b>	<b>114,000,524</b>	<b>114,979,249</b>	<b>114,198,737</b>	<b>116,832,751</b>
<b>EXPENDITURES</b>									
<b><u>GENERAL FUND OPERATING (GFGEN)</u></b>									
701 Personal Services	74,064,996	75,736,125	80,983,106	80,205,792	82,314,182	84,349,494	85,392,001	86,416,442	87,609,569
726 Supplies	1,527,902	1,881,071	1,902,471	1,783,636	1,804,401	1,834,179	1,870,927	1,936,243	1,975,262
800 Other Services And Charges	18,044,974	18,715,020	19,204,437	18,831,664	18,371,710	18,932,894	19,341,286	19,759,677	20,813,085
970 Capital Outlay	463,873	550,654	751,357	778,012	449,690	440,815	452,113	468,548	486,364
990 Debt Service	419,782	427,298	427,298	398,223	340,896	331,794	327,422	322,583	112,262
996 Appropriation Lapse	0	(3,000,000)	(3,000,000)	(2,600,000)	(3,000,000)	(3,000,000)	(3,000,000)	(3,000,000)	(3,000,000)
999 Transfers Out	16,158,455	18,067,526	18,067,077	19,965,150	16,416,743	16,549,587	16,780,635	16,978,277	17,181,623
<b>GENERAL FUND OPERATING Total Expenditures</b>	<b>110,679,982</b>	<b>112,377,694</b>	<b>118,335,746</b>	<b>119,362,477</b>	<b>116,697,622</b>	<b>119,438,763</b>	<b>121,164,384</b>	<b>122,881,770</b>	<b>125,178,165</b>
<b>GENERAL FUND OPERATING NET INCOME (LOSS)</b>	<b>(552,953)</b>	<b>(5,541,833)</b>	<b>(4,647,470)</b>	<b>(4,905,959)</b>	<b>(199,864)</b>	<b>(5,438,239)</b>	<b>(6,185,135)</b>	<b>(8,683,033)</b>	<b>(8,345,414)</b>
<b>Beginning Fund Balance</b>	14,411,098	13,858,145	13,858,145	13,858,145	8,952,186	8,752,322	3,314,083	(2,871,052)	(11,554,085)
<b>Ending Fund Balance</b>	<b>13,858,145</b>	<b>8,316,312</b>	<b>9,210,675</b>	<b>8,952,186</b>	<b>8,752,322</b>	<b>3,314,083</b>	<b>(2,871,052)</b>	<b>(11,554,085)</b>	<b>(19,899,499)</b>
	12.5%	7.4%	7.8%	7.5%	7.5%	2.8%	-2.4%	-9.4%	-15.9%
Assigned to Operations - 15% of Total Spending	16,601,997	16,856,654	17,750,362	17,904,372	17,504,643	17,915,814	18,174,658	18,432,266	18,776,725
Unassigned Fund Balance	(2,743,852)	(8,540,343)	(8,539,687)	(8,952,186)	(8,752,321)	(14,601,731)	(21,045,710)	(29,986,351)	(38,676,224)
<b>Total</b>	<b>13,858,145</b>	<b>8,316,312</b>	<b>9,210,675</b>	<b>8,952,186</b>	<b>8,752,322</b>	<b>3,314,083</b>	<b>(2,871,052)</b>	<b>(11,554,085)</b>	<b>(19,899,499)</b>
Unassigned FB as a % of Total Expenditures	-2.5%	-7.6%	-7.2%	-7.5%	-7.5%	-12.2%	-17.4%	-24.4%	-30.9%



City of Grand Rapids  
Fund Summary by Dept. & Character - Revenue  
Budget 2013, Version 1  
GENERAL FUND OPERATING (GFGEN101)

Organizations	2011 Actuals	2012 Adopted	2012 Amended	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>Clerk's Office (A120)</b>									
450 Licenses And Permits	214,273	180,000	180,000	180,000	205,000	205,000	215,000	215,000	215,000
600 Charges For Services	64,081	37,500	37,500	37,500	19,500	19,500	19,500	19,500	19,500
671 Other Revenue	71,726	87,396	87,396	87,296	400	400	400	101,201	400
<b>Clerk's Office Total</b>	<b>350,080</b>	<b>304,896</b>	<b>304,896</b>	<b>304,796</b>	<b>224,900</b>	<b>224,900</b>	<b>234,900</b>	<b>335,701</b>	<b>234,900</b>
<b>Executive Office (A130)</b>									
600 Charges For Services	950	1,050	1,050	300	300	300	300	300	300
671 Other Revenue	277	0	0	0	0	0	0	0	0
<b>Executive Office Total</b>	<b>1,227</b>	<b>1,050</b>	<b>1,050</b>	<b>300</b>	<b>300</b>	<b>300</b>	<b>300</b>	<b>300</b>	<b>300</b>
<b>Community Development (B210)</b>									
600 Charges For Services	2,079,418	902,400	902,400	998,852	2,008,513	2,008,513	2,008,513	2,008,513	2,008,513
671 Other Revenue	6,064	0	0	0	0	0	0	0	0
695 Other Financing Sources	(643)	1,436,467	1,436,467	1,436,467	1,333,279	1,333,279	1,333,279	1,333,279	1,333,279
<b>Community Development Total</b>	<b>2,084,838</b>	<b>2,338,867</b>	<b>2,338,867</b>	<b>2,435,319</b>	<b>3,341,792</b>	<b>3,341,792</b>	<b>3,341,792</b>	<b>3,341,792</b>	<b>3,341,792</b>
<b>Design &amp; Development (C310)</b>									
450 Licenses And Permits	49,328	64,825	64,825	67,014	69,990	72,060	74,192	76,387	78,649
600 Charges For Services	204,712	257,085	257,085	299,568	312,837	319,877	327,149	334,657	342,414
671 Other Revenue	40,068	40,000	40,000	40,000	40,000	0	0	0	0
<b>Design &amp; Development Total</b>	<b>294,109</b>	<b>361,910</b>	<b>361,910</b>	<b>406,582</b>	<b>422,827</b>	<b>391,937</b>	<b>401,341</b>	<b>411,044</b>	<b>421,063</b>
<b>Enterprise Services (C330)</b>									
450 Licenses And Permits	76,789	93,508	93,508	80,196	93,508	93,508	93,508	94,508	95,508
501 Intergovernmental Revenues	220,582	248,065	248,065	248,065	227,629	234,089	239,354	241,702	243,810
600 Charges For Services	292,762	1,254,296	1,254,296	1,585,857	1,480,857	1,569,357	1,658,967	1,699,197	1,746,587
671 Other Revenue	19,238	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000
<b>Enterprise Services Total</b>	<b>609,371</b>	<b>1,640,869</b>	<b>1,640,869</b>	<b>1,959,118</b>	<b>1,846,994</b>	<b>1,941,954</b>	<b>2,036,829</b>	<b>2,080,407</b>	<b>2,130,905</b>
<b>Human Resources (D410)</b>									
671 Other Revenue	1,872	0	0	0	0	0	0	0	0
<b>Human Resources Total</b>	<b>1,872</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Administrative Services (D420)</b>									
600 Charges For Services	0	52,200	52,200	0	52,200	52,200	52,200	52,200	52,200
<b>Administrative Services Total</b>	<b>0</b>	<b>52,200</b>	<b>52,200</b>	<b>0</b>	<b>52,200</b>	<b>52,200</b>	<b>52,200</b>	<b>52,200</b>	<b>52,200</b>

City of Grand Rapids  
Fund Summary by Dept. & Character - Revenue  
Budget 2013, Version 1  
GENERAL FUND OPERATING (GFGEN101)

Organizations	2011 Actuals	2012 Adopted	2012 Amended	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>Police (E510)</b>									
450 Licenses And Permits	53,745	46,000	46,000	48,100	48,000	48,000	48,000	48,000	48,000
501 Intergovernmental Revenues	94,616	157,000	157,000	170,656	157,000	157,000	157,000	157,000	157,000
600 Charges For Services	498,495	535,400	535,400	534,874	535,874	535,874	535,874	535,874	535,874
655 Fines And Forfeitures	364,396	400,000	400,000	350,000	400,000	400,000	400,000	400,000	400,000
664 Interest And Rents	57,132	67,000	67,000	70,000	55,000	55,000	55,000	55,000	55,000
671 Other Revenue	624,079	316,500	316,500	543,500	712,500	712,500	712,500	712,500	712,500
695 Other Financing Sources	1,005,919	0	0	105,000	1,227,298	1,250,303	1,255,017	191,209	193,795
<b>Police Total</b>	<b>2,698,382</b>	<b>1,521,900</b>	<b>1,521,900</b>	<b>1,822,130</b>	<b>3,135,672</b>	<b>3,158,677</b>	<b>3,163,391</b>	<b>2,099,583</b>	<b>2,102,169</b>
<b>Fire (E520)</b>									
501 Intergovernmental Revenues	157,453	199,564	199,564	189,789	177,666	167,006	156,986	147,567	138,713
600 Charges For Services	646,573	779,622	779,622	691,772	272,300	280,469	288,882	297,550	306,476
671 Other Revenue	33,241	0	0	119	0	0	0	0	0
695 Other Financing Sources	194,273	0	0	72,900	1,769,892	3,253,988	2,062,021	0	0
<b>Fire Total</b>	<b>1,031,539</b>	<b>979,186</b>	<b>979,186</b>	<b>954,580</b>	<b>2,219,858</b>	<b>3,701,463</b>	<b>2,507,889</b>	<b>445,117</b>	<b>445,189</b>
<b>Attorney's Office (E540)</b>									
600 Charges For Services	4,115	0	0	0	0	0	0	0	0
664 Interest And Rents	500	0	0	0	0	0	0	0	0
671 Other Revenue	6,007	12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000
<b>Attorney's Office Total</b>	<b>10,622</b>	<b>12,000</b>	<b>12,000</b>	<b>12,000</b>	<b>12,000</b>	<b>12,000</b>	<b>12,000</b>	<b>12,000</b>	<b>12,000</b>
<b>Fiscal Services (F620)</b>									
600 Charges For Services	25,040	0	0	0	0	0	0	0	0
671 Other Revenue	1,482	2,500	2,500	2,635	1,200	1,200	1,200	1,200	1,200
695 Other Financing Sources	0	0	50,000	50,000	0	0	0	0	0
<b>Fiscal Services Total</b>	<b>26,522</b>	<b>2,500</b>	<b>52,500</b>	<b>52,635</b>	<b>1,200</b>	<b>1,200</b>	<b>1,200</b>	<b>1,200</b>	<b>1,200</b>
<b>GENERAL ADMINISTRATION (130000000000)</b>									
501 Intergovernmental Revenues	19,268,890	12,755,283	12,755,283	13,276,420	13,535,652	13,806,365	14,082,492	14,364,142	14,651,425
600 Charges For Services	5,246,981	5,597,938	5,597,938	5,607,871	5,731,717	5,764,727	5,798,305	5,832,468	5,867,224
671 Other Revenue	547,638	11,500	11,500	11,500	11,500	11,500	11,500	11,500	11,500
695 Other Financing Sources	7,201,862	9,670,932	8,422,271	15,945,078	12,698,471	6,896,666	7,050,511	7,206,762	7,536,951
<b>GENERAL ADMINISTRATION Total</b>	<b>32,265,371</b>	<b>28,035,653</b>	<b>26,786,992</b>	<b>34,840,869</b>	<b>31,977,340</b>	<b>26,479,258</b>	<b>26,942,808</b>	<b>27,414,872</b>	<b>28,067,100</b>

City of Grand Rapids  
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Organizations	2011 Actuals	2012 Adopted	2012 Amended	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>Technology &amp; Change Management (F630)</b>									
600 Charges For Services	11	0	0	0	0	0	0	0	0
<b>Technology &amp; Change Management Total</b>	<b>11</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Treasury (F640)</b>									
401 Taxes	66,939,217	69,103,890	69,103,890	69,146,523	70,666,540	72,058,708	73,644,464	75,334,386	77,213,798
600 Charges For Services	241,837	196,250	196,250	203,250	187,750	162,750	151,750	151,750	151,750
655 Fines And Forfeitures	1,616,172	1,662,000	1,662,000	1,705,700	1,765,700	1,765,700	1,765,700	1,765,700	1,765,700
664 Interest And Rents	525,065	550,000	550,000	480,000	520,000	600,000	620,000	650,000	800,000
671 Other Revenue	129,849	70,830	70,830	130,810	120,810	105,810	100,810	100,810	90,810
695 Other Financing Sources	20,773	0	0	0	0	0	0	0	0
<b>Treasury Total</b>	<b>69,472,914</b>	<b>71,582,970</b>	<b>71,582,970</b>	<b>71,666,283</b>	<b>73,260,800</b>	<b>74,692,968</b>	<b>76,282,724</b>	<b>78,002,646</b>	<b>80,022,058</b>
<b>Comptroller's Office (F650)</b>									
600 Charges For Services	564	350	350	350	350	350	350	350	350
664 Interest And Rents	(92)	0	0	0	0	0	0	0	0
671 Other Revenue	11,503	1,510	1,510	1,556	1,525	1,525	1,525	1,525	1,525
<b>Comptroller's Office Total</b>	<b>11,975</b>	<b>1,860</b>	<b>1,860</b>	<b>1,906</b>	<b>1,875</b>	<b>1,875</b>	<b>1,875</b>	<b>1,875</b>	<b>1,875</b>
<b>Total</b>	<b>108,858,832</b>	<b>106,835,861</b>	<b>105,637,200</b>	<b>114,456,518</b>	<b>116,497,758</b>	<b>114,000,524</b>	<b>114,979,249</b>	<b>114,198,737</b>	<b>116,832,751</b>
<b>Overall Summary by Character</b>									
401 Taxes	66,939,217	69,103,890	69,103,890	69,146,523	70,666,540	72,058,708	73,644,464	75,334,386	77,213,798
450 Licenses And Permits	394,134	384,333	384,333	375,310	416,498	418,568	430,700	433,895	437,157
501 Intergovernmental Revenues	19,741,541	13,359,912	13,359,912	13,884,930	14,097,947	14,364,460	14,635,832	14,910,411	15,190,948
600 Charges For Services	9,305,540	9,614,091	9,614,091	9,960,194	10,602,198	10,713,917	10,841,790	10,932,359	11,031,188
655 Fines And Forfeitures	1,980,569	2,062,000	2,062,000	2,055,700	2,165,700	2,165,700	2,165,700	2,165,700	2,165,700
664 Interest And Rents	582,606	617,000	617,000	550,000	575,000	655,000	675,000	705,000	855,000
671 Other Revenue	1,493,043	587,236	587,236	874,416	944,935	889,935	884,935	985,736	874,935
695 Other Financing Sources	8,422,183	11,107,399	9,908,738	17,609,445	17,028,940	12,734,236	11,700,828	8,731,250	9,064,025
<b>Total</b>	<b>108,858,832</b>	<b>106,835,861</b>	<b>105,637,200</b>	<b>114,456,518</b>	<b>116,497,758</b>	<b>114,000,524</b>	<b>114,979,249</b>	<b>114,198,737</b>	<b>116,832,751</b>

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Organizations	2011 Actuals	2012 Adopted	2012 Amended	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>Clerk's Office (A120)</b>									
701 Personal Services	1,104,800	1,218,648	1,218,648	1,162,149	1,190,168	1,105,019	1,220,749	1,204,626	1,229,525
726 Supplies	84,727	125,500	125,500	122,000	98,000	91,000	94,000	108,000	94,000
800 Other Services And Charges	343,621	427,164	427,164	408,533	412,715	369,044	413,460	399,441	450,788
970 Capital Outlay	5,168	6,824	6,824	6,824	10,000	6,824	6,824	6,824	6,824
<b>Clerk's Office Total</b>	<b>1,538,316</b>	<b>1,778,136</b>	<b>1,778,136</b>	<b>1,699,506</b>	<b>1,710,883</b>	<b>1,571,887</b>	<b>1,735,033</b>	<b>1,718,891</b>	<b>1,781,137</b>
<b>Executive Office (A130)</b>									
701 Personal Services	846,361	938,075	938,075	939,385	860,996	883,440	902,357	909,597	917,756
726 Supplies	5,904	7,500	7,500	6,000	6,500	6,500	6,500	6,500	6,500
800 Other Services And Charges	243,966	306,325	306,325	265,435	266,186	266,930	241,060	244,464	248,930
970 Capital Outlay	1,272	4,000	4,000	4,000	2,500	0	0	0	0
<b>Executive Office Total</b>	<b>1,097,503</b>	<b>1,255,900</b>	<b>1,255,900</b>	<b>1,214,820</b>	<b>1,136,182</b>	<b>1,156,870</b>	<b>1,149,917</b>	<b>1,160,561</b>	<b>1,173,186</b>
<b>Community Development (B210)</b>									
701 Personal Services	1,363,529	1,558,861	1,558,861	1,710,880	2,074,372	2,131,942	2,179,728	2,194,242	2,208,848
726 Supplies	28,421	40,000	40,000	42,188	40,800	40,800	40,800	40,800	40,800
800 Other Services And Charges	432,738	485,920	485,920	499,269	500,922	514,095	522,080	531,630	542,395
970 Capital Outlay	593	6,040	6,040	37,240	24,340	18,202	19,666	7,068	8,536
999 Transfers Out	268,641	277,200	277,200	277,200	300,000	300,000	300,000	300,000	300,000
<b>Community Development Total</b>	<b>2,093,922</b>	<b>2,368,021</b>	<b>2,368,021</b>	<b>2,566,777</b>	<b>2,940,434</b>	<b>3,005,039</b>	<b>3,062,274</b>	<b>3,073,740</b>	<b>3,100,579</b>
<b>Design &amp; Development (C310)</b>									
701 Personal Services	859,641	985,335	985,335	997,663	1,059,615	1,084,548	1,105,219	1,111,893	1,116,842
726 Supplies	24,819	39,000	39,000	30,115	31,018	31,951	32,830	33,563	34,570
800 Other Services And Charges	304,023	328,535	368,535	374,627	387,447	400,681	410,237	420,972	432,593
999 Transfers Out	13,333	7,538	7,538	7,295	8,517	8,773	9,036	9,307	9,586
<b>Design &amp; Development Total</b>	<b>1,201,816</b>	<b>1,360,408</b>	<b>1,400,408</b>	<b>1,409,700</b>	<b>1,486,597</b>	<b>1,525,953</b>	<b>1,557,322</b>	<b>1,575,735</b>	<b>1,593,591</b>
<b>Enterprise Services (C330)</b>									
701 Personal Services	1,349,081	2,170,869	2,170,869	2,097,423	1,984,323	2,057,095	2,117,981	2,147,404	2,175,514
726 Supplies	249,520	475,250	475,250	453,550	415,750	435,250	445,250	455,250	475,250
800 Other Services And Charges	2,774,037	2,751,147	2,797,147	2,879,494	2,763,587	2,811,723	2,879,264	2,948,093	3,093,363
970 Capital Outlay	23,899	37,500	45,983	19,983	27,500	27,500	27,500	27,500	27,500
999 Transfers Out	0	13,867	13,867	13,867	16,552	16,974	17,407	17,851	18,306
<b>Enterprise Services Total</b>	<b>4,396,538</b>	<b>5,448,633</b>	<b>5,503,116</b>	<b>5,464,317</b>	<b>5,207,712</b>	<b>5,348,542</b>	<b>5,487,402</b>	<b>5,596,098</b>	<b>5,789,933</b>

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Organizations	2011 Actuals	2012 Adopted	2012 Amended	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>Human Resources (D410)</b>									
701 Personal Services	1,038,148	1,152,419	1,152,419	1,152,416	1,065,710	1,094,570	1,116,700	1,119,907	1,124,482
726 Supplies	29,814	37,000	34,500	34,500	35,000	35,000	35,000	35,000	35,000
800 Other Services And Charges	541,383	827,404	829,904	829,024	705,512	784,055	723,084	684,400	1,054,328
<b>Human Resources Total</b>	<b>1,609,345</b>	<b>2,016,823</b>	<b>2,016,823</b>	<b>2,015,940</b>	<b>1,806,222</b>	<b>1,913,625</b>	<b>1,874,784</b>	<b>1,839,307</b>	<b>2,213,810</b>
<b>Administrative Services (D420)</b>									
701 Personal Services	537,540	582,497	582,497	635,062	536,247	547,164	555,623	558,305	561,317
726 Supplies	7,839	15,600	15,600	14,100	13,100	10,600	10,600	10,600	10,600
800 Other Services And Charges	131,511	135,694	135,694	120,894	108,585	109,208	111,973	114,651	117,410
<b>Administrative Services Total</b>	<b>676,890</b>	<b>733,791</b>	<b>733,791</b>	<b>770,056</b>	<b>657,932</b>	<b>666,972</b>	<b>678,196</b>	<b>683,556</b>	<b>689,327</b>
<b>Police (E510)</b>									
701 Personal Services	35,181,651	39,314,187	39,134,122	37,931,457	39,103,873	39,328,147	39,579,845	40,042,147	40,603,798
726 Supplies	371,842	440,120	440,120	425,800	450,108	462,865	477,430	491,602	505,200
800 Other Services And Charges	6,358,329	6,160,809	6,210,809	6,189,499	6,159,513	6,469,458	6,656,961	6,870,673	7,104,201
970 Capital Outlay	111,156	64,890	64,890	64,890	22,550	23,200	23,950	24,600	25,250
<b>Police Total</b>	<b>42,449,494</b>	<b>45,980,006</b>	<b>45,849,941</b>	<b>44,611,646</b>	<b>45,919,012</b>	<b>46,473,201</b>	<b>46,929,283</b>	<b>47,624,186</b>	<b>48,436,785</b>
<b>Fire (E520)</b>									
701 Personal Services	22,987,193	25,503,876	25,503,876	24,166,285	25,506,490	26,992,830	27,430,141	27,930,874	28,404,752
726 Supplies	184,804	257,938	257,938	233,200	266,300	279,439	287,823	296,458	305,351
800 Other Services And Charges	2,059,017	2,244,020	2,278,848	2,082,304	2,061,736	2,147,530	2,220,613	2,298,605	2,386,145
970 Capital Outlay	237,479	394,600	604,950	604,950	276,300	336,089	346,173	356,556	367,254
990 Debt Service	415,782	423,298	423,298	394,223	336,896	327,794	323,422	318,583	108,262
999 Transfers Out	27,167	5,952	5,952	5,952	7,104	7,317	7,537	7,763	7,996
<b>Fire Total</b>	<b>25,911,442</b>	<b>28,829,684</b>	<b>29,074,862</b>	<b>27,486,914</b>	<b>28,454,826</b>	<b>30,090,999</b>	<b>30,615,709</b>	<b>31,208,839</b>	<b>31,579,760</b>

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Organizations	2011 Actuals	2012 Adopted	2012 Amended	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>Attorney's Office (E540)</b>									
701 Personal Services	1,839,704	2,061,737	2,061,738	1,964,579	1,817,370	1,877,956	1,922,181	1,935,835	1,940,793
726 Supplies	39,515	39,800	39,800	36,120	47,766	48,305	48,940	49,621	50,080
800 Other Services And Charges	357,864	321,755	321,755	315,399	360,381	369,399	377,991	386,986	394,846
970 Capital Outlay	6,120	8,000	8,000	9,314	6,000	6,000	6,000	6,000	6,000
<b>Attorney's Office Total</b>	<b>2,243,203</b>	<b>2,431,292</b>	<b>2,431,293</b>	<b>2,325,412</b>	<b>2,231,517</b>	<b>2,301,660</b>	<b>2,355,112</b>	<b>2,378,442</b>	<b>2,391,719</b>
<b>Fiscal Services (F620)</b>									
701 Personal Services	884,634	1,063,677	1,063,677	913,131	962,267	983,164	999,330	1,001,666	1,005,567
726 Supplies	19,843	26,000	26,000	20,500	21,500	21,500	21,500	21,500	21,500
800 Other Services And Charges	632,127	515,525	562,525	562,313	426,376	437,420	448,576	460,107	471,320
970 Capital Outlay	0	0	3,000	1,036	0	0	0	0	0
<b>Fiscal Services Total</b>	<b>1,536,604</b>	<b>1,605,202</b>	<b>1,655,202</b>	<b>1,496,980</b>	<b>1,410,143</b>	<b>1,442,084</b>	<b>1,469,406</b>	<b>1,483,273</b>	<b>1,498,387</b>
<b>GENERAL ADMINISTRATION (130000000000)</b>									
701 Personal Services	12,180	(7,728,553)	(7,728,553)	12,180	0	0	0	0	0
726 Supplies	10,078	10,590	10,590	10,590	10,590	10,590	10,590	10,590	10,590
800 Other Services And Charges	1,448,299	1,648,713	1,772,313	1,657,119	1,845,718	1,881,498	1,918,353	1,956,312	2,002,915
990 Debt Service	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000
996 Appropriation Lapse	0	(3,000,000)	(3,000,000)	(2,600,000)	(3,000,000)	(3,000,000)	(3,000,000)	(3,000,000)	(3,000,000)
999 Transfers Out	15,999,188	17,762,969	17,878,034	19,660,836	15,901,602	16,026,992	16,255,558	16,448,192	16,647,399
<b>GENERAL ADMINISTRATION Total</b>	<b>17,473,745</b>	<b>8,697,719</b>	<b>8,936,384</b>	<b>18,744,725</b>	<b>14,761,910</b>	<b>14,923,080</b>	<b>15,188,501</b>	<b>15,419,094</b>	<b>15,664,904</b>
<b>Technology &amp; Change Management (F630)</b>									
701 Personal Services	126,723	141,498	141,498	140,498	129,321	132,169	134,201	134,253	134,518
726 Supplies	28	0	0	0	0	0	0	0	0
800 Other Services And Charges	68,553	72,070	72,070	75,459	84,188	86,478	89,568	92,651	95,619
970 Capital Outlay	52	0	0	0	10,000	0	0	0	0
<b>Technology &amp; Change Management Total</b>	<b>195,356</b>	<b>213,568</b>	<b>213,568</b>	<b>215,957</b>	<b>223,509</b>	<b>218,647</b>	<b>223,769</b>	<b>226,904</b>	<b>230,137</b>
<b>Treasury (F640)</b>									
701 Personal Services	3,977,364	5,074,493	5,074,493	4,722,311	4,379,767	4,441,560	4,402,398	4,386,680	4,434,451
726 Supplies	342,962	315,973	315,973	321,473	318,094	327,004	326,289	343,384	352,446
800 Other Services And Charges	1,371,029	1,563,567	1,616,614	1,694,018	1,719,676	1,702,301	1,731,232	1,739,713	1,792,928
970 Capital Outlay	57,276	28,800	48,522	29,775	70,500	23,000	22,000	40,000	45,000
<b>Treasury Total</b>	<b>5,748,632</b>	<b>6,982,833</b>	<b>7,055,602</b>	<b>6,767,577</b>	<b>6,488,037</b>	<b>6,493,865</b>	<b>6,481,919</b>	<b>6,509,777</b>	<b>6,624,825</b>

City of Grand Rapids  
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GENERAL FUND OPERATING (GFGEN101)

Organizations	2011 Actuals	2012 Adopted	2012 Amended	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>Comptroller's Office (F650)</b>									
701 Personal Services	1,494,440	1,698,504	1,713,504	1,660,373	1,643,663	1,689,890	1,725,548	1,739,015	1,751,406
726 Supplies	26,261	50,800	50,800	33,500	49,875	33,375	33,375	33,375	33,375
800 Other Services And Charges	653,055	926,372	931,122	878,277	569,168	583,074	596,834	610,979	625,304
<b>Comptroller's Office Total</b>	<b>2,173,756</b>	<b>2,675,676</b>	<b>2,695,426</b>	<b>2,572,150</b>	<b>2,262,706</b>	<b>2,306,339</b>	<b>2,355,757</b>	<b>2,383,369</b>	<b>2,410,085</b>
<b>Total</b>	<b>110,346,560</b>	<b>112,377,694</b>	<b>112,968,474</b>	<b>119,362,477</b>	<b>116,697,622</b>	<b>119,438,763</b>	<b>121,164,384</b>	<b>122,881,770</b>	<b>125,178,165</b>
<b>Overall Summary by Character</b>									
701 Personal Services	73,602,987	75,736,125	75,571,060	80,205,792	82,314,182	84,349,494	85,392,001	86,416,442	87,609,569
726 Supplies	1,426,377	1,881,071	1,878,571	1,783,636	1,804,401	1,834,179	1,870,927	1,936,243	1,975,262
800 Other Services And Charges	17,719,553	18,715,020	19,116,746	18,831,664	18,371,710	18,932,894	19,341,286	19,759,677	20,813,085
970 Capital Outlay	443,017	550,654	792,209	778,012	449,690	440,815	452,113	468,548	486,364
990 Debt Service	419,782	427,298	427,298	398,223	340,896	331,794	327,422	322,583	112,262
996 Appropriation Lapse	0	(3,000,000)	(3,000,000)	(2,600,000)	(3,000,000)	(3,000,000)	(3,000,000)	(3,000,000)	(3,000,000)
999 Transfers Out	16,734,845	18,067,526	18,182,591	19,965,150	16,416,743	16,549,587	16,780,635	16,978,277	17,181,623
<b>Total</b>	<b>110,346,560</b>	<b>112,377,694</b>	<b>112,968,474</b>	<b>119,362,477</b>	<b>116,697,622</b>	<b>119,438,763</b>	<b>121,164,384</b>	<b>122,881,770</b>	<b>125,178,165</b>

City of Grand Rapids  
 OL3 Summary by Fund & Cost Center  
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OPERATING TRANSFERS IN-SUBSIDY (699001)

OPERATING TRANSFERS IN-SUBSIDY (699001)

Fund	Cost Center	Description	2011	2012	2012	2012	2013	2014	2015	2016	2017
			Actuals	Adopted	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
GFGEN101	041010	TREASURER-ADMIN-PARKING VIOLATI	20,773	0	0	0	0	0	0	0	0
GFGEN101	0610AD	FISCAL SERV.-ADMINISTRATION	0	0	50,000	50,000	0	0	0	0	0
GFGEN101	1320ADMIN	GENERAL ADMIN-GOVERNMENTAL RESO	6,239,649	7,218,772	7,218,772	7,039,448	6,645,764	6,896,666	7,050,511	7,206,762	7,536,951
GFGEN101	1330SUB	GENERAL ADMIN-SUBSIDIES	962,213	2,452,160	1,203,499	8,905,630	6,052,707	0	0	0	0
GFGEN101	1720PATROL	POLICE-PATROL UNIT-PATROL	1,005,160	0	0	0	1,043,404	1,064,043	1,066,319	0	0
GFGEN101	1740VICEGEN	POLICE-INVEST-VICE-GEN FUND	1,517	0	0	0	0	0	0	0	0
GFGEN101	1760EVENT	POLICE-SPECIAL EVENTS	0	0	0	105,000	105,000	105,000	105,000	105,000	105,000
GFGEN101	1830SUPP	FIRE-SUPPRESSION	194,273	0	0	0	1,769,892	3,253,988	2,062,021	0	0
GFGEN101	3571011001	CDD-ADMIN:GOF-DIRECT	(643)	0	0	0	0	0	0	0	0
GFGEN101	3590BLGT	CODE COMPL: VACANT/ABANDONED/BL	0	291,143	291,143	287,293	266,656	266,656	266,656	266,656	266,656
GFGEN101	3590CER2	CODE COMPL: TWO-FAMILY RENTAL C	0	285,881	285,881	359,117	333,320	333,320	333,320	333,320	333,320
GFGEN101	3590HOUS	CODE COMPL: HOUSING COMPLAINTS	0	859,443	859,443	718,234	666,639	666,639	666,639	666,639	666,639
GFGEN101	3590ZONE	CODE COMPL: ZONING CODE ENFORCE	0	0	0	71,823	66,664	66,664	66,664	66,664	66,664
GFGEN102	0110GRANTS	EXECUTIVE OFFICE - EXECUTIVE ADMIN.	77,629	0	0	0	0	0	0	0	0
GFGEN102	1740DET-GR	POLICE-INVESTIGATIONS-DET-GRANTS-1	61,650	0	0	0	0	0	0	0	0
GFGEN102	1740VICEGR/	POLICE-INVEST-VICE-GRANT 102	(1,517)	0	0	0	0	0	0	0	0
<b>General Fund OPERATING TRANSFERS IN-SUBSIDY Total</b>			<b>8,560,703</b>	<b>11,107,399</b>	<b>9,908,738</b>	<b>17,536,545</b>	<b>16,950,046</b>	<b>12,652,976</b>	<b>11,617,130</b>	<b>8,645,041</b>	<b>8,975,230</b>
CPGCP401	0160CAPIM40	EXECUTIVE OFFICE - CAPITAL IMPR	0	42,393	42,393	42,393	0	0	0	0	0
CPGCP401	0950PROJ401	CLERKS - CAPITAL PROJECTS-401	0	75,000	0	75,000	0	0	0	0	0
CPGCP401	1410GCP401	FACILITIES-CAPITAL PROJECTS 401	55,000	0	0	0	810,000	3,540,000	2,200,000	2,050,000	5,150,000
CPGCP401	1750PROJ401	POLICE-CAPITAL PROJECTS	50,000	103,866	103,866	103,866	232,000	188,000	50,000	50,000	50,000
CPGCP401	1890CAP401	FIRE-CAPITAL PROJECTS	0	714,000	714,000	1,044,000	152,500	1,215,750	581,400	590,000	270,000
CPGCP401	1950I20401	TRAF SAFETY-ST LIGHT-CAP PROJ-P	800,000	1,480,000	1,480,000	740,000	500,000	340,000	260,000	90,000	0
CPGCP401	2260GCP401	ENGINEERING-PROJECTS-CAPITAL IM	90,000	70,000	70,000	70,000	100,000	302,000	120,000	120,000	0
CPGCP401	2651401	PARKS	168,815	125,000	125,000	125,000	100,000	1,125,000	150,000	0	0
CPGCP401	4490GCP401	STORMWATER-PROJECTS-CAPITAL IMP	180,000	620,000	620,000	620,000	220,000	220,000	220,000	0	100,000
CPGCP403	0160CAP403	EXECUTIVE OFFICE - CAPITAL RESE	144,230	141,620	141,620	141,620	143,273	144,751	141,794	143,099	144,230
CPSCC405	193081405	TRAF SAFETY-SIGNALS - PROJECTS	175,000	0	130,000	0	316,000	0	0	0	0
CPSCC405	2260405	ENGINEERING-PROJECTS-STREET PRO	735,000	3,769,000	3,639,000	3,769,000	3,184,000	500,000	500,000	500,000	0



City of Grand Rapids  
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 OPERATING TRANSFERS IN-SUBSIDY (699001)

OPERATING TRANSFERS IN-SUBSIDY (699001)

Fund	Cost Center	Description	2011	2012	2012	2012	2013	2014	2015	2016	2017
			Actuals	Adopted	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
CUDIS740	6610ADMIN	DISTRICT COURT-ADMIN	5,015,556	5,600,607	5,600,607	5,600,607	3,375,728	4,001,255	4,216,032	4,325,835	4,447,720
CUDIS741	6630GRANTS	DISTRICT COURT-GRANTS	230,368	0	0	189,344	0	0	0	0	0
DS324324	98DEBTSRV	NON DEPARTMENTAL-DEBT SERVICE F	1,347,103	1,349,310	1,349,310	1,349,310	1,342,779	1,337,265	1,352,188	287,800	56,100
DSGRA524	60DSGBA524	GBA PROJECT 11(GOVT CNTR RAMP)-	28,563	0	0	0	0	0	0	0	0
DSGRA526	60DSGBA526	GBA LIBRARY CAPITAL IMPR. - DEB	1,712,350	0	0	0	0	0	0	0	0
DSGRA527	60DSGBA527	GBA COMMUNITY ARCH CENTER - D/S	144,188	0	0	0	0	0	0	0	0
DSGRA528	60DSGBA528	GBA CARC - PHASE II - D/S	260,509	0	0	0	0	0	0	0	0
DSGRA530	60DSGBA530	GBA POLICE FACILITIES - D/S	1,984,535	0	0	0	0	0	0	0	0
DSGRA532	60DSGBA532	GBA SERIES 2002A-CONDOMINIUM II	1,376,368	0	0	0	0	0	0	0	0
DSGRA533	60DSGBA533	GBA SERIES 2004A-TAXABLE CONDO	1,420,310	0	0	0	0	0	0	0	0
DSGRA538	60DSGBA538	GRBA 1120 MONROE-415 FRANKLIN	214,285	0	0	0	0	0	0	0	0
DSJTB523	65DSJBA523	JBA PROJECT 6 (NEW MUSEUM PARKI	268,375	0	0	0	0	0	0	0	0
ENAPS535	60ENAPS535	GRBA-WESTON/COMMERCE PARKING RA	(103,808)	0	0	0	0	0	0	0	0
ENAPS536	60ENAPS536	GRBA-GALLERY ON FULTON	(152,775)	0	0	0	0	0	0	0	0
ENAPS537	60ENAPS537	GRBA-IONIA/MASON SURFACE PARKIN	(190,267)	0	0	0	0	0	0	0	0
ENAPS585	4610	AUTO PARKING - ADMINISTRATION	(595,534)	0	0	0	0	0	0	0	0
ENAPS586	4640	PARKING-CAPITAL PROJECTS-FUND 5	1,042,384	1,620,000	1,673,000	1,673,000	1,112,000	760,000	1,205,000	1,460,000	705,000
ENCEM502	2630011	PARKS-CEMETERIES-INDIRECT	904,086	1,053,240	1,053,240	325,000	425,000	297,801	297,239	299,329	295,403
ENCEM502	263055	PARKS-CEMETERIES-GROUNDS MAINT-	80,575	185,000	185,000	0	0	25,000	26,250	27,500	27,500
ENCEM503	267010	PARKS-GOLF COURSE-OPERATIONS	0	20,000	20,000	20,000	0	0	0	0	0
ENSDS500	4410	EP-PUBLIC WORKS ADMINISTRATION	(63,045,147)	0	0	0	0	0	0	0	0
ENSDS510	4490510	SEWAGE-PROJECTS-REPLACEMENT	(1,262,681)	3,010,000	1,941,682	3,010,000	6,326,000	1,679,000	4,630,000	600,000	1,260,000
ENSDS520	4490520	SEWAGE-PROJECTS-NEW/IMPROVEMENT	(84,351)	0	255,623	0	0	0	0	0	0
ENSDS533	4490533	2008 SS REVENUE BONDS	64,392,178	0	0	0	0	0	0	0	0
ENWSS500	4311	WATER-ADMINISTRATION	(26,144,658)	2,024,711	2,024,711	2,218,625	1,987,718	2,043,027	2,089,077	2,112,307	2,135,530
ENWSS510	4390510	WATER-PROJECTS-REPLACEMENT	(6,739,341)	225,000	(37,361)	225,000	2,011,000	4,959,000	4,210,000	5,050,000	300,000
ENWSS520	4390520	WATER-PROJECTS-NEW/IMPROVEMENT	(755,233)	0	2,578,000	0	0	0	0	0	0
ENWSS530	4390530	WATER-PROJECTS-CONST. (BOND PROC)	35,630,353	0	0	0	0	0	0	0	0
IS671672	3855CAPT	IT-CAPITAL PROJECTS	0	0	0	0	202,746	851,635	1,150,145	850,000	850,000

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OPERATING TRANSFERS IN-SUBSIDY (699001)

OPERATING TRANSFERS IN-SUBSIDY (699001)

Fund	Cost Center	Description	2011	2012	2012	2012	2013	2014	2015	2016	2017
			Actuals	Adopted	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
IS671674	3880311	311 Service	0	0	0	225,640	0	0	0	0	0
ISINS638	0250INS	HR-RISK MGT.-INSURANCE BLDG & C	798,109	0	0	0	0	0	0	0	0
PFCPC150	263007	PARKS-CEMETERIES-PERPETUAL CARE	175,789	200,250	200,250	0	0	0	0	0	0
SR246248	4710PROPMC	ECONOMIC DEVELOPMENT - PROP MGN	30,098	0	0	0	0	0	0	0	0
SR249249	314001	NI-BI:INDIRECT 249	647,054	566,930	566,930	0	0	0	0	0	0
SR253253	4710DNR253	ECONOMIC DEVELOPMENT - DNR- 253	18,354	0	0	0	0	0	0	0	0
SRDSP261	1770DSP	DISPATCH	3,331,192	3,949,912	3,949,912	4,376,222	0	0	0	0	0
SRGRT254	0110GRT254	EXECUTIVE OFFICE - OTHER GRANTS	0	0	69,000	69,000	0	0	0	0	0
SRGRT254	1075254	PLANNING GRANTS IN FUND 254	0	0	25,000	25,000	0	0	0	0	0
SRGRT254	1870GRANT2!	FIRE DEPT OTHER GRANTS-254	(24,000)	0	0	0	0	0	0	0	0
SRGRT254	358011	OUR COMMUNITY'S CHILDREN	37,813	34,505	34,505	34,505	66,374	68,395	70,488	72,657	74,893
SRGRT255	1740GRDET	POLICE-INVEST-DET-GRANTS - 255	165,469	0	130,065	130,065	0	0	0	0	0
SRGRT259	1830GRANTS	FIRE-SUPPRESSION GRANTS	44,500	0	0	0	0	0	0	0	0
SRGRT269	3570201003	CITY-CDD:CDBG-CODE ENFORCEMENT	268,641	0	0	0	0	0	0	0	0
SRGRT269	3570201103	City CDD Code Enforcement	0	270,000	270,000	0	0	0	0	0	0
SRPRK208	261010	PARKS ADMINISTRATION	3,675,047	2,900,000	2,900,000	294,207	318,477	325,522	331,038	333,161	335,601
SRPRK208	262110	PARKS - MAINTENANCE	0	0	0	2,540,701	2,462,882	1,953,111	1,958,537	1,953,248	1,945,296
SRPRK208	262510	POOLS - SUPPORT	85,358	250,000	250,000	396,094	417,759	440,581	430,580	433,979	439,482
SRPRK208	262560	POOLS - MAINTENANCE	0	0	0	43,173	43,789	44,722	45,730	46,715	47,724
SRPRK208	264611	RECREATION SUPPORT	0	0	0	0	201,764	236,064	234,115	232,897	231,897
SRPRK211	264710	RRR -GENERAL ADMINISTRATION	65,512	65,512	65,512	22,339	24,267	0	0	0	0
SRPRK211	264740	RRR - PAUL I PHILIPS REC CENTER	0	192,885	192,885	0	0	0	0	0	0
SRPRK211	264742	RRR - SUMMER PROG-STIMULUS-OCC	86,350	0	0	37,180	0	0	0	0	0
SRPRK211	264744	RRR - PROJECT GREEN -OCC	33,329	0	32,882	32,882	0	0	0	0	0
SRSTR202	4520102	ST&SAN-ST MAINT-ADMIN-202	0	25,000	25,000	0	0	0	0	0	0
SRSTR203	45103	ST&SAN-ADMINISTRATION-203	0	1,250,000	1,250,000	0	0	1,250,000	1,250,000	1,250,000	1,500,000
<b>Other Funds OPERATING TRANSFERS IN-SUBSIDY Total</b>			<b>28,814,950</b>	<b>31,933,741</b>	<b>33,671,632</b>	<b>29,568,773</b>	<b>26,076,056</b>	<b>27,847,879</b>	<b>27,719,613</b>	<b>22,878,527</b>	<b>20,366,376</b>
<b>TOTAL 699001 OPERATING TRANSFERS IN-SUBSIDY</b>			<b>37,375,654</b>	<b>43,041,140</b>	<b>43,580,370</b>	<b>47,105,318</b>	<b>43,026,102</b>	<b>40,500,855</b>	<b>39,336,743</b>	<b>31,523,568</b>	<b>29,341,606</b>

City of Grand Rapids

OL3 Summary by Fund & Cost Center

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OPERATING TRANS - A87 COST ALLOCATION (699002)

OPERATING TRANS - A87 COST AL (699002)

Fund	Cost Center	Description	2011	2012	2012	2012	2013	2014	2015	2016	2017
			Actuals	Adopted	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
<b>General Fund OPERATING TRANS - A87 COST AL Total</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
SRPRK21	264710	RRR -GENERAL ADMINISTRATION	0	0	0	84,585	218,100	84,382	84,608	84,939	85,247
<b>Other Funds OPERATING TRANS - A87 COST AL Total</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>84,585</b>	<b>218,100</b>	<b>84,382</b>	<b>84,608</b>	<b>84,939</b>	<b>85,247</b>
<b>TOTAL 699002 OPERATING TRANS - A87 COST AL</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>84,585</b>	<b>218,100</b>	<b>84,382</b>	<b>84,608</b>	<b>84,939</b>	<b>85,247</b>

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OPERATING TRANSFERS-CAPITAL PROJECTS (699003)

OPERATING TRANSFERS-CAPT PROJ (699003)

Fund	Cost Center	Description	2011	2012	2012	2012	2013	2014	2015	2016	2017
			Actuals	Adopted	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
GFGEN10	1840TRAIN	FIRE-TRAINING	0	0	0	72,900	0	0	0	0	0
<b>General Fund OPERATING TRANSFERS-CAPT PROJ Total</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>72,900</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
CUDIS74C	6610ADMIN	DISTRICT COURT-ADMIN	0	0	0	0	1,454,803	1,454,737	1,455,418	1,457,948	1,459,597
ENCEN50	2630011	PARKS-CEMETERIES-INDIRECT	0	0	0	141,620	143,273	144,751	141,794	143,099	144,230
IS641642	4250CAPT	MOTOR EQUIPMENT-CAPITAL	0	0	0	0	4,105,332	5,844,359	4,865,028	7,703,905	5,188,940
IS651652	14301120PRJ	1120 MONROE COMPLEX PROJECTS	0	0	0	0	16,775	35,000	40,945	47,068	53,375
IS651652	1430BRIDGE	BRIDGEVIEW BLDG PROJECTS	0	0	0	0	165,230	75,075	87,826	100,960	114,488
IS651652	1430CARCPR	CARC BUILDING PROJECTS	0	0	0	0	19,027	25,000	25,000	25,000	25,000
IS651652	1430CITYHAL	CITY HALL ONLY PROJECTS	0	0	0	0	222,925	262,839	307,482	353,464	400,825
IS651652	1430FLEET	333 MARKET FLEET FAC PROJECTS	0	0	0	0	10,198	84,382	98,714	113,476	128,681
IS651652	1430MARKET	273 MARKET ST FACILITY PROJECT	0	0	0	0	2,665	94,847	110,957	127,550	144,641
IS651652	1430OTHERP	OTHER FACILITIES PROJECTS	0	0	0	0	0	20,000	20,000	20,000	20,000
IS651652	1430OTTAWA	601 OTTAWA BUILDING PROJECTS	0	0	0	0	33,805	35,074	41,031	47,167	53,487
IS651652	1430POLICE	POLICE HDQTRS-1 MONROE PROJEC	0	0	0	0	162,739	250,000	292,462	336,198	381,246
IS651652	1430PSC	PUBLIC SERVICE CENTER PROJECTS	0	0	0	0	352,024	288,707	337,743	388,250	440,272
<b>Other Funds OPERATING TRANSFERS-CAPT PROJ Total</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>141,620</b>	<b>6,688,796</b>	<b>8,614,771</b>	<b>7,824,400</b>	<b>10,864,085</b>	<b>8,554,782</b>
<b>TOTAL 699003 OPERATING TRANSFERS-CAPT PROJ</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>214,520</b>	<b>6,688,796</b>	<b>8,614,771</b>	<b>7,824,400</b>	<b>10,864,085</b>	<b>8,554,782</b>

City of Grand Rapids

OL3 Summary by Fund & Cost Center

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OPERATING TRANSFERS-DEVELOPMENT CENTER (699004)

OPERATING TRANSFERS-DEV CENTER (699004)

Fund	Cost Center	Description	2011	2012	2012	2012	2013	2014	2015	2016	2017
			Actuals	Adopted	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
<b>General Fund OPERATING TRANSFERS-DEV CENTER Total</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
SR249249	314001	NI-BI:INDIRECT 249	0	0	0	283,465	251,290	263,178	74,265	68,767	70,831
<b>Other Funds OPERATING TRANSFERS-DEV CENTER Total</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>283,465</b>	<b>251,290</b>	<b>263,178</b>	<b>74,265</b>	<b>68,767</b>	<b>70,831</b>
<b>TOTAL 699004 OPERATING TRANSFERS-DEV CENTER</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>283,465</b>	<b>251,290</b>	<b>263,178</b>	<b>74,265</b>	<b>68,767</b>	<b>70,831</b>

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OPERATING TRANSFERS-MISC (699005)

OPERATING TRANSFERS-MISC (699005)

Fund	Cost Center	Description	2011	2012	2012	2012	2013	2014	2015	2016	2017
			Actuals	Adopted	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
GFGEN10	1730SUPPBUI	POLICE-SSD-GSSB-GENERAL SUPP S	0	0	0	0	78,894	81,260	83,698	86,209	88,795
<b>General Fund OPERATING TRANSFERS-MISC Total</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>78,894</b>	<b>81,260</b>	<b>83,698</b>	<b>86,209</b>	<b>88,795</b>
ENCEN50	2630011	PARKS-CEMETERIES-INDIRECT	0	0	0	65,780	43,000	47,000	53,000	52,000	56,000
PFCPC15	263007	PARKS-CEMETERIES-PERPETUAL CA	0	0	0	82,275	87,120	88,620	90,420	92,220	94,770
SR226226	453006	ST&SAN-REFUSE-OPER-REVENUE-22	0	0	0	2,400,000	0	0	0	0	0
SRDSP26	1770DSP	DISPATCH	0	0	0	0	3,828,253	3,799,051	3,812,719	3,891,255	3,964,760
<b>Other Funds OPERATING TRANSFERS-MISC Total</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>2,548,055</b>	<b>3,958,373</b>	<b>3,934,671</b>	<b>3,956,139</b>	<b>4,035,475</b>	<b>4,115,530</b>
<b>TOTAL 699005 OPERATING TRANSFERS-MISC</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>2,548,055</b>	<b>4,037,267</b>	<b>4,015,931</b>	<b>4,039,837</b>	<b>4,121,684</b>	<b>4,204,325</b>

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 OPERATING TRANS OUT-SUBSIDIES (9990)

OPERATING TRANS OUT-SUBSIDIES (9990)

Fund	Cost Center	Description	2011	2012	2012	2012	2013	2014	2015	2016	2017
			Actuals	Adopted	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
GFGEN101	1010ADMIN	PLANNING & DEV.-ADMINISTRATION	26,666	15,076	7,538	0	0	0	0	0	0
GFGEN101	1310SUPPORT	GENERAL ADMIN-OTHER ORGANIZATIO	818,882	0	130,065	130,065	175,809	180,233	181,302	183,947	186,068
GFGEN101	1330SUB	GENERAL ADMIN-SUBSIDIES	12,383,629	13,445,559	13,445,559	16,713,361	11,408,193	11,526,684	11,756,886	11,949,815	12,143,823
GFGEN101	1340CONT	GENERAL ADMIN-CONTINGENT APPROP	0	1,500,000	1,485,000	0	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000
GFGEN101	1395LEASE	GENERAL ADMIN-LEASE AGREEMENT C	2,796,678	2,817,410	2,817,410	2,817,410	2,817,600	2,820,075	2,817,370	2,814,430	2,817,508
GFGEN101	1720PATROL	POLICE-PATROL UNIT-PATROL	227,119	0	0	0	0	0	0	0	0
GFGEN101	1730COMMUN	POLICE-SSD-COMMUNICATIONS	199,396	0	0	0	0	0	0	0	0
GFGEN101	1830SUPP	FIRE-SUPPRESSION	20,500	0	0	0	0	0	0	0	0
GFGEN101	1860PREV	FIRE-PREVENTION	6,667	5,952	5,952	5,952	0	0	0	0	0
GFGEN101	359010	CODE COMPLIANCE-ADMINISTRATION	268,641	277,200	277,200	277,200	300,000	300,000	300,000	300,000	300,000
GFGEN101	445201	EP-STORMWATER-ADMIN/GENERAL	0	27,734	27,734	0	0	0	0	0	0
<b>General Fund OPERATING TRANS OUT-SUBSIDIES Total</b>			<b>16,748,178</b>	<b>18,088,931</b>	<b>18,196,458</b>	<b>19,943,988</b>	<b>16,201,602</b>	<b>16,326,992</b>	<b>16,555,558</b>	<b>16,748,192</b>	<b>16,947,399</b>
CPGCP401	1890CAP401	FIRE-CAPITAL PROJECTS	1,339	0	0	0	0	0	0	0	0
CPGCP403	0160CAP403	EXECUTIVE OFFICE - CAPITAL RESE	5,340,510	5,923,177	5,923,177	5,923,177	5,952,027	10,715,456	7,371,137	6,695,157	9,362,916
CPSCC405	2260405	ENGINEERING-PROJECTS-STREET PRO	27,626	28,484	28,484	28,484	0	0	0	0	0
CUDDA763	7050DEBT	DDA DEBT SERVICE	268,375	0	0	0	0	0	0	0	0
CUDDA765	7010ADMIN	DDA ADMINISTRATION	61,401	49,615	49,615	0	0	0	0	0	0
CUDIS740	6610ADMIN	DISTRICT COURT-ADMIN	236,977	290,033	290,033	0	0	0	0	0	0
CUGBR768	7210ADMIN	BROWNFIELD REDEV.- ADMINISTRATI	0	13,386	13,386	0	0	0	0	0	0
CUSMZ780	7310ADMIN	SMART ZONE NORTH DOWNTOWN - ADM	0	7,784	7,784	0	0	0	0	0	0
CUTIF766	7110ADMIN	TIFA ADMINISTRATION	0	1,790	1,790	0	0	0	0	0	0
ENAPS585	4610	AUTO PARKING - ADMINISTRATION	1,034,648	2,101,946	2,284,946	2,284,946	1,564,000	1,701,800	1,702,200	1,700,400	1,701,400
ENCCEM502	2630011	PARKS-CEMETERIES-INDIRECT	438,471	283,240	283,240	0	0	0	0	0	0
ENCCEM502	263035	PARKS-CEMETERIES-CUSTOMER ASSIS	0	200,250	200,250	0	0	0	0	0	0
ENCCEM502	263055	PARKS-CEMETERIES-GROUNDS MAINT-	206,415	108,298	108,298	0	0	0	0	0	0
ENCCEM503	267001	PARKS-GOLF COURSE-INDIRECT	0	83,145	83,145	0	0	0	0	0	0
ENCCEM503	267010	PARKS-GOLF COURSE-OPERATIONS	50,000	0	0	0	0	0	0	0	0
ENSDS500	4410	EP-PUBLIC WORKS ADMINISTRATION	1,000,221	3,583,231	3,583,231	0	0	0	0	0	0
ENSDS500	4413	EP-SDSF CUSTOMER SERVICE	1,895,126	2,024,711	2,024,711	2,218,625	1,987,718	2,043,027	2,089,077	2,112,307	2,135,530

City of Grand Rapids  
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OPERATING TRANS OUT-SUBSIDIES (9990)

OPERATING TRANS OUT-SUBSIDIES (9990)

Fund	Cost Center	Description	2011	2012	2012	2012	2013	2014	2015	2016	2017
			Actuals	Adopted	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
ENSDS500	442501	EP-SAN SEW-ADMIN/GENERAL	46,666	27,734	27,734	13,867	0	0	0	0	0
ENWSS500	4311	WATER-ADMINISTRATION	759,698	942,456	942,456	0	0	0	0	0	0
ENWSS500	431501	WATER-ENGIN-ADMIN/GENERAL	63,528	51,540	51,540	0	0	0	0	0	0
FDRHC736	7620GEN	GENERAL RETIREE HEALTH CARE BEN	0	1,447,231	1,447,231	1,447,231	0	0	0	0	0
FDRHC737	7620PF	POLICE RETIREE HEALTH CARE BENE	0	2,069,005	2,069,005	2,069,005	0	0	0	0	0
FDRHC738	7620FIRE	FIREFIGHTER RETIREE HEALTH CARE	0	1,579,587	1,579,587	1,579,587	0	0	0	0	0
IS641641	42000	FLEET-ADMIN & ACCOUNTING	780,624	860,324	860,324	0	0	0	0	0	0
IS651651	1410	FACILITIES MANAGEMENT - ADMINIS	132,865	203,759	203,759	203,759	0	0	0	0	0
IS651651	142010	FM - OPERATIONS & MAINTENANCE	214,285	292,941	292,941	292,941	0	0	0	0	0
IS651651	14201120	1120 MONROE COMPLEX	0	0	0	0	295,331	294,617	292,110	292,938	295,867
IS661661	221010	ENGINEERING-ENG SERV.-ADMINISTR	840,640	544,820	544,820	272,410	0	0	0	0	0
IS671671	3810ADMIN	IT-ADMINISTRATION	134,802	86,346	86,346	0	0	0	0	0	0
IS671671	3815OPER	IT-OPERATIONS-DATA CTR MGMT	445,600	431,200	431,200	0	0	0	0	0	0
ISINS638	0250RM638	HR.-RISK MANAGEMENT ADMIN	103,315	180,740	180,740	0	0	0	0	0	0
PFCPC150	263007	PARKS-CEMETERIES-PERPETUAL CARE	389,697	428,240	428,240	0	0	0	0	0	0
SR226226	45302040	ST&SAN-REFUSE-OPER-RESIDENTIAL	527,578	620,956	620,956	0	0	0	0	0	0
SR235235	42600	VEHICLE STORAGE	16,777	29,382	29,382	29,382	0	0	0	0	0
SR246248	4710PROPMGT	ECONOMIC DEVELOPMENT - PROP MGN	0	9,801	9,801	0	0	0	0	0	0
SR249249	314001	NI-BI:INDIRECT 249	257,166	392,058	392,058	0	0	0	0	0	0
SR253253	4710DNR253	ECONOMIC DEVELOPMENT - DNR- 253	7,239	3,102	3,102	0	0	0	0	0	0
SR256256	227060	ENG-SIDEWALK REPAIR-PAID TIME O	57,227	48,001	48,001	0	0	0	0	0	0
SRDID247	7910ADMIN	DOWNTOWN IMPR. DISTRICT-247-ADM	0	5,019	5,019	0	0	0	0	0	0
SRDSP261	1770DSP	DISPATCH	161,990	174,750	174,750	174,750	0	0	0	0	0
SREDC260	4710EDC260	ECONOMIC DEVELOP - 260	0	4,556	4,556	0	0	0	0	0	0
SRGRT254	35705101	CDD-RT: MIDWEST CITIES ENERGY E	12,629	0	0	0	0	0	0	0	0
SRGRT254	357101MIJA1	ARRA JAG-MI: ADM COMM-BASED CP	(643)	0	0	0	0	0	0	0	0
SRGRT254	357101NSP2	CDD-ADM: NHOOD STABILIZATION PR	28,000	0	0	0	0	0	0	0	0
SRGRT254	358011	OUR COMMUNITY'S CHILDREN	107,050	0	32,882	32,882	0	0	0	0	0
SRGRT254	4480NRG254	SUSTAINABILITY GRANTS	0	0	46,471	0	0	0	0	0	0
SRGRT254	4710EDGRANT	ECONOMIC DEVELOPMENT - 254	20,826	0	0	0	0	0	0	0	0

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OPERATING TRANS OUT-SUBSIDIES (9990)

OPERATING TRANS OUT-SUBSIDIES (9990)

Fund	Cost Center	Description	2011	2012	2012	2012	2013	2014	2015	2016	2017
			Actuals	Adopted	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
SRGRT269	3570201003	CITY-CDD:CDBG-CODE ENFORCEMENT	7,200	0	0	0	0	0	0	0	0
SRGRT269	3570201103	City CDD Code Enforcement	0	1,436,467	1,436,467	1,436,467	0	0	0	0	0
SRGRT269	3.57101E+11	CDD-ADMIN:CDBG GRANT ADMINISTRA	219,445	0	0	0	0	0	0	0	0
SRGRT269	3.57101E+11	CDD-ADMIN:HSG REHAB LOAN ACCOUN	2,840	0	0	0	0	0	0	0	0
SRGRT269	3.57101E+11	CITY CDD CDBG GENL ADMIN	0	184,973	184,973	184,973	0	0	0	0	0
SRGRT269	3570201201	FFY12 CDBG ADMINISTRATION	0	0	0	0	0	1,333,278	1,333,278	1,333,278	1,333,278
SRGRT269	3.5715E+11	CDD: HSG REHAB ADMINISTRATION	15,000	0	0	0	0	0	0	0	0
SRGRT278	3571013010	CDD-ADMIN:HOME-GRANT & CONTRACT	7,160	0	0	0	0	0	0	0	0
SRGRT278	3571013011	CITY CDD-HOME GRANT ADMIN	0	5,036	5,036	5,036	0	0	0	0	0
SRLIB218	2811MISC	LIBRARY-OPS-MISCELLANEOUS	328,332	340,843	340,843	0	0	0	0	0	0
SRLIB219	2821CAPBLDG	LIBRARY CAPITAL BLDG PROJECT-21	1,712,350	1,767,050	1,767,050	0	0	0	0	0	0
SRPRK208	261010	PARKS ADMINISTRATION	442,409	0	0	0	0	0	0	0	0
SRPRK208	262110	PARKS - MAINTENANCE	0	198,962	198,962	198,962	0	0	0	0	0
SRPRK208	262510	POOLS - SUPPORT	0	41,967	41,967	41,967	0	0	0	0	0
SRPRK208	264611	RECREATION SUPPORT	0	42,251	42,251	42,251	0	0	0	0	0
SRPRK211	264750	RRR - 21ST CENTURY ADMIN	0	84,585	84,585	0	0	0	0	0	0
SRSTR202	19307601	TRAF SAFETY-SIG MAINT-SIGNAL CA	13,332	0	0	0	0	0	0	0	0
SRSTR202	19307605	TRAF SAFETY-SIG MAINT-MISCELLAN	168,992	167,284	167,284	83,642	0	0	0	0	0
SRSTR202	44462002	EP-STRM SEW-ADMIN/GEN/INDIR-MAJ	0	49,672	49,672	24,836	0	0	0	0	0
SRSTR202	45102	ST&SAN-ADMINISTRATION-202	167,713	2,729,276	2,729,276	1,479,276	0	1,250,000	1,250,000	1,250,000	1,500,000
SRSTR202	4520102	ST&SAN-ST MAINT-ADMIN-202	1,347,103	0	0	0	0	0	0	0	0
SRSTR203	45103	ST&SAN-ADMINISTRATION-203	127,774	129,113	129,113	129,113	0	0	0	0	0
SRTRN207	0710SUPP	INCOME TAX-SUPPLEMENTAL	1,198,094	3,277,672	3,396,672	0	2,813,296	4,318,031	3,128,340	0	0
<b>Other Funds OPERATING TRANS OUT-SUBSIDIES Total</b>			<b>21,426,411</b>	<b>35,587,789</b>	<b>35,969,142</b>	<b>20,197,569</b>	<b>12,612,372</b>	<b>21,656,209</b>	<b>17,166,142</b>	<b>13,384,080</b>	<b>16,328,991</b>
<b>TOTAL 9990 OPERATING TRANS OUT-SUBSIDIES</b>			<b>38,174,589</b>	<b>53,676,720</b>	<b>54,165,600</b>	<b>40,141,557</b>	<b>28,813,974</b>	<b>37,983,201</b>	<b>33,721,700</b>	<b>30,132,272</b>	<b>33,276,390</b>

City of Grand Rapids

OL3 Summary by Fund & Cost Center

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OPERATING TRANSFERS-A87 COST ALLOCATION (9992)

OPERATING TRANSFERS-A87 COST (9992)

Fund	Cost Center	Description	2011	2012	2012	2012	2013	2014	2015	2016	2017
			Actuals	Adopted	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
<b>General Fund OPERATING TRANSFERS-A87 COST Total</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
CPGCP40	0160CAP403	EXECUTIVE OFFICE - CAPITAL RESE	0	0	0	0	31,298	32,237	33,204	34,200	35,226
CPSCC40	2260405	ENGINEERING-PROJECTS-STREET PF	0	0	0	0	26,833	27,638	28,467	29,321	30,201
CUDDA76	7010ADMIN	DDA ADMINISTRATION	0	0	0	49,615	31,873	32,829	33,814	34,828	35,873
CUDIS74C	6610ADMIN	DISTRICT COURT-ADMIN	0	0	0	290,033	267,559	275,586	283,853	292,369	301,140
CUGBR76	7210ADMIN	BROWNFIELD REDEV.- ADMINSTRAT	0	0	0	13,366	19,122	19,696	20,287	20,895	21,522
CUSMZ78	7310ADMIN	SMART ZONE NORTH DOWNTOWN - /	0	0	0	7,784	9,217	9,494	9,778	10,072	10,374
CUTIF766	7110ADMIN	TIFA ADMINISTRATION	0	0	0	1,790	1,442	1,485	1,530	1,576	1,623
ENAPS58	4610	AUTO PARKING - ADMINISTRATION	0	0	0	0	478,457	492,811	507,595	522,823	538,508
ENCEN50	2630011	PARKS-CEMETERIES-INDIRECT	0	0	0	54,149	54,997	56,647	58,346	60,097	61,900
ENCEN50	267001	PARKS-GOLF COURSE-INDIRECT	0	0	0	23,145	48,217	49,664	51,153	52,688	54,269
ENSDS50	4410	EP-PUBLIC WORKS ADMINISTRATION	0	0	0	573,231	163,092	167,985	173,024	178,215	183,561
ENWSS5C	4311	WATER-ADMINISTRATION	0	0	0	717,456	1,041,286	1,072,525	1,104,700	1,137,841	1,171,977
IS641641	42000	FLEET-ADMIN & ACCOUNTING	0	0	0	430,162	260,984	268,814	276,878	285,184	293,740
IS651651	1410	FACILITIES MANAGEMENT - ADMINIS	0	0	0	0	212,923	219,311	225,890	232,667	239,647
IS661661	221010	ENGINEERING-ENG SERV.-ADMINISTF	0	0	0	0	297,660	306,590	315,787	325,261	335,019
IS671671	3810ADMIN	IT-ADMINISTRATION	0	0	0	86,346	83,831	86,346	88,936	91,604	94,353
ISINS638	0250RM638	HR.-RISK MANAGEMENT ADMIN	0	0	0	180,740	350,791	361,315	372,154	383,319	394,818
SR226226	45302040	ST&SAN-REFUSE-OPER-RESIDENTIAL	0	0	0	310,478	229,475	236,359	243,450	250,754	258,276
SR235235	42600	VEHICLE STORAGE	0	0	0	0	24,677	25,417	26,180	26,965	27,774
SR246248	4710PROPMG	ECONOMIC DEVELOPMENT - PROP M	0	0	0	9,801	10,461	10,775	11,098	11,431	11,774
SR249249	314001	NI-BI:INDIRECT 249	0	0	0	196,029	217,371	223,892	230,609	237,527	244,653
SR253253	4710DNR253	ECONOMIC DEVELOPMENT - DNR- 25:	0	0	0	3,102	0	0	0	0	0
SR256256	227060	ENG-SIDEWALK REPAIR-PAID TIME O	0	0	0	48,001	43,871	45,187	46,543	47,939	49,377
SRDID247	7910ADMIN	DOWNTOWN IMPR. DISTRICT-247-ADI	0	0	0	5,019	5,632	5,801	5,975	6,154	6,339
SRDSP26	1770DSP	DISPATCH	0	0	0	0	125,426	129,189	133,064	137,056	141,168
SREDC26	4710EDC260	ECONOMIC DEVELOP - 260	0	0	0	4,556	4,953	5,102	5,255	5,412	5,575



City of Grand Rapids

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OPERATING TRANSFERS-A87 COST ALLOCATION (9992)

OPERATING TRANSFERS-A87 COST (9992)

Fund	Cost Center	Description	2011	2012	2012	2012	2013	2014	2015	2016	2017
			Actuals	Adopted	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
SRGRT25	358011	OUR COMMUNITY'S CHILDREN	0	0	0	0	29,097	29,970	30,869	31,795	32,749
SRGRT26	3.57101E+11	FFY12 CDBG ADMINISTRATION	0	0	0	0	36,689	80,000	80,000	80,000	80,000
SRGRT26	3.57101E+11	FFY12 CDBG LOAN ACCOUNTING	0	0	0	0	1,812	0	0	0	0
SRGRT26	3571014012	FFY12-ESG ADMINISTRATION	0	0	0	0	791	0	0	0	0
SRGRT26	3.5715E+11	FFY12 HOUSING REHAB ADMIN	0	0	0	0	13,691	0	0	0	0
SRGRT27	3571013012	FFY12 HOME ADMINISTRATION	0	0	0	0	4,761	0	0	0	0
SRLIB218	2811MISC	LIBRARY-OPS-MISCELLANEOUS	0	0	0	341,000	194,522	200,358	206,368	212,559	218,936
SRPRK20	262110	PARKS - MAINTENANCE	0	0	0	0	143,146	147,441	151,864	156,419	161,112
SRPRK20	262510	POOLS - SUPPORT	0	0	0	0	33,279	34,277	35,306	36,365	37,456
SRPRK20	264611	RECREATION SUPPORT	0	0	0	0	39,826	41,021	42,251	43,519	44,824
SRPRK21	264710	RRR -GENERAL ADMINISTRATION	0	0	0	84,585	218,100	84,382	84,608	84,939	85,247
SRSTR20	19307605	TRAF SAFETY-SIG MAINT-MISCELLAN	0	0	0	0	107,259	110,477	113,791	117,025	120,721
SRSTR20	44462002	EP-STRM SEW-ADMIN/GEN/INDIR-MA.	0	0	0	0	22,450	23,124	23,817	24,532	25,268
SRSTR20	45102	ST&SAN-ADMINISTRATION-202	0	0	0	0	59,812	61,606	63,455	65,358	67,319
SRSTR20	45103	ST&SAN-ADMINISTRATION-203	0	0	0	0	134,058	138,080	142,222	146,489	150,883
<b>Other Funds OPERATING TRANSFERS-A87 COST Total</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>3,430,388</b>	<b>5,080,741</b>	<b>5,113,431</b>	<b>5,262,121</b>	<b>5,415,198</b>	<b>5,573,202</b>
<b>TOTAL 9992 OPERATING TRANSFERS-A87 COST</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>3,430,388</b>	<b>5,080,741</b>	<b>5,113,431</b>	<b>5,262,121</b>	<b>5,415,198</b>	<b>5,573,202</b>

City of Grand Rapids

OL3 Summary by Fund & Cost Center

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OPERATING TRANS-CAPITAL PROJECTS (9993)

OPERATING TRANS-CAPT PROJECTS (9993)

Fund	Cost Center	Description	2011	2012	2012	2012	2013	2014	2015	2016	2017
			Actuals	Adopted	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
<b>General Fund OPERATING TRANS-CAPT PROJECTS Total</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
ENAPS58 4610		AUTO PARKING - ADMINISTRATION	0	0	0	0	1,112,000	760,000	1,205,000	1,460,000	705,000
ENC50 2630011		PARKS-CEMETERIES-INDIRECT	0	0	0	141,620	143,273	144,751	141,794	143,099	144,230
ENS50 4410		EP-PUBLIC WORKS ADMINISTRATION	0	0	0	3,010,000	6,326,000	1,679,000	4,630,000	600,000	1,260,000
ENW55 4311		WATER-ADMINISTRATION	0	0	0	225,000	2,011,000	4,959,000	4,210,000	5,050,000	300,000
IS64 42020		FLEET-VEHICLE & EQUIP REPLACEMENT	0	0	0	0	4,105,332	5,844,359	4,865,028	7,703,905	5,188,940
IS65 14201120		1120 MONROE COMPLEX	0	0	0	0	16,775	35,000	40,945	47,068	53,375
IS65 1420BRIDGE		BRIDGEVIEW BUILDING	0	0	0	0	165,230	75,075	87,826	100,960	114,488
IS65 1420CARC		CARC BUILDING	0	0	0	0	19,027	25,000	25,000	25,000	25,000
IS65 1420CC		City-County Complex 300 Monroe	0	0	0	0	222,925	262,839	307,482	353,464	400,825
IS65 1420FLEET		333 MARKET-FLEET FACILITIES	0	0	0	0	10,198	84,382	98,714	113,476	128,681
IS65 1420MARKET		MARKET STREET FACILITY-273	0	0	0	0	2,665	94,847	110,957	127,550	144,641
IS65 1420OTHER		OTHER FACILITIES	0	0	0	0	0	20,000	20,000	20,000	20,000
IS65 1420OTTAWA		601 OTTAWA BUILDING	0	0	0	0	33,805	35,074	41,031	47,167	53,487
IS65 1420POLICE		POLICE HEADQUARTERS	0	0	0	0	162,739	250,000	292,462	336,198	381,246
IS65 1420PSC		PUBLIC SERVICE CENTER	0	0	0	0	352,024	288,707	337,743	388,250	440,272
IS67 3855CAP		IT-CAPITAL	0	0	0	0	202,746	851,635	1,150,145	850,000	850,000
PFCPC15 263007		PARKS-CEMETERIES-PERPETUAL CA	0	0	0	141,620	143,273	144,751	141,794	143,099	144,230
SRDSP26 1770DSP		DISPATCH	0	0	0	0	50,000	50,000	50,000	50,000	50,000
SRLIB219 2821CAPBLD		LIBRARY CAPITAL BLDG PROJECT-21	0	0	0	1,767,050	1,816,800	1,876,050	1,933,050	1,990,550	2,120,300
SRSTR20 45102		ST&SAN-ADMINISTRATION-202	0	0	0	0	3,500,000	500,000	500,000	500,000	0
SRTRN20 0710SUPP		INCOME TAX-SUPPLEMENTAL	0	0	0	2,400,000	0	0	0	0	0
<b>Other Funds OPERATING TRANS-CAPT PROJECTS Total</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>7,685,290</b>	<b>20,395,812</b>	<b>17,980,470</b>	<b>20,188,971</b>	<b>20,049,786</b>	<b>12,524,715</b>
<b>TOTAL 9993 OPERATING TRANS-CAPT PROJECTS</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>7,685,290</b>	<b>20,395,812</b>	<b>17,980,470</b>	<b>20,188,971</b>	<b>20,049,786</b>	<b>12,524,715</b>

City of Grand Rapids

OL3 Summary by Fund & Cost Center

Budget 2013, Version 1

OPERATING TRANS-DEVELOPMENT CENTER (9994)

OPERATING TRANS-DEV CENTER (9994)

Fund	Cost Center	Description	2011	2012	2012	2012	2013	2014	2015	2016	2017
			Actuals	Adopted	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
GFGEN101	1010ADMIN	PLANNING & DEV.-ADMINISTRATION	0	0	0	7,295	8,517	8,773	9,036	9,307	9,586
GFGEN101	1860PREV	FIRE-PREVENTION	0	0	0	0	7,104	7,317	7,537	7,763	7,996
GFGEN101	445201	EP-STORMWATER-ADMIN/GENERAL	0	0	0	13,867	16,552	16,974	17,407	17,851	18,306
<b>General Fund OPERATING TRANS-DEV CENTER Total</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>21,162</b>	<b>32,173</b>	<b>33,064</b>	<b>33,980</b>	<b>34,921</b>	<b>35,888</b>
ENWSS500	431501	WATER-ENGIN-ADMIN/GENERAL	0	0	0	25,475	23,655	24,365	25,096	25,849	26,624
IS661661	221010	ENGINEERING-ENG SERV.-ADMINISTR	0	0	0	0	7,104	7,317	7,537	7,763	7,996
<b>Other Funds OPERATING TRANS-DEV CENTER Total</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>25,475</b>	<b>30,759</b>	<b>31,682</b>	<b>32,633</b>	<b>33,612</b>	<b>34,620</b>
<b>TOTAL 9994 OPERATING TRANS-DEV CENTER</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>46,637</b>	<b>62,932</b>	<b>64,746</b>	<b>66,613</b>	<b>68,533</b>	<b>70,508</b>

Budget 2013, Version 1

OPERATING TRANS-MISC (9995)

OPERATING TRANS-MISC (9995)

Fund	Cost Center	Description	2011	2012	2012	2012	2013	2014	2015	2016	2017
			Actuals	Adopted	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
GFGEN101	1710CHIEF	POLICE-ADMIN-CHIEF'S OFFICE	0	0	0	0	182,968	189,531	191,097	195,164	198,336
<b>General Fund OPERATING TRANS-MISC Total</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>182,968</b>	<b>189,531</b>	<b>191,097</b>	<b>195,164</b>	<b>198,336</b>
ENCEN502	2630011	PARKS-CEMETERIES-INDIRECT	0	0	0	82,275	87,120	88,620	90,420	92,220	94,770
ENCEN503	267001	PARKS-GOLF COURSE-INDIRECT	0	0	0	0	0	25,000	26,250	27,500	27,500
IS671671	3815DEV	IT-DEVELOPMENT & SOLUTIONS	0	0	0	0	188,358	188,358	0	0	0
IS671671	3815OPER	IT-OPERATIONS-DATA CTR MGMT	0	0	0	222,880	0	0	0	0	0
PFCPC150	263007	PARKS-CEMETERIES-PERPETUAL CA	0	0	0	45,780	43,000	47,000	53,000	52,000	56,000
SR226226	45302040	ST&SAN-REFUSE-OPER-RESIDENTIAL	0	0	0	0	535,000	535,000	535,000	535,000	535,000
SRDSP261	1770DSP	DISPATCH	0	0	0	0	78,894	81,260	83,698	86,209	88,795
SRSTR202	45102	ST&SAN-ADMINISTRATION-202	0	0	0	0	1,342,779	1,337,265	1,352,188	287,800	56,100
SRTRN207	0710SUPP	INCOME TAX-SUPPLEMENTAL	0	0	0	10,163,170	6,052,707	0	0	0	0
<b>Other Funds OPERATING TRANS-MISC Total</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>10,514,105</b>	<b>8,327,858</b>	<b>2,302,503</b>	<b>2,140,556</b>	<b>1,080,729</b>	<b>858,165</b>
<b>TOTAL 9995 OPERATING TRANS-MISC</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>10,514,105</b>	<b>8,510,826</b>	<b>2,492,034</b>	<b>2,331,653</b>	<b>1,275,893</b>	<b>1,056,501</b>



CITY OF  
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**City of Grand Rapids  
Special Revenue Funds  
Base Year Reconciliation to CAFR  
Fiscal Year 2011**

	<b>SPECIAL REVENUE FUNDS</b>							
	MI Justice Training SR216	Refuse Collection SR226	Vehicle Storage SR235	Property Management SR246248	Receivership SR246245	Building Inspections SR249	DNR Properties SR253	Sidewalk Repair SR256
<b>Fund Balance/Retained Earnings (from CAFR - 6/30/2011)</b>	177,395	770,572	235,215	1,265,147	114,805	1,936,920	94,994	366,872
<b>Less: Nonspendable fund balance/retained earnings</b>								
Inventory Balances								
Deferred Expenses								
Compensated Absences		(332,068)	(14,904)	(11,402)		(167,710)		(29,720)
Claims Payable								
Long-term Advance								
Invested in Capital Assets Net of Related Debt								
IBNP (Incurred but not paid) for Active/over 65/Fire								
Nonexpendable Trust Principal - Library								
<b>Less: Restricted fund balance/retained earnings</b>								
Debt service reserve funds								
Investment in joint venture								
MMR Retention Fund								
Firefighter Retiree Health								
Perpetual Care								
<b>Less: Committed fund balance/retained earnings</b>								
Uncompleted capital projects								
Reserve for Claims - WC/Gen Liab/Water/Sewer								
<b>Less: Assigned fund balance/retained earnings</b>								
<b>Unassigned fund balance</b>	<b>\$ 177,395</b>	<b>\$ 438,504</b>	<b>\$ 220,311</b>	<b>\$ 1,253,745</b>	<b>\$ 114,805</b>	<b>\$ 1,769,210</b>	<b>\$ 94,994</b>	<b>\$ 337,152</b>

**City of Grand Rapids  
Special Revenue Funds  
Base Year Reconciliation to CAFR  
Fiscal Year 2011**

**SPECIAL REVENUE FUNDS**

	Drug Law Enforcement	Downtown Improvement District	Community Dispatch	Public Library	Parks & Recreation	After School Programs	Major Streets	Local Streets
	SR265265	SRDID	SRDSP261	SRLIB	SRPRK208	SRPRK211	SRSTR202	SRSTR203
<b>Fund Balance/Retained Earnings (from CAFR - 6/30/2011)</b>	\$ 1,051,635	\$ 366,183	\$ (298,601)	\$ 5,177,248	\$ 477,693	\$ 178,843	\$ 6,529,803	\$ 2,815,514
<b>Less: Nonspendable fund balance/retained earnings</b>								
Inventory Balances							(1,411,109)	
Deferred Expenses								
Compensated Absences			(273,056)	(430,292)	(124,639)	(49,300)	(328,938)	(105,056)
Claims Payable								
Long-term Advance								
Invested in Capital Assets Net of Related Debt								
IBNP (Incurred but not paid) for Active/over 65/Fire								
Nonexpendable Trust Principal - Library				(14,270)				
<b>Less: Restricted fund balance/retained earnings</b>								
Debt service reserve funds								
Investment in joint venture								
MMR Retention Fund								
Firefighter Retiree Health								
Perpetual Care								
<b>Less: Committed fund balance/retained earnings</b>								
Uncompleted capital projects								
Reserve for Claims - WC/Gen Liab/Water/Sewer								
<b>Less: Assigned fund balance/retained earnings</b>								
<b>Unassigned fund balance</b>	<b>\$ 1,051,635</b>	<b>\$ 366,183</b>	<b>\$ (571,657)</b>	<b>\$ 4,732,686</b>	<b>\$ 353,054</b>	<b>\$ 129,543</b>	<b>\$ 4,789,756</b>	<b>\$ 2,710,458</b>

**City of Grand Rapids  
Special Revenue Funds  
Base Year Reconciliation to CAFR  
Fiscal Year 2011**

**SPECIAL REVENUE GRANT FUNDS**

	Other Grants	Police Grants	Fire Grants	Community Development	Lead Hazard Control	Home Investment Partnership	Transformation
	SRGRT254	SRGRT255	SRGRT259	SRGRT269	SRGRT270	SRGRT278	SRTRN207
<b>Fund Balance/Retained Earnings (from CAFR - 6/30/2011)</b>	\$ 43,002	\$ (305,062)	\$ 44,500	\$ 514,270	\$ 70,029	\$ 115,895	\$ 7,319,161
<b>Less: Nonspendable fund balance/retained earnings</b>							
Inventory Balances							
Deferred Expenses							
Compensated Absences	(31,993)			(95,057)	(38,168)	(5,042)	
Claims Payable							
Long-term Advance							
Invested in Capital Assets Net of Related Debt							
IBNP (Incurred but not paid) for Active/over 65/Fire							
Nonexpendable Trust Principal - Library							
<b>Less: Restricted fund balance/retained earnings</b>							
Debt service reserve funds							
Investment in joint venture							
MMR Retention Fund							
Firefighter Retiree Health							
Perpetual Care							
<b>Less: Committed fund balance/retained earnings</b>							
Uncompleted capital projects							
Reserve for Claims - WC/Gen Liab/Water/Sewer							
<b>Less: Assigned fund balance/retained earnings</b>							
<b>Unassigned fund balance</b>	<b>\$ 11,009</b>	<b>\$ (305,062)</b>	<b>\$ 44,500</b>	<b>\$ 419,213</b>	<b>\$ 31,861</b>	<b>\$ 110,853</b>	<b>\$ 7,319,161</b>

**City of Grand Rapids  
AFTER SCHOOL PROGRAMS (SRPRK211)  
STATEMENT OF OPERATIONS**

Organizations	2011 Actuals	2012 Adopted	2012 Amended	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>REVENUE</b>									
<b><u>AFTER SCHOOL PROGRAMS (SRPRK211)</u></b>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	3,333	0	0	0	0	0	0	0	0
600 Charges For Services	1,874,878	1,844,842	1,844,842	892,983	404,693	404,193	404,193	404,193	404,193
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	0	0	0	500	500	0	0	0	0
671 Other Revenue	2,628	0	0	0	0	0	0	0	0
695 Other Financing Sources *	185,191	258,397	291,279	176,986	242,367	84,382	84,608	84,939	85,247
<b>AFTER SCHOOL PROGRAMS Total Revenue</b>	<b>2,066,030</b>	<b>2,103,239</b>	<b>2,136,121</b>	<b>1,070,469</b>	<b>647,560</b>	<b>488,575</b>	<b>488,801</b>	<b>489,132</b>	<b>489,440</b>
<b>EXPENDITURES</b>									
<b><u>AFTER SCHOOL PROGRAMS (SRPRK211)</u></b>									
701 Personal Services	1,555,381	1,489,573	1,508,780	768,210	227,115	205,287	207,057	207,616	208,281
726 Supplies	345,085	226,446	240,121	82,606	71,116	74,045	71,375	68,739	66,209
800 Other Services And Charges	193,589	296,748	296,748	128,854	154,549	152,068	155,474	158,869	162,181
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	84,585	84,585	84,585	218,100	84,382	84,608	84,939	85,247
<b>AFTER SCHOOL PROGRAMS Total Expenditures</b>	<b>2,094,055</b>	<b>2,097,352</b>	<b>2,130,234</b>	<b>1,064,255</b>	<b>670,880</b>	<b>515,782</b>	<b>518,514</b>	<b>520,163</b>	<b>521,918</b>
<b>AFTER SCHOOL PROGRAMS NET INCOME (LOSS)</b>	<b>(28,025)</b>	<b>5,887</b>	<b>5,887</b>	<b>6,214</b>	<b>(23,320)</b>	<b>(27,207)</b>	<b>(29,713)</b>	<b>(31,031)</b>	<b>(32,478)</b>
<b>Beginning Fund Balance</b>	<b>157,568</b>	<b>129,543</b>	<b>129,543</b>	<b>129,543</b>	<b>135,757</b>	<b>112,437</b>	<b>85,230</b>	<b>55,517</b>	<b>24,486</b>
<b>Ending Fund Balance</b>	<b>129,543</b>	<b>135,430</b>	<b>135,430</b>	<b>135,757</b>	<b>112,437</b>	<b>85,230</b>	<b>55,517</b>	<b>24,486</b>	<b>(7,992)</b>
Assigned to Operations - 5% or less of Total Spending	104,703	104,868	106,512	53,213	33,544	25,789	25,926	26,008	26,096
Unassigned Fund Balance	24,840	30,562	28,918	82,544	78,893	59,441	29,591	(1,522)	(34,088)
<b>Total</b>	<b>129,543</b>	<b>135,430</b>	<b>135,430</b>	<b>135,757</b>	<b>112,437</b>	<b>85,230</b>	<b>55,517</b>	<b>24,486</b>	<b>(7,992)</b>
Unassigned FB as a % of Total Expenditures	1.2%	1.5%	1.4%	7.8%	11.8%	11.5%	5.7%	-0.3%	-6.5%
* Transfers IN:									
GOF Subsidy for Wading Pools Programming	-	65,512	65,512	22,339	24,267	-	-	-	-
GOF Subsidy for Paul I Phillips	185,191	192,885	192,885	-	-	-	-	-	-
GOF Subsidy for A-87	-	-	-	84,585	218,100	84,382	84,608	84,939	85,247
Support from OCC	-	-	32,882	70,062	-	-	-	-	-
<b>Total</b>	<b>185,191</b>	<b>258,397</b>	<b>291,279</b>	<b>176,986</b>	<b>242,367</b>	<b>84,382</b>	<b>84,608</b>	<b>84,939</b>	<b>85,247</b>



**City of Grand Rapids**  
**BUILDING INSPECTIONS (SR249249)**  
**STATEMENT OF OPERATIONS**

Organizations	2011 Actuals	2012 Adopted	2012 Amended	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>REVENUE</b>									
<b><i>BUILDING INSPECTIONS (SR249249)</i></b>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	1,745,245	2,168,348	2,168,348	1,912,362	2,261,369	2,333,991	2,494,028	2,566,397	2,648,169
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	107,469	134,921	134,921	64,652	92,739	95,506	98,356	101,292	104,316
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	27,199	13,000	13,000	10,500	11,000	12,000	12,500	13,000	13,500
671 Other Revenue	189	0	0	0	0	0	0	0	0
695 Other Financing Sources	323,527	283,465	283,465	283,465	251,290	263,178	74,265	68,767	70,831
<b><i>BUILDING INSPECTIONS Total Revenue</i></b>	<b>2,203,629</b>	<b>2,599,734</b>	<b>2,599,734</b>	<b>2,270,979</b>	<b>2,616,398</b>	<b>2,704,675</b>	<b>2,679,149</b>	<b>2,749,456</b>	<b>2,836,816</b>
<b>EXPENDITURES</b>									
<b><i>BUILDING INSPECTIONS (SR249249)</i></b>									
701 Personal Services	2,031,147	2,037,869	2,037,869	2,006,889	2,023,259	2,081,852	2,123,855	2,136,745	2,151,332
726 Supplies	17,415	32,500	32,500	23,000	23,000	23,000	23,000	23,000	23,000
800 Other Services And Charges	842,797	528,649	588,649	598,211	616,077	617,612	557,327	580,817	585,072
970 Capital Outlay	48,466	12,000	12,000	12,000	17,152	12,152	3,000	3,000	3,000
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	128,583	196,029	196,029	196,029	217,371	223,892	230,609	237,527	244,653
<b><i>BUILDING INSPECTIONS Total Expenditures</i></b>	<b>3,068,408</b>	<b>2,807,047</b>	<b>2,867,047</b>	<b>2,836,129</b>	<b>2,896,859</b>	<b>2,958,508</b>	<b>2,937,791</b>	<b>2,981,089</b>	<b>3,007,057</b>
<b><i>BUILDING INSPECTIONS NET INCOME (LOSS)</i></b>	<b>(864,779)</b>	<b>(207,313)</b>	<b>(267,313)</b>	<b>(565,150)</b>	<b>(280,461)</b>	<b>(253,833)</b>	<b>(258,642)</b>	<b>(231,633)</b>	<b>(170,241)</b>
<b><i>Beginning Fund Balance</i></b>	<b>2,633,989</b>	<b>1,769,210</b>	<b>1,769,210</b>	<b>1,769,210</b>	<b>1,204,060</b>	<b>923,599</b>	<b>669,766</b>	<b>411,124</b>	<b>179,491</b>
<b><i>Ending Fund Balance</i></b>	<b>1,769,210</b>	<b>1,561,897</b>	<b>1,501,897</b>	<b>1,204,060</b>	<b>923,599</b>	<b>669,766</b>	<b>411,124</b>	<b>179,491</b>	<b>9,250</b>
Assigned to Operations - 15% or less of Total Spending	460,261	421,057	430,057	425,419	434,529	443,776	440,669	447,163	451,059
Unassigned Fund Balance	1,308,949	1,140,840	1,071,840	778,641	489,070	225,990	(29,545)	(267,672)	(441,809)
<b>Total</b>	<b>1,769,210</b>	<b>1,561,897</b>	<b>1,501,897</b>	<b>1,204,060</b>	<b>923,599</b>	<b>669,766</b>	<b>411,124</b>	<b>179,491</b>	<b>9,250</b>
Unassigned FB as a % of Total Expenditures	42.7%	40.6%	37.4%	27.5%	16.9%	7.6%	-1.0%	-9.0%	-14.7%

**City of Grand Rapids**  
**COMMUNITY DISPATCH (SRDSP261)**  
**STATEMENT OF OPERATIONS**

Organizations	2011 Actuals	2012 Adopted	2012 Amended	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>REVENUE</b>									
<b><u>COMMUNITY DISPATCH (SRDSP261)</u></b>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues-Other	53,875	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues-Kent County	142,292	0	240,041	240,041	1,645,822	1,645,822	1,645,822	1,645,822	1,645,822
501 Intergovernmental Revenues-City of Wyoming	0	0	118,426	118,426	1,063,458	1,055,346	1,059,143	1,080,960	1,101,378
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	398	0	0	0	0	0	0	0	0
671 Other Revenue (Includes Kent Cty & Wyoming)	2,182,349	2,616,254	2,616,254	2,616,254	0	0	0	0	0
695 Other Financing Sources-City of Grand Rapids	3,331,192	3,949,912	4,376,222	4,376,222	3,828,253	3,799,051	3,812,719	3,891,255	3,964,760
<b>COMMUNITY DISPATCH Total Revenue</b>	<b>5,710,107</b>	<b>6,566,166</b>	<b>7,350,943</b>	<b>7,350,943</b>	<b>6,537,533</b>	<b>6,500,219</b>	<b>6,517,684</b>	<b>6,618,037</b>	<b>6,711,960</b>
<b>EXPENDITURES</b>									
<b><u>COMMUNITY DISPATCH (SRDSP261)</u></b>									
701 Personal Services	4,877,506	5,675,920	5,889,040	5,868,685	5,811,682	5,745,947	5,741,503	5,818,697	5,887,236
726 Supplies	13,267	21,500	21,500	17,500	21,500	22,145	22,809	23,494	24,198
800 Other Services And Charges	951,318	436,127	436,127	459,804	427,331	448,567	463,075	478,611	495,043
970 Capital Outlay	4,627	13,700	13,700	13,462	22,700	23,111	23,535	23,970	25,520
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	161,990	174,750	174,750	174,750	0	0	0	0	0
999 Transfers Out (A-87 Cost Allocation)	0	0	0	0	125,426	129,189	133,064	137,056	141,168
999 Transfers Out (Capital Projects)	0	0	0	0	50,000	50,000	50,000	50,000	50,000
999 Transfers Out (Misc. - Admin Chrg from Police)	0	0	0	0	78,894	81,260	83,698	86,209	88,795
<b>COMMUNITY DISPATCH Total Expenditures</b>	<b>6,008,707</b>	<b>6,321,997</b>	<b>6,535,117</b>	<b>6,534,201</b>	<b>6,537,533</b>	<b>6,500,219</b>	<b>6,517,684</b>	<b>6,618,037</b>	<b>6,711,960</b>
<b>COMMUNITY DISPATCH NET INCOME (LOSS)</b>	<b>(298,601)</b>	<b>244,169</b>	<b>815,826</b>	<b>816,742</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>0</b>	<b>0</b>
<b>Beginning Fund Balance</b>	<b>(273,056)</b>	<b>(571,657)</b>	<b>(571,657)</b>	<b>(571,657)</b>	<b>245,085</b>	<b>245,085</b>	<b>245,086</b>	<b>245,085</b>	<b>245,085</b>
<b>Ending Fund Balance</b>	<b>(571,657)</b>	<b>(327,488)</b>	<b>244,169</b>	<b>245,085</b>	<b>245,085</b>	<b>245,086</b>	<b>245,085</b>	<b>245,085</b>	<b>245,086</b>
Assigned to Operations - 15% or less of Total Spending	901,306	948,300	980,268	980,130	980,630	975,033	977,653	992,706	1,006,794
Unassigned Fund Balance	(1,472,963)	(1,275,788)	(736,098)	(735,045)	(1,225,715)	(729,947)	(732,568)	(747,620)	(761,708)
<b>Total</b>	<b>(571,657)</b>	<b>(327,488)</b>	<b>244,169</b>	<b>245,085</b>	<b>(245,085)</b>	<b>245,086</b>	<b>245,085</b>	<b>245,085</b>	<b>245,086</b>
Unassigned FB as a % of Total Expenditures	-24.51%	-20.18%	-11.26%	-11.25%	-18.75%	-11.23%	-11.24%	-11.30%	-11.35%

City of Grand Rapids  
**61ST DISTRICT COURT (CUDIS740)**  
**STATEMENT OF OPERATIONS**

Organizations	2011	2012	2012	2012	2013	2014	2015	2016	2017
	Actuals	Adopted	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
<b>REVENUE</b>									
<b><u>61ST DISTRICT COURT (CUDIS740)</u></b>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	274,794	274,344	274,344	274,344	274,344	274,344	274,344	274,344	274,344
600 Charges For Services	2,421,734	2,582,000	2,582,000	2,587,000	2,537,000	2,662,000	2,662,000	2,662,000	2,662,000
655 Fines And Forfeitures	4,791,438	4,600,000	4,600,000	4,600,000	4,725,000	4,725,000	4,725,000	4,725,000	4,725,000
664 Interest And Rents	0	0	0	0	0	0	0	0	0
671 Other Revenue	27,724	0	0	0	0	0	0	0	0
695 Other Financing Sources	5,015,556	5,600,607	5,600,607	5,600,607	4,830,531	5,455,992	5,671,450	5,783,783	5,907,317
<b>61ST DISTRICT COURT Total Revenue</b>	<b>12,531,246</b>	<b>13,056,951</b>	<b>13,056,951</b>	<b>13,061,951</b>	<b>12,366,875</b>	<b>13,117,336</b>	<b>13,332,794</b>	<b>13,445,127</b>	<b>13,568,661</b>
<b>EXPENDITURES</b>									
<b><u>61ST DISTRICT COURT (CUDIS740)</u></b>									
701 Personal Services	6,173,635	6,422,652	6,422,652	7,005,789	6,495,087	6,651,227	6,834,696	6,922,745	7,010,066
726 Supplies	138,880	167,000	167,000	160,000	154,000	154,000	159,000	159,000	164,000
800 Other Services And Charges	5,826,181	6,160,583	6,160,583	6,030,473	6,034,023	6,131,295	6,155,878	6,174,786	6,198,176
970 Capital Outlay	22,175	35,000	35,000	31,000	30,000	33,000	33,000	33,000	33,000
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	(139,493)	(139,493)	0	(130,397)	(133,009)	(137,960)	(139,061)	(140,188)
999 Transfers Out	236,977	290,033	290,033	290,033	267,559	275,586	283,853	292,369	301,140
<b>61ST DISTRICT COURT Total Expenditures</b>	<b>12,397,849</b>	<b>12,935,775</b>	<b>12,935,775</b>	<b>13,517,295</b>	<b>12,850,272</b>	<b>13,112,099</b>	<b>13,328,467</b>	<b>13,442,839</b>	<b>13,566,194</b>
<b>61ST DISTRICT COURT NET INCOME (LOSS)</b>	<b>133,397</b>	<b>121,176</b>	<b>121,176</b>	<b>(455,344)</b>	<b>(483,397)</b>	<b>5,237</b>	<b>4,327</b>	<b>2,288</b>	<b>2,467</b>
<b>Beginning Fund Balance</b>	<b>1,062,349</b>	<b>1,195,746</b>	<b>1,195,746</b>	<b>1,195,746</b>	<b>740,402</b>	<b>257,005</b>	<b>262,242</b>	<b>266,569</b>	<b>268,857</b>
<b>Ending Fund Balance</b>	<b>1,195,746</b>	<b>1,316,922</b>	<b>1,316,922</b>	<b>740,402</b>	<b>257,005</b>	<b>262,242</b>	<b>266,569</b>	<b>268,857</b>	<b>271,324</b>
Assigned to Operations - 5% of Total Spending	59,787	65,846	65,846	37,020	12,850	13,112	13,328	13,443	13,566
Unassigned Fund Balance	1,135,959	1,251,076	1,251,076	703,382	244,155	249,130	253,241	255,414	257,758
<b>Total</b>	<b>1,195,746</b>	<b>1,316,922</b>	<b>1,316,922</b>	<b>740,402</b>	<b>257,005</b>	<b>262,242</b>	<b>266,569</b>	<b>268,857</b>	<b>271,324</b>
Unassigned FB as a % of Total Expenditures	0.09	0.10	0.10	0.05	0.02	0.02	0.02	0.02	0.02
Transfers IN:									
General Fund Subsidy	3,567,840	4,150,000	4,150,000	4,150,000	3,375,728	4,001,255	4,216,032	4,325,835	4,447,720
From Capital Reserve for Debt Service	1,447,716	1,450,607	1,450,607	1,450,607	1,454,803	1,454,737	1,455,418	1,457,948	1,459,597
	<b>5,015,556</b>	<b>5,600,607</b>	<b>5,600,607</b>	<b>5,600,607</b>	<b>4,830,531</b>	<b>5,455,992</b>	<b>5,671,450</b>	<b>5,783,783</b>	<b>5,907,317</b>

**City of Grand Rapids  
DNR PROPERTIES (SR253253)  
STATEMENT OF OPERATIONS**

Organizations	2011 Actuals	2012 Adopted	2012 Amended	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>REVENUE</b>									
<b><i>DNR PROPERTIES (SR253253)</i></b>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	746	1,500	1,500	450	450	500	600	650	650
671 Other Revenue	7,789	150,436	150,436	79,755	14,259	0	0	0	0
695 Other Financing Sources	18,354	0	0	0	0	0	0	0	0
<b><i>DNR PROPERTIES Total Revenue</i></b>	<b>26,889</b>	<b>151,936</b>	<b>151,936</b>	<b>80,205</b>	<b>14,709</b>	<b>500</b>	<b>600</b>	<b>650</b>	<b>650</b>
<b>EXPENDITURES</b>									
<b><i>DNR PROPERTIES (SR253253)</i></b>									
701 Personal Services	824	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	40,254	40,000	40,000	40,000	36,050	30,000	30,000	30,000	30,000
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	7,239	3,102	3,102	3,102	0	0	0	0	0
<b><i>DNR PROPERTIES Total Expenditures</i></b>	<b>48,318</b>	<b>43,102</b>	<b>43,102</b>	<b>43,102</b>	<b>36,050</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>
<b><i>DNR PROPERTIES NET INCOME (LOSS)</i></b>	<b>(21,429)</b>	<b>108,834</b>	<b>108,834</b>	<b>37,103</b>	<b>(21,341)</b>	<b>(29,500)</b>	<b>(29,400)</b>	<b>(29,350)</b>	<b>(29,350)</b>
<b><i>Beginning Fund Balance</i></b>	<b>116,423</b>	<b>94,994</b>	<b>94,994</b>	<b>94,994</b>	<b>132,097</b>	<b>110,756</b>	<b>81,256</b>	<b>51,856</b>	<b>22,506</b>
<b><i>Ending Fund Balance</i></b>	<b>94,994</b>	<b>203,828</b>	<b>203,828</b>	<b>132,097</b>	<b>110,756</b>	<b>81,256</b>	<b>51,856</b>	<b>22,506</b>	<b>(6,844)</b>
Assigned to Operations - 15% of Total Spending	7,248	6,465	6,465	6,465	5,408	4,500	4,500	4,500	4,500
Unassigned Fund Balance	87,746	197,363	197,363	125,632	105,349	76,756	47,356	18,006	(11,344)
<b>Total</b>	<b>94,994</b>	<b>203,828</b>	<b>203,828</b>	<b>132,097</b>	<b>110,756</b>	<b>81,256</b>	<b>51,856</b>	<b>22,506</b>	<b>(6,844)</b>
Unassigned FB as a % of Total Expenditures	181.6%	457.9%	457.9%	291.5%	292.2%	255.9%	157.9%	60.0%	-37.8%

City of Grand Rapids  
**DRUG LAW ENFORCEMENT (SR265265)**  
**STATEMENT OF OPERATIONS**

Organizations	2011 Actuals	2012 Adopted	2012 Amended	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>REVENUE</b>									
<b><u>DRUG LAW ENFORCEMENT (SR265265)</u></b>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	44,738	20,000	20,000	28,000	20,000	20,000	20,000	20,000	20,000
600 Charges For Services	83,108	55,300	55,300	145,150	55,150	55,150	55,150	55,150	55,150
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	12,517	3,200	3,200	5,500	5,550	6,000	6,500	7,000	7,500
671 Other Revenue	300,741	335,000	335,000	216,000	260,000	260,000	260,000	260,000	260,000
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
<b>DRUG LAW ENFORCEMENT Total Revenue</b>	<b>441,104</b>	<b>413,500</b>	<b>413,500</b>	<b>394,650</b>	<b>340,700</b>	<b>341,150</b>	<b>341,650</b>	<b>342,150</b>	<b>342,650</b>
<b>EXPENDITURES</b>									
<b><u>DRUG LAW ENFORCEMENT (SR265265)</u></b>									
701 Personal Services	95,867	138,405	138,405	147,186	139,264	141,363	143,105	143,781	144,673
726 Supplies	4,790	10,000	10,000	9,000	10,000	10,000	10,000	10,000	10,000
800 Other Services And Charges	121,180	187,000	187,000	173,500	191,500	191,500	191,500	191,500	191,500
970 Capital Outlay	101,484	145,000	180,000	145,000	145,000	145,000	145,000	145,000	145,000
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
<b>DRUG LAW ENFORCEMENT Total Expenditures</b>	<b>323,321</b>	<b>480,405</b>	<b>515,405</b>	<b>474,686</b>	<b>485,764</b>	<b>487,863</b>	<b>489,605</b>	<b>490,281</b>	<b>491,173</b>
<b>DRUG LAW ENFORCEMENT NET INCOME (LOSS)</b>	<b>117,783</b>	<b>(66,905)</b>	<b>(101,905)</b>	<b>(80,036)</b>	<b>(145,064)</b>	<b>(146,713)</b>	<b>(147,955)</b>	<b>(148,131)</b>	<b>(148,523)</b>
<b>Beginning Fund Balance</b>	<b>933,852</b>	<b>1,051,635</b>	<b>1,051,635</b>	<b>1,051,635</b>	<b>971,599</b>	<b>826,535</b>	<b>679,822</b>	<b>531,868</b>	<b>383,736</b>
<b>Ending Fund Balance</b>	<b>1,051,635</b>	<b>984,730</b>	<b>949,730</b>	<b>971,599</b>	<b>826,535</b>	<b>679,822</b>	<b>531,868</b>	<b>383,736</b>	<b>235,213</b>
Assigned to Operations - 15% of Total Spending	48,498	72,061	77,311	71,203	72,865	73,179	73,441	73,542	73,676
Unassigned Fund Balance	1,003,137	912,669	872,419	900,396	753,670	606,643	458,427	310,194	161,537
<b>Total</b>	<b>1,051,635</b>	<b>984,730</b>	<b>949,730</b>	<b>971,599</b>	<b>826,535</b>	<b>679,822</b>	<b>531,868</b>	<b>383,736</b>	<b>235,213</b>
Unassigned FB as a % of Total Expenditures	310.3%	190.0%	169.3%	189.7%	155.2%	124.3%	93.6%	63.3%	32.9%

City of Grand Rapids  
**LOCAL STREETS (SRSTR203)**  
**STATEMENT OF OPERATIONS**

Organizations	2011 Actuals	2012 Adopted	2012 Amended	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>REVENUE</b>									
<b><u>LOCAL STREETS (SRSTR203)</u></b>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	2,694,480	2,789,271	2,789,271	2,928,167	2,973,261	3,019,049	3,065,542	3,112,751	3,160,687
600 Charges For Services	10,129	9,500	9,500	146,100	9,600	9,100	9,100	9,100	9,100
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	39,550	30,000	30,000	18,000	20,000	22,000	25,000	25,000	30,000
671 Other Revenue	2,625	10,000	28,500	0	0	0	0	0	0
695 Other Financing Sources	0	1,250,000	0	0	0	1,250,000	1,250,000	1,250,000	1,500,000
<b>LOCAL STREETS Total Revenue</b>	<b>2,746,784</b>	<b>4,088,771</b>	<b>2,857,271</b>	<b>3,092,267</b>	<b>3,002,861</b>	<b>4,300,149</b>	<b>4,349,642</b>	<b>4,396,851</b>	<b>4,699,787</b>
<b>EXPENDITURES</b>									
<b><u>LOCAL STREETS (SRSTR203)</u></b>									
701 Personal Services	2,155,417	1,764,097	1,764,097	2,303,370	1,764,476	1,731,482	1,778,428	1,801,731	1,825,802
726 Supplies	540,344	689,247	689,247	472,530	613,618	635,505	653,969	672,989	692,578
800 Other Services And Charges	1,308,266	1,560,256	1,578,756	1,196,688	1,727,886	1,786,043	1,858,085	1,951,532	2,007,946
970 Capital Outlay	0	44,000	44,000	10,292	28,367	45,000	45,500	46,000	46,500
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	(441,000)	(441,000)	0	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)
999 Transfers Out	127,774	129,113	129,113	129,113	134,058	138,080	142,222	146,489	150,883
<b>LOCAL STREETS Total Expenditures</b>	<b>4,131,801</b>	<b>3,745,713</b>	<b>3,764,213</b>	<b>4,111,993</b>	<b>4,018,405</b>	<b>4,086,110</b>	<b>4,228,204</b>	<b>4,368,741</b>	<b>4,473,709</b>
<b>LOCAL STREETS NET INCOME (LOSS)</b>	<b>(1,385,017)</b>	<b>343,058</b>	<b>(906,942)</b>	<b>(1,019,726)</b>	<b>(1,015,544)</b>	<b>214,039</b>	<b>121,438</b>	<b>28,110</b>	<b>226,078</b>
<b>Beginning Fund Balance</b>	<b>4,095,475</b>	<b>2,710,458</b>	<b>2,710,458</b>	<b>2,710,458</b>	<b>1,690,732</b>	<b>675,188</b>	<b>889,227</b>	<b>1,010,665</b>	<b>1,038,775</b>
<b>Ending Fund Balance</b>	<b>2,710,458</b>	<b>3,053,516</b>	<b>1,803,516</b>	<b>1,690,732</b>	<b>675,188</b>	<b>889,227</b>	<b>1,010,665</b>	<b>1,038,775</b>	<b>1,264,853</b>
Assigned to Operations - 15% or less of Total Spending	619,770	561,857	564,632	616,799	602,761	612,917	634,231	655,311	671,056
Unassigned Fund Balance	2,090,688	2,491,659	1,238,884	1,073,933	72,427	276,310	376,434	383,464	593,796
<b>Total</b>	<b>2,710,458</b>	<b>3,053,516</b>	<b>1,803,516</b>	<b>1,690,732</b>	<b>675,188</b>	<b>889,227</b>	<b>1,010,665</b>	<b>1,038,775</b>	<b>1,264,853</b>
Unassigned FB as a % of Total Expenditures	50.60%	66.52%	32.91%	26.12%	1.80%	6.76%	8.90%	8.78%	13.27%

**City of Grand Rapids  
MAJOR STREETS (SRSTR202)  
STATEMENT OF OPERATIONS**

Organizations	2011 Actuals	2012 Adopted	2012 Amended	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>REVENUE</b>									
<b><u>MAJOR STREETS (SRSTR202)</u></b>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	10,398,317	10,423,835	10,423,835	9,803,000	9,953,966	10,107,257	10,410,475	10,570,796	10,733,586
600 Charges For Services	2,128,697	1,915,000	1,915,000	1,931,400	1,830,500	1,790,500	1,805,500	1,840,500	1,860,500
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	48,400	26,000	26,000	48,000	48,000	48,000	48,000	48,000	48,000
671 Other Revenue	131,451	31,000	31,000	31,000	31,000	31,000	31,000	31,000	31,000
695 Other Financing Sources	0	25,000	25,000	0	0	0	0	0	0
<b>MAJOR STREETS Total Revenue</b>	<b>12,706,865</b>	<b>12,420,835</b>	<b>12,420,835</b>	<b>11,813,400</b>	<b>11,863,466</b>	<b>11,976,757</b>	<b>12,294,975</b>	<b>12,490,296</b>	<b>12,673,086</b>
<b>EXPENDITURES</b>									
<b><u>MAJOR STREETS (SRSTR202)</u></b>									
701 Personal Services	3,057,590	4,452,513	4,452,513	3,563,531	4,429,824	4,485,185	4,599,072	4,646,426	4,697,022
726 Supplies	1,249,310	1,489,748	1,489,748	1,394,375	1,589,958	1,309,761	1,350,739	1,377,347	1,409,602
800 Other Services And Charges	3,446,011	3,601,604	3,685,380	3,554,106	3,754,872	3,821,581	3,949,337	4,084,726	4,202,987
970 Capital Outlay	28,437	42,500	50,983	33,118	71,918	66,000	66,000	72,000	77,000
990 Debt Service	1,056,356	1,041,287	1,041,287	1,041,287	822,670	826,270	824,170	826,370	822,870
996 Appropriation Lapse	0	(1,150,000)	(1,150,000)	0	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)
999 Transfers Out	1,605,978	2,837,754	1,587,754	1,587,754	5,032,300	3,282,472	3,303,251	2,244,715	1,769,408
<b>MAJOR STREETS Total Expenditures</b>	<b>10,443,682</b>	<b>12,315,406</b>	<b>11,157,665</b>	<b>11,174,171</b>	<b>15,201,542</b>	<b>13,291,269</b>	<b>13,592,569</b>	<b>12,751,584</b>	<b>12,478,889</b>
<b>MAJOR STREETS NET INCOME (LOSS)</b>	<b>2,263,183</b>	<b>105,429</b>	<b>1,263,170</b>	<b>639,229</b>	<b>(3,338,076)</b>	<b>(1,314,512)</b>	<b>(1,297,594)</b>	<b>(261,288)</b>	<b>194,197</b>
<b>Beginning Fund Balance</b>	2,551,843	4,789,756	4,789,756	4,789,756	5,428,985	2,090,909	776,397	(521,197)	(782,485)
Current year change in inventory levels	(25,270)	0	0	0	0	0	0	0	0
<b>Ending Fund Balance</b>	<b>4,789,756</b>	<b>4,895,185</b>	<b>6,052,927</b>	<b>5,428,985</b>	<b>2,090,909</b>	<b>776,397</b>	<b>(521,197)</b>	<b>(782,485)</b>	<b>(588,288)</b>
Assigned to Operations - 15% or less of Total Spending	1,566,552	1,847,311	1,673,650	1,676,126	2,280,231	1,993,690	2,038,885	1,912,738	1,871,833
Unassigned Fund Balance	3,223,204	3,047,874	4,379,277	3,752,860	(189,322)	(1,217,293)	(2,560,082)	(2,695,222)	(2,460,121)
<b>Total</b>	<b>4,789,756</b>	<b>4,895,185</b>	<b>6,052,927</b>	<b>5,428,985</b>	<b>2,090,909</b>	<b>776,397</b>	<b>(521,197)</b>	<b>(782,485)</b>	<b>(588,288)</b>
Unassigned FB as a % of Total Expenditures	30.86%	24.75%	39.25%	33.59%	-1.25%	-9.16%	-18.83%	-21.14%	-19.71%

City of Grand Rapids  
**MICHIGAN JUSTICE TRAINING (SR216216)**  
**STATEMENT OF OPERATIONS**

Organizations	2011 Actuals	2012 Adopted	2012 Amended	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>REVENUE</b>									
<b><u>MICHIGAN JUSTICE TRAINING (SR216216)</u></b>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	61,446	68,000	68,000	58,000	58,000	50,000	50,000	50,000	50,000
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	1,338	1,000	1,000	700	800	900	1,000	1,000	1,000
671 Other Revenue	0	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
<b><i>MICHIGAN JUSTICE TRAINING Total Revenue</i></b>	<b>62,784</b>	<b>69,000</b>	<b>69,000</b>	<b>58,700</b>	<b>58,800</b>	<b>50,900</b>	<b>51,000</b>	<b>51,000</b>	<b>51,000</b>
<b>EXPENDITURES</b>									
<b><u>MICHIGAN JUSTICE TRAINING (SR216216)</u></b>									
701 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	32,322	0	36,000	0	0	0	0	0	0
800 Other Services And Charges	45,492	68,000	68,000	68,000	75,000	65,000	58,000	58,000	58,000
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
<b><i>MICHIGAN JUSTICE TRAINING Total Expenditures</i></b>	<b>77,814</b>	<b>68,000</b>	<b>104,000</b>	<b>68,000</b>	<b>75,000</b>	<b>65,000</b>	<b>58,000</b>	<b>58,000</b>	<b>58,000</b>
<b><i>MICHIGAN JUSTICE TRAINING NET INCOME (LOSS)</i></b>	<b>(15,030)</b>	<b>1,000</b>	<b>(35,000)</b>	<b>(9,300)</b>	<b>(16,200)</b>	<b>(14,100)</b>	<b>(7,000)</b>	<b>(7,000)</b>	<b>(7,000)</b>
<b><i>Beginning Fund Balance</i></b>	<b>192,425</b>	<b>177,395</b>	<b>177,395</b>	<b>177,395</b>	<b>168,095</b>	<b>151,895</b>	<b>137,795</b>	<b>130,795</b>	<b>123,795</b>
<b><i>Ending Fund Balance</i></b>	<b>177,395</b>	<b>178,395</b>	<b>142,395</b>	<b>168,095</b>	<b>151,895</b>	<b>137,795</b>	<b>130,795</b>	<b>123,795</b>	<b>116,795</b>
Assigned to Operations - 15% or less of Total Spending	11,672	10,200	15,600	10,200	11,250	9,750	8,700	8,700	8,700
Unassigned Fund Balance	165,723	168,195	126,795	157,895	140,645	128,045	122,095	115,095	108,095
<b>Total</b>	<b>177,395</b>	<b>178,395</b>	<b>142,395</b>	<b>168,095</b>	<b>151,895</b>	<b>137,795</b>	<b>130,795</b>	<b>123,795</b>	<b>116,795</b>
Unassigned FB as a % of Total Expenditures	213.0%	247.3%	121.9%	232.2%	187.5%	197.0%	210.5%	198.4%	186.4%



**City of Grand Rapids  
PARKS & RECREATION (SRPRK208)  
STATEMENT OF OPERATIONS**

Organizations	2011 Actuals	2012 Adopted	2012 Amended	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>REVENUE</b>									
<b><u>PARKS &amp; RECREATION (SRPRK208)</u></b>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	530,547	561,450	561,450	507,375	572,000	544,075	569,340	576,880	583,330
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	7,179	2,900	2,900	3,375	22,820	23,120	23,246	23,246	23,378
671 Other Revenue	366,145	189,500	189,500	273,550	52,850	20,350	20,350	20,350	20,350
695 Other Financing Sources	3,760,405	3,150,000	3,150,000	3,274,175	3,444,671	3,000,000	3,000,000	3,000,000	3,000,000
<b>PARKS &amp; RECREATION Total Revenue</b>	<b>4,664,275</b>	<b>3,903,850</b>	<b>3,903,850</b>	<b>4,058,475</b>	<b>4,092,341</b>	<b>3,587,545</b>	<b>3,612,936</b>	<b>3,620,476</b>	<b>3,627,058</b>
<b>EXPENDITURES</b>									
<b><u>PARKS &amp; RECREATION (SRPRK208)</u></b>									
701 Personal Services	2,017,484	1,886,358	1,886,358	1,850,367	1,806,318	1,830,645	1,851,236	1,858,380	1,867,334
726 Supplies	291,444	414,240	414,240	401,950	400,975	388,593	388,593	388,593	388,593
800 Other Services And Charges	1,525,004	1,471,350	1,441,350	1,625,805	1,686,024	1,721,163	1,778,130	1,836,912	1,897,386
970 Capital Outlay	50,443	117,000	117,000	116,000	117,000	116,000	119,000	119,000	124,000
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	442,409	283,180	313,180	283,180	216,251	222,739	229,421	236,303	243,392
<b>PARKS &amp; RECREATION Total Expenditures</b>	<b>4,326,784</b>	<b>4,172,128</b>	<b>4,172,128</b>	<b>4,277,302</b>	<b>4,226,568</b>	<b>4,279,140</b>	<b>4,366,380</b>	<b>4,439,188</b>	<b>4,520,705</b>
<b>PARKS &amp; RECREATION NET INCOME (LOSS)</b>	<b>337,491</b>	<b>(268,278)</b>	<b>(268,278)</b>	<b>(218,827)</b>	<b>(134,227)</b>	<b>(691,595)</b>	<b>(753,444)</b>	<b>(818,712)</b>	<b>(893,647)</b>
<b>Beginning Fund Balance</b>	<b>15,563</b>	<b>353,054</b>	<b>353,054</b>	<b>353,054</b>	<b>134,227</b>	<b>0</b>	<b>(691,595)</b>	<b>(1,445,039)</b>	<b>(2,263,751)</b>
<b>Ending Fund Balance</b>	<b>353,054</b>	<b>84,776</b>	<b>84,776</b>	<b>134,227</b>	<b>0</b>	<b>(691,595)</b>	<b>(1,445,039)</b>	<b>(2,263,751)</b>	<b>(3,157,398)</b>
Assigned to Operations - 15% or less of Total Spending	649,018	625,819	625,819	641,595	633,985	641,871	654,957	665,878	678,106
Unassigned Fund Balance	(295,964)	(541,043)	(541,043)	(507,368)	(633,985)	(1,333,466)	(2,099,996)	(2,929,629)	(3,835,504)
<b>Total</b>	<b>353,054</b>	<b>84,776</b>	<b>84,776</b>	<b>134,227</b>	<b>0</b>	<b>(691,595)</b>	<b>(1,445,039)</b>	<b>(2,263,751)</b>	<b>(3,157,398)</b>
<b>Unassigned FB as a % of Total Expenditures</b>	<b>(0.07)</b>	<b>(0.13)</b>	<b>(0.13)</b>	<b>(0.12)</b>	<b>(0.15)</b>	<b>(0.31)</b>	<b>(0.48)</b>	<b>(0.66)</b>	<b>(0.85)</b>
<b>Subsidies Needed to Cover Expenditures:</b>									
Administration Subsidy	-	-	-	294,207	318,477	325,522	331,038	333,361	335,601
O&M Subsidy	2,154,129	2,606,369	2,606,369	2,540,701	2,547,109	2,644,706	2,711,980	2,771,960	2,838,943
Recreation Programs Subsidy	25,883	272,535	272,535	184,875	201,764	236,064	234,115	232,897	231,897
Pools Subsidy	-	250,000	250,000	396,094	417,826	440,581	430,580	433,979	439,482
Wading Pool Maintenance Subsidy	-	-	-	43,173	43,722	44,722	45,730	46,715	47,724
	2,180,012	3,128,904	3,128,904	3,459,050	3,528,898	3,691,595	3,753,443	3,818,912	3,893,647
<b>AUTHORIZED GOF SUBSIDY</b>	<b>2,180,012</b>	<b>3,128,904</b>	<b>3,128,904</b>	<b>3,274,175</b>	<b>3,444,671</b>	<b>3,000,000</b>	<b>3,000,000</b>	<b>3,000,000</b>	<b>3,000,000</b>
Subsidy Shortfall/(Excess)	-	-	-	184,875	84,227	691,595	753,443	818,912	893,647

City of Grand Rapids  
**PROPERTY MANAGEMENT (SR246248)**  
**STATEMENT OF OPERATIONS**

Organizations	2011 Actuals	2012 Adopted	2012 Amended	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>REVENUE</b>									
<b><u>PROPERTY MANAGEMENT (SR246248)</u></b>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	800	0	0	200	300	300	300	300	300
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	0	150,000	150,000	20,000	100,150	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	15,710	8,500	8,500	6,000	6,200	6,400	6,600	6,800	7,000
671 Other Revenue	1,067	0	0	0	0	0	0	0	0
695 Other Financing Sources	30,098	0	0	0	0	0	0	0	0
<b>PROPERTY MANAGEMENT Total Revenue</b>	<b>47,674</b>	<b>158,500</b>	<b>158,500</b>	<b>26,200</b>	<b>106,650</b>	<b>6,700</b>	<b>6,900</b>	<b>7,100</b>	<b>7,300</b>
<b>EXPENDITURES</b>									
<b><u>PROPERTY MANAGEMENT (SR246248)</u></b>									
701 Personal Services	97,247	93,857	93,857	75,672	56,687	42,582	44,480	46,007	47,472
726 Supplies	34	0	0	0	0	0	0	0	0
800 Other Services And Charges	19,995	124,083	124,083	39,949	76,914	75,694	76,113	76,558	77,033
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	40,419	40,147	40,147	40,159	39,864	44,493	44,005	43,432	42,803
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	9,801	9,801	9,801	10,461	10,775	11,098	11,431	11,774
<b>PROPERTY MANAGEMENT Total Expenditures</b>	<b>157,695</b>	<b>267,888</b>	<b>267,888</b>	<b>165,581</b>	<b>183,926</b>	<b>173,544</b>	<b>175,696</b>	<b>177,428</b>	<b>179,082</b>
<b>PROPERTY MANAGEMENT NET INCOME (LOSS)</b>	<b>(110,020)</b>	<b>(109,388)</b>	<b>(109,388)</b>	<b>(139,381)</b>	<b>(77,276)</b>	<b>(166,844)</b>	<b>(168,796)</b>	<b>(170,328)</b>	<b>(171,782)</b>
<b>Beginning Fund Balance</b>	1,363,765	1,253,745	1,253,745	1,253,745	1,114,364	1,037,088	870,244	701,448	531,120
<b>Ending Fund Balance</b>	<b>1,253,745</b>	<b>1,144,357</b>	<b>1,144,357</b>	<b>1,114,364</b>	<b>1,037,088</b>	<b>870,244</b>	<b>701,448</b>	<b>531,120</b>	<b>359,337</b>
Assigned to Operations - 15% or less of Total Spending	23,654	40,183	40,183	24,837	27,589	26,032	26,354	26,614	26,862
Unassigned Fund Balance	1,230,091	1,104,174	1,104,174	1,089,527	1,009,499	844,212	675,093	504,506	332,475
<b>Total</b>	<b>1,253,745</b>	<b>1,144,357</b>	<b>1,144,357</b>	<b>1,114,364</b>	<b>1,037,088</b>	<b>870,244</b>	<b>701,448</b>	<b>531,120</b>	<b>359,337</b>
Unassigned FB as a % of Total Expenditures	780%	412%	412%	658%	549%	486%	384%	284%	186%

**City of Grand Rapids  
Public Library (SRLIB)  
STATEMENT OF OPERATIONS**

Organizations	2011 Actuals	2012 Adopted	2012 Amended	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>REVENUE</b>									
<b><u>Public Library (SRLIB)</u></b>									
401 Taxes	10,795,508	10,255,676	10,255,676	10,161,340	9,953,600	9,792,800	9,640,700	9,545,700	9,545,700
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	476,341	411,400	411,400	433,447	424,000	407,000	407,000	407,000	407,000
600 Charges For Services	142,919	135,000	135,000	134,000	134,000	140,000	140,000	145,000	145,000
655 Fines And Forfeitures	213,259	230,000	230,000	220,000	225,000	225,000	225,000	225,000	225,000
664 Interest And Rents	101,430	133,500	133,500	60,400	64,300	64,700	71,600	78,500	85,400
671 Other Revenue	2,683	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	0	433,000	0	0	0	0	0	0
<b>Public Library Total Revenue</b>	<b>11,732,140</b>	<b>11,165,576</b>	<b>11,598,576</b>	<b>11,009,187</b>	<b>10,800,900</b>	<b>10,629,500</b>	<b>10,484,300</b>	<b>10,401,200</b>	<b>10,408,100</b>
<b>EXPENDITURES</b>									
<b><u>Public Library (SRLIB)</u></b>									
701 Personal Services	5,958,856	6,454,798	6,557,798	6,559,000	6,209,034	6,391,918	6,508,878	6,539,397	6,574,295
726 Supplies	88,832	97,500	232,500	91,000	90,200	91,200	91,200	91,200	91,200
800 Other Services And Charges	1,915,758	1,522,729	1,522,729	1,507,200	1,502,622	1,470,455	1,491,671	1,500,519	1,511,844
970 Capital Outlay	1,359,876	1,379,458	1,657,458	1,330,000	1,324,200	1,326,000	1,326,000	1,326,000	1,326,000
990 Debt Service	300	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	2,040,682	2,107,893	2,540,893	2,108,050	2,011,322	2,076,408	2,139,418	2,203,109	2,339,236
<b>Public Library Total Expenditures</b>	<b>11,364,304</b>	<b>11,562,378</b>	<b>12,511,378</b>	<b>11,595,250</b>	<b>11,137,378</b>	<b>11,355,981</b>	<b>11,557,167</b>	<b>11,660,225</b>	<b>11,842,575</b>
<b>Public Library NET INCOME (LOSS)</b>	<b>367,836</b>	<b>(396,802)</b>	<b>(912,802)</b>	<b>(586,063)</b>	<b>(336,478)</b>	<b>(726,481)</b>	<b>(1,072,867)</b>	<b>(1,259,025)</b>	<b>(1,434,475)</b>
<b>Beginning Fund Balance</b>	<b>4,364,850</b>	<b>4,732,686</b>	<b>4,732,686</b>	<b>4,732,686</b>	<b>4,146,623</b>	<b>3,810,145</b>	<b>3,083,664</b>	<b>2,010,797</b>	<b>751,772</b>
<b>Ending Fund Balance</b>	<b>4,732,686</b>	<b>4,335,884</b>	<b>3,819,884</b>	<b>4,146,623</b>	<b>3,810,145</b>	<b>3,083,664</b>	<b>2,010,797</b>	<b>751,772</b>	<b>(682,703)</b>
Assigned to Operations - 15% or less of Total Spending	1,704,646	1,734,357	1,876,707	1,739,288	1,670,607	1,703,397	1,733,575	1,749,034	1,776,386
Unassigned Fund Balance	3,028,040	2,601,528	1,943,178	2,407,336	2,139,539	1,380,267	277,222	(997,262)	(2,459,090)
<b>Total</b>	<b>4,732,686</b>	<b>4,335,884</b>	<b>3,819,884</b>	<b>4,146,623</b>	<b>3,810,145</b>	<b>3,083,664</b>	<b>2,010,797</b>	<b>751,772</b>	<b>(682,703)</b>
Unassigned FB as a % of Total Expenditures	26.6%	22.5%	15.5%	20.8%	19.2%	12.2%	2.4%	-8.6%	-20.8%

**City of Grand Rapids  
RECEIVERSHIP (SR246245)  
STATEMENT OF OPERATIONS**

Organizations	2011 Actuals	2012 Adopted	2012 Amended	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>REVENUE</b>									
<b><u>RECEIVERSHIP (SR246245)</u></b>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	1,820	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	647	0	0	0	0	0	0	0	0
671 Other Revenue	48,880	40,000	40,000	30,000	30,000	30,000	30,000	30,000	30,000
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
<b>RECEIVERSHIP Total Revenue</b>	<b>51,348</b>	<b>40,000</b>	<b>40,000</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>
<b>EXPENDITURES</b>									
<b><u>RECEIVERSHIP (SR246245)</u></b>									
701 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	8,145	40,000	40,000	30,000	30,000	30,000	30,000	30,000	30,000
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
<b>RECEIVERSHIP Total Expenditures</b>	<b>8,145</b>	<b>40,000</b>	<b>40,000</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>
<b>RECEIVERSHIP NET INCOME (LOSS)</b>	<b>43,202</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Beginning Fund Balance</b>	<b>71,603</b>	<b>114,805</b>	<b>114,805</b>	<b>114,805</b>	<b>114,805</b>	<b>114,805</b>	<b>114,805</b>	<b>114,805</b>	<b>114,805</b>
<b>Ending Fund Balance</b>	<b>114,805</b>	<b>114,805</b>	<b>114,805</b>	<b>114,805</b>	<b>114,805</b>	<b>114,805</b>	<b>114,805</b>	<b>114,805</b>	<b>114,805</b>
Assigned to Operations - 15% or less of Total Spending	1,222	6,000	6,000	4,500	4,500	4,500	4,500	4,500	4,500
Unassigned Fund Balance	113,583	108,805	108,805	110,305	110,305	110,305	110,305	110,305	110,305
<b>Total</b>	<b>114,805</b>	<b>114,805</b>	<b>114,805</b>	<b>114,805</b>	<b>114,805</b>	<b>114,805</b>	<b>114,805</b>	<b>114,805</b>	<b>114,805</b>
Unassigned FB as a % of Total Expenditures	1394%	272%	272%	368%	368%	368%	368%	368%	368%

**City of Grand Rapids**  
**REFUSE COLLECTION (SR226226)**  
**STATEMENT OF OPERATIONS**

Organizations	2011 Actuals	2012 Adopted	2012 Amended	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>REVENUE</b>									
<b><u>REFUSE COLLECTION (SR226226)</u></b>									
401 Taxes	7,574,592	7,379,814	7,379,814	7,408,700	6,461,500	6,302,500	5,821,500	5,764,500	5,764,500
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	4,863,961	5,331,352	5,331,352	5,290,201	7,157,793	7,157,793	7,157,793	7,157,793	7,157,793
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	67,703	55,000	55,000	35,000	37,000	40,000	41,000	42,000	43,000
671 Other Revenue	350	0	0	0	0	0	0	0	0
695 Other Financing Sources	1,592,500	0	2,400,000	2,400,000	0	0	0	0	0
<b>REFUSE COLLECTION Total Revenue</b>	<b>14,099,106</b>	<b>12,766,166</b>	<b>15,166,166</b>	<b>15,133,901</b>	<b>13,656,293</b>	<b>13,500,293</b>	<b>13,020,293</b>	<b>12,964,293</b>	<b>12,965,293</b>
<b>EXPENDITURES</b>									
<b><u>REFUSE COLLECTION (SR226226)</u></b>									
701 Personal Services	4,407,956	4,337,047	4,263,511	4,850,613	4,064,958	4,063,283	4,171,880	4,221,114	4,266,366
726 Supplies	443,913	375,400	375,400	362,981	127,517	110,900	112,350	113,850	115,300
800 Other Services And Charges	9,409,585	7,803,427	10,276,963	9,444,635	7,420,525	7,602,759	7,824,930	8,054,469	8,291,100
970 Capital Outlay	1,994	179,000	181,953	0	125,000	120,000	200,000	200,000	200,000
990 Debt Service	1,608,652	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	(404,000)	(404,000)	0	0	0	0	0	0
999 Transfers Out	263,789	310,478	310,478	310,478	764,475	771,359	778,450	785,754	793,276
<b>REFUSE COLLECTION Total Expenditures</b>	<b>16,135,889</b>	<b>12,601,352</b>	<b>15,004,305</b>	<b>14,968,707</b>	<b>12,502,475</b>	<b>12,668,301</b>	<b>13,087,610</b>	<b>13,375,187</b>	<b>13,666,042</b>
<b>REFUSE COLLECTION NET INCOME (LOSS)</b>	<b>(2,036,783)</b>	<b>164,814</b>	<b>161,861</b>	<b>165,194</b>	<b>1,153,818</b>	<b>831,992</b>	<b>(67,317)</b>	<b>(410,894)</b>	<b>(700,749)</b>
<b>Beginning Fund Balance</b>	<b>2,475,287</b>	<b>438,504</b>	<b>438,504</b>	<b>438,504</b>	<b>603,698</b>	<b>1,757,516</b>	<b>2,589,508</b>	<b>2,522,191</b>	<b>2,111,297</b>
<b>Ending Fund Balance</b>	<b>438,504</b>	<b>603,318</b>	<b>600,365</b>	<b>603,698</b>	<b>1,757,516</b>	<b>2,589,508</b>	<b>2,522,191</b>	<b>2,111,297</b>	<b>1,410,548</b>
Assigned to Operations - 15% or less of Total Spending	2,420,383	1,890,203	2,250,646	2,245,306	1,875,371	1,900,245	1,963,142	2,006,278	2,049,906
Unassigned Fund Balance	(1,981,879)	(1,286,885)	(1,650,281)	(1,641,608)	(117,855)	689,263	559,050	105,019	(639,358)
<b>Total</b>	<b>438,504</b>	<b>603,318</b>	<b>600,365</b>	<b>603,698</b>	<b>1,757,516</b>	<b>2,589,508</b>	<b>2,522,191</b>	<b>2,111,297</b>	<b>1,410,548</b>
Unassigned FB as a % of Total Expenditures	-12.28%	-10.21%	-11.00%	-10.97%	-0.94%	5.44%	4.27%	0.79%	-4.68%
Millage Rate (maximum permitted 3.0 mills)	1.8	1.8	1.8	1.8	1.6	1.6	1.5	1.5	1.5

**City of Grand Rapids**  
**SIDEWALK REPAIR (SR256256)**  
**STATEMENT OF OPERATIONS**

Organizations	2011 Actuals	2012 Adopted	2012 Amended	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>REVENUE</b>									
<b><u>SIDEWALK REPAIR (SR256256)</u></b>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	355,725	490,475	490,475	468,680	457,500	472,400	487,300	499,220	499,220
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	408,627	830,300	830,300	650,300	825,300	825,300	825,300	825,300	825,300
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	6,543	2,300	2,300	2,000	2,150	2,200	2,300	2,350	2,400
671 Other Revenue	12,399	9,000	9,000	4,900	9,000	9,000	9,000	9,000	9,000
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
<b><i>SIDEWALK REPAIR Total Revenue</i></b>	<b>783,295</b>	<b>1,332,075</b>	<b>1,332,075</b>	<b>1,125,880</b>	<b>1,293,950</b>	<b>1,308,900</b>	<b>1,323,900</b>	<b>1,335,870</b>	<b>1,335,920</b>
<b>EXPENDITURES</b>									
<b><u>SIDEWALK REPAIR (SR256256)</u></b>									
701 Personal Services	414,690	335,910	335,910	326,331	289,426	296,766	302,903	305,001	307,189
726 Supplies	3,756	7,200	7,200	7,100	7,200	7,300	7,400	7,500	7,600
800 Other Services And Charges	505,303	898,367	898,367	746,060	924,629	930,032	933,769	938,012	941,393
970 Capital Outlay	6,265	5,700	5,700	4,000	4,000	4,000	4,000	4,000	4,000
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	57,227	48,001	48,001	48,001	43,871	45,187	46,543	47,939	49,377
<b><i>SIDEWALK REPAIR Total Expenditures</i></b>	<b>987,240</b>	<b>1,295,178</b>	<b>1,295,178</b>	<b>1,131,492</b>	<b>1,269,126</b>	<b>1,283,285</b>	<b>1,294,615</b>	<b>1,302,452</b>	<b>1,309,559</b>
<b><i>SIDEWALK REPAIR NET INCOME (LOSS)</i></b>	<b>(203,945)</b>	<b>36,897</b>	<b>36,897</b>	<b>(5,612)</b>	<b>24,824</b>	<b>25,615</b>	<b>29,285</b>	<b>33,418</b>	<b>26,361</b>
<b><i>Beginning Fund Balance</i></b>	<b>541,097</b>	<b>337,152</b>	<b>337,152</b>	<b>337,152</b>	<b>331,540</b>	<b>356,364</b>	<b>381,978</b>	<b>411,263</b>	<b>444,682</b>
<b><i>Ending Fund Balance</i></b>	<b>337,152</b>	<b>374,049</b>	<b>374,049</b>	<b>331,540</b>	<b>356,364</b>	<b>381,978</b>	<b>411,263</b>	<b>444,682</b>	<b>471,042</b>
Assigned to Operations - 15% of Total Spending	148,086	194,277	194,277	169,724	190,369	192,493	194,192	195,368	196,434
Unassigned Fund Balance	189,066	179,772	179,772	161,816	165,995	189,485	217,071	249,314	274,608
<b>Total</b>	<b>337,152</b>	<b>374,049</b>	<b>374,049</b>	<b>331,540</b>	<b>356,364</b>	<b>381,978</b>	<b>411,263</b>	<b>444,682</b>	<b>471,042</b>
Unassigned FB as a % of Total Expenditures	19.2%	13.9%	13.9%	14.3%	13.1%	14.8%	16.8%	19.1%	21.0%

**CITY OF GRAND RAPIDS, MICHIGAN  
TRANSFORMATION FUND  
STATEMENT OF OPERATIONS**

Budget 2013, Version 1

Organizations	FY2011		FY2012		2013	2014	2015	2016	2017
	Amended Budget	Actual	Amended Budget	Projected	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
<b>REVENUE</b>									
<b><u>SUPPLEMENTAL INCOME TAX (SRTRN207)</u></b>									
	Income Tax Growth Rate:	5.0%	4.0%	4.0%	3.0%	3.0%	3.0%	-100%	-100%
Taxes-Temporary Five Year Income Tax	\$ 8,505,998	\$ 8,517,255	\$ 8,846,238	\$ 8,846,238	\$ 9,111,625	\$ 9,384,974	\$ 9,666,523	\$ -	\$ -
Intergovernmental Revenues (EVIP)	-	-	4,570,056	4,570,056	4,661,457	-	-	-	-
Interest And Rents	-	-	-	48,000	64,000	75,000	50,000	50,000	30,000
Loan Repayment from Refuse Fund	-	-	-	-	535,000	535,000	535,000	535,000	535,000
<b>SUPPLEMENTAL INCOME TAX Total Revenue</b>	<b>8,505,998</b>	<b>8,517,255</b>	<b>13,416,294</b>	<b>13,464,294</b>	<b>14,372,082</b>	<b>9,994,974</b>	<b>10,251,523</b>	<b>585,000</b>	<b>565,000</b>
<b>EXPENDITURES</b>									
<b><u>SUPPLEMENTAL INCOME TAX (SRTRN207)</u></b>									
Transfers Out									
Support for 10 Police Officers	1,005,160	1,005,160	1,005,160	1,023,976	1,043,404	1,064,043	1,066,319	-	-
Support for Squad of 15 Firefighters	192,934	192,934	198,339	202,102	180,233	1,538,202	1,626,519	-	-
Support for 17 Firefighters after SAFER One	-	-	-	-	1,589,659	1,715,786	435,502	-	-
Business Planning for Cemetery	-	-	20,000	20,000	-	-	-	-	-
Business Planning for Golf Course	-	-	20,000	20,000	-	-	-	-	-
Fire Dept. - Quick Response Vehicles	-	-	931,781	872,900	-	-	-	-	-
Grant Match for Joint Police Fire Study	-	-	69,000	69,000	-	-	-	-	-
Consultant for Fee Study	-	-	50,000	50,000	-	-	-	-	-
Loan to Refuse Fund	-	-	2,400,000	2,400,000	-	-	-	-	-
3-1-1 System	-	-	225,640	225,640	-	-	-	-	-
Transfers to General Operating Fund	-	-	7,679,552	7,679,552	6,052,707	-	-	-	-
<b>SUPPLEMENTAL INCOME TAX Total Requested Expenditures</b>	<b>1,198,094</b>	<b>1,198,094</b>	<b>12,599,472</b>	<b>12,563,170</b>	<b>8,866,003</b>	<b>4,318,031</b>	<b>3,128,340</b>	<b>-</b>	<b>-</b>
<b>SUPPLEMENTAL INCOME TAX NET INCOME (LOSS)</b>	<b>7,307,904</b>	<b>7,319,161</b>	<b>816,822</b>	<b>901,124</b>	<b>5,506,079</b>	<b>5,676,943</b>	<b>7,123,183</b>	<b>585,000</b>	<b>565,000</b>
<b>Fund Balance - Beginning of Year</b>	<b>-</b>	<b>-</b>	<b>7,319,161</b>	<b>7,319,161</b>	<b>8,220,285</b>	<b>13,726,364</b>	<b>19,403,307</b>	<b>26,526,490</b>	<b>27,111,490</b>
<b>Fund Balance - End of Year</b>	<b>7,307,904</b>	<b>7,319,161</b>	<b>8,135,983</b>	<b>8,220,285</b>	<b>13,726,364</b>	<b>19,403,307</b>	<b>26,526,490</b>	<b>27,111,490</b>	<b>27,676,490</b>
Assigned Reserves to Maintain Firefighters after SAFER Grant & After Income Tax	1,254,066	1,254,066	2,502,727	2,498,964	2,151,288	435,502	-	-	-
Unassigned Fund Balance	6,065,095	6,065,095	5,633,256	5,721,321	11,575,076	18,967,805	26,526,490	27,111,490	27,676,490
<b>Total</b>	<b>7,319,161</b>	<b>7,319,161</b>	<b>8,135,983</b>	<b>8,220,285</b>	<b>13,726,364</b>	<b>19,403,307</b>	<b>26,526,490</b>	<b>27,111,490</b>	<b>27,676,490</b>
Programmed for Fire Squad (15 personnel)	1,447,000	1,447,000	1,447,000	1,447,000	1,447,000	1,538,202	1,626,519	-	-
Expenditure for 2 Firefighters	192,934	192,934	198,339	202,102	205,017	1,538,202	1,626,519	-	-
Difference	1,254,066	1,254,066	1,248,661	1,244,898	1,241,983	-	-	-	-
Expenditure for 17 Firefighters after SAFER One Ends	-	-	-	-	(1,589,659)	(1,715,786)	(435,502)	-	-
Net Difference	1,254,066	1,254,066	1,248,661	1,244,898	(347,676)	(1,715,786)	(435,502)	-	-
Reserved for Firefighters Beginning of Year	-	-	1,254,066	1,254,066	2,498,964	2,151,288	435,502	-	-
Reserved for Firefighters End of Year	\$ 1,254,066	\$ 1,254,066	\$ 2,502,727	\$ 2,498,964	\$ 2,151,288	\$ 435,502	\$ -	\$ -	\$ -

City of Grand Rapids  
**VEHICLE STORAGE FACILITY (SR235235)**  
**STATEMENT OF OPERATIONS**

Organizations	2011 Actuals	2012 Adopted	2012 Amended	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>REVENUE</b>									
<b><u>VEHICLE STORAGE FACILITY (SR235235)</u></b>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	485,345	486,780	486,780	480,994	496,997	496,997	496,997	496,997	490,697
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	1,460	2,500	2,500	1,200	1,200	1,400	1,450	1,500	1,600
671 Other Revenue	671	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
<b>VEHICLE STORAGE FACILITY Total Revenue</b>	<b>487,476</b>	<b>489,280</b>	<b>489,280</b>	<b>482,194</b>	<b>498,197</b>	<b>498,397</b>	<b>498,447</b>	<b>498,497</b>	<b>492,297</b>
<b>EXPENDITURES</b>									
<b><u>VEHICLE STORAGE FACILITY (SR235235)</u></b>									
701 Personal Services	99,684	99,543	99,543	99,543	101,011	103,425	105,298	105,699	106,239
726 Supplies	2,257	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000
800 Other Services And Charges	280,637	330,132	409,806	400,585	384,511	392,970	401,585	410,494	419,681
970 Capital Outlay	263	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	16,777	29,382	29,382	29,382	24,677	25,417	26,180	26,965	27,774
<b>VEHICLE STORAGE FACILITY Total Expenditures</b>	<b>399,618</b>	<b>461,057</b>	<b>540,731</b>	<b>531,510</b>	<b>512,199</b>	<b>523,812</b>	<b>535,063</b>	<b>545,158</b>	<b>555,694</b>
<b>VEHICLE STORAGE FACILITY NET INCOME (LOSS)</b>	<b>87,858</b>	<b>28,223</b>	<b>(51,451)</b>	<b>(49,316)</b>	<b>(14,002)</b>	<b>(25,415)</b>	<b>(36,616)</b>	<b>(46,661)</b>	<b>(63,397)</b>
<b>Fund Balance - Beginning of Year</b>	<b>132,453</b>	<b>220,311</b>	<b>220,311</b>	<b>220,311</b>	<b>170,995</b>	<b>156,993</b>	<b>131,578</b>	<b>94,962</b>	<b>48,301</b>
<b>Fund Balance - End of Year</b>	<b>220,311</b>	<b>248,534</b>	<b>168,860</b>	<b>170,995</b>	<b>156,993</b>	<b>131,578</b>	<b>94,962</b>	<b>48,301</b>	<b>(15,096)</b>
Assigned to Operations - 15% or less of Total Spending	59,943	69,159	81,110	79,727	76,830	78,572	80,259	81,774	83,354
Unassigned Fund Balance	160,368	179,375	87,750	91,269	80,163	53,006	14,703	(33,473)	(98,450)
<b>Total</b>	<b>220,311</b>	<b>248,534</b>	<b>168,860</b>	<b>170,995</b>	<b>156,993</b>	<b>131,578</b>	<b>94,962</b>	<b>48,301</b>	<b>(15,096)</b>
Unassigned Fund Balance as a % of Total Expenditures	40.1%	38.9%	16.2%	17.2%	15.7%	10.1%	2.7%	-6.1%	-17.7%



City of Grand Rapids  
Internal Service Funds  
Unassigned Cash Calculation  
Fiscal Year 2011

	INTERNAL SERVICE FUNDS								
	Facilities Mgt Fund	Information Technology - IT Subfund 671	Information Technology - WiMax Subfund	Information Technology Fund TOTAL	Insurance - Health Subfund 637	Insurance - Risk Subfund 638	Insurance Fund Total	Motor Equipment Fund	Engineering Fund
Operating Expense (from CAFR - 6/30/2011)	\$ 4,669,428	\$ 7,052,714	\$ 39,508	\$ 7,092,222	\$ 19,332,054	\$ 4,273,413	\$ 23,605,467	\$ 9,224,541	\$ 4,722,421
Less: Depreciation		(1,359,014)		(1,359,014)			-	(2,504,458)	
Less: Interest on Debt (added back below)		(31,575)		(31,575)			-	(203,569)	
Less: Operating Transfers Out (added back below)	(347,150)	(357,602)		(357,602)		(103,315)	(103,315)	(390,312)	(420,320)
				-			-		
Sub-total	4,322,278	5,304,523	39,508	5,344,031	19,332,054	4,170,098	23,502,152	6,126,202	4,302,101
Plus: Principal Paid on Debt		468,000		468,000			-	1,795,147	
Plus: Interest on Debt		31,575		31,575			-	203,569	
Plus: Operating Transfers Out Cost Allocation & Other Cash Projects Transfers	347,150	357,602		357,602		103,315	103,315	390,312	420,320
				-			-	668,670	
Total Operating Expense	4,669,428	6,161,700	39,508	6,201,208	19,332,054	4,273,413	23,605,467	9,183,900	4,722,421
25% of Total Operating Expense	1,167,357	1,540,425	9,877	1,550,302	4,833,014	1,068,353	5,901,367	2,295,975	1,180,605
CASH - Operating Fund	2,862,461	4,477,859	606,976	5,084,835	12,700,517	10,281,022	22,981,539	9,714,240	1,560,307
Less: Restricted Cash		(423,744)		(423,744)	(1,821,000)	(5,395,861)	(7,216,861)		
Less: 25% of Total Operating Expense	(1,167,357)	(1,540,425)	(9,877)	(1,550,302)	(4,833,014)	(1,068,353)	(5,901,367)	(2,295,975)	(1,180,605)
Unassigned Cash (June 30, 2011)	\$ 1,695,104	\$ 2,513,690	\$ 597,099	\$ 3,110,789	\$ 6,046,504	\$ 3,816,808	\$ 9,863,311	\$ 7,418,265	\$ 379,702

City of Grand Rapids  
**ENGINEERING SERVICES (IS661661)**  
**STATEMENT OF OPERATIONS**

Organizations	2011	2012	2012	2012	2013	2014	2015	2016	2017
	Actuals	Adopted	Amended	Adopted	Adopted	Adopted	Adopted	Adopted	Adopted
				Estimate	Proposed	Forecast	Forecast	Forecast	Forecast
<b>REVENUE</b>									
<b><u>ENGINEERING SERVICES (IS661661)</u></b>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	61,010	60,500	60,500	55,500	60,500	65,500	65,500	65,500	65,500
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	4,229,344	4,220,763	4,220,763	3,189,680	4,033,444	2,859,428	3,511,335	3,399,015	3,717,609
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	14,131	9,500	9,500	8,000	8,000	9,000	10,000	11,000	12,000
671 Other Revenue	1,177	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
<b>ENGINEERING SERVICES Total Revenue</b>	<b>4,305,662</b>	<b>4,290,763</b>	<b>4,290,763</b>	<b>3,253,180</b>	<b>4,101,944</b>	<b>2,933,928</b>	<b>3,586,835</b>	<b>3,475,515</b>	<b>3,795,109</b>
<b>EXPENDITURES</b>									
<b><u>ENGINEERING SERVICES (IS661661)</u></b>									
701 Personal Services	3,444,575	3,729,264	3,729,264	3,288,990	2,335,285	2,397,250	2,449,953	2,465,901	2,480,756
726 Supplies	34,837	57,950	57,950	20,000	17,000	15,000	15,000	15,000	15,000
800 Other Services And Charges	794,410	976,086	976,086	784,556	764,795	672,652	690,862	709,941	733,107
970 Capital Outlay	28,279	76,990	76,990	24,950	53,190	53,990	55,990	52,685	53,385
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	420,320	272,410	272,410	272,410	304,764	313,907	323,324	333,024	343,015
<b>ENGINEERING SERVICES Total Expenditures</b>	<b>4,722,421</b>	<b>5,112,700</b>	<b>5,112,700</b>	<b>4,390,905</b>	<b>3,475,034</b>	<b>3,452,799</b>	<b>3,535,130</b>	<b>3,576,551</b>	<b>3,625,264</b>
<b>ENGINEERING SERVICES NET INCOME (LOSS)</b>	<b>(416,759)</b>	<b>(821,937)</b>	<b>(821,937)</b>	<b>(1,137,725)</b>	<b>626,910</b>	<b>(518,871)</b>	<b>51,705</b>	<b>(101,036)</b>	<b>169,845</b>
<b>Unrestricted Cash - Beginning of Year</b>	<b>1,977,066</b>	<b>1,560,307</b>	<b>1,560,307</b>	<b>1,560,307</b>	<b>422,582</b>	<b>1,049,492</b>	<b>530,620</b>	<b>582,325</b>	<b>481,290</b>
<b>Unrestricted Cash - End of Year</b>	<b>1,560,307</b>	<b>738,370</b>	<b>738,370</b>	<b>422,582</b>	<b>1,049,492</b>	<b>530,620</b>	<b>582,325</b>	<b>481,290</b>	<b>651,135</b>
<b>Reserve Targets:</b>									
Assigned to Reserves - 25% of Current Spending	1,180,605	1,278,175	1,278,175	1,097,726	868,759	863,200	883,782	894,138	906,316
Assigned to Capital	0	0	0	0	0	0	0	0	0
Unassigned Cash	379,702	(539,805)	(539,805)	(675,145)	180,733	(332,580)	(301,457)	(412,848)	(255,181)
<b>Total</b>	<b>1,560,307</b>	<b>738,370</b>	<b>738,370</b>	<b>422,582</b>	<b>1,049,492</b>	<b>530,620</b>	<b>582,325</b>	<b>481,290</b>	<b>651,135</b>
Unassigned Cash as a % of Total Current Spending	8.04%	-10.56%	-10.56%	-15.38%	5.20%	-9.63%	-8.53%	-11.54%	-7.04%

**City of Grand Rapids**  
**FACILITIES MGMT-OPERATING (IS651651)**  
**STATEMENT OF OPERATIONS**

Organizations	2011 Actuals	2012 Adopted	2012 Amended	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>REVENUE</b>									
<b><u>FACILITIES MGMT-OPERATING (IS651651)</u></b>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	97,652	0	442,940	442,940	0	0	0	0	0
600 Charges For Services	5,032,263	5,203,254	5,203,254	5,203,254	5,477,584	5,729,208	5,935,881	6,142,082	6,339,192
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	165,858	213,336	213,336	175,105	168,100	173,793	179,617	185,586	191,704
671 Other Revenue	2,722	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
<b><i>FACILITIES MGMT-OPERATING Total Revenue</i></b>	<b>5,298,493</b>	<b>5,416,590</b>	<b>5,859,530</b>	<b>5,821,299</b>	<b>5,645,684</b>	<b>5,903,001</b>	<b>6,115,498</b>	<b>6,327,668</b>	<b>6,530,896</b>
<b>EXPENDITURES</b>									
<b><u>FACILITIES MGMT-OPERATING (IS651651)</u></b>									
701 Personal Services	1,081,749	1,107,782	1,107,782	1,168,940	1,116,327	1,149,669	1,175,959	1,186,479	1,195,528
726 Supplies	116,816	187,000	187,000	135,500	151,500	155,895	160,425	165,084	169,888
800 Other Services And Charges	2,664,969	2,851,186	3,157,407	2,600,701	2,919,630	2,948,704	2,936,079	2,929,451	2,907,115
970 Capital Outlay	458,745	1,456,000	2,116,958	1,660,224	60,000	10,000	10,000	10,000	10,000
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	(55,000)	(55,000)	0	(57,415)	(59,119)	(61,124)	(63,084)	(65,162)
999 Transfers Out	347,150	496,700	762,315	496,700	1,493,642	1,684,852	1,880,160	2,084,738	2,297,529
<b><i>FACILITIES MGMT-OPERATING Total Expenditures</i></b>	<b>4,669,428</b>	<b>6,043,668</b>	<b>7,276,461</b>	<b>6,062,065</b>	<b>5,683,684</b>	<b>5,890,001</b>	<b>6,101,499</b>	<b>6,312,668</b>	<b>6,514,898</b>
<b><i>FACILITIES MGMT-OPERATING NET INCOME (LOSS)</i></b>	<b>629,065</b>	<b>(627,078)</b>	<b>(1,416,931)</b>	<b>(240,766)</b>	<b>(38,000)</b>	<b>13,000</b>	<b>13,999</b>	<b>15,000</b>	<b>15,998</b>
<b><i>Other Sources &amp; Uses of Cash</i></b>									
Less: Payment of Debt Service Principal	0	0	0	0	0	0	0	0	0
Add: Proceeds From Bond Issues	0	0	0	0	0	0	0	0	0
<b><i>Net Other Sources &amp; Uses</i></b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b><i>Net Change in Available Cash</i></b>	<b>629,065</b>	<b>(627,078)</b>	<b>(1,416,931)</b>	<b>(240,766)</b>	<b>(38,000)</b>	<b>13,000</b>	<b>13,999</b>	<b>15,000</b>	<b>15,998</b>
<b><i>Unrestricted Cash - Beginning of Year</i></b>	<b>2,233,396</b>	<b>2,862,461</b>	<b>2,862,461</b>	<b>2,862,461</b>	<b>2,621,695</b>	<b>2,583,695</b>	<b>2,596,695</b>	<b>2,610,694</b>	<b>2,625,694</b>
<b><i>Unrestricted Cash - End of Year</i></b>	<b>2,862,461</b>	<b>2,235,383</b>	<b>1,445,530</b>	<b>2,621,695</b>	<b>2,583,695</b>	<b>2,596,695</b>	<b>2,610,694</b>	<b>2,625,694</b>	<b>2,641,693</b>
<b>Reserve Targets:</b>									
Assigned to Reserves - 25% of Current Spending	1,167,357	1,510,917	1,819,115	1,515,516	1,420,921	1,472,500	1,525,375	1,578,167	1,628,724
Unassigned Cash	1,695,104	724,466	(373,586)	1,106,179	1,162,774	1,124,194	1,085,319	1,047,527	1,012,968
<b>Total</b>	<b>2,862,461</b>	<b>2,235,383</b>	<b>1,445,530</b>	<b>2,621,695</b>	<b>2,583,695</b>	<b>2,596,695</b>	<b>2,610,694</b>	<b>2,625,694</b>	<b>2,641,693</b>
Unassigned Cash as a % of Total Current Spending	36.30%	11.99%	-5.13%	18.25%	20.46%	19.09%	17.79%	16.59%	15.55%

**City of Grand Rapids  
FACILITIES MANAGEMENT-CAPITAL (IS651652)  
STATEMENT OF OPERATIONS**

Organizations	2011 Actuals	2012 Adopted	2012 Amended	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>REVENUE</b>									
<b><u>FACILITIES MANAGEMENT-CAPITAL (IS651652)</u></b>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	0	0	0	0	0	0	0	0	0
671 Other Revenue	0	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	0	0	0	985,388	1,170,924	1,362,160	1,559,133	1,762,015
<b><i>FACILITIES MANAGEMENT-CAPITAL Total Revenue</i></b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>985,388</b>	<b>1,170,924</b>	<b>1,362,160</b>	<b>1,559,133</b>	<b>1,762,015</b>
<b>EXPENDITURES</b>									
<b><u>FACILITIES MANAGEMENT-CAPITAL (IS651652)</u></b>									
701 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	0	0	0	0	0	0	0	0	0
970 Capital Outlay	0	0	0	0	985,388	1,170,924	1,362,160	1,559,133	1,762,015
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
<b><i>FACILITIES MANAGEMENT-CAPITAL Total Expenditures</i></b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>985,388</b>	<b>1,170,924</b>	<b>1,362,160</b>	<b>1,559,133</b>	<b>1,762,015</b>
<b><i>FACILITIES MANAGEMENT-CAPITAL NET INCOME (LOSS)</i></b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b><i>Other Sources &amp; Uses of Cash</i></b>									
Less: Payment of Debt Service Principal	0	0	0	0	0	0	0	0	0
Add: Proceeds From Bond Issues	0	0	0	0	0	0	0	0	0
<b><i>Net Other Sources &amp; Uses</i></b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b><i>Net Change in Available Cash</i></b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b><i>Unrestricted Cash - Beginning of Year</i></b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b><i>Unrestricted Cash - End of Year</i></b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**City of Grand Rapids  
HEALTH INSURANCE (ISINS637)  
STATEMENT OF OPERATIONS**

Organizations	2011 Actuals	2012 Adopted	2012 Amended	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>REVENUE</b>									
<b><u>HEALTH INSURANCE (ISINS637)</u></b>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	17,586,114	21,218,713	21,218,713	21,218,713	18,453,770	20,060,160	22,127,273	24,393,418	26,543,461
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	94,760	160,000	160,000	70,000	70,000	70,000	65,000	65,000	65,000
671 Other Revenue	2,507,315	2,523,369	2,523,369	2,523,369	4,858,032	5,403,539	6,054,643	6,736,368	7,368,722
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
<b>HEALTH INSURANCE Total Revenue</b>	<b>20,188,189</b>	<b>23,902,082</b>	<b>23,902,082</b>	<b>23,812,082</b>	<b>23,381,802</b>	<b>25,533,699</b>	<b>28,246,916</b>	<b>31,194,786</b>	<b>33,977,183</b>
<b>EXPENDITURES</b>									
<b><u>HEALTH INSURANCE (ISINS637)</u></b>									
701 Personal Services	140,164	159,491	159,491	159,089	197,764	202,518	206,314	207,500	208,587
726 Supplies	68	0	0	0	0	0	0	0	0
800 Other Services And Charges	19,191,822	23,565,127	24,765,127	23,565,127	23,879,177	26,026,067	28,366,270	30,918,708	33,699,678
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
<b>HEALTH INSURANCE Total Expenditures</b>	<b>19,332,054</b>	<b>23,724,618</b>	<b>24,924,618</b>	<b>23,724,216</b>	<b>24,076,941</b>	<b>26,228,585</b>	<b>28,572,584</b>	<b>31,126,208</b>	<b>33,908,265</b>
<b>HEALTH INSURANCE NET INCOME (LOSS)</b>	<b>856,135</b>	<b>177,464</b>	<b>(1,022,536)</b>	<b>87,866</b>	<b>(695,139)</b>	<b>(694,886)</b>	<b>(325,668)</b>	<b>68,578</b>	<b>68,918</b>
<b>Other Sources &amp; Uses of Cash</b>									
Less: Payment of Debt Service Principal	0	0	0	0	0	0	0	0	0
Add: Proceeds From Bond Issues	0	0	0	0	0	0	0	0	0
<b>Net Other Sources &amp; Uses</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Change in Available Cash</b>	<b>856,135</b>	<b>177,464</b>	<b>(1,022,536)</b>	<b>87,866</b>	<b>(695,139)</b>	<b>(694,886)</b>	<b>(325,668)</b>	<b>68,578</b>	<b>68,918</b>
<b>Unrestricted Cash - Beginning of Year</b>	<b>10,023,382</b>	<b>10,879,517</b>	<b>10,879,517</b>	<b>10,879,517</b>	<b>10,967,383</b>	<b>10,272,244</b>	<b>9,577,358</b>	<b>9,251,690</b>	<b>9,320,268</b>
<b>Unrestricted Cash - End of Year</b>	<b>10,879,517</b>	<b>11,056,981</b>	<b>9,856,981</b>	<b>10,967,383</b>	<b>10,272,244</b>	<b>9,577,358</b>	<b>9,251,690</b>	<b>9,320,268</b>	<b>9,389,186</b>
<b>Reserve Targets:</b>									
Assigned to Reserves - 25% of Current Spending	4,833,013	5,931,155	6,231,155	5,931,054	6,019,235	6,557,146	7,143,146	7,781,552	8,477,066
Assigned to Capital	0	0	0	0	0	0	0	0	0
Unassigned Cash	6,046,504	5,125,826	3,625,826	5,036,329	4,253,009	3,020,212	2,108,544	1,538,716	912,119
<b>Total</b>	<b>10,879,517</b>	<b>11,056,981</b>	<b>9,856,981</b>	<b>10,967,383</b>	<b>10,272,244</b>	<b>9,577,358</b>	<b>9,251,690</b>	<b>9,320,268</b>	<b>9,389,186</b>
Unassigned Cash as a % of Total Current Spending	31.3%	21.6%	14.5%	21.2%	17.7%	11.5%	7.4%	4.9%	2.7%

City of Grand Rapids  
**INFORMATION TECHNOLOGY (IS671671)**  
**STATEMENT OF OPERATIONS**

Organizations	2011 Actuals	2012 Adopted	2012 Amended	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>REVENUE</b>									
<b><u>INFORMATION TECHNOLOGY (IS671671)</u></b>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	5,832,849	5,963,605	5,963,605	5,963,605	5,229,850	5,447,466	5,418,603	5,446,989	5,692,682
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	57,140	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000
671 Other Revenue	671	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
<b>INFORMATION TECHNOLOGY Total Revenue</b>	<b>5,890,659</b>	<b>6,043,605</b>	<b>6,043,605</b>	<b>6,043,605</b>	<b>5,309,850</b>	<b>5,527,466</b>	<b>5,498,603</b>	<b>5,526,989</b>	<b>5,772,682</b>
<b>EXPENDITURES</b>									
<b><u>INFORMATION TECHNOLOGY (IS671671)</u></b>									
701 Personal Services	513,337	462,242	462,242	494,939	514,575	527,870	540,034	542,594	545,560
726 Supplies	19,614	35,261	35,261	35,587	23,400	23,400	23,448	23,497	23,548
800 Other Services And Charges	5,977,201	4,668,429	6,095,686	5,587,862	3,520,022	3,628,061	3,733,548	3,844,408	3,960,598
970 Capital Outlay	153,384	450,802	464,042	266,688	30,802	30,802	20,000	20,000	20,000
990 Debt Service	31,575	14,420	14,420	14,641	7,593	4,841	1,318	0	0
996 Appropriation Lapse	0	(61,839)	(61,839)	0	(46,297)	(54,031)	(56,269)	(54,443)	(55,689)
999 Transfers Out	357,602	301,946	301,946	309,226	474,935	1,126,339	1,239,081	941,604	944,353
<b>INFORMATION TECHNOLOGY Total Expenditures</b>	<b>7,052,714</b>	<b>5,871,261</b>	<b>7,311,758</b>	<b>6,708,943</b>	<b>4,525,030</b>	<b>5,287,282</b>	<b>5,501,160</b>	<b>5,317,660</b>	<b>5,438,370</b>
<b>INFORMATION TECHNOLOGY NET INCOME (LOSS)</b>	<b>(1,162,055)</b>	<b>172,344</b>	<b>(1,268,153)</b>	<b>(665,338)</b>	<b>784,820</b>	<b>240,184</b>	<b>(2,557)</b>	<b>209,329</b>	<b>334,312</b>
<b>Other Sources &amp; Uses of Cash</b>									
Less: Payment of Debt Service Principal	(468,000)	(484,000)	(484,000)	(484,000)	(65,000)	(65,000)	(70,000)	0	0
Add: Proceeds From Bond Issues	0	0	0	0	0	0	0	0	0
<b>Net Other Sources &amp; Uses</b>	<b>(468,000)</b>	<b>(484,000)</b>	<b>(484,000)</b>	<b>(484,000)</b>	<b>(65,000)</b>	<b>(65,000)</b>	<b>(70,000)</b>	<b>0</b>	<b>0</b>
<b>Net Change in Available Cash</b>	<b>(1,630,055)</b>	<b>(311,656)</b>	<b>(1,752,153)</b>	<b>(1,149,338)</b>	<b>719,820</b>	<b>175,184</b>	<b>(72,557)</b>	<b>209,329</b>	<b>334,312</b>
<b>Unrestricted Cash - Beginning of Year</b>	<b>5,684,170</b>	<b>4,054,115</b>	<b>4,054,115</b>	<b>4,054,115</b>	<b>2,904,777</b>	<b>3,624,597</b>	<b>3,799,781</b>	<b>3,727,224</b>	<b>3,936,553</b>
<b>Unrestricted Cash - End of Year</b>	<b>4,054,115</b>	<b>3,742,459</b>	<b>2,301,962</b>	<b>2,904,777</b>	<b>3,624,597</b>	<b>3,799,781</b>	<b>3,727,224</b>	<b>3,936,553</b>	<b>4,270,865</b>
<b>Reserve Targets:</b>									
Assigned to Reserves - 25% of Current Spending	1,880,179	1,588,815	1,948,939	1,798,236	1,147,508	1,338,071	1,392,790	1,329,415	1,359,593
Assigned to Capital	1,184,860	1,615,571	1,602,331	1,799,685	1,799,685	1,799,685	1,799,685	1,799,685	1,799,685
Unassigned Cash	2,513,690	538,072	(1,249,308)	(693,144)	677,405	662,026	534,749	807,453	1,111,588
<b>Total</b>	<b>5,578,729</b>	<b>3,742,459</b>	<b>2,301,962</b>	<b>2,904,777</b>	<b>3,624,597</b>	<b>3,799,781</b>	<b>3,727,224</b>	<b>3,936,553</b>	<b>4,270,865</b>
Unassigned Cash as a % of Total Current Spending	33.4%	8.5%	-16.0%	-9.6%	14.8%	12.4%	9.6%	15.2%	20.4%
<b>TRANSFERS OUT:</b>									
To IT Capital Subfund	-	-	-	-	202,746	851,635	1,150,145	850,000	850,000
A-87	134,802	86,346	86,346	86,346	83,831	86,346	88,936	91,604	94,353
Accela Prmts to Bldg. Inspection	222,800	215,600	215,600	222,800	188,358	188,358	-	-	-
<b>TOTAL TRANSFERS OUT:</b>	<b>357,602</b>	<b>301,946</b>	<b>301,946</b>	<b>309,226</b>	<b>474,935</b>	<b>1,126,339</b>	<b>1,239,081</b>	<b>941,604</b>	<b>944,353</b>

**City of Grand Rapids**  
**IT CAPITAL (IS671672)**  
**STATEMENT OF OPERATIONS**

Organizations	2011 Actuals	2012 Adopted	2012 Amended	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>REVENUE</b>									
<b><u>IT CAPITAL (IS671672)</u></b>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	0	0	0	0	0	0	0	0	0
671 Other Revenue	0	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	0	0	0	202,746	851,635	1,150,145	850,000	850,000
<b><i>IT CAPITAL Total Revenue</i></b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>202,746</b>	<b>851,635</b>	<b>1,150,145</b>	<b>850,000</b>	<b>850,000</b>
<b>EXPENDITURES</b>									
<b><u>IT CAPITAL (IS671672)</u></b>									
701 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	0	0	0	0	0	0	0	0	0
970 Capital Outlay	0	0	0	0	202,746	851,635	1,150,145	850,000	850,000
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
<b><i>IT CAPITAL Total Expenditures</i></b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>202,746</b>	<b>851,635</b>	<b>1,150,145</b>	<b>850,000</b>	<b>850,000</b>
<b><i>IT CAPITAL NET INCOME (LOSS)</i></b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b><i>Unrestricted Cash - Beginning of Year</i></b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b><i>Unrestricted Cash - End of Year</i></b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Reserve Targets:</b>									
Assigned to Reserves - 25% of Current Spending	0	0	0	0	0	0	0	0	0
Assigned to Capital	0	0	0	0	0	0	0	0	0
Unassigned Cash	0	0	0	0	0	0	0	0	0
Total	0	0	0	0	0	0	0	0	0
Unassigned Cash as a % of Total Current Spending	NA	NA	NA	NA	0.0%	0.0%	0.0%	0.0%	0.0%

**City of Grand Rapids**  
**MOTOR EQUIPMENT-OPERATING (IS641641)**  
**STATEMENT OF OPERATIONS**

Organizations	2011 Actuals	2012 Adopted	2012 Amended	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>REVENUE</b>									
<b><u>MOTOR EQUIPMENT-OPERATING (IS641641)</u></b>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	751,916	700,000	700,000	815,000	850,000	901,000	955,060	1,012,364	1,073,105
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	10,837,486	10,724,192	10,724,192	10,355,000	11,139,832	11,806,582	12,513,777	13,263,313	14,058,232
671 Other Revenue	321,720	200,000	200,000	250,000	260,000	260,000	260,000	260,000	260,000
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
<b>MOTOR EQUIPMENT-OPERATING Total Revenue</b>	<b>11,911,122</b>	<b>11,624,192</b>	<b>11,624,192</b>	<b>11,420,000</b>	<b>12,249,832</b>	<b>12,967,582</b>	<b>13,728,837</b>	<b>14,535,677</b>	<b>15,391,337</b>
<b>EXPENDITURES</b>									
<b><u>MOTOR EQUIPMENT-OPERATING (IS641641)</u></b>									
701 Personal Services	2,542,822	2,903,164	2,903,164	2,759,474	2,902,192	2,990,683	3,062,156	3,092,329	3,122,309
726 Supplies	2,880,216	3,337,100	3,330,361	3,664,005	3,826,968	3,880,096	3,943,171	3,737,202	3,858,264
800 Other Services And Charges	698,745	618,681	625,420	809,979	769,010	857,924	878,619	889,912	911,472
970 Capital Outlay	4,420	4,695,422	5,392,467	3,214,000	225,000	75,000	80,000	85,000	85,000
990 Debt Service	203,569	140,050	140,050	135,050	103,294	79,678	45,442	29,267	19,834
996 Appropriation Lapse	0	(124,000)	(124,000)	(125,023)	(142,791)	(134,725)	(161,393)	(161,893)	(138,299)
999 Transfers Out	390,312	430,162	430,162	430,162	4,366,316	6,113,173	5,141,906	7,989,089	5,482,680
<b>MOTOR EQUIPMENT-OPERATING Total Expenditures</b>	<b>6,720,084</b>	<b>12,000,579</b>	<b>12,697,625</b>	<b>10,887,647</b>	<b>12,049,989</b>	<b>13,861,829</b>	<b>12,989,901</b>	<b>15,660,906</b>	<b>13,341,259</b>
<b>MOTOR EQUIPMENT-OPERATING NET INCOME (LOSS)</b>	<b>5,191,038</b>	<b>(376,387)</b>	<b>(1,073,433)</b>	<b>532,353</b>	<b>199,843</b>	<b>(894,247)</b>	<b>738,936</b>	<b>(1,125,229)</b>	<b>2,050,078</b>
<b>Other Sources &amp; Uses of Cash</b>									
Less: Payment of Debt Service Principal	(1,795,147)	(1,231,830)	(1,231,830)	(1,231,830)	(923,652)	(946,334)	(809,017)	(621,700)	(269,382)
Less: Capitalized Fixed Assets	(668,670)	0	0	0	0	0	0	0	0
Add: Proceeds From Bond Issues	0	0	0	0	0	0	0	0	0
<b>Net Other Sources &amp; Uses</b>	<b>(2,463,817)</b>	<b>(1,231,830)</b>	<b>(1,231,830)</b>	<b>(1,231,830)</b>	<b>(923,652)</b>	<b>(946,334)</b>	<b>(809,017)</b>	<b>(621,700)</b>	<b>(269,382)</b>
<b>Net Change in Available Cash</b>	<b>2,727,221</b>	<b>(1,608,217)</b>	<b>(2,305,263)</b>	<b>(699,477)</b>	<b>(723,809)</b>	<b>(1,840,581)</b>	<b>(70,081)</b>	<b>(1,746,929)</b>	<b>1,780,696</b>
<b>Unrestricted Cash - Beginning of Year</b>	<b>6,987,019</b>	<b>9,714,240</b>	<b>9,714,240</b>	<b>9,714,240</b>	<b>9,014,763</b>	<b>8,290,954</b>	<b>6,450,374</b>	<b>6,380,293</b>	<b>4,633,363</b>
<b>Unrestricted Cash - End of Year</b>	<b>9,714,240</b>	<b>8,106,023</b>	<b>7,408,977</b>	<b>9,014,763</b>	<b>8,290,954</b>	<b>6,450,374</b>	<b>6,380,293</b>	<b>4,633,363</b>	<b>6,414,059</b>
<b>Reserve Targets:</b>									
Assigned to Reserves - 25% of Current Spending	2,295,975	3,308,102	3,482,364	3,029,869	3,243,410	3,702,041	3,449,729	4,070,652	3,402,660
Unassigned Cash	7,418,265	4,797,920	3,926,614	5,984,894	5,047,544	2,748,333	2,930,563	562,712	3,011,399
<b>Total</b>	<b>9,714,240</b>	<b>8,106,023</b>	<b>7,408,977</b>	<b>9,014,763</b>	<b>8,290,954</b>	<b>6,450,374</b>	<b>6,380,293</b>	<b>4,633,363</b>	<b>6,414,059</b>
Unassigned Cash as a % of Total Current Spending	80.77%	36.26%	28.19%	49.38%	38.91%	18.56%	21.24%	3.46%	22.13%



**City of Grand Rapids  
MOTOR EQUIPMENT-CAPITAL (IS641642)  
STATEMENT OF OPERATIONS**

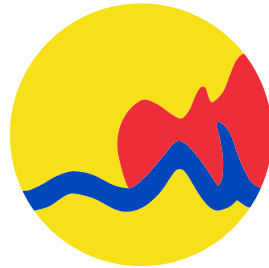
Organizations	2011	2012	2012	2012	2013	2014	2015	2016	2017
	Actuals	Adopted	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
<b>REVENUE</b>									
<b><u>MOTOR EQUIPMENT-CAPITAL (IS641642)</u></b>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	0	0	0	0	0	0	0	0	0
671 Other Revenue	0	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	0	0	0	4,105,332	5,844,359	4,865,028	7,703,905	5,188,940
<b>MOTOR EQUIPMENT-CAPITAL Total Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,105,332</b>	<b>5,844,359</b>	<b>4,865,028</b>	<b>7,703,905</b>	<b>5,188,940</b>
<b>EXPENDITURES</b>									
<b><u>MOTOR EQUIPMENT-CAPITAL (IS641642)</u></b>									
701 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	0	0	0	0	0	0	0	0	0
970 Capital Outlay	0	0	0	0	4,105,332	5,844,359	4,865,028	7,703,905	5,188,940
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
<b>MOTOR EQUIPMENT-CAPITAL Total Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,105,332</b>	<b>5,844,359</b>	<b>4,865,028</b>	<b>7,703,905</b>	<b>5,188,940</b>
<b>MOTOR EQUIPMENT-CAPITAL NET INCOME (LOSS)</b>									
<b>Other Sources &amp; Uses of Cash</b>									
Less: Payment of Debt Service Principal	0	0	0	0	0	0	0	0	0
Add: Proceeds From Bond Issues	0	0	0	0	0	0	0	0	0
<b>Net Other Sources &amp; Uses</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Change in Available Cash</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Unrestricted Cash - Beginning of Year</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Unrestricted Cash - End of Year</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**City of Grand Rapids  
OTHER RESERVES (ISINS638)  
STATEMENT OF OPERATIONS**

Organizations	2011 Actuals	2012 Adopted	2012 Amended	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>REVENUE</b>									
<b><u>OTHER RESERVES (ISINS638)</u></b>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	3,384,476	3,435,156	3,435,156	3,435,156	2,527,858	2,692,169	2,772,933	2,883,851	3,028,043
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	355,484	150,000	150,000	52,000	52,000	65,000	70,000	75,000	80,000
671 Other Revenue	6,686	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000
695 Other Financing Sources	798,109	0	0	0	0	0	0	0	0
<b>OTHER RESERVES Total Revenue</b>	<b>4,544,755</b>	<b>3,630,156</b>	<b>3,630,156</b>	<b>3,532,156</b>	<b>2,624,858</b>	<b>2,802,169</b>	<b>2,887,933</b>	<b>3,003,851</b>	<b>3,153,043</b>
<b>EXPENDITURES</b>									
<b><u>OTHER RESERVES (ISINS638)</u></b>									
701 Personal Services	380,674	303,800	303,800	309,875	315,233	324,422	330,088	331,220	332,985
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	3,789,424	3,242,501	3,242,501	3,296,576	3,465,578	3,466,545	3,518,198	3,519,305	3,520,473
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	(36,596)	(36,596)	0	(39,729)	(39,549)	(40,210)	(40,329)	(40,388)
999 Transfers Out	103,315	180,740	180,740	180,740	350,791	361,315	372,154	383,319	394,818
<b>OTHER RESERVES Total Expenditures</b>	<b>4,273,413</b>	<b>3,690,445</b>	<b>3,690,445</b>	<b>3,787,191</b>	<b>4,091,873</b>	<b>4,112,733</b>	<b>4,180,230</b>	<b>4,193,515</b>	<b>4,207,888</b>
<b>OTHER RESERVES NET INCOME (LOSS)</b>	<b>271,342</b>	<b>(60,289)</b>	<b>(60,289)</b>	<b>(255,035)</b>	<b>(1,467,015)</b>	<b>(1,310,564)</b>	<b>(1,292,297)</b>	<b>(1,189,664)</b>	<b>(1,054,845)</b>
<b>Other Sources &amp; Uses of Cash</b>									
Less: Payment of Debt Service Principal	0	0	0	0	0	0	0	0	0
Add: Proceeds From Bond Issues	0	0	0	0	0	0	0	0	0
<b>Net Other Sources &amp; Uses</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Change in Available Cash</b>	<b>271,342</b>	<b>(60,289)</b>	<b>(60,289)</b>	<b>(255,035)</b>	<b>(1,467,015)</b>	<b>(1,310,564)</b>	<b>(1,292,297)</b>	<b>(1,189,664)</b>	<b>(1,054,845)</b>
<b>Unrestricted Cash - Beginning of Year</b>	<b>4,613,819</b>	<b>4,885,161</b>	<b>4,885,161</b>	<b>4,885,161</b>	<b>4,630,126</b>	<b>3,163,111</b>	<b>1,852,548</b>	<b>560,251</b>	<b>(629,413)</b>
<b>Unrestricted Cash - End of Year</b>	<b>4,885,161</b>	<b>4,824,872</b>	<b>4,824,872</b>	<b>4,630,126</b>	<b>3,163,111</b>	<b>1,852,548</b>	<b>560,251</b>	<b>(629,413)</b>	<b>(1,684,258)</b>
<b>Reserve Targets:</b>									
Assigned to Reserves - 25% of Current Spending	1,068,353	922,611	922,611	946,798	1,022,968	1,028,183	1,045,057	1,048,379	1,051,972
Assigned to Capital	0	0	0	0	0	0	0	0	0
Unassigned Cash	3,816,808	3,902,261	3,902,261	3,683,328	2,140,143	824,364	(484,807)	(1,677,792)	(2,736,230)
<b>Total</b>	<b>4,885,161</b>	<b>4,824,872</b>	<b>4,824,872</b>	<b>4,630,126</b>	<b>3,163,111</b>	<b>1,852,548</b>	<b>560,251</b>	<b>(629,413)</b>	<b>(1,684,258)</b>
Unassigned Cash as a % of Total Current Spending	89.3%	105.7%	105.7%	97.3%	52.3%	20.0%	-11.6%	-40.0%	-65.0%

**City of Grand Rapids  
WIRELESS BROADBAND (IS671673)  
STATEMENT OF OPERATIONS**

Organizations	2011 Actuals	2012 Adopted	2012 Amended	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>REVENUE</b>									
<b><u>WIRELESS BROADBAND (IS671673)</u></b>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	202,449	197,584	197,584	220,986	220,986	227,616	234,444	241,478	248,722
671 Other Revenue	0	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
<b>WIRELESS BROADBAND Total Revenue</b>	<b>202,449</b>	<b>197,584</b>	<b>197,584</b>	<b>220,986</b>	<b>220,986</b>	<b>227,616</b>	<b>234,444</b>	<b>241,478</b>	<b>248,722</b>
<b>EXPENDITURES</b>									
<b><u>WIRELESS BROADBAND (IS671673)</u></b>									
701 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	39,508	107,982	107,982	201,780	272,400	272,400	272,400	272,400	272,400
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
<b>WIRELESS BROADBAND Total Expenditures</b>	<b>39,508</b>	<b>107,982</b>	<b>107,982</b>	<b>201,780</b>	<b>272,400</b>	<b>272,400</b>	<b>272,400</b>	<b>272,400</b>	<b>272,400</b>
<b>WIRELESS BROADBAND NET INCOME (LOSS)</b>	<b>162,941</b>	<b>89,602</b>	<b>89,602</b>	<b>19,206</b>	<b>(51,414)</b>	<b>(44,784)</b>	<b>(37,956)</b>	<b>(30,922)</b>	<b>(23,678)</b>
<b>Other Sources &amp; Uses of Cash</b>									
Less: Payment of Debt Service Principal	0	0	0	0	0	0	0	0	0
Add: Proceeds From Bond Issues	0	0	0	0	0	0	0	0	0
<b>Net Other Sources &amp; Uses</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Change in Available Cash</b>	<b>162,941</b>	<b>89,602</b>	<b>89,602</b>	<b>19,206</b>	<b>(51,414)</b>	<b>(44,784)</b>	<b>(37,956)</b>	<b>(30,922)</b>	<b>(23,678)</b>
<b>Unrestricted Cash - Beginning of Year</b>	<b>444,035</b>	<b>606,976</b>	<b>606,976</b>	<b>606,976</b>	<b>626,182</b>	<b>574,768</b>	<b>529,984</b>	<b>492,028</b>	<b>461,106</b>
<b>Unrestricted Cash - End of Year</b>	<b>606,976</b>	<b>696,578</b>	<b>696,578</b>	<b>626,182</b>	<b>574,768</b>	<b>529,984</b>	<b>492,028</b>	<b>461,106</b>	<b>437,428</b>
<b>Reserve Targets:</b>									
Assigned to Reserves - 25% of Current Spending	9,877	26,996	26,996	50,445	68,100	68,100	68,100	68,100	68,100
Assigned to Capital	0	0	0	0	0	0	0	0	0
Unassigned Cash	597,099	669,583	669,583	575,737	506,668	461,884	423,928	393,006	369,328
<b>Total</b>	<b>606,976</b>	<b>696,578</b>	<b>696,578</b>	<b>626,182</b>	<b>574,768</b>	<b>529,984</b>	<b>492,028</b>	<b>461,106</b>	<b>437,428</b>
Unassigned Cash as a % of Total Current Spending	1511.3%	620.1%	620.1%	285.3%	186.0%	169.6%	155.6%	144.3%	135.6%



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City of Grand Rapids  
Enterprise Funds  
Unassigned Cash Calculation  
Fiscal Year 2011

	ENTERPRISE FUNDS							
	Belknap Ice Arena Fund	Cemetery Operating Subfund	Cemetery Golf Course Subfund	Cemetery Fund Total	Auto Parking System Fund 585	Auto Parking System Fund 586	Auto Parking System Fund Building Authority	Auto Parking System Fund Total
Operating Expense (from CAFR - 6/30/2011)	\$ 914,146	\$ 1,322,472	\$ 463,137	\$ 1,785,609	\$ 2,307,807	\$ 1,051,699	\$ 7,910,086	\$ 11,269,592
Less: Depreciation	(155,336)	(23,082)	(2,851)	(25,933)	(2,867,285)	-	-	(2,867,285)
Less: Interest on Debt (added back below)				-	(1,485,581)		(106,948)	(1,592,529)
Less: Operating Transfers Out (added back below)		(272,443)	(50,000)	(322,443)	(1,034,648)		-	(1,034,648)
Interfund elimination entries					8,854,837	(1,051,699)	(7,803,138)	-
Sub-total	758,810	1,026,947	410,286	1,437,233	5,775,130	-	-	5,775,130
Plus: Principal Paid on Debt				-	2,054,370		-	2,054,370
Plus: Interest on Debt				-	1,485,581		106,948	1,592,529
Plus: Operating Transfers Out								
Cost Allocation & Other		272,443	50,000	322,443	1,034,648		-	1,034,648
Cash Projects Transfers				-	-		-	-
<b>Total Operating Expense</b>	<b>758,810</b>	<b>1,299,390</b>	<b>460,286</b>	<b>1,759,676</b>	<b>10,349,729</b>	<b>-</b>	<b>106,948</b>	<b>10,456,677</b>
25% of Total Operating Expense	189,703	64,970	115,072	180,042	2,587,432	-	26,737	2,614,169
CASH - Operating Fund	776,793	19,492	3,023	22,515	12,532,212	1,363,268	-	13,895,480
Less: Restricted Cash				-	-		-	-
Less: Assigned for Uncompleted Capital Projects				-		(1,363,268)	-	(1,363,268)
Less: 25% of Total Operating Expense	(189,703)	(64,970)	(127,571)	(192,541)	(2,587,432)	-	(26,737)	(2,614,169)
<b>Unassigned Cash (June 30, 2011)</b>	<b>\$ 587,091</b>	<b>\$ (45,478)</b>	<b>\$ (124,548)</b>	<b>\$ (170,026)</b>	<b>\$ 9,944,780</b>	<b>\$ -</b>	<b>\$ (26,737)</b>	<b>\$ 9,918,043</b>

Enterprise Funds  
Unassigned Cash Calculation  
Fiscal Year 2011

	ENTERPRISE FUNDS					
	Water Supply Fund 500	Water Supply Fund 510	Water Supply Fund 520	Water Supply Fund 530	Water Supply Fund 531	Water Supply Fund Total
Operating Expense (from CAFR - 6/30/2011)	\$ 32,158,629	\$ 130,687	\$ 2,044,412	\$ (1,158)	\$ 4,893,707	\$ 39,226,277
Less: Depreciation	(7,399,012)	-	-	-	-	(7,399,012)
Less: Interest on Debt (added back below)	(5,668,529)	-	-	-	-	(5,668,529)
Less: Operating Transfers Out (added back below)	(791,462)	-	-	-	-	(791,462)
Interfund elimination entries	7,067,648	(130,687)	(2,044,412)	1,158	(4,893,707)	-
Sub-total	25,367,274	-	-	-	-	25,367,274
Plus: Principal Paid on Debt	8,760,000	-	-	-	-	8,760,000
Plus: Interest on Debt	5,668,529	-	-	-	-	5,668,529
Plus: Operating Transfers Out Cost Allocation & Other Cash Projects Transfers	791,462	-	-	-	-	791,462
Total Operating Expense	40,587,265	-	-	-	-	40,587,265
25% of Total Operating Expense	10,146,816	-	-	-	-	10,146,816
CASH	25,593,743	1,967,586	1,275,237	-	13,055,951	41,892,517
Less: Restricted Cash - Trust	(8,711,547)	-	-	-	-	(8,711,547)
Less: Assigned for possible surety cancellation	-	-	-	-	-	-
Less: Assigned for Uncompleted Capital Projects	-	(1,967,586)	(1,275,237)	-	(13,055,951)	(16,298,774)
Less: 25% of Total Operating Expense	(10,146,816)	-	-	-	-	(10,146,816)
<b>Unassigned Cash (June 30, 2011)</b>	<b>\$ 6,735,380</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 6,735,380</b>

City of Grand Rapids  
Enterprise Funds  
Unassigned Cash Calculation  
Fiscal Year 2011

ENTERPRISE FUNDS

	Sewage Disposal Fund 500	Sewage Disposal Fund 510	Sewage Disposal Fund 520	Sewage Disposal Fund 533	Sewage Disposal Fund 534	Sewage Disposal Fund Total
Operating Expense (from CAFR - 6/30/2011)	\$ 27,656,774	\$ 1,810,794	\$ 271,091	\$ 8,297,740	\$ 10,262,135	\$ 48,298,534
Less: Depreciation	(12,843,252)	-	-	-	-	(12,843,252)
Less: Interest on Debt (added back below)	(11,239,789)	-	-	-	-	(11,239,789)
Less: Operating Transfers Out (added back below)	(2,918,680)	-	-	-	-	(2,918,680)
Interfund elimination entries	20,641,760	(1,810,794)	(271,091)	(8,297,740)	(10,262,135)	-
Sub-total	21,296,813	-	-	-	-	21,296,813
Plus: Principal Paid on Debt	7,951,857	-	-	-	-	7,951,857
Plus: Interest on Debt	11,239,789	-	-	-	-	11,239,789
Plus: Operating Transfers Out	-	-	-	-	-	-
Cost Allocation & Other	2,918,680	-	-	-	-	2,918,680
Cash Projects Transfers	-	-	-	-	-	-
Total Operating Expense	43,407,139	-	-	-	-	43,407,139
25% of Total Operating Expense	10,851,785	-	-	-	-	10,851,785
CASH	28,323,732	4,431,392	803,700	-	14,948,792	48,507,616
Less: Restricted Cash	(13,057,516)	-	-	-	-	(13,057,516)
Less: Assigned for possible surety cancellation	-	-	-	-	-	-
Less: Assigned for Uncompleted Capital Projects	-	(4,431,392)	(803,700)	-	(14,948,792)	(20,183,884)
Less: 25% of Total Operating Expense	(10,851,785)	-	-	-	-	(10,851,785)
Unassigned Cash (June 30, 2011)	\$ 4,414,431	\$ -	\$ -	\$ -	\$ -	\$ 4,414,431

**City of Grand Rapids**  
**AUTO PARKING OPERATING (ENAPS585)**  
**STATEMENT OF OPERATIONS**

Organizations	2011 Actuals	2012 Adopted	2012 Amended	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>REVENUE</b>									
<b><u>AUTO PARKING OPERATING (ENAPS585)</u></b>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	11,570,553	10,837,430	11,537,430	11,868,255	11,923,635	11,927,785	11,931,135	12,015,120	12,017,320
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	323,737	296,719	296,719	235,000	242,000	250,400	258,900	264,400	271,100
671 Other Revenue	886,315	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
<b><i>AUTO PARKING OPERATING Total Revenue</i></b>	<b>12,780,605</b>	<b>11,134,149</b>	<b>11,834,149</b>	<b>12,103,255</b>	<b>12,165,635</b>	<b>12,178,185</b>	<b>12,190,035</b>	<b>12,279,520</b>	<b>12,288,420</b>
<b>EXPENDITURES</b>									
<b><u>AUTO PARKING OPERATING (ENAPS585)</u></b>									
701 Personal Services	2,043,442	2,320,647	2,320,647	2,389,918	2,209,522	2,262,766	2,309,609	2,328,196	2,335,341
726 Supplies	106,958	115,010	115,010	114,210	111,245	111,245	111,245	111,245	111,245
800 Other Services And Charges	3,624,731	3,693,569	3,814,508	4,008,618	4,375,947	4,178,435	4,172,493	4,043,655	4,113,381
970 Capital Outlay	0	18,750	18,750	17,500	18,750	17,500	17,500	17,500	17,500
990 Debt Service	1,592,528	2,039,724	2,039,724	2,039,724	1,568,834	1,523,694	1,488,414	1,446,718	1,397,675
996 Appropriation Lapse	0	(354,000)	(354,000)	0	(324,000)	(324,000)	(324,000)	(324,000)	(324,000)
999 Transfers Out	1,034,648	2,101,946	2,431,558	2,284,946	3,154,457	2,954,611	3,414,795	3,683,223	2,944,908
<b><i>AUTO PARKING OPERATING Total Expenditures</i></b>	<b>8,402,307</b>	<b>9,935,646</b>	<b>10,386,197</b>	<b>10,854,916</b>	<b>11,114,755</b>	<b>10,724,251</b>	<b>11,190,056</b>	<b>11,306,537</b>	<b>10,596,050</b>
<b><i>AUTO PARKING OPERATING NET INCOME (LOSS)</i></b>	<b>4,378,298</b>	<b>1,198,503</b>	<b>1,447,952</b>	<b>1,248,339</b>	<b>1,050,880</b>	<b>1,453,934</b>	<b>999,979</b>	<b>972,983</b>	<b>1,692,370</b>
<b><i>Other Sources &amp; Uses of Cash</i></b>									
Less: Payment of Debt Service Principal	(2,054,370)	(1,223,604)	(1,223,604)	(1,223,604)	(1,302,839)	(995,000)	(1,025,000)	(1,225,000)	(1,260,000)
Add: Proceeds From Bond Issues	0	0	0	0	0	0	0	0	0
<b><i>Net Other Sources &amp; Uses</i></b>	<b>(2,054,370)</b>	<b>(1,223,604)</b>	<b>(1,223,604)</b>	<b>(1,223,604)</b>	<b>(1,302,839)</b>	<b>(995,000)</b>	<b>(1,025,000)</b>	<b>(1,225,000)</b>	<b>(1,260,000)</b>
<b><i>Net Change in Available Cash</i></b>	<b>2,323,928</b>	<b>(25,101)</b>	<b>224,348</b>	<b>24,735</b>	<b>(251,959)</b>	<b>458,934</b>	<b>(25,021)</b>	<b>(252,017)</b>	<b>432,370</b>
<b><i>Unrestricted Cash - Beginning of Year</i></b>	<b>10,208,284</b>	<b>12,532,212</b>	<b>12,532,212</b>	<b>12,532,212</b>	<b>12,556,947</b>	<b>12,304,988</b>	<b>12,763,922</b>	<b>12,738,901</b>	<b>12,486,884</b>
<b><i>Unrestricted Cash - End of Year</i></b>	<b>12,532,212</b>	<b>12,507,111</b>	<b>12,756,560</b>	<b>12,556,947</b>	<b>12,304,988</b>	<b>12,763,922</b>	<b>12,738,901</b>	<b>12,486,884</b>	<b>12,919,254</b>
<b>Reserve Targets:</b>									
Assigned to Reserves - 25% of Current Spending	2,614,169	2,789,812	2,902,450	3,019,630	3,104,399	2,929,813	3,053,764	3,132,884	2,964,013
Unassigned Cash	9,918,042	9,717,299	9,854,110	9,537,317	9,200,589	9,834,109	9,685,137	9,354,000	9,955,241
<b>Total</b>	<b>12,532,212</b>	<b>12,507,111</b>	<b>12,756,560</b>	<b>12,556,947</b>	<b>12,304,988</b>	<b>12,763,922</b>	<b>12,738,901</b>	<b>12,486,884</b>	<b>12,919,254</b>
<b>Unassigned Cash as a % of Total Current Spending</b>	<b>94.85%</b>	<b>87.08%</b>	<b>84.88%</b>	<b>78.96%</b>	<b>74.09%</b>	<b>83.91%</b>	<b>79.29%</b>	<b>74.64%</b>	<b>83.97%</b>



**City of Grand Rapids  
AUTO PARKING CAPITAL PROJECTS (ENAPS586)  
STATEMENT OF OPERATIONS**

Organizations	2011 Actuals	2012 Adopted	2012 Amended	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>REVENUE</b>									
<b><u>AUTO PARKING CAPITAL PROJECTS (ENAPS586)</u></b>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	0	0	0	0	0	0	0	0	0
671 Other Revenue	0	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	1,620,000	1,673,000	1,673,000	1,112,000	760,000	1,205,000	1,460,000	705,000
<b><i>AUTO PARKING CAPITAL PROJECTS Total Revenue</i></b>	<b><i>0</i></b>	<b><i>1,620,000</i></b>	<b><i>1,673,000</i></b>	<b><i>1,673,000</i></b>	<b><i>1,112,000</i></b>	<b><i>760,000</i></b>	<b><i>1,205,000</i></b>	<b><i>1,460,000</i></b>	<b><i>705,000</i></b>
<b>EXPENDITURES</b>									
<b><u>AUTO PARKING CAPITAL PROJECTS (ENAPS586)</u></b>									
701 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	0	0	0	0	0	0	0	0	0
970 Capital Outlay	0	1,620,000	1,673,000	1,673,000	1,112,000	760,000	1,205,000	1,460,000	705,000
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
<b><i>AUTO PARKING CAPITAL PROJECTS Total Expenditures</i></b>	<b><i>0</i></b>	<b><i>1,620,000</i></b>	<b><i>1,673,000</i></b>	<b><i>1,673,000</i></b>	<b><i>1,112,000</i></b>	<b><i>760,000</i></b>	<b><i>1,205,000</i></b>	<b><i>1,460,000</i></b>	<b><i>705,000</i></b>
<b><i>AUTO PARKING CAPITAL PROJECTS NET INCOME (LOSS)</i></b>	<b><i>0</i></b>	<b><i>0</i></b>	<b><i>0</i></b>	<b><i>0</i></b>	<b><i>0</i></b>	<b><i>0</i></b>	<b><i>0</i></b>	<b><i>0</i></b>	<b><i>0</i></b>
<b><i>Unrestricted Cash - Beginning of Year</i></b>	<b><i>0</i></b>	<b><i>0</i></b>	<b><i>0</i></b>	<b><i>0</i></b>	<b><i>0</i></b>	<b><i>0</i></b>	<b><i>0</i></b>	<b><i>0</i></b>	<b><i>0</i></b>
<b><i>Unrestricted Cash - End of Year</i></b>	<b><i>0</i></b>	<b><i>0</i></b>	<b><i>0</i></b>	<b><i>0</i></b>	<b><i>0</i></b>	<b><i>0</i></b>	<b><i>0</i></b>	<b><i>0</i></b>	<b><i>0</i></b>

City of Grand Rapids  
**BELKNAP ICE ARENA (EN578578)**  
**STATEMENT OF OPERATIONS**

Organizations	2011 Actuals	2012 Adopted	2012 Amended	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>REVENUE</b>									
<b><u>BELKNAP ICE ARENA (EN578578)</u></b>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	870,772	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	3,477	3,000	3,000	2,100	2,100	2,400	2,500	2,600	2,700
671 Other Revenue	(0)	0	232,475	232,775	221,518	221,518	221,518	221,518	221,518
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
<b><i>BELKNAP ICE ARENA Total Revenue</i></b>	<b>874,249</b>	<b>3,000</b>	<b>235,475</b>	<b>234,875</b>	<b>223,618</b>	<b>223,918</b>	<b>224,018</b>	<b>224,118</b>	<b>224,218</b>
<b>EXPENDITURES</b>									
<b><u>BELKNAP ICE ARENA (EN578578)</u></b>									
701 Personal Services	244,286	0	0	0	0	0	0	0	0
726 Supplies	29,136	0	0	0	0	0	0	0	0
800 Other Services And Charges	485,388	0	530,843	121,134	267,300	267,300	267,300	267,300	267,300
970 Capital Outlay	0	0	0	67,710	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
<b><i>BELKNAP ICE ARENA Total Expenditures</i></b>	<b>758,810</b>	<b>0</b>	<b>530,843</b>	<b>188,844</b>	<b>267,300</b>	<b>267,300</b>	<b>267,300</b>	<b>267,300</b>	<b>267,300</b>
<b><i>BELKNAP ICE ARENA NET INCOME (LOSS)</i></b>	<b>115,439</b>	<b>3,000</b>	<b>(295,368)</b>	<b>46,031</b>	<b>(43,682)</b>	<b>(43,382)</b>	<b>(43,282)</b>	<b>(43,182)</b>	<b>(43,082)</b>
<b><i>Other Sources &amp; Uses of Cash</i></b>									
Less: Payment of Debt Service Principal	0	0	0	0	0	0	0	0	0
Add: Proceeds From Bond Issues	0	0	0	0	0	0	0	0	0
<b><i>Net Other Sources &amp; Uses</i></b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b><i>Net Change in Available Cash</i></b>	<b>115,439</b>	<b>3,000</b>	<b>(295,368)</b>	<b>46,031</b>	<b>(43,682)</b>	<b>(43,382)</b>	<b>(43,282)</b>	<b>(43,182)</b>	<b>(43,082)</b>
<b><i>Unrestricted Cash - Beginning of Year</i></b>	<b>661,354</b>	<b>776,793</b>	<b>776,793</b>	<b>776,793</b>	<b>822,824</b>	<b>779,142</b>	<b>735,760</b>	<b>692,478</b>	<b>649,296</b>
<b><i>Unrestricted Cash - End of Year</i></b>	<b>776,793</b>	<b>779,793</b>	<b>481,425</b>	<b>822,824</b>	<b>779,142</b>	<b>735,760</b>	<b>692,478</b>	<b>649,296</b>	<b>606,214</b>
<b>Reserve Targets:</b>									
Assigned to Reserves - 25% of Current Spending	189,702	0	132,711	47,211	66,825	66,825	66,825	66,825	66,825
Assigned to Capital	0	0	0	0	0	0	0	0	0
Unassigned Cash	587,091	779,793	348,714	775,613	712,317	668,935	587,091	582,471	539,389
Total	776,793	779,793	481,425	822,824	779,142	735,760	653,916	649,296	606,214
Unassigned Cash as a % of Total Current Spending	77.4%	0.0%	65.7%	410.7%	266.5%	250.3%	219.6%	217.9%	201.8%

**City of Grand Rapids  
CEMETERY OPERATING (ENCEM502)  
STATEMENT OF OPERATIONS**

Organizations	2011 Actuals	2012 Adopted	2012 Amended	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>REVENUE</b>									
<b><u>CEMETERY OPERATING (ENCEM502)</u></b>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	585,873	602,500	602,500	554,265	675,750	685,750	697,750	709,750	726,750
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	0	0	0	0	0	0	0	0	0
671 Other Revenue	9,239	300	300	300	300	300	300	300	300
695 Other Financing Sources	442,330	619,120	619,120	532,400	611,273	514,552	518,283	521,928	523,133
<b>CEMETERY OPERATING Total Revenue</b>	<b>1,037,442</b>	<b>1,221,920</b>	<b>1,221,920</b>	<b>1,086,965</b>	<b>1,287,323</b>	<b>1,200,602</b>	<b>1,216,333</b>	<b>1,231,978</b>	<b>1,250,183</b>
<b>EXPENDITURES</b>									
<b><u>CEMETERY OPERATING (ENCEM502)</u></b>									
701 Personal Services	495,779	547,286	547,286	556,831	359,266	366,594	372,659	374,926	377,449
726 Supplies	62,120	51,850	51,850	46,850	31,650	30,550	29,450	28,350	28,250
800 Other Services And Charges	403,013	341,083	341,083	345,480	448,607	457,025	465,577	474,618	484,311
970 Capital Outlay	16,036	20,000	20,000	12,780	10,000	9,000	8,000	7,000	6,000
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	322,443	295,894	295,894	278,044	285,390	290,018	290,560	295,416	300,900
<b>CEMETERY OPERATING Total Expenditures</b>	<b>1,299,391</b>	<b>1,256,113</b>	<b>1,256,113</b>	<b>1,239,985</b>	<b>1,134,913</b>	<b>1,153,187</b>	<b>1,166,246</b>	<b>1,180,310</b>	<b>1,196,910</b>
<b>CEMETERY OPERATING NET INCOME (LOSS)</b>	<b>(261,949)</b>	<b>(34,193)</b>	<b>(34,193)</b>	<b>(153,020)</b>	<b>152,410</b>	<b>47,415</b>	<b>50,087</b>	<b>51,668</b>	<b>53,273</b>
<b>Other Sources &amp; Uses of Cash</b>									
Less: Payment of Debt Service Principal	0	0	0	0	0	0	0	0	0
Add: Proceeds From Bond Issues	0	0	0	0	0	0	0	0	0
<b>Net Other Sources &amp; Uses</b>	<b>(261,949)</b>	<b>(34,193)</b>	<b>(34,193)</b>	<b>(153,020)</b>	<b>152,410</b>	<b>47,415</b>	<b>50,087</b>	<b>51,668</b>	<b>53,273</b>
<b>Net Change in Available Cash</b>	<b>(261,949)</b>	<b>(34,193)</b>	<b>(34,193)</b>	<b>(153,020)</b>	<b>152,410</b>	<b>47,415</b>	<b>50,087</b>	<b>51,668</b>	<b>53,273</b>
<b>Unrestricted Cash - Beginning of Year</b>	<b>281,441</b>	<b>19,492</b>	<b>19,492</b>	<b>19,492</b>	<b>(133,529)</b>	<b>18,881</b>	<b>66,296</b>	<b>116,383</b>	<b>168,051</b>
<b>Unrestricted Cash - End of Year</b>	<b>19,492</b>	<b>(14,702)</b>	<b>(14,702)</b>	<b>(133,529)</b>	<b>18,881</b>	<b>66,296</b>	<b>116,383</b>	<b>168,051</b>	<b>221,324</b>
<b>Reserve Targets:</b>									
Assigned to Reserves - 5% of Current Spending	64,970	62,806	62,806	61,999	56,746	57,659	58,312	59,016	59,846
Unassigned Cash	(45,478)	(77,507)	(77,507)	(195,528)	(37,865)	8,637	58,071	109,036	161,479
<b>Total</b>	<b>19,492</b>	<b>(14,702)</b>	<b>(14,702)</b>	<b>(133,529)</b>	<b>18,881</b>	<b>66,296</b>	<b>116,383</b>	<b>168,051</b>	<b>221,324</b>
Unassigned Cash as a % of Total Current Spending	-3.5%	-6.2%	-6.2%	-15.8%	-3.3%	0.7%	5.0%	9.2%	13.5%
<b>TRANSFERS IN:</b>									
From Perpetual Care for Fulton Wall:	144,230	141,620	141,620	141,620	143,273	144,751	141,794	143,099	144,230
Perpetual Care Interest:	34,582	52,500	52,500	33,000	33,000	38,000	45,000	45,000	50,000
From Perpetual Care for Capital Spending:	16,036	20,000	20,000	12,780	10,000	9,000	8,000	7,000	6,000
General Fund Subsidy:	247,482	325,000	325,000	325,000	425,000	297,801	297,239	299,329	295,403
Golf Course Rent:	-	60,000	60,000	-	-	25,000	26,250	27,500	27,500
From Transformational Fund (for Consultant):	-	20,000	20,000	20,000	-	-	-	-	-
	442,330	619,120	619,120	532,400	611,273	514,552	518,283	521,928	523,133

City of Grand Rapids  
CEMETERY-GOLF COURSE (ENCEM503)  
STATEMENT OF OPERATIONS

Organizations	2011 Actuals	2012 Adopted	2012 Amended	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>REVENUE</b>									
<b><u>CEMETERY-GOLF COURSE (ENCEM503)</u></b>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	423,369	603,000	603,000	530,000	553,000	581,000	591,000	601,000	611,000
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	217	350	350	20	20	25	25	25	25
671 Other Revenue	741	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	20,000	20,000	20,000	0	0	0	0	0
<b>CEMETERY-GOLF COURSE Total Revenue</b>	<b>424,327</b>	<b>623,350</b>	<b>623,350</b>	<b>550,020</b>	<b>553,020</b>	<b>581,025</b>	<b>591,025</b>	<b>601,025</b>	<b>611,025</b>
<b>EXPENDITURES</b>									
<b><u>CEMETERY-GOLF COURSE (ENCEM503)</u></b>									
701 Personal Services	240,433	287,167	287,167	254,031	264,594	268,289	271,407	272,235	273,529
726 Supplies	112,716	100,000	100,000	100,193	95,000	97,000	97,000	97,000	97,000
800 Other Services And Charges	107,135	115,851	115,851	138,094	106,126	98,110	98,619	99,074	99,498
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	83,145	83,145	23,145	48,217	74,664	77,403	80,188	81,769
<b>CEMETERY-GOLF COURSE Total Expenditures</b>	<b>460,285</b>	<b>586,163</b>	<b>586,163</b>	<b>515,462</b>	<b>513,937</b>	<b>538,063</b>	<b>544,429</b>	<b>548,497</b>	<b>551,796</b>
<b>CEMETERY-GOLF COURSE NET INCOME (LOSS)</b>	<b>(35,958)</b>	<b>37,187</b>	<b>37,187</b>	<b>34,558</b>	<b>39,083</b>	<b>42,962</b>	<b>46,596</b>	<b>52,528</b>	<b>59,229</b>
<b>Other Sources &amp; Uses of Cash</b>									
Less: Payment of Debt Service Principal	0	0	0	0	0	0	0	0	0
Add: Proceeds From Bond Issues	0	0	0	0	0	0	0	0	0
<b>Net Other Sources &amp; Uses</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Change in Available Cash</b>	<b>(35,958)</b>	<b>37,187</b>	<b>37,187</b>	<b>34,558</b>	<b>39,083</b>	<b>42,962</b>	<b>46,596</b>	<b>52,528</b>	<b>59,229</b>
<b>Unrestricted Cash - Beginning of Year</b>	<b>38,981</b>	<b>3,023</b>	<b>3,023</b>	<b>3,023</b>	<b>37,581</b>	<b>76,664</b>	<b>119,626</b>	<b>166,222</b>	<b>218,750</b>
<b>Unrestricted Cash - End of Year</b>	<b>3,023</b>	<b>40,210</b>	<b>40,210</b>	<b>37,581</b>	<b>76,664</b>	<b>119,626</b>	<b>166,222</b>	<b>218,750</b>	<b>277,979</b>
<b>Reserve Targets:</b>									
Assigned to Reserves - 25% of Current Spending	115,071	146,541	146,541	128,866	128,484	134,516	136,107	137,124	137,949
Assigned to Capital	0	0	0	0	0	0	0	0	0
Unassigned Cash	(112,048)	(106,331)	(106,331)	(91,285)	(51,820)	(14,890)	30,115	81,626	140,030
<b>Total</b>	<b>3,023</b>	<b>40,210</b>	<b>40,210</b>	<b>37,581</b>	<b>76,664</b>	<b>119,626</b>	<b>166,222</b>	<b>218,750</b>	<b>277,979</b>
Unassigned Cash as a % of Total Current Spending	-24.3%	-18.1%	-18.1%	-17.7%	-10.1%	-2.8%	5.5%	14.9%	25.4%

**City of Grand Rapids**  
**SEWAGE SYSTEM RECEIVING/OPERATIONS (ENSDS500)**  
**STATEMENT OF OPERATIONS**

Organizations	2011 Actuals	2012 Adopted	2012 Amended	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>REVENUE</b>									
<b><u>RECEIVING/OPERATIONS (ENSDS500)</u></b>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	70,529	60,000	60,000	58,000	62,000	64,000	66,000	68,000	70,000
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	49,923,594	50,227,752	50,322,055	51,228,853	52,375,155	53,422,062	54,489,252	55,577,136	56,686,135
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	283,149	296,000	296,000	175,000	175,000	180,000	185,000	195,000	200,000
671 Other Revenue	963,135	782,000	782,000	589,589	665,000	690,000	725,000	760,000	795,000
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
<b><i>RECEIVING/OPERATIONS Total Revenue</i></b>	<b>51,240,407</b>	<b>51,365,752</b>	<b>51,460,055</b>	<b>52,051,442</b>	<b>53,277,155</b>	<b>54,356,062</b>	<b>55,465,252</b>	<b>56,600,136</b>	<b>57,751,135</b>
<b>EXPENDITURES</b>									
<b><u>RECEIVING/OPERATIONS (ENSDS500)</u></b>									
701 Personal Services	8,642,417	9,281,179	9,281,179	9,021,369	9,672,441	9,968,809	10,157,108	10,239,379	10,322,598
726 Supplies	1,424,828	1,679,023	1,807,505	1,190,775	1,522,801	1,717,049	1,724,514	1,671,475	1,679,027
800 Other Services And Charges	11,229,568	12,168,974	13,560,627	12,083,713	12,052,790	12,438,145	13,060,361	13,304,008	13,288,030
970 Capital Outlay	0	170,000	170,000	112,000	233,500	170,000	170,000	170,000	170,000
990 Debt Service	11,239,789	12,607,019	12,607,019	12,349,576	13,566,217	13,573,662	14,939,785	14,588,130	14,218,622
996 Appropriation Lapse	0	(1,030,000)	(1,030,000)	0	(1,053,000)	(1,091,000)	(1,128,000)	(1,143,000)	(1,149,000)
999 Transfers Out	2,918,680	5,621,809	5,717,979	5,815,723	8,476,810	3,890,012	6,892,101	2,890,522	3,579,091
<b><i>RECEIVING/OPERATIONS Total Expenditures</i></b>	<b>35,455,282</b>	<b>40,498,004</b>	<b>42,114,308</b>	<b>40,573,156</b>	<b>44,471,559</b>	<b>40,666,677</b>	<b>45,815,869</b>	<b>41,720,514</b>	<b>42,108,368</b>
<b><i>RECEIVING/OPERATIONS NET INCOME (LOSS)</i></b>	<b>15,785,125</b>	<b>10,867,748</b>	<b>9,345,747</b>	<b>11,478,286</b>	<b>8,805,596</b>	<b>13,689,385</b>	<b>9,649,383</b>	<b>14,879,622</b>	<b>15,642,767</b>
<b><i>Other Sources &amp; Uses of Cash</i></b>									
Less: Payment of Debt Service Principal	(7,951,857)	(8,290,281)	(8,290,281)	(8,290,281)	(9,173,129)	(9,495,776)	(8,710,094)	(7,694,709)	(7,787,000)
Add: Proceeds From Bond Issues	0	0	0	0	0	0	0	0	0
<b><i>Net Other Sources &amp; Uses</i></b>	<b>(7,951,857)</b>	<b>(8,290,281)</b>	<b>(8,290,281)</b>	<b>(8,290,281)</b>	<b>(9,173,129)</b>	<b>(9,495,776)</b>	<b>(8,710,094)</b>	<b>(7,694,709)</b>	<b>(7,787,000)</b>
<b><i>Net Change in Available Cash</i></b>	<b>7,833,268</b>	<b>2,577,467</b>	<b>1,055,466</b>	<b>3,188,005</b>	<b>(367,533)</b>	<b>4,193,609</b>	<b>939,289</b>	<b>7,184,913</b>	<b>7,855,767</b>
<b><i>Unrestricted Cash - Beginning of Year</i></b>	<b>7,432,948</b>	<b>15,266,216</b>	<b>15,266,216</b>	<b>15,266,216</b>	<b>18,454,221</b>	<b>18,086,688</b>	<b>22,280,297</b>	<b>23,219,586</b>	<b>30,404,499</b>
<b><i>Unrestricted Cash - End of Year</i></b>	<b>15,266,216</b>	<b>17,843,683</b>	<b>16,321,682</b>	<b>18,454,221</b>	<b>18,086,688</b>	<b>22,280,297</b>	<b>23,219,586</b>	<b>30,404,499</b>	<b>38,260,266</b>
<b>Reserve Targets:</b>									
Assigned to Reserves - 25% of Current Spending	10,851,785	12,197,071	12,601,147	12,215,859	13,411,172	12,540,613	13,631,491	12,353,806	12,473,842
Unassigned Cash	4,414,431	5,646,612	3,720,534	6,238,362	4,675,516	9,739,684	9,588,095	18,050,693	25,786,424
<b>Total</b>	<b>15,266,216</b>	<b>17,843,683</b>	<b>16,321,682</b>	<b>18,454,221</b>	<b>18,086,688</b>	<b>22,280,297</b>	<b>23,219,586</b>	<b>30,404,499</b>	<b>38,260,266</b>
Unassigned Cash as a % of Total Current Spending	10.17%	11.57%	7.38%	12.77%	8.72%	19.42%	17.58%	36.53%	51.68%

**City of Grand Rapids**  
**SEWAGE SYSTEM CASH PROJECTS (ENSDS510 & ENSDS520)**  
**STATEMENT OF OPERATIONS**

Organizations	2011	2012	2012	2012	2013	2014	2015	2016	2017
	Actuals	Adopted	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
<b>REVENUE</b>									
<b><u>REPLACEMENT (ENSDS510)</u></b>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	0	0	0	0	0	0	0	0	0
671 Other Revenue	0	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	3,010,000	3,010,000	3,010,000	6,326,000	1,679,000	4,630,000	600,000	1,260,000
<b>REPLACEMENT Total Revenue</b>	<b>0</b>	<b>3,010,000</b>	<b>3,010,000</b>	<b>3,010,000</b>	<b>6,326,000</b>	<b>1,679,000</b>	<b>4,630,000</b>	<b>600,000</b>	<b>1,260,000</b>
<b>EXPENDITURES</b>									
<b><u>REPLACEMENT (ENSDS510)</u></b>									
701 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	0	0	0	0	0	0	0	0	0
970 Capital Outlay	0	3,010,000	3,010,000	3,010,000	6,326,000	1,679,000	4,630,000	600,000	1,260,000
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
<b>REPLACEMENT Total Expenditures</b>	<b>0</b>	<b>3,010,000</b>	<b>3,010,000</b>	<b>3,010,000</b>	<b>6,326,000</b>	<b>1,679,000</b>	<b>4,630,000</b>	<b>600,000</b>	<b>1,260,000</b>
<b>REPLACEMENT NET INCOME (LOSS)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Unrestricted Cash - Beginning of Year</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Unrestricted Cash - End of Year</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**City of Grand Rapids**  
**SEWAGE SYSTEM REVENUE BOND PROJECTS (ENSDS534)**  
**STATEMENT OF OPERATIONS**

Organizations	2011	2012	2012	2012	2013	2014	2015	2016	2017
	Actuals	Adopted	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
<b>REVENUE</b>									
<b><u>SS REVENUE BONDS 2010A&amp;B (ENSDS534)</u></b>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	0	0	0	0	0	0	0	0	0
671 Other Revenue	0	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	14,525,000	14,525,000	14,525,000	200,000	1,280,000	23,991,000	4,400,000	7,625,000
<b>SS REVENUE BONDS 2010A&amp;B Total Revenue</b>	<b>0</b>	<b>14,525,000</b>	<b>14,525,000</b>	<b>14,525,000</b>	<b>200,000</b>	<b>1,280,000</b>	<b>23,991,000</b>	<b>4,400,000</b>	<b>7,625,000</b>
<b>EXPENDITURES</b>									
<b><u>SS REVENUE BONDS 2010A&amp;B (ENSDS534)</u></b>									
701 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	0	0	0	0	0	0	0	0	0
970 Capital Outlay	0	14,525,000	14,525,000	14,525,000	200,000	1,280,000	23,991,000	4,400,000	7,625,000
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
<b>SS REVENUE BONDS 2010A&amp;B Total Expenditures</b>	<b>0</b>	<b>14,525,000</b>	<b>14,525,000</b>	<b>14,525,000</b>	<b>200,000</b>	<b>1,280,000</b>	<b>23,991,000</b>	<b>4,400,000</b>	<b>7,625,000</b>
<b>SS REVENUE BONDS 2010A&amp;B NET INCOME (LOSS)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Unrestricted Cash - Beginning of Year</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Unrestricted Cash - End of Year</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**City of Grand Rapids**  
**WATER SYSTEM RECEIVING/OPERATIONS (ENWSS500)**  
**STATEMENT OF OPERATIONS**

Organizations	2011	2012	2012	2012	2013	2014	2015	2016	2017
	Actuals	Adopted	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
<b>REVENUE</b>									
<b><u>RECEIVING/OPERATIONS (ENWSS500)</u></b>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	24,370	20,000	20,000	29,440	30,000	30,000	30,000	30,000	30,000
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	40,310,567	39,871,535	39,945,091	40,098,894	41,527,791	42,371,955	43,233,410	44,112,515	45,009,635
655 Fines And Forfeitures	1,342,867	1,500,000	1,500,000	1,134,500	1,273,638	1,299,111	1,325,093	1,351,595	1,378,627
664 Interest And Rents	901,817	937,730	937,730	654,730	698,730	746,371	776,013	802,433	834,633
671 Other Revenue	169,430	36,000	36,000	0	0	0	0	0	0
695 Other Financing Sources	1,991,121	2,024,711	4,014	2,218,625	1,987,718	2,043,027	2,089,077	2,112,307	2,135,530
<b>RECEIVING/OPERATIONS Total Revenue</b>	<b>44,740,172</b>	<b>44,389,976</b>	<b>42,442,835</b>	<b>44,136,189</b>	<b>45,517,877</b>	<b>46,490,464</b>	<b>47,453,593</b>	<b>48,408,850</b>	<b>49,388,425</b>
<b>EXPENDITURES</b>									
<b><u>RECEIVING/OPERATIONS (ENWSS500)</u></b>									
701 Personal Services	13,766,407	13,934,009	13,934,009	13,962,607	13,471,454	13,848,100	14,153,094	14,259,521	14,372,387
726 Supplies	2,946,242	2,962,850	3,824,604	2,786,047	3,021,400	3,081,652	3,143,108	3,205,794	3,269,733
800 Other Services And Charges	8,654,626	8,752,154	9,381,372	8,410,704	8,322,998	8,723,492	9,300,763	10,046,300	9,649,892
970 Capital Outlay	0	188,500	240,919	160,193	330,300	333,300	330,300	330,300	330,300
990 Debt Service	5,668,529	6,821,831	6,821,831	5,890,820	5,902,051	5,817,635	5,446,620	5,281,468	4,787,776
996 Appropriation Lapse	0	(1,065,000)	(1,065,000)	0	(1,030,000)	(1,065,000)	(1,105,000)	(1,143,000)	(1,137,000)
999 Transfers Out	791,462	968,226	1,206,726	967,931	3,075,941	6,055,890	5,339,796	6,213,690	1,498,601
<b>RECEIVING/OPERATIONS Total Expenditures</b>	<b>31,827,266</b>	<b>32,562,570</b>	<b>34,344,462</b>	<b>32,178,302</b>	<b>33,094,144</b>	<b>36,795,069</b>	<b>36,608,681</b>	<b>38,194,073</b>	<b>32,771,689</b>
<b>RECEIVING/OPERATIONS NET INCOME (LOSS)</b>	<b>12,912,906</b>	<b>11,827,406</b>	<b>8,098,373</b>	<b>11,957,887</b>	<b>12,423,733</b>	<b>9,695,395</b>	<b>10,844,912</b>	<b>10,214,777</b>	<b>16,616,736</b>
<b>Other Sources &amp; Uses of Cash</b>									
Less: Payment of Debt Service Principal	(8,760,000)	(9,110,000)	(9,110,000)	(9,110,000)	(9,610,000)	(10,096,000)	(11,059,000)	(11,477,000)	(12,548,000)
Add: Proceeds From Bond Issues	0	0	0	0	0	0	0	0	0
<b>Net Other Sources &amp; Uses</b>	<b>(8,760,000)</b>	<b>(9,110,000)</b>	<b>(9,110,000)</b>	<b>(9,110,000)</b>	<b>(9,610,000)</b>	<b>(10,096,000)</b>	<b>(11,059,000)</b>	<b>(11,477,000)</b>	<b>(12,548,000)</b>
<b>Net Change in Available Cash</b>	<b>4,152,906</b>	<b>2,717,406</b>	<b>(1,011,627)</b>	<b>2,847,887</b>	<b>2,813,733</b>	<b>(400,605)</b>	<b>(214,088)</b>	<b>(1,262,223)</b>	<b>4,068,736</b>
<b>Unrestricted Cash - Beginning of Year</b>	<b>12,729,290</b>	<b>16,882,196</b>	<b>16,882,196</b>	<b>16,882,196</b>	<b>19,730,083</b>	<b>22,543,816</b>	<b>22,143,211</b>	<b>21,929,123</b>	<b>20,666,900</b>
<b>Unrestricted Cash - End of Year</b>	<b>16,882,196</b>	<b>19,599,602</b>	<b>15,870,569</b>	<b>19,730,083</b>	<b>22,543,816</b>	<b>22,143,211</b>	<b>21,929,123</b>	<b>20,666,900</b>	<b>24,735,636</b>
<b>Reserve Targets:</b>									
Assigned to Reserves - 25% of Current Spending	10,146,816	10,418,143	10,863,615	10,322,076	10,676,036	11,722,767	11,916,920	12,417,768	11,329,922
Assigned to Capital	0	0	0	0	0	0	0	0	0
Unassigned Cash	6,735,380	9,181,459	5,006,954	9,408,008	11,867,780	10,420,444	10,012,203	8,249,132	13,405,714
<b>Total</b>	<b>16,882,196</b>	<b>19,599,602</b>	<b>15,870,569</b>	<b>19,730,083</b>	<b>22,543,816</b>	<b>22,143,211</b>	<b>21,929,123</b>	<b>20,666,900</b>	<b>24,735,636</b>
Unassigned Cash as a % of Total Current Spending	16.59%	22.03%	11.52%	22.79%	27.79%	22.22%	21.00%	16.61%	29.58%



**City of Grand Rapids**  
**WATER SYSTEM CASH PROJECTS (ENWSS510 & ENWSS520)**  
**STATEMENT OF OPERATIONS**

Organizations	2011 Actuals	2012 Adopted	2012 Amended	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>REVENUE</b>									
<b><u>REPLACEMENT (ENWSS510)</u></b>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	0	0	0	0	0	0	0	0	0
671 Other Revenue	0	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	225,000	225,000	225,000	2,011,000	4,959,000	4,210,000	5,050,000	300,000
<b>REPLACEMENT Total Revenue</b>	<b>0</b>	<b>225,000</b>	<b>225,000</b>	<b>225,000</b>	<b>2,011,000</b>	<b>4,959,000</b>	<b>4,210,000</b>	<b>5,050,000</b>	<b>300,000</b>
<b>EXPENDITURES</b>									
<b><u>REPLACEMENT (ENWSS510)</u></b>									
701 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	0	0	0	0	0	0	0	0	0
970 Capital Outlay	0	225,000	225,000	225,000	2,011,000	4,959,000	4,210,000	5,050,000	300,000
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
<b>REPLACEMENT Total Expenditures</b>	<b>0</b>	<b>225,000</b>	<b>225,000</b>	<b>225,000</b>	<b>2,011,000</b>	<b>4,959,000</b>	<b>4,210,000</b>	<b>5,050,000</b>	<b>300,000</b>
<b>REPLACEMENT NET INCOME (LOSS)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Unrestricted Cash - Beginning of Year</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Unrestricted Cash - End of Year</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**City of Grand Rapids**  
**WATER SYSTEM REVENUE BONDS 2009 (ENWSS531)**  
**STATEMENT OF OPERATIONS**

Organizations	2011 Actuals	2012 Adopted	2012 Amended	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>REVENUE</b>									
<b><u>WSS REVENUE BONDS 2009 (ENWSS531)</u></b>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	0	0	0	0	0	0	0	0	0
671 Other Revenue	0	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	8,875,000	8,875,000	8,875,000	5,277,000	8,550,000	8,726,000	0	4,665,000
<b>WSS REVENUE BONDS 2009 Total Revenue</b>	<b>0</b>	<b>8,875,000</b>	<b>8,875,000</b>	<b>8,875,000</b>	<b>5,277,000</b>	<b>8,550,000</b>	<b>8,726,000</b>	<b>0</b>	<b>4,665,000</b>
<b>EXPENDITURES</b>									
<b><u>WSS REVENUE BONDS 2009 (ENWSS531)</u></b>									
701 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	0	0	0	0	0	0	0	0	0
970 Capital Outlay	0	8,875,000	8,875,000	8,875,000	5,277,000	8,550,000	8,726,000	0	4,665,000
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
<b>WSS REVENUE BONDS 2009 Total Expenditures</b>	<b>0</b>	<b>8,875,000</b>	<b>8,875,000</b>	<b>8,875,000</b>	<b>5,277,000</b>	<b>8,550,000</b>	<b>8,726,000</b>	<b>0</b>	<b>4,665,000</b>
<b>WSS REVENUE BONDS 2009 NET INCOME (LOSS)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Unrestricted Cash - Beginning of Year</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Unrestricted Cash - End of Year</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**City of Grand Rapids**  
**Capital-Component-Permanent-Fiduciary Funds**  
**Base Year Reconciliation to CAFR**  
**Fiscal Year 2011**

OTHER GOVERNMENTAL FUND TYPES

	Capital Reserve	Capital Improvement	District Court	Cemetery Perpetual Care	Retiree Health-General	Retiree Health-Police	Retiree Health-Fire	Street Capital
	CPGCP403	CPGCP401	CUDIS	PFCEM150	FDRHC736	FDRHC737	FDRHC738	CPGCP405/ -406
<b>Fund Balance/Retained Earnings (from CAFR - 6/30/2011)</b>	\$ 361,503	\$ 5,085,636	\$ 1,755,217	\$ 3,805,046	\$ 2,362,070	\$ 1,885,035	\$ 2,556,684	\$ 7,926,316
<b>Less: Nonspendable fund balance/retained earnings</b>								
Inventory Balances				(18,540)				
Deferred Expenses								
Long-Term Advance								
Compensated Absences			(549,846)					
Encumbrances								
Claims Payable								
Invested in Capital Assets Net of Related Debt			(9,625)					
IBNP (Incurred but not paid) for Active/over 65/Fire								
Nonexpendable Trust Principal - Library								
<b>Less: Restricted fund balance/retained earnings</b>								
Debt service reserve funds								
Investment in joint venture								
MMR Retention Fund								
Firefighter Retiree Health								
Perpetual Care				(2,791,683)				
<b>Less: Committed fund balance/retained earnings</b>								
Uncompleted capital projects		(4,776,907)						(7,926,316)
Reserve for Claims - WC/Gen Liab/Water/Sewer								
Capital projects closeouts								
<b>Less: Assigned fund balance/retained earnings</b>								
<b>Unassigned fund balance</b>	<b>\$ 361,503</b>	<b>\$ 308,729</b>	<b>\$ 1,195,746</b>	<b>\$ 994,823</b>	<b>\$ 2,362,070</b>	<b>\$ 1,885,035</b>	<b>\$ 2,556,684</b>	<b>\$ -</b>

**City of Grand Rapids  
CAPITAL IMPROVEMENT (CPGCP401)  
STATEMENT OF OPERATIONS**

Organizations	2011 Actuals	2012 Adopted	2012 Amended	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>REVENUE</b>									
<b><u>CAPITAL IMPROVEMENT (CPGCP401)</u></b>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	187,743	26,742	125,941	26,742	0	0	0	0	0
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	8,473	0	0	0	0	0	0	0	0
671 Other Revenue	593,624	0	540,656	211,000	0	0	0	0	0
695 Other Financing Sources	943,815	2,490,259	3,743,673	2,820,259	2,114,500	6,930,750	3,581,400	2,900,000	5,570,000
<b><i>CAPITAL IMPROVEMENT Total Revenue</i></b>	<b><u>1,733,655</u></b>	<b><u>2,517,001</u></b>	<b><u>4,410,270</u></b>	<b><u>3,058,001</u></b>	<b><u>2,114,500</u></b>	<b><u>6,930,750</u></b>	<b><u>3,581,400</u></b>	<b><u>2,900,000</u></b>	<b><u>5,570,000</u></b>
<b>EXPENDITURES</b>									
<b><u>CAPITAL IMPROVEMENT (CPGCP401)</u></b>									
701 Personal Services	2,191	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	0	0	0	0	0	0	0	0	0
970 Capital Outlay	1,167,065	2,517,001	3,869,513	3,058,001	2,114,500	6,930,750	3,581,400	2,900,000	5,570,000
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	1,339	0	540,757	0	0	0	0	0	0
<b><i>CAPITAL IMPROVEMENT Total Expenditures</i></b>	<b><u>1,170,594</u></b>	<b><u>2,517,001</u></b>	<b><u>4,410,270</u></b>	<b><u>3,058,001</u></b>	<b><u>2,114,500</u></b>	<b><u>6,930,750</u></b>	<b><u>3,581,400</u></b>	<b><u>2,900,000</u></b>	<b><u>5,570,000</u></b>
<b><i>CAPITAL IMPROVEMENT NET INCOME (LOSS)</i></b>	<b><u>563,061</u></b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>0</u></b>
<b><i>Beginning Fund Balance</i></b>	<b><u>(254,331)</u></b>	<b><u>308,730</u></b>	<b><u>308,730</u></b>	<b><u>308,730</u></b>	<b><u>308,730</u></b>	<b><u>308,730</u></b>	<b><u>308,730</u></b>	<b><u>308,730</u></b>	<b><u>308,730</u></b>
<b><i>Ending Fund Balance</i></b>	<b><u>308,730</u></b>	<b><u>308,730</u></b>	<b><u>308,730</u></b>	<b><u>308,730</u></b>	<b><u>308,730</u></b>	<b><u>308,730</u></b>	<b><u>308,730</u></b>	<b><u>308,730</u></b>	<b><u>308,730</u></b>

**City of Grand Rapids**  
**CAPITAL RESERVE (CPGCP403)**  
**STATEMENT OF OPERATIONS**

	FIVE YEAR CAPITAL PROGRAM								
	2011 Actuals	2012 Adopted	2012 Amended	2012 Estimate	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast
<b>REVENUES:</b>									
Property Tax	\$ 5,264,423	\$ 5,129,592	\$ 5,129,592	\$ 5,149,550	\$ 5,113,000	\$ 4,984,500	\$ 4,910,500	\$ 4,861,500	\$ 4,861,500
Income Tax	2,213,170	2,319,212	2,319,212	2,319,212	2,388,789	2,460,452	2,534,266	2,610,294	2,688,602
CFOF: From Cemeteries Operating Fund	144,230	141,620	141,620	141,620	143,273	144,751	141,794	143,099	144,230
Interest on Investments	-	-	-	-	-	-	-	-	-
2012 Proposed Debt Issue (Kreiser Detention Pond - Silver Creek)	-	200,000	200,000	-	-	-	-	-	-
Other New Revenue Funding	-	-	-	-	-	-	-	-	-
<b>Total Revenue:</b>	<b>7,621,823</b>	<b>7,790,424</b>	<b>7,790,424</b>	<b>7,610,382</b>	<b>7,645,062</b>	<b>7,589,703</b>	<b>7,586,560</b>	<b>7,614,893</b>	<b>7,694,332</b>
<b>EXPENDITURES:</b>									
Debt Obligations (fiscal year completed)									
- Kent County Drain 2000 (FY2011) Grand River Floodwalls	127,203	-	-	-	-	-	-	-	-
- Kent County Drain 2003 (FY2016) Silver Creek Drainage	502,432	500,786	500,786	500,786	501,640	505,125	303,374	303,573	-
- Kent County Drain 2008 (FY2021) Grand River Floodwalls	578,137	712,663	712,663	712,663	720,241	726,989	728,549	739,362	747,328
- GR Building Authority 2000 (FY2011) Police Facilities	1,198,373	-	-	-	-	-	-	-	-
- GR Building Authority 2002 (FY2022) Archives Center Phase II	260,758	259,818	259,818	259,818	263,517	256,919	260,169	262,809	259,819
- GR Building Authority 2003 (FY2013) Fire Stations & MLK Pool	28,813	28,668	28,668	28,668	28,457	-	-	-	-
- GR Building Authority 2009 (FY2021) Archives Center Phase I	144,439	136,500	136,500	136,500	148,369	147,142	147,218	147,236	147,173
- GR Building Authority 2009 (FY2021) Police Facilities	786,186	1,971,625	1,971,625	1,971,625	1,992,381	1,975,908	1,976,932	1,977,164	1,976,327
- Capital Improvmt Bonds 2007 (FY2018) Repairs to Public Museum	183,330	182,750	182,750	182,750	182,050	181,150	180,050	178,750	182,150
- Capital Improvmt Bonds 2007 (FY2028) Wealthy St & Other Conduit	57,360	61,270	61,270	61,270	60,717	60,139	58,896	58,291	57,660
- Capital Improvmt Bonds 2007 (FY2028) Fulton Street Cemetery Wall	144,229	141,620	141,620	141,620	143,273	144,751	141,794	143,099	144,230
- Capital Improvmt Bonds 2009 (FY2030) Sidewalks/Conduit/Drainage	136,651	135,556	135,556	135,556	144,277	142,717	145,810	148,459	145,814
- 2012 Proposed Debt Issue (Kreiser Detention Pond - Silver Creek)	-	-	-	-	-	-	-	-	-
Lease - Kent County Bonds 2004 & 2005 (FY2026) 61st District Court	1,447,716	1,450,607	1,450,607	1,450,607	1,454,803	1,454,737	1,455,418	1,457,948	1,459,597
Lease - Human Services Complex (ACSET)	184,538	184,692	184,692	184,322	184,692	184,692	184,692	184,692	184,692
Sub-total - Debt and Other Long Term Obligations	5,780,165	5,766,555	5,766,555	5,766,185	5,824,417	5,780,269	5,582,902	5,601,383	5,304,790
Transfers to General Operating Fund - FY2011	1,100,000	-	-	-	-	-	-	-	-
Transfers to Capital - Other projects (see Appendix C)	-	-	-	-	-	-	-	-	-
- Stormwater	180,000	620,000	620,000	620,000	220,000	220,000	220,000	-	100,000
- Sidewalks	90,000	70,000	70,000	70,000	100,000	302,000	120,000	120,000	-
- Facilities Management	55,000	-	-	-	810,000	3,540,000	2,200,000	2,050,000	5,150,000
- Fire	-	244,000	244,000	244,000	152,500	1,215,750	581,400	590,000	270,000
- Parks & Recreation	-	125,000	125,000	125,000	100,000	1,125,000	150,000	-	-
- Police	50,000	103,866	103,866	103,866	182,000	138,000	-	-	-
- Street Lighting	-	740,000	740,000	740,000	500,000	340,000	260,000	90,000	-
- Executive	-	42,393	42,393	42,393	-	-	-	-	-
- Clerks	-	75,000	75,000	75,000	-	-	-	-	-
Sub-total - Transfers to Capital - Other projects (see Appendix C)	1,475,000	2,020,259	2,020,259	2,020,259	2,064,500	6,880,750	3,531,400	2,850,000	5,520,000
Cost Allocation - A-87	-	56,474	56,474	56,474	31,298	32,237	33,204	34,200	35,226
Project Close-outs	-	-	-	-	(150,000)	(75,000)	(75,000)	(75,000)	(75,000)
<b>Total Expenditures:</b>	<b>7,255,165</b>	<b>7,843,288</b>	<b>7,843,288</b>	<b>7,842,918</b>	<b>7,770,215</b>	<b>12,618,256</b>	<b>9,072,506</b>	<b>8,410,583</b>	<b>10,785,016</b>
Operating Excess (Deficiency)	366,658	(52,864)	(52,864)	(232,536)	(125,153)	(5,028,553)	(1,485,946)	(795,690)	(3,090,684)
Unreserved Fund Balance, beginning of year	(5,153)	361,505	361,505	361,505	128,969	3,816	(5,024,737)	(6,510,683)	(7,306,373)
Unreserved Fund Balance, end of year	\$ 361,505	\$ 308,641	\$ 308,641	\$ 128,969	\$ 3,816	\$ (5,024,737)	\$ (6,510,683)	\$ (7,306,373)	\$ (10,397,057)

**City of Grand Rapids  
CEMETERY PERPETUAL CARE (PFCPC150)  
STATEMENT OF OPERATIONS**

Organizations	2011 Actuals	2012 Adopted	2012 Amended	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>REVENUE</b>									
<b><u>CEMETERY PERPETUAL CARE (PFCPC150)</u></b>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	36,199	49,162	49,162	31,000	31,000	31,000	31,000	31,000	31,000
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	33,190	52,500	52,500	33,000	33,000	38,000	45,000	45,000	50,000
671 Other Revenue	0	0	0	0	0	0	0	0	0
695 Other Financing Sources	87,895	100,125	100,125	82,275	87,120	88,620	90,420	92,220	94,770
<b>CEMETERY PERPETUAL CARE Total Revenue</b>	<b>157,284</b>	<b>201,787</b>	<b>201,787</b>	<b>146,275</b>	<b>151,120</b>	<b>157,620</b>	<b>166,420</b>	<b>168,220</b>	<b>175,770</b>
<b>EXPENDITURES</b>									
<b><u>CEMETERY PERPETUAL CARE (PFCPC150)</u></b>									
701 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	0	0	0	0	0	0	0	0	0
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	194,849	214,120	214,120	187,400	186,273	191,751	194,794	195,099	200,230
<b>CEMETERY PERPETUAL CARE Total Expenditures</b>	<b>194,849</b>	<b>214,120</b>	<b>214,120</b>	<b>187,400</b>	<b>186,273</b>	<b>191,751</b>	<b>194,794</b>	<b>195,099</b>	<b>200,230</b>
<b>CEMETERY PERPETUAL CARE NET INCOME (LOSS)</b>	<b>(37,565)</b>	<b>(12,333)</b>	<b>(12,333)</b>	<b>(41,125)</b>	<b>(35,153)</b>	<b>(34,131)</b>	<b>(28,374)</b>	<b>(26,879)</b>	<b>(24,460)</b>
<b>Beginning Fund Balance</b>	<b>1,032,388</b>	<b>994,823</b>	<b>994,823</b>	<b>994,823</b>	<b>953,698</b>	<b>918,545</b>	<b>884,414</b>	<b>856,040</b>	<b>829,161</b>
<b>Ending Fund Balance</b>	<b>994,823</b>	<b>982,490</b>	<b>982,490</b>	<b>953,698</b>	<b>918,545</b>	<b>884,414</b>	<b>856,040</b>	<b>829,161</b>	<b>804,701</b>
Assigned to Operations - 15% or less of Total Spending	29,227	32,118	32,118	28,110	27,941	28,763	29,219	29,265	30,035
Unassigned Fund Balance	965,596	950,372	950,372	925,588	890,604	855,651	826,821	799,896	774,667
<b>Total</b>	<b>994,823</b>	<b>982,490</b>	<b>982,490</b>	<b>953,698</b>	<b>918,545</b>	<b>884,414</b>	<b>856,040</b>	<b>829,161</b>	<b>804,701</b>
Unassigned FB as a % of Total Expenditures	495.6%	443.9%	443.9%	493.9%	478.1%	446.2%	424.5%	410.0%	386.9%

**City of Grand Rapids  
1989 ACT 175 DEBT RETIREMENT (DS324324)  
STATEMENT OF OPERATIONS**

Organizations	2011 Actuals	2012 Adopted	2012 Amended	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>REVENUE</b>									
<b><u>1989 ACT 175 DEBT RETIREMENT (DS324324)</u></b>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	0	0	0	0	0	0	0	0	0
671 Other Revenue	0	0	0	0	0	0	0	0	0
695 Other Financing Sources	1,347,103	1,349,310	1,349,310	1,349,310	1,342,779	1,337,265	1,352,188	287,800	56,100
<b>1989 ACT 175 DEBT RETIREMENT Total Revenue</b>	<b>1,347,103</b>	<b>1,349,310</b>	<b>1,349,310</b>	<b>1,349,310</b>	<b>1,342,779</b>	<b>1,337,265</b>	<b>1,352,188</b>	<b>287,800</b>	<b>56,100</b>
<b>EXPENDITURES</b>									
<b><u>1989 ACT 175 DEBT RETIREMENT (DS324324)</u></b>									
701 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	0	0	0	0	0	0	0	0	0
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	1,347,103	1,349,310	1,349,310	1,349,310	1,342,779	1,337,265	1,352,188	287,800	56,100
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
<b>1989 ACT 175 DEBT RETIREMENT Total Expenditures</b>	<b>1,347,103</b>	<b>1,349,310</b>	<b>1,349,310</b>	<b>1,349,310</b>	<b>1,342,779</b>	<b>1,337,265</b>	<b>1,352,188</b>	<b>287,800</b>	<b>56,100</b>
<b>1989 ACT 175 DEBT RETIREMENT NET INCOME (LOSS)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Beginning Fund Balance</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Ending Fund Balance</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

City of Grand Rapids  
**FIREFIGHTER RETIREE HEALTH CARE (FDRHC738)**  
**STATEMENT OF OPERATIONS**

Organizations	2011 Actuals	2012 Adopted	2012 Amended	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>REVENUE</b>									
<b><u>FIREFIGHTER RETIREE HEALTH CAR (FDRHC738)</u></b>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	2,086,346	3,623,985	4,823,985	3,623,985	3,718,870	3,830,437	3,945,350	4,063,711	4,185,621
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	90,753	2,000	2,000	0	0	0	0	0	0
671 Other Revenue	0	0	343,151	0	0	0	0	0	0
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
<b><i>FIREFIGHTER RETIREE HEALTH CAR Total Revenue</i></b>	<b>2,177,098</b>	<b>3,625,985</b>	<b>5,169,136</b>	<b>3,623,985</b>	<b>3,718,870</b>	<b>3,830,437</b>	<b>3,945,350</b>	<b>4,063,711</b>	<b>4,185,621</b>
<b>EXPENDITURES</b>									
<b><u>FIREFIGHTER RETIREE HEALTH CAR (FDRHC738)</u></b>									
701 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	1,150,707	2,046,398	2,046,398	2,046,398	1,757,190	1,809,906	1,864,202	1,920,129	1,977,732
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	1,579,587	1,579,587	1,579,587	0	0	0	0	0
<b><i>FIREFIGHTER RETIREE HEALTH CAR Total Expenditures</i></b>	<b>1,150,707</b>	<b>3,625,985</b>	<b>3,625,985</b>	<b>3,625,985</b>	<b>1,757,190</b>	<b>1,809,906</b>	<b>1,864,202</b>	<b>1,920,129</b>	<b>1,977,732</b>
<b><i>FIREFIGHTER RETIREE HEALTH CAR NET INCOME (LOSS)</i></b>	<b>1,026,391</b>	<b>0</b>	<b>1,543,151</b>	<b>(2,000)</b>	<b>1,961,680</b>	<b>2,020,531</b>	<b>2,081,148</b>	<b>2,143,582</b>	<b>2,207,889</b>
<b><i>Beginning Fund Balance</i></b>	<b>1,530,293</b>	<b>2,556,684</b>	<b>2,556,684</b>	<b>2,556,684</b>	<b>2,554,684</b>	<b>4,516,364</b>	<b>6,536,895</b>	<b>8,618,043</b>	<b>10,761,625</b>
<b><i>Ending Fund Balance</i></b>	<b>2,556,684</b>	<b>2,556,684</b>	<b>4,099,835</b>	<b>2,554,684</b>	<b>4,516,364</b>	<b>6,536,895</b>	<b>8,618,043</b>	<b>10,761,625</b>	<b>12,969,514</b>



**City of Grand Rapids  
GENERAL RETIREE HEALTH CARE FUND (FDRHC736)  
STATEMENT OF OPERATIONS**

Organizations	2011 Actuals	2012 Adopted	2012 Amended	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>REVENUE</b>									
<b><u>GENERAL RETIREE HEALTH CARE FU (FDRHC736)</u></b>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	8,141,798	11,651,538	11,651,538	11,651,538	6,864,597	7,070,535	7,282,651	7,501,130	7,726,164
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	130,065	7,000	7,000	0	0	0	0	0	0
671 Other Revenue	0	0	1,309,163	0	0	0	0	0	0
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
<b>GENERAL RETIREE HEALTH CARE FU Total Revenue</b>	<b>8,271,863</b>	<b>11,658,538</b>	<b>12,967,701</b>	<b>11,651,538</b>	<b>6,864,597</b>	<b>7,070,535</b>	<b>7,282,651</b>	<b>7,501,130</b>	<b>7,726,164</b>
<b>EXPENDITURES</b>									
<b><u>GENERAL RETIREE HEALTH CARE FU (FDRHC736)</u></b>									
701 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	6,932,259	10,211,307	10,211,307	10,211,307	6,524,052	6,719,774	6,921,367	7,129,007	7,342,878
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	1,447,231	1,447,231	1,447,231	0	0	0	0	0
<b>GENERAL RETIREE HEALTH CARE FU Total Expenditures</b>	<b>6,932,259</b>	<b>11,658,538</b>	<b>11,658,538</b>	<b>11,658,538</b>	<b>6,524,052</b>	<b>6,719,774</b>	<b>6,921,367</b>	<b>7,129,007</b>	<b>7,342,878</b>
<b>GENERAL RETIREE HEALTH CARE FU NET INCOME (LOSS)</b>	<b>1,339,604</b>	<b>0</b>	<b>1,309,163</b>	<b>(7,000)</b>	<b>340,545</b>	<b>350,761</b>	<b>361,284</b>	<b>372,123</b>	<b>383,286</b>
<b>Beginning Fund Balance</b>	<b>1,022,466</b>	<b>2,362,070</b>	<b>2,362,070</b>	<b>2,362,070</b>	<b>2,355,070</b>	<b>2,695,615</b>	<b>3,046,376</b>	<b>3,407,660</b>	<b>3,779,783</b>
<b>Ending Fund Balance</b>	<b>2,362,070</b>	<b>2,362,070</b>	<b>3,671,233</b>	<b>2,355,070</b>	<b>2,695,615</b>	<b>3,046,376</b>	<b>3,407,660</b>	<b>3,779,783</b>	<b>4,163,069</b>

City of Grand Rapids  
**POLICE OFFICER RETIREE HEALTH (FDRHC737)**  
**STATEMENT OF OPERATIONS**

Organizations	2011 Actuals	2012 Adopted	2012 Amended	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>REVENUE</b>									
<b><u>POLICE OFFICER RETIREE HEALTH (FDRHC737)</u></b>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	3,682,461	4,833,617	4,833,617	4,833,617	6,154,853	6,339,498	6,529,683	6,725,574	6,927,341
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	83,063	2,000	2,000	0	0	0	0	0	0
671 Other Revenue	0	0	326,386	0	0	0	0	0	0
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
<b><i>POLICE OFFICER RETIREE HEALTH Total Revenue</i></b>	<b>3,765,524</b>	<b>4,835,617</b>	<b>5,162,003</b>	<b>4,833,617</b>	<b>6,154,853</b>	<b>6,339,498</b>	<b>6,529,683</b>	<b>6,725,574</b>	<b>6,927,341</b>
<b>EXPENDITURES</b>									
<b><u>POLICE OFFICER RETIREE HEALTH (FDRHC737)</u></b>									
701 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	1,981,560	2,766,612	2,766,612	2,766,612	2,342,107	2,412,371	2,484,742	2,559,284	2,636,063
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	2,069,005	2,069,005	2,069,005	0	0	0	0	0
<b><i>POLICE OFFICER RETIREE HEALTH Total Expenditures</i></b>	<b>1,981,560</b>	<b>4,835,617</b>	<b>4,835,617</b>	<b>4,835,617</b>	<b>2,342,107</b>	<b>2,412,371</b>	<b>2,484,742</b>	<b>2,559,284</b>	<b>2,636,063</b>
<b><i>POLICE OFFICER RETIREE HEALTH NET INCOME (LOSS)</i></b>	<b>1,783,964</b>	<b>0</b>	<b>326,386</b>	<b>(2,000)</b>	<b>3,812,746</b>	<b>3,927,127</b>	<b>4,044,941</b>	<b>4,166,290</b>	<b>4,291,278</b>
<b><i>Beginning Fund Balance</i></b>	<b>101,071</b>	<b>1,885,035</b>	<b>1,885,035</b>	<b>1,885,035</b>	<b>1,883,035</b>	<b>5,695,781</b>	<b>9,622,908</b>	<b>13,667,849</b>	<b>17,834,139</b>
<b><i>Ending Fund Balance</i></b>	<b>1,885,035</b>	<b>1,885,035</b>	<b>2,211,421</b>	<b>1,883,035</b>	<b>5,695,781</b>	<b>9,622,908</b>	<b>13,667,849</b>	<b>17,834,139</b>	<b>22,125,417</b>

**City of Grand Rapids**  
**STREETS-CAPITAL PROJECTS (CPSCC405)**  
**STATEMENT OF OPERATIONS**

Organizations	2011 Actuals	2012 Adopted	2012 Amended	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>REVENUE</b>									
<b><u>STREETS-CAPITAL PROJECTS (CPSCC405)</u></b>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	279,521	0	0	0	0	0	0	0	0
600 Charges For Services	151	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	16,268	0	0	0	0	0	0	0	0
671 Other Revenue	191,543	0	0	0	0	0	0	0	0
695 Other Financing Sources	910,000	3,769,000	3,435,245	3,769,000	3,500,000	500,000	500,000	500,000	0
<b>STREETS-CAPITAL PROJECTS Total Revenue</b>	<b>1,397,483</b>	<b>3,769,000</b>	<b>3,435,245</b>	<b>3,769,000</b>	<b>3,500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>0</b>
<b>EXPENDITURES</b>									
<b><u>STREETS-CAPITAL PROJECTS (CPSCC405)</u></b>									
701 Personal Services	25,582	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	0	0	0	0	0	0	0	0	0
970 Capital Outlay	2,117,518	3,769,000	3,425,245	3,769,000	3,173,000	636,000	570,000	2,347,000	1,677,000
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out - A-87 Cost Allocation	27,626	28,484	28,484	28,484	26,833	27,638	28,467	29,321	30,201
<b>STREETS-CAPITAL PROJECTS Total Expenditures</b>	<b>2,170,726</b>	<b>3,797,484</b>	<b>3,453,729</b>	<b>3,797,484</b>	<b>3,199,833</b>	<b>663,638</b>	<b>598,467</b>	<b>2,376,321</b>	<b>1,707,201</b>
<b>STREETS-CAPITAL PROJECTS NET INCOME (LOSS)</b>	<b>(773,243)</b>	<b>(28,484)</b>	<b>(18,484)</b>	<b>(28,484)</b>	<b>300,167</b>	<b>(163,638)</b>	<b>(98,467)</b>	<b>(1,876,321)</b>	<b>(1,707,201)</b>
<b>Beginning Fund Balance</b>	<b>801,727</b>	<b>28,484</b>	<b>28,484</b>	<b>28,484</b>	<b>0</b>	<b>300,167</b>	<b>136,529</b>	<b>38,062</b>	<b>(1,838,259)</b>
<b>Ending Fund Balance</b>	<b>28,484</b>	<b>0</b>	<b>10,000</b>	<b>0</b>	<b>300,167</b>	<b>136,529</b>	<b>38,062</b>	<b>(1,838,259)</b>	<b>(3,545,460)</b>



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## City of Grand Rapids GRANTS

The City of Grand Rapids receives a variety of grants for a number of different purposes during the course of a year; most of these are accounted for in one of several subfunds within the Special Revenue Grants Fund. Exceptions are the 61<sup>st</sup> District Court grants which are accounted for in a subfund of the 61<sup>st</sup> District Court Fund, and the Police training grants from the State which are accounted for in the Michigan Justice Training Fund in the Special Revenue Funds section. Until Fiscal Year 2010, Police and Fire grants had been accounted for in one of two grant subfunds within the General Fund; however, during Fiscal Year 2011, in preparation for a new financial software system, all those existing grants were either closed out or moved into new subfunds of the Special Revenue Grants Fund.

Grant funds differ from operating funds in that they are set up on an “all years” basis. This means that they are not closed annually but that the appropriation carries on from year to year until the grants are expired, fully spent, or otherwise closed.

Most grants are appropriated by means of a Budget Amendment at the time they are awarded. Once a grant has been appropriated its remaining balances are not included in future years’ budget ordinances; however, the authority to spend continues in force for the duration of the grant.

Some grants have made awards for several years, such as the Community Development Block Grant, the Home Investment Partnership Grant, and the Auto Theft Prevention Grant. These larger recurring grants are estimated annually during the budget preparation process along with the City’s annual funding; when the award is received, the grant estimates are trued up and included in the original budget ordinance. These grant budgets, like the appropriations for Capital, will not lapse at the end of the fiscal year.

### GRANT FUND STRUCTURES

#### SR - Special Revenue Funds

##### GRT - Grants Fund

254 - Other Grants

255 – Police Grants

259 – Fire Grants

269 – Community Development Block Grants

270 – Lead Hazard Reduction Grants

278 – Home Investment Partnership Grants

216 – Michigan Justice Training Fund

#### CU – Component Units

DIS – 61<sup>st</sup> District Court Fund

741 – 61<sup>st</sup> District Court Grants

Budget 2013, Version 1		City of Grand Rapids OTHER GRANTS (SRGRT254) STATEMENT OF OPERATIONS								FUNDSTMT
Organizations	2011 Actuals	2012 Adopted	2012 Amended	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	
<b>REVENUE</b>										
<b>OTHER GRANTS (SRGRT254)</b>										
401 Taxes	0	0	0	0	0	0	0	0	0	
450 Licenses And Permits	0	0	0	0	0	0	0	0	0	
501 Intergovernmental Revenues	2,443,847	0	2,163,393	34,180	0	0	0	0	0	
600 Charges For Services	18,000	0	0	0	0	0	0	0	0	
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0	
664 Interest And Rents	5,113	1,550	1,550	1,200	1,300	1,350	1,500	1,600	1,700	
671 Other Revenue	126,337	4,000	509,235	233,000	0	0	0	0	0	
695 Other Financing Sources	13,813	34,505	183,505	128,505	66,374	68,395	70,488	72,657	74,893	
<b>OTHER GRANTS Total Revenue</b>	<b>2,607,111</b>	<b>40,055</b>	<b>2,857,683</b>	<b>396,885</b>	<b>67,674</b>	<b>69,745</b>	<b>71,988</b>	<b>74,257</b>	<b>76,593</b>	
<b>EXPENDITURES</b>										
<b>OTHER GRANTS (SRGRT254)</b>										
701 Personal Services	559,196	(0)	20,203	10,112	0	(0)	0	(0)	(0)	
726 Supplies	14,159	4,000	5,702	1,702	0	0	0	0	0	
800 Other Services And Charges	2,059,052	34,505	2,820,137	281,989	37,277	38,425	39,619	40,862	42,144	
970 Capital Outlay	398,390	0	(47,111)	0	0	0	0	0	0	
990 Debt Service	0	0	0	0	0	0	0	0	0	
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0	
999 Transfers Out	167,861	0	79,353	32,882	29,097	29,970	30,869	31,795	32,749	
<b>OTHER GRANTS Total Expenditures</b>	<b>3,198,659</b>	<b>38,505</b>	<b>2,878,284</b>	<b>326,685</b>	<b>66,374</b>	<b>68,395</b>	<b>70,488</b>	<b>72,657</b>	<b>74,893</b>	
<b>OTHER GRANTS NET INCOME (LOSS)</b>	<b>(591,548)</b>	<b>1,550</b>	<b>(20,601)</b>	<b>70,200</b>	<b>1,300</b>	<b>1,350</b>	<b>1,500</b>	<b>1,600</b>	<b>1,700</b>	
<b>Beginning Fund Balance</b>	<b>602,557</b>	<b>11,009</b>	<b>11,009</b>	<b>11,009</b>	<b>81,209</b>	<b>82,509</b>	<b>83,859</b>	<b>85,359</b>	<b>86,959</b>	
<b>Ending Fund Balance</b>	<b>11,009</b>	<b>12,559</b>	<b>(9,592)</b>	<b>81,209</b>	<b>82,509</b>	<b>83,859</b>	<b>85,359</b>	<b>86,959</b>	<b>88,659</b>	
Assigned to Operations	11,009	12,559	(9,592)	81,209	82,509	83,859	85,359	86,959	88,659	
Unassigned Fund Balance	-	-	-	-	-	-	-	-	-	
Total	11,009	12,559	(9,592)	81,209	82,509	83,859	85,359	86,959	88,659	
Unassigned FB as a % of Total Expenditures	-	-	-	-	-	-	-	-	-	

GRANTCODE:					REVENUE	EXPENDITURES		
Grant					RECEIVED	THROUGH	THROUGH	UNEXPENDED
Grant Detail	START DATE	END DATE	GRANT TITLE	AWARD AMOUNT	6/30/12 *	6/30/12 *		
01NRGY	EEBG FY09 Sustainability Grant							
009	7/1/2009	6/30/2011	Administration	108,000	108,000	108,559	(559)	
011	1/1/2011	6/30/2011	City Hall Windows	1,200,500	1,181,518	708,880	491,620	
012	1/1/2011	6/30/2011	Geothermal Heating & Cooling	300,000	200,000	202,015	97,985	
013	1/1/2011	6/30/2011	Light Fixture Replacement	230,000	294,187	284,397	(54,397)	
014	1/1/2011	6/30/2011	Submetering System	34,500	31,984	32,199	2,301	
015	1/1/2011	6/30/2011	Lighting Control Improvements	65,000	50,515	48,733	16,267	
100	1/1/2011	6/30/2011	Steam MA			442,776	(442,776)	
<b>TOTAL SUSTAINABILITY GRANT</b>				<b>1,938,000</b>	<b>1,866,204</b>	<b>1,827,559</b>	<b>110,441</b>	
01JSPF-1	10/1/2011	9/30/12	Joint Study-Police & Fire Services	265,000	265,000	55,903	209,097	
01SUST-005	2/1/2005	6/1/15	Sustainable Cities	23,846	23,845	5,835	18,011	

GRANTCODE: Grant				AWARD	REVENUE	EXPENDITURES	
Grant Detail	START DATE	END DATE	GRANT TITLE	AMOUNT	RECEIVED THROUGH 6/30/12 *	THROUGH 6/30/12 *	UNEXPENDED
<b>Public Services Grants</b>							
26DAFS-12	4/20/2012	9/30/2014	Cooperative Forestry Assistance-USDA	210,000	-	-	210,000
26PDNR-12M	1/15/2012	10/300/14	Passport - MLK Park Baseball Court (Incl. \$15,000 match)	45,000		-	45,000
26PDNR-12R	1/15/2012	10/300/14	Passport - Roosevelt Pk Playground (Incl. \$15,000 match)	45,000		-	45,000
<b>Planning Grants</b>							
10GGRP-1	3/10/2008	12/31/2088	Green Grand Rapids - Master Plan	258,000	260,973	249,792	8,208
10HCOR-12				600,336		92,664	507,672
10HCOR-12M				150,000		-	150,000
10MDCH-12				15,000		-	15,000
10MSCS-1	1/11/1900	5/1/2014	Michigan Street Corridor Study	123,889	122,188	103,889	20,000
<b>Our Community's Children - Grants &amp; Donations</b>							
11FYIN-1	2/12/2008	2/12/2011	Forum For Youth Investment	90,000	90,000	89,737	263
11GLR1-1	7/1/2007	6/30/2011	GLR Grant to OCYF	38,229	56,804	32,166	6,063
11JOBS-1	5/1/2008	12/30/2010	OJDP Jobs for Youth	169,926	168,826	168,826	1,100
11LEAD-1	9/1/2009	7/31/2012	OJDP Lead Program	500,000	484,625	430,145	69,855
11LOOP-1	7/1/2008	3/4/2011	OJDP LOOP Program	335,381	304,093	304,093	31,288
11MYCO-1	4/8/2009	6/30/2015	Mayor's Youth Council	12,600	19,573	10,460	2,140
11OCC	3/28/2008	Ongoing	OCC Operations Budget-Donations - prior to 2012	520,341	426,816	444,583	75,758
11OCCB-1	7/1/2012	Ongoing	OCC Operations Budget-Donations - beg FY 2012	38,505	34,542	36,184	2,321
11UCBD-1	9/10/2008	9/30/2011	Urban Coop Board	47,872	78,680	22,678	25,194
35GRCE-1	6/17/2011	6/30/2013	GR Comm Fdn - Youth Employment	34,180	34,180	34,349	(169)
35GRCE-12	6/12/2012	6/30/2014	GR Comm Fdn - Youth Employment - Year Two		34,180	1,465	(1,465)
35GREN-1	5/1/2010	4/30/2013	Green Grant Award	50,000	50,000	50,000	-
35LABR-1	1/1/2011	1/1/2013	Job Training Award	350,000	182,768	243,052	106,948
35RDVC-1	7/13/2010	7/13/2011	De Vos Foundation Award	60,500	60,500	53,660	6,840
<b>TOTAL OCC GRANTS:</b>				<b>2,247,534</b>	<b>2,025,587</b>	<b>1,921,398</b>	<b>326,136</b>
<b>Community Development Grants</b>							
35ENRG	9/26/2008	12/31/2012	Midwest Efficiency Cities <i>Energy Efficiency enhancements on housing rehabilitation projects</i>	200,000	200,000	194,499	5,501
35JA09	10/2/2009	12/31/2012	FFY09 JAG Grant <i>City: Neighborhood Crime Prevention; Technology Upgrades for Kent Cnty, Wyoming &amp; Kentwood</i>	202,384	257,554	199,226	3,158

GRANTCODE: Grant	START DATE	END DATE	GRANT TITLE	AWARD AMOUNT	REVENUE RECEIVED THROUGH 6/30/12 *	EXPENDITURES THROUGH 6/30/12 *	UNEXPENDED
35JA10	8/23/2010	12/31/2013	FFY10 JAG Grant <i>City: Neighborhood Crime Prevention; Technology Upgrades for Kent Cnty</i>	260,420	398,285	252,327	8,093
35JA11	8/23/2010	12/31/2013	FFY11 JAG Grant <i>City: Neighborhood Crime Prevention; Technology Upgrades for Kent Cnty</i>	208,668	209,046	174	208,494
35JAR1	10/8/2009	12/31/2012	Justice Asst - ARRA Com Based CP <i>Grant through MI State Police-Problem Oriented Policing, Court Work Crew Supervisor and Neighborhood Crime Prevention</i>	543,400	496,566	503,561	39,839
35MESG	9/20/2010	12/31/2012	MSHDA Emergency Shelter - Fiduciary <i>Grant passed through to non-profits for homelessness prevention and rapid rehousing with the Coalition to End Homelessness</i>	326,912	326,794	326,783	129
35MISC	12/22/2008	Ongoing	CDD Indirect - (pass through as needed) <i>Administrative pass through pending grant reimbursements</i>	900	900	40,211	(39,311)
35MSBB	6/2/2010	6/1/2013	MI Saves-Better Buildings <i>Energy Retrofitting</i>	945,000	403,487	593,256	351,744
35MSHD	1/1/1996	7/1/2015	MISC-MSHD - LOANS (1986 & 1990) Loan Repayments to MSHDA (final pmt 2/17/05)	400,000 (395,707)	400,000 -	400,000 (395,707)	- LOAN CLOSED
			MISC-MSHD Net Balance - (Converted to grant)	-	4,293	-	-
			MSHDA Program Income and Investment Int.	-	398,306	-	-
			TOTAL MSHDA Fund Balance	-	402,599	-	-
35NSP2	2/10/2010	12/31/2013	Neighborhood Stabilization Program 2 <i>Rehabilitation and demolition of abandoned and foreclosed properties and homebuyer assistance; also land banking</i>	15,849,269	11,369,055	11,765,147	4,084,122
35NSP3	1/1/1900	6/30/2017	Neighborhood Stabilization Program 3 <i>Rehabilitation and demolition of abandoned and foreclosed properties and homebuyer assistance; also land banking</i>	-	5,008	10,704	(10,704)
TOTAL COMMUNITY DEVELOPMENT GRANTS				18,332,578	14,260,248	13,890,007	4,453,275



OTHER GRANTS FUND  
SRGRT254

GRANTCODE:

Grant

Grant Detail	START DATE	END DATE	GRANT TITLE	AWARD AMOUNT	REVENUE RECEIVED THROUGH 6/30/12 *	EXPENDITURES THROUGH 6/30/12 *	UNEXPENDED
<b>Economic Development Grants</b>							
47HAZG	8/1/2008	7/31/2011	Hazardous EPA Grant	200,000	181,437	194,612	5,388
47HAZM	12/7/2010	7/31/2013	Hazardous EPA Grant-416	200,000	173,550	181,777	18,223
47MDEQ	1/13/2012	2/13/2014	MDEQ Urban Market	1,000,000	499,066	528,437	471,563
47PETG	8/1/2008	7/31/2011	Petroleum EPA Grant	200,000	195,394	205,436	(5,436)
47PETR	12/7/2010	7/31/2013	Petroleum EPA Grant-416	100,000	56,641	53,531	46,469
47RLFH	8/1/2010	7/31/2013	RLF HAX EPA Grant 417	-	155,140	266,357	(266,357)
47RLFP	8/1/2010	7/31/2013	RLF PET EPA Grant 417	-	1,378	1,038	(1,038)
TOTAL ECONOMIC DEVELOPMENT GRANTS				1,700,000	1,262,606	1,431,188	268,812
TOTAL OTHER GRANTS FUND				24,476,112	19,675,618	19,319,944	5,166,872

\* Unaudited Data as of 7/20/12

Budget 2013, Version 1									
City of Grand Rapids									
POLICE GRANTS (SRGRT255)									
STATEMENT OF OPERATIONS									
Organizations	2011 Actuals	2012 Adopted	2012 Amended	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>REVENUE</b>									
<b>POLICE GRANTS (SRGRT255)</b>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	1,877,582	0	956,811	680,496	0	0	0	0	0
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	4,859	0	0	0	0	0	0	0	0
671 Other Revenue	0	0	0	0	0	0	0	0	0
695 Other Financing Sources	165,469	0	570,371	91,483	0	0	0	0	0
<b>POLICE GRANTS Total Revenue</b>	<b>2,047,910</b>	<b>0</b>	<b>1,527,182</b>	<b>771,979</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>EXPENDITURES</b>									
<b>POLICE GRANTS (SRGRT255)</b>									
701 Personal Services	1,800,557	0	938,896	1,610,221	0	0	0	0	1
726 Supplies	63,365	0	25,014	0	0	0	0	0	0
800 Other Services And Charges	425,358	0	380,148	41,000	0	0	0	0	0
970 Capital Outlay	63,692	0	183,122	212,954	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
<b>POLICE GRANTS Total Expenditures</b>	<b>2,352,972</b>	<b>0</b>	<b>1,527,180</b>	<b>1,864,175</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1</b>
<b>POLICE GRANTS NET INCOME (LOSS)</b>	<b>(305,062)</b>	<b>0</b>	<b>2</b>	<b>(1,092,196)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Beginning Fund Balance</b>	<b>0</b>	<b>(305,062)</b>	<b>(305,062)</b>	<b>(305,062)</b>	<b>(1,397,258)</b>	<b>(1,397,258)</b>	<b>(1,397,258)</b>	<b>(1,397,257)</b>	<b>(1,397,257)</b>
<b>Ending Fund Balance</b>	<b>(305,062)</b>	<b>(305,062)</b>	<b>(305,060)</b>	<b>(1,397,258)</b>	<b>(1,397,258)</b>	<b>(1,397,258)</b>	<b>(1,397,257)</b>	<b>(1,397,257)</b>	<b>(1,397,257)</b>
Assigned to Operations - 15% of Total Spending									
Unassigned Fund Balance									
Total									
Unassigned FB as a % of Total Expenditures									

GRANTCODE	START DATE	END DATE	GRANT TITLE	AWARD AMOUNT	REVENUE RECEIVED THROUGH 06/30/12 *	EXPENDITURES THROUGH 06/30/12 *	UNEXPENDED
<b>POLICE GRANTS</b>							
17ATPA			<i>Begun in 1986; 50% Wages for 3 Detectives working as part of a multi-jurisdictional team on auto theft prevention.</i>				
011	2/25/1998	9/30/2013	Auto theft Prevention Grants	142,953	134,129		
			Other Resources, Interest, etc.	165,469	165,469		
			<b>Total</b>	<b>308,422</b>	<b>299,598</b>	<b>384,672</b>	<b>(76,250)</b>
012			Auto theft Prevention Grants	158,919	-		
			Other Resources, Interest, etc.	189,317	-		
			<b>Total</b>	<b>348,236</b>	<b>-</b>	<b>157,850</b>	<b>190,386</b>
17BYRN-009	1/7/2010	9/30/2012	US DOJ MDCH Byrne JAG Stimulus <i>Police Personnel, Wages &amp; Benefits; working on Prisoner re-entry system</i>	190,492	190,492	190,492	-

GRANTCODE	START DATE	END DATE	GRANT TITLE	AWARD AMOUNT	REVENUE RECEIVED THROUGH 06/30/12 *	EXPENDITURES THROUGH 06/30/12 *	UNEXPENDED
17CHRP-009	12/30/2009	6/30/2012	UD DOJ CHRP ARRA Grant <i>9 Police personnel retained for two years</i>	1,706,273	1,365,015	1,886,298	(180,025)
17COLD-009	9/16/2008	3/31/2011	US DOJ Cold Case Grant <i>Overtime, equipment, supplies and travel for police officers working on a multi-jurisdictional team to investigate cold cases.</i>	91,694	91,670	91,670	24
17COMM-006	3/29/2006	Ongoing	Training of 911 Personnel - Cmrs Funds <i>Strictly training for Communications Bureau</i>	135,250	139,217	52,474	86,743
17CSPP-009	9/1/2008	4/30/2012	US DOJ COPS-Child Sexual Predator Prog <i>1 Police Detective; training for digital forensic evidence; overtime for police personnel to conduct Sex Offender Compliance; equipment.</i>	304,563	304,563	304,533	30
17JAG1-009	9/24/2009	2/28/2013	JAG Recovery Act E Byrne Grant Other Resources, Interest, etc. Total	850,208 - <u>850,208</u>	850,208 6,034 <u>856,242</u>	<u>744,227</u>	<u>105,981</u>
<i>Police Personnel, Equipment and some misc. costs; Multi-jurisdictional</i>							
17MET1-010	10/1/2010	9/30/2011	Metropolitan Enforcement Team Grant	437,916	438,022	438,021	(105)
17MET1-011	10/1/2011	9/30/2012	Metropolitan Enforcement Team Grant <i>Drug Enforcement; wages and benefits for personnel assigned to the multi-jurisdictional unit.</i>	385,169	339,686	293,769	91,400
17OHSP-010	6/6/2006	2/28/2011	Office of Highway Safety Planning	36,870	36,870	36,871	(1)
17OHSP-120			Office of Highway Safety Planning-Belts <i>OT through Wyoming for increased or specialized Traffic Enforcement; some underage alcohol enforcement.</i>	9,058	-	-	9,058
17PAUL-011	9/1/2011	12/30/2012	US DOJ Paul C Forensic	141,195	46,945	99,104	42,091
17VEST-010	9/17/2010	9/17/2014	US DOJ BVP Grant <i>Reimbursement for 50% of Bulletproof Vests</i>	31,308	32,279	32,279	(971)
17WDMI-009	7/1/2010	6/30/2011	US DOJ WDMI Project Safe Neighborhoods	27,467	12,325	12,325	15,142
17WDMI-010	2/1/2011	12/30/2012	US DOJ WDMI Project Safe Neighborhoods <i>Through Grand Valley - OT for officers investigating firearms offenses; conduct digital crime scans; supplies.</i>	20,400	-	-	20,400
<b>TOTAL POLICE GRANTS</b>				<b>5,024,521</b>	<b>4,152,924</b>	<b>4,724,585</b>	<b>303,903</b>

\* Unaudited Data as of 7/20/12

Budget 2013, Version 1		City of Grand Rapids FIRE GRANTS (SRGRT259) STATEMENT OF OPERATIONS							FUNDSTMT
Organizations	2011 Actuals	2012 Adopted	2012 Amended	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>REVENUE</b>									
<u>FIRE GRANTS (SRGRT259)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	1,135,018	0	3,856,133	2,051,133	0	0	0	0	0
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	0	0	0	0	0	0	0	0	0
671 Other Revenue	0	0	0	0	0	0	0	0	0
695 Other Financing Sources	44,500	0	0	0	0	0	0	0	0
<b>FIRE GRANTS Total Revenue</b>	<b>1,179,518</b>	<b>0</b>	<b>3,856,133</b>	<b>2,051,133</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>EXPENDITURES</b>									
<u>FIRE GRANTS (SRGRT259)</u>									
701 Personal Services	1,134,982	0	2,051,133	2,095,633	0	0	0	0	0
726 Supplies	36	0	0	0	0	0	0	0	0
800 Other Services And Charges	0	0	55,000	0	0	0	0	0	0
970 Capital Outlay	0	0	1,750,000	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	640	0	0	0	0	0	0
<b>FIRE GRANTS Total Expenditures</b>	<b>1,135,018</b>	<b>0</b>	<b>3,856,773</b>	<b>2,095,633</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>FIRE GRANTS NET INCOME (LOSS)</b>	<b>44,500</b>	<b>0</b>	<b>(640)</b>	<b>(44,500)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Beginning Fund Balance</b>	<b>0</b>	<b>44,500</b>	<b>44,500</b>	<b>44,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Ending Fund Balance</b>	<b>44,500</b>	<b>44,500</b>	<b>43,860</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

GRANT CODE	START DATE	END DATE	GRANT TITLE	AWARD AMOUNT	REVENUE RECEIVED THROUGH 06/30/12*	EXPENDITURES THROUGH 06/30/12 *	UNEXPENDED
<b>FIRE GRANTS</b>							
18FEMA-01	11/20/10	3/28/12	Assistance to Firefighters	222,500	219,940	219,940	2,560
18FEMA-11	7/6/12	7/5/13	Regional AFG Grant	1,750,000	-	-	1,750,000
18HSGP-1	7/1/11	12/30/12	Homeland Security - WMSRDC <i>Emergency preparedness planning contract for the City of Grand Rapids</i>	55,000	48,600	48,600	6,400
18SAFE 010	7/15/2010	7/14/2012	Staffing Adequate Fire Emergency Grant <i>Salaries and Benefits to rehire 17 Firefighters</i>	2,962,553	2,395,233	2,688,039	274,514
011	8/15/11	8/14/13	Staffing Adequate Fire Emergency Grant <i>Salaries and Benefits to rehire 13 Firefighters</i>	2,051,133	672,876	817,958	1,233,175

\* Unaudited Data as of 7-20-12

City of Grand Rapids COMMUNITY DEVELOPMENT PROGRAM (SRGRT269) STATEMENT OF OPERATIONS									
Organizations	2011 Actuals	2012 Adopted	2012 Amended	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>REVENUE</b>									
<b>COMMUNITY DEVELOPMENT PROGRAM (SRGRT269)</b>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	8,855,231	3,862,275	3,862,275	3,862,275	3,755,480	3,755,480	3,755,480	3,755,480	3,755,480
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	544	0	0	0	0	0	0	0	0
664 Interest And Rents	25,976	0	0	0	0	0	0	0	0
671 Other Revenue	874,287	695,856	468,457	1,020,856	863,557	663,557	663,557	663,557	663,557
695 Other Financing Sources	268,641	270,000	270,000	0	0	0	0	0	0
<b>COMMUNITY DEVELOPMENT PROGRAM Total Revenue</b>	<b>10,024,679</b>	<b>4,828,131</b>	<b>4,600,732</b>	<b>4,883,131</b>	<b>4,619,037</b>	<b>4,419,037</b>	<b>4,419,037</b>	<b>4,419,037</b>	<b>4,419,037</b>
<b>EXPENDITURES</b>									
<b>COMMUNITY DEVELOPMENT PROGRAM (SRGRT269)</b>									
701 Personal Services	1,190,564	1,033,888	1,033,888	1,033,888	843,105	944,277	971,446	980,880	986,205
726 Supplies	27,020	25,630	25,630	81,630	12,700	17,200	17,200	17,200	17,200
800 Other Services And Charges	8,412,039	2,140,973	1,913,574	2,140,973	3,690,117	2,019,410	1,991,856	1,982,026	1,976,293
970 Capital Outlay	34,365	6,200	6,200	6,200	20,132	24,872	25,257	25,653	26,061
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	244,485	1,621,440	1,621,440	1,621,440	52,983	1,413,278	1,413,278	1,413,278	1,413,278
<b>COMMUNITY DEVELOPMENT PROGRAM Total Expenditures</b>	<b>9,908,473</b>	<b>4,828,131</b>	<b>4,600,733</b>	<b>4,884,131</b>	<b>4,619,037</b>	<b>4,419,037</b>	<b>4,419,037</b>	<b>4,419,037</b>	<b>4,419,037</b>
<b>COMMUNITY DEVELOPMENT PROGRAM NET INCOME (LOSS)</b>	<b>116,207</b>	<b>(0)</b>	<b>(0)</b>	<b>(1,000)</b>	<b>(0)</b>	<b>(0)</b>	<b>0</b>	<b>0</b>	<b>(0)</b>
<b>Beginning Fund Balance</b>	<b>303,006</b>	<b>419,213</b>	<b>419,213</b>	<b>419,213</b>	<b>418,213</b>	<b>418,213</b>	<b>418,212</b>	<b>418,212</b>	<b>418,213</b>
<b>Ending Fund Balance</b>	<b>419,213</b>	<b>419,213</b>	<b>419,213</b>	<b>418,213</b>	<b>418,213</b>	<b>418,212</b>	<b>418,212</b>	<b>418,213</b>	<b>418,212</b>
Assigned to Operations	419,213	419,213	419,213	418,213	418,213	418,212	418,212	418,213	418,212
Unassigned Fund Balance	-	-	-	-	-	-	-	-	-
<b>Total</b>	<b>419,213</b>	<b>419,213</b>	<b>419,213</b>	<b>418,213</b>	<b>418,213</b>	<b>418,212</b>	<b>418,212</b>	<b>418,213</b>	<b>418,212</b>
Unassigned FB as a % of Total Expenditures	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A

GRANTCODE	START DATE	END DATE	GRANT TITLE	AWARD AMOUNT	REVENUE THROUGH 06/30/12 *	EXPENDITURES THROUGH 06/30/12 *	UNEXPENDED
<b>COMMUNITY DEVELOPMENT BLOCK GRANTS (CDBG)</b>							
<i>Community Development Block Grants have multiple uses including infrastructure, housing rehabilitation, code compliance and public services.</i>							
35CD05	1/25/2005	6/30/2015	FFY05 Community Development Block Grant (CDBG) Interest, Program Income & Other Revenues	4,507,982 1,023,116	4,743,588 558,465	5,447,087	84,011
35CD06	11/10/2005	6/30/2015	FFY06 Community Development Block Grant (CDBG) Interest, Program Income & Other Revenues	4,079,649 1,514,899	4,651,594 940,516	5,530,815	63,733
35CD07	12/6/2006	12/31/2020	FFY07 Community Development Block Grant (CDBG) Interest, Program Income & Other Revenues	4,144,756 1,337,529	4,287,063 1,004,823	5,238,367	243,918

COMMUNITY DEVELOPMENT PROGRAM GRANTS  
SRGRT269

GRANTCODE	START DATE	END DATE	GRANT TITLE	AWARD AMOUNT	REVENUE THROUGH 06/30/12 *	EXPENDITURES THROUGH 06/30/12 *	UNEXPENDED
35CD08	1/9/2008	12/31/2016	FFY08 Community Development Block Grant (CDBG) Interest, Program Income & Other Revenues	3,975,026 989,498 <u>4,964,524</u>	- 4,369,038 540,263 <u>4,909,301</u>		408,631
35CD09	12/23/2008	6/30/2016	FFY09 Community Development Block Grant (CDBG) Interest, Program Income & Other Revenues	4,041,643 658,357 <u>4,700,000</u>	- 3,814,740 858,176 <u>4,672,916</u>	4,399,157	300,843
35CD10	1/20/2010	6/30/2016	FFY10 Community Development Block Grant (CDBG) Interest, Program Income & Other Revenues	4,396,741 1,228,259 <u>5,625,000</u>	- 4,622,042 636,574 <u>5,258,616</u>	5,148,290	476,710
35CD11	1/1/1900	6/30/2017	FFY11 Community Development Block Grant (CDBG) Interest, Program Income & Other Revenues	3,684,144 965,856 <u>4,650,000</u>	- 2,753,772 522,381 <u>3,276,153</u>	3,243,405	1,406,595
<i>FFY11 ESTIMATE (FOR FY12 BUDGETING PURPOSES ONLY):</i>							
35CD12	2/9/2012	6/30/2022	FFY11 Community Development Block Grant (CDBG) Interest, Program Income & Other Revenues	3,436,443 863,557 <u>4,300,000</u>	- - -	-	4,300,000
TOTAL COMMUNITY DEVELOPMENT BLOCK GRANTS (est.)				40,847,455	34,303,035	33,563,014	7,284,441

**EMERGENCY SHELTER GRANTS (ES)**

*Emergency Shelter grants are used for homelessness assistance and prevention programs in coordination with the Coalition to End Homelessness*

35ES10	1/27/2010	12/31/2011	FFY10 Emergency Shelter Grant Program Interest, Program Income & Other Revenues	177,125 - <u>177,125</u>	178,728 - <u>178,728</u>	154,331	22,794
35ES11	11/10/2010	12/31/2016	FFY11 Emergency Shelter Grant Program Interest, Program Income & Other Revenues	178,131 <u>178,131</u>	- -	189,521	(11,390)
TOTAL EMERGENCY SHELTER GRANTS				355,256	178,728	343,852	11,404

GRANTCODE	START DATE	END DATE	GRANT TITLE	AWARD AMOUNT	REVENUE THROUGH 06/30/12 *	EXPENDITURES THROUGH 06/30/12 *	UNEXPENDED
<b>HOMELESSNESS PREVENTION AND RAPID RE-HOUSING PROGRAM GRANT (HPRP)</b>							
<i>The HPRP Grant is used for homelessness assistance and prevention programs with the Coalition to End Homlessness and the Salvation Army Booth Family Services</i>							
35HPRP	7/29/2009	6/30/2012	Homeless Prevention Rapid Rehousing Program	1,650,890	1,650,890	1,650,343	547
<b>NEIGHBORHOOD STABILIZATION GRANT (NSP)</b>							
<i>The NSP Grant is used for Rehabilitation and demolition of abandoned and foreclosed properties and homebuyer assistance.</i>							
35NS08	3/31/2009	12/31/2013	FFY08 Neighborhood Stabilization Program	6,187,686	5,492,915		
			Other Revenue	-	1,023,645		
				<u>6,187,686</u>	<u>6,516,560</u>	<u>6,578,804</u>	<u>(391,118)</u>

NOTE: Detailed information for CDBG, ESG, HPRP and NSP grants is available in the Community Development Office

\* Unaudited Data as of 7-20-12

City of Grand Rapids HOME INVESTMENT PARTNERSHIP PR (SRGRT278) STATEMENT OF OPERATIONS									
Organizations	2011 Actuals	2012 Adopted	2012 Amended	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>REVENUE</b>									
<b>HOME INVESTMENT PARTNERSHIP PR (SRGRT278)</b>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	1,595,425	1,352,372	1,352,372	1,352,372	1,020,931	1,019,409	1,019,409	1,019,409	1,019,409
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	24	0	24	24	0	0	0	0	0
664 Interest And Rents	787	0	787	787	0	0	0	0	0
671 Other Revenue	123,316	8,028	111,344	111,344	3,854	5,376	5,376	5,376	5,376
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
<b>HOME INVESTMENT PARTNERSHIP PR Total Revenue</b>	<b>1,719,553</b>	<b>1,360,400</b>	<b>1,464,527</b>	<b>1,464,527</b>	<b>1,024,785</b>	<b>1,024,785</b>	<b>1,024,785</b>	<b>1,024,785</b>	<b>1,024,785</b>
<b>EXPENDITURES</b>									
<b>HOME INVESTMENT PARTNERSHIP PR (SRGRT278)</b>									
701 Personal Services	85,430	119,676	119,676	119,676	75,049	79,123	82,844	84,794	85,046
726 Supplies	1,867	2,905	2,905	2,905	2,000	2,000	2,000	2,000	2,000
800 Other Services And Charges	1,511,127	1,231,543	1,335,670	1,335,670	1,644,714	941,524	936,339	935,723	934,003
970 Capital Outlay	0	1,240	1,240	1,240	3,476	2,138	3,602	2,268	3,736
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	7,160	5,036	5,036	5,036	4,761	0	0	0	0
<b>HOME INVESTMENT PARTNERSHIP PR Total Expenditures</b>	<b>1,605,584</b>	<b>1,360,400</b>	<b>1,464,527</b>	<b>1,464,527</b>	<b>1,730,000</b>	<b>1,024,785</b>	<b>1,024,785</b>	<b>1,024,785</b>	<b>1,024,785</b>
PRIOR YEAR GRANT REDUCTIONS	0	0	0	(705,215)	0	0	0	0	0
Total Program Expenditures	1,605,584	1,360,400	1,464,527	759,312	1,730,000	1,024,785	1,024,785	1,024,785	1,024,785
<b>HOME INVESTMENT PARTNERSHIP PR NET INCOME (LOSS)</b>	<b>113,969</b>	<b>0</b>	<b>0</b>	<b>705,215</b>	<b>(705,215)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Beginning Fund Balance</b>	<b>(3,116)</b>	<b>110,853</b>	<b>110,853</b>	<b>110,853</b>	<b>816,068</b>	<b>110,853</b>	<b>110,853</b>	<b>110,853</b>	<b>110,853</b>
<b>Ending Fund Balance</b>	<b>110,853</b>	<b>110,853</b>	<b>110,853</b>	<b>816,068</b>	<b>110,853</b>	<b>110,853</b>	<b>110,853</b>	<b>110,853</b>	<b>110,853</b>
Assigned to Operations	110,853	110,853	110,853	816,068	110,853	110,853	110,853	110,853	110,853
Unassigned Fund Balance	-	-	-	-	-	-	-	-	-
Total	110,853	110,853	110,853	816,068	110,853	110,853	110,853	110,853	110,853
Unassigned FB as a % of Total Expenditures	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A

START DATE	END DATE	GRANT TITLE	AWARD AMOUNT	REVENUE RECEIVED THROUGH 6/30/12 *	EXPENDITURES THROUGH 6/30/12 *	UNEXPENDED
<b>HOME INVESTMENT PARTNERSHIP GRANTS (HOME)</b>						
<i>Home Investment Partnership Grants have multiple housing-related uses including housing development, direct homebuyer assistance and short-term rental assistance.</i>						
35HO02	2/5/2002	6/30/2014	FFY02 Home Investment Partnership Program Other Resources Total	1,703,993 429,266 2,133,259	2,106,105	2,125,099 8,160
35HO03	2/4/2003	6/30/2014	FFY03 Home Investment Partnership Program Other Resources Total	1,496,210 345,152 1,841,362	1,739,709	1,730,731 110,631
35HO04	1/22/2004	6/30/2014	FFY04 Home Investment Partnership Program Other Resources Total	1,586,409 386,510 1,972,919	1,972,919	1,886,633 86,286



HOME INVESTMENT PARTNERSHIP GRANTS  
SRGRT278

	START DATE	END DATE	GRANT TITLE	AWARD AMOUNT	REVENUE RECEIVED THROUGH 6/30/12 *	EXPENDITURES THROUGH 6/30/12 *	UNEXPENDED
35HO05	1/25/2005	6/30/2014	FFY05 Home Investment Partnership Program	1,489,837			
			Other Resources	201,944			
			Total	1,691,781	1,703,739	1,686,780	5,001
35HO06	1/20/2006	6/30/2014	FFY06 Home Investment Partnership Program	1,288,062			
			Other Resources	83,006			
			Total	1,371,068	1,597,784	1,371,068	-
35HO07	12/27/2006	6/30/2014	FFY07 Home Investment Partnership Program	2,031,831			
			Other Resources	79,771			
			Total	2,111,602	1,459,214	1,339,102	772,500
35HO08	1/9/2008	6/30/2015	FFY08 Home Investment Partnership Program	979,287			
			Other Resources	39,702			
			Total	1,018,989	632,700	618,827	400,162
35HO09	2/2/2009	6/30/2015	FFY09 Home Investment Partnership Program	1,253,189			
			Other Resources	11,019			
			Total	1,264,208	1,167,699	930,764	333,444
35HO10	1/21/2010	6/30/2016	FFY10 Home Investment Partnership Program	2,465,554			
			Other Resources	124,127			
			Total	2,589,681	1,617,617	1,831,482	758,199
35HO11	1/1/1900	6/30/2017	FFY11 Home Investment Partnership Program	1,352,372			
			Other Resources	8,028			
			Total	1,360,400	366,589	230,506	1,129,894
<i>FFY12 ESTIMATE (FOR FY13 BUDGETING PURPOSES ONLY):</i>							
35HO12			FFY12 Home Investment Partnership Program	1,020,931			
			Other Resources	709,069			
			Total	1,730,000	-	-	1,730,000
<b>TOTAL HOME INVESTMENT PARTNERSHIP GRANTS</b>				<b>19,085,269</b>	<b>14,364,075</b>	<b>13,750,992</b>	<b>5,334,277</b>

NOTE: Detailed information for HOME grants is available in the Community Development Office

\* Unaudited Data as of 3/31/12

Budget 2013, Version 1		City of Grand Rapids LEAD HAZARD CONTROL/REDUCTION (SRGRT270) STATEMENT OF OPERATIONS								FUNDSTMT
Organizations	2011 Actuals	2012 Adopted	2012 Amended	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	
<b>REVENUE</b>										
<u>LEAD HAZARD CONTROL/REDUCTION (SRGRT270)</u>										
401 Taxes	0	0	0	0	0	0	0	0	0	
450 Licenses And Permits	0	0	0	0	0	0	0	0	0	
501 Intergovernmental Revenues	1,604,038	0	2,480,000	2,480,000	0	0	0	0	0	
600 Charges For Services	0	0	0	0	0	0	0	0	0	
655 Fines And Forfeitures	291	0	0	0	0	0	0	0	0	
664 Interest And Rents	0	0	0	0	0	0	0	0	0	
671 Other Revenue	181,848	0	0	0	252,216	259,195	264,655	266,453	268,671	
695 Other Financing Sources	0	0	0	0	0	0	0	0	0	
<b>LEAD HAZARD CONTROL/REDUCTION Total Revenue</b>	<b>1,786,177</b>	<b>0</b>	<b>2,480,000</b>	<b>2,480,000</b>	<b>252,216</b>	<b>259,195</b>	<b>264,655</b>	<b>266,453</b>	<b>268,671</b>	
<b>EXPENDITURES</b>										
<u>LEAD HAZARD CONTROL/REDUCTION (SRGRT270)</u>										
701 Personal Services	323,434	0	932,665	0	252,216	259,195	264,655	266,453	268,671	
726 Supplies	6,952	0	0	0	0	0	0	0	0	
800 Other Services And Charges	1,446,168	0	1,443,381	2,480,000	0	0	0	0	0	
970 Capital Outlay	0	0	0	0	0	0	0	0	0	
990 Debt Service	0	0	0	0	0	0	0	0	0	
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0	
999 Transfers Out	0	0	103,954	0	0	0	0	0	0	
<b>LEAD HAZARD CONTROL/REDUCTION Total Expenditures</b>	<b>1,776,555</b>	<b>0</b>	<b>2,480,000</b>	<b>2,480,000</b>	<b>252,216</b>	<b>259,195</b>	<b>264,655</b>	<b>266,453</b>	<b>268,671</b>	
<b>LEAD HAZARD CONTROL/REDUCTION NET INCOME (LOSS)</b>	<b>9,622</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Beginning Fund Balance</b>	22,239	31,861	31,861	31,861	31,861	31,861	31,861	31,861	31,862	
<b>Ending Fund Balance</b>	<b>31,861</b>	<b>31,861</b>	<b>31,861</b>	<b>31,861</b>	<b>31,861</b>	<b>31,861</b>	<b>31,861</b>	<b>31,862</b>	<b>31,861</b>	
Assigned to Operations	31,861	31,861	31,861	31,861	31,861	31,861	31,861	31,862	31,861	
Unassigned Fund Balance	-	-	-	-	-	-	-	-	-	
<b>Total</b>	<b>31,861</b>	<b>31,861</b>	<b>31,861</b>	<b>31,861</b>	<b>31,861</b>	<b>31,861</b>	<b>31,861</b>	<b>31,862</b>	<b>31,861</b>	
Unassigned FB as a % of Total Expenditures	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	

GRANTCODE	START DATE	END DATE	GRANT TITLE	AWARD AMOUNT	REVENUE RECEIVED THROUGH 6/30/12 *	EXPENDITURES THROUGH 6/30/12 *	UNEXPENDED
<b>LEAD HAZARD GRANTS</b>							
<i>Lead Hazard Grants are used for remediation of dangerous levels of lead in owner occupied and rental properties.</i>							
35LC08	11/14/2008	3/31/2013	FFY08 Lead Based Paint Hazard Control Other Revenue Total	3,000,000			
					3,000,000	3,132,909	(126,590)
35LC12	11/14/2008	3/31/2013	FFY08 Lead Based Paint Hazard Control Other Revenue Total	2,480,000			
					2,480,000	-	2,463,302
35LDPI	3/31/2010	Ongoing	Lead Hazard Post-grant Program Income Total	-			
					-	253,619	200,793

LEAD ABATEMENT GRANTS  
SRGRT270

GRANTCODE	START DATE	END DATE	GRANT TITLE	AWARD AMOUNT	REVENUE RECEIVED THROUGH 6/30/12 *	EXPENDITURES THROUGH 6/30/12 *	UNEXPENDED
35LEAD	1/1/2008	Ongoing	Lead Grant Loan Payments	-			
			Total	-	(1,031)	-	(1,031)
35LHC2	2/7/2011	Ongoing	Second Tier Lead Hazard Funds	-			
			Total	-	10,006	6,813	3,193
35LR05	11/18/2005	8/25/2010	FFY05 Lead HazardReduction Demo Grant	4,000,000	3,823,386		
			Other Revenue	50,000	343,390		
			Total	4,050,000	4,166,776	4,168,046	(118,046)
35LR08	11/14/2008	3/31/2013	FFY08 Lead HazardReduction Demo Grant	1,568,855	1,567,474		
			Other Revenue	-	77,962		
			Total	1,568,855	1,645,436	1,582,410	(13,555)
35LC12	5/15/2012	9/30/2015	Lead Based Paint Hazard Control	2,480,000	-		
			Other Revenue	-	-		
			Total	2,480,000	1,645,436	16,889	2,463,111
TOTAL LEAD HAZARD FUND GRANTS				13,578,855	10,853,151	8,970,272	4,871,177

NOTE: Detailed information for LEAD grants is available in the Community Development Office

\* Unaudited Data as of 7/20/12

Budget 2013, Version 1		City of Grand Rapids 61ST DISTRICT COURT GRANTS (CUDIS741) STATEMENT OF OPERATIONS								FUNDSTMT
Organizations	2011 Actuals	2012 Adopted	2012 Amended	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	
<b>REVENUE</b>										
<b>61ST DISTRICT COURT GRANTS (CUDIS741)</b>										
401 Taxes	0	0	0	0	0	0	0	0	0	
450 Licenses And Permits	0	0	0	0	0	0	0	0	0	
501 Intergovernmental Revenues	570,707	0	0	261,714	0	0	0	0	0	
600 Charges For Services	0	0	0	114,777	0	0	0	0	0	
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0	
664 Interest And Rents	0	0	0	0	0	0	0	0	0	
671 Other Revenue	0	0	0	0	0	0	0	0	0	
695 Other Financing Sources	230,368	0	0	189,344	0	0	0	0	0	
<b>61ST DISTRICT COURT GRANTS Total Revenue</b>	<b>801,075</b>	<b>0</b>	<b>0</b>	<b>565,835</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>EXPENDITURES</b>										
<b>61ST DISTRICT COURT GRANTS (CUDIS741)</b>										
701 Personal Services	434,106	0	0	394,994	0	0	0	0	0	
726 Supplies	127,987	0	0	93,750	0	0	0	0	0	
800 Other Services And Charges	48,401	0	0	77,091	0	0	0	0	0	
970 Capital Outlay	0	0	0	0	0	0	0	0	0	
990 Debt Service	0	0	0	0	0	0	0	0	0	
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0	
999 Transfers Out	0	0	0	0	0	0	0	0	0	
<b>61ST DISTRICT COURT GRANTS Total Expenditures</b>	<b>610,494</b>	<b>0</b>	<b>0</b>	<b>565,835</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>61ST DISTRICT COURT GRANTS NET INCOME (LOSS)</b>	<b>190,582</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Beginning Fund Balance</b>	<b>296,664</b>	<b>487,246</b>	<b>487,246</b>	<b>487,246</b>	<b>487,246</b>	<b>487,246</b>	<b>487,246</b>	<b>487,246</b>	<b>487,246</b>	
<b>Ending Fund Balance</b>	<b>487,246</b>	<b>487,246</b>	<b>487,246</b>	<b>487,246</b>	<b>487,246</b>	<b>487,246</b>	<b>487,246</b>	<b>487,246</b>	<b>487,246</b>	
Assigned to Operations	487,246	487,246	487,246	487,246	487,246	487,246	487,246	487,246	487,246	

GRANTCODE	Grant Detail	START DATE	END DATE	GRANT TITLE	AWARD AMOUNT	REVENUE RECEIVED THROUGH 6/30/12 *	EXPENDITURES THROUGH 6/30/12 *	UNEXPENDED
<b>61ST DISTRICT COURT GRANTS</b>								
15DART				Domestic Assault Response Team <i>Personnel and other costs for Victim Assistance</i>				
011	10/1/2011	9/30/2012			103,058	54,616	63,558	39,500
					<u>103,058</u>	<u>54,616</u>	<u>63,558</u>	<u>39,500</u>
15MIDC				Michigan Drug Court Grant <i>Personnel and Costs for Program Activities</i>				
011	10/1/2010	12/31/2011			455,344	541,753	486,875	54,878
012	10/1/2011	9/30/2012			436,777	316,365	226,559	210,218
					<u>892,121</u>	<u>858,118</u>	<u>713,434</u>	<u>265,096</u>

\* Unaudited Data as of 7/20/12

# Administrative Services

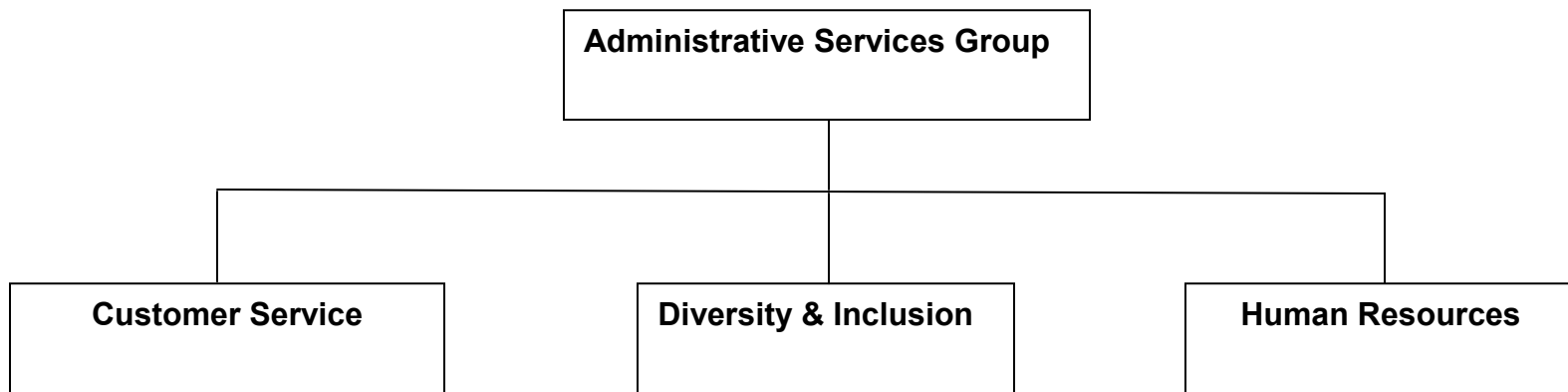
## Vision

Administrative Services will transform itself in such a way so as to ensure that we will consistently be recognized as a “best in the class” leader in the provision of our core services; acknowledged as a center of excellence and exemplary in anticipating and responding to the needs of our internal and external customers.

## Mission Statement

Support and advance the sustainability and transformation of the City of Grand Rapids by providing effective and quality services that facilitate diversity, inclusion and accessibility in all city programs, services and activities; provide exceptional personnel, risk management, employee benefits and labor relations services; and facilitate city wide delivery of exceptional customer service through improved customer interactions, increased service levels and employee training.

## ORGANIZATIONAL STRUCTURE



**Administrative Services Group**

**Functional Group Funding:**

Fund Type	Administrative Services Group Funding		2013 Fund Type Totals
Capital Projects	0	0.00 %	13,084,548
Debt Service	0	0.00 %	1,342,779
Enterprise	0	0.00 %	105,522,609
Fiduciary	0	0.00 %	10,623,349
General Fund	2,464,154	2.11 %	116,697,622
Internal Service	28,168,813	47.37 %	59,468,416
Permanent Funds	0	0.00 %	186,273
Special Revenue	0	0.00 %	88,388,305
<b>TOTAL FUNCTIONAL GROUP FUNDING</b>	<b>30,632,968</b>	<b>7.75 %</b>	<b>395,313,901</b>

**Administrative Services Group (HR)**

**Departmental Funding:**

Page	Department	Subfund	2013 Appropriation Budget	Fund Stmt Page Reference
193	Human Resources (D410)	GENERAL FUND OPERATING (GFGEN101)	1,806,222	96
		HEALTH INSURANCE (ISINS637)	24,076,941	141
		OTHER RESERVES (ISINS638)	4,091,873	146
			29,975,036	
195	Administrative Services (D420)	GENERAL FUND OPERATING (GFGEN101)	657,932	96
			657,932	
<b>Administrative Services Group (HR) Total</b>			<b>30,632,968</b>	

City of Grand Rapids  
 Dept. Budget Summary by Subfund & Character - Revenue  
 Budget 2013, Version 1  
 Human Resources (D410)

Fund & Cost Center	2011 Actuals	2012 Adopted	2012 Amended*	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>GENERAL FUND OPERATING (GFGEN101)</b>									
671 Other Revenue	1,872	0	0	0	0	0	0	0	0
<b>GENERAL FUND OPERATING (GFGEN101) Total</b>	<b>1,872</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>HEALTH INSURANCE (ISINS637)</b>									
600 Charges For Services	17,586,114	21,218,713	21,218,713	21,218,713	18,453,770	20,060,160	22,127,273	24,393,418	26,543,461
671 Other Revenue	2,507,315	2,523,369	2,523,369	2,523,369	4,858,032	5,403,539	6,054,643	6,736,368	7,368,722
<b>HEALTH INSURANCE (ISINS637) Total</b>	<b>20,093,429</b>	<b>23,742,082</b>	<b>23,742,082</b>	<b>23,742,082</b>	<b>23,311,802</b>	<b>25,463,699</b>	<b>28,181,916</b>	<b>31,129,786</b>	<b>33,912,183</b>
<b>OTHER RESERVES (ISINS638)</b>									
600 Charges For Services	3,384,476	3,435,156	3,435,156	3,435,156	2,527,858	2,692,169	2,772,933	2,883,851	3,028,043
664 Interest And Rents	270,695	0	0	0	0	0	0	0	0
671 Other Revenue	6,686	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000
695 Other Financing Sources	798,109	0	0	0	0	0	0	0	0
<b>OTHER RESERVES (ISINS638) Total</b>	<b>4,459,966</b>	<b>3,480,156</b>	<b>3,480,156</b>	<b>3,480,156</b>	<b>2,572,858</b>	<b>2,737,169</b>	<b>2,817,933</b>	<b>2,928,851</b>	<b>3,073,043</b>
<b>Human Resources (D410) Total</b>	<b>24,555,268</b>	<b>27,222,238</b>	<b>27,222,238</b>	<b>27,222,238</b>	<b>25,884,660</b>	<b>28,200,868</b>	<b>30,999,849</b>	<b>34,058,637</b>	<b>36,985,226</b>

\*Through October 2011.

City of Grand Rapids  
 Dept. Budget Summary by Subfund & Character - Expense  
 Budget 2013, Version 1  
 Human Resources (D410)

Fund & Cost Center	2011 Actuals	2012 Adopted	2012 Amended*	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>GENERAL FUND OPERATING (GFGEN101)</b>									
701 Personal Services	1,038,148	1,152,419	1,152,419	1,152,416	1,065,710	1,094,570	1,116,700	1,119,907	1,124,482
726 Supplies	29,814	37,000	34,500	34,500	35,000	35,000	35,000	35,000	35,000
800 Other Services And Charges	541,383	827,404	829,904	829,024	705,512	784,055	723,084	684,400	1,054,328
<b>GENERAL FUND OPERATING (GFGEN101) Total</b>	<b>1,609,345</b>	<b>2,016,823</b>	<b>2,016,823</b>	<b>2,015,940</b>	<b>1,806,222</b>	<b>1,913,625</b>	<b>1,874,784</b>	<b>1,839,307</b>	<b>2,213,810</b>
<b>HEALTH INSURANCE (ISINS637)</b>									
701 Personal Services	140,164	159,491	159,491	159,089	197,764	202,518	206,314	207,500	208,587
726 Supplies	68	0	0	0	0	0	0	0	0
800 Other Services And Charges	19,191,822	23,565,127	23,565,127	23,565,127	23,879,177	26,026,067	28,366,270	30,918,708	33,699,678
<b>HEALTH INSURANCE (ISINS637) Total</b>	<b>19,332,054</b>	<b>23,724,618</b>	<b>23,724,618</b>	<b>23,724,216</b>	<b>24,076,941</b>	<b>26,228,585</b>	<b>28,572,584</b>	<b>31,126,208</b>	<b>33,908,265</b>
<b>OTHER RESERVES (ISINS638)</b>									
701 Personal Services	380,674	303,800	303,800	309,875	315,233	324,422	330,088	331,220	332,985
800 Other Services And Charges	3,789,424	3,242,501	3,242,501	3,296,576	3,465,578	3,466,545	3,518,198	3,519,305	3,520,473
996 Appropriation Lapse	0	(36,596)	(36,596)	0	(39,729)	(39,549)	(40,210)	(40,329)	(40,388)
999 Transfers Out	103,315	180,740	180,740	180,740	350,791	361,315	372,154	383,319	394,818
<b>OTHER RESERVES (ISINS638) Total</b>	<b>4,273,413</b>	<b>3,690,445</b>	<b>3,690,445</b>	<b>3,787,191</b>	<b>4,091,873</b>	<b>4,112,733</b>	<b>4,180,230</b>	<b>4,193,515</b>	<b>4,207,888</b>
<b>Human Resources (D410) Total</b>	<b>25,214,812</b>	<b>29,431,886</b>	<b>29,431,886</b>	<b>29,527,347</b>	<b>29,975,036</b>	<b>32,254,943</b>	<b>34,627,598</b>	<b>37,159,030</b>	<b>40,329,963</b>

\*Through October 2011.



City of Grand Rapids  
 Dept. Budget Summary by Subfund & Character - Revenue  
 Budget 2013, Version 1  
 Administrative Services (D420)

Fund & Cost Center	2011 Actuals	2012 Adopted	2012 Amended*	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>GENERAL FUND OPERATING (GFGEN101)</b>									
600 Charges For Services	0	52,200	52,200	0	52,200	52,200	52,200	52,200	52,200
<b>GENERAL FUND OPERATING (GFGEN101) Total</b>	<b>0</b>	<b>52,200</b>	<b>52,200</b>	<b>0</b>	<b>52,200</b>	<b>52,200</b>	<b>52,200</b>	<b>52,200</b>	<b>52,200</b>
<b>Administrative Services (D420) Total</b>	<b>0</b>	<b>52,200</b>	<b>52,200</b>	<b>0</b>	<b>52,200</b>	<b>52,200</b>	<b>52,200</b>	<b>52,200</b>	<b>52,200</b>

\*Through October 2011.

City of Grand Rapids  
 Dept. Budget Summary by Subfund & Character - Expense  
 Budget 2013, Version 1  
 Administrative Services (D420)

Fund & Cost Center	2011 Actuals	2012 Adopted	2012 Amended*	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>GENERAL FUND OPERATING (GFGEN101)</b>									
701 Personal Services	537,540	582,497	582,497	635,062	536,247	547,164	555,623	558,305	561,317
726 Supplies	7,839	15,600	15,600	14,100	13,100	10,600	10,600	10,600	10,600
800 Other Services And Charges	131,511	135,694	135,694	120,894	108,585	109,208	111,973	114,651	117,410
<b>GENERAL FUND OPERATING (GFGEN101) Total</b>	<b>676,890</b>	<b>733,791</b>	<b>733,791</b>	<b>770,056</b>	<b>657,932</b>	<b>666,972</b>	<b>678,196</b>	<b>683,556</b>	<b>689,327</b>
<b>Administrative Services (D420) Total</b>	<b>676,890</b>	<b>733,791</b>	<b>733,791</b>	<b>770,056</b>	<b>657,932</b>	<b>666,972</b>	<b>678,196</b>	<b>683,556</b>	<b>689,327</b>

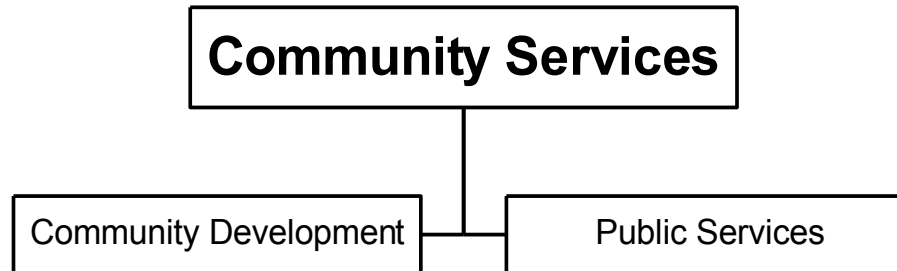
\*Through October 2011.

# Community Services INTRODUCTION

## *Group Mission Statement*

Sustaining vibrant urban living.

## ORGANIZATIONAL STRUCTURE



**Community Services Group**

**Functional Group Funding:**

Fund Type	Community Services Group Funding		2013 Fund Type Totals
Capital Projects	100,000	0.76 %	13,084,548
Debt Service	0	0.00 %	1,342,779
Enterprise	1,916,150	1.82 %	105,522,609
Fiduciary	0	0.00 %	10,623,349
General Fund	2,940,434	2.52 %	116,697,622
Internal Service	0	0.00 %	59,468,416
Permanent Funds	186,273	100.00 %	186,273
Special Revenue	38,113,956	43.12 %	88,388,305
<b>TOTAL FUNCTIONAL GROUP FUNDING</b>	<b>43,256,813</b>	<b>10.94 %</b>	<b>395,313,901</b>

**Community Services Group (CS)**

**Departmental Funding:**

Page	Department	Subfund	2013 Appropriation Budget	Fund Stmt Page Reference
199	Community Development (B210)	GENERAL FUND OPERATING (GFGEN101)	2,940,434	96
		REFUSE COLLECTION (SR226226)	521,096	133
		RECEIVERSHIP (SR246245)	30,000	132
		OTHER GRANTS (SRGRT254)	66,374	174
		COMMUNITY DEVELOPMENT PROGRAM (SRGRT269)	4,619,037	181
		LEAD HAZARD CONTROL/REDUCTION (SRGRT270)	252,216	186
		HOME INVESTMENT PARTNERSHIP PR (SRGRT278)	1,730,000	184
			<u>10,159,158</u>	
205	Public Services (B220)	CAPITAL IMPROVEMENT (CPGCP401)	100,000	164
		BELKNAP ICE ARENA (EN578578)	267,300	154
		CEMETERY OPERATING (ENCCEM502)	1,134,913	155
		CEMETERY-GOLF COURSE (ENCCEM503)	513,937	156
		CEMETERY PERPETUAL CARE (PFCPC150)	186,273	166
		REFUSE COLLECTION (SR226226)	11,911,589	133
		PARKS & RECREATION (SRPRK208)	4,226,568	129
		AFTER SCHOOL PROGRAMS (SRPRK211)	670,880	120
		MAJOR STREETS (SRSTR202)	10,684,790	127
		LOCAL STREETS (SRSTR203)	3,401,405	126
			<u>33,097,655</u>	
	<b>Community Services Group (CS) Total</b>		<b>43,256,813</b>	

City of Grand Rapids  
 Dept. Budget Summary by Subfund & Character - Revenue  
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 Community Development (B210)

Fund & Cost Center	2011 Actuals	2012 Adopted	2012 Amended*	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>GENERAL FUND OPERATING (GFGEN101)</b>									
600 Charges For Services	2,079,418	902,400	902,400	998,852	2,008,513	2,008,513	2,008,513	2,008,513	2,008,513
671 Other Revenue	6,064	0	0	0	0	0	0	0	0
695 Other Financing Sources	(643)	1,436,467	1,436,467	1,436,467	1,333,279	1,333,279	1,333,279	1,333,279	1,333,279
<b>GENERAL FUND OPERATING (GFGEN101) Total</b>	<b>2,084,838</b>	<b>2,338,867</b>	<b>2,338,867</b>	<b>2,435,319</b>	<b>3,341,792</b>	<b>3,341,792</b>	<b>3,341,792</b>	<b>3,341,792</b>	<b>3,341,792</b>
<b>LAW ENFORCEMENT GRANT (GFGEN103)</b>									
501 Intergovernmental Revenues	699	0	0	0	0	0	0	0	0
664 Interest And Rents	121	0	0	0	0	0	0	0	0
<b>LAW ENFORCEMENT GRANT (GFGEN103) Total</b>	<b>820</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>REFUSE COLLECTION (SR226226)</b>									
600 Charges For Services	158,531	200,000	200,000	206,137	233,448	233,448	233,448	233,448	233,448
<b>REFUSE COLLECTION (SR226226) Total</b>	<b>158,531</b>	<b>200,000</b>	<b>200,000</b>	<b>206,137</b>	<b>233,448</b>	<b>233,448</b>	<b>233,448</b>	<b>233,448</b>	<b>233,448</b>
<b>RECEIVERSHIP (SR246245)</b>									
600 Charges For Services	1,820	0	0	0	0	0	0	0	0
664 Interest And Rents	647	0	0	0	0	0	0	0	0
671 Other Revenue	48,880	40,000	40,000	30,000	30,000	30,000	30,000	30,000	30,000
<b>RECEIVERSHIP (SR246245) Total</b>	<b>51,348</b>	<b>40,000</b>	<b>40,000</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>

City of Grand Rapids  
 Dept. Budget Summary by Subfund & Character - Revenue  
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 Community Development (B210)

Fund & Cost Center	2011 Actuals	2012 Adopted	2012 Amended*	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>OTHER GRANTS (SRGRT254)</b>									
501 Intergovernmental Revenues	1,911,942	0	0	34,180	0	0	0	0	0
664 Interest And Rents	1,097	0	0	0	0	0	0	0	0
671 Other Revenue	63,122	4,000	76,180	38,000	0	0	0	0	0
695 Other Financing Sources	37,813	34,505	34,505	34,505	66,374	68,395	70,488	72,657	74,893
<b>OTHER GRANTS (SRGRT254) Total</b>	<b>2,013,974</b>	<b>38,505</b>	<b>110,685</b>	<b>106,685</b>	<b>66,374</b>	<b>68,395</b>	<b>70,488</b>	<b>72,657</b>	<b>74,893</b>
<b>COMMUNITY DEVELOPMENT PROGRAM (SRGRT269)</b>									
501 Intergovernmental Revenues	8,855,231	3,862,275	3,862,275	3,862,275	3,755,480	3,755,480	3,755,480	3,755,480	3,755,480
655 Fines And Forfeitures	544	0	0	0	0	0	0	0	0
664 Interest And Rents	25,976	0	0	0	0	0	0	0	0
671 Other Revenue	874,287	695,856	468,457	1,020,856	863,557	663,557	663,557	663,557	663,557
695 Other Financing Sources	268,641	270,000	270,000	0	0	0	0	0	0
<b>COMMUNITY DEVELOPMENT PROGRAM (SRGRT269) Total</b>	<b>10,024,679</b>	<b>4,828,131</b>	<b>4,600,732</b>	<b>4,883,131</b>	<b>4,619,037</b>	<b>4,419,037</b>	<b>4,419,037</b>	<b>4,419,037</b>	<b>4,419,037</b>
<b>LEAD HAZARD CONTROL/REDUCTION (SRGRT270)</b>									
501 Intergovernmental Revenues	1,604,038	0	0	2,480,000	0	0	0	0	0
655 Fines And Forfeitures	291	0	0	0	0	0	0	0	0
671 Other Revenue	181,848	0	0	0	252,216	259,195	264,655	266,453	268,671
<b>LEAD HAZARD CONTROL/REDUCTION (SRGRT270) Total</b>	<b>1,786,177</b>	<b>0</b>	<b>0</b>	<b>2,480,000</b>	<b>252,216</b>	<b>259,195</b>	<b>264,655</b>	<b>266,453</b>	<b>268,671</b>

City of Grand Rapids  
 Dept. Budget Summary by Subfund & Character - Revenue  
 Budget 2013, Version 1  
 Community Development (B210)

Fund & Cost Center	2011 Actuals	2012 Adopted	2012 Amended*	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>HOME INVESTMENT PARTNERSHIP PR (SRGRT278)</b>									
501 Intergovernmental Revenues	1,595,425	1,352,372	1,352,372	1,352,372	1,020,931	1,019,409	1,019,409	1,019,409	1,019,409
655 Fines And Forfeitures	24	0	24	24	0	0	0	0	0
664 Interest And Rents	787	0	787	787	0	0	0	0	0
671 Other Revenue	123,316	8,028	111,344	111,344	3,854	5,376	5,376	5,376	5,376
<b>HOME INVESTMENT PARTNERSHIP PR (SRGRT278) Total</b>	<b>1,719,553</b>	<b>1,360,400</b>	<b>1,464,527</b>	<b>1,464,527</b>	<b>1,024,785</b>	<b>1,024,785</b>	<b>1,024,785</b>	<b>1,024,785</b>	<b>1,024,785</b>
<b>Community Development (B210) Total</b>	<b>17,839,919</b>	<b>8,805,903</b>	<b>8,754,811</b>	<b>11,605,799</b>	<b>9,567,652</b>	<b>9,376,652</b>	<b>9,384,205</b>	<b>9,388,172</b>	<b>9,392,626</b>

\*Through October 2011.

City of Grand Rapids  
 Dept. Budget Summary by Subfund & Character - Expense  
 Budget 2013, Version 1  
 Community Development (B210)

Fund & Cost Center		2011 Actuals	2012 Adopted	2012 Amended*	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>GENERAL FUND OPERATING (GFGEN101)</b>										
701	Personal Services	1,363,529	1,558,861	1,558,861	1,710,880	2,074,372	2,131,942	2,179,728	2,194,242	2,208,848
726	Supplies	28,421	40,000	40,000	42,188	40,800	40,800	40,800	40,800	40,800
800	Other Services And Charges	432,738	485,920	485,920	499,269	500,922	514,095	522,080	531,630	542,395
970	Capital Outlay	593	6,040	6,040	37,240	24,340	18,202	19,666	7,068	8,536
999	Transfers Out	268,641	277,200	277,200	277,200	300,000	300,000	300,000	300,000	300,000
<b>GENERAL FUND OPERATING (GFGEN101) Total</b>		<b>2,093,922</b>	<b>2,368,021</b>	<b>2,368,021</b>	<b>2,566,777</b>	<b>2,940,434</b>	<b>3,005,039</b>	<b>3,062,274</b>	<b>3,073,740</b>	<b>3,100,579</b>
<b>LAW ENFORCEMENT GRANT (GFGEN103)</b>										
701	Personal Services	(3,907)	0	0	0	0	0	0	0	0
800	Other Services And Charges	(582)	0	0	0	0	0	0	0	0
970	Capital Outlay	11,431	0	0	0	0	0	0	0	0
<b>LAW ENFORCEMENT GRANT (GFGEN103) Total</b>		<b>6,942</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>REFUSE COLLECTION (SR226226)</b>										
701	Personal Services	219,030	305,502	231,966	231,966	168,844	173,415	177,149	178,400	179,664
726	Supplies	854	0	0	0	0	0	0	0	0
800	Other Services And Charges	247,756	266,774	340,310	347,974	352,252	352,489	352,610	352,772	352,982
<b>REFUSE COLLECTION (SR226226) Total</b>		<b>467,640</b>	<b>572,276</b>	<b>572,276</b>	<b>579,940</b>	<b>521,096</b>	<b>525,904</b>	<b>529,759</b>	<b>531,172</b>	<b>532,646</b>
<b>RECEIVERSHIP (SR246245)</b>										
800	Other Services And Charges	8,145	40,000	40,000	30,000	30,000	30,000	30,000	30,000	30,000
<b>RECEIVERSHIP (SR246245) Total</b>		<b>8,145</b>	<b>40,000</b>	<b>40,000</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>



City of Grand Rapids  
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 Community Development (B210)

Fund & Cost Center	2011 Actuals	2012 Adopted	2012 Amended*	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>OTHER GRANTS (SRGRT254)</b>									
701 Personal Services	552,032	(0)	10,112	10,112	0	(0)	0	(0)	(0)
726 Supplies	14,159	4,000	5,702	1,702	0	0	0	0	0
800 Other Services And Charges	1,764,939	34,505	61,989	61,989	37,277	38,425	39,619	40,862	42,144
970 Capital Outlay	6,748	0	0	0	0	0	0	0	0
999 Transfers Out	147,036	0	32,882	32,882	29,097	29,970	30,869	31,795	32,749
<b>OTHER GRANTS (SRGRT254) Total</b>	<b>2,484,914</b>	<b>38,505</b>	<b>110,685</b>	<b>106,685</b>	<b>66,374</b>	<b>68,395</b>	<b>70,488</b>	<b>72,657</b>	<b>74,893</b>
<b>COMMUNITY DEVELOPMENT PROGRAM (SRGRT269)</b>									
701 Personal Services	1,190,564	1,033,888	1,033,888	1,033,888	843,105	944,277	971,446	980,880	986,205
726 Supplies	27,020	25,630	25,630	81,630	12,700	17,200	17,200	17,200	17,200
800 Other Services And Charges	8,412,039	2,140,973	1,913,574	2,140,973	3,690,117	2,019,410	1,991,856	1,982,026	1,976,293
970 Capital Outlay	34,365	6,200	6,200	6,200	20,132	24,872	25,257	25,653	26,061
999 Transfers Out	244,485	1,621,440	1,621,440	1,621,440	52,983	1,413,278	1,413,278	1,413,278	1,413,278
<b>COMMUNITY DEVELOPMENT PROGRAM (SRGRT269) Total</b>	<b>9,908,473</b>	<b>4,828,131</b>	<b>4,600,733</b>	<b>4,884,131</b>	<b>4,619,037</b>	<b>4,419,037</b>	<b>4,419,037</b>	<b>4,419,037</b>	<b>4,419,037</b>
<b>LEAD HAZARD CONTROL/REDUCTION (SRGRT270)</b>									
701 Personal Services	323,434	0	0	0	252,216	259,195	264,655	266,453	268,671
726 Supplies	6,952	0	0	0	0	0	0	0	0
800 Other Services And Charges	1,446,168	0	0	2,480,000	0	0	0	0	0
<b>LEAD HAZARD CONTROL/REDUCTION (SRGRT270) Total</b>	<b>1,776,555</b>	<b>0</b>	<b>0</b>	<b>2,480,000</b>	<b>252,216</b>	<b>259,195</b>	<b>264,655</b>	<b>266,453</b>	<b>268,671</b>

City of Grand Rapids  
 Dept. Budget Summary by Subfund & Character - Expense  
 Budget 2013, Version 1  
 Community Development (B210)

Fund & Cost Center	2011 Actuals	2012 Adopted	2012 Amended*	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>HOME INVESTMENT PARTNERSHIP PR (SRGRT278)</b>									
701 Personal Services	85,430	119,676	119,676	119,676	75,049	79,123	82,844	84,794	85,046
726 Supplies	1,867	2,905	2,905	2,905	2,000	2,000	2,000	2,000	2,000
800 Other Services And Charges	1,511,127	1,231,543	1,335,670	1,335,670	1,644,714	941,524	936,339	935,723	934,003
970 Capital Outlay	0	1,240	1,240	1,240	3,476	2,138	3,602	2,268	3,736
999 Transfers Out	7,160	5,036	5,036	5,036	4,761	0	0	0	0
<b>HOME INVESTMENT PARTNERSHIP PR (SRGRT278) Total</b>	<b>1,605,584</b>	<b>1,360,400</b>	<b>1,464,527</b>	<b>1,464,527</b>	<b>1,730,000</b>	<b>1,024,785</b>	<b>1,024,785</b>	<b>1,024,785</b>	<b>1,024,785</b>
<b>Community Development (B210) Total</b>	<b>18,352,174</b>	<b>9,207,333</b>	<b>9,156,242</b>	<b>12,112,060</b>	<b>10,159,158</b>	<b>9,332,357</b>	<b>9,400,998</b>	<b>9,417,844</b>	<b>9,450,612</b>

\*Through October 2011.

City of Grand Rapids  
 Dept. Budget Summary by Subfund & Character - Revenue  
 Budget 2013, Version 1  
 Public Services (B220)

Fund & Cost Center	2011 Actuals	2012 Adopted	2012 Amended*	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>CAPITAL IMPROVEMENT (CPGCP401)</b>									
501 Intergovernmental Revenues	187,743	0	0	0	0	0	0	0	0
664 Interest And Rents	2,609	0	0	0	0	0	0	0	0
671 Other Revenue	80,000	0	211,000	211,000	0	0	0	0	0
695 Other Financing Sources	168,815	125,000	125,000	125,000	100,000	1,125,000	150,000	0	0
<b>CAPITAL IMPROVEMENT (CPGCP401) Total</b>	<b>439,167</b>	<b>125,000</b>	<b>336,000</b>	<b>336,000</b>	<b>100,000</b>	<b>1,125,000</b>	<b>150,000</b>	<b>0</b>	<b>0</b>
<b>BELKNAP ICE ARENA (EN578578)</b>									
600 Charges For Services	870,772	0	0	0	0	0	0	0	0
664 Interest And Rents	216	0	0	0	0	0	0	0	0
671 Other Revenue	(0)	0	0	232,775	221,518	221,518	221,518	221,518	221,518
<b>BELKNAP ICE ARENA (EN578578) Total</b>	<b>870,988</b>	<b>0</b>	<b>0</b>	<b>232,775</b>	<b>221,518</b>	<b>221,518</b>	<b>221,518</b>	<b>221,518</b>	<b>221,518</b>
<b>CEMETERY OPERATING (ENCEM502)</b>									
600 Charges For Services	585,872	602,500	602,500	554,265	675,750	685,750	697,750	709,750	726,750
671 Other Revenue	9,239	300	300	300	300	300	300	300	300
695 Other Financing Sources	492,331	619,120	619,120	532,400	611,273	514,552	518,283	521,928	523,133
<b>CEMETERY OPERATING (ENCEM502) Total</b>	<b>1,087,442</b>	<b>1,221,920</b>	<b>1,221,920</b>	<b>1,086,965</b>	<b>1,287,323</b>	<b>1,200,602</b>	<b>1,216,333</b>	<b>1,231,978</b>	<b>1,250,183</b>
<b>CEMETERY-GOLF COURSE (ENCEM503)</b>									
600 Charges For Services	423,369	603,000	603,000	530,000	553,000	581,000	591,000	601,000	611,000
671 Other Revenue	741	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	20,000	20,000	20,000	0	0	0	0	0
<b>CEMETERY-GOLF COURSE (ENCEM503) Total</b>	<b>424,110</b>	<b>623,000</b>	<b>623,000</b>	<b>550,000</b>	<b>553,000</b>	<b>581,000</b>	<b>591,000</b>	<b>601,000</b>	<b>611,000</b>

City of Grand Rapids  
 Dept. Budget Summary by Subfund & Character - Revenue  
 Budget 2013, Version 1  
 Public Services (B220)

Fund & Cost Center		2011 Actuals	2012 Adopted	2012 Amended*	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>CEMETERY PERPETUAL CARE (PFCPC150)</b>										
600	Charges For Services	36,199	49,162	49,162	31,000	31,000	31,000	31,000	31,000	31,000
<b>CEMETERY PERPETUAL CARE (PFCPC150) Total</b>		<b>124,093</b>	<b>149,287</b>	<b>149,287</b>	<b>113,275</b>	<b>118,120</b>	<b>119,620</b>	<b>121,420</b>	<b>123,220</b>	<b>125,770</b>
<b>REFUSE COLLECTION (SR226226)</b>										
600	Charges For Services	4,705,429	5,131,352	5,131,352	5,084,064	6,924,345	6,924,345	6,924,345	6,924,345	6,924,345
671	Other Revenue	350	0	0	0	0	0	0	0	0
695	Other Financing Sources	1,592,500	0	0	2,400,000	0	0	0	0	0
<b>REFUSE COLLECTION (SR226226) Total</b>		<b>6,298,279</b>	<b>5,131,352</b>	<b>5,131,352</b>	<b>7,484,064</b>	<b>6,924,345</b>	<b>6,924,345</b>	<b>6,924,345</b>	<b>6,924,345</b>	<b>6,924,345</b>
<b>OTHER GRANTS (SRGRT254)</b>										
501	Intergovernmental Revenues	16,000	0	0	0	0	0	0	0	0
600	Charges For Services	18,000	0	0	0	0	0	0	0	0
<b>OTHER GRANTS (SRGRT254) Total</b>		<b>34,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>PARKS &amp; RECREATION (SRPRK208)</b>										
600	Charges For Services	530,547	561,450	561,450	507,375	572,000	544,075	569,340	576,880	583,330
664	Interest And Rents	7,179	2,900	2,900	3,375	22,820	23,120	23,246	23,246	23,378
671	Other Revenue	366,145	189,500	189,500	273,550	52,850	20,350	20,350	20,350	20,350
695	Other Financing Sources	3,760,405	3,150,000	3,150,000	3,274,175	3,444,671	3,000,000	3,000,000	3,000,000	3,000,000
<b>PARKS &amp; RECREATION (SRPRK208) Total</b>		<b>4,664,275</b>	<b>3,903,850</b>	<b>3,903,850</b>	<b>4,058,475</b>	<b>4,092,341</b>	<b>3,587,545</b>	<b>3,612,936</b>	<b>3,620,476</b>	<b>3,627,058</b>

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Fund & Cost Center	2011 Actuals	2012 Adopted	2012 Amended*	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>AFTER SCHOOL PROGRAMS (SRPRK211)</b>									
501 Intergovernmental Revenues	3,333	0	0	0	0	0	0	0	0
600 Charges For Services	1,874,878	1,844,842	1,844,842	892,983	404,693	404,193	404,193	404,193	404,193
664 Interest And Rents	0	0	0	500	500	0	0	0	0
671 Other Revenue	2,628	0	0	0	(0)	(0)	(0)	0	0
695 Other Financing Sources	185,191	258,397	291,279	176,986	242,367	84,382	84,608	84,939	85,247
<b>AFTER SCHOOL PROGRAMS (SRPRK211) Total</b>	<b>2,066,030</b>	<b>2,103,239</b>	<b>2,136,121</b>	<b>1,070,469</b>	<b>647,560</b>	<b>488,575</b>	<b>488,801</b>	<b>489,132</b>	<b>489,440</b>
<b>MAJOR STREETS (SRSTR202)</b>									
501 Intergovernmental Revenues	10,095,408	10,423,835	10,423,835	9,803,000	9,953,966	10,107,257	10,410,475	10,570,796	10,733,586
600 Charges For Services	720,237	710,000	710,000	771,400	690,500	690,500	690,500	690,500	690,500
671 Other Revenue	95,381	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
695 Other Financing Sources	0	25,000	25,000	0	0	0	0	0	0
<b>MAJOR STREETS (SRSTR202) Total</b>	<b>10,911,026</b>	<b>11,159,835</b>	<b>11,159,835</b>	<b>10,575,400</b>	<b>10,645,466</b>	<b>10,798,757</b>	<b>11,101,975</b>	<b>11,262,296</b>	<b>11,425,086</b>
<b>LOCAL STREETS (SRSTR203)</b>									
501 Intergovernmental Revenues	2,694,481	2,789,271	2,789,271	2,928,167	2,973,261	3,019,049	3,065,542	3,112,751	3,160,687
600 Charges For Services	10,129	9,500	9,500	146,100	9,600	9,100	9,100	9,100	9,100
671 Other Revenue	192	10,000	10,000	0	0	0	0	0	0
695 Other Financing Sources	0	1,250,000	1,250,000	0	0	1,250,000	1,250,000	1,250,000	1,500,000
<b>LOCAL STREETS (SRSTR203) Total</b>	<b>2,704,802</b>	<b>4,058,771</b>	<b>4,058,771</b>	<b>3,074,267</b>	<b>2,982,861</b>	<b>4,278,149</b>	<b>4,324,642</b>	<b>4,371,851</b>	<b>4,669,787</b>
<b>Public Services (B220) Total</b>	<b>29,624,212</b>	<b>28,476,254</b>	<b>28,720,136</b>	<b>28,581,690</b>	<b>27,572,534</b>	<b>29,325,111</b>	<b>28,752,970</b>	<b>28,845,816</b>	<b>29,344,188</b>

\*Through October 2011.

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Fund & Cost Center	2011 Actuals	2012 Adopted	2012 Amended*	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>CAPITAL IMPROVEMENT (CPGCP401)</b>									
701 Personal Services	1,473	0	0	0	0	0	0	0	0
970 Capital Outlay	695,736	125,000	336,000	336,000	100,000	1,125,000	150,000	0	0
<b>CAPITAL IMPROVEMENT (CPGCP401) Total</b>	<b>697,208</b>	<b>125,000</b>	<b>336,000</b>	<b>336,000</b>	<b>100,000</b>	<b>1,125,000</b>	<b>150,000</b>	<b>0</b>	<b>0</b>
<b>BELKNAP ICE ARENA (EN578578)</b>									
701 Personal Services	244,286	0	0	0	0	0	0	0	0
726 Supplies	29,136	0	0	0	0	0	0	0	0
800 Other Services And Charges	640,724	0	342,000	121,134	267,300	267,300	267,300	267,300	267,300
970 Capital Outlay	0	0	0	67,710	0	0	0	0	0
<b>BELKNAP ICE ARENA (EN578578) Total</b>	<b>914,146</b>	<b>0</b>	<b>342,000</b>	<b>188,844</b>	<b>267,300</b>	<b>267,300</b>	<b>267,300</b>	<b>267,300</b>	<b>267,300</b>
<b>CEMETERY OPERATING (ENCEM502)</b>									
701 Personal Services	495,779	547,286	547,286	556,831	359,266	366,594	372,659	374,926	377,449
726 Supplies	62,120	51,850	51,850	46,850	31,650	30,550	29,450	28,350	28,250
800 Other Services And Charges	426,095	341,083	341,083	345,480	448,607	457,025	465,577	474,618	484,311
970 Capital Outlay	16,036	20,000	20,000	12,780	10,000	9,000	8,000	7,000	6,000
999 Transfers Out	322,443	295,894	295,894	278,044	285,390	290,018	290,560	295,416	300,900
<b>CEMETERY OPERATING (ENCEM502) Total</b>	<b>1,322,473</b>	<b>1,256,113</b>	<b>1,256,113</b>	<b>1,239,985</b>	<b>1,134,913</b>	<b>1,153,187</b>	<b>1,166,246</b>	<b>1,180,310</b>	<b>1,196,910</b>
<b>CEMETERY-GOLF COURSE (ENCEM503)</b>									
701 Personal Services	240,433	287,167	287,167	254,031	264,594	268,289	271,407	272,235	273,529
726 Supplies	112,716	100,000	100,000	100,193	95,000	97,000	97,000	97,000	97,000
800 Other Services And Charges	109,986	115,851	115,851	138,094	106,126	98,110	98,619	99,074	99,498
999 Transfers Out	50,000	83,145	83,145	23,145	48,217	74,664	77,403	80,188	81,769
<b>CEMETERY-GOLF COURSE (ENCEM503) Total</b>	<b>513,135</b>	<b>586,163</b>	<b>586,163</b>	<b>515,462</b>	<b>513,937</b>	<b>538,063</b>	<b>544,429</b>	<b>548,497</b>	<b>551,796</b>

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Fund & Cost Center	2011 Actuals	2012 Adopted	2012 Amended*	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>CEMETERY PERPETUAL CARE (PFCPC150)</b>									
999 Transfers Out	194,849	214,120	214,120	187,400	186,273	191,751	194,794	195,099	200,230
<b>CEMETERY PERPETUAL CARE (PFCPC150) Total</b>	<b>194,849</b>	<b>214,120</b>	<b>214,120</b>	<b>187,400</b>	<b>186,273</b>	<b>191,751</b>	<b>194,794</b>	<b>195,099</b>	<b>200,230</b>
<b>REFUSE COLLECTION (SR226226)</b>									
701 Personal Services	4,180,780	3,975,706	3,975,706	4,566,187	3,837,592	3,829,209	3,932,300	3,979,286	4,022,250
726 Supplies	443,059	375,000	375,000	362,581	127,067	110,450	111,900	113,350	114,800
800 Other Services And Charges	9,154,880	7,529,437	7,529,437	9,084,145	7,057,455	7,239,199	7,461,241	7,690,364	7,926,638
970 Capital Outlay	1,994	179,000	179,000	0	125,000	120,000	200,000	200,000	200,000
990 Debt Service	1,608,652	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	(404,000)	(404,000)	0	0	0	0	0	0
999 Transfers Out	263,789	310,478	310,478	310,478	764,475	771,359	778,450	785,754	793,276
<b>REFUSE COLLECTION (SR226226) Total</b>	<b>15,653,154</b>	<b>11,965,621</b>	<b>11,965,621</b>	<b>14,323,391</b>	<b>11,911,589</b>	<b>12,070,217</b>	<b>12,483,891</b>	<b>12,768,754</b>	<b>13,056,964</b>
<b>OTHER GRANTS (SRGRT254)</b>									
701 Personal Services	4,761	0	0	0	0	0	0	0	0
800 Other Services And Charges	33,999	0	0	0	0	0	0	0	0
<b>OTHER GRANTS (SRGRT254) Total</b>	<b>38,760</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>PARKS &amp; RECREATION (SRPRK208)</b>									
701 Personal Services	1,957,624	1,886,358	1,886,358	1,850,367	1,806,318	1,830,645	1,851,236	1,858,380	1,867,334
726 Supplies	291,444	414,240	414,240	401,950	400,975	388,593	388,593	388,593	388,593
800 Other Services And Charges	1,525,004	1,471,350	1,471,350	1,625,805	1,686,024	1,721,163	1,778,130	1,836,912	1,897,386
970 Capital Outlay	50,443	117,000	117,000	116,000	117,000	116,000	119,000	119,000	124,000
999 Transfers Out	442,409	283,180	283,180	283,180	216,251	222,739	229,421	236,303	243,392
<b>PARKS &amp; RECREATION (SRPRK208) Total</b>	<b>4,266,924</b>	<b>4,172,128</b>	<b>4,172,128</b>	<b>4,277,302</b>	<b>4,226,568</b>	<b>4,279,140</b>	<b>4,366,380</b>	<b>4,439,188</b>	<b>4,520,705</b>

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<b>AFTER SCHOOL PROGRAMS (SRPRK211)</b>									
701 Personal Services	1,550,002	1,489,573	1,508,780	768,210	227,115	205,287	207,057	207,616	208,281
726 Supplies	345,085	226,446	240,121	82,606	71,116	74,045	71,375	68,739	66,209
800 Other Services And Charges	193,589	296,748	296,748	128,854	154,549	152,068	155,474	158,869	162,181
999 Transfers Out	0	84,585	84,585	84,585	218,100	84,382	84,608	84,939	85,247
<b>AFTER SCHOOL PROGRAMS (SRPRK211) Total</b>	<b>2,088,676</b>	<b>2,097,352</b>	<b>2,130,234</b>	<b>1,064,255</b>	<b>670,880</b>	<b>515,782</b>	<b>518,514</b>	<b>520,164</b>	<b>521,918</b>
<b>MAJOR STREETS (SRSTR202)</b>									
701 Personal Services	1,180,664	1,974,972	1,974,972	1,233,029	2,137,069	2,115,303	2,170,034	2,196,589	2,223,540
726 Supplies	964,651	879,151	879,151	863,778	1,012,724	722,025	742,486	763,561	785,268
800 Other Services And Charges	2,165,438	2,420,385	2,420,385	2,202,246	2,257,818	2,272,827	2,348,027	2,425,311	2,504,172
970 Capital Outlay	0	22,500	22,500	15,118	51,918	40,000	40,000	40,000	40,000
990 Debt Service	1,056,356	1,041,287	1,041,287	1,041,287	822,670	826,270	824,170	826,370	822,870
996 Appropriation Lapse	0	(1,150,000)	(1,150,000)	0	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)
999 Transfers Out	1,514,816	2,729,276	2,729,276	1,479,276	4,902,591	3,148,871	3,165,643	2,103,158	1,623,419
<b>MAJOR STREETS (SRSTR202) Total</b>	<b>6,881,925</b>	<b>7,917,571</b>	<b>7,917,571</b>	<b>6,834,734</b>	<b>10,684,790</b>	<b>8,625,296</b>	<b>8,790,360</b>	<b>7,854,989</b>	<b>7,499,269</b>
<b>LOCAL STREETS (SRSTR203)</b>									
701 Personal Services	1,781,719	1,537,937	1,537,937	2,077,209	1,573,449	1,533,726	1,574,679	1,594,631	1,614,983
726 Supplies	517,667	642,232	642,232	425,515	562,540	583,495	601,000	619,030	637,601
800 Other Services And Charges	1,152,175	1,372,095	1,372,095	1,008,624	1,352,991	1,383,178	1,426,684	1,471,206	1,516,725
970 Capital Outlay	0	44,000	44,000	10,292	28,367	45,000	45,500	46,000	46,500
996 Appropriation Lapse	0	(441,000)	(441,000)	0	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)
999 Transfers Out	127,774	129,113	129,113	129,113	134,058	138,080	142,222	146,489	150,883
<b>LOCAL STREETS (SRSTR203) Total</b>	<b>3,579,335</b>	<b>3,284,377</b>	<b>3,284,377</b>	<b>3,650,753</b>	<b>3,401,405</b>	<b>3,433,479</b>	<b>3,540,085</b>	<b>3,627,356</b>	<b>3,716,692</b>
<b>Public Services (B220) Total</b>	<b>36,150,585</b>	<b>31,618,446</b>	<b>32,204,328</b>	<b>32,618,127</b>	<b>33,097,655</b>	<b>32,199,215</b>	<b>32,022,000</b>	<b>31,401,656</b>	<b>31,531,784</b>

\*Through October 2011.

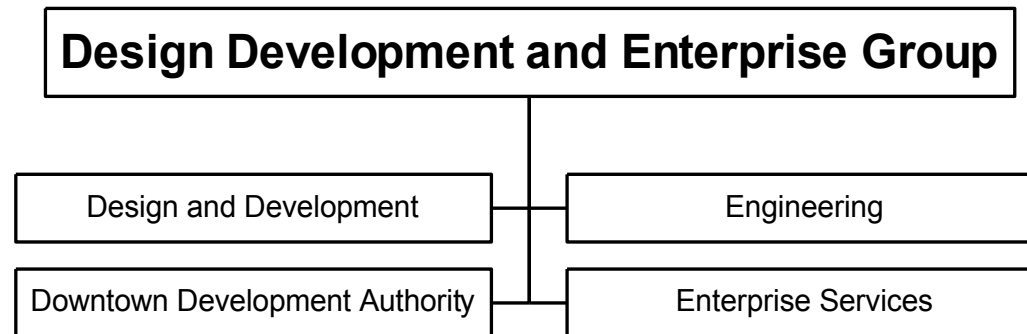


# Design Development and Enterprise Group INTRODUCTION

## *Group Mission Statement*

Optimize the potential of urban life through appropriate land use planning, property development, and economic development. Improve and maintain City facilities and services while operating within a financially sustainable practice.

## ORGANIZATIONAL STRUCTURE



**Design, Development & Enterprise Group**

**Functional Group Funding:**

Fund Type	Design, Development & Enterprise Group Funding		2013 Fund Type Totals
Capital Projects	4,019,833	30.72 %	13,084,548
Debt Service	0	0.00 %	1,342,779
Enterprise	103,101,952	97.71 %	105,522,609
Fiduciary	0	0.00 %	10,623,349
General Fund	6,694,308	5.74 %	116,697,622
Internal Service	3,475,034	5.84 %	59,468,416
Permanent Funds	0	0.00 %	186,273
Special Revenue	9,618,217	10.88 %	88,388,305
<b>TOTAL FUNCTIONAL GROUP FUNDING</b>	<b>126,909,345</b>	<b>32.10 %</b>	<b>395,313,901</b>

**Design, Development & Enterprise Group (DD)**

**Departmental Funding:**

Page	Department	Subfund	2013 Appropriation Budget	Fund Stmt Page Reference
214	Design & Development (C310)	GENERAL FUND OPERATING (GFGEN101)	1,486,597	96
		PROPERTY MANAGEMENT (SR246248)	183,926	130
		BUILDING INSPECTIONS (SR249249)	2,896,859	121
		DNR PROPERTIES (SR253253)	36,050	124
		DOWNTOWN IMPROVEMENT DISTRICT (SRDID247)	5,632	
		ECONOMIC DEVELOPMENT (SREDC260)	92,871	
			4,701,935	
218	Engineering (C320)	CAPITAL IMPROVEMENT (CPGCP401)	100,000	164
		STREETS-CAPITAL PROJECTS (CPSCC405)	2,883,833	171
		ENGINEERING SERVICES (IS661661)	3,475,034	138
		SIDEWALK REPAIR (SR256256)	1,269,126	134
			7,727,993	

**Design, Development & Enterprise Group (DD)**

**Departmental Funding:**

Page	Department	Subfund	2013 Appropriation Budget	Fund Stmt Page Reference
222	Enterprise Services (C330)			
		CAPITAL IMPROVEMENT (CPGCP401)	720,000	164
		STREETS-CAPITAL PROJECTS (CPSCC405)	316,000	171
		AUTO PARKING OPERATING (ENAPS585)	11,066,755	152
		AUTO PARKING CAPITAL PROJECTS (ENAPS586)	1,112,000	153
		RECEIVING/OPERATIONS (ENSDS500)	44,471,559	157
		REPLACEMENT (ENSDS510)	6,326,000	158
		SS REVENUE BONDS 2010A&B (ENSDS534)	200,000	159
		RECEIVING/OPERATIONS (ENWSS500)	32,637,637	160
		REPLACEMENT (ENWSS510)	2,011,000	161
		WSS REVENUE BONDS 2009 (ENWSS531)	5,277,000	162
		GENERAL FUND OPERATING (GFGEN101)	5,207,712	96
		MAJOR STREETS (SRSTR202)	4,516,752	127
		LOCAL STREETS (SRSTR203)	617,001	126
			<u>114,479,417</u>	
	<b>Design, Development &amp; Enterprise Group (DD) Total</b>		<u><b>126,909,345</b></u>	

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Fund & Cost Center	2011 Actuals	2012 Adopted	2012 Amended*	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>GENERAL FUND OPERATING (GFGEN101)</b>									
450 Licenses And Permits	49,328	64,825	64,825	67,014	69,990	72,060	74,192	76,387	78,649
600 Charges For Services	204,712	257,085	257,085	299,568	312,837	319,877	327,149	334,657	342,414
671 Other Revenue	40,068	40,000	40,000	40,000	40,000	0	0	0	0
<b>GENERAL FUND OPERATING (GFGEN101) Total</b>	<b>294,109</b>	<b>361,910</b>	<b>361,910</b>	<b>406,582</b>	<b>422,827</b>	<b>391,937</b>	<b>401,341</b>	<b>411,044</b>	<b>421,063</b>
<b>PROPERTY MANAGEMENT (SR246248)</b>									
450 Licenses And Permits	800	0	0	200	300	300	300	300	300
600 Charges For Services	0	150,000	150,000	20,000	100,150	0	0	0	0
664 Interest And Rents	4,626	0	0	0	0	0	0	0	0
671 Other Revenue	1,067	0	0	0	0	0	0	0	0
695 Other Financing Sources	30,098	0	0	0	0	0	0	0	0
<b>PROPERTY MANAGEMENT (SR246248) Total</b>	<b>36,591</b>	<b>150,000</b>	<b>150,000</b>	<b>20,200</b>	<b>100,450</b>	<b>300</b>	<b>300</b>	<b>300</b>	<b>300</b>
<b>BUILDING INSPECTIONS (SR249249)</b>									
450 Licenses And Permits	1,745,245	2,168,348	2,168,348	1,912,362	2,261,369	2,333,991	2,494,028	2,566,397	2,648,169
600 Charges For Services	107,469	134,921	134,921	64,652	92,739	95,506	98,356	101,292	104,316
671 Other Revenue	189	0	0	0	0	0	0	0	0
695 Other Financing Sources	323,527	283,465	283,465	283,465	251,290	263,178	74,265	68,767	70,831
<b>BUILDING INSPECTIONS (SR249249) Total</b>	<b>2,176,429</b>	<b>2,586,734</b>	<b>2,586,734</b>	<b>2,260,479</b>	<b>2,605,398</b>	<b>2,692,675</b>	<b>2,666,649</b>	<b>2,736,456</b>	<b>2,823,316</b>
<b>DNR PROPERTIES (SR253253)</b>									
671 Other Revenue	7,789	150,436	150,436	79,755	14,259	0	0	0	0
695 Other Financing Sources	18,354	0	0	0	0	0	0	0	0
<b>DNR PROPERTIES (SR253253) Total</b>	<b>26,143</b>	<b>150,436</b>	<b>150,436</b>	<b>79,755</b>	<b>14,259</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

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Fund & Cost Center	2011 Actuals	2012 Adopted	2012 Amended*	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>DOWNTOWN IMPROVEMENT DISTRICT (SRDID247)</b>									
671 Other Revenue	702,756	571,544	571,544	0	0	0	0	0	0
<b>DOWNTOWN IMPROVEMENT DISTRICT (SRDID247) Total</b>	<b>807,883</b>	<b>752,242</b>	<b>752,242</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>ECONOMIC DEVELOPMENT (SREDC260)</b>									
401 Taxes	0	1,165	1,165	1,165	2,000	2,000	2,000	2,000	2,000
600 Charges For Services	129,170	25,000	25,000	2,273	8,000	6,000	6,000	6,000	6,000
664 Interest And Rents	0	9,300	9,300	9,300	9,000	9,000	9,000	9,000	9,000
671 Other Revenue	1,158	0	0	0	0	0	0	0	0
<b>ECONOMIC DEVELOPMENT (SREDC260) Total</b>	<b>130,328</b>	<b>35,465</b>	<b>35,465</b>	<b>12,738</b>	<b>19,000</b>	<b>17,000</b>	<b>17,000</b>	<b>17,000</b>	<b>17,000</b>
<b>OTHER GRANTS (SRGRT254)</b>									
501 Intergovernmental Revenues	190,464	0	0	0	0	0	0	0	0
671 Other Revenue	20,000	0	270,000	195,000	0	0	0	0	0
695 Other Financing Sources	0	0	25,000	25,000	0	0	0	0	0
<b>OTHER GRANTS (SRGRT254) Total</b>	<b>210,464</b>	<b>0</b>	<b>295,000</b>	<b>220,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Design &amp; Development (C310) Total</b>	<b>3,681,946</b>	<b>4,036,787</b>	<b>4,331,787</b>	<b>2,999,754</b>	<b>3,161,934</b>	<b>3,101,912</b>	<b>3,085,290</b>	<b>3,164,800</b>	<b>3,261,679</b>

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Fund & Cost Center	2011 Actuals	2012 Adopted	2012 Amended*	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>GENERAL FUND OPERATING (GFGEN101)</b>									
701 Personal Services	859,641	985,335	985,335	997,663	1,059,615	1,084,548	1,105,219	1,111,893	1,116,842
726 Supplies	24,819	39,000	39,000	30,115	31,018	31,951	32,830	33,563	34,570
800 Other Services And Charges	304,023	328,535	368,535	374,627	387,447	400,681	410,237	420,972	432,593
999 Transfers Out	13,333	7,538	7,538	7,295	8,517	8,773	9,036	9,307	9,586
<b>GENERAL FUND OPERATING (GFGEN101) Total</b>	<b>1,201,816</b>	<b>1,360,408</b>	<b>1,400,408</b>	<b>1,409,700</b>	<b>1,486,597</b>	<b>1,525,953</b>	<b>1,557,322</b>	<b>1,575,735</b>	<b>1,593,591</b>
<b>PROPERTY MANAGEMENT (SR246248)</b>									
701 Personal Services	83,459	93,857	93,857	75,672	56,687	42,582	44,480	46,007	47,472
726 Supplies	34	0	0	0	0	0	0	0	0
800 Other Services And Charges	19,995	124,083	124,083	39,949	76,914	75,694	76,113	76,558	77,033
990 Debt Service	40,419	40,147	40,147	40,159	39,864	44,493	44,005	43,432	42,803
999 Transfers Out	0	9,801	9,801	9,801	10,461	10,775	11,098	11,431	11,774
<b>PROPERTY MANAGEMENT (SR246248) Total</b>	<b>143,906</b>	<b>267,888</b>	<b>267,888</b>	<b>165,581</b>	<b>183,926</b>	<b>173,544</b>	<b>175,696</b>	<b>177,428</b>	<b>179,082</b>
<b>BUILDING INSPECTIONS (SR249249)</b>									
701 Personal Services	2,036,229	2,037,869	2,037,869	2,006,889	2,023,259	2,081,852	2,123,855	2,136,745	2,151,332
726 Supplies	17,415	32,500	32,500	23,000	23,000	23,000	23,000	23,000	23,000
800 Other Services And Charges	842,797	528,649	528,649	598,211	616,077	617,612	557,327	580,817	585,072
970 Capital Outlay	48,466	12,000	12,000	12,000	17,152	12,152	3,000	3,000	3,000
999 Transfers Out	128,583	196,029	196,029	196,029	217,371	223,892	230,609	237,527	244,653
<b>BUILDING INSPECTIONS (SR249249) Total</b>	<b>3,073,490</b>	<b>2,807,047</b>	<b>2,807,047</b>	<b>2,836,129</b>	<b>2,896,859</b>	<b>2,958,508</b>	<b>2,937,791</b>	<b>2,981,089</b>	<b>3,007,057</b>

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<b>DNR PROPERTIES (SR253253)</b>									
701 Personal Services	824	0	0	0	0	0	0	0	0
800 Other Services And Charges	40,254	40,000	40,000	40,000	36,050	30,000	30,000	30,000	30,000
999 Transfers Out	7,239	3,102	3,102	3,102	0	0	0	0	0
<b>DNR PROPERTIES (SR253253) Total</b>	<b>48,318</b>	<b>43,102</b>	<b>43,102</b>	<b>43,102</b>	<b>36,050</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>
<b>DOWNTOWN IMPROVEMENT DISTRICT (SRDID247)</b>									
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	688,745	749,742	749,742	0	0	0	0	0	0
999 Transfers Out	0	5,019	5,019	5,019	5,632	5,801	5,975	6,154	6,339
<b>DOWNTOWN IMPROVEMENT DISTRICT (SRDID247) Total</b>	<b>688,746</b>	<b>754,761</b>	<b>754,761</b>	<b>5,019</b>	<b>5,632</b>	<b>5,801</b>	<b>5,975</b>	<b>6,154</b>	<b>6,339</b>
<b>ECONOMIC DEVELOPMENT (SREDC260)</b>									
701 Personal Services	64,463	78,100	78,100	31,000	43,020	44,634	46,093	46,921	47,747
726 Supplies	0	0	0	40	100	100	100	100	100
800 Other Services And Charges	6,773	47,766	47,766	4,951	44,798	44,876	44,914	44,966	45,035
999 Transfers Out	0	4,556	4,556	4,556	4,953	5,102	5,255	5,412	5,575
<b>ECONOMIC DEVELOPMENT (SREDC260) Total</b>	<b>71,237</b>	<b>130,422</b>	<b>130,422</b>	<b>40,547</b>	<b>92,871</b>	<b>94,712</b>	<b>96,362</b>	<b>97,399</b>	<b>98,457</b>
<b>OTHER GRANTS (SRGRT254)</b>									
701 Personal Services	2,098	0	0	0	0	0	0	0	0
800 Other Services And Charges	209,835	0	295,000	220,000	0	0	0	0	0
999 Transfers Out	20,826	0	0	0	0	0	0	0	0
<b>OTHER GRANTS (SRGRT254) Total</b>	<b>232,759</b>	<b>0</b>	<b>295,000</b>	<b>220,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Design &amp; Development (C310) Total</b>	<b>5,460,272</b>	<b>5,363,628</b>	<b>5,698,628</b>	<b>4,720,078</b>	<b>4,701,935</b>	<b>4,788,518</b>	<b>4,803,146</b>	<b>4,867,805</b>	<b>4,914,526</b>

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<b>CAPITAL IMPROVEMENT (CPGCP401)</b>									
664 Interest And Rents	5,854	0	0	0	0	0	0	0	0
671 Other Revenue	275,545	0	0	0	0	0	0	0	0
695 Other Financing Sources	90,000	70,000	70,000	70,000	100,000	302,000	120,000	120,000	0
<b>CAPITAL IMPROVEMENT (CPGCP401) Total</b>	<b>371,400</b>	<b>70,000</b>	<b>70,000</b>	<b>70,000</b>	<b>100,000</b>	<b>302,000</b>	<b>120,000</b>	<b>120,000</b>	<b>0</b>
<b>STREETS-CAPITAL PROJECTS (CPSCC405)</b>									
501 Intergovernmental Revenues	69,176	0	0	0	0	0	0	0	0
600 Charges For Services	151	0	0	0	0	0	0	0	0
671 Other Revenue	147,645	0	0	0	0	0	0	0	0
695 Other Financing Sources	735,000	3,769,000	3,639,000	3,769,000	3,184,000	500,000	500,000	500,000	0
<b>STREETS-CAPITAL PROJECTS (CPSCC405) Total</b>	<b>951,973</b>	<b>3,769,000</b>	<b>3,639,000</b>	<b>3,769,000</b>	<b>3,184,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>0</b>
<b>STREETS-CONSTRUCTION BOND FUND (CPSCC406)</b>									
664 Interest And Rents	16,268	0	0	0	0	0	0	0	0
<b>STREETS-CONSTRUCTION BOND FUND (CPSCC406) Total</b>	<b>16,268</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>ENGINEERING SERVICES (IS661661)</b>									
450 Licenses And Permits	61,010	60,500	60,500	55,500	60,500	65,500	65,500	65,500	65,500
600 Charges For Services	4,229,344	4,220,763	4,220,763	3,189,680	4,033,444	2,859,428	3,511,335	3,399,015	3,717,609
671 Other Revenue	1,176	0	0	0	0	0	0	0	0
<b>ENGINEERING SERVICES (IS661661) Total</b>	<b>4,291,531</b>	<b>4,281,263</b>	<b>4,281,263</b>	<b>3,245,180</b>	<b>4,093,944</b>	<b>2,924,928</b>	<b>3,576,835</b>	<b>3,464,515</b>	<b>3,783,109</b>



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Fund & Cost Center	2011 Actuals	2012 Adopted	2012 Amended*	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>SIDEWALK REPAIR (SR256256)</b>									
450 Licenses And Permits	355,725	490,475	490,475	468,680	457,500	472,400	487,300	499,220	499,220
600 Charges For Services	408,627	830,300	830,300	650,300	825,300	825,300	825,300	825,300	825,300
671 Other Revenue	12,399	9,000	9,000	4,900	9,000	9,000	9,000	9,000	9,000
<b>SIDEWALK REPAIR (SR256256) Total</b>	<b>776,751</b>	<b>1,329,775</b>	<b>1,329,775</b>	<b>1,123,880</b>	<b>1,291,800</b>	<b>1,306,700</b>	<b>1,321,600</b>	<b>1,333,520</b>	<b>1,333,520</b>
<b>Engineering (C320) Total</b>	<b>6,407,922</b>	<b>9,450,038</b>	<b>9,320,038</b>	<b>8,208,060</b>	<b>8,669,744</b>	<b>5,033,628</b>	<b>5,518,435</b>	<b>5,418,035</b>	<b>5,116,629</b>

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<b>CAPITAL IMPROVEMENT (CPGCP401)</b>									
701 Personal Services	718	0	0	0	0	0	0	0	0
970 Capital Outlay	349,786	70,000	70,000	70,000	100,000	302,000	120,000	120,000	0
<b>CAPITAL IMPROVEMENT (CPGCP401) Total</b>	<b>350,504</b>	<b>70,000</b>	<b>70,000</b>	<b>70,000</b>	<b>100,000</b>	<b>302,000</b>	<b>120,000</b>	<b>120,000</b>	<b>0</b>
<b>STREETS-CAPITAL PROJECTS (CPSCC405)</b>									
701 Personal Services	15,715	0	0	0	0	0	0	0	0
970 Capital Outlay	1,098,683	3,769,000	3,639,000	3,769,000	2,857,000	362,000	345,000	2,110,000	1,440,000
999 Transfers Out	27,626	28,484	28,484	28,484	26,833	27,638	28,467	29,321	30,201
<b>STREETS-CAPITAL PROJECTS (CPSCC405) Total</b>	<b>1,142,024</b>	<b>3,797,484</b>	<b>3,667,484</b>	<b>3,797,484</b>	<b>2,883,833</b>	<b>389,638</b>	<b>373,467</b>	<b>2,139,321</b>	<b>1,470,201</b>
<b>STREETS-CONSTRUCTION BOND FUND (CPSCC406)</b>									
701 Personal Services	9,542	0	0	0	0	0	0	0	0
970 Capital Outlay	479,808	0	0	0	0	0	0	0	0
<b>STREETS-CONSTRUCTION BOND FUND (CPSCC406) Total</b>	<b>489,350</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>ENGINEERING SERVICES (IS661661)</b>									
701 Personal Services	3,444,574	3,729,264	3,729,264	3,288,990	2,335,285	2,397,250	2,449,953	2,465,901	2,480,756
726 Supplies	34,837	57,950	57,950	20,000	17,000	15,000	15,000	15,000	15,000
800 Other Services And Charges	794,411	976,086	976,086	784,556	764,795	672,652	690,862	709,941	733,107
970 Capital Outlay	28,279	76,990	76,990	24,950	53,190	53,990	55,990	52,685	53,385
999 Transfers Out	420,320	272,410	272,410	272,410	304,764	313,907	323,324	333,024	343,015
<b>ENGINEERING SERVICES (IS661661) Total</b>	<b>4,722,422</b>	<b>5,112,700</b>	<b>5,112,700</b>	<b>4,390,905</b>	<b>3,475,034</b>	<b>3,452,799</b>	<b>3,535,130</b>	<b>3,576,551</b>	<b>3,625,264</b>

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<b>SIDEWALK REPAIR (SR256256)</b>										
701	Personal Services	402,380	335,910	335,910	326,331	289,426	296,766	302,903	305,001	307,189
726	Supplies	3,756	7,200	7,200	7,100	7,200	7,300	7,400	7,500	7,600
970	Capital Outlay	6,265	5,700	5,700	4,000	4,000	4,000	4,000	4,000	4,000
<b>SIDEWALK REPAIR (SR256256) Total</b>		<b>974,930</b>	<b>1,295,178</b>	<b>1,295,178</b>	<b>1,131,492</b>	<b>1,269,126</b>	<b>1,283,285</b>	<b>1,294,615</b>	<b>1,302,452</b>	<b>1,309,559</b>
<b>Engineering (C320) Total</b>		<b>7,679,229</b>	<b>10,275,363</b>	<b>10,145,363</b>	<b>9,389,881</b>	<b>7,727,993</b>	<b>5,427,723</b>	<b>5,323,212</b>	<b>7,138,324</b>	<b>6,405,024</b>

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Fund & Cost Center	2011 Actuals	2012 Adopted	2012 Amended*	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>CAPITAL IMPROVEMENT (CPGCP401)</b>									
664 Interest And Rents	2	0	0	0	0	0	0	0	0
671 Other Revenue	449	0	0	0	0	0	0	0	0
695 Other Financing Sources	580,000	1,360,000	1,360,000	1,360,000	720,000	560,000	480,000	90,000	100,000
<b>CAPITAL IMPROVEMENT (CPGCP401) Total</b>	<b>580,452</b>	<b>1,360,000</b>	<b>1,360,000</b>	<b>1,360,000</b>	<b>720,000</b>	<b>560,000</b>	<b>480,000</b>	<b>90,000</b>	<b>100,000</b>
<b>STREETS-CAPITAL PROJECTS (CPSCC405)</b>									
501 Intergovernmental Revenues	210,345	0	0	0	0	0	0	0	0
671 Other Revenue	43,898	0	0	0	0	0	0	0	0
695 Other Financing Sources	175,000	0	130,000	0	316,000	0	0	0	0
<b>STREETS-CAPITAL PROJECTS (CPSCC405) Total</b>	<b>429,243</b>	<b>0</b>	<b>130,000</b>	<b>0</b>	<b>316,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>AUTO PARKING OPERATING (ENAPS585)</b>									
600 Charges For Services	11,486,667	10,837,430	10,837,430	11,868,255	11,923,635	11,927,785	11,931,135	12,015,120	12,017,320
664 Interest And Rents	99,959	106,719	106,719	110,000	112,000	115,400	118,900	122,400	126,100
671 Other Revenue	870,430	0	0	0	0	0	0	0	0
695 Other Financing Sources	(595,534)	0	0	0	0	0	0	0	0
<b>AUTO PARKING OPERATING (ENAPS585) Total</b>	<b>11,861,522</b>	<b>10,944,149</b>	<b>10,944,149</b>	<b>11,978,255</b>	<b>12,035,635</b>	<b>12,043,185</b>	<b>12,050,035</b>	<b>12,137,520</b>	<b>12,143,420</b>
<b>AUTO PARKING CAPITAL PROJECTS (ENAPS586)</b>									
501 Intergovernmental Revenues	208,000	0	0	0	0	0	0	0	0
600 Charges For Services	125	0	0	0	0	0	0	0	0
671 Other Revenue	20,000	0	0	0	0	0	0	0	0
695 Other Financing Sources	1,042,384	1,620,000	1,673,000	1,673,000	1,112,000	760,000	1,205,000	1,460,000	705,000
<b>AUTO PARKING CAPITAL PROJECTS (ENAPS586) Total</b>	<b>1,270,509</b>	<b>1,620,000</b>	<b>1,673,000</b>	<b>1,673,000</b>	<b>1,112,000</b>	<b>760,000</b>	<b>1,205,000</b>	<b>1,460,000</b>	<b>705,000</b>

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Fund & Cost Center	2011 Actuals	2012 Adopted	2012 Amended*	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>RECEIVING/OPERATIONS (ENSDS500)</b>									
600 Charges For Services	50,056,440	50,227,752	50,227,752	51,228,853	52,375,155	53,422,062	54,489,252	55,577,136	56,686,135
664 Interest And Rents	9,818	6,000	6,000	0	0	0	0	0	0
671 Other Revenue	832,905	782,000	782,000	589,589	665,000	690,000	725,000	760,000	795,000
695 Other Financing Sources	(63,184,436)	0	0	0	0	0	0	0	0
<b>RECEIVING/OPERATIONS (ENSDS500) Total</b>	<b>(12,087,570)</b>	<b>51,075,752</b>	<b>51,075,752</b>	<b>51,876,442</b>	<b>53,102,155</b>	<b>54,176,062</b>	<b>55,280,252</b>	<b>56,405,136</b>	<b>57,551,135</b>
<b>REPLACEMENT (ENSDS510)</b>									
671 Other Revenue	0	0	(12,868)	0	0	0	0	0	0
695 Other Financing Sources	(1,211,173)	3,010,000	1,941,682	3,010,000	6,326,000	1,679,000	4,630,000	600,000	1,260,000
<b>REPLACEMENT (ENSDS510) Total</b>	<b>(1,211,173)</b>	<b>3,010,000</b>	<b>1,928,814</b>	<b>3,010,000</b>	<b>6,326,000</b>	<b>1,679,000</b>	<b>4,630,000</b>	<b>600,000</b>	<b>1,260,000</b>
<b>IMPROVEMENT (ENSDS520)</b>									
501 Intergovernmental Revenues	(127,174)	0	0	0	0	0	0	0	0
695 Other Financing Sources	3,430	0	255,623	0	0	0	0	0	0
<b>IMPROVEMENT (ENSDS520) Total</b>	<b>(123,744)</b>	<b>0</b>	<b>255,623</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>SS REVENUE BONDS 2008 (ENSDS533)</b>									
664 Interest And Rents	32,542	0	0	0	0	0	0	0	0
695 Other Financing Sources	64,392,178	14,525,000	0	0	0	0	0	0	0
<b>SS REVENUE BONDS 2008 (ENSDS533) Total</b>	<b>64,424,721</b>	<b>14,525,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

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<b>SS REVENUE BONDS 2010A&amp;B (ENSDS534)</b>									
600 Charges For Services	3,480	0	0	0	0	0	0	0	0
664 Interest And Rents	49,248	0	0	0	0	0	0	0	0
671 Other Revenue	3,950	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	0	187,727	14,525,000	200,000	1,280,000	23,991,000	4,400,000	7,625,000
<b>SS REVENUE BONDS 2010A&amp;B (ENSDS534) Total</b>	<b>56,679</b>	<b>0</b>	<b>187,727</b>	<b>14,525,000</b>	<b>200,000</b>	<b>1,280,000</b>	<b>23,991,000</b>	<b>4,400,000</b>	<b>7,625,000</b>
<b>RECEIVING/OPERATIONS (ENWSS500)</b>									
450 Licenses And Permits	24,370	20,000	20,000	29,440	30,000	30,000	30,000	30,000	30,000
600 Charges For Services	40,310,569	39,871,535	39,871,535	40,098,894	41,527,791	42,371,955	43,233,410	44,112,515	45,009,635
655 Fines And Forfeitures	1,342,867	1,500,000	1,500,000	1,134,500	1,273,638	1,299,111	1,325,093	1,351,595	1,378,627
664 Interest And Rents	557,202	587,730	587,730	454,730	498,730	516,371	526,013	532,433	544,633
671 Other Revenue	169,430	36,000	36,000	0	0	0	0	0	0
695 Other Financing Sources	(26,144,658)	2,024,711	2,024,711	2,218,625	1,987,718	2,043,027	2,089,077	2,112,307	2,135,530
<b>RECEIVING/OPERATIONS (ENWSS500) Total</b>	<b>16,259,780</b>	<b>44,039,976</b>	<b>44,039,976</b>	<b>43,936,189</b>	<b>45,317,877</b>	<b>46,260,464</b>	<b>47,203,593</b>	<b>48,138,850</b>	<b>49,098,425</b>
<b>REPLACEMENT (ENWSS510)</b>									
695 Other Financing Sources	(6,739,341)	225,000	(37,361)	225,000	2,011,000	4,959,000	4,210,000	5,050,000	300,000
<b>REPLACEMENT (ENWSS510) Total</b>	<b>(6,739,341)</b>	<b>225,000</b>	<b>(37,361)</b>	<b>225,000</b>	<b>2,011,000</b>	<b>4,959,000</b>	<b>4,210,000</b>	<b>5,050,000</b>	<b>300,000</b>
<b>IMPROVEMENT (ENWSS520)</b>									
501 Intergovernmental Revenues	0	0	11,500	0	0	0	0	0	0
695 Other Financing Sources	(755,233)	0	5,110,675	0	0	0	0	0	0
<b>IMPROVEMENT (ENWSS520) Total</b>	<b>(755,233)</b>	<b>0</b>	<b>5,122,175</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

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<b>NEW CONSTRUCTION (ENWSS530)</b>									
695 Other Financing Sources	35,630,353	0	0	0	0	0	0	0	0
<b>NEW CONSTRUCTION (ENWSS530) Total</b>	<b>35,630,353</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>WSS REVENUE BONDS 2009 (ENWSS531)</b>									
600 Charges For Services	325	0	0	0	0	0	0	0	0
664 Interest And Rents	126,357	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	8,875,000	7,183,813	8,875,000	5,277,000	8,550,000	8,726,000	0	4,665,000
<b>WSS REVENUE BONDS 2009 (ENWSS531) Total</b>	<b>126,681</b>	<b>8,875,000</b>	<b>7,183,813</b>	<b>8,875,000</b>	<b>5,277,000</b>	<b>8,550,000</b>	<b>8,726,000</b>	<b>0</b>	<b>4,665,000</b>
<b>GENERAL FUND OPERATING (GFGEN101)</b>									
450 Licenses And Permits	76,789	93,508	93,508	80,196	93,508	93,508	93,508	94,508	95,508
501 Intergovernmental Revenues	220,582	248,065	248,065	248,065	227,629	234,089	239,354	241,702	243,810
600 Charges For Services	292,762	1,254,296	1,254,296	1,585,857	1,480,857	1,569,357	1,658,967	1,699,197	1,746,587
671 Other Revenue	19,238	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000
<b>GENERAL FUND OPERATING (GFGEN101) Total</b>	<b>609,371</b>	<b>1,640,869</b>	<b>1,640,869</b>	<b>1,959,118</b>	<b>1,846,994</b>	<b>1,941,954</b>	<b>2,036,829</b>	<b>2,080,407</b>	<b>2,130,905</b>
<b>OTHER GRANTS (SRGRT254)</b>									
501 Intergovernmental Revenues	71,796	0	0	0	0	0	0	0	0
<b>OTHER GRANTS (SRGRT254) Total</b>	<b>71,796</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

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<b>MAJOR STREETS (SRSTR202)</b>									
501 Intergovernmental Revenues	302,909	0	0	0	0	0	0	0	0
600 Charges For Services	1,408,460	1,205,000	1,205,000	1,160,000	1,140,000	1,100,000	1,115,000	1,150,000	1,170,000
664 Interest And Rents	48,400	26,000	26,000	48,000	48,000	48,000	48,000	48,000	48,000
671 Other Revenue	36,070	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
<b>MAJOR STREETS (SRSTR202) Total</b>	<b>1,795,839</b>	<b>1,261,000</b>	<b>1,261,000</b>	<b>1,238,000</b>	<b>1,218,000</b>	<b>1,178,000</b>	<b>1,193,000</b>	<b>1,228,000</b>	<b>1,248,000</b>
<b>LOCAL STREETS (SRSTR203)</b>									
671 Other Revenue	2,433	0	0	0	0	0	0	0	0
<b>LOCAL STREETS (SRSTR203) Total</b>	<b>2,433</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Enterprise Services (C330) Total</b>	<b>112,202,318</b>	<b>138,576,746</b>	<b>126,765,536</b>	<b>140,656,004</b>	<b>129,482,661</b>	<b>133,387,665</b>	<b>161,005,709</b>	<b>131,589,913</b>	<b>136,826,885</b>

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<b>CAPITAL IMPROVEMENT (CPGCP401)</b>									
970 Capital Outlay	84,157	1,360,000	1,360,000	1,360,000	720,000	560,000	480,000	90,000	100,000
<b>CAPITAL IMPROVEMENT (CPGCP401) Total</b>	<b>84,157</b>	<b>1,360,000</b>	<b>1,360,000</b>	<b>1,360,000</b>	<b>720,000</b>	<b>560,000</b>	<b>480,000</b>	<b>90,000</b>	<b>100,000</b>
<b>STREETS-CAPITAL PROJECTS (CPSCC405)</b>									
701 Personal Services	325	0	0	0	0	0	0	0	0
970 Capital Outlay	539,028	0	130,000	0	316,000	274,000	225,000	237,000	237,000
<b>STREETS-CAPITAL PROJECTS (CPSCC405) Total</b>	<b>539,353</b>	<b>0</b>	<b>130,000</b>	<b>0</b>	<b>316,000</b>	<b>274,000</b>	<b>225,000</b>	<b>237,000</b>	<b>237,000</b>
<b>AUTO PARKING OPERATING (ENAPS585)</b>									
701 Personal Services	2,043,441	2,320,647	2,320,647	2,389,918	2,209,522	2,262,766	2,309,609	2,328,196	2,335,341
726 Supplies	99,503	115,010	115,010	114,210	111,245	111,245	111,245	111,245	111,245
800 Other Services And Charges	(2,378,900)	3,645,569	3,722,675	3,946,618	4,327,947	4,130,435	4,124,493	3,995,655	4,065,381
970 Capital Outlay	19,167	18,750	18,750	17,500	18,750	17,500	17,500	17,500	17,500
990 Debt Service	1,485,581	2,039,724	2,039,724	2,039,724	1,568,834	1,523,694	1,488,414	1,446,718	1,397,675
996 Appropriation Lapse	0	(354,000)	(354,000)	0	(324,000)	(324,000)	(324,000)	(324,000)	(324,000)
999 Transfers Out	1,034,648	2,101,946	2,284,946	2,284,946	3,154,457	2,954,611	3,414,795	3,683,223	2,944,908
<b>AUTO PARKING OPERATING (ENAPS585) Total</b>	<b>2,303,441</b>	<b>9,887,646</b>	<b>10,147,751</b>	<b>10,792,916</b>	<b>11,066,755</b>	<b>10,676,251</b>	<b>11,142,056</b>	<b>11,258,537</b>	<b>10,548,050</b>
<b>AUTO PARKING CAPITAL PROJECTS (ENAPS586)</b>									
726 Supplies	7,456	0	0	0	0	0	0	0	0
800 Other Services And Charges	925,383	0	0	0	0	0	0	0	0
970 Capital Outlay	118,860	1,620,000	1,673,000	1,673,000	1,112,000	760,000	1,205,000	1,460,000	705,000
<b>AUTO PARKING CAPITAL PROJECTS (ENAPS586) Total</b>	<b>1,051,699</b>	<b>1,620,000</b>	<b>1,673,000</b>	<b>1,673,000</b>	<b>1,112,000</b>	<b>760,000</b>	<b>1,205,000</b>	<b>1,460,000</b>	<b>705,000</b>

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<b>RECEIVING/OPERATIONS (ENSDS500)</b>									
701 Personal Services	8,642,418	9,281,179	9,281,179	9,021,369	9,672,441	9,968,809	10,157,108	10,239,379	10,322,598
970 Capital Outlay	10,451	170,000	170,000	112,000	233,500	170,000	170,000	170,000	170,000
990 Debt Service	11,239,789	12,607,019	12,607,019	12,349,576	13,566,217	13,573,662	14,939,785	14,588,130	14,218,622
996 Appropriation Lapse	0	(1,030,000)	(1,030,000)	0	(1,053,000)	(1,091,000)	(1,128,000)	(1,143,000)	(1,149,000)
999 Transfers Out	2,918,680	5,621,809	5,621,809	5,815,723	8,476,810	3,890,012	6,892,101	2,890,522	3,579,091
<b>RECEIVING/OPERATIONS (ENSDS500) Total</b>	<b>27,656,774</b>	<b>40,498,004</b>	<b>42,020,005</b>	<b>40,573,156</b>	<b>44,471,559</b>	<b>40,666,677</b>	<b>45,815,869</b>	<b>41,720,514</b>	<b>42,108,368</b>
<b>REPLACEMENT (ENSDS510)</b>									
701 Personal Services	0	0	3,016	0	0	0	0	0	0
800 Other Services And Charges	1,810,794	0	0	0	0	0	0	0	0
970 Capital Outlay	0	3,010,000	1,925,798	3,010,000	6,326,000	1,679,000	4,630,000	600,000	1,260,000
<b>REPLACEMENT (ENSDS510) Total</b>	<b>1,810,794</b>	<b>3,010,000</b>	<b>1,928,814</b>	<b>3,010,000</b>	<b>6,326,000</b>	<b>1,679,000</b>	<b>4,630,000</b>	<b>600,000</b>	<b>1,260,000</b>
<b>IMPROVEMENT (ENSDS520)</b>									
800 Other Services And Charges	271,091	0	0	0	0	0	0	0	0
970 Capital Outlay	0	0	255,623	0	0	0	0	0	0
<b>IMPROVEMENT (ENSDS520) Total</b>	<b>271,091</b>	<b>0</b>	<b>255,623</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>SS REVENUE BONDS 2008 (ENSDS533)</b>									
800 Other Services And Charges	8,297,740	0	0	0	0	0	0	0	0
970 Capital Outlay	0	14,525,000	0	0	0	0	0	0	0
<b>SS REVENUE BONDS 2008 (ENSDS533) Total</b>	<b>8,297,740</b>	<b>14,525,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

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<b>SS REVENUE BONDS 2010A&amp;B (ENSDS534)</b>									
800 Other Services And Charges	10,262,135	0	0	0	0	0	0	0	0
970 Capital Outlay	0	0	187,727	14,525,000	200,000	1,280,000	23,991,000	4,400,000	7,625,000
<b>SS REVENUE BONDS 2010A&amp;B (ENSDS534) Total</b>	<b>10,262,135</b>	<b>0</b>	<b>187,727</b>	<b>14,525,000</b>	<b>200,000</b>	<b>1,280,000</b>	<b>23,991,000</b>	<b>4,400,000</b>	<b>7,625,000</b>
<b>RECEIVING/OPERATIONS (ENWSS500)</b>									
701 Personal Services	13,545,726	13,645,122	13,645,122	13,690,818	13,185,791	13,553,802	13,851,836	13,955,213	14,064,718
726 Supplies	2,884,592	2,958,050	3,819,804	2,781,647	3,016,600	3,076,852	3,138,308	3,200,994	3,264,933
800 Other Services And Charges	8,893,642	8,594,334	9,024,593	8,233,339	8,156,954	8,554,991	9,130,624	9,874,714	9,476,783
970 Capital Outlay	51,706	186,500	186,500	106,000	330,300	330,300	330,300	330,300	330,300
990 Debt Service	5,668,529	6,821,831	6,821,831	5,890,820	5,902,051	5,817,635	5,446,620	5,281,468	4,787,776
996 Appropriation Lapse	0	(1,065,000)	(1,065,000)	0	(1,030,000)	(1,065,000)	(1,105,000)	(1,143,000)	(1,137,000)
999 Transfers Out	791,462	968,226	968,226	967,931	3,075,941	6,055,890	5,339,796	6,213,690	1,498,601
<b>RECEIVING/OPERATIONS (ENWSS500) Total</b>	<b>31,835,657</b>	<b>32,109,063</b>	<b>33,401,076</b>	<b>31,670,555</b>	<b>32,637,637</b>	<b>36,324,470</b>	<b>36,132,484</b>	<b>37,713,379</b>	<b>32,286,111</b>
<b>REPLACEMENT (ENWSS510)</b>									
701 Personal Services	0	0	411	0	0	0	0	0	0
800 Other Services And Charges	130,687	0	0	0	0	0	0	0	0
970 Capital Outlay	0	225,000	(37,773)	225,000	2,011,000	4,959,000	4,210,000	5,050,000	300,000
<b>REPLACEMENT (ENWSS510) Total</b>	<b>130,687</b>	<b>225,000</b>	<b>(37,361)</b>	<b>225,000</b>	<b>2,011,000</b>	<b>4,959,000</b>	<b>4,210,000</b>	<b>5,050,000</b>	<b>300,000</b>
<b>IMPROVEMENT (ENWSS520)</b>									
800 Other Services And Charges	2,044,412	0	0	0	0	0	0	0	0
970 Capital Outlay	0	0	5,122,175	0	0	0	0	0	0
<b>IMPROVEMENT (ENWSS520) Total</b>	<b>2,044,412</b>	<b>0</b>	<b>5,122,175</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

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<b>NEW CONSTRUCTION (ENWSS530)</b>									
800 Other Services And Charges	(1,158)	0	0	0	0	0	0	0	0
<b>NEW CONSTRUCTION (ENWSS530) Total</b>	<b>(1,158)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>WSS REVENUE BONDS 2009 (ENWSS531)</b>									
701 Personal Services	0	0	6,258	0	0	0	0	0	0
800 Other Services And Charges	4,893,707	0	0	0	0	0	0	0	0
970 Capital Outlay	0	8,875,000	(5,297,202)	8,875,000	5,277,000	8,550,000	8,726,000	0	4,665,000
<b>WSS REVENUE BONDS 2009 (ENWSS531) Total</b>	<b>4,893,707</b>	<b>8,875,000</b>	<b>(5,290,944)</b>	<b>8,875,000</b>	<b>5,277,000</b>	<b>8,550,000</b>	<b>8,726,000</b>	<b>0</b>	<b>4,665,000</b>
<b>GENERAL FUND OPERATING (GFGEN101)</b>									
701 Personal Services	1,349,081	2,170,869	2,170,869	2,097,423	1,984,323	2,057,095	2,117,981	2,147,404	2,175,514
726 Supplies	249,520	475,250	475,250	453,550	415,750	435,250	445,250	455,250	475,250
800 Other Services And Charges	2,774,037	2,751,147	2,797,147	2,879,494	2,763,587	2,811,723	2,879,264	2,948,093	3,093,363
970 Capital Outlay	23,899	37,500	45,983	19,983	27,500	27,500	27,500	27,500	27,500
999 Transfers Out	0	13,867	13,867	13,867	16,552	16,974	17,407	17,851	18,306
<b>GENERAL FUND OPERATING (GFGEN101) Total</b>	<b>4,396,538</b>	<b>5,448,633</b>	<b>5,503,116</b>	<b>5,464,317</b>	<b>5,207,712</b>	<b>5,348,542</b>	<b>5,487,402</b>	<b>5,596,098</b>	<b>5,789,933</b>
<b>OTHER GRANTS (SRGRT254)</b>									
701 Personal Services	305	0	0	0	0	0	0	0	0
800 Other Services And Charges	50,279	0	0	0	0	0	0	0	0
970 Capital Outlay	74,587	0	(46,471)	0	0	0	0	0	0
999 Transfers Out	0	0	46,471	0	0	0	0	0	0
<b>OTHER GRANTS (SRGRT254) Total</b>	<b>125,171</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

City of Grand Rapids  
 Dept. Budget Summary by Subfund & Character - Expense  
 Budget 2013, Version 1  
 Enterprise Services (C330)

Fund & Cost Center	2011 Actuals	2012 Adopted	2012 Amended*	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>MAJOR STREETS (SRSTR202)</b>									
701 Personal Services	1,880,996	2,477,541	2,477,541	2,330,502	2,292,755	2,369,882	2,429,039	2,449,837	2,473,482
726 Supplies	284,659	610,597	610,597	530,597	577,234	587,736	608,253	613,786	624,334
800 Other Services And Charges	1,280,573	1,181,219	1,264,995	1,351,860	1,497,054	1,548,754	1,601,310	1,659,415	1,698,815
970 Capital Outlay	28,437	20,000	28,483	18,000	20,000	26,000	26,000	32,000	37,000
999 Transfers Out	91,162	108,478	108,478	108,478	129,709	133,601	137,608	141,557	145,989
<b>MAJOR STREETS (SRSTR202) Total</b>	<b>3,565,826</b>	<b>4,397,835</b>	<b>4,490,093</b>	<b>4,339,437</b>	<b>4,516,752</b>	<b>4,665,973</b>	<b>4,802,210</b>	<b>4,896,595</b>	<b>4,979,620</b>
<b>LOCAL STREETS (SRSTR203)</b>									
701 Personal Services	347,958	226,160	226,160	226,161	191,028	197,756	203,748	207,100	210,820
726 Supplies	22,677	47,015	47,015	47,015	51,078	52,010	52,969	53,959	54,977
800 Other Services And Charges	156,090	188,161	188,161	188,064	374,895	402,865	431,401	480,326	491,221
<b>LOCAL STREETS (SRSTR203) Total</b>	<b>526,725</b>	<b>461,336</b>	<b>461,336</b>	<b>461,240</b>	<b>617,001</b>	<b>652,631</b>	<b>688,118</b>	<b>741,385</b>	<b>757,018</b>
<b>Enterprise Services (C330) Total</b>	<b>99,794,749</b>	<b>122,417,516</b>	<b>101,352,410</b>	<b>122,969,621</b>	<b>114,479,417</b>	<b>116,396,544</b>	<b>147,535,140</b>	<b>113,763,508</b>	<b>111,361,099</b>

\*Through October 2011.



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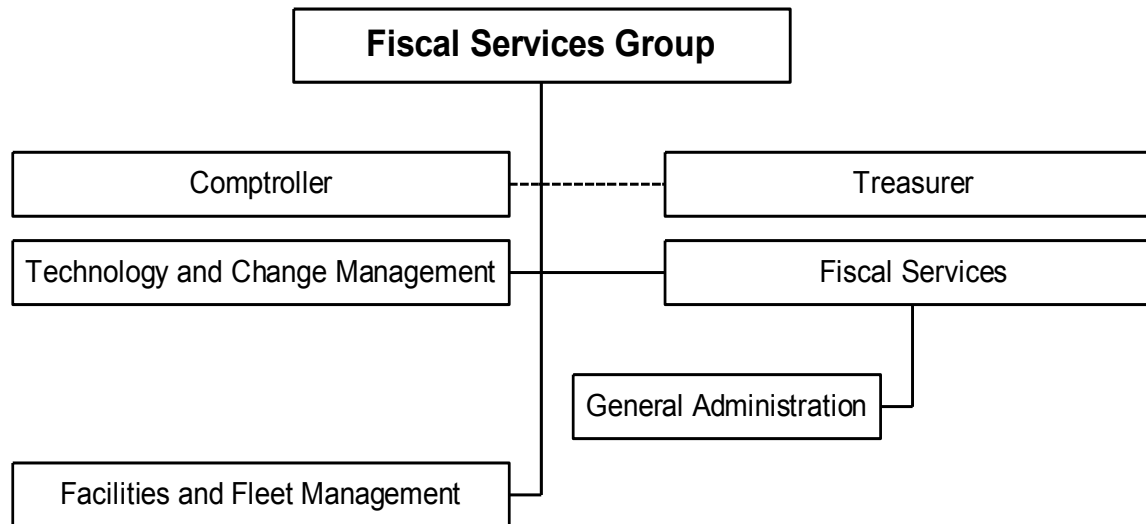
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# Fiscal Services INTRODUCTION

## *Group Mission Statement*

Responsibly, accurately, and efficiently plan and monitor the operating and capital resources of the City; record assets, liabilities and financial transactions for the proper administrative and financial management of the City; provide the most equitable distribution of tax burden under existing law; collect revenue due the City as prescribed by State law; invest funds in a manner to maximize interest earnings while meeting financial resource needs. Improve and maintain the operational efficiency and customer service quality of internal service departments.

## ORGANIZATIONAL STRUCTURE



**Fiscal Services Group**

**Functional Group Funding:**

Fund Type	Fiscal Services Group Funding		2013 Fund Type Totals
Capital Projects	810,000	6.19 %	13,084,548
Debt Service	0	0.00 %	1,342,779
Enterprise	504,506	0.48 %	105,522,609
Fiduciary	0	0.00 %	10,623,349
General Fund	25,146,305	21.55 %	116,697,622
Internal Service	27,824,569	46.79 %	59,468,416
Permanent Funds	0	0.00 %	186,273
Special Revenue	9,447,992	10.69 %	88,388,305
<b>TOTAL FUNCTIONAL GROUP FUNDING</b>	<b><u>63,733,372</u></b>	<b><u>16.12 %</u></b>	<b><u>395,313,901</u></b>

**Fiscal Services Group (FS)**

**Departmental Funding:**

Page	Department	Subfund	2013 Appropriation Budget	Fund Stmt Page Reference
	<b>Facilities &amp; Fleet Management (F610)</b>			
		CAPITAL IMPROVEMENT (CPGCP401)	810,000	164
		MOTOR EQUIPMENT-OPERATING (IS641641)	12,049,989	144
		MOTOR EQUIPMENT-CAPITAL (IS641642)	4,105,332	145
		FACILITIES MGMT-OPERATING (IS651651)	5,683,684	139
		FACILITIES MANAGEMENT-CAPITAL (IS651652)	985,388	140
		VEHICLE STORAGE FACILITY (SR235235)	512,199	136
			<u>24,146,592</u>	
	<b>Fiscal Services (F620)</b>			
		GENERAL FUND OPERATING (GFGEN101)	<u>16,172,053</u>	96
			16,172,053	



**Technology & Change Management (F630)**

GENERAL FUND OPERATING (GFGEN101)	223,509	96
INFORMATION TECH-OPERATING (IS671671)	4,525,030	142
INFORMATION TECHNOLOGY-CAPITAL (IS671672)	202,746	143
WIRELESS BROADBAND (IS671673)	272,400	147
	<u>5,223,685</u>	

**Treasury (F640)**

AUTO PARKING OPERATING (ENAPS585)	48,000	152
RECEIVING/OPERATIONS (ENWSS500)	456,506	160
GENERAL FUND OPERATING (GFGEN101)	6,488,037	96
REFUSE COLLECTION (SR226226)	69,789	133
TRANSFORMATION FUND (SRTRN207)	8,866,003	135
	<u>15,928,336</u>	

**Comptroller's Office (F650)**

GENERAL FUND OPERATING (GFGEN101)	<u>2,262,706</u>	96
	2,262,706	

**Fiscal Services Group (FS) Total**

<u><u>63,733,372</u></u>
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City of Grand Rapids  
 Dept. Budget Summary by Subfund & Character - Revenue  
 Budget 2013, Version 1  
 Facilities & Fleet Management (F610)

Fund & Cost Center	2011 Actuals	2012 Adopted	2012 Amended*	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>CAPITAL IMPROVEMENT (CPGCP401)</b>									
695 Other Financing Sources	55,000	0	0	0	810,000	3,540,000	2,200,000	2,050,000	5,150,000
<b>CAPITAL IMPROVEMENT (CPGCP401) Total</b>	<b>55,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>810,000</b>	<b>3,540,000</b>	<b>2,200,000</b>	<b>2,050,000</b>	<b>5,150,000</b>
<b>MOTOR EQUIPMENT-OPERATING (IS641641)</b>									
600 Charges For Services	751,756	700,000	700,000	815,000	850,000	901,000	955,060	1,012,364	1,073,105
664 Interest And Rents	10,749,145	10,629,192	10,629,192	10,313,000	11,095,832	11,761,582	12,467,277	13,215,313	14,008,232
671 Other Revenue	321,720	200,000	200,000	250,000	260,000	260,000	260,000	260,000	260,000
<b>MOTOR EQUIPMENT-OPERATING (IS641641) Total</b>	<b>11,822,620</b>	<b>11,529,192</b>	<b>11,529,192</b>	<b>11,378,000</b>	<b>12,205,832</b>	<b>12,922,582</b>	<b>13,682,337</b>	<b>14,487,677</b>	<b>15,341,337</b>
<b>MOTOR EQUIPMENT-CAPITAL (IS641642)</b>									
695 Other Financing Sources	0	0	0	0	4,105,332	5,844,359	4,865,028	7,703,905	5,188,940
<b>MOTOR EQUIPMENT-CAPITAL (IS641642) Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,105,332</b>	<b>5,844,359</b>	<b>4,865,028</b>	<b>7,703,905</b>	<b>5,188,940</b>
<b>FACILITIES MGMT-OPERATING (IS651651)</b>									
501 Intergovernmental Revenues	97,652	0	442,940	442,940	0	0	0	0	0
600 Charges For Services	5,032,263	5,203,254	5,203,254	5,203,254	5,477,584	5,729,208	5,935,881	6,142,082	6,339,192
664 Interest And Rents	150,151	198,336	198,336	163,105	156,100	160,793	165,617	170,586	175,704
671 Other Revenue	2,722	0	0	0	0	0	0	0	0
<b>FACILITIES MGMT-OPERATING (IS651651) Total</b>	<b>5,282,786</b>	<b>5,401,590</b>	<b>5,844,530</b>	<b>5,809,299</b>	<b>5,633,684</b>	<b>5,890,001</b>	<b>6,101,498</b>	<b>6,312,668</b>	<b>6,514,896</b>
<b>FACILITIES MANAGEMENT-CAPITAL (IS651652)</b>									
695 Other Financing Sources	0	0	0	0	985,388	1,170,924	1,362,160	1,559,133	1,762,015
<b>FACILITIES MANAGEMENT-CAPITAL (IS651652) Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>985,388</b>	<b>1,170,924</b>	<b>1,362,160</b>	<b>1,559,133</b>	<b>1,762,015</b>

City of Grand Rapids  
 Dept. Budget Summary by Subfund & Character - Revenue  
 Budget 2013, Version 1  
 Facilities & Fleet Management (F610)

Fund & Cost Center	2011 Actuals	2012 Adopted	2012 Amended*	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>VEHICLE STORAGE FACILITY (SR235235)</b>									
600 Charges For Services	470,260	486,780	486,780	480,994	496,997	496,997	496,997	496,997	490,697
671 Other Revenue	2,353	0	0	0	0	0	0	0	0
<b>VEHICLE STORAGE FACILITY (SR235235) Total</b>	<b>472,613</b>	<b>486,780</b>	<b>486,780</b>	<b>480,994</b>	<b>496,997</b>	<b>496,997</b>	<b>496,997</b>	<b>496,997</b>	<b>490,697</b>
<b>Facilities &amp; Fleet Management (F610) Total</b>	<b>17,633,020</b>	<b>17,417,562</b>	<b>17,860,502</b>	<b>17,668,293</b>	<b>24,237,233</b>	<b>29,864,863</b>	<b>28,708,020</b>	<b>32,610,380</b>	<b>34,447,885</b>

\*Through October 2011.

City of Grand Rapids  
 Dept. Budget Summary by Subfund & Character - Expense  
 Budget 2013, Version 1  
 Facilities & Fleet Management (F610)

Fund & Cost Center		2011 Actuals	2012 Adopted	2012 Amended*	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>CAPITAL IMPROVEMENT (CPGCP401)</b>										
970	Capital Outlay	9,386	0	0	0	810,000	3,540,000	2,200,000	2,050,000	5,150,000
<b>CAPITAL IMPROVEMENT (CPGCP401) Total</b>		<b>9,386</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>810,000</b>	<b>3,540,000</b>	<b>2,200,000</b>	<b>2,050,000</b>	<b>5,150,000</b>
<b>MOTOR EQUIPMENT-OPERATING (IS641641)</b>										
701	Personal Services	2,523,068	2,903,164	2,903,164	2,759,474	2,902,192	2,990,683	3,062,156	3,092,329	3,122,309
726	Supplies	903,494	3,337,100	3,330,361	3,664,005	3,826,968	3,880,096	3,943,171	3,737,202	3,858,264
800	Other Services And Charges	2,906,930	618,681	625,420	809,979	769,010	857,924	878,619	889,912	911,472
970	Capital Outlay	2,977	4,695,422	5,392,467	3,214,000	225,000	75,000	80,000	85,000	85,000
990	Debt Service	203,569	140,050	140,050	135,050	103,294	79,678	45,442	29,267	19,834
996	Appropriation Lapse	0	(124,000)	(124,000)	(125,023)	(142,791)	(134,725)	(161,393)	(161,893)	(138,299)
999	Transfers Out	390,312	430,162	430,162	430,162	4,366,316	6,113,173	5,141,906	7,989,089	5,482,680
<b>MOTOR EQUIPMENT-OPERATING (IS641641) Total</b>		<b>6,930,350</b>	<b>12,000,579</b>	<b>12,697,625</b>	<b>10,887,647</b>	<b>12,049,989</b>	<b>13,861,829</b>	<b>12,989,901</b>	<b>15,660,906</b>	<b>13,341,259</b>
<b>MOTOR EQUIPMENT-CAPITAL (IS641642)</b>										
970	Capital Outlay	0	0	0	0	4,105,332	5,844,359	4,865,028	7,703,905	5,188,940
<b>MOTOR EQUIPMENT-CAPITAL (IS641642) Total</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,105,332</b>	<b>5,844,359</b>	<b>4,865,028</b>	<b>7,703,905</b>	<b>5,188,940</b>
<b>FACILITIES MGMT-OPERATING (IS651651)</b>										
701	Personal Services	1,081,749	1,107,782	1,107,782	1,168,940	1,116,327	1,149,669	1,175,959	1,186,479	1,195,528
726	Supplies	116,816	187,000	187,000	135,500	151,500	155,895	160,425	165,084	169,888
800	Other Services And Charges	2,664,969	2,851,186	3,157,407	2,600,701	2,919,630	2,948,704	2,936,079	2,929,451	2,907,115
970	Capital Outlay	458,745	1,456,000	2,382,573	1,660,224	60,000	10,000	10,000	10,000	10,000
996	Appropriation Lapse	0	(55,000)	(55,000)	0	(57,415)	(59,119)	(61,124)	(63,084)	(65,162)
999	Transfers Out	347,150	496,700	496,700	496,700	1,493,642	1,684,852	1,880,160	2,084,738	2,297,529
<b>FACILITIES MGMT-OPERATING (IS651651) Total</b>		<b>4,669,428</b>	<b>6,043,668</b>	<b>7,276,461</b>	<b>6,062,065</b>	<b>5,683,684</b>	<b>5,890,001</b>	<b>6,101,499</b>	<b>6,312,668</b>	<b>6,514,898</b>

City of Grand Rapids  
 Dept. Budget Summary by Subfund & Character - Expense  
 Budget 2013, Version 1  
 Facilities & Fleet Management (F610)

Fund & Cost Center	2011 Actuals	2012 Adopted	2012 Amended*	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>FACILITIES MANAGEMENT-CAPITAL (IS651652)</b>									
970 Capital Outlay	0	0	0	0	985,388	1,170,924	1,362,160	1,559,133	1,762,015
<b>FACILITIES MANAGEMENT-CAPITAL (IS651652) Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>985,388</b>	<b>1,170,924</b>	<b>1,362,160</b>	<b>1,559,133</b>	<b>1,762,015</b>
<b>VEHICLE STORAGE FACILITY (SR235235)</b>									
701 Personal Services	114,313	99,543	99,543	99,543	101,011	103,425	105,298	105,699	106,239
726 Supplies	2,257	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000
800 Other Services And Charges	278,584	330,132	330,132	400,585	384,511	392,970	401,585	410,494	419,681
970 Capital Outlay	263	0	0	0	0	0	0	0	0
999 Transfers Out	16,777	29,382	29,382	29,382	24,677	25,417	26,180	26,965	27,774
<b>VEHICLE STORAGE FACILITY (SR235235) Total</b>	<b>412,194</b>	<b>461,057</b>	<b>461,057</b>	<b>531,510</b>	<b>512,199</b>	<b>523,812</b>	<b>535,063</b>	<b>545,158</b>	<b>555,694</b>
<b>Facilities &amp; Fleet Management (F610) Total</b>	<b>12,021,358</b>	<b>18,505,304</b>	<b>20,435,143</b>	<b>17,481,222</b>	<b>24,146,592</b>	<b>30,830,925</b>	<b>28,053,651</b>	<b>33,831,770</b>	<b>32,512,806</b>

\*Through October 2011.

City of Grand Rapids  
 Dept. Budget Summary by Subfund & Character - Revenue  
 Budget 2013, Version 1  
 Fiscal Services (F620)

Fund & Cost Center	2011 Actuals	2012 Adopted	2012 Amended*	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>GENERAL FUND OPERATING (GFGEN101)</b>									
600 Charges For Services	25,040	0	0	0	0	0	0	0	0
671 Other Revenue	1,482	2,500	2,500	2,635	1,200	1,200	1,200	1,200	1,200
695 Other Financing Sources	0	0	50,000	50,000	0	0	0	0	0
<b>GENERAL FUND OPERATING (GFGEN101) Total</b>	<b>26,522</b>	<b>2,500</b>	<b>52,500</b>	<b>52,635</b>	<b>1,200</b>	<b>1,200</b>	<b>1,200</b>	<b>1,200</b>	<b>1,200</b>
<b>Fiscal Services (F620) Total</b>	<b>26,522</b>	<b>2,500</b>	<b>52,500</b>	<b>52,635</b>	<b>1,200</b>	<b>1,200</b>	<b>1,200</b>	<b>1,200</b>	<b>1,200</b>

\*Through October 2011.

City of Grand Rapids  
 Dept. Budget Summary by Subfund & Character - Expense  
 Budget 2013, Version 1  
 Fiscal Services (F620)

Fund & Cost Center	2011 Actuals	2012 Adopted	2012 Amended*	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>GENERAL FUND OPERATING (GFGEN101)</b>									
701 Personal Services	884,634	1,063,677	1,063,677	913,131	962,267	983,164	999,330	1,001,666	1,005,567
726 Supplies	19,843	26,000	26,000	20,500	21,500	21,500	21,500	21,500	21,500
800 Other Services And Charges	632,127	515,525	562,525	562,313	426,376	437,420	448,576	460,107	471,320
970 Capital Outlay	0	0	3,000	1,036	0	0	0	0	0
<b>GENERAL FUND OPERATING (GFGEN101) Total</b>	<b>1,536,604</b>	<b>1,605,202</b>	<b>1,655,202</b>	<b>1,496,980</b>	<b>1,410,143</b>	<b>1,442,084</b>	<b>1,469,406</b>	<b>1,483,273</b>	<b>1,498,387</b>
<b>Fiscal Services (F620) Total</b>	<b>1,536,604</b>	<b>1,605,202</b>	<b>1,655,202</b>	<b>1,496,980</b>	<b>1,410,143</b>	<b>1,442,084</b>	<b>1,469,406</b>	<b>1,483,273</b>	<b>1,498,387</b>

\*Through October 2011.

City of Grand Rapids  
 Dept. Budget Summary by Subfund & Character - Revenue  
 Budget 2013, Version 1  
 Technology & Change Management (F630)

Fund & Cost Center	2011 Actuals	2012 Adopted	2012 Amended*	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>CAPITAL IMPROVEMENT (CPGCP401)</b>									
671 Other Revenue	237,630	0	0	0	0	0	0	0	0
<b>CAPITAL IMPROVEMENT (CPGCP401) Total</b>	<b>237,630</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>GENERAL FUND OPERATING (GFGEN101)</b>									
600 Charges For Services	11	0	0	0	0	0	0	0	0
<b>GENERAL FUND OPERATING (GFGEN101) Total</b>	<b>11</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>INFORMATION TECH-OPERATING (IS671671)</b>									
600 Charges For Services	5,832,849	5,963,605	5,963,605	5,963,605	5,229,850	5,447,466	5,418,603	5,446,989	5,692,682
664 Interest And Rents	2,676	0	0	0	0	0	0	0	0
671 Other Revenue	671	0	0	0	0	0	0	0	0
<b>INFORMATION TECH-OPERATING (IS671671) Total</b>	<b>5,836,196</b>	<b>5,963,605</b>	<b>5,963,605</b>	<b>5,963,605</b>	<b>5,229,850</b>	<b>5,447,466</b>	<b>5,418,603</b>	<b>5,446,989</b>	<b>5,692,682</b>
<b>INFORMATION TECHNOLOGY-CAPITAL (IS671672)</b>									
695 Other Financing Sources	0	0	0	0	202,746	851,635	1,150,145	850,000	850,000
<b>INFORMATION TECHNOLOGY-CAPITAL (IS671672) Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>202,746</b>	<b>851,635</b>	<b>1,150,145</b>	<b>850,000</b>	<b>850,000</b>
<b>WIRELESS BROADBAND (IS671673)</b>									
600 Charges For Services	9,931	0	0	0	0	0	0	0	0
664 Interest And Rents	192,517	197,584	197,584	220,986	220,986	227,616	234,444	241,478	248,722
<b>WIRELESS BROADBAND (IS671673) Total</b>	<b>202,449</b>	<b>197,584</b>	<b>197,584</b>	<b>220,986</b>	<b>220,986</b>	<b>227,616</b>	<b>234,444</b>	<b>241,478</b>	<b>248,722</b>



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<b>311 Program (IS671674)</b>									
695 Other Financing Sources	0	0	0	225,640	0	0	0	0	0
<b>311 Program (IS671674) Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>225,640</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Technology &amp; Change Management (F630) Total</b>	<b>6,276,285</b>	<b>6,161,189</b>	<b>6,161,189</b>	<b>6,410,231</b>	<b>5,653,582</b>	<b>6,526,717</b>	<b>6,803,192</b>	<b>6,538,467</b>	<b>6,791,404</b>

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<b>GENERAL FUND OPERATING (GFGEN101)</b>									
701 Personal Services	126,723	141,498	141,498	140,498	129,321	132,169	134,201	134,253	134,518
726 Supplies	28	0	0	0	0	0	0	0	0
800 Other Services And Charges	68,553	72,070	72,070	75,459	84,188	86,478	89,568	92,651	95,619
970 Capital Outlay	52	0	0	0	10,000	0	0	0	0
<b>GENERAL FUND OPERATING (GFGEN101) Total</b>	<b>195,356</b>	<b>213,568</b>	<b>213,568</b>	<b>215,957</b>	<b>223,509</b>	<b>218,647</b>	<b>223,769</b>	<b>226,904</b>	<b>230,137</b>
<b>INFORMATION TECH-OPERATING (IS671671)</b>									
701 Personal Services	513,337	462,242	462,242	494,939	514,575	527,870	540,034	542,594	545,560
726 Supplies	19,614	35,261	35,261	35,587	23,400	23,400	23,448	23,497	23,548
800 Other Services And Charges	5,977,201	4,668,429	6,095,686	5,587,862	3,520,022	3,628,061	3,733,548	3,844,408	3,960,598
970 Capital Outlay	153,384	450,802	464,042	266,688	30,802	30,802	20,000	20,000	20,000
990 Debt Service	31,575	14,420	14,420	14,641	7,593	4,841	1,318	0	0
996 Appropriation Lapse	0	(61,839)	(61,839)	0	(46,297)	(54,031)	(56,269)	(54,443)	(55,689)
999 Transfers Out	357,602	301,946	301,946	309,226	474,935	1,126,339	1,239,081	941,604	944,353
<b>INFORMATION TECH-OPERATING (IS671671) Total</b>	<b>7,052,714</b>	<b>5,871,261</b>	<b>7,311,758</b>	<b>6,708,943</b>	<b>4,525,030</b>	<b>5,287,282</b>	<b>5,501,160</b>	<b>5,317,660</b>	<b>5,438,370</b>
<b>INFORMATION TECHNOLOGY-CAPITAL (IS671672)</b>									
970 Capital Outlay	0	0	0	0	202,746	851,635	1,150,145	850,000	850,000
<b>INFORMATION TECHNOLOGY-CAPITAL (IS671672) Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>202,746</b>	<b>851,635</b>	<b>1,150,145</b>	<b>850,000</b>	<b>850,000</b>
<b>WIRELESS BROADBAND (IS671673)</b>									
800 Other Services And Charges	39,508	107,982	107,982	201,780	272,400	272,400	272,400	272,400	272,400
<b>WIRELESS BROADBAND (IS671673) Total</b>	<b>39,508</b>	<b>107,982</b>	<b>107,982</b>	<b>201,780</b>	<b>272,400</b>	<b>272,400</b>	<b>272,400</b>	<b>272,400</b>	<b>272,400</b>

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<b>311 Program (IS671674)</b>									
800 Other Services And Charges	0	0	0	225,640	0	0	0	0	0
<b>311 Program (IS671674) Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>225,640</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Technology &amp; Change Management (F630) Total</b>	<b>7,287,578</b>	<b>6,192,811</b>	<b>7,633,308</b>	<b>7,352,320</b>	<b>5,223,685</b>	<b>6,629,964</b>	<b>7,147,474</b>	<b>6,666,965</b>	<b>6,790,907</b>

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<b>GRBA CARC - PHASE II (CPGBA528)</b>									
664 Interest And Rents	2,763	0	0	0	0	0	0	0	0
<b>GRBA CARC - PHASE II (CPGBA528) Total</b>	<b>2,763</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CAPITAL RESERVE (CPGCP403)</b>									
401 Taxes	7,477,592	7,448,804	7,448,804	7,468,762	7,501,789	7,444,952	7,444,766	7,471,794	7,550,102
<b>CAPITAL RESERVE (CPGCP403) Total</b>	<b>7,477,592</b>	<b>7,448,804</b>	<b>7,448,804</b>	<b>7,468,762</b>	<b>7,501,789</b>	<b>7,444,952</b>	<b>7,444,766</b>	<b>7,471,794</b>	<b>7,550,102</b>
<b>DDA SCHOOL TAX INCREMENT (CUDDA763)</b>									
401 Taxes	5,435,849	0	0	0	0	0	0	0	0
<b>DDA SCHOOL TAX INCREMENT (CUDDA763) Total</b>	<b>5,435,849</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>DDA NON TAX INCREMENT (CUDDA764)</b>									
664 Interest And Rents	53,750	40,000	40,000	28,000	29,000	32,000	33,000	34,000	35,000
<b>DDA NON TAX INCREMENT (CUDDA764) Total</b>	<b>53,750</b>	<b>40,000</b>	<b>40,000</b>	<b>28,000</b>	<b>29,000</b>	<b>32,000</b>	<b>33,000</b>	<b>34,000</b>	<b>35,000</b>
<b>DDA LOCAL TAX INCREMENT (CUDDA765)</b>									
401 Taxes	4,527,679	0	0	0	0	0	0	0	0
664 Interest And Rents	161,641	210,000	210,000	100,000	100,000	110,000	120,000	130,000	140,000
<b>DDA LOCAL TAX INCREMENT (CUDDA765) Total</b>	<b>4,689,320</b>	<b>210,000</b>	<b>210,000</b>	<b>100,000</b>	<b>100,000</b>	<b>110,000</b>	<b>120,000</b>	<b>130,000</b>	<b>140,000</b>

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<b>BROWNFIELD REDEVOPMENT AUTHORI (CUGBR768)</b>									
401 Taxes	149,760	0	0	0	0	0	0	0	0
664 Interest And Rents	6,193	6,000	6,000	3,000	3,500	4,000	4,500	5,000	5,500
<b>BROWNFIELD REDEVOPMENT AUTHORI (CUGBR768) Total</b>	<b>155,954</b>	<b>6,000</b>	<b>6,000</b>	<b>3,000</b>	<b>3,500</b>	<b>4,000</b>	<b>4,500</b>	<b>5,000</b>	<b>5,500</b>
<b>TAX INCREMENT FINANCE AUTHORIT (CUTIF766)</b>									
401 Taxes	496,005	0	0	0	0	0	0	0	0
664 Interest And Rents	13,679	14,000	14,000	5,500	6,000	6,500	7,000	7,500	8,000
<b>TAX INCREMENT FINANCE AUTHORIT (CUTIF766) Total</b>	<b>509,684</b>	<b>14,000</b>	<b>14,000</b>	<b>5,500</b>	<b>6,000</b>	<b>6,500</b>	<b>7,000</b>	<b>7,500</b>	<b>8,000</b>
<b>BELKNAP ICE ARENA (EN578578)</b>									
664 Interest And Rents	3,261	3,000	3,000	2,100	2,100	2,400	2,500	2,600	2,700
<b>BELKNAP ICE ARENA (EN578578) Total</b>	<b>3,261</b>	<b>3,000</b>	<b>3,000</b>	<b>2,100</b>	<b>2,100</b>	<b>2,400</b>	<b>2,500</b>	<b>2,600</b>	<b>2,700</b>
<b>AUTO PARKING OPERATING (ENAPS585)</b>									
664 Interest And Rents	164,297	190,000	190,000	125,000	130,000	135,000	140,000	142,000	145,000
<b>AUTO PARKING OPERATING (ENAPS585) Total</b>	<b>164,297</b>	<b>190,000</b>	<b>190,000</b>	<b>125,000</b>	<b>130,000</b>	<b>135,000</b>	<b>140,000</b>	<b>142,000</b>	<b>145,000</b>
<b>CEMETERY-GOLF COURSE (ENCEM503)</b>									
664 Interest And Rents	217	350	350	20	20	25	25	25	25
<b>CEMETERY-GOLF COURSE (ENCEM503) Total</b>	<b>217</b>	<b>350</b>	<b>350</b>	<b>20</b>	<b>20</b>	<b>25</b>	<b>25</b>	<b>25</b>	<b>25</b>

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<b>RECEIVING/OPERATIONS (ENSDS500)</b>									
664 Interest And Rents	181,495	290,000	290,000	175,000	175,000	180,000	185,000	195,000	200,000
<b>RECEIVING/OPERATIONS (ENSDS500) Total</b>	<b>181,495</b>	<b>290,000</b>	<b>290,000</b>	<b>175,000</b>	<b>175,000</b>	<b>180,000</b>	<b>185,000</b>	<b>195,000</b>	<b>200,000</b>
<b>RECEIVING/OPERATIONS (ENWSS500)</b>									
664 Interest And Rents	217,932	350,000	350,000	200,000	200,000	230,000	250,000	270,000	290,000
<b>RECEIVING/OPERATIONS (ENWSS500) Total</b>	<b>217,932</b>	<b>350,000</b>	<b>350,000</b>	<b>200,000</b>	<b>200,000</b>	<b>230,000</b>	<b>250,000</b>	<b>270,000</b>	<b>290,000</b>
<b>GENERAL FUND OPERATING (GFGEN101)</b>									
401 Taxes	66,939,217	69,103,890	69,103,890	69,146,523	70,666,540	72,058,708	73,644,464	75,334,386	77,213,798
600 Charges For Services	241,837	196,250	196,250	203,250	187,750	162,750	151,750	151,750	151,750
655 Fines And Forfeitures	1,616,172	1,662,000	1,662,000	1,705,700	1,765,700	1,765,700	1,765,700	1,765,700	1,765,700
664 Interest And Rents	525,065	550,000	550,000	480,000	520,000	600,000	620,000	650,000	800,000
671 Other Revenue	129,849	70,830	70,830	130,810	120,810	105,810	100,810	100,810	90,810
695 Other Financing Sources	20,773	0	0	0	0	0	0	0	0
<b>GENERAL FUND OPERATING (GFGEN101) Total</b>	<b>69,472,914</b>	<b>71,582,970</b>	<b>71,582,970</b>	<b>71,666,283</b>	<b>73,260,800</b>	<b>74,692,968</b>	<b>76,282,724</b>	<b>78,002,646</b>	<b>80,022,058</b>
<b>MOTOR EQUIPMENT-OPERATING (IS641641)</b>									
600 Charges For Services	160	0	0	0	0	0	0	0	0
664 Interest And Rents	88,341	95,000	95,000	42,000	44,000	45,000	46,500	48,000	50,000
<b>MOTOR EQUIPMENT-OPERATING (IS641641) Total</b>	<b>88,501</b>	<b>95,000</b>	<b>95,000</b>	<b>42,000</b>	<b>44,000</b>	<b>45,000</b>	<b>46,500</b>	<b>48,000</b>	<b>50,000</b>
<b>FACILITIES MGMT-OPERATING (IS651651)</b>									
664 Interest And Rents	15,707	15,000	15,000	12,000	12,000	13,000	14,000	15,000	16,000
<b>FACILITIES MGMT-OPERATING (IS651651) Total</b>	<b>15,707</b>	<b>15,000</b>	<b>15,000</b>	<b>12,000</b>	<b>12,000</b>	<b>13,000</b>	<b>14,000</b>	<b>15,000</b>	<b>16,000</b>

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<b>ENGINEERING SERVICES (IS661661)</b>									
664 Interest And Rents	14,131	9,500	9,500	8,000	8,000	9,000	10,000	11,000	12,000
<b>ENGINEERING SERVICES (IS661661) Total</b>	<b>14,131</b>	<b>9,500</b>	<b>9,500</b>	<b>8,000</b>	<b>8,000</b>	<b>9,000</b>	<b>10,000</b>	<b>11,000</b>	<b>12,000</b>
<b>INFORMATION TECH-OPERATING (IS671671)</b>									
664 Interest And Rents	54,463	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000
<b>INFORMATION TECH-OPERATING (IS671671) Total</b>	<b>54,463</b>	<b>80,000</b>	<b>80,000</b>	<b>80,000</b>	<b>80,000</b>	<b>80,000</b>	<b>80,000</b>	<b>80,000</b>	<b>80,000</b>
<b>HEALTH INSURANCE (ISINS637)</b>									
664 Interest And Rents	94,760	160,000	160,000	70,000	70,000	70,000	65,000	65,000	65,000
<b>HEALTH INSURANCE (ISINS637) Total</b>	<b>94,760</b>	<b>160,000</b>	<b>160,000</b>	<b>70,000</b>	<b>70,000</b>	<b>70,000</b>	<b>65,000</b>	<b>65,000</b>	<b>65,000</b>
<b>OTHER RESERVES (ISINS638)</b>									
664 Interest And Rents	84,789	150,000	150,000	52,000	52,000	65,000	70,000	75,000	80,000
<b>OTHER RESERVES (ISINS638) Total</b>	<b>84,789</b>	<b>150,000</b>	<b>150,000</b>	<b>52,000</b>	<b>52,000</b>	<b>65,000</b>	<b>70,000</b>	<b>75,000</b>	<b>80,000</b>
<b>CEMETERY PERPETUAL CARE (PFCPC150)</b>									
664 Interest And Rents	33,190	52,500	52,500	33,000	33,000	38,000	45,000	45,000	50,000
<b>CEMETERY PERPETUAL CARE (PFCPC150) Total</b>	<b>33,190</b>	<b>52,500</b>	<b>52,500</b>	<b>33,000</b>	<b>33,000</b>	<b>38,000</b>	<b>45,000</b>	<b>45,000</b>	<b>50,000</b>
<b>MICHIGAN JUSTICE TRAINING (SR216216)</b>									
664 Interest And Rents	1,338	1,000	1,000	700	800	900	1,000	1,000	1,000
<b>MICHIGAN JUSTICE TRAINING (SR216216) Total</b>	<b>1,338</b>	<b>1,000</b>	<b>1,000</b>	<b>700</b>	<b>800</b>	<b>900</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>

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<b>REFUSE COLLECTION (SR226226)</b>									
401 Taxes	7,574,592	7,379,814	7,379,814	7,408,700	6,461,500	6,302,500	5,821,500	5,764,500	5,764,500
664 Interest And Rents	67,703	55,000	55,000	35,000	37,000	40,000	41,000	42,000	43,000
<b>REFUSE COLLECTION (SR226226) Total</b>	<b>7,642,295</b>	<b>7,434,814</b>	<b>7,434,814</b>	<b>7,443,700</b>	<b>6,498,500</b>	<b>6,342,500</b>	<b>5,862,500</b>	<b>5,806,500</b>	<b>5,807,500</b>
<b>VEHICLE STORAGE FACILITY (SR235235)</b>									
664 Interest And Rents	1,460	2,500	2,500	1,200	1,200	1,400	1,450	1,500	1,600
<b>VEHICLE STORAGE FACILITY (SR235235) Total</b>	<b>1,460</b>	<b>2,500</b>	<b>2,500</b>	<b>1,200</b>	<b>1,200</b>	<b>1,400</b>	<b>1,450</b>	<b>1,500</b>	<b>1,600</b>
<b>PROPERTY MANAGEMENT (SR246248)</b>									
664 Interest And Rents	11,083	8,500	8,500	6,000	6,200	6,400	6,600	6,800	7,000
<b>PROPERTY MANAGEMENT (SR246248) Total</b>	<b>11,083</b>	<b>8,500</b>	<b>8,500</b>	<b>6,000</b>	<b>6,200</b>	<b>6,400</b>	<b>6,600</b>	<b>6,800</b>	<b>7,000</b>
<b>BUILDING INSPECTIONS (SR249249)</b>									
664 Interest And Rents	27,199	13,000	13,000	10,500	11,000	12,000	12,500	13,000	13,500
<b>BUILDING INSPECTIONS (SR249249) Total</b>	<b>27,199</b>	<b>13,000</b>	<b>13,000</b>	<b>10,500</b>	<b>11,000</b>	<b>12,000</b>	<b>12,500</b>	<b>13,000</b>	<b>13,500</b>
<b>DNR PROPERTIES (SR253253)</b>									
664 Interest And Rents	746	1,500	1,500	450	450	500	600	650	650
<b>DNR PROPERTIES (SR253253) Total</b>	<b>746</b>	<b>1,500</b>	<b>1,500</b>	<b>450</b>	<b>450</b>	<b>500</b>	<b>600</b>	<b>650</b>	<b>650</b>
<b>SIDEWALK REPAIR (SR256256)</b>									
664 Interest And Rents	6,543	2,300	2,300	2,000	2,150	2,200	2,300	2,350	2,400
<b>SIDEWALK REPAIR (SR256256) Total</b>	<b>6,543</b>	<b>2,300</b>	<b>2,300</b>	<b>2,000</b>	<b>2,150</b>	<b>2,200</b>	<b>2,300</b>	<b>2,350</b>	<b>2,400</b>



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<b>DRUG LAW ENFORCEMENT (SR265265)</b>									
664 Interest And Rents	11,884	3,200	3,200	5,500	5,550	6,000	6,500	7,000	7,500
<b>DRUG LAW ENFORCEMENT (SR265265) Total</b>	<b>11,884</b>	<b>3,200</b>	<b>3,200</b>	<b>5,500</b>	<b>5,550</b>	<b>6,000</b>	<b>6,500</b>	<b>7,000</b>	<b>7,500</b>
<b>DRUG LAW ENFORCEMENT - 266 (SR265266)</b>									
664 Interest And Rents	1,957	0	0	0	0	0	0	0	0
<b>DRUG LAW ENFORCEMENT - 266 (SR265266) Total</b>	<b>1,957</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>DOWNTOWN IMPROVEMENT DISTRICT (SRDID247)</b>									
664 Interest And Rents	5,781	1,200	1,200	2,500	3,000	3,000	3,000	3,000	3,000
<b>DOWNTOWN IMPROVEMENT DISTRICT (SRDID247) Total</b>	<b>5,781</b>	<b>1,200</b>	<b>1,200</b>	<b>2,500</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>
<b>COMMUNITY DISPATCH (SRDSP261)</b>									
664 Interest And Rents	372	0	0	0	0	0	0	0	0
<b>COMMUNITY DISPATCH (SRDSP261) Total</b>	<b>372</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>ECONOMIC DEVELOPMENT (SREDC260)</b>									
664 Interest And Rents	7,270	0	0	0	0	0	0	0	0
<b>ECONOMIC DEVELOPMENT (SREDC260) Total</b>	<b>7,270</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>HISTORICAL COMMISSION (SRGNL213)</b>									
664 Interest And Rents	475	0	0	0	0	0	0	0	0
<b>HISTORICAL COMMISSION (SRGNL213) Total</b>	<b>475</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

City of Grand Rapids  
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Fund & Cost Center	2011 Actuals	2012 Adopted	2012 Amended*	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>GENERAL TRUST (SRGNL220)</b>									
664 Interest And Rents	695	0	0	550	550	550	575	650	725
<b>GENERAL TRUST (SRGNL220) Total</b>	<b>695</b>	<b>0</b>	<b>0</b>	<b>550</b>	<b>550</b>	<b>550</b>	<b>575</b>	<b>650</b>	<b>725</b>
<b>AMAN PARK/INDIAN TRAILS (SRGNL225)</b>									
664 Interest And Rents	221	0	0	200	200	200	225	250	275
<b>AMAN PARK/INDIAN TRAILS (SRGNL225) Total</b>	<b>221</b>	<b>0</b>	<b>0</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>225</b>	<b>250</b>	<b>275</b>
<b>OTHER GRANTS (SRGRT254)</b>									
664 Interest And Rents	4,016	1,550	1,550	1,200	1,300	1,350	1,500	1,600	1,700
<b>OTHER GRANTS (SRGRT254) Total</b>	<b>4,016</b>	<b>1,550</b>	<b>1,550</b>	<b>1,200</b>	<b>1,300</b>	<b>1,350</b>	<b>1,500</b>	<b>1,600</b>	<b>1,700</b>
<b>POLICE GRANTS (SRGRT255)</b>									
664 Interest And Rents	270	0	0	0	0	0	0	0	0
<b>POLICE GRANTS (SRGRT255) Total</b>	<b>270</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>LIBRARY TRUST (SRLIB205)</b>									
664 Interest And Rents	3,487	3,500	3,500	1,400	1,800	2,200	2,600	3,000	3,400
<b>LIBRARY TRUST (SRLIB205) Total</b>	<b>3,487</b>	<b>3,500</b>	<b>3,500</b>	<b>1,400</b>	<b>1,800</b>	<b>2,200</b>	<b>2,600</b>	<b>3,000</b>	<b>3,400</b>

City of Grand Rapids  
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 Treasury (F640)

Fund & Cost Center	2011 Actuals	2012 Adopted	2012 Amended*	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>PUBLIC LIBRARY OPERATING (SRLIB218)</b>									
401 Taxes	9,121,324	8,634,725	8,634,725	8,553,800	8,427,500	8,275,000	8,146,000	8,066,000	8,066,000
664 Interest And Rents	66,606	100,000	100,000	43,000	45,000	45,000	50,000	55,000	60,000
<b>PUBLIC LIBRARY OPERATING (SRLIB218) Total</b>	<b>9,187,930</b>	<b>8,734,725</b>	<b>8,734,725</b>	<b>8,596,800</b>	<b>8,472,500</b>	<b>8,320,000</b>	<b>8,196,000</b>	<b>8,121,000</b>	<b>8,126,000</b>
<b>PUBLIC LIBRARY GRANTS/PROJECTS (SRLIB219)</b>									
401 Taxes	1,674,184	1,582,951	1,582,951	1,569,540	1,526,100	1,517,800	1,494,700	1,479,700	1,479,700
664 Interest And Rents	31,337	30,000	30,000	16,000	17,500	17,500	19,000	20,500	22,000
<b>PUBLIC LIBRARY GRANTS/PROJECTS (SRLIB219) Total</b>	<b>1,705,520</b>	<b>1,612,951</b>	<b>1,612,951</b>	<b>1,585,540</b>	<b>1,543,600</b>	<b>1,535,300</b>	<b>1,513,700</b>	<b>1,500,200</b>	<b>1,501,700</b>
<b>LOCAL STREETS (SRSTR203)</b>									
664 Interest And Rents	39,550	30,000	30,000	18,000	20,000	22,000	25,000	25,000	30,000
<b>LOCAL STREETS (SRSTR203) Total</b>	<b>39,550</b>	<b>30,000</b>	<b>30,000</b>	<b>18,000</b>	<b>20,000</b>	<b>22,000</b>	<b>25,000</b>	<b>25,000</b>	<b>30,000</b>
<b>TRANSFORMATION FUND (SRTRN207)</b>									
401 Taxes	8,517,255	8,846,238	8,846,238	8,846,238	9,111,625	9,384,974	9,666,523	0	0
501 Intergovernmental Revenues	0	4,570,056	4,570,056	4,570,056	4,661,457	0	0	0	0
664 Interest And Rents	0	0	0	48,000	64,000	75,000	50,000	50,000	30,000
671 Other Revenue	0	0	0	0	535,000	535,000	535,000	535,000	535,000
<b>TRANSFORMATION FUND (SRTRN207) Total</b>	<b>8,517,255</b>	<b>13,416,294</b>	<b>13,416,294</b>	<b>13,464,294</b>	<b>14,372,082</b>	<b>9,994,974</b>	<b>10,251,523</b>	<b>585,000</b>	<b>565,000</b>
<b>Treasury (F640) Total</b>	<b>115,927,918</b>	<b>111,964,158</b>	<b>111,964,158</b>	<b>111,211,199</b>	<b>112,648,091</b>	<b>109,409,319</b>	<b>110,687,588</b>	<b>102,678,065</b>	<b>104,824,335</b>

\*Through October 2011.

City of Grand Rapids  
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Fund & Cost Center	2011 Actuals	2012 Adopted	2012 Amended*	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>AUTO PARKING OPERATING (ENAPS585)</b>									
800 Other Services And Charges	4,367	48,000	48,000	62,000	48,000	48,000	48,000	48,000	48,000
<b>AUTO PARKING OPERATING (ENAPS585) Total</b>	<b>4,367</b>	<b>48,000</b>	<b>48,000</b>	<b>62,000</b>	<b>48,000</b>	<b>48,000</b>	<b>48,000</b>	<b>48,000</b>	<b>48,000</b>
<b>RECEIVING/OPERATIONS (ENWSS500)</b>									
701 Personal Services	220,681	288,887	288,887	271,789	285,662	294,298	301,258	304,307	307,670
726 Supplies	3,858	4,800	4,800	4,400	4,800	4,800	4,800	4,800	4,800
800 Other Services And Charges	92,349	157,820	188,920	177,365	166,044	168,501	170,139	171,586	173,109
970 Capital Outlay	4,670	2,000	54,419	54,193	0	3,000	0	0	0
<b>RECEIVING/OPERATIONS (ENWSS500) Total</b>	<b>321,557</b>	<b>453,507</b>	<b>537,026</b>	<b>507,747</b>	<b>456,506</b>	<b>470,599</b>	<b>476,197</b>	<b>480,693</b>	<b>485,579</b>
<b>GENERAL FUND OPERATING (GFGEN101)</b>									
701 Personal Services	3,977,364	5,074,493	5,074,493	4,722,311	4,379,767	4,441,560	4,402,398	4,386,680	4,434,451
726 Supplies	342,962	315,973	315,973	321,473	318,094	327,004	326,289	343,384	352,446
800 Other Services And Charges	1,371,029	1,563,567	1,616,614	1,694,018	1,719,676	1,702,301	1,731,232	1,739,713	1,792,928
970 Capital Outlay	57,276	28,800	48,522	29,775	70,500	23,000	22,000	40,000	45,000
<b>GENERAL FUND OPERATING (GFGEN101) Total</b>	<b>5,748,632</b>	<b>6,982,833</b>	<b>7,055,602</b>	<b>6,767,577</b>	<b>6,488,037</b>	<b>6,493,865</b>	<b>6,481,919</b>	<b>6,509,777</b>	<b>6,624,825</b>
<b>MOTOR EQUIPMENT-OPERATING (IS641641)</b>									
701 Personal Services	19,754	0	0	0	0	0	0	0	0
726 Supplies	1,976,721	0	0	0	0	0	0	0	0
800 Other Services And Charges	296,272	0	0	0	0	0	0	0	0
970 Capital Outlay	1,443	0	0	0	0	0	0	0	0
<b>MOTOR EQUIPMENT-OPERATING (IS641641) Total</b>	<b>2,294,191</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

City of Grand Rapids  
 Dept. Budget Summary by Subfund & Character - Expense  
 Budget 2013, Version 1  
 Treasury (F640)

Fund & Cost Center	2011 Actuals	2012 Adopted	2012 Amended*	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>REFUSE COLLECTION (SR226226)</b>									
701 Personal Services	35,944	55,840	55,840	52,460	58,521	60,658	62,431	63,429	64,451
726 Supplies	0	400	400	400	450	450	450	500	500
800 Other Services And Charges	6,949	7,216	7,216	12,516	10,818	11,071	11,079	11,333	11,480
970 Capital Outlay	0	0	2,953	0	0	0	0	0	0
<b>REFUSE COLLECTION (SR226226) Total</b>	<b>42,893</b>	<b>63,456</b>	<b>66,409</b>	<b>65,376</b>	<b>69,789</b>	<b>72,179</b>	<b>73,960</b>	<b>75,262</b>	<b>76,431</b>
<b>TRANSFORMATION FUND (SRTRN207)</b>									
999 Transfers Out	1,198,094	3,277,672	3,396,672	12,563,170	8,866,003	4,318,031	3,128,340	0	0
<b>TRANSFORMATION FUND (SRTRN207) Total</b>	<b>1,198,094</b>	<b>3,277,672</b>	<b>3,396,672</b>	<b>12,563,170</b>	<b>8,866,003</b>	<b>4,318,031</b>	<b>3,128,340</b>	<b>0</b>	<b>0</b>
<b>Treasury (F640) Total</b>	<b>9,609,734</b>	<b>10,825,468</b>	<b>11,103,710</b>	<b>19,965,870</b>	<b>15,928,336</b>	<b>11,402,674</b>	<b>10,208,416</b>	<b>7,113,732</b>	<b>7,234,835</b>

\*Through October 2011.

City of Grand Rapids  
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 Comptroller's Office (F650)

Fund & Cost Center	2011 Actuals	2012 Adopted	2012 Amended*	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>GENERAL FUND OPERATING (GFGEN101)</b>									
600 Charges For Services	564	350	350	350	350	350	350	350	350
664 Interest And Rents	(92)	0	0	0	0	0	0	0	0
671 Other Revenue	11,503	1,510	1,510	1,556	1,525	1,525	1,525	1,525	1,525
<b>GENERAL FUND OPERATING (GFGEN101) Total</b>	<b>11,975</b>	<b>1,860</b>	<b>1,860</b>	<b>1,906</b>	<b>1,875</b>	<b>1,875</b>	<b>1,875</b>	<b>1,875</b>	<b>1,875</b>
<b>Comptroller's Office (F650) Total</b>	<b>11,975</b>	<b>1,860</b>	<b>1,860</b>	<b>1,906</b>	<b>1,875</b>	<b>1,875</b>	<b>1,875</b>	<b>1,875</b>	<b>1,875</b>

\*Through October 2011.

City of Grand Rapids  
 Dept. Budget Summary by Subfund & Character - Expense  
 Budget 2013, Version 1  
 Comptroller's Office (F650)

Fund & Cost Center	2011 Actuals	2012 Adopted	2012 Amended*	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>GENERAL FUND OPERATING (GFGEN101)</b>									
701 Personal Services	1,494,440	1,698,504	1,713,504	1,660,373	1,643,663	1,689,890	1,725,548	1,739,015	1,751,406
726 Supplies	26,261	50,800	50,800	33,500	49,875	33,375	33,375	33,375	33,375
800 Other Services And Charges	653,055	926,372	931,122	878,277	569,168	583,074	596,834	610,979	625,304
<b>GENERAL FUND OPERATING (GFGEN101) Total</b>	<b>2,173,756</b>	<b>2,675,676</b>	<b>2,695,426</b>	<b>2,572,150</b>	<b>2,262,706</b>	<b>2,306,339</b>	<b>2,355,757</b>	<b>2,383,369</b>	<b>2,410,085</b>
<b>Comptroller's Office (F650) Total</b>	<b>2,173,756</b>	<b>2,675,676</b>	<b>2,695,426</b>	<b>2,572,150</b>	<b>2,262,706</b>	<b>2,306,339</b>	<b>2,355,757</b>	<b>2,383,369</b>	<b>2,410,085</b>

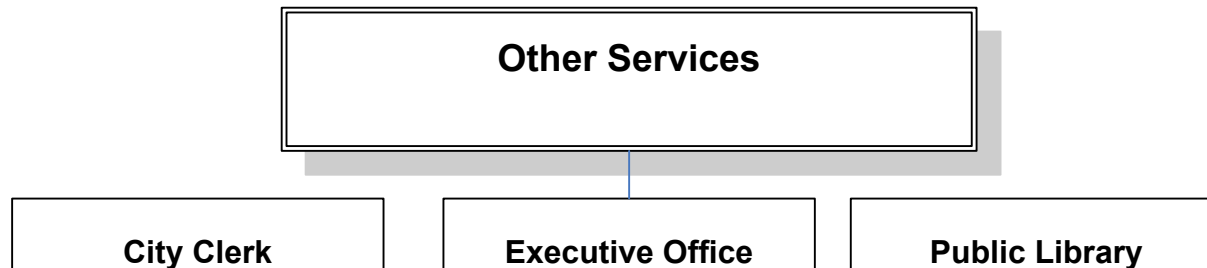
\*Through October 2011.

# Other Services INTRODUCTION

## *Group Mission Statement*

Improve and maintain the provision of essential services as required by City and State laws.

## ORGANIZATIONAL STRUCTURE



**Other Services**

**Functional Group Funding:**

Fund Type	Other Services Funding		2013 Fund Type Totals
Capital Projects	7,770,215	59.38 %	13,084,548
Debt Service	0	0.00 %	1,342,779
Enterprise	0	0.00 %	105,522,609
Fiduciary	0	0.00 %	10,623,349
General Fund	2,847,064	2.44 %	116,697,622
Internal Service	0	0.00 %	59,468,416
Permanent Funds	0	0.00 %	186,273
Special Revenue	11,137,378	12.60 %	88,388,305
<b>TOTAL FUNCTIONAL GROUP FUNDING</b>	<b>21,754,657</b>	<b>5.50 %</b>	<b>395,313,901</b>

**Departmental Funding:**

Page	Department	Subfund	2013 Appropriation Budget	Fund Stmt Page Reference
259	Public Library (A110)	PUBLIC LIBRARY OPERATING (SRLIB218)	9,242,378	131
		PUBLIC LIBRARY GRANTS/PROJECTS (SRLIB219)	1,895,000	
			<u>11,137,378</u>	
261	Clerk's Office (A120)	GENERAL FUND OPERATING (GFGEN101)	1,710,883	96
			1,710,883	
			<u>1,710,883</u>	
263	Executive Office (A130)	CAPITAL RESERVE (CPGCP403)	7,770,215	165
		GENERAL FUND OPERATING (GFGEN101)	1,136,182	
			8,906,397	
			<u>8,906,397</u>	
	<b>Other Services (OT) Total</b>		<u><b>21,754,657</b></u>	



City of Grand Rapids  
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 Public Library (A110)

Fund & Cost Center	2011 Actuals	2012 Adopted	2012 Amended*	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>PUBLIC LIBRARY OPERATING (SRLIB218)</b>									
401 Taxes	0	38,000	38,000	38,000	0	0	0	0	0
501 Intergovernmental Revenues	476,341	411,400	411,400	433,447	424,000	407,000	407,000	407,000	407,000
600 Charges For Services	142,919	135,000	135,000	134,000	134,000	140,000	140,000	145,000	145,000
655 Fines And Forfeitures	213,259	230,000	230,000	220,000	225,000	225,000	225,000	225,000	225,000
671 Other Revenue	2,683	0	0	0	0	0	0	0	0
<b>PUBLIC LIBRARY OPERATING (SRLIB218) Total</b>	<b>835,202</b>	<b>814,400</b>	<b>814,400</b>	<b>825,447</b>	<b>783,000</b>	<b>772,000</b>	<b>772,000</b>	<b>777,000</b>	<b>777,000</b>
<b>Public Library (A110) Total</b>	<b>835,202</b>	<b>814,400</b>	<b>814,400</b>	<b>825,447</b>	<b>783,000</b>	<b>772,000</b>	<b>772,000</b>	<b>777,000</b>	<b>777,000</b>

\*Through October 2011.

City of Grand Rapids  
 Dept. Budget Summary by Subfund & Character - Expense  
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 Public Library (A110)

Fund & Cost Center	2011 Actuals	2012 Adopted	2012 Amended*	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>LIBRARY RETIREE HEALTH CARE FU (FDRHC739)</b>									
800 Other Services And Charges	116,876	0	0	0	0	0	0	0	0
<b>LIBRARY RETIREE HEALTH CARE FU (FDRHC739) Total</b>	<b>116,876</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>LIBRARY TRUST (SRLIB205)</b>									
701 Personal Services	0	0	20,000	0	0	0	0	0	0
970 Capital Outlay	7,813	0	63,000	0	0	0	0	0	0
<b>LIBRARY TRUST (SRLIB205) Total</b>	<b>7,813</b>	<b>0</b>	<b>83,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>PUBLIC LIBRARY OPERATING (SRLIB218)</b>									
701 Personal Services	5,865,394	6,454,798	6,454,798	6,559,000	6,209,034	6,391,918	6,508,878	6,539,397	6,574,295
726 Supplies	88,832	97,500	97,500	91,000	90,200	91,200	91,200	91,200	91,200
800 Other Services And Charges	1,915,758	1,522,729	1,522,729	1,507,200	1,502,622	1,470,455	1,491,671	1,500,519	1,511,844
970 Capital Outlay	1,259,060	1,283,000	1,283,000	1,270,000	1,246,000	1,246,000	1,246,000	1,246,000	1,246,000
999 Transfers Out	328,332	340,843	340,843	341,000	194,522	200,358	206,368	212,559	218,936
<b>PUBLIC LIBRARY OPERATING (SRLIB218) Total</b>	<b>9,457,376</b>	<b>9,698,870</b>	<b>9,698,870</b>	<b>9,768,200</b>	<b>9,242,378</b>	<b>9,399,931</b>	<b>9,544,117</b>	<b>9,589,675</b>	<b>9,642,275</b>
<b>PUBLIC LIBRARY GRANTS/PROJECTS (SRLIB219)</b>									
970 Capital Outlay	93,003	96,458	96,458	60,000	78,200	80,000	80,000	80,000	80,000
990 Debt Service	300	0	0	0	0	0	0	0	0
999 Transfers Out	1,712,350	1,767,050	1,767,050	1,767,050	1,816,800	1,876,050	1,933,050	1,990,550	2,120,300
<b>PUBLIC LIBRARY GRANTS/PROJECTS (SRLIB219) Total</b>	<b>1,805,653</b>	<b>1,863,508</b>	<b>1,863,508</b>	<b>1,827,050</b>	<b>1,895,000</b>	<b>1,956,050</b>	<b>2,013,050</b>	<b>2,070,550</b>	<b>2,200,300</b>
<b>Public Library (A110) Total</b>	<b>11,387,717</b>	<b>11,562,378</b>	<b>11,645,378</b>	<b>11,595,250</b>	<b>11,137,378</b>	<b>11,355,981</b>	<b>11,557,167</b>	<b>11,660,225</b>	<b>11,842,575</b>

\*Through October 2011.

City of Grand Rapids  
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 Budget 2013, Version 1  
 Clerk's Office (A120)

Fund & Cost Center	2011 Actuals	2012 Adopted	2012 Amended*	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>CAPITAL IMPROVEMENT (CPGCP401)</b>									
695 Other Financing Sources	0	75,000	0	75,000	0	0	0	0	0
<b>CAPITAL IMPROVEMENT (CPGCP401) Total</b>	<b>0</b>	<b>75,000</b>	<b>0</b>	<b>75,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>GENERAL FUND OPERATING (GFGEN101)</b>									
450 Licenses And Permits	214,273	180,000	180,000	180,000	205,000	205,000	215,000	215,000	215,000
600 Charges For Services	64,081	37,500	37,500	37,500	19,500	19,500	19,500	19,500	19,500
671 Other Revenue	71,726	87,396	87,396	87,296	400	400	400	101,201	400
<b>GENERAL FUND OPERATING (GFGEN101) Total</b>	<b>350,080</b>	<b>304,896</b>	<b>304,896</b>	<b>304,796</b>	<b>224,900</b>	<b>224,900</b>	<b>234,900</b>	<b>335,701</b>	<b>234,900</b>
<b>Clerk's Office (A120) Total</b>	<b>350,080</b>	<b>379,896</b>	<b>304,896</b>	<b>379,796</b>	<b>224,900</b>	<b>224,900</b>	<b>234,900</b>	<b>335,701</b>	<b>234,900</b>

\*Through October 2011.

City of Grand Rapids  
 Dept. Budget Summary by Subfund & Character - Expense  
 Budget 2013, Version 1  
 Clerk's Office (A120)

Fund & Cost Center	2011 Actuals	2012 Adopted	2012 Amended*	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>CAPITAL IMPROVEMENT (CPGCP401)</b>									
970 Capital Outlay	0	75,000	75,000	75,000	0	0	0	0	0
<b>CAPITAL IMPROVEMENT (CPGCP401) Total</b>	<b>0</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>GENERAL FUND OPERATING (GFGEN101)</b>									
701 Personal Services	1,104,800	1,218,648	1,218,648	1,162,149	1,190,168	1,105,019	1,220,749	1,204,626	1,229,525
726 Supplies	84,727	125,500	125,500	122,000	98,000	91,000	94,000	108,000	94,000
800 Other Services And Charges	343,621	427,164	427,164	408,533	412,715	369,044	413,460	399,441	450,788
970 Capital Outlay	5,168	6,824	6,824	6,824	10,000	6,824	6,824	6,824	6,824
<b>GENERAL FUND OPERATING (GFGEN101) Total</b>	<b>1,538,316</b>	<b>1,778,136</b>	<b>1,778,136</b>	<b>1,699,506</b>	<b>1,710,883</b>	<b>1,571,887</b>	<b>1,735,033</b>	<b>1,718,891</b>	<b>1,781,137</b>
<b>Clerk's Office (A120) Total</b>	<b>1,538,316</b>	<b>1,853,136</b>	<b>1,853,136</b>	<b>1,774,506</b>	<b>1,710,883</b>	<b>1,571,887</b>	<b>1,735,033</b>	<b>1,718,891</b>	<b>1,781,137</b>

\*Through October 2011.

City of Grand Rapids  
 Dept. Budget Summary by Subfund & Character - Revenue  
 Budget 2013, Version 1  
 Executive Office (A130)

Fund & Cost Center	2011 Actuals	2012 Adopted	2012 Amended*	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>CAPITAL IMPROVEMENT (CPGCP401)</b>									
501 Intergovernmental Revenues	0	26,742	26,742	26,742	0	0	0	0	0
695 Other Financing Sources	0	42,393	42,393	42,393	0	0	0	0	0
<b>CAPITAL IMPROVEMENT (CPGCP401) Total</b>	<b>0</b>	<b>69,135</b>	<b>69,135</b>	<b>69,135</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CAPITAL RESERVE (CPGCP403)</b>									
695 Other Financing Sources	144,230	341,620	341,620	141,620	143,273	144,751	141,794	143,099	144,230
<b>CAPITAL RESERVE (CPGCP403) Total</b>	<b>144,230</b>	<b>341,620</b>	<b>341,620</b>	<b>141,620</b>	<b>143,273</b>	<b>144,751</b>	<b>141,794</b>	<b>143,099</b>	<b>144,230</b>
<b>GENERAL FUND OPERATING (GFGEN101)</b>									
600 Charges For Services	950	1,050	1,050	300	300	300	300	300	300
671 Other Revenue	277	0	0	0	0	0	0	0	0
<b>GENERAL FUND OPERATING (GFGEN101) Total</b>	<b>1,227</b>	<b>1,050</b>	<b>1,050</b>	<b>300</b>	<b>300</b>	<b>300</b>	<b>300</b>	<b>300</b>	<b>300</b>
<b>GENERAL FUND GRANTS (GFGEN102)</b>									
671 Other Revenue	(23,846)	0	0	0	0	0	0	0	0
695 Other Financing Sources	77,629	0	0	0	0	0	0	0	0
<b>GENERAL FUND GRANTS (GFGEN102) Total</b>	<b>53,783</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>OTHER GRANTS (SRGRT254)</b>									
501 Intergovernmental Revenues	0	0	69,000	0	0	0	0	0	0
671 Other Revenue	23,846	0	127,000	0	0	0	0	0	0
695 Other Financing Sources	0	0	69,000	69,000	0	0	0	0	0
<b>OTHER GRANTS (SRGRT254) Total</b>	<b>23,846</b>	<b>0</b>	<b>265,000</b>	<b>69,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Executive Office (A130) Total</b>	<b>223,085</b>	<b>411,805</b>	<b>676,805</b>	<b>280,055</b>	<b>143,573</b>	<b>145,051</b>	<b>142,094</b>	<b>143,399</b>	<b>144,530</b>

\*Through October 2011.

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Fund & Cost Center	2011 Actuals	2012 Adopted	2012 Amended*	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>CAPITAL IMPROVEMENT (CPGCP401)</b>									
970 Capital Outlay	0	69,135	69,135	69,135	0	0	0	0	0
<b>CAPITAL IMPROVEMENT (CPGCP401) Total</b>	<b>0</b>	<b>69,135</b>	<b>69,135</b>	<b>69,135</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CAPITAL RESERVE (CPGCP403)</b>									
800 Other Services And Charges	184,538	184,692	184,692	184,322	184,692	184,692	184,692	184,692	184,692
970 Capital Outlay	0	0	0	0	(150,000)	(75,000)	(75,000)	(75,000)	(75,000)
990 Debt Service	1,730,117	1,735,419	1,735,419	1,735,419	1,752,198	1,760,871	1,558,473	1,571,534	1,277,182
999 Transfers Out	5,340,510	5,923,177	5,923,177	5,923,177	5,983,325	10,747,693	7,404,341	6,729,357	9,398,142
<b>CAPITAL RESERVE (CPGCP403) Total</b>	<b>7,255,165</b>	<b>7,843,288</b>	<b>7,843,288</b>	<b>7,842,918</b>	<b>7,770,215</b>	<b>12,618,256</b>	<b>9,072,506</b>	<b>8,410,583</b>	<b>10,785,016</b>
<b>GENERAL FUND OPERATING (GFGEN101)</b>									
701 Personal Services	846,361	938,075	938,075	939,385	860,996	883,440	902,357	909,597	917,756
726 Supplies	5,904	7,500	7,500	6,000	6,500	6,500	6,500	6,500	6,500
800 Other Services And Charges	243,966	306,325	306,325	265,435	266,186	266,930	241,060	244,464	248,930
970 Capital Outlay	1,272	4,000	4,000	4,000	2,500	0	0	0	0
<b>GENERAL FUND OPERATING (GFGEN101) Total</b>	<b>1,097,503</b>	<b>1,255,900</b>	<b>1,255,900</b>	<b>1,214,820</b>	<b>1,136,182</b>	<b>1,156,870</b>	<b>1,149,917</b>	<b>1,160,561</b>	<b>1,173,186</b>
<b>OTHER GRANTS (SRGRT254)</b>									
800 Other Services And Charges	0	0	288,846	0	0	0	0	0	0
<b>OTHER GRANTS (SRGRT254) Total</b>	<b>0</b>	<b>0</b>	<b>288,846</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Executive Office (A130) Total</b>	<b>8,352,668</b>	<b>9,168,323</b>	<b>9,457,169</b>	<b>9,126,873</b>	<b>8,906,397</b>	<b>13,775,126</b>	<b>10,222,423</b>	<b>9,571,144</b>	<b>11,958,202</b>

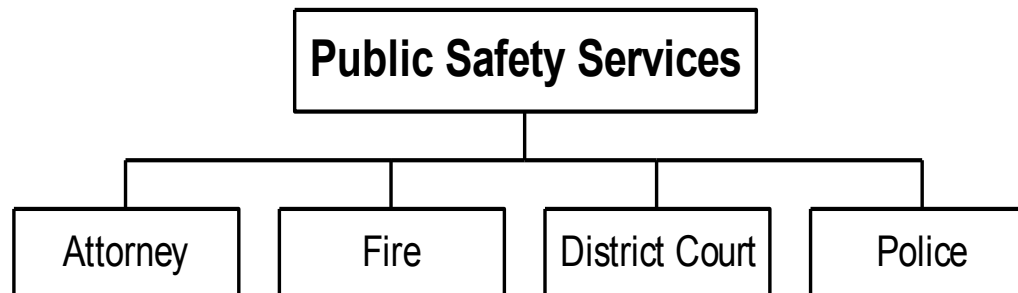
\*Through October 2011.

# Public Safety Services INTRODUCTION

## *Group Mission Statement*

The mission of the Public Safety Service Group is to promote safety, security, and order within the geographical boundaries of the City of Grand Rapids through fire protection, law enforcement and legal representation and enhance urban living by planning, promoting, and assisting in community special and cultural events and celebrations,.

## ORGANIZATIONAL STRUCTURE



**Public Safety**

**Functional Group Funding:**

Fund Type	Public Safety Funding		2013 Fund Type Totals
Capital Projects	384,500	2.94 %	13,084,548
Debt Service	0	0.00 %	1,342,779
Enterprise	0	0.00 %	105,522,609
Fiduciary	0	0.00 %	10,623,349
General Fund	76,605,356	65.64 %	116,697,622
Internal Service	0	0.00 %	59,468,416
Permanent Funds	0	0.00 %	186,273
Special Revenue	20,070,763	22.71 %	88,388,305
<b>TOTAL FUNCTIONAL GROUP FUNDING</b>	<b>97,060,618</b>	<b>24.55 %</b>	<b>395,313,901</b>

**Departmental Funding:**

Page	Department	Subfund	2013 Appropriation Budget	Fund Stmt Page Reference
268	Police (E510)	CAPITAL IMPROVEMENT (CPGCP401)	232,000	164
		GENERAL FUND OPERATING (GFGEN101)	45,919,012	96
		MICHIGAN JUSTICE TRAINING (SR216216)	75,000	128
		DRUG LAW ENFORCEMENT (SR265265)	485,764	125
		DRUG LAW ENFORCEMENT - 266 (SR265266)	122,193	125
		COMMUNITY DISPATCH (SRDSP261)	6,537,533	122
		POLICE GRANTS (SRGRT255)	0	178
			<u>53,371,503</u>	
272	Fire (E520)	CAPITAL IMPROVEMENT (CPGCP401)	152,500	164
		GENERAL FUND OPERATING (GFGEN101)	28,454,826	96
		FIRE GRANTS (SRGRT259)	0	180
			<u>28,607,326</u>	



274	District Court (E530)			
		61ST DISTRICT COURT (CUDIS740)	12,850,272	123
		61ST DISTRICT COURT GRANTS (CUDIS741)	0	188
			<u>12,850,272</u>	
276	Attorney's Office (E540)			
		GENERAL FUND OPERATING (GFGEN101)	2,231,517	96
			<u>2,231,517</u>	
	<b>Public Safety (PS) Total</b>		<u><u>97,060,618</u></u>	

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City of Grand Rapids  
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 Police (E510)

Fund & Cost Center	2011 Actuals	2012 Adopted	2012 Amended*	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>CAPITAL IMPROVEMENT (CPGCP401)</b>									
695 Other Financing Sources	50,000	103,866	103,866	103,866	232,000	188,000	50,000	50,000	50,000
<b>CAPITAL IMPROVEMENT (CPGCP401) Total</b>	<b>50,000</b>	<b>103,866</b>	<b>103,866</b>	<b>103,866</b>	<b>232,000</b>	<b>188,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>
<b>GENERAL FUND OPERATING (GFGEN101)</b>									
450 Licenses And Permits	53,745	46,000	46,000	48,100	48,000	48,000	48,000	48,000	48,000
501 Intergovernmental Revenues	94,616	157,000	157,000	170,656	157,000	157,000	157,000	157,000	157,000
600 Charges For Services	498,495	535,400	535,400	534,874	535,874	535,874	535,874	535,874	535,874
655 Fines And Forfeitures	364,396	400,000	400,000	350,000	400,000	400,000	400,000	400,000	400,000
664 Interest And Rents	57,132	67,000	67,000	70,000	55,000	55,000	55,000	55,000	55,000
671 Other Revenue	624,079	316,500	316,500	543,500	712,500	712,500	712,500	712,500	712,500
695 Other Financing Sources	1,005,919	0	0	105,000	1,227,298	1,250,303	1,255,017	191,209	193,795
<b>GENERAL FUND OPERATING (GFGEN101) Total</b>	<b>2,698,382</b>	<b>1,521,900</b>	<b>1,521,900</b>	<b>1,822,130</b>	<b>3,135,672</b>	<b>3,158,677</b>	<b>3,163,391</b>	<b>2,099,583</b>	<b>2,102,169</b>
<b>GENERAL FUND GRANTS (GFGEN102)</b>									
501 Intergovernmental Revenues	154,036	0	0	0	0	0	0	0	0
600 Charges For Services	(52,417)	0	0	0	0	0	0	0	0
671 Other Revenue	15,837	0	0	0	0	0	0	0	0
695 Other Financing Sources	60,892	0	0	0	0	0	0	0	0
<b>GENERAL FUND GRANTS (GFGEN102) Total</b>	<b>178,348</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>MICHIGAN JUSTICE TRAINING (SR216216)</b>									
501 Intergovernmental Revenues	61,446	68,000	68,000	58,000	58,000	50,000	50,000	50,000	50,000
<b>MICHIGAN JUSTICE TRAINING (SR216216) Total</b>	<b>61,446</b>	<b>68,000</b>	<b>68,000</b>	<b>58,000</b>	<b>58,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>

City of Grand Rapids  
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 Police (E510)

Fund & Cost Center	2011 Actuals	2012 Adopted	2012 Amended*	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>DRUG LAW ENFORCEMENT (SR265265)</b>									
501 Intergovernmental Revenues	44,738	20,000	20,000	28,000	20,000	20,000	20,000	20,000	20,000
600 Charges For Services	83,108	55,300	55,300	145,150	55,150	55,150	55,150	55,150	55,150
664 Interest And Rents	633	0	0	0	0	0	0	0	0
671 Other Revenue	300,741	335,000	335,000	216,000	260,000	260,000	260,000	260,000	260,000
<b>DRUG LAW ENFORCEMENT (SR265265) Total</b>	<b>429,219</b>	<b>410,300</b>	<b>410,300</b>	<b>389,150</b>	<b>335,150</b>	<b>335,150</b>	<b>335,150</b>	<b>335,150</b>	<b>335,150</b>
<b>DRUG LAW ENFORCEMENT - 266 (SR265266)</b>									
501 Intergovernmental Revenues	218,245	0	0	0	0	0	0	0	0
600 Charges For Services	170,776	0	0	0	0	0	0	0	0
664 Interest And Rents	7,591	0	0	0	0	0	0	0	0
671 Other Revenue	(16,177)	0	0	0	0	0	0	0	0
<b>DRUG LAW ENFORCEMENT - 266 (SR265266) Total</b>	<b>380,435</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>COMMUNITY DISPATCH (SRDSP261)</b>									
501 Intergovernmental Revenues	196,167	0	0	358,467	2,709,280	2,701,168	2,704,965	2,726,782	2,747,200
664 Interest And Rents	26	0	0	0	0	0	0	0	0
671 Other Revenue	2,182,349	2,616,254	2,616,254	2,616,254	0	0	0	0	0
695 Other Financing Sources	3,331,192	3,949,912	3,949,912	4,376,222	3,828,253	3,799,051	3,812,719	3,891,255	3,964,760
<b>COMMUNITY DISPATCH (SRDSP261) Total</b>	<b>5,709,735</b>	<b>6,566,166</b>	<b>6,566,166</b>	<b>7,350,943</b>	<b>6,537,533</b>	<b>6,500,219</b>	<b>6,517,684</b>	<b>6,618,037</b>	<b>6,711,960</b>
<b>POLICE GRANTS (SRGRT255)</b>									
501 Intergovernmental Revenues	1,877,582	0	430,155	430,155	0	0	0	0	0
664 Interest And Rents	4,589	0	0	0	0	0	0	0	0
695 Other Financing Sources	165,469	0	130,065	130,065	0	0	0	0	0
<b>POLICE GRANTS (SRGRT255) Total</b>	<b>2,047,640</b>	<b>0</b>	<b>560,220</b>	<b>560,220</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Police (E510) Total</b>	<b>11,555,204</b>	<b>8,670,232</b>	<b>9,230,452</b>	<b>10,284,309</b>	<b>10,298,355</b>	<b>10,232,046</b>	<b>10,116,225</b>	<b>9,152,770</b>	<b>9,249,279</b>

\*Through October 2011.

City of Grand Rapids  
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 Budget 2013, Version 1  
 Police (E510)

Fund & Cost Center	2011 Actuals	2012 Adopted	2012 Amended*	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>CAPITAL IMPROVEMENT (CPGCP401)</b>									
970 Capital Outlay	0	103,866	103,866	103,866	232,000	188,000	50,000	50,000	50,000
<b>CAPITAL IMPROVEMENT (CPGCP401) Total</b>	<b>0</b>	<b>103,866</b>	<b>103,866</b>	<b>103,866</b>	<b>232,000</b>	<b>188,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>
<b>GENERAL FUND OPERATING (GFGEN101)</b>									
701 Personal Services	35,181,651	39,314,187	39,134,122	37,931,457	39,103,873	39,328,147	39,579,845	40,042,147	40,603,798
726 Supplies	371,842	440,120	440,120	425,800	450,108	462,865	477,430	491,602	505,200
800 Other Services And Charges	6,358,329	6,160,809	6,210,809	6,189,499	6,159,513	6,469,458	6,656,961	6,870,673	7,104,201
970 Capital Outlay	111,156	64,890	64,890	64,890	22,550	23,200	23,950	24,600	25,250
999 Transfers Out	426,515	0	0	0	182,968	189,531	191,097	195,164	198,336
<b>GENERAL FUND OPERATING (GFGEN101) Total</b>	<b>42,449,494</b>	<b>45,980,006</b>	<b>45,849,941</b>	<b>44,611,646</b>	<b>45,919,012</b>	<b>46,473,201</b>	<b>46,929,283</b>	<b>47,624,186</b>	<b>48,436,785</b>
<b>GENERAL FUND GRANTS (GFGEN102)</b>									
701 Personal Services	120,387	0	0	0	0	0	0	0	0
726 Supplies	1,274	0	0	0	0	0	0	0	0
800 Other Services And Charges	54,320	0	0	0	0	0	0	0	0
970 Capital Outlay	11,037	0	0	0	0	0	0	0	0
<b>GENERAL FUND GRANTS (GFGEN102) Total</b>	<b>187,018</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>MICHIGAN JUSTICE TRAINING (SR216216)</b>									
726 Supplies	32,322	0	0	0	0	0	0	0	0
800 Other Services And Charges	45,492	68,000	68,000	68,000	75,000	65,000	58,000	58,000	58,000
<b>MICHIGAN JUSTICE TRAINING (SR216216) Total</b>	<b>77,814</b>	<b>68,000</b>	<b>68,000</b>	<b>68,000</b>	<b>75,000</b>	<b>65,000</b>	<b>58,000</b>	<b>58,000</b>	<b>58,000</b>

City of Grand Rapids  
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 Police (E510)

Fund & Cost Center	2011 Actuals	2012 Adopted	2012 Amended*	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>DRUG LAW ENFORCEMENT (SR265265)</b>									
701 Personal Services	91,249	138,405	138,405	147,186	139,264	141,363	143,105	143,781	144,673
726 Supplies	4,790	10,000	10,000	9,000	10,000	10,000	10,000	10,000	10,000
800 Other Services And Charges	121,180	187,000	187,000	173,500	191,500	191,500	191,500	191,500	191,500
970 Capital Outlay	101,484	145,000	145,000	145,000	145,000	145,000	145,000	145,000	145,000
<b>DRUG LAW ENFORCEMENT (SR265265) Total</b>	<b>318,703</b>	<b>480,405</b>	<b>480,405</b>	<b>474,686</b>	<b>485,764</b>	<b>487,863</b>	<b>489,605</b>	<b>490,281</b>	<b>491,173</b>
<b>DRUG LAW ENFORCEMENT - 266 (SR265266)</b>									
701 Personal Services	119,168	(0)	0	0	122,193	123,007	123,732	125,144	126,881
726 Supplies	5,197	0	0	0	0	0	0	0	0
800 Other Services And Charges	426,648	0	0	0	0	0	0	0	0
<b>DRUG LAW ENFORCEMENT - 266 (SR265266) Total</b>	<b>551,014</b>	<b>(0)</b>	<b>0</b>	<b>0</b>	<b>122,193</b>	<b>123,007</b>	<b>123,732</b>	<b>125,144</b>	<b>126,881</b>
<b>COMMUNITY DISPATCH (SRDSP261)</b>									
701 Personal Services	5,150,562	5,675,920	5,675,920	5,868,685	5,811,682	5,745,947	5,741,503	5,818,697	5,887,236
726 Supplies	13,267	21,500	21,500	17,500	21,500	22,145	22,809	23,494	24,198
800 Other Services And Charges	951,318	436,127	436,127	459,804	427,331	448,567	463,075	478,611	495,043
970 Capital Outlay	4,627	13,700	13,700	13,462	22,700	23,111	23,535	23,970	25,520
999 Transfers Out	161,990	174,750	174,750	174,750	254,320	260,449	266,762	273,265	279,963
<b>COMMUNITY DISPATCH (SRDSP261) Total</b>	<b>6,281,763</b>	<b>6,321,997</b>	<b>6,321,997</b>	<b>6,534,201</b>	<b>6,537,533</b>	<b>6,500,219</b>	<b>6,517,684</b>	<b>6,618,037</b>	<b>6,711,960</b>
<b>POLICE GRANTS (SRGRT255)</b>									
701 Personal Services	1,800,557	(0)	179,111	200,294	0	0	0	0	0
726 Supplies	63,365	0	23,514	0	0	0	0	0	0
800 Other Services And Charges	425,358	0	174,473	222,131	0	0	0	0	0
970 Capital Outlay	63,692	0	183,122	137,795	0	0	0	0	0
<b>POLICE GRANTS (SRGRT255) Total</b>	<b>2,352,972</b>	<b>(0)</b>	<b>560,220</b>	<b>560,220</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Police (E510) Total</b>	<b>52,218,778</b>	<b>52,954,275</b>	<b>53,384,430</b>	<b>52,352,619</b>	<b>53,371,503</b>	<b>53,837,289</b>	<b>54,168,304</b>	<b>54,965,648</b>	<b>55,874,799</b>

\*Through October 2011.

City of Grand Rapids  
 Dept. Budget Summary by Subfund & Character - Revenue  
 Budget 2013, Version 1  
 Fire (E520)

Fund & Cost Center	2011 Actuals	2012 Adopted	2012 Amended*	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>CAPITAL IMPROVEMENT (CPGCP401)</b>									
664 Interest And Rents	7	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	714,000	714,000	1,044,000	152,500	1,215,750	581,400	590,000	270,000
<b>CAPITAL IMPROVEMENT (CPGCP401) Total</b>	<b>7</b>	<b>714,000</b>	<b>714,000</b>	<b>1,044,000</b>	<b>152,500</b>	<b>1,215,750</b>	<b>581,400</b>	<b>590,000</b>	<b>270,000</b>
<b>GENERAL FUND OPERATING (GFGEN101)</b>									
501 Intergovernmental Revenues	157,453	199,564	199,564	189,789	177,666	167,006	156,986	147,567	138,713
600 Charges For Services	646,573	779,622	779,622	691,772	272,300	280,469	288,882	297,550	306,476
671 Other Revenue	33,241	0	0	119	0	0	0	0	0
695 Other Financing Sources	194,273	0	0	72,900	1,769,892	3,253,988	2,062,021	0	0
<b>GENERAL FUND OPERATING (GFGEN101) Total</b>	<b>1,031,539</b>	<b>979,186</b>	<b>979,186</b>	<b>954,580</b>	<b>2,219,858</b>	<b>3,701,463</b>	<b>2,507,889</b>	<b>445,117</b>	<b>445,189</b>
<b>OTHER GRANTS (SRGRT254)</b>									
501 Intergovernmental Revenues	253,645	0	0	0	0	0	0	0	0
671 Other Revenue	19,370	0	0	0	0	0	0	0	0
695 Other Financing Sources	(24,000)	0	0	0	0	0	0	0	0
<b>OTHER GRANTS (SRGRT254) Total</b>	<b>249,015</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>FIRE GRANTS (SRGRT259)</b>									
501 Intergovernmental Revenues	1,135,018	0	2,051,133	2,051,133	0	0	0	0	0
695 Other Financing Sources	44,500	0	0	0	0	0	0	0	0
<b>FIRE GRANTS (SRGRT259) Total</b>	<b>1,179,518</b>	<b>0</b>	<b>2,051,133</b>	<b>2,051,133</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fire (E520) Total</b>	<b>2,460,078</b>	<b>1,693,186</b>	<b>3,744,319</b>	<b>4,049,713</b>	<b>2,372,358</b>	<b>4,917,213</b>	<b>3,089,289</b>	<b>1,035,117</b>	<b>715,189</b>

\*Through October 2011.

City of Grand Rapids  
 Dept. Budget Summary by Subfund & Character - Expense  
 Budget 2013, Version 1  
 Fire (E520)

Fund & Cost Center	2011 Actuals	2012 Adopted	2012 Amended*	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>CAPITAL IMPROVEMENT (CPGCP401)</b>									
970 Capital Outlay	28,000	714,000	714,000	1,044,000	152,500	1,215,750	581,400	590,000	270,000
999 Transfers Out	1,339	0	0	0	0	0	0	0	0
<b>CAPITAL IMPROVEMENT (CPGCP401) Total</b>	<b>29,339</b>	<b>714,000</b>	<b>714,000</b>	<b>1,044,000</b>	<b>152,500</b>	<b>1,215,750</b>	<b>581,400</b>	<b>590,000</b>	<b>270,000</b>
<b>GENERAL FUND OPERATING (GFGEN101)</b>									
701 Personal Services	22,987,193	25,503,876	25,503,876	24,166,285	25,506,490	26,992,830	27,430,141	27,930,874	28,404,752
726 Supplies	184,804	257,938	257,938	233,200	266,300	279,439	287,823	296,458	305,351
800 Other Services And Charges	2,059,017	2,244,020	2,278,848	2,082,304	2,061,736	2,147,530	2,220,613	2,298,605	2,386,145
970 Capital Outlay	237,479	394,600	604,950	604,950	276,300	336,089	346,173	356,556	367,254
990 Debt Service	415,782	423,298	423,298	394,223	336,896	327,794	323,422	318,583	108,262
999 Transfers Out	27,167	5,952	5,952	5,952	7,104	7,317	7,537	7,763	7,996
<b>GENERAL FUND OPERATING (GFGEN101) Total</b>	<b>25,911,442</b>	<b>28,829,684</b>	<b>29,074,862</b>	<b>27,486,914</b>	<b>28,454,826</b>	<b>30,090,999</b>	<b>30,615,709</b>	<b>31,208,839</b>	<b>31,579,760</b>
<b>OTHER GRANTS (SRGRT254)</b>									
970 Capital Outlay	317,055	0	0	0	0	0	0	0	0
<b>OTHER GRANTS (SRGRT254) Total</b>	<b>317,055</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>FIRE GRANTS (SRGRT259)</b>									
701 Personal Services	1,134,982	(0)	2,051,133	2,095,633	0	(0)	(0)	(0)	(0)
726 Supplies	36	0	0	0	0	0	0	0	0
<b>FIRE GRANTS (SRGRT259) Total</b>	<b>1,135,018</b>	<b>(0)</b>	<b>2,051,133</b>	<b>2,095,633</b>	<b>0</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>
<b>Fire (E520) Total</b>	<b>27,392,853</b>	<b>29,543,683</b>	<b>31,839,995</b>	<b>30,626,547</b>	<b>28,607,326</b>	<b>31,306,749</b>	<b>31,197,109</b>	<b>31,798,839</b>	<b>31,849,760</b>

\*Through October 2011.

City of Grand Rapids  
 Dept. Budget Summary by Subfund & Character - Revenue  
 Budget 2013, Version 1  
 District Court (E530)

Fund & Cost Center	2011 Actuals	2012 Adopted	2012 Amended*	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>61ST DISTRICT COURT (CUDIS740)</b>									
501 Intergovernmental Revenues	274,794	274,344	274,344	274,344	274,344	274,344	274,344	274,344	274,344
600 Charges For Services	2,421,734	2,582,000	2,582,000	2,587,000	2,537,000	2,662,000	2,662,000	2,662,000	2,662,000
655 Fines And Forfeitures	4,791,438	4,600,000	4,600,000	4,600,000	4,725,000	4,725,000	4,725,000	4,725,000	4,725,000
671 Other Revenue	27,724	0	0	0	0	0	0	0	0
695 Other Financing Sources	5,015,556	5,600,607	5,600,607	5,600,607	4,830,531	5,455,992	5,671,450	5,783,783	5,907,317
<b>61ST DISTRICT COURT (CUDIS740) Total</b>	<b>12,531,246</b>	<b>13,056,951</b>	<b>13,056,951</b>	<b>13,061,951</b>	<b>12,366,875</b>	<b>13,117,336</b>	<b>13,332,794</b>	<b>13,445,127</b>	<b>13,568,661</b>
<b>61ST DISTRICT COURT GRANTS (CUDIS741)</b>									
501 Intergovernmental Revenues	570,707	0	0	261,714	0	0	0	0	0
600 Charges For Services	0	0	0	114,777	0	0	0	0	0
695 Other Financing Sources	230,368	0	0	189,344	0	0	0	0	0
<b>61ST DISTRICT COURT GRANTS (CUDIS741) Total</b>	<b>801,075</b>	<b>0</b>	<b>0</b>	<b>565,835</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>District Court (E530) Total</b>	<b>13,332,321</b>	<b>13,056,951</b>	<b>13,056,951</b>	<b>13,627,786</b>	<b>12,366,875</b>	<b>13,117,336</b>	<b>13,332,794</b>	<b>13,445,127</b>	<b>13,568,661</b>

\*Through October 2011.



City of Grand Rapids  
 Dept. Budget Summary by Subfund & Character - Expense  
 Budget 2013, Version 1  
 District Court (E530)

Fund & Cost Center	2011 Actuals	2012 Adopted	2012 Amended*	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>61ST DISTRICT COURT (CUDIS740)</b>									
701 Personal Services	6,173,635	6,422,652	6,422,652	7,005,789	6,495,087	6,651,227	6,834,696	6,922,745	7,010,066
726 Supplies	138,880	167,000	167,000	160,000	154,000	154,000	159,000	159,000	164,000
800 Other Services And Charges	5,826,181	6,160,583	6,160,583	6,030,473	6,034,023	6,131,295	6,155,878	6,174,786	6,198,176
970 Capital Outlay	22,175	35,000	35,000	31,000	30,000	33,000	33,000	33,000	33,000
996 Appropriation Lapse	0	(139,493)	(139,493)	0	(130,397)	(133,009)	(137,960)	(139,061)	(140,188)
999 Transfers Out	236,977	290,033	290,033	290,033	267,559	275,586	283,853	292,369	301,140
<b>61ST DISTRICT COURT (CUDIS740) Total</b>	<b>12,397,849</b>	<b>12,935,775</b>	<b>12,935,775</b>	<b>13,517,295</b>	<b>12,850,272</b>	<b>13,112,099</b>	<b>13,328,467</b>	<b>13,442,839</b>	<b>13,566,194</b>
<b>61ST DISTRICT COURT GRANTS (CUDIS741)</b>									
701 Personal Services	434,106	0	0	394,994	0	(0)	0	0	0
726 Supplies	127,987	0	0	93,750	0	0	0	0	0
800 Other Services And Charges	48,401	0	0	77,091	0	0	0	0	0
<b>61ST DISTRICT COURT GRANTS (CUDIS741) Total</b>	<b>610,494</b>	<b>0</b>	<b>0</b>	<b>565,835</b>	<b>0</b>	<b>(0)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>District Court (E530) Total</b>	<b>13,008,342</b>	<b>12,935,775</b>	<b>12,935,775</b>	<b>14,083,130</b>	<b>12,850,272</b>	<b>13,112,099</b>	<b>13,328,467</b>	<b>13,442,839</b>	<b>13,566,194</b>

\*Through October 2011.

City of Grand Rapids  
 Dept. Budget Summary by Subfund & Character - Revenue  
 Budget 2013, Version 1  
 Attorney's Office (E540)

Fund & Cost Center	2011 Actuals	2012 Adopted	2012 Amended*	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>GENERAL FUND OPERATING (GFGEN101)</b>									
600 Charges For Services	4,115	0	0	0	0	0	0	0	0
664 Interest And Rents	500	0	0	0	0	0	0	0	0
671 Other Revenue	6,007	12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000
<b>GENERAL FUND OPERATING (GFGEN101) Total</b>	<b>10,622</b>	<b>12,000</b>	<b>12,000</b>	<b>12,000</b>	<b>12,000</b>	<b>12,000</b>	<b>12,000</b>	<b>12,000</b>	<b>12,000</b>
<b>Attorney's Office (E540) Total</b>	<b>10,622</b>	<b>12,000</b>	<b>12,000</b>	<b>12,000</b>	<b>12,000</b>	<b>12,000</b>	<b>12,000</b>	<b>12,000</b>	<b>12,000</b>

\*Through October 2011.

City of Grand Rapids  
 Dept. Budget Summary by Subfund & Character - Expense  
 Budget 2013, Version 1  
 Attorney's Office (E540)

Fund & Cost Center	2011 Actuals	2012 Adopted	2012 Amended*	2012 Adopted Estimate	2013 Adopted Proposed	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>GENERAL FUND OPERATING (GFGEN101)</b>									
701 Personal Services	1,839,704	2,061,737	2,061,738	1,964,579	1,817,370	1,877,956	1,922,181	1,935,835	1,940,793
726 Supplies	39,515	39,800	39,800	36,120	47,766	48,305	48,940	49,621	50,080
800 Other Services And Charges	357,864	321,755	321,755	315,399	360,381	369,399	377,991	386,986	394,846
970 Capital Outlay	6,120	8,000	8,000	9,314	6,000	6,000	6,000	6,000	6,000
<b>GENERAL FUND OPERATING (GFGEN101) Total</b>	<b>2,243,203</b>	<b>2,431,292</b>	<b>2,431,293</b>	<b>2,325,412</b>	<b>2,231,517</b>	<b>2,301,660</b>	<b>2,355,112</b>	<b>2,378,442</b>	<b>2,391,719</b>
<b>Attorney's Office (E540) Total</b>	<b>2,243,203</b>	<b>2,431,292</b>	<b>2,431,293</b>	<b>2,325,412</b>	<b>2,231,517</b>	<b>2,301,660</b>	<b>2,355,112</b>	<b>2,378,442</b>	<b>2,391,719</b>

\*Through October 2011.



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APPENDIX A  
City of Grand Rapids  
General Operating Fund  
Statement of Revenues by Source

Revenue	Department	FY11 Actuals	FY12 Amended	FY12 Estimate	FY13 Budget	FY14 Forecast	FY15 Forecast	FY16 Forecast	FY17 Forecast
<b><u>Property Taxes (401402)</u></b>									
402001 REAL PROPERTY TAXES	Treasury	10,950,389	10,675,102	10,638,500	10,497,100	10,236,400	10,085,700	9,985,000	9,985,000
402002 TAXES - ASSESSMENT CANCELED	Treasury	(98,110)	(80,230)	(80,230)	(70,230)	(70,230)	(70,230)	(70,230)	(70,230)
402003 PERSONAL PROPERTY TAXES	Treasury	981,152	973,300	969,700	953,100	933,050	923,000	907,950	907,950
402004 INDUSTRIAL/COMMERCIAL FACILITIE	Treasury	99,273	55,220	68,250	65,230	62,220	62,200	60,200	60,200
402005 PAYMENT IN LIEU OF TAXES	Treasury	68,903	69,250	69,055	69,260	69,260	69,260	69,260	69,260
402006 INT/PENALTIES DELINQUENT PROP	Treasury	74,302	70,150	70,150	69,150	69,150	69,150	68,150	68,150
<b>Total Property Taxes</b>		<b>12,075,909</b>	<b>11,762,792</b>	<b>11,735,425</b>	<b>11,583,610</b>	<b>11,299,850</b>	<b>11,139,080</b>	<b>11,020,330</b>	<b>11,020,330</b>
<b><u>Income Taxes (401438)</u></b>									
438001 CITY INCOME TAXES	Treasury	59,217,088	63,081,431	63,081,431	64,973,874	66,923,090	68,930,783	70,998,706	73,128,667
438002 CITY INCOME TAX REFUNDS	Treasury	(6,515,081)	(8,031,719)	(8,031,719)	(8,272,672)	(8,520,852)	(8,776,478)	(9,039,771)	(9,310,964)
438003 INTEREST/PENALTIES-INCOME TAX	Treasury	420,494	611,386	611,386	629,728	647,620	668,079	688,121	708,765
<b>Total Income Taxes</b>		<b>53,122,501</b>	<b>55,661,098</b>	<b>55,661,098</b>	<b>57,330,930</b>	<b>59,049,858</b>	<b>60,822,384</b>	<b>62,647,056</b>	<b>64,526,468</b>
<b><u>Property Tax Administration Fee (401447)</u></b>									
447001 PROPERTY TAX ADMINISTRATION FEE	Treasury	1,740,807	1,680,000	1,750,000	1,752,000	1,709,000	1,683,000	1,667,000	1,667,000
<b>Total Property Tax Administration Fee</b>		<b>1,740,807</b>	<b>1,680,000</b>	<b>1,750,000</b>	<b>1,752,000</b>	<b>1,709,000</b>	<b>1,683,000</b>	<b>1,667,000</b>	<b>1,667,000</b>
<b><u>Licenses (450451)</u></b>									
451001 MISCELLANEOUS LICENSES	Clerk's Office	214,273	180,000	180,000	205,000	205,000	215,000	215,000	215,000
<b>Total Licenses</b>		<b>214,273</b>	<b>180,000</b>	<b>180,000</b>	<b>205,000</b>	<b>205,000</b>	<b>215,000</b>	<b>215,000</b>	<b>215,000</b>
<b><u>Permits (450476)</u></b>									
476006 MISCELLANEOUS PERMITS	Design & Development	49,328	64,825	67,014	69,990	72,060	74,192	76,387	78,649
476002 BUILDING PERMITS	Enterprise Services	3,000	0	0	0	0	0	0	0
476011 TEMPORARY STREET CLOSING PERMIT	Enterprise Services	2,438	0	0	0	0	0	0	0
476024 LUDS PERMITS - LAND USE DEVELOP	Enterprise Services	71,351	93,508	80,196	93,508	93,508	93,508	94,508	95,508
476006 MISCELLANEOUS PERMITS	Police	39,825	35,000	37,000	37,000	37,000	37,000	37,000	37,000
476015 ALCOHOL PERMITS	Police	1,020	1,000	1,100	1,000	1,000	1,000	1,000	1,000
476018 ALARM PERMITS	Police	12,900	10,000	10,000	10,000	10,000	10,000	10,000	10,000
<b>Total Permits</b>		<b>179,861</b>	<b>204,333</b>	<b>195,310</b>	<b>211,498</b>	<b>213,568</b>	<b>215,700</b>	<b>218,895</b>	<b>222,157</b>
<b><u>Federal Grants (501501)</u></b>									
501201 DEPT OF TRANSPORTATION	Police	14,908	0	0	0	0	0	0	0
501904 DEPT HOMELAND SECRTY-PASS THRU	Fire	17,565	0	0	0	0	0	0	0
<b>Total Federal Grants</b>		<b>109,662</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b><u>State Grants (539539)</u></b>									
539701 MI DEPT OF ENVIRONMNTL QUALITY	Enterprise Services	220,582	248,065	248,065	227,629	234,089	239,354	241,702	243,810
539101 MI DEPT OF JUSTICE	Police	63,028	0	0	0	0	0	0	0
<b>Total State Grants</b>		<b>283,610</b>	<b>248,065</b>	<b>248,065</b>	<b>227,629</b>	<b>234,089</b>	<b>239,354</b>	<b>241,702</b>	<b>243,810</b>

**APPENDIX A**  
**City of Grand Rapids**  
**General Operating Fund**  
**Statement of Revenues by Source**

Revenue	Department	FY11 Actuals	FY12 Amended	FY12 Estimate	FY13 Budget	FY14 Forecast	FY15 Forecast	FY16 Forecast	FY17 Forecast
<b><u>State Shared Revenues (501574)</u></b>									
574004 LIQUOR LICENSES	Police	30,223	157,000	170,656	157,000	157,000	157,000	157,000	157,000
574006 FIRE PROTECT- STATE OWND BUILD	Fire	139,888	199,564	189,789	177,666	167,006	156,986	147,567	138,713
574002 SALES & USE TAX	GENERAL ADMINISTRATION	19,268,890	12,755,283	13,276,420	13,535,652	13,806,365	14,082,492	14,364,142	14,651,425
<b>Total State Shared Revenues</b>		<b>19,439,000</b>	<b>13,111,847</b>	<b>13,636,865</b>	<b>13,870,318</b>	<b>14,130,371</b>	<b>14,396,478</b>	<b>14,668,709</b>	<b>14,947,138</b>
<b><u>Local Unit Contributions (580580)</u></b>									
580002 KENT COUNTY- MISC. AND PSAP 911	Police	64,003	0	0	0	0	0	0	0
<b>Total Local Unit Contributions</b>		<b>64,003</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b><u>Service Fees (600607)</u></b>									
607001 MISCELLANEOUS SERVICE FEES	Clerk's Office	1,974	2,500	2,500	2,500	2,500	2,500	2,500	2,500
607002_OLD Processing Fees	Clerk's Office	62,107	35,000	35,000	17,000	17,000	17,000	17,000	17,000
607001 MISCELLANEOUS SERVICE FEES	Executive Office	631	0	0	0	0	0	0	0
607006 MARRIAGE CEREMONIES	Executive Office	300	1,050	300	300	300	300	300	300
607220 COMMUNITY DEVELOPMENT SERVICES	Community Development	1,357,852	0	0	0	0	0	0	0
607009_OLD PHOTOCOPY FEES	Community Development	55	0	0	0	0	0	0	0
607001 MISCELLANEOUS SERVICE FEES	Design & Development	39,510	103,500	113,633	61,000	61,000	61,000	61,000	61,000
607004 ADMINISTRATION SERVICES	Design & Development	0	0	8,250	25,380	26,141	26,926	27,733	28,565
607002_OLD Processing Fees	Design & Development	56,429	24,500	42,235	29,500	29,500	29,500	29,500	29,500
607100 PLANNING COMMISSION REVIEW FEES	Design & Development	83,190	92,735	98,300	138,195	142,340	146,611	151,009	155,540
607101 LUDS FEE - LAND USE & DEVELOP	Design & Development	1,150	5,000	9,850	17,375	18,244	19,156	20,114	21,119
607004_OLD Administration Services	Design & Development	5,569	12,000	8,900	12,865	13,250	13,649	14,058	14,480
607103 NEZ APPLICATION FEES	Design & Development	1,350	600	800	600	600	600	600	600
607004 ADMINISTRATION SERVICES	Enterprise Services	0	0	200,000	200,000	250,000	300,000	300,000	300,000
607101 LUDS FEE - LAND USE & DEVELOP	Enterprise Services	17,683	39,921	39,042	40,042	40,042	40,042	40,042	41,042
607007_OLD Material - Services	Enterprise Services	262	0	0	0	0	0	0	0
607085 STREET/EXPRESSWAY LIGHTING MAIN	Enterprise Services	36,142	36,000	90,000	45,000	45,000	50,000	50,000	55,000
607086_OLD Street Lighting Services	Enterprise Services	187,118	275,000	225,000	200,000	210,000	215,000	225,000	235,000
607087 STR LTNG - CATV APPL/POLE RENT	Enterprise Services	34,759	35,000	35,000	35,000	35,000	35,000	35,000	35,000
607001 MISCELLANEOUS SERVICE FEES	Administrative Services	0	52,200	0	52,200	52,200	52,200	52,200	52,200
607001 MISCELLANEOUS SERVICE FEES	Police	(48,412)	1,200	2,200	2,200	2,200	2,200	2,200	2,200
607002_OLD Processing Fees	Police	800	1,200	1,000	1,000	1,000	1,000	1,000	1,000
607112 FALSE ALARM FINES/FEES	Police	41,135	46,000	43,000	43,000	43,000	43,000	43,000	43,000
607115 POLICE RECORDS/REPROC FEES	Police	90,449	85,000	85,000	85,000	85,000	85,000	85,000	85,000
607116 POLICE - VEHICLE STORAGE FACIL	Police	0	0	79,674	79,674	79,674	79,674	79,674	79,674
607171 DDA SERVICES	Police	102,000	102,000	104,000	105,000	105,000	105,000	105,000	105,000
607117 SPECIAL EVENT BILLINGS LABOR	Police	12,366	20,000	20,000	20,000	20,000	20,000	20,000	20,000
607001 MISCELLANEOUS SERVICE FEES	Fire	186,566	341,520	253,670	272,300	280,469	288,882	297,550	306,476
607110 FIRE HYDRANT SERVICE CHARGES	Fire	460,007	438,102	438,102	0	0	0	0	0
607001 MISCELLANEOUS SERVICE FEES	Attorney's Office	4,109	0	0	0	0	0	0	0
607004_OLD Administration Services	Attorney's Office	6	0	0	0	0	0	0	0
607001 MISCELLANEOUS SERVICE FEES	GENERAL ADMINISTRATION	3,282,878	3,605,389	3,615,522	3,627,768	3,639,746	3,652,083	3,664,791	3,677,879
607023 CABLE CONSENT FEES	GENERAL ADMINISTRATION	1,963,532	1,991,549	1,991,549	2,103,149	2,124,181	2,145,422	2,166,877	2,188,545
607009_OLD PHOTOCOPY FEES	Technology & Change Management	11	0	0	0	0	0	0	0
607001 MISCELLANEOUS SERVICE FEES	Treasury	84,826	55,000	62,000	55,000	40,000	35,000	35,000	35,000
607180 TAX STATEMENT FEES	Treasury	9,935	6,000	6,000	6,000	6,000	6,000	6,000	6,000

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Revenue	Department	FY11	FY12	FY12	FY13	FY14	FY15	FY16	FY17	
		Actuals	Amended	Estimate	Budget	Forecast	Forecast	Forecast	Forecast	
607181 TAX COLLECTION FEES	Treasury	16,039	14,000	14,000	14,000	14,000	13,000	13,000	13,000	
607076 MANAGEMENT FEE	Treasury	24,415	15,000	15,000	15,000	5,000	0	0	0	
607009_OLD PHOTOCOPY FEES	Treasury	567	250	250	250	250	250	250	250	
607183 INVESTMENT/CASH MGNT FEES	Treasury	106,055	106,000	106,000	97,500	97,500	97,500	97,500	97,500	
607005 ADMIN SERVICE - GARNISHMENTS	Comptroller's Office	0	0	350	350	350	350	350	350	
607005_OLD Administrative Service - Garnishments	Comptroller's Office	564	350	0	0	0	0	0	0	
<b>Total Service Fees</b>		<b>8,223,927</b>	<b>7,543,566</b>	<b>7,746,127</b>	<b>7,404,148</b>	<b>7,486,487</b>	<b>7,583,845</b>	<b>7,643,248</b>	<b>7,709,720</b>	
<b><u>Code Enforcement Fees (600621)</u></b>										
621001 HOUSING - MULTI-FAMILY CERTIFIC	Community Development	7,297	0	0	0	0	0	0	0	
621002 HOUSING - CDTA TWO-FAMILY CERTI	Community Development	6,726	0	0	0	0	0	0	0	
621003 HOUSING - ZONING	Community Development	3,559	7,400	8,577	10,387	10,387	10,387	10,387	10,387	
621005 HOUSING - VIOLATION NOTICE	Community Development	19,149	0	0	0	0	0	0	0	
621007 HOUSING FEES	Community Development	106,397	0	5,950	5,950	5,950	5,950	5,950	5,950	
621008 HOUSING - HOUSING APPEAL FEE	Community Development	1,105	2,000	0	0	0	0	0	0	
621009 HOUSING - VACANT AND ABANDONED	Community Development	7,606	0	0	0	0	0	0	0	
621502 NUISANCE FEES	Community Development	188,534	212,000	278,682	296,467	296,467	296,467	296,467	296,467	
621503 NUISANCES - ABANDONED CAR REIMB	Community Development	3,675	0	0	0	0	0	0	0	
621504 HOUSING FEES (LIENABLE)	Community Development	331,523	681,000	705,643	1,695,709	1,695,709	1,695,709	1,695,709	1,695,709	
621505 NUISANCES - SECURING REIMBURSEM	Community Development	7,370	0	0	0	0	0	0	0	
621506 NUISANCES - YARD REIMBURSEMENT	Community Development	38,570	0	0	0	0	0	0	0	
621104 ZONING,NOISE,PARKING - OTHER FE	Design & Development	1,600	3,500	1,950	2,048	2,150	2,257	2,370	2,489	
621105 ZON,NOISE,PRKG - ZONING APPEAL	Design & Development	15,715	15,050	15,450	25,600	26,370	27,159	27,974	28,813	
621204 HISTORIC PRESERV - OTHER FEE	Design & Development	200	200	200	274	282	291	299	308	
621601 LUDS ENFORCEMENT FEES	Enterprise Services	6,100	19,175	9,315	9,315	9,315	9,315	9,315	9,315	
<b>Total Code Enforcement Fees</b>		<b>745,127</b>	<b>940,325</b>	<b>1,025,767</b>	<b>2,045,750</b>	<b>2,046,630</b>	<b>2,047,535</b>	<b>2,048,471</b>	<b>2,049,438</b>	
<b><u>Sales (600642)</u></b>										
642003 SALES - OTHER	Executive Office	19	0	0	0	0	0	0	0	
642009 SALE OF SCRAP MATERIAL	Enterprise Services	10,699	1,200	12,500	1,500	1,500	1,750	1,750	2,000	
642010 ELECTRIC POWER DIST/GAS AGGREG	Enterprise Services	0	848,000	975,000	950,000	978,500	1,007,860	1,038,090	1,069,230	
642002 AUCTION SALES	Fiscal Services	25,040	0	0	0	0	0	0	0	
642003 SALES - OTHER	GENERAL ADMINISTRATION	571	1,000	800	800	800	800	800	800	
<b>Total Sales</b>		<b>36,329</b>	<b>850,200</b>	<b>988,300</b>	<b>952,300</b>	<b>980,800</b>	<b>1,010,410</b>	<b>1,040,640</b>	<b>1,072,030</b>	
<b><u>Use And Admissions Fees (600651)</u></b>										
651003 SPECIAL EVENT FEES	Police	167,740	200,000	200,000	200,000	200,000	200,000	200,000	200,000	
<b>Total Use And Admissions Fees</b>		<b>167,740</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	
<b><u>Parking Fees (600652)</u></b>										
652006 PARKING FEES - EVENT	Police	80,000	80,000	0	0	0	0	0	0	
<b>Total Parking Fees</b>		<b>80,000</b>	<b>80,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	

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Revenue	Department	FY11 Actuals	FY12 Amended	FY12 Estimate	FY13 Budget	FY14 Forecast	FY15 Forecast	FY16 Forecast	FY17 Forecast
<b><u>Parking Fines (655656)</u></b>									
656001 PARKING FINES	Police	364,396	400,000	350,000	400,000	400,000	400,000	400,000	400,000
656001 PARKING FINES	Treasury	1,590,644	1,650,000	1,690,000	1,750,000	1,750,000	1,750,000	1,750,000	1,750,000
656002 PARKING FINES-COLLECTION AGENCY	Treasury	11,606	5,000	6,500	6,500	6,500	6,500	6,500	6,500
<b>Total Parking Fines</b>		<b>1,966,646</b>	<b>2,055,000</b>	<b>2,046,500</b>	<b>2,156,500</b>	<b>2,156,500</b>	<b>2,156,500</b>	<b>2,156,500</b>	<b>2,156,500</b>
<b><u>Miscellaneous Fines (655659)</u></b>									
659001 BAD CHECK FEES	Treasury	13,923	7,000	9,200	9,200	9,200	9,200	9,200	9,200
<b>Total Miscellaneous Fines</b>		<b>13,923</b>	<b>7,000</b>	<b>9,200</b>	<b>9,200</b>	<b>9,200</b>	<b>9,200</b>	<b>9,200</b>	<b>9,200</b>
<b><u>Interest On Investments (664665)</u></b>									
665001 INTEREST ON INVESTMENT	Community Development	121	0	0	0	0	0	0	0
665001 INTEREST ON INVESTMENT	Treasury	525,038	550,000	480,000	520,000	600,000	620,000	650,000	800,000
665002 OTHER INTEREST INCOME	Treasury	28	0	0	0	0	0	0	0
665002 OTHER INTEREST INCOME	Comptroller's Office	(92)	0	0	0	0	0	0	0
<b>Total Interest On Investments</b>		<b>525,094</b>	<b>550,000</b>	<b>480,000</b>	<b>520,000</b>	<b>600,000</b>	<b>620,000</b>	<b>650,000</b>	<b>800,000</b>
<b><u>Rents And Royalties (664667)</u></b>									
667001 RENTALS - EQUIPMENT	Police	33,372	45,000	45,000	45,000	45,000	45,000	45,000	45,000
667003 RENTALS - FACILITIES	Police	23,760	22,000	25,000	10,000	10,000	10,000	10,000	10,000
667002 RENTALS - OTHER	Attorney's Office	500	0	0	0	0	0	0	0
<b>Total Rents And Royalties</b>		<b>57,632</b>	<b>67,000</b>	<b>70,000</b>	<b>55,000</b>	<b>55,000</b>	<b>55,000</b>	<b>55,000</b>	<b>55,000</b>
<b><u>Special Assessments (671672)</u></b>									
672002 INTEREST/PENALTIES ON SPEC ASSM	Treasury	131,028	70,000	130,000	120,000	105,000	100,000	100,000	90,000
<b>Total Special Assessments</b>		<b>131,028</b>	<b>70,000</b>	<b>130,000</b>	<b>120,000</b>	<b>105,000</b>	<b>100,000</b>	<b>100,000</b>	<b>90,000</b>
<b><u>Contributions From Private Sources (671675)</u></b>									
675002 RESTRICTED CONTRIBUTIONS	Executive Office	(23,846)	0	0	0	0	0	0	0
675002 RESTRICTED CONTRIBUTIONS	Design & Development	40,000	40,000	40,000	40,000	0	0	0	0
675001 UNRESTRICTED CONTRIBUTIONS	Fire	3,745	0	0	0	0	0	0	0
675002 RESTRICTED CONTRIBUTIONS	GENERAL ADMINISTRATION	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
<b>Total Contributions From Private Sources</b>		<b>29,899</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>
<b><u>Refunds And Reimbursements (671676)</u></b>									
676001 REFUNDS - EXPENDITURES	Clerk's Office	303	500	400	400	400	400	400	400
676016 REIMBURSE - GR PUBLIC SCHOOL	Clerk's Office	71,423	86,896	86,896	0	0	0	100,801	0
676017 REIMB.FOR PERSONAL USE OF CITY	Executive Office	277	0	0	0	0	0	0	0
676007 EXPENDITURE - REIMBURSEMENT	Community Development	5,965	0	0	0	0	0	0	0
676017 REIMB.FOR PERSONAL USE OF CITY	Community Development	59	0	0	0	0	0	0	0
676017 REIMB.FOR PERSONAL USE OF CITY	Design & Development	28	0	0	0	0	0	0	0
676007 EXPENDITURE - REIMBURSEMENT	Human Resources	1,800	0	0	0	0	0	0	0
676017 REIMB.FOR PERSONAL USE OF CITY	Human Resources	72	0	0	0	0	0	0	0
676001 REFUNDS - EXPENDITURES	Police	617,364	304,000	530,000	700,000	700,000	700,000	700,000	700,000
676007 EXPENDITURE - REIMBURSEMENT	Police	5,866	0	0	0	0	0	0	0
676001 REFUNDS - EXPENDITURES	Fire	291	0	18	0	0	0	0	0
676017 REIMB.FOR PERSONAL USE OF CITY	Fire	412	0	101	0	0	0	0	0



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Revenue	Department	FY11	FY12	FY12	FY13	FY14	FY15	FY16	FY17	
		Actuals	Amended	Estimate	Budget	Forecast	Forecast	Forecast	Forecast	
676001 REFUNDS - EXPENDITURES	Attorney's Office	6,007	12,000	12,000	12,000	12,000	12,000	12,000	12,000	
676001 REFUNDS - EXPENDITURES	Fiscal Services	0	0	135	0	0	0	0	0	
676007 EXPENDITURE - REIMBURSEMENT	Fiscal Services	1,482	2,500	2,500	1,200	1,200	1,200	1,200	1,200	
676001 REFUNDS - EXPENDITURES	GENERAL ADMINISTRATION	0	1,500	1,500	1,500	1,500	1,500	1,500	1,500	
676007 EXPENDITURE - REIMBURSEMENT	GENERAL ADMINISTRATION	37,638	0	0	0	0	0	0	0	
676007 EXPENDITURE - REIMBURSEMENT	Treasury	18	0	0	0	0	0	0	0	
676017 REIMB.FOR PERSONAL USE OF CITY	Treasury	84	30	20	20	20	20	20	20	
676001 REFUNDS - EXPENDITURES	Comptroller's Office	5	0	0	0	0	0	0	0	
676007 EXPENDITURE - REIMBURSEMENT	Comptroller's Office	5,010	1,500	1,500	1,500	1,500	1,500	1,500	1,500	
<b>Total Refunds And Reimbursements</b>		<b>754,102</b>	<b>408,926</b>	<b>635,070</b>	<b>716,620</b>	<b>716,620</b>	<b>716,620</b>	<b>817,421</b>	<b>716,620</b>	
<b><u>Miscellaneous Other Revenues (671694)</u></b>										
694002 CASH - OVER/UNDER	Community Development	70	0	0	0	0	0	0	0	
694012 NON-SUFFICIENT FUNDS CHECK CHG	Community Development	(30)	0	0	0	0	0	0	0	
694014 MISCELLANEOUS OTHER	Design & Development	40	0	0	0	0	0	0	0	
694004 CLAIMS/DAMAGE BILLINGS	Enterprise Services	19,238	45,000	45,000	45,000	45,000	45,000	45,000	45,000	
694004 CLAIMS/DAMAGE BILLINGS	Police	9,400	10,000	10,000	10,000	10,000	10,000	10,000	10,000	
694012 NON-SUFFICIENT FUNDS CHECK CHG	Police	(193)	0	0	0	0	0	0	0	
694014 MISCELLANEOUS OTHER	Police	7,480	2,500	3,500	2,500	2,500	2,500	2,500	2,500	
694004 CLAIMS/DAMAGE BILLINGS	Fire	26,982	0	0	0	0	0	0	0	
694012 NON-SUFFICIENT FUNDS CHECK CHG	Fire	(48)	0	0	0	0	0	0	0	
694014 MISCELLANEOUS OTHER	Fire	1,858	0	0	0	0	0	0	0	
694014 MISCELLANEOUS OTHER	GENERAL ADMINISTRATION	500,000	0	0	0	0	0	0	0	
694002 CASH - OVER/UNDER	Treasury	(588)	0	0	0	0	0	0	0	
694012 NON-SUFFICIENT FUNDS CHECK CHG	Treasury	(2,120)	0	0	0	0	0	0	0	
694014 MISCELLANEOUS OTHER	Treasury	1,428	800	790	790	790	790	790	790	
694014 MISCELLANEOUS OTHER	Comptroller's Office	6,488	10	56	25	25	25	25	25	
<b>Total Miscellaneous Other Revenues</b>		<b>570,005</b>	<b>58,310</b>	<b>59,346</b>	<b>58,315</b>	<b>58,315</b>	<b>58,315</b>	<b>58,315</b>	<b>58,315</b>	
<b><u>Operating Transfers In (695699)</u></b>										
699001 OPERATING TRANSFERS IN-SUBSIDY	Executive Office	77,629	0	0	0	0	0	0	0	
699001 OPERATING TRANSFERS IN-SUBSIDY	Community Development	(643)	1,436,467	1,436,467	1,333,279	1,333,279	1,333,279	1,333,279	1,333,279	
699001 OPERATING TRANSFERS IN-SUBSIDY	Police	1,066,810	0	105,000	1,148,404	1,169,043	1,171,319	105,000	105,000	
699005 OPERATING TRANSFERS-MISC	Police	0	0	0	78,894	81,260	83,698	86,209	88,795	
699001 OPERATING TRANSFERS IN-SUBSIDY	Fire	194,273	0	0	1,769,892	3,253,988	2,062,021	0	0	
699003 OPERATING TRANSFERS-CAPT PROJ	Fire	0	0	72,900	0	0	0	0	0	
699001 OPERATING TRANSFERS IN-SUBSIDY	Fiscal Services	0	50,000	50,000	0	0	0	0	0	
699001 OPERATING TRANSFERS IN-SUBSIDY	GENERAL ADMINISTRATION	7,201,862	8,422,271	15,945,078	12,698,471	6,896,666	7,050,511	7,206,762	7,536,951	
699001 OPERATING TRANSFERS IN-SUBSIDY	Treasury	20,773	0	0	0	0	0	0	0	
<b>Total Operating Transfers In</b>		<b>8,560,703</b>	<b>9,908,738</b>	<b>17,609,445</b>	<b>17,028,940</b>	<b>12,734,236</b>	<b>11,700,828</b>	<b>8,731,250</b>	<b>9,064,025</b>	
<b>TOTAL REVENUE</b>		<b>109,091,783</b>	<b>105,637,200</b>	<b>114,456,518</b>	<b>116,497,758</b>	<b>114,000,524</b>	<b>114,979,249</b>	<b>114,198,737</b>	<b>116,832,751</b>	

APPENDIX B  
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Revenue	Revenue Group	2011 Actuals	FY12 Amended	FY12 Estimate	FY13 Budget	FY14 Forecast	FY15 Forecast	FY16 Forecast	FY17 Forecast
<b><u>Clerk's Office</u></b>									
451001 MISCELLANEOUS LICENSES	Licenses (450451)	214,273	0	180,000	205,000	205,000	215,000	215,000	215,000
607001 MISCELLANEOUS SERVICE FEES	Service Fees (600607)	1,974	0	2,500	2,500	2,500	2,500	2,500	2,500
607002_OLD Processing Fees	Service Fees (600607)	62,107	0	35,000	17,000	17,000	17,000	17,000	17,000
676001 REFUNDS - EXPENDITURES	Refunds And Reimbursements (671676)	303	0	400	400	400	400	400	400
676016 REIMBURSE - GR PUBLIC SCHOOL	Refunds And Reimbursements (671676)	71,423	0	86,896	0	0	0	100,801	0
<b>Total Clerk's Office</b>		<b>350,080</b>	<b>0</b>	<b>304,796</b>	<b>224,900</b>	<b>224,900</b>	<b>234,900</b>	<b>335,701</b>	<b>234,900</b>
<b><u>Executive Office</u></b>									
607001 MISCELLANEOUS SERVICE FEES	Service Fees (600607)	631	0	0	0	0	0	0	0
607006 MARRIAGE CEREMONIES	Service Fees (600607)	300	0	300	300	300	300	300	300
642003 SALES - OTHER	Sales (600642)	19	0	0	0	0	0	0	0
675002 RESTRICTED CONTRIBUTIONS	Contributions From Private Sources (671675)	(23,846)	0	0	0	0	0	0	0
676017 REIMB.FOR PERSONAL USE OF CITY	Refunds And Reimbursements (671676)	277	0	0	0	0	0	0	0
699001 OPERATING TRANSFERS IN-SUBSIDY	Operating Transfers In (695699)	77,629	0	0	0	0	0	0	0
<b>Total Executive Office</b>		<b>55,009</b>	<b>0</b>	<b>300</b>	<b>300</b>	<b>300</b>	<b>300</b>	<b>300</b>	<b>300</b>
<b><u>Community Development</u></b>									
501101 DEPT OF JUSTICE	Federal Grants (501501)	699	0	0	0	0	0	0	0
607220 COMMUNITY DEVELOPMENT SERVICES	Service Fees (600607)	1,357,852	0	0	0	0	0	0	0
607009_OLD PHOTOCOPY FEES	Service Fees (600607)	55	0	0	0	0	0	0	0
621001 HOUSING - MULTI-FAMILY CERTIFIC	Code Enforcement Fees (600621)	7,297	0	0	0	0	0	0	0
621002 HOUSING - CDTA TWO-FAMILY CERTI	Code Enforcement Fees (600621)	6,726	0	0	0	0	0	0	0
621003 HOUSING - ZONING	Code Enforcement Fees (600621)	3,559	0	8,577	10,387	10,387	10,387	10,387	10,387
621005 HOUSING - VIOLATION NOTICE	Code Enforcement Fees (600621)	19,149	0	0	0	0	0	0	0
621007 HOUSING FEES	Code Enforcement Fees (600621)	106,397	0	5,950	5,950	5,950	5,950	5,950	5,950
621008 HOUSING - HOUSING APPEAL FEE	Code Enforcement Fees (600621)	1,105	0	0	0	0	0	0	0
621009 HOUSING - VACANT AND ABANDONED	Code Enforcement Fees (600621)	7,606	0	0	0	0	0	0	0
621502 NUISANCE FEES	Code Enforcement Fees (600621)	188,534	0	278,682	296,467	296,467	296,467	296,467	296,467
621503 NUISANCES - ABANDONED CAR REIMB	Code Enforcement Fees (600621)	3,675	0	0	0	0	0	0	0
621504 HOUSING FEES (LIENABLE)	Code Enforcement Fees (600621)	331,523	0	705,643	1,695,709	1,695,709	1,695,709	1,695,709	1,695,709
621505 NUISANCES - SECURING REIMBURSEM	Code Enforcement Fees (600621)	7,370	0	0	0	0	0	0	0
621506 NUISANCES - YARD REIMBURSEMENT	Code Enforcement Fees (600621)	38,570	0	0	0	0	0	0	0
665001 INTEREST ON INVESTMENT	Interest On Investments (664665)	121	0	0	0	0	0	0	0
676007 EXPENDITURE - REIMBURSEMENT	Refunds And Reimbursements (671676)	5,965	0	0	0	0	0	0	0
676017 REIMB.FOR PERSONAL USE OF CITY	Refunds And Reimbursements (671676)	59	0	0	0	0	0	0	0
694002 CASH - OVER/UNDER	Miscellaneous Other Revenues (671694)	70	0	0	0	0	0	0	0
694012 NON-SUFFICIENT FUNDS CHECK CHG	Miscellaneous Other Revenues (671694)	(30)	0	0	0	0	0	0	0
699001 OPERATING TRANSFERS IN-SUBSIDY	Operating Transfers In (695699)	(643)	0	1,436,467	1,333,279	1,333,279	1,333,279	1,333,279	1,333,279
<b>Total Community Development</b>		<b>2,085,658</b>	<b>0</b>	<b>2,435,319</b>	<b>3,341,792</b>	<b>3,341,792</b>	<b>3,341,792</b>	<b>3,341,792</b>	<b>3,341,792</b>
<b><u>Design &amp; Development</u></b>									
476006 MISCELLANEOUS PERMITS	Permits (450476)	49,328	0	67,014	69,990	72,060	74,192	76,387	78,649
607001 MISCELLANEOUS SERVICE FEES	Service Fees (600607)	39,510	0	113,633	61,000	61,000	61,000	61,000	61,000
607004 ADMINISTRATION SERVICES	Service Fees (600607)	0	0	8,250	25,380	26,141	26,926	27,733	28,565
607002_OLD Processing Fees	Service Fees (600607)	56,429	0	42,235	29,500	29,500	29,500	29,500	29,500
607100 PLANNING COMMISSION REVIEW FEES	Service Fees (600607)	83,190	0	98,300	138,195	142,340	146,611	151,009	155,540

**APPENDIX B**  
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Revenue	Revenue Group	2011	FY12	FY12	FY13	FY14	FY15	FY16	FY17
		Actuals	Amended	Estimate	Budget	Forecast	Forecast	Forecast	Forecast
607101 LUDS FEE - LAND USE & DEVELOP	Service Fees (600607)	1,150	0	9,850	17,375	18,244	19,156	20,114	21,119
607004_OLD Administration Services	Service Fees (600607)	5,569	0	8,900	12,865	13,250	13,649	14,058	14,480
607103 NEZ APPLICATION FEES	Service Fees (600607)	1,350	0	800	600	600	600	600	600
621104 ZONING,NOISE,PARKING - OTHER FE	Code Enforcement Fees (600621)	1,600	0	1,950	2,048	2,150	2,257	2,370	2,489
621105 ZON,NOISE,PRKG - ZONING APPEAL	Code Enforcement Fees (600621)	15,715	0	15,450	25,600	26,370	27,159	27,974	28,813
621204 HISTORIC PRESERV - OTHER FEE	Code Enforcement Fees (600621)	200	0	200	274	282	291	299	308
675002 RESTRICTED CONTRIBUTIONS	Contributions From Private Sources (671675)	40,000	0	40,000	40,000	0	0	0	0
676017 REIMB.FOR PERSONAL USE OF CITY	Refunds And Reimbursements (671676)	28	0	0	0	0	0	0	0
694014 MISCELLANEOUS OTHER	Miscellaneous Other Revenues (671694)	40	0	0	0	0	0	0	0
<b>Total Design &amp; Development</b>		<b>294,109</b>	<b>0</b>	<b>406,582</b>	<b>422,827</b>	<b>391,937</b>	<b>401,341</b>	<b>411,044</b>	<b>421,063</b>
<b><u>Enterprise Services</u></b>									
476002 BUILDING PERMITS	Permits (450476)	3,000	0	0	0	0	0	0	0
476011 TEMPORARY STREET CLOSING PERMIT	Permits (450476)	2,438	0	0	0	0	0	0	0
476024 LUDS PERMITS - LAND USE DEVELOP	Permits (450476)	71,351	0	80,196	93,508	93,508	93,508	94,508	95,508
539701 MI DEPT OF ENVIRONMNTL QUALITY	State Grants (539539)	220,582	0	248,065	227,629	234,089	239,354	241,702	243,810
607004 ADMINISTRATION SERVICES	Service Fees (600607)	0	0	200,000	200,000	250,000	300,000	300,000	300,000
607101 LUDS FEE - LAND USE & DEVELOP	Service Fees (600607)	17,683	0	39,042	40,042	40,042	40,042	40,042	41,042
607007_OLD Material - Services	Service Fees (600607)	262	0	0	0	0	0	0	0
607085 STREET/EXPRESSWAY LIGHTING MAIN	Service Fees (600607)	36,142	0	90,000	45,000	45,000	50,000	50,000	55,000
607086_OLD Street Lighting Services	Service Fees (600607)	187,118	0	225,000	200,000	210,000	215,000	225,000	235,000
607087 STR LTNG - CATV APPL/POLE RENT	Service Fees (600607)	34,759	0	35,000	35,000	35,000	35,000	35,000	35,000
621601 LUDS ENFORCEMENT FEES	Code Enforcement Fees (600621)	6,100	0	9,315	9,315	9,315	9,315	9,315	9,315
642009 SALE OF SCRAP MATERIAL	Sales (600642)	10,699	0	12,500	1,500	1,500	1,750	1,750	2,000
642010 ELECTRIC POWER DIST/GAS AGGREG	Sales (600642)	0	0	975,000	950,000	978,500	1,007,860	1,038,090	1,069,230
694004 CLAIMS/DAMAGE BILLINGS	Miscellaneous Other Revenues (671694)	19,238	0	45,000	45,000	45,000	45,000	45,000	45,000
<b>Total Enterprise Services</b>		<b>609,371</b>	<b>0</b>	<b>1,959,118</b>	<b>1,846,994</b>	<b>1,941,954</b>	<b>2,036,829</b>	<b>2,080,407</b>	<b>2,130,905</b>
<b><u>Human Resources</u></b>									
676007 EXPENDITURE - REIMBURSEMENT	Refunds And Reimbursements (671676)	1,800	0	0	0	0	0	0	0
676017 REIMB.FOR PERSONAL USE OF CITY	Refunds And Reimbursements (671676)	72	0	0	0	0	0	0	0
<b>Total Human Resources</b>		<b>1,872</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b><u>Administrative Services</u></b>									
607001 MISCELLANEOUS SERVICE FEES	Service Fees (600607)	0	0	0	52,200	52,200	52,200	52,200	52,200
<b>Total Administrative Services</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>52,200</b>	<b>52,200</b>	<b>52,200</b>	<b>52,200</b>	<b>52,200</b>
<b><u>Police</u></b>									
476006 MISCELLANEOUS PERMITS	Permits (450476)	39,825	0	37,000	37,000	37,000	37,000	37,000	37,000
476015 ALCOHOL PERMITS	Permits (450476)	1,020	0	1,100	1,000	1,000	1,000	1,000	1,000
476018 ALARM PERMITS	Permits (450476)	12,900	0	10,000	10,000	10,000	10,000	10,000	10,000
501101 DEPT OF JUSTICE	Federal Grants (501501)	1,445	0	0	0	0	0	0	0
501102 DEPT OF JUSTICE - PASS THRU	Federal Grants (501501)	75,045	0	0	0	0	0	0	0
501201 DEPT OF TRANSPORTATION	Federal Grants (501501)	14,908	0	0	0	0	0	0	0
539101 MI DEPT OF JUSTICE	State Grants (539539)	63,028	0	0	0	0	0	0	0
574004 LIQUOR LICENSES	State Shared Revenues (501574)	30,223	0	170,656	157,000	157,000	157,000	157,000	157,000
580002 KENT COUNTY- MISC. AND PSAP 911	Local Unit Contributions (580580)	64,003	0	0	0	0	0	0	0

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Revenue	Revenue Group	2011	FY12	FY12	FY13	FY14	FY15	FY16	FY17
		Actuals	Amended	Estimate	Budget	Forecast	Forecast	Forecast	Forecast
607001 MISCELLANEOUS SERVICE FEES	Service Fees (600607)	(48,412)	0	2,200	2,200	2,200	2,200	2,200	2,200
607002_OLD Processing Fees	Service Fees (600607)	800	0	1,000	1,000	1,000	1,000	1,000	1,000
607112 FALSE ALARM FINES/FEES	Service Fees (600607)	41,135	0	43,000	43,000	43,000	43,000	43,000	43,000
607115 POLICE RECORDS/REPROC FEES	Service Fees (600607)	90,449	0	85,000	85,000	85,000	85,000	85,000	85,000
607116 POLICE - VEHICLE STORAGE FACIL	Service Fees (600607)	0	0	79,674	79,674	79,674	79,674	79,674	79,674
607171 DDA SERVICES	Service Fees (600607)	102,000	0	104,000	105,000	105,000	105,000	105,000	105,000
607117 SPECIAL EVENT BILLINGS LABOR	Service Fees (600607)	12,366	0	20,000	20,000	20,000	20,000	20,000	20,000
651003 SPECIAL EVENT FEES	Use And Admissions Fees (600651)	167,740	0	200,000	200,000	200,000	200,000	200,000	200,000
652006 PARKING FEES - EVENT	Parking Fees (600652)	80,000	0	0	0	0	0	0	0
656001 PARKING FINES	Parking Fines (655656)	364,396	0	350,000	400,000	400,000	400,000	400,000	400,000
667001 RENTALS - EQUIPMENT	Rents And Royalties (664667)	33,372	0	45,000	45,000	45,000	45,000	45,000	45,000
667003 RENTALS - FACILITIES	Rents And Royalties (664667)	23,760	0	25,000	10,000	10,000	10,000	10,000	10,000
676001 REFUNDS - EXPENDITURES	Refunds And Reimbursements (671676)	617,364	0	530,000	700,000	700,000	700,000	700,000	700,000
676007 EXPENDITURE - REIMBURSEMENT	Refunds And Reimbursements (671676)	5,866	0	0	0	0	0	0	0
694004 CLAIMS/DAMAGE BILLINGS	Miscellaneous Other Revenues (671694)	9,400	0	10,000	10,000	10,000	10,000	10,000	10,000
694012 NON-SUFFICIENT FUNDS CHECK CHG	Miscellaneous Other Revenues (671694)	(193)	0	0	0	0	0	0	0
694014 MISCELLANEOUS OTHER	Miscellaneous Other Revenues (671694)	7,480	0	3,500	2,500	2,500	2,500	2,500	2,500
699001 OPERATING TRANSFERS IN-SUBSIDY	Operating Transfers In (695699)	1,066,810	0	105,000	1,148,404	1,169,043	1,171,319	105,000	105,000
699005 OPERATING TRANSFERS-MISC	Operating Transfers In (695699)	0	0	0	78,894	81,260	83,698	86,209	88,795
<b>Total Police</b>		<b>2,876,730</b>	<b>0</b>	<b>1,822,130</b>	<b>3,135,672</b>	<b>3,158,677</b>	<b>3,163,391</b>	<b>2,099,583</b>	<b>2,102,169</b>
<b>Fire</b>									
501904 DEPT HOMELAND SECRTY-PASS THRU	Federal Grants (501501)	17,565	0	0	0	0	0	0	0
574006 FIRE PROTECT- STATE OWND BUILD	State Shared Revenues (501574)	139,888	0	189,789	177,666	167,006	156,986	147,567	138,713
607001 MISCELLANEOUS SERVICE FEES	Service Fees (600607)	186,566	0	253,670	272,300	280,469	288,882	297,550	306,476
607110 FIRE HYDRANT SERVICE CHARGES	Service Fees (600607)	460,007	0	438,102	0	0	0	0	0
675001 UNRESTRICTED CONTRIBUTIONS	Contributions From Private Sources (671675)	3,745	0	0	0	0	0	0	0
676001 REFUNDS - EXPENDITURES	Refunds And Reimbursements (671676)	291	0	18	0	0	0	0	0
676017 REIMB.FOR PERSONAL USE OF CITY	Refunds And Reimbursements (671676)	412	0	101	0	0	0	0	0
694004 CLAIMS/DAMAGE BILLINGS	Miscellaneous Other Revenues (671694)	26,982	0	0	0	0	0	0	0
694012 NON-SUFFICIENT FUNDS CHECK CHG	Miscellaneous Other Revenues (671694)	(48)	0	0	0	0	0	0	0
694014 MISCELLANEOUS OTHER	Miscellaneous Other Revenues (671694)	1,858	0	0	0	0	0	0	0
699001 OPERATING TRANSFERS IN-SUBSIDY	Operating Transfers In (695699)	194,273	0	0	1,769,892	3,253,988	2,062,021	0	0
699003 OPERATING TRANSFERS-CAPT PROJ	Operating Transfers In (695699)	0	0	72,900	0	0	0	0	0
<b>Total Fire</b>		<b>1,031,539</b>	<b>0</b>	<b>954,580</b>	<b>2,219,858</b>	<b>3,701,463</b>	<b>2,507,889</b>	<b>445,117</b>	<b>445,189</b>
<b>Attorney's Office</b>									
607001 MISCELLANEOUS SERVICE FEES	Service Fees (600607)	4,109	0	0	0	0	0	0	0
607004_OLD Administration Services	Service Fees (600607)	6	0	0	0	0	0	0	0
667002 RENTALS - OTHER	Rents And Royalties (664667)	500	0	0	0	0	0	0	0
676001 REFUNDS - EXPENDITURES	Refunds And Reimbursements (671676)	6,007	0	12,000	12,000	12,000	12,000	12,000	12,000
<b>Total Attorney's Office</b>		<b>10,622</b>	<b>0</b>	<b>12,000</b>	<b>12,000</b>	<b>12,000</b>	<b>12,000</b>	<b>12,000</b>	<b>12,000</b>

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Revenue	Revenue Group	2011 Actuals	FY12 Amended	FY12 Estimate	FY13 Budget	FY14 Forecast	FY15 Forecast	FY16 Forecast	FY17 Forecast
<b><u>Fiscal Services</u></b>									
642002 AUCTION SALES	Sales (600642)	25,040	0	0	0	0	0	0	0
676001 REFUNDS - EXPENDITURES	Refunds And Reimbursements (671676)	0	0	135	0	0	0	0	0
676007 EXPENDITURE - REIMBURSEMENT	Refunds And Reimbursements (671676)	1,482	0	2,500	1,200	1,200	1,200	1,200	1,200
699001 OPERATING TRANSFERS IN-SUBSIDY	Operating Transfers In (695699)	0	0	50,000	0	0	0	0	0
<b>Total Fiscal Services</b>		<b>26,522</b>	<b>0</b>	<b>52,635</b>	<b>1,200</b>	<b>1,200</b>	<b>1,200</b>	<b>1,200</b>	<b>1,200</b>
<b><u>GENERAL ADMINISTRATION</u></b>									
574002 SALES & USE TAX	State Shared Revenues (501574)	19,268,890	0	13,276,420	13,535,652	13,806,365	14,082,492	14,364,142	14,651,425
607001 MISCELLANEOUS SERVICE FEES	Service Fees (600607)	3,282,878	0	3,615,522	3,627,768	3,639,746	3,652,083	3,664,791	3,677,879
607023 CABLE CONSENT FEES	Service Fees (600607)	1,963,532	0	1,991,549	2,103,149	2,124,181	2,145,422	2,166,877	2,188,545
642003 SALES - OTHER	Sales (600642)	571	0	800	800	800	800	800	800
675002 RESTRICTED CONTRIBUTIONS	Contributions From Private Sources (671675)	10,000	0	10,000	10,000	10,000	10,000	10,000	10,000
676001 REFUNDS - EXPENDITURES	Refunds And Reimbursements (671676)	0	0	1,500	1,500	1,500	1,500	1,500	1,500
676007 EXPENDITURE - REIMBURSEMENT	Refunds And Reimbursements (671676)	37,638	0	0	0	0	0	0	0
694014 MISCELLANEOUS OTHER	Miscellaneous Other Revenues (671694)	500,000	0	0	0	0	0	0	0
699001 OPERATING TRANSFERS IN-SUBSIDY	Operating Transfers In (695699)	7,201,862	0	15,945,078	12,698,471	6,896,666	7,050,511	7,206,762	7,536,951
<b>Total GENERAL ADMINISTRATION</b>		<b>32,265,371</b>	<b>0</b>	<b>34,840,869</b>	<b>31,977,340</b>	<b>26,479,258</b>	<b>26,942,808</b>	<b>27,414,872</b>	<b>28,067,100</b>
<b><u>Technology &amp; Change Management</u></b>									
607009_OLD PHOTOCOPY FEES	Service Fees (600607)	11	0	0	0	0	0	0	0
<b>Total Technology &amp; Change Management</b>		<b>11</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b><u>Treasury</u></b>									
402001 REAL PROPERTY TAXES	Property Taxes (401402)	10,950,389	0	10,638,500	10,497,100	10,236,400	10,085,700	9,985,000	9,985,000
402002 TAXES - ASSESSMENT CANCELED	Property Taxes (401402)	(98,110)	0	(80,230)	(70,230)	(70,230)	(70,230)	(70,230)	(70,230)
402003 PERSONAL PROPERTY TAXES	Property Taxes (401402)	981,152	0	969,700	953,100	933,050	923,000	907,950	907,950
402004 INDUSTRIAL/COMMERCIAL FACILITIE	Property Taxes (401402)	99,273	0	68,250	65,230	62,220	62,200	60,200	60,200
402005 PAYMENT IN LIEU OF TAXES	Property Taxes (401402)	68,903	0	69,055	69,260	69,260	69,260	69,260	69,260
402006 INT/PENALTIES DELINQUENT PROP	Property Taxes (401402)	74,302	0	70,150	69,150	69,150	69,150	68,150	68,150
438001 CITY INCOME TAXES	Income Taxes (401438)	59,217,088	0	63,081,431	64,973,874	66,923,090	68,930,783	70,998,706	73,128,667
438002 CITY INCOME TAX REFUNDS	Income Taxes (401438)	(6,515,081)	0	(8,031,719)	(8,272,672)	(8,520,852)	(8,776,478)	(9,039,771)	(9,310,964)
438003 INTEREST/PENALTIES-INCOME TAX	Income Taxes (401438)	420,494	0	611,386	629,728	647,620	668,079	688,121	708,765
447001 PROPERTY TAX ADMINISTRATION FEE	Property Tax Administration Fee (401447)	1,740,807	0	1,750,000	1,752,000	1,709,000	1,683,000	1,667,000	1,667,000
607001 MISCELLANEOUS SERVICE FEES	Service Fees (600607)	84,826	0	62,000	55,000	40,000	35,000	35,000	35,000
607180 TAX STATEMENT FEES	Service Fees (600607)	9,935	0	6,000	6,000	6,000	6,000	6,000	6,000
607181 TAX COLLECTION FEES	Service Fees (600607)	16,039	0	14,000	14,000	14,000	13,000	13,000	13,000
607076 MANAGEMENT FEE	Service Fees (600607)	24,415	0	15,000	15,000	5,000	0	0	0
607009_OLD PHOTOCOPY FEES	Service Fees (600607)	567	0	250	250	250	250	250	250
607183 INVESTMENT/CASH MGMT FEES	Service Fees (600607)	106,055	0	106,000	97,500	97,500	97,500	97,500	97,500
656001 PARKING FINES	Parking Fines (655656)	1,590,644	0	1,690,000	1,750,000	1,750,000	1,750,000	1,750,000	1,750,000
656002 PARKING FINES-COLLECTION AGENCY	Parking Fines (655656)	11,606	0	6,500	6,500	6,500	6,500	6,500	6,500
659001 BAD CHECK FEES	Miscellaneous Fines (655659)	13,923	0	9,200	9,200	9,200	9,200	9,200	9,200
665001 INTEREST ON INVESTMENT	Interest On Investments (664665)	525,038	0	480,000	520,000	600,000	620,000	650,000	800,000
665002 OTHER INTEREST INCOME	Interest On Investments (664665)	28	0	0	0	0	0	0	0
672002 INTEREST/PENALTIES ON SPEC ASSM	Special Assessments (671672)	131,028	0	130,000	120,000	105,000	100,000	100,000	90,000
676007 EXPENDITURE - REIMBURSEMENT	Refunds And Reimbursements (671676)	18	0	0	0	0	0	0	0

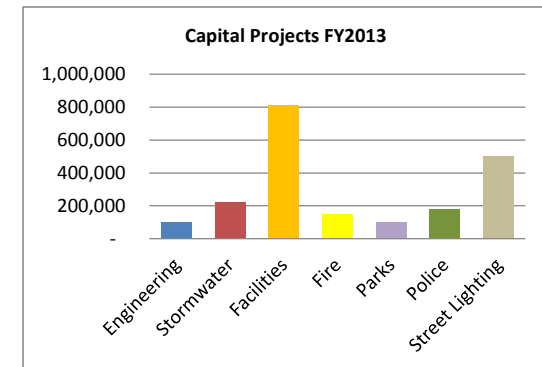
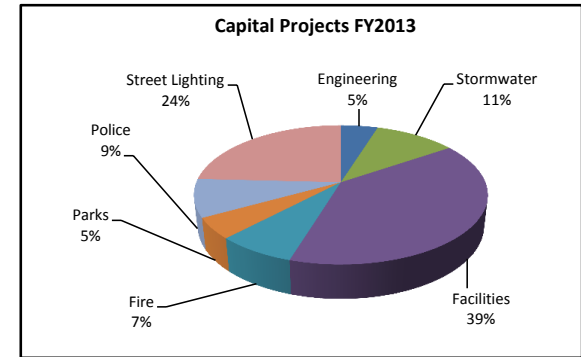
**APPENDIX B**  
**City of Grand Rapids**  
**General Operating Fund**  
**Statement of Revenues by Source**

Revenue	Revenue Group	2011	FY12	FY12	FY13	FY14	FY15	FY16	FY17
		Actuals	Amended	Estimate	Budget	Forecast	Forecast	Forecast	Forecast
676017 REIMB.FOR PERSONAL USE OF CITY	Refunds And Reimbursements (671676)	84	0	20	20	20	20	20	20
694002 CASH - OVER/UNDER	Miscellaneous Other Revenues (671694)	(588)	0	0	0	0	0	0	0
694012 NON-SUFFICIENT FUNDS CHECK CHG	Miscellaneous Other Revenues (671694)	(2,120)	0	0	0	0	0	0	0
694014 MISCELLANEOUS OTHER	Miscellaneous Other Revenues (671694)	1,428	0	790	790	790	790	790	790
699001 OPERATING TRANSFERS IN-SUBSIDY	Operating Transfers In (695699)	20,773	0	0	0	0	0	0	0
<b>Total Treasury</b>		<b>69,472,914</b>	<b>0</b>	<b>71,666,283</b>	<b>73,260,800</b>	<b>74,692,968</b>	<b>76,282,724</b>	<b>78,002,646</b>	<b>80,022,058</b>
<b>Comptroller's Office</b>									
607005 ADMIN SERVICE - GARNISHMENTS	Service Fees (600607)	0	0	350	350	350	350	350	350
607005_OLD Administrative Service - Garnishments	Service Fees (600607)	564	0	0	0	0	0	0	0
665002 OTHER INTEREST INCOME	Interest On Investments (664665)	(92)	0	0	0	0	0	0	0
676001 REFUNDS - EXPENDITURES	Refunds And Reimbursements (671676)	5	0	0	0	0	0	0	0
676007 EXPENDITURE - REIMBURSEMENT	Refunds And Reimbursements (671676)	5,010	0	1,500	1,500	1,500	1,500	1,500	1,500
694014 MISCELLANEOUS OTHER	Miscellaneous Other Revenues (671694)	6,488	0	56	25	25	25	25	25
<b>Total Comptroller's Office</b>		<b>11,975</b>	<b>0</b>	<b>1,906</b>	<b>1,875</b>	<b>1,875</b>	<b>1,875</b>	<b>1,875</b>	<b>1,875</b>
<b>TOTAL REVENUE</b>		<b>109,091,783</b>	<b>0</b>	<b>114,456,518</b>	<b>116,497,758</b>	<b>114,000,524</b>	<b>114,979,249</b>	<b>114,198,737</b>	<b>116,832,751</b>



**CAPITAL IMPROVEMENT FUND - CAPITAL RESERVE (Cont.)**

Dept.	Project No.	Project Name	Total	City Funding	Other Funding	Operating Costs (Savings)
<u>Engineering</u>						
	1605	Sidewalk Ramps - ADA	\$ 50,000	\$ 50,000	\$ -	\$ -
	1606	Sidewalk Repair - City-Owned Property	20,000	20,000	-	-
	2899	Division Ave-Franklin to Wealthy	30,000	30,000	-	-
				100,000		
<u>Environmental Protection - Stormwater</u>						
	1380	Drainage Imprvmt/Emergency Repairs	175,000	175,000	-	-
	1733	Kent Co. Drain Commission Special Assessments	45,000	45,000	-	-
				220,000		
<u>Facilities Management</u>						
	1897	Elevators control upgrade at City Hall	810,000	810,000	-	-
<u>Fire</u>						
	2070	Insulated overhead garage doors and openers	37,500	37,500	-	-
	2109	Concrete repair Franklin Fire Station	50,000	50,000	-	-
	3053	Lighting upgr-Burton/Monroe/Div/Chester/Plainfield	27,500	27,500	-	-
	3056	HVAC (Boiler) replacements for Kzoo & Leonard	37,500	37,500	-	-
				152,500		
<u>Parks and Recreation</u>						
	3219	Playground Equipment Replacement	100,000	100,000	-	-
<u>Police</u>						
	2665	Gas Mask Replacement	37,000	37,000	-	-
	3171	Cruiser Light Bars	25,000	25,000	-	-
	3172	Patrol Laptops	120,000	120,000	-	-
				182,000		
<u>Street Lighting</u>						
	2189	Critical Safety Imprvmnts to UG Systems	50,000	50,000	-	-
	2206	Replace HPS & MV street light fixtures with LED	60,000	60,000	-	-
	2225	Elec Sys & Str Lighting w/CSO & road projects	200,000	200,000	-	-
	2234	Install high voltage switch gear	40,000	40,000	-	-
	2244	Repair/replace high voltage cable/circuits	90,000	90,000	-	-
	2251	Pole replacement	60,000	60,000	-	-
				500,000		
			<b>\$ 2,064,500</b>	<b>\$ 2,064,500</b>	<b>\$ -</b>	<b>\$ -</b>





**City of Grand Rapids, Michigan**  
**MOTOR EQUIPMENT SYSTEM FUND**  
**SUMMARY OF CAPITAL PROJECTS FISCAL YEAR 2013**

Discussion:

The Motor Equipment System Fund is used to purchase City car pool vehicles. Older vehicles are rotated out and sent to auction and new vehicles are purchased to replace them. It is in this manner the City is able to retain a pool of vehicles that are reliable, well maintained and readily available for user departments. The Motor Equipment System Fund "owns" the vehicles and the user departments "lease" them from the motor pool for a set lease rate that is then budgeted in each department's operating budget, based upon the department's need for the vehicles. The vehicles are stored, fueled and maintained at the cost of the Motor Equipment Fund. These costs are recouped through the leasing rates charged to departments.

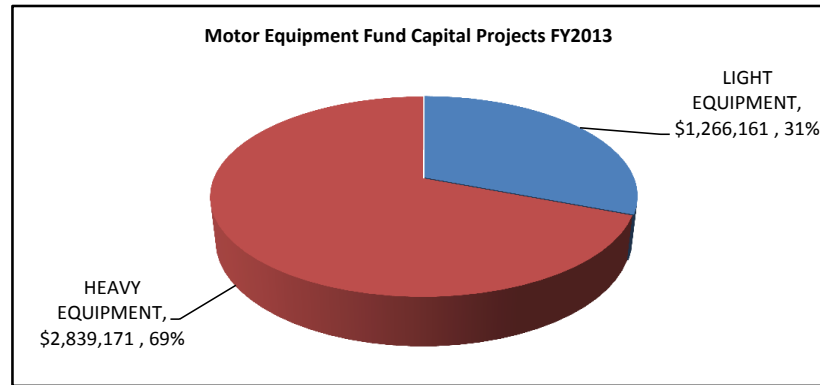
**FY2013 Projects = \$4,105,332**

**LIGHT EQUIPMENT**

Electric Passenger Vehicles (2)	\$ 30,632
Fleet Automobiles (13)	192,649
Mini Vans (2)	49,908
Parking Security Car (1)	14,172
Pickups - Std. (3)	62,126
Pickups - 4 x 4 w/plow (4)	100,017
Pickups - Crew Cab (1)	25,031
Police Fleet Automobile (2)	29,638
Police Patrol Cars (26)	603,617
Police Sedan (6)	139,296
Utility Van (1)	19,075
	\$ 1,266,161

**HEAVY EQUIPMENT**

Dump Truck 40-60,000 GVWR (3)	\$ 444,987
1-Ton Dumps (1)	44,045
Utility Trucks (4)	154,255
Packer, Large Side Loading (10)	2,195,884
	\$ 2,839,171



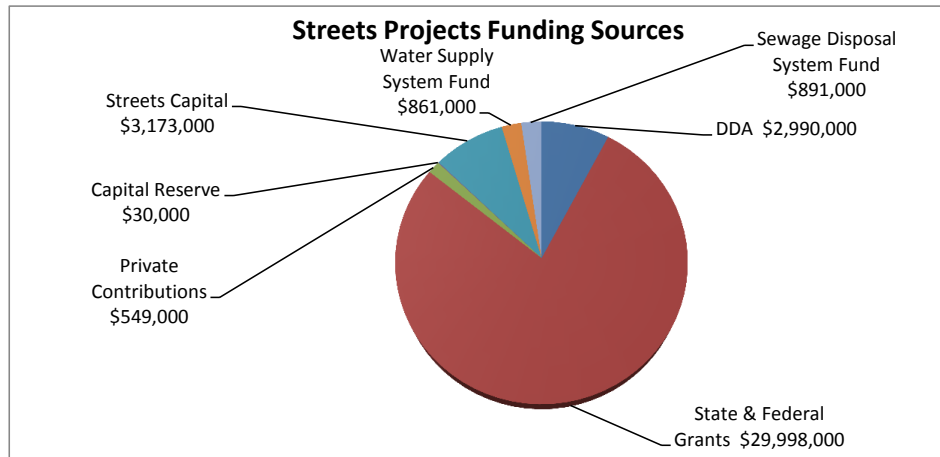
**City of Grand Rapids, Michigan**  
**MAJOR / LOCAL STREETS FUNDS**  
**SUMMARY OF CAPITAL PROJECTS FISCAL YEAR 2013**

Discussion:

The projects that are funded from the Major / Local Streets Fund include repaving projects on sections of road that are in need of preventive maintenance. Michigan is subject to the freeze/thaw cycle that is prevalent in northern states; this cycle requires strict attention to road quality. By keeping ahead of problem areas, the roads are maintained at a level that will prevent major, costly problems in the future. Preliminary engineering funds are budgeted for larger projects. Project details are available in the City's Five-year Capital Plan document.

**Streets Projects = \$38,492,000 with \$4,955,000 From City Funds** (Details included in Five Year Capital Plan)

Project No.	Project Name	Total Project Cost	Other Funding Sources			City Funds				Total City Project Cost	
			DDA	State & Federal Grants	Private Contributions	Total Outside Funding	Capital Reserve	Streets Capital	Water Supply System Fund		Sewage Disposal System Fund
1357	Leonard St.-Ball Ave to E. Beltline	\$ 2,375,000	\$ -	\$ 1,350,000	\$ -	\$ 1,350,000	\$ -	\$ 1,025,000	\$ -	\$ -	\$ 1,025,000
1360	MDOT-Trunkline (Act 51)	22,393,000	-	22,183,000	-	22,183,000	-	210,000	-	-	210,000
1362	Sidewalks on Plainfield Ave-3 Mile to I-96	450,000	-	-	450,000	450,000	-	-	-	-	-
1366	Richmond St.-Alpine Ave. to Turner Ave.	142,000	-	-	-	-	-	142,000	-	-	142,000
1367	Safety Projects - Various Locations	300,000	-	250,000	-	250,000	-	50,000	-	-	50,000
1369	Sixth Street Bridge over the Grand River	1,640,000	260,000	1,380,000	-	1,640,000	-	-	-	-	-
1381	Downtown to West Side Bridge over Grand River	1,260,000	860,000	400,000	-	1,260,000	-	-	-	-	-
1842	Wealthy St.-US131 to Division Avenue	100,000	100,000	-	-	100,000	-	-	-	-	-
1857	Buchanan Ave-Alger St to Burton St	160,000	-	-	-	-	-	160,000	-	-	160,000
1865	Turner Ae-Ann St to US131 SB Ramp	60,000	-	-	-	-	-	60,000	-	-	60,000
1951	Lake MI Drive-Garfield Ave to Seward Ave	175,000	-	-	-	-	-	175,000	-	-	175,000
1954	Lake Drive-E Beltline to East City Limits	88,000	-	-	-	-	-	88,000	-	-	88,000
1973	Carlton Ave-Lake Dr to Fulton St	70,000	-	-	-	-	-	70,000	-	-	70,000
2130	Traffic Signal LED Retrofit	40,000	-	-	-	-	-	40,000	-	-	40,000
2131	Traffic Signal Capital Replacement	40,000	-	-	-	-	-	40,000	-	-	40,000
2154	Traffic Signal Optimization & Detection Project	360,000	-	240,000	-	240,000	-	120,000	-	-	120,000
2155	Traffic Signal Optimization & Detection Project	525,000	-	420,000	81,000	501,000	-	24,000	-	-	24,000
2166	Traffic Safety CMAQ Grant Projects-FY13	200,000	-	160,000	18,000	178,000	-	22,000	-	-	22,000
2383	Monroe Ave-Knapp St to North Park St	1,739,000	-	1,010,000	-	1,010,000	-	729,000	-	-	729,000
2449	Ionia Ave-Buckley to Wealthy Sts; McConnell St etc.	3,100,000	1,770,000	-	-	1,770,000	-	-	650,000	680,000	1,330,000
2899	Division Ave-Franklin St to Wealthy St	3,255,000	-	2,605,000	-	2,605,000	30,000	198,000	211,000	211,000	650,000
3001	Safe Routes to School (SR2S)	20,000	-	-	-	-	-	20,000	-	-	20,000
		<b>\$ 38,492,000</b>	<b>\$ 2,990,000</b>	<b>\$ 29,998,000</b>	<b>\$ 549,000</b>	<b>\$ 33,537,000</b>	<b>\$ 30,000</b>	<b>\$ 3,173,000</b>	<b>\$ 861,000</b>	<b>\$ 891,000</b>	<b>\$ 4,955,000</b>

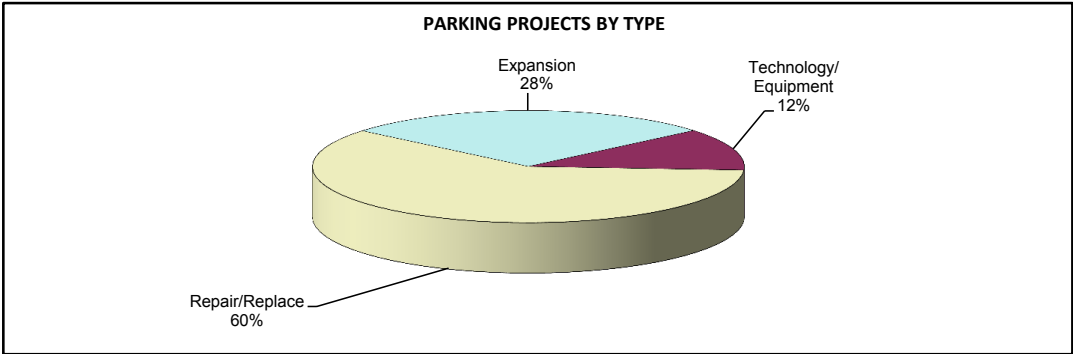


**City of Grand Rapids, Michigan**  
**PARKING SERVICES FUND**  
**SUMMARY OF CAPITAL PROJECTS FISCAL YEAR 2013**

Discussion:

The Parking Services Fund is used to account for the various Parking Ramps and services provided by the City.  
**Parking Services Projects = \$1,112,000** (Details included in Five Year Capital Plan)

Project Number	Project Name	Parking Services Funding	Other Funding Sources	TOTAL Project Cost	Operating Costs (Savings)
1858	Meter Inventory	\$ 50,000	\$ -	\$ 50,000	\$ -
1928	Parking Access Control Equipment Upgrades	35,000	-	35,000	-
1929	Replace ExpressParc Units	100,000	-	100,000	-
1976	Parking Lot Resurfacing	250,000	-	250,000	-
1983	Sidewalk Snow Machine	57,000	-	57,000	-
1990	Seal Coat	275,000	-	275,000	-
3022	Add'l Drive Lanes Pearl / Ionia Parking Ramp	190,000	-	190,000	10,000
3025	Add'l Drive Lanes Louis Campau Parking Ramp	120,000	-	120,000	10,000
3029	Replace Radios	35,000	-	35,000	-
		\$ 1,112,000	\$ -	\$ 1,112,000	\$ 20,000



**City of Grand Rapids, Michigan**  
**SEWAGE DISPOSAL SYSTEM FUND**  
**SUMMARY OF CAPITAL PROJECTS FISCAL YEAR 2013**

Discussion:

The Sewage Disposal System Fund is an enterprise fund supported mainly by user fees. In order to maintain the sewage disposal system in an environmentally safe and effective manner it is necessary for the fund to budget for regular maintenance and upgrade projects. These projects include various relining of systems under roadways and in rights-of-way, replacement of failing pumps, and the rehabilitation or replacement of sections of the system as it ages. In addition to the continuing maintenance on this large system, technological advances in the industry make it beneficial, if not necessary, for new technologies to be implemented. Therefore, new equipment and improvements to existing equipment will be made.

**Sewage Disposal System Projects = \$6,526,000** (Details included in Five Year Capital Plan)

<b>PROJECTS FROM SEWAGE DISPOSAL FUND</b>			
Project No.	Project Name	Project Cost	Operating Cost (Savings)
1338	Demo of Obsolete Equip-1-4 Sludge Storage Tank	\$ 2,000,000	\$ -
1374	CIPP Rehab of Sanitary Sewers Various Sites	600,000	-
1669	Stockroom Renovations	250,000	-
1849	Automatic Titration System	40,000	-
2621	Robinhood Lift Station Upgrade	20,000	-
2821	WAS Thickening Centrifuges Construction	2,000,000	-
3200	Plaster Creek Sewer Sheeting	350,000	-
3201	Plaster Creek Sewer at Market Ave Repair	100,000	-
3202	WWTP Wheeled Loader Replacement	75,000	-
2449	Ionia Ave-Buckley to Wealthy Sts; McConnell St etc.	680,000	-
2899	Division Ave-Franklin St to Wealthy St	211,000	-
		<b>\$ 6,326,000</b>	<b>\$ -</b>

<b>BOND-FUNDED PROJECTS</b>			
Project No.	Project Name	Project Cost	Operating Cost (Savings)
1344	Eastside CSO Contract No. 22	\$ 200,000	\$ -
		<b>\$ 200,000</b>	<b>\$ -</b>

**City of Grand Rapids, Michigan**  
**WATER SUPPLY SYSTEM FUND**  
**SUMMARY OF CAPITAL PROJECTS FISCAL YEAR 2013**

Discussion:

The Water Supply System Fund is an enterprise fund supported by user fees. In order to maintain the City water supply system in an environmentally safe and effective manner, it is necessary for the fund to budget for regular maintenance and upgrade projects. These projects include the replacement of various watermains that are worn and/or old. The Department also assists neighboring cities with watermain installation / replacement at their request. In addition to maintaining and replacing portions of the water supply system as the need arises, technological advances in the industry make it beneficial, if not necessary, for these technologies to be implemented. The new equipment and technologies being requested are part of an on-going effort to keep the water supply system as modern and state-of-the-art as possible.

**PROJECTS FROM WATER SUPPLY SYSTEM FUND**

Project No.	Project Name	Project Cost	Operating Cost (Savings)
1375	Watermain Oversizing	\$ 50,000	\$ -
2051	Water Customer Service Cayenta Interface	250,000	-
2449	Ionia Avenue - Buckley to Wealthy	650,000	-
2899	Division-Franklin to Wealthy	211,000	-
2801	Coldbrook Supervisory Control & Data Acquisition	200,000	-
2804	LMFP Drain Field (DWRF)	100,000	-
3154	LMFP-HVAC Improvements	200,000	-
3159	Watermain Lining Maintenance	250,000	-
3168	Booster D Fiber Optic	100,000	-
		<u>\$ 2,011,000</u>	<u>\$ -</u>

**BOND-FUNDED PROJECTS**

Project No.	Project Name	Project Cost	Operating Cost (Savings)
1345	Eastside CSO Contract No. 23	\$ 125,000	-
1347	Eastside CSO Contract No. 26A	250,000	-
1392	East Paris Station Improvements (DWRF)	4,071,000	-
1428	LMFP Concrete Repairs Phase 8 (DWRF)	450,000	-
2536	Eastside CSO Contract No. 26B	381,000	\$ -
		<u>\$ 5,277,000</u>	<u>\$ -</u>

**CITY OF GRAND RAPIDS  
FY13 – FY17 MAJOR CAPITAL PROGRAM**

**Fiscal Year 2013**

**131605 Sidewalk Ramps - ADA      Initiating Dept: Engineering**

Description: Removal and replacement of non-compliant handicap curb ramps which will adhere with a mandate issued by Federal Government under the Americans with Disabilities Act.

If deferred: The City will not be able to meet the Federal mandate.

Operating Impact: No impact.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Capital Reserve Fund 50,000

**Total Project Cost** 50,000

**131606 Sidewalk Repair - City Owned Facilities      Initiating Dept: Engineering**

Description: Removal and replacement of deficient sidewalk and/or drive approaches at City owned facilities, i.e. Parks, Fire Stations, etc.

If deferred:

Operating Impact:

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Capital Reserve Fund 20,000

**Total Project Cost** 20,000

**131338 Demolition of Obsolete Equipment - 1-4 Sludge Storage Tank (SST) Removal      Initiating Dept: Enterprise Services - Sewage**

Description: Removal of 1-4 SST, remodel of Service Building and construction of vehicle storage building.

If deferred: Continued operation and maintenance costs related to these structures.

Operating Impact: Will no longer have to maintain the SST's and technical service group will have a more efficient work area.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Sewage Disposal System 2,000,000

**Total Project Cost** 2,000,000

**131344 Eastside Combined Sewer Overflow - Contract No. 22      Initiating Dept: Enterprise Services - Sewage**

Description: Fulton Street - College Avenue to 150' East of Union Avenue; Union Avenue - Cherry Street to Fulton Street; and College Avenue - Cherry Street to Washington Street

If deferred: Violation of NPDES permit

Operating Impact: required in order to meet separation deadline of 2019

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Bonds - Sewer 200,000

**Total Project Cost** 200,000

Fiscal Year 2013

<b>131345</b> Eastside Combined Sewer Overflow - Contract No. 23 <b>Initiating Dept:</b> Enterprise Services - Sewage	
<u>Description:</u> Baldwin Street from Eastern Avenue to Dwight Avenue; Dwight Avenue from Baldwin Street to Baldwin Street; Baldwin Street - Dwight Street to Vandine Street; Eastern Avenue - Lockwood Street to Lockwood Street; Vandine and Congress Avenue Alleys from Fulton	<b>Funding Sources</b>
<u>If deferred:</u> Violation of NPDES permit	Bonds - Water 125,000
<u>Operating Impact:</u> required in order to meet separation deadline of 2019	
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
<hr/>	
<b>131347</b> Eastside Combined Sewer Overflow - Contract No. 26A <b>Initiating Dept:</b> Enterprise Services - Sewage	
<u>Description:</u> Sweet Street - Taylor Avenue to Center Avenue; Center Avenue - Sweet Street to Ann Street; Dale Street - Center Avenue to Lafayette Avenue; Travis Street - Center Avenue to Lafayette Avenue; Palmer Street - Center Avenue to Lafayette Avenue; and Lafayette	<b>Funding Sources</b>
<u>If deferred:</u> Violation of NPDES permit	Bonds - Water 250,000
<u>Operating Impact:</u> required in order to meet separation deadline of 2019	
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
<hr/>	
<b>131374</b> CIPP Rehab of Sanitary Sewers - Various Sites <b>Initiating Dept:</b> Enterprise Services - Sewage	
<u>Description:</u> Re-lining of sewers 50 years and older to reduce I/I and greatly extend useful life.	<b>Funding Sources</b>
<u>If deferred:</u> Higher costs associated with emergency repairs.	Sewage Disposal System 600,000
<u>Operating Impact:</u> Reduces flow due to I/I at the Wastewater Treatment Facility	
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
<hr/>	
<b>131669</b> Stockroom Renovations <b>Initiating Dept:</b> Enterprise Services - Sewage	
<u>Description:</u> Renovate the stockroom to provide better service to the plant.	<b>Funding Sources</b>
<u>If deferred:</u>	Sewage Disposal System 250,000
<u>Operating Impact:</u>	
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
<hr/>	

**Fiscal Year 2013**

**131849** Automatic Titration System **Initiating Dept:** Enterprise Services - Sewage

Description: Laboratory instrument

If deferred:

Operating Impact:

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Sewage Disposal System

40,000

**Total Project Cost**

40,000

**132536** Eastside Combined Sewer Overflow - Contract No. 26B **Initiating Dept:** Enterprise Services - Sewage

Description: Page Street - Plainfield Avenue to North Avenue; Buffulo Avenue - Page Street to 300' North; Maude Avenue - Page Street to 300' North; Carrier Street - North Avenue to 600' East

If deferred: Violation of NPDES permit

Operating Impact: required in order to meet separation deadline of 2019

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Bonds - Water

381,000

**Total Project Cost**

381,000

**132621** Robinhood Lift Station Upgrade / replacement **Initiating Dept:** Enterprise Services - Sewage

Description: Identified in CMP as needing replacement due to age and future system area expansion / growth

If deferred: Increased maintenance costs, potential failure of major system components

Operating Impact: decreased maintenance costs, higher efficiency pumps/ motors, greater reliability.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Sewage Disposal System

20,000

**Total Project Cost**

20,000

**132821** WAS Thickening Centrifuges - Construction **Initiating Dept:** Enterprise Services - Sewage

Description: The Waste Activated Sludge Thickening Centrifuges are now 20 years old and not used due to the energy requirements to operate. Modern equipment (Fan and Screw Presses) offer a low energy non-shear alternative for WAS Thickening, As part of the project th

If deferred:

Operating Impact: Reduction of Solids, BOD and Phosphorus Loading on the primary tanks.

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Sewage Disposal System

2,000,000

**Total Project Cost**

2,000,000



**Fiscal Year 2013**

**133200 Plaster Creek Sewer Sheeting    Initiating Dept: Enterprise Services - Sewage**

Description: Install sheeting in several areas of Plaster Creek to prevent erosion of the sewer.  
If deferred: A section of the Plaster Creek Sewer was washed out and resulted in an SSO.  
Operating Impact: Preventing SSO's will allow the City to maintain compliance with NPDES Permit Requirements. Repairs will not be made on an emergency basis.  
Expenditure Type: Rehabilitation or Enhancement Project  
Type of Cost Savings: Contractual Services  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Sewage Disposal System	350,000
<hr/>	
<b>Total Project Cost</b>	<b><u><u>350,000</u></u></b>

**133201 Plaster Creek Sewer at Market Ave Sewer Repair    Initiating Dept: Enterprise Services - Sewage**

Description: In January 2012 the sewer was inspected and determined to be damaged from loads placed on it from piles of asphalt. Some repairs were made but 3-5 Sections of the pipe will require replacement after the asphalt season (November 2012).  
If deferred: Possible failure of the pipe resulting in a large SSO and expensive emergency repair.  
Operating Impact: Temporary repairs were made and this will provide a permanent repair.  
Expenditure Type: Rehabilitation or Enhancement Project  
Type of Cost Savings: Contractual Services  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Sewage Disposal System	100,000
<hr/>	
<b>Total Project Cost</b>	<b><u><u>100,000</u></u></b>

**133202 WWTP - Wheeled Loader Replacement    Initiating Dept: Enterprise Services - Sewage**

Description: As part of the 1991 commissioning of the Market Avenue Retention Basin a wheeled loader was provided to clean the basin after wet weather use. The loader is now 20 years old and parts are no longer available to maintain the motor. The loader is also used  
If deferred: The loader will fail and an attempt will be made to rent and/or purchase one on an emergency basis at greater expense.  
Operating Impact: Continued ability to clean MARB and maintain ESD Facilities and grounds.  
Expenditure Type: Rehabilitation or Enhancement Project  
Type of Cost Savings: Other  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Sewage Disposal System	75,000
<hr/>	
<b>Total Project Cost</b>	<b><u><u>75,000</u></u></b>

**131380 Drainage Improvements and Emergency Repairs    Initiating Dept: Enterprise Services - Stormwater**

Description: Kent County Drain Commission Special Assessments and stormwater infrastructure repairs or replacement projects which occur throughout the year. Used when repairs are outside the scope of Sewer Maint Dept.  
If deferred:  
Operating Impact:  
Expenditure Type: Rehabilitation or Enhancement Project  
Type of Cost Savings: Contractual Services  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Capital Reserve Fund	175,000
<hr/>	
<b>Total Project Cost</b>	<b><u><u>175,000</u></u></b>

**Fiscal Year 2013**

<b>131733</b> Kent County Drain Commission Special Assessments		<b>Initiating Dept:</b> Enterprise Services - Stormwater	
<u>Description:</u> Improvements to the county drain located within the City of Grand Rapids require funding. These assessments occur through the Kent County Drain Commissioner's Office.		<b>Funding Sources</b>	
<u>If deferred:</u> State Law does not allow deferment.		Capital Reserve Fund	45,000
<u>Operating Impact:</u> None			
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		<b>Total Project Cost</b>	<u><u>45,000</u></u>
<u>Type of Cost Savings:</u> Other			
<u>Operating Cost/(Savings):</u>			
<hr/>			
<b>132189</b> Critical Safety Improvements to Underground Systems		<b>Initiating Dept:</b> Enterprise Services - Street Lighting	
<u>Description:</u> Necessary improvements to the underground conduit system to correct safety issues, correct damage or provide for extensions of the system for new development.		<b>Funding Sources</b>	
<u>If deferred:</u>		Capital Reserve Fund	50,000
<u>Operating Impact:</u>			
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		<b>Total Project Cost</b>	<u><u>50,000</u></u>
<u>Type of Cost Savings:</u>			
<u>Operating Cost/(Savings):</u>			
<hr/>			
<b>132206</b> Street Lighting Energy Improvements		<b>Initiating Dept:</b> Enterprise Services - Street Lighting	
<u>Description:</u> Replacement of HPS and MV street light fixtures with LED fixtures		<b>Funding Sources</b>	
<u>If deferred:</u>		Capital Reserve Fund	60,000
<u>Operating Impact:</u> Lower energy usage and maintenance costs.			
<u>Expenditure Type:</u> Efficiency Project		<b>Total Project Cost</b>	<u><u>60,000</u></u>
<u>Type of Cost Savings:</u>			
<u>Operating Cost/(Savings):</u>			
<hr/>			
<b>132225</b> Electric System & Street Lighting Improvements in conjunction with CSO and roadway projects		<b>Initiating Dept:</b> Enterprise Services - Street Lighting	
<u>Description:</u> Electric System & Street Lighting Improvements in conjunction with CSO and roadway projects		<b>Funding Sources</b>	
<u>If deferred:</u>		Capital Reserve Fund	200,000
<u>Operating Impact:</u> Funding will leverage funds in conjunction with improvements in CSO and road projects		<b>Total Project Cost</b>	<u><u>200,000</u></u>
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project			
<u>Type of Cost Savings:</u>			
<u>Operating Cost/(Savings):</u>			

**Fiscal Year 2013**

**132234 Radio Controlled Switching    Initiating Dept: Enterprise Services - Street Lighting**

Description: Installation of radio controlled automatic high voltage switch gear on the City's distribution network.  
If deferred:  
Operating Impact: Allow system operate switch gear with having to dispatch a crew to remote locations.  
Expenditure Type: Efficiency Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Capital Reserve Fund	40,000
<hr/>	
<b>Total Project Cost</b>	<b><u>40,000</u></b>

**132244 Primary Circuit Repair / Replacement    Initiating Dept: Enterprise Services - Street Lighting**

Description: Repair / Replacement of high voltage cable the has reached the end of its life cycle and various circuits through out the city.  
If deferred: Continued recurring faults in system caused by failing cable plant.  
Operating Impact: Lower O&M costs for faults caused by failing cable.  
Expenditure Type: Routine Replacement Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Capital Reserve Fund	90,000
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<b>Total Project Cost</b>	<b><u>90,000</u></b>

**132251 Pole Replacement Project    Initiating Dept: Enterprise Services - Street Lighting**

Description: Replacement and capital maintenance of street light poles; including replacement and rehab work.  
If deferred: Poles continue to deteriorate resulting in unsafe conditions.  
Operating Impact: Reduction in O&M costs  
Expenditure Type: Routine Replacement Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Capital Reserve Fund	60,000
<hr/>	
<b>Total Project Cost</b>	<b><u>60,000</u></b>

**131375 Watermain Oversizing    Initiating Dept: Enterprise Services - Water**

Description: To fund oversizing requests from communities/developers.  
If deferred: required per contract if needed  
Operating Impact: required per contract if needed  
Expenditure Type: New/Expansion Project  
Type of Cost Savings: Contractual Services  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Water Supply System Fund	50,000
<hr/>	
<b>Total Project Cost</b>	<b><u>50,000</u></b>

**Fiscal Year 2013**

**131392** East Paris Station Improvements (DWRF) **Initiating Dept:** Enterprise Services - Water

Description: Expand pump station and replace worn pump units nearing the end of their useful life and to match pumps to water demand (Master Plan).

If deferred: Inability to meet demand which may result in water restrictions

Operating Impact: Improved capacity and efficiency

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Bonds - Water 4,071,000

**Total Project Cost** 4,071,000

**131428** LMFP - Concrete Repairs - Phase 8 (DWRF) **Initiating Dept:** Enterprise Services - Water

Description: Install concrete coatings and repairs in the basins (additional funds for project in job bank).

If deferred: Continued deterioration of concrete facilities and as well as leaking of water between structures; more maintenance as well

Operating Impact: Extends the structure's useful life and provides for more efficient and reduced maintenance of structures

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Bonds - Water 450,000

**Total Project Cost** 450,000

**132051** Water Customer Service- Cayenta interface development and implementation **Initiating Dept:** Enterprise Services - Water

Description: Development of interfaces for use of Cayenta with GIS and Cityworks

If deferred: Additional costs associated with inefficiencies from having multiple platforms for data retrieval.

Operating Impact: Increased cost savings with efficiencies from sole database platform.

Expenditure Type: New/Expansion Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Water Supply System Fund 250,000

**Total Project Cost** 250,000

**132801** Coldbrook Supervisory Control and Data Acquisition **Initiating Dept:** Enterprise Services - Water

Description: Replacement of existing obsolete SCADA system at Coldbrook.

If deferred: Existing system will fail and replacement parts will be unavailable.

Operating Impact:

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Water Supply System Fund 200,000

**Total Project Cost** 200,000

**Fiscal Year 2013**

**132804 LMFP Drain Field (DWRf) Initiating Dept: Enterprise Services - Water**

Description: Replacement of existing Septage System.

If deferred:

Operating Impact:

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Water Supply System Fund 100,000

**Total Project Cost** 100,000

**133154 LMFP - HVAC Improvements Initiating Dept: Enterprise Services - Water**

Description: Conduct full asset analysis of mechanical systems and replace all aging HVAC equipment deemed inefficient. Work to be phased out over 2 years.

If deferred: Risk of system failure and higher energy costs with old inefficient systems.

Operating Impact: Will reduce energy costs.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Water Supply System Fund 200,000

**Total Project Cost** 200,000

**133159 Watermain Lining Maintenance Initiating Dept: Enterprise Services - Water**

Description: Line various watermains with history of leaks and water quality problems.

If deferred: potential for water quality issues and continued expenses for watermain breaks

Operating Impact: Reduce water quality complaints and costs for repairing watermain breaks.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Water Supply System Fund 250,000

**Total Project Cost** 250,000

**133168 Booster D Fiber optic Initiating Dept: Enterprise Services - Water**

Description: Install fiber to Booster D pump station

If deferred: continued operational maintenance costs for old phone line.

Operating Impact: improve operational control and monitoring of pump station

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Water Supply System Fund 100,000

**Total Project Cost** 100,000

**Fiscal Year 2013**

**131897** Elevator controls upgrade at City Hall **Initiating Dept:** Facilities Management

Description: The existing elevator controls would be upgraded. The controls are obsolete, becoming expensive and difficult to maintain. The new controls would be more energy efficient and less costly to maintain.

If deferred: Continue to pay higher maintenance and utility costs. Reliability of elevators will continue to decrease.

Operating Impact: New controls are more efficient and we anticipate decreasing our maintenance and utility costs by \$30,000 per year.

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Other

Operating Cost/(Savings):

**Funding Sources**

Capital Reserve Fund 810,000

**Total Project Cost** 810,000

**131905** Roof repair/replacement at the Bridgeview Building, 1120 Monroe and PSC **Initiating Dept:** Facilities Management

Description: This project will repair/replace various roofs according to our roof asset management program.

If deferred: Roofs will continue to deteriorate causing leaks resulting in damage to the buildings infrastructure.

Operating Impact: No impact on operational costs.

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Other

Operating Cost/(Savings):

**Funding Sources**

Facilities Management 160,000

**Total Project Cost** 160,000

**131911** Annual concrete restoration / waterproofing at various locations - construction **Initiating Dept:** Facilities Management

Description: The concrete plaza deck and police parking garage requires general maintenance to maintain it's integrity. This project would inspect the entire deck and ramp, replace any failed sealant, and repair any deteriorated concrete.

If deferred: Continued leaking will cause structural damage to the Plaza deck and parking ramp structure.

Operating Impact: No impact on operational cost.

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Other

Operating Cost/(Savings):

**Funding Sources**

Facilities Management 100,000

**Total Project Cost** 100,000

**131917** Exterior façade repairs and waterproofing at the police building **Initiating Dept:** Facilities Management

Description: This work is required to maintain the integrity of the exterior facade. Routine exterior repairs are required on the masonry and foam insulated panel exterior to stop the water infiltration.

If deferred: Water infiltration to the structure is causing damage to the building's infrastructure resulting in increased maintenance cost.

Operating Impact: No impact on operational cost

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Other

Operating Cost/(Savings):

**Funding Sources**

Facilities Management 100,000

**Total Project Cost** 100,000

**Fiscal Year 2013**

<p><b>132647</b> Replacement of exterior wall and ceiling insulation at various locations</p> <p><u>Description:</u> The interior garage insulation is damaged and needs to be replaced to make the building more energy efficient.</p> <p><u>If deferred:</u> Failed insulation allows for more energy consumption, higher utility costs, and condensation issues on the metal panels.</p> <p><u>Operating Impact:</u> Reduced annual energy consumption.</p> <p><u>Expenditure Type:</u> Routine Replacement Project</p> <p><u>Type of Cost Savings:</u> Other</p> <p><u>Operating Cost/(Savings):</u></p>	<p><b>Initiating Dept:</b> Facilities Management</p>	<p><b>Funding Sources</b></p> <p>Facilities Management 100,000</p> <hr/> <p><b>Total Project Cost</b> <u>100,000</u></p>
<hr/>		
<p><b>132651</b> Replacement of existing gas unit space heaters with infrared radiant heaters</p> <p><u>Description:</u> Replace all gas fired unit heaters with a more efficient radiant heat system at the Public Service Center.</p> <p><u>If deferred:</u> The existing unit heaters are past their useful life and near failure.</p> <p><u>Operating Impact:</u> New units are more efficient and we anticipate decreasing our utility costs by \$20,000 per year.</p> <p><u>Expenditure Type:</u> Routine Replacement Project</p> <p><u>Type of Cost Savings:</u> Other</p> <p><u>Operating Cost/(Savings):</u></p>	<p><b>Initiating Dept:</b> Facilities Management</p>	<p><b>Funding Sources</b></p> <p>Facilities Management 150,000</p> <hr/> <p><b>Total Project Cost</b> <u>150,000</u></p>
<hr/>		
<p><b>133040</b> Exterior façade repairs and waterproofing at City Hall</p> <p><u>Description:</u> This work is required to maintain the integrity of the exterior facade. Repair of the existing Granite panel system and re-caulking of panels.</p> <p><u>If deferred:</u> Water infiltration to the structure will cause damage to the building's infrastructure resulting in increased maintenance cost.</p> <p><u>Operating Impact:</u> No impact on operational cost</p> <p><u>Expenditure Type:</u> Routine Replacement Project</p> <p><u>Type of Cost Savings:</u> Other</p> <p><u>Operating Cost/(Savings):</u></p>	<p><b>Initiating Dept:</b> Facilities Management</p>	<p><b>Funding Sources</b></p> <p>Facilities Management 100,000</p> <hr/> <p><b>Total Project Cost</b> <u>100,000</u></p>
<hr/>		
<p><b>133042</b> Miscellaneous improvements to storm water control structures</p> <p><u>Description:</u> Installation of miscellaneous storm water control devices at various locations to comply with City of Grand Rapids storm water control plan.</p> <p><u>If deferred:</u> Existing controls will not comply to EPA's rules and regulations.</p> <p><u>Operating Impact:</u> No impact on operational cost.</p> <p><u>Expenditure Type:</u> Routine Replacement Project</p> <p><u>Type of Cost Savings:</u> Other</p> <p><u>Operating Cost/(Savings):</u></p>	<p><b>Initiating Dept:</b> Facilities Management</p>	<p><b>Funding Sources</b></p> <p>Facilities Management 20,000</p> <hr/> <p><b>Total Project Cost</b> <u>20,000</u></p>

Fiscal Year 2013

**133044** Replacement of HVAC roof top unit at the vice building **Initiating Dept:** Facilities Management

Description: Replacement of the HVAC unit and commissioning to ensure maximum energy efficiency.

If deferred: The existing HVAC equipment is past its useful life and near failure.

Operating Impact: No impact on operational cost.

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Other

Operating Cost/(Savings):

**Funding Sources**

Facilities Management

30,000

**Total Project Cost**

30,000

**133046** Replacement of miscellaneous metal doors at the Public Service Center **Initiating Dept:** Facilities Management

Description: Inspect and replace all damaged hollow metal doors and frames

If deferred: The existing exterior door system is past its useful life and near failure.

Operating Impact: No increase to operational cost.

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Other

Operating Cost/(Savings):

**Funding Sources**

Facilities Management

25,000

**Total Project Cost**

25,000

**133048** Annual overhead door repair / replacement at various locations **Initiating Dept:** Facilities Management

Description: Repair / replace all worn out or damaged overhead doors, identify maintenance items, and convert all OHD to be manually controlled in a power outage.

If deferred: Doors not checked for safety features and operational issues can become a liability for the users.

Operating Impact: No impact on operational cost.

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Other

Operating Cost/(Savings):

**Funding Sources**

Facilities Management

20,000

**Total Project Cost**

20,000

**133238** Miscellaneous Repairs at Various Locations **Initiating Dept:** Facilities Management

Description: Miscellaneous Repairs at Various Locations

If deferred: Inability to maintain operations.

Operating Impact: Miscellaneous repairs at various locations necessary to maintain operations.

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Other

Operating Cost/(Savings): 0

**Funding Sources**

Facilities Management

180,388

**Total Project Cost**

180,388



**Fiscal Year 2013**

**132070 Insulated Overhead Garage Doors and Openers Initiating Dept: Fire**

Description: This project would result in much needed energy savings to the fire department. Many of our current doors are single pane glass and have single wall un-insulated metal panels. The replacement of these doors is in line with and listed in the Energy Efficiency

If deferred: Continued heat loss and inefficiency.

Operating Impact: Energy savings and reduced carbon footprint.

Expenditure Type: Efficiency Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Capital Reserve Fund 37,500

**Total Project Cost** 37,500

**132109 Fire Station Concrete Repair - Franklin Fire Station Initiating Dept: Fire**

Description: Replace broken and hazardous concrete drives at fire station.

If deferred: City liability from possible injuries remains the same.

Operating Impact: Reduces city liability from possible injuries that could be incurred.

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Capital Reserve Fund 50,000

**Total Project Cost** 50,000

**133053 Lighting Upgrades - Burton, Monroe, Division, Chester, and Plainfield Fire Stations Initiating Dept: Fire**

Description: Lighting Upgrades – The lighting upgrades will help to reduce utility bills and also keep us in line with the City’s green initiatives. a.Chester Station – The projected payback for this project is 2.81 years b.Plainfield Station – The projected payback

If deferred: Continued elevated utility bills and inefficient lighting

Operating Impact: Upgrades will help reduce utility bills and keep us in line with the City’s green initiatives

Expenditure Type: Efficiency Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Capital Reserve Fund 27,500

**Total Project Cost** 27,500

**133056 HVAC (Boiler) replacements for Kalamazoo and Leonard Fire Stations Initiating Dept: Fire**

Description: The HVAC boiler replacements for Kalamazoo, Leonard, and possibly Plainfield Stations are in conjunction with the geothermal projects for those locations. The addition of the geothermal units will reduce the heating demand and therefore we can replace the

If deferred: Continued inefficient heating of stations, increased energy costs, non-compliance with City’s green initiatives.

Operating Impact: Replacing the older units high-efficiency units will further reduce our energy consumption and also help comply with the green initiatives.

Expenditure Type: Efficiency Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Capital Reserve Fund 37,500

**Total Project Cost** 37,500

Fiscal Year 2013

**132321** Police Patrol Cars (26) **Initiating Dept:** Fleet Management

Description: Vehicle purchase according to replacement schedule.  
If deferred: Increase downtime, increase in maintenance costs, and lack of vehicles availability  
Operating Impact: No Impact on Operating Costs  
Expenditure Type: Routine Replacement Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Motor Equipment System	603,617
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<b>Total Project Cost</b>	<u><u>603,617</u></u>

**132322** Police Fleet Automobile (2) **Initiating Dept:** Fleet Management

Description: Vehicle purchase according to replacement schedule.  
If deferred: Increase downtime, increase in maintenance costs, and lack of vehicles availability  
Operating Impact: No Impact on Operating Costs  
Expenditure Type: Routine Replacement Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Motor Equipment System	29,638
<hr/>	
<b>Total Project Cost</b>	<u><u>29,638</u></u>

**132323** Electric Passenger Vehicle (2) **Initiating Dept:** Fleet Management

Description: Vehicle purchase according to replacement schedule.  
If deferred: Increase downtime, increase in maintenance costs, and lack of vehicle availability  
Operating Impact: No Impact on Operating Costs  
Expenditure Type: Routine Replacement Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Motor Equipment System	30,632
<hr/>	
<b>Total Project Cost</b>	<u><u>30,632</u></u>

**132324** Dump Truck, 1-ton (1) **Initiating Dept:** Fleet Management

Description: Vehicle purchase according to replacement schedule.  
If deferred: Increase downtime, increase in maintenance costs, and lack of vehicle availability  
Operating Impact: No Impact on Operating Costs  
Expenditure Type: Routine Replacement Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Motor Equipment System	44,045
<hr/>	
<b>Total Project Cost</b>	<u><u>44,045</u></u>

Fiscal Year 2013

**132325** Pickup Truck, Crew Cab (1) **Initiating Dept:** Fleet Management

Description: Vehicle purchase according to replacement schedule.  
If deferred: Increase downtime, increase in maintenance costs, and lack of vehicle availability  
Operating Impact: No Impact on Operating Costs  
Expenditure Type: Routine Replacement Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Motor Equipment System	25,031
<hr/>	
<b>Total Project Cost</b>	<u><u>25,031</u></u>

**132326** Pickup Truck, Standard (3) **Initiating Dept:** Fleet Management

Description: Vehicle purchase according to replacement schedule.  
If deferred: Increase downtime, increase in maintenance costs, and lack of vehicle availability  
Operating Impact: No Impact on Operating Costs  
Expenditure Type: Routine Replacement Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Motor Equipment System	62,126
<hr/>	
<b>Total Project Cost</b>	<u><u>62,126</u></u>

**132327** Pickup Truck, 4x4 with Plow (4) **Initiating Dept:** Fleet Management

Description: Vehicle purchase according to replacement schedule.  
If deferred: Increase downtime, increase in maintenance costs, and lack of vehicle availability  
Operating Impact: No Impact on Operating Costs  
Expenditure Type: Routine Replacement Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Motor Equipment System	100,017
<hr/>	
<b>Total Project Cost</b>	<u><u>100,017</u></u>

**132328** Utility Van (1) **Initiating Dept:** Fleet Management

Description: Vehicle purchase according to replacement schedule.  
If deferred: Increase downtime, increase in maintenance costs, and lack of vehicle availability  
Operating Impact: No Impact on Operating Costs  
Expenditure Type: Routine Replacement Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Motor Equipment System	19,075
<hr/>	
<b>Total Project Cost</b>	<u><u>19,075</u></u>

**Fiscal Year 2013**

**132330** Dump Truck, 40-60,000 GVWR (3) **Initiating Dept:** Fleet Management

Description: Vehicle purchase according to replacement schedule.  
If deferred: Increase downtime, increase in maintenance costs, and lack of vehicle availability  
Operating Impact: No Impact on Operating Costs  
Expenditure Type: Routine Replacement Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Motor Equipment System	444,987
<hr/>	
<b>Total Project Cost</b>	<b><u><u>444,987</u></u></b>

**132338** Utility Trucks, up to 15,000 GVWR (4) **Initiating Dept:** Fleet Management

Description: Vehicle purchase according to replacement schedule.  
If deferred: Increase downtime, increase in maintenance costs, and lack of vehicle availability  
Operating Impact: No Impact on Operating Costs  
Expenditure Type: Routine Replacement Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Motor Equipment System	154,255
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<b>Total Project Cost</b>	<b><u><u>154,255</u></u></b>

**132630** Fleet Automobiles (13) **Initiating Dept:** Fleet Management

Description: Vehicle purchase according to replacement schedule.  
If deferred: Increase downtime, increase in maintenance costs, and lack of vehicles availability  
Operating Impact: No Impact on Operating Costs  
Expenditure Type: Routine Replacement Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Motor Equipment System	192,649
<hr/>	
<b>Total Project Cost</b>	<b><u><u>192,649</u></u></b>

**132632** Parking Security Car (1) **Initiating Dept:** Fleet Management

Description: Vehicle purchase according to replacement schedule.  
If deferred: Increase downtime, increase in maintenance costs, and lack of vehicle availability  
Operating Impact: No Impact on Operating Costs  
Expenditure Type: Routine Replacement Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Motor Equipment System	14,172
<hr/>	
<b>Total Project Cost</b>	<b><u><u>14,172</u></u></b>

**Fiscal Year 2013**

**132634** Police Sedan (6) **Initiating Dept:** Fleet Management

Description: Vehicle purchase according to replacement schedule.  
If deferred: Increase downtime, increase in maintenance costs, and lack of vehicle availability  
Operating Impact: No Impact on Operating Costs  
Expenditure Type: Routine Replacement Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Motor Equipment System	139,296
<hr/>	
<b>Total Project Cost</b>	<b><u><u>139,296</u></u></b>

**132636** Mini Van (2) **Initiating Dept:** Fleet Management

Description: Vehicle purchase according to replacement schedule.  
If deferred: Increase downtime, increase in maintenance costs, and lack of vehicle availability  
Operating Impact: No Impact on Operating Costs  
Expenditure Type: Routine Replacement Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Motor Equipment System	49,908
<hr/>	
<b>Total Project Cost</b>	<b><u><u>49,908</u></u></b>

**132638** Packer, Large Side Loading (10) **Initiating Dept:** Fleet Management

Description: Vehicle purchase according to replacement schedule.  
If deferred: Increase downtime, increase in maintenance costs, and lack of vehicle availability  
Operating Impact: No Impact on Operating Costs  
Expenditure Type: Routine Replacement Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Motor Equipment System	2,195,884
<hr/>	
<b>Total Project Cost</b>	<b><u><u>2,195,884</u></u></b>

**131858** Meter Inventory **Initiating Dept:** Parking Services

Description: Parking meter mechanisms, posts, and heads for new meter locations and replacements for damaged meters.  
If deferred: Customers will continue to drive looking for free parking spaces. This driving contributes to carbon emissions. Additionally, revenue to the parking system will be decreased.  
Operating Impact: Part of the parking system will provide vehicular turnover on the street and increased parking in off street parking facilities. Will also generate additional revenues.  
Expenditure Type: Rehabilitation or Enhancement Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Parking Services Fund	50,000
<hr/>	
<b>Total Project Cost</b>	<b><u><u>50,000</u></u></b>

**Fiscal Year 2013**

**131928** Parking Access Control Equipment Upgrades **Initiating Dept:** Parking Services

Description: With a system as large as ours, equipment obsolescence, and rapid technological changes do require annual funding of parking access and revenue control equipment.  
If deferred: Additional labor costs will be required to manually process transactions or work with monthly parking customers who cannot access their parking. This would have a negative impact on employee and visitor parking experiences.  
Operating Impact: Continued ability to operate parking in a customer friendly and cost efficient manner.  
Expenditure Type: Rehabilitation or Enhancement Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Parking Services Fund	35,000
<hr/>	
<b>Total Project Cost</b>	<b><u>35,000</u></b>

**131929** Replace ExpressParc Units **Initiating Dept:** Parking Services

Description: Replace the expressparc units located at Government Center (1) and Cherry Commerce (2). The high volume of transactions experienced by these units and technological changes could result in obsolescence or increasingly high maintenance chages. These units  
If deferred: Negative customer impact. Customers idling in exit lanes creating greenhouse gas emissions.  
Operating Impact: Stay current with processing speed, reduce the number of mechanical problems that develop as machines age, thus, maintaining high levels of customer service.  
Expenditure Type: Routine Replacement Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Parking Services Fund	100,000
<hr/>	
<b>Total Project Cost</b>	<b><u>100,000</u></b>

**131976** Parking Lot Resurfacing **Initiating Dept:** Parking Services

Description: Resurface parking lots. When lots are in disrepair there is the potential for injury to customers and their property. They are also not inviting for the public to park in. Maintenance equipment will be damaged if surfaces are not repaired. Also include  
If deferred: Maintance equipment may be damaged. City may be liable for damage to customers and their vehicles.  
Operating Impact: Ease of maintenance and positive customer experience.  
Expenditure Type: Rehabilitation or Enhancement Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Parking Services Fund	250,000
<hr/>	
<b>Total Project Cost</b>	<b><u>250,000</u></b>

**131983** Sidewalk snow machine **Initiating Dept:** Parking Services

Description: Replace sidewalk snow machine (toolcat)  
If deferred: Current machine is aging and will require extensive maintenance. Sidewalks may not be plowed causing unsafe conditions for pedestrians.  
Operating Impact: Removing snow from sidewalks surrounding parking areas is easier. Staff are able to remove snow in less time, resulting in lower overtime costs.  
Expenditure Type: Rehabilitation or Enhancement Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Parking Services Fund	57,000
<hr/>	
<b>Total Project Cost</b>	<b><u>57,000</u></b>

Fiscal Year 2013

**131990 Seal Coat    Initiating Dept:** Parking Services

Description: Seal coat parking. This reduces the amount of maintenance for cracks and holes. Also included is restriping of the lots.

If deferred: Increased maintenance of parking spaces for cracks and holes.

Operating Impact: Allows for easier maintenance and reduces potential of injury to customers, employees, or property

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Parking Services Fund 275,000

**Total Project Cost** 275,000

**133022 Additional Drive Lanes - Pearl Ionia    Initiating Dept:** Parking Services

Description: Reconfigure the Pearl Ionia parking ramp to provide additional pay in the lane machines and additional daily parking spaces for customers. As the area around the parking ramp changes, additional visitors spaces are required. The current configuration doe

If deferred: Daily parking customers will not have the parking available they are requesting. This will especially impact the Court, Ferris/Kendall buildings, and neighboring restaurants and service providers.

Operating Impact: Daily parking customers will be provided parking instead of a full parking ramp. Parking Services will be required to maintain one additional pay in the lane machine. This includes staff time, additional electricity, and fiber connections.

Expenditure Type: Efficiency Project

Type of Cost Savings: Other

Operating Cost/(Savings): 10,000

**Funding Sources**

Parking Services Fund 190,000

**Total Project Cost** 190,000

**133025 Additional Drive Lanes - Louis Campau Parking Ramp    Initiating Dept:** Parking Services

Description: Currently, the Louis Campau Parking Ramp has one pay in the lane machine. By reconfiguring the exit lane of the parking ramp, another pay in the lane machine will facilitate faster exit for daily and event customers. This reconfiguration will increase cu

If deferred: Customer will continue to be delayed at exit especially after an event. If the current one machines breaks, the parking system will be required to staff to ramp to collect revenues.

Operating Impact: Customers will exit faster. An additional machine will need to be powered, stocked, collected, and maintained. Additional communication fiber and cameras will be necessary.

Expenditure Type: Efficiency Project

Type of Cost Savings: Other

Operating Cost/(Savings): 10,000

**Funding Sources**

Parking Services Fund 120,000

**Total Project Cost** 120,000

**133029 Replace Radios    Initiating Dept:** Parking Services

Description: The current radios used by Parking Services are beyond their useful life. Parts to repair these radios are no longer available. Conservative estimates are that we will need to replace 20 of these radios. Communication is necessary between supervisors, p

If deferred: Staff members will be unable to communicate without radios. This may have a direct customer impact. Lack of communication may create unsafe conditions for customers and parking staff.

Operating Impact: Customers may be admitted to locations where spaces are not available or may not be admitted to locations where space is available. Maintenance items requiring immediate attention cannot be communicated timely. Security will not be able to communicate.

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Parking Services Fund 35,000

**Total Project Cost** 35,000

**Fiscal Year 2013**

**132665 Gas Mask Replacement Initiating Dept: Police**

Description: This project will continue replacement of the Department's gas masks. The gas masks currently issued are over 20 years old. The masks, nor the purifier canisters, meet CBRNE or OSHA requirements.

If deferred: Gas masks are effective only if used with the appropriate purifier canister. Neither the mask nor canisters currently issued meet the federal requirements. Failure to replace becomes a compliance issue and officer safety issue. FY13-14 \$37,000

Operating Impact: Purchasing new gas masks will allow the Department to be in compliance with Federal CBRNE and OSHA standards and promote officer safety during emergency response to law enforcement situations.

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Supplies

Operating Cost/(Savings):

**Funding Sources**

Capital Reserve Fund 37,000

**Total Project Cost** 37,000

**133171 CRUISER LIGHT BARS Initiating Dept: Police**

Description: The Department had budgeted \$25,000 in FY12 to begin replacing cruiser light bars. This capital item will complete that project by replacing all marked vehicles with new LED light bars.

If deferred: New LED technology provides for better visibility, alerting nearby citizens and protecting officers. This is basic police equipment that requires replacement. FY13 \$50,000

Operating Impact: . It is necessary to have a fully functioning light bars for officer and citizen safety. Additionally, newer light bars use LED technology which last longer and require less power from the vehicle.

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Supplies

Operating Cost/(Savings):

**Funding Sources**

Capital Reserve Fund 25,000

**Total Project Cost** 25,000

**133172 PATROL LAPTOPS Initiating Dept: Police**

Description: Patrol laptops are on a 4-year replacement schedule. The Department needs to replace 30 in the next fiscal year.

If deferred: Although ruggedized, these computers endure a tough environment 24/7/365. Four years is a long time in this environment and computers are clearly at the end of their usefulness at this time. FY13 \$120,000

Operating Impact: The laptops allow officers to write reports and citations, access call information as well as a variety of databases that are critical for their safety and completion of their duties.

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Supplies

Operating Cost/(Savings):

**Funding Sources**

Capital Reserve Fund 120,000

**Total Project Cost** 120,000

**133219 Playground Equipment at Various Sites Initiating Dept: Public Services - Parks**

Description: Repair and Replacement of Playground Equipment.

If deferred: Will cost more in future.

Operating Impact: Will cost more in future.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Capital Reserve Fund 100,000

**Total Project Cost** 100,000



Fiscal Year 2013

**131357** Leonard Street - Ball Avenue to East Beltline **Initiating Dept:** Streets and Sanitation (Eng)

Description: STPU FY2013

If deferred:

Operating Impact:

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Streets Capital Fund

State Grants - External ✓

1,025,000

1,350,000

**Total Project Cost**

2,375,000

**131360** MDOT - Trunkline (Act 51) **Initiating Dept:** Streets and Sanitation (Eng)

Description: City's share of trunkline project costs: FY2012 - I96 under Leonard Street; US131 NB and SB over CSX RR; I296/US131 over 6th Street FY2013 - US131 NB from Leonard to N of Ann; I196 WB and EB over the Grand River; M44 Conn from I96 to Airway; I296 SB from

If deferred: Legal mandate - unable to defer.

Operating Impact: No impact.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

State Grants - External ✓

Streets Capital Fund

22,183,000

210,000

**Total Project Cost**

22,393,000

**131362** Sidewalks along Plainfield Avenue - 3 Mile Road to I-96 **Initiating Dept:** Streets and Sanitation (Eng)

Description: Sidewalk to be done in connection with the STPU FY2012 project (previously budgeted). The proposed cost sharing anticipates that a portion of the costs will be specially assessed. It is anticipated that the private contributions share will require the City

If deferred: Route will be less safe and convenient for pedestrians.

Operating Impact: No impact.

Expenditure Type: New/Expansion Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Private Contributions

450,000

**Total Project Cost**

450,000

**131366** Richmond Street - Alpine Avenue to Turner Avenue **Initiating Dept:** Streets and Sanitation (Eng)

Description: STPU FY2014 Grant. Rotomill/resurface

If deferred: Street will continue to deteriorate. Work may be more extensive, expensive and disruptive.

Operating Impact: Decreased unplanned maintenance.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Streets Capital Fund

142,000

**Total Project Cost**

142,000

**Fiscal Year 2013**

**131369** Sixth Street Bridge over the Grand River **Initiating Dept:** Streets and Sanitation (Eng)

Description: LBP Grant FY2012. Includes \$20k for street lighting.

If deferred:

Operating Impact:

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Downtown Development Auth. ✓	260,000
State Grants - External ✓	1,380,000

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<b>Total Project Cost</b>	<b><u><u>1,640,000</u></u></b>
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**131381** Downtown to West Side Bridge over the Grand River **Initiating Dept:** Streets and Sanitation (Eng)

Description: Potential STPE Grant

If deferred:

Operating Impact:

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

State Grants - External ✓	400,000
Downtown Development Auth. ✓	860,000

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<b>Total Project Cost</b>	<b><u><u>1,260,000</u></u></b>
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**131842** Wealthy Street - US131 to Division Avenue **Initiating Dept:** Streets and Sanitation (Eng)

Description: STPU FY2014 Grant. Reconstruction.

If deferred: Street will continue to deteriorate which may result in additional cost and disruption.

Operating Impact: Decreased unplanned maintenance.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Downtown Development Auth. ✓	100,000
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<b>Total Project Cost</b>	<b><u><u>100,000</u></u></b>
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**131857** Buchanan Avenue - Alger Street to Burton Street **Initiating Dept:** Streets and Sanitation (Eng)

Description: STPU FY2014 Grant. Rotomill/resurface.

If deferred: Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.

Operating Impact: Decreased unplanned maintenance.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Streets Capital Fund	160,000
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<b>Total Project Cost</b>	<b><u><u>160,000</u></u></b>
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**Fiscal Year 2013**

**131865** Turner Avenue - Ann Street to US131 SB Ramp **Initiating Dept:** Streets and Sanitation (Eng)

Description: STPU FY2014 Grant. Rotomill/resurface

If deferred: Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.

Operating Impact: Decreased unplanned maintenance.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Streets Capital Fund

60,000

**Total Project Cost**

60,000

**131951** Lake Michigan Drive - Garfield Avenue to Seward Avenue **Initiating Dept:** Streets and Sanitation (Eng)

Description: STPU FY2014 Grant. Rotomill/resurface.

If deferred: Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.

Operating Impact: Decreased unplanned maintenance.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Streets Capital Fund

175,000

**Total Project Cost**

175,000

**131954** Lake Drive - East Beltline to East City Limits **Initiating Dept:** Streets and Sanitation (Eng)

Description: STPU FY2014 Grant. Resurface.

If deferred: Street will continue to deteriorate and the window of opportunity may be missed. Future work may be more extensive, expensive and disruptive.

Operating Impact: Less unplanned maintenance. Preservation of asset.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Streets Capital Fund

88,000

**Total Project Cost**

88,000

**131973** Carlton Avenue - Lake Drive to Fulton Street **Initiating Dept:** Streets and Sanitation (Eng)

Description: STPU FY2014 Grant. Rotomill/resurface.

If deferred: Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.

Operating Impact: Continued unplanned maintenance.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Streets Capital Fund

70,000

**Total Project Cost**

70,000

**Fiscal Year 2013**

<b>132383</b> Monroe Avenue - Knapp Street to North Park Street	<b>Initiating Dept:</b> Streets and Sanitation (Eng)	
<u>Description:</u> STPU FY2013. Rotomill/resurfacing.		<b>Funding Sources</b>
<u>If deferred:</u> Street will continue to deteriorate and window of opportunity may be missed. Future work may be more extensive, expensive and disruptive.		Streets Capital Fund 729,000
<u>Operating Impact:</u> Decreased unplanned maintenance.		State Grants - External ✓ 1,010,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
		<b>Total Project Cost</b> <u>1,739,000</u>

<b>132449</b> Ionia Avenue - Buckley Street to Wealthy Street; McConnell Street - Ionia Avenue to Division Avenue and Logan Street - US131 to Division Avenue	<b>Initiating Dept:</b> Streets and Sanitation (Eng)	
<u>Description:</u> Reconstruction in connection with Urban Market. Reconstruct the streets and infrastructure including the separation of 20 Catch basins, reduced flow in the system and evaluation of green infrastructure and low impact development alternatives.		<b>Funding Sources</b>
<u>If deferred:</u> Streets will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive to the Urban Market.		Water Supply System Fund 650,000
<u>Operating Impact:</u> Decreased unplanned maintenance.		Downtown Development Auth. ✓ 1,770,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		Sewage Disposal System 680,000
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
		<b>Total Project Cost</b> <u>3,100,000</u>

<b>132899</b> Division Avenue - Franklin Street to Wealthy Street	<b>Initiating Dept:</b> Streets and Sanitation (Eng)	
<u>Description:</u> Potential TCSP grant. BRT route.		<b>Funding Sources</b>
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.		Capital Reserve Fund 30,000
<u>Operating Impact:</u> Decreased unplanned maintenance.		Federal Grants 335,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		Federal Grants 2,270,000
<u>Type of Cost Savings:</u> Contractual Services		Sewage Disposal System 185,000
<u>Operating Cost/(Savings):</u>		Sewage Disposal System 26,000
		Streets Capital Fund 170,000
		Streets Capital Fund 28,000
		Water Supply System Fund 26,000
		Water Supply System Fund 185,000
		<b>Total Project Cost</b> <u>3,255,000</u>

<b>131367</b> Safety Projects - Various Locations	<b>Initiating Dept:</b> Traffic Safety	
<u>Description:</u> Potential Grant. Safety improvements to signalized intersections and roadside improvements at various locations in the City.		<b>Funding Sources</b>
<u>If deferred:</u> Loss of grant funds		Streets Capital Fund 50,000
<u>Operating Impact:</u> Improve safety for the traveling public		State Grants - External ✓ 250,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
		<b>Total Project Cost</b> <u>300,000</u>

Fiscal Year 2013

**132130** Traffic Signal LED Retrofit **Initiating Dept:** Traffic Safety

Description: Upgrade 10 Traffic Signals with LED fixtures  
If deferred: Not progressing towards City's sustainability goals.  
Operating Impact: Reduced Electric usage by 80%  
Expenditure Type: Efficiency Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Streets Capital Fund	40,000
<hr/>	
<b>Total Project Cost</b>	<b><u>40,000</u></b>

**132131** Traffic Signal Capital Replacement **Initiating Dept:** Traffic Safety

Description: Replacement of out of date, worn, damaged or functionally obsolete traffic signal equipment  
If deferred: Less efficient operations and potentially unsafe traffic signal infrastructure.  
Operating Impact: Without replacement traffic signals function without benefit of actuation or interconnect resulting in additional vehicle delays.  
Expenditure Type: Routine Replacement Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Streets Capital Fund	40,000
<hr/>	
<b>Total Project Cost</b>	<b><u>40,000</u></b>

**132154** Traffic Signal Optimization and Detection Project **Initiating Dept:** Traffic Safety

Description: Optimization of traffi signal timing and installation of traffic detection equipment  
If deferred: Loss of grant funding  
Operating Impact: Improved traffic flow.  
Expenditure Type: Efficiency Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
State Grants	240,000
Streets Capital Fund	120,000
<hr/>	
<b>Total Project Cost</b>	<b><u>360,000</u></b>

**132155** Traffic Signal Optimization and Detection Project **Initiating Dept:** Traffic Safety

Description: OPTimization of traffi signal timing and installation of traffic detection equipment  
If deferred: Loss of grant funding  
Operating Impact: Improved traffic flow.  
Expenditure Type: Efficiency Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Federal Grants	420,000
Other Municipalities Contr.	81,000
Streets Capital Fund	24,000
<hr/>	
<b>Total Project Cost</b>	<b><u>525,000</u></b>

**Fiscal Year 2013**

**132166** Traffic Safety CMAQ Grant Projects - FY13 **Initiating Dept:** Traffic Safety

Description: Improvements to ITS Network Data as programed in the TIP.

If deferred: Loss of grant funding.

Operating Impact: Improvement of traffic flow in the region. Matching funds required for federal grant.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Streets Capital Fund	22,000
Federal Grants	160,000
Other Municipalities Contr.	18,000

<b>Total Project Cost</b>	<u><u>200,000</u></u>
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**133001** Safe Routes to School (SR2S) **Initiating Dept:** Traffic Safety

Description: Local match of potential grants for the Safe Routes to School program

If deferred: Less physical activity if routes are perceived as not safe.

Operating Impact: No impact

Expenditure Type: New/Expansion Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Streets Capital Fund	10,000
Streets Capital Fund	10,000

<b>Total Project Cost</b>	<u><u>20,000</u></u>
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Fiscal Year 2013	City Funds Total: 29,228,220	Non-City Funds Total: 29,563,000	Total : <u><u>58,791,220</u></u>
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**Fiscal Year 2014**

**141605** Sidewalk Ramps - ADA **Initiating Dept:** Engineering

Description: Removal and replacement of non-compliant handicap curb ramps which will adhere with a mandate issued by Federal Government under the Americans with Disabilities Act.

If deferred: The City will not be able to meet the Federal mandate.

Operating Impact: No impact.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Capital Reserve Fund	150,000
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<b>Total Project Cost</b>	<u><u>150,000</u></u>
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**141606** Sidewalk Repair - City Owned Facilities **Initiating Dept:** Engineering

Description: Removal and replacement of deficient sidewalk and/or drive approaches at City owned facilities, i.e. Parks, Fire Stations, etc.

If deferred:

Operating Impact:

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Capital Reserve Fund	20,000
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<b>Total Project Cost</b>	<u><u>20,000</u></u>
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**Fiscal Year 2014**

**142481 Plainfield Avenue - Fuller Avenue to Salerno Drive Initiating Dept: Engineering**

Description: Sidewalk to be done in connection with MDOT M-45 Connector project. The proposed cost sharing anticipates that a portion of the costs will be specially assessed.

If deferred: Pedestrian access will be less safe and convenient.

Operating Impact: No impact.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Capital Reserve Fund	55,000
Private Contributions	300,000

<b>Total Project Cost</b>	<b><u>355,000</u></b>
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**141374 CIPP Rehab of Sanitary Sewers - Various Sites Initiating Dept: Enterprise Services - Sewage**

Description: Re-lining of sewers 50 years and older to reduce I/I and greatly extend useful life.

If deferred: Higher costs associated with emergency repairs.

Operating Impact: Reduces flow due to I/I at the Wastewater Treatment Facility

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Sewage Disposal System	600,000
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<b>Total Project Cost</b>	<b><u>600,000</u></b>
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**141379 Silver Creek Sanitary Trunk Sewer Improvements Initiating Dept: Enterprise Services - Sewage**

Description: From Buchanan Avenue/Stevens Street intersection, south and east to Dickinson Street/Division Avenue; Dickinson Street - Division Avenue to Blaine Avenue Identified in 2009 Comprehensive Master Plan update as trunk sewer needing increased capacity in or

If deferred: none

Operating Impact: reduce the potential for system surcharging

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Sewage Disposal System	250,000
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<b>Total Project Cost</b>	<b><u>250,000</u></b>
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**141382 Replace WWTP Perimeter Fencing Initiating Dept: Enterprise Services - Sewage**

Description: Chainlink fence around the outside perimeter of the plant grounds has been cut through and damaged (falling trees) over many years. Total length is approx 1 mile. Grounds need to stay secure and safe

If deferred: Continued patching of existing fabric, increased liability

Operating Impact: Visually makes a statement that the WWTP is a first class operation. Serves double-duty by keeping impound lot secure

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Sewage Disposal System	250,000
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<b>Total Project Cost</b>	<b><u>250,000</u></b>
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**Fiscal Year 2014**

**141412** Plant Security System Improvements **Initiating Dept:** Enterprise Services - Sewage

Description: Improve WWTP grounds / remote sites security and monitoring

If deferred: none

Operating Impact: Potential VSAT requirement. Vulnerability System Assessment Technique (Federal program)

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Sewage Disposal System 250,000

**Total Project Cost** 250,000

**141749** Long Term Wet Weather Control Program **Initiating Dept:** Enterprise Services - Sewage

Description: Prior to December 31, 2019 the City is required to transport and treat all wet weather flows up to and including 25 year/24 hour rain events and not discharge them directly to the river or allow sanitary sewer overflows.

If deferred: Violation of NPDES permit.

Operating Impact: Increase due to additional treatment.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Other

Operating Cost/(Savings):

**Funding Sources**

Bonds - Sewer 750,000

**Total Project Cost** 750,000

**142621** Robinhood Lift Station Upgrade / replacement **Initiating Dept:** Enterprise Services - Sewage

Description: Identified in CMP as needing replacement due to age and future system area expansion / growth

If deferred: Increased maintenance costs, potential failure of major system components

Operating Impact: decreased maintenance costs, higher efficiency pumps/ motors, greater reliability.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Bonds - Sewer 530,000

**Total Project Cost** 530,000

**142622** Shorehaven Lift Station Upgrade / Replacement **Initiating Dept:** Enterprise Services - Sewage

Description: Identified in CMP as needing replacement due to age and future system area expansion / growth

If deferred: Increased maintenance costs, potential failure of major system components

Operating Impact: Decreased maintenance costs, higher efficiency pumps/ motors, greater reliability.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Sewage Disposal System 20,000

**Total Project Cost** 20,000



**Fiscal Year 2014**

<b>141380</b> Drainage Improvements and Emergency Repairs <b>Initiating Dept:</b> Enterprise Services - Stormwater		
<u>Description:</u> Kent County Drain Commission Special Assessments and stormwater infrastructure repairs or replacement projects which occur throughout the year. Used when repairs are outside the scope of Sewer Maint Dept.	<b>Funding Sources</b>	
<u>If deferred:</u>	Capital Reserve Fund	175,000
<u>Operating Impact:</u>		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
		<hr/>
<b>141733</b> Kent County Drain Commission Special Assessments <b>Initiating Dept:</b> Enterprise Services - Stormwater		
<u>Description:</u> Improvements to the county drain located within the City of Grand Rapids require funding. These assessments occur through the Kent County Drain Commissioner's Office.	<b>Funding Sources</b>	
<u>If deferred:</u> State Law does not allow deferment.	Capital Reserve Fund	45,000
<u>Operating Impact:</u> None		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Other		
<u>Operating Cost/(Savings):</u>		
		<hr/>
<b>142190</b> Critical Safety Improvements to Underground Systems <b>Initiating Dept:</b> Enterprise Services - Street Lighting		
<u>Description:</u> Necessary improvements to the underground conduit system to correct safety issues, correct damage or provide for extensions of the system for new development.	<b>Funding Sources</b>	
<u>If deferred:</u>	Capital Reserve Fund	50,000
<u>Operating Impact:</u>		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u>		
<u>Operating Cost/(Savings):</u>		
		<hr/>
<b>142207</b> Street Lighting Energy Improvements <b>Initiating Dept:</b> Enterprise Services - Street Lighting		
<u>Description:</u> Replacement of HPS and MV street light fixtures with LED fixtures	<b>Funding Sources</b>	
<u>If deferred:</u>	Capital Reserve Fund	25,000
<u>Operating Impact:</u> Lower energy usage and maintenance costs.		
<u>Expenditure Type:</u> Efficiency Project		
<u>Type of Cost Savings:</u>		
<u>Operating Cost/(Savings):</u>		
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**Fiscal Year 2014**

<b>142225</b> Electric System & Street Lighting Improvements in conjunction with CSO and roadway projects	<b>Initiating Dept:</b> Enterprise Services - Street Lighting	
<u>Description:</u> Electric System & Street Lighting Improvements in conjunction with CSO and roadway projects	<b>Funding Sources</b>	
<u>If deferred:</u>	Capital Reserve Fund	50,000
<u>Operating Impact:</u> Funding will leverage funds in conjunction with improvements in CSO and road projects	<b>Total Project Cost</b>	<u>50,000</u>
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u>		
<u>Operating Cost/(Savings):</u>		
<hr/>		
<b>142234</b> Radio Controlled Switching	<b>Initiating Dept:</b> Enterprise Services - Street Lighting	
<u>Description:</u> Installation of radio controlled automatic high voltage switch gear on the City's distribution network.	<b>Funding Sources</b>	
<u>If deferred:</u>	Capital Reserve Fund	20,000
<u>Operating Impact:</u> Allow system operate switch gear with having to dispatch a crew to remote locations.	<b>Total Project Cost</b>	<u>20,000</u>
<u>Expenditure Type:</u> Efficiency Project		
<u>Type of Cost Savings:</u>		
<u>Operating Cost/(Savings):</u>		
<hr/>		
<b>142244</b> Primary Circuit Repair / Replacement	<b>Initiating Dept:</b> Enterprise Services - Street Lighting	
<u>Description:</u> Repair / Replacement of high voltage cable the has reached the end of its life cycle and various circuits through out the city.	<b>Funding Sources</b>	
<u>If deferred:</u> Continued recurring faults in system caused by failing cable plant.	Capital Reserve Fund	30,000
<u>Operating Impact:</u> Lower O&M costs for faults caused by failing cable.	<b>Total Project Cost</b>	<u>30,000</u>
<u>Expenditure Type:</u> Routine Replacement Project		
<u>Type of Cost Savings:</u>		
<u>Operating Cost/(Savings):</u>		
<hr/>		
<b>143176</b> Upgrade of City Hall Street Lighting Primary	<b>Initiating Dept:</b> Enterprise Services - Street Lighting	
<u>Description:</u> This three-phase primary circuit serving the downtown area will be replaced from Coldbrook Substation to Coldbrook/Ottawa intersection and to Trowbridge/Ottawa Intersection	<b>Funding Sources</b>	
<u>If deferred:</u> Increased maintenance and potential for service interruption.	Capital Reserve Fund	165,000
<u>Operating Impact:</u> Decreased unplanned maintenance and increased reliability.	<b>Total Project Cost</b>	<u>165,000</u>
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		

Fiscal Year 2014

**141375** Watermain Oversizing **Initiating Dept:** Enterprise Services - Water

Description: To fund oversizing requests from communities/developers.  
If deferred: required per contract if needed  
Operating Impact: required per contract if needed  
Expenditure Type: New/Expansion Project  
Type of Cost Savings: Contractual Services  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Water Supply System Fund	50,000
<hr/>	
<b>Total Project Cost</b>	<b><u>50,000</u></b>

**141391** Millbank Street - Giddings Avenue to Newcastle Avenue and Derbyshire Street - Giddings Avenue to Newcastle Avenue **Initiating Dept:** Enterprise Services - Water

Description: Replace 6" WM with history of breaks. Also, a 36" CSP is in failure mode just east of this location under Millbank, the culvert should also be replaced as part of this contract.  
If deferred: Continued main breaks which in turn costs us more to fix in addition to poor road surface which leads to customer complaints. If culvert totally fails, road could collapse  
Operating Impact: Savings from cost of Field Ops crew overtime, excavation, backfill, equipment, pipe and asphalt repair needed to repair watermain breaks.  
Expenditure Type: Rehabilitation or Enhancement Project  
Type of Cost Savings: Contractual Services  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Streets Capital Fund	35,000
Water Supply System Fund	300,000
<hr/>	
<b>Total Project Cost</b>	<b><u>335,000</u></b>

**141397** LMFP - master electrical control panels **Initiating Dept:** Enterprise Services - Water

Description: 1963 equipment needs to be replaced for reliability.  
If deferred: Outdated equipment that may need significant maintenance  
Operating Impact: Reduced maintenance  
Expenditure Type: Rehabilitation or Enhancement Project  
Type of Cost Savings: Contractual Services  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Water Supply System Fund	50,000
<hr/>	
<b>Total Project Cost</b>	<b><u>50,000</u></b>

**141415** Franklin pumps 1 & 3, motor starters and low service pump VFD's **Initiating Dept:** Enterprise Services - Water

Description: Replace worn pumps & motor starter units for system reliability. Install VFD's on low service pumps and study widespread use of VFD's at this location.  
If deferred: reduced reliability and higher energy costs  
Operating Impact: More efficient and cost effective electrical equipment  
Expenditure Type: Routine Replacement Project  
Type of Cost Savings: Contractual Services  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Water Supply System Fund	1,000,000
<hr/>	
<b>Total Project Cost</b>	<b><u>1,000,000</u></b>

**Fiscal Year 2014**

<b>141418 Cascade north river crossing (DWRf)    Initiating Dept: Enterprise Services - Water</b>	
<u>Description:</u> Additional river crossing needed to help increase pressure in area (Finance Agreement- Cascade Twp request).	<b>Funding Sources</b>
<u>If deferred:</u> May result in water restrictions in high demand times if not built	Bonds - Water
<u>Operating Impact:</u> Will improve pressures at the far eastern end of the system	3,600,000
<u>Expenditure Type:</u> New/Expansion Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
<hr/>	
<b>141853 Four Mile Road Elevated Storage Tank - Construction (DWRf)    Initiating Dept: Enterprise Services - Water</b>	
<u>Description:</u> Construct 0.5 Million Gallon elevated water stoarge tank in Walker north of I-96 to improve water reliability for increasing demands.	<b>Funding Sources</b>
<u>If deferred:</u> Increase in low pressure complaints and inability for area to grow.	Bonds - Water
<u>Operating Impact:</u> Improve reliability and boost pressures for future demands.	1,900,000
<u>Expenditure Type:</u> New/Expansion Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
<hr/>	
<b>141855 Four Mile Road Watermain - design and construction (DWRf)    Initiating Dept: Enterprise Services - Water</b>	
<u>Description:</u> Construction of new 16 inch watermain in Four Mile road from Fruit Ridge to Walker to service to new elevated storage tank	<b>Funding Sources</b>
<u>If deferred:</u> Increase inlow pressure complaints.	Bonds - Water
<u>Operating Impact:</u> Needed to serve new tank and increase reliability and pressures.	2,000,000
<u>Expenditure Type:</u> New/Expansion Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
<hr/>	
<b>142453 Livingston Pumping Station - Second Discharge Line from, Contract No. 1 (DWRf)    Initiating Dept: Enterprise Services - Water</b>	
<u>Description:</u> Contract No. 1 of 3: from Livingston Pumping Station to Leaoand/Ball intersection (Master Plan) Livingston Ave - Newberry St to Livingston PS; Newberry St - Livingston Ave to Coit Ave; Coit Ave - Newberry St to Bradford St; Bradford St - Coit Ave to Laf	<b>Funding Sources</b>
<u>If deferred:</u> Reduction in ability to provide necessary water volume to northeast portion of system	Bonds - Water
<u>Operating Impact:</u> Improved system reliability to northeast portion of system.	550,000
<u>Expenditure Type:</u> New/Expansion Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
<hr/>	
<b>Total Project Cost</b>	
	<u><u>3,600,000</u></u>

Fiscal Year 2014

**142623** LMFP - Concrete Repair Phase 5 (DWRP) **Initiating Dept:** Enterprise Services - Water

Description: Install concrete coatings and repairs in the basins (additional funds for project in job bank).

If deferred: Continued deterioration of concrete facilities and as well as leaking of water between structures; more maintenance as well

Operating Impact: Extends the structure's useful life and provides for more efficient and reduced maintenance of structures

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Bonds - Water 500,000

**Total Project Cost** 500,000

**142801** Coldbrook Supervisory Control and Data Acquisition **Initiating Dept:** Enterprise Services - Water

Description: Replacement of existing obsolete SCADA system at Coldbrook.

If deferred: Existing system will fail and replacement parts will be unavailable.

Operating Impact:

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Water Supply System Fund 2,000,000

**Total Project Cost** 2,000,000

**143150** LMFP - Low Lift Pumps 1 and 2 High Efficiency Motor Upgrades **Initiating Dept:** Enterprise Services - Water

Description: Replace aging equipment with high efficiency motors.

If deferred: Continue higher electrical costs to run old motors

Operating Impact: Will reduce energy costs.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Water Supply System Fund 80,000

**Total Project Cost** 80,000

**143154** LMFP - HVAC Improvements **Initiating Dept:** Enterprise Services - Water

Description: Conduct full asset analysis of mechanical systems and replace all aging HVAC equipment deemed inefficient. Work to be phased out over 2 years.

If deferred: Risk of system failure and higher energy costs with old inefficient systems.

Operating Impact: Will reduce energy costs.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Water Supply System Fund 200,000

**Total Project Cost** 200,000

Fiscal Year 2014

**143159** Watermain Lining Maintenance **Initiating Dept:** Enterprise Services - Water

Description: Line various watermain with history of leaks and water quality problems.  
If deferred: potential for water quality issues and continued expenses for watermain breaks  
Operating Impact: Reduce water quality complaints and costs fo repairing watermain breaks.  
Expenditure Type: Rehabilitation or Enhancement Project  
Type of Cost Savings: Contractual Services  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Water Supply System Fund	250,000
<hr/>	
<b>Total Project Cost</b>	<b><u>250,000</u></b>

**143165** Knapp Street - Wyndham Hill to Ball - 24" Watermain in parkway **Initiating Dept:** Enterprise Services - Water

Description: Install 24" transmission watermain from Ball to Wyndham Hill to finish the transmission watermain feed to Dean Lake Service Center. Will improve volume and pressures at DLSC and allow for more consistent operation of pumps at station.  
If deferred: Increased costs in operation  
Operating Impact: Improve pressures and service to northeast portion on east high pressure district.  
Expenditure Type: New/Expansion Project  
Type of Cost Savings: Contractual Services  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Water Supply System Fund	320,000
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<b>Total Project Cost</b>	<b><u>320,000</u></b>

**141881** Miscellaneous concrete restoration and waterproofing at the PSC **Initiating Dept:** Facilities Management

Description: This project will replace spalled concrete at various facilities, provide waterproofing for a basement wall at 509 Wealthy Street, replace concrete at 201 Market loading dock and approach area, replace a large concrete slab adjacent to the Refuse garage, a  
If deferred: Damaged concrete can become safety hazards and unusable. If proper repairs are not completed, these issues will continue to increase over time.  
Operating Impact: No impact on operational cost but will require additional attention in the future.  
Expenditure Type: Routine Replacement Project  
Type of Cost Savings: Other  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Capital Reserve Fund	150,000
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<b>Total Project Cost</b>	<b><u>150,000</u></b>

**141891** Replacement of the emergency generator at the police building **Initiating Dept:** Facilities Management

Description: The existing generator is over 25 years old and will need to be replaced to ensure reliable power supply to the police department building and dispatch center during a power outage.  
If deferred: Equipment will fail and the operations of the 911 Dispatch Center will be compromised.  
Operating Impact: No impact on operational cost.  
Expenditure Type: Routine Replacement Project  
Type of Cost Savings: Other  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Capital Reserve Fund	300,000
<hr/>	
<b>Total Project Cost</b>	<b><u>300,000</u></b>

**Fiscal Year 2014**

**141925** Exterior façade repairs and waterproofing at various locations **Initiating Dept:** Facilities Management

Description: This project would include the restoration of the exterior facade on the buildings at the Public Service Center. Every building at the complex has some degree of exterior damage and a need for a new exterior coating/painting.

If deferred: The metal skin exterior of the buildings will continue to rust to the point that we can no longer recoat and will be forced to replace.

Operating Impact: No impact on operational cost.

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Other

Operating Cost/(Savings):

**Funding Sources**

Capital Reserve Fund 200,000

**Total Project Cost** 200,000

**142002** Replacement of the reheat coils at the City/County complex **Initiating Dept:** Facilities Management

Description: The existing reheat system is over 45 years old and requires major restoration to maintain it in operating condition.

If deferred: The existing system could fail and will not take advantage of considerable energy savings.

Operating Impact: The new equipment would be more efficient. We would be able to reduce our utility cost by about \$30,000 per year

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Other

Operating Cost/(Savings):

**Funding Sources**

Capital Reserve Fund 500,000

**Total Project Cost** 500,000

**142004** Replacement of the air handlers at the City/County complex **Initiating Dept:** Facilities Management

Description: The existing air handling equipment is over 45 years old and in need of major renovation.

If deferred: Current HVAC equipment could fail.

Operating Impact: The new equipment would be more efficient. We would be able to reduce our utility cost by about \$30,000 per year.

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Other

Operating Cost/(Savings):

**Funding Sources**

Capital Reserve Fund 1,400,000

**Total Project Cost** 1,400,000

**142014** Annual roof repair / replacements at various locations **Initiating Dept:** Facilities Management

Description: This project will repair/replace various roofs according to our roof asset management program.

If deferred: Roofs will continue to deteriorate causing leaks resulting in damage to the buildings infrastructure.

Operating Impact: No impact on operational cost.

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Other

Operating Cost/(Savings):

**Funding Sources**

Facilities Management 260,000

**Total Project Cost** 260,000





Fiscal Year 2014

**142693** Restroom/plumbing upgrades at the Westside Complex **Initiating Dept:** Facilities Management

Description: This project would completely renovate the existing restrooms at the West Side Complex to make energy efficient, green, and ADA compliant.

If deferred: Existing equipment and fixtures need to be replaced.

Operating Impact: No impact on operational cost.

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Other

Operating Cost/(Savings):

**Funding Sources**

Capital Reserve Fund

125,000

**Total Project Cost**

125,000

**143050** Annual miscellaneous painting at various locations **Initiating Dept:** Facilities Management

Description: Repair and paint walls based upon an annual interior management plan. This will reduce the number of major painting projects while maintaining the integrity of the interior appearance.

If deferred: Increased future repair costs.

Operating Impact: No impact on operational cost.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Other

Operating Cost/(Savings):

**Funding Sources**

Capital Reserve Fund

30,000

**Total Project Cost**

30,000

**143051** Annual miscellaneous flooring replacement at various locations **Initiating Dept:** Facilities Management

Description: Replacement of carpet flooring based upon an annual interior management plan. This will allow us to maintain the overall floor system and replace as needed.

If deferred: Flooring will reach a point of failure, requiring additional cleaning and maintenance expense, as well as providing a negative aesthetic impact.

Operating Impact: No impact on operational cost.

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Other

Operating Cost/(Savings):

**Funding Sources**

Capital Reserve Fund

85,000

**Total Project Cost**

85,000

**143061** Annual miscellaneous painting at various locations **Initiating Dept:** Facilities Management

Description: Repair and paint walls based upon an annual interior management plan. This will reduce the number of major painting projects while maintaining the integrity of the interior appearance.

If deferred: Interior remodels will be required if necessary repairs don't occur.

Operating Impact: No impact on operational cost.

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Other

Operating Cost/(Savings):

**Funding Sources**

Facilities Management

30,000

**Total Project Cost**

30,000

**Fiscal Year 2014**

<p><b>143062</b> Annual miscellaneous flooring replacement at various locations    <b>Initiating Dept:</b> Facilities Management</p> <p><u>Description:</u> Replacement of carpet flooring based upon an annual interior management plan. This will allow us to maintain the overall floor system and replace as needed.</p> <p><u>If deferred:</u> Flooring will reach a point of failure, requiring additional cleaning expense as well as a negative aesthetic impact.</p> <p><u>Operating Impact:</u> No impact on operational cost.</p> <p><u>Expenditure Type:</u> Routine Replacement Project</p> <p><u>Type of Cost Savings:</u> Other</p> <p><u>Operating Cost/(Savings):</u></p>	<p><b>Funding Sources</b></p> <table border="0"> <tr> <td>Facilities Management</td> <td style="text-align: right;">85,000</td> </tr> <tr> <td colspan="2"><hr/></td> </tr> <tr> <td><b>Total Project Cost</b></td> <td style="text-align: right;"><u><u>85,000</u></u></td> </tr> </table>	Facilities Management	85,000	<hr/>		<b>Total Project Cost</b>	<u><u>85,000</u></u>
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<b>Total Project Cost</b>	<u><u>85,000</u></u>						
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<p><b>143065</b> Annual miscellaneous HVAC/heat pump replacement at the police building    <b>Initiating Dept:</b> Facilities Management</p> <p><u>Description:</u> When the facility was renovated in 2001, a majority of the HVAC equipment was not replaced. This project will continue a scheduled replacement program of various components of the existing equipment as it reaches the end of it's useful life.</p> <p><u>If deferred:</u> Existing equipment is beginning to fail</p> <p><u>Operating Impact:</u> No impact on operational cost.</p> <p><u>Expenditure Type:</u> Routine Replacement Project</p> <p><u>Type of Cost Savings:</u> Other</p> <p><u>Operating Cost/(Savings):</u></p>	<p><b>Funding Sources</b></p> <table border="0"> <tr> <td>Facilities Management</td> <td style="text-align: right;">100,000</td> </tr> <tr> <td colspan="2"><hr/></td> </tr> <tr> <td><b>Total Project Cost</b></td> <td style="text-align: right;"><u><u>100,000</u></u></td> </tr> </table>	Facilities Management	100,000	<hr/>		<b>Total Project Cost</b>	<u><u>100,000</u></u>
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<p><b>143067</b> Annual concrete restoration / waterproofing at various locations - Inspection phase    <b>Initiating Dept:</b> Facilities Management</p> <p><u>Description:</u> Inspection of the existing concrete structures to determine overall condition and necessary improvements.</p> <p><u>If deferred:</u> By not inspecting current conditions, major defects will not be discovered for the following year concrete project.</p> <p><u>Operating Impact:</u> No impact on operational cost.</p> <p><u>Expenditure Type:</u> Routine Replacement Project</p> <p><u>Type of Cost Savings:</u> Other</p> <p><u>Operating Cost/(Savings):</u></p>	<p><b>Funding Sources</b></p> <table border="0"> <tr> <td>Facilities Management</td> <td style="text-align: right;">20,000</td> </tr> <tr> <td colspan="2"><hr/></td> </tr> <tr> <td><b>Total Project Cost</b></td> <td style="text-align: right;"><u><u>20,000</u></u></td> </tr> </table>	Facilities Management	20,000	<hr/>		<b>Total Project Cost</b>	<u><u>20,000</u></u>
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<p><b>143069</b> Replacement of the heat exchanger at the City/County complex    <b>Initiating Dept:</b> Facilities Management</p> <p><u>Description:</u> Replacement of the existing heat exchanger. This will allow us to maximize our energy consumption.</p> <p><u>If deferred:</u> Existing equipment has exceeded its life expectancy.</p> <p><u>Operating Impact:</u> Reduced energy waste and decrease annual utility consumption.</p> <p><u>Expenditure Type:</u> Routine Replacement Project</p> <p><u>Type of Cost Savings:</u> Other</p> <p><u>Operating Cost/(Savings):</u></p>	<p><b>Funding Sources</b></p> <table border="0"> <tr> <td>Capital Reserve Fund</td> <td style="text-align: right;">200,000</td> </tr> <tr> <td colspan="2"><hr/></td> </tr> <tr> <td><b>Total Project Cost</b></td> <td style="text-align: right;"><u><u>200,000</u></u></td> </tr> </table>	Capital Reserve Fund	200,000	<hr/>		<b>Total Project Cost</b>	<u><u>200,000</u></u>
Capital Reserve Fund	200,000						
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<b>Total Project Cost</b>	<u><u>200,000</u></u>						

Fiscal Year 2014

<b>143071</b> Re-commission the HVAC systems at various locations		<b>Initiating Dept:</b> Facilities Management	
<u>Description:</u> Determine the current settings and overall condition of the HVAC system. Verify that the system is performing at a proper level. Make necessary adjustments to bring system up to industry standards.		<b>Funding Sources</b>	
<u>If deferred:</u> Continue to pay higher maintenance, replacement, and utility costs.		Facilities Management	100,000
<u>Operating Impact:</u> Reduce energy usage and utility costs.			
<u>Expenditure Type:</u> Efficiency Project			
<u>Type of Cost Savings:</u> Other			
<u>Operating Cost/(Savings):</u>			
		<b>Total Project Cost</b>	<b>100,000</b>
<hr/>			
<b>143073</b> Replacement of the aggregate storage bins at the Public Service Center		<b>Initiating Dept:</b> Facilities Management	
<u>Description:</u> Due to their current condition, the existing storage bins are not containing aggregate as they should. New structures would help contain materials and also reduce damage to our buildings that hold existing aggregate.		<b>Funding Sources</b>	
<u>If deferred:</u> Will continue to lose material into the river and violate EPA's regulations.		Capital Reserve Fund	150,000
<u>Operating Impact:</u> No impact on operational cost.			
<u>Expenditure Type:</u> Routine Replacement Project			
<u>Type of Cost Savings:</u> Other			
<u>Operating Cost/(Savings):</u>			
		<b>Total Project Cost</b>	<b>150,000</b>
<hr/>			
<b>143074</b> Miscellaneous exterior door replacement at 1120 Monroe		<b>Initiating Dept:</b> Facilities Management	
<u>Description:</u> Replace exterior metal doors.		<b>Funding Sources</b>	
<u>If deferred:</u> Existing doors have exceeded their life expectancy.		Facilities Management	20,000
<u>Operating Impact:</u> No impact on operational cost.			
<u>Expenditure Type:</u> Routine Replacement Project			
<u>Type of Cost Savings:</u> Other			
<u>Operating Cost/(Savings):</u>			
		<b>Total Project Cost</b>	<b>20,000</b>
<hr/>			
<b>143075</b> Exterior façade restoration and waterproofing at the 1120 Monroe Annex		<b>Initiating Dept:</b> Facilities Management	
<u>Description:</u> Complete tuck-pointing and replacement of failed waterproofing.		<b>Funding Sources</b>	
<u>If deferred:</u> Water infiltration will cause major damage to the building's structure and interior finishes.		Facilities Management	20,000
<u>Operating Impact:</u> No impact on operational cost.			
<u>Expenditure Type:</u> Routine Replacement Project			
<u>Type of Cost Savings:</u> Other			
<u>Operating Cost/(Savings):</u>			
		<b>Total Project Cost</b>	<b>20,000</b>
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Fiscal Year 2014

**143238** Miscellaneous Repairs at Various Locations **Initiating Dept:** Facilities Management

Description: Miscellaneous Repairs at Various Locations

If deferred: Inability to maintain operations.

Operating Impact: Miscellaneous repairs at various locations necessary to maintain operations.

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Other

Operating Cost/(Savings):

**Funding Sources**

Facilities Management 285,924

**Total Project Cost** 285,924

**142069** Fire Station Generators (1 per yr) **Initiating Dept:** Fire

Description: Fire stations need to have electrical power at all times in order to receive and effectively respond to emergency alarms. Emergency generators are past their useful lives and are much like a worn-out automobile. Replacement of the units will ensure that fi

If deferred: Increased maintenance and repair costs.

Operating Impact: Decrease in maintenance and repair costs.

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Capital Reserve Fund 170,000

**Total Project Cost** 170,000

**142092** Station Air Conditioning Units (2 per yr) **Initiating Dept:** Fire

Description: Air Conditioning Units to replace outdated and inefficient units.

If deferred: Continues inefficiencies

Operating Impact: Reduces maintenance and operating costs, reduction in carbon footprint.

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Capital Reserve Fund 40,000

**Total Project Cost** 40,000

**142111** Fire Suppression System **Initiating Dept:** Fire

Description: This project would result in much needed fire suppression system in a fire station. A fire suppression system is a life and property saving investment. A fire that occurs in a building with a functional and adequate fire suppression system, the fire is e

If deferred: Potential for property and life loss remains the same.

Operating Impact: Potential property and life savings if a fire should occur.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Capital Reserve Fund 95,000

**Total Project Cost** 95,000

**Fiscal Year 2014**

**142587** Repaving West parking lot - Bridge Street Fire Station **Initiating Dept:** Fire

Description: Replace broken and hazardous asphalt parking lot at fire station.  
If deferred: Reduces city liability from possible injuries that could be incurred and more expensive future costs.  
Operating Impact: Reduces city liability from possible injuries that could be incurred and more expensive future costs.  
Expenditure Type: Routine Replacement Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Capital Reserve Fund	50,000
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<b>Total Project Cost</b>	<u><u>50,000</u></u>

**142593** Boiler Replacement - LaGrave Ave Fire Administration Offices and Fire Station **Initiating Dept:** Fire

Description: Currently LaGrave uses steam for heat and hot water. The study that was conducted suggested that it would be more efficient to convert to a boiler that would be for heat and hot water, instead of 2 seperate systems.  
If deferred: Reduce overall energy costs to heat the offices and station.  
Operating Impact: Reduce overall energy costs to heat the offices and station.  
Expenditure Type: Efficiency Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Capital Reserve Fund	45,000
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<b>Total Project Cost</b>	<u><u>45,000</u></u>

**143031** Land Acquisition, Administration, Training Center and Apparatus/Fleet Maintenance **Initiating Dept:** Fire

Description: Fire Administration would like to consolidate the Fire Administration, Training Center and Fleet maintenance to a centralized location. As we contemplate available land we understand the strategic value of the location. This factor will play a major roll i  
If deferred: Continued inefficiencies and increased down-time for personnel and apparatus going to various locations.  
Operating Impact: Consolidating the Training Center, Fire Administration and Fire Apparatus/Fleet Maintenance locations creates efficiencies within the department and lowers down-time for apparatus during traing and repairs.  
Expenditure Type: New/Expansion Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Capital Reserve Fund	500,000
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<b>Total Project Cost</b>	<u><u>500,000</u></u>

**143058** Fire Station Roof Replacements **Initiating Dept:** Fire

Description: Due to the overall condition of our roofs, we need to plan for the eventual replacement of station roofs. We will continue to do repairs to prolong their life, but need to plan for their replacement. The roof conditions are evaluated by looking at the data  
If deferred: Increased maintenance and operting costs, increased risk of structural damage to buildings.  
Operating Impact: Reduces maintenance and operating costs, reduced carbon footprint.  
Expenditure Type: Routine Replacement Project  
Type of Cost Savings: Contractual Services  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Capital Reserve Fund	90,000
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<b>Total Project Cost</b>	<u><u>90,000</u></u>

**Fiscal Year 2014**

**143139 Fire Apparatus Class A Foam Retrofit     Initiating Dept: Fire**

Description: Transformation and operational change. Need to transition into CAFS, an option to retrofit existing fire apparatus to CAFS is too expensive or not possible. An alternative is to retrofit with Class A foam capability.

If deferred: Increase implementation time to move to foam capabilities.

Operating Impact: Increase operational efficiencies as we transform. Increase probability of successfully transitioning to CAFS. Decrease property damage and firefighter time on scene.

Expenditure Type: Efficiency Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Capital Reserve Fund 201,000

**Total Project Cost** 201,000

**143142 Automatic External Defibrillator (AED)     Initiating Dept: Fire**

Description: The department AEDs are 5 years old. The life expectancy of an AED is 5 to 8 years old. We are recommending replacing 50% the first year and the other 50% the second year.

If deferred: If we do not replace the AEDs we risk the possibility of failure and non-compliance.

Operating Impact: This will ensure that we have compliant life safety equipment. Spreading the cost over two years.

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Capital Reserve Fund 24,750

**Total Project Cost** 24,750

**142332 Vehicle Replacements     Initiating Dept: Fleet Management**

Description: Vehicle purchase according to replacement schedule.

If deferred: Increase downtime, increase in maintenance costs, and lack of vehicle availability

Operating Impact: No Impact on Operating Costs

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Motor Equipment System 5,844,359

**Total Project Cost** 5,844,359

**141858 Meter Inventory     Initiating Dept: Parking Services**

Description: Parking meter mechanisms, posts, and heads for new meter locations and replacements for damaged meters.

If deferred: Customers will continue to drive looking for free parking spaces. This driving contributes to carbon emissions. Additionally, revenue to the parking system will be decreased.

Operating Impact: Part of the parking system will provide vehicular turnover on the street and increased parking in off street parking facilities. Will also generate additional revenues.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Parking Services Fund 50,000

**Total Project Cost** 50,000

Fiscal Year 2014

**141928** Parking Access Control Equipment Upgrades **Initiating Dept:** Parking Services

Description: With a system as large as ours, equipment obsolescence, and rapid technological changes do require annual funding of parking access and revenue control equipment.  
If deferred: Additional labor costs will be required to manually process transactions or work with monthly parking customers who cannot access their parking. This would have a negative impact on employee and visitor parking experiences.  
Operating Impact: Continued ability to operate parking in a customer friendly and cost efficient manner.  
Expenditure Type: Rehabilitation or Enhancement Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Parking Services Fund	50,000
<hr/>	
<b>Total Project Cost</b>	<u><u>50,000</u></u>

**141936** Replace Office Computers **Initiating Dept:** Parking Services

Description: Replace personal computers located in the parking services offices.  
If deferred: Slow response time resulting in lost staff time. Newer computers tend to be more energy efficient.  
Operating Impact: Computer speed for processing customer requests and basic parking operations.  
Expenditure Type: Routine Replacement Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Parking Services Fund	30,000
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<b>Total Project Cost</b>	<u><u>30,000</u></u>

**141955** Replace Lights in Parking Ramps **Initiating Dept:** Parking Services

Description: Replace lights in parking ramps with energy efficient, intelligent lights. This will be completed on a ramp by ramp basis, costing approximately 250,000 per ramp. The Government Center cost is estimated to be \$400,000  
If deferred: Savings will be deferred.  
Operating Impact: Reduce electric charges and the City's carbon foot print. Provide lighting in our ramps when customers are present.  
Expenditure Type: Rehabilitation or Enhancement Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Parking Services Fund	255,000
<hr/>	
<b>Total Project Cost</b>	<u><u>255,000</u></u>

**141976** Parking Lot Resurfacing **Initiating Dept:** Parking Services

Description: Resurface parking lots. When lots are in disrepair there is the potential for injury to customers and their property. They are also not inviting for the public to park in. Maintenance equipment will be damaged if surfaces are not repaired. Also include  
If deferred: Maintenance equipment may be damaged. City may be liable for damage to customers and their vehicles.  
Operating Impact: Ease of maintenance and positive customer experience.  
Expenditure Type: Rehabilitation or Enhancement Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Parking Services Fund	250,000
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<b>Total Project Cost</b>	<u><u>250,000</u></u>

**Fiscal Year 2014**

**141984 Power sweepers     Initiating Dept: Parking Services**

Description: Replace two riding power sweepers that are used for parking ramp maintenance.  
If deferred: Sweepers will experience additional maintenance expenses. Parking ramps will be dirty from not being swept.  
Operating Impact:  
Expenditure Type: Rehabilitation or Enhancement Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Parking Services Fund	85,000
<b>Total Project Cost</b>	<u><u>85,000</u></u>

**142757 Neighborhood Parking Projects     Initiating Dept: Parking Services**

Description: Support neighborhood economic development through parking supply.  
If deferred: Dissatisfied businesses and parking customers.  
Operating Impact: On or off street meters should be required for any neighborhood project.  
Expenditure Type: New/Expansion Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Parking Services Fund	40,000
<b>Total Project Cost</b>	<u><u>40,000</u></u>

**142665 Gas Mask Replacement     Initiating Dept: Police**

Description: This project will continue replacement of the Department's gas masks. The gas masks currently issued are over 20 years old. The masks, nor the purifier canisters, meet CBRNE or OSHA requirements.  
If deferred: Gas masks are effective only if used with the appropriate purifier canister. Neither the mask nor canisters currently issued meet the federal requirements. Failure to replace becomes a compliance issue and officer safety issue. FY13-14 \$37,000  
Operating Impact: Purchasing new gas masks will allow the Department to be in compliance with Federal CBRNE and OSHA standards and promote officer safety during emergency response to law enforcement situations.  
Expenditure Type: Routine Replacement Project  
Type of Cost Savings: Supplies  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Capital Reserve Fund	37,000
<b>Total Project Cost</b>	<u><u>37,000</u></u>

**143170 TACTICAL HELMET REPLACEMENT     Initiating Dept: Police**

Description: This project will replace the Department's riot/tactical helmets. The helmets are over 20 years old. Newer helmets provide better protection.  
If deferred: Large protests are becoming more commonplace throughout the world. Grand Rapids has seen its fair share of incidents in the past, but is sure to see an increase in mass protest activity in the future. Failure to provide officers the appropriate protection  
Operating Impact: Purchasing new tactical helmets will increase officer safety during tactical and riot/mass disorderly incidents.  
Expenditure Type: Routine Replacement Project  
Type of Cost Savings: Supplies  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Capital Reserve Fund	76,000
<b>Total Project Cost</b>	<u><u>76,000</u></u>



Fiscal Year 2014

**143171 CRUISER LIGHT BARS    Initiating Dept: Police**

Description: The Department had budgeted \$25,000 in FY12 to begin replacing cruiser light bars. This capital item will complete that project by replacing all marked vehicles with new LED light bars.  
If deferred: New LED technology provides for better visibility, alerting nearby citizens and protecting officers. This is basic police equipment that requires replacement. FY13 \$50,000  
Operating Impact: . It is necessary to have a fully functioning light bars for officer and citizen safety. Additionally, newer light bars use LED technology which last longer and require less power from the vehicle.  
Expenditure Type: Routine Replacement Project  
Type of Cost Savings: Supplies  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Capital Reserve Fund	25,000
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<b>Total Project Cost</b>	<b><u>25,000</u></b>

**142053 Garfield Park Tennis Courts    Initiating Dept: Public Services - Parks**

Description: Removal and replacement of deteriorated courts.  
If deferred: The courts would not be safe to use.  
Operating Impact: Tennis and basketball courts that are in good shape and safe for lessons, organized sports, and for general public use.  
Expenditure Type: Routine Replacement Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Capital Reserve Fund	100,000
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<b>Total Project Cost</b>	<b><u>100,000</u></b>

**142054 Paving at Various Parks    Initiating Dept: Public Services - Parks**

Description: Removal and replacement of paved lots and drives that are beyond maintenance efforts.  
If deferred: Paved areas that are hazardous.  
Operating Impact: Driveways that are safe.  
Expenditure Type: Routine Replacement Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Capital Reserve Fund	25,000
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<b>Total Project Cost</b>	<b><u>25,000</u></b>

**142055 Belknap Park    Initiating Dept: Public Services - Parks**

Description: Removal and replacement of paved lots and drives that are beyond maintenance efforts.  
If deferred: Driveways that are hazardous to the public.  
Operating Impact: Driveways that are safe.  
Expenditure Type: Routine Replacement Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Capital Reserve Fund	125,000
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<b>Total Project Cost</b>	<b><u>125,000</u></b>

Fiscal Year 2014

**142064** Acquisition of property      **Initiating Dept:** Public Services - Parks

Description: Acquisition of property to address deficits.  
If deferred: Fewer accessible acres of greenspace.  
Operating Impact: Fewer accessible acres of greenspace.  
Expenditure Type: New/Expansion Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Capital Reserve Fund	100,000
<hr/>	
<b>Total Project Cost</b>	<b><u>100,000</u></b>

**142767** Butterworth Park      **Initiating Dept:** Public Services - Parks

Description: Phase I Construction  
If deferred: No construction.  
Operating Impact: No construction.  
Expenditure Type: New/Expansion Project  
Type of Cost Savings: Contractual Services  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Capital Reserve Fund	250,000
<hr/>	
<b>Total Project Cost</b>	<b><u>250,000</u></b>

**142769** Ball/Perkins Park      **Initiating Dept:** Public Services - Parks

Description: Construction of new park.  
If deferred: No new park  
Operating Impact: No new park  
Expenditure Type: New/Expansion Project  
Type of Cost Savings: Contractual Services  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Capital Reserve Fund	250,000
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<b>Total Project Cost</b>	<b><u>250,000</u></b>

**142771** Park Restroom Renovations at Various Locations      **Initiating Dept:** Public Services - Parks

Description: Upgrade restrooms  
If deferred: Will cost more in the future.  
Operating Impact: Will cost more in the future.  
Expenditure Type: Rehabilitation or Enhancement Project  
Type of Cost Savings: Contractual Services  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Capital Reserve Fund	250,000
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<b>Total Project Cost</b>	<b><u>250,000</u></b>

Fiscal Year 2014

**142774** Paving at Various Parks      **Initiating Dept:** Public Services - Parks

Description: Removal and replacement of paved lots and drives that are beyond maintenance efforts.  
If deferred: Paved areas that are hazardous.  
Operating Impact: Driveways that are safe.  
Expenditure Type: Rehabilitation or Enhancement Project  
Type of Cost Savings: Contractual Services  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Capital Reserve Fund	25,000
<b>Total Project Cost</b>	<u><u>25,000</u></u>

**141360** MDOT - Trunkline (Act 51)      **Initiating Dept:** Streets and Sanitation (Eng)

Description: City's share of trunkline project costs: FY2012 - I96 under Leonard Street; US131 NB and SB over CSX RR; I296/US131 over 6th Street FY2013 - US131 NB from Leonard to N of Ann; I196 WB and EB over the Grand River; M44 Conn from I96 to Airway; I296 SB from  
If deferred: Legal mandate - unable to defer.  
Operating Impact: No impact.  
Expenditure Type: Rehabilitation or Enhancement Project  
Type of Cost Savings: Contractual Services  
Operating Cost/(Savings):

<b>Funding Sources</b>	
State Grants - External ✓	5,035,000
<b>Total Project Cost</b>	<u><u>5,035,000</u></u>

**141362** Sidewalks along Plainfield Avenue - 3 Mile Road to I-96      **Initiating Dept:** Streets and Sanitation (Eng)

Description: Sidewalk to be done in connection with the STPU FY2012 project (previously budgeted). The proposed cost sharing anticipates that a portion of the costs will be specially assessed. It is anticipated that the private contributions share will require the City  
If deferred: Route will be less safe and convenient for pedestrians.  
Operating Impact: No impact.  
Expenditure Type: New/Expansion Project  
Type of Cost Savings: Contractual Services  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Capital Reserve Fund	57,000
<b>Total Project Cost</b>	<u><u>57,000</u></u>

**141366** Richmond Street - Alpine Avenue to Turner Avenue      **Initiating Dept:** Streets and Sanitation (Eng)

Description: STPU FY2014 Grant. Rotomill/resurface  
If deferred: Street will continue to deteriorate. Work may be more extensive, expensive and disruptive.  
Operating Impact: Decreased unplanned maintenance.  
Expenditure Type: Rehabilitation or Enhancement Project  
Type of Cost Savings: Contractual Services  
Operating Cost/(Savings):

<b>Funding Sources</b>	
State Grants - External ✓	330,000
<b>Total Project Cost</b>	<u><u>330,000</u></u>

**Fiscal Year 2014**

<b>141370 State Street - Jefferson Avenue to Lafayette Avenue    Initiating Dept: Streets and Sanitation (Eng)</b>	
<u>Description:</u> Potential STPU FY2015 grant. Reconstruction and replace 4" main with 6" main. Minor arterial street serves as an important connection to downtown with moderate ADT (2,390-4,037). PASER Rating = 3 out of 10, Remaining Service Life (RSL) = -5.	<b>Funding Sources</b>
<u>If deferred:</u> Street will continue to deteriorate and risks of main breaks will increase.	Downtown Development Auth. ✓ 50,000
<u>Operating Impact:</u> Reconstructing the street and infrastructure will decrease unplanned maintenance.	
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
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<b>141842 Wealthy Street - US131 to Division Avenue    Initiating Dept: Streets and Sanitation (Eng)</b>	
<u>Description:</u> STPU FY2014 Grant. Reconstruction.	<b>Funding Sources</b>
<u>If deferred:</u> Street will continue to deteriorate which may result in additional cost and disruption.	Sewage Disposal System 200,000
<u>Operating Impact:</u> Decreased unplanned maintenance.	Downtown Development Auth. ✓ 751,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	State Grants - External ✓ 990,000
<u>Type of Cost Savings:</u> Contractual Services	Water Supply System Fund 600,000
<u>Operating Cost/(Savings):</u>	
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<b>141857 Buchanan Avenue - Alger Street to Burton Street    Initiating Dept: Streets and Sanitation (Eng)</b>	
<u>Description:</u> STPU FY2014 Grant. Rotomill/resurface.	<b>Funding Sources</b>
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	State Grants - External ✓ 241,000
<u>Operating Impact:</u> Decreased unplanned maintenance.	
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
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<b>141865 Turner Avenue - Ann Street to US131 SB Ramp    Initiating Dept: Streets and Sanitation (Eng)</b>	
<u>Description:</u> STPU FY2014 Grant. Rotomill/resurface	<b>Funding Sources</b>
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	State Grants - External ✓ 154,000
<u>Operating Impact:</u> Decreased unplanned maintenance.	
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
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**Fiscal Year 2014**

<b>141951</b> Lake Michigan Drive - Garfield Avenue to Seward Avenue		<b>Initiating Dept:</b> Streets and Sanitation (Eng)	
<u>Description:</u> STPU FY2014 Grant. Rotomill/resurface.		<b>Funding Sources</b>	
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.		State Grants - External ✓	550,000
<u>Operating Impact:</u> Decreased unplanned maintenance.			
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		<b>Total Project Cost</b>	<u>550,000</u>
<u>Type of Cost Savings:</u> Contractual Services			
<u>Operating Cost/(Savings):</u>			
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<b>141954</b> Lake Drive - East Beltline to East City Limits		<b>Initiating Dept:</b> Streets and Sanitation (Eng)	
<u>Description:</u> STPU FY2014 Grant. Resurface.		<b>Funding Sources</b>	
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Future work may be more extensive, expensive and disruptive.		State Grants - External ✓	121,000
<u>Operating Impact:</u> Less unplanned maintenance. Preservation of asset.			
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		<b>Total Project Cost</b>	<u>121,000</u>
<u>Type of Cost Savings:</u> Contractual Services			
<u>Operating Cost/(Savings):</u>			
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<b>141973</b> Carlton Avenue - Lake Drive to Fulton Street		<b>Initiating Dept:</b> Streets and Sanitation (Eng)	
<u>Description:</u> STPU FY2014 Grant. Rotomill/resurface.		<b>Funding Sources</b>	
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.		State Grants - External ✓	198,000
<u>Operating Impact:</u> Continued unplanned maintenance.			
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		<b>Total Project Cost</b>	<u>198,000</u>
<u>Type of Cost Savings:</u> Contractual Services			
<u>Operating Cost/(Savings):</u>			
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<b>141998</b> Michigan Street/College Avenue Intersection Improvements		<b>Initiating Dept:</b> Streets and Sanitation (Eng)	
<u>Description:</u> CMAQ FY2013 - FY2014		<b>Funding Sources</b>	
<u>If deferred:</u> Increased congestion and further degrade air quality.		State Grants - External ✓	280,000
<u>Operating Impact:</u> Reduce congestion and improve air quality.		SmartZone ✓	275,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		<b>Total Project Cost</b>	<u>555,000</u>
<u>Type of Cost Savings:</u> Contractual Services			
<u>Operating Cost/(Savings):</u>			

**Fiscal Year 2014**

**142899** Division Avenue - Franklin Street to Wealthy Street **Initiating Dept:** Streets and Sanitation (Eng)

Description: Potential TCSP grant. BRT route.

If deferred: Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.

Operating Impact: Decreased unplanned maintenance.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Streets Capital Fund	97,000
Capital Reserve Fund	20,000
Federal Grants	1,360,000
Sewage Disposal System	109,000
Water Supply System Fund	109,000

**Total Project Cost** 1,695,000

**142922** Fuller Avenue - Michigan Street to Race Street **Initiating Dept:** Streets and Sanitation (Eng)

Description: Potential STPU FY2015 grant. Principle arterial street with high ADT (28,670). PASER Rating = 4 out of 10, Remaining Service Life (RSL) = -2. Street was last milled and resurfaced in 2001. Will preserve the investment and continue to upgrade the corridor.

If deferred: Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.

Operating Impact: Decreased unplanned maintenance.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Streets Capital Fund	115,000
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**Total Project Cost** 115,000

**142972** Michigan Street - Lafayette Avenue to College Avenue **Initiating Dept:** Streets and Sanitation (Eng)

Description: Potential STPU FY2015 grant. Rotomill/resurface. Principle arterial street with high ADT (28,540). PASER Rating = 3 out of 10, Remaining Service Life (RSL) = -7. Street was reconstructed in 1996. Will preserve the investment and continue to upgrade the co

If deferred: Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.

Operating Impact: Decreased unplanned maintenance.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Streets Capital Fund	115,000
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**Total Project Cost** 115,000

**141367** Safety Projects - Various Locations **Initiating Dept:** Traffic Safety

Description: Potential Grant. Safety improvements to signalized intersections and roadside improvements at various locations in the City.

If deferred: Loss of grant funds

Operating Impact: Improve safety for the traveling public

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Streets Capital Fund	50,000
State Grants - External ✓	250,000

**Total Project Cost** 300,000

Fiscal Year 2014

**142130** Traffic Signal LED Retrofit **Initiating Dept:** Traffic Safety

Description: Upgrade 10 Traffic Signals with LED fixtures  
If deferred: Not progressing towards City's sustainability goals.  
Operating Impact: Reduced Electric usage by 80%  
Expenditure Type: Efficiency Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Streets Capital Fund	40,000
<hr/>	
<b>Total Project Cost</b>	<b><u>40,000</u></b>

**142131** Traffic Signal Capital Replacement **Initiating Dept:** Traffic Safety

Description: Replacement of out of date, worn, damaged or functionally obsolete traffic signal equipment  
If deferred: Less efficient operations and potentially unsafe traffic signal infrastructure.  
Operating Impact: Without replacement traffic signals function without benefit of actuation or interconnect resulting in additional vehicle delays.  
Expenditure Type: Routine Replacement Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Streets Capital Fund	40,000
<hr/>	
<b>Total Project Cost</b>	<b><u>40,000</u></b>

**142154** Traffic Signal Optimization and Detection Project **Initiating Dept:** Traffic Safety

Description: Optimization of traffi signal timing and installation of traffic detection equipment  
If deferred: Loss of grant funding  
Operating Impact: Improved traffic flow.  
Expenditure Type: Efficiency Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
State Grants	240,000
<hr/>	
<b>Total Project Cost</b>	<b><u>240,000</u></b>

**142170** Traffic Signal Optimization **Initiating Dept:** Traffic Safety

Description: Optimization of Traffic Signal Operations in the GVMC area.  
If deferred: Loss of grant funds.  
Operating Impact: Improved traffic flow on region roadways.  
Expenditure Type: Efficiency Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Streets Capital Fund	15,000
Federal Grants	240,000
Other Municipalities Contr.	45,000
<hr/>	
<b>Total Project Cost</b>	<b><u>300,000</u></b>

**Fiscal Year 2014**

**142183** Traffic Safety CMAQ Grant Projects - FY14 **Initiating Dept:** Traffic Safety

Description: Grant funded vehicle detection and surveillance and ITS signal communications as programed in the TIP.  
If deferred: Loss of grant funding.  
Operating Impact: Improvement of traffic flow in the region. Matching funds required for federal grant.  
Expenditure Type: Rehabilitation or Enhancement Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Streets Capital Fund	109,000
Federal Grants	340,000
Other Municipalities Contr.	39,000
<hr/>	
<b>Total Project Cost</b>	<b><u><u>488,000</u></u></b>

**143001** Safe Routes to School (SR2S) **Initiating Dept:** Traffic Safety

Description: Local match of potential grants for the Safe Routes to School program  
If deferred: Less physical activity if routes are perceived as not safe.  
Operating Impact: No impact  
Expenditure Type: New/Expansion Project  
Type of Cost Savings: Contractual Services  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Streets Capital Fund	10,000
Streets Capital Fund	10,000
<hr/>	
<b>Total Project Cost</b>	<b><u><u>20,000</u></u></b>

Fiscal Year 2014	City Funds Total: 34,224,033	Non-City Funds Total: 9,225,000	Total : <b><u><u>43,449,033</u></u></b>
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**Fiscal Year 2015**

**151605** Sidewalk Ramps - ADA **Initiating Dept:** Engineering

Description: Removal and replacement of non-compliant handicap curb ramps which will adhere with a mandate issued by Federal Government under the Americans with Disabilities Act.  
If deferred: The City will not be able to meet the Federal mandate.  
Operating Impact: No impact.  
Expenditure Type: Rehabilitation or Enhancement Project  
Type of Cost Savings: Contractual Services  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Capital Reserve Fund	100,000
<hr/>	
<b>Total Project Cost</b>	<b><u><u>100,000</u></u></b>

**151606** Sidewalk Repair - City Owned Facilities **Initiating Dept:** Engineering

Description: Removal and replacement of deficient sidewalk and/or drive approaches at City owned facilities, i.e. Parks, Fire Stations, etc.  
If deferred:  
Operating Impact:  
Expenditure Type: Routine Replacement Project  
Type of Cost Savings: Contractual Services  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Capital Reserve Fund	20,000
<hr/>	
<b>Total Project Cost</b>	<b><u><u>20,000</u></u></b>



**Fiscal Year 2015**

<b>151343</b> Eastside Combined Sewer Overflow - Contract No. 21 <b>Initiating Dept:</b> Enterprise Services - Sewage		
<u>Description:</u> Lafayette Avenue - Cherry Street to Washington Street; Washington Street - Lafayette Avenue to College Avenue; College Avenue - Washington Street to Fulton Street; Lafayette Avenue from Washington Street to 400'North; Prospect Avenue from Washington Street	<b>Funding Sources</b>	
<u>If deferred:</u> Violation of NPDES permit	Bonds - Sewer	8,200,000
<u>Operating Impact:</u> required in order to meet separation deadline of 2019	Water Supply System Fund	650,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services	<b>Total Project Cost</b>	<b><u>8,850,000</u></b>
<u>Operating Cost/(Savings):</u>		
<hr/>		
<b>151344</b> Eastside Combined Sewer Overflow - Contract No. 22 <b>Initiating Dept:</b> Enterprise Services - Sewage		
<u>Description:</u> Fulton Street - College Avenue to 150'East of Union Avenue; Union Avenue - Cherry Street to Fulton Street; and College Avenue - Cherry Street to Washington Street	<b>Funding Sources</b>	
<u>If deferred:</u> Violation of NPDES permit	Bonds - Sewer	2,290,000
<u>Operating Impact:</u> required in order to meet separation deadline of 2019	Water Supply System Fund	630,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services	<b>Total Project Cost</b>	<b><u>2,920,000</u></b>
<u>Operating Cost/(Savings):</u>		
<hr/>		
<b>151348</b> Eastside Combined Sewer Overflow - Contract No. 27 <b>Initiating Dept:</b> Enterprise Services - Sewage		
<u>Description:</u> Spencer Street - Plainfield Avenue to North Street; Lafayette Avenue - Spencer Street to Quimby Street; North Avenue - Curtis Street to Mariette Street; Berlin Court - Quimby Street to Ames Street; Mariette Street - North Aven to Cole Alley; Quimby Street	<b>Funding Sources</b>	
<u>If deferred:</u> Violation of NPDES permit	Sewage Disposal System	3,465,000
<u>Operating Impact:</u> required in order to meet separation deadline of 2019	Water Supply System Fund	1,205,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services	<b>Total Project Cost</b>	<b><u>4,670,000</u></b>
<u>Operating Cost/(Savings):</u>		
<hr/>		
<b>151374</b> CIPP Rehab of Sanitary Sewers - Various Sites <b>Initiating Dept:</b> Enterprise Services - Sewage		
<u>Description:</u> Re-lining of sewers 50 years and older to reduce I/I and greatly extend useful life.	<b>Funding Sources</b>	
<u>If deferred:</u> Higher costs associated with emergency repairs.	Sewage Disposal System	600,000
<u>Operating Impact:</u> Reduces flow due to I/I at the Wastewater Treatment Facility		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	<b>Total Project Cost</b>	<b><u>600,000</u></b>
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		

**Fiscal Year 2015**

**151379 Silver Creek Sanitary Trunk Sewer Improvements Initiating Dept: Enterprise Services - Sewage**

Description: From Buchanan Avenue/Stevens Street intersection, south and east to Dickinson Street/Division Avenue; Dickinson Street - Division Avenue to Blaine Avenue Identified in 2009 Comprehensive Master Plan update as trunk sewer needing increased capacity in or

If deferred: none

Operating Impact: reduce the potential for system surcharging

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Bonds - Sewer 5,000,000

**Total Project Cost** 5,000,000

**151749 Long Term Wet Weather Control Program Initiating Dept: Enterprise Services - Sewage**

Description: Prior to December 31, 2019 the City is required to transport and treat all wet weather flows up to and including 25 year/24 hour rain events and not discharge them directly to the river or allow sanitary sewer overflows.

If deferred: Violation of NPDES permit.

Operating Impact: Increase due to additional treatment.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Other

Operating Cost/(Savings):

**Funding Sources**

Bonds - Sewer 5,000,000

**Total Project Cost** 5,000,000

**152569 Eastside Combined Sewer Overflow - Contract No. 28 Initiating Dept: Enterprise Services - Sewage**

Description: Buchanan Avenue - Stevens Street to Hall Street; Randolph Avenue - Stevens Street to Hall Street; Ionia Avenue - Stevens Street to Putnam Street; LaBelle Street - Ionia Avenue to Division Avenue; Home Avenue - Ionia Avenue to Division Avenue; Rena Street -

If deferred: Continued wet weather flow issues.

Operating Impact: Continued higher flows.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Bonds - Sewer 200,000

**Total Project Cost** 200,000

**152622 Shorehaven Lift Station Upgrade / Replacement Initiating Dept: Enterprise Services - Sewage**

Description: Identified in CMP as needing replacement due to age and future system area expansion / growth

If deferred: Increased maintenance costs, potential failure of major system components

Operating Impact: Decreased maintenance costs, higher efficiency pumps/ motors, greater reliability.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Bonds - Sewer 256,000

**Total Project Cost** 256,000

**Fiscal Year 2015**

<b>151380</b> Drainage Improvements and Emergency Repairs <b>Initiating Dept:</b> Enterprise Services - Stormwater		
<u>Description:</u> Kent County Drain Commission Special Assessments and stormwater infrastructure repairs or replacement projects which occur throughout the year. Used when repairs are outside the scope of Sewer Maint Dept.	<b>Funding Sources</b>	
<u>If deferred:</u>	Capital Reserve Fund	175,000
<u>Operating Impact:</u>		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
		<hr/>
<b>151733</b> Kent County Drain Commission Special Assessments <b>Initiating Dept:</b> Enterprise Services - Stormwater		
<u>Description:</u> Improvements to the county drain located within the City of Grand Rapids require funding. These assessments occur through the Kent County Drain Commissioner's Office.	<b>Funding Sources</b>	
<u>If deferred:</u> State Law does not allow deferment.	Capital Reserve Fund	45,000
<u>Operating Impact:</u> None		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Other		
<u>Operating Cost/(Savings):</u>		
		<hr/>
<b>152191</b> Critical Safety Improvements to Underground Systems <b>Initiating Dept:</b> Enterprise Services - Street Lighting		
<u>Description:</u> Necessary improvements to the underground conduit system to correct safety issues, correct damage or provide for extensions of the system for new development.	<b>Funding Sources</b>	
<u>If deferred:</u>	Capital Reserve Fund	60,000
<u>Operating Impact:</u>		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u>		
<u>Operating Cost/(Savings):</u>		
		<hr/>
<b>152208</b> Street Lighting Energy Improvements <b>Initiating Dept:</b> Enterprise Services - Street Lighting		
<u>Description:</u> Replacement of HPS and MV street light fixtures with LED fixtures	<b>Funding Sources</b>	
<u>If deferred:</u>	Capital Reserve Fund	30,000
<u>Operating Impact:</u> Lower energy usage and maintenance costs.		
<u>Expenditure Type:</u> Efficiency Project		
<u>Type of Cost Savings:</u>		
<u>Operating Cost/(Savings):</u>		
		<hr/>
		<hr/>

**Fiscal Year 2015**

<p><b>152225</b> Electric System &amp; Street Lighting Improvements in conjunction with CSO and roadway projects</p> <p><u>Description:</u> Electric System &amp; Street Lighting Improvements in conjunction with CSO and roadway projects</p> <p><u>If deferred:</u></p> <p><u>Operating Impact:</u> Funding will leverage funds in conjunction with improvements in CSO and road projects</p> <p><u>Expenditure Type:</u> Rehabilitation or Enhancement Project</p> <p><u>Type of Cost Savings:</u></p> <p><u>Operating Cost/(Savings):</u></p>	<p><b>Initiating Dept:</b> Enterprise Services - Street Lighting</p> <p><b>Funding Sources</b></p> <p>Capital Reserve Fund</p> <hr/> <p><b>Total Project Cost</b></p>	<p>125,000</p> <hr/> <p><u>125,000</u></p>
<hr/>		
<p><b>152244</b> Primary Circuit Repair / Replacement</p> <p><u>Description:</u> Repair / Replacement of high voltage cable the has reached the end of its life cycle and various circuits through out the city.</p> <p><u>If deferred:</u> Continued recurring faults in system caused by failing cable plant.</p> <p><u>Operating Impact:</u> Lower O&amp;M costs for faults caused by failing cable.</p> <p><u>Expenditure Type:</u> Routine Replacement Project</p> <p><u>Type of Cost Savings:</u></p> <p><u>Operating Cost/(Savings):</u></p>	<p><b>Initiating Dept:</b> Enterprise Services - Street Lighting</p> <p><b>Funding Sources</b></p> <p>Capital Reserve Fund</p> <hr/> <p><b>Total Project Cost</b></p>	<p>45,000</p> <hr/> <p><u>45,000</u></p>
<hr/>		
<p><b>151375</b> Watermain Oversizing</p> <p><u>Description:</u> To fund oversizing requests from communities/developers.</p> <p><u>If deferred:</u> required per contract if needed</p> <p><u>Operating Impact:</u> required per contract if needed</p> <p><u>Expenditure Type:</u> New/Expansion Project</p> <p><u>Type of Cost Savings:</u> Contractual Services</p> <p><u>Operating Cost/(Savings):</u></p>	<p><b>Initiating Dept:</b> Enterprise Services - Water</p> <p><b>Funding Sources</b></p> <p>Water Supply System Fund</p> <hr/> <p><b>Total Project Cost</b></p>	<p>150,000</p> <hr/> <p><u>150,000</u></p>
<hr/>		
<p><b>151393</b> Wilson Pump Station improvements (DWRP)</p> <p><u>Description:</u> Replace motor starters to increase system reliability and replace pump #1 to match water demand (Master Plan).</p> <p><u>If deferred:</u> Inefficient operations with escalated energy costs</p> <p><u>Operating Impact:</u> Improve efficiency by replacing pumps to meet demand and update aging equipment</p> <p><u>Expenditure Type:</u> Rehabilitation or Enhancement Project</p> <p><u>Type of Cost Savings:</u> Contractual Services</p> <p><u>Operating Cost/(Savings):</u></p>	<p><b>Initiating Dept:</b> Enterprise Services - Water</p> <p><b>Funding Sources</b></p> <p>Bonds - Water</p> <hr/> <p><b>Total Project Cost</b></p>	<p>771,000</p> <hr/> <p><u>771,000</u></p>

**Fiscal Year 2015**

<b>151404</b> Lake Michigan Filtration Plant - Replace Filter Cells 3, 5, 7 & 9 (DWRf)	<b>Initiating Dept:</b> Enterprise Services - Water	
<u>Description:</u> Replace filter media, underdrain and repair concrete.		<b>Funding Sources</b>
<u>If deferred:</u>		Bonds - Water 2,200,000
<u>Operating Impact:</u> Improves water quality and filter efficiency		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		<b>Total Project Cost</b> <u>2,200,000</u>
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		

<b>152453</b> Livingston Pumping Station - Second Discharge Line from, Contract No. 1 (DWRf)	<b>Initiating Dept:</b> Enterprise Services - Water	
<u>Description:</u> Contract No. 1 of 3: from Livingston Pumping Station to Leona rd/Ball intersection (Master Plan) Livingston Ave - Newberry St to Livingston PS; Newberry St - Livingston Ave to Coit Ave; Coit Ave - Newberry St to Bradford St; Bradford St - Coit Ave to Laf		<b>Funding Sources</b>
<u>If deferred:</u> Reduction in ability to provide necessary water volume to northeast portion of system		State Grants - External ✓ 828,000
<u>Operating Impact:</u> Improved system reliability to northeast portion of system.		Bonds - Sewer 3,045,000
<u>Expenditure Type:</u> New/Expansion Project		Bonds - Water 5,755,000
<u>Type of Cost Savings:</u> Contractual Services		Sewage Disposal System 265,000
<u>Operating Cost/(Savings):</u>		<b>Total Project Cost</b> <u>9,893,000</u>

<b>153157</b> LMFP - Replace High Service Pump #7	<b>Initiating Dept:</b> Enterprise Services - Water	
<u>Description:</u> Replacement of pump #7 that requires significant amount of maintenance and is aging.		<b>Funding Sources</b>
<u>If deferred:</u> Continued expenses for maintenance of large pump.		Water Supply System Fund 1,000,000
<u>Operating Impact:</u> Replace with more efficient pump that will save on maintenance costs and energy costs.		<b>Total Project Cost</b> <u>1,000,000</u>
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		

<b>153159</b> Watermain Lining Maintenance	<b>Initiating Dept:</b> Enterprise Services - Water	
<u>Description:</u> Line various watermain with history of leaks and water quality problems.		<b>Funding Sources</b>
<u>If deferred:</u> potential for water quality issues and continued expenses for watermain breaks		Water Supply System Fund 250,000
<u>Operating Impact:</u> Reduce water quality complaints and costs fo repairing watermain breaks.		<b>Total Project Cost</b> <u>250,000</u>
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		



Fiscal Year 2015

<b>151921</b> Miscellaneous renovations at the 235 & 273 market facilities <b>Initiating Dept:</b> Facilities Management		
<u>Description:</u> This project would include items such as: Foundations stabilizations, restroom upgrades, HVAC replacement, fire alarm system upgrades, window replacement, lighting upgrades, plumbing upgrades, etc.	<b>Funding Sources</b>	
<u>If deferred:</u> Higher future replacement costs.	Capital Reserve Fund	400,000
<u>Operating Impact:</u> We would realize a small savings in utility costs with the new HVAC equipment and windows.		
<u>Expenditure Type:</u> Routine Replacement Project	<b>Total Project Cost</b>	<u>400,000</u>
<u>Type of Cost Savings:</u> Other		
<u>Operating Cost/(Savings):</u>		
<hr/>		
<b>151923</b> Replacement of the vehicle exhaust system at the fleet management facility <b>Initiating Dept:</b> Facilities Management		
<u>Description:</u> The vehicle exhaust system has become obsolete and expensive to maintain. The existing system will be replaced with a new more efficient system.	<b>Funding Sources</b>	
<u>If deferred:</u> Existing system is beyond its useful life.	Facilities Management	200,000
<u>Operating Impact:</u> No impact on operational cost.		
<u>Expenditure Type:</u> Routine Replacement Project	<b>Total Project Cost</b>	<u>200,000</u>
<u>Type of Cost Savings:</u> Other		
<u>Operating Cost/(Savings):</u>		
<hr/>		
<b>152010</b> Miscellaneous renovations at the refuse facilities <b>Initiating Dept:</b> Facilities Management		
<u>Description:</u> This facility is in need of repairs such as: Foundation stabilization, restroom upgrades, fire alarm system upgrades, window replacement, lighting upgrades, plumbing upgrades, etc.	<b>Funding Sources</b>	
<u>If deferred:</u> Higher future replacement costs.	Capital Reserve Fund	200,000
<u>Operating Impact:</u> We would realize a small savings in utility costs with the new HVAC equipment and windows.		
<u>Expenditure Type:</u> Routine Replacement Project	<b>Total Project Cost</b>	<u>200,000</u>
<u>Type of Cost Savings:</u> Other		
<u>Operating Cost/(Savings):</u>		
<hr/>		
<b>152017</b> Annual roof repair / replacements at various locations <b>Initiating Dept:</b> Facilities Management		
<u>Description:</u> This project will repair/replace various roofs according to our roof asset management program	<b>Funding Sources</b>	
<u>If deferred:</u> Roofs will continue to deteriorate causing leaks resulting in damage to the buildings infrastructure.	Facilities Management	250,000
<u>Operating Impact:</u> No impact on operational cost.		
<u>Expenditure Type:</u> Routine Replacement Project	<b>Total Project Cost</b>	<u>250,000</u>
<u>Type of Cost Savings:</u> Other		
<u>Operating Cost/(Savings):</u>		

**Fiscal Year 2015**

**153079** Annual miscellaneous painting at various locations **Initiating Dept:** Facilities Management

Description: Repair and paint walls based upon an annual interior management plan. This will reduce the number of major painting projects while maintaining the integrity of the interior appearance.

If deferred: Interior remodels will be required if necessary repairs do not occur.

Operating Impact: No impact on operational cost.

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Other

Operating Cost/(Savings):

**Funding Sources**

Facilities Management

30,000

**Total Project Cost**

30,000

**153080** Annual miscellaneous flooring replacement at various locations **Initiating Dept:** Facilities Management

Description: Replacement of carpet flooring based upon an annual interior management plan. This will allow us to maintain the overall floor system and replace as needed.

If deferred: Flooring will reach a point of failure, requiring additional cleaning expense as well as a negative aesthetic impact.

Operating Impact: No impact on operational cost.

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Other

Operating Cost/(Savings):

**Funding Sources**

Facilities Management

85,000

**Total Project Cost**

85,000

**153081** Annual concrete restoration / waterproofing at various locations - construction phase **Initiating Dept:** Facilities Management

Description: The concrete plaza deck and police parking garage requires general maintenance to maintain it's integrity. This project would inspect the entire deck and ramp, replace any failed sealant, and repair any deteriorated concrete.

If deferred: Continued leaking will cause structural damage to the Plaza deck and areas below.

Operating Impact: No impact on operational cost, but will reduce need for major repairs due to deck and sealant failures

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Other

Operating Cost/(Savings):

**Funding Sources**

Facilities Management

200,000

**Total Project Cost**

200,000

**153238** Miscellaneous Repairs at Various Locations **Initiating Dept:** Facilities Management

Description: Miscellaneous Repairs at Various Locations

If deferred: Inability to maintain operations.

Operating Impact: Miscellaneous repairs at various locations necessary to maintain operations.

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Other

Operating Cost/(Savings):

**Funding Sources**

Facilities Management

497,160

**Total Project Cost**

497,160



**Fiscal Year 2015**

**152069 Fire Station Generators (1 per yr) Initiating Dept: Fire**

Description: Fire stations need to have electrical power at all times in order to receive and effectively respond to emergency alarms. Emergency generators are past their useful lives and are much like a worn-out automobile. Replacement of the units will ensure that fi

If deferred: Increased maintenance and repair costs.

Operating Impact: Decrease in maintenance and repair costs.

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Capital Reserve Fund 85,000

**Total Project Cost** 85,000

**152092 Station Air Conditioning Units (2 per yr) Initiating Dept: Fire**

Description: Air Conditioning Units to replace outdated and inefficient units.

If deferred: Continues inefficiencies

Operating Impact: Reduces maintenance and operating costs, reduction in carbon footprint.

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Capital Reserve Fund 40,000

**Total Project Cost** 40,000

**152094 Land Acquisition, Chester Street Fire Station Initiating Dept: Fire**

Description: The Chester Street Fire Station has served us well for over100 years. With the consideration of its age and the need for ongoing repairs it is time for replacement. As we contemplate available land we understand the strategic value of the location. This fa

If deferred: The cost and need for repairs continues to increase.

Operating Impact: Reduce our ongoing building maintenance and repair costs.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Capital Reserve Fund 250,000

**Total Project Cost** 250,000

**152111 Fire Suppression System Initiating Dept: Fire**

Description: This project would result in much needed fire suppression system in a fire station. A fire suppression system is a life and property saving investment. A fire that occurs in a building with a functional and adequate fire suppression system, the fire is e

If deferred: Potential for property and life loss remains the same.

Operating Impact: Potential property and life savings if a fire should occur.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Capital Reserve Fund 55,000

**Total Project Cost** 55,000

**Fiscal Year 2015**

**152590 Repave parking lot - Covell Street Fire Station    Initiating Dept: Fire**

Description: Replace broken and hazardous asphalt parking lot at fire station.  
If deferred: Reduces city liability from possible injuries that could be incurred and more expensive future costs.  
Operating Impact: Reduces city liability from possible injuries that could be incurred and more expensive future costs.  
Expenditure Type: Routine Replacement Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Capital Reserve Fund	50,000
<hr/>	
<b>Total Project Cost</b>	<b><u>50,000</u></b>

**153142 Automatic External Defibrillator (AED)    Initiating Dept: Fire**

Description: The department AEDs are 5 years old. The life expectancy of an AED is 5 to 8 years old. We are recommending replacing 50% the first year and the other 50% the second year.  
If deferred: If we do not replace the AEDs we risk the possibility of failure and non-compliance.  
Operating Impact: This will ensure that we have compliant life safety equipment. Spreading the cost over two years.  
Expenditure Type: Routine Replacement Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Capital Reserve Fund	26,400
<hr/>	
<b>Total Project Cost</b>	<b><u>26,400</u></b>

**153143 Personal Protective Equipment (PPE)    Initiating Dept: Fire**

Description: The firefighters' PPE has a life expectancy and NFPA replacement of 10 years. The need to purchase 215 sets of fire gear we are proposing to budget this over four years. In the interim we do repair PPE to NFPA standards to ensure the maximum life expectancy.  
If deferred: We will be out of compliance regarding PPE. Deferring the cost only makes it more expensive in the future. Sub-standard PPE increases the risk of firefighter injuries.  
Operating Impact: We need to provide compliant PPE for the firefighters. This will ensure they have safe equipment to work in hazardous environments.  
Expenditure Type: Routine Replacement Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Capital Reserve Fund	75,000
<hr/>	
<b>Total Project Cost</b>	<b><u>75,000</u></b>

**152332 Vehicle Replacements    Initiating Dept: Fleet Management**

Description: Vehicle purchase according to replacement schedule.  
If deferred: Increase downtime, increase in maintenance costs, and lack of vehicle availability  
Operating Impact: No Impact on Operating Costs  
Expenditure Type: Routine Replacement Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Motor Equipment System	4,865,028
<hr/>	
<b>Total Project Cost</b>	<b><u>4,865,028</u></b>

**Fiscal Year 2015**

**151858 Meter Inventory     Initiating Dept: Parking Services**

Description: Parking meter mechanisms, posts, and heads for new meter locations and replacements for damaged meters.  
If deferred: Customers will continue to drive looking for free parking spaces. This driving contributes to carbon emissions. Additionally, revenue to the parking system will be decreased.  
Operating Impact: Part of the parking system will provide vehicular turnover on the street and increased parking in off street parking facilities. Will also generate additional revenues.  
Expenditure Type: Rehabilitation or Enhancement Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Parking Services Fund	50,000
<hr/>	
<b>Total Project Cost</b>	<u><u>50,000</u></u>

**151928 Parking Access Control Equipment Upgrades     Initiating Dept: Parking Services**

Description: With a system as large as ours, equipment obsolescence, and rapid technological changes do require annual funding of parking access and revenue control equipment.  
If deferred: Additional labor costs will be required to manually process transactions or work with monthly parking customers who cannot access their parking. This would have a negative impact on employee and visitor parking experiences.  
Operating Impact: Continued ability to operate parking in a customer friendly and cost efficient manner.  
Expenditure Type: Rehabilitation or Enhancement Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Parking Services Fund	50,000
<hr/>	
<b>Total Project Cost</b>	<u><u>50,000</u></u>

**151932 Upgrade enhance and replace signs     Initiating Dept: Parking Services**

Description: Upgrade, enhance, or replace parking signs at lots and ramps. This project could include neighborhood parking lots.  
If deferred: Continue to maintain current signs. Field complaints on the state of neighborhood lot signs.  
Operating Impact: Create a clean, user friendly image of Grand Rapids and parking operations.  
Expenditure Type: Routine Replacement Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Parking Services Fund	20,000
<hr/>	
<b>Total Project Cost</b>	<u><u>20,000</u></u>

**151955 Replace Lights in Parking Ramps     Initiating Dept: Parking Services**

Description: Replace lights in parking ramps with energy efficient, intelligent lights. This will be completed on a ramp by ramp basis, costing approximately 250,000 per ramp. The Government Center cost is estimated to be \$400,000  
If deferred: Savings will be deferred.  
Operating Impact: Reduce electric charges and the City's carbon foot print. Provide lighting in our ramps when customers are present.  
Expenditure Type: Rehabilitation or Enhancement Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Parking Services Fund	255,000
Parking Services Fund	255,000
<hr/>	
<b>Total Project Cost</b>	<u><u>510,000</u></u>

**Fiscal Year 2015**

**151976** Parking Lot Resurfacing    **Initiating Dept:** Parking Services

Description: Resurface parking lots. When lots are in disrepair there is the potential for injury to customers and their property. They are also not inviting for the public to park in. Maintenance equipment will be damaged if surfaces are not repaired. Also include  
If deferred: Maintenance equipment may be damaged. City may be liable for damage to customers and their vehicles.  
Operating Impact: Ease of maintenance and positive customer experience.  
Expenditure Type: Rehabilitation or Enhancement Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Parking Services Fund	250,000
<hr/>	
<b>Total Project Cost</b>	<b><u>250,000</u></b>

**151985** Skid steer replacement    **Initiating Dept:** Parking Services

Description: Replace skid steer  
If deferred:  
Operating Impact:  
Expenditure Type: Routine Replacement Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Parking Services Fund	50,000
<hr/>	
<b>Total Project Cost</b>	<b><u>50,000</u></b>

**151990** Seal Coat    **Initiating Dept:** Parking Services

Description: Seal coat parking. This reduces the amount of maintenance for cracks and holes. Also included is restriping of the lots.  
If deferred: Increased maintenance of parking spaces for cracks and holes.  
Operating Impact: Allows for easier maintenance and reduces potential of injury to customers, employees, or property  
Expenditure Type: Rehabilitation or Enhancement Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Parking Services Fund	275,000
<hr/>	
<b>Total Project Cost</b>	<b><u>275,000</u></b>

**152056** Garfield Park and Plaster Creek Trail Maintenance    **Initiating Dept:** Public Services - Parks

Description: Paving and seal coating.  
If deferred: Areas that are hazardous to bike or walk on.  
Operating Impact: Paved areas that are safe to walk and bike on.  
Expenditure Type: Routine Replacement Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Capital Reserve Fund	125,000
<hr/>	
<b>Total Project Cost</b>	<b><u>125,000</u></b>

**Fiscal Year 2015**

**152065 Paving at Various Parks    Initiating Dept: Public Services - Parks**

Description: Removal and replacement of paved lots and drives that are beyond maintenance efforts.  
If deferred: Paved areas that are hazardous.  
Operating Impact: Driveways that are safe.  
Expenditure Type: Routine Replacement Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Capital Reserve Fund	25,000
<b>Total Project Cost</b>	<u>25,000</u>

**151327 Bostwick Avenue - Lyon Street to Crescent Street    Initiating Dept: Streets and Sanitation (Eng)**

Description: Reconstruction  
If deferred: continued issues with road and utilities  
Operating Impact: utility replacement with road reconstruction  
Expenditure Type: Rehabilitation or Enhancement Project  
Type of Cost Savings: Contractual Services  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Sewage Disposal System	150,000
Downtown Development Auth. ✓	325,000
Water Supply System Fund	175,000
<b>Total Project Cost</b>	<u>650,000</u>

**151360 MDOT - Trunkline (Act 51)    Initiating Dept: Streets and Sanitation (Eng)**

Description: City's share of trunkline project costs: FY2012 - I96 under Leonard Street; US131 NB and SB over CSX RR; I296/US131 over 6th Street FY2013 - US131 NB from Leonard to N of Ann; I196 WB and EB over the Grand River; M44 Conn from I96 to Airway; I296 SB from  
If deferred: Legal mandate - unable to defer.  
Operating Impact: No impact.  
Expenditure Type: Rehabilitation or Enhancement Project  
Type of Cost Savings: Contractual Services  
Operating Cost/(Savings):

<b>Funding Sources</b>	
State Grants - External ✓	1,270,000
<b>Total Project Cost</b>	<u>1,270,000</u>

**151370 State Street - Jefferson Avenue to Lafayette Avenue    Initiating Dept: Streets and Sanitation (Eng)**

Description: Potential STPU FY2015 grant. Reconstruction and replace 4" main with 6" main. Minor arterial street serves as an important connection to downtown with moderate ADT (2,390-4,037). PASER Rating = 3 out of 10, Remaining Service Life (RSL) = -5.  
If deferred: Street will continue to deteriorate and risks of main breaks will increase.  
Operating Impact: Reconstructing the street and infrastructure will decrease unplanned maintenance.  
Expenditure Type: Rehabilitation or Enhancement Project  
Type of Cost Savings: Contractual Services  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Downtown Development Auth. ✓	400,000
Sewage Disposal System	150,000
State Grants - External ✓	335,000
Water Supply System Fund	150,000
<b>Total Project Cost</b>	<u>1,035,000</u>

**Fiscal Year 2015**

**151995** Bridge Street Bridge over the Grand River **Initiating Dept:** Streets and Sanitation (Eng)

Description: Potential LBP FY2016.

If deferred: Bridge will continue to deteriorate and future work may be more extensive and expensive.

Operating Impact: Increased unplanned maintenance.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Downtown Development Auth. ✓ 73,000

**Total Project Cost** 73,000

**151998** Michigan Street/College Avenue Intersection Improvements **Initiating Dept:** Streets and Sanitation (Eng)

Description: CMAQ FY2013 - FY2014

If deferred: Increased congestion and further degrade air quality.

Operating Impact: Reduce congestion and improve air quality.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

State Grants - External ✓ 1,289,454

SmartZone ✓ 375,000

**Total Project Cost** 1,664,454

**152392** Kalamazoo Avenue - Burton Street to Hall Street **Initiating Dept:** Streets and Sanitation (Eng)

Description: Potential STPU FY2015 and FY2016 grants. Rotomill/rubblize/resurface. Grant will be split between Burton to Boston (FY2015) and Boston to Hall (FY2016). Minor arterial street with higher ADT (6,623 - 12,563). PASER Rating = 3 and 4 out of 10, Remaining Ser

If deferred: Streets will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.

Operating Impact: Decreased unplanned maintenance.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Streets Capital Fund 50,000

State Grants - External ✓ 250,000

**Total Project Cost** 300,000

**152891** Burton Street - Plymouth Avenue to Breton Avenue **Initiating Dept:** Streets and Sanitation (Eng)

Description: Potential STPU FY2015 grant. Rotomill/resurface. Principle arterial street with high ADT (22,212). PASER Rating = 4 out of 10, Remaining Service Life (RSL) = -2. Street was reconstructed in 2002. Will preserve the investment and continue to upgrade the co

If deferred: Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.

Operating Impact: Decreased unplanned maintenance.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Streets Capital Fund 15,000

State Grants - External ✓ 435,000

**Total Project Cost** 450,000

**Fiscal Year 2015**

**152895** Burton Street - Towner Avenue to Division Avenue **Initiating Dept:** Streets and Sanitation (Eng)

Description: Potential STPU FY2015 grant. Principle arterial street with high ADT (23,692). PASER Rating = 3 out of 10, Remaining Service Life (RSL) = -5. Street was last milled and resurfaced in 1999. Will preserve the investment and continue to upgrade the corridor.

If deferred: Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.

Operating Impact: Decreased unplanned maintenance.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Streets Capital Fund	15,000
State Grants - External ✓	170,000

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<b>Total Project Cost</b>	<b><u>185,000</u></b>
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**152914** Fuller Avenue - Leonard Street to Knapp Street **Initiating Dept:** Streets and Sanitation (Eng)

Description: Potential STPU FY2016 grant. Principle arterial street with high ADT (19,370). PASER Rating = 3 out of 10, Remaining Service Life (RSL) = -5. Street was rotomilled/resurfaced in 1994. Will preserve the investment and continue to upgrade the corridor.

If deferred: Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.

Operating Impact: Decreased unplanned maintenance.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Streets Capital Fund	50,000
State Grants - External ✓	600,000

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<b>Total Project Cost</b>	<b><u>650,000</u></b>
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**152918** Fuller Avenue - Malta Street to Leonard Street **Initiating Dept:** Streets and Sanitation (Eng)

Description: Potential STPU FY2015 grant. Principle arterial street with high ADT (22,412). PASER Rating = 4 out of 10, Remaining Service Life (RSL) = -2. Street was reconstructed in 1990. Will preserve the investment and continue to upgrade the corridor.

If deferred: Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.

Operating Impact: Decreased unplanned maintenance.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

State Grants - External ✓	275,000
Streets Capital Fund	25,000

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<b>Total Project Cost</b>	<b><u>300,000</u></b>
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**152922** Fuller Avenue - Michigan Street to Race Street **Initiating Dept:** Streets and Sanitation (Eng)

Description: Potential STPU FY2015 grant. Principle arterial street with high ADT (28,670). PASER Rating = 4 out of 10, Remaining Service Life (RSL) = -2. Street was last milled and resurfaced in 2001. Will preserve the investment and continue to upgrade the corridor.

If deferred: Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.

Operating Impact: Decreased unplanned maintenance.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

State Grants - External ✓	135,000
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<b>Total Project Cost</b>	<b><u>135,000</u></b>
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**Fiscal Year 2015**

**152941** Kalamazoo Avenue - 42nd Street to 36th Street **Initiating Dept:** Streets and Sanitation (Eng)

Description: Potential STPU FY2015 grant. Rotomill/resurface. Principle arterial street with high ADT (16,868 – 19,655). PASER Rating = 4 out of 10, Remaining Service Life (RSL) = -2. Street was reconstructed in 1994. Will preserve the investment and continue to upgra

If deferred: Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.

Operating Impact: Decreased unplanned maintenance.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

State Grants - External ✓	500,000
Streets Capital Fund	30,000

<b>Total Project Cost</b>	<b><u>530,000</u></b>
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**152972** Michigan Street - Lafayette Avenue to College Avenue **Initiating Dept:** Streets and Sanitation (Eng)

Description: Potential STPU FY2015 grant. Rotomill/resurface. Principle arterial street with high ADT (28,540). PASER Rating = 3 out of 10, Remaining Service Life (RSL) = -7. Street was reconstructed in 1996. Will preserve the investment and continue to upgrade the co

If deferred: Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.

Operating Impact: Decreased unplanned maintenance.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

State Grants - External ✓	135,000
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<b>Total Project Cost</b>	<b><u>135,000</u></b>
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**152979** Pearl Street - Mt. Vernon Avenue to Front Avenue **Initiating Dept:** Streets and Sanitation (Eng)

Description: Potential STPU FY2016 grant. Reconstruction. Principle arterial street with high ADT (27,766-14,035). PASER Rating = 4 out of 10, Remaining Service Life (RSL) = -2. Street was reconstructed in 1994 but has deteriorated significantly.

If deferred: Street will continue to deteriorate and work may be more extensive, expensive and disruptive.

Operating Impact: Decreased unplanned maintenance.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Streets Capital Fund	160,000
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<b>Total Project Cost</b>	<b><u>160,000</u></b>
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**151367** Safety Projects - Various Locations **Initiating Dept:** Traffic Safety

Description: Potential Grant. Safety improvements to signalized intersections and roadside improvements at various locations in the City.

If deferred: Loss of grant funds

Operating Impact: Improve safety for the traveling public

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

State Grants - External ✓	250,000
Streets Capital Fund	50,000

<b>Total Project Cost</b>	<b><u>300,000</u></b>
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**Fiscal Year 2015**

**152130 Traffic Signal LED Retrofit    Initiating Dept: Traffic Safety**

Description: Upgrade 10 Traffic Signals with LED fixtures  
If deferred: Not progressing towards City's sustainability goals.  
Operating Impact: Reduced Electric usage by 80%  
Expenditure Type: Efficiency Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Streets Capital Fund	40,000
<hr/>	
<b>Total Project Cost</b>	<b><u>40,000</u></b>

**152131 Traffic Signal Capital Replacement    Initiating Dept: Traffic Safety**

Description: Replacement of out of date, worn, damaged or functionally obsolete traffic signal equipment  
If deferred: Less efficient operations and potentially unsafe traffic signal infrastructure.  
Operating Impact: Without replacement traffic signals function without benefit of actuation or interconnect resulting in additional vehicle delays.  
Expenditure Type: Routine Replacement Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Streets Capital Fund	40,000
<hr/>	
<b>Total Project Cost</b>	<b><u>40,000</u></b>

**152154 Traffic Signal Optimization and Detection Project    Initiating Dept: Traffic Safety**

Description: Optimization of traffi signal timing and installation of traffic detection equipment  
If deferred: Loss of grant funding  
Operating Impact: Improved traffic flow.  
Expenditure Type: Efficiency Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
State Grants	240,000
Streets Capital Fund	60,000
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<b>Total Project Cost</b>	<b><u>300,000</u></b>

**152171 Traffic Signal Optimization    Initiating Dept: Traffic Safety**

Description: Optimimize traffic signal timing and operations on corridors in the GVMC area.  
If deferred: Loss of grant funds.  
Operating Impact: Improved efficiency on area roadways  
Expenditure Type: Efficiency Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Other Municipalities Contr.	45,000
Federal Grants	240,000
Streets Capital Fund	15,000
<hr/>	
<b>Total Project Cost</b>	<b><u>300,000</u></b>

**Fiscal Year 2015**

**152704** Traffic Safety CMAQ Grant Projects - FY15 **Initiating Dept:** Traffic Safety

Description: Proposed to be programmed infrastructure improvements for the signal system and ITS system or other CMAQ eligible projects.

If deferred: Loss of grant funding.

Operating Impact: Improvement of traffic flow in the region. Matching funds required for federal grant.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Other Municipalities Contr.

51,000

State Grants - External ✓

450,000

**Total Project Cost**

501,000

**153001** Safe Routes to School (SR2S) **Initiating Dept:** Traffic Safety

Description: Local match of potential grants for the Safe Routes to School program

If deferred: Less physical activity if routes are perceived as not safe.

Operating Impact: No impact

Expenditure Type: New/Expansion Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Streets Capital Fund

10,000

Streets Capital Fund

10,000

**Total Project Cost**

20,000

Fiscal Year 2015	City Funds Total: 53,666,588	Non-City Funds Total: 8,095,454	Total :	<u>61,762,042</u>
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**Fiscal Year 2016**

**161605** Sidewalk Ramps - ADA **Initiating Dept:** Engineering

Description: Removal and replacement of non-compliant handicap curb ramps which will adhere with a mandate issued by Federal Government under the Americans with Disabilities Act.

If deferred: The City will not be able to meet the Federal mandate.

Operating Impact: No impact.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Capital Reserve Fund

100,000

**Total Project Cost**

100,000

**161606** Sidewalk Repair - City Owned Facilities **Initiating Dept:** Engineering

Description: Removal and replacement of deficient sidewalk and/or drive approaches at City owned facilities, i.e. Parks, Fire Stations, etc.

If deferred:

Operating Impact:

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Capital Reserve Fund

20,000

**Total Project Cost**

20,000

Fiscal Year 2016

<b>161374</b> CIPP Rehab of Sanitary Sewers - Various Sites <b>Initiating Dept:</b> Enterprise Services - Sewage	
<u>Description:</u> Re-lining of sewers 50 years and older to reduce I/I and greatly extend useful life.	<b>Funding Sources</b>
<u>If deferred:</u> Higher costs associated with emergency repairs.	Sewage Disposal System     600,000
<u>Operating Impact:</u> Reduces flow due to I/I at the Wastewater Treatment Facility	
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	<b>Total Project Cost</b> <u>600,000</u>
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
<hr/>	
<b>161746</b> Plaster Creek Sanitary Trunk Sewer <b>Initiating Dept:</b> Enterprise Services - Sewage	
<u>Description:</u> Rosemary Street - Madison Avenue to Godwin Avenue; Public Easement from Godwin Avenue/Rosemary Street to Union Avenue/Billantau Street; Billantau Street - Union Avenue to Eastern Avenue; Eastern Avenue - Brookville Plaza Drive to Billantau Street; Public E	<b>Funding Sources</b>
<u>If deferred:</u> Possible SSO's due to the recent improvements of Saddleback Sewer.	Bonds - Sewer     1,200,000
<u>Operating Impact:</u> None	
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	<b>Total Project Cost</b> <u>1,200,000</u>
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
<hr/>	
<b>162569</b> Eastside Combined Sewer Overflow - Contract No. 28 <b>Initiating Dept:</b> Enterprise Services - Sewage	
<u>Description:</u> Buchanan Avenue - Stevens Street to Hall Street; Randolph Avenue - Stevens Street to Hall Street; Ionia Avenue - Stevens Street to Putnam Street; LaBelle Street - Ionia Avenue to Division Avenue; Home Avenue - Ionia Avenue to Division Avenue; Rena Street -	<b>Funding Sources</b>
<u>If deferred:</u> Continued wet weather flow issues.	Bonds - Sewer     3,200,000
<u>Operating Impact:</u> Continued higher flows.	Water Supply System Fund     1,800,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u> Contractual Services	<b>Total Project Cost</b> <u>5,000,000</u>
<u>Operating Cost/(Savings):</u>	
<hr/>	
<b>162725</b> Critical Safety Improvements to Underground Systems <b>Initiating Dept:</b> Enterprise Services - Street Lighting	
<u>Description:</u> Necessary improvements to the underground conduit system to correct safety issues, correct damage or provide for extensions of the system for new development.	<b>Funding Sources</b>
<u>If deferred:</u>	Capital Reserve Fund     60,000
<u>Operating Impact:</u>	
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	<b>Total Project Cost</b> <u>60,000</u>
<u>Type of Cost Savings:</u> Other	
<u>Operating Cost/(Savings):</u>	

**Fiscal Year 2016**

**162727 Street Lighting Energy Improvements    Initiating Dept: Enterprise Services - Street Lighting**

Description: Replacement of HPS or MV street lighting fixtures with LED fixtures.

If deferred:

Operating Impact: Lower energy usage and maintenance costs.

Expenditure Type: Efficiency Project

Type of Cost Savings: Other

Operating Cost/(Savings):

**Funding Sources**

Capital Reserve Fund 30,000

**Total Project Cost** 30,000

**161375 Watermain Oversizing    Initiating Dept: Enterprise Services - Water**

Description: To fund oversizing requests from communities/developers.

If deferred: required per contract if needed

Operating Impact: required per contract if needed

Expenditure Type: New/Expansion Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Water Supply System Fund 50,000

**Total Project Cost** 50,000

**161383 Monroe tank valves    Initiating Dept: Enterprise Services - Water**

Description: Replace worn out butterfly valve and fill valve.

If deferred: Current valves are extremely old and will require significant maintenance if not replaced soon.

Operating Impact:

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Water Supply System Fund 100,000

**Total Project Cost** 100,000

**162428 North Lake Line - Full Condition Assessment    Initiating Dept: Enterprise Services - Water**

Description: Analyze North 46" lake line for deterioration and leaks

If deferred: Catastrophic ramifications

Operating Impact: Proactive maintenance to prevent catastrophic incident that could result in inability to serve system with water.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Water Supply System Fund 500,000

**Total Project Cost** 500,000

Fiscal Year 2016

**162434** Adams Pressure district Modifications **Initiating Dept:** Enterprise Services - Water

Description: Watermain improvements along Griggs and College  
If deferred: potential for restricted flow during emergency situations  
Operating Impact: Improve water pressures and fire flows in an existing regulated pressure district  
Expenditure Type: Rehabilitation or Enhancement Project  
Type of Cost Savings: Contractual Services  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Water Supply System Fund	1,600,000
<hr/>	
<b>Total Project Cost</b>	<b><u><u>1,600,000</u></u></b>

**163152** LMFP - High Service Pumps #3 and #4 - VFD and Motor starter replacement **Initiating Dept:** Enterprise Services - Water

Description: Replace aging VFD with more modern and efficient unit for these pumps. Also replace aging motor starters.  
If deferred: Continued higher electrical usage and costs.  
Operating Impact: Will reduce energy costs with more modern equipment.  
Expenditure Type: Rehabilitation or Enhancement Project  
Type of Cost Savings: Contractual Services  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Water Supply System Fund	750,000
<hr/>	
<b>Total Project Cost</b>	<b><u><u>750,000</u></u></b>

**163159** Watermain Lining Maintenance **Initiating Dept:** Enterprise Services - Water

Description: Line various watermains with history of leaks and water quality problems.  
If deferred: potential for water quality issues and continued expenses for watermain breaks  
Operating Impact: Reduce water quality complaints and costs fo repairing watermain breaks.  
Expenditure Type: Rehabilitation or Enhancement Project  
Type of Cost Savings: Contractual Services  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Water Supply System Fund	250,000
<hr/>	
<b>Total Project Cost</b>	<b><u><u>250,000</u></u></b>

**161885** Annual roof repair / replacements at various locations **Initiating Dept:** Facilities Management

Description: This project will repair/replace various roofs according to our roof asset management program.  
If deferred: Roofs will continue to deteriorate causing leaks resulting in damage to the buildings infrastructure.  
Operating Impact: More energy efficient and reduced staff time and resources attending to leaks and interior damage.  
Expenditure Type: Routine Replacement Project  
Type of Cost Savings: Other  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Facilities Management	290,000
<hr/>	
<b>Total Project Cost</b>	<b><u><u>290,000</u></u></b>

Fiscal Year 2016

**161899** Elevator modifications at the Police building **Initiating Dept:** Facilities Management

Description: The existing controls are old, expensive to maintain, and unreliable. This project would replace the controls and upgrade the cab. This project will also include lowering the second twin elevator to the motor pool level. Response time will decrease and will

If deferred: Equipment will continue to fail and result in higher maintenance and repair costs.

Operating Impact: No impact on operational cost.

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Other

Operating Cost/(Savings):

**Funding Sources**

Capital Reserve Fund 400,000

**Total Project Cost** 400,000

**161913** Commission Chambers renovations at City Hall **Initiating Dept:** Facilities Management

Description: This project would completely renovate the existing room including seating, lighting Diaz, flooring, etc.

If deferred: Increased future replacement cost.

Operating Impact: No impact on operational cost.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Other

Operating Cost/(Savings):

**Funding Sources**

Capital Reserve Fund 200,000

**Total Project Cost** 200,000

**162023** Construction of storage building at the Pistol range **Initiating Dept:** Facilities Management

Description: This project would construct a storage barn for site equipment.

If deferred: Equipment will be harder to track and maintain due to multiple locations.

Operating Impact: Miscellaneous equipment can be stored inside in lieu of outside as it currently is being stored.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Other

Operating Cost/(Savings):

**Funding Sources**

Facilities Management 100,000

**Total Project Cost** 100,000

**162676** Window replacement at 1120 Monroe **Initiating Dept:** Facilities Management

Description: Replace all exterior single pane windows at 1120 Monroe with new energy efficient windows and frames.

If deferred: Window system will fail and cause water infiltration into the building.

Operating Impact: Annual energy consumption could be reduced by \$5,000.

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Other

Operating Cost/(Savings):

**Funding Sources**

Capital Reserve Fund 250,000

**Total Project Cost** 250,000

Fiscal Year 2016

**162678** Window replacement at the Westside complex **Initiating Dept:** Facilities Management

Description: Replace all exterior windows at the West Side Complex with new energy efficient windows and frames.

If deferred: Window system will fail and cause water infiltration into the building.

Operating Impact: Annual energy consumption could be reduced by \$5,000.

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Other

Operating Cost/(Savings):

**Funding Sources**

Capital Reserve Fund

75,000

**Total Project Cost**

75,000

**162680** Replacement of the heating boiler at the Police Building **Initiating Dept:** Facilities Management

Description: This is an energy efficiency project. The existing boilers can be replaced with smaller more efficient boilers.

If deferred: Continue to pay higher utility costs.

Operating Impact: We would be able to reduce our utility consumption by \$10,000 per year.

Expenditure Type: Efficiency Project

Type of Cost Savings: Other

Operating Cost/(Savings):

**Funding Sources**

Facilities Management

150,000

**Total Project Cost**

150,000

**163085** Annual miscellaneous painting at various locations **Initiating Dept:** Facilities Management

Description: Repair and paint walls based upon an annual interior management plan. This will reduce the number of major painting projects while maintaining the integrity of the interior appearance.

If deferred: Interior remodels will be required if necessary repairs don't occur.

Operating Impact: No impact on operational cost.

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Other

Operating Cost/(Savings):

**Funding Sources**

Facilities Management

30,000

**Total Project Cost**

30,000

**163086** Annual miscellaneous flooring replacement at various locations **Initiating Dept:** Facilities Management

Description: Replacement of carpet flooring based upon an annual interior management plan. This will allow us to maintain the overall floor system and replace as needed.

If deferred: Flooring will reach a point of failure, requiring additional cleaning expense as well as a negative aesthetic impact.

Operating Impact: No impact on operational cost.

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Other

Operating Cost/(Savings):

**Funding Sources**

Facilities Management

85,000

**Total Project Cost**

85,000

**Fiscal Year 2016**

<p><b>163087</b> Annual miscellaneous HVAC/heat pump replacement at the police building</p> <p><u>Description:</u> When the facility was renovated in 2001, a majority of the HVAC equipment was not replaced. This project will continue a scheduled replacement program of various components of the existing equipment as it reaches the end of its useful life.</p> <p><u>If deferred:</u> Existing equipment is beginning to fail.</p> <p><u>Operating Impact:</u> No impact on operational cost.</p> <p><u>Expenditure Type:</u> Routine Replacement Project</p> <p><u>Type of Cost Savings:</u> Other</p> <p><u>Operating Cost/(Savings):</u></p>	<p><b>Initiating Dept:</b> Facilities Management</p>	<p><b>Funding Sources</b></p> <p>Facilities Management 100,000</p> <hr/> <p><b>Total Project Cost</b> <u>100,000</u></p>
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<p><b>163088</b> Annual concrete restoration / waterproofing at various locations - Inspection phase</p> <p><u>Description:</u> Inspection of the existing concrete structures to determine overall condition and necessary improvements.</p> <p><u>If deferred:</u> By not inspecting current conditions, major defects will not be discovered for the following year concrete project.</p> <p><u>Operating Impact:</u> No impact on operational cost.</p> <p><u>Expenditure Type:</u> Routine Replacement Project</p> <p><u>Type of Cost Savings:</u> Other</p> <p><u>Operating Cost/(Savings):</u></p>	<p><b>Initiating Dept:</b> Facilities Management</p>	<p><b>Funding Sources</b></p> <p>Facilities Management 20,000</p> <hr/> <p><b>Total Project Cost</b> <u>20,000</u></p>
<hr/>		
<p><b>163093</b> Maintenance of electrical switch gear at various locations</p> <p><u>Description:</u> Establish a preventative maintenance program to maintain and prolong existing major electrical components. Inspection, tight &amp; clean on city owned switch gear at recommended intervals.</p> <p><u>If deferred:</u> Increased future replacement cost and reduced usefull life.</p> <p><u>Operating Impact:</u> No impact on operational cost.</p> <p><u>Expenditure Type:</u> Routine Replacement Project</p> <p><u>Type of Cost Savings:</u> Other</p> <p><u>Operating Cost/(Savings):</u></p>	<p><b>Initiating Dept:</b> Facilities Management</p>	<p><b>Funding Sources</b></p> <p>Facilities Management 150,000</p> <hr/> <p><b>Total Project Cost</b> <u>150,000</u></p>
<hr/>		
<p><b>163094</b> Elevator replacement at the 201 Market Street facility</p> <p><u>Description:</u> Replacement of passenger and freight elevator. Each elevator is getting older, requiring more reactive maintenance. The additional service will become more expensive the older the elevator becomes.</p> <p><u>If deferred:</u> Annual maintenance costs will continue to rise. Safety to the users will become an issue.</p> <p><u>Operating Impact:</u> No impact on operational cost.</p> <p><u>Expenditure Type:</u> Routine Replacement Project</p> <p><u>Type of Cost Savings:</u> Other</p> <p><u>Operating Cost/(Savings):</u></p>	<p><b>Initiating Dept:</b> Facilities Management</p>	<p><b>Funding Sources</b></p> <p>Capital Reserve Fund 250,000</p> <hr/> <p><b>Total Project Cost</b> <u>250,000</u></p>



Fiscal Year 2016

**163095** Elevator replacement at the Bridgeview Building **Initiating Dept:** Facilities Management

Description: Replacement of passenger and freight elevator. Each elevator is getting older, requiring more reactive maintenance. The additional service will become more expensive the older the elevator becomes.

If deferred: Annual maintenance costs will continue to rise. Safety to the users will become an issue.

Operating Impact: No impact on operational cost.

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Other

Operating Cost/(Savings):

**Funding Sources**

Capital Reserve Fund 250,000

**Total Project Cost** 250,000

**163099** Installation of variable frequency drives to various HVAC equipment **Initiating Dept:** Facilities Management

Description: This will include a study that will determine what components qualify for variable frequency drive modifications as well as the installation of the equipment.

If deferred: Equipment will operate properly, but not at their optimum efficiency.

Operating Impact: We will reduce energy consumption for our HVAC systems.

Expenditure Type: Efficiency Project

Type of Cost Savings: Other

Operating Cost/(Savings):

**Funding Sources**

Facilities Management 100,000

**Total Project Cost** 100,000

**163101** Replacement of the fire alarm system at the Westside Complex **Initiating Dept:** Facilities Management

Description: Installation of a new fire alarm system. This will allow the building to provide a safe environment for the users.

If deferred: Old system is unreliable and has exceeded its life expectancy.

Operating Impact: No impact on operational cost.

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Other

Operating Cost/(Savings):

**Funding Sources**

Capital Reserve Fund 25,000

**Total Project Cost** 25,000

**163102** Lighting upgrade at the Westside Complex **Initiating Dept:** Facilities Management

Description: The existing lights are old and expensive to operate. Replacing these with new high efficiency fixtures will result in annual energy savings.

If deferred: Light fixtures are beginning to fail, creating a poor interior environment and requires unplanned replacement.

Operating Impact: Reduced energy consumption.

Expenditure Type: Efficiency Project

Type of Cost Savings: Other

Operating Cost/(Savings):

**Funding Sources**

Capital Reserve Fund 50,000

**Total Project Cost** 50,000

**Fiscal Year 2016**

**163105 Replacement of HVAC units at the 1120 Monroe Initiating Dept: Facilities Management**

Description: The existing units are past their life expectancy and are undersized for the areas they serve. A new properly sized system will reduce operating costs and also provide a more comfortable space for the users.

If deferred: Existing system is past it's useful life.

Operating Impact: Reduced energy consumption due to proper system design.

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Other

Operating Cost/(Savings):

**Funding Sources**

Capital Reserve Fund 300,000

**Total Project Cost** 300,000

**163106 Parking lot repairs at the Westside Complex Initiating Dept: Facilities Management**

Description: This will include new asphalt paving and concrete curbs and sidewalks.

If deferred: Damage to vehicles and pedestrian injuries might occur due to the current conditions.

Operating Impact: No impact on operational cost.

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Other

Operating Cost/(Savings):

**Funding Sources**

Capital Reserve Fund 100,000

**Total Project Cost** 100,000

**163107 Roof replacement at the Westside Complex Initiating Dept: Facilities Management**

Description: This project will repair/replace various roofs according to our roof asset management program

If deferred: Roofs will continue to deteriorate causing leaks resulting in damage to the buildings infrastructure.

Operating Impact: No impact on operational cost.

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Other

Operating Cost/(Savings):

**Funding Sources**

Capital Reserve Fund 150,000

**Total Project Cost** 150,000

**163238 Miscellaneous Repairs at Various Locations Initiating Dept: Facilities Management**

Description: Miscellaneous Repairs at Various Locations

If deferred: Inability to maintain operations.

Operating Impact: Miscellaneous repairs at various locations necessary to maintain operations.

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Other

Operating Cost/(Savings):

**Funding Sources**

Facilities Management 534,133

**Total Project Cost** 534,133

**Fiscal Year 2016**

**162069** Fire Station Generators (1 per yr) **Initiating Dept:** Fire

Description: Fire stations need to have electrical power at all times in order to receive and effectively respond to emergency alarms. Emergency generators are past their useful lives and are much like a worn-out automobile. Replacement of the units will ensure that fi

If deferred: Increased maintenance and repair costs.

Operating Impact: Decrease in maintenance and repair costs.

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Capital Reserve Fund 90,000

**Total Project Cost** 90,000

**162092** Station Air Conditioning Units (2 per yr) **Initiating Dept:** Fire

Description: Air Conditioning Units to replace outdated and inefficient units.

If deferred: Continues inefficiencies

Operating Impact: Reduces maintenance and operating costs, reduction in carbon footprint.

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Capital Reserve Fund 45,000

**Total Project Cost** 45,000

**162095** Land Acquisition, Division Ave. Fire Station **Initiating Dept:** Fire

Description: The Division Ave. Fire Station has served the neighborhood and the community for many years as well. The strategic location is of key importance to our operation while the building limits our versatility. As we adjust our approach to emergency response we

If deferred: The cost and need for repairs continues to increase.

Operating Impact: Reduce our ongoing building maintenance and repair costs.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Capital Reserve Fund 250,000

**Total Project Cost** 250,000

**162111** Fire Suppression System **Initiating Dept:** Fire

Description: This project would result in much needed fire suppression system in a fire station. A fire suppression system is a life and property saving investment. A fire that occurs in a building with a functional and adequate fire suppression system, the fire is e

If deferred: Potential for property and life loss remains the same.

Operating Impact: Potential property and life savings if a fire should occur.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Capital Reserve Fund 55,000

**Total Project Cost** 55,000

**Fiscal Year 2016**

**163058 Fire Station Roof Replacements    Initiating Dept: Fire**

Description: Due to the overall condition of our roofs, we need to plan for the eventual replacement of station roofs. We will continue to do repairs to prolong their life, but need to plan for their replacement. The roof conditions are evaluated by looking at the data

If deferred: Increased maintenance and operating costs, increased risk of structural damage to buildings.

Operating Impact: Reduces maintenance and operating costs, reduced carbon footprint.

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Capital Reserve Fund 75,000

**Total Project Cost** 75,000

**163143 Personal Protective Equipment (PPE)    Initiating Dept: Fire**

Description: The firefighters' PPE has a life expectancy and NFPA replacement of 10 years. The need to purchase 215 sets of fire gear we are proposing to budget this over four years. In the interim we do repair PPE to NFPA standards to ensure the maximum life expectancy

If deferred: We will be out of compliance regarding PPE. Deferring the cost only makes it more expensive in the future. Sub-standard PPE increases the risk of firefighter injuries.

Operating Impact: We need to provide compliant PPE for the firefighters. This will ensure they have safe equipment to work in hazardous environments.

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Capital Reserve Fund 75,000

**Total Project Cost** 75,000

**162332 Vehicle Replacements    Initiating Dept: Fleet Management**

Description: Vehicle purchase according to replacement schedule.

If deferred: Increase downtime, increase in maintenance costs, and lack of vehicle availability

Operating Impact: No Impact on Operating Costs

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Motor Equipment System 7,703,905

**Total Project Cost** 7,703,905

**161858 Meter Inventory    Initiating Dept: Parking Services**

Description: Parking meter mechanisms, posts, and heads for new meter locations and replacements for damaged meters.

If deferred: Customers will continue to drive looking for free parking spaces. This driving contributes to carbon emissions. Additionally, revenue to the parking system will be decreased.

Operating Impact: Part of the parking system will provide vehicular turnover on the street and increased parking in off street parking facilities. Will also generate additional revenues.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Parking Services Fund 50,000

**Total Project Cost** 50,000

**Fiscal Year 2016**

**161928** Parking Access Control Equipment Upgrades **Initiating Dept:** Parking Services

Description: With a system as large as ours, equipment obsolescence, and rapid technological changes do require annual funding of parking access and revenue control equipment.  
If deferred: Additional labor costs will be required to manually process transactions or work with monthly parking customers who cannot access their parking. This would have a negative impact on employee and visitor parking experiences.  
Operating Impact: Continued ability to operate parking in a customer friendly and cost efficient manner.  
Expenditure Type: Rehabilitation or Enhancement Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Parking Services Fund	35,000
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<b>Total Project Cost</b>	<u><u>35,000</u></u>

**161976** Parking Lot Resurfacing **Initiating Dept:** Parking Services

Description: Resurface parking lots. When lots are in disrepair there is the potential for injury to customers and their property. They are also not inviting for the public to park in. Maintenance equipment will be damaged if surfaces are not repaired. Also include  
If deferred: Maintenance equipment may be damaged. City may be liable for damage to customers and their vehicles.  
Operating Impact: Ease of maintenance and positive customer experience.  
Expenditure Type: Rehabilitation or Enhancement Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Parking Services Fund	250,000
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<b>Total Project Cost</b>	<u><u>250,000</u></u>

**162554** DASH Bus Replacement **Initiating Dept:** Parking Services

Description: Replace the DASH buses used by Parking service customers.  
If deferred: DASH bus operating expenses are higher when the buses are older.  
Operating Impact: DASH buses are less costly to operate when they are new.  
Expenditure Type: Routine Replacement Project  
Type of Cost Savings: Other  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Parking Services Fund	1,000,000
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<b>Total Project Cost</b>	<u><u>1,000,000</u></u>

**162557** Replace all IP Switches in Parking System **Initiating Dept:** Parking Services

Description: When the parking system began utilizing pay in the lane technology, upgrades to the IT infrastructure were required. Part of this requirement was to purchase and program switches in each parking facility. Some facilities require more than one switch. As  
If deferred: Customers would be negatively impacted as they would not be able to enter, exit, pay, or contact parking services using the system. Revenue collection would cease.  
Operating Impact: If the switches fail, the equipment in the field, (parking access and revenue control equipment) will not be operational. Customers would not be able to access or exit the parking facility.  
Expenditure Type: Routine Replacement Project  
Type of Cost Savings: Other  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Parking Services Fund	125,000
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<b>Total Project Cost</b>	<u><u>125,000</u></u>

**Fiscal Year 2016**

**161360 MDOT - Trunkline (Act 51) Initiating Dept: Streets and Sanitation (Eng)**

Description: City's share of trunkline project costs: FY2012 - I96 under Leonard Street; US131 NB and SB over CSX RR; I296/US131 over 6th Street FY2013 - US131 NB from Leonard to N of Ann; I196 WB and EB over the Grand River; M44 Conn from I96 to Airway; I296 SB from

If deferred: Legal mandate - unable to defer.

Operating Impact: No impact.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

State Grants - External ✓	1,635,000
Streets Capital Fund	50,000

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<b>Total Project Cost</b>	<b><u>1,685,000</u></b>
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**161995 Bridge Street Bridge over the Grand River Initiating Dept: Streets and Sanitation (Eng)**

Description: Potential LBP FY2016.

If deferred: Bridge will continue to deteriorate and future work may be more extensive and expensive.

Operating Impact: Increased unplanned maintenance.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

State Grants - External ✓	890,000
Downtown Development Auth. ✓	147,000

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<b>Total Project Cost</b>	<b><u>1,037,000</u></b>
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**162392 Kalamazoo Avenue - Burton Street to Hall Street Initiating Dept: Streets and Sanitation (Eng)**

Description: Potential STPU FY2015 and FY2016 grants. Rotomill/rubblize/resurface. Grant will be split between Burton to Boston (FY2015) and Boston to Hall (FY2016). Minor arterial street with higher ADT (6,623 - 12,563). PASER Rating = 3 and 4 out of 10, Remaining Ser

If deferred: Streets will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.

Operating Impact: Decreased unplanned maintenance.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Streets Capital Fund	250,000
State Grants - External ✓	250,000

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<b>Total Project Cost</b>	<b><u>500,000</u></b>
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**162879 Alpine Avenue - Leonard Street to Richmond Street Initiating Dept: Streets and Sanitation (Eng)**

Description: Potential STPU FY2016 grant. Rotomill/resurface. Principle arterial street with high ADT (17,169). PASER Rating = 4 out of 10, Remaining Service Life (RSL) = -2. Street was reconstructed in 1995. Will preserve the investment and begin to upgrade the corridor

If deferred: Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.

Operating Impact: Decreased unplanned maintenance.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Streets Capital Fund	20,000
State Grants - External ✓	270,000

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<b>Total Project Cost</b>	<b><u>290,000</u></b>
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Fiscal Year 2016

<b>162883</b> Alpine Avenue - Richmond Street to Nason Street		<b>Initiating Dept:</b> Streets and Sanitation (Eng)	
<u>Description:</u> Potential STPU FY2016 grant. Rotomill/resurface. Principle arterial street with high ADT (15,926). PASER Rating = 3 and 4 out of 10, Remaining Service Life (RSL) = -5 and -2. Street was rotomilled/resurfaced in 2001. Will preserve the investment and continue		<b>Funding Sources</b>	
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.		State Grants - External ✓	225,000
<u>Operating Impact:</u> Decreased unplanned maintenance.		Streets Capital Fund	25,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project			
<u>Type of Cost Savings:</u> Contractual Services		<b>Total Project Cost</b>	<u>250,000</u>
<u>Operating Cost/(Savings):</u>			
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<b>162891</b> Burton Street - Plymouth Avenue to Breton Avenue		<b>Initiating Dept:</b> Streets and Sanitation (Eng)	
<u>Description:</u> Potential STPU FY2015 grant. Rotomill/resurface. Principle arterial street with high ADT (22,212). PASER Rating = 4 out of 10, Remaining Service Life (RSL) = -2. Street was reconstructed in 2002. Will preserve the investment and continue to upgrade the co		<b>Funding Sources</b>	
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.		Streets Capital Fund	350,000
<u>Operating Impact:</u> Decreased unplanned maintenance.			
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		<b>Total Project Cost</b>	<u>350,000</u>
<u>Type of Cost Savings:</u> Contractual Services			
<u>Operating Cost/(Savings):</u>			
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<b>162895</b> Burton Street - Towner Avenue to Division Avenue		<b>Initiating Dept:</b> Streets and Sanitation (Eng)	
<u>Description:</u> Potential STPU FY2015 grant. Principle arterial street with high ADT (23,692). PASER Rating = 3 out of 10, Remaining Service Life (RSL) = -5. Street was last milled and resurfaced in 1999. Will preserve the investment and continue to upgrade the corridor.		<b>Funding Sources</b>	
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.		Streets Capital Fund	125,000
<u>Operating Impact:</u> Decreased unplanned maintenance.			
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		<b>Total Project Cost</b>	<u>125,000</u>
<u>Type of Cost Savings:</u> Contractual Services			
<u>Operating Cost/(Savings):</u>			
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<b>162914</b> Fuller Avenue - Leonard Street to Knapp Street		<b>Initiating Dept:</b> Streets and Sanitation (Eng)	
<u>Description:</u> Potential STPU FY2016 grant. Principle arterial street with high ADT (19,370). PASER Rating = 3 out of 10, Remaining Service Life (RSL) = -5. Street was rotomilled/resurfaced in 1994. Will preserve the investment and continue to upgrade the corridor.		<b>Funding Sources</b>	
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.		Streets Capital Fund	450,000
<u>Operating Impact:</u> Decreased unplanned maintenance.			
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		<b>Total Project Cost</b>	<u>450,000</u>
<u>Type of Cost Savings:</u> Contractual Services			
<u>Operating Cost/(Savings):</u>			

Fiscal Year 2016

**162918** Fuller Avenue - Malta Street to Leonard Street **Initiating Dept:** Streets and Sanitation (Eng)

Description: Potential STPU FY2015 grant. Principle arterial street with high ADT (22,412). PASER Rating = 4 out of 10, Remaining Service Life (RSL) = -2. Street was reconstructed in 1990. Will preserve the investment and continue to upgrade the corridor.

If deferred: Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.

Operating Impact: Decreased unplanned maintenance.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

<b>Funding Sources</b>	
Streets Capital Fund	200,000
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<b>Total Project Cost</b>	<b><u>200,000</u></b>

**162925** Fulton Street - Fuller Avenue to Benjamin Avenue **Initiating Dept:** Streets and Sanitation (Eng)

Description: Potential STPU FY2016 grant. Principle arterial street with high ADT (18,607). PASER Rating = 4 out of 10, Remaining Service Life (RSL) = -2. Street was reconstructed in 2002. Will preserve the investment and continue to upgrade the corridor.

If deferred: Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.

Operating Impact: Decreased unplanned maintenance.

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

<b>Funding Sources</b>	
Streets Capital Fund	25,000
State Grants - External ✓	55,000
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<b>Total Project Cost</b>	<b><u>80,000</u></b>

**162929** Fulton Street - Lafayette Avenue to College Avenue **Initiating Dept:** Streets and Sanitation (Eng)

Description: Potential STPU FY2016 grant. Principle arterial street with high ADT (15,985). PASER Rating = 4 out of 10, Remaining Service Life (RSL) = -2. Street was reconstructed in 1992. Will preserve the investment and continue to upgrade the corridor.

If deferred: Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.

Operating Impact: Decreased unplanned maintenance.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

<b>Funding Sources</b>	
State Grants - External ✓	125,000
Streets Capital Fund	25,000
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<b>Total Project Cost</b>	<b><u>150,000</u></b>

**162933** Fulton Avenue - Woodward Avenue to Lakeside Avenue **Initiating Dept:** Streets and Sanitation (Eng)

Description: Potential STPU FY2015 grant. Principle arterial street with high ADT (17,414). PASER Rating = 4 out of 10, Remaining Service Life (RSL) = -2. Street was rotomilled/resurfaced in 2001. Will preserve the investment and continue to upgrade the corridor.

If deferred: Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.

Operating Impact: Decreased unplanned maintenance.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

<b>Funding Sources</b>	
State Grants - External ✓	250,000
Streets Capital Fund	25,000
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<b>Total Project Cost</b>	<b><u>275,000</u></b>



Fiscal Year 2016

**162941** Kalamazoo Avenue - 42nd Street to 36th Street **Initiating Dept:** Streets and Sanitation (Eng)

Description: Potential STPU FY2015 grant. Rotomill/resurface. Principle arterial street with high ADT (16,868 – 19,655). PASER Rating = 4 out of 10, Remaining Service Life (RSL) = -2. Street was reconstructed in 1994. Will preserve the investment and continue to upgra

If deferred: Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.

Operating Impact: Decreased unplanned maintenance.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Streets Capital Fund 350,000

**Total Project Cost** 350,000

**162947** Leonard Street - Alpine Avenue to Turner Avenue **Initiating Dept:** Streets and Sanitation (Eng)

Description: Potential STPU FY2016 grant. Rotomill/resurface. Principle arterial street with high ADT (15,637). PASER Rating = 4 out of 10, Remaining Service Life (RSL) = -2

If deferred: Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.

Operating Impact: Decreased unplanned maintenance.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

State Grants - External ✓ 310,000

Streets Capital Fund 25,000

**Total Project Cost** 335,000

**162952** Leonard Street - Hillburn Avenue to Country Club Avenue **Initiating Dept:** Streets and Sanitation (Eng)

Description: Potential STPU FY2016 grant. Rotomill/resurface. Principle arterial street with high ADT (13,561 - 15,195). PASER Rating = 4 out of 10, Remaining Service Life (RSL) = -2. Street was reconstructed in 2001. Will preserve the investment and continue to upgra

If deferred: Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.

Operating Impact: Decreased unplanned maintenance.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

State Grants - External ✓ 110,000

Streets Capital Fund 15,000

**Total Project Cost** 125,000

**162979** Pearl Street - Mt. Vernon Avenue to Front Avenue **Initiating Dept:** Streets and Sanitation (Eng)

Description: Potential STPU FY2016 grant. Reconstruction. Principle arterial street with high ADT (27,766-14,035). PASER Rating = 4 out of 10, Remaining Service Life (RSL) = -2. Street was reconstructed in 1994 but has deteriorated significantly.

If deferred: Street will continue to deteriorate and work may be more extensive, expensive and disruptive.

Operating Impact: Decreased unplanned maintenance.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Streets Capital Fund 175,000

State Grants - External ✓ 425,000

**Total Project Cost** 600,000

**Fiscal Year 2016**

**161367 Safety Projects - Various Locations    Initiating Dept: Traffic Safety**

Description: Potential Grant. Safety improvements to signalized intersections and roadside improvements at various locations in the City.

If deferred: Loss of grant funds

Operating Impact: Improve safety for the traveling public

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Streets Capital Fund	50,000
State Grants - External ✓	250,000

<b>Total Project Cost</b>	<b><u>300,000</u></b>
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**162130 Traffic Signal LED Retrofit    Initiating Dept: Traffic Safety**

Description: Upgrade 10 Traffic Signals with LED fixtures

If deferred: Not progressing towards City's sustainability goals.

Operating Impact: Reduced Electric usage by 80%

Expenditure Type: Efficiency Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Streets Capital Fund	40,000
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<b>Total Project Cost</b>	<b><u>40,000</u></b>
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**162131 Traffic Signal Capital Replacement    Initiating Dept: Traffic Safety**

Description: Replacement of out of date, worn, damaged or functionally obsolete traffic signal equipment

If deferred: Less efficient operations and potentially unsafe traffic signal infrastructure.

Operating Impact: Without replacement traffic signals function without benefit of actuation or interconnect resulting in additional vehicle delays.

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Streets Capital Fund	40,000
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<b>Total Project Cost</b>	<b><u>40,000</u></b>
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**162171 Traffic Signal Optimization    Initiating Dept: Traffic Safety**

Description: Optimize traffic signal timing and operations on corridors in the GVMC area.

If deferred: Loss of grant funds.

Operating Impact: Improved efficiency on area roadways

Expenditure Type: Efficiency Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Streets Capital Fund	25,000
Federal Grants	240,000
Other Municipalities Contr.	45,000

<b>Total Project Cost</b>	<b><u>310,000</u></b>
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**Fiscal Year 2016**

**162708** Traffic Safety CMAQ Grant Projects - FY16 **Initiating Dept:** Traffic Safety

Description: Proposed to be programmed infrastructure improvements for the signal system and ITS system or other CMAQ eligible projects.

If deferred: Loss of grant funding.

Operating Impact: Improvement of traffic flow in the region. Matching funds required for federal grant.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Streets Capital Fund	62,000
Other Municipalities Contr.	51,000
State Grants - External ✓	450,000

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**Total Project Cost** 563,000

**163001** Safe Routes to School (SR2S) **Initiating Dept:** Traffic Safety

Description: Local match of potential grants for the Safe Routes to School program

If deferred: Less physical activity if routes are perceived as not safe.

Operating Impact: No impact

Expenditure Type: New/Expansion Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Streets Capital Fund	10,000
Streets Capital Fund	10,000

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**Total Project Cost** 20,000

Fiscal Year 2016	City Funds Total: 26,306,038	Non-City Funds Total: 5,392,000	Total : <u><u>31,698,038</u></u>
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**Fiscal Year 2017**

**171605** Sidewalk Ramps - ADA **Initiating Dept:** Engineering

Description: Removal and replacement of non-compliant handicap curb ramps which will adhere with a mandate issued by Federal Government under the Americans with Disabilities Act.

If deferred: The City will not be able to meet the Federal mandate.

Operating Impact: No impact.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Capital Reserve Fund	100,000
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**Total Project Cost** 100,000

**171746** Plaster Creek Sanitary Trunk Sewer **Initiating Dept:** Enterprise Services - Sewage

Description: Rosemary Street - Madison Avenue to Godwin Avenue; Public Easement from Godwin Avenue/Rosemary Street to Union Avenue/Billantau Street; Billantau Street - Union Avenue to Eastern Avenue; Eastern Avenue - Brookville Plaza Drive to Billantau Street; Public E

If deferred: Possible SSO's due to the recent improvements of Saddleback Sewer.

Operating Impact: None

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Bonds - Sewer	6,750,000
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**Total Project Cost** 6,750,000

Fiscal Year 2017

**171375** Watermain Oversizing **Initiating Dept:** Enterprise Services - Water

Description: To fund oversizing requests from communities/developers.  
If deferred: required per contract if needed  
Operating Impact: required per contract if needed  
Expenditure Type: New/Expansion Project  
Type of Cost Savings: Contractual Services  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Water Supply System Fund	50,000
<b>Total Project Cost</b>	<u><u>50,000</u></u>

**172457** Livingston Pumping Station - Second Discharge Line from, Contract No. 2 (DWRP) **Initiating Dept:** Enterprise Services - Water

Description: Contract No. 2 of 3: from Livingston Pumping Station to Leaoanrd/Ball intersection (Master Plan) Leonard St - Ashland Ave to Fuller Avenue Potential STPU FY2017 grant  
If deferred: Reduction in ability to provide necessary water volume to northeast portion of system  
Operating Impact: Improved system reliability to northeast portion of system.  
Expenditure Type: New/Expansion Project  
Type of Cost Savings: Contractual Services  
Operating Cost/(Savings):

<b>Funding Sources</b>	
State Grants - External ✓	557,000
Bonds - Water	2,815,000
Sewage Disposal System	1,260,000
<b>Total Project Cost</b>	<u><u>4,632,000</u></u>

**172468** Livingston Pumping Station - Second Discharge Line from, Contract No. 3 (DWRP) **Initiating Dept:** Enterprise Services - Water

Description: Contract No. 3 of 3: from Livingston Pumping Station to Leaoanrd/Ball intersection (Master Plan) Leonard St - Fuller Avenue to Ball Avenue Potential STPU FY2017 grant  
If deferred: Reduction in ability to provide necessary water volume to northeast portion of system  
Operating Impact: Improved system reliability to northeast portion of system.  
Expenditure Type: Rehabilitation or Enhancement Project  
Type of Cost Savings: Contractual Services  
Operating Cost/(Savings):

<b>Funding Sources</b>	
State Grants - External ✓	339,000
Bonds - Sewer	875,000
Bonds - Water	1,850,000
<b>Total Project Cost</b>	<u><u>3,064,000</u></u>

**173159** Watermain Lining Maintenance **Initiating Dept:** Enterprise Services - Water

Description: Line various watermains with history of leaks and water quality problems.  
If deferred: potential for water quality issues and continued expenses for watermain breaks  
Operating Impact: Reduce water quality complaints and costs fo repairing watermain breaks.  
Expenditure Type: Rehabilitation or Enhancement Project  
Type of Cost Savings: Contractual Services  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Water Supply System Fund	250,000
<b>Total Project Cost</b>	<u><u>250,000</u></u>

Fiscal Year 2017

<p><b>172649</b> Relocation of the customer service counter at the police building</p> <p><u>Description:</u> Relocate the police service desk closer to the Monroe entrance to increase security by stopping visitors at the front entrance.</p> <p><u>If deferred:</u> Continue to put the safety of police station staff at risk.</p> <p><u>Operating Impact:</u> No impact on operational cost</p> <p><u>Expenditure Type:</u> Rehabilitation or Enhancement Project</p> <p><u>Type of Cost Savings:</u> Other</p> <p><u>Operating Cost/(Savings):</u></p>	<p><b>Initiating Dept:</b> Facilities Management</p>	<p><b>Funding Sources</b></p> <p>Facilities Management</p> <hr/> <p><b>Total Project Cost</b></p>	<p>75,000</p> <hr/> <p><u>75,000</u></p>
<hr/>			
<p><b>173111</b> Annual miscellaneous painting at various locations</p> <p><u>Description:</u> Repair and paint walls based upon an annual interior management plan. This will reduce the number of major painting projects while maintaining the integrity of the interior appearance.</p> <p><u>If deferred:</u> Interior remodels will be required if necessary repairs don't occur.</p> <p><u>Operating Impact:</u> No impact on operational cost.</p> <p><u>Expenditure Type:</u> Routine Replacement Project</p> <p><u>Type of Cost Savings:</u> Other</p> <p><u>Operating Cost/(Savings):</u></p>	<p><b>Initiating Dept:</b> Facilities Management</p>	<p><b>Funding Sources</b></p> <p>Facilities Management</p> <hr/> <p><b>Total Project Cost</b></p>	<p>30,000</p> <hr/> <p><u>30,000</u></p>
<hr/>			
<p><b>173112</b> Annual miscellaneous flooring replacement at various locations</p> <p><u>Description:</u> Replacement of carpet flooring based upon an annual interior management plan. This will allow us to maintain the overall floor system and replace as needed.</p> <p><u>If deferred:</u> Flooring will reach a point of failure, requiring additional cleaning expense as well as a negative aesthetic impact.</p> <p><u>Operating Impact:</u> No impact on operational cost.</p> <p><u>Expenditure Type:</u> Routine Replacement Project</p> <p><u>Type of Cost Savings:</u> Other</p> <p><u>Operating Cost/(Savings):</u></p>	<p><b>Initiating Dept:</b> Facilities Management</p>	<p><b>Funding Sources</b></p> <p>Facilities Management</p> <hr/> <p><b>Total Project Cost</b></p>	<p>85,000</p> <hr/> <p><u>85,000</u></p>
<hr/>			
<p><b>173113</b> Annual miscellaneous HVAC/heat pump replacement at the police building</p> <p><u>Description:</u> When the facility was renovated in 2001, a majority of the HVAC equipment was not replaced. This project will continue a scheduled replacement program of various components of the existing equipment as it reaches the end of it's useful life.</p> <p><u>If deferred:</u> Existing equipment is beginning to fail</p> <p><u>Operating Impact:</u> No impact on operational cost.</p> <p><u>Expenditure Type:</u> Routine Replacement Project</p> <p><u>Type of Cost Savings:</u> Other</p> <p><u>Operating Cost/(Savings):</u></p>	<p><b>Initiating Dept:</b> Facilities Management</p>	<p><b>Funding Sources</b></p> <p>Facilities Management</p> <hr/> <p><b>Total Project Cost</b></p>	<p>100,000</p> <hr/> <p><u>100,000</u></p>

Fiscal Year 2017

<b>173114</b> Annual concrete restoration / waterproofing at various locations - construction phase		<b>Initiating Dept:</b> Facilities Management
<u>Description:</u> The concrete plaza deck and police parking garage requires general maintenance to maintain it's integrity. This project would inspect the entire deck and ramp, replace any failed sealant, and repair any deteriorated concrete.	<b>Funding Sources</b>	
<u>If deferred:</u> Continued leaking will cause structural damage to the Plaza deck and areas below.	Facilities Management	100,000
<u>Operating Impact:</u> No impact on operational cost.		
<u>Expenditure Type:</u> Routine Replacement Project	<b>Total Project Cost</b>	<u>100,000</u>
<u>Type of Cost Savings:</u> Other		
<u>Operating Cost/(Savings):</u>		
<hr/>		
<b>173115</b> Annual roof repair / replacements at various locations		<b>Initiating Dept:</b> Facilities Management
<u>Description:</u> This project will repair/replace various roofs according to our roof asset management program.	<b>Funding Sources</b>	
<u>If deferred:</u> Roofs will continue to deteriorate causing leaks resulting in damage to the buildings infrastructure.	Facilities Management	200,000
<u>Operating Impact:</u> No impact on operational cost.		
<u>Expenditure Type:</u> Routine Replacement Project	<b>Total Project Cost</b>	<u>200,000</u>
<u>Type of Cost Savings:</u> Other		
<u>Operating Cost/(Savings):</u>		
<hr/>		
<b>173116</b> Miscellaneous chiller and cooling tower system maintenance and repairs		<b>Initiating Dept:</b> Facilities Management
<u>Description:</u> Establish a preventative maintenance plan to increase chiller and cooling tower equipment life expectancy. Complete maintenance and make repairs as needed.	<b>Funding Sources</b>	
<u>If deferred:</u> Decrease life expectancy and require major repairs.	Facilities Management	200,000
<u>Operating Impact:</u> No impact on operational cost.		
<u>Expenditure Type:</u> Routine Replacement Project	<b>Total Project Cost</b>	<u>200,000</u>
<u>Type of Cost Savings:</u> Other		
<u>Operating Cost/(Savings):</u>		
<hr/>		
<b>173117</b> Replacement of ceiling system in various locations at City Hall		<b>Initiating Dept:</b> Facilities Management
<u>Description:</u> Existing ceiling system requires constant attention and repairs from our staff. A new system will improve the appearance of the building's interior.	<b>Funding Sources</b>	
<u>If deferred:</u> Ceiling will continue to need repairs and decrease in overall appearance.	Capital Reserve Fund	250,000
<u>Operating Impact:</u> No impact on operational cost.		
<u>Expenditure Type:</u> Routine Replacement Project	<b>Total Project Cost</b>	<u>250,000</u>
<u>Type of Cost Savings:</u> Other		
<u>Operating Cost/(Savings):</u>		
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**Fiscal Year 2017**

**173118** Replacement of window blinds at City Hall **Initiating Dept:** Facilities Management

Description: The current window blinds age old and beginning to not work properly. The blind material is difficult to clean, resulting in additional time focused on cleaning.

If deferred: Existing blinds have exceeded their useful life.

Operating Impact: No impact on operational cost.

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Other

Operating Cost/(Savings):

**Funding Sources**

Capital Reserve Fund 200,000

**Total Project Cost** 200,000

**173119** Replacement of emergency generator at 201 Market Street **Initiating Dept:** Facilities Management

Description: Existing generator is old and past its useful life. Requires replacement in order to ensure proper output in case of a power outage.

If deferred: Generator may fail, causing major implications to the Public Service and Facilities Dept. operations during the event of a power outage.

Operating Impact: No impact on operational cost.

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Other

Operating Cost/(Savings):

**Funding Sources**

Capital Reserve Fund 200,000

**Total Project Cost** 200,000

**173120** Replacement of concrete pads at the fuel island **Initiating Dept:** Facilities Management

Description: Concrete is becoming damaged due to heavy use and traffic of heavy machinery.

If deferred: Concrete will begin to break up causing damage to the fuel stations and underground fuel tanks.

Operating Impact: No impact on operational cost.

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Other

Operating Cost/(Savings):

**Funding Sources**

Facilities Management 100,000

**Total Project Cost** 100,000

**173121** Terrazzo Floor Restoration at City Hall **Initiating Dept:** Facilities Management

Description: Complete restoration of the terrazzo floor to maintain its overall integrity. This will extend the floor's life expectancy.

If deferred: Reduce the useful life, requiring quicker replacement.

Operating Impact: No impact on operational cost

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Other

Operating Cost/(Savings):

**Funding Sources**

Facilities Management 75,000

**Total Project Cost** 75,000

**Fiscal Year 2017**

**173122 Calder Plaza replacement    Initiating Dept: Facilities Management**

Description: Complete replacement of Calder Plaza deck. This will ensure the structural integrity of the Calder Plaza and safety for the users.

If deferred: The concrete structural slab and waterproofing has reached the end of its useful life.

Operating Impact: No impact on operational cost

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Other

Operating Cost/(Savings):

**Funding Sources**

Capital Reserve Fund 4,000,000

**Total Project Cost** 4,000,000

**173123 Security System Upgrades at various facilities    Initiating Dept: Facilities Management**

Description: Bring current security systems up to date and up to current code.

If deferred: Existing software and equipment has reached the end of its useful life.

Operating Impact: No impact on operational cost

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Other

Operating Cost/(Savings):

**Funding Sources**

Capital Reserve Fund 200,000

**Total Project Cost** 200,000

**173124 Parking lot repairs at various locations    Initiating Dept: Facilities Management**

Description: Remove existing asphalt and replace with new. Make repairs to concrete curbs and sidewalks.

If deferred: Damage to vehicles and personal injuries might occur due to the current conditions.

Operating Impact: No impact on operational cost

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Other

Operating Cost/(Savings):

**Funding Sources**

Capital Reserve Fund 300,000

**Total Project Cost** 300,000

**173238 Miscellaneous Repairs at Various Locations    Initiating Dept: Facilities Management**

Description: Miscellaneous Repairs at Various Locations

If deferred: Inability to maintain operations.

Operating Impact: Miscellaneous repairs at various locations necessary to maintain operations.

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Other

Operating Cost/(Savings):

**Funding Sources**

Facilities Management 797,015

**Total Project Cost** 797,015



Fiscal Year 2017

**172069** Fire Station Generators (1 per yr) **Initiating Dept:** Fire

Description: Fire stations need to have electrical power at all times in order to receive and effectively respond to emergency alarms. Emergency generators are past their useful lives and are much like a worn-out automobile. Replacement of the units will ensure that fi

If deferred: Increased maintenance and repair costs.

Operating Impact: Decrease in maintenance and repair costs.

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Capital Reserve Fund 90,000

**Total Project Cost** 90,000

**172092** Station Air Conditioning Units (2 per yr) **Initiating Dept:** Fire

Description: Air Conditioning Units to replace outdated and inefficient units.

If deferred: Continues inefficiencies

Operating Impact: Reduces maintenance and operating costs, reduction in carbon footprint.

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Capital Reserve Fund 45,000

**Total Project Cost** 45,000

**172111** Fire Suppression System **Initiating Dept:** Fire

Description: This project would result in much needed fire suppression system in a fire station. A fire suppression system is a life and property saving investment. A fire that occurs in a building with a functional and adequate fire suppression system, the fire is e

If deferred: Potential for property and life loss remains the same.

Operating Impact: Potential property and life savings if a fire should occur.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Capital Reserve Fund 60,000

**Total Project Cost** 60,000

**173143** Personal Protective Equipment (PPE) **Initiating Dept:** Fire

Description: The firefighters' PPE has a life expectancy and NFPA replacement of 10 years. The need to purchase 215 sets of fire gear we are proposing to budget this over four years. In the interim we do repair PPE to NFPA standards to ensure the maximum life expecta

If deferred: We will be out of compliance regarding PPE. Deferring the cost only makes it more expensive in the future. Sub-standard PPE increases the risk of firefighter injuries.

Operating Impact: We need to provide compliant PPE for the firefighters. This will ensure they have safe equipment to work in hazardous environments.

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Capital Reserve Fund 75,000

**Total Project Cost** 75,000

Fiscal Year 2017

**172332 Vehicle Replacements**     **Initiating Dept:** Fleet Management

Description: Vehicle purchase according to replacement schedule.  
If deferred: Increase downtime, increase in maintenance costs, and lack of vehicle availability  
Operating Impact: No Impact on Operating Costs  
Expenditure Type: Routine Replacement Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Motor Equipment System	5,188,940
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<b>Total Project Cost</b>	<b><u><u>5,188,940</u></u></b>

**171858 Meter Inventory**     **Initiating Dept:** Parking Services

Description: Parking meter mechanisms, posts, and heads for new meter locations and replacements for damaged meters.  
If deferred: Customers will continue to drive looking for free parking spaces. This driving contributes to carbon emissions. Additionally, revenue to the parking system will be decreased.  
Operating Impact: Part of the parking system will provide vehicular turnover on the street and increased parking in off street parking facilities. Will also generate additional revenues.  
Expenditure Type: Rehabilitation or Enhancement Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Parking Services Fund	50,000
<hr/>	
<b>Total Project Cost</b>	<b><u><u>50,000</u></u></b>

**171928 Parking Access Control Equipment Upgrades**     **Initiating Dept:** Parking Services

Description: With a system as large as ours, equipment obsolescence, and rapid technological changes do require annual funding of parking access and revenue control equipment.  
If deferred: Additional labor costs will be required to manually process transactions or work with monthly parking customers who cannot access their parking. This would have a negative impact on employee and visitor parking experiences.  
Operating Impact: Continued ability to operate parking in a customer friendly and cost efficient manner.  
Expenditure Type: Rehabilitation or Enhancement Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Parking Services Fund	50,000
<hr/>	
<b>Total Project Cost</b>	<b><u><u>50,000</u></u></b>

**171976 Parking Lot Resurfacing**     **Initiating Dept:** Parking Services

Description: Resurface parking lots. When lots are in disrepair there is the potential for injury to customers and their property. They are also not inviting for the public to park in. Maintenance equipment will be damaged if surfaces are not repaired. Also include  
If deferred: Maintenance equipment may be damaged. City may be liable for damage to customers and their vehicles.  
Operating Impact: Ease of maintenance and positive customer experience.  
Expenditure Type: Rehabilitation or Enhancement Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Parking Services Fund	250,000
<hr/>	
<b>Total Project Cost</b>	<b><u><u>250,000</u></u></b>

**Fiscal Year 2017**

**171983 Sidewalk snow machine    Initiating Dept: Parking Services**

Description: Replace sidewalk snow machine (toolcat)  
If deferred: Current machine is aging and will require extensive maintenance. Sidewalks may not be plowed causing unsafe conditions for pedestrians.  
Operating Impact: Removing snow from sidewalks surrounding parking areas is easier. Staff are able to remove snow in less time, resulting in lower overtime costs.  
Expenditure Type: Rehabilitation or Enhancement Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Parking Services Fund	60,000
<hr/>	
<b>Total Project Cost</b>	<u><u>60,000</u></u>

**171990 Seal Coat    Initiating Dept: Parking Services**

Description: Seal coat parking. This reduces the amount of maintenance for cracks and holes. Also included is restriping of the lots.  
If deferred: Increased maintenance of parking spaces for cracks and holes.  
Operating Impact: Allows for easier maintenance and reduces potential of injury to customers, employees, or property  
Expenditure Type: Rehabilitation or Enhancement Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Parking Services Fund	275,000
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<b>Total Project Cost</b>	<u><u>275,000</u></u>

**172556 Radio System Upgrade    Initiating Dept: Parking Services**

Description: Upgrade radio system utilized by Parking Services for parking facility attendants, security, and maintenance.  
If deferred: Radios and base station may become ineffective for communications.  
Operating Impact: Ability to communicate timely and clearly.  
Expenditure Type: Rehabilitation or Enhancement Project  
Type of Cost Savings: Other  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Parking Services Fund	20,000
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<b>Total Project Cost</b>	<u><u>20,000</u></u>

**171360 MDOT - Trunkline (Act 51)    Initiating Dept: Streets and Sanitation (Eng)**

Description: City's share of trunkline project costs: FY2012 - I96 under Leonard Street; US131 NB and SB over CSX RR; I296/US131 over 6th Street FY2013 - US131 NB from Leonard to N of Ann; I196 WB and EB over the Grand River; M44 Conn from I96 to Airway; I296 SB from  
If deferred: Legal mandate - unable to defer.  
Operating Impact: No impact.  
Expenditure Type: Rehabilitation or Enhancement Project  
Type of Cost Savings: Contractual Services  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Streets Capital Fund	125,000
State Grants - External ✓	9,000,000
<hr/>	
<b>Total Project Cost</b>	<u><u>9,125,000</u></u>

**Fiscal Year 2017**

**172392** Kalamazoo Avenue - Burton Street to Hall Street **Initiating Dept:** Streets and Sanitation (Eng)

Description: Potential STPU FY2015 and FY2016 grants. Rotomill/rubblize/resurface. Grant will be split between Burton to Boston (FY2015) and Boston to Hall (FY2016). Minor arterial street with higher ADT (6,623 - 12,563). PASER Rating = 3 and 4 out of 10, Remaining Ser

If deferred: Streets will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.

Operating Impact: Decreased unplanned maintenance.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**  
Streets Capital Fund

225,000

**Total Project Cost**

225,000

**172879** Alpine Avenue - Leonard Street to Richmond Street **Initiating Dept:** Streets and Sanitation (Eng)

Description: Potential STPU FY2016 grant. Rotomill/resurface. Principle arterial street with high ADT (17,169). PASER Rating = 4 out of 10, Remaining Service Life (RSL) = -2. Street was reconstructed in 1995. Will preserve the investment and begin to upgrade the corrid

If deferred: Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.

Operating Impact: Decreased unplanned maintenance.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**  
Streets Capital Fund

200,000

**Total Project Cost**

200,000

**172883** Alpine Avenue - Richmond Street to Nason Street **Initiating Dept:** Streets and Sanitation (Eng)

Description: Potential STPU FY2016 grant. Rotomill/resurface. Principle arterial street with high ADT (15,926). PASER Rating = 3 and 4 out of 10, Remaining Service Life (RSL) = -5 and -2. Street was rotomilled/resurfaced in 2001. Will preserve the investment and continu

If deferred: Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.

Operating Impact: Decreased unplanned maintenance.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**  
Streets Capital Fund

150,000

**Total Project Cost**

150,000

**172887** Burton Street - Breton Avenue to East Beltline **Initiating Dept:** Streets and Sanitation (Eng)

Description: Potential STPU FY2017 grant. Rotomill/resurface. Principle arterial street with high ADT (21,757). PASER Rating = 6 out of 10, Remaining Service Life (RSL) = 4. Street was last milled and resurfaced in 2004. Will preserve the investment and continue to up

If deferred: Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.

Operating Impact: Decreased unplanned maintenance.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**  
Streets Capital Fund  
State Grants - External ✓

50,000

600,000

**Total Project Cost**

650,000

**Fiscal Year 2017**

**172925** Fulton Street - Fuller Avenue to Benjamin Avenue **Initiating Dept:** Streets and Sanitation (Eng)

Description: Potential STPU FY2016 grant. Principle arterial street with high ADT (18,607). PASER Rating = 4 out of 10, Remaining Service Life (RSL) = -2. Street was reconstructed in 2002. Will preserve the investment and continue to upgrade the corridor.

If deferred: Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.

Operating Impact: Decreased unplanned maintenance.

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**  
Streets Capital Fund

20,000

**Total Project Cost**

20,000

**172929** Fulton Street - Lafayette Avenue to College Avenue **Initiating Dept:** Streets and Sanitation (Eng)

Description: Potential STPU FY2016 grant. Principle arterial street with high ADT (15,985). PASER Rating = 4 out of 10, Remaining Service Life (RSL) = -2. Street was reconstructed in 1992. Will preserve the investment and continue to upgrade the corridor.

If deferred: Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.

Operating Impact: Decreased unplanned maintenance.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**  
Streets Capital Fund

75,000

**Total Project Cost**

75,000

**172933** Fulton Avenue - Woodward Avenue to Lakeside Avenue **Initiating Dept:** Streets and Sanitation (Eng)

Description: Potential STPU FY2015 grant. Principle arterial street with high ADT (17,414). PASER Rating = 4 out of 10, Remaining Service Life (RSL) = -2. Street was rotomilled/resurfaced in 2001. Will preserve the investment and continue to upgrade the corridor.

If deferred: Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.

Operating Impact: Decreased unplanned maintenance.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**  
Streets Capital Fund

150,000

**Total Project Cost**

150,000

**172937** Kalamazoo Avenue - 36th Street to Forrester Avenue **Initiating Dept:** Streets and Sanitation (Eng)

Description: Potential STPU FY2017 grant. Rotomill/resurface. Principle arterial street with high ADT (22,140). PASER Rating = 5 out of 10, Remaining Service Life (RSL) = 1. Street was reconstructed in 1991 and resurfaced in 2006. Will preserve the investment and cont

If deferred: Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.

Operating Impact: Decreased unplanned maintenance.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**  
Streets Capital Fund  
State Grants - External ✓

25,000

335,000

**Total Project Cost**

360,000

Fiscal Year 2017

<b>172947</b> Leonard Street - Alpine Avenue to Turner Avenue <b>Initiating Dept:</b> Streets and Sanitation (Eng)		
<u>Description:</u> Potential STPU FY2016 grant. Rotomill/resurface. Principle arterial street with high ADT (15,637). PASER Rating = 4 out of 10, Remaining Service Life (RSL) = -2	<b>Funding Sources</b>	
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	Streets Capital Fund	225,000
<u>Operating Impact:</u> Decreased unplanned maintenance.		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
<b>172952</b> Leonard Street - Hillburn Avenue to Country Club Avenue <b>Initiating Dept:</b> Streets and Sanitation (Eng)		
<u>Description:</u> Potential STPU FY2016 grant. Rotomill/resurface. Principle arterial street with high ADT (13,561 - 15,195). PASER Rating = 4 out of 10, Remaining Service Life (RSL) = -2. Street was reconstructed in 2001. Will preserve the investment and continue to upgra	<b>Funding Sources</b>	
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	Streets Capital Fund	75,000
<u>Operating Impact:</u> Decreased unplanned maintenance.		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
<b>172956</b> Leonard Street - Plainfield Avenue to Lafayette Avenue <b>Initiating Dept:</b> Streets and Sanitation (Eng)		
<u>Description:</u> Potential STPU FY2017 grant. Rotomill/resurface. Principle arterial street with high ADT (19,060). PASER Rating = 5 out of 10, Remaining Service Life (RSL) = 1. Street was reconstructed: 1979 (Plainfield to Gill); 1998 (Gill to Coit) and Plainfield to Laf	<b>Funding Sources</b>	
<u>If deferred:</u> Streets will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	State Grants - External ✓	125,000
<u>Operating Impact:</u> Decreased unplanned maintenance.	Streets Capital Fund	15,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
<b>172960</b> Leonard Street - Walker Avenue to Alpine Avenue <b>Initiating Dept:</b> Streets and Sanitation (Eng)		
<u>Description:</u> Potential STPU FY2017 grant. Rotomill/resurface. Principle arterial street with high ADT (18,162). PASER Rating = 5 out of 10, Remaining Service Life (RSL) = 1. Street was reconstructed: 1995 (Walker to White) and 1992 (White to Alpine). Will preserve the	<b>Funding Sources</b>	
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	Streets Capital Fund	50,000
<u>Operating Impact:</u> Decreased unplanned maintenance.	State Grants - External ✓	450,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		

**Fiscal Year 2017**

<b>172964</b> Michigan Street - College Avenue to Eastern Avenue	<b>Initiating Dept:</b> Streets and Sanitation (Eng)	
<u>Description:</u> Potential STPU FY2017 grant. Rotomill/resurface. Principle arterial street with high ADT (21,314). PASER Rating = 5 out of 10, Remaining Service Life (RSL) = 1. Street was reconstructed: 1996 (College to Paris) and 1994 (Paris to Eastern). Will preserve t	<b>Funding Sources</b>	
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	Streets Capital Fund	15,000
<u>Operating Impact:</u> Decreased unplanned maintenance.	State Grants - External ✓	175,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
<b>Total Project Cost</b>		<b>190,000</b>

<b>172968</b> Michigan Street - Diamond Avenue to Fuller Avenue	<b>Initiating Dept:</b> Streets and Sanitation (Eng)	
<u>Description:</u> Potential STPU FY2017 grant. Rotomill/resurface. Principle arterial street with high ADT (23,009). PASER Rating = 5 out of 10, Remaining Service Life (RSL) = 1. Street was reconstructed in 1994. Will preserve the investment and continue to upgrade the cor	<b>Funding Sources</b>	
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	Streets Capital Fund	25,000
<u>Operating Impact:</u> Decreased unplanned maintenance.	State Grants - External ✓	115,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
<b>Total Project Cost</b>		<b>140,000</b>

<b>172975</b> Monroe Avenue - Lyon Street to Michigan Street	<b>Initiating Dept:</b> Streets and Sanitation (Eng)	
<u>Description:</u> Potential STPU FY2017 grant. Rotomill/resurface. Principle arterial street with high ADT (19,197). PASER Rating = 6 out of 10, Remaining Service Life (RSL) = 4. Street was reconstructed in 2000. Will preserve the investment and continue to upgrade the cor	<b>Funding Sources</b>	
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	State Grants - External ✓	125,000
<u>Operating Impact:</u> Decreased unplanned maintenance.	Streets Capital Fund	15,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
<b>Total Project Cost</b>		<b>140,000</b>

<b>171367</b> Safety Projects - Various Locations	<b>Initiating Dept:</b> Traffic Safety	
<u>Description:</u> Potential Grant. Safety improvements to signalized intersections and roadside improvements at various locations in the City.	<b>Funding Sources</b>	
<u>If deferred:</u> Loss of grant funds	Streets Capital Fund	50,000
<u>Operating Impact:</u> Improve safety for the traveling public	State Grants - External ✓	250,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
<b>Total Project Cost</b>		<b>300,000</b>

**Fiscal Year 2017**

**172130** Traffic Signal LED Retrofit     **Initiating Dept:** Traffic Safety

Description: Upgrade 10 Traffic Signals with LED fixtures  
If deferred: Not progressing towards City's sustainability goals.  
Operating Impact: Reduced Electric usage by 80%  
Expenditure Type: Efficiency Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Streets Capital Fund	40,000
<hr/>	
<b>Total Project Cost</b>	<b><u>40,000</u></b>

**172131** Traffic Signal Capital Replacement     **Initiating Dept:** Traffic Safety

Description: Replacement of out of date, worn, damaged or functionally obsolete traffic signal equipment  
If deferred: Less efficient operations and potentially unsafe traffic signal infrastructure.  
Operating Impact: Without replacement traffic signals function without benefit of actuation or interconnect resulting in additional vehicle delays.  
Expenditure Type: Routine Replacement Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Streets Capital Fund	40,000
<hr/>	
<b>Total Project Cost</b>	<b><u>40,000</u></b>

**172146** Traffic Safety CMAQ Grant Projects - FY17     **Initiating Dept:** Traffic Safety

Description: Projects include intersection improvements to ITS communications.  
If deferred: Loss of grant funding.  
Operating Impact: Improvement of traffic flow in the region. Matching funds required for federal grant.  
Expenditure Type: Rehabilitation or Enhancement Project  
Type of Cost Savings: Contractual Services  
Operating Cost/(Savings):

<b>Funding Sources</b>	
State Grants - External ✓	450,000
Other Municipalities Contr.	51,000
Streets Capital Fund	62,000
<hr/>	
<b>Total Project Cost</b>	<b><u>563,000</u></b>

**172171** Traffic Signal Optimization     **Initiating Dept:** Traffic Safety

Description: Optimize traffic signal timing and operations on corridors in the GVMC area.  
If deferred: Loss of grant funds.  
Operating Impact: Improved efficiency on area roadways  
Expenditure Type: Efficiency Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Streets Capital Fund	25,000
Federal Grants	240,000
Other Municipalities Contr.	45,000
<hr/>	
<b>Total Project Cost</b>	<b><u>310,000</u></b>



**Fiscal Year 2017**

**173001** Safe Routes to School (SR2S) **Initiating Dept:** Traffic Safety

Description: Local match of potential grants for the Safe Routes to School program

If deferred: Less physical activity if routes are perceived as not safe.

Operating Impact: No impact

Expenditure Type: New/Expansion Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Streets Capital Fund

10,000

Streets Capital Fund

10,000

**Total Project Cost**

20,000

Fiscal Year 2017	City Funds Total: 29,038,955	Non-City Funds Total: 12,521,000	Total :	<u>41,559,955</u>
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**APPENDIX D**  
**NEIGHBORHOOD INVESTMENT PLAN**  
**FUNDED BY HOME INVESTMENT PARTNERSHIPS, JUSTICE ASSISTANCE, AND COMMUNITY DEVELOPMENT BLOCK GRANTS**

<u>Strategy Name</u>	FY13 Funding	
<u>Requesting Organization and Project Name</u>	<u>Allocations</u>	
<b>Improve Conditions of Existing Housing:</b>		
City of GR Community Dev Dept - Housing Rehabilitation Program	850,000	
City of GR Neighborhood Improvement Dept - Code Enforcement	1,368,688	
City of GR Planning Dept - Historic Preservation Code Enf	55,000	
Disability Advocates - Community-based Accessible Housing	16,159	
Home Repair Services - Access Modifications	42,182	
Home Repair Services - Minor Home Repair	332,871	
Subtotal	332,871	2,664,900
<b>Increase the Supply of Affordable Housing:</b>		
City of GR Community Development - Downpayment Assistance CHDO ADRs	60,000	
Heartside Nonprofit Housing Corp - Herkimer Commerce	527,089	
ICCF - Foreclosure Rehabilitation	270,000	
LINC Community Revitalization - CHDO Operating Support	25,485	
New Development Corp - CHDO Operating Support	25,485	
New Development Corp - North End Affordable Housing	270,000	
Salvation Army Booth Family Services - Short Term Rental Assistance	450,000	
Subtotal	450,000	1,628,059
<b>Increase Opportunities for Housing Stability</b>		
Fair Housing Center of West Michigan	65,623	
Home Repair Services - Foreclosure Intervention	17,220	
Legal Aid of Western Michigan - Housing Assistance Center	78,207	
Subtotal	78,207	161,050

**APPENDIX D**  
**NEIGHBORHOOD INVESTMENT PLAN**  
**FUNDED BY HOME INVESTMENT PARTNERSHIPS, JUSTICE ASSISTANCE, AND COMMUNITY DEVELOPMENT BLOCK GRANTS**

<b>Increase Public Safety:</b>		
Baxter Neighborhood Association	35,305	
Creston Neighborhood Association	18,942	
East Hills Council of Neighbors	17,879	
Eastown Community Association	15,854	
Garfield Parks Neighborhoods Association	26,721	
Heritage Hill Association	22,323	
Midtown Neighborhood Association	19,294	
Neighbors of Belknap Lookout	16,594	
Roosevelt Park Neighborhood Association	26,125	
South East Community Association	43,151	
South West Area Neighbors	24,273	
West Grand Neighborhood Organization	28,616	
Subtotal	295,077	295,077
 <b>Build Neighborhood Leadership and Civic Engagement:</b>		
Creston Neighborhood Association	16,453	
East Hills Council of Neighbors	15,530	
Eastown Community Association	13,772	
Garfield Parks Neighborhoods Association	23,210	
Heritage Hill Association	19,389	
LINC Community Revitalization, Inc.	47,517	
Midtown Neighborhood Association	16,758	
Neighbors of Belknap Lookout	14,414	
Roosevelt Park Neighborhood Association	22,692	
South West Area Neighbors	21,083	
West Grand Neighborhood Organization	24,856	
Subtotal	235,674	235,674
 <b>Enhance Neighborhood Infrastructure</b>		
City of GR Community Development - Neighborhood Infrastructure Program		250,000

**APPENDIX D**  
**NEIGHBORHOOD INVESTMENT PLAN**  
**FUNDED BY HOME INVESTMENT PARTNERSHIPS, JUSTICE ASSISTANCE, AND COMMUNITY DEVELOPMENT BLOCK GRANTS**

**Administration and Contingency:**

Grants Administration and Contract Compliance		910,007
GR Area Coalition to End Homelessness		<u>910,007</u>
Subtotal		<u>910,007</u>
<b>Total Neighborhood Investment Plan Funding</b>		<b><u><u>\$ 6,144,767</u></u></b>

**Funding Sources:**

Community Development Block Grant (CDBG)		4,300,000
Home Investment Partnerships Grant (HOME)		1,730,000
Justice Assistance Grant (JAG)		114,767
		<u><u>\$ 6,144,767</u></u>



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## APPENDIX E

### BUDGET PLANNING CALENDAR – FY2013

#### July

1 - Start of Fiscal Year 2012

#### November

21 - Request Internal Service and Operating Department HBIC Changes

#### December

5 - Capital Budgeting Instructions Distributed

5 - HBIC changes *Due*

9 - Budget Instructions for Internal Service Departments Distributed

30 - Internal Service Budget Requests *Due*

30 – Capital Budget Requests *Due*

#### January

9 - Manager's Budget Reviews -Internal Service Requests

#### February

2 - Budget Instructions for Operating Departments Distributed and ER Opened for Data Entry

15 -Manager's Review - Capital Budget Requests

17 - Operating Department Budget Requests *Due*

#### March

5 thru 16 - Manager's Budget Reviews-Operating Department Requests

23 - Final date for changes to Preliminary Requests

#### April

6 – Preliminary Fiscal Plan Delivered to Printer

17 - Preliminary Fiscal Plan delivered to Commission

17 thru June 12 - Commissioners review and make adjustments to Preliminary Fiscal Plan

#### May

15- Set Public Hearing for adoption of FY2013 Budget and Property Tax Levy

#### June

12 – Public Hearing to Adopt FY2013 Budget and Property Tax Levy

19 – Resolution to Establish Property Tax Levy and Adoption of the FY2013 Budget Ordinance



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## APPENDIX F

### DEBT SERVICE REQUIREMENTS TO MATURITY

#### Total Annual Principal and Interest Required

Fiscal Year	Utility Revenue Bonds	Michigan Transportation Fund Bonds	Internal Service Fund Bonds	Authority Bonds	Capital Improvement Bonds	Other Indebtedness	Total Requirements	Per Capita Debt Service Requirements
2013	\$ 37,974,958	\$ 1,342,779	\$ 1,095,097	\$ 15,967,210	\$ 1,441,707	\$ 2,233,252	\$ 60,055,004	\$ 319.37
2014	38,111,877	1,337,265	1,093,096	15,619,783	1,447,720	2,245,740	59,855,480	318.31
2015	36,462,118	1,352,188	933,378	15,696,080	1,447,091	2,147,238	58,038,092	308.65
2016	35,083,337	287,800	656,522	15,906,316	1,449,735	2,145,191	55,528,901	295.30
2017	34,970,527	56,100	292,050	16,351,115	1,445,728	1,670,592	54,786,112	291.35
2018	34,822,687	-	214,373	16,419,032	1,450,963	1,427,469	54,334,524	288.95
2019	27,621,243	-	213,513	14,250,969	1,269,556	729,231	44,084,512	234.44
2020	27,651,158	-	153,075	14,248,068	1,275,390	712,138	44,039,830	234.20
2021	23,733,755	-	5,643	14,236,445	1,159,062	729,806	39,864,711	212.00
2022	26,232,037	-	5,459	12,238,703	1,152,703	422,544	40,051,446	212.99
2023	26,247,752	-	5,275	11,843,516	1,166,088	434,343	39,696,975	211.11
2024	26,268,618	-	5,092	10,940,752	1,163,225	444,894	38,822,581	206.46
2025	26,254,015	-	-	5,650,864	1,168,210	454,593	33,527,681	178.30
2026	26,259,943	-	-	5,644,849	1,169,587	463,044	33,537,423	178.35
2027	26,276,436	-	-	5,636,630	1,173,243	475,150	33,561,458	178.48
2028	26,269,703	-	-	5,634,837	1,174,255	490,563	33,569,358	178.52
2029	20,450,180	-	-	5,628,792	153,749	179,181	26,411,902	140.46
2030	18,376,749	-	-	2,881,623	152,949	178,563	21,589,883	114.82
2031	18,377,732	-	-	2,085,372	-	177,562	20,640,666	109.77
2032	18,388,698	-	-	2,086,945	-	176,375	20,652,018	109.83
2033	17,849,113	-	-	1,123,827	-	-	18,972,940	100.90
2034	17,433,755	-	-	1,125,507	-	-	18,559,261	98.70
2035	16,829,466	-	-	1,123,747	-	-	17,953,213	95.48
2036	8,957,942	-	-	1,130,480	-	-	10,088,422	53.65
2037	8,955,642	-	-	717,441	-	-	9,673,083	51.44
2038	8,961,268	-	-	284,310	-	-	9,245,578	49.17
2039	6,188,623	-	-	284,836	-	-	6,473,460	34.43
2040	4,220,946	-	-	285,005	-	-	4,505,951	23.96
2041	4,221,686	-	-	-	-	-	4,221,686	22.45
<b>TOTAL</b>	<b>\$ 649,451,961</b>	<b>\$ 4,376,132</b>	<b>\$ 4,672,573</b>	<b>\$ 215,043,052</b>	<b>\$ 20,860,961</b>	<b>\$ 17,937,469</b>	<b>\$ 912,342,148</b>	<b>\$ 4,851.85</b>

## APPENDIX F

### DEBT SERVICE REQUIREMENTS TO MATURITY

#### Annual Principal and Interest Requirements

#### Water Supply System, Sanitary Sewer System, 2011 SSS/WSS Junior Lien, and Grand Valley Regional Biosolids Revenue Bonds

Fiscal Year	Sanitary Sewer System		Grand Valley Regional Biosolids Authority		2011 Michigan Revolving Fund Junior Lien Bonds		Water Supply System		Total Requirements
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	
2013	\$ 8,436,129	\$ 11,681,116	\$ 1,480,000	\$ 601,636	\$ 330,000	\$ 376,250	\$ 9,515,000	\$ 5,554,828	\$ 37,974,958
2014	8,596,776	11,384,878	1,515,000	570,945	600,000	368,000	9,880,000	5,196,278	38,111,877
2015	7,155,094	11,091,645	1,545,000	539,551	610,000	353,000	10,350,000	4,817,828	36,462,118
2016	6,063,209	10,806,980	1,570,000	507,495	635,000	337,688	10,750,000	4,412,965	35,083,337
2017	6,170,000	10,531,589	1,605,000	474,861	645,000	321,813	11,295,000	3,927,265	34,970,527
2018	6,255,000	10,237,752	1,645,000	441,482	660,000	305,688	11,870,000	3,407,765	34,822,687
2019	6,590,000	9,912,327	1,675,000	407,276	680,000	289,125	5,220,000	2,847,515	27,621,243
2020	6,925,000	9,568,752	1,710,000	372,367	695,000	272,125	5,495,000	2,612,915	27,651,158
2021	7,225,000	9,215,052	1,750,000	336,714	705,000	254,750	1,880,000	2,367,240	23,733,755
2022	10,100,000	8,841,502	1,780,000	300,232	730,000	237,063	1,970,000	2,273,240	26,232,037
2023	10,635,000	8,321,152	1,820,000	263,048	750,000	218,813	2,065,000	2,174,740	26,247,752
2024	11,175,000	7,792,070	1,860,000	224,995	770,000	200,063	2,175,000	2,071,490	26,268,618
2025	11,730,000	7,234,452	1,895,000	186,073	785,000	180,750	2,280,000	1,962,740	26,254,015
2026	12,320,000	6,648,670	1,935,000	146,407	805,000	161,125	2,395,000	1,848,740	26,259,943
2027	12,945,000	6,035,636	1,980,000	105,873	825,000	140,938	2,515,000	1,728,990	26,276,436
2028	13,585,000	5,391,805	2,020,000	64,345	845,000	120,313	2,640,000	1,603,240	26,269,703
2029	8,445,000	4,715,030	2,060,000	21,948	865,000	99,188	2,765,000	1,479,015	20,450,180
2030	8,870,000	4,295,359	-	-	890,000	77,500	2,895,000	1,348,890	18,376,749
2031	9,315,000	3,854,542	-	-	910,000	55,250	3,040,000	1,202,940	18,377,732
2032	9,785,000	3,391,580	-	-	935,000	32,438	3,195,000	1,049,680	18,388,698
2033	10,280,000	2,905,258	-	-	410,000	10,250	3,355,000	888,605	17,849,113
2034	10,800,000	2,394,290	-	-	-	-	3,520,000	719,465	17,433,755
2035	10,730,000	1,857,461	-	-	-	-	3,700,000	542,005	16,829,466
2036	5,630,000	1,357,472	-	-	-	-	1,615,000	355,470	8,957,942
2037	5,900,000	1,087,537	-	-	-	-	1,695,000	273,105	8,955,642
2038	6,185,000	804,608	-	-	-	-	1,785,000	186,660	8,961,268
2039	3,710,000	507,998	-	-	-	-	1,875,000	95,625	6,188,623
2040	3,875,000	345,946	-	-	-	-	-	-	4,220,946
2041	4,045,000	176,686	-	-	-	-	-	-	4,221,686
2042	-	-	-	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 243,476,209</b>	<b>\$ 172,389,142</b>	<b>\$ 29,845,000</b>	<b>\$ 5,565,247</b>	<b>\$ 15,080,000</b>	<b>\$ 4,412,125</b>	<b>\$ 121,735,000</b>	<b>\$ 56,949,238</b>	<b>\$ 649,451,961</b>

Note 1: In FY2012, the City's Water Supply System issued its third junior lien bond series to the Michigan Finance Authority as part of the State's revolving loan program. The nominal interest rate is 2.5% for the maximum 20 year term of the bonds. Maximum principal available for these Water Supply Series 2011C bonds is \$2,941,000. Debt service schedules for State revolving loan bonds are established once the project is complete or when the maximum bond proceeds available have been expended. Certain of the Water System and Sewer System junior lien bonds also include partial forgiveness of principal depending on how much is expended for federally subsidized objectives.

## APPENDIX F

### DEBT SERVICE REQUIREMENTS TO MATURITY

#### Annual Principal and Interest Requirements Michigan Transportation Fund Bonds

Michigan Transportation Fund Bonds					
Fiscal Year	Series 1999 Bonds		Series 2003 Bonds		Total
	Principal	Interest	Principal	Interest	Requirements
2013	\$ 920,000	\$ 133,135	\$ 250,000	\$ 39,644	\$ 1,342,779
2014	970,000	82,565	255,000	29,700	1,337,265
2015	1,025,000	28,188	280,000	19,000	1,352,188
2016	-	-	280,000	7,800	287,800
2017	-	-	55,000	1,100	56,100
<b>TOTAL</b>	<b>\$ 2,915,000</b>	<b>\$ 243,888</b>	<b>\$ 1,120,000</b>	<b>\$ 97,244</b>	<b>\$ 4,376,132</b>

## APPENDIX F

### DEBT SERVICE REQUIREMENTS TO MATURITY Annual Principal and Interest Requirements Internal Service Funds

Fiscal Year	Motor Equipment System - Fleet Management						Capital Improvement Bonds - Series 2009				Total Requirements		
	MPN Series 2002A		MPN Series 2006		MPN Series 2006A		Motor Equipment/Fleet		Information Tech		Principal	Interest	Combined
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest			
2013	\$ 53,652	\$ 12,563	\$ 165,000	\$ 13,200	\$ 130,000	\$ 13,600	\$ 575,000	\$ 63,931	\$ 65,000	\$ 3,151	\$ 988,652	\$ 106,445	\$ 1,095,097
2014	56,335	10,413	165,000	6,600	135,000	8,300	590,000	54,364	65,000	2,084	1,011,335	81,761	1,093,096
2015	59,017	8,157	-	-	140,000	2,800	610,000	42,642	70,000	762	879,017	54,361	933,378
2016	61,700	5,556	-	-	-	-	560,000	29,266	-	-	621,700	34,822	656,522
2017	64,381	2,835	-	-	-	-	205,000	19,834	-	-	269,381	22,669	292,050
2018	-	-	-	-	-	-	200,000	14,373	-	-	200,000	14,373	214,373
2019	-	-	-	-	-	-	205,000	8,513	-	-	205,000	8,513	213,513
2020	-	-	-	-	-	-	150,000	3,075	-	-	150,000	3,075	153,075
2021	-	-	-	-	-	-	5,000	643	-	-	5,000	643	5,643
2022	-	-	-	-	-	-	5,000	459	-	-	5,000	459	5,459
2023	-	-	-	-	-	-	5,000	275	-	-	5,000	275	5,275
2024	-	-	-	-	-	-	5,000	92	-	-	5,000	92	5,092
<b>TOTAL</b>	<b>\$ 295,085</b>	<b>\$ 39,524</b>	<b>\$ 330,000</b>	<b>\$ 19,800</b>	<b>\$ 405,000</b>	<b>\$ 24,700</b>	<b>\$ 3,115,000</b>	<b>\$ 237,467</b>	<b>\$ 200,000</b>	<b>\$ 5,997</b>	<b>\$ 4,345,085</b>	<b>\$ 327,488</b>	<b>\$ 4,672,573</b>

**APPENDIX F**  
**DEBT SERVICE REQUIREMENTS TO MATURITY**  
**Annual Principal and Interest Requirements**  
**Authority Bonds - page 1 of 4**

Fiscal Year	City / County Joint Building Authority VAMC Parking Ramp Series 1993 Bonds		Downtown Development Authority Van Anandel Arena Series 1994 Bonds		Grand Rapids Building Authority Public Library Series 1998 Bonds		Grand Rapids Building Authority 1 North Division - 1 of 2 Series 2002A Bonds		Grand Rapids Building Authority Governmt Center Ramp Series 2003 Bonds	
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
2013	\$ 250,000	\$ 19,500	\$ 998,969	\$ 2,721,031	\$ 1,315,000	\$ 501,500	\$ 605,000	\$ 784,788	\$ 355,000	\$ 13,668
2014	265,000	6,625	929,047	2,785,953	1,440,000	435,750	625,000	755,501	-	-
2015	-	-	921,247	3,073,753	1,570,000	363,750	665,000	725,013	-	-
2016	-	-	857,487	3,137,513	1,705,000	285,250	685,000	692,876	-	-
2017	-	-	789,572	3,205,428	1,920,000	200,000	720,000	654,238	-	-
2018	-	-	734,601	3,260,399	2,080,000	104,000	765,000	613,401	-	-
2019	-	-	144,554	700,446	-	-	805,000	570,226	-	-
2020	-	-	-	-	-	-	855,000	524,576	-	-
2021	-	-	-	-	-	-	900,000	476,313	-	-
2022	-	-	-	-	-	-	950,000	428,407	-	-
2023	-	-	-	-	-	-	995,000	380,375	-	-
2024	-	-	-	-	-	-	1,045,000	329,375	-	-
2025	-	-	-	-	-	-	1,095,000	275,875	-	-
2026	-	-	-	-	-	-	1,155,000	219,625	-	-
2027	-	-	-	-	-	-	1,210,000	160,500	-	-
2028	-	-	-	-	-	-	1,270,000	98,500	-	-
2029	-	-	-	-	-	-	1,335,000	33,375	-	-
2030	-	-	-	-	-	-	-	-	-	-
2031	-	-	-	-	-	-	-	-	-	-
2032	-	-	-	-	-	-	-	-	-	-
2033	-	-	-	-	-	-	-	-	-	-
2034	-	-	-	-	-	-	-	-	-	-
2035	-	-	-	-	-	-	-	-	-	-
2036	-	-	-	-	-	-	-	-	-	-
2037	-	-	-	-	-	-	-	-	-	-
2038	-	-	-	-	-	-	-	-	-	-
2039	-	-	-	-	-	-	-	-	-	-
2040	-	-	-	-	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 515,000</b>	<b>\$ 26,125</b>	<b>\$ 5,375,476</b>	<b>\$ 18,884,524</b>	<b>\$ 10,030,000</b>	<b>\$ 1,890,250</b>	<b>\$ 15,680,000</b>	<b>\$ 7,722,961</b>	<b>\$ 355,000</b>	<b>\$ 13,668</b>

**APPENDIX F**

**DEBT SERVICE REQUIREMENTS TO MATURITY**

**Annual Principal and Interest Requirements**

**Authority Bonds - page 2 of 4**

Fiscal Year	City / County Joint Building Authority DeVos Place Conv Ctr Series 2003B Bonds		Grand Rapids Building Authority 1 North Division - 2 of 2 Series 2004 Bonds		Grand Rapids Building Authority Cherry/Commerce Ramp Series 2006 Bonds		Grand Rapids Building Authority Weston/Commerce Ramp Series 2008 Bonds		Grand Rapids Building Authority Police Facs/CARC I Refunding Series 2009 Bonds	
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
2013	\$ 225,000	\$ 160,762	\$ 575,000	\$ 831,350	\$ 160,000	\$ 276,237	\$ 180,000	\$ 466,606	\$ 1,575,000	\$ 565,475
2014	235,000	151,562	600,000	803,438	165,000	269,736	185,000	459,988	1,605,000	517,775
2015	245,000	141,962	630,000	773,603	170,000	263,036	190,000	452,719	1,655,000	468,875
2016	255,000	131,962	660,000	741,668	180,000	256,036	365,000	441,163	1,710,000	414,125
2017	265,000	120,238	695,000	707,445	185,000	248,274	380,000	424,856	1,770,000	353,225
2018	275,000	106,738	730,000	670,743	195,000	240,211	395,000	406,925	1,835,000	287,844
2019	285,000	92,738	770,000	629,625	200,000	232,311	415,000	387,169	1,905,000	217,719
2020	300,000	78,112	810,000	584,200	210,000	224,112	435,000	365,647	1,850,000	137,500
2021	315,000	62,344	855,000	536,331	215,000	215,611	460,000	342,425	1,950,000	46,500
2022	325,000	45,543	905,000	485,731	225,000	206,699	480,000	317,150	-	-
2023	345,000	27,956	960,000	432,113	235,000	197,239	510,000	289,606	-	-
2024	360,000	9,450	1,015,000	375,331	245,000	187,309	540,000	259,738	-	-
2025	-	-	1,075,000	315,244	255,000	176,934	570,000	227,113	-	-
2026	-	-	1,135,000	251,706	265,000	166,078	605,000	191,863	-	-
2027	-	-	1,200,000	184,575	275,000	154,737	640,000	154,513	-	-
2028	-	-	1,270,000	113,563	290,000	142,800	680,000	114,063	-	-
2029	-	-	1,340,000	38,522	300,000	130,262	720,000	70,313	-	-
2030	-	-	-	-	315,000	117,194	765,000	23,906	-	-
2031	-	-	-	-	325,000	103,594	-	-	-	-
2032	-	-	-	-	340,000	89,462	-	-	-	-
2033	-	-	-	-	355,000	74,694	-	-	-	-
2034	-	-	-	-	370,000	59,288	-	-	-	-
2035	-	-	-	-	385,000	43,244	-	-	-	-
2036	-	-	-	-	405,000	26,456	-	-	-	-
2037	-	-	-	-	420,000	8,925	-	-	-	-
2038	-	-	-	-	-	-	-	-	-	-
2039	-	-	-	-	-	-	-	-	-	-
2040	-	-	-	-	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 3,430,000</b>	<b>\$ 1,129,367</b>	<b>\$ 15,225,000</b>	<b>\$ 8,475,188</b>	<b>\$ 6,685,000</b>	<b>\$ 4,110,479</b>	<b>\$ 8,515,000</b>	<b>\$ 5,395,759</b>	<b>\$ 15,855,000</b>	<b>\$ 3,009,038</b>

**APPENDIX F**  
**DEBT SERVICE REQUIREMENTS TO MATURITY**  
**Annual Principal and Interest Requirements**  
**Authority Bonds - page 3 of 4**

Fiscal Year	Downtown Development Authority Van Andel Arena Partial Refunding Series 2009 Bonds		Grand Rapids Building Authority Recovery Zone Econ Dev 415 Franklin/1120 Monroe Series 2010A Bonds		Grand Rapids Building Authority Federally Taxable 415 Franklin/1120 Monroe Series 2010B Bonds		Grand Rapids Building Authority Recovery Zone Econ Dev The Gallery on Fulton Ramp Series 2010C Bonds		Grand Rapids Building Authority Ottawa/Fulton Ramp Series 2011 Refunding Bonds	
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
2013	\$ -	\$ 1,484,525	\$ -	\$ 63,278	\$ 80,000	\$ 148,674	\$ 230,000	\$ 186,548	\$ 350,000	\$ 128,160
2014	-	1,484,525	-	63,278	85,000	146,871	230,000	184,460	360,000	119,139
2015	-	1,484,525	-	63,278	85,000	144,491	235,000	181,804	360,000	108,164
2016	-	1,484,525	-	63,278	85,000	141,665	235,000	178,670	370,000	96,870
2017	330,000	1,484,525	-	63,278	90,000	138,311	240,000	175,075	380,000	85,241
2018	345,000	1,471,325	-	63,278	95,000	134,281	245,000	170,837	390,000	71,248
2019	3,510,000	1,456,663	-	63,278	100,000	129,646	250,000	165,796	430,000	53,163
2020	4,530,000	1,281,163	-	63,278	100,000	124,696	255,000	160,136	430,000	32,665
2021	4,775,000	1,032,013	-	63,278	110,000	119,391	260,000	154,115	450,000	11,060
2022	5,015,000	793,263	-	63,278	115,000	113,309	265,000	147,325	-	-
2023	5,265,000	542,513	-	63,278	120,000	106,611	275,000	139,826	-	-
2024	4,660,000	256,275	-	63,278	125,000	99,629	280,000	132,118	-	-
2025	-	-	-	63,278	135,000	92,219	290,000	124,202	-	-
2026	-	-	-	63,278	140,000	84,381	295,000	115,794	-	-
2027	-	-	-	63,278	150,000	75,644	305,000	106,884	-	-
2028	-	-	-	63,278	160,000	65,832	315,000	97,677	-	-
2029	-	-	-	63,278	170,000	55,388	325,000	87,905	-	-
2030	-	-	-	63,278	180,000	44,310	335,000	77,560	-	-
2031	-	-	-	63,278	190,000	32,600	345,000	66,901	-	-
2032	-	-	-	63,278	205,000	20,098	355,000	55,733	-	-
2033	-	-	-	63,278	215,000	6,805	365,000	44,051	-	-
2034	-	-	225,000	59,256	-	-	380,000	31,963	-	-
2035	-	-	235,000	51,033	-	-	390,000	19,470	-	-
2036	-	-	245,000	42,453	-	-	405,000	6,571	-	-
2037	-	-	255,000	33,516	-	-	-	-	-	-
2038	-	-	260,000	24,310	-	-	-	-	-	-
2039	-	-	270,000	14,836	-	-	-	-	-	-
2040	-	-	280,000	5,005	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 28,430,000</b>	<b>\$ 14,255,838</b>	<b>\$ 1,770,000</b>	<b>\$ 1,559,236</b>	<b>\$ 2,735,000</b>	<b>\$ 2,024,848</b>	<b>\$ 7,105,000</b>	<b>\$ 2,811,421</b>	<b>\$ 3,520,000</b>	<b>\$ 705,710</b>

**APPENDIX F**  
**DEBT SERVICE REQUIREMENTS TO MATURITY**  
**Annual Principal and Interest Requirements**  
**Authority Bonds - page 4 of 4**

Fiscal Year	Grand Rapids Building Authority Monroe Center Ramp Series 2011 Refunding Bonds		Grand Rapids Building Authority Community Archives II Series 2011 Refunding Bonds		Total Annual Requirements		
	Principal	Interest	Principal	Interest	Principal	Interest	Combined
2013	\$ 55,000	\$ 423,290	\$ 150,000	\$ 87,850	\$ 7,103,969	\$ 8,863,241	\$ 15,967,210
2014	55,000	422,036	150,000	84,100	6,929,047	8,690,735	15,619,783
2015	70,000	420,336	155,000	79,525	6,951,247	8,744,833	15,696,080
2016	75,000	418,505	165,000	74,725	7,347,487	8,558,829	15,906,316
2017	75,000	416,634	165,000	69,775	8,004,572	8,346,543	16,351,115
2018	80,000	414,402	175,000	63,800	8,339,601	8,079,431	16,419,032
2019	85,000	411,512	185,000	56,125	9,084,554	5,166,415	14,250,969
2020	90,000	408,035	355,000	43,950	10,220,000	4,028,068	14,248,068
2021	90,000	404,340	365,000	27,725	10,745,000	3,491,445	14,236,445
2022	570,000	388,250	390,000	9,750	9,240,000	2,998,703	12,238,703
2023	600,000	359,000	-	-	9,305,000	2,538,516	11,843,516
2024	630,000	328,250	-	-	8,900,000	2,040,752	10,940,752
2025	660,000	296,000	-	-	4,080,000	1,570,864	5,650,864
2026	695,000	262,125	-	-	4,290,000	1,354,849	5,644,849
2027	730,000	226,500	-	-	4,510,000	1,126,630	5,636,630
2028	765,000	189,125	-	-	4,750,000	884,837	5,634,837
2029	810,000	149,750	-	-	5,000,000	628,792	5,628,792
2030	850,000	110,375	-	-	2,445,000	436,623	2,881,623
2031	890,000	69,000	-	-	1,750,000	335,372	2,085,372
2032	935,000	23,375	-	-	1,835,000	251,945	2,086,945
2033	-	-	-	-	935,000	188,827	1,123,827
2034	-	-	-	-	975,000	150,507	1,125,507
2035	-	-	-	-	1,010,000	113,747	1,123,747
2036	-	-	-	-	1,055,000	75,480	1,130,480
2037	-	-	-	-	675,000	42,441	717,441
2038	-	-	-	-	260,000	24,310	284,310
2039	-	-	-	-	270,000	14,836	284,836
2040	-	-	-	-	280,000	5,005	285,005
<b>TOTAL</b>	<b>\$ 8,810,000</b>	<b>\$ 6,140,840</b>	<b>\$ 2,255,000</b>	<b>\$ 597,325</b>	<b>\$ 136,290,476</b>	<b>\$ 78,752,576</b>	<b>\$ 215,043,052</b>



## APPENDIX F

### DEBT SERVICE REQUIREMENTS TO MATURITY Annual Principal and Interest Requirements Capital Improvement Bonds - page 1 of 2

Fiscal Year	Capital Improvement Bonds (CIB) Series 2007			
	Public Museum Cap'l Repairs, Cemetery Wall & Utility Conduits		Streets Capital Repairs	
	Principal	Interest	Principal	Interest
2013	\$ 245,000	\$ 141,040	\$ 400,000	\$ 422,670
2014	255,000	131,040	420,000	406,270
2015	260,000	120,740	435,000	389,170
2016	270,000	110,140	455,000	371,370
2017	285,000	99,040	470,000	352,870
2018	300,000	85,840	495,000	331,095
2019	130,000	75,090	520,000	305,720
2020	135,000	68,465	545,000	279,095
2021	140,000	62,220	570,000	253,785
2022	145,000	55,725	595,000	227,225
2023	155,000	48,225	630,000	196,600
2024	160,000	40,550	660,000	165,175
2025	170,000	32,500	690,000	132,250
2026	180,000	23,750	730,000	96,750
2027	190,000	14,500	765,000	59,375
2028	195,000	4,875	805,000	20,125
2029	-	-	-	-
2030	-	-	-	-
<b>TOTAL</b>	<b>\$ 3,215,000</b>	<b>\$ 1,113,740</b>	<b>\$ 9,185,000</b>	<b>\$ 4,009,545</b>

## APPENDIX F

### DEBT SERVICE REQUIREMENTS TO MATURITY Annual Principal and Interest Requirements Capital Improvement Bonds - page 2 of 2

Capital Improvement Bonds Series 2009									
Fiscal Year	Capital Reserve Fund Various Capital Repairs		General Fund - Fire Dept Fire Equipment		Property Management Fd Acquire 201 Market Ave SW		Total Requirements		
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	
2013	\$ 95,000	\$ 49,277	\$ 40,000	\$ 8,856	\$ 20,000	\$ 19,864	\$ 800,000	\$ 641,707	
2014	95,000	47,717	40,000	8,200	25,000	19,493	835,000	612,720	
2015	100,000	45,811	45,000	7,365	25,000	19,005	865,000	582,091	
2016	105,000	43,459	45,000	6,334	25,000	18,432	900,000	549,735	
2017	105,000	40,814	45,000	5,201	25,000	17,803	930,000	515,728	
2018	105,000	37,982	50,000	3,918	25,000	17,128	975,000	475,963	
2019	110,000	34,869	50,000	2,472	25,000	16,405	835,000	434,556	
2020	115,000	31,413	55,000	858	30,000	15,559	880,000	395,390	
2021	60,000	28,517	-	-	30,000	14,540	800,000	359,062	
2022	60,000	26,314	-	-	30,000	13,439	830,000	322,703	
2023	65,000	24,018	-	-	35,000	12,245	885,000	281,088	
2024	70,000	21,540	-	-	35,000	10,960	925,000	238,225	
2025	75,000	18,877	-	-	40,000	9,583	975,000	193,210	
2026	75,000	16,025	-	-	40,000	8,062	1,025,000	144,587	
2027	85,000	12,879	-	-	40,000	6,489	1,080,000	93,243	
2028	90,000	9,438	-	-	45,000	4,817	1,135,000	39,255	
2029	95,000	5,800	-	-	50,000	2,949	145,000	8,749	
2030	100,000	1,966	-	-	50,000	983	150,000	2,949	
<b>TOTAL</b>	<b>\$ 1,605,000</b>	<b>\$ 496,716</b>	<b>\$ 370,000</b>	<b>\$ 43,204</b>	<b>\$ 595,000</b>	<b>\$ 227,756</b>	<b>\$ 14,970,000</b>	<b>\$ 5,890,961</b>	

**APPENDIX F**  
**DEBT SERVICE REQUIREMENTS TO MATURITY**  
**Annual Principal and Interest Requirements**  
**Other Indebtedness**

Fiscal Year	Kent County Drain Commission Contracts Payable				Grand Rapids GOLT Fire Trucks/ Equipment Various MPN Issues		SmartZone LDFA (Discretely Presented Component Unit) Series 2004		Brownfield Redevelopment Authority (Discretely Presented Component Unit) Series 2012		Total Requirements
	Grand River Floodwalls Refunding Series 2008 Bonds		Silver Creek Refunding Series 2003 Bonds		Principal	Interest	Principal	Interest	Principal	Interest	
	Principal	Interest	Principal	Interest							
2013	\$ 775,000	\$ 211,632	\$ 451,992	\$ 49,648	\$ 241,348	\$ 46,691	\$ 215,000	\$ 167,719	\$ -	\$ 74,223	\$ 2,233,252
2014	810,000	185,875	472,352	32,773	243,665	35,930	230,000	158,581	-	76,563	2,245,740
2015	840,000	158,013	285,040	18,334	245,983	25,075	250,000	148,231	100,000	76,562	2,147,238
2016	885,000	127,825	297,256	6,317	253,300	13,949	250,000	136,981	100,000	74,563	2,145,191
2017	930,000	93,738	-	-	55,618	2,443	285,000	126,231	105,000	72,562	1,670,592
2018	970,000	55,738	-	-	-	-	115,000	111,269	105,000	70,463	1,427,469
2019	285,000	30,638	-	-	-	-	130,000	105,231	110,000	68,362	729,231
2020	295,000	18,669	-	-	-	-	125,000	98,406	110,000	65,063	712,138
2021	310,000	6,200	-	-	-	-	145,000	91,844	115,000	61,762	729,806
2022	-	-	-	-	-	-	160,000	84,231	120,000	58,313	422,544
2023	-	-	-	-	-	-	180,000	75,831	125,000	53,512	434,343
2024	-	-	-	-	-	-	200,000	66,381	130,000	48,513	444,894
2025	-	-	-	-	-	-	220,000	55,631	135,000	43,962	454,593
2026	-	-	-	-	-	-	245,000	43,806	135,000	39,238	463,044
2027	-	-	-	-	-	-	270,000	30,638	140,000	34,512	475,150
2028	-	-	-	-	-	-	300,000	16,125	145,000	29,438	490,563
2029	-	-	-	-	-	-	-	-	155,000	24,181	179,181
2030	-	-	-	-	-	-	-	-	160,000	18,563	178,563
2031	-	-	-	-	-	-	-	-	165,000	12,562	177,562
2032	-	-	-	-	-	-	-	-	170,000	6,375	176,375
<b>TOTAL</b>	<b>\$ 6,100,000</b>	<b>\$ 888,325</b>	<b>\$ 1,506,640</b>	<b>\$ 107,072</b>	<b>\$ 1,039,914</b>	<b>\$ 124,088</b>	<b>\$ 3,320,000</b>	<b>\$ 1,517,138</b>	<b>\$ 2,325,000</b>	<b>\$ 1,009,292</b>	<b>\$ 17,937,469</b>



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City of Grand Rapids  
**AUTHORIZED POSITIONS BY DEPARTMENT**  
 FY2013-FY2017 Fiscal Plan

DEPT	FY 2011 Adopted Budget	FY 2012 Adopted Budget	FY 2013 Adopted Budget	Change
A110 Public Library *	167.000	168.000	165.000	(3.000)
A120 Clerk's Office	9.000	9.000	9.000	-
A130 Executive	11.000	11.000	11.000	-
B210 Community Development	39.000	41.000	43.000	2.000
B220 Public Services	119.000	116.000	110.000	(6.000)
C310 Design and Development (Includes DDA)	37.000	37.000	36.000	(1.000)
C320 Engineering	50.000	42.000	24.000	(18.000)
C330 Enterprise Services	339.000	334.000	320.000	(14.000)
D410 Human Resources	15.000	15.000	15.000	-
D420 Administrative Services	5.000	5.000	5.000	-
E510 Police	397.000	389.000	379.000	(10.000)
E520 Fire	235.000	235.000	235.000	-
E530 District Court *	97.000	98.000	98.000	-
E540 Attorney's Office	16.000	16.000	15.000	(1.000)
F610 Facilities and Fleet Management	45.000	45.000	45.000	-
F620 Fiscal Services	9.000	10.000	10.000	-
F630 Technology and Change Management	5.000	4.000	4.000	-
F640 Treasury	51.000	52.000	49.000	(3.000)
F650 Comptroller's Office	15.000	15.000	16.000	1.000
Other - Retirement Office	4.000	4.000	4.000	-
Grand Total Positions (Full Time and Permanent Part-time)	1,665.000	1,646.000	1,593.000	(53.000)
RECONCILIATION to FTEs:				
Less Court Part-time			(51.750)	
Less Library Part-time			(9.950)	
TOTAL FTEs			1,531.300	

\* FY11 & 12 Court & Library totals were adjusted to a count of 1 for each part-time position regardless of the FTE used.

City of Grand Rapids  
**PERSONNEL BY BARGAINING UNIT - FTEs**  
 FY2013-FY2017 Fiscal Plan

Unit Code	Unit Name	Authorized 2011	Authorized 2012	Authorized 2013	VAR
61ST	District Court Administration	2.000	2.000	2.000	-
61STHR	District Court Hourly	3.500	3.750	2.750	(1.000)
APACITY	Association of Public Administrators	151.000	149.000	146.000	(3.000)
APACOURT	Association of Public Administrators-Court	19.000	16.500	19.550	3.050
APPOINT	Appointed Positions	3.000	3.000	3.000	-
CITY	Grand Rapids Employees Independent Union (GREIU)	586.000	575.000	539.000	(36.000)
CITYMNGR	City Manager	1.000	1.000	1.000	-
COMMSUPV	Police - Emergency Communication Supervisors	5.000	5.000	5.000	-
COURT	Court - GREIU	58.000	59.500	55.500	(4.000)
COURTPT	Court - Part Time Positions	1.750	1.500	2.250	0.750
ELECTED	Elected Officials	8.000	8.000	8.000	-
EXECPLAN	Executive Pension Plan	33.000	35.000	33.000	(2.000)
IAFF	International Association of Fire Fighters	229.000	228.000	228.000	-
JUDGE	District Court - Judges	6.000	6.000	6.000	-
LIBRMGT	Library Management	6.000	6.000	6.000	-
LIBRPAGE	Library Pages	18.500	18.500	18.500	-
LIBRPT	Library Permanent Part Time	37.000	38.000	36.250	(1.750)
LIBRR&F	Library Rank & File	43.000	42.000	39.500	(2.500)
LIBRSUPV	Library Supervisors	12.000	12.000	13.000	1.000
MGTNON	Management - Non-represented	17.000	14.000	15.000	1.000
PENSION	Pension	1.000	1.000	1.000	-
POLC1	Police - Officers & Sergeants	292.000	284.000	274.000	(10.000)
POLC2	Police - Crime Scene Technicians/Latent Print Examiners	9.000	9.000	9.000	-
POLC4	Police - Emergency Communication Officers	45.000	45.000	45.000	-
POLC5	Police - Command	21.000	22.000	22.000	-
TBD	To Be Determined		2.000	1.000	
<b>TOTAL FTEs by Bargaining Unit</b>		<b>1,607.750</b>	<b>1,586.750</b>	<b>1,531.300</b>	<b>(54.450)</b>

City of Grand Rapids  
**PERSONNEL BY FUND - FTEs**  
 FY2013-FY2017 Fiscal Plan

Fund	FTEs Authorized FY 2011	FTEs Authorized FY 2012	FTEs Authorized FY 2013	VAR
61ST DISTRICT COURT	90.25	90.25	88.0500	(2.20)
AUTO PARKING SYSTEM	20.76	21.75	22.2825	0.53
BUILDING INSPECTIONS	22.92	21.97	20.9700	(1.00)
CEMETERY OPERATING	4.05	4.70	3.4500	(1.25)
COMMUNITY DEVELOPMENT PROGRAM	10.75	12.00	8.3300	(3.67)
COMMUNITY DISPATCH	51.00	51.00	51.0000	0.00
DRUG LAW ENFORCEMENT	2.00	2.00	2.0000	0.00
ENGINEERING	40.01	36.81	21.5100	(15.30)
ECONOMIC DEVELOPMENT CORPORATION	0.45	0.60	0.4500	(0.15)
FACILITIES MANAGEMENT	11.57	11.57	11.5750	0.00
FIRE GRANTS	0.00	17.00	30.0000	13.00
GENERAL OPERATING	745.91	705.53	691.6050	(13.93)
GOLF COURSE	2.12	1.46	1.4600	0.00
INSURANCE PAYMENT	4.70	4.70	5.0000	0.30
HOME INVESTMENT PARTNERSHIP	0.65	1.15	0.6500	(0.50)
INFORMATION TECHNOLOGY	3.90	3.65	3.6500	0.00
LEAD HAZARD CONTROL/REDUCTION	5.95	3.02	3.0000	(0.02)
STREETS - MAJOR & LOCAL	78.27	73.64	75.0800	1.44
MOTOR EQUIPMENT SYSTEM	32.58	32.83	32.8150	(0.02)
OTHER GRANTS	4.18	6.50	5.6000	(0.90)
PARKS OPERATIONS & AFTER SCHOOL PROGRAMS	16.08	15.56	13.8100	(1.75)
POLICE GRANTS	0.00	18.00	14.0000	(4.00)
PROPERTY MANAGEMENT	0.85	0.70	0.4000	(0.30)
PUBLIC LIBRARY	116.50	116.50	113.2500	(3.25)
REFUSE COLLECTION	51.19	52.37	48.4100	(3.96)
SEWAGE DISPOSAL SYSTEM	104.64	107.45	105.7400	(1.71)
SIDEWALK REPAIR	5.33	3.92	3.3125	(0.61)
VEHICLE STORAGE FACILITY	1.00	1.00	1.0100	0.01
WATER SUPPLY SYSTEM	170.04	159.03	141.9900	(17.04)
Subtotal Operating Funds:	1,597.65	1,576.65	1,520.40	(56.25)
COMPONENT UNITS & OTHER				
PENSION	4.00	4.00	4.00	0.00
BROWNFIELD	2.10	2.10	2.90	0.80
DDA	3.20	3.20	3.20	0.00
SMART ZONE	0.75	0.75	0.75	0.00
TIFA	0.05	0.05	0.05	0.00
TOTAL FTEs by Fund:	1,607.75	1,586.75	1,531.30	(55.45)

## APPENDIX I

Group / Department								
Org / Fund	Position Titles	Range	Bargaining Unit	FY 2011 Authorized	FY 2012 Authorized	FY2013 POSITIONS	VARIANCE from FY12 Original	FY 2013 FTE s
<b>A. "OTHER" GROUP</b>								
LIBRARY DEPARTMENT (A110)								
PUBLIC LIBRARY FUND								
	Assistant Library Director	8I	LIBMGT	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000
	Custodian	10G	LIB R&F	5.0000	4.0000	<b>4.0000</b>	.0000	4.0000
	Executive Administrative Assistant	3I	LIBMGT	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000
	Financial Assistant I	11G	LIB R&F	1.0000	1.0000	<b>.0000</b>	(1.0000)	.0000
	Librarian I	21G	LIB R&F	10.0000	10.0000	<b>11.0000</b>	1.0000	11.0000
	Librarian I - Part Time (at 0.5 FTE's each)	10LPT	LIBRPT	2.0000	2.0000	<b>2.0000</b>	.0000	1.0000
	Librarian II - Specialist	22G	LIB R&F	7.0000	7.0000	<b>6.0000</b>	(1.0000)	6.0000
	Librarian III - Supervisor	25L	LIB SUPV	6.0000	6.0000	<b>7.0000</b>	1.0000	7.0000
	Librarian IV - Coordinator	27L	LIB SUPV	3.0000	3.0000	<b>3.0000</b>	.0000	3.0000
	Library Assistant II - Part Time (at 0.50 ea)	03LPT	LIBRPT	15.0000	16.0000	<b>18.0000</b>	2.0000	9.0000
	Library Assistant II - Part Time (at 0.75 ea.)	03LPT	LIBRPT	2.0000	2.0000	<b>1.0000</b>	(1.0000)	.7500
	Library Business Manager	02I	LIBMGT	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000
	Library Business Office Administrative Assistant-Part Time	12LPT	LIBRPT	1.0000	1.0000	<b>1.0000</b>	.0000	.7500
	Library Circulation Services Supervisor	20L	LIB SUPV	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000
	Library Clerical Aide I - (at 0.5 ea.)	07LPT	LIBRPT	29.0000	28.0000	<b>.0000</b>	(28.0000)	.0000
	Library Clerical Aide II - Part Time (at 0.50 ea.)	08LPT	LIBRPT	11.0000	11.0000	<b>37.0000</b>	26.0000	18.5000
	Library Clerical Aide II - Part Time (at 0.75 ea.)	08LPT	LIBRPT	4.0000	4.0000	<b>3.0000</b>	(1.0000)	2.2500
	Library Clerk	8G	LIB R&F	1.0000	1.0000	<b>.0000</b>	(1.0000)	.0000
	Library Communications Assistant -Part Time	16G	LIB R&F	1.0000	1.0000	<b>1.0000</b>	.0000	.5000
	Library Communications Manager	4I	LIBMGT	1.0000	.0000	<b>.0000</b>	.0000	.0000
	Library Director	9I	LIBMGT	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000
	Library Facilities Manager	21L	LIB SUPV	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000
	Library Human Resources Manager	02I	LIBMGT	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000
	Library Information Systems Assistant	25L	LIB R&F	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000
	Library Information Systems Manager	28L	LIB SUPV	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000
	Library Marketing & Communications Manager	4I	LIBMGT	.0000	1.0000	<b>1.0000</b>	.0000	1.0000
	Library Network Support Technician	11G	LIB R&F	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000
	Library Network Support Technician - PT @ 0.75	11LPT	LIBRPT	1.0000	1.0000	<b>1.0000</b>	.0000	.7500
	Library Page (at 0.50 ea)	1LPT	LIB PAGE	36.0000	37.0000	<b>37.0000</b>	.0000	18.5000
	Library Web Branch Manager	22G	LIB R&F	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000



## APPENDIX I

Group / Department								VARIANCE	
Org / Fund Position Titles	Range	Bargaining Unit	FY 2011 Authorized	FY 2012 Authorized	FY2013 POSITIONS	from FY12 Original	FY 2013 FTE s		
Office Assistant I	7G	LIB R&F	7.0000	7.0000	.0000	(7.0000)	.0000		
Office Assistant I I	09G	LIB R&F	7.0000	7.0000	14.0000	7.0000	14.0000		
Office Assistant I I I	12G	LIB R&F	1.0000	1.0000	1.0000	.0000	1.0000		
Public Works Maintenance Worker I (at 0.50 ea.)	05LPT	LIBRPT	3.0000	4.0000	5.0000	1.0000	2.5000		
Public Works Maintenance Worker I (at 0.75 ea.)	05LPT	LIBRPT	2.0000	2.0000	1.0000	(1.0000)	.7500		
<b>TOTAL LIBRARY</b>			<b>167.0000</b>	<b>168.0000</b>	<b>165.0000</b>	<b>(3.0000)</b>	<b>113.2500</b>		
<b>CLERK'S DEPARTMENT (A120)</b>									
GENERAL OPERATING FUND									
Administrative Analyst I	11	APA	1.0000	1.0000	1.0000	.0000	1.0000		
Administrative Secretary	15A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000		
Archivist	23A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000		
City Clerk		APPOINT	1.0000	1.0000	1.0000	.0000	1.0000		
Deputy City Clerk	17	APA	1.0000	1.0000	1.0000	.0000	1.0000		
Licensing Coordinator	21A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000		
Office Assistant I I I	12A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000		
Office Assistant I V	15A	GREIU	2.0000	2.0000	2.0000	.0000	2.0000		
<b>TOTAL CLERK'S DEPARTMENT</b>			<b>9.0000</b>	<b>9.0000</b>	<b>9.0000</b>	<b>.0000</b>	<b>9.0000</b>		
<b>EXECUTIVE DEPARTMENT (A130)</b>									
GENERAL OPERATING FUND									
Assistant To The City Manager	01ATCM	EXECPLAN	1.0000	1.0000	1.0000	.0000	1.0000		
City Commissioner		ELECTED	6.0000	6.0000	6.0000	.0000	6.0000		
City Manager		CITYMNGR	1.0000	1.0000	1.0000	.0000	1.0000		
City Mayor		ELECTED	1.0000	1.0000	1.0000	.0000	1.0000		
Secretary to the City Manager	9U	MGTONON	1.0000	1.0000	1.0000	.0000	1.0000		
Secretary to the Mayor	7U	MGTONON	1.0000	1.0000	1.0000	.0000	1.0000		
<b>TOTAL EXECUTIVE DEPARTMENT</b>			<b>11.0000</b>	<b>11.0000</b>	<b>11.0000</b>	<b>.0000</b>	<b>11.0000</b>		

## APPENDIX I

Group / Department								
Org / Fund Position Titles	Range	Bargaining Unit	FY 2011 Authorized	FY 2012 Authorized	FY2013 POSITIONS	VARIANCE from FY12 Original	FY 2013 FTE s	
<b><u>B. COMMUNITY SERVICES GROUP</u></b>								
COMMUNITY SERVICES DEPARTMENT (B210)								
COMMUNITY SERVICES - GRANT ACTIVITIES								
GENERAL OPERATING FUND								
Administrative Analyst I (Grant Writer)	11	APA	.0000	1.0000	<b>1.0000</b>	.0000	1.0000	
<i>Subtotal GOF</i>			<b>.0000</b>	<b>1.0000</b>	<b>1.0000</b>	<b>.0000</b>	<b>1.0000</b>	
OTHER GRANTS FUND								
Administrative Services Officer I	16	APA	.0000	.0000	<b>.0000</b>	.0000	.2600	
Administrative Services Officer I I	18	APA	.0000	.0000	<b>.0000</b>	.0000	.2200	
Community Development Assistant	16A	GREIU	.0000	1.0000	<b>.0000</b>	(1.0000)	.0000	
Contract Administrator	11	APA	2.0000	3.0000	<b>3.0000</b>	.0000	3.0000	
Financial Assistant I I	13A	GREIU	.0000	.0000	<b>.0000</b>	.0000	.0700	
Loan Analyst	12	APA	.0000	.0000	<b>.0000</b>	.0000	.0500	
<i>Subtotal Other Grants</i>			<b>2.0000</b>	<b>4.0000</b>	<b>3.0000</b>	<b>(1.0000)</b>	<b>3.6000</b>	
CDBG GRANTS FUND								
Accountant I	21A	GREIU	1.0000	1.0000	<b>1.0000</b>	.0000	.9500	
Administrative Aide	4	APA	1.0000	1.0000	<b>1.0000</b>	.0000	.3100	
Administrative Analyst I	11	APA	2.0000	1.0000	<b>1.0000</b>	.0000	1.0000	
Administrative Services Officer I	16	APA	1.0000	1.0000	<b>1.0000</b>	.0000	.5900	
Administrative Services Officer I I	18	APA	1.0000	1.0000	<b>1.0000</b>	.0000	.4800	
Contract Administrator	11	APA	.0000	.0000	<b>1.0000</b>	1.0000	.8500	
Contract Compliance Officer	12	APA	1.0000	1.0000	<b>.0000</b>	(1.0000)	.0000	
Financial Assistant I I	13A	GREIU	1.0000	1.0000	<b>1.0000</b>	.0000	.9300	
Housing Rehab Specialist I	19A	GREIU	2.0000	2.0000	<b>.0000</b>	(2.0000)	.0000	
Housing Rehab Specialist I I	22A	GREIU	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000	
Housing Rehab Supervisor	14	APA	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000	
Loan Analyst	12	APA	1.0000	1.0000	<b>1.0000</b>	.0000	.9500	
Managing Director	24U	EXECPLAN	1.0000	1.0000	<b>1.0000</b>	.0000	.2700	
Office Assistant I I	10A	GREIU	2.0000	2.0000	<b>.0000</b>	(2.0000)	.0000	
<i>Subtotal CDBG</i>			<b>16.0000</b>	<b>15.0000</b>	<b>11.0000</b>	<b>(4.0000)</b>	<b>8.3300</b>	

## APPENDIX I

Group / Department								
Org / Fund	Position Titles	Range	Bargaining Unit	FY 2011 Authorized	FY 2012 Authorized	FY2013 POSITIONS	VARIANCE from FY12 Original	FY 2013 FTE s
<b>LEAD HAZARD REDUCTION GRANTS FUND</b>								
	Housing Rehab Specialist I	19A	GREIU	2.0000	2.0000	<b>2.0000</b>	.0000	2.0000
	Office Assistant I I	10A	GREIU	.0000	.0000	<b>1.0000</b>	1.0000	1.0000
	<i>Subtotal LEAD</i>			<b>2.0000</b>	<b>2.0000</b>	<b>3.0000</b>	<b>1.0000</b>	<b>3.0000</b>
<b>HOME INVESTMENT PARTNERSHIP GRANTS FUND</b>								
	Accountant I	21A	GREIU	.0000	.0000	<b>.0000</b>	.0000	.0500
	Administrative Services Officer I	16	APA	.0000	.0000	<b>.0000</b>	.0000	.1500
	Administrative Services Officer I I	18	APA	.0000	.0000	<b>.0000</b>	.0000	.3000
	Contract Administrator	11	APA	1.0000	1.0000	<b>.0000</b>	(1.0000)	.1500
	<i>Subtotal HOME</i>			<b>1.0000</b>	<b>1.0000</b>	<b>.0000</b>	<b>(1.0000)</b>	<b>.6500</b>
	<i>Subtotal Grant Activities</i>			<b>21.0000</b>	<b>23.0000</b>	<b>18.0000</b>	<b>(5.0000)</b>	<b>16.5800</b>
<b>COMMUNITY SERVICES - OUR COMMUNITY'S CHILDREN</b>								
<b>OTHER GRANTS FUND</b>								
	Administrative Aide	4	APA	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000
	Administrator - Office Children Youth Families	16	APA	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000
	<i>Subtotal OCC</i>			<b>2.0000</b>	<b>2.0000</b>	<b>2.0000</b>	<b>.0000</b>	<b>2.0000</b>
<b>COMMUNITY SERVICES - CODE COMPLIANCE</b>								
<b>GENERAL OPERATING FUND</b>								
	Administrative Aide	4	APA	1.0000	1.0000	<b>1.0000</b>	.0000	.8300
	Administrative Services Officer I I	18	APA	1.0000	1.0000	<b>1.0000</b>	.0000	.9000
	Code Compliance Officer I I	19A	GREIU	6.0000	6.0000	<b>12.0000</b>	6.0000	11.4000
	Code Compliance Officer I I I	22A	GREIU	4.0000	4.0000	<b>4.0000</b>	.0000	3.6000
	Code Compliance Supervisor	14	APA	1.0000	1.0000	<b>1.0000</b>	.0000	.9000
	Information Systems Coordinator	15	APA	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000
	Managing Director	24U	EXECPLAN	.0000	.0000	<b>.0000</b>	.0000	.3700
	Office Assistant I I	10A	GREIU	2.0000	2.0000	<b>2.0000</b>	.0000	1.3000
	Office Assistant I I I		GREIU	.0000	.0000	<b>1.0000</b>	1.0000	1.0000
	<i>Subtotal Code Comp -GOF</i>			<b>16.0000</b>	<b>16.0000</b>	<b>23.0000</b>	<b>7.0000</b>	<b>21.3000</b>
<b>REFUSE FUND</b>								
	Administrative Services Officer I I	18	APA	.0000	.0000	<b>.0000</b>	.0000	.1000
	Code Compliance Officer I I	19A	GREIU	.0000	.0000	<b>.0000</b>	.0000	.6000
	Code Compliance Officer I I I	22A	GREIU	.0000	.0000	<b>.0000</b>	.0000	.4000

## APPENDIX I

Group / Department								VARIANCE	
Org / Fund Position Titles	Range	Bargaining Unit	FY 2011 Authorized	FY 2012 Authorized	FY2013 POSITIONS	from FY12 Original	FY 2013 FTE s		
Code Compliance Supervisor	14	APA	.0000	.0000	.0000	.0000	.1000		
Office Assistant I I	10A	GREIU	.0000	.0000	.0000	.0000	.7000		
<i>Subtotal Code Comp - Refuse</i>			.0000	.0000	.0000	.0000	1.9000		
<i>Subtotal Code Compliance</i>			16.0000	16.0000	23.0000	7.0000	23.2000		
<b>TOTAL COMMUNITY SERVICES DEPT</b>			<b>39.0000</b>	<b>41.0000</b>	<b>43.0000</b>	<b>2.0000</b>	<b>41.7800</b>		

### PUBLIC SERVICES DEPARTMENT (B220)

#### PARKS DIVISION

##### PARKS SUBFUND

Administrative Aide	4	APA	.0000	.0000	.0000	.0000	.1200
Administrative Analyst I	11	APA	1.0000	1.0000	1.0000	.0000	.2000
Carpenter	16A	GREIU	.0000	1.0000	1.0000	.0000	.9500
Director of Parks and Recreation	23U	EXECPLAN	1.0000	1.0000	.0000	(1.0000)	.0000
Financial Assistant I	11A	GREIU	.0000	1.0000	1.0000	.0000	.2300
Financial Assistant I I	13A	GREIU	1.0000	1.0000	1.0000	.0000	.4000
Forester	13	APA	.0000	1.0000	1.0000	.0000	.0000
Golf Course Manager	10	APA	.0000	.0000	.0000	.0000	.2000
Greenskeeper	17A	GREIU	.0000	.0000	.0000	.0000	.3400
Groundskeeper I / I I	9A / 12A	GREIU	4.0000	3.0000	3.0000	.0000	2.5000
Groundskeeper I I I	15A	GREIU	4.0000	2.0000	2.0000	.0000	2.0000
Light Equipment Mechanic	16A	GREIU	1.0000	1.0000	.0000	(1.0000)	.0000
Managing Director	24U	EXECPLAN	.0000	.0000	.0000	.0000	.1200
Office Assistant I I	10A	GREIU	1.0000	1.0000	1.0000	.0000	.6600
Office Assistant I I I	12A	GREIU	.0000	.0000	.0000	.0000	.1000
Public Services Director	23U	EXECPLAN	.0000	1.0000	1.0000	.0000	.3400
Public Services Manager	18	APA	.0000	.0000	1.0000	1.0000	.7500
Public Services Supervisor	13	APA	2.0000	2.0000	2.0000	.0000	.6000
Recreation Supervisor	10	APA	1.0000	1.0000	1.0000	.0000	1.0000
Streets & Sanitation Crew Leader	16A	GREIU	.0000	.0000	.0000	.0000	.2500
Tree Trimmer I	11A	GREIU	.0000	4.0000	4.0000	.0000	.0000
Tree Trimmer I I	14A	GREIU	.0000	4.0000	4.0000	.0000	.0000
<i>Subtotal Parks Operations</i>			16.0000	25.0000	24.0000	(1.0000)	10.7600

## APPENDIX I

Group / Department								
Org / Fund	Range	Bargaining Unit	FY 2011 Authorized	FY 2012 Authorized	FY2013 POSITIONS	VARIANCE from FY12 Original	FY 2013 FTE s	
Position Titles								
<b>AFTER SCHOOL SUBFUND</b>								
Carpenter	16A	GREIU	1.0000	.0000	<b>.0000</b>	.0000	.0500	
Recreation Program Coordinator	3	APA	3.0000	3.0000	<b>2.0000</b>	(1.0000)	2.0000	
Recreation Supervisor	10	APA	.0000	.0000	<b>1.0000</b>	1.0000	1.0000	
Recreation Services Specialist	16	APA	1.0000	1.0000	<b>.0000</b>	(1.0000)	.0000	
<i>Subtotal After School</i>			<b>5.0000</b>	<b>4.0000</b>	<b>3.0000</b>	<b>(1.0000)</b>	<b>3.0500</b>	
<b>CEMETERY SUBFUND</b>								
Administrative Analyst I I	16	APA	.0000	.0000	<b>.0000</b>	.0000	.1500	
Financial Assistant I	11A	GREIU	.0000	.0000	<b>.0000</b>	.0000	.1000	
Financial Assistant I I	13A	GREIU	.0000	.0000	<b>.0000</b>	.0000	.1000	
Groundskeeper I / I I	9A / 12A	GREIU	.0000	1.0000	<b>1.0000</b>	.0000	1.5000	
Groundskeeper I I I	15A	GREIU	.0000	2.0000	<b>1.0000</b>	(1.0000)	1.0000	
Public Services Supervisor	13	APA	.0000	.0000	<b>.0000</b>	.0000	.6000	
<i>Subtotal Cemetery</i>			<b>.0000</b>	<b>3.0000</b>	<b>2.0000</b>	<b>(1.0000)</b>	<b>3.4500</b>	
<b>GOLF COURSE SUBFUND</b>								
Golf Course Manager	10	APA	1.0000	1.0000	<b>1.0000</b>	.0000	.8000	
Greenskeeper	17A	GREIU	1.0000	1.0000	<b>1.0000</b>	.0000	.6600	
<i>Subtotal Golf Course</i>			<b>2.0000</b>	<b>2.0000</b>	<b>2.0000</b>	<b>.0000</b>	<b>1.4600</b>	
<i>Subtotal Parks Division</i>			<b>23.0000</b>	<b>34.0000</b>	<b>31.0000</b>	<b>(3.0000)</b>	<b>18.7200</b>	
<b>STREETS &amp; SANITATION DIVISION</b>								
<b>MAJOR STREETS FUND</b>								
Administrative Aide	4	APA	.0000	.0000	<b>.0000</b>	.0000	.1200	
Administrative Analyst I	11	APA	1.0000	.0000	<b>.0000</b>	.0000	.0000	
Administrative Analyst I I	16	APA	.0000	.0000	<b>.0000</b>	.0000	.3000	
Administrative Services Officer I	16	APA	1.0000	1.0000	<b>.0000</b>	(1.0000)	.0000	
Assistant Public Works Director	20	APA	1.0000	1.0000	<b>.0000</b>	(1.0000)	.0000	
Equipment Operator I / I I	10A / 14A	GREIU	7.0000	6.0000	<b>6.0000</b>	.0000	6.2500	
Financial Assistant I	11A	GREIU	.0000	.0000	<b>.0000</b>	.0000	.3300	
Financial Assistant I I	13A	GREIU	.0000	.0000	<b>.0000</b>	.0000	.2500	
Forester	13	APA	1.0000	.0000	<b>.0000</b>	.0000	.4000	
Information Systems Coordinator	15	APA	1.0000	1.0000	<b>1.0000</b>	.0000	.2500	
Maintenance Assistant I / I I	7A / 10A	GREIU	13.0000	12.0000	<b>12.0000</b>	.0000	11.4000	

## APPENDIX I

Group / Department								
Org / Fund	Position Titles	Range	Bargaining Unit	FY 2011 Authorized	FY 2012 Authorized	FY2013 POSITIONS	VARIANCE from FY12 Original	FY 2013 FTE s
	Managing Director	24U	EXECPLAN	.0000	.0000	.0000	.0000	.1200
	Office Assistant I I	10A	GREIU	1.0000	1.0000	1.0000	.0000	.6600
	Office Assistant I I I	12A	GREIU	1.0000	1.0000	1.0000	.0000	.2500
	Public Services Director	23U	EXECPLAN	1.0000	.0000	.0000	.0000	.3300
	Public Services Manager	18	APA	.0000	.0000	1.0000	1.0000	.3750
	Public Services Supervisor	13	APA	2.0000	1.0000	1.0000	.0000	1.4000
	Streets & Sanitation Crew Leader	16A	GREIU	4.0000	2.0000	2.0000	.0000	1.2000
	Tree Trimmer I	12A	GREIU	2.0000	.0000	.0000	.0000	1.6000
	Tree Trimmer I I	15A	GREIU	2.0000	.0000	.0000	.0000	1.6000
	<i>Subtotal Major Streets</i>			38.0000	26.0000	25.0000	(1.0000)	26.8350
	<b>LOCAL STREETS FUND</b>							
	Equipment Operator I / I I	10A / 14A	GREIU	4.0000	4.0000	4.0000	.0000	4.2500
	Forester	13	APA	.0000	.0000	.0000	.0000	.6000
	Information Systems Coordinator	15	APA	.0000	.0000	.0000	.0000	.2500
	Maintenance Assistant I / I I	7A / 10A	GREIU	8.0000	8.0000	8.0000	.0000	8.1000
	Office Assistant I I I	12A	GREIU	.0000	.0000	.0000	.0000	.2500
	Public Services Manager	18	APA	.0000	.0000	.0000	.0000	.3750
	Public Services Supervisor	13	APA	.0000	.0000	.0000	.0000	.4000
	Safety Technician	10	APA	.0000	.0000	.0000	.0000	.1700
	Streets & Sanitation Crew Leader	16A	GREIU	.0000	1.0000	.0000	(1.0000)	.5500
	Tree Trimmer I	12A	GREIU	2.0000	.0000	.0000	.0000	2.4000
	Tree Trimmer I I	15A	GREIU	2.0000	.0000	.0000	.0000	2.4000
	<i>Subtotal Local Streets</i>			16.0000	13.0000	12.0000	(1.0000)	19.7450
	<b>REFUSE FUND</b>							
	Administrative Aide	4	APA	.0000	.0000	.0000	.0000	.1200
	Administrative Analyst I	11	APA	.0000	1.0000	1.0000	.0000	1.0000
	Administrative Analyst I I	16	APA	.0000	.0000	.0000	.0000	.3500
	Customer Services Specialist	18A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
	Equipment Operator I / I I	10A / 14A	GREIU	5.0000	6.0000	6.0000	.0000	5.5000
	Financial Assistant I	11A	GREIU	1.0000	.0000	.0000	.0000	.3400
	Financial Assistant I I	13A	GREIU	.0000	.0000	.0000	.0000	.2500
	Information Systems Coordinator	15	APA	.0000	.0000	.0000	.0000	.5000

## APPENDIX I

Group / Department								VARIANCE	
Org / Fund Position Titles	Range	Bargaining Unit	FY 2011 Authorized	FY 2012 Authorized	FY2013 POSITIONS	from FY12 Original	FY 2013 FTE s		
Maintenance Assistant I / II	7A / 10A	GREIU	5.0000	4.0000	<b>4.0000</b>	.0000	4.5000		
Managing Director	24U	EXECPLAN	.0000	.0000	<b>.0000</b>	.0000	.1200		
Office Assistant I I	10A	GREIU	.0000	.0000	<b>.0000</b>	.0000	.6800		
Office Assistant I I I	12A	GREIU	.0000	.0000	<b>.0000</b>	.0000	.4000		
Public Services Director	23U	EXECPLAN	.0000	.0000	<b>.0000</b>	.0000	.3300		
Public Services Manager	18	APA	.0000	.0000	<b>.0000</b>	.0000	.5000		
Public Services Specialist	16A	GREIU	.0000	.0000	<b>1.0000</b>	1.0000	1.0000		
Public Services Supervisor	13	APA	.0000	1.0000	<b>1.0000</b>	.0000	1.0000		
Refuse Packer Operator	14A	GREIU	28.0000	28.0000	<b>28.0000</b>	.0000	28.0000		
Safety Technician	10	APA	.0000	.0000	<b>.0000</b>	.0000	.1700		
Storekeeper I	12A	GREIU	1.0000	1.0000	<b>.0000</b>	(1.0000)	.0000		
Storekeeper I I	14A	GREIU	1.0000	.0000	<b>.0000</b>	.0000	.0000		
Streets & Sanitation Crew Leader	16A	GREIU	.0000	1.0000	<b>.0000</b>	(1.0000)	.0000		
<i>Subtotal Refuse</i>			42.0000	43.0000	<b>42.0000</b>	(1.0000)	45.7600		
<i>Subtotal Streets &amp; Sanitation Division</i>			96.0000	82.0000	<b>79.0000</b>	(3.0000)	92.3400		
<b>TOTAL PUBLIC SERVICES DEPARTMENT</b>			<b>119.0000</b>	<b>116.0000</b>	<b>110.0000</b>	<b>(6.0000)</b>	<b>111.0600</b>		

### C. DESIGN, DEVELOPMENT and ENTERPRISE GROUP

#### DESIGN & DEVELOPMENT DEPARTMENT (C310)

##### PLANNING OFFICE-GENERAL OPERATING FUND

Administrative Analyst I	11	APA	.0000	.0000	<b>.0000</b>	.0000	.0500
Administrative Analyst I I	16	APA	.0000	.0000	<b>.0000</b>	.0000	.0500
Assistant Planning Director	18	APA	.0000	.0000	<b>1.0000</b>	1.0000	1.0000
Deputy City Manager	26U	EXECPLAN	.0000	.0000	<b>.0000</b>	.0000	.0500
Graphic Illustrator	17A	GREIU	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000
Historic Preservation Specialist	23A	GREIU	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000
Office Assistant I V	15A	GREIU	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000
Planner I / II	20A / 23A	GREIU	3.0000	3.0000	<b>3.0000</b>	.0000	3.0000
Planning Director	23U	EXECPLAN	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000
Planning Supervisor	13	APA	1.0000	1.0000	<b>1.0000</b>	.0000	.6700
Sign Inspector	17A	GREIU	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000
<i>Subtotal Planning Office</i>			9.0000	9.0000	<b>10.0000</b>	1.0000	9.8200

## APPENDIX I

Group / Department								
Org / Fund	Range	Bargaining Unit	FY 2011 Authorized	FY 2012 Authorized	FY2013 POSITIONS	VARIANCE from FY12 Original	FY 2013 FTE s	
Position Titles								
<b>ECONOMIC DEVELOPMENT OFFICE</b>								
GENERAL OPERATING FUND								
Administrative Analyst I	11	APA	.0000	.0000	<b>.0000</b>	.0000	.0500	
Administrative Analyst II	16	APA	.0000	.0000	<b>.0000</b>	.0000	.0150	
Deputy City Manager	26U	EXECPLAN	.0000	.0000	<b>.0000</b>	.0000	.0500	
			<b>.0000</b>	<b>.0000</b>	<b>.0000</b>	<b>.0000</b>	<b>.1150</b>	
PROPERTY MGT. FUND								
Administrative Analyst I	11	APA	.0000	.0000	<b>.0000</b>	.0000	.3000	
Economic Development Coordinator I / I I	14 / 17	APA	1.0000	1.0000	<b>.0000</b>	(1.0000)	.0000	
Economic Development Director	21U	EXECPLAN	1.0000	1.0000	<b>1.0000</b>	.0000	.1000	
			<b>2.0000</b>	<b>2.0000</b>	<b>1.0000</b>	<b>(1.0000)</b>	<b>.4000</b>	
ECONOMIC DEVELOPMENT FUND								
Administrative Analyst I	11	APA	.0000	.0000	<b>1.0000</b>	1.0000	.1500	
Administrative Secretary	15A	GREIU	1.0000	1.0000	<b>1.0000</b>	.0000	.1500	
Economic Development Coordinator I / I I	14 / 17	APA	1.0000	1.0000	<b>1.0000</b>	.0000	.1500	
			<b>2.0000</b>	<b>2.0000</b>	<b>3.0000</b>	<b>1.0000</b>	<b>.4500</b>	
			<b>4.0000</b>	<b>4.0000</b>	<b>4.0000</b>	<b>.0000</b>	<b>.9650</b>	
<b>NON BUDGETED FUNDS</b>								
DOWNTOWN DEVELOPMENT AUTHORITY - NOT BUDGETED BY CITY								
Administrative Secretary	5U	MGTONON	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000	
Debt And Authority Finance Officer	17	APA	.0000	.0000	<b>.0000</b>	.0000	.2000	
Executive Director - D D A	21U	EXECPLAN	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000	
Planner I / I I	20A / 23A	GREIU	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000	
			<b>3.0000</b>	<b>3.0000</b>	<b>3.0000</b>	<b>.0000</b>	<b>3.2000</b>	
TAX INCREMENT FINANCE AUTHORITY - NOT BUDGETED BY CITY								
Debt And Authority Finance Officer	17	APA	.0000	.0000	<b>.0000</b>	.0000	.0500	
			<b>.0000</b>	<b>.0000</b>	<b>.0000</b>	<b>.0000</b>	<b>.0500</b>	
BROWNFIELD - NOT BUDGETED BY CITY								
Administrative Analyst I	11	APA	.0000	.0000	<b>.0000</b>	.0000	.8000	
Administrative Secretary	15A	GREIU	.0000	.0000	<b>.0000</b>	.0000	.7000	
Debt And Authority Finance Officer	17	APA	.0000	.0000	<b>.0000</b>	.0000	.0500	
Economic Development Coordinator I / I I	14 / 17	APA	.0000	.0000	<b>.0000</b>	.0000	.7000	



## APPENDIX I

Group / Department								VARIANCE	
Org / Fund Position Titles	Range	Bargaining Unit	FY 2011 Authorized	FY 2012 Authorized	FY2013 POSITIONS	from FY12 Original	FY 2013 FTE s		
Economic Development Director	21U	EXECPLAN	.0000	.0000	.0000	.0000	.6500		
<i>Subtotal Brownfield</i>			.0000	.0000	.0000	.0000	2.9000		
SMARTZONE - NOT BUDGETED BY CITY									
Administrative Secretary	15A	GREIU	.0000	.0000	.0000	.0000	.1500		
Debt And Authority Finance Officer	17	APA	.0000	.0000	.0000	.0000	.2000		
Economic Development Coordinator I / I I	14 / 17	APA	.0000	.0000	.0000	.0000	.1500		
Economic Development Director	21U	EXECPLAN	.0000	.0000	.0000	.0000	.2500		
<i>Subtotal Smartzone</i>			.0000	.0000	.0000	.0000	.7500		
BUILDING INSPECTION FUND									
Administrative Aide	4	APA	.0000	.0000	.0000	.0000	.5000		
Administrative Analyst I	11	APA	.0000	.0000	.0000	.0000	.1000		
Administrative Analyst I I	16	APA	.0000	.0000	.0000	.0000	.1000		
Assistant Building Official	14	APA	1.0000	1.0000	1.0000	.0000	1.0000		
Building Inspector I	19A	GREIU	4.0000	4.0000	4.0000	.0000	4.0000		
Building Inspector I I	22A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000		
Building Official	17	APA	1.0000	1.0000	1.0000	.0000	1.0000		
Customer Services Specialist	18A	GREIU	.0000	1.0000	.0000	(1.0000)	.3400		
Deputy City Manager	26U	EXECPLAN	.0000	.0000	.0000	.0000	.1000		
Electrical Inspector I	19A	GREIU	4.0000	4.0000	3.0000	(1.0000)	3.0000		
Electrical Inspector I I	22A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000		
Fire Prevention Inspector	3B	IAFF	.0000	.0000	.0000	.0000	.5000		
Information Systems Coordinator	15	APA	1.0000	1.0000	1.0000	.0000	1.0000		
Mechanical Inspector I	19A	GREIU	2.0000	2.0000	2.0000	.0000	2.0000		
Mechanical Inspector I I	22A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000		
Office Assistant I I I	12A	GREIU	2.0000	1.0000	1.0000	.0000	1.0000		
Office Assistant I V	15A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000		
Planning Supervisor	13	APA	.0000	.0000	.0000	.0000	.3300		
Plumbing Inspector I	19A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000		
Plumbing Inspector I I	22A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000		
<i>Subtotal Bldg Inspection</i>			21.0000	21.0000	19.0000	(2.0000)	20.9700		
<b>TOTAL DESIGN &amp; DEVELOPMENT DEPT</b>			<b>35.0000</b>	<b>35.0000</b>	<b>36.0000</b>	<b>.0000</b>	<b>38.6550</b>		

## APPENDIX I

Group / Department								
Org / Fund	Position Titles	Range	Bargaining Unit	FY 2011 Authorized	FY 2012 Authorized	FY2013 POSITIONS	VARIANCE from FY12 Original	FY 2013 FTE s
<b>ENGINEERING DEPARTMENT (C320)</b>								
<b>ENGINEERING FUND</b>								
	Administrative Analyst I	11	APA	1.0000	1.0000	<b>1.0000</b>	.0000	1.1000
	Administrative Analyst I - Accountant	11	APA	1.0000	1.0000	<b>1.0000</b>	.0000	.9900
	Administrative Analyst I I	18	APA	.0000	.0000	<b>.0000</b>	.0000	.1000
	Administrative Secretary	15A	GREIU	1.0000	1.0000	<b>.0000</b>	(1.0000)	.0000
	Assistant City Engineer	22	APA	2.0000	2.0000	<b>2.0000</b>	.0000	1.7500
	Assistant Project Manager	15	APA	.0000	.0000	<b>2.0000</b>	2.0000	2.0000
	City Engineer	24U	EXECPLAN	1.0000	1.0000	<b>1.0000</b>	.0000	.9700
	Civil Engineer I	22A	GREIU	.0000	.0000	<b>4.0000</b>	4.0000	4.0000
	Construction Inspection Supervisor	13	APA	4.0000	4.0000	<b>.0000</b>	(4.0000)	.0000
	Contract Administrator	11	APA	1.0000	1.0000	<b>.0000</b>	(1.0000)	.0000
	Deputy City Manager	26U	EXECPLAN	.0000	.0000	<b>.0000</b>	.0000	.1000
	Draftsperson I / I I	13A / 17A	GREIU	6.0000	3.0000	<b>.0000</b>	(3.0000)	.0000
	Draftsperson Specialist	20A	GREIU	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000
	Engineering Assistant I	16A	GREIU	7.0000	6.0000	<b>.0000</b>	(6.0000)	.0000
	Engineering Assistant I I	22A	GREIU	2.0000	2.0000	<b>1.0000</b>	(1.0000)	1.0000
	Engineering Design Service Supervisor	13	APA	1.0000	1.0000	<b>.0000</b>	(1.0000)	.0000
	Engineering Office Administrative Specialist	20A	GREIU	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000
	Engineering Services Administrator	16	APA	1.0000	.0000	<b>.0000</b>	.0000	.0000
	Facilities Project Engineering Coordinator	18	APA	1.0000	.0000	<b>.0000</b>	.0000	.0000
	Financial Assistant I	11A	GREIU	1.0000	1.0000	<b>.0000</b>	(1.0000)	.0000
	Financial Assistant I I	13A	GREIU	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000
	Land Surveyor	26A	GREIU	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000
	Office Assistant I	7A	GREIU	1.0000	.0000	<b>.0000</b>	.0000	.0000
	Office Assistant I I I	12A	GREIU	1.0000	2.0000	<b>2.0000</b>	.0000	2.0000
	Project Engineer	15	APA	2.0000	3.0000	<b>.0000</b>	(3.0000)	.0000
	Project Manager	18	APA	.0000	.0000	<b>1.0000</b>	1.0000	1.0000
	Property Acquisition Officer	22AB	GREIU	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000
	Senior Project Engineer	17	APA	3.0000	2.0000	<b>1.0000</b>	(1.0000)	1.0000
	Traffic Engineer	24A	GREIU	1.0000	1.0000	<b>.0000</b>	(1.0000)	.0000
	Traffic System Engineer	16	APA	1.0000	1.0000	<b>.0000</b>	(1.0000)	.0000

## APPENDIX I

Group / Department							VARIANCE	
Org / Fund Position Titles	Range	Bargaining Unit	FY 2011 Authorized	FY 2012 Authorized	FY2013 POSITIONS	from FY12 Original	FY 2013 FTE s	
Traffic Technician	16A	GREIU	1.0000	1.0000	.0000	(1.0000)	.5000	
<i>Subtotal Engineering</i>			45.0000	39.0000	21.0000	(18.0000)	21.5100	
<b>SIDEWALK FUND</b>								
Administrative Analyst I	11	APA	1.0000	.0000	.0000	.0000	.0000	
Administrative Analyst I - Accountant	11	APA	.0000	.0000	.0000	.0000	.0100	
Administrative Analyst I I	16	APA	.0000	.0000	.0000	.0000	.0125	
Assistant City Engineer	22	APA	.0000	.0000	.0000	.0000	.2500	
City Engineer	24U	EXECPLAN	.0000	.0000	.0000	.0000	.0300	
Deputy City Manager	26U	EXECPLAN	.0000	.0000	.0000	.0000	.0100	
Engineering Assistant I	16A	GREIU	2.0000	2.0000	2.0000	.0000	2.0000	
Office Assistant I I	10A	GREIU	2.0000	1.0000	1.0000	.0000	1.0000	
<i>Subtotal Sidewalks</i>			5.0000	3.0000	3.0000	.0000	3.3125	
<b>TOTAL ENGINEERING DEPARTMENT</b>			<b>50.0000</b>	<b>42.0000</b>	<b>24.0000</b>	<b>(18.0000)</b>	<b>24.8225</b>	
<b>ENTERPRISE SERVICES DEPARTMENT (C330)</b>								
TRAFFIC SAFETY OFFICE								
GENERAL OPERATING FUND								
Administrative Aide	4	APA	.0000	.0000	.0000	.0000	.0500	
Administrative Secretary	15A	GREIU	.0000	.0000	.0000	.0000	.2500	
Financial Assistant I	11A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000	
Information Systems Coordinator	15	APA	.0000	.0000	.0000	.0000	.2500	
Inventory Asset Manager	15	APA	.0000	.0000	.0000	.0000	.1500	
Line Foreperson	20A	GREIU	.0000	2.0000	2.0000	.0000	2.0000	
Lineworker I / II	13A / 17A	GREIU	6.0000	7.0000	6.0000	(1.0000)	5.5000	
Managing Director	24U	EXECPLAN	.0000	.0000	.0000	.0000	.1000	
Office Assistant I	7A	GREIU	1.0000	.0000	.0000	.0000	.2500	
Utility Supervisor	14	APA	1.0000	1.0000	1.0000	.0000	.5000	
Utility Systems Manager	20	APA	1.0000	1.0000	1.0000	.0000	.5000	
<i>Subtotal Street Lighting GOF</i>			10.0000	12.0000	11.0000	(1.0000)	10.5500	

## APPENDIX I

Group / Department								
Org / Fund	Position Titles	Range	Bargaining Unit	FY 2011 Authorized	FY 2012 Authorized	FY2013 POSITIONS	VARIANCE from FY12 Original	FY 2013 FTE s
<b>MAJOR STREETS FUND</b>								
	Administrative Secretary	15A	GREIU	1.0000	1.0000	<b>1.0000</b>	.0000	.7500
	Line Foreperson	20A	GREIU	4.0000	2.0000	<b>2.0000</b>	.0000	2.0000
	Lineworker I / I I	13A / 17A	GREIU	6.0000	4.0000	<b>5.0000</b>	1.0000	5.5000
	Office Assistant I	7A	GREIU	.0000	1.0000	<b>1.0000</b>	.0000	.7500
	Sign Fabricator I / I I	10A / 13A	GREIU	4.0000	4.0000	<b>4.0000</b>	.0000	4.0000
	Sign Fabricator I I I	16A	GREIU	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000
	Signals Electronics Technician I	17A	GREIU	4.0000	5.0000	<b>5.0000</b>	.0000	5.0000
	Traffic Engineer	24A	GREIU	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000
	Traffic System Engineer	16	APA	.0000	.0000	<b>1.0000</b>	1.0000	1.0000
	Traffic Systems Programmer	21A	GREIU	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000
	Traffic Technician	16A	GREIU	1.0000	1.0000	<b>2.0000</b>	1.0000	1.5000
	Utility Supervisor	14	APA	.0000	.0000	<b>.0000</b>	.0000	.5000
	Utility Systems Manager	20	APA	.0000	.0000	<b>.0000</b>	.0000	.5000
	<i>Subtotal Traffic Safety-Major Streets</i>			<b>23.0000</b>	<b>21.0000</b>	<b>24.0000</b>	<b>3.0000</b>	<b>24.5000</b>
	<i>Subtotal Traffic Safety Office</i>			<b>33.0000</b>	<b>33.0000</b>	<b>35.0000</b>	<b>2.0000</b>	<b>35.0500</b>
<b>WATER DIVISION</b>								
<b>WATER FUND</b>								
	Administrative Aide	4	APA	.0000	.0000	<b>1.0000</b>	1.0000	.7000
	Administrative Services Officer I I	18	APA	2.0000	2.0000	<b>2.0000</b>	.0000	2.0000
	Administrative Analyst I	11	APA	.0000	.0000	<b>.0000</b>	.0000	.2000
	Administrative Analyst I I	16	APA	.0000	.0000	<b>.0000</b>	.0000	.3200
	Assistant Water System Manager	21	APA	1.0000	1.0000	<b>1.0000</b>	.0000	.7000
	Assistant Water System Mechanic	12A	GREIU	1.0000	.0000	<b>.0000</b>	.0000	.0000
	Buyer	10	APA	.0000	.0000	<b>.0000</b>	.0000	.2000
	Cashier I	8A	GREIU	.0000	1.0000	<b>1.0000</b>	.0000	1.0000
	Chemist I / I I	19A / 23A	GREIU	2.0000	2.0000	<b>2.0000</b>	.0000	2.0000
	Collections Agent	16A	GREIU	2.0000	2.0000	<b>2.0000</b>	.0000	2.0000
	Custodian	10A	GREIU	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000
	Customer Services Specialist	18A	GREIU	4.0000	3.0000	<b>4.0000</b>	1.0000	3.3300
	Deputy City Manager	26U	EXECPLAN	.0000	.0000	<b>.0000</b>	.0000	.3000
	Draftsperson I / I I	13A / 17A	GREIU	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000
	Electrician I	17A	GREIU	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000

## APPENDIX I

Group / Department								
Org / Fund	Position Titles	Range	Bargaining Unit	FY 2011 Authorized	FY 2012 Authorized	FY2013 POSITIONS	VARIANCE from FY12 Original	FY 2013 FTE s
	Electrician I I	22A	GREIU	4.0000	4.0000	<b>4.0000</b>	.0000	4.0000
	Engineering Assistant I	16A	GREIU	1.0000	1.0000	<b>3.0000</b>	2.0000	1.0000
	Engineering Assistant I I	22A	GREIU	2.0000	2.0000	<b>1.0000</b>	(1.0000)	1.0000
	Financial Analyst	12	APA	.0000	1.0000	<b>1.0000</b>	.0000	.5000
	Financial Assistant I	11A	GREIU	20.0000	18.0000	<b>13.0000</b>	(5.0000)	12.5000
	Financial Assistant I I	13A	GREIU	1.0000	.0000	<b>.0000</b>	.0000	.0000
	Hydraulic Engineer	17	APA	1.0000	.0000	<b>1.0000</b>	1.0000	.5000
	Information Systems Coordinator	15	APA	1.0000	1.0000	<b>2.0000</b>	1.0000	2.7500
	Inventory Asset Manager	15	APA	.0000	.0000	<b>1.0000</b>	1.0000	.4000
	Laboratory Technician I / I I	14A / 16A	GREIU	2.0000	1.0000	<b>1.0000</b>	.0000	1.0000
	Machinist	17A	GREIU	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000
	Maintenance Assistant I / I I	7A / 10A	GREIU	2.0000	2.0000	<b>2.0000</b>	.0000	2.0000
	Managing Director	24U	EXECPLAN	.0000	.0000	<b>.0000</b>	.0000	.3000
	Meter Reader I / I I	10A / 12A	GREIU	7.0000	7.0000	<b>5.0000</b>	(2.0000)	5.0000
	Meter Reader Specialist	16A	GREIU	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000
	Office Assistant I I I	12A	GREIU	2.0000	4.0000	<b>4.0000</b>	.0000	4.0000
	Plumbing Inspector I	19A	GREIU	2.0000	2.0000	<b>2.0000</b>	.0000	1.6000
	Plumbing Inspector I I	22A	GREIU	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000
	Project Engineer	15	APA	.0000	1.0000	<b>1.0000</b>	.0000	.5000
	Safety Technician	10	APA	.0000	.0000	<b>.0000</b>	.0000	.3300
	Senior Sewer Maintenance Worker	16A	GREIU	.0000	.0000	<b>2.0000</b>	2.0000	.0000
	Senior Water System Mechanic	19A	GREIU	6.0000	6.0000	<b>5.0000</b>	(1.0000)	5.0000
	Sewer Maintenance Worker I	12A	GREIU	.0000	.0000	<b>7.0000</b>	7.0000	.0000
	Sewer Maintenance Worker II	14A	GREIU	.0000	.0000	<b>2.0000</b>	2.0000	.0000
	Storekeeper I	12A	GREIU	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000
	Storekeeper I I	14A	GREIU	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000
	Trench Inspector	16A	GREIU	1.0000	1.0000	<b>1.0000</b>	.0000	.5000
	Utilities Crew Leader	16A	GREIU	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000
	Utilities Field Operations Supervisor	13	APA	2.0000	2.0000	<b>2.0000</b>	.0000	1.5000
	Utility Financial Officer	17	APA	.0000	1.0000	<b>1.0000</b>	.0000	.5000
	Utility Locator	14A	GREIU	.0000	.0000	<b>1.0000</b>	1.0000	.0000
	Utility Maintenance Mechanic I / I I	12A / 16A	GREIU	12.0000	12.0000	<b>11.0000</b>	(1.0000)	11.0000

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Group / Department								
Org / Fund	Range	Bargaining Unit	FY 2011 Authorized	FY 2012 Authorized	FY2013 POSITIONS	VARIANCE from FY12 Original	FY 2013 FTE s	
Utility Maintenance Mechanic I I I	18A	GREIU	6.0000	6.0000	<b>5.0000</b>	(1.0000)	5.0000	
Utility Supervisor	14	APA	4.0000	4.0000	<b>4.0000</b>	.0000	4.0000	
Water Distribution Shift Supervisor	10	APA	5.0000	5.0000	<b>5.0000</b>	.0000	5.0000	
Water Filtration Plant Superintendent	18	APA	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000	
Water Meter Repair Worker I	10A	GREIU	2.0000	2.0000	<b>.0000</b>	(2.0000)	.0000	
Water Meter Repair Worker I I	13A	GREIU	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000	
Water Plant Operator I / I I	12A / 16A	GREIU	13.0000	12.0000	<b>10.0000</b>	(2.0000)	10.0000	
Water Plant Operator I I I	20A	GREIU	6.0000	6.0000	<b>6.0000</b>	.0000	6.0000	
Water Quality Specialist	19A	GREIU	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000	
Water Service Specialist	18A	GREIU	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000	
Water Service Worker I / I I	12A / 14A	GREIU	12.0000	12.0000	<b>10.0000</b>	(2.0000)	10.0000	
Water System Manager	23U	EXECPLAN	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000	
Water System Mechanic	16A	GREIU	21.0000	19.0000	<b>16.0000</b>	(3.0000)	16.0000	
<i>Subtotal Water Division</i>			<b>161.0000</b>	<b>157.0000</b>	<b>156.0000</b>	<b>(1.0000)</b>	<b>138.6300</b>	
<b>ENVIRONMENTAL PROTECTION DIVISION</b>								
<b>SEWAGE DISPOSAL SYSTEM FUND</b>								
Administrative Aide	4	APA	.0000	.0000	<b>.0000</b>	.0000	.0500	
Administrative Analyst I	11	APA	1.0000	.0000	<b>1.0000</b>	1.0000	.2000	
Administrative Analyst I I	16	APA	.0000	.0000	<b>1.0000</b>	1.0000	.3100	
Administrative Secretary	05U	MGT NON	.0000	.0000	<b>1.0000</b>	1.0000	1.0000	
Administrative Services Officer I	16	APA	.0000	1.0000	<b>.0000</b>	(1.0000)	.0000	
Administrative Services Officer I I	18	APA	.0000	1.0000	<b>.0000</b>	(1.0000)	.0000	
Assistant Sewer Maintenance Worker	10A	GREIU	.0000	.0000	<b>1.0000</b>	1.0000	1.0000	
Assistant Water System Manager	21	APA	.0000	.0000	<b>.0000</b>	.0000	.3000	
Asst. Environmental Services Manager	20	APA	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000	
Buyer	10	APA	.0000	.0000	<b>1.0000</b>	1.0000	.7000	
Chemist I / I I	19A / 23A	GREIU	4.0000	4.0000	<b>3.0000</b>	(1.0000)	3.0000	
Collection System Asset Supervisor	14	APA	.0000	.0000	<b>1.0000</b>	1.0000	1.0000	
Collection System Asset Technician	14A	GREIU	.0000	10.0000	<b>9.0000</b>	(1.0000)	9.0000	
Deputy City Manager	26U	EXECPLAN	1.0000	1.0000	<b>1.0000</b>	.0000	.3000	
Electrician I	17A	GREIU	2.0000	2.0000	<b>2.0000</b>	.0000	2.0000	
Electrician I I	22A	GREIU	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000	

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Group / Department							
Org / Fund	Range	Bargaining Unit	FY 2011 Authorized	FY 2012 Authorized	FY2013 POSITIONS	VARIANCE from FY12 Original	FY 2013 FTE s
Engineering Assistant I	16A	GREIU	3.0000	2.0000	.0000	(2.0000)	2.0000
Environmental Assessment Supervisor	17	APA	.0000	1.0000	1.0000	.0000	.8500
Environmental Services Manager	23U	EXECPLAN	1.0000	1.0000	1.0000	.0000	1.0000
Financial Analyst	12	APA	1.0000	.0000	.0000	.0000	.5000
Financial Assistant I	11A	GREIU	3.0000	4.0000	2.0000	(2.0000)	2.5000
Hydraulic Engineer	17	APA	1.0000	1.0000	.0000	(1.0000)	.4250
Information Systems Coordinator	15	APA	.0000	.0000	1.0000	1.0000	.2500
Instrument Technician	18A	GREIU	3.0000	3.0000	3.0000	.0000	3.0000
Inventory Asset Manager	15	APA	.0000	.0000	.0000	.0000	.4000
Laboratory Technician I / I I	14A / 16A	GREIU	5.0000	5.0000	5.0000	.0000	5.0000
Maintenance Painter	16A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Maintenance Planner Scheduler Technician	18A	GREIU	.0000	.0000	1.0000	1.0000	1.0000
Managing Director	24U	EXECPLAN	1.0000	.0000	.0000	.0000	.3000
Office Assisstant IV	15A	GREIU	.0000	.0000	1.0000	1.0000	1.0000
Plant Assistant I / I I	10A / 12A	GREIU	6.0000	6.0000	7.0000	1.0000	7.0000
Plumbing Inspector I	19A	GREIU	.0000	.0000	.0000	.0000	.4000
Predictive Maintenance Technician	18A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Project Engineer	15	APA	1.0000	.0000	.0000	.0000	.4250
Safety Technician	10	APA	.0000	.0000	.0000	.0000	.3300
Secretary to the Deputy CM	7U	MGTONON	1.0000	.0000	.0000	.0000	.0000
Senior Sewer Maintenance Worker	16A	GREIU	2.0000	2.0000	.0000	(2.0000)	2.0000
Sewer Camera Monitor Operator	16A	GREIU	2.0000	2.0000	2.0000	.0000	2.0000
Sewer Maintenance Worker I	12A	GREIU	10.0000	5.0000	.0000	(5.0000)	5.0000
Sewer Maintenance Worker II	14A	GREIU	10.0000	2.0000	.0000	(2.0000)	1.0000
Storekeeper I	12A	GREIU	1.0000	1.0000	.0000	(1.0000)	.0000
Storekeeper I I	14A	GREIU	2.0000	2.0000	2.0000	.0000	2.0000
Trench Inspector	16A	GREIU	.0000	.0000	.0000	.0000	.5000
Utilities Crew Leader	16A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Utilities Field Operations Supervisor	13	APA	.0000	.0000	.0000	.0000	.5000
Utility Financial Officer	17	APA	1.0000	.0000	.0000	.0000	.5000
Utility Locator	14A	GREIU	1.0000	1.0000	.0000	(1.0000)	1.0000
Utility Maintenance Mechanic I / I I	12A / 16A	GREIU	13.0000	13.0000	13.0000	.0000	13.0000

## APPENDIX I

Group / Department								VARIANCE	
Org / Fund Position Titles	Range	Bargaining Unit	FY 2011 Authorized	FY 2012 Authorized	FY2013 POSITIONS	from FY12 Original	FY 2013 FTE s		
Utility Maintenance Mechanic I / I	18A	GREIU	2.0000	2.0000	<b>1.0000</b>	(1.0000)	1.0000		
Utility Supervisor	14	APA	6.0000	6.0000	<b>.0000</b>	(6.0000)	.0000		
Waste Water Lab Superintendent	14	APA	1.0000	.0000	<b>.0000</b>	.0000	.0000		
Waste Water O&M Supervisor	14	APA	.0000	.0000	<b>5.0000</b>	5.0000	5.0000		
Waste Water Plant Operator I / I I	12A / 16A	GREIU	16.0000	15.0000	<b>13.0000</b>	(2.0000)	13.0000		
Waste Water Plant Supervisor	17	APA	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000		
Waste Water Technical Control Supervisor	14	APA	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000		
Waste Water/Stormwater Maintenance Superintendent	17	APA	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000		
Water Pollution Control Inspector	21A	GREIU	4.0000	4.0000	<b>5.0000</b>	1.0000	5.0000		
Water Pollution Control Officer	26A	GREIU	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000		
<i>Subtotal EP Sewage Disposal Fund</i>			<b>113.0000</b>	<b>106.0000</b>	<b>93.0000</b>	<b>(13.0000)</b>	<b>105.7400</b>		
GENERAL OPERATING FUND									
Air Pollution Control Inspector	18A	GREIU	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000		
Air Pollution Control Officer	22A	GREIU	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000		
Customer Services Specialist	18A	GREIU	.0000	.0000	<b>.0000</b>	.0000	.3300		
Engineering Assistant I	16A	GREIU	.0000	1.0000	<b>1.0000</b>	.0000	1.0000		
Environmental Assessment Supervisor	17	APA	.0000	.0000	<b>.0000</b>	.0000	.1500		
Hydraulic Engineer	17	APA	.0000	.0000	<b>.0000</b>	.0000	.0750		
Project Engineer	15	APA	.0000	1.0000	<b>1.0000</b>	.0000	1.0750		
<i>Subtotal EP GOF</i>			<b>2.0000</b>	<b>4.0000</b>	<b>4.0000</b>	<b>.0000</b>	<b>4.6300</b>		
MAJOR STREETS FUND									
Collection System Asset Technician	14A	GREIU	.0000	.0000	<b>.0000</b>	.0000	.3500		
Sewer Maintenance Worker I	12A	GREIU	.0000	.0000	<b>.0000</b>	.0000	.7000		
Sewer Maintenance Worker II	14A	GREIU	.0000	.0000	<b>.0000</b>	.0000	.3500		
<i>Subtotal EP Major Streets</i>			<b>.0000</b>	<b>.0000</b>	<b>.0000</b>	<b>.0000</b>	<b>1.4000</b>		
LOCAL STREETS FUND									
Collection System Asset Technician	14A	GREIU	.0000	1.0000	<b>1.0000</b>	.0000	.6500		
Sewer Maintenance Worker I	12A	GREIU	.0000	2.0000	<b>.0000</b>	(2.0000)	1.3000		
Sewer Maintenance Worker II	14A	GREIU	.0000	.0000	<b>.0000</b>	.0000	.6500		
<i>Subtotal EP Local Streets</i>			<b>.0000</b>	<b>3.0000</b>	<b>1.0000</b>	<b>(2.0000)</b>	<b>2.6000</b>		
<i>Subtotal Env Protection Division</i>			<b>115.0000</b>	<b>113.0000</b>	<b>98.0000</b>	<b>(15.0000)</b>	<b>114.3700</b>		



## APPENDIX I

Group / Department								
Org / Fund	Position Titles	Range	Bargaining Unit	FY 2011 Authorized	FY 2012 Authorized	FY2013 POSITIONS	VARIANCE from FY12 Original	FY 2013 FTE s
<b>AUTO PARKING DIVISION</b>								
<b>AUTO PARKING FUND</b>								
	Accountant I	21A	GREIU	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000
	Administrative Aide	4	APA	.0000	.0000	<b>.0000</b>	.0000	.2000
	Administrative Analyst I	11	APA	.0000	.0000	<b>.0000</b>	.0000	.0500
	Administrative Analyst II	16	APA	.0000	.0000	<b>.0000</b>	.0000	.0925
	Administrative Services Officer II	18	APA	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000
	Buyer	10	APA	.0000	.0000	<b>.0000</b>	.0000	.1000
	Custodian	10A	GREIU	3.0000	5.0000	<b>5.0000</b>	.0000	5.0000
	Custodian Crew Leader	13A	GREIU	.0000	1.0000	<b>1.0000</b>	.0000	1.0000
	Customer Services Specialist	18A	GREIU	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000
	Deputy City Manager	26U	EXECPLAN	.0000	.0000	<b>.0000</b>	.0000	.0900
	Financial Assistant I	11A	GREIU	3.0000	3.0000	<b>3.0000</b>	.0000	3.0000
	Information Systems Coordinator	15	APA	1.0000	1.0000	<b>1.0000</b>	.0000	.7500
	Inventory Asset Manager	15	APA	.0000	.0000	<b>.0000</b>	.0000	.0500
	Managing Director	24U	EXECPLAN	.0000	1.0000	<b>1.0000</b>	.0000	.3000
	Parking Customer Service Representative I	7A	GREIU	.0000	.0000	<b>3.0000</b>	3.0000	3.0000
	Parking Facility Attendant I	5A	GREIU	5.0000	3.0000	<b>.0000</b>	(3.0000)	.0000
	Parking Facility Supervisor	14	APA	2.0000	2.0000	<b>2.0000</b>	.0000	2.0000
	Parking Meter Operations Supervisor	14	APA	1.0000	1.0000	<b>1.0000</b>	.0000	.6500
	Parking Meter Service Worker	11A	GREIU	2.0000	2.0000	<b>2.0000</b>	.0000	2.0000
	Parking Services Shift Supervisor	10	APA	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000
	<i>Subtotal Auto Parking Fund</i>			<b>21.0000</b>	<b>23.0000</b>	<b>23.0000</b>	.0000	22.2825
<b>GENERAL OPERATING FUND</b>								
	Parking Meter Operations Supervisor	14	APA	.0000	.0000	<b>.0000</b>	.0000	.3500
	Parking Violations Checker	7A	GREIU	8.0000	8.0000	<b>8.0000</b>	.0000	8.0000
	<i>Subtotal Parking GOF</i>			<b>8.0000</b>	<b>8.0000</b>	<b>8.0000</b>	.0000	8.3500
	<i>Subtotal Auto Parking Division</i>			<b>29.0000</b>	<b>31.0000</b>	<b>31.0000</b>	.0000	30.6325
<b>TOTAL ENTERPRISE SERVICES DEPARTMENT</b>				<b>338.0000</b>	<b>334.0000</b>	<b>320.0000</b>	<b>(14.0000)</b>	<b>318.6825</b>

## APPENDIX I

Group / Department								
Org / Fund Position Titles	Range	Bargaining Unit	FY 2011 Authorized	FY 2012 Authorized	FY2013 POSITIONS	VARIANCE from FY12 Original	FY 2013 FTE s	
<b><u>D. ADMINISTRATIVE SERVICES GROUP</u></b>								
<b>HUMAN RESOURCES DEPARTMENT (D410)</b>								
GENERAL OPERATING FUND								
Administrative Secretary	5U	MGTONON	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000	
Director Of Human Resources	23U	EXECPLAN	1.0000	1.0000	<b>1.0000</b>	.0000	.7500	
Human Resources Analyst	12	APA	2.0000	2.0000	<b>2.0000</b>	.0000	1.5000	
Human Resources Assistant	6U	MGTONON	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000	
Labor Relations Assistant	7U	MGTONON	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000	
Labor Relations Manager	21U	EXECPLAN	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000	
Labor Relations Specialist	17U	MGTONON	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000	
Managing Director	24U	EXECPLAN	.0000	.0000	<b>.0000</b>	.0000	.3000	
Personnel Records Assistant	16AB	GREIU	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000	
Safety Technician	10	APA	1.0000	1.0000	<b>1.0000</b>	.0000	.0000	
Senior Human Resources Analyst	14	APA	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000	
<i>Subtotal HR GOF</i>			<b>11.0000</b>	<b>11.0000</b>	<b>11.0000</b>	.0000	9.5500	
HR - INSURANCE FUND								
Administrative Aide	4	APA	1.0000	1.0000	<b>.0000</b>	(1.0000)	.0000	
Administrative Analyst I	11	APA	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000	
Director Of Human Resources	23U	EXECPLAN	.0000	.0000	<b>.0000</b>	.0000	.2500	
Employee Benefits Assistant	15A	GREIU	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000	
Financial Analyst	12	APA	.0000	.0000	<b>.0000</b>	.0000	.2500	
Human Resources Analyst	12	APA	.0000	.0000	<b>.0000</b>	.0000	.5000	
Risk Manager	18U	EXECPLAN	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000	
Risk Management Assistant	8	APA	.0000	.0000	<b>1.0000</b>	1.0000	1.0000	
<i>Subtotal Insurance Funds</i>			<b>4.0000</b>	<b>4.0000</b>	<b>4.0000</b>	.0000	5.0000	
<b>TOTAL HUMAN RESOURCES DEPARTMENT</b>			<b>15.0000</b>	<b>15.0000</b>	<b>15.0000</b>	<b>.0000</b>	<b>14.5500</b>	

## APPENDIX I

Group / Department							
Org / Fund Position Titles	Range	Bargaining Unit	FY 2011 Authorized	FY 2012 Authorized	FY2013 POSITIONS	VARIANCE from FY12 Original	FY 2013 FTE s
<b>ADMINISTRATIVE SERVICES DEPARTMENT (D420)</b>							
GENERAL OPERATING FUND							
Administrative Aide	4	APA	2.0000	2.0000	<b>2.0000</b>	.0000	2.0000
Administrative Services Officer I I	18	APA	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000
Business Developer	14	APA	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000
Managing Director	24U	EXECPLAN	1.0000	1.0000	<b>1.0000</b>	.0000	.7000
<b>TOTAL ADMINISTRATIVE SERVICES DEPT</b>			<b>5.0000</b>	<b>5.0000</b>	<b>5.0000</b>	<b>.0000</b>	<b>4.7000</b>
<b><u>E. PUBLIC SAFETY GROUP</u></b>							
<b>POLICE DEPARTMENT (E510)</b>							
GENERAL OPERATING FUND							
Accountant I	21A	GREIU	1.0000	.0000	<b>.0000</b>	.0000	.0000
Administrative Analyst I	11	APA	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000
Administrative Secretary	5U	MGTONON	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000
Crime Scene Technician	2J	POLC2	7.0000	7.0000	<b>7.0000</b>	.0000	7.0000
Deputy Police Chief	22U	EXECPLAN	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000
Financial Assistant I	11A	GREIU	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000
Financial Assistant I I	13A	GREIU	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000
Forensics Services Manager	14	APA	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000
IT Support Specialist	21A	GREIU	.0000	.0000	<b>1.0000</b>	1.0000	1.0000
Information Systems Coordinator	15	APA	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000
Latent Print Examiner	4J	POLC2	2.0000	2.0000	<b>2.0000</b>	.0000	2.0000
Office Assistant I	7A	GREIU	3.0000	3.0000	<b>2.0000</b>	(1.0000)	2.0000
Office Assistant I I I	12A	GREIU	2.0000	2.0000	<b>2.0000</b>	.0000	2.0000
Office Assistant I V	15A	GREIU	3.0000	3.0000	<b>3.0000</b>	.0000	3.0000
Police Captain	2F	POLC5	6.0000	6.0000	<b>6.0000</b>	.0000	6.0000
Police Chief	25U	EXECPLAN	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000
Police Desk Officer	1R	N/A	8.0000	.0000	<b>.0000</b>	.0000	.0000
Police Financial Coordinator	22A	GREIU	.0000	1.0000	<b>1.0000</b>	.0000	1.0000
Police Lieutenant	1F	POLC5	15.0000	16.0000	<b>16.0000</b>	.0000	16.0000
Police Officer	1C	POLC1	234.0000	234.0000	<b>227.0000</b>	(7.0000)	227.0000

## APPENDIX I

Group / Department							VARIANCE	
Org / Fund	Position Titles	Range	Bargaining Unit	FY 2011 Authorized	FY 2012 Authorized	FY2013 POSITIONS	from FY12 Original	FY 2013 FTE s
	Police Sergeant	2C	POLC1	32.0000	31.0000	<b>32.0000</b>	1.0000	32.0000
	Radio Technician	17A	GREIU	3.0000	3.0000	<b>3.0000</b>	.0000	3.0000
	Special Events Aide	15A	GREIU	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000
	Vehicle Service Worker	9A	GREIU	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000
	<i>Subtotal Police GOF</i>			<b>326.0000</b>	<b>318.0000</b>	<b>312.0000</b>	(6.0000)	312.0000
<b>GRANT FUNDS</b>								
POLICE GRANTS - SUBFUND 255								
	Police Officer	1C	POLC1	15.0000	15.0000	<b>12.0000</b>	(3.0000)	12.0000
	Police Sergeant	2C	POLC1	1.0000	1.0000	<b>.0000</b>	(1.0000)	.0000
	<i>Subtotal Grants</i>			<b>16.0000</b>	<b>16.0000</b>	<b>12.0000</b>	(4.0000)	12.0000
DRUG LAW ENFORCEMENT - FUND 265								
	Office Assistant I V	15A	GREIU	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000
	Police Officer	1C	POLC1	2.0000	2.0000	<b>2.0000</b>	.0000	2.0000
	Police Sergeant	2C	POLC1	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000
	<i>Subtotal Drug Law</i>			<b>4.0000</b>	<b>4.0000</b>	<b>4.0000</b>	.0000	4.0000
<b>DISPATCH FUND</b>								
	Communications Manager	18	APA	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000
	Emergency Communications Operator I / II / III	1K/2K/3K	POLC4	45.0000	45.0000	<b>45.0000</b>	.0000	45.0000
	Emergency Communication Supervisor	11 O	COMM SUPP	5.0000	5.0000	<b>5.0000</b>	.0000	5.0000
	<i>Subtotal Dispatch</i>			<b>51.0000</b>	<b>51.0000</b>	<b>51.0000</b>	.0000	51.0000
<b>TOTAL POLICE DEPARTMENT</b>				<b>397.0000</b>	<b>389.0000</b>	<b>379.0000</b>	<b>(10.0000)</b>	<b>379.0000</b>
<b>FIRE DEPARTMENT (E520)</b>								
GENERAL OPERATING FUND								
	Administrative Aide	4	APA	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000
	Administrative Secretary	5U	MGTNON	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000
	Assistant Fire Training Supervisor	5B	IAFF	1.0000	.0000	<b>.0000</b>	.0000	.0000
	Assistant Fleet Maintenance Supervisor	3B	IAFF	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000
	Battalion Fire Chief	6B	IAFF	6.0000	6.0000	<b>6.0000</b>	.0000	6.0000
	Deputy Fire Chief	7B	IAFF	2.0000	2.0000	<b>2.0000</b>	.0000	2.0000
	Emergency Medical Services Coordinator	5B	IAFF	.0000	1.0000	<b>1.0000</b>	.0000	1.0000
	Financial Assistant I I	13A	GREIU	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000

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Group / Department							VARIANCE	
Org / Fund	Position Titles	Range	Bargaining Unit	FY 2011 Authorized	FY 2012 Authorized	FY2013 POSITIONS	from FY12 Original	FY 2013 FTE s
	Fire Captain	5B	IAFF	13.0000	11.0000	<b>11.0000</b>	.0000	11.0000
	Fire Captain - Fleet Maintenance	5B	IAFF	.0000	1.0000	<b>1.0000</b>	.0000	1.0000
	Fire Captain - Training	5B	IAFF	.0000	1.0000	<b>1.0000</b>	.0000	1.0000
	Fire Chief	25U	EXECPLAN	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000
	Fire Chief - Training	6B	IAFF	.0000	1.0000	<b>1.0000</b>	.0000	1.0000
	Fire Equipment Operator	2B	IAFF	45.0000	45.0000	<b>45.0000</b>	.0000	45.0000
	Fire Hazard Inspector	20A	GREIU	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000
	Fire Lieutenant	3B	IAFF	33.0000	34.0000	<b>34.0000</b>	.0000	34.0000
	Fire Lieutenant - Hazardous Materials Planner	3B	IAFF	.0000	1.0000	<b>1.0000</b>	.0000	1.0000
	Fire Lieutenant - Technology	3B	IAFF	.0000	.0000	<b>1.0000</b>	1.0000	1.0000
	Fire Lieutenant - Training	3B	IAFF	.0000	.0000	<b>2.0000</b>	2.0000	2.0000
	Fire Marshall	6B	IAFF	.0000	.0000	<b>1.0000</b>	1.0000	1.0000
	Fire Prevention Inspector	3B	IAFF	5.0000	5.0000	<b>6.0000</b>	1.0000	5.5000
	Fire Training Supervisor	6B	IAFF	1.0000	.0000	<b>.0000</b>	.0000	.0000
	Firefighter	1B	IAFF	120.0000	100.0000	<b>82.0000</b>	(18.0000)	82.0000
	IT Support Specialist	21A	GREIU	.0000	1.0000	<b>1.0000</b>	.0000	1.0000
	Office Assistant I I I	12A	GREIU	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000
	Strategic Planning Officer	3B	IAFF	2.0000	2.0000	<b>2.0000</b>	.0000	2.0000
	<i>Subtotal Fire GOF</i>			<b>235.0000</b>	<b>218.0000</b>	<b>205.0000</b>	(13.0000)	204.5000
FIRE GRANTS -SUBFUND 259								
	Firefighter	1B	IAFF	.0000	17.0000	<b>30.0000</b>	13.0000	30.0000
	<i>Subtotal Grants</i>			<b>.0000</b>	<b>17.0000</b>	<b>30.0000</b>	13.0000	30.0000
<b>TOTAL FIRE DEPARTMENT</b>				<b>235.0000</b>	<b>235.0000</b>	<b>235.0000</b>	<b>.0000</b>	<b>234.5000</b>
61ST DISTRICT COURT DEPARTMENT (E530)								
DISTRICT COURT OPERATING FUND								
	Alternative Sentencing Coordinator	3D	APA COURT	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000
	Chief Deputy Court Clerk	20E	COURT	.0000	.0000	<b>1.0000</b>	1.0000	1.0000
	Chief Probation Officer	7D	APA COURT	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000
	Clerk of the Court	09D	APA COURT	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000
	Clerk Typist	4E	COURT	1.0000	1.0000	<b>2.0000</b>	1.0000	1.5000
	Community Service Work Program Supervisor	6D	APA COURT	.0000	.0000	<b>1.0000</b>	1.0000	1.0000

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Group / Department							VARIANCE	
Org / Fund	Position Titles	Range	Bargaining Unit	FY 2011 Authorized	FY 2012 Authorized	FY2013 POSITIONS	from FY12 Original	FY 2013 FTE s
	Court Administrative Assistant - Admin	2D	APA COURT	1.0000	1.0000	1.0000	.0000	1.0000
	Court Administrative Assistant - Finance	2D	APA COURT	1.0000	1.0000	1.0000	.0000	1.0000
	Court Administrator/ Clerk	14S	61ST	1.0000	1.0000	1.0000	.0000	1.0000
	Court Bailiff	14E	COURT	7.0000	7.0000	7.0000	.0000	7.0000
	Court Compliance Officer	16E	COURT	.0000	.0000	1.0000	1.0000	1.0000
	Court Information Systems Manager	6D	APA COURT	1.0000	1.0000	1.0000	.0000	1.0000
	Court Recorder	18E	COURT	6.0000	6.0000	6.0000	.0000	6.0000
	Customer Service Representative	13E	COURT	.0000	.0000	5.0000	5.0000	5.0000
	DART On - Call Worker - PT at 0.50 FTE	HR	61STHR	1.0000	1.0000	.0000	(1.0000)	.0000
	Deputy Chief Probation Officer	6D	APA COURT	1.0000	1.0000	1.0000	.0000	1.0000
	Deputy Court Clerk	12E	COURT	.0000	.0000	25.0000	25.0000	25.0000
	Deputy Court Clerk I	9E	COURT	24.0000	25.0000	.0000	(25.0000)	.0000
	Deputy Court Clerk I I	12E	COURT	8.0000	7.0000	.0000	(7.0000)	.0000
	Deputy Court Clerk I I I	14E	COURT	6.0000	6.0000	.0000	(6.0000)	.0000
	Deputy Court Clerk I V	18E	COURT	2.0000	2.0000	1.0000	(1.0000)	1.0000
	District Court Judge	U05	JUDGE	6.0000	6.0000	6.0000	.0000	6.0000
	Law Trained Magistrate	10S	61ST	1.0000	1.0000	1.0000	.0000	1.0000
	Lead Work Assignment Clerk	15E	COURT	.0000	.0000	4.0000	4.0000	4.0000
	Lead Work Crew Supervisor	17E	COURT	1.0000	1.0000	.0000	(1.0000)	.0000
	Probation Officer	3D	APA COURT	9.0000	9.0000	8.0000	(1.0000)	8.0000
	Probation Officer - Part Time	3D	APA COURT	1.0000	1.0000	1.0000	.0000	.5000
	DART Vol. Coordinator - PT at 0.30 FTE	01D	61STHR	.0000	.0000	1.0000	1.0000	.3000
	Urinalysis Laboratory Manager	18E	COURT	.0000	.0000	1.0000	1.0000	1.0000
	VIP Coordinator-Part Time @.30	01D	APA COURT	.0000	.0000	1.0000	1.0000	.3000
	Work Crew Supervisor	16E	COURT	2.0000	3.0000	3.0000	.0000	3.0000
	Work Crew Supervisor-PT at 0.50 FTE	16E	COURTPT	1.0000	1.0000	1.0000	.0000	.5000
	<i>Subtotal Opearting</i>			84.0000	85.0000	84.0000	(1.0000)	81.1000
<b>DISTRICT COURT GRANTS FUND</b>								
	DART On - Call Worker- PT at 0.50 FTE	05T	61STHR	5.0000	5.0000	3.0000	(2.0000)	1.5000
	DART On - Call Worker- PT at 0.25 FTE	05T	61STHR	.0000	.0000	1.0000	1.0000	.2500
	DART On - Call Worker- PT at 0.20 FTE	05T	61STHR	.0000	.0000	1.0000	1.0000	.2000
	DART Team Leader - PT at 0.75 FTE	09T	APA COURT	.0000	.0000	1.0000	1.0000	.7500

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Group / Department								VARIANCE	
Org / Fund Position Titles	Range	Bargaining Unit	FY 2011 Authorized	FY 2012 Authorized	FY2013 POSITIONS	from FY12 Original	FY 2013 FTE s		
DART Vol. Coordinator - PT at 0.25 FTE	01D	61STHR	1.0000	1.0000	.0000	(1.0000)	.0000		
Probation Officer	3D	APA COURT	2.0000	2.0000	2.0000	.0000	2.0000		
Surveillance Officer - PT at 0.25 FTE	06T	61STHR	2.0000	2.0000	2.0000	.0000	.5000		
Urinalysis Technician - PT at 0.50 FTE	1E	COURTPT	3.0000	3.0000	3.0000	.0000	1.5000		
Urinalysis Technician - PT at 0.25 FTE	1E	COURTPT	.0000	.0000	1.0000	1.0000	.2500		
<i>Subtotal Grants</i>			13.0000	13.0000	14.0000	1.0000	6.9500		
<b>TOTAL 61ST DISTRICT COURT</b>			<b>97.0000</b>	<b>98.0000</b>	<b>98.0000</b>	<b>.0000</b>	<b>88.0500</b>		
<b>ATTORNEY'S DEPARTMENT (E540)</b>									
GENERAL OPERATING FUND									
Assistant City Attorney I	13U	EXECPLAN	2.0000	3.0000	3.0000	.0000	3.0000		
Assistant City Attorney I I	17U	EXECPLAN	2.0000	1.0000	.0000	(1.0000)	.0000		
Assistant City Attorney I I I	22U	EXECPLAN	5.0000	5.0000	5.0000	.0000	5.0000		
City Attorney		APPOINT	1.0000	1.0000	1.0000	.0000	1.0000		
Deputy City Attorney	24U	EXECPLAN	1.0000	1.0000	1.0000	.0000	1.0000		
Legal Secretary I	3U	MGTONON	1.0000	1.0000	1.0000	.0000	1.0000		
Legal Secretary I I	7U	MGTONON	1.0000	1.0000	1.0000	.0000	1.0000		
Office Assistant I I I	12A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000		
Office Assistant I V	15A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000		
Secretary To The City Attorney	8U	MGTONON	1.0000	1.0000	1.0000	.0000	1.0000		
<b>TOTAL ATTORNEY'S DEPARTMENT</b>			<b>16.0000</b>	<b>16.0000</b>	<b>15.0000</b>	<b>(1.0000)</b>	<b>15.0000</b>		
<b>F. FISCAL SERVICES GROUP</b>									
<b>FLEET &amp; FACILITIES DEPARTMENT (F610)</b>									
FACILITIES MANAGEMENT FUND									
Administrative Secretary	15A	GREIU	.0000	1.0000	1.0000	.0000	.5000		
Building Maintenance Mechanic I / I I	13A /16A	GREIU	6.0000	6.0000	6.0000	.0000	6.0000		
Chief Financial Officer	25U	EXECPLAN	.0000	.0000	.0000	.0000	.0750		
Director Of Facilities And Fleet Management	23U	EXECPLAN	1.0000	1.0000	1.0000	.0000	.5000		
Electrician I	17A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000		
Facilities Maintenance Superintendent	15	APA	1.0000	1.0000	1.0000	.0000	1.0000		
Facilities Maintenance Supervisor	12	APA	2.0000	2.0000	2.0000	.0000	2.0000		

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Group / Department							VARIANCE	
Org / Fund	Position Titles	Range	Bargaining Unit	FY 2011 Authorized	FY 2012 Authorized	FY2013 POSITIONS	from FY12 Original	FY 2013 FTE s
	Financial Analyst	12	APA	1.0000	.0000	.0000	.0000	.2500
	Financial Assistant I I	13A	GREIU	1.0000	.0000	.0000	.0000	.2500
<i>Subtotal Facilities</i>				13.0000	12.0000	12.0000	.0000	11.5750
<b>MOTOR EQUIPMENT SERVICES FUND</b>								
	Administrative Secretary	15A	GREIU	.0000	.0000	.0000	.0000	.2500
	Chief Financial Officer	25U	EXECPLAN	.0000	.0000	.0000	.0000	.0750
	Director Of Facilities And Fleet Management	23U	EXECPLAN	.0000	.0000	.0000	.0000	.5000
	Equipment Maintenance Superintendent	15	APA	1.0000	1.0000	1.0000	.0000	1.0000
	Equipment Maintenance Supervisor	12	APA	3.0000	3.0000	3.0000	.0000	3.0000
	Financial Analyst	12	APA	.0000	.0000	.0000	.0000	.2400
	Financial Assistant I I	13A	GREIU	.0000	1.0000	1.0000	.0000	.7500
	Fleet Operations Instructor	21A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
	Heavy Equipment Mechanic	17A	GREIU	13.0000	13.0000	13.0000	.0000	13.0000
	Lead Equipment Mechanic	19A	GREIU	3.0000	3.0000	3.0000	.0000	3.0000
	Light Equipment Mechanic	16A	GREIU	4.0000	4.0000	4.0000	.0000	4.0000
	Office Assistant I I I	12A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
	Storekeeper I	12A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
	Storekeeper I I	14A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
	Vehicle Service Worker	9A	GREIU	2.0000	2.0000	2.0000	.0000	2.0000
	Welder	17A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
<i>Subtotal Fleet</i>				31.0000	32.0000	32.0000	.0000	32.8150
<b>VEHICLE STORAGE FUND</b>								
	Financial Analyst	12	APA	.0000	.0000	.0000	.0000	.0100
	Buyer	10	APA	1.0000	1.0000	1.0000	.0000	1.0000
<i>Subtotal Vehicle Storage</i>				1.0000	1.0000	1.0000	.0000	1.0100
<b>TOTAL FLEET &amp; FACILITIES DEPARTMENT</b>				<b>45.0000</b>	<b>45.0000</b>	<b>45.0000</b>	<b>.0000</b>	<b>45.4000</b>
<b>FISCAL SERVICES DEPARTMENT (F620)</b>								
<b>FISCAL ADMINISTRATION OFFICE-GENERAL OPERATING FUND</b>								
	Administrative Secretary	5U	MGTNON	1.0000	1.0000	1.0000	.0000	1.0000
	Chief Financial Officer	25U	EXECPLAN	1.0000	1.0000	1.0000	.0000	.1000
	Debt And Authority Finance Officer	17	APA	1.0000	1.0000	1.0000	.0000	.5000



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Group / Department								
Org / Fund Position Titles	Range	Bargaining Unit	FY 2011 Authorized	FY 2012 Authorized	FY2013 POSITIONS	VARIANCE from FY12 Original	FY 2013 FTE s	
Deputy Chief Financial Officer	22U	EXECPLAN	.0000	1.0000	<b>1.0000</b>	.0000	1.0000	
Financial Analyst	12	APA	.0000	1.0000	<b>1.0000</b>	.0000	.0000	
<i>Subtotal Fiscal Admin</i>			<b>3.0000</b>	<b>5.0000</b>	<b>5.0000</b>	.0000	2.6000	
<b>PURCHASING OFFICE-GENERAL OPERATING FUND</b>								
Buyer	10	APA	2.0000	2.0000	<b>2.0000</b>	.0000	2.0000	
Chief Financial Officer	25U	EXECPLAN	.0000	.0000	<b>.0000</b>	.0000	.1500	
Fiscal Services Manager	20U	EXECPLAN	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000	
<i>Subtotal Purchasing</i>			<b>3.0000</b>	<b>3.0000</b>	<b>3.0000</b>	.0000	3.1500	
<b>BUDGET OFFICE-GENERAL OPERATING FUND</b>								
Budget Analyst - Specialty Level A	12	APA	1.0000	.0000	<b>.0000</b>	.0000	.0000	
Budget Analyst - Specialty Level C	16	APA	2.0000	2.0000	<b>2.0000</b>	.0000	2.0000	
Chief Financial Officer	25U	EXECPLAN	.0000	.0000	<b>.0000</b>	.0000	.1500	
<i>Subtotal Budget</i>			<b>3.0000</b>	<b>2.0000</b>	<b>2.0000</b>	.0000	2.1500	
<b>TOTAL FISCAL SERVICES DEPARTMENT</b>			<b>9.0000</b>	<b>10.0000</b>	<b>10.0000</b>	<b>.0000</b>	<b>7.9000</b>	
<b>TECHNOLOGY &amp; CHANGE MANAGEMENT DEPARTMENT (F630)</b>								
<b>GENERAL OPERATING FUND</b>								
Administrative Analyst I I	16	APA	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000	
<i>Subtotal GOF</i>			<b>1.0000</b>	<b>1.0000</b>	<b>1.0000</b>	.0000	1.0000	
<b>INFORMATION TECHNOLOGY FUND</b>								
Administrative Analyst I	11	APA	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000	
Administrative Secretary	15A	GREIU	1.0000	.0000	<b>.0000</b>	.0000	.2500	
Chief Financial Officer	25U	EXECPLAN	.0000	.0000	<b>.0000</b>	.0000	.1500	
Director Of Information Technology	23U	EXECPLAN	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000	
Financial Analyst	12	APA	.0000	.0000	<b>.0000</b>	.0000	.2500	
Network And Operations Administrator	18	APA	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000	
<i>Subtotal IT Fund</i>			<b>4.0000</b>	<b>3.0000</b>	<b>3.0000</b>	.0000	3.6500	
<b>TOTAL TECHNOLOGY &amp; CHANGE MGT DEPT</b>			<b>5.0000</b>	<b>4.0000</b>	<b>4.0000</b>	<b>.0000</b>	<b>4.6500</b>	

## APPENDIX I

Group / Department								
Org / Fund Position Titles	Range	Bargaining Unit	FY 2011 Authorized	FY 2012 Authorized	FY2013 POSITIONS	VARIANCE from FY12 Original	FY 2013 FTE s	
<b>TREASURY DEPT (F640)</b>								
TREASURER'S OFFICE - GENERAL OPERATING FUND								
Accountant I	21A	GREIU	2.0000	2.0000	<b>2.0000</b>	.0000	2.0000	
Accounts Adjustment Coordinator	17A	GREIU	1.0000	1.0000	<b>1.0000</b>	.0000	.8400	
Administrative Analyst I	11	APA	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000	
Administrative Analyst I - Accounting	11	APA	1.0000	1.0000	<b>1.0000</b>	.0000	.2800	
Administrative Secretary	15A	GREIU	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000	
Cashier I	8A	GREIU	2.0000	2.0000	<b>2.0000</b>	.0000	1.3200	
Cashier I I	11A	GREIU	1.0000	1.0000	<b>1.0000</b>	.0000	.6600	
City Treasurer		APPOINT	1.0000	1.0000	<b>1.0000</b>	.0000	.7500	
Deputy City Treasurer	18	APA	1.0000	1.0000	<b>1.0000</b>	.0000	.8000	
Financial Assistant I	11A	GREIU	2.0000	2.0000	<b>2.0000</b>	.0000	.5600	
Financial Assistant I I	13A	GREIU	3.0000	3.0000	<b>3.0000</b>	.0000	2.6800	
Investment Analyst	21A	GREIU	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000	
Office Assistant I I	10A	GREIU	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000	
Public Accounts Collector	19A	GREIU	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000	
<i>Subtotal Treasurer GOF</i>			<b>19.0000</b>	<b>19.0000</b>	<b>19.0000</b>	.0000	<b>14.8900</b>	
TREASURER'S OFFICE - WATER FUND								
Accounts Adjustment Coordinator	17A	GREIU	.0000	.0000	<b>.0000</b>	.0000	.1000	
Administrative Analyst I - Accounting	11	APA	.0000	.0000	<b>.0000</b>	.0000	.6900	
Cashier I	8A	GREIU	.0000	.0000	<b>.0000</b>	.0000	.4800	
Cashier I I	11A	GREIU	.0000	.0000	<b>.0000</b>	.0000	.2400	
City Treasurer		APPOINT	.0000	.0000	<b>.0000</b>	.0000	.2500	
Deputy City Treasurer	18	APA	.0000	.0000	<b>.0000</b>	.0000	.1000	
Financial Assistant I	11A	GREIU	.0000	.0000	<b>.0000</b>	.0000	1.3000	
Financial Assistant I I	13A	GREIU	.0000	.0000	<b>.0000</b>	.0000	.2000	
<i>Subtotal Treasurer - Water Fund</i>			<b>.0000</b>	<b>.0000</b>	<b>.0000</b>	.0000	<b>3.3600</b>	
TREASURER'S OFFICE - REFUSE FUND								
Accounts Adjustment Coordinator	17A	GREIU	.0000	.0000	<b>.0000</b>	.0000	.0600	
Administrative Analyst I - Accounting	11	APA	.0000	.0000	<b>.0000</b>	.0000	.0300	
Cashier I	8A	GREIU	.0000	.0000	<b>.0000</b>	.0000	.2000	
Cashier I I	11A	GREIU	.0000	.0000	<b>.0000</b>	.0000	.1000	

## APPENDIX I

Group / Department							
Org / Fund Position Titles	Range	Bargaining Unit	FY 2011 Authorized	FY 2012 Authorized	FY2013 POSITIONS	VARIANCE from FY12 Original	FY 2013 FTE s
Deputy City Treasurer	18	APA	.0000	.0000	<b>.0000</b>	.0000	.1000
Financial Assistant I	11A	GREIU	.0000	.0000	<b>.0000</b>	.0000	.1400
Financial Assistant I I	13A	GREIU	.0000	.0000	<b>.0000</b>	.0000	.1200
<i>Subtotal Treasurer - Refuse Fund</i>			<b>.0000</b>	<b>.0000</b>	<b>.0000</b>	.0000	.7500
<i>Subtotal Treasurer</i>			<b>19.0000</b>	<b>19.0000</b>	<b>19.0000</b>	.0000	19.0000
<b>ASSESSOR'S OFFICE-GENERAL OPERATING FUND</b>							
Administrative Analyst I I	16	APA	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000
Assessment Records Specialist	18A	GREIU	2.0000	2.0000	<b>2.0000</b>	.0000	2.0000
Certified General Appraiser	24A	GREIU	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000
Chief Financial Officer	25U	EXECPLAN	.0000	.0000	<b>.0000</b>	.0000	.1500
City Assessor	22U	EXECPLAN	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000
Deputy City Assessor	18	APA	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000
Office Assistant I I	10A	GREIU	3.0000	3.0000	<b>3.0000</b>	.0000	3.0000
Personal Property Tax Auditor	22A	GREIU	2.0000	.0000	<b>.0000</b>	.0000	.0000
Real Property Appraiser I & II	15A / 19A	GREIU	2.0000	.0000	<b>.0000</b>	.0000	.0000
Real and Personal Property Appraiser I & II	15A / 20A	GREIU	.0000	2.0000	<b>2.0000</b>	.0000	2.0000
Real Property Appraiser III	23A	GREIU	3.0000	.0000	<b>.0000</b>	.0000	.0000
Real and Personal Property Appraiser III	23A	GREIU	.0000	3.0000	<b>3.0000</b>	.0000	3.0000
Tax Auditor	23A	GREIU	.0000	2.0000	<b>2.0000</b>	.0000	2.0000
<i>Subtotal Assessor</i>			<b>16.0000</b>	<b>16.0000</b>	<b>16.0000</b>	.0000	16.1500
<b>INCOME TAX OFFICE-GENERAL OPERATING FUND</b>							
Administrative Analyst - Accounting	11	APA	.0000	1.0000	<b>1.0000</b>	.0000	1.0000
Financial Analyst	12	APA	.0000	1.0000	<b>.0000</b>	(1.0000)	.0000
Chief Financial Officer	25U	EXECPLAN	.0000	.0000	<b>.0000</b>	.0000	.1500
Financial Assistant I	11A	GREIU	4.0000	4.0000	<b>3.0000</b>	(1.0000)	4.0000
Financial Assistant I I	13A	GREIU	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000
Income Tax Administrator	20U	EXECPLAN	1.0000	1.0000	<b>1.0000</b>	.0000	1.0000

## APPENDIX I

Group / Department							
Org / Fund Position Titles	Range	Bargaining Unit	FY 2011 Authorized	FY 2012 Authorized	FY2013 POSITIONS	VARIANCE from FY12 Original	FY 2013 FTE s
Income Tax Examination Supervisor	14	APA	1.0000	1.0000	1.0000	.0000	1.0000
Income Tax Examiner	21A	GREIU	5.0000	4.0000	5.0000	1.0000	4.0000
Office Assistant I I I	12A	GREIU	2.0000	2.0000	2.0000	.0000	2.0000
Office Assistant I V	15A	GREIU	2.0000	2.0000	.0000	(2.0000)	.0000
<i>Subtotal Income Tax</i>			16.0000	17.0000	14.0000	(3.0000)	14.1500
<b>TOTAL TREASURY DEPARTMENT</b>			<b>51.0000</b>	<b>52.0000</b>	<b>49.0000</b>	<b>(3.0000)</b>	<b>49.3000</b>
<b>COMPTRROLLER'S DEPARTMENT (F650)</b>							
GENERAL OPERATING FUND							
Accountant I	21A	GREIU	4.0000	4.0000	4.0000	.0000	4.0000
Accounting Technology Specialist	13	APA	.0000	.0000	1.0000	1.0000	1.0000
Accounts Payable Supervisor	12	APA	1.0000	1.0000	1.0000	.0000	1.0000
Administrative Secretary	5U	MGTONON	1.0000	1.0000	1.0000	.0000	1.0000
City Comptroller		ELECTED	1.0000	1.0000	1.0000	.0000	1.0000
Deputy City Comptroller	22	APA	1.0000	1.0000	1.0000	.0000	1.0000
Financial Analyst	12	APA	1.0000	1.0000	1.0000	.0000	1.0000
Financial Assistant I	11A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Financial Assistant I I	13A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Financial Systems Administrator	17	APA	2.0000	2.0000	2.0000	.0000	2.0000
Internal Auditor I I	14	APA	1.0000	1.0000	1.0000	.0000	1.0000
Payroll Supervisor	12	APA	1.0000	1.0000	1.0000	.0000	1.0000
<b>TOTAL COMPTRROLLER'S DEPARTMENT</b>			<b>15.0000</b>	<b>15.0000</b>	<b>16.0000</b>	<b>1.0000</b>	<b>16.0000</b>
RETIREMENT OFFICE - Not Budgeted							
Administrative Analyst I	11	APA	1.0000	1.0000	1.0000	.0000	1.0000
Executive Director Pension Systems	22U	PENSION	1.0000	1.0000	1.0000	.0000	1.0000
Office Assistant I I I	12A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Retirement Services Specialist	13	APA	1.0000	1.0000	1.0000	.0000	1.0000
<b>TOTAL RETIREMENT OFFICE</b>			<b>4.0000</b>	<b>4.0000</b>	<b>4.0000</b>	<b>.0000</b>	<b>4.0000</b>
<b>TOTAL AUTHORIZED ROSTER FOR FY2013</b>			<b>1,662.0000</b>	<b>1,644.0000</b>	<b>1,593.0000</b>	<b>(52.0000)</b>	<b>1,531.3000</b>

APPENDIX J - GLOSSARY

A

**AAA**

Area Agency on Aging - The local chapter of a statewide organization providing direct services to senior citizens.

**ABATED ASSESSMENTS**

A complete or partial cancellation of a tax imposed by a governmental unit.

**ACCRUAL BASIS OF ACCOUNTING**

Method of accounting that recognizes the financial effect of transactions, events, and interfund activities when they occur, regardless of the timing of related cash flows.

**ACSET**

Area Community Services Employment Training - A local public service non-profit agency dedicated to the administration of Federal/State employment and low income programs within the Kent County area.

**ADA**

Americans with Disabilities Act

**AD VALOREM**

A direct tax determined according to the appraised value of property. Counties, school districts, municipalities, and special tax districts are typically authorized by law to levy ad valorem tax on property.

**APPROPRIATION**

The legal authorization granted by the City Commission to make expenditures and to incur obligations for specific purposes. An appropriation usually is limited in amount and the time it may be expended.

**ASSESSED VALUATION**

A percent of appraisal value assigned to real estate and certain personal property for use as a basis for levying property taxes.

B

**BOND**

Most often, a written promise to pay a specified sum of money at a specified date or dates in the future, together with periodic interest payments at a specified rate.

**BUDGET ORDINANCE**

The formal legislative enactment by the City Commission that establishes a fiscal plan and the authority to expend funds.

C

**CAPITAL IMPROVEMENT FUNDS**

Funds established to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds and Trust Funds).

**CAPITAL EXPENDITURE**

Expenditures on durable items (fixed assets) with a long-term lifespan.

**CDBG**

Community Development Block Grant

**COGSDALE FINANCIAL MANAGEMENT SYSTEM (CFM)**

A comprehensive modular financial software system based on Microsoft Dynamics GP. The City's implementation which replaces FAMIS is expected to be completed in FY2012. The first two modules (see ER and WebProcure) are already in use.

**COMMUNITY-ORIENTED GOVERNMENT**

Community-Oriented Government (COG) is an initiative promoting the partnership between City staff, neighborhood organizations, and business associations to promote the overall quality of life within neighborhoods by providing customized services based upon the unique characteristics of neighborhoods. COG coordinates service delivery by deployment of staff and resources through Community Resource Teams which include City and neighborhood stakeholders.

APPENDIX J - GLOSSARY

**COST ALLOCATION**

A method of distributing indirect City costs incurred in the General Operating Fund to other departments that benefit from the services rendered by the General Fund.

**CSO**

Combined Sewer Overflow, the project name for the separation of sewage and stormwater flow systems present in older parts of the City. Although divided within these older pipes these would overflow the dividers during major rain events.

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D

**DASH**

Downtown Area Shuttle. Provides service to parking lots on the west side and south side of downtown.

**DEBT SERVICE FUNDS**

Funds to account for the accumulating of resources for, and the payment of general long-term debt principal and interest. See the Fund Summaries section for more information.

**DEFICIT**

The excess of a fund's liabilities over its assets and/or the excess of expenditures over revenues during an accounting period.

**DEPARTMENT**

A major unit of organization in the City comprised of subunits named divisions or bureaus and responsible for the provision of a specific package of services.

**DEPRECIATION**

The portion of the cost of a fixed asset charged as an expense over a given time period to account for its assumed physical and functional obsolescence.

**DID**

Downtown Improvement District - A special assessment district within the downtown business area.

**DNR**

Departmental of Natural Resources

**DDA**

Downtown Development Authority - An authority under the supervision and control of a nine member Board with activities supported by tax increment financing. The DDA has district geographical boundaries within the City. The purpose of the DDA is to correct and prevent deterioration, encourage historic preservation and promote the growth of business.

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E

**EEO**

Equal Employment Opportunity

**EMT**

Emergency Medical Technician

**ENCUMBRANCE**

Financial commitments related to unperformed contracts for goods or services. Used in budgeting, encumbrances are not GAAP expenditures or liabilities, but represent the estimated amount of expenditures to result if the financial commitment is ultimately completed.

**ENTERPRISE FUNDS**

Funds to account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges. See the "Fund Summaries" section for more information.

## APPENDIX J - GLOSSARY

### **ER**

Enterprise Reporting is the City's budgeting software tool, a module of the Cogsdale Financial Management System. It allows users to enter their budget requests through web-based entry forms.

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## F

### **FAMIS**

Financial Accounting Management Information System, an organization-wide computerized financial system supported by Cogsdale Corporation.

### **FASB**

Financial Accounting Standards Board

### **FISCAL PLAN**

A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them. Usually the term indicates a financial plan for a single fiscal year.

### **FISCAL YEAR**

A 12-month period to which the annual operating budget applies and at the end of which a government determines its financial position and the results of its operations.

### **FUNCTIONAL GROUP**

In 2007 the City's organizational chart was reorganized to consolidate departments into eight work groups aligned around common missions and customers. These "Functional Groups" replace the former Service Groups, and include Public Safety, Human Resources, Public Works, Neighborhood Services, Internal Services, Planning & Economic Development, Enterprise Systems and Fiscal Services.

### **FUND**

A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

### **FUND BALANCE**

The difference between assets and liabilities of a fund.

### **FUND TYPE**

Any one of seven categories into which all funds are classified in governmental accounting. The seven fund types are: general, special revenue, debt service, capital projects, enterprise, internal service, and trust and agency.

### **FY**

Fiscal Year

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## G

### **GASB**

Governmental Accounting Standards Board

### **GENERAL OPERATING FUND (GENERAL FUND) (GOF)**

A fund to account for all resources not otherwise devoted to specific activities and which finances many of the basic municipal functions. See the "Funds Summaries" section for more information.

### **GAAP - GENERALLY ACCEPTED ACCOUNTING PRINCIPLES**

Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules, and procedures that define accepted accounting principles.

### **GFOA**

Government Finance Officers of America

### **GIS**

Geographical Information System, a computerized mapping of an area.

APPENDIX J - GLOSSARY

**GOVERNMENTAL FUNDS**

This includes the general, special revenue, debt service and capital project funds. They are accounted for on a financial flow basis, measuring available spendable resources and changes in net current assets.

**GRETS**

Grand Rapids Environs Transportation Study - Regional motor vehicle planning agency for the metropolitan Grand Rapids Area.

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H

**HEADLEE AMENDMENT**

A voted State of Michigan amendment limiting the dollar growth of property tax collections for existing properties to the rate of inflation. That growth limit once calculated is accomplished by reducing millage rates accordingly.

**HOMESTEAD, i.e., MICHIGAN HOMESTEAD EXEMPTION**

(Principal Residence Exemption)

An exemption from a portion of local school operating taxes for Homestead Property in Michigan. To qualify, a citizen must own and occupy the property for which an exemption is being sought. "Owning" means the legal title to the homestead is held by the claimant; "occupying" means it is the claimant's principal residence and the residence listed on the claimant's driver license and/or voter registration.

**HRD**

Human Resources Department

**HUD**

U. S. Department of Housing and Urban Development

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I

**IBNR**

Incurred but not reported - Medical claims incurred for general health services received by City employees but not yet reported to the insurance carrier.

**INDICATOR**

A measurable statement about the end result that a service is expected to accomplish in a given period of time.

**IFT - INDUSTRIAL FACILITY TAX**

In lieu of Ad Valorem Taxes, an eligible facility will pay an industrial facilities or commercial facilities tax at a lower rate, to encourage restoration or replacement of obsolete facilities and to attract new facilities to the area.

**IT - INFORMATION TECHNOLOGY**

Formerly known as Management Information System (MIS).

**INFRASTRUCTURE**

Public domain fixed assets such as roads, bridges, curbs and gutters, streets and sidewalks, drainage systems, lighting systems and similar assets that are immovable and the responsibility of the governmental unit.

**INTERNAL SERVICE FUNDS**

Funds to account for the financing of goods or services provided by one department to other departments of the governmental unit on a cost-reimbursement basis. See the Fund Summaries section for more information.

**ITP - INTERURBAN TRANSIT PARTNERSHIP**

An organization providing bus service to the community. Formerly Grand Rapids Area Transit Authority (GRATA).

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J

**JTPA**

Job Training Partnership Act

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M

**MDOT**

Michigan Department of Transportation



APPENDIX J - GLOSSARY

**MILL**

One one-thousandth of a dollar.

**MILLAGE**

Rate used in calculating taxes based upon the value of property, expressed in mills per dollar of property value.

**MODIFIED ACCRUAL**

Revenue is recognized when measurable and available and expenditures are recognized when the liability is liquidated.

**M/WBE**

Minority or Women's Business Enterprise

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**N**

**N/A**

Not Applicable

**NBIP**

Neighborhood Business Improvement Program

**NET INCOME**

Proprietary fund excess of operating revenues, non-operating revenues and operating transfers in over operating expenses, non-operating expenses and operating transfers out.

**NEZ – Neighborhood Enterprise Zone**

Areas of the City where property taxes are abated for rehabilitation of an existing property and new construction. NEZs are aimed at promoting home ownership and investment where the greatest impact would occur and where such improvements may trigger additional investment in adjacent neighborhoods..

**NPDES**

National Pollutant Discharge Elimination System.

**NTU's**

Nephelometric Turbidity Units - A standardized measure of water clarity as determined using a nephelometric turbidimeter.

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**O**

**OPERATING INCOME**

The excess of operating revenues over operating expenses.

**OPERATIONAL THEME**

Themes that describe the ideal manner in which the City services are provided.

**OUTCOME**

A broad statement that generally describes the desired result for the service provided.

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**P**

**PERMANENT FUNDS**

Permanent Funds are used "to report resources that are legally restricted to the extent that only earnings, and not principal, may be used for purposes that support the reporting government's programs."

**PRINCIPAL RESIDENCE EXEMPTION**

*See Homestead.*

**PROGRAM BUDGET**

A budget which allocates money to the functions or activities of the City rather than to specific items of cost; major section of the Program.

**PROGRESS REPORT**

An annual report provided by departments indicating the achievement of their specific service or operational outcomes.

APPENDIX J - GLOSSARY

**PROPRIETARY FUNDS**

These include the enterprise and internal service funds. They are accounted for in a manner similar to businesses, measuring costs for services and including total assets and liabilities.

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R

**RELATIVE TAX EFFORT (RTE)**

The amount of tax (property, income a local jurisdiction's (City, township, etc.) levies against its population compared to the amounts levied by all jurisdictions. A RTE of one (1) indicates an average rate of taxation. A RTE of 1.4 would indicate a rate 40% over average.

**RENAISSANCE ZONES**

Areas within the City that are free of City and State property and income taxes. This program is designed to promote economic development.

**RESOURCES**

Cash and other assets that, in the normal course of operations, will become cash.

**RETAINED EARNINGS**

An equity account reflecting the accumulated earnings of an enterprise.

**REVENUE BONDS**

Bonds payable from a specified source of revenue which does not represent a pledge of the full faith and credit of an issuer. These bonds are ordinarily backed by a pledge of revenues from the operation of the project which the bonds finance or other special assessments or excise taxes.

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S

**SARA**

Super Fund Amendments and Reauthorization Act - Federally funded program to train people to prevent potential chemical hazard incidents.

**SERVICE THEME**

Themes that describe general outcomes of services and programs provided to the various sectors of the community.

**SEV**

State Equalized Value, the market value assigned to real or personal property through an assessment process for property tax calculation. (See also Taxable Value).

**SERVICE GROUP**

see Functional Area.

**SERVICE PACKAGE**

Prioritized budget requests submitted by department directors linked directly to a service or operational theme and an outcome that produced a result in support of that theme. (Formerly called Decision Package and Proposal for Results).

**SPECIAL REVENUE FUNDS**

To account for the proceeds of specific revenue sources (other than expendable trusts, or major capital projects) that are legally restricted to expenditure for specified purposes. See the Fund Services section for more information.

**SUSTAINABILITY PLAN**

A planning and performance measurement process that is inclusive of all City services which measures achievement of outcomes in relation to sustainability principles called the triple bottom line – economic prosperity, environmental equity, and social equality.

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T

**TAX INCREMENT**

The excess taxes generated after taking into account the historic yield.

**TAX REVERTED PROPERTIES**

Property that has escheated to the State of Michigan for non-payment of taxes.

## APPENDIX J - GLOSSARY

### **TAXABLE VALUE**

The assessed value assigned to "homestead" real property for property tax calculation with increases in any one year limited to an inflation index. (See also SEV).

### **THM**

Trihalomethane - Chemical by-products formed when natural organic substances react with chlorine.

### **TIFA**

Tax Increment Financing Authority - An "authority" created to support a specified geographical area financed by property taxes from new or improved facilities within that area.

### **TRANSFORMATION FUND**

A fund developed for managing the incremental increase in Income Tax receipts authorized in a ballot measure on May 4, 2010. The tax increase from 1.3% to 1.5% for residents and from 0.65% to 0.75% for non-residents became effective on July 1, 2010 and sunsets on June 30, 2015.

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## U

### **USER FEES**

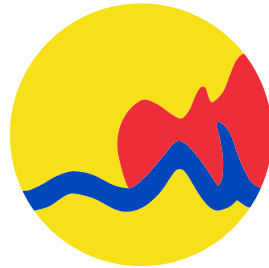
Charges of a voluntary nature paid by persons receiving a service in exchange for the fee (such as recreation activities or water sales).

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## W

### **WEB PROCURE**

The City's internet-based procurement system which is the second module implemented and in use as part of the Cogsdale Financial Management System.



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**APPENDIX K  
GENERAL ADMINISTRATION DEPARTMENT 13  
REVENUES**

INTERGOVERNMENTAL REVENUES			FY11	FY 12	FY 12	FY13	FORECAST			
INDEX	OBJ/LEV3	DESCRIPTION	ACTUALS	AMENDED BUDGET	ESTIMATE	REQUEST	FY14	FY15	FY16	FY17
574002/1320ADMIN	574002	State Shared Revenues (2% growth)	19,268,890	12,755,283	13,276,420	13,535,652	13,806,365	14,082,492	14,364,142	14,651,425
<b>INTERGOVERNMENTAL REVENUES SUBTOTAL:</b>			<b>\$ 19,268,890</b>	<b>\$ 12,755,283</b>	<b>\$ 13,276,420</b>	<b>\$ 13,535,652</b>	<b>\$ 13,806,365</b>	<b>\$ 14,082,492</b>	<b>\$ 14,364,142</b>	<b>\$ 14,651,425</b>

CHARGES FOR SERVICES			FY11	FY 12	FY 12	FY13	FORECAST			
INDEX	OBJ/LEV3	DESCRIPTION	ACTUALS	AMENDED BUDGET	ESTIMATE	REQUEST	FY14	FY15	FY16	FY17
607078/1310SUPPORT	607023	Cable Consent Fees	\$ 1,963,532	\$ 1,991,549	\$ 1,991,549	\$ 2,103,149	\$ 2,124,181	\$ 2,145,422	\$ 2,166,877	\$ 2,188,545
642003/1310SUPPORT	642003	Sales-Other	571	1,000	800	800	800	800	800	800
607001/1320ADMIN	607001	Steam Franchise	51,100	50,000	52,633	50,000	50,000	50,000	50,000	50,000
607001/1399LEASE	607001	One North Division	3,231,778	3,555,389	3,562,889	3,577,768	3,589,746	3,602,083	3,614,791	3,627,879
<b>CHARGES FOR SERVICES SUBTOTAL:</b>			<b>\$ 5,246,981</b>	<b>\$ 5,597,938</b>	<b>\$ 5,607,871</b>	<b>\$ 5,731,717</b>	<b>\$ 5,764,727</b>	<b>\$ 5,798,305</b>	<b>\$ 5,832,468</b>	<b>\$ 5,867,224</b>

OTHER REVENUE			FY11	FY 12	FY 12	FY13	FORECAST			
INDEX	OBJ/LEV3	DESCRIPTION	ACTUALS	AMENDED BUDGET	ESTIMATE	REQUEST	FY14	FY15	FY16	FY17
675002/1310SUPPORT	675002	Tax donations - Veteran flags	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
676001/1310SUPPORT	676001	Kent County - Veteran flags	-	1,500	1,500	1,500	1,500	1,500	1,500	1,500
676007/1310SUPPORT	676007	Steam Overcharge Reimbursement	37,638	-	-	-	-	-	-	-
694014/1330SUB	694014	DDA Downtown Services	500,000	-	-	-	-	-	-	-
<b>OTHER REVENUE SUBTOTAL:</b>			<b>\$ 547,638</b>	<b>\$ 11,500</b>	<b>\$ 11,500</b>	<b>\$ 11,500</b>	<b>\$ 11,500</b>	<b>\$ 11,500</b>	<b>\$ 11,500</b>	<b>\$ 11,500</b>

OTHER FINANCING SOURCES			FY11	FY 12	FY 12	FY13	FORECAST			
INDEX	OBJ/LEV3	DESCRIPTION	ACTUALS	AMENDED BUDGET	ESTIMATE	REQUEST	FY14	FY15	FY16	FY17
699001/1320ADMIN	699001	Contributions from Other Funds A87	5,768,362	5,659,572	5,494,045	5,526,423	5,632,341	5,801,311	5,975,350	6,154,611
699001/1320ADMIN	699001	CD Grants A87	-	-	-	(248,961)	(235,907)	(245,383)	(255,145)	(265,200)
699001/1320ADMIN	699001	MI Justice Training Grant A87	-	-	-	(2,614)	(2,692)	(2,773)	(2,856)	(2,942)
699001/1320ADMIN	699001	Property Mgt-Recovership A87	-	-	-	(2,094)	(2,157)	(2,222)	(2,288)	(2,357)
699001/1320ADMIN	699001	Drug Law Enforcement Grant A87	-	-	-	(33,855)	(34,871)	(35,917)	(36,994)	(38,104)
699001/1320ADMIN	699001	Transformation Fund A87	-	-	-	(243)	(250)	(258)	(266)	(273)
699001/1320ADMIN	699001	Act 175 Debt Retirement A87	-	-	-	(282)	(290)	(299)	(308)	(317)
699001/1320ADMIN	699001	Belknap Ice Arena A87	-	-	(13,797)	(11,694)	(12,045)	(12,406)	(12,778)	(13,162)
699001/1320ADMIN	699001	GR Building Authority A87	-	-	-	(17,074)	(17,586)	(18,114)	(18,657)	(19,217)
699001/1320ADMIN	699001	Historical Commission A87	-	-	-	(1,114)	(1,147)	(1,182)	(1,217)	(1,254)
699001/1320ADMIN	699001	Other Grants A87	-	-	-	(19,166)	(19,741)	(20,333)	(20,943)	(21,572)
699001/1320ADMIN	699001	Police Grant A87	-	-	-	(68,974)	(71,043)	(73,175)	(75,370)	(77,631)
699001/1320ADMIN	699001	Fire Grant A87	-	-	-	(38,588)	(39,746)	(40,938)	(42,166)	(43,431)
699001/1320ADMIN	699001	Government Center Ramp Sale Principal	-	1,130,000	1,130,000	1,180,000	1,365,000	1,420,000	1,475,000	1,701,400
699001/1320ADMIN	699001	Government Center Ramp Sale Interest	471,287	429,200	429,200	384,000	336,800	282,200	225,400	166,400
699001/1330SUB	699001	Loan Reimbursement-Belknap Park Radio Tower	76,244	-	-	-	-	-	-	-
699001/1330SUB	699001	Police Grant Revenue	165,469	-	-	-	-	-	-	-
699001/1330SUB	699001	FEMA Fire Grant Revenue	20,500	-	-	-	-	-	-	-
699001/1330SUB	699001	10 Police Officers from New Income Tax*	-	1,005,160	1,023,976	-	-	-	-	-
699001/1330SUB	699001	15 Firefighters from New Income Tax*	-	198,339	202,102	-	-	-	-	-
699001/1330SUB	699001	Capital Reserve	700,000	-	-	-	-	-	-	-
699001/1330SUB	699001	Subsidy from Transformation Fund	-	-	7,679,552	6,052,707	-	-	-	-
<b>OTHER FINANCING SOURCES SUBTOTAL:</b>			<b>\$ 7,201,862</b>	<b>\$ 8,422,271</b>	<b>\$ 15,945,078</b>	<b>\$ 12,698,471</b>	<b>\$ 6,896,666</b>	<b>\$ 7,050,511</b>	<b>\$ 7,206,762</b>	<b>\$ 7,536,951</b>

**GENERAL ADMIN EXCLUDING MEMORANDUM ONLY GRAND TOTAL: \$ 32,265,371 \$ 26,786,992 \$ 34,840,869 \$ 31,977,340 \$ 26,479,258 \$ 26,942,808 \$ 27,414,872 \$ 28,067,100**

\*Transfers from Transformation Fund for Police and Fire were budgeted in General Administration but actuals were recorded in the department revenues.

	FY11	FY 12	FY 12	FY13	FORECAST			
	ACTUALS	AMENDED BUDGET	ESTIMATE	REQUEST	FY14	FY15	FY16	FY17
Other Financing Sources Subtotal	\$ 7,201,862	\$ 8,422,271	\$ 15,945,078	\$ 12,698,471	\$ 6,896,666	\$ 7,050,511	\$ 7,206,762	\$ 7,536,951
Memorandum Only: Other Financing Sources - In other Departments:								
Police-From Transformation Fund	1,066,810	-	-	1,043,404	1,064,043	1,066,319	-	-
Fire-From Transformation Fund	194,273	-	-	1,769,892	3,253,988	2,062,021	-	-
Executive Office - 0110Grants	77,629	-	-	-	-	-	-	-
Community Dev - 3571011001 CDD Admin	(643)	-	-	-	-	-	-	-
Community Dev - 3590BLGT Code Compl	-	291,143	287,293	266,656	266,656	266,656	266,656	266,656
Community Dev - 3590CER2 Code Compl	-	285,881	359,117	333,320	333,320	333,320	333,320	333,320
Community Dev - 3590HOUS Code Compl	-	859,443	718,234	666,639	666,639	666,639	666,639	666,639
Community Dev - 3590ZONE Code Compl	-	-	71,823	66,664	66,664	66,664	66,664	66,664
Fire Capital Proj	-	-	72,900	-	-	-	-	-
Police - 1730SUPPBUR	-	-	-	78,894	81,260	83,698	86,209	88,795
Police - 1760EVENT	-	-	105,000	105,000	105,000	105,000	105,000	105,000
Treasurer	20,773	-	-	-	-	-	-	-
Fiscal Services-From Transformation Fund	-	50,000	50,000	-	-	-	-	-
	<b>\$ 8,560,704</b>	<b>\$ 9,908,738</b>	<b>\$ 17,609,445</b>	<b>\$ 17,028,940</b>	<b>\$ 12,734,236</b>	<b>\$ 11,700,828</b>	<b>\$ 8,731,250</b>	<b>\$ 9,064,025</b>

**APPENDIX K  
GENERAL ADMINISTRATION DEPARTMENT 13  
EXPENDITURES**

DESCRIPTION	FY11	FY 12	FY 12	FY13	FORECAST			
	ACTUALS	AMENDED BUDGET	ESTIMATE	REQUEST	FY14	FY15	FY16	FY17
Pension - Supplemental	\$ 12,180	\$ -	\$ 12,180	\$ -	\$ -	\$ -	\$ -	\$ -
Elected, Appointed and Top Management Concessions	-	(375,480)	-	-	-	-	-	-
312 Employee Concessions	-	(5,765,652)	-	-	-	-	-	-
Non 312 GOF Employee Concessions	-	(1,587,421)	-	-	-	-	-	-
<b>PERSONAL SERVICES SUBTOTAL:</b>	<b>\$ 12,180</b>	<b>\$ (7,728,553)</b>	<b>\$ 12,180</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

DESCRIPTION	FY11	FY 12	FY 12	FY13	FORECAST			
	ACTUALS	AMENDED BUDGET	ESTIMATE	REQUEST	FY14	FY15	FY16	FY17
Flags - Memorial Day Grave Decoration	10,077	10,590	10,590	10,590	10,590	10,590	10,590	10,590
<b>SUPPLIES SUBTOTAL:</b>	<b>\$ 10,077</b>	<b>\$ 10,590</b>	<b>\$ 10,590</b>	<b>\$ 10,590</b>	<b>\$ 10,590</b>	<b>\$ 10,590</b>	<b>\$ 10,590</b>	<b>\$ 10,590</b>

DESCRIPTION	FY11	FY 12	FY 12	FY13	FORECAST			
	ACTUALS	AMENDED BUDGET	ESTIMATE	REQUEST	FY14	FY15	FY16	FY17
ACSET - Administrative	\$ -	\$ 115,900	\$ 115,900	\$ 115,900	\$ 115,900	\$ 115,900	\$ 115,900	\$ 115,900
ACSET - Operating Support	-	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Act 425 Agreement / Oakleigh Woods	7,199	5,100	7,199	7,199	7,199	7,199	7,199	7,199
Act 425 Agreement / SteelCase	22,135	24,685	24,685	25,426	26,188	26,974	27,783	28,616
Area Agency on Aging of Western Michigan	4,673	4,673	4,673	4,673	4,673	4,673	4,673	4,673
Consultant Services - State and Federal	128,513	135,258	135,258	139,316	143,495	147,800	152,234	156,801
Grand Rapids Cable Access Center	509,232	648,109	524,509	540,244	556,452	573,146	590,340	608,050
Grand Valley Metro Council / GRETS	94,469	97,303	97,303	100,222	103,229	106,326	109,515	112,800
Independent Financial Audit	90,500	93,215	93,215	96,011	98,892	101,859	104,914	108,061
Right Place - General Support	33,000	33,000	33,000	33,000	33,000	33,000	33,000	33,000
LEAN Training and Implementation	22,842	30,000	30,000	30,000	30,000	30,000	30,000	30,000
Engineering Non-Project Costs	-	-	-	166,205	171,192	176,327	181,617	187,066
Pension Trustee Fiduciary Insurance	350	350	350	350	350	350	350	350
Printing and Publishing	766	800	800	800	800	800	800	800
Equipment Rental - Color Copier	739	-	-	-	-	-	-	-
Michigan Municipal League	27,508	28,333	27,508	27,508	27,508	27,508	27,508	27,508
U.S. Conference of Mayors	12,242	12,609	12,242	12,242	12,242	12,242	12,242	12,242
West MI Regional Planning	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Promotional and Advertising	25,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
One North Division (Contractual Services & Property Taxes)	464,130	472,977	480,477	476,622	480,378	484,249	488,237	499,847
<b>OTHER SERVICES &amp; CHARGES SUBTOTAL:</b>	<b>\$ 1,448,298</b>	<b>\$ 1,772,312</b>	<b>\$ 1,657,119</b>	<b>\$ 1,845,718</b>	<b>\$ 1,881,498</b>	<b>\$ 1,918,353</b>	<b>\$ 1,956,312</b>	<b>\$ 2,002,915</b>

DESCRIPTION	FY11	FY 12	FY 12	FY13	FORECAST			
	ACTUALS	AMENDED BUDGET	ESTIMATE	REQUEST	FY14	FY15	FY16	FY17
One North Division (Interest & Paying Agent Fees)	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000
<b>DEBT SERVICE SUBTOTAL:</b>	<b>\$ 4,000</b>	<b>\$ 4,000</b>	<b>\$ 4,000</b>	<b>\$ 4,000</b>	<b>\$ 4,000</b>	<b>\$ 4,000</b>	<b>\$ 4,000</b>	<b>\$ 4,000</b>

**APPENDIX K  
GENERAL ADMINISTRATION DEPARTMENT 13  
EXPENDITURES**

DESCRIPTION	FY11	FY 12	FY 12	FY13	FORECAST			
	ACTUALS	AMENDED BUDGET	ESTIMATE	REQUEST	FY14	FY15	FY16	FY17
Appropriation Lapse	-	(3,000,000)	(2,600,000)	(3,000,000)	(3,000,000)	(3,000,000)	(3,000,000)	(3,000,000)
<b>APPROPRIATION LAPSE SUBTOTAL:</b>	<b>\$ -</b>	<b>\$ (3,000,000)</b>	<b>\$ (2,600,000)</b>	<b>\$ (3,000,000)</b>	<b>\$ (3,000,000)</b>	<b>\$ (3,000,000)</b>	<b>\$ (3,000,000)</b>	<b>\$ (3,000,000)</b>
DESCRIPTION	FY11	FY 12	FY 12	FY13	FORECAST			
	ACTUALS	AMENDED BUDGET	ESTIMATE	REQUEST	FY14	FY15	FY16	FY17
E Commerce Equipment Replacement	20,773	-	-	-	-	-	-	-
Federal Case Reimbursement to Insurance Fund	798,109	-	-	-	-	-	-	-
MET Grant Match	-	130,065	130,065	175,809	180,233	181,302	183,947	186,068
Grant Match for District Court	230,368	250,000	-	-	250,000	250,000	250,000	250,000
Police Grant Matches	165,469	472,160	472,160	-	-	-	-	-
Fire FEMA Grant Match	20,500	20,500	20,500	20,500	20,500	20,500	20,500	20,500
Cemeteries Operating Fund	247,482	325,000	325,000	425,000	297,801	297,239	299,329	295,403
Cemeteries Transformational Savings	-	-	-	-	-	-	-	-
OCC Bldg Rental/Phone/Computer/Liability Insurance/Cost Allocation	37,813	34,505	34,505	66,374	68,395	70,488	72,657	74,893
Streets Capital Funds	910,000	3,769,000	3,769,000	-	-	-	-	-
61st District Court Fund	3,567,840	4,150,000	4,150,000	3,375,728	4,001,255	4,216,032	4,325,835	4,447,720
Dispatch Support	3,131,796	3,949,912	4,376,222	3,828,253	3,799,051	3,812,719	3,891,255	3,964,760
Rail / Trail Property Purchase	168,815	-	-	-	-	-	-	-
Grant Closeouts Subfund 102	77,629	-	-	-	-	-	-	-
Police Attrition Savings	-	-	-	-	-	-	-	-
Fire Attrition Savings	-	-	-	-	-	-	-	-
Police Transformational Savings	-	(1,162,674)	-	-	-	-	-	-
Fire Transformational Savings	-	(730,197)	-	-	-	-	-	-
Other Transformational Savings	-	(725,532)	-	-	-	-	-	-
After School Subsidy-Wading Pools	-	65,512	22,339	24,267	-	-	-	-
After School Subsidy Paul I. Phillips	185,191	192,885	-	-	-	-	-	-
After School Subsidy for A87	-	-	84,585	218,100	84,382	84,608	84,939	85,247
Parks Administration Subsidy	-	-	294,207	318,477	325,522	331,038	333,361	335,601
Parks Operations & Maintenance Subsidy	2,154,129	2,606,369	2,540,701	2,462,882	2,644,706	2,711,980	2,771,960	2,838,943
Parks Recreation Programs Subsidy	25,883	272,535	184,875	207,064	241,364	239,415	238,197	237,197
Parks Pools Subsidy	-	250,000	396,094	417,759	440,581	430,580	433,979	439,482
Parks Wading Pools Maintenance Subsidy	-	-	43,173	43,789	44,722	45,730	46,715	47,724
<b>Excess of Parks &amp; Recreation Subsidy Needs Over Subsidy Available</b>					<b>(691,595)</b>	<b>(753,443)</b>	<b>(818,912)</b>	<b>(893,647)</b>
Contingent Account	-	1,485,000	-	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000
One North Division (Debt Service)	2,796,678	2,817,410	2,817,410	2,817,600	2,820,075	2,817,370	2,814,430	2,817,508
<b>SUBSIDIES/TRANSFERS OUT SUBTOTAL:</b>	<b>\$ 14,538,475</b>	<b>\$ 18,172,450</b>	<b>\$ 19,660,836</b>	<b>\$ 15,901,602</b>	<b>\$ 16,026,992</b>	<b>\$ 16,255,558</b>	<b>\$ 16,448,192</b>	<b>\$ 16,647,399</b>
DESCRIPTION	FY11	FY 12	FY 12	FY13	FORECAST			
	ACTUALS	AMENDED BUDGET	ESTIMATE	REQUEST	FY14	FY15	FY16	FY17
<b>GRAND TOTAL:</b>	<b>\$ 16,013,030</b>	<b>\$ 9,230,799</b>	<b>\$ 18,744,725</b>	<b>\$ 14,761,910</b>	<b>\$ 14,923,080</b>	<b>\$ 15,188,501</b>	<b>\$ 15,419,094</b>	<b>\$ 15,664,904</b>

**CONTRIBUTIONS TO OTHER FUNDS (A-87 Allocation) - FY2012-17**  
**SUBJECT 999**

FUND	INDEX	FUND	FY12	FY13	FY14	FY15	FY16	FY17
			BUDGET	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST
CPGCP403	0160CAP403	Capital Reserve Fund	56,474	31,298	32,237	33,204	34,200	35,226
CPGCP405	2260405	Street Capital Fund	28,484	26,833	27,638	28,467	29,321	30,201
CUDIS740	6610ADMIN	61st District Court	290,033	267,559	275,586	283,853	292,369	301,140
ENAPS585	4610	Auto Parking System	481,946	478,457	492,811	507,595	522,823	538,508
ENCEM502	2630011	Cemeteries Operating	54,149	54,997	56,647	58,346	60,097	61,900
ENCEM503	267001	Cemeteries - Golf Course	23,145	48,217	49,664	51,153	52,688	54,269
ENSDS500	4410	Sewage Disposal System	573,231	163,092	167,985	173,024	178,215	183,561
ENWSS500	4311	Water Supply System	717,456	1,041,286	1,072,525	1,104,700	1,137,841	1,171,977
IS641641	42000	Motor Equipment System	430,162	260,984	268,814	276,878	285,184	293,740
IS651651	1410	Facilities Management	203,759	212,923	219,311	225,890	232,667	239,647
IS661661	221010	Engineering Services	264,872	297,660	306,590	315,787	325,261	335,019
IS671671	3810ADMIN	Information Technology	86,346	83,831	86,346	88,936	91,604	94,353
ISINS638	0250RM638	Risk Management	180,740	350,791	361,315	372,154	383,319	394,818
SR226226	45302040	Refuse	310,478	229,475	236,359	243,450	250,754	258,276
SR235235	42600	Vehicle Storage	29,382	24,677	25,417	26,180	26,965	27,774
SRDID247	7910ADMIN	Downtown Improvement	5,019	5,632	5,801	5,975	6,154	6,339
SR246248	4710PROPMGT	Property Management	9,801	10,461	10,775	11,098	11,431	11,774
SR249249	314001	Building Inspections	196,029	217,371	223,892	230,609	237,527	244,653
SR253253	4710DNR253	DNR Properties	3,102	-	-	-	-	-
SR256256	227060	Sidewalk	48,001	43,871	45,187	46,543	47,939	49,377
SRDSP261	1770DSP	Dispatch	174,750	125,426	129,189	133,064	137,056	141,168
SRDEC260	4710EDC260	Economic Development	4,556	4,953	5,102	5,255	5,412	5,575
SRGRT269	357101201001	CDBG Grant	184,973	176,553	181,850	187,305	192,924	198,712
SRGRT278	357101201001	HOME Grant	5,036	28,636	29,495	30,380	31,291	32,230
SRLIB218	2811MISC	Public Library	341,711	194,522	200,358	206,368	212,559	218,936
SRPRK208	261010	Parks - Operating	367,765	216,251	222,739	229,421	236,303	243,392
SRPRK211	264750	Parks - After School Program	-	218,100	224,643	231,382	238,324	245,473
SRSTR202	19307605	Major Streets-Traffic Safety	83,642	107,259	110,477	113,791	117,205	120,721
SRSTR202	45102	Major Street-Streets & San	129,966	59,812	61,606	63,455	65,358	67,319
SRSTR202	44462002	Major Street-Streets & San	24,836	22,450	23,124	23,817	24,532	25,268
SRSTR203	45103	Local Street-Streets & San	129,113	134,058	138,080	142,222	146,489	150,883
<b>Subtotal Budgeted Funds</b>			<b>\$ 5,353,999</b>	<b>\$ 5,137,435</b>	<b>\$ 5,231,683</b>	<b>\$ 5,388,634</b>	<b>\$ 5,550,293</b>	<b>\$ 5,716,801</b>
<b>MISC. GRANTS</b>								
SRGRT254		Other Grants	46,471	19,166	19,741	20,333	20,943	21,572
Comm Dev CD NSP2		Community Development CD	-	15,574	16,041	16,522	17,018	17,529
Comm Dev CD NSP3		Community Development CD	-	455	469	483	497	512
Comm Dev CD Better Bid		Community Development CD	-	9,371	9,652	9,942	10,240	10,547
Comm Dev CD JAG		Community Development CD	-	3,718	3,830	3,944	4,063	4,185
Comm Dev CD MSHDA ESG		Community Development CD	-	2,608	2,686	2,767	2,850	2,935
Comm Dev CD ARRA JAG		Community Development CD	-	5,956	6,135	6,319	6,508	6,704
Comm Dev CD Energy		Community Development CD	-	2,403	2,475	2,549	2,626	2,705
Comm Dev CD OCC		Community Development CD	-	29,097	29,970	30,869	31,795	32,749
Comm Dev CD NSP1		Community Development CD	-	19,905	20,502	21,117	21,751	22,403
Comm Dev CD ESG		Community Development CD	-	3,287	3,386	3,487	3,592	3,700
Comm Dev CD Homeless		Community Development CD	-	3,162	3,257	3,355	3,455	3,559
Comm Dev CD Lead		Community Development CD	-	35,077	36,129	37,213	38,330	39,479
Police - Grant	Police - Grant	SRGRT255	-	68,974	71,043	73,175	75,370	77,631
Fire - Grant	Fire - Grant	SRGRT259	-	38,588	39,746	40,938	42,166	43,431
<b>MISC. FUNDS</b>								
CUGDA765	7010ADMIN	Downtown Development Authority	49,615	31,873	32,829	33,814	34,828	35,873
SR216216	1730MICHJUS	Michigan Justice Training	-	2,614	2,692	2,773	2,856	2,942
SR246245	3195RECEIVER	Property Management - Receivership	-	2,094	2,157	2,222	2,288	2,357
SR265265	1740DEGRPD	Drug Law Enforcement	-	33,855	34,871	35,917	36,994	38,104
SRTRN207	0710SUPP	Transformation Fund	-	243	250	258	266	273
DS324324	98DEBTSRV	Act 175 Debt Retirement	-	282	290	299	308	317
EN578578	2610BELKNAP	Belknap Ice Arena	13,797	11,694	12,045	12,406	12,778	13,162
CUGTI766	7110ADMIN	T.I.F.A.	1,790	1,442	1,485	1,530	1,576	1,623
CUGBR768	7210ADMIN	Brownfield Re-development	13,386	19,122	19,696	20,287	20,895	21,522
CUGSZ780	7310ADMIN	Smart Zone LDFA	7,784	9,217	9,494	9,778	10,072	10,374
CUBIO592	8510592	Bio-Solids - Operating	7,203	1,023	1,054	1,085	1,118	1,151
CPGBA538	60CPGBA538	Grand Rapids Building Authority	-	17,074	17,586	18,114	18,657	19,217
SRGEN213		Historical Commission	-	1,114	1,147	1,182	1,217	1,254
<b>GRAND TOTAL</b>			<b>\$ 5,494,045</b>	<b>\$ 5,526,423</b>	<b>\$ 5,632,341</b>	<b>\$ 5,801,311</b>	<b>\$ 5,975,350</b>	<b>\$ 6,154,611</b>



# CITY OF GRAND RAPIDS ECONOMIC DEVELOPMENT AUTHORITIES AND BUDGETS

Like many urban core municipalities in the State of Michigan, the City uses a variety of tools to attract businesses and individuals. Some of these economic development programs encourage business and residential investment by abating the property tax increases associated with the increased real and personal property values resulting from such investment. These types of programs include abatements for industrial facilities, obsolete property redevelopment, neighborhood enterprise zones, non-industrial personal property, and renaissance zones. Other economic development programs include working with businesses to provide access to the tax-exempt bond market via the City's Economic Development Corporation and to provide planning and legal expertise needed to access the State's economic development programs and agencies.

Another way the City encourages economic development is by directly investing in the City's public infrastructure and business environment. Revenues for these investments are provided when the City Commission targets certain zones within the City and agrees to divert, or capture, property tax revenues associated with the increased property values resulting from the infrastructure and business climate investments. This type of revenue program is called, "tax increment financing" or "TIF" for short. The oldest of the City's TIF districts is the Downtown Development Authority and the two newest are corridor improvement authorities for the Uptown and Madison Square neighborhoods.

The boards for the TIF authorities are appointed by City Commission. The TIF authorities operate independently but in cooperation with City policies and procedures. For accounting purposes, the TIF authorities are considered to be "discretely presented component units," according to criteria established by the Government Accounting Standards Board. The TIF authorities' budgets are relatively small compared to the City's overall budget. As a result, these budgets are prepared later and separately from other City budgets since annual variations in captured taxable values can significantly impact their operating and development project budgets.

## **Grand Rapids Downtown Development Authority (the "DDA")**

The Grand Rapids DDA was created in 1979 by the City of Grand Rapids under the provisions of State of Michigan Public Act 197 of 1975, as amended. The purpose of the DDA is to correct and prevent deterioration in the downtown Grand Rapids business district; encourage historic preservation; authorize the acquisition and disposal of interests in real and personal property; authorize the creation and implementation of development plans in the districts; promote the economic growth of the districts; authorize the levy and collection of taxes; authorize the issuance of bonds and other evidences of indebtedness; and authorize the use of tax increment financing.

The DDA district is bounded roughly by Newberry Street, N.W. on the north, west of Lafayette Avenue, or Prospect Avenue on the east, north of Logan Street or Wealthy Street on the south, and east of Lexington Avenue or Seward Avenue on the west. The initial property tax increment revenue capture was in 1981.

The DDA captures tax increment revenues from two sources, local tax increments and school tax increments. Local tax increment (LTI) revenues are captured from millages levied by the City of Grand Rapids, Kent County, Interurban Transportation Partnership, and Grand Rapids

Community College. School tax increment (STI) revenues are derived from the State Education Tax millage, the Grand Rapids Public Schools operating and debt millages, and the Kent Intermediate School District millages. State law restricts the DDA's use of STI revenues for payment of debt service and other eligible obligations in existence prior to January 1, 1995. The DDA's expenditures for debt service obligations issued after January 1, 1995 and for all of the DDA's operations and current and ongoing development projects and programs are funded with either LTI or non-tax increment revenues, which result primarily from interest and parking revenues generated by facilities located on property owned by the DDA.

**Monroe North Tax Increment Financing Authority (the "MNTIFA")**

The MNTIFA was created in December, 1985 by the City and began operations in fiscal year 1987 under the provisions of Act 450, Public Acts of 1980 of the State of Michigan, as amended. The purpose of the Authority is to provide for the development of the Monroe North Development Area, which is bounded roughly by Coldbrook Street, N.W. on the north, Ionia Avenue on the east, the Grand River on the west and the south line of Newberry Street, N.W. on the south.

The MNTIFA captures local tax increment revenue but, unlike the DDA, may not capture school tax increment revenue since the MNTIFA had no eligible obligations outstanding prior to January 1, 1995.

**Grand Rapids SmartZone Local Development Financing Authority (the "SmartZone")**

The Grand Rapids SmartZone was created by the City in 2002 under the provisions of Act 281, Public Acts of 1986 of the State of Michigan. The purpose of the SmartZone is to promote the development of high-tech business within the boundaries of the Downtown SmartZone and Satellite SmartZone areas in the City.

The initial SmartZone boundaries were established in 2001 in the northern section of downtown Grand Rapids to facilitate development by leveraging the adjacency and synergy of the area's medical, research, educational, financial, governmental and non-profit institutions. The SmartZone works directly with five partners - the City of Grand Rapids, the Van Andel Institute (VAI), Grand Valley State University (GVSU), Grand Rapids Community College (GRCC) and The Right Place, Inc. (RPI.) The resources available through these clustered institutions and other downtown services are creating an environment for growing and attracting new and established high-tech businesses.

In November, 2002, the Grand Rapids City Commission approved the SmartZone's request to establish a satellite SmartZone around Plymouth Avenue, N.E. Due to delays resulting from State staff turnover, approximately two years later the State Treasurer and Michigan Economic Development Corporation approved the City's request to create a satellite SmartZone in the area north of Michigan Street and east of Ball Avenue and including parcels along Plymouth Avenue and Oak Industrial Drive.

The SmartZone captures local tax increment revenue but, unlike the DDA, may only capture half of the school millage-related tax increment revenue from the districts and no debt-related millages.

### **Grand Rapids Brownfield Redevelopment Authority (the “Brownfield”)**

The Brownfield was created by the City in 1998 under the provisions of State of Michigan Public Act 381 of 1996, as amended. The purpose of the Authority is to promote the revitalization of environmentally distressed areas and functionally obsolete properties within the City.

Since the entire City of Grand Rapids has been designated a brownfield district, Brownfield tax increment revenue is captured only for specific development projects which have been approved by Grand Rapids City Commission and the State of Michigan. Not all brownfield development projects capture tax increment revenues because, for some, the Michigan business income tax credit is sufficient. However, for those projects for which tax increment revenues are part of the project financing, the Brownfield may capture local and school tax increment revenues but may not capture debt millages.

### **Madison Square Corridor Improvement District Authority (“Madison Square”) & and the Uptown Corridor Improvement District Authority (“Uptown”)**

The Madison Square and Uptown authorities were created in 2010 under the provisions of State of Michigan Public Act 280 of 2005 to correct and prevent deterioration in these business districts; encourage historic preservation; authorize the acquisition and disposal of interests in real and personal property; authorize the creation and implementation of development plans in the districts; promote the economic growth of the districts; promote the economic growth of the districts; authorize the issuance of bonds and other evidence of indebtedness; and authorize the use of tax increment financing.

The goal of these neighborhoods is to use the Madison Square and Uptown authorities to create a culture of investment in the area, and to generate property tax increment revenue and jobs in the districts. In addition, the expectation is that this culture of investment will spill into the surrounding areas, inspiring surrounding property improvements, and attracting new residents and businesses.

The fiscal year ended June 30, 2012 was the first year of tax increment revenue capture for both of the corridor improvement authorities. Since these districts are new, it is difficult to forecast tax increment revenues for years beyond FY2013. As a result, these boards did not approve five year priority plans. Instead, only the FY2013 budget request was considered and adopted.

### **Grand Rapids Economic Development Corporation (the “EDC”)**

The EDC is a public economic development corporation which does not capture tax increment revenues. The EDC was created to alleviate and prevent conditions of unemployment; to assist and retain local industries and commercial enterprises; to strengthen and revitalize the economy of the City of Grand Rapids and of the State of Michigan; to provide means and methods for the encouragement and assistance of industrial and commercial enterprises in locating, purchasing construction, reconstructing, modernizing, improving, maintaining, repairing, furnishing, equipping, and expanding in the City of Grand Rapids; and to encourage the location of commercial enterprises to more conveniently provide needed services and facilities of the commercial enterprises to the City of Grand Rapids and its residents.

For accounting purposes, the EDC is considered a special revenue fund, which is a governmental fund type, but the EDC is not included in the City of Grand Rapids' annual budget ordinance process since the entity is technically separate from the City organization with which it works cooperatively.

### **Budgeting and Monitoring Process**

The budget process for the entities included in this appendix begins once the City Assessor and the March Board of Review have finalized taxable values for the upcoming fiscal year. The Assessor then calculates captured assessed values based on those taxable values. Using those captured values, authority staff members then estimate tax increment and other revenues for the next five years. Expenditure requests are based on estimated and forecasted revenues. Staff submits the five year budget forecasts, known as the priority plan, to the appropriate board in May or June for its review and recommendation to City Commission. Upon recommendation of the appropriate board, City Commission then reviews the submitted budget request. Once City Commission approves the request, the five year priority plan returns to the appropriate board for adoption. Only the upcoming fiscal year is appropriated. The remaining four years of the priority plan are used for project and program planning purposes.

The FY2013 DDA, SmartZone, Brownfield, and EDC budgets in this appendix were approved by the City Commission on June 19, 2012 then adopted by the appropriate board at its next regularly scheduled meeting. The Uptown FY2013 budget was approved by City Commission on July 24, 2012. The MNTIFA budget was approved by the City Commission on August 28, 2012. The Madison Square FY2013 budget has not yet been submitted for City Commission approval by the Madison Square board because it has been unable to achieve a quorum.

The five-year fund statements on the following pages have been formatted to match the standard City budget format. Authority budgets, however, are typically approved and reviewed on a project or program basis so that board members and staff are able to monitor whether priorities are being achieved. Each authority board receives interim financial reports on a monthly, bi-monthly, or quarterly basis depending on the wishes of the individual boards as well as the volume of financial transactions. For example, the DDA, which is the largest and busiest of the authorities, receives interim financial reports monthly whereas the Brownfield receives reports quarterly.

**APPENDIX L**  
**City of Grand Rapids, Michigan**  
**BROWNFIELD REDEVELOPMENT AUTHORITY (CUGBR768)**  
**STATEMENT OF OPERATIONS**

Organizations	2011 Actual	2012 Adopted	2012 Amended	2012 Estimate	2013 Adopted Budget	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast
<b>REVENUE</b>									
<b><u>BROWNFIELD REDEVELOPMENT AUTHORITY</u></b>									
401 Taxes	\$ 2,546,906	\$ 2,805,103	\$ 2,805,103	\$ 2,787,261	\$ 2,837,000	\$ 2,922,260	\$ 3,010,078	\$ 3,100,530	\$ 3,193,696
450 Licenses And Permits	-	-	-	-	-	-	-	-	-
500 Intergovernmental Revenues	-	-	-	-	15,000	-	-	-	-
600 Charges For Services	61,500	31,000	31,000	40,261	25,000	20,000	15,000	15,000	10,000
655 Fines And Forfeitures	-	-	-	-	-	-	-	-	-
664 Interest And Rents	6,193	16,109	16,109	3,446	3,000	3,000	3,000	3,000	3,000
671 Other Revenue	-	-	-	21	-	-	-	-	-
695 Other Financing Sources	-	-	-	-	-	-	-	-	-
<b>Total Revenue</b>	<b>2,614,599</b>	<b>2,852,212</b>	<b>2,852,212</b>	<b>2,830,989</b>	<b>2,880,000</b>	<b>2,945,260</b>	<b>3,028,078</b>	<b>3,118,530</b>	<b>3,206,696</b>
<b>EXPENDITURES</b>									
<b><u>BROWNFIELD REDEVELOPMENT AUTHORITY</u></b>									
700 Personal Services	247,384	259,465	259,465	251,451	350,000	300,000	300,000	300,000	300,000
726 Supplies	-	400	400	-	-	-	-	-	-
800 Other Services And Charges	2,398,575	2,651,340	2,651,340	2,101,377	2,687,615	2,706,059	2,759,532	2,813,733	2,869,512
970 Capital Outlay	-	-	-	-	-	-	-	-	-
990 Debt Service	-	-	-	-	-	-	-	-	-
996 Appropriation Lapse	-	-	-	-	-	-	-	-	-
999 Transfers Out	-	13,386	13,386	13,386	19,696	19,893	20,092	20,293	20,496
<b>Total Expenditures</b>	<b>2,645,959</b>	<b>2,924,591</b>	<b>2,924,591</b>	<b>2,366,214</b>	<b>3,057,311</b>	<b>3,025,952</b>	<b>3,079,624</b>	<b>3,134,026</b>	<b>3,190,008</b>
<b><i>BROWNFIELD REDEV AUTH NET INCOME/(LOSS)</i></b>	<b>(31,360)</b>	<b>(72,379)</b>	<b>(72,379)</b>	<b>464,775</b>	<b>(177,311)</b>	<b>(80,692)</b>	<b>(51,546)</b>	<b>(15,496)</b>	<b>16,688</b>
<b><i>Assigned Fund Balance - Beginning of Year</i></b>	<b>260,132</b>	<b>228,772</b>	<b>228,772</b>	<b>228,772</b>	<b>693,547</b>	<b>516,236</b>	<b>435,544</b>	<b>383,998</b>	<b>368,502</b>
<b><i>Assigned Fund Balance - End of Year</i></b>	<b>\$ 228,772</b>	<b>\$ 156,393</b>	<b>\$ 156,393</b>	<b>\$ 693,547</b>	<b>\$ 516,236</b>	<b>\$ 435,544</b>	<b>\$ 383,998</b>	<b>\$ 368,502</b>	<b>\$ 385,190</b>

**APPENDIX L**  
**City of Grand Rapids, Michigan**  
**CORRIDOR IMPROVEMENT AUTHORITIES**  
**STATEMENTS OF OPERATIONS**

Organization	MADISON SQUARE (CUCMS747)			UPTOWN (CUCUP745)		
	2012 Budget	2012 Estimate	2013 Proposed Budget	2012 Budget	2012 Estimate	2013 Adopted Budget
<b>REVENUE</b>						
<b><u>CORRIDOR IMPROVEMENT AUTHORITY</u></b>						
401 Taxes	\$ 3,341	\$ 578	\$ 1,072	\$ 6,607	\$ 10,614	\$ 13,875
450 Licenses And Permits	-	-	-	-	-	-
500 Intergovernmental Revenues	-	-	-	-	-	-
600 Charges For Services	-	-	-	-	-	-
655 Fines And Forfeitures	-	-	-	-	-	-
664 Interest And Rents	31	-	10	65	-	69
671 Other Revenue	-	-	-	-	-	-
695 Other Financing Sources	-	-	-	-	-	-
<b>Total Revenue</b>	<b>3,372</b>	<b>578</b>	<b>1,082</b>	<b>6,672</b>	<b>10,614</b>	<b>13,944</b>
<b>EXPENDITURES</b>						
<b><u>CORRIDOR IMPROVEMENT AUTHORITY</u></b>						
700 Personal Services	-	-	-	-	-	-
726 Supplies	-	-	-	-	-	-
800 Other Services And Charges	3,372	-	1,082	6,672	4,000	13,944
970 Capital Outlay	-	-	-	-	-	-
990 Debt Service	-	-	-	-	-	-
996 Appropriation Lapse	-	-	-	-	-	-
999 Transfers Out	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>3,372</b>	<b>-</b>	<b>1,082</b>	<b>6,672</b>	<b>4,000</b>	<b>13,944</b>
<b>CORRIDOR IMPROVEMENT AUTH NET INCOME/(LOSS)</b>	<b>-</b>	<b>578</b>	<b>-</b>	<b>-</b>	<b>6,614</b>	<b>-</b>
<b>Assigned Fund Balance - Beginning of Year</b>	<b>-</b>	<b>-</b>	<b>578</b>	<b>-</b>	<b>-</b>	<b>6,614</b>
<b>Assigned Fund Balance - End of Year</b>	<b>\$ -</b>	<b>\$ 578</b>	<b>\$ 578</b>	<b>\$ -</b>	<b>\$ 6,614</b>	<b>\$ 6,614</b>

**APPENDIX L**  
**City of Grand Rapids, Michigan**  
**DOWNTOWN DEVELOPMENT AUTHORITY - DEBT INCREMENT SUB-FUND (CUDDA763)**  
**STATEMENT OF OPERATIONS**

Organizations	2011 Actual	2012 Adopted	2012 Amended	2012 Estimate	2013 Adopted Budget	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>REVENUE</b>									
<b><u>DDA - DEBT INCREMENT SUB-FUND</u></b>									
401 Taxes	\$ 7,765,877	\$ 7,455,492	\$ 7,455,492	\$ 7,450,000	\$ 7,840,245	\$ 7,760,843	\$ 7,732,234	\$ 7,791,145	\$ 7,830,251
450 Licenses And Permits	-	-	-	-	-	-	-	-	-
500 Intergovernmental Revenues	-	-	-	-	-	-	-	-	-
600 Charges For Services	-	-	-	-	-	-	-	-	-
655 Fines And Forfeitures	-	-	-	-	-	-	-	-	-
664 Interest And Rents	8,280	8,500	8,500	2,000	5,000	5,000	5,000	5,000	5,000
671 Other Revenue	-	-	-	-	-	-	-	-	-
695 Other Financing Sources	-	-	-	-	-	-	-	-	-
<b>Total Revenue</b>	<b>7,774,157</b>	<b>7,463,992</b>	<b>7,463,992</b>	<b>7,452,000</b>	<b>7,845,245</b>	<b>7,765,843</b>	<b>7,737,234</b>	<b>7,796,145</b>	<b>7,835,251</b>
<b>EXPENDITURES</b>									
<b><u>DDA - DEBT INCREMENT SUB-FUND</u></b>									
700 Personal Services	-	-	-	-	-	-	-	-	-
726 Supplies	-	-	-	-	-	-	-	-	-
800 Other Services And Charges	2,330,027	2,088,767	2,088,767	2,083,275	2,365,770	2,289,243	2,252,709	2,311,620	2,020,726
970 Capital Outlay	-	-	-	-	-	-	-	-	-
990 Debt Service	5,263,350	5,366,725	5,366,725	5,366,725	5,474,475	5,471,600	5,479,525	5,479,525	5,809,525
996 Appropriation Lapse	-	-	-	-	-	-	-	-	-
999 Transfers Out	-	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>7,593,377</b>	<b>7,455,492</b>	<b>7,455,492</b>	<b>7,450,000</b>	<b>7,840,245</b>	<b>7,760,843</b>	<b>7,732,234</b>	<b>7,791,145</b>	<b>7,830,251</b>
<b>DDA - DEBT INCREMENT NET INCOME / (LOSS)</b>	<b>180,780</b>	<b>8,500</b>	<b>8,500</b>	<b>2,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>
<b>Assigned Fund Balance - Beginning of Year</b>	<b>3,792,678</b>	<b>3,973,458</b>	<b>3,973,458</b>	<b>3,973,458</b>	<b>3,975,458</b>	<b>3,980,458</b>	<b>3,985,458</b>	<b>3,990,458</b>	<b>3,995,458</b>
<b>Assigned Fund Balance - End of Year</b>	<b>\$ 3,973,458</b>	<b>\$ 3,981,958</b>	<b>\$ 3,981,958</b>	<b>\$ 3,975,458</b>	<b>\$ 3,980,458</b>	<b>\$ 3,985,458</b>	<b>\$ 3,990,458</b>	<b>\$ 3,995,458</b>	<b>\$ 4,000,458</b>

**APPENDIX L**  
**City of Grand Rapids, Michigan**  
**DOWNTOWN DEVELOPMENT AUTHORITY - NON-TAX SUB-FUND (CUDDA764)**  
**STATEMENT OF OPERATIONS**

Organizations	2011 Actual	2012 Adopted	2012 Amended	2012 Estimate	2013 Adopted Budget	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>REVENUE</b>									
<b><u>DDA - NON-TAX SUB-FUND</u></b>									
401 Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
450 Licenses And Permits	-	-	-	-	-	-	-	-	-
500 Intergovernmental Revenues	-	-	-	-	-	-	-	-	-
600 Charges For Services	165,481	170,000	170,000	201,212	212,000	213,620	215,256	216,909	218,578
655 Fines And Forfeitures	-	-	-	-	-	-	-	-	-
664 Interest And Rents	154,728	162,853	162,853	124,681	138,976	154,297	166,910	164,489	180,115
671 Other Revenue	32,358	-	-	-	-	-	-	-	-
695 Other Financing Sources	-	-	-	-	-	-	-	-	-
<b>Total Revenue</b>	<b>352,567</b>	<b>332,853</b>	<b>332,853</b>	<b>325,893</b>	<b>350,976</b>	<b>367,917</b>	<b>382,166</b>	<b>381,398</b>	<b>398,693</b>
<b>EXPENDITURES</b>									
<b><u>DDA - NON-TAX SUB-FUND</u></b>									
700 Personal Services	-	-	-	-	-	-	-	-	-
726 Supplies	-	-	-	-	-	-	-	-	-
800 Other Services And Charges	462,054	786,500	786,500	530,465	735,000	641,000	641,000	321,000	321,000
970 Capital Outlay	-	-	-	-	-	-	-	-	-
990 Debt Service	-	-	-	-	-	-	-	-	-
996 Appropriation Lapse	-	-	-	-	-	-	-	-	-
999 Transfers Out	500,000	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>962,054</b>	<b>786,500</b>	<b>786,500</b>	<b>530,465</b>	<b>735,000</b>	<b>641,000</b>	<b>641,000</b>	<b>321,000</b>	<b>321,000</b>
<b>DDA - NON-TAX SUB-FUND NET INCOME / (LOSS)</b>	<b>(609,487)</b>	<b>(453,647)</b>	<b>(453,647)</b>	<b>(204,572)</b>	<b>(384,024)</b>	<b>(273,083)</b>	<b>(258,834)</b>	<b>60,398</b>	<b>77,693</b>
<b>Assigned Fund Balance - Beginning of Year</b>	<b>4,900,564</b>	<b>4,291,077</b>	<b>4,291,077</b>	<b>4,291,077</b>	<b>4,086,505</b>	<b>3,702,481</b>	<b>3,429,398</b>	<b>3,170,564</b>	<b>3,230,962</b>
<b>Assigned Fund Balance - End of Year</b>	<b>\$ 4,291,077</b>	<b>\$ 3,837,430</b>	<b>\$ 3,837,430</b>	<b>\$ 4,086,505</b>	<b>\$ 3,702,481</b>	<b>\$ 3,429,398</b>	<b>\$ 3,170,564</b>	<b>\$ 3,230,962</b>	<b>\$ 3,308,655</b>



**APPENDIX L**  
**City of Grand Rapids, Michigan**  
**DOWNTOWN DEVELOPMENT AUTHORITY - LOCAL TAX INCREMENT SUB-FUND (CUDDA765)**  
**STATEMENT OF OPERATIONS**

Organizations	2011 Actual	2012 Adopted	2012 Amended	2012 Estimate	2013 Adopted Budget	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>REVENUE</b>									
<b><u>DDA - LOCAL TAX INCREMENT SUB-FUND</u></b>									
401 Taxes	\$ 4,391,185	\$ 4,308,924	\$ 4,308,924	\$ 4,194,292	\$ 4,321,788	\$ 4,278,070	\$ 4,137,992	\$ 4,158,782	\$ 4,179,676
450 Licenses And Permits	-	-	-	-	-	-	-	-	-
500 Intergovernmental Revenues	86,706	535,719	535,719	535,719	389,518	145,441	145,187	145,313	145,440
600 Charges For Services	-	33,133	33,133	33,133	32,000	31,647	30,160	28,673	27,239
655 Fines And Forfeitures	-	-	-	-	-	-	-	-	-
664 Interest And Rents	161,641	117,137	117,137	55,000	88,634	64,292	63,214	65,225	105,377
671 Other Revenue	28,366	2,404,000	154,000	237,000	4,000	4,000	4,000	4,000	4,000
695 Other Financing Sources	-	-	-	-	-	-	-	-	-
<b>Total Revenue</b>	<b>4,667,898</b>	<b>7,398,913</b>	<b>5,148,913</b>	<b>5,055,144</b>	<b>4,835,940</b>	<b>4,523,450</b>	<b>4,380,553</b>	<b>4,401,993</b>	<b>4,461,732</b>
<b>EXPENDITURES</b>									
<b><u>DDA - LOCAL TAX INCREMENT SUB-FUND</u></b>									
700 Personal Services	390,159	414,000	398,000	396,056	552,340	525,180	539,665	478,535	490,500
726 Supplies	-	-	-	-	-	-	-	-	-
800 Other Services And Charges	630,053	1,491,385	1,517,385	1,080,418	1,355,787	976,991	905,271	759,606	766,295
970 Capital Outlay	3,599,868	6,103,417	5,789,729	4,213,871	4,576,729	2,616,722	3,238,105	1,584,524	1,761,296
990 Debt Service	529,268	525,653	525,653	525,653	510,095	511,356	511,864	512,604	511,425
996 Appropriation Lapse	-	-	-	-	-	-	-	-	-
999 Transfers Out	61,401	49,615	49,615	49,615	31,873	32,829	33,814	34,828	35,873
<b>Total Expenditures</b>	<b>5,210,749</b>	<b>8,584,070</b>	<b>8,280,382</b>	<b>6,265,613</b>	<b>7,026,824</b>	<b>4,663,078</b>	<b>5,228,719</b>	<b>3,370,097</b>	<b>3,565,389</b>
<b>DDA - LOCAL TAX INCREMENT NET INCOME/(LOSS)</b>	<b>(542,851)</b>	<b>(1,185,157)</b>	<b>(3,131,469)</b>	<b>(1,210,469)</b>	<b>(2,190,884)</b>	<b>(139,628)</b>	<b>(848,166)</b>	<b>1,031,896</b>	<b>896,343</b>
<b>Assigned Fund Balance - Beginning of Year</b>	<b>5,661,533</b>	<b>5,118,682</b>	<b>5,118,682</b>	<b>5,118,682</b>	<b>3,908,213</b>	<b>1,717,329</b>	<b>1,577,701</b>	<b>729,535</b>	<b>1,761,431</b>
<b>Assigned Fund Balance - End of Year</b>	<b>\$ 5,118,682</b>	<b>\$ 3,933,525</b>	<b>\$ 1,987,213</b>	<b>\$ 3,908,213</b>	<b>\$ 1,717,329</b>	<b>\$ 1,577,701</b>	<b>\$ 729,535</b>	<b>\$ 1,761,431</b>	<b>\$ 2,657,774</b>

**APPENDIX L**  
**City of Grand Rapids, Michigan**  
**GRAND RAPIDS ECONOMIC DEVELOPMENT CORPORATION (SREDC260)**  
**STATEMENT OF OPERATIONS**

Organizations	2011 Actual	2012 Adopted	2012 Amended	2012 Estimate	2013 Adopted Budget	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast
<b>REVENUE</b>									
<b><u>ECONOMIC DEVELOPMENT CORPORATION</u></b>									
401 Taxes	\$ 1,158	\$ 1,165	\$ 1,165	\$ 4,237	\$ 4,279	\$ 4,279	\$ 4,279	\$ 4,279	\$ 4,279
450 Licenses And Permits	-	-	-	-	-	-	-	-	-
500 Intergovernmental Revenues	-	-	-	-	-	-	-	-	-
600 Charges For Services	129,170	25,000	25,000	22,373	10,000	10,000	10,000	10,000	10,000
655 Fines And Forfeitures	-	-	-	-	-	-	-	-	-
664 Interest And Rents	7,270	9,300	9,300	4,500	8,701	8,701	8,701	8,701	8,701
671 Other Revenue	-	-	-	-	-	-	-	-	-
695 Other Financing Sources	-	-	-	-	-	-	-	-	-
<b>Total Revenue</b>	<b>137,598</b>	<b>35,465</b>	<b>35,465</b>	<b>31,110</b>	<b>22,980</b>	<b>22,980</b>	<b>22,980</b>	<b>22,980</b>	<b>22,980</b>
<b>EXPENDITURES</b>									
<b><u>ECONOMIC DEVELOPMENT CORPORATION</u></b>									
700 Personal Services	64,463	78,000	78,000	50,000	78,000	78,000	78,000	78,000	78,000
726 Supplies	-	100	100	-	-	-	-	-	-
800 Other Services And Charges	6,773	47,766	47,766	14,183	51,977	51,977	51,977	51,977	51,977
970 Capital Outlay	-	-	-	-	-	-	-	-	-
990 Debt Service	-	-	-	-	-	-	-	-	-
996 Appropriation Lapse	-	-	-	-	-	-	-	-	-
999 Transfers Out	-	4,556	4,556	4,556	4,953	4,953	4,953	4,953	4,953
<b>Total Expenditures</b>	<b>71,236</b>	<b>130,422</b>	<b>130,422</b>	<b>68,739</b>	<b>134,930</b>	<b>134,930</b>	<b>134,930</b>	<b>134,930</b>	<b>134,930</b>
<b>ECONOMIC DEVEL CORP NET INCOME / (LOSS)</b>	<b>66,362</b>	<b>(94,957)</b>	<b>(94,957)</b>	<b>(37,629)</b>	<b>(111,950)</b>	<b>(111,950)</b>	<b>(111,950)</b>	<b>(111,950)</b>	<b>(111,950)</b>
<b>Assigned Fund Balance - Beginning of Year</b>	604,532	670,894	670,894	670,894	633,265	521,315	409,365	297,415	185,465
<b>Assigned Fund Balance - End of Year</b>	<b>\$ 670,894</b>	<b>\$ 575,937</b>	<b>\$ 575,937</b>	<b>\$ 633,265</b>	<b>\$ 521,315</b>	<b>\$ 409,365</b>	<b>\$ 297,415</b>	<b>\$ 185,465</b>	<b>\$ 73,515</b>

**APPENDIX L**  
**City of Grand Rapids, Michigan**  
**SMARTZONE LOCAL DEVELOPMENT FINANCING AUTHORITY (CUSMZ780 & 782)**  
**STATEMENT OF OPERATIONS**

Organizations	2011 Actual	2012 Adopted	2012 Amended	2012 Estimate	2013 Adopted Budget	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>REVENUE</b>									
<b><u>SMARTZONE LDFA</u></b>									
401 Taxes	\$ 1,478,300	\$ 1,698,819	\$ 1,698,819	\$ 1,683,819	\$ 1,740,314	\$ 1,749,140	\$ 1,758,011	\$ 1,766,926	\$ 1,775,886
450 Licenses And Permits	-	-	-	-	-	-	-	-	-
500 Intergovernmental Revenues	-	477,771	477,771	375,944	382,944	388,806	398,456	387,206	411,456
600 Charges For Services	-	-	-	-	-	-	-	-	-
655 Fines And Forfeitures	-	-	-	-	-	-	-	-	-
664 Interest And Rents	29,282	31,052	31,052	27,000	27,912	33,703	58,382	66,294	74,731
671 Other Revenue	-	-	-	-	-	-	-	-	-
695 Other Financing Sources	-	-	-	-	-	-	-	-	-
<b>Total Revenue</b>	<b>1,507,582</b>	<b>2,207,642</b>	<b>2,207,642</b>	<b>2,086,763</b>	<b>2,151,170</b>	<b>2,171,649</b>	<b>2,214,849</b>	<b>2,220,426</b>	<b>2,262,073</b>
<b>EXPENDITURES</b>									
<b><u>SMARTZONE LDFA</u></b>									
700 Personal Services	66,643	98,500	98,500	80,000	100,470	102,479	104,529	106,620	108,752
726 Supplies	-	-	-	-	-	-	-	-	-
800 Other Services And Charges	1,148,130	1,168,176	1,669,586	1,111,111	1,062,107	915,610	919,133	919,674	923,278
970 Capital Outlay	220,387	310,000	310,000	91,895	125,000	207,000	257,000	257,000	210,000
990 Debt Service	285,144	477,771	477,771	375,944	382,944	388,806	398,456	387,206	411,456
996 Appropriation Lapse	-	-	-	-	-	-	-	-	-
999 Transfers Out	-	7,784	7,784	7,784	9,217	9,494	9,778	10,072	10,374
<b>Total Expenditures</b>	<b>1,720,304</b>	<b>2,062,231</b>	<b>2,563,641</b>	<b>1,666,734</b>	<b>1,679,738</b>	<b>1,623,389</b>	<b>1,688,896</b>	<b>1,680,572</b>	<b>1,663,860</b>
<b>SMARTZONE LDFA NET INCOME / (LOSS)</b>	<b>(212,722)</b>	<b>145,411</b>	<b>(355,999)</b>	<b>420,029</b>	<b>471,432</b>	<b>548,260</b>	<b>525,953</b>	<b>539,854</b>	<b>598,213</b>
<b>Assigned Fund Balance - Beginning of Year</b>	<b>1,746,759</b>	<b>1,534,037</b>	<b>1,534,037</b>	<b>1,534,037</b>	<b>1,954,066</b>	<b>2,425,498</b>	<b>2,973,758</b>	<b>3,499,711</b>	<b>4,039,565</b>
<b>Assigned Fund Balance - End of Year</b>	<b>\$ 1,534,037</b>	<b>\$ 1,679,448</b>	<b>\$ 1,178,038</b>	<b>\$ 1,954,066</b>	<b>\$ 2,425,498</b>	<b>\$ 2,973,758</b>	<b>\$ 3,499,711</b>	<b>\$ 4,039,565</b>	<b>\$ 4,637,778</b>

**APPENDIX L**  
**City of Grand Rapids, Michigan**  
**MONROE NORTH TAX INCREMENT FINANCING AUTHORITY (CUTIF766)**  
**STATEMENT OF OPERATIONS**

Organizations	2011 Actual	2012 Adopted	2012 Amended	2012 Estimate	2013 Adopted Budget	2014 Adopted Forecast	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast
<b>REVENUE</b>									
<b><u>MONROE NORTH TAX INCREMENT FINANCING AUTHORITY</u></b>									
401 Taxes	\$ 496,005	\$ 458,554	\$ 458,554	\$ 458,554	\$ 451,349	\$ 442,262	\$ 433,357	435,538	437,731
450 Licenses And Permits	-	-	-	-	-	-	-	-	-
500 Intergovernmental Revenues	-	-	-	-	-	-	-	-	-
600 Charges For Services	-	-	-	-	-	-	-	-	-
655 Fines And Forfeitures	-	-	-	-	-	-	-	-	-
664 Interest And Rents	13,679	15,387	15,387	6,000	15,472	14,183	20,081	18,643	21,897
671 Other Revenue	-	-	-	-	-	-	-	-	-
695 Other Financing Sources	-	-	-	-	-	-	-	-	-
<b>Total Revenue</b>	<b>509,684</b>	<b>473,941</b>	<b>473,941</b>	<b>464,554</b>	<b>466,821</b>	<b>456,445</b>	<b>453,438</b>	<b>454,181</b>	<b>459,628</b>
<b>EXPENDITURES</b>									
<b><u>MONROE NORTH TAX INCREMENT FINANCING AUTHORITY</u></b>									
700 Personal Services	(2,287)	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
726 Supplies	-	150	150	150	150	150	150	150	150
800 Other Services And Charges	249,268	352,600	352,600	295,375	374,048	348,137	343,545	344,735	346,136
970 Capital Outlay	9,865	120,000	120,000	47,805	105,000	65,000	15,000	115,000	115,000
990 Debt Service	115,946	117,150	117,150	117,150	118,396	119,505	119,762	121,539	122,849
996 Appropriation Lapse	-	-	-	-	-	-	-	-	-
999 Transfers Out	-	1,790	1,790	1,790	1,442	1,485	1,530	1,576	1,623
<b>Total Expenditures</b>	<b>372,792</b>	<b>611,690</b>	<b>611,690</b>	<b>482,270</b>	<b>619,036</b>	<b>554,277</b>	<b>499,987</b>	<b>603,000</b>	<b>605,758</b>
<b>MONROE NORTH TIFA NET INCOME / (LOSS)</b>	<b>136,892</b>	<b>(137,749)</b>	<b>(137,749)</b>	<b>(17,716)</b>	<b>(152,215)</b>	<b>(97,832)</b>	<b>(46,549)</b>	<b>(148,819)</b>	<b>(146,130)</b>
<b>Assigned Fund Balance - Beginning of Year</b>	<b>1,286,234</b>	<b>1,423,126</b>	<b>1,423,126</b>	<b>1,423,126</b>	<b>1,405,410</b>	<b>1,253,195</b>	<b>1,155,363</b>	<b>1,108,814</b>	<b>959,995</b>
<b>Assigned Fund Balance - End of Year</b>	<b>\$ 1,423,126</b>	<b>\$ 1,285,377</b>	<b>\$ 1,285,377</b>	<b>\$ 1,405,410</b>	<b>\$ 1,253,195</b>	<b>\$ 1,155,363</b>	<b>\$ 1,108,814</b>	<b>\$ 959,995</b>	<b>\$ 813,865</b>