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***CITY OF GRAND RAPIDS
FISCAL PLAN
FISCAL YEARS 2014 - 2018***

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DISTINGUISHED BUDGET PRESENTATION AWARD

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Grand Rapids, Michigan for its annual budget for the fiscal year beginning July 1, 2012. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This marks the twenty fifth consecutive year that the City has been honored in this way by the GFOA.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



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GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
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PRESENTED TO

**City of Grand Rapids
Michigan**

For the Fiscal Year Beginning

July 1, 2012

Christopher P. Movill

President

William R. Shaw

Executive Director



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CITY OF GRAND RAPIDS, MICHIGAN

July 1, 2013

Mayor and City Commissioners:

Together, our community, led by the Mayor and City Commission and working with City staff, is steadily creating a new City of Grand Rapids, one we could barely envision in 2010. Our transformation has continued to accelerate through FY2013. In December, the City Commission received progressive and promising reports from Police Chief Kevin Belk and Fire Chief Laura Knapp that added to the foundation of our transformation. By the City Commission's February Budget Retreat, City staff stated with assurance that our Phase I Transformation goal to ensure a sustainable platform for core City operations, where ongoing revenues meet ongoing expenditures by June 30, 2015, was attainable. The City's improving financial position is a result of the organization's focus on deploying our Five-Year Transformation Investment Plan to become a sustainable service provider.

Last year, I referred to our ship of state as an ocean liner – a ship that would take an entire community's effort to turn. Our exacting devotion to accomplishing our transformational goals has achieved remarkable results over the last three fiscal years. Not only have we charted a new course to sustainability, but we are accomplishing the redesign of our ship of state while under sail. What once was a cumbersome ocean liner is being rapidly repurposed into a nimble, modern, and more capable ship that will enable us to navigate our future.

The City Commission led the City's transformation with the June 2011 adoption of our Five-Year Transformation Investment Plan (see Appendix K). Undergirded by citizens with the five-year temporary City Income Tax increase, guided by skilled managers, implemented by our committed employees, and provided accountability through transparent performance

metrics, our focus to transform permitted our organization to accomplish significant outcomes. With a clear vision, strong leadership, and committed implementation, the City's Five-Year Transformation Investment Plan directed the movement of the entire organization to have everyone rowing in the same direction to turn our ship of state.

When citizens approved the temporary five-year City Income Tax increase, the City focused on improving our services, cost structures, access, and customer service. In these past thirty-six months, we have begun a massive transformation. We have little time and much to accomplish to ensure each of the seventy-six value streams in the Transformation Investment Plan are implemented over the remaining twenty-four months of the five-year temporary City Income Tax increase.

Our future will surely continue to be filled with rapid change and difficult decisions. We continue to be challenged with both improving financial performance in the short-term and with transforming every City system and program for the long-term. We are working harder, to the point of near exhaustion for many employees. We continue to struggle to meet minimum performance metrics in some key service areas. Operating margins are very thin. Our continued reliance on our transformation plan and the tools and techniques we have successfully applied will help ensure our future operational success. At the same time, our success cannot blind us to the challenges that remain, including certain significantly underfunded services and infrastructure assets.

It is clear that we still have treacherous seas ahead. We must complete the value streams in our Phase I Transformation Investment Plan and develop a Sustainable Asset Management Plan for capital assets like parks and forestry, streets and sidewalks, storm water, street lighting, and City buildings. Only when we fully transform core City operations and assets can we possibly provide a sustainable platform for quality of life services for current and future generations. With a strong Phase II Sustainable Asset Management Plan, we will create a platform for the new City of Grand Rapids to reach its full potential where all citizens can prosper.

This Fiscal Year 2014 Fiscal Plan will continue to drive our transformation. We will continue to use the Transformation Fund to invest in outcomes that are transformative and provide return on investment. The Fiscal Plan will continue to use restraint and adhere to the City Commission's budget guidelines—ensuring that revenues exceed expenditures, squeezing out as much funding as possible for essential capital, and working toward both a 15% fund balance in operating funds and a 10% fund balance in the Budget Stabilization Fund. The Fiscal Plan proposes to reorganize Fiscal Services and Design and Development Services. The Fiscal Plan funds the implementation of the financial management system to serve as the foundation for our continued transformation. The Fiscal Plan funds the creation of a community engagement focus to

consolidate and improve communications. The Fiscal Plan will grow our partnership with the United Way's Volunteer Center to engage citizens in community building and bring online the most significant improvement in our customer service with the 3-1-1 program. The Plan recommends creating a new Parks Manager position, and creating a backyard composting program to continue to remove waste from the City's refuse collection program. In 2014, we anticipate changes for Community Development, Special Events, and creating a Sustainable Asset Management Plan to guide the second phase of our transformation. This work will complete our neighborhood investment platform based on our commitment to engaging the community in the continuous improvement of city government.

Unfortunately, as we transform and reduce costs, we will continue to shrink. The City's workforce will fall another 6.3% to below 1,500 employees. This will result in the City's workforce being reduced by 9.4% since the FY2012 adoption of the Transformation Investment Plan, and nearly 30% from our high more than a decade ago. Staffing levels are approaching minimal levels to maintain our current outcomes. Finally, I believe we are approaching a state of balance with staffing costs, desired outcomes, and current revenues. To reach their budget targets, the Police and Fire Departments are implementing their transformation plans, which include staffing reductions. Through attrition, the Police Department will shrink by 21 sworn positions, bringing the department to the levels recommended by the International City/County Management Association study (study described on page 12 of this letter). The Fire Department will lose 45 uniformed positions, of which 30 of these positions will have their SAFER grant funding expire. As the budgets from these two departments represent 70% of the City's General Operating Fund budget, this final public safety staffing reduction is necessary to maintain the solvency of the City corporation.

Setting a Sustainable Course

The Transformation Investment Plan established financial targets for all General Operating Fund departments and subsequently targets have been established for much of the rest of the organization. When the Transformation Plan was developed, FY2015 was targeted as the year when departments would complete their transformation.

In FY2014, the cost of producing outcomes in the General Operating Fund is projected to be significantly reduced and operating deficits are projected to be eliminated.

Although much work remains, we are right on track. The organization has engaged in the most critical self-examination in our history. Department by department and service by service, we are reviewing and analyzing alternative ways of accomplishing the organizational outcomes most valued by our community.

While we have been focused laser-like on our expenditures, our most significant General Operating Fund revenue, City Income Tax, has shown signs that the economic downturn may be improving.

Although debate continues regarding the sustainability of the economic recovery given the large federal deficits that are underpinning the economic recovery and continued international monetary tensions, it appears that the economic recovery has become more broad-based and is picking up momentum. Locally, we have observed that year-over-year City Income Tax receipts have been trending more than 8% above prior year levels since the end of December. It appears that we are finally experiencing the “break out” that usually accompanies a recovery following a recession. The estimate built into the Fiscal Plan projects that FY2013 income tax revenues will be 7.5% over FY2012.

Although this is good news, we need to remain cautious. During the February 2013 City Commission Budget Retreat, Chief Financial Officer Scott Buhner reported that at the onset of the last recession a decade ago, the City’s initial response was to do what could be done to hunker down and let the storm blow over while hoping for a better day. When it became clear that a better day was not going to arrive, the City had no choice but to begin implementing significant staff reductions as well as other hefty cost cutting measures.

Mr. Buhner went on to add that this type of response will not be possible during the next recession. The City has already reduced headcount by 425 positions (nearly 500 positions, when considering the SAFER grant, COPS grant, and Supplemental Income Tax positions) since Fiscal Year 2002. In 2010, we did what we had to do to survive, but if we have another economic downturn, we will not have the same tools available to us as previously. The City can no longer resolve deficits solely by massive employee layoffs, if we seek to provide continued outcomes. Additionally, our employees have participated in the City’s quest for sustainability, taking concessions that translate to a 12.5% reduction in the total cost of compensation over the last two contracts. Although there are further adjustments needed from individual bargaining units, I recommend that we should not expect our employees to take additional deep cuts to wages or benefits.

The City’s cash reserves are not sufficient to weather another economic downturn. We must restore a healthy level of reserves. Given the City’s experience during the decade long recession that gripped the State of Michigan, it is imperative that the City begin building a Budget Stabilization Fund of 10% now, and then once completed fulfill the policy objective of a

15% Fund Balance in the General Operating Fund. Quite simply and bluntly, if we enter another economic downturn and our only tools to address declining tax revenues are additional employee reductions, we will not be able to sustain core service outcomes. We need to learn from our experience and adopt a continuous improvement mindset and build significant reserves.

Currently, income tax revenues are performing better than expected, so I recommend that the City transfer income tax revenues that exceed the FY2013-FY2017 Fiscal Plan forecast to the Budget Stabilization Fund, subject to the limitation of the annual General Operating Fund surplus. State law limits the amount of funding that can be placed into the Budget Stabilization Fund on both an annual basis and an aggregate basis. Annually, transfers to the Budget Stabilization Fund are limited to the years in which the General Operating Fund experiences a surplus. In the aggregate, state law limits the Budget Stabilization Fund to 15% of the General Operating Fund current spending. We propose that the City reestablish the Budget Stabilization Fund with a target fund balance of 10% of General Operating Fund current spending. Using these criteria, the projected transfers required to achieve the recommended 10% level in the Budget Stabilization Fund would be:

FISCAL YEAR	AMOUNT	% OF GOF SPENDING
2013	\$ 3,683,466	3.1%
2014	2,158,203	4.9%
2015	2,656,994	7.1%
2016	2,101,910	9.0%
2017	1,210,500	10.0%
2018	64,400	10.0%
TOTAL	\$ 11,875,473	

As we continue to implement our transformation plan, we must maintain the discipline it has taken to get us this far. We have relied upon LEAN principles and have insisted upon investing in outcomes. We have made transformative investments that focused on future return on investment. We have tracked, measured, and reported our progress. We have worked as one, with a discipline and commitment that has made us more effective than ever. We need to preserve and build upon this monumental accomplishment. That means we must continue to be strategic and must restrain the impulse to slide back into more comfortable habits of the past. Understand that those familiar habits are in part what necessitated our transformation in the first place. In LEAN parlance, we have devoted the last four years to “acting our way to a new way of

thinking”. The results are evident in our financial performance and innovation throughout the organization. Learning from and using the tools that we have deployed is critical to our future success, including how we look at investments in our quality of life and sustainable asset management.

We continue to be negatively impacted by forces beyond the City’s control, such as State funding, health care costs, stock market performance, and the economy. This creates a cloud of uncertainty. Fortunately, we have an indomitable force—our employees. I continue to be inspired by the dedication and innovation of our employees. While at times it feels like we are swimming upstream as we adjust to a quickly changing reality, it is comforting to rely on the commitment of City employees.

We have already changed significantly and are now clearly on a course to sustainability. Due to the temporary City Income Tax increase, we are able to reinvest in City services. Using business planning, performance based metrics, and LEAN techniques, the City is aggressively finding ways to lower costs, increase transparency, and improve customer service. We are reviewing our services to ensure they are provided in a financially sustainable way, and we are seeing real results. Although we have a lot of work ahead, the City is keeping our promises to voters and becoming a flexible and innovative, customer-focused service provider that leverages technology and new service models. The City is transforming operations to help develop a platform for citizens, businesses, government, and non-profit service providers to build a better community.

Transforming City Government

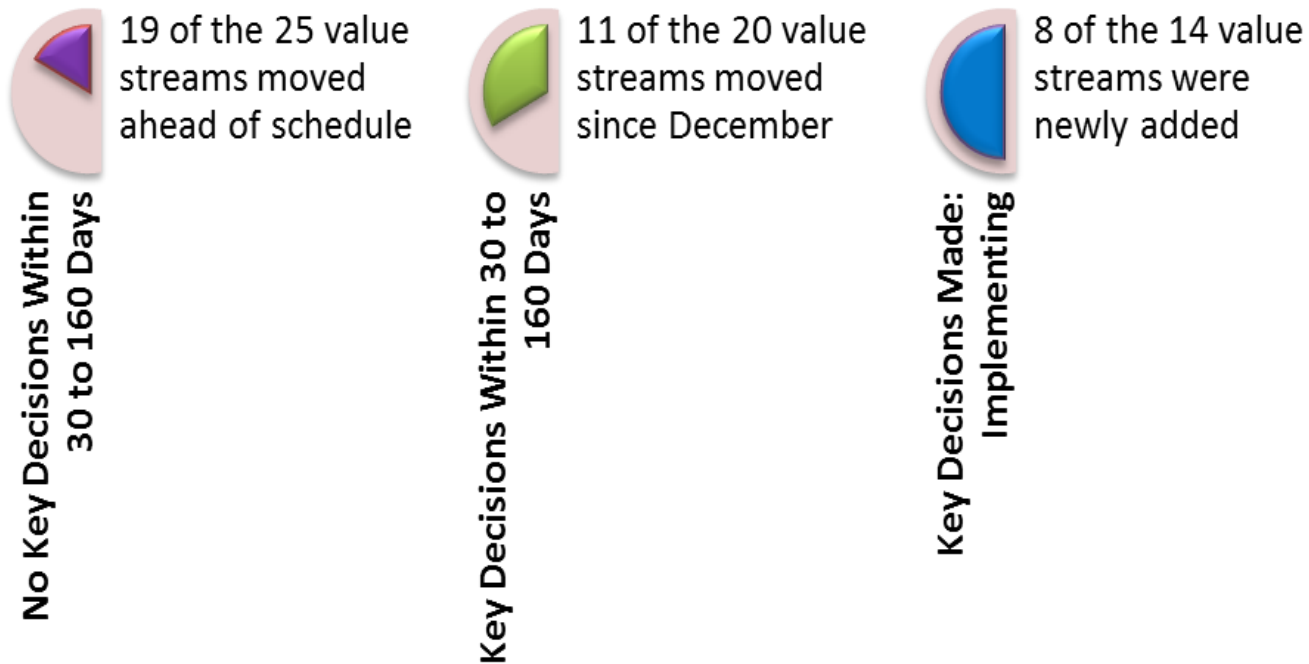
Moving Our Organization to a New Way of Thinking

Phase I: General Operating Fund Operations

The City of Grand Rapids has adopted a continuous improvement LEAN Thinking approach to transform our organization. In FY2012 the City Commission adopted the Transformation Investment Plan as part of the Fiscal Plan. The Transformation Investment Plan is organized into six themes: 1) public safety, 2) streets and infrastructure, 3) quality of life, 4) transparency, accountability, and communications, 5) City operations, and 6) citizen engagement and customer service. It includes seventy-six value streams to drive change, set goals and measure our progress, and create new service models - all intended to reduce costs or otherwise sustain the ability to provide service outcomes. A full presentation of the Transformation Investment Plan can be found in Appendix K.

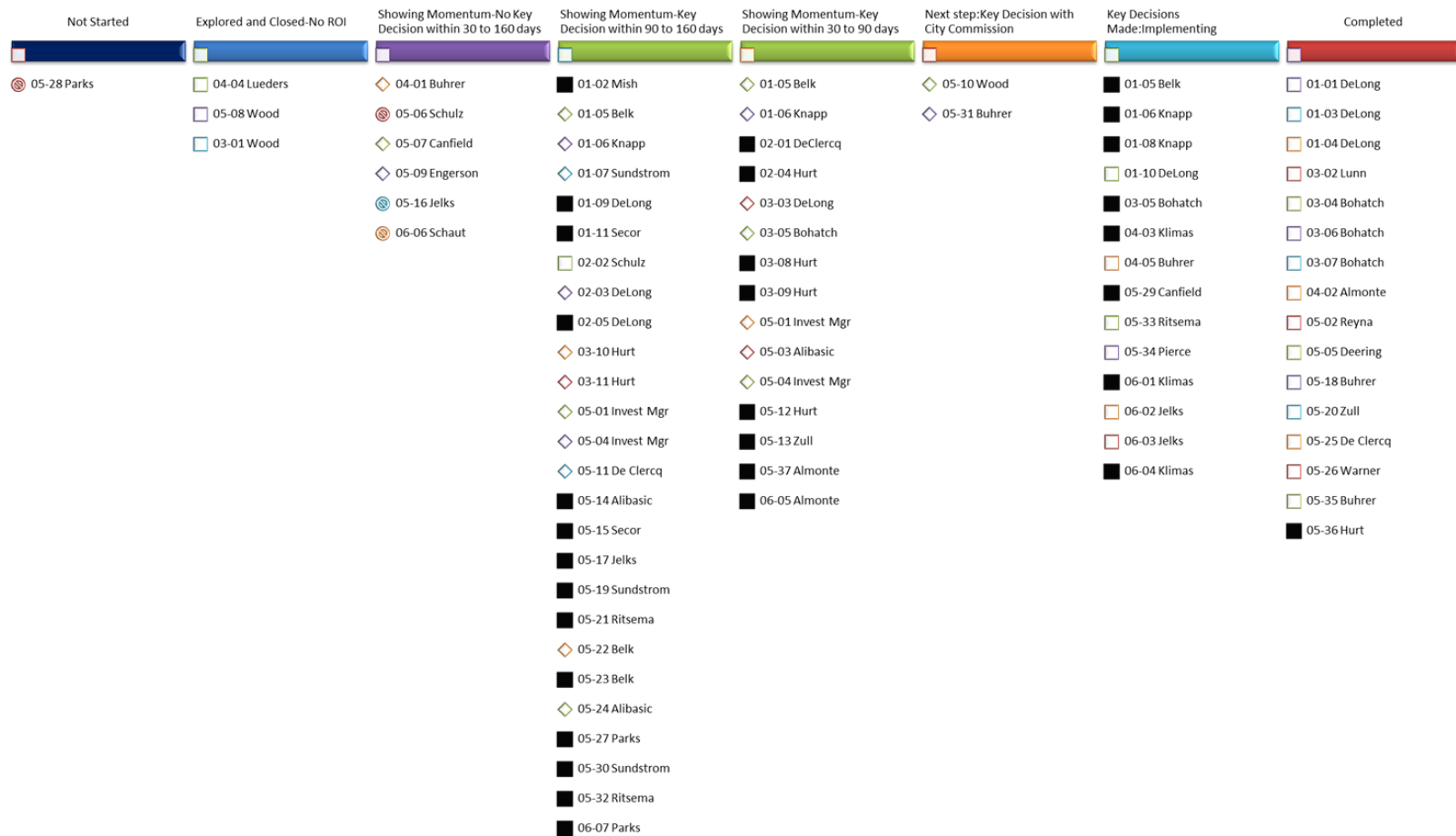
The key focus of the Transformation Plan is the General Operating Fund and aggressive cost reduction targets have been set for all departments. Transformation targets have also been created for most non-General Operating Fund operations as part of the Plan. Progress toward achievement of targets has been steady and substantial.

To track our progress, updates are provided to the City Commission and the community on a quarterly basis. The December update, as well as the February Budget Retreat update, reflected a growing momentum in our transformation journey. The energy of transformation is flowing through our organization and building strength as individuals and departments embrace and deploy the Transformation Investment Plan. This chart reflects the intensity of the work within the organization.



Staff also provided an update on the current status of the seventy-six value streams within the Transformation Plan. Each of these value streams has an owner assigned whose primary responsibility is to complete the value stream by no later than June 30, 2015.

The chart below provides an overview of the status for each of the value streams within the Plan. It is worth noting that the solid black blocks indicate the movement of the value streams from the left to the right.



The current seventy-six value streams within the Transformation Investment Plan are designed to make City operations sustainable. The Plan's savings targets for non-public safety services represents approximately 30% of the City's transformation savings goals. The Police and Fire Department's budgets comprise approximately 70% of the City's savings goals.



It has become clear through the updates is that if staff continues to work the plan, and if the City Commission continues to make key decisions, we should meet the expenditure targets of the Transformation Plan by June 30, 2015 and become financially sustainable.

Phase II: Sustainable Asset Management

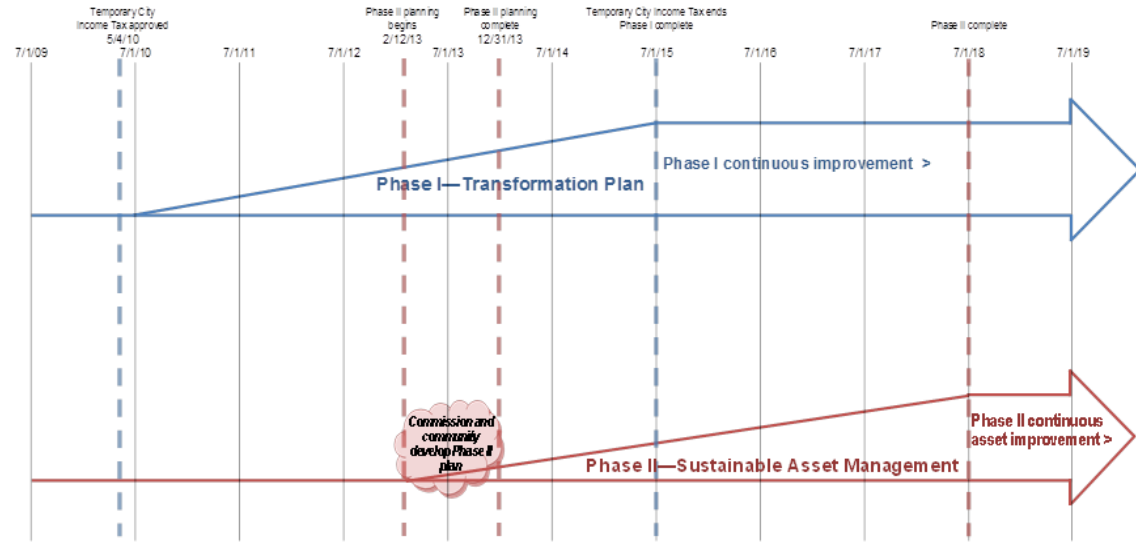
One important area not addressed directly by Phase I of the Transformation Investment Plan is transforming many of our failing assets such as streets, sidewalks, parks and recreation, pools and water playgrounds, street lighting, stormwater, and City buildings. These infrastructure assets and activities suffer from chronic underinvestment. For these activities, changes in tactics or processes alone cannot provide acceptable outcomes at a lower cost. The road to sustainability requires a different approach.

During the February Budget Retreat, the Commission engaged in a conversation about Sustainable Asset Management. The conversation shed light on the fact that the well-being of our community is closely connected to the sustainability of these critical capital assets. Now that it is clear that Phase I of our transformation is on track, we need to focus on the next critical phase. Phase II of the Transformation Investment Plan will provide the community, City Commission, and staff the opportunity to engage in meaningful conversations of how best to address the sustainability of these assets.

The chart below was part of the February conversation and represents the timeline of designing and implementing Phase II of the Transformation Investment Plan. It also includes potential financial tools and describes citizen planning partners.

TRANSFORMATION PLAN TIMELINE

Phase I Investments	
Public Safety	
Streets and Infrastructure	
Quality of Life	
Transparency, Accountability, and Communication	
Citizen Engagement and Customer Service	
Transforming City Operations	
Financial Tools	<i>FY2013 (millions)</i>
EVIP	\$4.8
CGAP	\$0.6 - \$3.6
Special assessments	\$0.2
Temporary City Income Tax	\$9.5
Public partnerships	
Citizen Planning Partners	
Transformation Advisors	
Neighborhood and business associations	
Grand Rapids Public Schools	



PHASE II—Sustainable Asset Management	
Streets	
Sidewalks	
Parks and recreation	
Pools and water playgrounds	
Urban forestry	
Street lighting	
Stormwater management	
City buildings	
Financial Tools	<i>FY2013 (millions)</i>
EVIP	\$4.8
Special assessments	\$0 - \$1.0
New property taxes (per mill)	\$4.0
New income taxes (per 0.1%)	\$4.7

Illustrative Phase II Estimated Annual Sustainable Asset Management (millions)

Phase II Investments	Proposed Sustainable			Current Investment	Possible State Funding	Unmet Need
	Capital	Operations	Total			
Parks and recreation	\$2.0	\$5.5	\$7.5	\$5.5		\$2.0
Pools & water playgrounds	\$0.5	\$1.0	\$1.5	\$0.6		\$0.9
Urban forestry	\$1.0	\$1.5	\$2.5	\$1.5		\$1.0
Streets	\$16.0	\$11.0	\$27.0	\$12.5	\$6.0	\$8.5
Sidewalks	\$1.1	\$0.5	\$1.6	\$1.2		\$0.4
Stormwater management	\$3.5	\$4.0	\$7.5	\$3.8		\$3.7
Street lighting	\$1.0	\$3.5	\$4.5	\$3.5		\$1.0
City buildings	\$8.0		\$8.0	\$2.0		\$6.0
	<u>\$33.1</u>	<u>\$27.0</u>	<u>\$60.1</u>	<u>\$30.6</u>	<u>\$6.0</u>	<u>\$23.5</u>

Phase II Planning Process

- Define problems
- Collect data
- Apply Lean principles
- Define desired outcomes
- Engage citizens to seek ideas and input
- Prioritize, group, and leverage outcomes
- Develop coordinated investment plans, with milestones and timeline
- Engage citizens and seek support
- Define revenue requirements and sources
- PDCA

We have begun the process to develop a plan that will guide the City in addressing Sustainable Asset Management. The community has engaged in considerable work regarding expectations for parks, recreation and forestry outcomes. Information has been generated on street lighting and stormwater and additional information on stormwater asset management will be presented before the end of the fiscal year. We expect the Sustainable Streets Task Force to deliver a final recommendation on August 27, 2013. Good progress is being made on a review of the use of City buildings.

All of this background is critical to the creation of a sustainable future where the City has both a strong operational platform and a sustainable asset platform. Achievement of both of these critical outcomes is essential to our transformation and our future as a community.

Phase III: Continuous Improvement

The transition from Phase I to Phase II points the way to Phase III – Continuous Improvement – when we will continue to deploy the lessons learned in the first two phases. It means that we will never remain the same as our continuous improvement, Lean Thinking approach becomes part of the fabric of our organization. I am confident that this way of thinking will enable us to constantly reinvent the City of Grand Rapids as we move forward into the sustainable future we will create together.

Transformation Acceleration in FY2014

City departments and their leaders have played a vital role in imagining and then implementing the Transformation Investment Plan to ensure we meet the June 30, 2015 deadline. Progress is accelerating toward that critical finish line.

Services provided by the City can be grouped into four categories: Police, Fire, General Operating Fund Non-Public Safety, and Non-General Operating Fund/Non-Public Safety. The Police and Fire Departments budgets comprise about 70% of the City's General Operating Fund budget and their combined savings target represents 70% of the City's savings goals. It is clear that the City cannot become sustainable without significant expenditure reductions in both the Police and Fire Departments.

The following section outlines transformative actions and investments in each of the four categories:

Police Department

The Police Department will achieve its transformative state on June 30, 2013. The Police Department Transformation Team led by Police Chief Belk developed the plan that reflects collaborative work between the Police Command Officers Association, Grand Rapids Police Officers Association, neighborhood associations, Executive Office, and community stakeholders. The plan includes staffing and other recommendations from the International City/County Management Association (ICMA). Grand Rapids, along with the Cities of Kentwood and Wyoming, retained ICMA to critically examine each police and fire department and provide recommendations to better match services with needs. The Department's FY2014 request is approximately \$1.1 million lower than the FY2013 budget.

The budget for the Police Department is the largest in the General Operating Fund. It is the largest operating budget in the City with the largest level of staffing, which comprises 88% of their budget. The size of this budget did not prevent the Police Department from continuing their long tradition of managing through extensive performance metrics, staffing flexibly to meet service demands, and realigning resources to continue to provide similar outcomes for our community. The men and women of the department, the Police Department Transformation Team, and Police Chief Belk are to be lauded for developing and implementing a plan to have the largest department with the largest budget transition become sustainable.

The Police Department's transformation plan will drive the department toward sustainability while providing similar outcomes for the community and this will be accomplished two years ahead of schedule. It reflects the City's commitment to community-oriented policing. Under the plan, shortly after July 1, 2013, two years early, the Police Department will approach their authorized strength of 303 full-time employees of which 275 will be sworn police officers, compared with ICMA's recommendation of 304 and 274 respectively. The reductions in sworn staff are expected to be accomplished through attrition. Combined, these actions will accomplish the department's transformation target.

In FY2014, this transformation will be accelerated through:

- Maintenance of community policing funded by the temporary income tax both during transformation and after June 30, 2015
- An innovative, flexible work shift that will save money and increase deployment of sworn officers at critical times

- Electronic citation and warrant processing systems in conjunction with 61st District Court that will reduce costs and improve productivity for both
- A full fiscal year of deployment of automatic license plate recognition technology that will assist in crime prevention, criminal investigation and collections
- Adjusting deployment and operations of the Investigations Division
- Deployment of a civilian crime analysis position to accelerate intelligence-led policing and free up sworn resources for work on the street
- A key element of the Department's transformation is to maintain tight staffing control at the 275 sworn officer's level, which will result in an effective authorized strength of 280. Accordingly, with anticipated attrition, a recruit class will be necessary during FY2014 to ensure that staff additions match staff reductions at the 275 level.
- Working through the International City/County Management Association (ICMA) Study recommendations for potential service sharing or consolidation with the partner cities of Kentwood and Wyoming

The FY2014 transformation builds upon years of work by the department that has modeled the idea of transformation by consistently implementing more efficient and cost effective means to accomplish its many missions. An example is the electronic records management system designed and developed by our own officers. ICMA reported that our system is the finest that they have seen in contemporary law enforcement. The department's significant work will speed the City's transformation and has helped assure that we will meet June 30, 2015 transformation targets.

Fire Department

Significant transformation is underway within the Fire Department. Under the leadership of Fire Chief Laura Knapp, the Fire Department is reviewing and implementing ten transformation initiatives to reach the Fire Department's savings target and ensure the future sustainability of their operations. Transformation is focused on the creation of a flexible service model that aligns resources with risk. Chief Knapp is working with her command staff and the Joint Partnership Team that includes the President, Vice-President, and Treasurer of IAFF Local 366, the Deputy City Manager, Fire Chief, and Deputy Fire Chief to facilitate transformation. Chief Knapp reported in her December 4, 2012 transformation briefing before the City Commission that over 95% of the recommendations provided in the ICMA report were either being considered or had been implemented by the Fire Department. For example, the ICMA report recommended the use of quick response vehicles. The Fire Department requested and received investment from the City's Transformation Fund to purchase three quick response vehicles and construct a live fire training facility to properly train the men and women of the department. Beginning in February 2013, the three quick response vehicles were placed into service at our busiest fire stations. The ICMA report was complimentary of the Fire Department and a recent independent evaluation of the Fire Department by the Insurance Services Organization (ISO) found GRFD to be among the top 2% of all fire departments in the country.

In FY2014, continued transformation will be accomplished through:

- Maintenance of the rescue engine and staffing at the LaGrave Station during transformation through June 30, 2015
- Reshaping emergency medical services through careful examination of the types of responses and coordination with advanced life support services in conjunction with partner communities
- Completion and evaluation of the quick response vehicle pilot program
- Evaluating Apparatus Green Technology on fire trucks
- Expanding the residential fire prevention safety program to reduce fire risk in five pilot neighborhoods
- Reduction of staffing upon completion of SAFER Grant obligations

- Realignment of fire administration to facilitate transformation
- Development and implementation of an effective asset management plan for fire apparatus that will include a cost-saving, apparatus repurposing protocol that will extend the useful life of critical equipment at significantly reduced cost
- Working through the ICMA Study recommendations for potential service sharing or consolidation with the partner cities of Kentwood and Wyoming

There are several milestones the Fire Department must overcome for it to achieve a sustainable staffing level of 190 employees by July 1, 2015, when the temporary income tax increase expires. The next milestone will take place in February of 2015, when the temporary income tax reserves used to fund Firefighters after the SAFER grant funds are exhausted and staff will be reduced by 17 positions. The second milestone will take place June 30, 2015, with an additional reduction of 28 positions for a total reduction since FY2012 of 45 positions, and a final roster of 190. A key element of the Department transformation will be to maintain tight staffing control at the 190 authorized strength. Accordingly, when a recruit class is necessary to ensure that staff additions match staff reductions at the 190 level, this will result in an effective authorized strength of 193. The Fire Department's promising operational transformation must be completed by this time to enable the department to provide similar outcomes. It is essential for the Fire Department to continue to explore with alternative models and staff deployment prior to the exhaustion of the SAFER grant and Income Tax reserve funding which will compel layoffs if the Fire Department is unable to meet their transformational fiscal target.

Non-Public Safety General Operating Fund Services

Non-public safety services that are funded by general tax dollars represent about 30% of the City's transformation savings goal for reducing expenditures to match ongoing revenues. This target is substantial and significant transformation progress is being made.

In FY2014, continued transformation will be accomplished, including the following:

- **Community Engagement** A key driver of our transformation has been a commitment to planning and community engagement. Establishing a community-based vision and then pulling ourselves forward is an evolving community competency that distinguishes us from other U.S. metro areas. A commitment that began with the 2000 Master Plan has been carried through and improved to include Green Grand Rapids, Design Teams, Transformation Advisors, Michigan Corridor Project, Veterans Memorial and Monument Park redevelopment, Area Specific Plans for Neighbors of Belknap Lookout (NOBL), Uptown, Madison, Creston, West Fulton and the West Side neighborhood associations and the Sustainable Streets Task Force. The FY2014 Fiscal Plan recognizes this strength and increases investment in community engagement and related communications functions and anticipates the conclusion of the Michigan Corridor Project, completion of the West Side area specific plan, significant efforts on restoring the rapids in the Grand River and initial steps in formulation of a regional downtown plan. To accomplish this, I am recommending formally creating a community engagement function and consolidating communication activities in the Design, Development and Community Engagement Department. I recommend increasing the responsibility of the Planning Director to include this enhanced function, and creating the staff support to ensure effective engagement. The Planning Director will become a Managing Director and will assume more direct responsibility for the operation of the Development Center and Building Inspections. She will be added to my Cabinet along with the Managing Director of Enterprise Systems.
- **Customer Service** Customer Service continues to be a top priority for this organization and I believe it is important to invest the necessary resources to achieve that objective. A comprehensive Customer Service training initiative has already begun as part of the Transformation Plan. Last fall a series of formal classes were conducted through City University. Central to the new Customer Service initiative is a tiered model platform approach which includes both mandatory and some optional training classes for all employees. The plan will provide general and specialized skill building orientations to fit the needs of service and a “Train the Trainer” component will be incorporated for increased flexibility and cost containment. This strong training effort renews Customer Service as an essential value for the organization. We know that excellent customer service is key to transforming our citizen’s experience with the public services we deliver. The adjusted target in the budget recognizes the need for this investment as an ongoing cost for the City’s sustainable future. I have approved a request to increase the Administrative Services/Human Resources budget target for FY2014 in recognition of

the cost associated with the implementation of an expanded citywide Customer Service Training Program in the amount of \$90,000.

- **myGRcitypoints** The budget for the Customer Service cost center is approximately \$49,786 over the projected FY2014 financial target. This is due to the incorporation of myGRcitypoints program into this General Operating Fund cost center. This is an online program where people can earn points for recycling or volunteering and later redeem the points for discounts on restaurants, services or retail purchases. The program cost of \$75,000 was transferred from the Information Technology Department budget into this budget to provide a home for ongoing operation of the program. This budget was able to absorb \$25,214 of the new cost leaving the remainder as exceeding the target level.
- **Economic Development** FY2014 will feature focused work on acceleration of the evolution of our innovation and entrepreneurial economic development environment through strategic investments and partnerships. One critical step will be implementation of a neighborhood business retention and recruitment program with 18 regional partners that proactively links the efforts of all of our Entrepreneurial Service Organizations (ESO) resources together in support of our neighborhood businesses and entrepreneurs. The City Commission invested initial start-up funds in FY2013. Future operations will be supported by the partners, including the City. This investment will provide a first point of contact for all entrepreneurs and will be augmented by the investment of \$75,000 that will leverage an additional \$15,000 and will support 1.5 FTE community-based contract staff that will provide recruitment, retention and business development services in neighborhood business districts. Contract staff will also update and analyze data necessary to understand the growth potential and outcomes in each neighborhood business district and to connect entrepreneurs to opportunities. Support for the Economic Development Office will be almost entirely outside the General Operating Fund for FY2014 and future years.
- **Code Compliance** In April 2012, a new process was launched for the Rental Property Certification Program in preparation for adding 3,500 single and two-family rental certification cases per year. This process included centralized scheduling of certificate inspections, streamlined workflow, and improved communication to property owners regarding requirements of the program. Since that time, over 4,000 single and two-family certification cases have been started, over 2,700 initial inspections have been scheduled and 1,500 properties have received a Certificate of Compliance. Currently, 9% of all single-family rental properties and 30% of all two-family rental properties are certified. Original program design anticipated 100% cost recovery through fees with an

assumption that 50% of the properties would require enforcement activity prior to achieving compliance. We are pleased that the enforcement rate has been lower than anticipated. Many property owners have achieved compliance without the issuance of a Notice of Violation. Inspectors often are able to give property owners verbal orders and repairs are completed within two weeks of the initial inspection. As a result, revenue from assessed fees is lower than anticipated. FY2014 certification fees represent a 3% increase and are expected to recover 83% of costs. The remaining costs are supported through the Community Development Block Grant program allocation for code compliance activities. The department will continue to work on reducing this funding gap.

- **Cemeteries** During the FY2014 budget process and in preparation for a request to Investment Managers, an analysis of Cemetery finances emphasized that there are two cemeteries where lot sales are still active and burials are still performed. Revenues generated at these two cemeteries are attempting to support operations of all six City cemeteries. The other four cemeteries are inactive. Lot sales and burial revenue at the active facilities is not sufficient to support operation of the entire system. The Perpetual Care Fund balance is too small to generate sufficient interest income to fully pay for required ongoing grounds maintenance. This has necessitated the General Operating Fund subsidy for cemeteries. Seeking to reduce the General Operating Fund subsidy, we will pursue two options. First, to build up the Perpetual Care Fund balance from non-cemetery sources, such as the Transformation Fund, so that interest income is sufficient to support cemetery operations without a General Operating Fund subsidy. Second, to invest Perpetual Care funds in alternative “trust-style” investments that earn much higher rates of return to generate a larger amount to support ongoing operations. Both methods could be implemented together and would reduce the required size of a General Operating Fund subsidy. A recommendation will be forthcoming by the end of FY2014. Fees for lot sales and burials will be adjusted for FY2014 and will be simplified.
- **Diversity & Inclusion** The Diversity & Inclusion Office staff has participated in discussions regarding the City’s new financial system and has become aware there may be technical limitations on its capability to provide program support relative to our Equal Business Opportunity (EBO) programs in goods and services. The staff will be working on innovative internal solutions to address this potential problem. By leveraging this opportunity, we will be poised to make additional progress towards achieving the performance outcomes of the City’s Diversity and Inclusion Sustainability Plan.

- **Human Resources** The FY2014 budget for the Human Resources Department exceeds the financial target for the year by \$44,994. The primary reason for this overage is due to the \$50,000 budgeted for mandatory Michigan Occupational Safety and Health Administration (MIOSHA) safety training related to the technical hazardous field operations by departments, such as confined space entry activities. However, by FY2015 the Human Resource Department's budget is projected to be realigned to meet the FY2015 financial targets.
- **City Assessor** The City Assessor has proposed a FY2014 budget request which is 2.8% lower than its FY13 adopted budget. The City Assessor is confident that the FY2014 budget provides the necessary resources for the office to be sustainable on a going forward basis assuming annual cost increases at the rate of inflation. Hitting financial targets for FY2014 is made possible through adoption of a staffing model which anticipates increased efficiencies created by the 311 Call Center and a new collaborative agreement with Kent County. In addition to ensuring that current outcomes will be met, the FY2014 budget also contains the resources to establish an on-going reappraisal program. The staffing model proposed by the City Assessor includes deleting three Office Assistant II positions and one Administrative Analyst II position. Staff additions include one Assessment Records Specialist position and one Real and Personal Property Appraiser position. A portion of the customer service functions are expected to be accomplished via the 311 Call Center, which for FY2014, carries a cost to the Assessor's Office of \$33,245. Document processing functions primarily related to deeds and property transfer affidavits will be accomplished through a pending agreement with the Kent County Bureau of Equalization at a cost of \$80,000 annually. The pending agreement with Kent County seeks to capitalize on the elimination of duplicate efforts in deed processing. The addition of one Real and Personal Property Appraiser I position will provide the City Assessor's Office with the resources to establish a sustainable on-going annual reappraisal program. The State Tax Commission recommends that 20% of all properties within a taxing jurisdiction be reviewed on an annual basis. With the addition of one Real and Personal Property Appraiser I, the City Assessor's goal is to complete a review of at least 10% of the City's residential parcels on an annual basis. Parcel reviews will be accomplished primarily from the desktop utilizing updated street view photos taken by City staff and updated oblique aerial imagery provided by our innovative Pictometry program.
- **City Treasurer** The Treasurer continues to expand our e-commerce presence and refine our payment and collection streams. More and more citizens are choosing to take advantage of the e-commerce payment options we offer. Currently, each month over 4,800 water bills are paid online and total over \$854,500 each month (an

increase of 49% over the previous year). In addition, parking violations payments are being made with increasing frequency using our e-commerce solutions. For our collections, work is underway to streamline our procedures so we can be even more effective in obtaining collection on our unpaid parking fines. Our parking violation software is being upgraded so we will be able to export the data for people having three or more parking tickets to the 61st District Court. The new program will mostly automate the process for placing the \$1,012,214 owed on 4,903 plate records with 3, 4, and 5 unpaid parking violations into the collection stream whereby a hold is placed on a person's driver's license to prevent a renewal without paying the fines.

- **Energy & Sustainability** The City continues to be recognized nationally and internationally for its sustainability-related initiatives. The International City-County Management Association (ICMA) wrote that "The city's sustainability plan is considered one of the most innovative in the nation with specific environmental, economic, and social sustainability outcomes - all connected directly to the FY2011 to 2015 fiscal plan." The Office of Energy and Sustainability continues to track progress, review, and update the Sustainability Plan to align with current planning efforts and initiatives. All initiatives undertaken by the City impact the Sustainability Plan, including Transformation Plan outcomes. Care is taken to ensure that the budgeting process is linked to the Sustainability Plan to ensure that investments are made in programs/activities that meet Sustainability Plan outcomes.
- **Street Lighting, Signals & Signs** is meeting transformation savings targets and is continuing to seek additional savings and efficiencies. This includes continued review of light-emitting diode (LED) street lighting feasibility which is becoming more likely with each LED innovation.
- **Indian Trails Golf Course** We have committed to developing a sustainable business plan for Indian Trails Golf Course. Significant progress has been made using LEAN A3 techniques. A new staffing model is already in place that includes a contract with a professional golf course manager charged with working the new business model. It is expected that revenues from operations will exceed operating expenditures in FY2014 and not require additional General Operating Fund subsidy.

- **Parks and Forestry** Forestry operations have been moved to the Parks Operating Fund beginning in FY2014. This move aligns forestry and parks outcomes in a single location. The General Operating Fund subsidy to the Parks Operating Fund will be increased to pay the cost of this operation. Parks operations continue to be refined. After school programs were transferred to other providers in FY2013 and are not included in the FY2014 budget. Fees for recreation programs have been carefully examined. The outcome is that Adult recreation fees will increase toward 100% cost recovery over the next two fiscal years. Youth recreation fees are unchanged for FY2014. Three swimming pools will be operated again this season. Funds have been included in the FY2014 budget to remove the remaining wading pools. They are not as versatile or cost effective as our splash pads and renovating them to meet health department and ADA standards is prohibitively expensive. Additional components of park maintenance like mowing done by seasonal staff will be considered for contracting out to reduce costs and improve outcomes. Funding is provided for the City to continue its commitment to plant 10,000 trees in remaining spaces in public right-of-ways.
- **City Clerk** The City Clerk continues to make progress on business licensing and a new business registration program. The City Clerk and other members of City staff are working with our partner communities to develop a program compatible with existing business registration programs in Kentwood and Wyoming. The team is also working on potential regional licenses for transitory services like taxicabs, snow plowing and waste hauling services. It is anticipated that business registration will be operational by January 1, 2014, at the Development Center. The upcoming software upgrade to .NET Framework will further strengthen the business licensing processes and include an e-commerce platform. Upon full implementation, customers will be able to complete their application or renewal forms and submit the fee on-line. Additional resources are also being devoted to competitive compensation for election workers, training support, and other critical election services.
- **61st District Court** The District Court continues to require General Operating Fund subsidy despite implementation of several transformation efforts that have reduced the rate of increase in its budget. Additional efforts are progressing in partnership with City departments like the Treasurer's Office and Police Department. This work is critical to our overall transformation and needs to continue at an accelerated pace.
- **Income Tax** continues to implement the innovative drop box processing of paper returns through JP Morgan Chase Bank with the cities of Flint and Lansing. The City of Battle Creek is joining the consortium and other partners are forthcoming. The department has met its transformation target and continues to innovate.

- **Law Department** The City Attorney has met her financial target and is providing quality outcomes through careful balancing of staffing requirements. The City Attorney and her staff continue to be key contributors as the organization works through complex transformation value streams.

Transformation in Non-General Operating Fund/Non-Public Safety Segments of the Fiscal Plan

Non-General Operating Fund segments of the City's operation make up about 65% of the total FY2014 appropriation for all funds. These critical operations include water, sewer, refuse collection, street repair and maintenance, building operations, fleet, engineering, and information technology. Managers in these operations have accepted or created aggressive transformation targets that are helping to control or lower costs while maintaining similar outcomes.

In FY2014, continued transformation will be accomplished through:

- **311 Customer Service** will be transformative on many levels. Several segments of the FY2014 operating budget have been built anticipating the startup 311 operations ranging from the Assessor's Office to Public Services to Water Customer Service. An even more significant payback will be experienced by our residents and customers when 311 goes live in January of 2015. The return on investment is strong and will meet or exceed projections made when the investment was approved.
- **Major & Local Streets** As predicted in prior years, the financial position of the Major and Local Street Funds continue to deteriorate despite our considerable cost reduction, efficiency, and transformation efforts. We have reduced total employee compensation by 12.5%, reduced streets staffing by 19%, reduced the equipment fleet by 10%, reduced salting in the winter and deferred even the most basic maintenance and repairs. In FY2014, we have further reduced staff, further reduced the equipment fleet, moved Forestry to the Parks Operating Fund which will require additional General Operating Fund subsidy, and further reduced routine maintenance treatments. New State investment in transportation is an essential part of the answer. The Sustainable Streets Task Force has identified that our annual capital investment requirement is almost double our current annual streets operating budgets. It is clear that additional efficiencies are not the answer.

- **Building Inspections and the Development Center** have developed a series of Key Performance Indicators (KPI) that help them effectively manage their work. Using these KPI's, the department is able to manage staff resources in a way that permits these operations to meet critical customer service and financial outcomes. The Department initiated a Development Center Customer Advisory Council in 2012 and has expanded its mission from feedback on development services to also include consulting and piloting process improvements. Staffing will be increased by one position in FY2014 to meet the demand for plan review services and improve allocation of inspection time to direct service. The Building Inspections Fund is in stable condition due to actions taken in prior years to match staffing to workload measures, increased charges for services, and, most recently, a sharp increase in construction investment. Minor fee adjustments are planned to align rates for similar services provided by other departments.
- **Public Library** The Public Library has completed successful implementation of the cost-saving radio frequency identification (RFID) system. Despite this and many other leading innovations, the Library operating and capital budgets are beginning to show signs of sustainability issues. Property tax revenues have declined as have statutory state reimbursements. We will work in partnership with Library leadership to explore resolution of these matters over the next fiscal year.
- **Engineering** The City Engineer has completed a significant transformative leap and is now operating successfully under their new business model. Cost reductions approach 25% from the department's FY2011 actual results. The department is now sustainable at the City's current level of capital investment and is scalable to meet potential future demands. Service outcomes and quality remain strong. This is a credit to their leadership and staff.
- **SmartZone** Working through the SmartZone Authority, FY2014 will see continued investment in the high technology activities supported by this authority. Key partners include The Right Place, Grand Valley State University Center for Entrepreneurship and The HUB. Strategic investments here will accelerate tech transfer, impact investing, company formation and job creation within the SmartZone. Industry segments include life sciences, advanced manufacturing and sector convergence and integration.

- **Enterprise Services** continues to produce transformative operating and financial results. The Water and Sewer systems have each reduced operation costs by almost 10% over the last three years. That performance is expected to continue through the implementation of the results of a rigorous competitive assessment that includes aggressive new process improvement and technology deployment goals. Significant work has been accomplished in inventory control in Street Lighting and this model is being deployed next in the Water system. The Parking System is on solid financial ground and is preparing to invest in the formulation of a regional downtown plan with the Downtown Development Authority and other partners.
- **Environmental Services** continues to improve performance and reduce costs through transformation. The Environmental Protection Services Department's transformation efforts are outlined in a "Brag Book" developed by staff and can be viewed on their webpage <http://www.grcity.us/esd>. The department measures customer satisfaction through point of service customer surveys and makes adjustments based on those results. Transformation will continue in FY2014 as the department works to create more versatile positions from the current separate operations and maintenance positions. This next step is critical in creating a flexible and talented future workforce. Early phase implementation of the Competitive Assessment will further improve productivity and efficiency. Fees are set at 100% cost recovery.
- **Stormwater** operations continue to be subsidized by the General Operating Fund, Major and Local Street Funds and the Capital Improvement Fund at subsistence levels. West Michigan Environmental Action Council (WMEAC) presented the results of a community-based review of Stormwater operations in FY2013. Development of an asset management plan was authorized as recommended by the citizen-based plan. That asset management plan will be completed and presented this spring and will be added to the information under consideration by the City Commission as part of Sustainable Asset Management. The City continues to partner with the Lower Grand River Organization of Watersheds (LGROW) on critical issues affecting the watershed.
- **Water Supply System** The Water System continues to improve performance and reduce costs through transformation. Operating costs are expected to decrease again in FY2014 by approximately 7%. Overall, the revenue requirement per unit of water delivered has been reduced 5.4% over the last two rate studies (\$1.66 per 100 cubic feet in 2012 to \$1.58 per 100 cubic feet in 2013). The Water System team has successfully implemented the new Cayenta water/sewer billing system and several process improvements related to the new system. Next up is their role in implementation of the new, city-wide 311 customer service system that will

further improve water customer service and will require significant reorganization of the existing customer service operation. Implementation of Cityworks Storeroom technology will significantly reduce annual inventory and restocking costs. Early phase implementation of the Competitive Assessment will further improve productivity and efficiency. The next significant technology upgrade will be a redesign of the Supervisory Control and Data Acquisition (SCADA) system at Coldbrook pumping station and linking that system to the current system at the Lake Michigan Filtration Plant. Staff has performed a comprehensive review of charges established under Task #30 of the rate study and will review them with the Utility Advisory Board in advance of the next rate study review.

- **Auto Parking System** The Auto Parking Operating Fund is in solid financial condition as the result of stable revenues and strong operating performance. The fund continues to pay for the acquisition of the Government Center Ramp and the new Monroe North DASH bus service. Parking supply remains stable, but could evolve rapidly based on proposed uses of surface lots for economic development projects. This is one reason the Parking System is prepared to invest in a regional downtown study that helps establish a framework for mobility and access to this key community resource. Work will continue on the Neighbors of Belknap Lookout (NOBL) neighborhood association permit parking pilot study including evaluation of the pilot results and on other potential neighborhood parking investments.
- **Lighting, Signals and Signs** operations accomplished a significant transformation of its storeroom in FY2013 that permitted a 30% reduction in the cost of inventory. This successful model is now being exported to other sections of Enterprise Services. Significant work was also accomplished in the implementation of a Cityworks work order system. The department completed implementation of a Pole Line and Duct System ordinance and rate study in FY2013 that will be continued in FY2014. The department is meeting transformation savings targets and is continuing to seek additional savings and efficiencies. A Master Electrician position is being substituted for another department position to meet State regulatory requirements for this operation. This department is working with ESD and Public Services to establish and maintain a minimum 5% fund balance for the troubled Major and Local Street Funds.
- **Information Technology** A new cost for the Information Technology Fund in FY2014 is the fee being charged for use of conduit space. FY2014 Information Technology expenditures are up in response to departmental requests for assistance.

- **Facilities** The Facilities division of the Facilities and Fleet Management Department continues to focus on reducing operational costs while maintaining quality facilities by adhering to a strict asset management plan. A main focus of lowering operational costs is to reduce utility consumption. While utility unit costs continue to rise, the operation has been successful in lowering its consumption. This has been done in several ways such as continuing to implement energy conservation projects as well as commissioning HVAC systems to ensure they are operating efficiently. Overall utility consumption when adjusted for the heating and cooling index has decreased 5% over the last year. This equates to a savings of over \$150,000. This continues the trend whereby we continue to reduce utility consumption and have saved almost \$4,000,000 in utility costs over the last 10 years.
- **Fleet** The Fleet division of the Facilities and Fleet Management Department continues to focus on reducing the organizations overall fleet costs. Each department has been successful in reviewing their fleet needs and making adjustments in all areas to reduce costs. Analysis by department has been ongoing to look for opportunities to eliminate underutilized equipment, right size their equipment and encourage collaboration across the organization to share equipment. This proactive initiative has resulted in reducing the overall fleet inventory by 4.5%. We have also been monitoring the way we use our equipment to minimize fuel consumption by monitoring logistics and fleet use. These measures have helped to reduce fuel consumption by 6.4% over the past year while fuel costs per gallon have increased. This reduction in consumption resulted in a savings of almost \$135,000.
- **Energy & Sustainability** Grand Rapids' efforts to reduce energy consumption continue to pay annual dividends. Energy efficiency efforts are in line with targets in our Sustainability Plan. Since 2010, under coordinated effort by various departments, the Office of Energy and Sustainability, Water, Environmental Services, Facilities, Parking, Engineering and Traffic Safety, the City reduced its overall energy consumption to less than 103,000,000 kWh, an overall annual decrease of 4%, while the electricity cost for the same period increased by 6%. Annualized avoided cost from energy efficiency improvements were in excess of \$300,000. Further electricity savings of over \$260,000 were achieved in 2012 with the use of grants, energy optimization rebates from utilities, savings and one time investments. We are in early stages of exploring Energy Performance Contracting with a comprehensive set of energy efficiency improvements with guarantees that the savings/cost avoidance will be sufficient to finance the full cost of the project. We began exploring a joint

purchasing agreement for the purchase of natural gas to further reduce our natural gas related energy cost. For the past five years, the City has been participating with the Michigan Municipal League (MML) in rate cases in front of the Michigan Public Service Commission (MPSC). Since 2008, by filing the interventions, the City was able to influence the process, and substantially reduce the final rate increases and the impact of increased electric costs on water and sewer customers, leading to annualized cost avoidance in the range of \$400,000 - \$750,000. Recently completed renewable energy solar and geothermal projects are performing above expectations. The solar project at the Water Administration building is producing 35% more electricity than originally projected and the Water Department benefits directly from electricity used on site and sold back to the grid. We are exploring a feasibility study to do a large scale solar array at the Butterworth site (a former landfill), and also analyzing the potential for a large scale solar array at other locations. Together with the City of Wyoming, we are developing a request for quotations (RFQ) and request for proposals (RFP) process for potential deployment of bio digesters or other sustainable solutions at the Wastewater Treatment Plant. In collaboration with City departments, Office of Energy and Sustainability continues to provide in-house services related to energy management, constantly developing, revising and improving a plan to reach energy goals in a financially and economically sound manner.

- **Refuse Fund** The City began its new Pay-As-You-Throw Smart Cart Refuse Program in September, 2013. The new program uses carts with radio frequency identification (RFID) technology and mechanized collection equipment to increase efficiency in service delivery. To date, over 35,000 customers have joined and are able to manage their household refuse costs. We continue to refine the business plan, including rebalancing fees to reflect operational costs. Recycling participation continues to grow with nearly 45,000 customers and an 80% increase in tonnage. The Refuse Fund millage will be maintained at 1.6 mills for FY2014.

FY2014 Fiscal Plan

The FY2014 appropriation request is \$386,337,281 for all funds. The appropriation request for the General Operating Fund is \$118,344,772. Below is the 5x5 for FY2014 through FY2018 based on this recommendation.

City of Grand Rapids
GENERAL FUND OPERATING (GFGEN101)
STATEMENT OF OPERATIONS

	FY2014	FY2015	FY2016	FY2017	FY2018
Beginning Fund Balance	\$ 10,574,754	\$ 10,574,754	\$ 11,552,796	\$ 12,665,247	\$ 15,418,439
Revenue	118,334,772	120,330,056	118,796,044	120,863,750	123,038,282
Expenditure	118,334,772	119,352,014	117,683,593	118,110,558	118,754,556
Net Revenue	-	978,042	1,112,451	2,753,192	4,283,726
Ending Fund Balance	\$ 10,574,754	\$ 11,552,796	\$ 12,665,247	\$ 15,418,439	\$ 19,702,165

Ongoing revenues will equal ongoing expenditures without support from the Transformation Fund or use of fund balance. As a result, General Operating Fund balance will grow slightly to 8.94%, but will continue to be less than the policy level of 15%. The Fiscal Plan anticipates the first deposit to the Budget Stabilization Fund in more than a decade. We have fought hard to achieve this position and we must aggressively defend it. The rewards of doing so are significant.

Conclusion

If we continue our current pattern of successful transformation and investment, we will emerge on July 1, 2015 from five years of difficult evolution to a new and vibrant Grand Rapids. I am very encouraged by the response of our community and our staff and the leadership of the City Commission. Massive reinvention is invigorating for everyone. The energy is everywhere.

We must focus our efforts and that energy over the next critical months on two things: 1) maintaining our transformation momentum and 2) applying all we have learned in Phase I of our transformation to Phase II, Sustainable Asset Management.

I thank Mayor Heartwell and the City Commission for your devotion to your City and its transformation. Your visionary and supportive leadership is a key factor in our success to date and is essential for us to cross the finish line. It seems like just yesterday Mayor Heartwell announced the formation of the Transformation Advisor Team. This team was vital to shaping the future of City government and in the design of the Transformation Investment Plan.

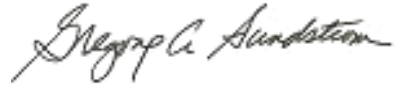
More than ever, engaged citizens are making a difference. The myGRcitypoints campaign for park improvements, the work of the Sustainable Streets Task Force, the effort of the West Fulton Business Association, the work of the STOP IT community initiative in addressing violence in our community, and the work of the Michigan Street Corridor Plan steering committee are but a few examples of recent contributions. Establishing a community-based vision and then pulling ourselves toward it is an evolving community competency that distinguishes us from other metro areas. We will continue to build on that core strength together.

I must recognize the work of a reconstituted budget staff. Veterans Nancy Recker and Karen Mendez have helped bring the new talents Jeff Dood and Scott Saindon on in the midst of the process. Their work is a credit to all of them. The Budget Office is supported by the work of City employees that have devoted thousands of accumulated hours to carefully match investments to outcomes in the context of the Sustainability Plan and our transformation. That joint work product becomes the Fiscal Plan. Every department continues to contribute and I thank all involved.

My Top Management team, Executive Team, Investment Managers, and Cabinet contribute mightily and deserve acknowledgment for their contributions to the Fiscal Plan and guidance through our transformation. Finally I thank Deputy City Manager Eric DeLong, Chief Financial Officer Scott Buhrer, and Assistant to the City Manager Tom Almonte for helping

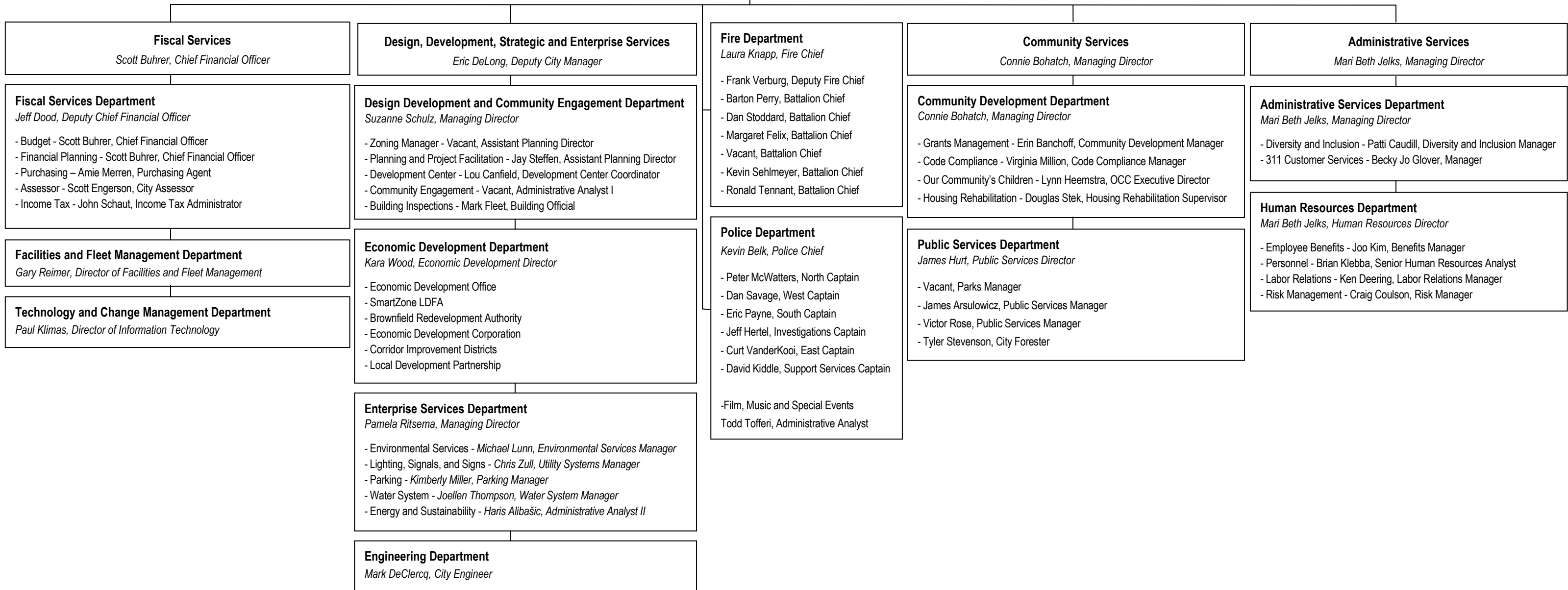
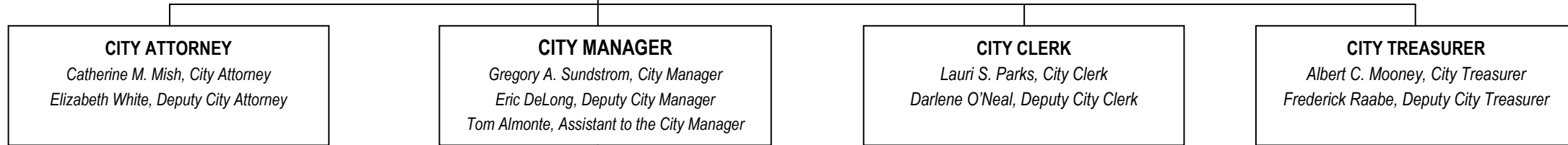
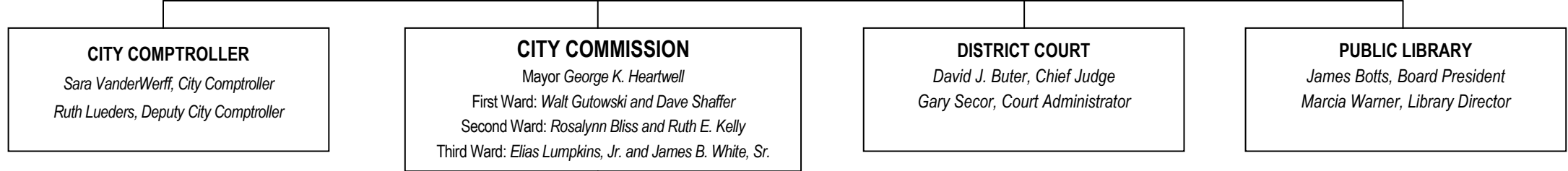
me envision and lead a world-class transformation. They have committed their undying devotion to build a new City of Grand Rapids. We are two fiscal years from June 30, 2015. It is time to gather ourselves for the surge to the finish line that is our transformation destination.

Sincerely,

A handwritten signature in cursive script that reads "Gregory A. Sundstrom".

Gregory A. Sundstrom
City Manager

CITIZENS OF GRAND RAPIDS



Fiscal Services
Scott Buhner, Chief Financial Officer

Design, Development, Strategic and Enterprise Services
Eric DeLong, Deputy City Manager

Fire Department
Laura Knapp, Fire Chief

Community Services
Connie Bohatch, Managing Director

Administrative Services
Mari Beth Jelks, Managing Director

Fiscal Services Department
Jeff Dood, Deputy Chief Financial Officer

- Budget - Scott Buhner, Chief Financial Officer
- Financial Planning - Scott Buhner, Chief Financial Officer
- Purchasing – Amie Merren, Purchasing Agent
- Assessor - Scott Engerson, City Assessor
- Income Tax - John Schaut, Income Tax Administrator

Design Development and Community Engagement Department
Suzanne Schulz, Managing Director

- Zoning Manager - Vacant, Assistant Planning Director
- Planning and Project Facilitation - Jay Steffen, Assistant Planning Director
- Development Center - Lou Canfield, Development Center Coordinator
- Community Engagement - Vacant, Administrative Analyst I
- Building Inspections - Mark Fleet, Building Official

- Frank Verburg, Deputy Fire Chief
- Barton Perry, Battalion Chief
- Dan Stoddard, Battalion Chief
- Margaret Felix, Battalion Chief
- Vacant, Battalion Chief
- Kevin Sehlmeier, Battalion Chief
- Ronald Tennant, Battalion Chief

Community Development Department
Connie Bohatch, Managing Director

- Grants Management - Erin Banchoff, Community Development Manager
- Code Compliance - Virginia Million, Code Compliance Manager
- Our Community's Children - Lynn Heemstra, OCC Executive Director
- Housing Rehabilitation - Douglas Stek, Housing Rehabilitation Supervisor

Administrative Services Department
Mari Beth Jelks, Managing Director

- Diversity and Inclusion - Patti Caudill, Diversity and Inclusion Manager
- 311 Customer Services - Becky Jo Glover, Manager

Facilities and Fleet Management Department
Gary Reimer, Director of Facilities and Fleet Management

Economic Development Department
Kara Wood, Economic Development Director

- Economic Development Office
- SmartZone LDFA
- Brownfield Redevelopment Authority
- Economic Development Corporation
- Corridor Improvement Districts
- Local Development Partnership

Police Department
Kevin Belk, Police Chief

- Peter McWatters, North Captain
- Dan Savage, West Captain
- Eric Payne, South Captain
- Jeff Hertel, Investigations Captain
- Curt VanderKooi, East Captain
- David Kiddle, Support Services Captain

Public Services Department
James Hurt, Public Services Director

- Vacant, Parks Manager
- James Arsulowicz, Public Services Manager
- Victor Rose, Public Services Manager
- Tyler Stevenson, City Forester

Human Resources Department
Mari Beth Jelks, Human Resources Director

- Employee Benefits - Joo Kim, Benefits Manager
- Personnel - Brian Klebba, Senior Human Resources Analyst
- Labor Relations - Ken Deering, Labor Relations Manager
- Risk Management - Craig Coulson, Risk Manager

Technology and Change Management Department
Paul Klimas, Director of Information Technology

Enterprise Services Department
Pamela Ritsema, Managing Director

- Environmental Services - Michael Lunn, Environmental Services Manager
- Lighting, Signals, and Signs - Chris Zull, Utility Systems Manager
- Parking - Kimberly Miller, Parking Manager
- Water System - Joellen Thompson, Water System Manager
- Energy and Sustainability - Haris Alibašić, Administrative Analyst II

- Film, Music and Special Events
- Todd Tofferi, Administrative Analyst

Engineering Department
Mark DeClercq, City Engineer

CITY OF GRAND RAPIDS, MICHIGAN MISSION STATEMENT

We, the elected and appointed officials and employees of the City of Grand Rapids, believe in the dignity and worth of all people and in the right of every citizen to have equitable access to the benefits of urban life.

We believe in the rights of all citizens to express their views and the responsibility of the City government to respond to those views.

As government representatives, we will help shape the future to assure that the City will continue to be a place where the benefits of urban life can be enjoyed.

We will:

- **Provide leadership in focusing community resources to address community needs and opportunities.**
- **Develop and nurture partnerships that encourage and support collaboration.**
- **Encourage economic prosperity for City residents and businesses to ensure the City's ability to provide important urban services.**
- **Foster the economic health of our City within an economically healthy metropolitan region and assure that responsibility is shared equitably across the metropolitan area.**
- **Celebrate and strengthen the diversity of our community, ensure the dignity of all citizens, and equitably deliver services.**
- **Provide for the security of persons and property.**
- **Provide leadership to ensure that children, families and seniors thrive in our community.**
- **Develop, maintain and improve City-owned physical infrastructure.**
- **Maintain and enhance residential neighborhoods and increase homeownership.**
- **Enhance citizens' quality of life using the City's cultural, recreational and occupational infrastructure.**
- **Provide high quality municipal services efficiently, fairly and courteously.**
- **Foster a learning environment, which promotes employee and team excellence in delivery of City services.**
- **Provide environmental stewardship to enhance quality of life for residents.**
- **Collaborate with residents to provide a neighborhood based City service delivery system.**

ABOUT THE CITY

INTRODUCTION

The City of Grand Rapids, the second largest city in the State of Michigan, encompasses an area of approximately 45 square miles. Grand Rapids is located in west central Michigan, roughly 30 miles due east of Lake Michigan, and is considered the urban center for the region. The Grand River, a major state waterway, runs through the center of town. The City's population is 188,040, according to the 2010 census. The City's population increased 4.01% from 1980 to 1990 and 4.59% from 1990 to 2000, but decreased from 2000 to 2010. The Grand Rapids Combined Statistical Area (CSA) population according to the 2010 census is 1,321,557. The CSA includes Allegan, Barry, Ionia, Kent, Muskegon, Newaygo and Ottawa counties.

Louis Campau, a French trader, established a trading post here in 1826. Although he was not the first permanent non-native settler (that distinction falls to Isaac McCoy, a Baptist minister, who arrived in 1825), Campau became perhaps the most important settler when, in 1831, he bought for \$90 what is now the entire downtown business district from the federal government.

Grand Rapids led the nation in 1945 when it became the first city in the United States to add fluoride to its drinking water.

The City was first incorporated as a village in 1838. In 1850 it was incorporated as a city under a mayor-council form of government, and remained that way until 1916, when the commission-manager form of government was adopted under the authority of the Home Rule City Act (Michigan Public Act 279 of 1909, as amended.) The present commission is composed of seven members. Two

members are elected on a non-partisan basis from each of the City's three wards, and one member is elected at-large on a non-partisan basis to serve as Mayor. The Comptroller is also elected at-large on a non-partisan basis. The City Manager, the chief administrative officer of the City, is appointed by the City Commission and serves at its pleasure. The City Commission meets on Tuesdays in accordance with a schedule determined annually.

TAX BASE

Per State law, City property values for purposes of levying property taxes are based on 50% of the value with annual increases limited to the inflation rate until properties are sold or transferred. The 2012 (FY2013) total taxable value for industrial, commercial, utility and residential properties is \$4.5 billion; a 2.78% decrease over the prior year. Industrial property accounts for 8.75% of the total taxable value, commercial property accounts for 31.83% and utility-related property for 1.81%. The balance is residential.

The region, and the City in particular, is diversifying as local medical, technology, and higher education sectors continue to expand. Non-manufacturing employment in the Grand Rapids CSA now accounts for 84.7% of the labor force while approximately 15.3% of area workers are employed in the manufacturing sector.

The CSA is home to major manufacturers of automotive, plastics, footwear, biopharmaceutical, and office/theater furniture products. The City is the headquarters of Steelcase Inc. – the world's leading designer and manufacturer of office furniture. Other products manufactured in the City include: medical devices; metal, plastic and rubber components; material handling equipment; beer; food products; aerospace engines and

components; industrial tools and dies; fuel injectors and valve lifters; and hardware and shelving systems. In addition to the downtown commercial district, the area is

The following table reflects the diversity of the top ten major employers in the Grand Rapids CSA by the products

home to two major shopping malls, several smaller malls, and numerous neighborhood shopping districts.

manufactured or services performed, and the approximate number of employees.

COMPANY	PRINCIPAL PRODUCT OR SERVICE	NUMBER OF EMPLOYEES
Spectrum Health	Hospitals, clinics and medical services	18,000
Axios, Inc.	Human resource and employment services	8,000
Meijer, Inc.	Retailer - food and general merchandise	7,725
Spartan Stores, Inc.	Food wholesaler and retailer	4,258
Amway Corporation	Home care, nutritional and other produce manufacturing	4,000
Johnson Controls, Inc.	Automotive Parts	3,900
Mercy General Health Partners	Hospitals, clinics and medical services	3,653
Grand Rapids Public Schools	Elementary and secondary schols	3,297
Steelcase, Inc.	Office, commercial and health industry furniture	3,227
Perrigo Company	Generic and OTC pharmaceuticals	3,200

Source: The Right Place, Inc. "Top Employers in West MI - 2012"

UTILITIES

Businesses and residents of the City are supplied with natural gas through DTE Energy, electricity from Consumers Energy, and telephone service through several providers. The City has its own water supply and sewage treatment systems which provide services to City businesses and residents as well as to several cities and townships in the area. The water and sewer systems provide service through 1,200 and 870 miles of lines, respectively. The City's Lake Michigan Filtration Plant supplies and processes water from Lake Michigan. It became operational in 1962, and was expanded in 1992.

During 1992, the City initiated the task of separating combined sewer and stormwater infrastructure located in some older areas of the City, since the existing system was contributing to river pollution during major rain events. The west-side sewer separation and construction of a 30-million gallon storm water retention basin were completed in 1996, and a major portion of the second phase of the project, east-side sewer separation, was completed in 2006. The completion of these first two phases has resulted in an approximate 99.9% reduction of annual combined sewer overflow volume. The final incremental phases are now underway, with completion expected before the December 31, 2019 deadline.

EDUCATION

Along with public and private K-12 school systems, the Grand Rapids area is home to ten four-year public and private colleges and universities. Western Michigan University, Michigan State University, Ferris State University and the Thomas M. Cooley Law School are located within

commuting distance of the City and have also built satellite campuses in downtown Grand Rapids. Grand Valley State University, located several miles west of the City, opened a downtown campus in 1988 on the banks of the Grand River and continues to expand its presence in the City. In addition to the four-year universities, Grand Rapids is also home to the Grand Rapids Community College, a popular two-year general and technical educational institution operated with countywide support.

RECREATION AND CULTURE

Grand Rapids has more than 2,000 acres of parkland in over 80 locations throughout the City. Many provide facilities for football, baseball, softball, soccer, volleyball, and basketball leagues. Riverside Park provides a disc golf course, and there are 288 miles of bicycle trails within the City and surrounding areas. The Grand Rapids area is popular for sports and recreation activities year-round including skiing, hunting, hiking, camping, boating, golfing, and fishing. Within the City limits, salmon weighing up to 35 pounds are caught in downtown Grand Rapids during the spring and fall migrations up the Grand River. The public can watch these migrating fish as they use the downtown fish ladder to negotiate the Sixth Street dam.

A highlight of the downtown area is the Gerald R. Ford Presidential Museum which is located next to the Grand River and was constructed to document the presidency of President Ford, who grew up and represented the area for many years in Congress prior to his presidency. President Ford died in December, 2006 at his home in Rancho Mirage, California. After ceremonies in California, Washington, and Grand Rapids, he was interred on the grounds of his presidential museum in Grand Rapids.

The City has several theaters, professional opera, symphony and ballet organizations, two art museums, and a zoo. Just outside City limits, the Frederik Meijer Gardens and Sculpture Park has hosted more than 7 million visitors since it opened in 1995. Downtown on the Grand River, the Public Museum showcases the cultural history of the area, as well as a 50-foot diameter planetarium, a working antique carousel, and extensive educational facilities.

The 12,000 seat, multi-purpose Van Andel Arena in downtown Grand Rapids opened in October, 1996. The Arena annually draws thousands of local and regional visitors to its concert, sporting, and community events. The consistently large audiences support many downtown restaurants and entertainment facilities. The Arena is home to a minor league hockey team, the Griffins. This team supplements the Whitecaps, a minor league baseball team which started in 1994 and plays at Fifth Third Ballpark ten minutes north of downtown Grand Rapids.

Construction of the \$211 million downtown convention center was completed in June, 2005. The facility, known as DeVos Place, provides a 40,000 square foot ballroom, 26 meeting rooms, an updated performing arts hall, a 685 space underground parking facility, and a 162,000 square foot exhibition hall. DeVos Place also features a 2,400 seat performing arts theater which is home to the Grand Rapids Symphony, Grand Rapids Ballet, Opera Grand Rapids and Broadway Grand Rapids.

The 44th annual Festival of the Arts was held downtown during June, 2013. "Festival," as it is popularly known, features two and one-half days of performing arts performances on several stages, film presentations, fine art

exhibitions and sales, food booths, and craft activities for children and adults. Other downtown events, like the free weekly Blues on the Mall concerts, are scheduled throughout the summer months.

In 2009, the Grand Rapids area again proved that it is open to new ideas when the first annual ArtPrize® flooded downtown Grand Rapids with art. Two hundred thousand people came to participate in this event which made international news. Designed as a very different art competition, the goal of ArtPrize® is for the general public and artists to collide, exchange ideas and come away changed. Part arts festival and part social experiment - the big winners of this international contest are decided by public vote rather than by a jury of curators. Art is the focus of the competition, but the main event is community as artists take over downtown Grand Rapids. In 2012, 1,517 artists from 41 U.S states and 46 countries competed for nearly \$560,000 in prize money. The public visited more than 150 venues and submitted 412,000 votes for their favorite works.

TRANSPORTATION

The heart of the City is crossed by two major limited access expressways that connect the City with state and federal highway networks. Rail service is provided by Amtrak, CSX, Grand Rapids Eastern, Norfolk Southern and Mid-Michigan. The Gerald R. Ford International Airport, located thirteen miles southeast of the central city and easily accessible by expressway, is served by seven passenger airlines: American Airlines, Air Canada, AirTran/Southwest Airways, Allegiant Air, Delta Airlines, Frontier Airlines, and United Airlines. Greyhound and the Interurban Transit Partnership provide bus service.

OTHER

The Van Andel Institute (VAI), an eight-story 410,000 square foot facility, is located next to the Spectrum Health-Butterworth Hospital in downtown Grand Rapids. The VAI, in partnership with the Grand Rapids SmartZone Local Development Financing Authority, has attracted medical technology development businesses to med-bio incubator facilities at Grand Valley State University's Cook-DeVos Health Sciences facility. Students from Michigan State University's College of Human Medicine, which has been relocated from East Lansing, Michigan to Grand Rapids, will use the space along with the VAI post-doctoral graduate school.

BUDGET PROCESS

INTRODUCTION

State of Michigan Public Act 2 of 1968, as amended, known as the “Uniform Budgeting and Accounting Act”, requires that governmental units adopt an annual budget. The City of Grand Rapids Fiscal Plan is designed to meet or exceed the requirements established in that Act. The following is a brief introduction describing the planning, amending, and structure of the City’s budget document.

FUND STRUCTURE FOR BUDGETED FUNDS

What are “Budgetary Basis” and “Accounting Basis”?

Budgetary basis is the method used to determine when revenues and expenditures are recognized for budgeting purposes. Accounting basis is used to determine when revenues and expenditures are recognized for financial reporting purposes. These determinations depend on the measurement focus of the individual fund – that is, the types of transactions and events that are reported in a fund’s operating statement. The City’s funds use either the modified accrual or the accrual measurement focus.

Modified Accrual Basis

Funds that focus on current financial resources use the modified accrual basis, which recognizes increases and decreases in financial resources only to the extent that they reflect short-term inflows or outflows of cash. Amounts are recognized as revenue when earned as long as they are collectible within the period or soon enough thereafter to be used to pay liabilities of the current period. These individual funds are known collectively as “governmental fund types”.

Accrual Basis

Funds that focus on total economic resources employ the accrual basis, which recognizes increases and decreases in economic resources as soon as the underlying event or transaction occurs. Revenues are recognized as soon as they are earned and expenses are recognized as soon as a liability is incurred, regardless of the timing of related cash inflows and outflows. In the private sector, the accrual basis is often used by for-profit business enterprises and not-for-profit organizations.

For funds that use the modified accrual basis, the portion of year-end fund balance reserved for outstanding compensated absence liabilities (for example, unused vacation) is not considered part of budgetary reserves. Other than this one difference, the City endeavors to have the budgetary basis parallel the accounting basis.

RESOURCE ALLOCATION

The annual budget is developed within the context of a five-year plan. The City is transitioning to a planning and performance measurement process that is inclusive of all City services. It measures achievement of outcomes in relation to sustainability principles called the triple bottom line – economic prosperity, environmental equity, and social equality. What once was known as the City of Grand Rapids’ Strategic Plan has evolved into the City of Grand Rapids’ Sustainability Plan.

The FY2012 budget process began with the City Manager and his Executive Team reviewing and gaining consensus relative to forecasted income tax, property tax, property tax administration fees, State-shared revenues, (i.e. sales tax)

and other revenue forecasts prepared by fiscal staff for the upcoming five fiscal years.

The Budget Office then prepared comprehensive personnel cost forecasts for all regular full-time employees.

Departments were then given instruction packages, including schedules of charges, along with various electronic submission forms.

All departments were required to prepare five-year funding plans. These five-year budget requests were entered into the City's budget system at the department level.

All departmental appropriation requests were first reviewed by the Budget Office for mathematical accuracy and compliance with policy and instructions. Next, the City Manager and his Executive Team held a series of meetings to review the requests, adjusting them as the Manager determined was necessary.

Requests for major capital project funding followed a separate but concurrent process. Requests were submitted to the Budget Office for review and summation. The City Manager and his Executive Team reviewed the proposed projects and created a five-year capital plan. Capital planning for the Capital Reserve Fund and the Street Funds was completed after the operating appropriation requests were submitted.

Based on the financial data summarized in the budgeting system, the City Manager's Fiscal Plan was assembled and submitted for review to the City Commission. In the weeks that follow, the City Commission held discussions and

gathered information regarding the various departmental requests. After a public hearing at which the public was invited to comment on the proposed budget, the final version of the operating and capital budgets were submitted to the City Commission for consideration and adoption. Both the operating and capital budgets are appropriated for the upcoming fiscal year only, within the context of their respective five-year plans.

Data entered into the budgeting system by the departments and adjusted by the Budget Office, as approved by City Commission, was interfaced with the City's accounting system (after the budget was adopted), and became the current budget on July 1, 2012.

Although appropriation authority for most encumbrances is lapsed at the end of the fiscal year, amounts for non-operating items over \$25,000 are allowed to carry forward. Requests for re-appropriation of certain other items are considered under special circumstances, but are not generally allowed for operating-type appropriations such as supplies, postage, travel, etc.

Appropriations for grants and capital projects remain in effect until the grant funded activities and capital projects are completed or abandoned.

BUDGET AMENDMENTS

The budget ordinance, once approved, may be amended with City Commission approval. Such requests are first submitted in writing to the Budget Office. If the request meets prescribed criteria, the Budget Office writes an ordinance amendment and submits it to the Chief Financial Officer (CFO) for review. With the CFO's and the City Manager's

approval, the request is submitted to City Commission for consideration and approval. Minor budget changes that don't affect the budget ordinance (e.g. transfers within a fund/department, or de-obligations of previous appropriations) are handled less formally within pre-established guidelines. The Budget Office posts all changes, once approved, to the accounting system.

BUDGET PLANNING CALENDAR – FY2014

July

1 - Start of Fiscal Year 2013

October

21 -Request Internal Service Personnel Changes

13 - Budget Instructions for Internal Service Departments Distributed

November

30 -Request Operating Department Personnel Changes

30 - Internal Service Budget Requests **Due**

December

7 - Capital Budgeting Instructions Distributed

7 – Operating Department Personnel changes **Due**

10 - Manager’s Budget Reviews -Internal Service Requests

21 - Budget Instructions for Operating Departments Distributed and ER Opened for Data Entry

30 – Capital Budget Requests **Due**

January

25 - Operating Department Budget Requests **Due**

25 -Manager’s Review - Capital Budget Requests

February

25 thru March 22 - Manager’s Budget Reviews-Operating Department Requests

March

23 - Final date for changes to Preliminary Requests

April

12 – Preliminary Fiscal Plan Delivered to Printer

19 - Preliminary Fiscal Plan delivered to Commission

23 thru June 11 - Commissioners review and make adjustments to Preliminary Fiscal Plan

May

28- Set Public Hearing for adoption of FY2014 Budget and Property Tax Levy

June

11 – Public Hearing to Adopt FY2014 Budget and Property Tax Levy

18 – Resolution to Establish Property Tax Levy and Adoption of the FY2014 Budget Ordinance

BUDGET GUIDELINES

Introduction

The clear expression of policies governing the City's budget process can be a difficult task. Some of these principles may appear to be little more than common sense, barely worthy of the effort necessary to set them forth. On the other hand, they are principles that influence the decision as to whether or not specific requests, no matter how meritorious, ever achieve the City Manager's recommended budget, and further, whether the City Commission approves the request. When a department seeks the financial support of the City Manager and the City Commissioners, it is best for all concerned that the framework for making decisions be clearly understood.

The City has many funding priorities. The City is restricted by a large body of laws, program mandates, rules, grantor restrictions and fund matching requirements, and staff is always attentive to limitations on the operations. It is the City's historical practice to effectively and efficiently manage its operations in conformity with community wants and needs, but it must also remain attentive to legal directives and restrictions. This focus has been sharpened through the Transformation Investment Plan.

The City has employed a series of General Financial Guidelines for many years. The City Commission last updated the guidelines in 2011. Background information and rationale is presented for each set of the guidelines.

The budget forecasts are provided within the context of a five-year plan. The projections are not intended to be a prediction of future budgetary results; rather, they serve as a neutral benchmark that the City Commission and others can use to assess the potential effects of policy decisions.

Consequently, they are built on the premise that current policies regarding funding allocations and spending priorities remain unchanged.

Guideline 1 - Balancing the Budget

Background

The City must live within its means. The City is supported by various financial resources and must function within the limits of these resources each fiscal year. A balance must be maintained between revenues and expenditures, so that the public can realize the benefits of a strong and stable government platform. It is important to understand that this economic reality applies to the City over periods of time which extend beyond the year-to-year appropriations.

By law, authorized spending cannot exceed available resources, defined as revenues generated in the current period added to reserves carried forward from prior years. Those carry forward balances are called Unassigned Fund Balance in the General Operating Fund and other governmental funds that use modified accrual accounting.

In the Comprehensive Annual Financial Report, Internal Service Funds and Enterprise Funds that use full accrual accounting refer to the carry forward balances as Retained Earnings. Retained Earnings often include amounts that are not available for discretionary spending, namely the net book value of fixed assets that will be recognized as depreciation expense over the estimated useful life of the asset. Therefore, in these Proprietary Funds, the budget uses the term Unrestricted Cash as the measure of

reserves that are available to be appropriated in future years.

Temporary shortages, or operating deficits, can and do occur, but they should not be tolerated as extended trends. The City must continually strive to avoid operating deficits and use of one-time resources (such as fund balance or sales of assets) or accounting gimmicks to fund on-going expenditures and expect the continued delivery of services to City residents and businesses.

Rationale

Use of one-time money (particularly accounting gimmicks) in the face of a long term deficit plugs the gap without actually solving the deeper structural problem. It is likely that the problems are cyclical, not structural in nature. This method of balancing the budget may enable the City to temporarily avoid painful measures such as raising taxes or cutting services, but such avoidance can become addictive while the real problem grows in severity until ultimately requiring even more painful solutions.

1) Five-Year Context

Why five years? Five years encompasses a sufficient time frame that will demonstrate the consequences of trying to fund ongoing expenditures with one-time revenues. It will forewarn of potential problems in time to take corrective action. Of course staff cannot make perfect projections of the availability of resources and expenditure requirements. Estimates are just that – *estimates*. They are economic models that enable reality testing of budget assumptions. The actual numbers may be different, but the long range modeling will alert us to future problems that may be created by decisions made today.

In recent years, the Budget Office shifted its focus to a longer time horizon, thus began the five-year budget model. Circumstances that threatened the ability to manage and provide services over that five year time horizon were identified and addressed. The next steps will be management of the budget in monthly allotments and the introduction of a performance management system using Key Performance Indicators or “KPI’s”.

Both of these elements are included in the project development criteria for the City’s new Financial Management System. Past experience and forward-looking perspective dictates that two key attributes are critical in the selection of a new Financial Management System. First, any potential system must be able to allocate and manage the revenue and expenditure budgets within monthly allotments. Second, it must facilitate the introduction of a performance management system.

2) Spending Authorization vs. Appropriations

The City allocates resources for all authorized positions, whether filled or unfilled at the time of budget adoption. Even if all positions are filled at the beginning of the year, it is inevitable that vacancies will occur throughout the year. The requirements for other elements of the budget are also subject to unpredictable circumstances (road salt, for example, is often subject to the vagaries of the weather). The Appropriation Lapse assumption has been developed in recognition that the entire amount of the approved spending is generally not fully spent.

Appropriation lapse is influenced by the length of time it takes for vacant positions to be filled. In fact, appropriation lapse has been larger in recent years because the City has delayed filling vacant positions. Further, calculated savings

from mid-year changes (e.g. reductions in force) need to account for the likely delays from the time those changes are announced until the time they are put into effect. \$3 million of appropriation lapse has been assumed in recent years.

The City has been holding positions open for long periods of time while executing the Transformation Investment Plan. As a result, the appropriation lapse will likely continue to exceed the guideline. The FY2014 Fiscal Plan will contain an assumed lapse of \$3 million in the General Operating Fund. The appropriation lapse budgeted in other funds is as follows:

Fund/Department	Lapse %
District Court	1.00%
Parking	1.00%
Sewer	1.00%
Water	1.00%
IT Department	1.00%
Facilities & Fleet Mgt.	1.00%
All Other Funds	0.00%

3) One-time Events

Ongoing expenditures are to be matched to ongoing revenues and one-time revenues are to be matched to one-time expenditures. Most of these effects are isolated through the use of capital project funds and grant funds. Uses of Fund Balance and transfers from the Transformation Investment Fund will be considered one-time sources of funding and as such should be matched to one-time expenditures. The need for transfers from the Transformation Investment Fund is not determined until all

department budgets have been reviewed, scrutinized and modified to become part of the City Manager’s preliminary recommended Fiscal Plan. Each report is reviewed by the Investment Managers before being presented to the City Commission for final approval.

FY2014 Planning Issues

The City will maintain a balanced budget for FY2014, including transfers from the Transformation Investment Fund.

Guideline 2 - Contingencies

Background

The City must anticipate unforeseen conditions. Contingencies can and do occur. They occur with varying degrees of significance and with varying degrees of duration. The City recognizes the importance of emergency reserves that can provide a financial cushion in years of poor revenue receipts or in the event of a major emergency.

Rationale

Contingency appropriations and sufficient fund balance reserves must be maintained for unanticipated expenditures or revenue shortfalls, and to preserve flexibility throughout the fiscal year to make adjustments in funding for programs approved in connection with the annual budget. The objective is for the City to be in a strong fiscal position that will be able to weather negative economic trends. This is important since the City is restricted by the requirements of various laws that limit

raising taxes without voter approval; thus, increasing available resources requires long lead times. Additional factors that influence the need for and the level of fund balance reserves include:

- To provide cash balances to facilitate the conducting of financial transactions.
- To provide additional program funding resources in the form of investment income.
- To provide means to mitigate State budget actions that may reduce City revenue.
- To front-fund or completely fund, if necessary, disaster costs or costs associated with being predominantly self-insured. (Self-insurance is only possible if reserves are set aside. In the absence of financial reserves the City would have no insurance.)
- To enable absorption of large liability settlements without the need for issuing judgment obligation bonds or to divert funding away from programs and services.

1) Contingent Account

Background

The Guidelines state that the General Operating Fund Contingent Appropriation (allowance for unforeseen obligations) will be established each year at \$1,500,000.

FY2014 Planning Issues

The FY2014 Fiscal Plan will be compliant with the guideline of \$1,500,000 for the Contingent Appropriation.

1) Fund Balance & Unrestricted Cash

Background

The policy says the unappropriated/unreserved/unassigned fund balance of the General Operating Fund will be maintained at not less than 15%.

The fund balance amounts shown on the fund statements are excluding the amounts that are reflected in the Comprehensive Annual Financial Report (CAFR) as reserved or otherwise allocated. The fund statements for the Fiscal Plan differentiate fund balance between assigned to meet fund balance policy guidelines and unassigned. The unassigned amounts can be positive or negative. This differs from the CAFR presentation where assigned fund balances cannot exceed the actual amount of fund balance available.

Enterprise and Internal Service funds characterize the fund equity as “unrestricted cash”. In most cases, the unrestricted cash is approximately equal to the working capital. The focus is on unrestricted cash because that is

the best measure of discretionary resources in funds using full accrual accounting. Enterprise and Internal Service funds are designed to generate cash from user charges (fees) in amounts sufficient to pay operating, maintenance, debt service, and a limited amount of “cash and carry” capital. Cash generated from bonds is only available to fund capital.

FY2014 Planning Issues

If income tax revenues continue to trend 6% or more over FY2012 levels, then the FY2014 Fiscal Plan will have a 10% unassigned fund balance of the General Operating Fund. This is up from 7.5% in the FY2013 Fiscal Plan and keeps the City moving toward the 15% guideline over time.

2) Budget Stabilization Fund

Background

The purpose of this fund is to serve as the City’s “savings” account and to assist in stabilizing revenues during periods of economic recession. The fund provides a safeguard to protect critical programs for the citizens of Grand Rapids when the City experiences an economic downturn. The fund is accounted for as a subfund of the General Fund.

Money in the budget stabilization fund may be appropriated by an ordinance or resolution adopted by a 2/3 vote of the City Commission. The amount of money in the fund shall not exceed either 15% of the City’s most recent General Fund budget, as originally adopted, or 15% of the average of the City’s five most recent General Fund budgets, as amended, whichever is less.

This fund may be used for the following purposes:

- To cover a general fund deficit, when the City’s annual audit reveals such a deficit.
- To prevent a reduction in the level of public services or in the number of employees at any time in a fiscal year when the City’s budgeted revenue is not being collected in an amount sufficient to cover budgeted expenses.
- To prevent a reduction in the level of public services or in the number of employees when in preparing the budget for the next fiscal year the City’s estimated revenue does not appear sufficient to cover estimated expenses.
- To cover expenses arising because of a natural disaster, including a flood, fire, or tornado. However, if federal or state funds are received to offset the appropriations from the fund, that money shall be returned to the fund.

Rationale

At the onset of the last recession, the City’s initial response was to do what could be done to hunker down and let the storm blow over while hoping for a better day. When it became clear that a better day was not going to arrive, the City had no choice but to begin implementing significant staff reductions as well as other hefty cost cutting measures, and the existing Budget Stabilization Fund was depleted.

Staff reductions and spending reductions will not be possible during the next recession without cutting vital services. The primary reason for this is that the City has already reduced headcount by 425 positions (over 500 positions, when considering the SAFER, COPS, and

Supplemental Income Tax positions) since Fiscal Year 2002. Therefore, it is imperative that the City re-establish and maintain the Budget Stabilization Fund.

FY2014 Planning Issues

The Budget Stabilization Fund has been re-established and initial funding was budgeted from the incremental increase in Income Tax Revenues in the amount of \$3,683,466 for FY2013 and \$2,158,203 for FY2014.

Guideline 3 - Capital Improvement Expenditure Program

Background

The City's Capital Improvement expenditure program includes the purchase, renovation or upgrade of new and existing municipal facilities or physical plant infrastructure. The program is also funded by multiple sources of funding, depending on the type of project and the use of the facility. As such the City develops a five-year capital improvement program budget encompassing all City municipal and physical plant facilities. Physical plant infrastructure such as the Water and Wastewater facilities also include a Master Plan covering required renovations and expansion requirements for the next 20 years.

Rationale

It is important for the City to realize the impact of capital assets on the operating budget of the City and understand that capital assets need to be regularly maintained to avoid

major deferred maintenance expenditures and to extend the useful life whenever possible.

A five-year capital improvement program shall be prepared and updated each year. The operating impact of each project should be identified and incorporated into the annual operating budget. The City shall endeavor to maintain capital assets on a regular basis. Within legal limits and the constraints of operating budgets, debt may be issued for the purchase or renovation of capital assets.

New projects shall be specifically approved and added to the Capital Improvement Program. Before inclusion in the five-year capital program, information should be obtained on the complete scope of work, a description of the different project phases, cost estimates for the total project (which should include adjustments for inflation based on the construction or development schedule) and recommended funding sources for the total project. Once approved, significant changes to the scope of work concerning existing projects (i.e. Budget Substitutions) shall be approved by the Fiscal Committee of the City Commission.

The City must recognize the impact of new capital projects on the annual operating budget of the City. Future maintenance costs need to be identified and incorporated into the annual operating budget when new projects are completed. These costs include such things as departmental staffing, building maintenance, custodial services, landscaping, furniture and fixtures, etc. It is important to understand that capital assets need to be regularly maintained to achieve the estimated useful life of the capital asset.

Each year the City prepares a Capital Financing Plan in conjunction with the Capital Budget. The plan details the sources of financing for all capital projects included in the Capital Budget. The plan considers all potential sources of funding including grants and developer contributions, dedicated sources of funding such as water and sewer charges for services, or other Special Revenue or Internal Service Fund fees, general tax revenues, and debt financing.

FY2014 Planning Issues

City employees are capably performing the capital planning process within current constraints. Asset classes supported by enterprise fee structures are well maintained according to asset management plans. These plans ensure that effective preventative maintenance, capital maintenance and capital replacement is conducted at the right time. This assures the reliability of the asset and ensures that it achieves its maximum service life. The Water System, Sewer System and Parking System all fall into this category.

A stark difference is readily apparent when comparing remaining asset classes like Parks, Streets, City Buildings, Street Lighting, and Stormwater. With only severely limited dollars to invest, these systems are in progressively greater states of disrepair. Preventative maintenance is not possible and the capital replacement expenditures are much too small to make a difference.

The reality is that there have been insufficient resources to conduct sustainable asset management. This must be corrected if the City is to provide a stable platform for civic life. Failure to act will lead to failure of several critical asset

classes. The difficulty is that there have been and will continue to be insufficient resources to conduct sustainable asset management. A comprehensive approach to sustainable asset management will help the City maximize the limited financial tools available to assure that the City's assets such as parks, streets, sidewalks, pools, and street lights are sustainable, thus providing quality of life for current and future generations.

Guideline 4 - Capital Reserve Fund

Background

The City annually deposits revenues of 1.25 mills of the General Operating millage levy (4.107 mills) and 4% of the base City income tax revenues into a Capital Reserve fund.

Rationale

The City maintains a Capital Reserve Fund for the purpose of establishing a financing mechanism to support the General Capital Improvements Program of the City for funds and departments that have no other source of capital funding.

FY2014 Planning Issues

The FY2014 Fiscal Plan will budget for the 1.25 mills and the 4% Income Tax revenues. The capital requirements have exceeded the funding sources for several years. In response, the City has issued bonds to fund the most urgent capital requirements. Approximately 75% of the

capital reserve set-aside will be spent on debt service in FY2014 leaving insufficient funding for new capital projects.

Guideline 5 - Streets Capital Fund

Background

Several years ago, the 21st Century Task Force concluded that Gas and Weight Tax receipts would be insufficient to maintain the Major and Local Streets. The Task Force recommended that the General Operating Fund provide supplemental funding to the Streets Capital Fund. The General Operating Fund provided supplemental funding for many years but this support was ended due to financial pressures in the General Operating Fund. The City's Transformation Investment Plan does not permit restoration of this supplemental funding.

Rationale

The Sustainable Streets Task Force has been meeting since early 2012. They have concluded that the condition of major and local streets is deteriorating and additional ongoing revenues are necessary to reverse the trend. The Sustainable Streets Task Force made a presentation to the City Commission on February 12, 2013, recommending a new local investment of \$9 million each year. They say maintaining the current tax rate would raise that money. To keep income tax at current levels, however, the voters would need to extend the temporary income tax they approved in 2010 which is set to expire in 2015.

FY2014 Planning Issues

The only funding budgeted for Streets Capital in FY2014 is the transfer of \$540,031 from the Major Streets Fund.

Guideline 6 – Ballot Measures

Background

There are certain ballot measures that the City is required to consider in developing the budget. These items arose in conjunction with ballot measures where the taxpayers approved dedicated sources of funding.

1) Public Library

The Public Library Fund is designated as the depository of revenues from the Library Millage, (currently 2.4533 mills) of the General Operating levy. Such funds are restricted, by City Charter, to the operating/maintenance expenses and capital improvement needs of the Grand Rapids Public Library System. This ballot measure is set to expire on July 1, 2017.

2) Police

Per a ballot measure passed in 1995, not less than 32% of the General Operating Fund shall be appropriated for police services while both a City Income Tax of 1.3% or more is in effect for corporations and resident individuals and a City Income Tax of .65% or more is in effect for non-resident individuals.

3) Transformation Fund

The voters approved an increase of 0.20% for residents and 0.10% for non-residents in the Income Tax rates beginning July 1, 2010 and remaining in effect for the next five years. Revenues are to be placed into the Transformation Investment Fund and upon committee

approval may be used for various transformational activities throughout the City.

Additionally, while both a City Income Tax of 1.5% is in effect for corporations and resident individuals and a City Income Tax of .75% is in effect for non-resident individuals, 1) a fire squad to be located at the LaGrave Avenue Station, available to provide fire response in any area of the City, shall continue to be funded; and, 2) Community police officers within the Department of Police shall continue to be funded.

FY2014 Planning Issues

The FY2014 budget is prepared in compliance with all current Ballot Measures.

Guideline 7 - Transformation Goals and Total Cost of Compensation

Background

In FY2011 it was determined that the key to financial sustainability could be summarized into two broad categories. First, the need to reduce the total cost of employee compensation (wages, salaries, and benefits) by 10% (subsequently reduced to 8.2%) as directed by the City Commission. Second, all departments must accomplish transformation savings targets of approximately 10% by June 30, 2015.

Rationale

These savings could be generated from changes in the deployment of personnel, changes in tactics, consolidation

with neighboring communities, shifting specialized services to regional authorities, or other business funding models. All General Operating Fund departments have the same savings targets – 8.2% from labor concessions and 10% from transformational activities. The labor savings were realized during the last round of bargaining with all bargaining units.

FY2014 Planning Issues

Transformation goals have been established for most of the groups that provide services to the public, although not as formally or as calculated as General Operating Fund goals. For example, Water and Sewer were charged with reducing operating costs by 10% over the last three fiscal years. New financial savings goals are being established for the future.

The chart below shows the financial targets for General Operating Fund departments.

General Operating Fund Revenue Targets

	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>
	Adopted Revenue	Projected Revenue	Projected Revenue	Projected Revenue	Projected Revenue
TARGETS:					
A120 Clerk's Office	\$ 304,896	\$ 305,396	\$ 305,396	\$ 310,471	\$ 310,471
A130 Executive Office	1,050	1,000	1,000	1,000	1,000
B210 Community Development	2,338,867	2,904,358	2,918,978	2,931,146	2,939,802
C310 Design & Development	361,910	321,910	342,560	345,235	345,235
C330 Enterprise Services	1,640,869	1,704,816	1,772,233	1,841,942	1,912,351
D410 Human Resources	0	0	0	0	0
D420 Administrative Services	52,200	52,200	52,200	52,200	52,200
E510 Police	1,521,900	1,533,000	1,533,000	1,533,000	1,544,433
E520 Fire	979,186	979,186	994,936	994,936	994,936
E540 Attorney's Office	12,000	12,000	12,000	12,000	12,000
F620 Fiscal Services	2,500	2,500	2,500	2,500	2,500
General Administration	15,280,370	15,489,752	15,859,048	16,096,994	13,812,503
F630 Technology & Change Management	0	0	0	0	0
F640 Treasury	2,479,080	2,578,580	2,578,580	2,578,580	2,578,580
F650 Comptroller's Office	1,860	1,860	1,860	1,860	1,860
Subtotal (REVENUE TARGETS):	24,976,688	25,886,558	26,374,291	26,701,864	24,507,871
Add Back:					
Income Taxes	55,661,098	57,330,930	59,050,858	60,822,384	62,647,056
Property Taxes	13,442,792	13,233,354	13,218,134	13,461,449	13,852,882
State Shared Rvenue	12,755,283	13,137,941	13,532,080	13,938,042	14,356,183
Grand Total Adjusted FY2012 Budget:	<u>\$ 106,835,861</u>	<u>\$109,588,783</u>	<u>\$112,175,363</u>	<u>\$114,923,739</u>	<u>\$115,363,992</u>

General Operating Fund Expenditure Targets

<u>TARGET BUDGETS</u>	<u>2012</u> Targets	<u>2013</u> Targets	<u>2014</u> Targets	<u>2015</u> Targets	<u>2016</u> Targets
A120 Clerk's Office	\$ 1,656,864	\$ 1,738,207	\$ 1,604,990	\$ 1,739,945	\$ 1,674,163
A130 Executive Office	1,150,768	1,152,326	1,162,744	1,167,677	1,194,761
B210 Community Development	2,428,282	2,757,433	2,789,272	2,785,098	2,843,141
C310 Design & Development	1,247,620	1,266,406	1,273,379	1,279,704	1,307,876
C330 Enterprise Services	5,150,363	5,407,538	5,510,568	5,609,913	5,794,539
D410 Human Resources	1,874,267	1,810,436	1,866,004	1,817,308	1,894,222
D420 Administrative Services	668,876	657,932	656,353	657,333	671,469
E510 Police	41,089,385	41,145,244	41,969,921	40,837,656	41,858,846
E520 Fire	25,949,293	26,170,086	25,224,289	25,575,785	25,812,950
E540 Attorney's Office	2,205,975	2,237,322	2,272,208	2,293,690	2,344,072
F620 Fiscal Services	1,480,589	1,475,571	1,532,404	1,535,678	1,570,252
General Administration	18,996,970	18,531,156	15,149,762	15,392,522	15,574,368
F630 Technology & Change Management	196,916	197,157	197,973	197,800	201,482
F640 Treasury	6,428,232	6,410,899	6,489,882	6,505,645	6,702,915
F650 Comptroller's Office	2,472,989	2,486,830	2,527,431	2,527,851	2,594,183
TOTAL	<u>112,997,388</u>	<u>113,444,542</u>	<u>110,227,177</u>	<u>109,923,605</u>	<u>112,039,240</u>

Guideline 8 - Measuring Cost Reduction Progress

Background

Progress toward financial sustainability is being measured in several ways – the most important of which is meeting Transformation Investment Plan outcomes and meeting financial reduction targets, which is one of the most critical paths to the City’s financial sustainability.

Rationale

A major item impacting performance vs. budget and targets is personnel expense. Additionally, various “non-controllable” costs will affect the results, and revenue modifications also can be effective in eliminating or reducing deficits and subsidy requirements.

Personnel expenses represent the largest portion of a department’s appropriation request and often experience the most significant fluctuation. Personnel expense includes legacy costs for pension and retiree health.

Department’s non-controllable cost drivers include liability insurance, motor equipment and facility charges, central service cost allocation, I.T., engineering costs and most recently 3-1-1 customer service.

Revenues will contribute to achieving financial targets only if they exceed the baseline, which is the projected revenue from the FY2012 adopted budget.

FY2014 Planning Issues

1) Labor Forecasts

Labor forecasts are developed using budgetary software that projects compensation components using elements of specific bargaining unit contracts. The labor forecasts are developed by individual positions and include base wages, health care costs, pension costs, retiree health care costs, FICA, unemployment and a few contract specific stipends. Additional department specific costs, such as overtime, are added to the forecast by the individual departments. The software application has proven to be a very accurate forecasting tool.

2) Health Care

Annually the City engages an actuary to develop calendar year health care premium rates for active and retired employees. The rates, or “premiums,” charged to departments are the annual revenue requirements for the self-insured health care plan. Any variance in actual health care amounts is smoothed into the next three year’s projected rates. Once all the health care revenue needs have been calculated and smoothed, the total is divided by the number of authorized personnel on the city’s roster, and charged equally as a flat rate per authorized position, regardless of the incumbent’s health care plan.

3) Pension

The City’s contribution rates for the defined benefit General and Police & Fire pension plans are determined by actuarial studies. Beginning in FY2010 the city began the process of negotiating pension changes with all bargaining units. The City’s intention is that the General Retirement

System will be closed for all new hires; the dates will vary by bargaining unit. The City has made significant progress in this regard with all but one bargaining group having agreed to this proposal during the last round of contract negotiations. In FY2010 & FY2011, the City also negotiated modifications to employee contribution rates and multipliers for all bargaining units (both Police & Fire as well as the General Retirement System). These changes will result in reduced and improved predictability of costs over the coming years.

4) Retiree Health Care

The retiree healthcare benefit has been modified significantly in recent years. New hires and employees who were not yet vested in the pension system were converted to a defined contribution retiree healthcare benefit. Pre-funding for employees remaining in the defined benefit retiree healthcare plan is being deposited into a trust fund over the course of their career according to a vesting schedule. Additionally, retirees after March 2010 have the same premium sharing amounts and benefit levels as active employees. The retiree healthcare plan is managed on an organizational level to avoid preferential hiring practices toward employees with differing plan costs.

5) Liability Insurance

The FY2014 budget restores experience ratings to the insurance charges. In other words, each department's share of the premium cost is partially driven by the cost of claims paid over the previous five-year period.

**City of Grand Rapids
2014 Budget Input
Rate Sheet**

Category	2013 Adopted	2013 Revised	2014 Proposed	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast
Health Insurance							
Yearly Rate - Insurance Costs	11,593.00	11,642.88	11,918.64	12,842.76	13,763.16	14,837.64	15,992.16
Monthly Rate (Calculated)	966.08	970.24	993.22	1,070.23	1,146.93	1,236.47	1,332.68
Yearly Rate Opt Out - Insurance Costs	11,593.00	11,593.00	11,918.64	12,842.76	13,763.16	14,837.64	15,992.16
Monthly Rate (Calculated)	966.08	966.08	993.22	1,070.23	1,146.93	1,236.47	1,332.68
Yearly Rate - Insurance Costs - Library	10,874.00		11,400.00	11,970.00	12,570.00	13,200.00	13,850.00
Monthly Rate (Calculated)	906.17	0.00	950.00	997.50	1,047.50	1,100.00	1,154.17
Yearly Rate Opt Out - Insurance Costs - Library	6,000.00		6,300.00	4,000.00	4,200.00	4,400.00	4,630.00
Monthly Rate (Calculated)	500.00	0.00	525.00	333.33	350.00	366.67	385.83
Pension and Medicare Supplement							
General Pension Plan	18.51 %		21.14%	22.01%	20.66%	19.61%	19.61%
Police Pension Plan	22.76 %		19.57%	17.74%	17.08%	16.99%	16.29%
Police Command Pension Plan	23.26 %		20.07%	18.24%	17.58%	17.49%	16.79%
Fire Pension Plan	22.96 %		19.77%	17.94%	17.28%	17.19%	16.49%
Medicare Supplement - NOTE: This amount is already included in the Pension Rates above.							
MedSup - General Pension Plan	0.50 %		0.50%	0.50%	0.50%	0.50%	0.50%
MedSup - Police Officers and Sergeants	0.50 %		0.50%	0.50%	0.50%	0.50%	0.50%
MedSup - Fire	0.70 %		0.70%	0.70%	0.70%	0.70%	0.70%
MedSup - Police Command	1.00 %		1.00%	1.00%	1.00%	1.00%	1.00%
Executive 401A (SP)	12.50 %		12.50%	12.50%	12.50%	12.50%	12.50%
Executive 401A (MGR)	15.50 %		15.50%	15.50%	15.50%	15.50%	15.50%
Retiree Health							
All Others Retiree Health	14.30%		13.98%	13.93%	13.82%	13.69%	13.56%
Police Retiree Health	22.94%		23.34%	23.33%	23.10%	22.76%	22.33%
Fire Retiree Health	23.59%		22.14%	21.90%	21.58%	21.21%	20.79%
Emergency Comm Operators Retiree Health	23.59%		22.14%	21.90%	21.58%	21.21%	20.79%
Library Retiree Health	0		0	0	0	0	0
Unemployment Compensation							
Unemployment - Perm Full Time	0.14 %		0.14 %	0.14 %	0.14 %	0.14 %	0.14 %
Unemployment - 707 Emps	3.79 %		3.79 %	3.79 %	3.79 %	3.79 %	3.79 %

**City of Grand Rapids
2014 Budget Input
Rate Sheet**

Category	2013 Adopted	2013 Revised	2014 Proposed	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast
Employer FICA							
Medicare Rate (No Limit)	1.450%		1.450%	1.450%	1.450%	1.450%	1.450%
OASDI Rate	6.200%		6.200%	6.200%	6.200%	6.200%	6.200%
Total	7.650%	0.000%	7.650%	7.650%	7.650%	7.650%	7.650%
OASDI Limit	110,100.00		110,100.00	110,100.00	110,100.00	110,100.00	110,100.00
Fiscal Wage Increase Factor: % Increase							
	%	%	%	%	%	%	%
61ST / Dist Court Non - Bargain Mgmt		0.00%	0.000%	0.000%	0.000%	0.000%	0.000%
61STHR / Dist Court Non - Bargain Hrly		0.00%	0.000%	0.000%	0.000%	0.000%	0.000%
700HRRET / 700 Hour Retiree - (Seasonal)		0.00%	0.000%	0.000%	0.000%	0.000%	0.000%
APACITY / A P A - City Employees		0.00%	0.000%	0.000%	0.000%	0.000%	0.000%
APACOURT / A P A - 61st District Court		0.00%	0.000%	0.000%	0.000%	0.000%	0.000%
APPOINT / Appointed		0.00%	0.000%	0.000%	0.000%	0.000%	0.000%
CITY / G R E I U - City Employees		0.00%	0.000%	0.000%	0.000%	0.000%	0.000%
CITYMNGR / City Manager		0.00%	0.000%	0.000%	0.000%	0.000%	0.000%
COMMSUPV / Emerg Comm Supvr - Local 406		0.00%	0.000%	0.000%	0.000%	0.000%	0.000%
COURT / G R E I U- 61st District Court		0.00%	0.000%	0.000%	0.000%	0.000%	0.000%
COURTPT / G R E I U - Dist Ct Part Time		0.00%	0.000%	0.000%	0.000%	0.000%	0.000%
ELECTED / Elected City Officials		0.00%	0.000%	0.000%	0.000%	0.000%	0.000%
EXECPLAN / Executive Level Classes		0.00%	0.000%	0.000%	0.000%	0.000%	0.000%
IAFF / Fire- Intl Assoc Fire Fighters		0.00%	0.000%	0.000%	0.000%	0.000%	0.000%
JUDGE / Jugges - 61st District Court		0.00%	0.000%	0.000%	0.000%	0.000%	0.000%
LIBRHR / Library Part - Time Hourly		0.00%	0.000%	0.000%	0.000%	0.000%	0.000%
LIBRMGT / Library Non- Barg Management		0.00%	0.000%	0.000%	0.000%	0.000%	0.000%
LIBRPAGE / Library Pages		0.00%	0.000%	0.000%	0.000%	0.000%	0.000%
LIBRPT / G R E I U - Library P T Perm		0.00%	0.000%	0.000%	0.000%	0.000%	0.000%
LIBRR&F / G R E I U - Lib. Rank & File		0.00%	0.000%	0.000%	0.000%	0.000%	0.000%
LIBRSUPV / G R E I U - Library Supvr Unit		0.00%	0.000%	0.000%	0.000%	0.000%	0.000%
MGTNON / City Non- Union Management		0.00%	0.000%	0.000%	0.000%	0.000%	0.000%
PENSION / Exec - Director Pension System		0.00%	0.000%	0.000%	0.000%	0.000%	0.000%
POLC1 / Police Officers & Sergeants		0.00%	0.000%	0.000%	0.000%	0.000%	0.000%
POLC2 / Crime Scene Technicians		0.00%	0.000%	0.000%	0.000%	0.000%	0.000%
POLC3 / Police Intern - 216		0.00%	0.000%	0.000%	0.000%	0.000%	0.000%
POLC4 / Emergency Comm Operators		0.00%	0.000%	0.000%	0.000%	0.000%	0.000%
POLC5 / Police Command Officers		0.00%	0.000%	0.000%	0.000%	0.000%	0.000%
RECPART / Recreation Supplementals		0.00%	0.000%	0.000%	0.000%	0.000%	0.000%
SEASONAL / Seasonal Employees		0.00%	0.000%	0.000%	0.000%	0.000%	0.000%
SUPPADV / Supplemental " By " Advice		0.00%	0.000%	0.000%	0.000%	0.000%	0.000%
XGUARDS / School Crossing Guards		0.00%	0.000%	0.000%	0.000%	0.000%	0.000%

**City of Grand Rapids
2014 Budget Input
Rate Sheet**

Category	2013 Adopted	2013 Revised	2014 Proposed	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast
Monthly Parking Rates							
Government Center Ramp	173.00	173.00	182.00	187.00	193.00	199.00	205.00
Mileage Rates	0.36	0.36	0.37	0.37	0.37	0.37	0.37
Other Bargaining Unit Level Rates							
Fire Meal Allowance	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Educational Allowance - Police & Fire Qualified							
Educational Allowance - Level 1 (ZEDUC_001)	1,000.00		1,000.00	1,000.00	1,000.00	1,000.00	1,000.00
Educational Allowance - Level 2 (ZEDUC_002)	800.00		800.00	800.00	800.00	800.00	800.00
Educational Allowance - Level 3 (ZEDUC_003)	500.00		500.00	500.00	500.00	500.00	500.00
Educational Allowance - Level 4 (ZEDUC_004)	400.00		400.00	400.00	400.00	400.00	400.00
Educational Allowance - Level 5 (ZEDUC_005)	200.00		200.00	200.00	200.00	200.00	200.00
Cleaning & Clothing - Police and Fire							
Police Cleaning - Level 1 - POLC1, POLC2 (ZPDCLN_002)	165.00		0.00	0.00	0.00	0.00	0.00
Police Cleaning - Level 2 - POLC5 (ZPDCLN_003)	215.00		0.00	0.00	0.00	0.00	0.00
Police Clothing - Level 1 - POLC1, POLC2 (ZPDCLTH_001)	960.00		1,080.00	1,080.00	1,080.00	1,080.00	1,080.00
Police Clothing - Level 2 - POLC 5 (ZPDCLTH_002)	720.00		1,080.00	1,080.00	1,080.00	1,080.00	1,080.00
Fire Clothing - IAFF (ZPDCLTH_003)	600.00		0.00	0.00	0.00	0.00	0.00
Longevity Rates by Bargaining Unit/Tenure							
Longevity Levels - Fire Level 0	0.00		0.00	0.00	0.00	0.00	0.00
Longevity Levels - Fire Level 1	300.00		300.00	300.00	300.00	300.00	300.00
Longevity Levels - Fire Level 2	600.00		600.00	600.00	600.00	600.00	600.00
Longevity Levels - Fire Level 3	900.00		900.00	900.00	900.00	900.00	900.00
Longevity Levels - Fire Level 4	1,200.00		1,200.00	1,200.00	1,200.00	1,200.00	1,200.00
Longevity Levels - Fire Level 5	1,500.00		1,500.00	1,500.00	1,500.00	1,500.00	1,500.00
Longevity Levels - GREIU Level 0	0.00		0.00	0.00	0.00	0.00	0.00
Longevity Levels - GREIU Level 1	250.00		250.00	250.00	250.00	250.00	250.00
Longevity Levels - GREIU Level 2	420.00		420.00	420.00	420.00	420.00	420.00
Longevity Levels - GREIU Level 3	600.00		600.00	600.00	600.00	600.00	600.00
Longevity Levels - GREIU Level 4	750.00		750.00	750.00	750.00	750.00	750.00
Longevity Levels - GREIU Level 5	925.00		925.00	925.00	925.00	925.00	925.00
Longevity Levels - Library Level 0 - Perm PT	0.00		0.00	0.00	0.00	0.00	0.00
Longevity Levels - Library Level 1 - Perm PT	125.00		125.00	125.00	125.00	125.00	125.00
Longevity Levels - Library Level 2 - Perm PT	210.00		210.00	210.00	210.00	210.00	210.00
Longevity Levels - Library Level 3 - Perm PT	300.00		300.00	300.00	300.00	300.00	300.00
Longevity Levels - Library Level 4 - Perm PT	375.00		375.00	375.00	375.00	375.00	375.00
Longevity Levels - Library Level 5 - Perm PT	462.50		462.50	462.50	462.50	462.50	462.50
Longevity Levels - APA/POLICE/EXEC Level 0	0.00		0.00	0.00	0.00	0.00	0.00
Longevity Levels - APA/POLICE/EXEC Level 1	300.00		300.00	300.00	300.00	300.00	300.00
Longevity Levels - APA/POLICE/EXEC Level 2	600.00		600.00	600.00	600.00	600.00	600.00
Longevity Levels - APA/POLICE/EXEC Level 3	900.00		900.00	900.00	900.00	900.00	900.00
Longevity Levels - APA/POLICE/EXEC Level 4	1,200.00		1,200.00	1,200.00	1,200.00	1,200.00	1,200.00
Longevity Levels - APA/POLICE/EXEC Level 5	1,500.00		1,500.00	1,500.00	1,500.00	1,500.00	1,500.00

Guideline 9 – Fund Balances

Background

In 2005 the City Commission approved revisions to the financial guidelines that are used in the development of the Fiscal Plan. These revisions included policy direction regarding the appropriate levels of Fund Balance that the City should strive to maintain. In 2011 the City Commission confirmed the appropriateness of fund balance levels and conformed the definitions to agree with GASB 54.

- The General Operating Fund (GOF) will maintain unassigned Fund Balance at 15% of total spending
- The Budget Stabilization Fund will maintain fund balance at 10% of total spending of the General Operating Fund
- Enterprise Funds will maintain Unrestricted Cash at 25% of Current Spending
- Internal Service Funds will maintain Unrestricted Cash at 25% of Current Spending
- Special Revenue Funds will maintain uncommitted Fund Balance at 15% of Total Spending

Rationale

In 2013, to more accurately indicate the amount of Fund Balance that was truly available for budgeting and spending, a reconciliation was prepared to remove non-spendable amounts from the fund balances that were shown in the Comprehensive Annual Financial Report (CAFR). This reconciliation is prepared

annually before establishing the appropriate fund equity for the budgetary financial statements.

For Governmental Funds this Adjusted Budgetary Fund Equity continues to be identified as 'Unassigned Fund Balance,' and for Proprietary Funds it is identified as 'Unrestricted Cash.'

FY2014 Planning Issues

For FY2013, GOF fund balance was maintained at 7.5%. For FY2014, fund balance will be maintained at 10%. This is a good step forward toward the City maintaining a 15% unassigned GOF balance over time.

In FY2013, just over \$6.05M was transferred into the GOF from the Transformation Investment Fund. In FY2014, transfers from the Transformation Investment Fund are anticipated to significantly decrease while maintaining a balanced GOF budget. These transfers will be decreased such that unassigned GOF fund balance does not grow beyond 10% as of the end of FY2013. The FY2014 recommended budget will seek to maintain the 10% fund balance

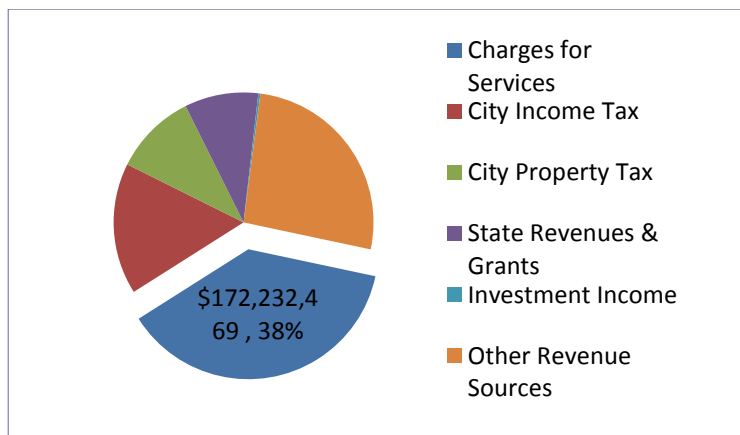
REVENUE OVERVIEW

This section provides an overview of the City of Grand Rapids' Fiscal Plan revenues. The narrative and graphics present revenue information for all budgeted funds as well as separate revenue data by source and by fund.

The General Operating Fund (GOF) is where the City accounts for most tax supported activities. Several years ago City income tax and property tax revenues were 38.6% and 16.9% of total GOF revenues respectively, but more recently the proportionate shares were projected to be 50% and 11.6%. The shift to the more economically volatile Income Tax as the primary GOF revenue source has contributed, in part, to the ongoing GOF budget constraints. Also contributing to the City's economic challenges is the near elimination of the statutory revenue sharing program.

City revenues are most easily explained by separating the sources into six major groups.

Group 1 - Charges for Services



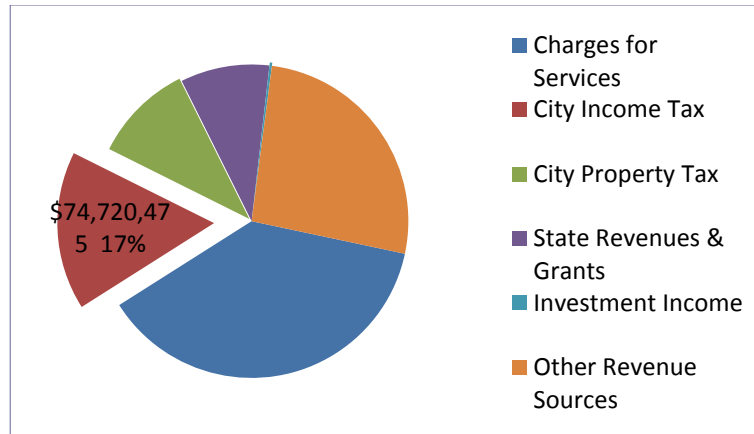
Charges for Services consist of revenues derived from charging the recipient for the product or service provided by the City. The majority of revenue from user charges is from the Enterprise Funds, Water Supply System, Sewage Disposal System, and Parking System. These systems are large operations serving City residents and businesses as well as several surrounding communities.

Other City funds with user fee revenues include the 61st District Court, Refuse Collection and Disposal, Building Inspection, Street, Vehicle Storage, and Parks Funds. Examples of General Operating Fund charges for services include the Property Tax Admin Fee, Licensing Fees, Marriage Ceremony Fees, and Special Event Fees.

This category is an increasingly larger revenue source as the City has focused more attention on full cost recovery from user charges. Unlike the private sector, state laws and related court cases limit City fees to the costs of the services provided, with any additional amounts considered to be an unauthorized tax. A comprehensive Water and Sewer Rate Study is prepared annually to ensure compliance with state laws and with bond covenants, and to assure the solvency of the Systems. All other user fees are examined and adjusted on an annual basis by the individual departments.

City Departments have been directed to focus on achieving 100% cost recovery for all services. If achievement of the 100% recovery level will negatively impact the Sustainability Plan goals, departments should recommend an alternative cost recovery goal, and identify a source of subsidy for any unrecovered costs.

Group 2 - City Income Taxes



With the approval of Michigan Public Act 284 in 1964, as amended, the State authorized Michigan cities to adopt uniform city income tax ordinances if approved by the City's voters. Income tax receipts are deposited into the General Operating Fund and the Capital Reserve Fund.

In 1967, the voters approved a two mill reduction in the City's property tax millage and a new tax on income earned within the City regardless of the residence of the taxpayer. Taxed income includes business net income and individuals' salaries and wages. Up to and including the calendar year ending December 31, 1995, residents paid 1% and non-residents paid 1/2 of 1%.

In 1995, the City's voters authorized an increase in the income tax from 1.0 % to 1.3% for residents and from 0.5% to 0.65% for non-residents effective January 1, 1996. In May, 2010 the

City's electorate authorized a temporary increase in the income tax from 1.3% to 1.5% for residents and from 0.65% to 0.75% for non-residents effective July 1, 2010 through June 30, 2015.

Beginning July 1, 2010, the dependency exemption was lowered from \$750 to \$600 per dependent.

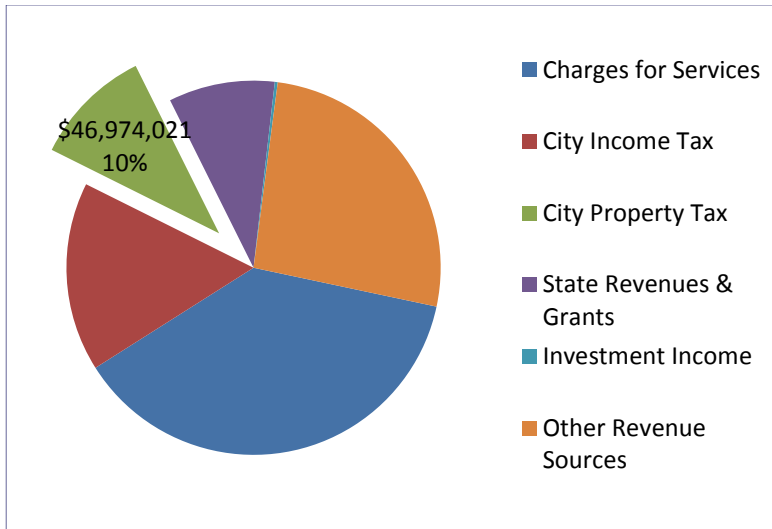
Assumptions are made as to the rate at which taxable income is expected to grow. We then overlay the temporary increase in the income tax rate and the permanent decrease in the exemption rate.

The estimated revenues shown in the fiscal plan include the additional revenue from this ballot measure and are shown on the Transformation Investment Fund Statement. Income tax revenue (other than that generated by the May 2010 ballot measure) is divided between the Capital Reserve Fund and the General Operating Fund.

FY2013 income tax revenues are trending at 9% above FY2012 levels as of June 2013. A 1% increase in the growth rate (FY13 over FY12 Actual) translates to approximately \$575K in additional revenues.

To the extent actual income tax revenue exceeds budgeted income tax revenue, that increased tax revenue will be used to help meet two critical and complementary objectives: increasing the General Operating Fund's unassigned fund balance and decreasing the required subsidy from the Transformation Investment Fund.

Group 3 - City Property Taxes



Real Property Tax

Property taxes, currently the City's third largest overall source of funds, have long been a serious citizen concern in Michigan. The General Property Tax Act, Michigan Public Act 206 of 1893, is regularly amended by State legislators but voters approved major changes in 1978 and 1994 which affect the City of Grand Rapids' property tax revenues on an ongoing basis.

In 1978, the "Headlee Amendment" and enabling legislation, Michigan Public Act 35 of 1979, placed limitations on increases of property tax millage rates by the State. The Headlee Amendment effectively reduces the maximum authorized tax rate that can be levied by a local taxing unit. Under the Headlee Amendment, if taxable property values rise

faster than consumer prices, the maximum authorized millage rate is reduced, or "rolled back" to what would have been calculated if the inflation rate were used for valuation.

Until 1994, property taxes were based on a property's assessed value or an amount equal to 50% of the property's market value. This meant that property taxes went up and down in close relation to an increase or decrease in property value. With the passage of Proposal A, however, the tax was stabilized. In fact, some of the tax burden was shifted from property to sales tax, which was increased from 4% to 6%.

Proposal A created a new basis by which property tax would be calculated: the taxable value of the property. The taxable value of a property can only increase each year by the lesser of the rate of inflation or 5%. This allowed property values to rise in the 1990s without a corresponding rise in taxes. Unfortunately, it can also allow property values to fall without a corresponding decrease in taxes.

The initial Headlee Amendment permitted rolled back millages to be adjusted upward when property tax values increased by less than the rate of inflation. However, the Legislature eliminated any millage rate recovery for this situation following the passage of Proposal A in 1994.

Pursuant to Michigan Public Act 298 of 1917, as amended, the City is authorized to levy up to 3.0000 mills for refuse collection and disposal activities without seeking voter approval.

Public Act 359 of 1925, as amended authorizes home rule cities, like Grand Rapids, to levy up to \$50,000 for promotional

purposes. After collecting these property taxes, the City disburses the funds to Experience Grand Rapids.

City Property Taxes are generated by applying the approved millage rates to the taxable value of a property. One mill equals \$1.00 per \$1,000 of taxable property value. The taxable value of property may be less than or equal to but cannot exceed the property's SEV. Property tax revenues are deposited into the General Operating, Library, Capital Reserve and Refuse Collection and Disposal funds.

Personal Property Tax

A package of bills passed in 2012 would begin phasing out the personal property tax on industrial equipment in 2014. That phase-out is contingent on voters' approval of replacing lost revenues for municipalities with a portion of the state's use tax.

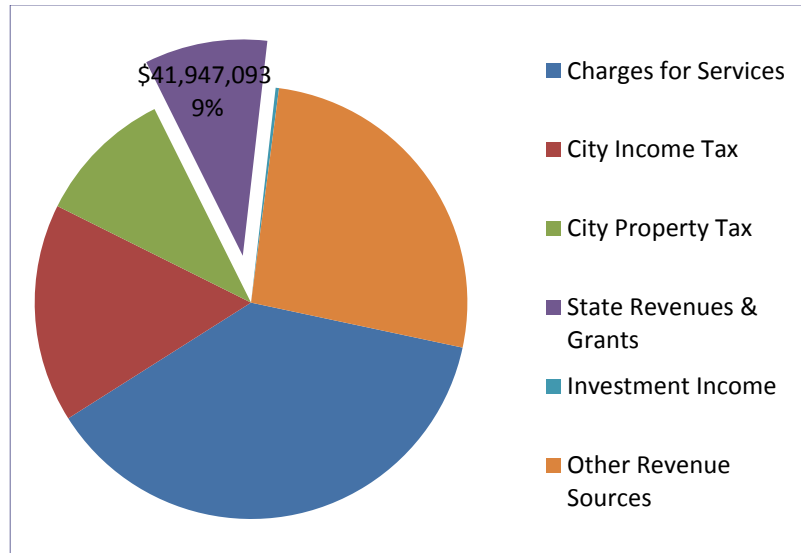
The legislative package enacted in Lansing would phase out the industrial personal property tax through 2022 and shift part of the revenues from the state use tax — a business tax paid on out-of-state purchases. That revenue would go to reimburse municipalities 80% of personal property tax revenues that are presently used to pay for non-essential services. Only municipalities that see a reduction of more than 2.3% in taxable value as a result of the repeal would become eligible to receive any reimbursement.

Municipalities could enact an Essential Services assessment to pay for 100% essential services (Police, Fire, ambulance and jail operations.) Debt obligations and tax increment financing related obligation will be reimbursed by the State.

If voters reject the shift in the use tax in 2014, the entire package goes away.

The effects of the real property market are expected to result in a tax revenue decline of approximately 2% from FY2013 to FY2014. These effects are amplified by the personal property tax repeal that begins to impact in FY2015 when accounts below \$40,000 taxable value ("TV") become exempt. It is projected that this portion of the repeal alone will result in a loss of approximately \$39M in taxable value and \$160K in gross General Fund tax revenue. Total estimated property tax contributions to the General Operating Fund are expected to be flat and increase approximately 1.5% compared to the prior year in FY2015 and FY2016, respectively.

Group 4 - State Revenues and Grants



State Revenues and Grants include three major sources of revenues. State grants, state shared revenues and gas and weight taxes, are historically the City's third largest source of funds. State revenues and grants are dependent on the State's economic health.

State Grants

State grants support operating and capital activities for City projects ranging from child enrichment programs to street improvements. The amount of State grants received annually fluctuates depending on the timing and purpose of the grant. Like other grants, State grant revenues and expenditures are recognized via budget amendments when award letters or agreements are received from the granting agency.

State Shared Revenues

Revenue Sharing is the State program that previously distributed portions of the 4% of the 6% total sales tax collected by the cities according to predetermined formulae. The City historically received revenue sharing payments from the State under both the State Constitution and the Michigan Revenue Sharing Act, P.A. 140 of 1971; however, in FY2012, the State eliminated Statutory Revenue Sharing altogether and replaced it with the Economic Vitality Incentive Program (EVIP).

Overall, the State Revenue Sharing distributions have been declining since 2002, primarily due to cuts in the Statutory component of the revenue. The FY2013 Constitutional revenue sharing distributions were 1.2% more favorable than what was budgeted for FY2013. Constitutional Revenue Sharing revenues are deposited to the General Administration Account.

Economic Vitality Incentive Program (EVIP)

The Economic Vitality Incentive Program (EVIP) replaces the statutory revenue sharing program. It is an incentive based program available to cities, villages and townships who previously received more than \$4,500 per year in Statutory Revenue Sharing, and is based on their willingness to reduce employee retirement and health care costs, share services and make their spending more transparent to taxpayers.

The State of Michigan sized the EVIP at two thirds the amount that the City last received from the statutory revenue sharing

program, in essence, reducing the statutory revenue sharing program by one third. Further, this reduced amount was divided into three equal categories, each with their own criteria that the city must meet in order to receive the funding.

The FY2013 The Economic Vitality Incentive Program receipts were 5% higher than anticipated. EVIP revenues are deposited to the Transformation Investment Fund.

State Gas and Weight Taxes

The Michigan Constitution provides that certain proceeds of taxes levied by the State on motor vehicle fuels and registered motor vehicles be deposited into the Michigan Transportation Fund. Revenues deposited into the Fund are allocated by formula established under Public Act 51 of 1951, and transferred to several organizations, including the City, for transportation purposes.

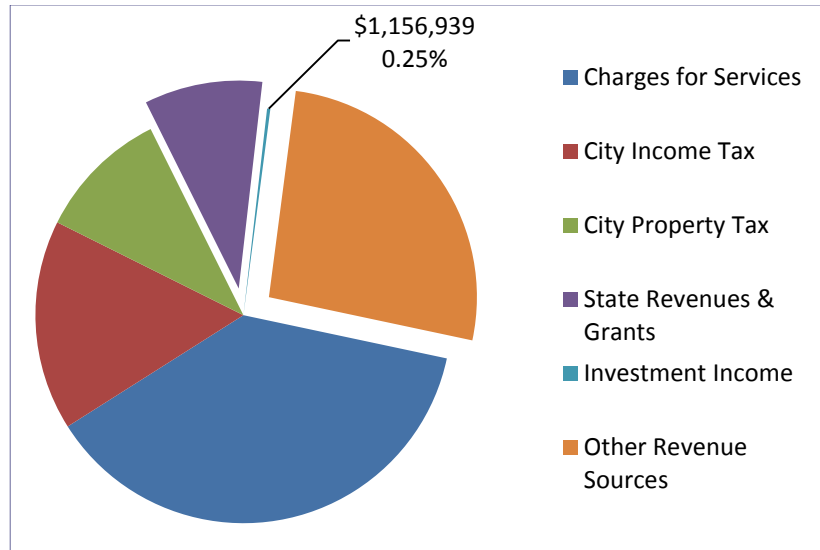
These funds (known as “Gas and Weight Taxes”) are distributed to cities and villages, after certain deductions by the State, on the basis of population and mileage for the type of street when compared to the total for the State.

Gas and weight taxes are excise taxes - this means these taxes are charged based on numbers of units sold (i.e., gallons) rather than on the price of the units. As fuels like gas and diesel become more expensive and as vehicles become more fuel efficient, fewer gallons of fuel are sold which means that fewer taxes are collected. At the same time, costs associated with road and street repairs and maintenance continue to rise. Labor costs, like health insurance benefits for the workers who fix the roads, and material costs, like

petroleum-derived asphalt, have been increasing annually above the rate of inflation. Gas and weight taxes are already inadequate to maintain the City’s roads but, with the General Operating Fund incapable of providing Streets Capital funding, the problem will get much worse in the very near future.

The City anticipates Gas and Weight taxes to increase by 1% in FY2014. However, given the current fiscal condition of the State of Michigan and recent proposals by Governor Snyder to change this tax, there is reason to be concerned that actual Gas and Weight tax revenue may be less than expected. As such, this revenue will be closely monitored throughout the upcoming fiscal year and adjustments made to associated expenditures if necessary.

Group 5 - Investment Earnings



Investment Earnings are the result of investing cash at prevailing interest rates until it is needed to pay for goods and services. The City Treasurer is authorized by State statute and City ordinance to invest surplus monies belonging to and under the control of the City. Surplus funds must be invested in accordance with Michigan Public Act 66 of 1977, as amended, (MCL 129.91 et seq.); Chapter 18 of the Grand Rapids City Code and the City of Grand Rapids Investment Policy. In summary, the City Treasurer may invest in the following investment instruments:

- Bonds, securities, and other obligations of the United States or an agency or instrumentality of the United States.

- Certificates of deposit, savings accounts, deposit accounts, or depository receipts of a financial institution, subject to a variety of criteria.
- Commercial paper rated at the time of purchase within the two highest classifications established by not less than two of the standard ratings services and that matures not more than 270 days after date of purchase.
- United States or federal agency or instrumentality obligation repurchase agreements.
- Bankers' acceptances of United States Banks.
- Obligations of Michigan or any of its political subdivisions that at the time of purchase are rated as investment grade by not less than one standard rating service.
- Mutual funds registered under the federal Investment Company Act of 1940 (title I of chapter 686, 54 Stat. 789, 15 USC 80a-1 to 80a-3 and 80a-4 to 80a-64) composed of investment vehicles which are legal for direct investment by local units of government in Michigan. These investments are also subject to a variety of criteria.
- Investment pools organized under the Local Government Investment Pools Act (Michigan Public Act 121 of 1985,) as amended, and/or organized under the Surplus Funds Investment Pool Act (Michigan Public Act 367 of 1982.) subject to a variety of criteria.

The above investment instruments and the cash balances in the City's checking accounts are subject to certain risks, as are all investment instruments. By restricting the investment options the City Treasurer has to the investment instruments listed above, State law and City code have greatly reduced the level of risk when investing the City's funds. However, the

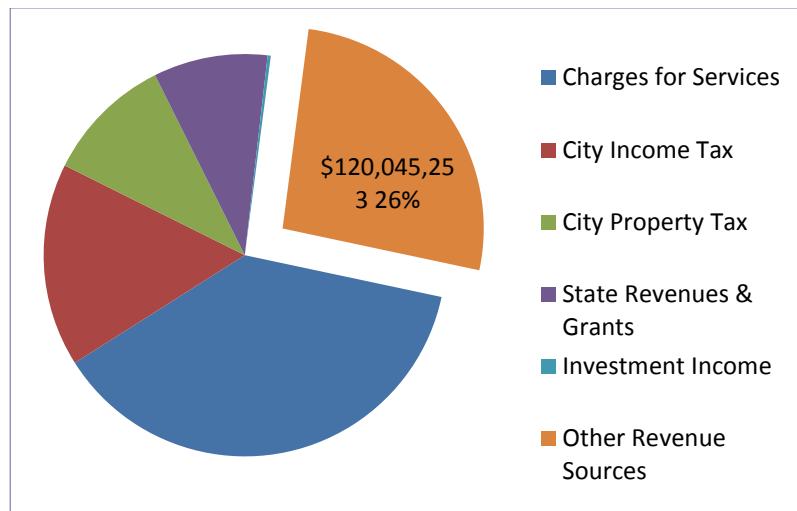
City's investments are still subject to the risks summarized below. Additional information regarding investment risk is described in the City's audited Comprehensive Annual Financial Report available online.

- Credit Risk: The risk that an issuer or other counter-party to an investment will not fulfill its obligations.
- Custodial Credit Risk: The risk that, in the event of a failure of the counter-party, the City may not be able to recover the value of investments or collateral securities that are in the possession of an outside party.
- Interest Rate Risk: This risk is the exposure of investments to changes in market value when interest rates change.

- Concentration of Credit Risk: The City's Investment Policy places limits on the amount that may be invested in any one issuer. The policy allows a maximum investment of 25% of available funds to be invested per financial institution at the time of the investment. In other words, the City Treasurer may not place all of the City's "eggs" in one basket.

This Fiscal Plan projects interest rates that continue to be at historically low levels and, with previously placed longer term investments maturing and being reinvested in lower interest rate securities, there is a reduced estimate of interest earnings for all the City subfunds.

Group 6 - Other Sources



A-87 Cost Allocation

Other sources of revenue include a multitude of minor items including funds transferred from non-General Operating Funds to the General Operating Fund for centralized support services like human resources and accounting. The amounts are determined by the City's Cost Allocation Plan which is prepared in compliance with the requirements of federal Circular A-87.

Cost allocation charges to the departments/funds are driven by the amount being allocated from the various central service departments. Annual fluctuations could be the result of either the central service departments incurring higher or lower expenditures or the allocation base increasing or decreasing for a recipient department/fund.

Grants

Normally grant revenues and expenditures are budgeted in their entirety via a budget amendment in the fiscal year they are received. For multiple year grants, these appropriations remain in effect until the grant is closed so there is no subsequent budget activity in future fiscal years. The current year estimate includes only the actual revenue receipts and expenditures that are anticipated to take place during the fiscal year. The following year's proposed grants budgeted in the Fiscal Plan are those new grants that are awarded and not previously budgeted. The budget authority for these new grants will also remain in effect until they are closed.

Fiduciary Funds

The total revenues of the City's budgeted funds include fiduciary funds. These funds are used to account for assets held in trust by the City for the benefit of individuals or other entities.



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INTRODUCTION TO FUND SUMMARIES

The City of Grand Rapids accounts for expenditures and revenues according to the generally accepted accounting practices as defined by the Governmental Accounting Standards Board (GASB). These standards require public agencies to maintain separate accountability over financial resources dedicated for specific financial purposes through fund designations. Governmental financial operations will incorporate several different types of funds. In order to have a reasonable structure, funds are classified in generic groups.

The groups budgeted by the City of Grand Rapids, and included in this Fiscal Plan, are governmental fund types and proprietary fund types. These fund types are defined as follows:

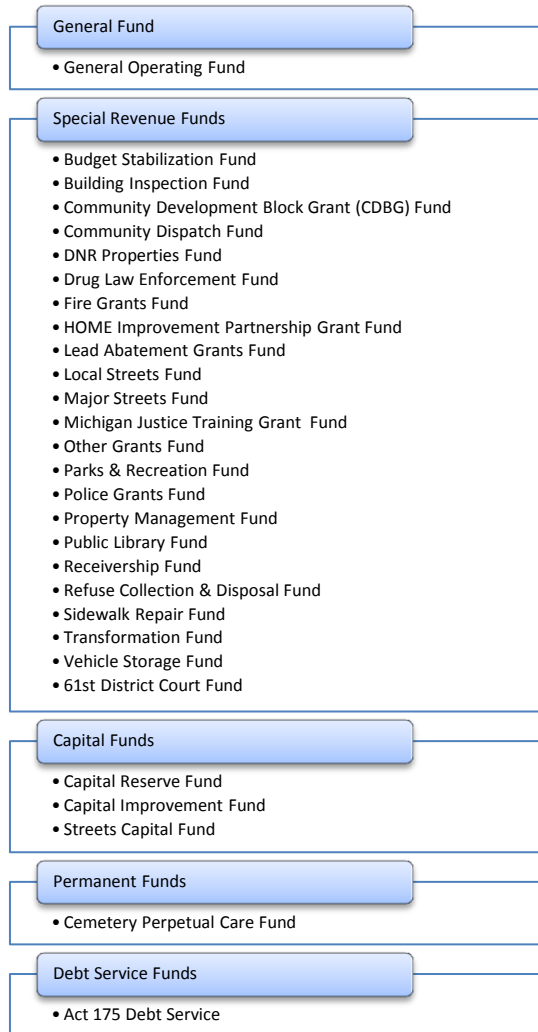
- **Governmental Fund Types** - The funds used to fund those activities of a government that are carried out to provide services to citizens and that are financed primarily through taxes and intergovernmental revenues. Governmental Fund Types include five types of funds – general, special revenue, debt service, capital projects and permanent.
 - General Fund** - Normally the most important fund of a municipality, it accounts for all resources not otherwise devoted to specific activities and finances many of the basic municipal functions, such as general administration, fire and police. This fund is the recipient of the bulk of the general tax dollars (e.g. income tax, property tax) paid by the community.
 - Special Revenue** - Accounts for receipts from revenue sources that have been earmarked for specific activities. For example, motor vehicle gas and weight taxes shared with local governments by the State for street maintenance might be accounted for in a Street Fund.
 - Permanent** - Used to report resources that are legally restricted to the extent that only earnings, and not principal, may be used for purposes that support the reporting government's programs.
 - Debt Service** - Accounts for the financing of the interest and retirement of principal of general long-term debt.
 - Capital Projects** - Accounts for the acquisition of capital facilities, which may be financed out of bond issues, grants-in-aid, or transfers from other funds. This type of fund is limited to accounting for the receipts and expenditures on capital projects. Any bond issues involved will be serviced and repaid by the Debt Service Funds.
- **Proprietary Fund Types** - These funds are used to account for a government's business-type activities supported, at least in part, by fees or charges.
 - Enterprise** - Accounts for business type activities. Municipal utilities, convention centers, parking operations and other activities supported largely by user charges may be accounted for by this type fund.
 - Internal Service** - These funds are similar to enterprise funds except that the services are not rendered to the general public but are for other governmental organization units within the same governmental jurisdiction. The operations of such activities as motor equipment services, data processing and building and grounds maintenance have been placed under this type of fund to account for the cost of such services and to encourage economy in their use.

The individual fund statements supported by supplemental information for each of the budgeted funds follow the combined fund statement. Each fund statement provides a three-year financial history of the fund, as well as an additional four years projections. Statements have been organized by category with the General Fund first, followed by Special Revenue, Permanent, Debt and Capital, Enterprise and Internal Service.

It is important to note that, although each fund is a separate entity, certain payments are often made from one fund to another. Such "contributions to other funds" could be made for any number of reasons. Perhaps the most obvious reason would be a subsidy to support the services of the recipient fund. Such a transfer most commonly occurs from the City's General Operating Fund. That fund, as the beneficiary of the general tax dollars of the community, is a resource to support other activities. Also, by design, operations of Internal Service Funds are supported by revenues from other funds. To avoid a distortion of the overall city financial picture, the combined fund statement addresses such transfers under the column titled Inter-Fund Eliminations.

Fund Structure for Budgeted Funds

Modified Accrual Basis of Budgeting and Accounting



What are “Budgetary Basis” and “Accounting Basis?”

Budgetary basis is the method used to determine when revenues and expenditures are recognized for budgeting purposes. Accounting basis is used to determine when revenues and expenditures are recognized for financial reporting purposes. These determinations depend on the measurement focus of the individual fund – that is, the types of transactions and events that are reported in a fund’s operating statement. The City of Grand Rapids’ funds use either the modified accrual or accrual measurement focus.

Modified Accrual Basis

Funds that focus on current financial resources use the modified accrual basis which recognizes increases and decreases in financial resources only to the extent that they reflect short-term inflows or outflows of cash. Amounts are recognized as revenue when earned as long as they are collectible within the period or soon enough thereafter to be used to pay liabilities of the current period. These funds are known collectively as “governmental fund types.”

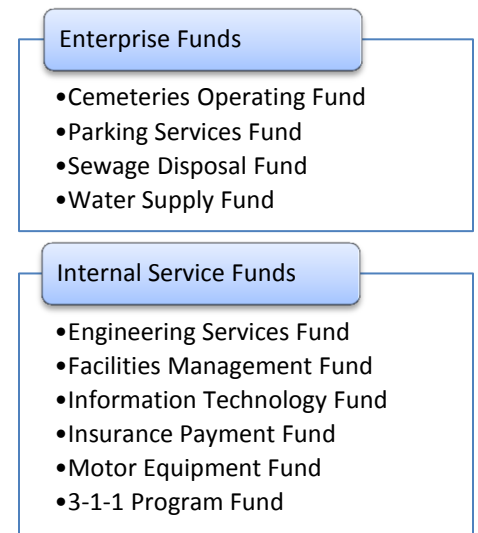
Accrual Basis

Funds that focus on total economic resources employ the accrual basis which recognizes increases and decreases in economic resources as soon as the underlying event or transaction occurs. Revenues are recognized as soon as they are earned and expenses are recognized as soon as a liability is incurred, regardless of the timing of related cash inflows and outflows. In the private sector, the accrual basis is often used by for-profit business enterprises and not-for-profit organizations.

Difference between the City’s Budgetary Basis and Accounting Basis

For funds that use the modified accrual basis, the portion of year-end fund balance reserved for outstanding compensated absence liabilities (for example, unused vacation) is not considered part of budgetary reserves.

Accrual Basis of Budgeting and Accounting



Description of Funds

General Overview

The use of public resources typically is constrained by legal restrictions and similar limitations. Some of these constraints are imposed by outside parties while other constraints reflect limitations that the government itself has placed upon the use of resources. A “fund” is a group of assets, liabilities, equity, revenues and expenses, and is a tool that accountants use to segregate resources related to specific activities. When governmental fund accounting was first developed, the separation of each fund was further reinforced by the use of separate bank accounts. In more recent decades funds have come to function as simple bookkeeping devices designed to facilitate increased focus on key activities and to ensure legal compliance.

Fund presentations usually show an important measure of the difference between the fund’s assets and liabilities. This important measure is known as fund balance or retained earnings, depending on type of fund. Governmental accounting has two different accounting methods: modified accrual and full accrual. The modified accrual method is used on Governmental Fund types like the General Operating Fund and Special Revenue Funds. These fund types use the term “Fund Balance” to describe the difference between the fund’s assets and liabilities. The full accrual method is used on proprietary funds like enterprise and internal service funds. These fund types use the term “Retained Earnings” to describe the difference between the fund’s assets and liabilities.

The use of fund balance or retained earnings depends on the fund type; yet, this may be confusing to the average reader. Therefore, we will use the generic term “fund balance” in this section to refer to both fund balance and retained earnings without regard to fund type.

Financial statement users examine fund balance information to identify the available liquid resources (liquidity refers to the ability to convert assets to cash) that can be used to repay long-term debt, reduce taxes, add new governmental programs, expand existing ones, or enhance the financial position of the government. The value of fund balance information is significantly diminished by misunderstandings regarding the messages it conveys and inconsistency in governments’ financial reporting practices. The overall objective of fund balance reporting is to isolate that portion of fund balance that is unavailable to support the subsequent year budgets.

Fund balance, as reported in the Comprehensive Annual Financial Report, will be displayed in the following classifications depicting the relative importance and the strength of the spending constraints placed on the purposes for which resources can be used:

- Nonspendable fund balance includes amounts that are not in a spendable form (inventory, for example) or are required to be maintained intact (the principal of an endowment fund, for example).
- Restricted fund balance includes amounts that can be spent only for the specific purposes stipulated by external resource providers (for example, grant providers), constitutionally, or through enabling legislation (that is, legislation that creates a new revenue source and restricts its use). Effectively, restrictions may be changed or lifted only with the consent of third party resource providers.

- Committed fund balance includes amounts that can be used only for the specific purposes determined by a formal action of the government's highest level of decision-making authority. Commitments may be changed or lifted only by the government taking the same formal action that imposed the constraint originally.
- Assigned fund balance comprises amounts intended to be used by the government for specific purposes. Intent can be expressed by the governing body or by an official or body to which the governing body delegates the authority. In governmental funds other than the general fund, assigned fund balance represents the amount that is not restricted or committed. This indicates that resources in other governmental funds are, at a minimum, intended to be used for the purpose of that fund.
- Unassigned fund balance is the residual classification for the general fund and includes all amounts not contained in the other classifications. Unassigned amounts are technically available for any purpose. If another governmental fund has a fund balance deficit, then it will be reported as a negative amount in the unassigned classification in that fund. Positive unassigned amounts will be reported only in the General Operating Fund.

The budget focuses on the carry forward balances that are available to fund future programs. Therefore the fund statement in the Fiscal Plan reflects only the assigned and unassigned categories.

Fund Types

The City of Grand Rapids uses seven different fund groupings or types: General, Special Revenue, Permanent, Capital Improvement, Debt Service, Enterprise, and Internal Service. An additional grouping of Trust funds is included for informational purposes.

General Fund: The General Operating Fund is used to account for all financial resources except those required to be accounted for in another fund. The Fund Balance Policy for the General Operating Fund has been established at 15% of appropriations starting with the Fiscal Year that ended on 6/30/2010. This policy was established by the City Commission in prior years during the budget preparation process. Funds that received General Operating Fund support should have a fund balance policy too, yet we are still developing a formal fund balance policy for these funds. For this presentation, we are showing a recommended 5% fund balance reserve policy for funds that receive direct General Operating Fund support. See the Revenues Overview Section behind the Budget Basics tab for more details on General Operating Fund revenues.

Transformation Fund: This fund, which is a subunit (also known as a subfund) of the General Operating Fund, is to account for the temporary income tax rate increase that was approved by voters in 2010. The income tax rate increase began in FY 2011 and ends after FY 2015; this is why the term temporary income tax rate increase is used. Any amount from the competitive statutory revenue sharing from the State of Michigan will be accounted for in the Transformation fund. The money will be used to invest in elements of the transformation plans that have the potential to result in rapid, tangible, monetary return on investment that help fund the transformational process, which will create leaner City services in the future. Any remaining fund balance at the end of each year will be assigned to future transformational operations.

Special Revenue Funds: The Special Revenue funds are used to account for specific revenue sources that are restricted or committed to expenditures for specified purposes other than debt service or capital projects. The City's special revenue funds are listed below:

Budget Stabilization Fund: The purpose of this fund is to serve as the City's "savings" account and to assist in stabilizing revenues during periods of economic recession. The fund provides a safeguard to protect critical programs for the citizens of Grand Rapids when the City experiences an economic downturn. The fund is accounted for as a subfund of the General Fund.

Money in the budget stabilization fund may be appropriated by an ordinance or resolution adopted by a 2/3 vote of the City Commission. The amount of money in the fund shall not exceed either 15% of the City's most recent General Fund budget, as originally adopted, or 15% of the average of the City's five most recent General Fund budgets, as amended, whichever is less.

This fund may be used for the following purposes:

- To cover a general fund deficit, when the City's annual audit reveals such a deficit.
- To prevent a reduction in the level of public services or in the number of employees at any time in a fiscal year when the City's budgeted revenue is not being collected in an amount sufficient to cover budgeted expenses.
- To prevent a reduction in the level of public services or in the number of employees when in preparing the budget for the next fiscal year the City's estimated revenue does not appear sufficient to cover estimated expenses.
- To cover expenses arising because of a natural disaster, including a flood, fire, or tornado. However, if federal or state funds are received to offset the appropriations from the fund, that money shall be returned to the fund.

Major Revenue: Surplus revenues from the General Fund

Fund Balance Policy: Maintain a fund balance equal to 10% of total General Fund expenditures

Building Inspection Fund: The purpose of this fund is to comply with the State's requirement in Public Act 245 of 1999, that all fees charged for Building Inspections, Licensing and Permitting are used only for operations of the enforcing agency and the Construction Board of Appeals. The Act requires that these enforcement activities be accounted for in a separate fund.

Major Revenue: Licenses and Permits

Fund Balance Policy: Maintain an assigned fund balance reserve of 15% for operations

Community Dispatch Fund: The purpose of the fund is to account for the activities in the community dispatch center. The City of Grand Rapids and the City of Wyoming formed a partnership to operate a call taking and dispatch operations. The partnership operates as the second public safety answer point (PSAP) in Kent County. Kent County and the remaining communities operate the other PSAP. Funding is provided by the Kent County Dispatch Authority pursuant to an agreement to share charges that are added to 911 cell phone calls. The cities of Grand Rapids and Wyoming provide the remaining funding in accordance with formulas that are updated annually. The two municipalities share in the resources of a centralized community dispatch center, which is an initiative to consolidate emergency 911 calls for police and fire department services.

Major Revenue: Funding comes from each municipality in agreed upon percentage.

Fund Balance Policy: Maintain an assigned fund balance reserve of 15% for operations.

61st District Court Fund: The 61st District Court Fund is used to account for the revenues and expenditures related to the operations of the local branch of the Michigan Trial Court system. The 61st District Court has six judges and one full time magistrate. The Court hears cases which arise within the boundary of the City of Grand Rapids. This fund is unable to sustain itself with revenues and requires support from the General Operating Fund.

Major Revenue: Fines (41%) and General Operating Fund Support (34%)

Fund Balance Policy: Maintain an assigned fund balance reserve of 5% for operations, due to GOF support.

DNR Properties Fund: This fund was established to account for the maintenance and sale of tax reverted properties deeded to the City by the State of Michigan, and is managed by the Economic Development Department. Revenues are expected to decrease as the remaining inventory is sold off, and staff time is gradually being redirected to other economic development activities.

Major Revenue: Property Sales

Fund Balance Policy: Assign fund balance to cover future expenses of this fund

Downtown Improvement District (DID) Fund: This fund was split off from the Neighborhood Business Improvement Fund in FY2003. It manages the revenue received from the annual special assessment of downtown businesses that are located in a designated area. This area is bound generally by the river on the west, Division on the east, Cherry on the south and I-196 on the north, plus the Fulton Street corridor east to Jefferson, and the Division Avenue corridor south to Wealthy. The DID contracts with the Downtown Alliance for such things as street cleaning, sidewalk maintenance, and beautification within the designated assessment area.

Major Revenue: Special Assessments

Fund Balance Policy: Maintain an assigned fund balance reserve of 15% for operations.

Drug Law Enforcement Fund: This fund receives revenue from the sales of property forfeited pursuant to the enforcement of controlled substances. Funds are to be used only to enhance drug enforcement laws. Staffing costs paid from this fund include a Sergeant, from the Metropolitan Enforcement Team (MET), and an Office Assistant IV, as well as overtime charges required for drug busts. In addition to funding the ongoing needs of the Vice Department (cell phones, information gathering, etc.), recent expenditures included the partial funding of a new vehicle for the Bomb Disposal Unit; a new van for the Special Response Team; purchase of surveillance and monitoring equipment, radio upgrades, Electronic Control Devices, protective vests and replacement vehicles.

Major Revenue: Sales of forfeited property

Fund Balance Policy: Assign fund balance to cover future expenses of this fund

Local Street Fund: This fund is used to account for the cost of maintaining the City's local highway and street transportation system. The operating activities include snowplowing, pavement management and repair, street and sign maintenance, traffic signal maintenance and capital improvement projects. The funds for the capital improvement projects are transferred from the Local Street Fund to the Street Construction fund.

Major Revenue: State Shared Gas & Weight Tax; also transfers from Major Streets Fund

Fund Balance Policy: Assign fund balance reserve of 15% based upon appropriations.

Major Street Fund: This fund is used to account for the cost of maintaining the City's major highway and street transportation system. The operating activities include snowplowing, pavement management and repair, street and sign maintenance, traffic signal maintenance and capital improvement projects. The funds for the capital improvement projects are transferred from the Major Street Fund to the street construction fund.

Major Revenue: State Shared Gas & Weight Tax

Fund Balance Policy: Assign fund balance reserve of 15% based upon appropriations.

Michigan Justice Training Fund: The purpose of this fund is to manage State funding provided to the City on a "per-officer" formula designated for criminal justice in-service training of Police Officers. It must be used to pay for law enforcement training of sworn officers only, and courses require prior approval from the Michigan Commission on Law Enforcement Standards (MCOLES). The department can bring in speakers on occasion, and out of state training is discouraged.

Major Revenue: Reimbursement of actual expenses by the State

Fund Balance Policy: To have all funds committed to eligible training activities

Parks and Recreation: This fund was established in FY2010 with two subfunds: Parks & Recreation Operations and Parks & Recreation After School Programs. The fund will account for the total revenues and costs associated with maintaining the City's park facilities, providing a variety of recreational and sporting activities for youth through seniors. In FY2014 the After School Fund was discontinued and activities were transferred to Grand Rapids Public Schools.

Major Revenue: General Operating Fund Support (66%), Fees (30%)

Fund Balance Policy: Maintain an assigned fund balance reserve of 5% for operations, due to GOF support.

Property Management Subfund: This subfund, under the umbrella of the Neighborhood Business Improvement Fund, was established to account for property transactions, including certain lease arrangements and real-estate sales.

Major Revenue: Property sales and transactions

Fund Balance Policy: Maintain 15% fund balance reserve for operations

Public Library Fund: This fund was established to account for the dedicated millages that were voter-approved in 1995. It accounts for the receipt of Property Tax and the disbursement of funds for the operation, maintenance and capital improvements of the Library system.

Major Revenue: Property taxes

Fund Balance Policy: To have all funds committed to library activities.

Receivership Subfund: This fund was part of the General Operating Fund-General Administration in FY 2006. In FY2007, receivership activity was segregated into a new subfund established under the Neighborhood Business Improvement Fund, and it is currently managed by the Neighborhood Improvement Department. The Receivership Fund was established to account for repairs and rehabilitation of dilapidated structures as a result of Court-ordered receiverships during the code enforcement process, and is generally used as a tool of last resort.

Major Revenue: Rehab Loan Repayments

Fund Balance Policy: To have all funds committed to rehab activities.

Refuse Collection and Disposal Fund: This fund accounts for the collection and removal of trash and debris. Financing is provided by special tax millage (FY 2013 1.6 mills), and cart program revenues. The department promotes recycling and composting of yard waste.

Major Revenue: Property Taxes

Fund Balance Policy: To have all funds committed to refuse collection and disposal activities.

Sidewalk Repair Fund: The Sidewalk Repair Fund was established to account for needed sidewalk repairs and replacements not otherwise eligible for Community Development Block Grant funding. Financing was originally provided by General Operating Fund contributions, which were supplemented by billings to property owners for costs incurred.

Major Revenue: Fees for inspections and work performed

Fund Balance Policy: To have all funds committed to the repair of sidewalks.

Vehicle Storage Facility Fund: This fund accounts for revenue and costs associated with the safe storage and disposal of impounded and abandoned vehicles. Several effective reforms and reorganization of facilities have been implemented over the last several years, resulting in a decrease in the number of impounds.

Major Revenue: Fees from impounding cars and storage

Fund Balance Policy: To have all funds committed to the maintenance of this fund purpose.

Permanent Funds

Cemetery Perpetual Care Fund: This fund receives 15% of all revenue generated by the sale of cemetery lots, and 100% of the revenue from sales of repossessed lots, as well as 15% of the net income from Cemetery operations. With the exception of certain capital items, these funds are not expendable; however, the interest earned in this fund is transferred to the Cemetery Operating Fund for use in the care and maintenance of the City's six cemeteries.

Major Revenue: 15% of Cemetery Revenue; Investment Income

Fund Balance Policy: To have all funds committed to the maintenance of City cemeteries.

Capital Improvement Funds

Capital Reserve Fund: The purpose of the Capital Reserve fund is to receive Property Tax (1.25 mills) and Income Tax (4% of total) revenues that have been appropriated for general capital projects as well as for Debt Service on prior capital projects.

Major Revenue: Property Taxes; Income Taxes

Fund Balance Policy: To have all funds committed to capital projects.

Capital Improvement Fund: This fund accounts for the acquisition and construction of Capital Projects to be used in general Governmental-type operations. Financing is provided by Bonds, Property Tax, Fire Equipment Reserves, and Contribution from Private Sources and Grants. Individual capital projects are detailed and appropriated in Appendix C.

Major Revenue: Bond Proceeds; Transfers from Capital Reserve; and Grants

Fund Balance Policy: To have all funds committed to capital projects.

Streets Capital Fund: To account for Streets Capital Projects in the Capital Projects Fund group. Resources are provided from the Major Streets Fund (Gas & Weight Tax), contributions from the General Operating Fund, and grants. Projects are made up of streets resurfacing and reconstruction projects.

Major Revenue: Bond Proceeds; Transfers from Capital Reserve, Major Streets, and General Operating Fund; and Grants
Fund Balance Policy: To have all funds committed to capital projects.

Debt Service Funds

Debt Retirement Fund: This fund is used to account for the retirement of Series 1999 and 2003 Act 175 Michigan Transportation Fund bond obligations. Debt Service is supported by a portion of the annual State of Michigan gas and weight tax revenues.

Major Revenue: State shared gas and weight tax transfer from Major Streets Fund
Fund Balance Policy: Zero fund balance at the end of the fiscal year.

Enterprise Funds: An Enterprise Fund is required for any activity whose principal source of funding is from external revenue sources (i.e. user charges) and meet any of the following criteria:

- 1) Debt is backed solely by fees and charges
- 2) There is a legal requirement to recover full costs through fees or charges
- 3) There is a policy decision to recover full costs through fees or charges

Enterprise Funds are permitted to be used for reporting any activity for which a fee is charged to external users for goods or services. They are frequently used to account for activities whose costs are only partially funded by fees or charges because they focus attention on the fully allocated cost of providing services and highlight the portion of the cost being borne by taxpayers.

The only way Enterprise Funds can generate cash is through user fees or bond issuances. Bond issuances are restricted to long-lived assets by Internal Revenue Service Code. Therefore, capital within these funds will be funded through unrestricted cash generated from user fees or from bond issues depending on the nature of the capital requirements. Due to the fact there are only the above mentioned two ways to raise cash in these funds the budgetary focus is on the flow of unrestricted cash.

Auto Parking System Fund: This fund is used to account for the operation and maintenance of major parking facilities, several surface parking lots and over 2,000 parking meters. In addition, parking system personnel account for the operation of the parking enforcement and violations function, which processes over 130,000 tickets per year. The cost of enforcement and the fine revenues are accounted for in the General Operating Fund. Financing of the Parking System operations is provided primarily through user charges.

Fund Balance Policy: Maintain an assigned fund balance reserve of 15%; Commit the remaining fund balance to future projects and debt service payments.

Cemeteries Operating Fund: Cemetery Operating Subfund, which provides for the sale and maintenance of lots in the six City-owned Cemeteries. In addition to sales revenue, partial funding is received from an annual subsidy by the General Operating Fund and from interest and minor capital transfers out of the Cemetery Perpetual Care Fund.

Fund Balance Policy: Maintain an assigned fund balance reserve of 5% for operations, due to GOF support.

Golf Course Subfund: Because Indian Trails Golf Course is built on Woodlawn Cemetery property, this subfund, which is part of the Cemeteries Fund, is used to account for activities of Indian Trails Golf Course, located at 28th Street and Kalamazoo Avenue. The golf course pays rent to the Cemetery Operating fund.

Fund Balance Policy: Maintain an assigned fund balance reserve of 15%.

Sewage Disposal System Fund: This fund accounts for the operation and maintenance of the municipal sewage disposal system, capital additions / improvements, and debt service. Operating revenue is provided by user charges to residential, commercial, industrial and municipal customers.

Fund Balance Policy: Maintain an assigned fund balance reserve of 15%.

Water Supply System Fund: This fund accounts for the operation and maintenance of the municipal water supply system, capital additions / improvements, and debt service. Operating revenue is provided by user charges to residential, commercial, industrial and municipal customers.

Fund Balance Policy: Maintain an assigned fund balance reserve of 15%.

Internal Service Funds: Internal Service Funds are used to report any activity that provides goods or services to other funds, departments, or agencies of the primary government and its component units, or to other government units on a cost-reimbursement basis. Use of an Internal Service Fund is never required. The goal of an Internal Service Fund should be to measure the full cost of providing goods or services (including the cost of capital assets) for the purpose of fully recovering that cost through fees or charges.

The only way Internal Service Funds can generate cash is through user fees or bond issuances. Bond issuances are restricted to long-lived assets by Internal Revenue Service Code. Therefore, capital within these funds will be funded through unrestricted cash generated from user fees or from bond issues depending on the nature of the capital requirements. Due to the fact there are only the above mentioned two ways to raise cash in these funds the budgetary focus is on the flow of unrestricted cash.

3-1-1 Program Subfund: This new fund established in FY2014 replaces the previous Information Technology 311 Subfund and is used to account for the operating revenues and expenditures of the 3-1-1 Call Center Program. Revenues are generated by charges for services rendered.

Allocation and recovery of costs: Calls are coded by department and tallied at the end of the year. Percentages are calculated for each department's usage of the 311 call taking service. The 311 Department's total operating costs are allocated to the departments/funds according to the calculated percentage of use, and the result is the budget amount for each department/fund.

Fund Balance Policy: Maintain an assigned fund balance reserve of 15%.

Engineering Services Fund: This fund was established in FY2005 to account for engineering services provided to other City funds and departments. Revenues are generated by charges for services rendered as well as monies received from permits issued. The Engineering Department achieved the business plan objectives and the commitments that were made when the activities were removed from the General Operating Fund.

Fund Balance Policy: Maintain an assigned fund balance reserve of 15%.

Facilities Management Fund: This Fund was established to account for the routine maintenance performed on City buildings and grounds. Revenues are generated by billings to departments for maintenance services rendered. Management of the Facilities Department was combined with the Motor Equipment Department into a new “Facilities and Fleet Management” department in FY2009, however, the two funds remain separate and the Facilities Management function continues its focus on sustainable facilities and reduced energy consumption.

Allocation and recovery of costs: Costs are grouped together by the building that incurred the cost (i.e. City Hall). At the end of each month, the actual monthly costs by building are calculated and then charged back to the departments within the building based upon their square footage usage compared to the usable square footage of the building. Common areas (i.e. conference rooms) are not used as usable square footage, and therefore, become part of the building’s total cost of operation, which is allocated to the departments using the building. Also general costs (administrative costs, A-87 costs, IT charges, etc.) are allocated to each building based upon the building’s usable square footage compared to the total usable square footage of all the buildings.

Fund Balance Policy: Because the fund re-bills costs predominantly on a current basis, the fund balance requirements are less than other self-sustaining funds. The goal is to maintain up to a 10% reserve of fund balance for operations. The remaining fund balance is to be assigned as capital reserve for major repairs and improvements on each building in accordance to the receipt of the funds.

Information Technology Fund: This fund is used to account for the Information Processing and Telecommunications Services provided to other City funds and Departments. Revenues are generated by charges for services rendered.

Allocation and recovery of costs: Budgetary costs are grouped together by function – Administration, Enterprise Solutions, Shared Solutions, Department Solutions, Dedicated Support, Mainframe, Network, Personal Computer Support, Shared Servers, RDBMS, Printing costs, Email, and Telephony. Costs are allocated to the department’s code by use of a proper basis for the function (e.g. the number of employees for email costs). Then the costs for each department code are totaled up and presented as budgetary amounts for each department. Costs are recovered using the following methods: Personal Computer Support is billed on actual support calls when incurred, Telephony is billed on budgetary costs of telephony based upon the number of lines, and all the other functions are billed on budgetary costs based upon the combined amounts and is known as data charges.

Fund Balance Policy: Maintain an assigned fund balance reserve of 15%, commit a capital reserve amount for replacement and upgrade of Information Technology capital infrastructure.

Information Technology Capital Subfund: This subfund of the Information Technology Fund is used to account for the capital needs of the Information Processing and Telecommunications Services. Revenues are generated through charges to Departments.

Allocation and recovery of costs: A pre-determined dollar amount based on future capital needs is entered into the IT Allocation Plan outlined in the Information Technology Fund section above. The appropriate percentages are charged to user departments based on this plan, and the revenues received are directly deposited into the Capital subfund until they are needed for Capital Replacement, at which time an annual budget is prepared. The replacement cycle for most capital replacement items is approximately five years.

Fund Balance Policy: To have all funds committed to capital projects.

Information Technology Wireless Broadband Subfund: This subfund of the Information Technology Fund was used to account for rental revenues from wireless broadband stations on City properties. Distribution of these revenues was managed by the Information Technology department, but the fund will be discontinued in FY2014 and individual departments will manage their own Wireless Broadband revenues.

Information Technology 3-1-1 Subfund: This subfund of the Information Technology Fund was used to account for the planning and development of the 311 Call Center Program. This fund will be discontinued in FY2014 as the 311 Center begins its operations, and will be replaced by the new 311 Program Fund.

Information Technology FMS Subfund: This subfund of the Information Technology Fund is used to account for a State of Michigan grant that was provided through the Michigan Municipal Services Authority (MMSA) to research and develop a cloud-based Financial Management system that could be made available to all entities in the State of Michigan who wish to partner in a stronger more robust financial system.

Allocation and recovery of costs: Costs are grouped into three categories: Consulting, Implementation, and Incidentals; costs are charged to the appropriate category when incurred.

Fund Balance Policy: All funds are allocated to the development of a new financial management system.

Health Insurance SubFund: To account for the payment of approved health insurance claims for active employees and for post Medicare retirees (over 65). The City is self-insured for health insurance claims and finances the insurance payments through payroll distribution per employee.

Allocation and Recovery of Costs: After the annual actuarial study on health care is received, the suggested increase/decrease is applied to factors within the Health Care rate study which is prepared by the Budget Office. This study allows total expenditure needs of the City to be calculated for active personnel, opt-outs, and retirees over age 65. Costs for those over 65 are recovered completely from the retirees and the Union Medicare Supplements. Costs for active personnel are budgeted equally for each employee regardless of status, but recovered from Premium Sharing and Departmental Contributions based on each active employee's true status (participating, or opt-out).

Fund Balance Policy: Maintain an assigned fund balance reserve of 15%.

Risk Management SubFund: To account for the payment of approved insurance claims, public liability, life insurance and workers' compensation. The City is self-insured for general liability and finances the insurance payments through budgeted transfers from other funds.

Allocation and Recovery of Costs: Insurance Premiums and other risk costs are grouped into three categories, Liability, Property, and Workers' compensation. Each cost is allocated to the departments/funds according to a stated basis (number of personnel, payroll, etc.) after which the allocations are totaled by department. Fund balance is used to reduce the total revenue requirement if there was excess allocation from the prior year, or an adjustment is made to increase the revenue requirement if there was a shortfall requiring the use of fund balance in the previous year. These adjustments are applied to the department allocations on a percentage basis related to each unit's portion of the allocation costs, and the result is the budget amount for each department/fund.

Fund Balance Policy: Maintain an assigned fund balance reserve of 15%.

Motor Equipment System Fund: This fund is used to account for the purchase, operation and maintenance of the City's centralized motor vehicle fleet. There are over 600 licensed motor vehicles in the fleet along with many off-the-road pieces of equipment.

Allocation and recovery of costs: Vehicles are grouped into similar classes (i.e. patrol cars or refuse trucks). Actual operation and maintenance costs are gathered and maintained for each class. Each vehicle is assigned a rental rate based on four components: Operation and Maintenance costs for a vehicle in that class; a flat overhead fee for General Administration; Replacement or Depreciation cost for the vehicle in the class; and a portion of Debt Service payments that the class of vehicles is currently paying. Any excess and deficits of the rental rates for the vehicle is maintained within a replacement reserve for the class.

Fund Balance Policy: Maintain an assigned fund balance reserve of 15%; commit a vehicle replacement reserve for vehicle replacement by class.

Trust Funds

General Retiree Health Care Fund: The General Retiree Health Care fund was established in FY 2008 to account for the costs and funding obligations associated with the City-provided general retiree health plan. Contributions charged to departments are accumulated in the fund. The fund issues payments on current retiree health care claims and also funds the general retiree health care trust account.

Fund Balance Policy: To achieve a fully funded general retiree care trust.

Police Retiree Health Care Fund: The Police Retiree Health Care fund was established in FY 2008 to account for the costs and funding obligations associated with the City-provided police retiree health plan. Contributions charged to departments are accumulated in the fund. The fund issues payments on current retiree health care claims and also funds the police retiree health care trust account.

Fund Balance Policy: To achieve a fully funded police retiree care trust.

Fire Retiree Health Care Fund: The Fire Retiree Health Care fund was established in FY 2008 to account for the costs and funding obligations associated with the City-provided fire retiree health plan. Contributions charged to departments are accumulated in the fund. The fund issues payments on current retiree health care claims and also funds the fire retiree health care trust account.

Fund Balance Policy: To achieve a fully funded fire retiree care trust.

Library Retiree Health Care Fund: The Library Retiree Health Care fund was established in FY 2010 to account for the costs and funding obligations associated with the City-provided library retiree health plan. Contributions charged to departments are accumulated in the fund. The fund issues payments on current retiree health care claims and also funds the library retiree health care trust account.

Fund Balance Policy: To achieve a fully funded library retiree care trust.

**CITY FUNDS BY CLASSIFICATION
WITH APPROVED APPROPRIATIONS**

GENERAL OPERATING	
General Operating Fund	\$ 118,334,772

SPECIAL REVENUE	
Budget Stabilization	\$ -
Building Inspection	3,026,390
Community Dispatch	5,799,799
61st District Court	13,043,126
DNR Properties	25,050
Drug Law Enforcement	474,004
Local Streets	3,208,901
Major Streets	13,361,033
Michigan Justice Training	60,000
Parks and Recreation	5,446,775
Property Management	125,943
Public Library	11,333,380
Receivership Subfund	15,000
Refuse Collection	12,002,256
Sidewalk Repair	1,257,870
Transformation Fund	11,980,649
Vehicle Storage Facility	502,067
	\$ 81,662,243

INTERNAL SERVICE	
Engineering Services	\$ 3,639,490
Facilities Operating	5,746,790
Facilities Capital	1,235,000
FMS Fund	-
Information Technology Operating	5,166,192
Information Technology Capital	1,066,322
3-1-1 Program	1,323,451
Insurance Health Subfund	23,588,027
Insurance Risk Management Subfund	4,288,839
Motor Equipment Operating	12,160,752
Motor Equipment Capital	7,040,372
	\$ 65,255,235

ENTERPRISE	
Auto Parking	\$ 12,927,578
Belknap Ice Arena	287,300
Cemetery Operating	1,150,879
Cemetery Golf Course	509,637
Sewage Disposal System	48,878,931
Water Supply System	43,250,045
	\$ 107,004,370

GRANTS	
Community Development Block Grant	\$ 4,649,199
Home Investment Partnership Program	990,000
Lead Hazard Control Grant	-
Other Grants	184,202
Police Grants	477,436
	\$ 6,300,837

CAPITAL IMPROVEMENT and DEBT SERVICE	
Capital Reserve	\$ 7,553,548
Capital Improvement	1,674,260
Streets Capital	540,031
Debt Retirement	1,337,265
	\$ 11,105,104

PERMANENT	
Cemetery Perpetual Care	\$ 161,751

FIDUCIARY (INFORMATIONAL)	
General Retiree Health Care	\$ 6,787,423
Police Officer Retiree Health Care	1,594,762
Firefighter Retiree Health Care	1,716,514
	\$ 10,098,699

CITY OF GRAND RAPIDS
APPROVED APPROPRIATIONS BY SERVICE GROUP
July 1, 2013
Total \$383,313,964*

ADMINISTRATIVE SERVICES \$ 31,817,464	COMMUNITY SERVICES \$ 40,227,722	DESIGN, DEVELOPMENT & ENTERPRISE SERVICES \$ 125,930,588	FISCAL SERVICES \$ 69,324,282	PUBLIC SAFETY SERVICES \$ 94,198,316	OTHER SERVICES \$ 21,815,331
ADMINISTRATIVE SERVICES \$ 2,029,600	COMMUNITY DEVELOPMENT \$ 9,611,451	DESIGN, DEVELOPMENT & COMMUNITY ENGAGEMENT \$ 4,708,073	FACILITIES & FLEET MANAGEMENT \$ 22,036,637	POLICE \$ 50,775,292	PUBLIC LIBRARY \$ 11,333,380
HUMAN RESOURCES \$ 29,787,863	PUBLIC SERVICES \$ 30,616,271	ECONOMIC DEVELOPMENT \$ 150,993	FISCAL SERVICES \$ 35,929,016	FIRE \$ 28,154,536	CITY CLERK \$ 1,773,891
		ENGINEERING \$ 5,323,391	TECHNOLOGY & CHANGE MANAGEMENT \$ 6,425,947	DISTRICT COURT \$ 13,043,126	EXECUTIVE OFFICE \$ 8,708,060
		ENTERPRISE SERVICES \$ 115,748,131	TREASURY \$ 2,541,594	CITY ATTORNEY \$ 2,225,362	
			COMPTROLLER'S OFFICE \$ 2,391,088		

*Does not include:
 Debt Service \$1,337,265
 Fiduciary \$10,098,699

**CITY OF GRAND RAPIDS, MICHIGAN
COMBINED BUDGETED FUNDS
FISCAL YEAR 2014**

**STATEMENT OF REVENUES AND APPROPRIATIONS
July 1, 2013**

	GENERAL OPERATING	SPECIAL REVENUE	DEBT SERVICE	CAPITAL IMPROVEMENT	PERMANENT	FIDUCIARY	ENTERPRISE	INTER-FUND ELIMINATIONS	TOTAL ALL FUNDS	MEMORANDUM ONLY INTERNAL SERVICE FUNDS
REVENUES:										
401 Taxes	\$75,239,356	\$25,960,157	\$ -	\$7,553,873	\$ -	\$ -	\$ -	\$ -	\$108,753,386	\$ -
450 Licenses and Permits	499,045	3,402,543	-	-	-	-	77,800	-	3,979,388	60,500
500 Intergovernmental Revenues	14,693,908	26,349,185	-	-	-	-	-	-	41,043,093	-
600 Charges for Services	11,365,923	12,618,613	-	-	30,588	312,686	108,008,390	-	132,336,200	39,429,619
655 Fines and Forfeitures	2,071,500	4,900,000	-	-	-	-	1,400,000	-	8,371,500	-
664 Interest and Rents	451,500	276,070	-	-	15,000	-	953,291	-	1,695,861	11,679,133
671 Other Revenue	945,985	474,955	-	-	-	16,571,060	975,518	-	18,967,518	4,876,687
695 Other Financing Sources	13,067,555	17,383,138	1,337,265	2,423,105	123,435	-	22,731,639	(\$41,478,255)	15,587,882	-
From (To) Fund Balance	0	(3,401,581)	-	(209,139)	(7,272)	(6,785,047)	(27,142,268)	-	(37,545,307)	4,035,952
TOTAL REVENUES	\$118,334,772	\$87,963,080	\$1,337,265	9,767,839	\$161,751	\$10,098,699	\$107,004,370	(\$41,478,255)	\$293,189,521	\$60,081,891
APPROPRIATIONS:										
A110 Public Library	\$ -	\$11,333,380	\$ -	\$ -	\$ -	\$ -	\$ -	(\$342,497)	10,990,883	\$ -
A120 Clerk's Office	1,773,891	-	-	-	-	-	-	-	1,773,891	-
A130 Executive Office	1,154,512	-	-	7,553,548	-	-	-	(3,139,445)	5,568,615	-
B210 Community Services	3,288,441	6,323,009	-	-	-	-	-	(1,974,407)	7,637,043	-
B220 Public Services	-	28,381,705	-	125,000	161,751	-	1,947,816	(4,018,247)	26,598,025	-
C310 Design Devt & Community Engage	1,681,683	3,026,390	-	-	-	-	-	(146,315)	4,561,758	-
C315 Economic Development	-	150,993	-	-	-	-	-	(1,392)	149,601	-
C320 Engineering	-	1,257,870	-	436,031	-	-	-	(124,196)	1,569,705	3,639,490
C330 Enterprise Services	5,313,454	5,081,595	-	764,000	-	-	104,579,082	(12,478,260)	103,259,871	-
D410 Human Resources	1,910,998	-	-	-	-	-	-	-	1,910,998	27,876,866
D420 Administrative Services	706,149	-	-	-	-	-	-	-	706,149	1,323,451
E510 Police	43,764,793	6,811,239	-	199,260	-	-	-	(775,709)	49,999,583	-
E520 Fire	27,989,536	-	-	165,000	-	-	-	(6,814)	28,147,722	-
E530 District Court	-	13,043,126	-	-	-	-	-	(373,755)	12,669,371	-
E540 Attorney's Office	2,225,362	-	-	-	-	-	-	-	2,225,362	-
F610 Facilities & Fleet Management	-	502,067	-	525,000	-	-	-	(5,484)	1,021,583	21,009,570
F620 Fiscal Services	23,948,367	11,980,649	-	-	-	-	-	(18,091,734)	17,837,282	-
F630 Technology & Change Mgmt	193,433	-	-	-	-	-	-	-	193,433	6,232,514
F640 Treasury	1,993,065	71,057	-	-	-	-	477,472	-	2,541,594	-
F650 Comptroller's Office	2,391,088	-	-	-	-	-	-	-	2,391,088	-
N980 Non-Departmental	-	-	1,337,265	-	-	10,098,699	-	-	11,435,964	-
TOTAL APPROPRIATIONS	\$118,334,772	\$87,963,080	\$1,337,265	\$9,767,839	\$161,751	\$10,098,699	\$107,004,370	(\$41,478,255)	\$293,189,521	\$60,081,891

**CITY OF GRAND RAPIDS, MICHIGAN
SUMMARY OF ESTIMATED FINANCIAL
SOURCES AND USES
2012 - 2014
JULY 1, 2013**

	GENERAL FUND			SPECIAL REVENUE FUNDS		
	2012 Actual	2013 Estimated	2014 Budget	2012 Actual	2013 Estimated	2014 Budget
FINANCIAL SOURCES:						
401 Taxes	\$ 70,210,698	\$ 74,160,816	\$ 75,239,356	\$ 26,470,893	\$ 26,029,126	\$ 25,960,157
450 Licenses and Permits	489,182	472,570	499,045	2,391,732	3,222,594	3,402,543
500 Intergovernmental Revenues	14,136,326	14,158,663	14,693,908	46,855,703	30,390,356	26,349,185
600 Charges for Services	10,286,591	10,861,697	11,365,923	12,473,175	11,285,506	12,618,613
655 Fines and Forfeitures	1,960,584	2,010,000	2,071,500	5,220,822	4,910,000	4,900,000
664 Interest and Rents	573,069	460,280	451,500	247,492	257,436	276,070
671 Other Revenue	960,751	967,093	945,985	4,723,701	1,955,140	474,955
695 Other Financing Sources	17,245,746	16,853,285	13,067,555	17,790,536	17,636,808	17,383,138
TOTAL SOURCES	\$ 115,862,946	\$ 119,944,404	\$ 118,334,772	\$ 116,174,054	\$ 95,686,966	\$ 91,364,661
EXPENDITURES:						
A110 Public Library	\$ -	\$ -	\$ -	\$ 12,169,853	\$ 11,382,135	\$ 11,333,380
A120 Clerk's Office	1,685,321	1,704,075	1,773,891	6,500	-	\$ -
A130 Executive Office	1,202,851	1,133,975	1,154,512	61,738	-	\$ -
B210 Community Services	2,602,458	3,124,785	3,288,441	21,457,884	7,196,955	\$ 6,323,009
B220 Public Services	-	-	-	28,074,401	30,764,291	\$ 28,381,705
C310 Design Devt & Community Engagement	1,361,466	1,426,177	1,681,683	3,167,501	2,810,663	\$ 3,026,390
C315 Economic Development	49,075	26,329	-	1,824,393	168,317	\$ 150,993
C320 Engineering	-	-	-	1,000,661	997,582	\$ 1,257,870
C330 Enterprise Services	5,537,706	5,127,755	5,313,454	6,439,306	4,925,553	\$ 5,081,595
D410 Human Resources	1,927,682	1,808,074	1,910,998	-	-	\$ -
D420 Administrative Services	721,205	612,525	706,149	-	-	\$ -
E510 Police	44,875,256	44,264,431	43,764,793	9,223,687	8,513,764	\$ 6,811,239
E520 Fire	27,439,717	28,731,822	27,989,536	2,594,477	1,607,775	\$ -
E530 District Court	-	-	-	13,156,246	13,298,369	\$ 13,043,126
E540 Attorney's Office	2,292,573	2,221,842	2,225,362	-	-	\$ -
F610 Facilities & Fleet Management	-	-	-	473,181	481,390	\$ 502,067
F620 Fiscal Services	26,259,872	23,647,466	23,948,367	12,599,472	9,782,121	\$ 11,980,649
F630 Technology & Change Management	206,849	176,269	193,433	-	-	\$ -
F640 Treasury	2,013,273	1,921,170	1,993,065	59,437	62,641	\$ 71,057
F650 Comptroller's Office	2,451,656	2,142,335	2,391,088	-	-	\$ -
N980 Non-Departmental	-	-	-	-	-	\$ -
TOTAL USES	\$ 120,626,960	\$ 118,069,030	\$ 118,334,772	\$ 112,308,737	\$ 91,991,556	\$ 87,963,080
Net Increase (Decrease) in Fund Balance	\$ (4,764,014)	\$ 1,875,373	\$ -	\$ 3,865,317	\$ 3,695,410	\$ 3,401,581
General Contingencies and Reserves	-	-	-	114,805	705,215	-
Fund Balance - July 1	13,463,395	8,699,381	10,574,754	26,539,424	30,519,546	34,920,171
Fund Balance - June 30	\$ 8,699,381	\$ 10,574,754	\$ 10,574,754	\$ 30,519,546	\$ 34,920,171	\$ 38,321,752

**CITY OF GRAND RAPIDS, MICHIGAN
SUMMARY OF ESTIMATED FINANCIAL
SOURCES AND USES
2012 - 2014
JULY 1, 2013**

	DEBT SERVICE			CAPITAL IMPROVEMENT		
	2012 Actual	2013 Estimated	2014 Budget	2012 Actual	2013 Estimated	2014 Budget
FINANCIAL SOURCES:						
401 Taxes	\$ -	\$ -	\$ -	\$ 7,479,109	\$ 7,502,746	\$ 7,553,874
450 Licenses and Permits	-	-	-	-	-	-
500 Intergovernmental Revenues	-	-	-	941,947	474,612	-
600 Charges for Services	-	-	-	20	-	-
655 Fines and Forfeitures	-	-	-	-	-	-
664 Interest and Rents	-	-	-	8,584	-	-
671 Other Revenue	-	-	-	1,666,808	137,804	-
695 Other Financing Sources	1,349,310	1,342,779	1,337,265	7,654,294	6,398,686	2,423,105
TOTAL SOURCES	\$ 1,349,310	\$ 1,342,779	\$ 1,337,265	\$ 17,750,762	\$ 14,513,848	\$ 9,976,979
EXPENDITURES:						
A110 Public Library	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
A120 Clerk's Office	-	-	-	-	-	-
A130 Executive Office	-	-	-	10,033,502	7,749,032	7,553,548
B210 Community Services	-	-	-	-	-	-
B220 Public Services	-	-	-	654,312	100,000	125,000
C310 Design Devt & Community Engagement	-	-	-	-	-	-
C315 Economic Development	-	-	-	-	-	-
C320 Engineering	-	-	-	3,510,874	3,704,637	436,031
C330 Enterprise Services	-	-	-	852,151	1,140,000	764,000
D410 Human Resources	-	-	-	-	-	-
D420 Administrative Services	-	-	-	-	-	-
E510 Police	-	-	-	50,000	336,616	199,260
E520 Fire	-	-	-	38,902	152,500	165,000
E530 District Court	-	-	-	-	-	-
E540 Attorney's Office	-	-	-	-	-	-
F610 Facilities & Fleet Management	-	-	-	437,213	810,000	525,000
F620 Fiscal Services	-	-	-	-	-	-
F630 Technology & Change Management	-	-	-	176,989	251,612	-
F640 Treasury	-	-	-	-	-	-
F650 Comptroller's Office	-	-	-	-	-	-
N980 Non-Departmental	1,349,310	1,342,779	1,337,265	-	-	-
TOTAL USES	\$ 1,349,310	\$ 1,342,779	\$ 1,337,265	\$ 15,753,943	\$ 14,244,397	\$ 9,767,839
Net Increase (Decrease) in Fund Balance	\$ -	\$ -	\$ -	\$ 1,996,819	\$ 269,451	\$ 209,140
General Contingencies and Reserves	-	-	-	-	-	-
Fund Balance - July 1	-	-	-	13,373,455	15,370,274	15,639,725
Fund Balance - June 30	\$ -	\$ -	\$ -	\$ 15,370,274	\$ 15,639,725	\$ 15,848,865

**CITY OF GRAND RAPIDS, MICHIGAN
SUMMARY OF ESTIMATED FINANCIAL
SOURCES AND USES
2012 - 2014
JULY 1, 2013**

	PERMANENT FUNDS			TOTAL GOVERNMENTAL FUNDS		
	2012 Actual	2013 Estimated	2014 Budget	2012 Actual	2013 Estimated	2014 Budget
FINANCIAL SOURCES:						
401 Taxes	\$ -	\$ -	\$ -	\$ 104,160,700	\$ 107,692,688	\$ 108,753,387
450 Licenses and Permits	-	-	-	2,880,914	3,695,164	3,901,588
500 Intergovernmental Revenues	-	-	-	61,933,976	45,023,631	41,043,093
600 Charges for Services	33,008	31,000	30,588	22,792,794	22,178,203	24,015,124
655 Fines and Forfeitures	-	-	-	7,181,406	6,920,000	6,971,500
664 Interest and Rents	25,322	18,000	15,000	854,467	735,716	742,570
671 Other Revenue	-	-	-	7,351,260	3,060,037	1,420,940
695 Other Financing Sources	89,977	87,120	123,435	44,129,863	42,318,678	34,334,498
TOTAL SOURCES	\$ 148,307	\$ 136,120	\$ 169,023	\$ 251,285,379	\$ 231,624,117	\$ 221,182,700
EXPENDITURES:						
A110 Public Library	\$ -	\$ -	\$ -	\$12,169,853	\$11,382,135	\$11,333,380
A120 Clerk's Office	-	-	-	1,691,821	1,704,075	1,773,891
A130 Executive Office	-	-	-	11,298,091	8,883,007	8,708,060
B210 Community Services	-	-	-	24,060,342	10,321,740	9,611,450
B220 Public Services	189,594	186,273	161,751	28,918,307	31,050,564	28,668,456
C310 Design Devt & Community Engagement	-	-	-	4,528,967	4,236,840	4,708,073
C315 Economic Development	-	-	-	1,873,468	194,646	150,993
C320 Engineering	-	-	-	4,511,535	4,702,219	1,693,901
C330 Enterprise Services	-	-	-	12,829,163	11,193,308	11,159,049
D410 Human Resources	-	-	-	1,927,682	1,808,074	1,910,998
D420 Administrative Services	-	-	-	721,205	612,525	706,149
E510 Police	-	-	-	54,148,943	53,114,811	50,775,292
E520 Fire	-	-	-	30,073,096	30,492,097	28,154,536
E530 District Court	-	-	-	13,156,246	13,298,369	13,043,126
E540 Attorney's Office	-	-	-	2,292,573	2,221,842	2,225,362
F610 Facilities & Fleet Management	-	-	-	910,394	1,291,390	1,027,067
F620 Fiscal Services	-	-	-	38,859,344	33,429,587	35,929,016
F630 Technology & Change Management	-	-	-	383,838	427,881	193,433
F640 Treasury	-	-	-	2,072,710	1,983,811	2,064,122
F650 Comptroller's Office	-	-	-	2,451,656	2,142,335	2,391,088
N980 Non-Departmental	-	-	-	1,349,310	1,342,779	1,337,265
TOTAL USES	\$ 189,594	\$ 186,273	\$ 161,751	\$ 250,228,544	\$ 225,834,035	\$ 217,564,707
Net Increase (Decrease) in Fund Balance	\$ (41,287)	\$ (50,153)	\$ 7,272	\$ 1,056,835	\$ 5,790,082	\$ 3,617,993
General Contingencies and Reserves	-	-	-	114,805	705,215	-
Fund Balance - July 1	980,355	939,068	888,915	54,356,629	55,528,269	62,023,566
Fund Balance - June 30	\$ 939,068	\$ 888,915	\$ 896,187	\$ 55,528,269	\$ 62,023,566	\$ 65,641,559

**CITY OF GRAND RAPIDS, MICHIGAN
SUMMARY OF ESTIMATED FINANCIAL
SOURCES AND USES
2012 - 2014
JULY 1, 2013**

	ENTERPRISE FUNDS		
	2012 Actual	2013 Estimated	2014 Budget
FINANCIAL SOURCES:			
401 Taxes	\$ -	\$ -	\$ -
450 Licenses and Permits	63,274	72,600	77,800
500 Intergovernmental Revenues	153,850	-	-
600 Charges for Services	108,101,916	109,001,685	108,008,390
655 Fines and Forfeitures	1,149,243	1,346,719	1,400,000
664 Interest and Rents	971,851	907,250	953,291
671 Other Revenue	2,493,538	1,050,176	975,518
695 Other Financing Sources	8,218,593	17,019,026	22,731,638
TOTAL SOURCES	<u>\$ 121,152,265</u>	<u>\$ 129,397,456</u>	<u>\$ 134,146,637</u>
EXPENDITURES:			
A110 Public Library	\$ -	\$ -	\$ -
A120 Clerk's Office	-	-	-
A130 Executive Office	-	-	-
B210 Community Services	-	-	-
B220 Public Services	3,021,573	1,784,177	1,947,816
C310 Design Devt & Community Engagement	-	-	-
C315 Economic Development Dept	-	-	-
C320 Engineering	-	-	-
C330 Enterprise Services	108,163,347	97,311,235	104,579,082
D410 Human Resources	-	-	-
D420 Administrative Services	-	-	-
E510 Police	-	-	-
E520 Fire	-	-	-
E530 District Court	-	-	-
E540 Attorney's Office	-	-	-
F610 Facilities & Fleet Management	-	-	-
F620 Fiscal Services	-	-	-
F630 Technology & Change Management	-	-	-
F640 Treasury	479,636	537,943	477,472
F650 Comptroller's Office	-	-	-
N980 Non-Departmental	-	-	-
TOTAL USES	<u>\$ 111,664,556</u>	<u>\$ 99,633,355</u>	<u>\$ 107,004,370</u>
Net Increase (Decrease) in Fund Balance	\$ 9,487,709	\$ 29,764,101	\$ 27,142,267
General Contingencies and Reserves	(18,250,530)	(19,876,468)	(21,322,776)
Fund Balance - July 1	76,929,962	68,167,141	78,054,774
Fund Balance - June 30	<u>\$ 68,167,141</u>	<u>\$ 78,054,774</u>	<u>\$ 83,874,265</u>

**CITY OF GRAND RAPIDS, MICHIGAN
SUMMARY OF ESTIMATED FINANCIAL
SOURCES AND USES
2012 - 2014
JULY 1, 2013**

INTERNAL SERVICE FUNDS

	2012 Actual	2013 Estimated	2014 Budget
FINANCIAL SOURCES:			
401 Taxes	\$ -	\$ -	\$ -
450 Licenses and Permits	59,699	87,000	60,500
500 Intergovernmental Revenues	122,220	360,000	-
600 Charges for Services	38,372,422	35,547,327	39,429,619
655 Fines and Forfeitures	-	-	-
664 Interest and Rents	11,559,486	11,488,385	11,679,133
671 Other Revenue	3,934,755	5,163,077	4,876,687
695 Other Financing Sources	225,640	18,553,455	5,173,344
TOTAL SOURCES	<u>\$ 54,274,222</u>	<u>\$ 71,199,244</u>	<u>\$ 61,219,283</u>
EXPENDITURES:			
A110 Public Library	\$ -	\$ -	\$ -
A120 Clerk's Office	-	-	-
A130 Executive Office	-	-	-
B210 Community Services	-	-	-
B220 Public Services	-	-	-
C310 Design Devt & Community Engagement	-	-	-
C315 Economic Development Dept	-	-	-
C320 Engineering	3,991,504	3,198,509	3,639,490
C330 Enterprise Services	-	-	-
D410 Human Resources	26,359,398	30,430,756	27,876,866
D420 Administrative Services	-	673,420	1,323,451
E510 Police	-	-	-
E520 Fire	-	-	-
E530 District Court	-	-	-
E540 Attorney's Office	-	-	-
F610 Facilities & Fleet Management	12,208,290	33,556,871	26,182,914
F620 Fiscal Services	-	-	-
F630 Technology & Change Management	5,094,342	6,565,836	6,232,514
F640 Treasury	-	-	-
F650 Comptroller's Office	-	-	-
N980 Non-Departmental	-	-	-
TOTAL USES	<u>\$ 47,653,534</u>	<u>\$ 74,425,392</u>	<u>\$ 65,255,235</u>
Net Increase (Decrease) in Fund Balance	\$ 6,620,688	\$ (3,226,148)	\$ (4,035,952)
General Contingencies and Reserves	(6,709,456)	(988,652)	(1,011,335)
Fund Balance - July 1	34,907,147	34,818,379	30,603,579
Fund Balance - June 30	<u>\$ 34,818,379</u>	<u>\$ 30,603,579</u>	<u>\$ 25,556,292</u>

**CITY OF GRAND RAPIDS, MICHIGAN
SUMMARY OF ESTIMATED FINANCIAL
SOURCES AND USES
2012 - 2014
JULY 1, 2013**

	FIDUCIARY FUNDS		
	2012 Actual	2013 Estimated	2014 Budget
REVENUES:			
401 Taxes	\$ -	\$ -	\$ -
450 Licenses and Permits	-	-	-
500 Intergovernmental Revenues	1,973,792	-	-
600 Charges for Services	20,499,854	287,087	312,686
655 Fines and Forfeitures	-	-	-
664 Interest and Rents	62,613	-	-
671 Other Revenue	-	16,529,368	16,571,060
695 Other Financing Sources	-	-	-
TOTAL SOURCES	<u>\$ 22,536,259</u>	<u>\$ 16,816,455</u>	<u>\$ 16,883,746</u>
EXPENSES:			
A110 Public Library	\$ -	\$ -	\$ -
A120 Clerk's Office	-	-	-
A130 Executive Office	-	-	-
B210 Community Services	-	-	-
B220 Public Services	-	-	-
C310 Design Devt & Community Engagement	-	-	-
C315 Economic Development Dept	-	-	-
C320 Engineering	-	-	-
C330 Enterprise Services	-	-	-
D410 Human Resources	10,246,069	10,120,210	10,098,699
D420 Administrative Services	-	-	-
E510 Police	-	-	-
E520 Fire	-	-	-
E530 District Court	-	-	-
E540 Attorney's Office	-	-	-
F610 Facilities & Fleet Management	-	-	-
F620 Fiscal Services	-	-	-
F630 Technology & Change Management	-	-	-
F640 Treasury	-	-	-
F650 Comptroller's Office	-	-	-
N980 Non-Departmental	-	-	-
TOTAL USES	<u>\$ 10,246,069</u>	<u>\$ 10,120,210</u>	<u>\$ 10,098,699</u>
Net Increase (Decrease) in Fund Balance	\$12,290,190	\$6,696,245	\$6,785,047
General Contingencies and Reserves	-	-	-
Retained Earnings - July 1	6,803,789	19,093,979	25,790,224
Retained Earnings - June 30	<u>\$ 19,093,979</u>	<u>\$ 25,790,224</u>	<u>\$ 32,575,271</u>

**City of Grand Rapids
GENERAL FUND OPERATING (GFGEN)
STATEMENT OF OPERATIONS**

Organizations	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
REVENUE									
<i>GENERAL FUND OPERATING (GFGEN)</i>									
401 Taxes - Income	56,757,578	57,330,930	61,865,760	61,014,397	62,234,684	63,479,378	64,748,965	66,043,945	67,364,824
401 Taxes - Property	13,453,120	13,335,610	13,335,610	13,146,419	13,004,672	13,266,944	13,470,308	13,671,421	13,865,322
450 Licenses And Permits	489,182	416,498	416,498	472,570	499,045	507,000	520,044	528,178	536,407
501 Intergovernmental Revenues	14,136,326	14,097,947	14,097,947	14,158,663	14,693,908	14,971,086	15,254,548	15,544,368	15,840,628
600 Charges For Services	10,286,591	10,602,198	10,602,198	10,861,697	11,365,923	11,523,212	11,679,595	11,840,188	12,005,108
655 Fines And Forfeitures	1,960,584	2,165,700	2,165,700	2,010,000	2,071,500	2,072,000	2,072,500	2,122,500	2,122,500
664 Interest And Rents	573,069	575,000	575,000	460,280	451,500	501,500	531,500	551,500	551,500
671 Other Revenue	960,751	944,935	1,010,935	967,093	945,985	915,985	1,065,077	920,985	920,985
695 Other Financing Sources	16,115,746	15,848,940	16,363,110	15,673,285	11,702,555	11,672,951	7,978,507	8,105,665	8,236,008
695 Principal Payment Received on Government Center Ramp	1,130,000	1,180,000	1,180,000	1,180,000	1,365,000	1,420,000	1,475,000	1,535,000	1,595,000
<i>GENERAL FUND OPERATING Total Revenue</i>	115,862,946	116,497,758	121,612,758	119,944,404	118,334,772	120,330,056	118,796,044	120,863,750	123,038,282
EXPENDITURES									
<i>GENERAL FUND OPERATING (GFGEN)</i>									
701 Personal Services	79,887,911	82,314,182	81,011,980	79,661,578	78,642,286	78,534,396	76,637,841	77,174,573	77,895,786
726 Supplies	1,592,769	1,804,401	1,902,401	1,673,509	1,993,622	1,999,108	2,084,520	2,084,960	2,191,181
800 Other Services And Charges	18,441,470	18,371,710	19,068,500	18,956,927	19,993,084	20,483,994	20,919,768	21,477,286	22,090,520
970 Capital Outlay	591,230	449,690	593,217	506,986	381,784	381,875	412,974	405,118	415,051
990 Debt Service	433,893	340,896	340,896	340,896	331,795	327,423	322,583	112,262	57,918
996 Appropriation Lapse	0	(3,000,000)	(2,500,000)	(2,500,000)	(3,000,000)	(3,000,000)	(3,000,000)	(3,000,000)	(3,000,000)
999 Contingent Appropriation	0	1,500,000	531,151	0	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000
999 Transfers Out	19,679,688	14,916,743	17,308,650	15,745,668	16,333,999	16,468,224	16,703,997	17,145,859	17,539,700
999 Transfers Out - Budget Stabilization Fund	0	0	3,683,466	3,683,466	2,158,203	2,656,994	2,101,910	1,210,500	64,400
<i>GENERAL FUND OPERATING Total Expenditures</i>	120,626,960	116,697,622	121,940,261	118,069,030	118,334,772	119,352,014	117,683,593	118,110,558	118,754,556
<i>GENERAL FUND OPERATING REVENUE OVER / (UNDER) EXPENDITURES</i>	(4,764,014)	(199,864)	(327,503)	1,875,373	(0)	978,042	1,112,451	2,753,192	4,283,726
<i>Beginning Fund Balance</i>	13,463,395	8,699,381	8,699,381	8,699,381	10,574,754	10,574,754	11,552,796	12,665,247	15,418,439
<i>Ending Fund Balance</i>	8,699,381	8,499,517	8,371,878	10,574,754	10,574,754	11,552,796	12,665,247	15,418,439	19,702,165
	7.2%	7.3%	6.9%	9.0%	8.9%	9.7%	10.8%	13.1%	16.6%
Assigned to Operations - 15% of Total Spending	18,094,044	17,504,643	18,291,039	17,710,355	17,750,216	17,902,802	17,652,539	17,716,584	17,813,183
Unassigned Fund Balance	(9,394,663)	(9,005,126)	(9,919,161)	(7,135,600)	(7,175,462)	(6,350,006)	(4,987,291)	(2,298,144)	1,888,982
Total	8,699,381	8,499,517	8,371,878	10,574,754	10,574,754	11,552,796	12,665,247	15,418,439	19,702,165
Unassigned FB as a % of Total Expenditures	-7.8%	-7.7%	-8.1%	-6.0%	-6.1%	-5.3%	-4.2%	-1.9%	1.6%

City of Grand Rapids
Fund Summary by Dept. & Character - Revenue
Budget 2014, Version 1
General Fund (GFGEN)

Organizations	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
Clerk's Office (A120)									
450 Licenses And Permits	239,354	205,000	205,000	205,000	205,000	205,000	210,000	210,000	210,000
600 Charges For Services	55,857	19,500	19,500	27,500	277,500	277,500	277,500	277,500	277,500
671 Other Revenue	156,228	400	400	400	400	400	144,492	400	400
Clerk's Office Total	451,439	224,900	224,900	232,900	482,900	482,900	631,992	487,900	487,900
Executive Office (A130)									
600 Charges For Services	319	300	300	300	375	450	450	450	450
671 Other Revenue	1,320	0	0	75	360	360	360	360	360
695 Other Financing Sources	0	0	20,000	0	0	0	0	0	0
Executive Office Total	1,639	300	20,300	375	735	810	810	810	810
Community Development (B210)									
600 Charges For Services	802,733	2,008,513	2,008,513	1,864,819	2,007,642	2,067,872	2,129,906	2,193,805	2,259,619
671 Other Revenue	2,677	0	0	0	0	0	0	0	0
695 Other Financing Sources	1,446,836	1,333,279	1,333,279	1,368,688	1,368,688	1,368,688	1,368,688	1,368,688	1,368,688
Community Development Total	2,252,247	3,341,792	3,341,792	3,233,507	3,376,330	3,436,560	3,498,594	3,562,493	3,628,307
Design Development & Community Engagement Dept (C310)									
450 Licenses And Permits	67,449	69,990	69,990	79,970	98,495	101,450	104,494	107,628	110,857
501 Intergovernmental Revenues	22,877	0	0	0	0	0	0	0	0
600 Charges For Services	305,468	282,737	282,737	395,780	407,350	423,218	434,561	446,242	458,281
671 Other Revenue	120	0	0	0	0	0	0	0	0
Design Development & Community Engagement	395,913	352,727	352,727	475,750	505,845	524,668	539,055	553,870	569,138
Economic Development Dept (C315)									
600 Charges For Services	44,735	30,100	30,100	58,956	0	0	0	0	0
664 Interest And Rents	1,735	0	0	0	0	0	0	0	0
671 Other Revenue	40,000	40,000	40,000	40,000	0	0	0	0	0
Economic Development Dept Total	86,470	70,100	70,100	98,956	0	0	0	0	0

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Enterprise Services (C330)									
450 Licenses And Permits	126,016	93,508	93,508	135,000	140,000	145,000	150,000	155,000	160,000
501 Intergovernmental Revenues	231,136	227,629	227,629	227,629	230,000	235,000	240,000	245,000	250,000
600 Charges For Services	1,663,926	1,480,857	1,480,857	1,805,000	1,825,500	1,834,150	1,842,856	1,851,620	1,860,441
671 Other Revenue	71,966	45,000	45,000	45,000	75,000	45,000	45,000	45,000	45,000
Enterprise Services Total	2,093,044	1,846,994	1,846,994	2,212,629	2,270,500	2,259,150	2,277,856	2,296,620	2,315,441
Human Resources (D410)									
600 Charges For Services	70	0	0	0	0	0	0	0	0
671 Other Revenue	138	0	0	0	0	0	0	0	0
Human Resources Total	207	0	0	0	0	0	0	0	0
Administrative Services (D420)									
600 Charges For Services	0	52,200	52,200	26,100	52,000	52,000	52,000	52,000	52,000
Administrative Services Total	0	52,200	52,200	26,100	52,000	52,000	52,000	52,000	52,000
Police (E510)									
450 Licenses And Permits	56,363	48,000	48,000	52,600	55,550	55,550	55,550	55,550	55,550
501 Intergovernmental Revenues	206,227	157,000	157,000	152,000	155,000	155,000	155,000	155,000	155,000
600 Charges For Services	676,446	535,874	535,874	543,000	538,000	538,000	538,000	538,000	538,000
655 Fines And Forfeitures	291,461	400,000	400,000	250,000	250,000	250,000	250,000	250,000	250,000
664 Interest And Rents	73,278	55,000	55,000	60,000	51,500	51,500	51,500	51,500	51,500
671 Other Revenue	532,383	712,500	778,500	719,000	712,500	712,500	712,500	712,500	712,500
695 Other Financing Sources	242,069	1,227,298	1,227,298	1,227,298	1,291,143	1,308,014	185,258	187,666	190,146
Police Total	2,078,228	3,135,672	3,201,672	3,003,898	3,053,693	3,070,564	1,947,808	1,950,216	1,952,696
Fire (E520)									
501 Intergovernmental Revenues	209,239	177,666	177,666	204,738	175,000	164,500	154,630	145,352	136,631
600 Charges For Services	742,246	272,300	272,300	209,232	266,700	272,175	277,814	283,623	289,605
664 Interest And Rents	233	0	0	0	0	0	0	0	0
671 Other Revenue	16,161	0	0	0	0	0	0	0	0
695 Other Financing Sources	73,540	1,769,892	1,934,382	1,645,659	2,870,157	2,725,905	0	0	0
Fire Total	1,041,419	2,219,858	2,384,348	2,059,629	3,311,857	3,162,580	432,444	428,975	426,236

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Attorney's Office (E540)									
600 Charges For Services	5,741	0	0	0	0	0	0	0	0
664 Interest And Rents	500	0	0	0	0	0	0	0	0
671 Other Revenue	0	12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000
Attorney's Office Total	6,241	12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000
Fiscal Services (F620)									
401 Taxes	56,757,578	57,330,930	61,865,760	61,014,397	62,234,684	63,479,378	64,748,965	66,043,945	67,364,824
501 Intergovernmental Revenues	13,466,847	13,535,652	13,535,652	13,574,296	14,133,908	14,416,586	14,704,918	14,999,016	15,298,997
600 Charges For Services	5,737,131	5,766,967	5,766,967	5,785,333	5,850,365	5,917,083	5,985,530	6,055,752	6,127,795
671 Other Revenue	26,917	13,470	13,470	19,013	14,120	14,120	14,120	14,120	14,120
695 Other Financing Sources	14,668,813	12,698,471	13,028,151	12,611,640	7,537,567	7,690,344	7,899,561	8,084,311	8,272,174
Fiscal Services Total	90,657,286	89,345,490	94,210,000	93,004,679	89,770,644	91,517,511	93,353,094	95,197,144	97,077,910
Treasury (F640)									
401 Taxes	13,453,120	13,335,610	13,335,610	13,146,419	13,004,672	13,266,944	13,470,308	13,671,421	13,865,322
600 Charges For Services	160,344	152,500	152,500	145,377	140,141	140,414	140,628	140,846	141,067
655 Fines And Forfeitures	1,669,123	1,765,700	1,765,700	1,760,000	1,821,500	1,822,000	1,822,500	1,872,500	1,872,500
664 Interest And Rents	497,114	520,000	520,000	400,000	400,000	450,000	480,000	500,000	500,000
671 Other Revenue	95,379	120,040	120,040	130,040	130,040	130,040	135,040	135,040	135,040
Treasury Total	15,875,080	15,893,850	15,893,850	15,581,836	15,496,353	15,809,398	16,048,476	16,319,807	16,513,929
Comptroller's Office (F650)									
600 Charges For Services	366	350	350	300	350	350	350	350	350
664 Interest And Rents	0	0	0	280	0	0	0	0	0
671 Other Revenue	12,390	1,525	1,525	1,565	1,565	1,565	1,565	1,565	1,565
Comptroller's Office Total	12,756	1,875	1,875	2,145	1,915	1,915	1,915	1,915	1,915
Total	114,951,970	116,497,758	121,612,758	119,944,404	118,334,772	120,330,056	118,796,044	120,863,750	123,038,282

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Overall Summary by Character									
401 Taxes	70,210,698	70,666,540	75,201,370	74,160,816	75,239,356	76,746,322	78,219,273	79,715,366	81,230,146
450 Licenses And Permits	489,182	416,498	416,498	472,570	499,045	507,000	520,044	528,178	536,407
501 Intergovernmental Revenues	14,136,326	14,097,947	14,097,947	14,158,663	14,693,908	14,971,086	15,254,548	15,544,368	15,840,628
600 Charges For Services	10,195,383	10,602,198	10,602,198	10,861,697	11,365,923	11,523,212	11,679,595	11,840,188	12,005,108
655 Fines And Forfeitures	1,960,584	2,165,700	2,165,700	2,010,000	2,071,500	2,072,000	2,072,500	2,122,500	2,122,500
664 Interest And Rents	572,860	575,000	575,000	460,280	451,500	501,500	531,500	551,500	551,500
671 Other Revenue	955,678	944,935	1,010,935	967,093	945,985	915,985	1,065,077	920,985	920,985
695 Other Financing Sources	16,431,259	17,028,940	17,543,110	16,853,285	13,067,555	13,092,951	9,453,507	9,640,665	9,831,008
Total	114,951,970	116,497,758	121,612,758	119,944,404	118,334,772	120,330,056	118,796,044	120,863,750	123,038,282

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Organizations	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
Clerk's Office (A120)									
701 Personal Services	1,151,397	1,190,168	1,190,168	1,187,673	1,274,040	1,335,760	1,372,447	1,344,309	1,320,248
726 Supplies	112,385	98,000	98,000	98,000	97,824	97,824	125,824	97,824	97,824
800 Other Services And Charges	393,175	412,715	412,715	408,402	402,027	450,368	433,070	491,172	432,898
970 Capital Outlay	28,365	10,000	10,000	10,000	0	0	0	0	0
Clerk's Office Total	1,685,321	1,710,883	1,710,883	1,704,075	1,773,891	1,883,952	1,931,341	1,933,305	1,850,970
Executive Office (A130)									
701 Personal Services	936,644	860,996	860,996	860,995	880,477	894,908	897,438	903,120	915,144
726 Supplies	4,907	6,500	6,500	5,500	5,900	5,900	5,900	5,900	5,900
800 Other Services And Charges	257,061	266,186	286,186	264,980	265,135	263,071	269,562	276,015	283,328
970 Capital Outlay	4,239	2,500	2,500	2,500	3,000	1,000	19,000	1,500	1,500
Executive Office Total	1,202,851	1,136,182	1,156,182	1,133,975	1,154,512	1,164,879	1,191,900	1,186,535	1,205,872
Community Development (B210)									
701 Personal Services	1,728,467	2,074,372	2,074,372	2,092,676	2,080,004	2,143,323	2,170,845	2,198,584	2,238,084
726 Supplies	33,823	40,800	40,800	40,800	46,600	60,200	60,200	46,600	46,600
800 Other Services And Charges	438,645	500,922	500,922	490,445	670,573	649,735	656,235	668,835	685,381
970 Capital Outlay	21,708	24,340	24,340	20,864	11,264	19,264	0	0	0
999 Transfers Out	379,815	300,000	300,000	480,000	480,000	480,000	480,000	480,000	480,000
Community Development Total	2,602,458	2,940,434	2,940,434	3,124,785	3,288,441	3,352,522	3,367,280	3,394,019	3,450,065
Design Development & Community Engagement Dept (C310)									
701 Personal Services	1,016,916	1,043,081	993,081	996,929	1,181,726	1,203,052	1,206,913	1,211,267	1,223,479
726 Supplies	28,170	31,018	31,018	25,417	34,850	35,600	36,690	37,250	38,090
800 Other Services And Charges	283,843	370,914	400,914	395,314	458,292	514,496	520,270	576,468	538,451
999 Transfers Out	32,538	8,517	33,517	8,517	6,815	7,020	7,230	7,450	7,670
Design Development & Community Engagement	1,361,466	1,453,530	1,458,530	1,426,177	1,681,683	1,760,168	1,771,103	1,832,435	1,807,690
Economic Development Dept (C315)									
701 Personal Services	18,144	16,534	16,534	15,897	0	0	0	0	0
726 Supplies	736	0	0	1,000	0	0	0	0	0
800 Other Services And Charges	30,133	16,533	16,533	9,432	0	0	0	0	0
970 Capital Outlay	62	0	0	0	0	0	0	0	0
Economic Development Dept Total	49,075	33,067	33,067	26,329	0	0	0	0	0

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Enterprise Services (C330)									
701 Personal Services	2,011,080	1,984,323	1,984,323	1,954,059	2,147,906	2,197,218	2,216,961	2,238,328	2,268,263
726 Supplies	462,295	415,750	415,750	372,750	336,350	366,350	376,350	386,350	396,350
800 Other Services And Charges	3,048,611	2,763,587	2,763,587	2,762,394	2,785,821	2,863,958	2,940,448	3,022,180	3,099,778
970 Capital Outlay	15,719	27,500	27,500	22,000	27,500	27,500	27,500	27,500	27,500
999 Transfers Out	0	16,552	16,552	16,552	15,877	15,877	15,877	15,877	15,877
Enterprise Services Total	5,537,706	5,207,712	5,207,712	5,127,755	5,313,454	5,470,903	5,577,136	5,690,235	5,807,768
Human Resources (D410)									
701 Personal Services	1,100,639	1,065,710	1,065,710	1,061,361	960,897	980,427	982,454	987,452	998,673
726 Supplies	29,481	35,000	33,000	35,000	35,000	35,000	35,000	35,000	35,000
800 Other Services And Charges	797,563	705,512	707,512	711,713	900,101	764,799	842,193	781,077	862,177
970 Capital Outlay	0	0	0	0	15,000	0	0	0	0
Human Resources Total	1,927,682	1,806,222	1,806,222	1,808,074	1,910,998	1,780,226	1,859,647	1,803,529	1,895,850
Administrative Services (D420)									
701 Personal Services	618,398	536,247	536,247	494,890	462,339	468,587	468,560	469,771	474,738
726 Supplies	7,381	13,100	13,100	13,100	10,600	10,600	10,600	10,600	10,600
800 Other Services And Charges	95,425	108,585	108,585	104,535	233,210	240,362	241,018	245,119	251,104
Administrative Services Total	721,205	657,932	657,932	612,525	706,149	719,549	720,178	725,490	736,442
Police (E510)									
701 Personal Services	38,175,598	39,103,873	37,910,467	36,857,130	36,018,250	36,396,252	36,500,072	36,763,143	37,173,983
726 Supplies	365,424	450,108	550,108	437,000	684,815	705,359	726,519	748,317	770,766
800 Other Services And Charges	6,205,763	6,159,513	6,172,622	6,287,347	6,398,472	6,627,936	6,821,688	7,042,014	7,304,832
970 Capital Outlay	78,622	22,550	13,646	22,550	59,820	61,615	63,463	65,367	67,328
999 Transfers Out	49,367	182,968	1,363,169	660,404	603,436	126,000	126,000	126,000	126,000
Police Total	44,874,774	45,919,012	46,010,012	44,264,431	43,764,793	43,917,162	44,237,742	44,744,841	45,442,909

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Fire (E520)									
701 Personal Services	24,289,580	25,506,490	25,477,694	25,546,335	24,783,495	23,934,893	21,798,391	21,972,814	22,082,725
726 Supplies	240,384	266,300	266,300	255,500	274,877	283,123	291,618	300,367	309,377
800 Other Services And Charges	1,937,896	2,061,736	2,091,807	2,139,175	2,353,355	2,429,541	2,510,078	2,607,858	2,723,987
970 Capital Outlay	411,086	276,300	428,731	357,872	243,200	250,496	258,011	265,751	273,723
990 Debt Service	424,821	336,896	336,896	336,896	327,795	323,423	318,583	108,262	53,918
999 Transfers Out	130,877	7,104	181,531	96,044	6,814	7,416	7,638	7,868	8,104
Fire Total	27,434,644	28,454,826	28,782,959	28,731,822	27,989,536	27,228,892	25,184,319	25,262,920	25,451,834
Attorney's Office (E540)									
701 Personal Services	1,957,200	1,817,370	1,817,370	1,817,370	1,817,277	1,862,335	1,875,112	1,880,725	1,898,969
726 Supplies	37,149	47,766	47,766	39,720	55,830	50,730	50,730	50,730	50,730
800 Other Services And Charges	290,061	360,381	360,381	363,752	350,255	342,874	344,214	349,704	356,241
970 Capital Outlay	8,163	6,000	6,000	1,000	2,000	0	0	0	0
Attorney's Office Total	2,292,573	2,231,517	2,231,517	2,221,842	2,225,362	2,255,939	2,270,056	2,281,159	2,305,940
Fiscal Services (F620)									
701 Personal Services	3,732,877	3,981,648	3,951,648	3,796,473	3,910,445	3,948,974	3,981,424	4,013,350	4,073,044
726 Supplies	156,492	226,184	226,184	224,752	286,231	238,952	256,489	262,422	310,844
800 Other Services And Charges	3,278,238	3,461,901	4,063,511	3,890,035	3,848,431	3,972,145	4,027,015	4,081,329	4,184,485
970 Capital Outlay	1,173	65,000	65,000	65,000	20,000	22,000	45,000	45,000	45,000
990 Debt Service	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000
996 Appropriation Lapse	0	(3,000,000)	(2,500,000)	(2,500,000)	(3,000,000)	(3,000,000)	(3,000,000)	(3,000,000)	(3,000,000)
999 Transfers Out	19,402,604	15,901,602	19,628,498	18,167,206	18,879,260	19,988,905	19,669,162	19,219,164	18,466,449
Fiscal Services Total	26,575,385	20,640,335	25,438,841	23,647,466	23,948,367	25,174,976	24,983,090	24,625,265	24,083,822
Technology & Change Management (F630)									
701 Personal Services	134,238	129,321	129,321	129,322	131,581	133,192	132,889	132,976	134,022
726 Supplies	49	0	0	0	0	0	0	0	0
800 Other Services And Charges	72,539	84,188	84,188	46,947	61,853	64,084	66,542	69,070	70,992
970 Capital Outlay	22	10,000	10,000	0	0	0	0	0	0
Technology & Change Management Total	206,849	223,509	223,509	176,269	193,433	197,276	199,431	202,046	205,014

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Treasury (F640)									
701 Personal Services	1,406,236	1,360,386	1,360,386	1,294,279	1,331,604	1,344,672	1,336,748	1,350,959	1,368,292
726 Supplies	86,961	124,000	124,000	94,000	77,000	79,000	79,000	79,000	79,000
800 Other Services And Charges	498,005	529,869	529,869	527,691	584,461	596,291	599,335	607,354	617,242
970 Capital Outlay	22,071	5,500	5,500	5,200	0	0	0	0	0
Treasury Total	2,013,273	2,019,755	2,019,755	1,921,170	1,993,065	2,019,963	2,015,083	2,037,313	2,064,534
Comptroller's Office (F650)									
701 Personal Services	1,610,012	1,643,663	1,643,663	1,556,600	1,662,245	1,690,849	1,697,630	1,707,815	1,726,163
726 Supplies	27,132	49,875	49,875	30,970	47,745	30,470	29,600	24,600	40,100
800 Other Services And Charges	814,512	569,168	569,168	554,765	681,098	704,334	648,100	659,091	679,625
Comptroller's Office Total	2,451,656	2,262,706	2,262,706	2,142,335	2,391,088	2,425,653	2,375,330	2,391,506	2,445,888
Total	120,936,917	116,697,622	121,940,261	118,069,030	118,334,772	119,352,057	117,683,635	118,110,599	118,754,597
Overall Summary by Character									
701 Personal Services	79,887,427	82,314,182	81,011,980	79,661,989	78,642,285	78,534,439	76,637,883	77,174,614	77,895,827
726 Supplies	1,592,769	1,804,401	1,902,401	1,673,509	1,993,622	1,999,108	2,084,520	2,084,960	2,191,181
800 Other Services And Charges	18,441,470	18,371,710	19,068,500	18,956,927	19,993,084	20,483,994	20,919,768	21,477,286	22,090,520
970 Capital Outlay	591,230	449,690	593,217	506,986	381,784	381,875	412,974	405,118	415,051
990 Debt Service	428,821	340,896	340,896	340,896	331,795	327,423	322,583	112,262	57,918
996 Appropriation Lapse	0	(3,000,000)	(2,500,000)	(2,500,000)	(3,000,000)	(3,000,000)	(3,000,000)	(3,000,000)	(3,000,000)
999 Transfers Out	19,995,201	16,416,743	21,523,267	19,428,723	19,992,202	20,625,218	20,305,907	19,856,359	19,104,100
Total	120,936,917	116,697,622	121,940,261	118,069,030	118,334,772	119,352,057	117,683,635	118,110,599	118,754,597

City of Grand Rapids
OL3 Summary by Fund & Cost Center
Budget 2014, Version 1
OPERATING TRANSFERS IN-SUBSIDY (699001)

Fund	Cost Center	Description	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
CUDDA765	7010ADMIN	DDA ADMINISTRATION	0	0	0	0	21,542	0	0	0	0
CUDIS740	6610ADMIN	DISTRICT COURT-ADMIN	5,600,607	3,375,728	3,375,728	3,375,728	3,500,000	3,900,000	4,100,000	4,400,000	4,600,000
DS324324	98DEBTSRV	NON DEPARTMENTAL-DEBT SERVICE F	1,349,310	1,342,779	1,342,779	1,342,779	1,337,265	1,352,188	287,800	56,100	0
DSGRA524	60DSGBA524	GBA PROJECT 11(GOVT CNTR RAMP)-	28,418	0	0	0	0	0	0	0	0
DSGRA526	60DSGBA526	GBA LIBRARY CAPITAL IMPR. - DEB	1,766,750	0	0	0	0	0	0	0	0
DSGRA527	60DSGBA527	GBA COMMUNITY ARCH CENTER - D/S	136,500	0	0	0	0	0	0	0	0
DSGRA528	60DSGBA528	GBA CARC - PHASE II - D/S	243,322	0	0	0	0	0	0	0	0
DSGRA530	60DSGBA530	GBA POLICE FACILITIES - D/S	1,971,350	0	0	0	0	0	0	0	0
DSGRA532	60DSGBA532	GBA SERIES 2002A-CONDOMINIUM II	1,398,695	0	0	0	0	0	0	0	0
DSGRA533	60DSGBA533	GBA SERIES 2004A-TAXABLE CONDO	1,419,800	0	0	0	0	0	0	0	0
DSGRA538	60DSGBA538	GRBA 1120 MONROE-415 FRANKLIN	293,191	0	0	0	0	0	0	0	0
DSJTA523	65DSJBA523	JBA PROJECT 6 (NEW MUSEUM PARKI	271,750	0	0	0	0	0	0	0	0
ENAPS585	4660	PARKING-DASH SHUTTLE BUS SERVIC	0	0	0	87,500	150,000	62,500	0	0	0
ENAPS586	4640	PARKING-CAPITAL PROJECT-FD 586	1,673,000	1,112,000	(7,200)	0	0	0	0	0	0
ENCEM502	2630011	PARKS-CEMETERIES-INDIRECT	559,120	425,000	425,000	425,000	266,416	261,360	144,086	150,464	158,788
ENCEM502	263055	PARKS-CEMETERIES-GROUNDS MAINT-	(24,526)	0	0	0	0	0	0	0	0
ENCEM503	267010	PARKS-GOLF COURSE-OPERATIONS	20,000	0	225,000	225,000	0	0	0	0	0
ENSDS500	4410	EP-PUBLIC WORKS ADMINISTRATION	812,695	0	0	0	0	0	0	0	0
ENSDS510	4490510	SEWAGE-PROJECTS-REPLACEMENT	1,941,682	6,326,000	(1,198,038)	0	0	0	0	0	0
ENSDS520	4490520	SEWAGE-PROJECTS-NEW/IMPROVEMENT	255,623	0	(68,907)	0	0	0	0	0	0
ENWSS500	4311	WATER-ADMINISTRATION	1,539,544	1,987,718	1,987,718	1,857,142	1,933,471	1,972,140	2,011,583	2,051,815	2,092,851
ENWSS510	4390510	WATER-PROJECTS-REPLACEMENT	2,319,950	2,011,000	1,124,651	0	0	0	0	0	0
ENWSS520	4390520	WATER-PROJECTS-NEW/IMPROVEMENT	(1,121,976)	0	(1,013,651)	0	0	0	0	0	0
IS651651	1420CARC	CARC BUILDING	0	0	400,000	0	0	0	0	0	0
IS671672	3855CAPT	IT-CAPITAL PROJECTS	0	202,746	202,746	0	0	0	0	0	0
IS671674	2370150	311 Call Center-Start-Up	0	0	673,420	0	0	0	0	0	0
PFCPC150	263007	PARKS-CEMETERIES-PERPETUAL CARE	89,977	0	0	0	0	0	0	0	0
SR226226	45302040	ST&SAN-REFUSE-OPER-RESIDENTIAL	2,400,000	0	0	0	0	0	0	0	0
SR249249	314001	NI-BI:INDIRECT 249	283,465	0	0	0	0	0	0	0	0
SR257257	1350BDSTA	Budget Stabilization	0	0	0	3,683,466	2,158,203	2,656,994	2,101,910	1,210,500	64,400
SRDSP261	1770DSP	DISPATCH	4,376,222	0	3,828,253	3,828,253	3,291,458	3,392,049	3,457,275	3,509,545	3,565,292

City of Grand Rapids
 OL3 Summary by Fund & Cost Center
 Budget 2014, Version 1
 OPERATING TRANSFERS IN-SUBSIDY (699001)

Fund	Cost Center	Description	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
SRGRT254	0110GRT254	EXECUTIVE OFFICE - OTHER GRANTS	69,000	0	0	0	0	0	0	0	0
SRGRT254	1075254	PLANNING GRANTS IN FUND 254	25,000	0	0	0	0	0	0	0	0
SRGRT254	358011	OUR COMMUNITY'S CHILDREN	34,505	66,374	66,374	66,374	64,138	66,633	68,417	70,470	72,715
SRGRT255	1740GRDET	POLICE-INVEST-DET-GRANTS - 255	570,352	0	175,809	477,436	477,436	0	0	0	0
SRGRT259	1830GRANTS	FIRE-SUPPRESSION GRANTS	0	0	87,279	87,279	0	0	0	0	0
SRGRT269	3570201103	City CDD Code Enforcement	192,216	0	0	0	0	0	0	0	0
SRGRT269	3.57101E+11	CITY CDD CDBG GENL ADMIN	180,399	0	0	0	0	0	0	0	0
SRGRT269	3.57101E+11	FFY13 CDBG Admin	0	0	0	0	480,000	480,000	480,000	480,000	480,000
SRPRK208	261010	PARKS ADMINISTRATION	2,900,000	318,477	318,477	318,477	265,057	269,284	270,805	273,397	277,278
SRPRK208	262110	PARKS - MAINTENANCE	0	2,462,882	2,562,882	2,556,432	2,464,740	2,568,055	2,616,290	2,673,990	2,732,461
SRPRK208	262202	Forestry -Corridors (Major)	0	0	0	0	524,523	537,204	546,817	545,600	559,415
SRPRK208	262203	Forestry - Nghborhds (Local)	0	0	0	0	808,936	828,144	842,758	841,372	862,344
SRPRK208	262510	POOLS - SUPPORT	250,000	417,759	417,759	466,482	603,530	614,610	613,840	624,879	640,803
SRPRK208	262560	POOLS - MAINTENANCE	0	43,789	43,789	43,789	43,789	0	0	0	0
SRPRK208	264611	RECREATION SUPPORT	0	201,764	201,764	171,196	120,295	129,680	141,927	148,455	159,101
SRPRK211	264710	RRR -GENERAL ADMINISTRATION	258,397	24,267	24,267	24,267	0	0	0	0	0
SRPRK211	264742	RRR - SUMMER PROG-STIMULUS-OCC	61,111	0	0	4,824	0	0	0	0	0
SRPRK211	264744	RRR - PROJECT GREEN -OCC	21,507	0	0	0	0	0	0	0	0
SRSTR203	45103	ST&SAN-ADMINISTRATION-203	0	0	0	0	350,000	350,000	350,000	350,000	350,000
Other Funds OPERATING TRANSFERS IN-SUBSIDY Total			39,351,383	26,076,056	17,034,937	19,049,998	18,970,893	19,551,203	18,144,179	17,497,610	16,726,867
TOTAL 699001 OPERATING TRANSFERS IN-SUBSIDY			55,705,368	43,026,102	33,984,983	30,560,283	24,953,041	24,971,418	21,318,267	20,672,698	19,900,555

City of Grand Rapids
 OL3 Summary by Fund & Cost Center
 Budget 2014, Version 1
 OPERATING TRANS - A87 COST AL (699002)

Fund	Cost Center	Description	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
GFGEN101	1320ADMIN	GENERAL ADMIN-GOVERNMENTAL RESO	0	0	0	4,994,933	5,835,767	5,988,144	6,199,161	6,382,911	6,572,174
General Fund OPERATING TRANS - A87 COST AL Total			0	0	0	4,994,933	5,835,767	5,988,144	6,199,161	6,382,911	6,572,174
CPSCC405	2260405	ENGINEERING-PROJECTS-STREET PRO	0	0	26,833	0	0	0	0	0	0
SRPRK211	264710	RRR -GENERAL ADMINISTRATION	0	218,100	218,100	190,904	0	0	0	0	0
Other Funds OPERATING TRANS - A87 COST AL Total			0	218,100	244,933	190,904	0	0	0	0	0
TOTAL 699002 OPERATING TRANS - A87 COST AL			0	218,100	244,933	5,185,837	5,835,767	5,988,144	6,199,161	6,382,911	6,572,174

City of Grand Rapids
 OL3 Summary by Fund & Cost Center
 Budget 2014, Version 1
 OPERATING TRANSFERS-CAPT PROJ (699003)

Fund	Cost Center	Description	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
GFGEN101	1830SUPP	FIRE-SUPPRESSION	0	0	3,171	0	0	0	0	0	0
General Fund OPERATING TRANSFERS-CAPT PROJ Total			0	0	3,171	0	0	0	0	0	0
CPGCP401	0160CAPIM401	EXECUTIVE OFFICE - CAPITAL IMPR	477,757	0	0	0	0	0	0	0	0
CPGCP401	1410GCP401	FACILITIES-CAPITAL PROJECTS 401	265,614	0	0	810,000	525,000	2,273,000	1,740,000	3,300,000	5,650,000
CPGCP401	1750PROJ401	POLICE-CAPITAL PROJECTS	0	0	104,616	336,616	199,260	222,500	222,500	50,000	50,000
CPGCP401	1890CAP401	FIRE-CAPITAL PROJECTS	180,043	0	0	152,500	165,000	2,141,400	1,475,500	1,072,500	2,269,000
CPGCP401	1950I20401	TRAF SAFETY-ST LIGHT-CAP PROJ-P	0	0	0	500,000	340,000	405,000	410,000	410,000	830,000
CPGCP401	2260GCP401	ENGINEERING-PROJECTS-CAPITAL IM	0	0	0	100,000	100,000	250,000	250,000	250,000	250,000
CPGCP401	2651401	PARKS	0	0	0	100,000	125,000	150,000	0	0	0
CPGCP401	4490GCP401	STORMWATER-PROJECTS-CAPITAL IMP	0	0	420,000	640,000	220,000	220,000	220,000	220,000	220,000
CPGCP403	0160CAP403	EXECUTIVE OFFICE - CAPITAL RESE	0	0	0	143,273	144,751	141,794	143,099	144,230	144,751
CPSCC405	193081405	TRAF SAFETY-SIGNALS - PROJECTS	0	0	403,723	107,723	204,000	165,000	177,000	177,000	177,000
CPSCC405	2260405	ENGINEERING-PROJECTS-STREET PRO	1,216,451	0	2,877,000	3,500,000	290,000	270,000	1,435,000	1,450,000	1,693,000
CUDIS740	6610ADMIN	DISTRICT COURT-ADMIN	0	1,454,803	1,454,803	1,454,803	1,454,737	1,455,418	1,457,948	1,459,597	1,460,470
ENAPS586	4640	PARKING-CAPITAL PROJECT-FD 586	0	0	1,175,000	1,112,000	1,180,000	1,080,000	1,925,000	540,000	750,000
ENCEM502	2630011	PARKS-CEMETERIES-INDIRECT	0	143,273	143,273	143,273	144,751	141,794	143,099	144,230	144,751
ENSDDS510	4490510	SEWAGE-PROJECTS-REPLACEMENT	0	0	4,102,000	8,326,000	60,000	565,000	600,000	1,860,000	1,100,000
ENWSS510	4390510	WATER-PROJECTS-REPLACEMENT	0	0	1,400,000	5,977,022	5,050,000	4,710,000	5,500,000	2,150,000	2,770,000
ENWSS520	4390520	WATER-PROJECTS-NEW/IMPROVEMENT	0	0	400,000	0	0	0	0	0	0
IS641642	4250CAPT	MOTOR EQUIPMENT-CAPITAL	0	4,105,332	13,791,594	13,791,594	4,027,420	4,168,380	4,314,273	4,465,273	4,621,557
IS651652	14301120PRJ	1120 MONROE COMPLEX PROJECTS	0	16,775	16,775	16,775	45,000	52,643	60,515	68,624	77,819
IS651652	1430BRIDGE	BRIDGEVIEW BLDG PROJECTS	0	165,230	342,326	165,230	83,840	98,080	112,747	127,854	144,985
IS651652	1430CARCPRJ	CARC BUILDING PROJECTS	0	19,027	19,027	19,027	0	0	0	0	0
IS651652	1430CITYHALL	CITY HALL ONLY PROJECTS	0	222,925	234,416	222,925	291,265	340,736	391,691	444,174	476,506
IS651652	1430FLEET	333 MARKET FLEET FAC PROJECTS	0	10,198	278,124	10,198	94,234	110,239	126,725	143,705	162,960
IS651652	1430MARKET	273 MARKET ST FACILITY PROJECT	0	2,665	89,728	2,665	0	0	0	0	0
IS651652	1430OTHERPRJ	OTHER FACILITIES PROJECTS	0	0	0	1,462,478	0	0	0	0	0
IS651652	1430OTTAWA	601 OTTAWA BUILDING PROJECTS	0	33,805	87,526	33,805	39,169	45,822	52,674	59,732	67,736
IS651652	1430PISTOL	Pistol Range Improvements	0	0	0	0	20,000	20,000	20,000	20,000	20,000
IS651652	1430POLICE	POLICE HDQTRS-1 MONROE PROJECT	0	162,739	175,383	162,739	250,000	292,462	336,198	381,246	432,330

City of Grand Rapids
 OL3 Summary by Fund & Cost Center
 Budget 2014, Version 1
 OPERATING TRANSFERS-CAPT PROJ (699003)

Fund	Cost Center	Description	2012	2013	2013	2013	2014	2015	2016	2017	2018
			Actuals	Adopted	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
IS651652	1430PSC	PUBLIC SERVICE CENTER PROJECTS	0	352,024	1,204,561	352,024	322,416	377,178	433,583	491,680	557,561
IS671672	3855CAPT	IT-CAPITAL PROJECTS	0	0	2,718,952	891,170	0	0	0	0	0
SRLIB219	2821RFID	RFID Project	433,000	0	0	0	0	0	0	0	0
Other Funds OPERATING TRANSFERS-CAPT PROJ Total			2,572,865	6,688,796	31,438,827	40,533,840	15,375,843	19,696,446	21,547,552	19,429,845	24,070,426
TOTAL 699003 OPERATING TRANSFERS-CAPT PROJ			2,572,865	6,688,796	31,441,998	40,533,840	15,375,843	19,696,446	21,547,552	19,429,845	24,070,426

City of Grand Rapids
 OL3 Summary by Fund & Cost Center
 Budget 2014, Version 1
 OPERATING TRANSFERS-DEV CENTER (699004)

Fund	Cost Center	Description	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
General Fund OPERATING TRANSFERS-DEV CENTER Total			0	0	0	0	0	0	0	0	0
SR249249	314001	NI-BI:INDIRECT 249	0	251,290	251,290	62,932	59,009	60,779	62,603	64,481	66,415
Other Funds OPERATING TRANSFERS-DEV CENTER Total			0	251,290	251,290	62,932	59,009	60,779	62,603	64,481	66,415
TOTAL 699004 OPERATING TRANSFERS-DEV CENTER			0	251,290	251,290	62,932	59,009	60,779	62,603	64,481	66,415

City of Grand Rapids
 OL3 Summary by Fund & Cost Center
 Budget 2014, Version 1
 OPERATING TRANSFERS-MISC (699005)

Fund	Cost Center	Description	2012	2013	2013	2013	2014	2015	2016	2017	2018
			Actuals	Adopted	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
GFGEN101	0180DEPT	EXECUTIVE OFFICE - DEPT UNASSIG	0	0	20,000	0	0	0	0	0	0
GFGEN101	1310SUPPORT	GENERAL ADMIN-OTHER ORGANIZATIO	3,734	0	0	0	0	0	0	0	0
GFGEN101	1730SUPPBUR	POLICE-SSD-GSSB-GENERAL SUPP SE	0	78,894	78,894	78,894	75,651	77,921	80,258	82,666	85,146
GFGEN101	1810ADMIN	FIRE-ADMINISTRATION	0	0	88,940	88,940	0	0	0	0	0
GFGEN101	1830SUPP	FIRE-SUPPRESSION	640	0	72,379	180,233	1,173,989	1,606,671	0	0	0
GFGEN101	1840TRAIN	FIRE-TRAINING	72,900	0	0	0	0	0	0	0	0
General Fund OPERATING TRANSFERS-MISC Total			77,274	78,894	260,213	348,067	1,249,640	1,684,592	80,258	82,666	85,146
CPGCP401	1890CAP401	FIRE-CAPITAL PROJECTS	330,000	0	0	0	0	0	0	0	0
ENC502	2630011	PARKS-CEMETERIES-INDIRECT	0	43,000	43,000	43,000	17,000	20,000	20,000	20,000	20,000
IS671674	2370150	311 Call Center-Start-Up	0	0	0	673,420	0	0	0	0	0
IS671674	3880311	311 Service	225,640	0	0	0	0	0	0	0	0
IS671675	386031	FMS-Incidentals	0	0	749,405	749,405	0	0	0	0	0
PFCPC150	263007	PARKS-CEMETERIES-PERPETUAL CARE	0	87,120	87,120	87,120	123,435	120,556	120,556	120,556	120,556
SR249249	314001	NI-BI:INDIRECT 249	0	0	0	188,358	182,287	0	0	0	0
SR253253	4710DNR253	ECONOMIC DEVELOPMENT - DNR- 253	79,755	0	0	0	0	0	0	0	0
SRDSP261	1770DSP	DISPATCH	0	3,828,253	0	0	0	0	0	0	0
SREDC260	4710EDC260	ECONOMIC DEVELOP - 260	0	0	75,000	0	150,000	150,000	0	0	0
SRGRT254	1075254	PLANNING GRANTS IN FUND 254	25,000	0	0	0	0	0	0	0	0
SRGRT254	2650254	PARKS	30,000	0	0	0	0	0	0	0	0
SRGRT259	1830GRANTS	FIRE-SUPPRESSION GRANTS	0	0	186,295	100,808	0	0	0	0	0
SRSTR202	1940012	TRAF SAFETY-SIGN SHOP-MISC.-202	0	0	25,000	0	0	0	0	0	0
SRSTR202	44462002	EP-STRM SEW-ADMIN/GEN/INDIR-MAJ	0	0	10,500	0	0	0	0	0	0
SRSTR203	44462003	EP-STRM SEW-ADMIN/GEN/INDIR-LOC	0	0	19,500	0	0	0	0	0	0
SRTRN207	0710SUPP	INCOME TAX-SUPPLEMENTAL	0	0	5,000	540,000	535,000	535,000	535,000	535,000	0
Other Funds OPERATING TRANSFERS-MISC Total			690,395	3,958,373	1,200,820	2,382,111	1,007,722	825,556	675,556	675,556	140,556
TOTAL 699005 OPERATING TRANSFERS-MISC			767,669	4,037,267	1,461,033	2,730,178	2,257,362	2,510,148	755,814	758,222	225,702

City of Grand Rapids
OL3 Summary by Fund & Cost Center
Budget 2014, Version 1
OPERATING TRANS OUT-SUBSIDIES (9990)

Fund	Cost Center	Description	2012	2013	2013	2013	2014	2015	2016	2017	2018
			Actuals	Adopted	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
ENWSS500	43121001	WATER-CUST SRV-ADM/GEN-ADM/GEN	0	0	292,161	292,161	0	0	0	0	0
ENWSS500	431501	WATER-ENGIN-ADMIN/GENERAL	25,770	0	0	0	0	0	0	0	0
IS641641	42000	FLEET-ADMIN & ACCOUNTING	430,162	0	0	0	0	0	0	0	0
IS651651	1410	FACILITIES MANAGEMENT - ADMINIS	203,759	0	0	0	0	0	0	0	0
IS651651	142010	FM - OPERATIONS & MAINTENANCE	293,191	0	0	0	0	0	0	0	0
IS651651	14201120	1120 MONROE COMPLEX	0	295,331	295,331	295,331	295,149	292,769	289,942	291,589	292,559
IS661661	221010	ENGINEERING-ENG SERV.-ADMINISTR	272,410	0	0	0	0	0	0	0	0
IS671671	3810ADMIN	IT-ADMINISTRATION	86,346	0	0	0	0	0	0	0	0
IS671671	3815OPER	IT-OPERATIONS-DATA CTR MGMT	215,600	0	0	0	0	0	0	0	0
ISINS638	0250RM638	HR.-RISK MANAGEMENT ADMIN	180,740	0	0	0	0	0	0	0	0
PFCPC150	263007	PARKS-CEMETERIES-PERPETUAL CARE	189,594	0	0	0	0	0	0	0	0
SR226226	45302040	ST&SAN-REFUSE-OPER-RESIDENTIAL	310,478	0	158,383	158,383	0	0	0	0	0
SR235235	42600	VEHICLE STORAGE	29,382	0	0	0	0	0	0	0	0
SR246248	4710PROPMGT	ECONOMIC DEVELOPMENT - PROP MGN	9,801	0	0	0	0	0	0	0	0
SR249249	314001	NI-BI:INDIRECT 249	196,029	0	0	0	0	0	0	0	0
SR253253	4710DNR253	ECONOMIC DEVELOPMENT - DNR- 253	3,102	0	0	0	0	0	0	0	0
SR256256	227060	ENG-SIDEWALK REPAIR-PAID TIME O	48,001	0	0	0	0	0	0	0	0
SRDID247	7910ADMIN	DOWNTOWN IMPR. DISTRICT-247-ADM	5,019	0	0	0	0	0	0	0	0
SRDSP261	1770DSP	DISPATCH	174,750	0	0	0	0	0	0	0	0
SREDC260	4710EDC260	ECONOMIC DEVELOP - 260	4,556	0	0	0	0	0	0	0	0
SRGRT254	357101JA10	CDD ADMIN:FFY'10 JAG ADMIN 25	131	0	0	0	0	0	0	0	0
SRGRT254	357101MISAVE	CDD-ADMIN:MICH SAVES-BETTER BLD	0	0	5,975	0	0	0	0	0	0
SRGRT254	357101NSP2	CDD-ADM: NHOOD STABILIZATION PR	1,356	0	0	0	0	0	0	0	0
SRGRT254	357101NSP3	CDD-ADM: NHOOD STABILIZ PROG 3	84	0	0	0	0	0	0	0	0
SRGRT254	358011	OUR COMMUNITY'S CHILDREN	82,618	0	0	0	0	0	0	0	0
SRGRT269	3570201103	City CDD Code Enforcement	1,436,467	0	0	0	0	0	0	0	0
SRGRT269	3570201301	CITY-Code Enforcement	0	0	0	0	1,368,688	0	0	0	0
SRGRT269	3571012008R	CDD: CDBG-RECOVERY-ADMINISTRATI	58	0	0	0	0	0	0	0	0
SRGRT269	3.57101E+11	CDD-ADMIN:CDBG GRANT ADMINISTRA	913	0	0	0	0	0	0	0	0
SRGRT269	3.57101E+11	CITY CDD CDBG GENL ADMIN	5,248	0	0	0	0	0	0	0	0
SRGRT269	3.57101E+11	FFY12 CDBG ADMINISTRATION	0	0	0	36,689	0	0	0	0	0

City of Grand Rapids
 OL3 Summary by Fund & Cost Center
 Budget 2014, Version 1
 OPERATING TRANS OUT-SUBSIDIES (9990)

Fund	Cost Center	Description	2012	2013	2013	2013	2014	2015	2016	2017	2018
			Actuals	Adopted	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
SRGRT269	3.57101E+11	FFY13 CDBG Admin	0	0	0	0	0	1,260,000	1,260,000	1,260,000	1,260,000
SRGRT269	3571014011	CITY CDD-ESG ADMIN	178	0	0	0	0	0	0	0	0
SRGRT269	357101NSP08	CDD-ADMIN:NHOOD STABILIZATION P	(19,550)	0	0	0	0	0	0	0	0
SRGRT269	3.5715E+11	CDD-HSG REHAB:CDBG-LEAD HAZ GRT	(2,356)	0	0	0	0	0	0	0	0
SRGRT269	3.5715E+11	CDD: HSG REHAB ADMINISTRATION	(913)	0	0	0	0	0	0	0	0
SRGRT269	3.5715E+11	City Housing Rehab Admin	1,459	0	0	0	0	0	0	0	0
SRGRT269	3.5715E+11	FFY12 HOUSING REHAB ADMIN	0	0	0	13,691	0	0	0	0	0
SRGRT270	3570801209	LHC12 Indirect Costs	0	0	103,954	0	0	0	0	0	0
SRGRT270	3571508008	CDD-HSG REHAB: FFY08 LBPHC ACTI	2,356	0	0	0	0	0	0	0	0
SRGRT270	3571508012	LHC12 Hsg Rehab Office	123	0	0	0	0	0	0	0	0
SRGRT278	3571013009	CDD-ADMIN:HOME-GRANT & CONTRACT	(2,384)	0	0	0	0	0	0	0	0
SRGRT278	3571013011	CITY CDD-HOME GRANT ADMIN	1,209	0	0	0	0	0	0	0	0
SRLIB218	2811MISC	LIBRARY-OPS-MISCELLANEOUS	341,711	0	0	0	0	0	0	0	0
SRLIB219	2821CAPBLDG	LIBRARY CAPITAL BLDG PROJECT-21	1,766,750	0	0	0	0	0	0	0	0
SRPRK208	261010	PARKS ADMINISTRATION	283,180	0	0	0	0	0	0	0	0
SRPRK208	262110	PARKS - MAINTENANCE	0	0	9,709	9,709	0	0	0	0	0
SRPRK208	262510	POOLS - SUPPORT	0	0	9,424	9,424	0	0	0	0	0
SRPRK208	264611	RECREATION SUPPORT	0	0	9,424	9,424	0	0	0	0	0
SRPRK211	264750	RRR - 21ST CENTURY ADMIN	84,585	0	0	0	0	0	0	0	0
SRSTR202	19307605	TRAF SAFETY-SIG MAINT-MISCELLAN	83,642	0	0	0	0	0	0	0	0
SRSTR202	44462002	EP-STRM SEW-ADMIN/GEN/INDIR-MAJ	24,836	0	0	0	0	0	0	0	0
SRSTR202	45102	ST&SAN-ADMINISTRATION-202	129,966	0	5,251	1,342,779	1,733,295	1,749,600	686,634	456,399	401,808
SRSTR202	4520102	ST&SAN-ST MAINT-ADMIN-202	1,349,310	0	0	0	0	0	0	0	0
SRSTR203	45103	ST&SAN-ADMINISTRATION-203	129,113	0	15,753	15,753	0	0	0	0	0
SRTRN207	0710SUPP	INCOME TAX-SUPPLEMENTAL	11,915,814	2,813,296	2,986,611	2,773,438	2,806,660	2,244,327	0	0	0
Other Funds OPERATING TRANS OUT-SUBSIDIES Total			37,339,542	12,612,372	13,395,721	14,313,110	12,365,526	11,747,911	8,479,771	8,285,452	8,273,998
TOTAL 9990 OPERATING TRANS OUT-SUBSIDIES			57,184,819	28,813,974	33,724,219	33,620,720	32,328,222	32,342,816	28,754,933	28,110,616	27,346,447

City of Grand Rapids
 OL3 Summary by Fund & Cost Center
 Budget 2014, Version 1
 OPERATING TRANSFERS-A87 COST (9992)

Fund	Cost Center	Description	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
General Fund OPERATING TRANSFERS-A87 COST Total			0	0	0	0	0	0	0	0	0
CPGCP403	0160CAP403	EXECUTIVE OFFICE - CAPITAL RESE	0	31,298	31,298	31,298	60,448	62,261	64,129	66,053	68,035
CPSCC405	2260405	ENGINEERING-PROJECTS-STREET PRO	0	26,833	26,833	26,833	46,031	47,412	48,834	50,299	51,808
CUDDA765	7010ADMIN	DDA ADMINISTRATION	0	31,873	31,873	31,873	22,913	23,600	24,308	25,038	25,789
CUDIS740	6610ADMIN	DISTRICT COURT-ADMIN	0	267,559	267,559	267,559	373,755	384,968	396,517	408,412	420,665
CUGBR768	7210ADMIN	BROWNFIELD REDEV.- ADMINISTRATI	0	19,122	19,696	19,122	16,255	16,743	17,245	17,762	18,295
CUSMZ780	7310ADMIN	SMART ZONE NORTH DOWNTOWN - ADM	0	9,217	9,217	9,217	10,781	11,104	11,438	11,781	12,134
CUTIF766	7110ADMIN	TIFA ADMINISTRATION	0	1,442	1,442	1,442	9,397	9,679	9,969	10,268	10,576
ENAPS585	4610	AUTO PARKING - ADMINISTRATION	0	478,457	478,457	478,457	593,742	611,554	629,901	648,798	668,262
ENCEN502	2630011	PARKS-CEMETERIES-INDIRECT	0	54,997	54,997	54,997	98,812	101,776	104,830	107,975	111,214
ENCEN503	267001	PARKS-GOLF COURSE-INDIRECT	0	48,217	48,217	48,217	48,234	49,681	51,171	52,707	54,288
ENSDS500	4410	EP-PUBLIC WORKS ADMINISTRATION	0	163,092	163,092	163,092	635,371	654,432	674,065	694,287	715,116
ENWSS500	4311	WATER-ADMINISTRATION	0	1,041,286	1,041,286	1,041,286	1,000,266	1,030,274	1,061,182	1,093,018	1,125,808
IS641641	42000	FLEET-ADMIN & ACCOUNTING	0	260,984	260,984	260,984	376,108	387,391	399,013	410,983	423,313
IS651651	1410	FACILITIES MANAGEMENT - ADMINIS	0	212,923	212,923	212,923	100,487	103,502	106,607	109,805	113,099
IS661661	221000	Engineering Services Fund	0	0	297,660	297,650	343,092	353,385	363,986	374,906	386,153
IS661661	221010	ENGINEERING-ENG SERV.-ADMINISTR	0	297,660	0	0	0	0	0	0	0
IS671671	3810ADMIN	IT-ADMINISTRATION	0	83,831	83,831	83,831	56,389	56,061	59,823	61,618	63,466
ISINS638	0250RM638	HR.-RISK MANAGEMENT ADMIN	0	350,791	350,791	350,791	311,804	321,158	330,793	340,717	350,938
SR226226	45302040	ST&SAN-REFUSE-OPER-RESIDENTIAL	0	229,475	229,475	229,475	245,212	252,568	260,145	267,950	275,988
SR235235	42600	VEHICLE STORAGE	0	24,677	24,677	24,677	5,484	5,649	5,818	5,993	6,172
SR246248	4710PROPMGT	ECONOMIC DEVELOPMENT - PROP MGN	0	10,461	10,461	10,461	1,392	1,434	1,477	1,521	1,567
SR249249	314001	NI-BI:INDIRECT 249	0	217,371	217,371	217,371	139,501	143,686	147,997	152,437	157,010
SR256256	227010	ENG-Sidewalks-Sidewalk Fund	0	0	0	43,871	78,165	80,510	82,925	85,413	87,975
SR256256	227060	ENG-SIDEWALK REPAIR-PAID TIME O	0	43,871	43,871	0	0	0	0	0	0
SRDID247	7910ADMIN	DOWNTOWN IMPR. DISTRICT-247-ADM	0	5,632	5,632	5,632	6,888	7,095	7,307	7,527	7,753
SRDSP261	1770DSP	DISPATCH	0	125,426	125,426	125,426	172,622	177,801	183,135	188,629	194,288
SREDC260	4710EDC260	ECONOMIC DEVELOP - 260	0	4,953	4,953	4,540	565	1,000	1,050	1,080	1,110
SRGRT254	357101MISAVE	CDD-ADMIN:MICH SAVES-BETTER BLD	0	0	0	0	9,168	0	0	0	0
SRGRT254	358011	OUR COMMUNITY'S CHILDREN	0	29,097	29,097	29,097	31,694	32,645	33,624	34,633	35,672

City of Grand Rapids
OL3 Summary by Fund & Cost Center
Budget 2014, Version 1
OPERATING TRANSFERS-A87 COST (9992)

Fund	Cost Center	Description	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
SRGRT269	3.57101E+11	FFY12 CDBG ADMINISTRATION	0	36,689	36,689	0	0	0	0	0	0
SRGRT269	3.57101E+11	FFY12 CDBG LOAN ACCOUNTING	0	1,812	1,812	1,812	0	0	0	0	0
SRGRT269	3.57101E+11	FFY13 CDBG Admin	0	0	0	0	59,961	50,000	50,000	50,000	50,000
SRGRT269	3.57101E+11	FFY13 Loan Accounting	0	0	0	0	2,485	2,400	2,400	2,400	2,400
SRGRT269	3571014012	FFY12-ESG ADMINISTRATION	0	791	791	791	0	0	0	0	0
SRGRT269	3571014013	FFY14 ESG Admin	0	0	0	0	0	750	750	750	750
SRGRT269	3.5715E+11	FFY12 HOUSING REHAB ADMIN	0	13,691	13,691	0	0	0	0	0	0
SRGRT269	3.5715E+11	FFY13 Housing Rehab Admin	0	0	0	0	13,454	13,000	13,000	13,000	13,000
SRGRT278	3571013012	FFY12 HOME ADMINISTRATION	0	4,761	4,761	4,761	0	0	0	0	0
SRGRT278	3571013013	FFY13 HOME Admin	0	0	0	0	8,196	8,000	8,000	8,000	8,000
SRLIB218	2811MISC	LIBRARY-OPS-MISCELLANEOUS	0	194,522	194,522	194,522	342,497	352,772	363,355	374,256	385,483
SRPRK208	262110	PARKS - MAINTENANCE	0	143,146	143,146	143,146	174,537	179,773	185,166	190,721	196,442
SRPRK208	262510	POOLS - SUPPORT	0	33,279	33,279	33,279	40,025	41,226	42,463	43,737	45,049
SRPRK208	264611	RECREATION SUPPORT	0	39,826	39,826	39,826	47,899	49,336	50,816	52,341	53,911
SRPRK211	264710	RRR -GENERAL ADMINISTRATION	0	218,100	218,100	218,100	0	0	0	0	0
SRSTR202	19307605	TRAF SAFETY-SIG MAINT-MISCELLAN	0	107,259	107,259	107,259	175,672	180,942	186,370	191,962	197,720
SRSTR202	44462002	EP-STRM SEW-ADMIN/GEN/INDIR-MAJ	0	22,450	22,450	22,450	4,370	4,501	4,636	4,775	4,918
SRSTR202	45102	ST&SAN-ADMINISTRATION-202	0	59,812	59,812	59,812	77,399	79,721	82,113	84,576	87,113
SRSTR203	45103	ST&SAN-ADMINISTRATION-203	0	134,058	134,058	134,058	93,897	96,714	99,615	102,604	105,682
Other Funds OPERATING TRANSFERS-A87 COST Total			0	5,080,741	5,081,315	5,029,938	5,834,968	5,986,504	6,165,973	6,348,732	6,536,962
TOTAL 9992 OPERATING TRANSFERS-A87 COST			0	5,080,741	5,081,315	5,029,938	5,834,968	5,986,504	6,165,973	6,348,732	6,536,962

City of Grand Rapids
 OL3 Summary by Fund & Cost Center
 Budget 2014, Version 1
 OPERATING TRANS-CAPT PROJECTS (9993)

Fund	Cost Center	Description	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
GFGEN101	1830SUPP	FIRE-SUPPRESSION	124,925	0	0	0	0	0	0	0	0
General Fund OPERATING TRANS-CAPT PROJECTS Total			124,925	0	0	0	0	0	0	0	0
CPGCP401	0160CAPIM401	EXECUTIVE OFFICE - CAPITAL IMPR	277,757	0	0	0	0	0	0	0	0
CPGCP401	1890CAP401	FIRE-CAPITAL PROJECTS	0	0	3,171	0	0	0	0	0	0
CPGCP403	0160CAP403	EXECUTIVE OFFICE - CAPITAL RESE	0	0	0	0	3,078,997	7,067,318	5,725,948	6,712,097	10,679,470
ENAPS585	4610	AUTO PARKING - ADMINISTRATION	0	1,112,000	1,112,000	1,112,000	1,180,000	1,080,000	1,925,000	540,000	750,000
ENAPS585	463020	PARKING-OFF STREET-FACILITIES M	0	0	63,000	0	0	0	0	0	0
ENAPS586	4640	PARKING-CAPITAL PROJECT-FD 586	200,000	0	22,000	0	0	0	0	0	0
ENCEN502	2630011	PARKS-CEMETERIES-INDIRECT	0	143,273	143,273	143,273	144,751	141,794	143,099	144,230	144,751
ENSDS500	4410	EP-PUBLIC WORKS ADMINISTRATION	0	6,326,000	4,251,000	1,495,000	60,000	565,000	600,000	1,860,000	1,100,000
ENWSS500	4311	WATER-ADMINISTRATION	0	2,011,000	2,011,000	2,011,000	5,050,000	4,710,000	5,500,000	2,150,000	2,770,000
ENWSS510	4390510	WATER-PROJECTS-REPLACEMENT	0	0	22,000	0	0	0	0	0	0
IS641641	42000	FLEET-ADMIN & ACCOUNTING	0	0	9,686,262	0	0	0	0	0	0
IS641641	42020	FLEET-VEHICLE & EQUIP REPLACEME	0	4,105,332	4,105,332	13,791,594	4,027,420	4,168,380	4,314,273	4,465,273	4,621,557
IS651651	1410	FACILITIES MANAGEMENT - ADMINIS	0	0	1,462,478	0	0	0	0	0	0
IS651651	14201120	1120 MONROE COMPLEX	0	16,775	16,775	16,775	45,000	52,643	60,515	68,624	77,819
IS651651	1420BRIDGE	BRIDGEVIEW BUILDING	0	165,230	165,230	165,230	83,840	98,080	112,747	127,854	144,985
IS651651	1420CARC	CARC BUILDING	0	19,027	19,027	19,027	0	0	0	0	0
IS651651	1420CC	City-County Complex 300 Monroe	0	222,925	0	0	0	0	0	0	0
IS651651	1420CITYHALL	CITY HALL ONLY-300 MONROE	0	0	222,925	222,925	291,265	340,736	391,691	444,174	476,506
IS651651	1420FLEET	333 MARKET-FLEET FACILITIES	0	10,198	10,198	10,198	94,234	110,239	126,725	143,705	162,960
IS651651	1420MARKET	MARKET STREET FACILITY-273	0	2,665	2,665	2,665	0	0	0	0	0
IS651651	1420OTHER	OTHER FACILITIES	0	0	0	1,462,478	0	0	0	0	0
IS651651	1420OTTAWA	601 OTTAWA BUILDING	0	33,805	33,805	33,805	39,169	45,822	52,674	59,732	67,736
IS651651	1420PISTOL	Pistol Range Maintenance	0	0	0	0	20,000	20,000	20,000	20,000	20,000
IS651651	1420POLICE	POLICE HEADQUARTERS	0	162,739	162,739	162,739	250,000	292,462	336,198	381,246	432,330
IS651651	1420PSC	PUBLIC SERVICE CENTER	0	352,024	352,024	352,024	322,416	377,178	433,583	491,680	557,561
IS651651	143010	FM-CAPITAL IMPROVEMENTS	265,614	0	0	0	0	0	0	0	0
IS671671	3855CAP	IT-CAPITAL-Operating fund	0	202,746	2,921,698	851,444	0	0	0	0	0
PFCPC150	263007	PARKS-CEMETERIES-PERPETUAL CARE	0	143,273	143,273	143,273	144,751	141,794	143,099	144,230	144,751

City of Grand Rapids
 OL3 Summary by Fund & Cost Center
 Budget 2014, Version 1
 OPERATING TRANS-CAPT PROJECTS (9993)

Fund	Cost Center	Description	2012	2013	2013	2013	2014	2015	2016	2017	2018
			Actuals	Adopted	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
SRDSP261	1770DSP	DISPATCH	0	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
SRLIB218	2811MISC	LIBRARY-OPS-MISCELLANEOUS	433,000	0	0	0	0	0	0	0	0
SRLIB219	2821CAPBLDG	LIBRARY CAPITAL BLDG PROJECT-21	0	1,816,800	1,816,800	1,816,500	1,875,750	1,933,750	1,990,250	2,120,000	2,184,000
SRSTR202	45102	ST&SAN-ADMINISTRATION-202	0	3,500,000	3,500,000	3,500,000	494,000	435,000	1,612,000	1,627,000	1,870,000
SRTRN207	0710SUPP	INCOME TAX-SUPPLEMENTAL	55,118	0	524,616	524,616	8,000,000	18,500,000	7,250,000	7,750,000	11,750,000
Other Funds OPERATING TRANS-CAPT PROJECTS Total			1,231,489	20,395,812	32,823,291	27,886,566	25,251,593	40,130,196	30,787,802	29,299,845	38,004,426
TOTAL 9993 OPERATING TRANS-CAPT PROJECTS			1,356,414	20,395,812	32,823,291	27,886,566	25,251,593	40,130,196	30,787,802	29,299,845	38,004,426

City of Grand Rapids
 OL3 Summary by Fund & Cost Center
 Budget 2014, Version 1
 OPERATING TRANS-DEV CENTER (9994)

Fund	Cost Center	Description	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
GFGEN101	1010ADMIN	PLANNING & DEV.-ADMINISTRATION	0	8,517	8,517	8,517	6,815	7,020	7,230	7,450	7,670
GFGEN101	1860PREV	FIRE-PREVENTION	0	7,104	7,104	7,104	6,814	7,416	7,638	7,868	8,104
GFGEN101	445201	EP-STORMWATER-ADMIN/GENERAL	0	16,552	16,552	16,552	15,877	15,877	15,877	15,877	15,877
General Fund OPERATING TRANS-DEV CENTER Total			0	32,173	32,173	32,173	29,506	30,313	30,745	31,195	31,651
ENWSS500	431501	WATER-ENGIN-ADMIN/GENERAL	0	23,655	23,655	23,655	22,691	23,145	23,608	24,080	24,562
IS661661	221010	ENGINEERING-ENG SERV.-ADMINISTR	0	7,104	0	0	0	0	0	0	0
IS661661	225000	Development Center	0	0	7,104	7,104	6,814	7,018	7,229	7,446	7,669
Other Funds OPERATING TRANS-DEV CENTER Total			0	30,759	30,759	30,759	29,505	30,163	30,837	31,526	32,231
TOTAL 9994 OPERATING TRANS-DEV CENTER			0	62,932	62,932	62,932	59,011	60,476	61,582	62,721	63,882

City of Grand Rapids
 OL3 Summary by Fund & Cost Center
 Budget 2014, Version 1
 OPERATING TRANS-MISC (9995)

Fund	Cost Center	Description	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
GFGEN101	1010ADMIN	PLANNING & DEV.-ADMINISTRATION	25,000	0	0	0	0	0	0	0	0
GFGEN101	1025DEV	DEVELOPMENT REVIEW	0	0	25,000	0	0	0	0	0	0
GFGEN101	1340CONT	GENERAL ADMIN-CONTINGENT APPROP	0	0	(800,000)	0	0	0	0	0	0
GFGEN101	1710CHIEF	POLICE-ADMIN-CHIEF'S OFFICE	0	182,968	904,265	0	0	0	0	0	0
GFGEN101	1810ADMIN	FIRE-ADMINISTRATION	0	0	88,940	88,940	0	0	0	0	0
GFGEN101	1830SUPP	FIRE-SUPPRESSION	0	0	85,487	0	0	0	0	0	0
General Fund OPERATING TRANS-MISC Total			25,000	182,968	303,692	88,940	0	0	0	0	0
CPSCC405	2260405	ENGINEERING-PROJECTS-STREET PRO	79,755	0	0	0	0	0	0	0	0
ENAPS585	4610	AUTO PARKING - ADMINISTRATION	1,867	0	0	0	0	0	0	0	0
ENCEM502	2630011	PARKS-CEMETERIES-INDIRECT	0	87,120	92,120	92,120	123,435	120,556	120,556	120,556	120,556
ENSDDS500	4410	EP-PUBLIC WORKS ADMINISTRATION	1,867	0	0	0	0	0	0	0	0
ENWSS500	43121001	WATER-CUST SRV-ADM/GEN-ADM/GEN	0	0	261,878	0	0	0	0	0	0
IS611611	2420311	311 Service	0	0	0	0	163,312	163,312	163,312	163,312	163,312
IS651651	1410	FACILITIES MANAGEMENT - ADMINIS	0	0	329,680	0	0	0	0	0	0
IS671671	3815DEV	IT-DEVELOPMENT & SOLUTIONS	0	188,358	937,763	184,758	182,287	0	0	0	0
PFCPC150	263007	PARKS-CEMETERIES-PERPETUAL CARE	0	43,000	43,000	43,000	17,000	20,000	20,000	20,000	20,000
SR226226	45302040	ST&SAN-REFUSE-OPER-RESIDENTIAL	0	535,000	676,966	535,000	535,000	535,000	535,000	535,000	0
SRDSP261	1770DSP	DISPATCH	0	78,894	78,894	78,894	75,651	77,921	80,258	82,666	85,146
SRGRT259	1830GRANTS	FIRE-SUPPRESSION GRANTS	640	0	0	1,589	0	0	0	0	0
SRPRK208	262110	PARKS - MAINTENANCE	30,000	0	8,700	8,700	0	0	0	0	0
SRPRK208	262510	POOLS - SUPPORT	0	0	8,444	8,444	0	0	0	0	0
SRPRK208	264611	RECREATION SUPPORT	0	0	8,444	8,444	0	0	0	0	0
SRSTR202	45102	ST&SAN-ADMINISTRATION-202	0	1,342,779	1,347,488	0	0	0	0	0	0
SRSTR203	45103	ST&SAN-ADMINISTRATION-203	0	0	14,127	14,127	0	0	0	0	0
SRTRN207	0710SUPP	INCOME TAX-SUPPLEMENTAL	628,540	6,052,707	6,439,178	6,439,178	1,173,989	1,606,671	0	0	0
Other Funds OPERATING TRANS-MISC Total			742,669	8,327,858	10,246,682	7,414,254	2,270,674	2,523,460	919,126	921,534	389,014
TOTAL 9995 OPERATING TRANS-MISC			767,669	8,510,826	10,550,374	7,503,194	2,270,674	2,523,460	919,126	921,534	389,014

City of Grand Rapids
BUDGET STABILIZATION FUND (SR257257)
STATEMENT OF OPERATIONS

Organizations	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
REVENUE									
<u>BUDGET STABILIZATION FUND OPERATING</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	0	0	0	0	0	0	0	0	0
671 Other Revenue	0	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	0	0	3,683,466	2,158,203	2,656,994	2,101,910	1,210,500	64,400
<i>BUDGET STABILIZATION FUND OPERATING Total Revenue</i>	0	0	0	3,683,466	2,158,203	2,656,994	2,101,910	1,210,500	64,400
EXPENDITURES									
<u>BUDGET STABILIZATION FUND OPERATING</u>									
701 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	0	0	0	0	0	0	0	0	0
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
<i>BUDGET STABILIZATION FUND OPERATING Total Expenditures</i>	0	0	0	0	0	0	0	0	0
<i>BUDGET STABILIZATION FUND OPERATING NET INCOME (LOSS)</i>	0	0	0	3,683,466	2,158,203	2,656,994	2,101,910	1,210,500	64,400
<i>Beginning Fund Balance</i>	0	0	0	0	3,683,466	5,841,669	8,498,663	10,600,573	11,811,073
<i>Ending Fund Balance</i>	-	-	-	3,683,466	5,841,669	8,498,663	10,600,573	11,811,073	11,875,473
<i>GENERAL FUND OPERATING Total Expenditures</i>				118,069,030	118,334,772	119,352,014	117,683,593	118,110,558	118,754,556
Reserve Targets:									
Operating Transfer from General Operating Fund				3,683,466	2,158,203	2,656,994	2,101,910	1,210,500	64,400
Cumulative Budget Stabilization Fund Reserves				3,683,466	5,841,669	8,498,663	10,600,573	11,811,073	11,875,473
Percent of Total General Operating Fund Expenditures				3.1%	4.9%	7.1%	9.0%	10.0%	10.0%

City of Grand Rapids
BUILDING INSPECTIONS (SR249249)
STATEMENT OF OPERATIONS

Organizations	2012	2013	2013	2013	2014	2015	2016	2017	2018
	Actuals	Adopted	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
REVENUE									
<u>BUILDING INSPECTIONS (SR249249)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	1,977,827	2,261,369	2,261,369	2,764,624	2,852,343	3,153,962	2,641,533	2,185,006	2,559,282
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	94,126	92,739	92,739	157,970	162,694	175,255	140,304	112,343	145,896
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	11,325	11,000	11,000	8,500	8,400	8,500	8,700	8,800	8,800
671 Other Revenue	2,961	0	0	0	0	0	0	0	0
695 Other Financing Sources	283,465	251,290	251,290	251,290	241,296	60,779	62,603	64,481	66,415
BUILDING INSPECTIONS Total Revenue	2,369,703	2,616,398	2,616,398	3,182,384	3,264,733	3,398,496	2,853,140	2,370,630	2,780,393
EXPENDITURES									
<u>BUILDING INSPECTIONS (SR249249)</u>									
701 Personal Services	2,096,003	2,023,259	2,023,259	1,930,286	2,188,715	2,224,918	2,231,170	2,243,211	2,267,595
726 Supplies	18,649	23,000	23,000	28,300	28,300	28,300	28,300	28,300	28,300
800 Other Services And Charges	553,530	616,077	616,077	619,988	655,222	569,324	575,833	597,135	602,741
970 Capital Outlay	2,275	17,152	17,152	14,718	14,652	17,500	10,500	10,500	10,500
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	196,029	217,371	217,371	217,371	139,501	143,686	147,997	152,437	157,010
BUILDING INSPECTIONS Total Expenditures	2,866,486	2,896,859	2,896,859	2,810,663	3,026,390	2,983,728	2,993,800	3,031,583	3,066,146
BUILDING INSPECTIONS NET INCOME (LOSS)	(496,783)	(280,461)	(280,461)	371,721	238,343	414,768	(140,660)	(660,953)	(285,753)
Beginning Fund Balance	1,758,571	1,261,788	1,261,788	1,261,788	1,633,508	1,871,851	2,286,619	2,145,959	1,485,006
Ending Fund Balance	1,261,788	981,326	981,326	1,633,508	1,871,851	2,286,619	2,145,959	1,485,006	1,199,253
Reserve Targets:									
Assigned to Operations - 15% of Total Spending	429,973	434,529	434,529	421,600	453,958	447,559	449,070	454,738	459,922
Unassigned Fund Balance	831,815	546,798	546,798	1,211,909	1,417,893	1,839,060	1,696,889	1,030,268	739,331
Total	1,261,788	981,326	981,326	1,633,508	1,871,851	2,286,619	2,145,959	1,485,006	1,199,253
Unassigned FB as a % of Total Expenditures	29.0%	18.9%	18.9%	43.1%	46.9%	61.6%	56.7%	34.0%	24.1%

City of Grand Rapids
COMMUNITY DISPATCH (SRDSP261)
STATEMENT OF OPERATIONS

Organizations	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
REVENUE									
<u>COMMUNITY DISPATCH (SRDSP261)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues-Other	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues-Kent County	0	1,645,822	1,645,822	1,735,505	1,594,000	1,594,000	1,594,000	1,594,000	1,594,000
501 Intergovernmental Revenues-City of Wyoming	118,426	1,063,458	1,063,458	1,063,458	914,341	942,284	960,403	974,923	990,410
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	1,860	0	0	0	0	0	0	0	0
671 Other Revenue (Includes Kent Cty & Wyoming)	2,937,651	0	0	0	0	0	0	0	0
695 Other Financing Sources-City of Grand Rapids	4,376,222	3,828,253	3,828,253	3,828,253	3,291,458	3,392,049	3,457,275	3,509,545	3,565,292
COMMUNITY DISPATCH Total Revenue	7,434,159	6,537,533	6,537,533	6,627,216	5,799,799	5,928,333	6,011,678	6,078,468	6,149,702
EXPENDITURES									
<u>COMMUNITY DISPATCH (SRDSP261)</u>									
701 Personal Services	5,701,935	5,811,682	5,811,682	5,336,038	5,751,361	5,873,041	5,945,748	5,999,963	6,050,317
726 Supplies	17,724	21,500	21,500	21,500	21,500	22,145	22,809	23,494	24,198
800 Other Services And Charges	411,564	427,331	427,331	416,362	360,665	374,035	385,936	399,511	416,121
970 Capital Outlay	2,960	22,700	22,700	22,700	13,000	13,390	13,792	14,205	14,632
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	174,750	254,320	254,320	254,320	298,273	305,722	313,393	321,295	329,434
COMMUNITY DISPATCH Total Expenditures	6,308,933	6,537,533	6,537,533	6,050,920	6,444,799	6,588,333	6,681,678	6,758,468	6,834,702
<i>Transformational Savings</i>	0	0	0	0	(645,000)	(660,000)	(670,000)	(680,000)	(685,000)
COMMUNITY DISPATCH NET INCOME (LOSS)	1,125,226	0	0	576,296	0	0	0	0	0
Beginning Fund Balance	(557,340)	567,886	567,886	567,886	1,144,182	1,144,182	1,144,182	1,144,182	1,144,182
Ending Fund Balance	567,886	567,886	567,886	1,144,182	1,144,182	1,144,182	1,144,182	1,144,182	1,144,182
Reserve Targets:									
Assigned to Operations - 15% or less of Total Spending	946,340	980,630	980,630	907,638	966,720	988,250	1,002,252	1,013,770	1,025,205
Unassigned Fund Balance	(378,454)	(412,744)	(412,744)	236,544	177,462	155,932	141,930	130,412	118,976
Total	567,886	567,886	567,886	1,144,182	1,144,182	1,144,182	1,144,182	1,144,182	1,144,182
Unassigned FB as a % of Total Expenditures	-6.00%	-6.31%	-6.31%	3.91%	2.75%	2.37%	2.12%	1.93%	1.74%

City of Grand Rapids
61ST DISTRICT COURT (CUDIS740)
STATEMENT OF OPERATIONS

Organizations	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
REVENUE									
<u>61ST DISTRICT COURT (CUDIS740)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	275,332	274,344	274,344	274,344	274,344	274,344	274,344	274,344	247,344
600 Charges For Services	2,422,786	2,537,000	2,537,000	2,477,000	2,577,200	2,577,200	2,577,200	2,577,200	2,577,200
655 Fines And Forfeitures	4,994,056	4,725,000	4,725,000	4,685,000	4,675,000	4,675,000	4,675,000	4,675,000	4,675,000
664 Interest And Rents	0	0	0	0	45,000	45,000	45,000	45,000	45,000
671 Other Revenue	7,466	0	0	0	0	0	0	0	0
695 Other Financing Sources	5,600,607	4,830,531	4,830,531	4,830,531	4,954,737	5,355,418	5,557,948	5,859,597	6,060,470
61ST DISTRICT COURT Total Revenue	13,300,247	12,366,875	12,366,875	12,266,875	12,526,281	12,926,962	13,129,492	13,431,141	13,605,014
EXPENDITURES									
<u>61ST DISTRICT COURT (CUDIS740)</u>									
701 Personal Services	6,366,053	6,495,087	6,495,087	6,466,508	6,692,780	6,863,056	6,926,060	6,997,415	7,103,566
726 Supplies	134,560	154,000	154,000	141,000	141,000	142,000	142,500	142,500	143,000
800 Other Services And Charges	5,867,963	6,034,023	6,034,023	5,977,573	5,964,986	5,977,363	5,968,544	5,974,234	5,980,139
970 Capital Outlay	20,923	30,000	30,000	25,000	20,000	20,000	20,000	20,000	20,000
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	(130,397)	(130,397)	(130,397)	(149,395)	(151,772)	(148,765)	(152,524)	(153,786)
999 Transfers Out	290,033	267,559	267,559	267,559	373,755	384,968	396,517	408,412	420,665
61ST DISTRICT COURT Total Expenditures	12,679,531	12,850,272	12,850,272	12,747,243	13,043,126	13,235,615	13,304,856	13,390,037	13,513,584
61ST DISTRICT COURT NET INCOME (LOSS)	620,716	(483,397)	(483,397)	(480,368)	(516,845)	(308,653)	(175,364)	41,104	91,430
Beginning Fund Balance	741,139	1,361,855	1,361,855	1,361,855	881,487	364,642	55,989	(119,375)	(78,271)
Ending Fund Balance	1,361,855	878,458	878,458	881,487	364,642	55,989	(119,375)	(78,271)	13,159
Capital Reserve Subsidy	1,450,607	1,454,803	1,454,803	1,454,803	1,454,737	1,455,418	1,457,948	1,459,597	1,460,470
GOF Subsidy	4,150,000	3,375,728	3,375,728	3,375,728	3,500,000	3,900,000	4,100,000	4,400,000	4,600,000
	5,600,607	4,830,531	4,830,531	4,830,531	4,954,737	5,355,418	5,557,948	5,859,597	6,060,470

City of Grand Rapids
DNR PROPERTIES (SR253253)
STATEMENT OF OPERATIONS

Organizations	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
REVENUE									
<u>DNR PROPERTIES (SR253253)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	612	450	450	450	400	450	480	500	500
671 Other Revenue	1,050	14,259	14,259	22,087	30,312	1,500	10,000	5,000	5,000
695 Other Financing Sources	79,755	0	0	0	0	0	0	0	0
DNR PROPERTIES Total Revenue	81,417	14,709	14,709	22,537	30,712	1,950	10,480	5,500	5,500
EXPENDITURES									
<u>DNR PROPERTIES (SR253253)</u>									
701 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	500	0	0	0	0	0
800 Other Services And Charges	5,398	36,050	36,050	30,050	25,050	20,050	15,050	10,050	5,050
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	3,102	0	0	0	0	0	0	0	0
DNR PROPERTIES Total Expenditures	8,499	36,050	36,050	30,550	25,050	20,050	15,050	10,050	5,050
DNR PROPERTIES NET INCOME (LOSS)	72,918	(21,341)	(21,341)	(8,013)	5,662	(18,100)	(4,570)	(4,550)	450
Beginning Fund Balance	94,994	167,912	167,912	167,912	159,899	165,561	147,461	142,891	138,341
Ending Fund Balance	167,912	146,571	146,571	159,899	165,561	147,461	142,891	138,341	138,791
Reserve Targets:									
Assigned to Operations - 15% of Total Spending	1,275	5,408	5,408	4,583	3,758	3,008	2,258	1,508	758
Unassigned Fund Balance	166,637	141,164	141,164	155,317	161,804	144,454	140,634	136,834	138,034
Total	167,912	146,571	146,571	159,899	165,561	147,461	142,891	138,341	138,791
Unassigned FB as a % of Total Expenditures	1960.6%	391.6%	391.6%	508.4%	645.9%	720.5%	934.4%	1361.5%	2733.3%

City of Grand Rapids
DRUG LAW ENFORCEMENT (SR265265)
STATEMENT OF OPERATIONS

Organizations	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
REVENUE									
<u>DRUG LAW ENFORCEMENT (SR265265)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	50,953	20,000	20,000	15,000	15,000	15,000	15,000	15,000	15,000
600 Charges For Services	178,839	55,150	55,150	46,050	50,050	50,050	50,050	50,050	50,050
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	6,266	5,550	5,550	3,300	3,300	3,500	3,600	3,800	3,800
671 Other Revenue	283,362	260,000	260,000	266,000	51,000	51,000	51,000	51,000	51,000
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
DRUG LAW ENFORCEMENT Total Revenue	519,420	340,700	340,700	330,350	119,350	119,550	119,650	119,850	119,850
EXPENDITURES									
<u>DRUG LAW ENFORCEMENT (SR265265)</u>									
701 Personal Services	96,007	139,264	139,264	139,264	127,004	128,335	128,593	129,266	130,356
726 Supplies	5,127	10,000	10,000	8,000	10,000	10,000	10,000	10,000	10,000
800 Other Services And Charges	132,065	191,500	191,500	160,312	172,000	172,000	172,000	172,000	172,000
970 Capital Outlay	159,139	145,000	145,000	120,000	165,000	165,000	165,000	165,000	165,000
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
DRUG LAW ENFORCEMENT Total Expenditures	392,338	485,764	485,764	427,576	474,004	475,335	475,593	476,266	477,356
DRUG LAW ENFORCEMENT NET INCOME (LOSS)	127,082	(145,064)	(145,064)	(97,226)	(354,654)	(355,785)	(355,943)	(356,416)	(357,506)
Beginning Fund Balance	1,051,635	1,178,717	1,178,717	1,178,717	1,081,491	726,837	371,052	15,109	(341,307)
Ending Fund Balance	1,178,717	1,033,653	1,033,653	1,081,491	726,837	371,052	15,109	(341,307)	(698,813)
Reserve Targets:									
Assigned to Operations - 15% of Total Spending	58,851	72,865	72,865	64,136	71,101	71,300	71,339	71,440	71,603
Unassigned Fund Balance	1,119,866	960,788	960,788	1,017,354	655,736	299,751	(56,230)	(412,747)	(770,416)
Total	1,178,717	1,033,653	1,033,653	1,081,491	726,837	371,052	15,109	(341,307)	(698,813)
Unassigned FB as a % of Total Expenditures	285.4%	197.8%	197.8%	237.9%	138.3%	63.1%	-11.8%	-86.7%	-161.4%

City of Grand Rapids
LOCAL STREETS (SRSTR203)
STATEMENT OF OPERATIONS

Organizations	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
REVENUE									
<u>LOCAL STREETS (SRSTR203)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	2,761,067	2,973,261	2,973,261	2,884,074	2,755,545	2,783,100	2,810,931	2,839,041	2,867,431
600 Charges For Services	22,638	9,600	9,600	4,728	5,200	4,600	4,500	4,500	4,500
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	14,756	20,000	20,000	11,000	9,000	9,000	9,000	9,000	9,000
671 Other Revenue	(2,413)	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	0	19,500	0	350,000	350,000	350,000	350,000	350,000
LOCAL STREETS Total Revenue	2,796,048	3,002,861	3,022,361	2,899,802	3,119,745	3,146,700	3,174,431	3,202,541	3,230,931
EXPENDITURES									
<u>LOCAL STREETS (SRSTR203)</u>									
701 Personal Services	2,484,711	1,764,476	1,783,976	1,981,415	1,373,747	1,400,966	1,410,931	1,425,347	1,445,709
726 Supplies	511,423	613,618	613,618	187,222	342,338	343,655	345,037	346,490	348,014
800 Other Services And Charges	1,310,365	1,727,886	1,713,759	1,303,030	1,488,919	1,528,833	1,568,973	1,611,971	1,657,377
970 Capital Outlay	4,803	28,367	28,367	7,500	10,000	10,000	10,000	10,000	10,000
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	(250,000)	(250,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
999 Transfers Out	129,113	134,058	163,938	163,938	93,897	96,714	99,615	102,604	105,682
LOCAL STREETS Total Expenditures	4,440,414	4,018,405	4,053,658	3,543,105	3,208,901	3,280,168	3,334,557	3,396,412	3,466,782
LOCAL STREETS NET INCOME (LOSS)	(1,644,367)	(1,015,544)	(1,031,297)	(643,303)	(89,156)	(133,468)	(160,125)	(193,872)	(235,851)
Beginning Fund Balance	2,713,112	1,068,745	1,068,745	1,068,745	425,443	336,287	202,819	42,694	(151,178)
Ending Fund Balance	1,068,745	53,201	37,448	425,443	336,287	202,819	42,694	(151,178)	(387,029)
Reserve Targets:									
Assigned to Operations - 15% or less of Total Spending	666,062	602,761	608,049	531,466	481,335	492,025	500,184	509,462	520,017
Unassigned Fund Balance	402,683	(549,560)	(570,601)	(106,023)	(145,049)	(289,206)	(457,490)	(660,640)	(907,046)
Total	1,068,745	53,201	37,448	425,443	336,287	202,819	42,694	(151,178)	(387,029)
Unassigned FB as a % of Total Expenditures	9.07%	-13.68%	-14.08%	-2.99%	-4.52%	-8.82%	-13.72%	-19.45%	-26.16%

City of Grand Rapids
MAJOR STREETS (SRSTR202)
STATEMENT OF OPERATIONS

Organizations	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
REVENUE									
<u>MAJOR STREETS (SRSTR202)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	10,663,665	9,953,966	9,953,966	10,273,966	10,558,663	10,661,050	10,764,460	10,868,905	10,974,394
600 Charges For Services	2,215,549	1,830,500	1,830,500	1,882,975	1,977,523	1,977,523	1,977,523	1,977,523	1,977,523
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	48,400	48,000	48,000	48,000	48,000	48,000	48,000	48,000	48,000
671 Other Revenue	66,641	31,000	31,000	61,250	30,000	30,000	30,000	30,000	30,000
695 Other Financing Sources	0	0	35,500	0	0	0	0	0	0
MAJOR STREETS Total Revenue	12,994,255	11,863,466	11,898,966	12,266,191	12,614,186	12,716,573	12,819,983	12,924,428	13,029,917
EXPENDITURES									
<u>MAJOR STREETS (SRSTR202)</u>									
701 Personal Services	3,310,849	4,429,824	4,501,324	3,523,981	4,148,014	4,189,649	4,212,180	4,247,512	4,302,735
726 Supplies	1,320,114	1,589,958	1,589,958	1,270,289	1,484,750	1,490,453	1,501,190	1,506,964	1,517,778
800 Other Services And Charges	3,853,768	3,754,872	3,714,163	4,251,781	4,557,262	4,699,066	4,814,442	4,937,424	5,077,944
970 Capital Outlay	30,157	71,918	71,918	40,000	110,000	35,000	41,000	41,000	46,000
990 Debt Service	1,042,570	822,670	822,670	822,670	826,270	824,170	826,370	822,870	826,095
996 Appropriation Lapse	0	(500,000)	(500,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)
999 Transfers Out	1,587,754	5,032,300	5,042,260	5,032,300	2,484,736	2,449,764	2,571,753	2,364,712	2,561,559
MAJOR STREETS Total Expenditures	11,145,212	15,201,542	15,242,293	14,691,021	13,361,033	13,438,102	13,716,935	13,670,482	14,082,110
MAJOR STREETS NET INCOME (LOSS)	1,849,043	(3,338,076)	(3,343,327)	(2,424,830)	(746,847)	(721,529)	(896,951)	(746,055)	(1,052,193)
Beginning Fund Balance	4,850,907	6,699,950	6,699,950	6,699,950	4,275,120	3,528,273	2,806,744	1,909,793	1,163,738
Ending Fund Balance	6,699,950	3,361,874	3,356,623	4,275,120	3,528,273	2,806,744	1,909,793	1,163,738	111,545
Reserve Targets:									
Assigned to Operations - 15% or less of Total Spending	1,671,782	2,280,231	2,286,344	2,203,653	2,004,155	2,015,715	2,057,540	2,050,572	2,112,317
Unassigned Fund Balance	5,028,168	1,081,643	1,070,279	2,071,467	1,524,119	791,029	(147,747)	(886,834)	(2,000,772)
Total	6,699,950	3,361,874	3,356,623	4,275,120	3,528,273	2,806,744	1,909,793	1,163,738	111,545
Unassigned FB as a % of Total Expenditures	45.12%	7.12%	7.02%	14.10%	11.41%	5.89%	-1.08%	-6.49%	-14.21%

City of Grand Rapids
MICHIGAN JUSTICE TRAINING (SR216216)
STATEMENT OF OPERATIONS

Organizations	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
REVENUE									
<u>MICHIGAN JUSTICE TRAINING (SR216216)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	58,222	58,000	58,000	58,000	52,000	50,000	50,000	50,000	50,000
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	798	800	800	600	500	500	500	500	500
671 Other Revenue	10,465	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
<i>MICHIGAN JUSTICE TRAINING Total Revenue</i>	69,485	58,800	58,800	58,600	52,500	50,500	50,500	50,500	50,500
EXPENDITURES									
<u>MICHIGAN JUSTICE TRAINING (SR216216)</u>									
701 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	34,742	0	0	0	0	0	0	0	0
800 Other Services And Charges	68,936	75,000	75,000	75,000	60,000	60,000	60,000	60,000	60,000
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
<i>MICHIGAN JUSTICE TRAINING Total Expenditures</i>	103,678	75,000	75,000	75,000	60,000	60,000	60,000	60,000	60,000
<i>MICHIGAN JUSTICE TRAINING NET INCOME (LOSS)</i>	(34,193)	(16,200)	(16,200)	(16,400)	(7,500)	(9,500)	(9,500)	(9,500)	(9,500)
<i>Beginning Fund Balance</i>	177,395	143,202	143,202	143,202	126,802	119,302	109,802	100,302	90,802
<i>Ending Fund Balance</i>	143,202	127,002	127,002	126,802	119,302	109,802	100,302	90,802	81,302
Reserve Targets:									
Assigned to Operations - 15% of Total Spending	15,552	11,250	11,250	11,250	9,000	9,000	9,000	9,000	9,000
Unassigned Fund Balance	127,650	115,752	115,752	115,552	110,302	100,802	91,302	81,802	72,302
Total	143,202	127,002	127,002	126,802	119,302	109,802	100,302	90,802	81,302
Unassigned FB as a % of Total Expenditures	123.1%	154.3%	154.3%	154.1%	183.8%	168.0%	152.2%	136.3%	120.5%

City of Grand Rapids
PARKS & RECREATION (SRPRK208)
STATEMENT OF OPERATIONS

REVISED 4-2-13

Organizations	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
REVENUE									
<u>PARKS & RECREATION (SRPRK208)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	521,979	572,000	572,000	429,369	564,492	565,092	568,792	568,792	572,942
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	6,141	22,820	22,820	32,570	68,770	68,970	68,970	68,970	68,970
671 Other Revenue	39,909	52,850	52,850	128,111	31,250	31,250	31,250	31,250	31,250
695 Other Financing Sources	3,150,000	3,444,671	3,544,671	3,556,376	4,830,870	4,946,977	5,032,437	5,107,693	5,231,402
PARKS & RECREATION Total Revenue	3,718,030	4,092,341	4,192,341	4,146,426	5,495,382	5,612,289	5,701,449	5,776,705	5,904,564
EXPENDITURES									
<u>PARKS & RECREATION (SRPRK208)</u>									
701 Personal Services	2,044,928	1,806,318	1,806,318	1,727,584	2,355,497	2,321,640	2,344,020	2,360,578	2,394,825
726 Supplies	290,694	400,975	400,975	231,011	433,667	443,217	451,183	458,429	466,556
800 Other Services And Charges	1,697,097	1,686,024	1,760,436	1,619,437	2,396,317	2,578,553	2,627,340	2,701,447	2,777,540
970 Capital Outlay	80,439	117,000	117,000	53,000	98,833	94,233	95,814	64,741	65,722
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
999 Transfers Out	313,180	216,251	270,396	270,396	262,461	270,335	278,445	286,799	295,402
PARKS & RECREATION Total Expenditures	4,426,337	4,226,568	4,355,125	3,801,428	5,446,775	5,607,978	5,696,801	5,771,993	5,900,044
PARKS & RECREATION NET INCOME (LOSS)	(708,307)	(134,227)	(162,784)	344,998	48,607	4,311	4,648	4,712	4,520
Beginning Fund Balance	364,138	(344,169)	(344,169)	(344,169)	829	49,437	53,748	58,396	63,108
Ending Fund Balance	(344,169)	(478,396)	(506,953)	829	49,437	53,748	58,396	63,108	67,628
Reserve Targets:									
Assigned to Operations - 15% of Total Spending	663,951	633,985	653,269	570,214	817,016	841,197	854,520	865,799	885,007
Unassigned Fund Balance	(1,008,119)	(1,112,381)	(1,160,221)	(569,385)	(767,580)	(787,449)	(796,124)	(802,691)	(817,379)
Total	(344,169)	(478,396)	(506,953)	829	49,437	53,748	58,396	63,108	67,628
Unassigned FB as a % of Total Expenditures	-22.8%	-26.3%	-26.6%	-15.0%	-14.1%	-14.0%	-14.0%	-13.9%	-13.9%
Parks Subsidy from GOF:									
PARKS ADMINISTRATION	2,900,000	318,477	318,477	318,477	265,057	269,284	270,805	273,397	277,278
PARKS - FORESTRY	0	0	0	0	1,333,459	1,365,348	1,389,575	1,386,972	1,421,759
PARKS - MAINTENANCE	0	2,462,882	2,462,882	2,556,432	2,464,740	2,568,055	2,616,290	2,673,990	2,732,461
POOLS - SUPPORT	250,000	417,759	417,759	466,482	603,530	614,610	613,840	624,879	640,803
POOLS - MAINTENANCE	0	43,789	43,789	43,789	43,789	0	0	0	0
RECREATION SUPPORT	0	201,764	201,764	171,196	120,295	129,680	141,927	148,455	159,101
	3,150,000	3,444,671	3,444,671	3,556,376	4,830,870	4,946,977	5,032,437	5,107,693	5,231,402

City of Grand Rapids
PROPERTY MANAGEMENT (SR246248)
STATEMENT OF OPERATIONS

Organizations	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
REVENUE									
<u>PROPERTY MANAGEMENT (SR246248)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	300	300	0	100	100	100	100	100
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	17,884	100,150	100,150	5,390	135,000	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	8,215	6,200	6,200	5,200	5,000	5,200	5,400	5,600	5,600
671 Other Revenue	15,500	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
PROPERTY MANAGEMENT Total Revenue	41,599	106,650	106,650	10,590	140,100	5,300	5,500	5,700	5,700
EXPENDITURES									
<u>PROPERTY MANAGEMENT (SR246248)</u>									
701 Personal Services	57,227	56,687	56,687	60,770	23,864	24,499	25,019	25,534	25,744
726 Supplies	16	0	0	10	0	0	0	0	0
800 Other Services And Charges	73,577	76,914	76,914	26,661	56,194	56,775	57,512	58,501	59,719
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	40,158	39,864	39,864	39,864	44,493	44,005	43,432	42,803	42,128
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	9,801	10,461	10,461	10,461	1,392	1,434	1,477	1,521	1,567
PROPERTY MANAGEMENT Total Expenditures	180,779	183,926	183,926	137,767	125,943	126,713	127,440	128,359	129,158
PROPERTY MANAGEMENT NET INCOME (LOSS)	(139,180)	(77,276)	(77,276)	(127,177)	14,157	(121,413)	(121,940)	(122,659)	(123,458)
Beginning Fund Balance	1,262,894	1,123,714	1,123,714	1,123,714	996,537	1,010,695	889,282	767,341	644,682
Ending Fund Balance	1,123,714	1,046,438	1,046,438	996,537	1,010,695	889,282	767,341	644,682	521,224
Assigned to Operations - 15% of Total Spending	27,117	27,589	27,589	20,665	18,891	19,007	19,116	19,254	19,374
Unassigned Fund Balance	1,096,597	1,018,849	1,018,849	975,873	991,803	870,275	748,225	625,428	501,850
Total	1,123,714	1,046,438	1,046,438	996,537	1,010,695	889,282	767,341	644,682	521,224
Unassigned FB as a % of Total Expenditures	606.6%	553.9%	553.9%	708.4%	787.5%	686.8%	587.1%	487.2%	388.6%

**City of Grand Rapids
PUBLIC LIBRARY OPERATING (SRLIB218)
STATEMENT OF OPERATIONS**

Organizations	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
REVENUE									
<u>PUBLIC LIBRARY OPERATING (SRLIB218)</u>									
401 Taxes	8,481,064	8,427,500	8,427,500	8,334,998	8,316,112	8,503,354	8,633,136	8,761,216	8,898,724
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	438,791	424,000	424,000	480,878	438,000	438,000	438,000	438,000	438,000
600 Charges For Services	147,748	134,000	134,000	134,000	134,000	134,000	134,000	134,000	134,000
655 Fines And Forfeitures	225,661	225,000	225,000	225,000	225,000	225,000	225,000	225,000	225,000
664 Interest And Rents	27,395	45,000	45,000	21,000	19,000	19,500	21,000	22,000	24,000
671 Other Revenue	5,027	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
<i>PUBLIC LIBRARY OPERATING Total Revenue</i>	9,325,685	9,255,500	9,255,500	9,195,876	9,132,112	9,319,854	9,451,136	9,580,216	9,719,724
EXPENDITURES									
<u>PUBLIC LIBRARY OPERATING (SRLIB218)</u>									
701 Personal Services	6,058,927	6,209,034	6,209,034	6,223,561	6,354,073	6,451,146	6,477,530	6,501,598	6,556,932
726 Supplies	81,645	90,200	90,200	90,200	86,400	86,000	88,000	88,000	88,000
800 Other Services And Charges	1,849,700	1,502,622	1,502,622	1,425,028	1,386,438	1,461,982	1,467,972	1,512,129	1,520,034
970 Capital Outlay	1,267,127	1,246,000	1,246,000	1,246,000	1,246,000	1,246,000	1,246,000	1,246,000	1,246,000
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	(19,000)	0	0	0	0
999 Transfers Out	774,711	194,522	194,522	194,522	342,497	352,772	363,355	374,256	385,483
<i>PUBLIC LIBRARY OPERATING Total Expenditures</i>	10,032,110	9,242,378	9,242,378	9,179,311	9,396,408	9,597,900	9,642,857	9,721,983	9,796,449
<i>PUBLIC LIBRARY OPERATING NET INCOME (LOSS)</i>	(706,425)	13,122	13,122	16,565	(264,296)	(278,046)	(191,721)	(141,767)	(76,725)
<i>Beginning Fund Balance</i>	2,478,963	1,772,538	1,772,538	1,772,538	1,789,103	1,524,807	1,246,761	1,055,040	913,274
<i>Ending Fund Balance</i>	1,772,538	1,785,660	1,785,660	1,789,103	1,524,807	1,246,761	1,055,040	913,274	836,548
Reserve Targets:									
Assigned to Operations - 15% of Total Spending	1,504,817	1,386,357	1,386,357	1,376,897	1,409,461	1,439,685	1,446,429	1,458,297	1,469,467
Unassigned Fund Balance	267,721	399,303	399,303	412,206	115,346	(192,924)	(391,388)	(545,024)	(632,919)
Total	1,772,538	1,785,660	1,785,660	1,789,103	1,524,807	1,246,761	1,055,040	913,274	836,548
Unassigned FB as a % of Total Expenditures	2.7%	4.3%	4.3%	4.5%	1.2%	-2.0%	-4.1%	-5.6%	-6.5%

City of Grand Rapids
PUBLIC LIBRARY GRANTS/PROJECTS (SRLIB219)
STATEMENT OF OPERATIONS

Organizations	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
REVENUE									
<i>PUBLIC LIBRARY GRANTS/PROJECTS (SRLIB219)</i>									
401 Taxes	1,556,608	1,526,100	1,526,100	1,498,595	1,483,694	1,516,647	1,540,173	1,564,062	1,588,316
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	11,151	17,500	17,500	8,500	7,800	8,100	8,500	8,800	9,200
671 Other Revenue	100,000	0	0	0	0	0	0	0	0
695 Other Financing Sources	433,000	0	0	0	0	0	0	0	0
<i>PUBLIC LIBRARY GRANTS/PROJECTS Total Revenue</i>	2,100,758	1,543,600	1,543,600	1,507,095	1,491,494	1,524,747	1,548,673	1,572,862	1,597,516
EXPENDITURES									
<i>PUBLIC LIBRARY GRANTS/PROJECTS (SRLIB219)</i>									
701 Personal Services	33,562	0	0	60,589	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	0	0	0	0	0	0	0	0	0
970 Capital Outlay	337,131	78,200	78,200	325,435	60,922	162,000	162,000	162,000	162,000
990 Debt Service	300	0	0	300	300	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	1,766,750	1,816,800	1,816,800	1,816,500	1,875,750	1,933,750	1,990,250	2,120,000	2,184,000
<i>PUBLIC LIBRARY GRANTS/PROJECTS Total Expenditures</i>	2,137,743	1,895,000	1,895,000	2,202,824	1,936,972	2,095,750	2,152,250	2,282,000	2,346,000
<i>PUBLIC LIBRARY GRANTS/PROJECTS NET INCOME (LOSS)</i>	(36,985)	(351,400)	(351,400)	(695,729)	(445,478)	(571,003)	(603,577)	(709,138)	(748,484)
<i>Beginning Fund Balance</i>	1,851,013	1,814,028	1,814,028	1,814,028	1,118,299	672,821	101,818	(501,759)	(1,210,897)
<i>Ending Fund Balance</i>	1,814,028	1,462,628	1,462,628	1,118,299	672,821	101,818	(501,759)	(1,210,897)	(1,959,381)
Reserve Targets:									
Assigned to Operations - 15% of Total Spending	320,661	284,250	284,250	330,424	290,546	314,363	322,838	342,300	351,900
Unassigned Fund Balance	1,493,367	1,178,378	1,178,378	787,875	382,275	(212,545)	(824,597)	(1,553,197)	(2,311,281)
Total	1,814,028	1,462,628	1,462,628	1,118,299	672,821	101,818	(501,759)	(1,210,897)	(1,959,381)
Unassigned FB as a % of Total Expenditures	69.9%	62.2%	62.2%	35.8%	19.7%	-10.1%	-38.3%	-68.1%	-98.5%

City of Grand Rapids
SIDEWALK REPAIR (SR256256)
STATEMENT OF OPERATIONS

Organizations	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
REVENUE									
<u>SIDEWALK REPAIR (SR256256)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	413,906	457,500	457,500	457,970	550,100	554,935	563,430	576,855	592,670
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	430,543	825,300	825,300	514,870	699,500	699,500	699,500	699,500	699,500
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	2,324	2,150	2,150	1,700	1,600	1,700	1,800	1,900	1,900
671 Other Revenue	7,748	9,000	9,000	6,000	9,000	9,000	9,000	9,000	9,000
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
<i>SIDEWALK REPAIR Total Revenue</i>	854,522	1,293,950	1,293,950	980,540	1,260,200	1,265,135	1,273,730	1,287,255	1,303,070
EXPENDITURES									
<u>SIDEWALK REPAIR (SR256256)</u>									
701 Personal Services	301,646	289,426	289,426	276,403	312,107	319,146	322,098	325,743	330,518
726 Supplies	5,950	7,200	7,200	7,500	8,000	8,000	8,000	8,000	8,000
800 Other Services And Charges	644,188	924,629	924,629	665,808	856,598	855,946	862,825	868,316	875,721
970 Capital Outlay	877	4,000	4,000	4,000	3,000	3,000	3,000	3,000	3,000
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	48,001	43,871	43,871	43,871	78,165	80,510	82,925	85,413	87,975
<i>SIDEWALK REPAIR Total Expenditures</i>	1,000,661	1,269,126	1,269,126	997,582	1,257,870	1,266,602	1,278,848	1,290,472	1,305,214
<i>SIDEWALK REPAIR NET INCOME (LOSS)</i>	(146,139)	24,824	24,824	(17,042)	2,330	(1,467)	(5,118)	(3,217)	(2,144)
<i>Beginning Fund Balance</i>	335,833	189,694	189,694	189,694	172,652	174,982	173,515	168,397	165,180
<i>Ending Fund Balance</i>	189,694	214,518	214,518	172,652	174,982	173,515	168,397	165,180	163,036
Reserve Targets:									
Assigned to Operations - 15% of Total Spending	150,099	190,369	190,369	149,637	188,681	189,990	191,827	193,571	195,782
Unassigned Fund Balance	39,595	24,149	24,149	23,015	(13,699)	(16,475)	(23,430)	(28,391)	(32,747)
Total	189,694	214,518	214,518	172,652	174,982	173,515	168,397	165,180	163,036
Unassigned FB as a % of Total Expenditures	4.0%	1.9%	1.9%	2.3%	-1.1%	-1.3%	-1.8%	-2.2%	-2.5%

**City of Grand Rapids
TRANSFORMATION FUND (SRTRN207)
STATEMENT OF OPERATIONS**

Budget 2014, Version 1

Organizations	FY2011		FY2012		FY2013		2014	2015	2016	2017	2018
	Amended Budget	Actual	Amended Budget	Actual	Amended Budget	Projected	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
REVENUE											
SUPPLEMENTAL INCOME TAX (SRTRN207)											
	Income Tax Growth Rate:	5.0%	4.0%	4.0%	9.0%						
Taxes-Temporary Five Year Income Tax	\$ 8,505,998	\$ 8,517,255	\$ 8,846,238	\$ 9,057,217	\$ 9,872,367	\$ 9,699,011	\$ 9,892,991	\$ 10,090,851	\$ -	\$ -	\$ -
Intergovernmental Revenues (EVIP)	-	-	4,570,056	4,570,056	4,661,457	4,896,488	4,896,486	5,043,381	5,194,682	5,350,522	5,511,038
Interest And Rents	-	-	-	49,616	64,000	40,000	35,000	40,000	20,000	10,000	5,000
Return of Consultant Fees from Cemetery	-	-	-	-	5,000	5,000	-	-	-	-	-
Loan Repayment from Refuse Fund	-	-	-	-	535,000	535,000	535,000	535,000	535,000	535,000	-
SUPPLEMENTAL INCOME TAX Total Revenue	8,505,998	8,517,255	13,416,294	13,676,889	15,137,824	15,175,499	15,359,477	15,709,232	5,749,682	5,895,522	5,516,038
EXPENDITURES											
SUPPLEMENTAL INCOME TAX (SRTRN207)											
Transfers Out											
Support for 10 Police Officers	1,005,160	1,005,160	1,005,160	1,005,160	1,043,404	1,043,404	1,110,492	1,125,093	-	-	-
Support for Squad of 15 Firefighters	192,934	192,934	198,339	198,339	180,233	180,233	1,173,989	1,606,671	-	-	-
Support for 17 Firefighters after SAFER One	-	-	-	-	1,589,659	1,376,486	1,696,168	1,119,234	-	-	-
Business Planning for Cemetery	-	-	20,000	20,000	-	-	-	-	-	-	-
Business Planning for Golf Course	-	-	20,000	20,000	-	-	-	-	-	-	-
Fire Dept. - Quick Response Vehicles	-	-	931,781	931,781	(3,171)	(3,171)	-	-	-	-	-
Grant Match for Joint Police Fire Study	-	-	69,000	69,000	-	-	-	-	-	-	-
Consultant for Fee Study	-	-	50,000	50,000	-	-	-	-	-	-	-
Loan to Refuse Fund	-	-	2,400,000	2,400,000	-	-	-	-	-	-	-
3-1-1 System	-	-	225,640	225,640	336,599	336,599	-	-	-	-	-
Stormwater Asset Management Plan	-	-	-	-	450,000	450,000	-	-	-	-	-
Fire Apparatus Fuel Efficiency Initiative	-	-	-	-	75,550	75,550	-	-	-	-	-
ALPR License Plate System	-	-	-	-	104,616	104,616	-	-	-	-	-
FEMA Grant Match - Prevention Grant	-	-	-	-	100,808	100,808	-	-	-	-	-
Community Development Services Study	-	-	-	-	20,000	20,000	-	-	-	-	-
Transfers to General Operating Fund	-	-	7,679,552	7,679,552	6,052,707	6,052,707	-	-	-	-	-
Operational Transformation*	-	-	-	-	-	-	7,000,000	4,000,000	4,000,000	4,000,000	4,000,000
Sustainable Asset Management*	-	-	-	-	-	-	1,000,000	12,000,000	1,250,000	1,250,000	1,250,000
General Capital Improvements*	-	-	-	-	-	-	-	2,500,000	2,000,000	2,500,000	6,500,000
SUPPLEMENTAL INCOME TAX Total Requested Expenditures	1,198,094	1,198,094	12,599,472	12,599,472	9,950,405	9,737,232	11,980,649	22,350,998	7,250,000	7,750,000	11,750,000
SUPPLEMENTAL INCOME TAX NET INCOME (LOSS)	7,307,904	7,319,161	816,822	1,077,417	5,187,419	5,438,267	3,378,828	(6,641,766)	(1,500,318)	(1,854,478)	(6,233,962)
Fund Balance - Beginning of Year	-	-	7,319,161	7,319,161	8,396,578	8,396,578	13,834,845	17,213,673	10,571,907	9,071,589	7,217,111
Fund Balance - End of Year	7,307,904	7,319,161	8,135,983	8,396,578	13,583,997	13,834,845	17,213,673	10,571,907	9,071,589	7,217,111	983,149
Reserve Targets:											
Assigned Reserves to Maintain Firefighters After SAFER Grant & After Income Tax	1,254,066	1,254,066	2,498,964	2,498,964	2,176,072	2,439,203	1,119,234	-	-	-	-
Unassigned Fund Balance	6,053,838	6,065,095	5,637,019	5,897,614	11,407,925	11,395,642	16,094,439	10,571,907	9,071,589	7,217,111	983,149
Total	7,307,904	7,319,161	8,135,983	8,396,578	13,583,997	13,834,845	17,213,673	10,571,907	9,071,589	7,217,111	983,149
Unassigned FB as a % of Total Expenditures	505.29%	506.23%	44.74%	46.81%	114.65%	117.03%	134.34%	47.30%	125.13%	93.12%	8.37%
Programmed for Fire Squad (15 personnel)	1,447,000	1,447,000	1,447,000	1,447,000	1,447,000	1,496,958	428,956	1,606,671	-	-	-
Expenditure for Squad	192,934	192,934	202,102	202,102	180,233	180,233	52,757	1,606,671	-	-	-
Difference	1,254,066	1,254,066	1,244,898	1,244,898	1,266,767	1,316,725	376,199	-	-	-	-
Expenditure for 17 Firefighters after SAFER One Ends	-	-	-	-	(1,589,659)	(1,376,486)	(1,696,168)	(1,119,234)	-	-	-
Net Difference	1,254,066	1,254,066	1,244,898	1,244,898	(322,892)	(59,761)	(1,319,969)	(1,119,234)	-	-	-
Reserved for Firefighters Beginning of Year	-	-	1,254,066	1,254,066	2,498,964	2,498,964	2,439,203	1,119,234	-	-	-
Reserved for Firefighters End of Year	\$ 1,254,066	\$ 1,254,066	\$ 2,498,964	\$ 2,498,964	\$ 2,176,072	\$ 2,439,203	\$ 1,119,234	\$ -	\$ -	\$ -	\$ -

*Illustrative - projects under development, subject to review and approval process

City of Grand Rapids
VEHICLE STORAGE FACILITY (SR235235)
STATEMENT OF OPERATIONS

Organizations	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
REVENUE									
<u>VEHICLE STORAGE FACILITY (SR235235)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	471,987	496,997	496,997	481,359	481,359	481,359	481,359	481,359	481,359
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	1,403	1,200	1,200	1,050	1,000	1,000	1,100	1,200	1,200
671 Other Revenue	(1,951)	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
VEHICLE STORAGE FACILITY Total Revenue	471,439	498,197	498,197	482,409	482,359	482,359	482,459	482,559	482,559
EXPENDITURES									
<u>VEHICLE STORAGE FACILITY (SR235235)</u>									
701 Personal Services	103,640	101,011	101,011	101,012	115,675	117,280	117,245	117,580	118,776
726 Supplies	1,511	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000
800 Other Services And Charges	338,649	384,511	384,511	353,701	378,908	380,863	384,946	390,138	395,585
970 Capital Outlay	0	0	0	0	0	6,000	6,000	6,000	6,000
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	29,382	24,677	24,677	24,677	5,484	5,649	5,818	5,993	6,172
VEHICLE STORAGE FACILITY Total Expenditures	473,181	512,199	512,199	481,390	502,067	511,792	516,009	521,711	528,533
VEHICLE STORAGE FACILITY NET INCOME (LOSS)	(1,742)	(14,002)	(14,002)	1,019	(19,708)	(29,433)	(33,550)	(39,152)	(45,974)
Beginning Fund Balance	222,881	221,139	221,139	221,139	222,158	202,449	173,016	139,466	100,313
Ending Fund Balance	221,139	207,136	207,136	222,158	202,449	173,016	139,466	100,313	54,339
Reserve Targets:									
Assigned to Operations - 15% of Total Spending	70,977	76,830	76,830	72,209	75,310	76,769	77,401	78,257	79,280
Unassigned Fund Balance	150,161	130,306	130,306	149,949	127,139	96,247	62,064	22,057	(24,941)
Total	221,139	207,136	207,136	222,158	202,449	173,016	139,466	100,313	54,339
Unassigned FB as a % of Total Expenditures	31.7%	25.4%	25.4%	31.1%	25.3%	18.8%	12.0%	4.2%	-4.7%



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**CITY OF GRAND RAPIDS
ENGINEERING SERVICES (IS661661)
STATEMENT OF OPERATIONS**

Organizations	2012	2013	2013	2013	2014	2015	2016	2017	2018
	Actuals	Adopted	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
REVENUE									
<u>ENGINEERING SERVICES (IS661661)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	59,699	60,500	60,500	87,000	60,500	60,500	60,500	60,500	60,500
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	3,631,248	4,033,444	4,033,444	2,967,209	3,682,324	4,001,249	3,700,255	3,308,473	4,346,842
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	9,462	8,000	8,000	3,500	3,900	3,300	3,450	4,200	4,300
671 Other Revenue	130	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	0	200,000	0	0	0	0	0	0
ENGINEERING SERVICES Total Revenue	3,700,539	4,101,944	4,301,944	3,057,709	3,746,724	4,065,049	3,764,205	3,373,173	4,411,642
EXPENDITURES									
<u>ENGINEERING SERVICES (IS661661)</u>									
701 Personal Services	2,877,069	2,335,285	2,483,110	2,065,239	2,539,554	2,592,960	2,610,408	2,630,095	2,659,034
726 Supplies	20,293	17,000	17,000	24,855	25,028	25,206	25,389	25,577	25,772
800 Other Services And Charges	816,828	764,795	964,795	714,614	666,887	633,556	639,821	655,807	671,357
970 Capital Outlay	4,904	53,190	53,190	89,047	58,115	46,965	40,415	43,665	33,615
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	272,410	304,764	304,764	304,754	349,906	360,403	371,215	382,352	393,822
ENGINEERING SERVICES Total Expenditures	3,991,504	3,475,034	3,822,859	3,198,509	3,639,490	3,659,090	3,687,248	3,737,496	3,783,600
ENGINEERING SERVICES NET INCOME (LOSS)	(290,965)	626,910	479,085	(140,800)	107,234	405,959	76,957	(364,323)	628,042
Other Sources & Uses of Cash									
Increase (decrease) in accounts receivable	206,349	0	0	0	0	0	0	0	0
Increase (decrease) in accounts payable	(191,594)	0	0	0	0	0	0	0	0
Net Other Sources & Uses	14,755	0	0	0	0	0	0	0	0
Net Change in Available Cash	(276,210)	626,910	479,085	(140,800)	107,234	405,959	76,957	(364,323)	628,042
Unrestricted Cash - Beginning of Year	1,560,307	1,284,097	1,284,097	1,284,097	1,143,297	1,250,531	1,656,490	1,733,447	1,369,124
Unrestricted Cash - End of Year	1,284,097	1,911,007	1,763,182	1,143,297	1,250,531	1,656,490	1,733,447	1,369,124	1,997,166
Reserve Targets:									
Assigned to Reserves - 25% of Current Spending	997,876	868,759	955,715	799,627	909,873	914,773	921,812	934,374	945,900
Assigned to Capital	0	0	0	0	0	0	0	0	0
Unassigned Cash	286,222	1,042,249	807,468	343,670	340,658	741,717	811,635	434,750	1,051,266
Total	1,284,097	1,911,007	1,763,182	1,143,297	1,250,531	1,656,490	1,733,447	1,369,124	1,997,166
Unassigned Cash as a % of Total Current Spending	7.17%	29.99%	21.12%	10.74%	9.36%	20.27%	22.01%	11.63%	27.78%

**CITY OF GRAND RAPIDS
FACILITIES MGMT-OPERATING (IS651651)
STATEMENT OF OPERATIONS**

Organizations	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
REVENUE									
<u>FACILITIES MGMT-OPERATING (IS651651)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	122,220	0	0	0	0	0	0	0	0
600 Charges For Services	5,081,590	5,477,584	5,077,584	5,477,640	5,704,543	5,974,663	6,255,420	6,545,636	6,826,378
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	175,462	168,100	168,100	182,599	186,481	194,161	200,697	208,693	216,154
671 Other Revenue	4,541	0	0	45	0	0	0	0	0
695 Other Financing Sources	0	0	400,000	0	0	0	0	0	0
<i>FACILITIES MGMT-OPERATING Total Revenue</i>	5,383,813	5,645,684	5,645,684	5,660,284	5,891,024	6,168,824	6,456,117	6,754,329	7,042,532
EXPENDITURES									
<u>FACILITIES MGMT-OPERATING (IS651651)</u>									
701 Personal Services	1,119,311	1,116,327	1,116,327	1,099,142	1,175,214	1,197,143	1,203,135	1,209,934	1,222,921
726 Supplies	129,424	151,500	151,500	140,250	142,000	146,110	150,345	154,703	159,197
800 Other Services And Charges	2,434,943	2,919,630	2,919,630	2,886,991	2,912,382	2,984,241	3,049,985	3,119,698	3,192,949
970 Capital Outlay	72,698	60,000	325,663	50,248	35,000	35,000	35,000	35,000	35,000
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	(57,415)	(57,415)	0	(59,366)	(62,335)	(65,214)	(68,186)	(71,065)
999 Transfers Out	762,564	1,493,642	3,285,800	2,956,120	1,541,560	1,733,431	1,930,682	2,138,409	2,345,555
<i>FACILITIES MGMT-OPERATING Total Expenditures</i>	4,518,940	5,683,684	7,741,505	7,132,751	5,746,790	6,033,590	6,303,933	6,589,558	6,884,557
<i>FACILITIES MGMT-OPERATING NET INCOME (LOSS)</i>	864,873	(38,000)	(2,095,821)	(1,472,467)	144,234	135,234	152,184	164,771	157,975
<i>Other Sources & Uses of Cash</i>									
Less: Capitalized Fixed Assets	(1,229,503)	0	0	0	0	0	0	0	0
Increase (decrease) in accounts receivable	138,074	0	0	0	0	0	0	0	0
Increase (decrease) in accounts payable	(163,015)	0	0	0	0	0	0	0	0
<i>Net Other Sources & Uses</i>	(1,254,444)	0	0	0	0	0	0	0	0
<i>Net Change in Available Cash</i>	(389,570)	(38,000)	(2,095,821)	(1,472,467)	144,234	135,234	152,184	164,771	157,975
<i>Unrestricted Cash - Beginning of Year</i>	2,862,461	2,472,889	2,472,889	2,472,889	1,000,422	1,144,656	1,279,890	1,432,074	1,596,845
<i>Unrestricted Cash - End of Year</i>	2,472,889	2,434,889	377,067	1,000,422	1,144,656	1,279,890	1,432,074	1,596,845	1,754,821
Reserve Targets:									
<i>Assigned to Reserves - 25% of Current Spending</i>	1,437,111	1,420,921	1,935,376	1,783,188	1,436,697	1,508,397	1,575,983	1,647,389	1,721,139
<i>Unassigned Cash</i>	1,035,778	1,013,968	(1,558,309)	(782,766)	(292,042)	(228,507)	(143,909)	(50,544)	33,681
Total	2,472,889	2,434,889	377,067	1,000,422	1,144,656	1,279,890	1,432,074	1,596,845	1,754,821
Unassigned Cash as a % of Total Current Spending	22.92%	17.84%	-20.13%	-10.97%	-5.08%	-3.79%	-2.28%	-0.77%	0.49%

CITY OF GRAND RAPIDS
FACILITIES MANAGEMENT-CAPITAL (IS651652)
STATEMENT OF OPERATIONS

Organizations	2012	2013	2013	2013	2014	2015	2016	2017	2018
	Actuals	Adopted	Amended	Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
REVENUE									
<u>FACILITIES MANAGEMENT-CAPITAL (IS651652)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	59,808	0	0	0	0	0	0
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	0	0	0	0	0	0	0	0	0
671 Other Revenue	0	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	985,388	2,447,866	2,447,866	1,145,924	1,337,160	1,534,133	1,737,015	1,939,897
FACILITIES MANAGEMENT-CAPITAL Total Revenue	0	985,388	2,507,674	2,447,866	1,145,924	1,337,160	1,534,133	1,737,015	1,939,897
EXPENDITURES									
<u>FACILITIES MANAGEMENT-CAPITAL (IS651652)</u>									
701 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	0	0	0	0	0	0	0	0	0
970 Capital Outlay	0	985,388	1,045,196	985,388	1,235,000	705,000	1,153,000	955,000	1,695,000
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
FACILITIES MANAGEMENT-CAPITAL Total Expenditures	0	985,388	1,045,196	985,388	1,235,000	705,000	1,153,000	955,000	1,695,000
FACILITIES MANAGEMENT-CAPITAL NET INCOME (LOSS)	0	0	1,462,478	1,462,478	(89,076)	632,160	381,133	782,015	244,897
Other Sources & Uses of Cash									
Less: Payment of Debt Service Principal	0	0	0	0	0	0	0	0	0
Add: Proceeds From Bond Issues	0	0	0	0	0	0	0	0	0
Net Other Sources & Uses	0	0	0	0	0	0	0	0	0
Net Change in Available Cash	0	0	1,462,478	1,462,478	(89,076)	632,160	381,133	782,015	244,897
Unrestricted Cash - Beginning of Year	0	0	0	0	1,462,478	1,373,402	2,005,562	2,386,695	3,168,710
Unrestricted Cash - End of Year	0	0	1,462,478	1,462,478	1,373,402	2,005,562	2,386,695	3,168,710	3,413,607
Reserves:									
Assigned for Uncompleted Capital Projects	0	0	1,462,478	1,462,478	1,373,402	2,005,562	2,386,695	3,168,710	3,413,607
Unassigned Cash	0	0	0	0	0	0	0	0	0
Total	0	0	1,462,478	1,462,478	1,373,402	2,005,562	2,386,695	3,168,710	3,413,607

STATEMENT OF OPERATIONS

Organizations	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 * Proposed Reappropriation	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
REVENUE									
<i>FMS (IS671675)</i>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	3,600,000	360,000	3,240,000	0	0	0	0
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	0	0	0	0	0	0	0	0	0
671 Other Revenue	0	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	0	749,405	749,405	0	0	0	0	0
<i>FMS Total Revenue</i>	0	0	4,349,405	1,109,405	3,240,000	0	0	0	0
EXPENDITURES									
<i>FMS (IS671675)</i>									
701 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	0	0	0	0	0	0	0	0	0
Consultant	0	0	600,000	360,000	240,000	0	0	0	0
Implementation	0	0	3,000,000	0	3,000,000	0	0	0	0
Incidentals	0	0	100,000	100,000	649,405	0	0	0	0
Other Costs	0	0	0	0	0	0	0	0	0
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
<i>FMS Total Expenditures</i>	0	0	3,700,000	460,000	3,889,405	0	0	0	0
<i>FMS NET INCOME (LOSS)</i>	0	0	649,405	649,405	(649,405)	0	0	0	0
<i>Other Sources & Uses of Cash</i>									
Less: Payment of Debt Service Principal	0	0	0	0	0	0	0	0	0
Add: Proceeds From Bond Issues	0	0	0	0	0	0	0	0	0
<i>Net Other Sources & Uses</i>	0	0	0	0	0	0	0	0	0
<i>Net Change in Available Cash</i>	0	0	649,405	649,405	(649,405)	0	0	0	0
<i>Unrestricted Cash - Beginning of Year</i>	-	-	-	-	649,405	-	-	-	-
<i>Unrestricted Cash - End of Year</i>	0	0	649,405	649,405	0	0	0	0	0
Reserve Targets:									
Assigned to Reserves - 25% of Current Spending	0	0	925,000	115,000	972,351	0	0	0	0
Assigned to Capital	0	0	0	0	0	0	0	0	0
Unassigned Cash	0	0	(275,595)	534,405	(972,351)	0	0	0	0
Total	0	0	649,405	649,405	0	0	0	0	0
Unassigned Cash as a % of Total Current Spending	0.0%	0.0%	-7.4%	116.2%	-25.0%	0.0%	0.0%	0.0%	0.0%

* NOTE: The scope of the Financial Management System (FMS) implementation will be determined through the software selection process and the number of local governmental units that proceed to implementation. Additionally, intergovernmental revenues are anticipated but not yet known. A Budget Amendment will be brought at the time these variables are known.

City of Grand Rapids
HEALTH INSURANCE (ISINS637)
STATEMENT OF OPERATIONS

Organizations	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
REVENUE									
<u>HEALTH INSURANCE (ISINS637)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	19,581,033	18,453,770	18,453,770	18,453,770	18,327,400	19,710,484	21,966,950	24,398,991	26,560,071
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	56,028	70,000	70,000	55,000	50,000	57,000	61,000	70,000	74,000
671 Other Revenue	3,728,776	4,858,032	4,858,032	4,858,032	4,571,687	5,001,980	5,556,906	6,141,835	6,694,600
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
HEALTH INSURANCE Total Revenue	23,365,837	23,381,802	23,381,802	23,366,802	22,949,087	24,769,464	27,584,856	30,610,826	33,328,671
EXPENDITURES									
<u>HEALTH INSURANCE (ISINS637)</u>									
701 Personal Services	165,261	197,764	197,764	197,764	192,229	197,141	197,505	198,124	200,239
726 Supplies	35	0	0	0	0	0	0	0	0
800 Other Services And Charges	22,490,485	23,879,177	24,340,318	25,845,387	23,395,798	25,204,247	27,487,859	29,977,092	32,691,964
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
HEALTH INSURANCE Total Expenditures	22,655,781	24,076,941	24,538,082	26,043,151	23,588,027	25,401,388	27,685,364	30,175,216	32,892,203
HEALTH INSURANCE NET INCOME (LOSS)	710,055	(695,139)	(1,156,280)	(2,676,349)	(638,940)	(631,924)	(100,508)	435,610	436,468
Other Sources & Uses of Cash									
Increase (decrease) in receivables	267,923	0	0	0	0	0	0	0	0
Increase (decrease) in payables	(1,492,748)	0	0	0	0	0	0	0	0
Net Other Sources & Uses	(1,224,825)	0	0	0	0	0	0	0	0
Net Change in Available Cash	(514,770)	(695,139)	(1,156,280)	(2,676,349)	(638,940)	(631,924)	(100,508)	435,610	436,468
Unrestricted Cash - Beginning of Year	10,879,517	10,364,747	10,364,747	10,364,747	7,688,398	7,049,459	6,417,534	6,317,027	6,752,636
Unrestricted Cash - End of Year	10,364,747	9,669,609	9,208,468	7,688,398	7,049,459	6,417,534	6,317,027	6,752,636	7,189,105
Reserve Targets:									
Assigned to Reserves - 25% of Current Spending	5,663,945	6,019,235	6,134,520	6,510,788	5,897,007	6,350,347	6,921,341	7,543,804	8,223,051
Assigned to Capital	0	0	0	0	0	0	0	0	0
Unassigned Cash	4,700,802	3,650,373	3,073,947	1,177,611	1,152,452	67,187	(604,314)	(791,168)	(1,033,946)
Total	10,364,747	9,669,609	9,208,468	7,688,398	7,049,459	6,417,534	6,317,027	6,752,636	7,189,105
Unassigned Cash as a % of Total Current Spending	20.7%	15.2%	12.5%	4.5%	4.9%	0.3%	-2.2%	-2.6%	-3.1%

City of Grand Rapids
INFORMATION TECH-OPERATING (IS671671)
STATEMENT OF OPERATIONS

Organizations	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
REVENUE									
<u>INFORMATION TECH-OPERATING (IS671671)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	5,640,526	5,229,850	5,229,850	5,229,850	4,891,176	5,100,285	5,040,473	5,086,229	5,281,200
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	28,224	80,000	80,000	20,000	23,000	25,000	27,000	33,000	35,000
671 Other Revenue	15	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
<i>INFORMATION TECH-OPERATING Total Revenue</i>	5,668,765	5,309,850	5,309,850	5,249,850	4,914,176	5,125,285	5,067,473	5,119,229	5,316,200
EXPENDITURES									
<u>INFORMATION TECH-OPERATING (IS671671)</u>									
701 Personal Services	428,667	514,575	514,575	482,052	471,980	476,907	477,406	479,000	483,146
726 Supplies	17,301	23,400	23,400	25,126	16,800	16,800	16,848	16,897	17,408
800 Other Services And Charges	3,798,323	3,520,022	4,459,592	3,955,894	4,410,303	4,024,828	3,989,048	3,981,849	3,773,289
970 Capital Outlay	137,489	30,802	30,802	41,688	90,393	21,593	46,350	47,741	49,173
990 Debt Service	14,211	7,593	7,593	5,897	2,084	762	0	0	0
996 Appropriation Lapse	0	(46,297)	(46,297)	0	(64,044)	(64,044)	(64,044)	(64,044)	(64,044)
999 Transfers Out	301,946	474,935	3,943,292	1,120,033	238,676	56,061	59,823	61,618	63,466
<i>INFORMATION TECH-OPERATING Total Expenditures</i>	4,697,937	4,525,030	8,932,957	5,630,690	5,166,192	4,532,907	4,525,431	4,523,061	4,322,438
<i>REVENUE OVER EXPENSE</i>	970,828	784,820	(3,623,107)	(380,840)	(252,016)	592,378	542,042	596,168	993,762
<i>Other Sources & Uses of Cash</i>									
Less: Payment of Debt Service Principal	(484,000)	(65,000)	(65,000)	(65,000)	(65,000)	(65,000)	(70,000)	0	0
Less: Cash and Carry Projects	(270,082)								
Increase (decrease) in receivables	(2,803)								
Increase (decrease) in payables	(643,273)								
<i>Net Other Sources & Uses</i>	(1,400,158)	(65,000)	(65,000)	(65,000)	(65,000)	(65,000)	(70,000)	0	0
<i>Net Change in Available Cash</i>	(429,330)	719,820	(3,688,107)	(445,840)	(317,016)	527,378	472,042	596,168	993,762
<i>Unrestricted Cash - Beginning of Year</i>	4,054,115	3,624,785	3,624,785	3,624,785	3,178,945	2,861,929	3,389,307	3,861,349	4,457,517
<i>Unrestricted Cash - End of Year</i>	3,624,785	4,344,604	(63,323)	3,178,945	2,861,929	3,389,307	3,861,349	4,457,517	5,451,279
Reserve Targets:									
Assigned to Reserves - 25% of Current Spending	1,121,005	1,147,508	2,249,489	1,423,923	1,307,798	1,149,477	1,148,858	1,130,765	1,080,610
Assigned to Capital	978,934	2,085,592	1,642,515	610,659	173,296	713,304	1,026,680	1,529,800	2,567,305
Unassigned Cash	1,524,846	1,111,505	(3,955,327)	1,144,363	1,380,835	1,526,526	1,685,812	1,796,952	1,803,364
Total	3,624,785	4,344,604	(63,323)	3,178,945	2,861,929	3,389,307	3,861,349	4,457,517	5,451,279
Unassigned Cash as a % of Total Current Spending	29.4%	24.2%	-44.0%	20.1%	26.4%	33.2%	36.7%	39.7%	41.7%

City of Grand Rapids
INFORMATION TECHNOLOGY-CAPITAL (IS671672)
STATEMENT OF OPERATIONS

Organizations	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
REVENUE									
<u>INFORMATION TECHNOLOGY-CAPITAL (IS671672)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	0	0	0	0	918,964	946,533	974,929	1,004,177	1,034,302
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	0	0	0	0	0	0	0	0	0
671 Other Revenue	0	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	202,746	2,921,698	891,170	0	0	0	0	0
INFORMATION TECHNOLOGY-CAPITAL Total Revenue	0	202,746	2,921,698	891,170	918,964	946,533	974,929	1,004,177	1,034,302
EXPENDITURES									
<u>INFORMATION TECHNOLOGY-CAPITAL (IS671672)</u>									
701 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	0	0	39,000	0	0	0	0	0	0
970 Capital Outlay	0	202,746	983,000	202,746	1,066,322	943,808	943,808	943,808	943,808
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
INFORMATION TECHNOLOGY-CAPITAL Total Expenditures	0	202,746	1,022,000	202,746	1,066,322	943,808	943,808	943,808	943,808
INFORMATION TECHNOLOGY-CAPITAL NET INCOME (LOSS)	0	0	1,899,698	688,424	(147,358)	2,725	31,121	60,369	90,494
Other Sources & Uses of Cash									
Less: Payment of Debt Service Principal	0	0	0	0	0	0	0	0	0
Add: Proceeds From Bond Issues	0	0	0	0	0	0	0	0	0
Net Other Sources & Uses	0	0	0	0	0	0	0	0	0
Net Change in Available Cash	0	0	1,899,698	688,424	(147,358)	2,725	31,121	60,369	90,494
Unrestricted Cash - Beginning of Year	0	0	0	0	688,424	541,066	543,791	574,912	635,281
Unrestricted Cash - End of Year	0	0	1,899,698	688,424	541,066	543,791	574,912	635,281	725,775
Reserve Targets:									
Assigned to Reserves - 25% of Current Spending	0	50,687	255,500	50,687	266,581	235,952	235,952	235,952	235,952
Assigned to Capital	0	0	0	0	0	0	0	0	0
Unassigned Cash	0	(50,687)	1,644,198	637,738	274,486	307,839	338,960	399,329	489,823
Total	0	0	1,899,698	688,424	541,066	543,791	574,912	635,281	725,775
Unassigned Cash as a % of Total Current Spending	0.0%	0.0%	185.9%	339.5%	50.7%	57.6%	60.9%	67.3%	76.9%

**City of Grand Rapids
311 PROGRAM (IS611611)
STATEMENT OF OPERATIONS**

Organizations	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
REVENUE									
<i>311 Program (IS611611)</i>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	0	0	0	0	1,323,451	1,325,261	1,273,077	1,284,866	1,287,896
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	0	0	0	0	0	0	0	0	0
671 Other Revenue	0	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
<i>311 Program Total Revenue</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>1,323,451</i>	<i>1,325,261</i>	<i>1,273,077</i>	<i>1,284,866</i>	<i>1,287,896</i>
EXPENDITURES									
<i>311 Program (IS611611)</i>									
701 Personal Services	0	0	0	0	732,712	744,791	746,892	751,633	761,687
726 Supplies	0	0	0	0	15,775	16,248	16,736	17,238	17,755
800 Other Services And Charges	0	0	0	0	406,652	398,910	344,137	350,683	343,142
970 Capital Outlay	0	0	0	0	5,000	2,000	2,000	2,000	2,000
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	163,312	163,312	163,312	163,312	163,312
<i>311 Program Total Expenditures</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>1,323,451</i>	<i>1,325,261</i>	<i>1,273,077</i>	<i>1,284,866</i>	<i>1,287,896</i>
<i>311 Program NET INCOME (LOSS)</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>
<i>Other Sources & Uses of Cash</i>									
Less: Payment of Debt Service Principal	0	0	0	0	0	0	0	0	0
Add: Proceeds From Bond Issues	0	0	0	0	0	0	0	0	0
<i>Net Other Sources & Uses</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>
<i>Net Change in Available Cash</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>
<i>Unrestricted Cash - Beginning of Year</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>
<i>Unrestricted Cash - End of Year</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>
Reserve Targets:									
Assigned to Reserves - 25% of Current Spending	0	0	0	0	330,863	331,315	318,269	321,217	321,974
Assigned to Capital	0	0	0	0	0	0	0	0	0
Unassigned Cash	0	0	0	0	(330,863)	(331,315)	(318,269)	(321,217)	(321,974)
Total	0	0	0	0	0	0	0	0	0
Unassigned Cash as a % of Total Current Spending	#DIV/0!	0.0%	#DIV/0!	#DIV/0!	-25.0%	-25.0%	-25.0%	-25.0%	-25.0%

City of Grand Rapids
311 Program (IS671674)
STATEMENT OF OPERATIONS

Organizations	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
REVENUE									
<u>311 Program (IS671674)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	0	0	470,245	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	0	0	0	0	0	0	0	0	0
671 Other Revenue	0	0	0	0	0	0	0	0	0
695 Other Financing Sources	225,640	0	673,420	673,420	0	0	0	0	0
311 Program Total Revenue	225,640	0	1,143,665	673,420	0	0	0	0	0
EXPENDITURES									
<u>311 Program (IS671674)</u>									
701 Personal Services	0	0	338,343	152,801	0	0	0	0	0
726 Supplies	0	0	10,210	10,000	0	0	0	0	0
800 Other Services And Charges	225,640	0	121,692	393,700	0	0	0	0	0
970 Capital Outlay	0	0	673,420	116,919	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
311 Program Total Expenditures	225,640	0	1,143,665	673,420	0	0	0	0	0
311 Program NET INCOME (LOSS)	0	0	0	0	0	0	0	0	0
Other Sources & Uses of Cash									
Less: Payment of Debt Service Principal	0	0	0	0	0	0	0	0	0
Add: Proceeds From Bond Issues	0	0	0	0	0	0	0	0	0
Net Other Sources & Uses	0	0	0	0	0	0	0	0	0
Net Change in Available Cash	0	0	0	0	0	0	0	0	0
Unrestricted Cash - Beginning of Year	0	0	0	0	0	0	0	0	0
Unrestricted Cash - End of Year	-	-	-	-	-	-	-	-	-
Reserve Targets:									
Assigned to Reserves - 25% of Current Spending	0	0	285,916	168,355	0	0	0	0	0
Assigned to Capital	0	0	0	0	0	0	0	0	0
Unassigned Cash	0	0	(285,916)	(168,355)	0	0	0	0	0
Total	0	0	0	0	0	0	0	0	0
Unassigned Cash as a % of Total Current Spending	0.0%	0.0%	-25.0%	-25.0%	0.0%	0.0%	0.0%	0.0%	0.0%

City of Grand Rapids
MOTOR EQUIPMENT-OPERATING (IS641641)
STATEMENT OF OPERATIONS

Organizations	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
REVENUE									
<u>MOTOR EQUIPMENT-OPERATING (IS641641)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	784,293	850,000	850,000	850,000	860,000	856,300	881,989	908,449	935,702
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	10,496,265	11,139,832	11,139,832	10,994,500	11,385,752	11,784,907	12,193,023	12,623,541	13,075,913
671 Other Revenue	175,062	260,000	260,000	260,000	260,000	260,000	260,000	260,000	260,000
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
MOTOR EQUIPMENT-OPERATING Total Revenue	11,455,620	12,249,832	12,249,832	12,104,500	12,505,752	12,901,207	13,335,012	13,791,990	14,271,615
EXPENDITURES									
<u>MOTOR EQUIPMENT-OPERATING (IS641641)</u>									
701 Personal Services	2,530,000	2,902,192	2,902,192	2,850,319	2,997,179	3,062,085	3,084,786	3,112,915	3,160,010
726 Supplies	3,656,985	3,826,968	3,862,280	3,629,098	3,779,902	3,550,089	3,643,958	3,690,192	3,679,257
800 Other Services And Charges	887,753	769,010	769,010	794,374	850,498	883,390	918,367	955,377	997,339
970 Capital Outlay	39,706	225,000	532,030	125,000	175,000	75,000	75,000	75,000	75,000
990 Debt Service	144,744	103,294	103,294	103,294	79,678	53,562	35,093	23,368	14,373
996 Appropriation Lapse	0	(142,791)	(142,791)	0	(125,033)	(123,996)	(127,556)	(130,807)	(133,402)
999 Transfers Out	430,162	4,366,316	14,052,578	14,052,578	4,403,528	4,555,771	4,713,286	4,876,256	5,044,870
MOTOR EQUIPMENT-OPERATING Total Expenditures	7,689,350	12,049,989	22,078,593	21,554,663	12,160,752	12,055,901	12,342,934	12,602,301	12,837,447
MOTOR EQUIPMENT-OPERATING NET INCOME (LOSS)	3,766,270	199,843	(9,828,761)	(9,450,163)	345,000	845,306	992,078	1,189,689	1,434,168
Other Sources & Uses of Cash									
Less: Payment of Debt Service Principal	(1,231,830)	(923,652)	(923,652)	(923,652)	(946,335)	(809,017)	(621,700)	(269,382)	(200,000)
Less: Capitalized Fixed Assets	(269,065)	0	0	0	0	0	0	0	0
Increase (decrease) in receivables	152,294	0	0	0	0	0	0	0	0
Increase (decrease) in payables	(762,103)	0	0	0	0	0	0	0	0
Net Other Sources & Uses	(2,110,704)	(923,652)	(923,652)	(923,652)	(946,335)	(809,017)	(621,700)	(269,382)	(200,000)
Net Change in Available Cash	1,655,566	(723,809)	(10,752,413)	(10,373,815)	(601,335)	36,289	370,378	920,307	1,234,168
Unrestricted Cash - Beginning of Year	9,714,240	11,369,806	11,369,806	11,369,806	995,991	394,656	430,945	801,323	1,721,631
Unrestricted Cash - End of Year	11,369,806	10,645,997	617,393	995,991	394,656	430,945	801,323	1,721,631	2,955,799
Reserve Targets:									
Assigned to Reserves - 25% of Current Spending	2,450,014	3,243,410	5,750,561	5,619,579	3,276,772	3,216,229	3,241,158	3,217,921	3,259,362
Unassigned Cash	8,919,793	7,402,587	(5,133,168)	(4,623,588)	(2,882,116)	(2,785,284)	(2,439,835)	(1,496,290)	(303,563)
Total	11,369,806	10,645,997	617,393	995,991	394,656	430,945	801,323	1,721,631	2,955,799
Unassigned Cash as a % of Total Current Spending	91.02%	57.06%	-22.32%	-20.57%	-21.99%	-21.65%	-18.82%	-11.62%	-2.33%

City of Grand Rapids
MOTOR EQUIPMENT-CAPITAL (IS641642)
STATEMENT OF OPERATIONS

Organizations	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
REVENUE									
<u>MOTOR EQUIPMENT-CAPITAL (IS641642)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	0	0	0	0	0	0	0	0	0
671 Other Revenue	0	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	4,105,332	13,791,594	13,791,594	4,027,420	4,168,380	4,314,273	4,465,273	4,621,557
MOTOR EQUIPMENT-CAPITAL Total Revenue	0	4,105,332	13,791,594	13,791,594	4,027,420	4,168,380	4,314,273	4,465,273	4,621,557
EXPENDITURES									
<u>MOTOR EQUIPMENT-CAPITAL (IS641642)</u>									
701 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	0	0	0	0	0	0	0	0	0
970 Capital Outlay	0	4,105,332	4,105,332	3,884,069	7,040,372	5,586,917	8,346,593	4,902,221	4,138,115
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
MOTOR EQUIPMENT-CAPITAL Total Expenditures	0	4,105,332	4,105,332	3,884,069	7,040,372	5,586,917	8,346,593	4,902,221	4,138,115
MOTOR EQUIPMENT-CAPITAL NET INCOME (LOSS)	0	0	9,686,262	9,907,525	(3,012,952)	(1,418,537)	(4,032,320)	(436,948)	483,442
Other Sources & Uses of Cash									
Less: Payment of Debt Service Principal	0	0	0	0	0	0	0	0	0
Add: Proceeds From Bond Issues	0	0	0	0	0	0	0	0	0
Net Other Sources & Uses	0	0	0	0	0	0	0	0	0
Net Change in Available Cash	0	0	9,686,262	9,907,525	(3,012,952)	(1,418,537)	(4,032,320)	(436,948)	483,442
Unrestricted Cash - Beginning of Year	0	0	0	0	9,907,525	6,894,573	5,476,036	1,443,716	1,006,768
Unrestricted Cash - End of Year	0	0	9,686,262	9,907,525	6,894,573	5,476,036	1,443,716	1,006,768	1,490,210
Reserves Targets:									
Assigned for Uncompleted Capital Projects	0	0	9,686,262	9,907,525	6,894,573	5,476,036	1,443,716	1,006,768	1,490,210
Unassigned Cash	0	0	0	0	0	0	0	0	0
Total	0	0	9,686,262	9,907,525	6,894,573	5,476,036	1,443,716	1,006,768	1,490,210

City of Grand Rapids
OTHER RESERVES (ISINS638)
STATEMENT OF OPERATIONS

Organizations	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
REVENUE									
<u>OTHER RESERVES (ISINS638)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	3,653,732	2,527,858	2,527,858	2,568,858	3,721,761	3,833,413	3,986,751	4,146,699	4,351,512
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	596,795	52,000	52,000	35,000	30,000	30,000	30,000	30,000	30,000
671 Other Revenue	26,231	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
OTHER RESERVES Total Revenue	4,276,758	2,624,858	2,624,858	2,648,858	3,796,761	3,908,413	4,061,751	4,221,699	4,426,512
EXPENDITURES									
<u>OTHER RESERVES (ISINS638)</u>									
701 Personal Services	399,317	315,233	315,233	315,235	334,640	339,127	339,155	340,437	343,628
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	3,123,560	3,465,578	3,531,708	3,764,932	3,685,331	3,811,966	3,937,990	4,064,032	4,190,081
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	(39,729)	(39,729)	(43,353)	(42,936)	(43,000)	(44,000)	(45,000)	(46,000)
999 Transfers Out	180,740	350,791	350,791	350,791	311,804	321,158	330,793	340,717	350,938
OTHER RESERVES Total Expenditures	3,703,617	4,091,873	4,158,003	4,387,605	4,288,839	4,429,251	4,563,937	4,700,185	4,838,646
OTHER RESERVES NET INCOME (LOSS)	573,141	(1,467,015)	(1,533,145)	(1,738,747)	(492,078)	(520,838)	(502,186)	(478,486)	(412,134)
Other Sources & Uses of Cash									
Increase (decrease) in receivables	(290,924)	0	0	0	0	0	0	0	0
Increase (decrease) in payables	(433,428)	0	0	0	0	0	0	0	0
Net Other Sources & Uses	(724,352)	0	0	0	0	0	0	0	0
Net Change in Available Cash	(151,211)	(1,467,015)	(1,533,145)	(1,738,747)	(492,078)	(520,838)	(502,186)	(478,486)	(412,134)
Unrestricted Cash - Beginning of Year	5,229,531	5,078,320	5,078,320	5,078,320	3,339,573	2,847,495	2,326,657	1,824,471	1,345,985
Unrestricted Cash - End of Year	5,078,320	3,611,305	3,545,175	3,339,573	2,847,495	2,326,657	1,824,471	1,345,985	933,850
Reserve Targets:									
Assigned to Reserves - 25% of Current Spending	925,904	1,022,968	1,039,501	1,096,901	1,072,210	1,107,313	1,140,984	1,175,046	1,209,662
Assigned to Capital	0	0	0	0	0	0	0	0	0
Unassigned Cash	4,152,416	2,588,337	2,505,675	2,242,672	1,775,286	1,219,345	683,487	170,938	(275,811)
Total	5,078,320	3,611,305	3,545,175	3,339,573	2,847,495	2,326,657	1,824,471	1,345,985	933,850
Unassigned Cash as a % of Total Current Spending	112.1%	63.3%	60.3%	51.1%	41.4%	27.5%	15.0%	3.6%	-5.7%

City of Grand Rapids
AUTO PARKING OPERATING (ENAPS585)
STATEMENT OF OPERATIONS

Organizations	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
REVENUE									
<u>AUTO PARKING OPERATING (ENAPS585)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	153,850	0	0	0	0	0	0	0	0
600 Charges For Services	12,317,152	11,923,635	11,923,635	12,096,400	12,083,164	12,085,994	12,088,914	12,091,925	12,095,015
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	113,381	242,000	242,000	176,500	179,900	187,800	194,400	202,300	206,100
671 Other Revenue	8,184	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	0	0	87,500	150,000	62,500	0	0	0
<i>AUTO PARKING OPERATING Total Revenue</i>	12,592,567	12,165,635	12,165,635	12,360,400	12,413,064	12,336,294	12,283,314	12,294,225	12,301,115
EXPENDITURES									
<u>AUTO PARKING OPERATING (ENAPS585)</u>									
701 Personal Services	1,997,634	2,209,522	2,209,522	2,212,151	2,518,576	2,562,684	2,575,146	2,593,145	2,622,870
726 Supplies	126,363	111,245	111,245	109,545	110,500	110,500	110,500	110,500	110,500
800 Other Services And Charges	3,205,160	4,375,947	4,484,180	4,562,351	4,363,851	4,626,331	4,276,313	4,641,717	4,378,549
970 Capital Outlay	0	18,750	18,750	18,750	18,750	18,750	18,750	18,750	18,750
990 Debt Service	1,860,965	1,568,834	1,568,834	1,493,462	1,455,359	1,426,059	1,391,243	1,350,080	1,303,623
996 Appropriation Lapse	0	(324,000)	(324,000)	0	(300,000)	(310,000)	(300,000)	(310,000)	(300,000)
999 Transfers Out	2,853,082	3,154,457	3,217,457	3,154,457	3,580,542	3,498,754	4,360,301	2,995,198	3,223,262
<i>AUTO PARKING OPERATING Total Expenditures</i>	10,043,204	11,114,755	11,285,988	11,550,716	11,747,578	11,933,078	12,432,253	11,399,390	11,357,554
<i>AUTO PARKING OPERATING NET INCOME (LOSS)</i>	2,549,363	1,050,880	879,647	809,684	665,486	403,216	(148,939)	894,835	943,561
<i>Other Sources & Uses of Cash</i>									
Less: Payment of Debt Service Principal	(15,023,604)	(1,302,839)	(1,302,839)	(1,302,839)	(995,000)	(1,025,000)	(1,225,000)	(1,260,000)	(1,305,000)
Add: Proceeds From Bond Issues	12,843,323	0	0	0	0	0	0	0	0
Increases (decreases) in receivables	408,679	0	0	0	0	0	0	0	0
Increases (decreases) in payables	(505,110)	0	0	0	0	0	0	0	0
<i>Net Other Sources & Uses</i>	(2,276,712)	(1,302,839)	(1,302,839)	(1,302,839)	(995,000)	(1,025,000)	(1,225,000)	(1,260,000)	(1,305,000)
<i>Net Change in Available Cash</i>	272,651	(251,959)	(423,192)	(493,155)	(329,514)	(621,784)	(1,373,939)	(365,165)	(361,439)
<i>Unrestricted Cash - Beginning of Year</i>	12,532,212	12,804,863	12,804,863	12,804,863	12,311,708	11,982,194	11,360,410	9,986,471	9,621,306
<i>Unrestricted Cash - End of Year</i>	12,804,863	12,552,904	12,381,671	12,311,708	11,982,194	11,360,410	9,986,471	9,621,306	9,259,867
Reserve Targets:									
Assigned to Reserves - 25% of Current Spending	3,055,871	3,104,399	3,147,207	3,213,389	3,185,644	3,239,520	3,414,313	3,164,847	3,165,639
Unassigned Cash	9,748,992	9,448,506	9,234,464	9,098,319	8,796,550	8,120,890	6,572,158	6,456,459	6,094,228
Total	12,804,863	12,552,904	12,381,671	12,311,708	11,982,194	11,360,410	9,986,471	9,621,306	9,259,867
Unassigned Cash as a % of Total Current Spending	79.13%	76.09%	73.35%	70.78%	69.03%	62.67%	48.12%	51.00%	48.13%

City of Grand Rapids
BELKNAP ICE ARENA (EN578578)
STATEMENT OF OPERATIONS

Organizations	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
REVENUE									
<u>BELKNAP ICE ARENA (EN578578)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	824,497	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	2,855	2,100	2,100	2,000	2,000	2,100	2,200	2,300	2,300
671 Other Revenue	0	221,518	221,518	221,518	221,518	221,518	221,518	221,518	221,518
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
<i>BELKNAP ICE ARENA Total Revenue</i>	827,352	223,618	223,618	223,518	223,518	223,618	223,718	223,818	223,818
EXPENDITURES									
<u>BELKNAP ICE ARENA (EN578578)</u>									
701 Personal Services	243,905	0	0	0	0	0	0	0	0
726 Supplies	27,464	0	0	0	0	0	0	0	0
800 Other Services And Charges	442,043	267,300	267,300	267,300	287,300	287,300	287,300	287,300	287,300
970 Capital Outlay	406,191	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
<i>BELKNAP ICE ARENA Total Expenditures</i>	1,119,603	267,300	267,300	267,300	287,300	287,300	287,300	287,300	287,300
<i>REVENUE OVER EXPENSE</i>	(292,251)	(43,682)	(43,682)	(43,782)	(63,782)	(63,682)	(63,582)	(63,482)	(63,482)
<i>Other Sources & Uses of Cash</i>									
Increase (decrease) in receivables	(25,899)								
Increase (decrease) in payables	(16,909)								
<i>Net Other Sources & Uses</i>	(42,808)	0	0	0	0	0	0	0	0
<i>Net Change in Available Cash</i>	(335,059)	(43,682)	(43,682)	(43,782)	(63,782)	(63,682)	(63,582)	(63,482)	(63,482)
<i>Unrestricted Cash - Beginning of Year</i>	776,793	441,735	441,735	441,735	397,953	334,171	270,489	206,907	143,425
<i>Unrestricted Cash - End of Year</i>	441,735	398,053	398,053	397,953	334,171	270,489	206,907	143,425	79,943
Reserve Targets:									
Assigned to Reserves - 25% of Current Spending	279,901	66,825	66,825	66,825	71,825	71,825	71,825	71,825	71,825
Unassigned Cash	161,835	331,228	331,228	331,128	262,346	198,664	135,082	71,600	8,118
Total	441,735	398,053	398,053	397,953	334,171	270,489	206,907	143,425	79,943
Unassigned Cash as a % of Total Current Spending	14.5%	123.9%	123.9%	123.9%	91.3%	69.1%	47.0%	24.9%	2.8%

City of Grand Rapids
CEMETERY OPERATING (ENCEM502)
STATEMENT OF OPERATIONS

Organizations	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
REVENUE									
<u>CEMETERY OPERATING (ENCEM502)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	600,636	675,750	675,750	639,065	822,900	828,479	834,113	839,804	845,551
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	1	0	0	0	25,000	25,000	25,000	25,000	25,000
671 Other Revenue	(789)	300	300	0	0	0	0	0	0
695 Other Financing Sources	534,594	611,273	611,273	611,273	428,167	423,154	307,185	314,694	323,539
CEMETERY OPERATING Total Revenue	1,134,441	1,287,323	1,287,323	1,250,338	1,276,067	1,276,633	1,166,298	1,179,498	1,194,090
EXPENDITURES									
<u>CEMETERY OPERATING (ENCEM502)</u>									
701 Personal Services	403,573	359,266	359,266	251,446	237,338	240,927	241,507	242,893	246,032
726 Supplies	79,638	31,650	31,650	14,200	21,100	21,000	20,900	20,800	20,700
800 Other Services And Charges	510,747	448,607	448,607	479,876	523,443	525,733	530,904	537,904	545,291
970 Capital Outlay	12,967	10,000	10,000	0	2,000	2,000	2,000	2,000	2,000
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	285,746	285,390	290,390	290,390	366,998	364,126	368,485	372,761	376,521
CEMETERY OPERATING Total Expenditures	1,292,669	1,134,913	1,139,913	1,035,912	1,150,879	1,153,786	1,163,796	1,176,358	1,190,544
REVENUE OVER EXPENSE	(158,228)	152,410	147,410	214,426	125,189	122,846	2,502	3,140	3,546
Other Sources & Uses of Cash									
Increase (decrease) in receivables	(19,468)	0	0	0	0	0	0	0	0
Increase (decrease) in payables	(15,810)	0	0	0	0	0	0	0	0
Net Other Sources & Uses	(35,278)	0	0	0	0	0	0	0	0
Net Change in Available Cash	(193,506)	152,410	147,410	214,426	125,189	122,846	2,502	3,140	3,546
Unrestricted Cash - Beginning of Year	19,492	(174,014)	(174,014)	(174,014)	40,412	165,600	288,447	290,949	294,089
Unrestricted Cash - End of Year	(174,014)	(21,604)	(26,604)	40,412	165,600	288,447	290,949	294,089	297,635
Reserve Targets:									
Assigned to Reserves - 25% of Current Spending	323,167	283,728	284,978	258,978	287,720	288,447	290,949	294,089	297,636
Unassigned Cash	(497,182)	(305,332)	(311,582)	(218,566)	(122,119)	0	(0)	(0)	(1)
Total	(174,014)	(21,604)	(26,604)	40,412	165,600	288,447	290,949	294,089	297,635
Unassigned Cash as a % of Total Current Spending	-39.0%	-26.9%	-27.3%	-21.1%	-10.6%	0.0%	0.0%	0.0%	0.0%
GOF Subsidy	559,120	425,000	425,000	425,000	266,416	261,360	144,086	150,464	158,788

City of Grand Rapids
CEMETERY-GOLF COURSE (ENC503)
STATEMENT OF OPERATIONS

Organizations	2012 Actuals	2013 Adopted	2013 Amended *	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
REVENUE									
<u>CEMETERY-GOLF COURSE (ENC503)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	482,231	553,000	553,000	481,000	532,965	549,263	570,376	590,345	611,212
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	29	20	20	20	20	20	20	20	20
671 Other Revenue	33	0	0	0	0	0	0	0	0
695 Other Financing Sources	20,000	0	225,000	225,000	0	0	0	0	0
CEMETERY-GOLF COURSE Total Revenue	502,294	553,020	778,020	706,020	532,985	549,283	570,396	590,365	611,232
EXPENDITURES									
<u>CEMETERY-GOLF COURSE (ENC503)</u>									
701 Personal Services	278,513	264,594	264,594	258,648	249,038	256,186	262,317	269,352	276,706
726 Supplies	153,814	95,000	95,000	69,000	84,500	85,000	87,500	87,500	87,500
800 Other Services And Charges	153,830	106,126	106,126	105,099	127,865	118,831	119,862	120,369	121,271
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	23,145	48,217	48,217	48,217	48,234	49,681	51,171	52,707	54,288
CEMETERY-GOLF COURSE Total Expenditures	609,301	513,937	513,937	480,965	509,637	509,698	520,849	529,928	539,765
REVENUE OVER EXPENSE	(107,008)	39,083	264,083	225,055	23,348	39,585	49,547	60,437	71,468
Other Sources & Uses of Cash									
Increase (decrease) in receivables	(5,595)	0	0	0	0	0	0	0	0
Increase (decrease) in payables	26,468	0	0	0	0	0	0	0	0
Net Other Sources & Uses	20,873	0	0	0	0	0	0	0	0
Net Change in Available Cash	(86,135)	39,083	264,083	225,055	23,348	39,585	49,547	60,437	71,468
Unrestricted Cash - Beginning of Year	3,023	(83,112)	(83,112)	(83,112)	141,944	165,292	204,877	254,424	314,861
Unrestricted Cash - End of Year	(83,112)	(44,029)	180,971	141,944	165,292	204,877	254,424	314,861	386,329
Reserve Targets:									
Assigned to Reserves - 25% of Current Spending	152,325	128,484	128,484	120,241	127,409	127,425	130,212	132,482	134,941
Unassigned Cash	(235,437)	(172,513)	52,487	21,703	37,882	77,452	124,212	182,379	251,388
Total	(83,112)	(44,029)	180,971	141,944	165,292	204,877	254,424	314,861	386,329
Unassigned Cash as a % of Total Current Spending	-39.0%	-33.6%	10.2%	4.5%	7.4%	15.2%	23.8%	34.4%	46.6%

* Amended Budget is through Feb 2013

City of Grand Rapids
SEWAGE SYSTEM RECEIVING/OPERATIONS (ENSDS500)
STATEMENT OF OPERATIONS

Organizations	2012	2013	2013	2013	2014	2015	2016	2017	2018
	Actuals	Adopted	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
REVENUE									
<u>RECEIVING/OPERATIONS (ENSDS500)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	48,814	62,000	62,000	61,400	65,800	68,900	68,900	68,900	68,900
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	51,570,276	52,375,155	52,375,155	51,868,498	51,784,538	52,870,975	53,897,867	55,049,510	56,097,703
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	161,995	175,000	175,000	120,000	120,000	130,000	140,000	150,000	150,000
671 Other Revenue	1,774,228	665,000	665,000	708,994	740,000	745,000	755,000	760,000	765,000
695 Other Financing Sources	(3,000,548)	0	0	0	0	0	0	0	0
RECEIVING/OPERATIONS Total Revenue	50,554,765	53,277,155	53,277,155	52,758,892	52,710,338	53,814,875	54,861,767	56,028,410	57,081,603
EXPENDITURES									
<u>RECEIVING/OPERATIONS (ENSDS500)</u>									
701 Personal Services	8,826,740	9,672,441	9,672,441	9,288,194	9,774,859	9,979,319	10,031,799	10,101,757	10,222,356
726 Supplies	1,312,386	1,522,801	1,522,801	1,238,612	1,430,093	1,352,078	1,362,675	1,366,685	1,374,001
800 Other Services And Charges	10,983,195	12,052,790	15,388,344	13,003,581	12,350,361	12,482,462	12,753,737	13,000,896	13,305,276
970 Capital Outlay	0	233,500	233,500	153,050	211,000	216,000	216,000	216,750	217,519
990 Debt Service	12,007,136	13,566,217	13,566,217	12,694,107	12,779,776	12,698,986	13,615,555	13,250,022	12,866,716
996 Appropriation Lapse	0	(1,053,000)	(1,053,000)	0	(1,036,000)	(1,048,000)	(1,064,000)	(1,079,000)	(1,099,000)
999 Transfers Out	5,872,983	8,476,810	6,401,810	3,515,234	2,628,842	3,191,572	3,285,648	4,606,102	3,907,967
RECEIVING/OPERATIONS Total Expenditures	39,002,440	44,471,559	45,732,113	39,892,778	38,138,931	38,872,417	40,201,414	41,463,212	40,794,835
RECEIVING/OPERATIONS NET INCOME (LOSS)	11,552,325	8,805,596	7,545,042	12,866,114	14,571,407	14,942,458	14,660,353	14,565,198	16,286,768
Other Sources & Uses of Cash									
Less: Payment of Debt Service Principal	(8,290,280)	(8,697,129)	(8,697,129)	(8,748,629)	(9,882,776)	(8,569,094)	(7,973,709)	(8,147,000)	(8,305,000)
Increase (decrease) in receivables	2,756,064	0	0	0	0	0	0	0	0
Increase (decrease) in payables	(1,155,914)	0	0	0	0	0	0	0	0
Net Other Sources & Uses	(6,690,130)	(8,697,129)	(8,697,129)	(8,748,629)	(9,882,776)	(8,569,094)	(7,973,709)	(8,147,000)	(8,305,000)
Net Change in Available Cash	4,862,195	108,467	(1,152,087)	4,117,485	4,688,631	6,373,364	6,686,644	6,418,198	7,981,768
Unrestricted Cash - Beginning of Year	13,226,573	18,088,768	18,088,768	18,088,768	22,206,253	26,894,884	33,268,247	39,954,891	46,373,089
Unrestricted Cash - End of Year	18,088,768	18,197,234	16,936,680	22,206,253	26,894,884	33,268,247	39,954,891	46,373,089	54,354,857
Reserve Targets:									
Assigned to Reserves - 25% of Current Spending	11,823,180	13,292,172	13,607,311	12,160,352	12,005,427	11,860,378	12,043,781	12,402,553	12,274,959
Unassigned Cash	6,265,588	4,905,062	3,329,370	10,045,901	14,889,457	21,407,869	27,911,111	33,970,536	42,079,898
Total	18,088,768	18,197,234	16,936,680	22,206,253	26,894,884	33,268,247	39,954,891	46,373,089	54,354,857
Unassigned Cash as a % of Total Current Spending	13.25%	9.23%	6.12%	20.65%	31.01%	45.12%	57.94%	68.47%	85.70%

City of Grand Rapids
WATER SYSTEM RECEIVING/OPERATIONS (ENWSS500)
STATEMENT OF OPERATIONS

Organizations	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
REVENUE									
<u>RECEIVING/OPERATIONS (ENWSS500)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	14,460	30,000	30,000	11,200	12,000	12,000	12,000	12,000	12,000
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	42,306,924	41,527,791	41,527,791	43,916,722	42,784,823	43,236,228	44,120,953	45,023,371	45,943,839
655 Fines And Forfeitures	1,149,243	1,273,638	1,273,638	1,346,719	1,400,000	1,428,000	1,456,560	1,485,691	1,515,405
664 Interest And Rents	600,720	698,730	698,730	608,730	626,371	646,013	662,433	684,632	695,525
671 Other Revenue	427,750	0	0	111,500	14,000	14,280	14,566	14,857	15,154
695 Other Financing Sources	(1,089,679)	1,987,718	1,987,718	1,857,142	1,933,471	1,972,140	2,011,583	2,051,815	2,092,851
RECEIVING/OPERATIONS Total Revenue	43,409,419	45,517,877	45,517,877	47,852,013	46,770,665	47,308,661	48,278,095	49,272,366	50,274,774
EXPENDITURES									
<u>RECEIVING/OPERATIONS (ENWSS500)</u>									
701 Personal Services	12,948,984	13,471,454	13,209,576	12,189,929	12,165,567	12,380,610	12,414,838	12,481,948	12,627,397
726 Supplies	2,899,222	3,021,400	3,686,848	2,637,334	2,874,150	2,930,433	2,988,862	3,048,457	3,109,244
800 Other Services And Charges	8,699,835	8,322,998	8,884,893	8,006,464	9,053,007	9,514,377	9,793,574	10,116,950	10,470,943
970 Capital Outlay	0	330,300	330,300	287,500	434,500	434,500	434,500	434,500	434,500
990 Debt Service	5,922,115	5,902,051	5,902,051	5,670,080	5,369,864	5,073,733	4,851,351	4,321,564	3,740,414
996 Appropriation Lapse	0	(1,030,000)	(1,030,000)	0	(1,020,000)	(1,055,000)	(1,075,000)	(1,083,000)	(1,117,000)
999 Transfers Out	1,206,726	3,075,941	3,629,980	3,368,102	6,072,957	5,763,419	6,584,790	3,267,098	3,920,370
RECEIVING/OPERATIONS Total Expenditures	31,676,882	33,094,144	34,613,647	32,159,409	34,950,045	35,042,072	35,992,915	32,587,517	33,185,868
RECEIVING/OPERATIONS NET INCOME (LOSS)	11,732,537	12,423,733	10,904,230	15,692,604	11,820,620	12,266,589	12,285,180	16,684,849	17,088,906
Other Sources & Uses of Cash									
Less: Payment of Debt Service Principal	(9,110,000)	(9,610,000)	(9,610,000)	(9,825,000)	(10,445,000)	(11,085,000)	(11,680,000)	(12,655,000)	(13,080,000)
Increase (decrease) in receivables	1,422,909	0	0	0	0	0	0	0	0
Increase (decrease) in payables	(1,242,297)	0	0	0	0	0	0	0	0
Net Other Sources & Uses	(8,929,388)	(9,610,000)	(9,610,000)	(9,825,000)	(10,445,000)	(11,085,000)	(11,680,000)	(12,655,000)	(13,080,000)
Net Change in Available Cash	2,803,149	2,813,733	1,294,230	5,867,604	1,375,620	1,181,589	605,180	4,029,849	4,008,906
Unrestricted Cash - Beginning of Year	12,525,943	15,329,092	15,329,092	15,329,092	21,196,696	22,572,316	23,753,904	24,359,084	28,388,933
Unrestricted Cash - End of Year	15,329,092	18,142,825	16,623,322	21,196,696	22,572,316	23,753,904	24,359,084	28,388,933	32,397,839
Reserve Targets:									
Assigned to Reserves - 25% of Current Spending	10,196,720	10,676,036	11,055,912	10,496,102	11,348,761	11,531,768	11,918,229	11,310,629	11,566,467
Unassigned Cash	5,132,372	7,466,789	5,567,410	10,700,594	11,223,554	12,222,136	12,440,855	17,078,304	20,831,372
Total	15,329,092	18,142,825	16,623,322	21,196,696	22,572,316	23,753,904	24,359,084	28,388,933	32,397,839
Unassigned Cash as a % of Total Current Spending	12.58%	17.48%	12.59%	25.49%	24.72%	26.50%	26.10%	37.75%	45.03%



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City of Grand Rapids
CAPITAL RESERVE (CPGCP403)
STATEMENT OF OPERATIONS

	FIVE YEAR CAPITAL PROGRAM								
	2012 Actuals	2013 Adopted	2013 Amended	2013 Estimate	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast
REVENUES:									
Property Tax	\$ 5,114,494	\$ 5,113,000	\$ 5,113,000	\$ 4,960,785	\$ 4,961,073	\$ 5,081,355	\$ 5,160,115	\$ 5,276,089	\$ 5,321,293
Income Tax	2,364,614	2,388,789	2,577,429	2,541,961	2,592,801	2,644,657	2,697,550	2,751,501	2,806,531
CFOF: From Cemeteries Operating Fund	141,620	143,273	143,273	143,273	144,751	141,794	143,099	144,230	144,751
From Brownfield - Mercantile Bank Tax Increment	-	-	-	8,574	64,063	62,950	61,837	60,724	59,611
Interest on Investments	-	-	-	-	-	-	-	-	-
Miscellaneous	23,977	-	95,706	-	-	-	-	-	-
Other New Revenue Funding	-	-	-	-	-	-	-	-	-
Total Revenue:	7,644,705	7,645,062	7,929,408	7,654,593	7,762,688	7,930,756	8,062,601	8,232,544	8,332,186
EXPENDITURES:									
Debt Obligations (fiscal year completed)									
- Kent County Drain 2003 (FY2016) Silver Creek Drainage	500,786	501,640	501,640	501,640	505,125	303,374	303,573	-	-
- Kent County Drain 2008 (FY2021) Grand River Floodwalls	712,662	720,241	720,241	720,241	726,989	728,549	739,362	747,328	748,788
- GR Building Authority 2002 (FY2022) Archives Center Phase II	243,572	263,517	263,517	238,100	234,350	234,775	239,975	235,025	239,050
- GR Building Authority 2003 (FY2013) Fire Stations & MLK Pool	28,668	28,457	28,457	28,457	-	-	-	-	-
- GR Building Authority 2009 (FY2021) Archives Center Phase I	136,500	148,369	148,369	148,388	144,788	146,113	142,050	142,588	142,781
- GR Building Authority 2009 (FY2021) Police Facilities	1,971,625	1,992,381	1,992,381	1,992,363	1,978,263	1,978,038	1,982,350	1,980,913	1,980,338
- Capital Improvmt Bonds 2007 (FY2018) Repairs to Public Museum	182,825	182,050	182,050	182,125	181,225	180,125	178,825	182,225	179,450
- Capital Improvmt Bonds 2007 (FY2028) Wealthy St & Other Conduit	61,270	60,717	60,717	60,717	60,139	58,896	58,291	57,660	61,714
- Capital Improvmt Bonds 2007 (FY2028) Fulton Street Cemetery Wall	141,620	143,273	143,273	143,273	144,751	141,794	143,099	144,230	144,751
- Capital Improvmt Bonds 2009 (FY2030) Sidewalks/Conduit/Drainage	135,606	144,277	144,277	144,277	142,717	145,810	148,459	145,814	142,982
- Silver Creek Drain District Note 2013 (FY2017) Kreiser Basin Expansion	-	-	15,070	15,070	15,070	15,070	15,070	15,060	-
- Brownfield IPA 2012 (FY2023) Front Ave Resurfacing	-	-	-	8,574	64,063	62,950	61,837	60,724	59,611
- Drain Cmr Flood Mgmt Project-Tremont NW -Shawmut Hills Drain Dist (2013 KC)	-	-	-	-	50,000	50,000	100,000	100,000	100,000
Lease - Kent County Bonds 2004 & 2005 (FY2026) 61st District Court	1,450,607	1,454,803	1,454,803	1,454,803	1,454,737	1,455,418	1,457,948	1,459,597	1,460,470
Lease - Human Services Complex (ACSET)	184,291	184,692	184,692	165,206	166,623	166,801	166,504	166,478	166,672
Sub-total - Debt and Other Long Term Obligations	5,750,031	5,824,417	5,839,487	5,803,234	5,868,840	5,667,713	5,737,343	5,437,642	5,426,607
Transfers to Capital - Other projects (see Appendix C)									
- Stormwater	620,000	220,000	220,000	220,000	220,000	220,000	220,000	220,000	220,000
- Sidewalks	70,000	100,000	100,000	100,000	100,000	250,000	250,000	250,000	250,000
- Facilities Management	-	810,000	810,000	810,000	525,000	2,273,000	1,740,000	3,300,000	5,650,000
- Fire	244,000	152,500	152,500	152,500	165,000	2,141,400	1,475,500	1,072,500	2,269,000
- Public Services - Parks & Recreation and Cemetery	125,000	100,000	100,000	100,000	125,000	150,000	-	-	-
- Police	103,866	182,000	182,000	182,000	149,260	172,500	172,500	-	-
- Traffic Safety - Street Lighting & Bike Paths	740,000	500,000	500,000	500,000	340,000	405,000	410,000	410,000	830,000
- Executive	42,393	-	-	-	-	-	-	-	-
- Clerks	75,000	-	-	-	-	-	-	-	-
Sub-total - Transfers to Capital - Other projects (see Appendix C)	2,020,259	2,064,500	2,064,500	2,064,500	1,624,260	5,611,900	4,268,000	5,252,500	9,219,000
Cost Allocation - A-87	56,474	31,298	31,298	31,298	60,448	62,261	64,129	66,053	68,035
Project Close-outs	-	(150,000)	(150,000)	(150,000)	-	-	-	-	-
Total Expenditures:	7,826,764	7,770,215	7,785,285	7,749,032	7,553,548	11,341,874	10,069,472	10,756,195	14,713,642
Operating Excess (Deficiency)	(182,059)	(125,153)	144,123	(94,439)	209,140	(3,411,118)	(2,006,871)	(2,523,651)	(6,381,456)
Beginning Fund Balance	361,503	179,444	179,444	179,444	85,005	294,145	(3,116,973)	(5,123,845)	(7,647,496)
Ending Fund Balance	\$ 179,444	\$ 54,291	\$ 323,567	\$ 85,005	\$ 294,145	\$ (3,116,973)	\$ (5,123,845)	\$ (7,647,496)	\$ (14,028,952)
Reserve Targets:									
Assigned to Capital	179,444	54,291	323,567	85,005	294,145	(3,116,973)	(5,123,845)	(7,647,496)	(14,028,952)
Unassigned	0	0	0	0	0	0	0	0	0
Total	179,444	54,291	323,567	85,005	294,145	(3,116,973)	(5,123,845)	(7,647,496)	(14,028,952)

City of Grand Rapids
CEMETERY PERPETUAL CARE (PFCPC150)
STATEMENT OF OPERATIONS

Organizations	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
REVENUE									
<u>CEMETERY PERPETUAL CARE (PFCPC150)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	33,008	31,000	31,000	31,000	30,588	30,588	30,588	30,588	30,588
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	25,322	33,000	33,000	18,000	15,000	15,000	15,000	15,000	15,000
671 Other Revenue	0	0	0	0	0	0	0	0	0
695 Other Financing Sources	89,977	87,120	87,120	87,120	123,435	120,556	120,556	120,556	120,556
CEMETERY PERPETUAL CARE Total Revenue	148,307	151,120	151,120	136,120	169,023	166,144	166,144	166,144	166,144
EXPENDITURES									
<u>CEMETERY PERPETUAL CARE (PFCPC150)</u>									
701 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	0	0	0	0	0	0	0	0	0
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	189,594	186,273	186,273	186,273	161,751	161,794	163,099	164,230	164,751
CEMETERY PERPETUAL CARE Total Expenditures	189,594	186,273	186,273	186,273	161,751	161,794	163,099	164,230	164,751
CEMETERY PERPETUAL CARE NET INCOME (LOSS)	(41,287)	(35,153)	(35,153)	(50,153)	7,272	4,350	3,045	1,914	1,393
Beginning Fund Balance	980,355	939,068	939,068	939,068	888,915	896,187	900,537	903,582	905,496
Ending Fund Balance	939,068	903,915	903,915	888,915	896,187	900,537	903,582	905,496	906,889
Reserve Targets:									
Assigned to Operations - 15% of Total Spending	28,439	27,941	27,941	27,941	24,263	24,269	24,465	24,635	24,713
Unassigned Fund Balance	910,629	875,974	875,974	860,974	871,925	876,268	879,118	880,862	882,177
Total	939,068	903,915	903,915	888,915	896,187	900,537	903,582	905,496	906,889
Unassigned FB as a % of Total Expenditures	480.3%	470.3%	470.3%	462.2%	539.1%	541.6%	539.0%	536.4%	535.5%

City of Grand Rapids
FIREFIGHTER RETIREE HEALTH CARE (FDRHC738)
STATEMENT OF OPERATIONS

Organizations	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
REVENUE									
<u>FIREFIGHTER RETIREE HEALTH CARE (FDRHC738)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	342,300	0	0	0	0	0	0	0	0
600 Charges For Services	4,969,072	3,718,870	3,718,870	17,505	19,066	21,504	23,850	25,838	27,993
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	40,696	0	0	0	0	0	0	0	0
671 Other Revenue	0	0	0	3,704,704	3,515,276	3,475,655	3,437,727	3,389,664	3,333,411
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
<i>FIREFIGHTER RETIREE HEALTH CARE Total Revenue</i>	5,352,067	3,718,870	3,718,870	3,722,209	3,534,342	3,497,159	3,461,577	3,415,502	3,361,404
EXPENDITURES									
<u>FIREFIGHTER RETIREE HEALTH CARE (FDRHC738)</u>									
701 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	1,717,951	1,757,190	1,757,190	1,712,845	1,716,514	1,940,537	2,177,288	2,490,124	2,847,596
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
<i>FIREFIGHTER RETIREE HEALTH CARE Total Expenditures</i>	1,717,951	1,757,190	1,757,190	1,712,845	1,716,514	1,940,537	2,177,288	2,490,124	2,847,596
<i>FIREFIGHTER RETIREE HEALTH CARE NET INCOME (LOSS)</i>	3,634,116	1,961,680	1,961,680	2,009,364	1,817,828	1,556,622	1,284,289	925,378	513,808
<i>Beginning Fund Balance</i>	2,556,684	6,190,800	6,190,800	6,190,800	8,200,164	10,017,992	11,574,614	12,858,903	13,784,281
<i>Ending Fund Balance</i>	6,190,800	8,152,480	8,152,480	8,200,164	10,017,992	11,574,614	12,858,903	13,784,281	14,298,089
Assigned to Operations - 15% of Total Spending	-	-	-	-	-	-	-	-	-
Unassigned Fund Balance	6,190,800	8,152,480	8,152,480	8,200,164	10,017,992	11,574,614	12,858,903	13,784,281	14,298,089
Total	6,190,800	8,152,480	8,152,480	8,200,164	10,017,992	11,574,614	12,858,903	13,784,281	14,298,089
Unassigned FB as a % of Total Expenditures	360.4%	463.9%	463.9%	478.7%	583.6%	596.5%	590.6%	553.6%	502.1%

City of Grand Rapids
GENERAL RETIREE HEALTH CARE FUND (FDRHC736)
STATEMENT OF OPERATIONS

Organizations	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
REVENUE									
<u>GENERAL RETIREE HEALTH CARE FUND (FDRHC736)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	1,305,915	0	0	0	0	0	0	0	0
600 Charges For Services	10,303,237	6,864,597	6,864,597	217,066	236,421	266,645	295,736	320,386	347,107
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	(17,533)	0	0	0	0	0	0	0	0
671 Other Revenue	0	0	0	6,705,227	6,527,892	6,538,394	6,519,358	6,479,831	6,429,147
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
GENERAL RETIREE HEALTH CARE FU Total Revenue	11,591,618	6,864,597	6,864,597	6,922,293	6,764,313	6,805,039	6,815,094	6,800,217	6,776,254
EXPENDITURES									
<u>GENERAL RETIREE HEALTH CARE FUND (FDRHC736)</u>									
701 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	6,851,352	6,524,052	6,524,052	6,836,916	6,787,423	7,127,239	7,385,478	7,342,804	7,212,230
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
GENERAL RETIREE HEALTH CARE FUND Total Expenditures	6,851,352	6,524,052	6,524,052	6,836,916	6,787,423	7,127,239	7,385,478	7,342,804	7,212,230
GENERAL RETIREE HEALTH CARE FUND NET INCOME (LOSS)	4,740,266	340,545	340,545	85,377	(23,110)	(322,200)	(570,384)	(542,587)	(435,976)
Beginning Fund Balance	2,362,070	7,102,336	7,102,336	7,102,336	7,187,713	7,164,603	6,842,403	6,272,019	5,729,432
Ending Fund Balance	7,102,336	7,442,881	7,442,881	7,187,713	7,164,603	6,842,403	6,272,019	5,729,432	5,293,456
Assigned to Operations - 15% of Total Spending	-	-	-	-	-	-	-	-	-
Unassigned Fund Balance	7,102,336	7,442,881	7,442,881	7,187,713	7,164,603	6,842,403	6,272,019	5,729,432	5,293,456
Total	7,102,336	7,442,881	7,442,881	7,187,713	7,164,603	6,842,403	6,272,019	5,729,432	5,293,456
Unassigned FB as a % of Total Expenditures	103.7%	114.1%	114.1%	105.1%	105.6%	96.0%	84.9%	78.0%	73.4%

City of Grand Rapids
POLICE OFFICER RETIREE HEALTH (FDRHC737)
STATEMENT OF OPERATIONS

Organizations	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
REVENUE									
<u>POLICE OFFICER RETIREE HEALTH (FDRHC737)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	325,577	0	0	0	0	0	0	0	0
600 Charges For Services	5,227,548	6,154,853	6,154,853	52,516	57,199	64,511	71,549	77,513	83,978
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	39,450	0	0	0	0	0	0	0	0
671 Other Revenue	0	0	0	6,119,437	6,527,892	6,538,394	6,519,358	6,479,831	6,429,147
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
<i>POLICE OFFICER RETIREE HEALTH Total Revenue</i>	5,592,574	6,154,853	6,154,853	6,171,953	6,585,091	6,602,905	6,590,907	6,557,344	6,513,125
EXPENDITURES									
<u>POLICE OFFICER RETIREE HEALTH (FDRHC737)</u>									
701 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	1,676,766	2,342,107	2,342,107	1,570,449	1,594,762	1,895,064	2,118,107	2,480,122	2,920,498
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
<i>POLICE OFFICER RETIREE HEALTH Total Expenditures</i>	1,676,766	2,342,107	2,342,107	1,570,449	1,594,762	1,895,064	2,118,107	2,480,122	2,920,498
<i>POLICE OFFICER RETIREE HEALTH NET INCOME (LOSS)</i>	3,915,808	3,812,746	3,812,746	4,601,504	4,990,329	4,707,841	4,472,800	4,077,222	3,592,627
<i>Beginning Fund Balance</i>	1,885,035	5,800,843	5,800,843	5,800,843	10,402,347	15,392,676	20,100,517	24,573,317	28,650,539
<i>Ending Fund Balance</i>	5,800,843	9,613,589	9,613,589	10,402,347	15,392,676	20,100,517	24,573,317	28,650,539	32,243,166
Assigned to Operations - 15% of Total Spending	-	-	-	-	-	-	-	-	-
Unassigned Fund Balance	5,800,843	9,613,589	9,613,589	10,402,347	15,392,676	20,100,517	24,573,317	28,650,539	32,243,166
Total	5,800,843	9,613,589	9,613,589	10,402,347	15,392,676	20,100,517	24,573,317	28,650,539	32,243,166
Unassigned FB as a % of Total Expenditures	346.0%	410.5%	410.5%	662.4%	965.2%	1060.7%	1160.2%	1155.2%	1104.0%

Budget 2014, Version 1		City of Grand Rapids OTHER GRANTS (SRGRT254) STATEMENT OF OPERATIONS								FUNDSTMT
Organizations	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	
REVENUE										
OTHER GRANTS (SRGRT254)										
401 Taxes	0	0	0	0	0	0	0	0	0	
450 Licenses And Permits	0	0	0	0	0	0	0	0	0	
501 Intergovernmental Revenues	15,615,681	0	787,708	183,708	0	0	0	0	0	
600 Charges For Services	0	0	0	0	0	0	0	0	0	
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0	
664 Interest And Rents	1,811	1,300	1,300	950	900	950	980	1,000	1,000	
671 Other Revenue	428,882	0	818,144	336,180	0	0	0	0	0	
695 Other Financing Sources	183,505	66,374	66,374	66,374	64,138	66,633	68,417	70,470	72,715	
OTHER GRANTS Total Revenue	16,229,878	67,674	1,673,526	587,212	65,038	67,583	69,397	71,470	73,715	
EXPENDITURES										
OTHER GRANTS (SRGRT254)										
701 Personal Services	623,955	0	293,391	0	96,488	1	0	0	0	
726 Supplies	11,807	0	3,569	0	0	0	0	0	0	
800 Other Services And Charges	13,664,655	37,277	1,340,194	53,369	46,852	33,988	34,793	35,837	37,043	
970 Capital Outlay	1,730,375	0	0	0	0	0	0	0	0	
990 Debt Service	0	0	0	0	0	0	0	0	0	
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0	
999 Transfers Out	84,188	29,097	35,072	29,097	40,862	32,645	33,624	34,633	35,672	
OTHER GRANTS Total Expenditures	16,114,981	66,374	1,672,226	82,466	184,202	66,634	68,417	70,470	72,715	
OTHER GRANTS NET INCOME (LOSS)	114,897	1,300	1,300	504,746	(119,164)	949	980	1,000	1,000	
Other Changes in Assigned Fund Balance										
Change in Compensated Absences	(4,438)	0	0	0	0	0	0	0	0	
Net Other Changes in Assigned Fund Balance	(4,438)	0	0	0	0	0	0	0	0	
Net Change in Available Fund Balance	110,459	0	0	0	0	0	0	0	0	
Beginning Fund Balance	11,009	121,468	121,468	121,468	626,214	507,050	507,999	508,979	509,979	
Ending Fund Balance	121,468	122,768	122,768	626,214	507,050	507,999	508,979	509,979	510,979	
Assigned to Operations - 15% of Total Spending	2,417,247	9,956	250,834	12,370	27,630	9,995	10,263	10,571	10,907	
Unassigned Fund Balance	(2,295,779)	112,812	(128,065)	613,845	479,420	498,004	498,717	499,409	500,072	
Total	121,468	122,768	122,768	626,214	507,050	507,999	508,979	509,979	510,979	
Unassigned FB as a % of Total Expenditures	-14.2%	170.0%	-7.7%	744.4%	260.3%	747.4%	728.9%	708.7%	687.7%	

GRANTCODE:					REVENUE	EXPENDITURES		
Grant					RECEIVED	THROUGH	THROUGH	UNEXPENDED
Grant Detail	START DATE	END DATE	GRANT TITLE	AWARD AMOUNT	6/30/13 *	6/30/13 *		
01NRGY			EEBG FY09 Sustainability Grant					
009	7/1/2009	6/30/2011	Administration	108,000	108,000	108,000	-	
011	1/1/2011	6/30/2011	City Hall Windows	1,170,015	1,181,518	1,153,456	16,559	
012	1/1/2011	6/30/2011	Geothermal Heating & Cooling	292,382	200,000	198,850	93,532	
013	1/1/2011	6/30/2011	Light Fixture Replacement	224,159	293,972	284,397	(60,238)	
014	1/1/2011	6/30/2011	Submetering System	33,624	32,199	32,199	1,425	
015	1/1/2011	6/30/2011	Lighting Control Improvements	48,349	50,515	48,733	(384)	
100	1/1/2011	6/30/2011	Steam MA		-	-	-	
TOTAL SUSTAINABILITY GRANT				1,938,000	1,866,204	1,825,635	50,894	
01JSPF-1	10/1/2011	9/30/12	Joint Study-Police & Fire Services	265,000	185,783	185,783	79,217	
01SUST-005	2/1/2005	6/1/15	Sustainable Cities	23,846	23,845	7,489	16,357	

GRANTCODE:

Grant

Grant Detail	START DATE	END DATE	GRANT TITLE	AWARD AMOUNT	REVENUE RECEIVED THROUGH 6/30/13 *	EXPENDITURES THROUGH 6/30/13 *	UNEXPENDED
Public Services Grants							
26PDNR-12M	1/15/2012	10/30/2014	Passport - MLK Park Baseball Court (Incl. \$15,000 match)	45,000	21,079	27,193	17,807
26PDNR-12R	1/15/2012	10/30/2014	Passport - Roosevelt Pk Playground (Incl. \$15,000 match)	45,000	15,000	15,000	30,000
Planning Grants							
10GGRP-1	3/10/2008	12/31/2088	Green Grand Rapids - Master Plan	258,000	260,973	258,462	(462)
10HCOR-12	2/1/2012	1/31/2015	Hud Corridor Study Grant	600,336	437,001	406,974	193,362
10HCOR-12M	2/1/2012	1/31/2015	Hud Corridor Study Grant	150,000	-	-	150,000
10MDCH-12	2/1/2012	12/31/2012	Michigan Community Health Grant	15,000	15,000	10,000	5,000
10MSCS-1	1/11/1900	5/1/2014	Michigan Street Corridor Study	123,889	122,521	122,521	1,368
Our Community's Children - Grants & Donations							
11GLR1-1	7/1/2007	6/30/2011	GLR Grant to OCYF	38,229	60,879	35,092	3,137
11JOBS-1	5/1/2008	12/30/2010	OJDP Jobs for Youth	169,926	168,826	168,826	1,100
11LEAD-1	9/1/2009	7/31/2012	OJDP Lead Program	500,000	496,044	495,400	4,600
11LOOP-1	7/1/2008	3/4/2011	OJDP LOOP Program	335,381	304,093	304,093	31,288
11MYCO-1	4/8/2009	6/30/2015	Mayor's Youth Council	12,600	23,769	12,429	171
11OCCB-1	7/1/2012	Ongoing	OCC Operations Budget-Donations - beg FY 2012	104,879	100,960	69,333	35,546
11UCBD-1	9/10/2008	9/30/2011	Urban Coop Board	47,872	82,000	28,876	18,996
35GRCE-12	6/12/2012	6/30/2014	GR Comm Fdn - Youth Employment - Year Two	34,180	34,180	34,254	(74)
35GRCE-13	3/1/2013	1/31/2015	GR Comm Fdn - Youth Employment - Year Two	34,850	34,850	21,474	13,376
35LABR-1	1/1/2011	1/1/2013	Job Training Award	350,000	350,000	348,125	1,875
35RDVC-1	7/13/2010	7/13/2011	De Vos Foundation Award	60,500	60,500	53,660	6,840
TOTAL OCC GRANTS:				1,688,417	1,716,101	1,571,562	116,855
Community Development Grants							
35ENRG	9/26/2008	12/31/2012	Midwest Efficiency Cities <i>Energy Efficiency enhancements on housing rehabilitation projects</i>	200,000	200,000	194,499	5,501
35JA09	10/2/2009	12/31/2012	FFY09 JAG Grant <i>City: Neighborhood Crime Prevention; Technology Upgrades for Kent Cnty, Wyoming & Kentwood</i>	202,384	255,481	201,038	1,346

				OTHER GRANTS FUND SRGRT254			
GRANTCODE: Grant				AWARD	REVENUE	EXPENDITURES	
Grant Detail	START DATE	END DATE	GRANT TITLE	AMOUNT	RECEIVED THROUGH 6/30/13 *	THROUGH 6/30/13 *	UNEXPENDED
35JA10	8/23/2010	12/31/2013	FFY10 JAG Grant <i>City: Neighborhood Crime Prevention; Technology Upgrades for Kent Cnty</i>	260,420	398,497	259,434	986
35JA11	8/23/2010	12/31/2014	FFY11 JAG Grant <i>City: Neighborhood Crime Prevention; Technology Upgrades for Kent Cnty</i>	208,668	99,190	99,190	109,478
35JAR1	10/8/2009	1/31/2013	Justice Asst - ARRA Com Based CP <i>Grant through MI State Police-Problem Oriented Policing, Court Work Crew Supervisor and Neighborhood Crime Prevention</i>	543,400	518,800	524,465	18,935
35MESG	9/20/2010	1/31/2013	MSHDA Emergency Shelter - Fiduciary <i>Grant passed through to non-profits for homelessness prevention and rapid rehousing with the Coalition to End Homelessness</i>	326,912	326,794	326,794	118
35MISC	12/22/2008	Ongoing	CDD Indirect - (pass through as needed) <i>Administrative pass through pending grant reimbursements</i>	900	900	(9,301)	10,201
35MSBB	6/2/2010	12/31/2013	MI Saves-Better Buildings <i>Energy Retrofitting</i>	945,000	879,748	949,014	(4,014)
35MSHD	1/1/1996	7/1/2015	MISC-MSHD - LOANS (1986 & 1990) Loan Repayments to MSHDA (final pmt 2/17/05)	400,000 (395,707)	400,000 -	400,000 (395,707)	- LOAN CLOSED
			MISC-MSHD Net Balance - (Converted to grant)	-	4,293	-	-
			MSHDA Program Income and Investment Int.	-	400,500	-	-
			TOTAL MSHDA Fund Balance	-	404,793	-	-
35NSP2	2/10/2010	12/31/2013	Neighborhood Stabilization Program 2 <i>Rehabilitation and demolition of abandoned and foreclosed properties and homebuyer assistance; also land banking</i>	15,849,269	16,091,044	16,229,093	(379,824)
35NSP3	1/1/1900	6/30/2017	Neighborhood Stabilization Program 3 <i>Rehabilitation and demolition of abandoned and foreclosed properties and homebuyer assistance; also land banking</i>	-	1,280,321	1,281,821	(1,281,821)
TOTAL COMMUNITY DEVELOPMENT GRANTS				18,332,578	20,756,378	19,961,150	(346,751)

OTHER GRANTS FUND

SRGRT254

GRANTCODE:

Grant

Grant Detail	START DATE	END DATE	GRANT TITLE	AWARD AMOUNT	REVENUE RECEIVED THROUGH 6/30/13 *	EXPENDITURES THROUGH 6/30/13 *	UNEXPENDED
Economic Development Grants							
47HAZG	8/1/2008	8/31/2012	Hazardous EPA Grant	200,000	181,437	194,612	5,388
47HAZM	12/7/2010	7/31/2013	Hazardous EPA Grant-416	250,000	231,745	246,266	3,734
47MDEQ	1/13/2012	2/13/2014	MDEQ Urban Market	1,000,000	999,830	999,830	170
47PETG	8/1/2008	7/31/2011	Petroleum EPA Grant	200,000	195,394	205,436	(5,436)
47PETR	12/7/2010	7/31/2013	Petroleum EPA Grant-416	125,000	106,913	122,525	2,475
47RLFH	8/1/2010	7/31/2013	RLF HAX EPA Grant 417	-	605,456	602,588	(602,588)
47RLFP	8/1/2010	7/31/2013	RLF PET EPA Grant 417	-	250,000	248,623	(248,623)
TOTAL ECONOMIC DEVELOPMENT GRANTS				1,775,000	2,570,775	2,619,880	(844,880)
TOTAL OTHER GRANTS FUND				23,991,995	27,170,431	26,236,689	(1,024,344)

* Unaudited Data as of 6/30/13

Budget 2014, Version 1		City of Grand Rapids POLICE GRANTS (SRGRT255) STATEMENT OF OPERATIONS								FUNDSTMT
Organizations	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	
REVENUE										
<u>POLICE GRANTS (SRGRT255)</u>										
401 Taxes	0	0	0	0	0	0	0	0	0	
450 Licenses And Permits	0	0	0	0	0	0	0	0	0	
501 Intergovernmental Revenues	1,703,479	0	329,888	1,482,132	0	0	0	0	0	
600 Charges For Services	0	0	0	0	0	0	0	0	0	
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0	
664 Interest And Rents	1,298	0	0	700	0	0	0	0	0	
671 Other Revenue	16,000	0	16,000	0	0	0	0	0	0	
695 Other Financing Sources	570,352	0	1,530,074	477,436	477,436	0	0	0	0	
POLICE GRANTS Total Revenue	2,291,130	0	1,875,962	1,960,268	477,436	0	0	0	0	
EXPENDITURES										
<u>POLICE GRANTS (SRGRT255)</u>										
701 Personal Services	1,917,996	0	1,697,377	1,653,275	477,436	0	0	0	0	
726 Supplies	1,632	0	2,100	0	0	0	0	0	0	
800 Other Services And Charges	317,545	0	160,485	244,193	0	0	0	0	0	
970 Capital Outlay	181,565	0	16,000	62,800	0	0	0	0	0	
990 Debt Service	0	0	0	0	0	0	0	0	0	
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0	
999 Transfers Out	0	0	0	0	0	0	0	0	0	
POLICE GRANTS Total Expenditures	2,418,738	0	1,875,962	1,960,268	477,436	0	0	0	0	
POLICE GRANTS NET INCOME (LOSS)	(127,608)	(0)	0	0	0	(0)	(0)	(0)	(0)	
Beginning Fund Balance	(305,062)	(432,670)	(432,670)	(432,670)	(432,670)	(432,670)	(432,670)	(432,670)	(432,670)	
Ending Fund Balance	(432,670)	(432,670)	(432,670)	(432,670)	(432,670)	(432,670)	(432,670)	(432,670)	(432,670)	

GRANTCODE	START DATE	END DATE	GRANT TITLE	AWARD AMOUNT	REVENUE RECEIVED THROUGH 6/30/13 *	EXPENDITURES THROUGH 6/30/13 *	UNEXPENDED
POLICE GRANTS							
17ATPA			<i>Begun in 1986; 50% Wages for 3 Detectives working as part of a multi-jurisdictional team on auto theft prevention.</i>				
011	2/25/1998	4/30/2013	Auto theft Prevention Grants	142,953	137,129		
			Other Resources, Interest, etc.	195,964	195,964		
			Total	338,917	333,093	418,168	(79,251)
012	10/1/2011	4/30/2013	Auto theft Prevention Grants	158,919	141,825		
			Other Resources, Interest, etc.	210,087	210,087		
			Total	369,006	351,912	157,850	211,156
013	10/1/2012	9/30/2013	Auto theft Prevention Grants	156,028	62,744		
			Other Resources, Interest, etc.	204,003	204,003		
			Total	360,031	266,747	157,850	202,181

GRANTCODE	START DATE	END DATE	GRANT TITLE	AWARD AMOUNT	REVENUE RECEIVED THROUGH 6/30/13 *	EXPENDITURES THROUGH 6/30/13 *	UNEXPENDED
17CHRP-009	12/30/2009	4/30/2013	UD DOJ CHRP ARRA Grant	1,706,273	2,377,483	2,377,482	1 Closed
			<i>Maintain for 1 Add'l Year:</i>				
17CHRP-13		1/14/2014	9 Police personnel retained for two years	450,000	450,000	477,529	(27,529)
			<i>Maintenance of CHRP Staffing for 1 Year</i>				
				<u>2,156,273</u>	<u>2,827,483</u>	<u>2,855,011</u>	<u>(27,528)</u>
17COMM-006	3/29/2006	Ongoing	Training of 911 Personnel - Cmrs Funds	135,250	195,392	70,973	124,419
			<i>Strictly training for Communications Bureau</i>				
17JAG1-009	9/24/2009	10/31/2013	JAG Recovery Act E Byrne Grant	850,208	850,208		
			Other Resources, Interest, etc.	-	22,223		
			Total	<u>850,208</u>	<u>872,431</u>	<u>863,363</u>	<u>(13,155)</u>
			<i>Police Personnel, Equipment and some misc. costs; Multi-jurisdictional</i>				
17MET1-012	10/1/2012	9/30/2013	Metropolitan Enforcement Team Grant	351,755	347,579	296,116	55,639
17MET1-013	10/1/2013	9/30/2014	Metropolitan Enforcement Team Grant	-	-	-	
			<i>Drug Enforcement; wages and benefits for personnel assigned to the multi-jurisdictional unit.</i>				
17OHSP-120	10/1/2011	12/31/2012	Office of Highway Safety Planning-Belts	9,058	40,304	40,304	9,058
			<i>OT through Wyoming for increased or specialized Traffic Enforcement; some underage alcohol enforcement.</i>				
17WDMI-009	6/1/2010	11/30/2012	US DOJ WDMI Project Safe Neighborhoods	27,467	21,698	21,698	5,769
17WDMI-010	6/1/2011	3/1/2013	US DOJ WDMI Project Safe Neighborhoods	20,400	-	-	20,400
			<i>Through Grand Valley - OT for officers investigating firearms offenses; conduct digital crime scans; supplies.</i>				
17VEST-010	9/17/2010	9/17/2014	USDOJBVP Grant - Police Vests	31,308	32,279	32,999	(1,691)
			<i>Replacement Vests for Officers</i>				
TOTAL POLICE GRANTS				<u>3,456,579</u>	<u>4,192,313</u>	<u>3,949,838</u>	<u>278,397</u>

* Unaudited Data as of 6/30/13

Budget 2014, Version 1		City of Grand Rapids FIRE GRANTS (SRGRT259) STATEMENT OF OPERATIONS								FUNDSTMT
Organizations	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	
REVENUE										
<u>FIRE GRANTS (SRGRT259)</u>										
401 Taxes	0	0	0	0	0	0	0	0	0	
450 Licenses And Permits	0	0	0	0	0	0	0	0	0	
501 Intergovernmental Revenues	2,549,977	0	1,537,060	2,490,378	0	0	0	0	0	
600 Charges For Services	0	0	0	0	0	0	0	0	0	
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0	
664 Interest And Rents	0	0	0	0	0	0	0	0	0	
671 Other Revenue	0	0	18,550	0	0	0	0	0	0	
695 Other Financing Sources	0	0	273,574	188,087	0	0	0	0	0	
FIRE GRANTS Total Revenue	2,549,977	0	1,829,184	2,678,465	0	0	0	0	0	
EXPENDITURES										
<u>FIRE GRANTS (SRGRT259)</u>										
701 Personal Services	2,325,937	0	58,666	1,327,348	0	0	0	0	0	
726 Supplies	0	0	19,550	10,000	0	0	0	0	0	
800 Other Services And Charges	48,600	0	191,000	136,838	0	0	0	0	0	
970 Capital Outlay	219,300	0	1,559,968	132,000	0	0	0	0	0	
990 Debt Service	0	0	0	0	0	0	0	0	0	
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0	
999 Transfers Out	640	0	0	1,589	0	0	0	0	0	
FIRE GRANTS Total Expenditures	2,594,477	0	1,829,184	1,607,775	0	0	0	0	0	
FIRE GRANTS NET INCOME (LOSS)	(44,500)	(0)	0	1,070,690	0	0	0	0	0	
Beginning Fund Balance	44,500	0	0	0	1,070,690	1,070,690	1,070,690	1,070,690	1,070,690	
Ending Fund Balance	0	(0)	0	1,070,690	1,070,690	1,070,690	1,070,690	1,070,690	1,070,690	

GRANT CODE	START DATE	END DATE	GRANT TITLE	AWARD AMOUNT	REVENUE RECEIVED THROUGH 6/30/13*	EXPENDITURES THROUGH 6/30/13 *	UNEXPENDED
FIRE GRANTS							
18FEMA-11	7/6/12	7/5/13	Regional AFG Grant	1,750,000	8,904	85,075	1,664,925
18FEMA-110002	7/6/12	7/5/13	2011 AFG Fire Prevention & Safety	456,568	224,988	180,509	276,059
18FEMA-120000	9/18/12	10/17/13	AFG 2012 FR 00420	851,199	87,279	-	851,199
18FEMA-130000	12/20/12	12/19/13	EMW 2012-FO-06659	116,936	23,387	4,700	112,236
18FEMA-130001	3/11/13	3/10/14	FEMA AFG EMW-2012-FV-03755	310,500	62,100	-	310,500
18HSGP-120000	10/15/12	6/30/13	Homeland Security - WMSRDC <i>Emergency preparedness planning contract for the City of Grand Rapids</i>	75,431	20,226	48,251	27,180
18SAFE							
011	8/15/11	8/14/13	Staffing Adequate Fire Emergency Grant <i>Salaries and Benefits to rehire 13 Firefighters</i>	2,051,133	1,670,003	1,770,100	281,033

* Unaudited Data as of 6/30/13

Budget 2014, Version 1		City of Grand Rapids COMMUNITY DEVELOPMENT PROGRAM (SRGRT269) STATEMENT OF OPERATIONS								FUNDSTMT
Organizations	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	
REVENUE										
COMMUNITY DEVELOPMENT PROGRAM (SRGRT269)										
401 Taxes	0	0	0	0	0	0	0	0	0	
450 Licenses And Permits	0	0	0	0	0	0	0	0	0	
501 Intergovernmental Revenues	4,740,796	3,755,480	3,285,813	3,285,813	3,913,766	3,375,080	3,412,705	3,422,167	3,438,604	
600 Charges For Services	0	0	0	0	0	0	0	0	0	
655 Fines And Forfeitures	812	0	0	0	0	0	0	0	0	
664 Interest And Rents	23,935	0	0	0	0	0	0	0	0	
671 Other Revenue	601,950	863,557	863,557	863,557	255,433	259,000	259,000	259,000	259,000	
695 Other Financing Sources	372,615	0	0	0	480,000	480,000	480,000	480,000	480,000	
COMMUNITY DEVELOPMENT PROGRAM Total Revenue	5,740,108	4,619,037	4,149,370	4,149,370	4,649,199	4,114,080	4,151,705	4,161,167	4,177,604	
EXPENDITURES										
COMMUNITY DEVELOPMENT PROGRAM (SRGRT269)										
701 Personal Services	888,637	843,105	447,724	668,735	789,944	813,188	820,573	823,296	831,958	
726 Supplies	18,139	12,700	6,846	7,717	8,940	8,940	8,940	8,940	8,940	
800 Other Services And Charges	3,167,134	3,690,117	3,621,686	3,653,126	2,400,927	1,961,002	1,991,242	1,997,981	2,005,756	
970 Capital Outlay	6,690	20,132	20,132	20,132	4,800	4,800	4,800	4,800	4,800	
990 Debt Service	0	0	0	0	0	0	0	0	0	
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0	
999 Transfers Out	1,421,504	52,983	52,983	52,983	1,444,588	1,326,150	1,326,150	1,326,150	1,326,150	
COMMUNITY DEVELOPMENT PROGRAM Total Expenditures	5,502,103	4,619,037	4,149,371	4,402,693	4,649,199	4,114,080	4,151,705	4,161,167	4,177,604	
COMMUNITY DEVELOPMENT PROGRAM NET INCOME (LOSS)	238,005	(0)	(0)	(253,323)	(0)	0	(0)	(0)	0	
Other Changes in Assigned Fund Balance										
Change in Compensated Absences	19,429	0	0	0	0	0	0	0	0	
Net Other Changes in Assigned Fund Balance	19,429	0	0	0	0	0	0	0	0	
Net Change in Available Fund Balance	257,434	(0)	(0)	(253,323)	(0)	0	(0)	(0)	0	
Beginning Fund Balance	419,213	676,647	676,647	676,647	423,324	423,324	423,324	423,324	423,324	
Ending Fund Balance	676,647	676,647	676,647	423,324	423,324	423,324	423,324	423,324	423,324	
Assigned to Operations - 15% of Total Spending	825,315	692,866	622,406	660,404	697,380	617,112	622,756	624,175	626,641	
Unassigned Fund Balance	(148,668)	(16,209)	54,241	(237,080)	(274,056)	(193,788)	(199,432)	(200,852)	(203,317)	
Total	676,647	676,647	676,647	423,324	423,324	423,324	423,324	423,324	423,324	
Unassigned FB as a % of Total Expenditures	-2.7%	-0.4%	1.3%	-5.4%	-5.9%	-4.7%	-4.8%	-4.8%	-4.9%	

GRANTCODE	START DATE	END DATE	GRANT TITLE	AWARD AMOUNT	REVENUE THROUGH 6/30/13*	EXPENDITURES THROUGH 6/30/13*	UNEXPENDED
COMMUNITY DEVELOPMENT BLOCK GRANTS (CDBG)							
<i>Community Development Block Grants have multiple uses including infrastructure, housing rehabilitation, code compliance and public services.</i>							
35CD05	1/25/2005	6/30/2015	FFY05 Community Development Block Grant (CDBG) Interest, Program Income & Other Revenues	4,507,982 1,023,116	4,806,047 558,465	5,514,357	16,741
35CD06	11/10/2005	6/30/2015	FFY06 Community Development Block Grant (CDBG) Interest, Program Income & Other Revenues	4,079,649 1,514,899	4,651,594 940,516	5,594,683	(135)
35CD07	12/6/2006	12/31/2020	FFY07 Community Development Block Grant (CDBG) Interest, Program Income & Other Revenues	4,144,756 1,337,529	4,281,601 1,013,093	5,237,893	244,392

COMMUNITY DEVELOPMENT PROGRAM GRANTS
SRGRT269

GRANTCODE	START DATE	END DATE	GRANT TITLE	AWARD AMOUNT	REVENUE THROUGH 6/30/13*	EXPENDITURES THROUGH 6/30/13*	UNEXPENDED
35CD08	1/9/2008	12/31/2016	FFY08 Community Development Block Grant (CDBG) Interest, Program Income & Other Revenues	3,782,169 989,498	- 4,388,925 540,263		
				<u>4,771,667</u>	<u>4,929,188</u>	<u>4,584,992</u>	<u>186,675</u>
35CD09	12/23/2008	6/30/2016	FFY09 Community Development Block Grant (CDBG) Interest, Program Income & Other Revenues	3,909,026 658,357	- 3,815,102 858,176		
				<u>4,567,383</u>	<u>4,673,278</u>	<u>4,440,969</u>	<u>126,414</u>
35CD10	1/20/2010	6/30/2015	FFY10 Community Development Block Grant (CDBG) Interest, Program Income & Other Revenues	4,396,741 1,228,259	- 4,687,637 636,574		
				<u>5,625,000</u>	<u>5,324,211</u>	<u>5,225,886</u>	<u>399,114</u>
35CD11	1/1/1900	6/30/2017	FFY11 Community Development Block Grant (CDBG) Interest, Program Income & Other Revenues	3,684,144 965,856	- 3,522,569 716,457		
				<u>4,650,000</u>	<u>4,239,026</u>	<u>4,190,420</u>	<u>459,580</u>
35CD12	2/9/2012	6/30/2022	FFY12 Community Development Block Grant (CDBG) Interest, Program Income & Other Revenues	3,436,443 863,557	- 2,041,993 948,528		
				<u>4,300,000</u>	<u>2,990,521</u>	<u>-</u>	<u>4,300,000</u>
35CD13	5/1/2013	6/30/2019	FFY13 Community Development Block Grant (CDBG) Interest, Program Income & Other Revenues	3,913,766 735,433	- -		
				<u>4,649,199</u>	<u>-</u>	<u>-</u>	<u>4,649,199</u>
TOTAL COMMUNITY DEVELOPMENT BLOCK GRANTS (est.)				40,521,981	38,407,540	34,789,200	5,732,781

COMMUNITY DEVELOPMENT PROGRAM GRANTS
SRGRT269

GRANTCODE	START DATE	END DATE	GRANT TITLE	AWARD AMOUNT	REVENUE THROUGH 6/30/13*	EXPENDITURES THROUGH 6/30/13*	UNEXPENDED
EMERGENCY SHELTER GRANTS (ES)							
<i>Emergency Shelter grants are used for homelessness assistance and prevention programs in coordination with the Coalition to End Homelessness</i>							
35ES10	1/27/2010	8/31/2012	FFY10 Emergency Shelter Grant Program Interest, Program Income & Other Revenues	177,125	178,728		
				-	-		
				177,125	178,728	153,893	23,232
35ES11	11/10/2010	12/31/2016	FFY11 Emergency Shelter Grant Program Interest, Program Income & Other Revenues	456,461			
				456,461	-	255,995	200,466
35ES12	11/10/2010	6/30/2019	FFY12 Emergency Shelter Grant Program Interest, Program Income & Other Revenues	319,037			
				319,037	-	102,200	216,837
35ES13	5/1/2013	6/30/2019	FFY13 Emergency Shelter Grant Program Interest, Program Income & Other Revenues	-			
				-	-	-	-
TOTAL EMERGENCY SHELTER GRANTS				952,623	178,728	409,888	542,735
HOMELESSNESS PREVENTION AND RAPID RE-HOUSING PROGRAM GRANT (HPRP)							
<i>The HPRP Grant is used for homelessness assistance and prevention programs with the Coalition to End Homelessness and the Salvation Army Booth Family Services</i>							
35HPRP	7/29/2009	6/30/2012	Homeless Prevention Rapid Rehousing Program	1,650,890	1,650,890	1,650,306	584
NEIGHBORHOOD STABILIZATION GRANT (NSP)							
<i>The NSP Grant is used for Rehabilitation and demolition of abandoned and foreclosed properties and homebuyer assistance.</i>							
35NS08	3/31/2009	12/31/2013	FFY08 Neighborhood Stabilization Program Other Revenue	6,187,686	5,660,050		
				-	1,100,235		
				6,187,686	6,760,285	6,840,495	(652,809)

NOTE: Detailed information for CDBG, ESG, HPRP and NSP grants is available in the Community Development Office

* Unaudited Data as of 6/30/13

Budget 2014, Version 1		City of Grand Rapids LEAD HAZARD CONTROL/REDUCTION (SRGRT270) STATEMENT OF OPERATIONS								FUNDSTMT
Organizations	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	
REVENUE										
<u>LEAD HAZARD CONTROL/REDUCTION (SRGRT270)</u>										
401 Taxes	0	0	0	0	0	0	0	0	0	
450 Licenses And Permits	0	0	0	0	0	0	0	0	0	
501 Intergovernmental Revenues	1,543,283	0	0	0	0	0	0	0	0	
600 Charges For Services	0	0	0	0	0	0	0	0	0	
655 Fines And Forfeitures	292	0	0	0	0	0	0	0	0	
664 Interest And Rents	0	0	0	0	0	0	0	0	0	
671 Other Revenue	136,031	252,216	252,216	252,216	0	0	0	0	0	
695 Other Financing Sources	0	0	0	0	0	0	0	0	0	
LEAD HAZARD CONTROL/REDUCTION Total Revenue	1,679,606	252,216	252,216	252,216	0	0	0	0	0	
EXPENDITURES										
<u>LEAD HAZARD CONTROL/REDUCTION (SRGRT270)</u>										
701 Personal Services	362,272	252,216	252,216	465,693	0	0	0	0	0	
726 Supplies	3,846	0	0	8,000	0	0	0	0	0	
800 Other Services And Charges	1,127,817	0	(103,954)	1,540	0	0	0	0	0	
970 Capital Outlay	0	0	0	0	0	0	0	0	0	
990 Debt Service	0	0	0	0	0	0	0	0	0	
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0	
999 Transfers Out	2,479	0	103,954	0	0	0	0	0	0	
LEAD HAZARD CONTROL/REDUCTION Total Expenditures	1,496,414	252,216	252,216	475,233	0	0	0	0	0	
LEAD HAZARD CONTROL/REDUCTION NET INCOME (LOSS)	183,192	0	0	(223,017)	0	0	0	0	0	
Other Changes in Assigned Fund Balance										
Change in Compensated Absences	9,224	0	0	0	0	0	0	0	0	
Net Other Changes in Assigned Fund Balance	9,224	0	0	0	0	0	0	0	0	
Net Change in Available Fund Balance	192,416	0	0	0	0	0	0	0	0	
Beginning Fund Balance	31,861	224,277	224,277	224,277	1,260	1,260	1,260	1,260	1,260	
Ending Fund Balance	224,277	224,277	224,277	1,260	1,260	1,260	1,260	1,260	1,260	
Assigned to Operations - 15% of Total Spending	224,462	37,832	37,832	71,285	-	-	-	-	-	
Unassigned Fund Balance	(185)	186,445	186,445	(70,025)	1,260	1,260	1,260	1,260	1,260	
Total	224,277	224,277	224,277	1,260	1,260	1,260	1,260	1,260	1,260	
Unassigned FB as a % of Total Expenditures	0.0%	73.9%	73.9%	-14.7%	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	

GRANTCODE	START DATE	END DATE	GRANT TITLE	AWARD AMOUNT	REVENUE RECEIVED THROUGH 6/30/13 *	EXPENDITURES THROUGH 6/30/13 *	UNEXPENDED
LEAD HAZARD GRANTS							
<i>Lead Hazard Grants are used for remediation of dangerous levels of lead in owner occupied and rental properties.</i>							
35LC08	11/14/2008	3/31/2013	FFY08 Lead Based Paint Hazard Control Other Revenue Total	3,000,000			
				3,000,000	3,165,217	3,117,790	(117,790) Closed
35LC12	11/14/2008	9/30/2015	FFY08 Lead Based Paint Hazard Control Other Revenue Total	2,480,000			
				2,480,000	659,426	716,104	1,763,896

GRANTCODE	START DATE	END DATE	GRANT TITLE	AWARD AMOUNT	REVENUE RECEIVED THROUGH 6/30/13 *	EXPENDITURES THROUGH 6/30/13 *	UNEXPENDED	
35LDPI	3/31/2010	Ongoing	Lead Hazard Post-grant Program Income Total	-	347,753	89,797	257,956	
35LEAD	1/1/2008	Ongoing	Lead Grant Loan Payments Total	-	(1,332)	-	(1,332)	
35LHC2	2/7/2011	Ongoing	Second Tier Lead Hazard Funds Total	-	14,082	3,818	10,264	
35LR08	11/14/2008	6/28/2013	FFY08 Lead HazardReduction Demo Grant	1,568,855	1,567,474			
			Other Revenue	-	93,450			
			Total	1,568,855	1,660,924	1,581,902	(13,047)	Closed
TOTAL LEAD HAZARD FUND GRANTS				7,048,855	5,846,070	5,509,411	1,899,947	

NOTE: Detailed information for LEAD grants is available in the Community Development Office

* Unaudited Data as of 6/30/13

Budget 2014, Version 1		City of Grand Rapids								FUNDSTMT
HOME INVESTMENT PARTNERSHIP PR (SRGRT278)										
STATEMENT OF OPERATIONS										
Organizations	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	
REVENUE										
<i>HOME INVESTMENT PARTNERSHIP PR (SRGRT278)</i>										
401 Taxes	0	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	1,474,258	1,020,931	620,931	1,020,931	937,040	941,004	943,067	943,486	944,563	
600 Charges For Services	0	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	1	0	0	0	0	0	0	0	0	0
664 Interest And Rents	681	0	0	0	0	0	0	0	0	0
671 Other Revenue	62,036	3,854	3,854	3,854	52,960	2,785	2,785	2,785	2,785	2,785
695 Other Financing Sources	0	0	0	0	0	0	0	0	0	0
HOME INVESTMENT PARTNERSHIP PR Total Revenue	1,536,976	1,024,785	624,785	1,024,785	990,000	943,789	945,852	946,271	947,348	
EXPENDITURES										
<i>HOME INVESTMENT PARTNERSHIP PR (SRGRT278)</i>										
701 Personal Services	129,401	75,049	75,050	75,049	71,477	75,135	76,861	76,933	77,652	
726 Supplies	1,378	2,000	2,000	2,000	1,000	1,000	1,000	1,000	1,000	1,000
800 Other Services And Charges	1,438,353	1,644,714	1,644,714	1,644,714	909,327	859,654	859,991	860,338	860,696	
970 Capital Outlay	953	3,476	3,476	3,476	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0	0
999 Transfers Out	(1,175)	4,761	4,761	4,761	8,196	8,000	8,000	8,000	8,000	8,000
HOME INVESTMENT PARTNERSHIP PR Total Expenditures	1,568,910	1,730,000	1,730,001	1,730,000	990,000	943,789	945,852	946,271	947,348	
HOME INVESTMENT PARTNERSHIP PR NET INCOME (LOSS)	(31,934)	(705,215)	(1,105,216)	(705,215)	(0)	(0)	(0)	0	(0)	
<i>Other Changes in Assigned Fund Balance</i>										
Prior year assignment of contract cancellations		705,215	705,215	705,215						
Change in compensated absences	(146)	0	0	0	0	0	0	0	0	0
Net Other Changes in Assigned Fund Balance	(146)	705,215	705,215	705,215	0	0	0	0	0	0
Net Change in Available Fund Balance	(32,080)	(0)	(400,001)	0	0	0	0	0	0	
Beginning Fund Balance	110,853	78,773	78,773	78,773	78,773	78,773	78,772	78,772	78,773	
Ending Fund Balance	78,773	78,773	(321,228)	78,773	78,773	78,772	78,772	78,773	78,773	
Assigned to Operations - 15% of Total Spending	235,336	259,500	259,500	259,500	148,500	141,568	141,878	141,941	142,102	
Unassigned Fund Balance	(156,563)	(180,727)	(580,728)	(180,727)	(69,727)	(62,796)	(63,105)	(63,168)	(63,329)	
Total	78,773	78,773	(321,228)	78,773	78,773	78,772	78,772	78,773	78,773	
Unassigned FB as a % of Total Expenditures	-10.0%	-10.4%	-33.6%	-10.4%	-7.0%	-6.7%	-6.7%	-6.7%	-6.7%	

START DATE	END DATE	GRANT TITLE	AWARD AMOUNT	REVENUE RECEIVED THROUGH 6/30/13 *	EXPENDITURES THROUGH 6/30/13 *	UNEXPENDED
HOME INVESTMENT PARTNERSHIP GRANTS (HOME)						
<i>Home Investment Partnership Grants have multiple housing-related uses including housing development, direct homebuyer assistance and short-term rental assistance.</i>						
35HO02	2/5/2002	6/30/2014	FFY02 Home Investment Partnership Program	1,703,993		
			Other Resources	429,266		
			Total	2,133,259	2,106,105	2,133,563 (304)
35HO04	1/22/2004	6/30/2014	FFY04 Home Investment Partnership Program	1,586,409		
			Other Resources	386,510		
			Total	1,972,919	1,972,919	1,912,919 60,000

HOME INVESTMENT PARTNERSHIP GRANTS
SRGRT278

	START DATE	END DATE	GRANT TITLE	AWARD AMOUNT	REVENUE RECEIVED THROUGH 6/30/13 *	EXPENDITURES THROUGH 6/30/13 *	UNEXPENDED
35HO05	1/25/2005	6/30/2014	FFY05 Home Investment Partnership Program Other Resources Total	1,489,837 201,944 <u>1,691,781</u>	<u>1,703,739</u>	<u>1,686,780</u>	<u>5,001</u>
35HO06	1/20/2006	6/30/2014	FFY06 Home Investment Partnership Program Other Resources Total	1,288,062 83,006 <u>1,371,068</u>	<u>1,597,784</u>	<u>1,381,068</u>	<u>(10,000)</u>
35HO07	12/27/2006	12/31/2017	FFY07 Home Investment Partnership Program Other Resources Total	2,031,831 79,771 <u>2,111,602</u>	<u>1,459,214</u>	<u>1,792,453</u>	<u>319,149</u>
35HO08	1/9/2008	6/30/2015	FFY08 Home Investment Partnership Program Other Resources Total	979,287 39,702 <u>1,018,989</u>	<u>770,739</u>	<u>603,828</u>	<u>415,161</u>
35HO09	2/2/2009	12/31/2017	FFY09 Home Investment Partnership Program Other Resources Total	1,253,189 11,019 <u>1,264,208</u>	<u>1,550,867</u>	<u>978,145</u>	<u>286,063</u>
35HO10	1/21/2010	12/31/2017	FFY10 Home Investment Partnership Program Other Resources Total	2,465,554 124,127 <u>2,589,681</u>	<u>1,828,492</u>	<u>1,885,826</u>	<u>703,855</u>
35HO11	11/10/2010	6/30/2017	FFY11 Home Investment Partnership Program Other Resources Total	1,352,372 8,028 <u>1,360,400</u>	<u>415,374</u>	<u>279,595</u>	<u>1,080,805</u>
35HO12	2/9/2012	6/30/2017	FFY12 Home Investment Partnership Program Other Resources Total	1,020,931 3,854 <u>1,024,785</u>	<u>1,249,316</u>	<u>1,306,869</u>	<u>(282,084)</u>
35HO13	12/6/2012	6/30/2022	FFY13 Home Investment Partnership Program Other Resources Total	937,040 52,960 <u>990,000</u>	<u>-</u>	<u>41</u>	<u>989,959</u>

HOME INVESTMENT PARTNERSHIP GRANTS
SRGRT278

START DATE	END DATE	GRANT TITLE	AWARD AMOUNT	REVENUE RECEIVED THROUGH 6/30/13 *	EXPENDITURES THROUGH 6/30/13 *	UNEXPENDED
TOTAL HOME INVESTMENT PARTNERSHIP GRANTS			16,538,692	14,654,549	13,961,046	2,577,646

NOTE: Detailed information for HOME grants is available in the Community Development Office

* Unaudited Data as of 6/30/13

Budget 2014, Version 1		City of Grand Rapids 61ST DISTRICT COURT GRANTS (CUDIS741) STATEMENT OF OPERATIONS								FUNDSTMT
Organizations	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	
REVENUE										
61ST DISTRICT COURT GRANTS (CUDIS741)										
401 Taxes	0	0	0	0	0	0	0	0	0	
450 Licenses And Permits	0	0	0	0	0	0	0	0	0	
501 Intergovernmental Revenues	291,717	0	287,221	245,681	0	0	0	0	0	
600 Charges For Services	0	0	100,000	100,000	0	0	0	0	0	
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0	
664 Interest And Rents	0	0	0	0	0	0	0	0	0	
671 Other Revenue	0	0	0	0	0	0	0	0	0	
695 Other Financing Sources	0	0	0	0	0	0	0	0	0	
61ST DISTRICT COURT GRANTS Total Revenue	291,717	0	387,221	345,681	0	0	0	0	0	
EXPENDITURES										
61ST DISTRICT COURT GRANTS (CUDIS741)										
701 Personal Services	352,397	0	382,137	382,137	0	0	0	0	0	
726 Supplies	31,394	0	91,898	91,898	0	0	0	0	0	
800 Other Services And Charges	92,924	0	77,091	77,091	0	0	0	0	0	
970 Capital Outlay	0	0	0	0	0	0	0	0	0	
990 Debt Service	0	0	0	0	0	0	0	0	0	
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0	
999 Transfers Out	0	0	0	0	0	0	0	0	0	
61ST DISTRICT COURT GRANTS Total Expenditures	476,715	0	551,126	551,126	0	0	0	0	0	
61ST DISTRICT COURT GRANTS NET INCOME (LOSS)	(184,998)	(0)	(163,905)	(205,445)	0	0	0	0	0	
Beginning Fund Balance	487,246	302,248	302,248	302,248	96,803	96,803	96,803	96,803	96,803	
Ending Fund Balance	302,248	302,248	138,343	96,803	96,803	96,803	96,803	96,803	96,803	

GRANTCODE	Grant Detail	START DATE	END DATE	GRANT TITLE	AWARD AMOUNT	REVENUE RECEIVED THROUGH 6/30/13 *	EXPENDITURES THROUGH 6/30/13 *	UNEXPENDED
61ST DISTRICT COURT GRANTS								
15DART Domestic Assault Response Team <i>Personnel and other costs for Victim Assistance</i>								
011000		10/1/2011	9/30/2012		103,058	98,994	98,994	4,064 Closed
120000		10/1/2012	9/30/2013		104,586	54,508	78,496	26,090
					<u>207,644</u>	<u>153,502</u>	<u>177,490</u>	<u>30,154</u>
15MIDC Michigan Drug Court Grant <i>Personnel and Costs for Program Activities</i>								
012000		10/1/2011	9/30/2012		436,777	433,344	434,206	(862) Closed
130000		10/1/2012	9/30/2013		446,540	183,165	259,313	187,227
					<u>883,317</u>	<u>616,509</u>	<u>693,519</u>	<u>186,365</u>

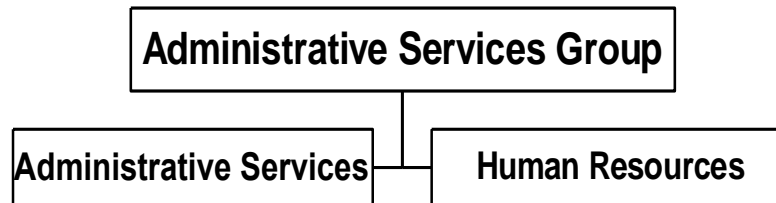
* Unaudited Data as of 6/30/13

Administrative Services Group INTRODUCTION

Group Mission Statement

Maximize the performance of City employees in the delivery of services.

ORGANIZATIONAL STRUCTURE



Administrative Services Group

Functional Group Funding:

Fund Type	Administrative Services Group Fund		2014 Fund Type Totals
Capital Projects	0	0.00 %	9,767,839
Debt Service	0	0.00 %	1,337,265
Enterprise	0	0.00 %	107,004,370
Fiduciary	0	0.00 %	10,098,699
General Fund	2,617,147	2.21 %	118,334,772
Internal Service	29,200,316	44.75 %	65,255,234
Permanent Funds	0	0.00 %	161,751
Special Revenue	0	0.00 %	88,256,174
TOTAL FUNCTIONAL GROUP FUNDING	<u>31,817,464</u>	7.95 %	<u>400,216,104</u>

Administrative Services Group (HR)

Departmental Funding:

Page	Department	Subfund	2014 Appropriation Budget	Fund Stmt Page Reference
	Human Resources (D410)			
		GENERAL FUND OPERATING (GFGEN101)	1,910,998	
		HEALTH INSURANCE (ISINS637)	23,588,027	
		OTHER RESERVES (ISINS638)	4,288,839	
			<u>29,787,863</u>	
	Administrative Services (D420)			
		GENERAL FUND OPERATING (GFGEN101)	706,149	
		311 Program (IS611611)	1,323,451	
			<u>2,029,600</u>	
	Administrative Services Group (HR) Total		<u>31,817,464</u>	

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2014, Version 1
 Human Resources (D410)

Fund & Cost Center		2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
GENERAL FUND OPERATING (GFGEN101)										
600	Charges For Services	70	0	0	0	0	0	0	0	0
671	Other Revenue	138	0	0	0	0	0	0	0	0
GENERAL FUND OPERATING (GFGEN101) Total		207	0	0	0	0	0	0	0	0
HEALTH INSURANCE (ISINS637)										
600	Charges For Services	19,581,033	18,453,770	18,453,770	18,453,770	18,327,400	19,710,484	21,966,950	24,398,991	26,560,071
671	Other Revenue	3,728,776	4,858,032	4,858,032	4,858,032	4,571,687	5,001,980	5,556,906	6,141,835	6,694,600
HEALTH INSURANCE (ISINS637) Total		23,309,809	23,311,802	23,311,802	23,311,802	22,899,087	24,712,464	27,523,856	30,540,826	33,254,671
OTHER RESERVES (ISINS638)										
600	Charges For Services	3,653,732	2,527,858	2,527,858	2,568,858	3,721,761	3,833,413	3,986,751	4,146,699	4,351,512
664	Interest And Rents	527,527	0	0	0	0	0	0	0	0
671	Other Revenue	26,231	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000
OTHER RESERVES (ISINS638) Total		4,207,491	2,572,858	2,572,858	2,613,858	3,766,761	3,878,413	4,031,751	4,191,699	4,396,512
Human Resources (D410) Total		27,517,507	25,884,660	25,884,660	25,925,660	26,665,848	28,590,877	31,555,607	34,732,525	37,651,183

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Expense
 Budget 2014, Version 1
 Human Resources (D410)

Fund & Cost Center	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
GENERAL FUND OPERATING (GFGEN101)									
701 Personal Services	1,100,639	1,065,710	1,065,710	1,061,361	960,897	980,427	982,454	987,452	998,673
726 Supplies	29,481	35,000	33,000	35,000	35,000	35,000	35,000	35,000	35,000
800 Other Services And Charges	797,563	705,512	707,512	711,713	900,101	764,799	842,193	781,077	862,177
970 Capital Outlay	0	0	0	0	15,000	0	0	0	0
GENERAL FUND OPERATING (GFGEN101) Total	1,927,682	1,806,222	1,806,222	1,808,074	1,910,998	1,780,226	1,859,647	1,803,529	1,895,850
HEALTH INSURANCE (ISINS637)									
701 Personal Services	165,261	197,764	197,764	197,764	192,229	197,141	197,505	198,124	200,239
726 Supplies	35	0	0	0	0	0	0	0	0
800 Other Services And Charges	22,490,485	23,879,177	24,340,318	25,845,387	23,395,798	25,204,247	27,487,859	29,977,092	32,691,964
HEALTH INSURANCE (ISINS637) Total	22,655,781	24,076,941	24,538,082	26,043,151	23,588,027	25,401,388	27,685,364	30,175,216	32,892,203
OTHER RESERVES (ISINS638)									
701 Personal Services	399,317	315,233	315,233	315,235	334,640	339,127	339,155	340,437	343,628
800 Other Services And Charges	3,123,560	3,465,578	3,531,708	3,764,932	3,685,331	3,811,966	3,937,990	4,064,032	4,190,081
996 Appropriation Lapse	0	(39,729)	(39,729)	(43,353)	(42,936)	(43,000)	(44,000)	(45,000)	(46,000)
999 Transfers Out	180,740	350,791	350,791	350,791	311,804	321,158	330,793	340,717	350,938
OTHER RESERVES (ISINS638) Total	3,703,617	4,091,873	4,158,003	4,387,605	4,288,839	4,429,251	4,563,937	4,700,185	4,838,646
Human Resources (D410) Total	28,287,081	29,975,036	30,502,307	32,238,830	29,787,863	31,610,865	34,108,948	36,678,931	39,626,699

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2014, Version 1
 Administrative Services (D420)

Fund & Cost Center	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
GENERAL FUND OPERATING (GFGEN101)									
600 Charges For Services	0	52,200	52,200	26,100	52,000	52,000	52,000	52,000	52,000
GENERAL FUND OPERATING (GFGEN101) Total	0	52,200	52,200	26,100	52,000	52,000	52,000	52,000	52,000
311 Program (IS611611)									
600 Charges For Services	0	0	0	0	1,323,451	1,325,261	1,273,077	1,284,866	1,287,896
311 Program (IS611611) Total	0	0	0	0	1,323,451	1,325,261	1,273,077	1,284,866	1,287,896
311 Program (IS671674)									
600 Charges For Services	0	0	470,245	0	0	0	0	0	0
695 Other Financing Sources	0	0	673,420	673,420	0	0	0	0	0
311 Program (IS671674) Total	0	0	1,143,665	673,420	0	0	0	0	0
CRC-ROSA Activities (SRGNL214)									
671 Other Revenue	25,000	0	61,000	0	0	0	0	0	0
CRC-ROSA Activities (SRGNL214) Total	25,000	0	61,000	0	0	0	0	0	0
Administrative Services (D420) Total	25,000	52,200	1,256,865	699,520	1,375,451	1,377,261	1,325,077	1,336,866	1,339,896

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Expense
 Budget 2014, Version 1
 Administrative Services (D420)

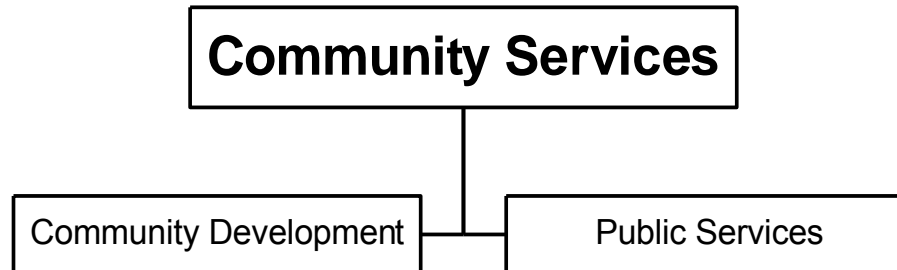
Fund & Cost Center	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
GENERAL FUND OPERATING (GFGEN101)									
701 Personal Services	618,398	536,247	536,247	494,890	462,339	468,587	468,560	469,771	474,738
726 Supplies	7,381	13,100	13,100	13,100	10,600	10,600	10,600	10,600	10,600
800 Other Services And Charges	95,425	108,585	108,585	104,535	233,210	240,362	241,018	245,119	251,104
GENERAL FUND OPERATING (GFGEN101) Total	721,205	657,932	657,932	612,525	706,149	719,549	720,178	725,490	736,442
311 Program (IS611611)									
701 Personal Services	0	0	0	0	732,712	744,791	746,892	751,633	761,687
726 Supplies	0	0	0	0	15,775	16,248	16,736	17,238	17,755
800 Other Services And Charges	0	0	0	0	406,652	398,910	344,137	350,683	343,142
970 Capital Outlay	0	0	0	0	5,000	2,000	2,000	2,000	2,000
999 Transfers Out	0	0	0	0	163,312	163,312	163,312	163,312	163,312
311 Program (IS611611) Total	0	0	0	0	1,323,451	1,325,261	1,273,077	1,284,866	1,287,896
311 Program (IS671674)									
701 Personal Services	0	0	338,343	152,801	(0)	(0)	(0)	(0)	(0)
726 Supplies	0	0	10,210	10,000	0	0	0	0	0
800 Other Services And Charges	0	0	121,692	393,700	0	0	0	0	0
970 Capital Outlay	0	0	673,420	116,919	0	0	0	0	0
311 Program (IS671674) Total	0	0	1,143,665	673,420	(0)	(0)	(0)	(0)	(0)
CRC-ROSA Activities (SRGNL214)									
800 Other Services And Charges	0	0	61,000	0	0	0	0	0	0
CRC-ROSA Activities (SRGNL214) Total	0	0	61,000	0	0	0	0	0	0
Administrative Services (D420) Total	721,205	657,932	1,862,597	1,285,945	2,029,600	2,044,810	1,993,255	2,010,356	2,024,338

Community Services INTRODUCTION

Group Mission Statement

Sustaining vibrant urban living.

ORGANIZATIONAL STRUCTURE



Community Services Group

Functional Group Funding:

Fund Type	Community Services Group Funding		2014 Fund Type Totals
Capital Projects	125,000	1.28 %	9,767,839
Debt Service	0	0.00 %	1,337,265
Enterprise	1,947,816	1.82 %	107,004,370
Fiduciary	0	0.00 %	10,098,699
General Fund	3,288,441	2.78 %	118,334,772
Internal Service	0	0.00 %	65,255,234
Permanent Funds	161,751	100.00 %	161,751
Special Revenue	34,704,714	39.32 %	88,256,174
TOTAL FUNCTIONAL GROUP FUNDING	40,227,722	10.05 %	400,216,104

Community Services Group (CS)

Departmental Funding:

Page	Department	Subfund	2014 Appropriation Budget	Fund Stmt Page Reference
	Community Development (B210)			
		GENERAL FUND OPERATING (GFGEN101)	3,288,441	
		REFUSE COLLECTION (SR226226)	484,608	
		RECEIVERSHIP (SR246245)	15,000	
		OTHER GRANTS (SRGRT254)	184,202	
		COMMUNITY DEVELOPMENT PROGRAM (SRGRT269)	4,649,199	
		LEAD HAZARD CONTROL/REDUCTION (SRGRT270)	(0)	
		HOME INVESTMENT PARTNERSHIP PR (SRGRT278)	990,000	
			<u>9,611,451</u>	

Public Services (B220)

CAPITAL IMPROVEMENT (CPGCP401)	125,000
BELKNAP ICE ARENA (EN578578)	287,300
CEMETERY OPERATING (ENCEM502)	1,150,879
CEMETERY-GOLF COURSE (ENCEM503)	509,637
CEMETERY PERPETUAL CARE (PFCPC150)	161,751
REFUSE COLLECTION (SR226226)	11,446,591
PARKS & RECREATION (SRPRK208)	5,446,775
MAJOR STREETS (SRSTR202)	8,834,966
LOCAL STREETS (SRSTR203)	2,653,373
	<hr/>
	30,616,271

Community Services Group (CS) Total

40,227,722

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2014, Version 1
 Community Development (B210)

Fund & Cost Center	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
GENERAL FUND OPERATING (GFGEN101)									
600 Charges For Services	802,733	2,008,513	2,008,513	1,864,819	2,007,642	2,067,872	2,129,906	2,193,805	2,259,619
671 Other Revenue	2,677	0	0	0	0	0	0	0	0
695 Other Financing Sources	1,446,836	1,333,279	1,333,279	1,368,688	1,368,688	1,368,688	1,368,688	1,368,688	1,368,688
GENERAL FUND OPERATING (GFGEN101) Total	2,252,247	3,341,792	3,341,792	3,233,507	3,376,330	3,436,560	3,498,594	3,562,493	3,628,307
REFUSE COLLECTION (SR226226)									
600 Charges For Services	166,150	233,448	233,448	237,375	249,748	257,240	264,957	272,906	281,093
REFUSE COLLECTION (SR226226) Total	166,150	233,448	233,448	237,375	249,748	257,240	264,957	272,906	281,093
RECEIVERSHIP (SR246245)									
600 Charges For Services	130	0	0	0	0	0	0	0	0
664 Interest And Rents	646	0	0	0	0	0	0	0	0
671 Other Revenue	5,640	30,000	30,000	15,000	15,000	15,000	15,000	15,000	15,000
RECEIVERSHIP (SR246245) Total	6,416	30,000	30,000	15,000	15,000	15,000	15,000	15,000	15,000
OTHER GRANTS (SRGRT254)									
501 Intergovernmental Revenues	12,226,465	0	237,708	168,708	0	0	0	0	0
664 Interest And Rents	551	0	0	0	0	0	0	0	0
671 Other Revenue	204,717	0	838,144	0	0	0	0	0	0
695 Other Financing Sources	34,505	66,374	66,374	66,374	64,138	66,633	68,417	70,470	72,715
OTHER GRANTS (SRGRT254) Total	12,466,238	66,374	1,142,226	235,082	64,138	66,633	68,417	70,470	72,715

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2014, Version 1
 Community Development (B210)

Fund & Cost Center	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
COMMUNITY DEVELOPMENT PROGRAM (SRGRT269)									
501 Intergovernmental Revenues	4,740,796	3,755,480	3,285,813	3,285,813	3,913,766	3,375,080	3,412,705	3,422,167	3,438,604
655 Fines And Forfeitures	812	0	0	0	0	0	0	0	0
664 Interest And Rents	23,935	0	0	0	0	0	0	0	0
671 Other Revenue	601,950	863,557	863,557	863,557	255,433	259,000	259,000	259,000	259,000
695 Other Financing Sources	372,615	0	0	0	480,000	480,000	480,000	480,000	480,000
COMMUNITY DEVELOPMENT PROGRAM (SRGRT269) Total	5,740,108	4,619,037	4,149,370	4,149,370	4,649,199	4,114,080	4,151,705	4,161,167	4,177,604
LEAD HAZARD CONTROL/REDUCTION (SRGRT270)									
501 Intergovernmental Revenues	1,543,283	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	292	0	0	0	0	0	0	0	0
671 Other Revenue	136,031	252,216	252,216	252,216	0	0	0	0	0
LEAD HAZARD CONTROL/REDUCTION (SRGRT270) Total	1,679,606	252,216	252,216	252,216	0	0	0	0	0
HOME INVESTMENT PARTNERSHIP PR (SRGRT278)									
501 Intergovernmental Revenues	1,474,258	1,020,931	620,931	1,020,931	937,040	941,004	943,067	943,486	944,563
655 Fines And Forfeitures	1	0	0	0	0	0	0	0	0
664 Interest And Rents	681	0	0	0	0	0	0	0	0
671 Other Revenue	62,036	3,854	3,854	3,854	52,960	2,785	2,785	2,785	2,785
HOME INVESTMENT PARTNERSHIP PR (SRGRT278) Total	1,536,976	1,024,785	624,785	1,024,785	990,000	943,789	945,852	946,271	947,348
Community Development (B210) Total	23,847,740	9,567,652	9,773,837	9,147,335	9,344,415	8,833,302	8,944,525	9,028,307	9,122,067

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Expense
 Budget 2014, Version 1
 Community Development (B210)

Fund & Cost Center	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
GENERAL FUND OPERATING (GFGEN101)									
701 Personal Services	1,728,467	2,074,372	2,074,372	2,092,676	2,080,004	2,143,323	2,170,845	2,198,584	2,238,084
726 Supplies	33,823	40,800	40,800	40,800	46,600	60,200	60,200	46,600	46,600
800 Other Services And Charges	438,645	500,922	500,922	490,445	670,573	649,735	656,235	668,835	685,381
970 Capital Outlay	21,708	24,340	24,340	20,864	11,264	19,264	0	0	0
999 Transfers Out	379,815	300,000	300,000	480,000	480,000	480,000	480,000	480,000	480,000
GENERAL FUND OPERATING (GFGEN101) Total	2,602,458	2,940,434	2,940,434	3,124,785	3,288,441	3,352,522	3,367,280	3,394,019	3,450,065
REFUSE COLLECTION (SR226226)									
701 Personal Services	198,651	168,844	168,844	168,845	170,459	173,772	174,522	175,665	178,106
726 Supplies	3,107	0	0	0	0	0	0	0	0
800 Other Services And Charges	301,859	352,252	352,252	322,718	314,149	314,220	314,307	314,398	314,523
REFUSE COLLECTION (SR226226) Total	503,616	521,096	521,096	491,563	484,608	487,992	488,829	490,063	492,629
RECEIVERSHIP (SR246245)									
800 Other Services And Charges	7,323	30,000	32,000	15,000	15,000	15,000	15,000	15,000	15,000
RECEIVERSHIP (SR246245) Total	7,323	30,000	32,000	15,000	15,000	15,000	15,000	15,000	15,000
OTHER GRANTS (SRGRT254)									
701 Personal Services	620,754	0	293,391	0	96,488	1	0	(0)	(0)
726 Supplies	11,794	0	3,569	0	0	0	0	0	0
800 Other Services And Charges	11,667,066	37,277	810,194	53,369	46,852	33,988	34,793	35,837	37,043
970 Capital Outlay	1,495	0	0	0	0	0	0	0	0
999 Transfers Out	84,188	29,097	35,072	29,097	40,862	32,645	33,624	34,633	35,672
OTHER GRANTS (SRGRT254) Total	12,385,297	66,374	1,142,226	82,466	184,202	66,634	68,417	70,470	72,715

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Expense
 Budget 2014, Version 1
 Community Development (B210)

Fund & Cost Center	2012	2013	2013	2013	2014	2015	2016	2017	2018
	Actuals	Adopted	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
COMMUNITY DEVELOPMENT PROGRAM (SRGRT269)									
701 Personal Services	869,207	843,105	447,724	668,735	789,944	813,188	820,573	823,296	831,958
726 Supplies	18,139	12,700	6,846	7,717	8,940	8,940	8,940	8,940	8,940
800 Other Services And Charges	3,167,134	3,690,117	3,621,686	3,653,126	2,400,927	1,961,002	1,991,242	1,997,981	2,005,756
970 Capital Outlay	6,690	20,132	20,132	20,132	4,800	4,800	4,800	4,800	4,800
999 Transfers Out	1,421,504	52,983	52,983	52,983	1,444,588	1,326,150	1,326,150	1,326,150	1,326,150
COMMUNITY DEVELOPMENT PROGRAM (SRGRT269) Total	5,482,673	4,619,037	4,149,371	4,402,693	4,649,199	4,114,080	4,151,705	4,161,167	4,177,604
LEAD HAZARD CONTROL/REDUCTION (SRGRT270)									
701 Personal Services	353,047	252,216	252,216	465,693	(0)	0	0	(0)	0
726 Supplies	3,846	0	0	8,000	0	0	0	0	0
800 Other Services And Charges	1,127,817	0	(103,954)	1,540	0	0	0	0	0
999 Transfers Out	2,479	0	103,954	0	0	0	0	0	0
LEAD HAZARD CONTROL/REDUCTION (SRGRT270) Total	1,487,189	252,216	252,216	475,233	(0)	0	0	(0)	0
HOME INVESTMENT PARTNERSHIP PR (SRGRT278)									
701 Personal Services	129,547	75,049	75,050	75,049	71,477	75,135	76,861	76,933	77,652
726 Supplies	1,378	2,000	2,000	2,000	1,000	1,000	1,000	1,000	1,000
800 Other Services And Charges	1,438,353	1,644,714	1,644,714	1,644,714	909,327	859,654	859,991	860,338	860,696
970 Capital Outlay	953	3,476	3,476	3,476	0	0	0	0	0
999 Transfers Out	(1,175)	4,761	4,761	4,761	8,196	8,000	8,000	8,000	8,000
HOME INVESTMENT PARTNERSHIP PR (SRGRT278) Total	1,569,056	1,730,000	1,730,001	1,730,000	990,000	943,789	945,852	946,271	947,348
Community Development (B210) Total	24,037,611	10,159,158	10,767,343	10,321,740	9,611,451	8,980,016	9,037,083	9,076,989	9,155,361

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2014, Version 1
 Public Services (B220)

Fund & Cost Center	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
CAPITAL IMPROVEMENT (CPGCP401)									
501 Intergovernmental Revenues	62,384	0	0	0	0	0	0	0	0
600 Charges For Services	20	0	0	0	0	0	0	0	0
664 Interest And Rents	85	0	1,578	0	0	0	0	0	0
671 Other Revenue	343,600	0	0	0	0	0	0	0	0
695 Other Financing Sources	78,191	100,000	98,422	100,000	125,000	150,000	0	0	0
CAPITAL IMPROVEMENT (CPGCP401) Total	484,281	100,000	100,000	100,000	125,000	150,000	0	0	0
STREETS-CAPITAL PROJECTS (CPSCC405)									
695 Other Financing Sources	(30,000)	0	0	0	0	0	0	0	0
STREETS-CAPITAL PROJECTS (CPSCC405) Total	(30,000)	0	0	0	0	0	0	0	0
BELKNAP ICE ARENA (EN578578)									
600 Charges For Services	824,497	0	0	0	0	0	0	0	0
664 Interest And Rents	219	0	0	0	0	0	0	0	0
671 Other Revenue	0	221,518	221,518	221,518	221,518	221,518	221,518	221,518	221,518
BELKNAP ICE ARENA (EN578578) Total	824,716	221,518	221,518	221,518	221,518	221,518	221,518	221,518	221,518
CEMETERY OPERATING (ENC502)									
600 Charges For Services	600,636	675,750	675,750	639,065	822,900	828,479	834,113	839,804	845,551
664 Interest And Rents	0	0	0	0	25,000	25,000	25,000	25,000	25,000
671 Other Revenue	(789)	300	300	0	0	0	0	0	0
695 Other Financing Sources	534,594	611,273	611,273	611,273	428,167	423,154	307,185	314,694	323,539
CEMETERY OPERATING (ENC502) Total	1,134,440	1,287,323	1,287,323	1,250,338	1,276,067	1,276,633	1,166,298	1,179,498	1,194,090
CEMETERY-GOLF COURSE (ENC503)									
600 Charges For Services	482,231	553,000	553,000	481,000	532,965	549,263	570,376	590,345	611,212
671 Other Revenue	33	0	0	0	0	0	0	0	0
695 Other Financing Sources	20,000	0	225,000	225,000	0	0	0	0	0
CEMETERY-GOLF COURSE (ENC503) Total	502,265	553,000	778,000	706,000	532,965	549,263	570,376	590,345	611,212

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2014, Version 1
 Public Services (B220)

Fund & Cost Center	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
CEMETERY PERPETUAL CARE (PFCPC150)									
600 Charges For Services	33,008	31,000	31,000	31,000	30,588	30,588	30,588	30,588	30,588
695 Other Financing Sources	89,977	87,120	87,120	87,120	123,435	120,556	120,556	120,556	120,556
CEMETERY PERPETUAL CARE (PFCPC150) Total	122,985	118,120	118,120	118,120	154,023	151,144	151,144	151,144	151,144
REFUSE COLLECTION (SR226226)									
600 Charges For Services	4,849,953	6,924,345	6,924,345	4,138,274	5,581,847	5,865,935	6,164,376	6,349,307	6,539,787
671 Other Revenue	(510)	0	0	0	0	0	0	0	0
695 Other Financing Sources	2,400,000	0	0	0	0	0	0	0	0
REFUSE COLLECTION (SR226226) Total	7,249,443	6,924,345	6,924,345	4,138,274	5,581,847	5,865,935	6,164,376	6,349,307	6,539,787
OTHER GRANTS (SRGRT254)									
695 Other Financing Sources	30,000	0	0	0	0	0	0	0	0
OTHER GRANTS (SRGRT254) Total	30,000	0	0	0	0	0	0	0	0
PARKS & RECREATION (SRPRK208)									
600 Charges For Services	521,979	572,000	572,000	429,369	564,492	565,092	568,792	568,792	572,942
664 Interest And Rents	6,141	22,820	22,820	32,570	68,770	68,970	68,970	68,970	68,970
671 Other Revenue	39,909	52,850	52,850	128,111	31,250	31,250	31,250	31,250	31,250
695 Other Financing Sources	3,150,000	3,444,671	3,544,671	3,556,376	4,830,870	4,946,977	5,032,437	5,107,693	5,231,402
PARKS & RECREATION (SRPRK208) Total	3,718,030	4,092,341	4,192,341	4,146,425	5,495,382	5,612,289	5,701,449	5,776,705	5,904,564
AFTER SCHOOL PROGRAMS (SRPRK211)									
600 Charges For Services	933,461	404,693	706,562	676,146	0	0	0	0	0
664 Interest And Rents	0	500	500	0	0	0	0	0	0
671 Other Revenue	256	(0)	(0)	885	0	0	0	0	0
695 Other Financing Sources	341,015	242,367	242,367	219,995	0	0	0	0	0
AFTER SCHOOL PROGRAMS (SRPRK211) Total	1,274,731	647,560	949,429	897,026	0	0	0	0	0

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2014, Version 1
 Public Services (B220)

Fund & Cost Center	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
MAJOR STREETS (SRSTR202)									
501 Intergovernmental Revenues	10,333,129	9,953,966	9,953,966	9,953,966	10,238,663	10,341,050	10,444,460	10,548,905	10,654,394
600 Charges For Services	774,181	690,500	690,500	877,975	872,523	872,523	872,523	872,523	872,523
671 Other Revenue	25,281	1,000	1,000	31,250	0	0	0	0	0
MAJOR STREETS (SRSTR202) Total	11,132,590	10,645,466	10,645,466	10,863,191	11,111,186	11,213,573	11,316,983	11,421,428	11,526,917
LOCAL STREETS (SRSTR203)									
501 Intergovernmental Revenues	2,761,067	2,973,261	2,973,261	2,884,074	2,755,545	2,783,100	2,810,931	2,839,041	2,867,431
600 Charges For Services	22,638	9,600	9,600	4,728	5,200	4,600	4,500	4,500	4,500
671 Other Revenue	20	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	0	0	0	350,000	350,000	350,000	350,000	350,000
LOCAL STREETS (SRSTR203) Total	2,783,725	2,982,861	2,982,861	2,888,802	3,110,745	3,137,700	3,165,431	3,193,541	3,221,931
Public Services (B220) Total	29,227,205	27,572,534	28,199,403	25,329,694	27,608,733	28,178,055	28,457,575	28,883,486	29,371,163

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Expense
 Budget 2014, Version 1
 Public Services (B220)

Fund & Cost Center	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
CAPITAL IMPROVEMENT (CPGCP401)									
800 Other Services And Charges	0	0	(494)	0	0	0	0	0	0
970 Capital Outlay	654,312	100,000	4,788	100,000	125,000	150,000	0	0	0
999 Transfers Out	0	0	95,706	0	0	0	0	0	0
CAPITAL IMPROVEMENT (CPGCP401) Total	654,312	100,000	100,000	100,000	125,000	150,000	0	0	0
BELKNAP ICE ARENA (EN578578)									
701 Personal Services	243,905	0	0	0	0	0	0	0	0
726 Supplies	27,464	0	0	0	0	0	0	0	0
800 Other Services And Charges	616,794	267,300	267,300	267,300	287,300	287,300	287,300	287,300	287,300
BELKNAP ICE ARENA (EN578578) Total	888,163	267,300	267,300	267,300	287,300	287,300	287,300	287,300	287,300
CEMETERY OPERATING (ENCEN502)									
701 Personal Services	403,573	359,266	359,266	251,446	237,338	240,927	241,507	242,893	246,032
726 Supplies	79,638	31,650	31,650	14,200	21,100	21,000	20,900	20,800	20,700
800 Other Services And Charges	533,381	448,607	448,607	479,876	523,443	525,733	530,904	537,904	545,291
970 Capital Outlay	12,967	10,000	10,000	0	2,000	2,000	2,000	2,000	2,000
999 Transfers Out	285,746	285,390	290,390	290,390	366,998	364,126	368,485	372,761	376,521
CEMETERY OPERATING (ENCEN502) Total	1,315,303	1,134,913	1,139,913	1,035,912	1,150,879	1,153,786	1,163,796	1,176,358	1,190,544
CEMETERY-GOLF COURSE (ENCEN503)									
701 Personal Services	278,513	264,594	264,594	258,648	249,038	256,186	262,317	269,352	276,706
726 Supplies	153,814	95,000	95,000	69,000	84,500	85,000	87,500	87,500	87,500
800 Other Services And Charges	156,681	106,126	106,126	105,099	127,865	118,831	119,862	120,369	121,271
999 Transfers Out	23,145	48,217	48,217	48,217	48,234	49,681	51,171	52,707	54,288
CEMETERY-GOLF COURSE (ENCEN503) Total	612,152	513,937	513,937	480,965	509,637	509,698	520,849	529,928	539,765
CEMETERY PERPETUAL CARE (PFCPC150)									
999 Transfers Out	189,594	186,273	186,273	186,273	161,751	161,794	163,099	164,230	164,751
CEMETERY PERPETUAL CARE (PFCPC150) Total	189,594	186,273	186,273	186,273	161,751	161,794	163,099	164,230	164,751

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Expense
 Budget 2014, Version 1
 Public Services (B220)

Fund & Cost Center	2012	2013	2013	2013	2014	2015	2016	2017	2018
	Actuals	Adopted	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
701 Personal Services	4,273,400	3,837,592	3,837,592	3,898,796	3,595,869	3,675,583	3,704,489	3,735,758	3,785,597
726 Supplies	315,308	127,067	127,067	180,000	143,000	133,160	133,323	128,490	123,659
800 Other Services And Charges	6,835,968	7,057,455	9,099,040	7,880,609	7,177,510	7,312,691	7,444,957	7,590,442	7,745,605
970 Capital Outlay	6,814	125,000	125,000	0	0	0	20,000	20,000	20,000
996 Appropriation Lapse	0	0	0	(125,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)
999 Transfers Out	310,478	764,475	1,064,824	922,858	780,212	787,568	795,145	802,950	275,988
REFUSE COLLECTION (SR226226) Total	11,741,968	11,911,589	14,253,524	12,757,264	11,446,591	11,659,001	11,847,914	12,027,640	11,700,850
OTHER GRANTS (SRGRT254)									
800 Other Services And Charges	870	0	0	0	0	0	0	0	0
OTHER GRANTS (SRGRT254) Total	870	0	0	0	0	0	0	0	0
PARKS & RECREATION (SRPRK208)									
701 Personal Services	2,033,844	1,806,318	1,806,318	1,727,584	2,355,497	2,321,640	2,344,020	2,360,578	2,394,825
726 Supplies	290,694	400,975	400,975	231,011	433,667	443,217	451,183	458,429	466,556
800 Other Services And Charges	1,697,097	1,686,024	1,760,436	1,619,437	2,396,317	2,578,553	2,627,340	2,701,447	2,777,540
970 Capital Outlay	80,439	117,000	117,000	53,000	98,833	94,233	95,814	64,741	65,722
996 Appropriation Lapse	0	0	0	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
999 Transfers Out	313,180	216,251	270,396	270,396	262,461	270,335	278,445	286,799	295,402
PARKS & RECREATION (SRPRK208) Total	4,415,253	4,226,568	4,355,125	3,801,427	5,446,775	5,607,978	5,696,801	5,771,993	5,900,044
AFTER SCHOOL PROGRAMS (SRPRK211)									
701 Personal Services	737,373	227,115	227,115	191,670	0	0	0	0	0
726 Supplies	73,288	71,116	71,116	137,672	0	0	0	0	0
800 Other Services And Charges	63,145	154,549	456,418	349,583	0	0	0	0	0
999 Transfers Out	84,585	218,100	218,100	218,100	0	0	0	0	0
AFTER SCHOOL PROGRAMS (SRPRK211) Total	958,391	670,880	972,749	897,026	0	0	0	0	0

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Expense
 Budget 2014, Version 1
 Public Services (B220)

Fund & Cost Center	2012	2013	2013	2013	2014	2015	2016	2017	2018
	Actuals	Adopted	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
MAJOR STREETS (SRSTR202)									
701 Personal Services	1,153,843	2,137,069	2,137,069	1,208,396	1,807,938	1,845,452	1,861,419	1,882,973	1,910,045
726 Supplies	839,931	1,012,724	1,012,724	805,400	1,020,200	1,020,200	1,020,200	1,020,200	1,020,200
800 Other Services And Charges	2,473,613	2,257,818	2,253,109	2,815,160	3,050,864	3,145,063	3,244,333	3,348,905	3,467,171
970 Capital Outlay	6,572	51,918	51,918	20,000	75,000	10,000	10,000	10,000	10,000
990 Debt Service	1,042,570	822,670	822,670	822,670	826,270	824,170	826,370	822,870	826,095
996 Appropriation Lapse	0	(500,000)	(500,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)
999 Transfers Out	1,479,276	4,902,591	4,912,551	4,902,591	2,304,694	2,264,321	2,380,747	2,167,975	2,358,921
MAJOR STREETS (SRSTR202) Total	6,995,805	10,684,790	10,690,041	10,324,217	8,834,966	8,859,206	9,093,069	9,002,923	9,342,432
LOCAL STREETS (SRSTR203)									
701 Personal Services	2,086,532	1,573,449	1,573,449	1,757,887	1,214,413	1,238,891	1,248,380	1,261,743	1,279,772
726 Supplies	497,877	562,540	562,540	140,500	296,000	296,000	296,000	296,000	296,000
800 Other Services And Charges	1,163,286	1,352,991	1,338,864	1,014,531	1,139,063	1,164,386	1,189,200	1,216,107	1,244,615
970 Capital Outlay	4,803	28,367	28,367	7,500	10,000	10,000	10,000	10,000	10,000
996 Appropriation Lapse	0	(250,000)	(250,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
999 Transfers Out	129,113	134,058	163,938	163,938	93,897	96,714	99,615	102,604	105,682
LOCAL STREETS (SRSTR203) Total	3,881,610	3,401,405	3,417,158	2,984,356	2,653,373	2,705,991	2,743,195	2,786,454	2,836,069
Public Services (B220) Total	31,653,422	33,097,655	35,896,019	32,834,739	30,616,271	31,094,754	31,516,022	31,746,825	31,961,755



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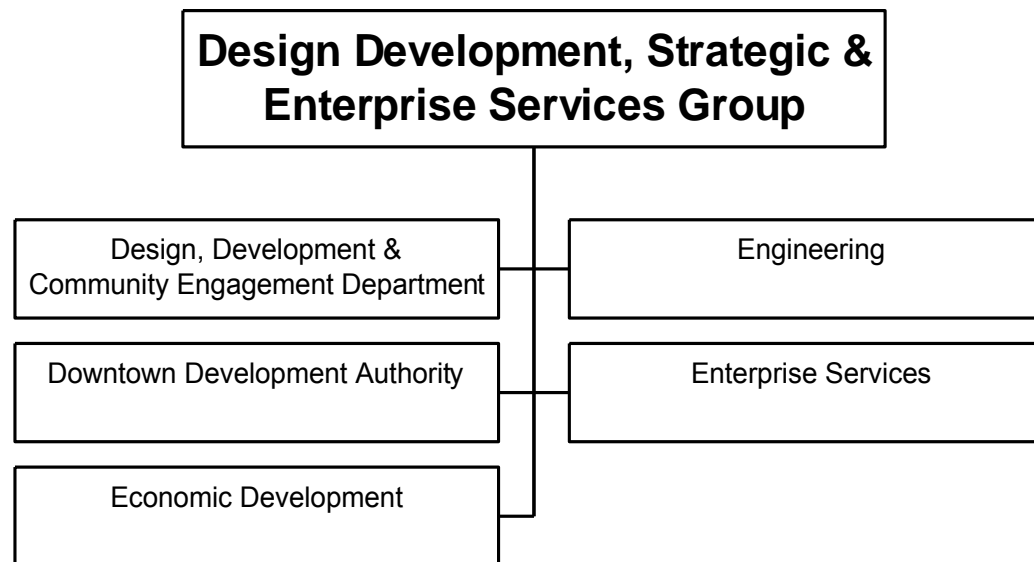
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Design Development and Enterprise Group INTRODUCTION

Group Mission Statement

Optimize the potential of urban life through appropriate land use planning, property development, and economic development. Improve and maintain City facilities and services while operating within a financially sustainable practice.

ORGANIZATIONAL STRUCTURE



Design, Development & Enterprise Group

Functional Group Funding:

Fund Type	Design, Development & Enterprise Group Funding		2014 Fund Type Totals
Capital Projects	1,200,031	12.29 %	9,767,839
Debt Service	0	0.00 %	1,337,265
Enterprise	104,579,082	97.73 %	107,004,370
Fiduciary	0	0.00 %	10,098,699
General Fund	6,995,137	5.91 %	118,334,772
Internal Service	3,639,490	5.58 %	65,255,234
Permanent Funds	0	0.00 %	161,751
Special Revenue	9,809,940	11.12 %	88,256,174
TOTAL FUNCTIONAL GROUP FUNDING	126,223,682	31.54 %	400,216,104

Design, Development & Enterprise Group (DD)

Departmental Funding:

Page	Department	Subfund	2014 Appropriation Budget	Fund Stmt Page Reference
	Design Development & Community Engagement Dept (C310)			
		GENERAL FUND OPERATING (GFGEN101)	1,681,683	
		BUILDING INSPECTIONS (SR249249)	3,026,390	
		DOWNTOWN IMPROVEMENT DISTRICT (SRDID247)	6,888	
			<u>4,714,961</u>	
	Economic Development Dept (C315)			
		PROPERTY MANAGEMENT (SR246248)	125,943	
		DNR PROPERTIES (SR253253)	25,050	
		ECONOMIC DEVELOPMENT (SREDC260)	286,204	
			<u>437,197</u>	
	Engineering (C320)			
		CAPITAL IMPROVEMENT (CPGCP401)	100,000	
		STREETS-CAPITAL PROJECTS (CPSCC405)	336,031	
		ENGINEERING SERVICES (IS661661)	3,639,490	
		SIDEWALK REPAIR (SR256256)	1,257,870	
			<u>5,333,392</u>	

Page	Department	Subfund	2014 Appropriation Budget	Fund Stmt Page Reference
	Enterprise Services (C330)			
		CAPITAL IMPROVEMENT (CPGCP401)	560,000	
		STREETS-CAPITAL PROJECTS (CPSCC405)	204,000	
		AUTO PARKING OPERATING (ENAPS585)	11,689,578	
		AUTO PARKING CAPITAL PROJECTS (ENAPS586)	1,180,000	
		RECEIVING/OPERATIONS (ENSDS500)	38,138,931	
		REPLACEMENT (ENSDS510)	60,000	
		2012 SDS Revenue Bonds (ENSDS535)	10,680,000	
		RECEIVING/OPERATIONS (ENWSS500)	34,530,573	
		REPLACEMENT (ENWSS510)	5,050,000	
		WSS REVENUE BONDS 2009 (ENWSS531)	3,250,000	
		GENERAL FUND OPERATING (GFGEN101)	5,313,454	
		MAJOR STREETS (SRSTR202)	4,526,067	
		LOCAL STREETS (SRSTR203)	555,528	
			<hr/> 115,738,131	
	Design, Development & Enterprise Group (DD) Total		<hr/> 126,223,682 <hr/>	

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2014, Version 1
 Design Development & Community Engagement Dept (C310)

Fund & Cost Center	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
GENERAL FUND OPERATING (GFGEN101)									
450 Licenses And Permits	67,449	69,990	69,990	79,970	98,495	101,450	104,494	107,628	110,857
501 Intergovernmental Revenues	22,877	0	0	0	0	0	0	0	0
600 Charges For Services	305,468	282,737	282,737	395,780	407,350	423,218	434,561	446,242	458,281
671 Other Revenue	120	0	0	0	0	0	0	0	0
GENERAL FUND OPERATING (GFGEN101) Total	395,913	352,727	352,727	475,750	505,845	524,668	539,055	553,870	569,138
BUILDING INSPECTIONS (SR249249)									
450 Licenses And Permits	1,977,827	2,261,369	2,261,369	2,764,624	2,852,343	3,153,962	2,641,533	2,185,006	2,559,282
600 Charges For Services	94,126	92,739	92,739	157,970	162,694	175,255	140,304	112,343	145,896
671 Other Revenue	2,961	0	0	0	0	0	0	0	0
695 Other Financing Sources	283,465	251,290	251,290	251,290	241,296	60,779	62,603	64,481	66,415
BUILDING INSPECTIONS (SR249249) Total	2,358,378	2,605,398	2,605,398	3,173,884	3,256,333	3,389,996	2,844,440	2,361,830	2,771,593
OTHER GRANTS (SRGRT254)									
501 Intergovernmental Revenues	0	0	0	15,000	0	0	0	0	0
671 Other Revenue	170,000	0	(20,000)	336,180	0	0	0	0	0
695 Other Financing Sources	50,000	0	0	0	0	0	0	0	0
OTHER GRANTS (SRGRT254) Total	220,000	0	(20,000)	351,180	0	0	0	0	0
Design Development & Community Engagement Dept (C310) Total	2,974,291	2,958,125	2,938,125	4,000,814	3,762,178	3,914,664	3,383,495	2,915,700	3,340,731

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Expense
 Budget 2014, Version 1
 Design Development & Community Engagement Dept (C310)

Fund & Cost Center	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
GENERAL FUND OPERATING (GFGEN101)									
701 Personal Services	1,016,916	1,043,081	993,081	996,929	1,181,726	1,203,052	1,206,913	1,211,267	1,223,479
726 Supplies	28,170	31,018	31,018	25,417	34,850	35,600	36,690	37,250	38,090
800 Other Services And Charges	283,843	370,914	400,914	395,314	458,292	514,496	520,270	576,468	538,451
999 Transfers Out	32,538	8,517	33,517	8,517	6,815	7,020	7,230	7,450	7,670
GENERAL FUND OPERATING (GFGEN101) Total	1,361,466	1,453,530	1,458,530	1,426,177	1,681,683	1,760,168	1,771,103	1,832,435	1,807,690
BUILDING INSPECTIONS (SR249249)									
701 Personal Services	2,106,642	2,023,259	2,023,259	1,930,286	2,188,715	2,224,918	2,231,170	2,243,211	2,267,595
726 Supplies	18,649	23,000	23,000	28,300	28,300	28,300	28,300	28,300	28,300
800 Other Services And Charges	553,530	616,077	616,077	619,988	655,222	569,324	575,833	597,135	602,741
970 Capital Outlay	2,275	17,152	17,152	14,718	14,652	17,500	10,500	10,500	10,500
999 Transfers Out	196,029	217,371	217,371	217,371	139,501	143,686	147,997	152,437	157,010
BUILDING INSPECTIONS (SR249249) Total	2,877,125	2,896,859	2,896,859	2,810,663	3,026,390	2,983,728	2,993,800	3,031,583	3,066,146
OTHER GRANTS (SRGRT254)									
800 Other Services And Charges	301,015	0	(20,000)	0	0	0	0	0	0
OTHER GRANTS (SRGRT254) Total	301,015	0	(20,000)	0	0	0	0	0	0
Design Development & Community Engagement Dept (C310) Total	4,539,606	4,350,389	4,335,389	4,236,840	4,708,073	4,743,896	4,764,903	4,864,019	4,873,836

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2014, Version 1
 Economic Development Dept (C315)

Fund & Cost Center	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
GENERAL FUND OPERATING (GFGEN101)									
600 Charges For Services	44,735	30,100	30,100	58,956	0	0	0	0	0
664 Interest And Rents	1,735	0	0	0	0	0	0	0	0
671 Other Revenue	40,000	40,000	40,000	40,000	0	0	0	0	0
GENERAL FUND OPERATING (GFGEN101) Total	86,470	70,100	70,100	98,956	0	0	0	0	0
PROPERTY MANAGEMENT (SR246248)									
450 Licenses And Permits	0	300	300	0	100	100	100	100	100
600 Charges For Services	17,884	100,150	100,150	5,390	135,000	0	0	0	0
664 Interest And Rents	1,269	0	0	0	0	0	0	0	0
671 Other Revenue	15,500	0	0	0	0	0	0	0	0
PROPERTY MANAGEMENT (SR246248) Total	34,653	100,450	100,450	5,390	135,100	100	100	100	100
DNR PROPERTIES (SR253253)									
671 Other Revenue	1,050	14,259	14,259	22,087	30,312	1,500	10,000	5,000	5,000
695 Other Financing Sources	79,755	0	0	0	0	0	0	0	0
DNR PROPERTIES (SR253253) Total	80,805	14,259	14,259	22,087	30,312	1,500	10,000	5,000	5,000
ECONOMIC DEVELOPMENT (SREDC260)									
401 Taxes	0	2,000	4,279	4,279	0	4,300	4,300	4,300	4,300
600 Charges For Services	22,373	8,000	10,000	70,000	80,600	31,300	31,300	31,300	31,300
664 Interest And Rents	0	9,000	9,000	8,701	3,600	9,000	9,000	9,000	9,000
671 Other Revenue	4,237	0	0	0	4,300	0	0	0	0
695 Other Financing Sources	0	0	75,000	0	150,000	0	0	0	0
ECONOMIC DEVELOPMENT (SREDC260) Total	26,610	19,000	98,279	82,980	238,500	44,600	44,600	44,600	44,600
OTHER GRANTS (SRGRT254)									
501 Intergovernmental Revenues	1,624,512	0	0	0	0	0	0	0	0
671 Other Revenue	54,165	0	0	0	0	0	0	0	0
OTHER GRANTS (SRGRT254) Total	1,678,677	0	0	0	0	0	0	0	0
Economic Development Dept (C315) Total	1,907,216	203,809	283,088	209,413	403,912	46,200	54,700	49,700	49,700

City of Grand Rapids

Dept. Budget Summary by Subfund & Character - Expense

Budget 2014, Version 1

Economic Development Dept (C315)

Fund & Cost Center	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
GENERAL FUND OPERATING (GFGEN101)									
701 Personal Services	18,144	16,534	16,534	15,897	0	0	0	0	0
726 Supplies	736	0	0	1,000	0	0	0	0	0
800 Other Services And Charges	30,133	16,533	16,533	9,432	0	0	0	0	0
970 Capital Outlay	62	0	0	0	0	0	0	0	0
GENERAL FUND OPERATING (GFGEN101) Total	49,075	33,067	33,067	26,329	0	0	0	0	0
PROPERTY MANAGEMENT (SR246248)									
701 Personal Services	48,078	56,687	56,687	60,770	23,864	24,499	25,019	25,534	25,744
726 Supplies	16	0	0	10	0	0	0	0	0
800 Other Services And Charges	73,577	76,914	76,914	26,661	56,194	56,775	57,512	58,501	59,719
990 Debt Service	40,158	39,864	39,864	39,864	44,493	44,005	43,432	42,803	42,128
999 Transfers Out	9,801	10,461	10,461	10,461	1,392	1,434	1,477	1,521	1,567
PROPERTY MANAGEMENT (SR246248) Total	171,630	183,926	183,926	137,767	125,943	126,713	127,440	128,359	129,158
DNR PROPERTIES (SR253253)									
726 Supplies	0	0	0	500	0	0	0	0	0
800 Other Services And Charges	5,398	36,050	36,050	30,050	25,050	20,050	15,050	10,050	5,050
999 Transfers Out	3,102	0	0	0	0	0	0	0	0
DNR PROPERTIES (SR253253) Total	8,500	36,050	36,050	30,550	25,050	20,050	15,050	10,050	5,050
ECONOMIC DEVELOPMENT (SREDC260)									
701 Personal Services	43,174	43,020	43,020	26,960	61,520	63,100	63,970	64,932	65,697
726 Supplies	37	100	100	500	700	500	500	500	500
800 Other Services And Charges	11,393	44,798	162,332	18,619	223,419	56,690	56,717	56,746	56,783
999 Transfers Out	4,556	4,953	4,953	4,953	565	582	599	617	636
ECONOMIC DEVELOPMENT (SREDC260) Total	59,160	92,871	210,405	51,032	286,204	120,872	121,786	122,795	123,616
OTHER GRANTS (SRGRT254)									
701 Personal Services	7,635	0	0	0	0	0	0	0	0
726 Supplies	13	0	0	0	0	0	0	0	0
800 Other Services And Charges	1,627,467	0	0	0	0	0	0	0	0
OTHER GRANTS (SRGRT254) Total	1,635,115	0	0	0	0	0	0	0	0
Economic Development Dept (C315) Total	1,923,481	345,914	463,448	245,677	437,197	267,635	264,277	261,204	257,823

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2014, Version 1
 Engineering (C320)

Fund & Cost Center	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
CAPITAL IMPROVEMENT (CPGCP401)									
664 Interest And Rents	3,113	0	0	0	0	0	0	0	0
671 Other Revenue	53,180	0	190,068	132,868	0	0	0	0	0
695 Other Financing Sources	1,079,391	100,000	80,365	100,000	100,000	250,000	250,000	250,000	250,000
CAPITAL IMPROVEMENT (CPGCP401) Total	1,135,684	100,000	270,433	232,868	100,000	250,000	250,000	250,000	250,000
STREETS-CAPITAL PROJECTS (CPSCC405)									
501 Intergovernmental Revenues	0	0	47,112	0	0	0	0	0	0
671 Other Revenue	138,998	0	24,465	4,936	0	0	0	0	0
695 Other Financing Sources	3,669,000	3,184,000	3,007,114	3,500,000	336,031	317,412	1,483,834	1,500,299	1,744,808
STREETS-CAPITAL PROJECTS (CPSCC405) Total	3,807,998	3,184,000	3,078,692	3,504,936	336,031	317,412	1,483,834	1,500,299	1,744,808
STREETS-CONSTRUCTION BOND FUND (CPSCC406)									
664 Interest And Rents	5,386	0	0	0	0	0	0	0	0
STREETS-CONSTRUCTION BOND FUND (CPSCC406) Total	5,386	0	0	0	0	0	0	0	0
ENGINEERING SERVICES (IS661661)									
450 Licenses And Permits	59,699	60,500	60,500	87,000	60,500	60,500	60,500	60,500	60,500
600 Charges For Services	3,631,248	4,033,444	4,033,444	2,967,209	3,682,324	4,001,249	3,700,255	3,308,473	4,346,842
671 Other Revenue	130	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	0	200,000	0	0	0	0	0	0
ENGINEERING SERVICES (IS661661) Total	3,691,077	4,093,944	4,293,944	3,054,209	3,742,824	4,061,749	3,760,755	3,368,973	4,407,342
SIDEWALK REPAIR (SR256256)									
450 Licenses And Permits	413,906	457,500	457,500	457,970	550,100	554,935	563,430	576,855	592,670
600 Charges For Services	430,543	825,300	825,300	514,870	699,500	699,500	699,500	699,500	699,500
671 Other Revenue	7,748	9,000	9,000	6,000	9,000	9,000	9,000	9,000	9,000
SIDEWALK REPAIR (SR256256) Total	852,198	1,291,800	1,291,800	978,840	1,258,600	1,263,435	1,271,930	1,285,355	1,301,170
Engineering (C320) Total	9,492,342	8,669,744	8,934,869	7,770,853	5,437,455	5,892,596	6,766,519	6,404,627	7,703,320

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Expense
 Budget 2014, Version 1
 Engineering (C320)

Fund & Cost Center	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
CAPITAL IMPROVEMENT (CPGCP401)									
701 Personal Services	45	0	0	0	0	0	0	0	0
970 Capital Outlay	401,128	100,000	270,433	232,868	100,000	250,000	250,000	250,000	250,000
999 Transfers Out	263,000	0	0	0	0	0	0	0	0
CAPITAL IMPROVEMENT (CPGCP401) Total	664,173	100,000	270,433	232,868	100,000	250,000	250,000	250,000	250,000
STREETS-CAPITAL PROJECTS (CPSCC405)									
701 Personal Services	34,352	0	0	0	0	0	0	0	0
970 Capital Outlay	1,884,446	2,857,000	2,766,692	3,444,936	290,000	270,000	1,435,000	1,450,000	1,693,000
999 Transfers Out	108,239	26,833	26,833	26,833	46,031	47,412	48,834	50,299	51,808
STREETS-CAPITAL PROJECTS (CPSCC405) Total	2,027,037	2,883,833	2,793,525	3,471,769	336,031	317,412	1,483,834	1,500,299	1,744,808
STREETS-CONSTRUCTION BOND FUND (CPSCC406)									
701 Personal Services	2,271	0	0	0	0	0	0	0	0
970 Capital Outlay	817,394	0	0	0	0	0	0	0	0
STREETS-CONSTRUCTION BOND FUND (CPSCC406) Total	819,664	0	0	0	0	0	0	0	0
ENGINEERING SERVICES (IS661661)									
701 Personal Services	2,877,069	2,335,285	2,483,110	2,065,239	2,539,554	2,592,960	2,610,408	2,630,095	2,659,034
726 Supplies	20,293	17,000	17,000	24,855	25,028	25,206	25,389	25,577	25,772
800 Other Services And Charges	816,828	764,795	964,795	714,614	666,887	633,556	639,821	655,807	671,357
970 Capital Outlay	4,904	53,190	53,190	89,047	58,115	46,965	40,415	43,665	33,615
999 Transfers Out	272,410	304,764	304,764	304,754	349,906	360,403	371,215	382,352	393,822
ENGINEERING SERVICES (IS661661) Total	3,991,504	3,475,034	3,822,859	3,198,509	3,639,490	3,659,090	3,687,248	3,737,496	3,783,600
SIDEWALK REPAIR (SR256256)									
701 Personal Services	302,965	289,426	289,426	276,403	312,107	319,146	322,098	325,743	330,518
726 Supplies	5,950	7,200	7,200	7,500	8,000	8,000	8,000	8,000	8,000
800 Other Services And Charges	644,188	924,629	924,629	665,808	856,598	855,946	862,825	868,316	875,721
970 Capital Outlay	877	4,000	4,000	4,000	3,000	3,000	3,000	3,000	3,000
999 Transfers Out	48,001	43,871	43,871	43,871	78,165	80,510	82,925	85,413	87,975
SIDEWALK REPAIR (SR256256) Total	1,001,980	1,269,126	1,269,126	997,582	1,257,870	1,266,602	1,278,848	1,290,472	1,305,214
Engineering (C320) Total	8,504,358	7,727,993	8,155,943	7,900,728	5,333,392	5,493,104	6,699,929	6,778,268	7,083,622

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2014, Version 1
 Enterprise Services (C330)

Fund & Cost Center	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
CAPITAL IMPROVEMENT (CPGCP401)									
695 Other Financing Sources	433,255	720,000	1,140,000	1,140,000	560,000	625,000	630,000	630,000	1,050,000
CAPITAL IMPROVEMENT (CPGCP401) Total	433,255	720,000	1,140,000	1,140,000	560,000	625,000	630,000	630,000	1,050,000
STREETS-CAPITAL PROJECTS (CPSCC405)									
501 Intergovernmental Revenues	736,838	0	223,000	223,000	0	0	0	0	0
695 Other Financing Sources	130,000	316,000	(214,000)	107,723	204,000	165,000	177,000	177,000	177,000
STREETS-CAPITAL PROJECTS (CPSCC405) Total	866,838	316,000	9,000	330,723	204,000	165,000	177,000	177,000	177,000
AUTO PARKING OPERATING (ENAPS585)									
600 Charges For Services	12,315,705	11,923,635	11,923,635	12,096,400	12,083,164	12,085,994	12,088,914	12,091,925	12,095,015
664 Interest And Rents	451,900	112,000	112,000	112,000	115,400	118,800	122,400	127,300	131,100
671 Other Revenue	8,184	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	0	0	87,500	150,000	62,500	0	0	0
AUTO PARKING OPERATING (ENAPS585) Total	12,775,788	12,035,635	12,035,635	12,295,900	12,348,564	12,267,294	12,211,314	12,219,225	12,226,115
AUTO PARKING CAPITAL PROJECTS (ENAPS586)									
600 Charges For Services	200	0	0	0	0	0	0	0	0
695 Other Financing Sources	1,673,000	1,112,000	1,167,800	1,112,000	1,180,000	1,080,000	1,925,000	540,000	750,000
AUTO PARKING CAPITAL PROJECTS (ENAPS586) Total	1,673,200	1,112,000	1,167,800	1,112,000	1,180,000	1,080,000	1,925,000	540,000	750,000
RECEIVING/OPERATIONS (ENSDS500)									
450 Licenses And Permits	48,814	62,000	62,000	61,400	65,800	68,900	68,900	68,900	68,900
600 Charges For Services	51,570,276	52,375,155	52,375,155	51,868,498	51,784,538	52,870,975	53,897,867	55,049,510	56,097,703
664 Interest And Rents	3,622	0	0	0	0	0	0	0	0
671 Other Revenue	1,251,697	665,000	665,000	708,994	740,000	745,000	755,000	760,000	765,000
695 Other Financing Sources	(3,000,548)	0	0	0	0	0	0	0	0
RECEIVING/OPERATIONS (ENSDS500) Total	49,873,861	53,102,155	53,102,155	52,638,892	52,590,338	53,684,875	54,721,767	55,878,410	56,931,603

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2014, Version 1
 Enterprise Services (C330)

Fund & Cost Center	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
REPLACEMENT (ENSDS510)									
501 Intergovernmental Revenues	0	0	126,621	0	0	0	0	0	0
671 Other Revenue	211,000	0	0	0	0	0	0	0	0
695 Other Financing Sources	2,979,709	6,326,000	2,998,630	8,326,000	60,000	565,000	600,000	1,860,000	1,100,000
REPLACEMENT (ENSDS510) Total	3,190,709	6,326,000	3,125,251	8,326,000	60,000	565,000	600,000	1,860,000	1,100,000
IMPROVEMENT (ENSDS520)									
695 Other Financing Sources	3,030,839	0	(68,907)	0	0	0	0	0	0
IMPROVEMENT (ENSDS520) Total	3,030,839	0	(68,907)	0	0	0	0	0	0
SS REVENUE BONDS 2010A&B (ENSDS534)									
664 Interest And Rents	40,444	0	0	0	0	0	0	0	0
671 Other Revenue	48,556	0	8,164	0	0	0	0	0	0
695 Other Financing Sources	0	200,000	(28,604,370)	0	0	0	0	0	0
SS REVENUE BONDS 2010A&B (ENSDS534) Total	89,000	200,000	(28,596,206)	0	0	0	0	0	0
2012 SDS Revenue Bonds (ENSDS535)									
695 Other Financing Sources	0	0	23,934,333	(1,932,798)	10,680,000	15,316,000	9,400,000	7,825,000	17,540,000
2012 SDS Revenue Bonds (ENSDS535) Total	0	0	23,934,333	(1,932,798)	10,680,000	15,316,000	9,400,000	7,825,000	17,540,000
RECEIVING/OPERATIONS (ENWSS500)									
450 Licenses And Permits	14,460	30,000	30,000	11,200	12,000	12,000	12,000	12,000	12,000
600 Charges For Services	42,306,924	41,527,791	41,527,791	43,916,722	42,784,823	43,236,228	44,120,953	45,023,371	45,943,839
655 Fines And Forfeitures	1,149,243	1,273,638	1,273,638	1,346,719	1,400,000	1,428,000	1,456,560	1,485,691	1,515,405
664 Interest And Rents	457,519	498,730	498,730	498,730	516,371	526,013	532,433	544,632	555,525
671 Other Revenue	427,619	0	0	111,500	14,000	14,280	14,566	14,857	15,154
695 Other Financing Sources	(1,089,678)	1,987,718	1,987,718	1,857,142	1,933,471	1,972,140	2,011,583	2,051,815	2,092,851
RECEIVING/OPERATIONS (ENWSS500) Total	43,266,086	45,317,877	45,317,877	47,742,013	46,660,665	47,188,661	48,148,095	49,132,366	50,134,774

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2014, Version 1
 Enterprise Services (C330)

Fund & Cost Center	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
MAJOR STREETS (SRSTR202)									
501 Intergovernmental Revenues	330,536	0	0	320,000	320,000	320,000	320,000	320,000	320,000
600 Charges For Services	1,438,562	1,140,000	1,140,000	1,005,000	1,105,000	1,105,000	1,105,000	1,105,000	1,105,000
664 Interest And Rents	48,400	48,000	48,000	48,000	48,000	48,000	48,000	48,000	48,000
671 Other Revenue	41,360	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
695 Other Financing Sources	0	0	35,500	0	0	0	0	0	0
MAJOR STREETS (SRSTR202) Total	1,858,858	1,218,000	1,253,500	1,403,000	1,503,000	1,503,000	1,503,000	1,503,000	1,503,000
LOCAL STREETS (SRSTR203)									
671 Other Revenue	(2,433)	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	0	19,500	0	0	0	0	0	0
LOCAL STREETS (SRSTR203) Total	(2,433)	0	19,500	0	0	0	0	0	0
Enterprise Services (C330) Total	125,054,928	129,482,661	120,241,906	132,009,432	136,357,067	149,789,980	137,094,032	139,076,621	162,097,933

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Expense
 Budget 2014, Version 1
 Enterprise Services (C330)

Fund & Cost Center	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
CAPITAL IMPROVEMENT (CPGCP401)									
970 Capital Outlay	191,446	720,000	1,140,000	1,140,000	560,000	625,000	630,000	630,000	1,050,000
CAPITAL IMPROVEMENT (CPGCP401) Total	191,446	720,000	1,140,000	1,140,000	560,000	625,000	630,000	630,000	1,050,000
STREETS-CAPITAL PROJECTS (CPSCC405)									
701 Personal Services	159	0	0	0	0	0	0	0	0
970 Capital Outlay	660,546	316,000	9,000	0	204,000	165,000	177,000	177,000	177,000
STREETS-CAPITAL PROJECTS (CPSCC405) Total	660,705	316,000	9,000	0	204,000	165,000	177,000	177,000	177,000
AUTO PARKING OPERATING (ENAPS585)									
701 Personal Services	1,997,634	2,209,522	2,209,522	2,212,151	2,518,576	2,562,684	2,575,146	2,593,145	2,622,870
726 Supplies	126,539	111,245	111,245	109,545	110,500	110,500	110,500	110,500	110,500
800 Other Services And Charges	6,218,576	4,327,947	4,436,180	4,457,351	4,305,851	4,566,331	4,214,313	4,577,717	4,312,549
970 Capital Outlay	9,985	18,750	18,750	18,750	18,750	18,750	18,750	18,750	18,750
990 Debt Service	1,940,056	1,568,834	1,568,834	1,493,462	1,455,359	1,426,059	1,391,243	1,350,080	1,303,623
996 Appropriation Lapse	0	(324,000)	(324,000)	0	(300,000)	(310,000)	(300,000)	(310,000)	(300,000)
999 Transfers Out	2,853,082	3,154,457	3,217,457	3,154,457	3,580,542	3,498,754	4,360,301	2,995,198	3,223,262
AUTO PARKING OPERATING (ENAPS585) Total	13,145,872	11,066,755	11,237,988	11,445,716	11,689,578	11,873,078	12,370,253	11,335,390	11,291,554
AUTO PARKING CAPITAL PROJECTS (ENAPS586)									
701 Personal Services	116	0	0	0	0	0	0	0	0
726 Supplies	7,198	0	0	0	0	0	0	0	0
800 Other Services And Charges	278,283	0	0	0	0	0	0	0	0
970 Capital Outlay	142,375	1,112,000	1,145,800	1,112,000	1,180,000	1,080,000	1,925,000	540,000	750,000
999 Transfers Out	200,000	0	22,000	0	0	0	0	0	0
AUTO PARKING CAPITAL PROJECTS (ENAPS586) Total	627,972	1,112,000	1,167,800	1,112,000	1,180,000	1,080,000	1,925,000	540,000	750,000

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Expense
 Budget 2014, Version 1
 Enterprise Services (C330)

Fund & Cost Center	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
WSS REVENUE BONDS 2009 (ENWSS531)									
800 Other Services And Charges	6,069,124	0	0	0	0	0	0	0	0
970 Capital Outlay	0	5,277,000	284,936	764,051	3,250,000	10,426,000	0	4,865,000	15,600,000
WSS REVENUE BONDS 2009 (ENWSS531) Total	6,069,124	5,277,000	284,936	764,051	3,250,000	10,426,000	0	4,865,000	15,600,000
GENERAL FUND OPERATING (GFGEN101)									
701 Personal Services	2,011,080	1,984,323	1,984,323	1,954,059	2,147,906	2,197,218	2,216,961	2,238,328	2,268,263
726 Supplies	462,295	415,750	415,750	372,750	336,350	366,350	376,350	386,350	396,350
800 Other Services And Charges	3,048,611	2,763,587	2,763,587	2,762,394	2,785,821	2,863,958	2,940,448	3,022,180	3,099,778
970 Capital Outlay	15,719	27,500	27,500	22,000	27,500	27,500	27,500	27,500	27,500
999 Transfers Out	0	16,552	16,552	16,552	15,877	15,877	15,877	15,877	15,877
GENERAL FUND OPERATING (GFGEN101) Total	5,537,706	5,207,712	5,207,712	5,127,755	5,313,454	5,470,903	5,577,136	5,690,235	5,807,768
OTHER GRANTS (SRGRT254)									
970 Capital Outlay	1,728,880	0	0	0	0	0	0	0	0
OTHER GRANTS (SRGRT254) Total	1,728,880	0	0	0	0	0	0	0	0
MAJOR STREETS (SRSTR202)									
701 Personal Services	2,161,089	2,292,755	2,364,255	2,315,585	2,340,077	2,344,197	2,350,761	2,364,539	2,392,689
726 Supplies	480,183	577,234	577,234	464,889	464,550	470,253	480,990	486,764	497,578
800 Other Services And Charges	1,380,155	1,497,054	1,461,054	1,436,621	1,506,398	1,554,003	1,570,109	1,588,519	1,610,773
970 Capital Outlay	23,585	20,000	20,000	20,000	35,000	25,000	31,000	31,000	36,000
999 Transfers Out	108,478	129,709	129,709	129,709	180,042	185,443	191,006	196,737	202,638
MAJOR STREETS (SRSTR202) Total	4,153,490	4,516,752	4,552,252	4,366,804	4,526,067	4,578,896	4,623,866	4,667,559	4,739,678
LOCAL STREETS (SRSTR203)									
701 Personal Services	395,526	191,028	210,528	223,528	159,334	162,075	162,552	163,605	165,937
726 Supplies	13,545	51,078	51,078	46,722	46,338	47,655	49,037	50,490	52,014
800 Other Services And Charges	147,080	374,895	374,895	288,499	349,856	364,447	379,773	395,864	412,762
LOCAL STREETS (SRSTR203) Total	556,150	617,001	636,501	558,749	555,528	574,177	591,362	609,959	630,713
Enterprise Services (C330) Total	116,764,733	114,479,417	108,189,952	108,504,543	115,738,131	128,869,806	117,158,346	113,966,769	134,997,964



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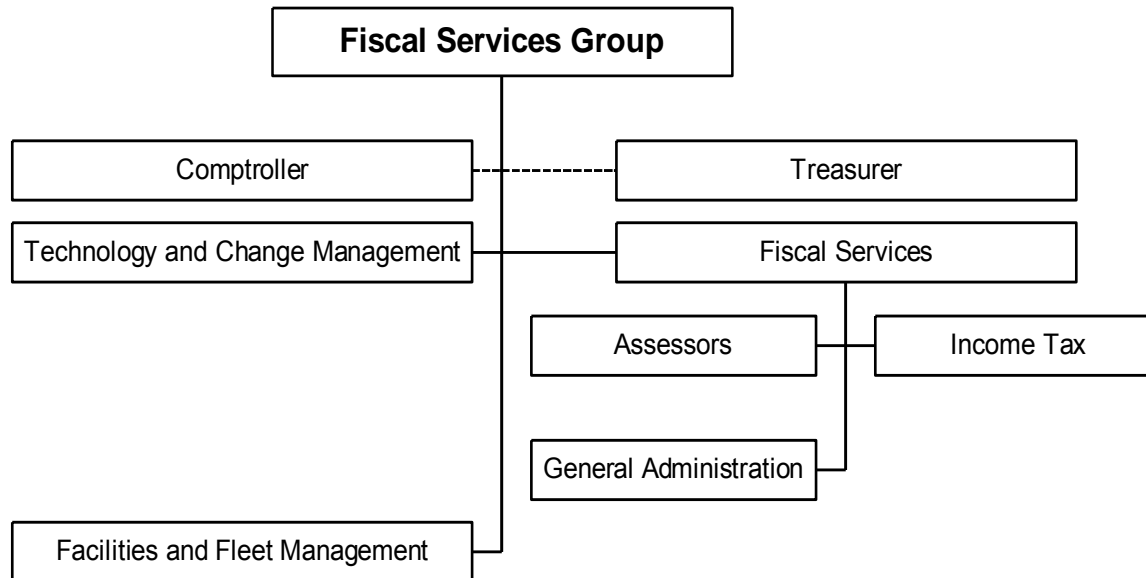
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Fiscal Services INTRODUCTION

Group Mission Statement

Responsibly, accurately, and efficiently plan and monitor the operating and capital resources of the City; record assets, liabilities and financial transactions for the proper administrative and financial management of the City; provide the most equitable distribution of tax burden under existing law; collect revenue due the City as prescribed by State law; invest funds in a manner to maximize interest earnings while meeting financial resource needs. Improve and maintain the operational efficiency and customer service quality of internal service departments.

ORGANIZATIONAL STRUCTURE



Fiscal Services Group

Functional Group Funding:

Fund Type	Fiscal Services Group Funding		2014 Fund Type Totals
Capital Projects	525,000	5.37 %	9,767,839
Debt Service	0	0.00 %	1,337,265
Enterprise	477,472	0.45 %	107,004,370
Fiduciary	0	0.00 %	10,098,699
General Fund	28,525,953	24.11 %	118,334,772
Internal Service	32,415,427	49.67 %	65,255,234
Permanent Funds	0	0.00 %	161,751
Special Revenue	12,553,774	14.22 %	88,256,174
TOTAL FUNCTIONAL GROUP FUNDING	74,497,626	18.61 %	400,216,104

Fiscal Services Group (FS)

Departmental Funding:

Page	Department	Subfund	2014 Appropriation Budget	Fund Stmt Page Reference
	Facilities & Fleet Management (F610)			
		CAPITAL IMPROVEMENT (CPGCP401)	525,000	
		MOTOR EQUIPMENT-OPERATING (IS641641)	12,160,752	
		MOTOR EQUIPMENT-CAPITAL (IS641642)	7,040,372	
		FACILITIES MGMT-OPERATING (IS651651)	5,746,790	
		FACILITIES MANAGEMENT-CAPITAL (IS651652)	1,235,000	
		VEHICLE STORAGE FACILITY (SR235235)	502,067	
			27,209,981	
	Fiscal Services (F620)			
		GENERAL FUND OPERATING (GFGEN101)	23,948,367	
		TRANSFORMATION FUND (SRTRN207)	11,980,649	
			35,929,016	

Page	Department	Subfund	2014 Appropriation Budget	Fund Stmt Page Reference
	Technology & Change Management (F630)			
		GENERAL FUND OPERATING (GFGEN101)	193,433	
		INFORMATION TECH-OPERATING (IS671671)	5,166,192	
		INFORMATION TECHNOLOGY-CAPITAL (IS671672)	1,066,322	
			<hr/> 6,425,947	
	Treasury (F640)			
		AUTO PARKING OPERATING (ENAPS585)	58,000	
		RECEIVING/OPERATIONS (ENWSS500)	419,472	
		GENERAL FUND OPERATING (GFGEN101)	1,993,065	
		REFUSE COLLECTION (SR226226)	71,057	
			<hr/> 2,541,594	
	Comptroller's Office (F650)			
		GENERAL FUND OPERATING (GFGEN101)	<hr/> 2,391,088	
			2,391,088	
	Fiscal Services Group (FS) Total		<hr/> <hr/> 74,497,626	

City of Grand Rapids

Dept. Budget Summary by Subfund & Character - Revenue

Budget 2014, Version 1

Facilities & Fleet Management (F610)

Fund & Cost Center	2012	2013	2013	2013	2014	2015	2016	2017	2018
	Actuals	Adopted	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
CAPITAL IMPROVEMENT (CPGCP401)									
501 Intergovernmental Revenues	142,725	0	(154,860)	0	0	0	0	0	0
600 Charges For Services	0	0	200	0	0	0	0	0	0
695 Other Financing Sources	265,614	810,000	810,000	810,000	525,000	2,273,000	1,740,000	3,300,000	5,650,000
CAPITAL IMPROVEMENT (CPGCP401) Total	408,339	810,000	655,340	810,000	525,000	2,273,000	1,740,000	3,300,000	5,650,000
MOTOR EQUIPMENT-OPERATING (IS641641)									
600 Charges For Services	784,293	850,000	850,000	850,000	860,000	856,300	881,989	908,449	935,702
664 Interest And Rents	10,434,529	11,095,832	11,095,832	10,950,500	11,348,752	11,745,907	12,157,023	12,582,541	13,022,913
671 Other Revenue	175,062	260,000	260,000	260,000	260,000	260,000	260,000	260,000	260,000
MOTOR EQUIPMENT-OPERATING (IS641641) Total	11,393,885	12,205,832	12,205,832	12,060,500	12,468,752	12,862,207	13,299,012	13,750,990	14,218,615
MOTOR EQUIPMENT-CAPITAL (IS641642)									
695 Other Financing Sources	0	4,105,332	13,791,594	13,791,594	4,027,420	4,168,380	4,314,273	4,465,273	4,621,557
MOTOR EQUIPMENT-CAPITAL (IS641642) Total	0	4,105,332	13,791,594	13,791,594	4,027,420	4,168,380	4,314,273	4,465,273	4,621,557
FACILITIES MGMT-OPERATING (IS651651)									
501 Intergovernmental Revenues	122,220	0	0	0	0	0	0	0	0
600 Charges For Services	5,081,590	5,477,584	5,077,584	5,477,640	5,704,543	5,974,663	6,255,420	6,545,636	6,826,378
664 Interest And Rents	161,931	156,100	156,100	170,299	174,181	179,361	184,697	190,193	195,854
671 Other Revenue	4,541	0	0	45	0	0	0	0	0
695 Other Financing Sources	0	0	400,000	0	0	0	0	0	0
FACILITIES MGMT-OPERATING (IS651651) Total	5,370,282	5,633,684	5,633,684	5,647,984	5,878,724	6,154,024	6,440,117	6,735,829	7,022,232
FACILITIES MANAGEMENT-CAPITAL (IS651652)									
501 Intergovernmental Revenues	0	0	59,808	0	0	0	0	0	0
695 Other Financing Sources	0	985,388	2,447,866	2,447,866	1,145,924	1,337,160	1,534,133	1,737,015	1,939,897
FACILITIES MANAGEMENT-CAPITAL (IS651652) Total	0	985,388	2,507,674	2,447,866	1,145,924	1,337,160	1,534,133	1,737,015	1,939,897
VEHICLE STORAGE FACILITY (SR235235)									
600 Charges For Services	471,987	496,997	496,997	481,359	481,359	481,359	481,359	481,359	481,359
671 Other Revenue	(1,173)	0	0	0	0	0	0	0	0
VEHICLE STORAGE FACILITY (SR235235) Total	470,814	496,997	496,997	481,359	481,359	481,359	481,359	481,359	481,359
Facilities & Fleet Management (F610) Total	17,643,320	24,237,233	35,291,121	35,239,303	24,527,179	27,276,130	27,808,894	30,470,466	33,933,660

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Expense
 Budget 2014, Version 1
 Facilities & Fleet Management (F610)

Fund & Cost Center	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
CAPITAL IMPROVEMENT (CPGCP401)									
701 Personal Services	1,362	0	0	0	0	0	0	0	0
970 Capital Outlay	435,851	810,000	655,340	810,000	525,000	2,273,000	1,740,000	3,300,000	5,650,000
CAPITAL IMPROVEMENT (CPGCP401) Total	437,213	810,000	655,340	810,000	525,000	2,273,000	1,740,000	3,300,000	5,650,000
MOTOR EQUIPMENT-OPERATING (IS641641)									
701 Personal Services	2,530,000	2,902,192	2,902,192	2,850,319	2,997,179	3,062,085	3,084,786	3,112,915	3,160,010
726 Supplies	3,656,985	3,826,968	3,862,280	3,629,098	3,779,902	3,550,089	3,643,958	3,690,192	3,679,257
800 Other Services And Charges	2,795,676	769,010	769,010	794,374	850,498	883,390	918,367	955,377	997,339
970 Capital Outlay	39,706	225,000	532,030	125,000	175,000	75,000	75,000	75,000	75,000
990 Debt Service	144,744	103,294	103,294	103,294	79,678	53,562	35,093	23,368	14,373
996 Appropriation Lapse	0	(142,791)	(142,791)	0	(125,033)	(123,996)	(127,556)	(130,807)	(133,402)
999 Transfers Out	430,162	4,366,316	14,052,578	14,052,578	4,403,528	4,555,771	4,713,286	4,876,256	5,044,870
MOTOR EQUIPMENT-OPERATING (IS641641) Total	9,597,274	12,049,989	22,078,593	21,554,663	12,160,752	12,055,901	12,342,934	12,602,301	12,837,447
MOTOR EQUIPMENT-CAPITAL (IS641642)									
970 Capital Outlay	0	4,105,332	4,105,332	3,884,069	7,040,372	5,586,917	8,346,593	4,902,221	4,138,115
MOTOR EQUIPMENT-CAPITAL (IS641642) Total	0	4,105,332	4,105,332	3,884,069	7,040,372	5,586,917	8,346,593	4,902,221	4,138,115
FACILITIES MGMT-OPERATING (IS651651)									
701 Personal Services	1,119,311	1,116,327	1,116,327	1,099,142	1,175,214	1,197,143	1,203,135	1,209,934	1,222,921
726 Supplies	129,424	151,500	151,500	140,250	142,000	146,110	150,345	154,703	159,197
800 Other Services And Charges	2,439,867	2,919,630	2,919,630	2,886,991	2,912,382	2,984,241	3,049,985	3,119,698	3,192,949
970 Capital Outlay	72,698	60,000	325,663	50,248	35,000	35,000	35,000	35,000	35,000
996 Appropriation Lapse	0	(57,415)	(57,415)	0	(59,366)	(62,335)	(65,214)	(68,186)	(71,065)
999 Transfers Out	762,564	1,493,642	3,285,800	2,956,120	1,541,560	1,733,431	1,930,682	2,138,409	2,345,555
FACILITIES MGMT-OPERATING (IS651651) Total	4,523,864	5,683,684	7,741,505	7,132,751	5,746,790	6,033,590	6,303,933	6,589,558	6,884,557

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Expense
 Budget 2014, Version 1
 Facilities & Fleet Management (F610)

Fund & Cost Center	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
FACILITIES MANAGEMENT-CAPITAL (IS651652)									
970 Capital Outlay	0	985,388	1,045,196	985,388	1,235,000	705,000	1,153,000	955,000	1,695,000
FACILITIES MANAGEMENT-CAPITAL (IS651652) Total	0	985,388	1,045,196	985,388	1,235,000	705,000	1,153,000	955,000	1,695,000
VEHICLE STORAGE FACILITY (SR235235)									
701 Personal Services	101,070	101,011	101,011	101,012	115,675	117,280	117,245	117,580	118,776
726 Supplies	1,511	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000
800 Other Services And Charges	338,649	384,511	384,511	353,701	378,908	380,863	384,946	390,138	395,585
970 Capital Outlay	0	0	0	0	0	6,000	6,000	6,000	6,000
999 Transfers Out	29,382	24,677	24,677	24,677	5,484	5,649	5,818	5,993	6,172
VEHICLE STORAGE FACILITY (SR235235) Total	470,611	512,199	512,199	481,390	502,067	511,792	516,009	521,711	528,533
Facilities & Fleet Management (F610) Total	15,028,961	24,146,592	36,138,165	34,848,261	27,209,981	27,166,200	30,402,469	28,870,790	31,733,652

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2014, Version 1
 Fiscal Services (F620)

Fund & Cost Center	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
CAPITAL RESERVE (CPGCP403)									
401 Taxes	2,364,614	2,388,789	2,577,429	2,541,961	2,592,800	2,644,656	2,697,550	2,751,501	2,806,531
CAPITAL RESERVE (CPGCP403) Total	2,364,614	2,388,789	2,577,429	2,541,961	2,592,800	2,644,656	2,697,550	2,751,501	2,806,531
GENERAL FUND OPERATING (GFGEN101)									
401 Taxes	56,757,578	57,330,930	61,865,760	61,014,397	62,234,684	63,479,378	64,748,965	66,043,945	67,364,824
501 Intergovernmental Revenues	13,466,847	13,535,652	13,535,652	13,574,296	14,133,908	14,416,586	14,704,918	14,999,016	15,298,997
600 Charges For Services	5,737,131	5,766,967	5,766,967	5,785,333	5,850,365	5,917,083	5,985,530	6,055,752	6,127,795
671 Other Revenue	26,917	13,470	13,470	19,013	14,120	14,120	14,120	14,120	14,120
695 Other Financing Sources	14,668,813	12,698,471	13,028,151	12,611,640	7,537,567	7,690,344	7,899,561	8,084,311	8,272,174
GENERAL FUND OPERATING (GFGEN101) Total	90,657,286	89,345,490	94,210,000	93,004,679	89,770,644	91,517,511	93,353,094	95,197,144	97,077,910
VEHICLE STORAGE FACILITY (SR235235)									
671 Other Revenue	(778)	0	0	0	0	0	0	0	0
VEHICLE STORAGE FACILITY (SR235235) Total	(778)	0	0	0	0	0	0	0	0
BUDGET STABILIZATION (SR257257)									
695 Other Financing Sources	0	0	0	3,683,466	2,158,203	2,656,994	2,101,910	1,210,500	64,400
BUDGET STABILIZATION (SR257257) Total	0	0	0	3,683,466	2,158,203	2,656,994	2,101,910	1,210,500	64,400
OTHER GRANTS (SRGRT254)									
501 Intergovernmental Revenues	0	0	550,000	0	0	0	0	0	0
OTHER GRANTS (SRGRT254) Total	0	0	550,000	0	0	0	0	0	0
TRANSFORMATION FUND (SRTRN207)									
401 Taxes	9,057,217	9,111,625	9,872,367	9,699,011	9,892,991	10,090,851	0	0	0
501 Intergovernmental Revenues	4,570,056	4,661,457	4,661,457	4,896,488	4,896,486	5,043,381	5,194,682	5,350,522	5,511,038
664 Interest And Rents	49,616	64,000	64,000	0	0	0	0	0	0
671 Other Revenue	0	535,000	535,000	0	0	0	0	0	0
695 Other Financing Sources	0	0	5,000	540,000	535,000	535,000	535,000	535,000	0
TRANSFORMATION FUND (SRTRN207) Total	13,676,889	14,372,082	15,137,824	15,135,499	15,324,477	15,669,232	5,729,682	5,885,522	5,511,038
Fiscal Services (F620) Total	106,698,011	106,106,361	112,475,253	114,365,605	109,846,124	112,488,393	103,882,236	105,044,667	105,459,879

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Expense
 Budget 2014, Version 1
 Fiscal Services (F620)

Fund & Cost Center	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
GENERAL FUND OPERATING (GFGEN101)									
701 Personal Services	3,732,877	3,981,648	3,951,648	3,796,473	3,910,445	3,948,974	3,981,424	4,013,350	4,073,044
726 Supplies	156,492	226,184	226,184	224,752	286,231	238,952	256,489	262,422	310,844
800 Other Services And Charges	3,278,238	3,461,901	4,063,511	3,890,035	3,848,431	3,972,145	4,027,015	4,081,329	4,184,485
970 Capital Outlay	1,173	65,000	65,000	65,000	20,000	22,000	45,000	45,000	45,000
990 Debt Service	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000
996 Appropriation Lapse	0	(3,000,000)	(2,500,000)	(2,500,000)	(3,000,000)	(3,000,000)	(3,000,000)	(3,000,000)	(3,000,000)
999 Transfers Out	19,402,604	15,901,602	19,628,498	18,167,206	18,879,260	19,988,905	19,669,162	19,219,164	18,466,449
GENERAL FUND OPERATING (GFGEN101) Total	26,575,385	20,640,335	25,438,841	23,647,466	23,948,367	25,174,976	24,983,090	24,625,265	24,083,822
OTHER GRANTS (SRGRT254)									
800 Other Services And Charges	0	0	550,000	0	0	0	0	0	0
OTHER GRANTS (SRGRT254) Total	0	0	550,000	0	0	0	0	0	0
TRANSFORMATION FUND (SRTRN207)									
999 Transfers Out	12,599,472	8,866,003	9,950,405	9,737,232	11,980,649	22,350,998	7,250,000	7,750,000	11,750,000
TRANSFORMATION FUND (SRTRN207) Total	12,599,472	8,866,003	9,950,405	9,737,232	11,980,649	22,350,998	7,250,000	7,750,000	11,750,000
Fiscal Services (F620) Total	39,174,857	29,506,338	35,939,246	33,384,698	35,929,016	47,525,974	32,233,090	32,375,265	35,833,822

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2014, Version 1
 Technology & Change Management (F630)

Fund & Cost Center	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
CAPITAL IMPROVEMENT (CPGCP401)									
501 Intergovernmental Revenues	0	0	251,612	251,612	0	0	0	0	0
671 Other Revenue	261,053	0	0	0	0	0	0	0	0
CAPITAL IMPROVEMENT (CPGCP401) Total	261,053	0	251,612	251,612	0	0	0	0	0
INFORMATION TECH-OPERATING (IS671671)									
600 Charges For Services	5,640,526	5,229,850	5,229,850	5,229,850	4,891,176	5,100,285	5,040,473	5,086,229	5,281,200
664 Interest And Rents	1,865	0	0	0	0	0	0	0	0
671 Other Revenue	15	0	0	0	0	0	0	0	0
INFORMATION TECH-OPERATING (IS671671) Total	5,642,406	5,229,850	5,229,850	5,229,850	4,891,176	5,100,285	5,040,473	5,086,229	5,281,200
INFORMATION TECHNOLOGY-CAPITAL (IS671672)									
600 Charges For Services	0	0	0	0	918,964	946,533	974,929	1,004,177	1,034,302
695 Other Financing Sources	0	202,746	2,921,698	891,170	0	0	0	0	0
INFORMATION TECHNOLOGY-CAPITAL (IS671672) Total	0	202,746	2,921,698	891,170	918,964	946,533	974,929	1,004,177	1,034,302
WIRELESS BROADBAND (IS671673)									
664 Interest And Rents	197,250	220,986	220,986	197,786	0	0	0	0	0
WIRELESS BROADBAND (IS671673) Total	197,250	220,986	220,986	197,786	0	0	0	0	0
311 Program (IS671674)									
695 Other Financing Sources	225,640	0	0	0	0	0	0	0	0
311 Program (IS671674) Total	225,640	0	0	0	0	0	0	0	0
FMS (IS671675)									
501 Intergovernmental Revenues	0	0	3,600,000	360,000	0	0	0	0	0
695 Other Financing Sources	0	0	749,405	749,405	0	0	0	0	0
FMS (IS671675) Total	0	0	4,349,405	1,109,405	0	0	0	0	0
Technology & Change Management (F630) Total	6,326,349	5,653,582	12,973,552	7,679,823	5,810,140	6,046,818	6,015,402	6,090,406	6,315,502

City of Grand Rapids

Dept. Budget Summary by Subfund & Character - Expense

Budget 2014, Version 1

Technology & Change Management (F630)

Fund & Cost Center	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
FMS (IS671675)									
800 Other Services And Charges	0	0	3,700,000	460,000	0	0	0	0	0
FMS (IS671675) Total	0	0	3,700,000	460,000	0	0	0	0	0
Technology & Change Management (F630) Total	6,852,627	5,223,685	14,402,479	6,993,717	6,425,947	5,673,991	5,668,670	5,668,915	5,471,260

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2014, Version 1
 Treasury (F640)

Fund & Cost Center	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
GRBA CARC - PHASE II (CPGBA528)									
664 Interest And Rents	1,431	0	0	0	0	0	0	0	0
GRBA CARC - PHASE II (CPGBA528) Total	1,431	0	0	0	0	0	0	0	0
CAPITAL RESERVE (CPGCP403)									
401 Taxes	5,114,494	5,113,000	5,113,000	4,960,785	4,961,073	5,081,355	5,160,115	5,276,089	5,321,293
CAPITAL RESERVE (CPGCP403) Total	5,114,494	5,113,000	5,113,000	4,960,785	4,961,073	5,081,355	5,160,115	5,276,089	5,321,293
DDA SCHOOL TAX INCREMENT (CUDDA763)									
401 Taxes	5,612,054	0	7,840,245	0	0	0	0	0	0
DDA SCHOOL TAX INCREMENT (CUDDA763) Total	5,612,054	0	7,840,245	0	0	0	0	0	0
DDA NON TAX INCREMENT (CUDDA764)									
664 Interest And Rents	26,354	29,000	29,000	20,000	20,000	22,000	23,000	24,000	24,000
DDA NON TAX INCREMENT (CUDDA764) Total	26,354	29,000	29,000	20,000	20,000	22,000	23,000	24,000	24,000
DDA LOCAL TAX INCREMENT (CUDDA765)									
401 Taxes	4,519,261	0	4,321,788	0	0	0	0	0	0
664 Interest And Rents	63,541	100,000	100,000	50,000	50,000	54,000	56,000	60,000	60,000
DDA LOCAL TAX INCREMENT (CUDDA765) Total	4,582,802	100,000	4,421,788	50,000	50,000	54,000	56,000	60,000	60,000
BROWNFIELD REDEVOPMENT AUTHORI (CUGBR768)									
401 Taxes	0	0	5,000	0	0	0	0	0	0
664 Interest And Rents	3,446	3,500	3,500	2,600	2,600	2,700	2,700	2,900	2,900
BROWNFIELD REDEVOPMENT AUTHORI (CUGBR768) Total	3,446	3,500	8,500	2,600	2,600	2,700	2,700	2,900	2,900
TAX INCREMENT FINANCE AUTHORIT (CUTIF766)									
401 Taxes	458,381	0	451,349	0	0	0	0	0	0
664 Interest And Rents	3,996	6,000	6,000	3,000	3,000	3,200	3,300	3,400	3,400
TAX INCREMENT FINANCE AUTHORIT (CUTIF766) Total	462,377	6,000	457,349	3,000	3,000	3,200	3,300	3,400	3,400

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2014, Version 1
 Treasury (F640)

Fund & Cost Center	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
BELKNAP ICE ARENA (EN578578)									
664 Interest And Rents	2,636	2,100	2,100	2,000	2,000	2,100	2,200	2,300	2,300
BELKNAP ICE ARENA (EN578578) Total	2,636	2,100	2,100	2,000	2,000	2,100	2,200	2,300	2,300
AUTO PARKING OPERATING (ENAPS585)									
664 Interest And Rents	85,971	130,000	130,000	64,500	64,500	69,000	72,000	75,000	75,000
AUTO PARKING OPERATING (ENAPS585) Total	85,971	130,000	130,000	64,500	64,500	69,000	72,000	75,000	75,000
CEMETERY OPERATING (ENCCEM502)									
664 Interest And Rents	1	0	0	0	0	0	0	0	0
CEMETERY OPERATING (ENCCEM502) Total	1	0	0	0	0	0	0	0	0
CEMETERY-GOLF COURSE (ENCCEM503)									
664 Interest And Rents	29	20	20	20	20	20	20	20	20
CEMETERY-GOLF COURSE (ENCCEM503) Total	29	20	20	20	20	20	20	20	20
RECEIVING/OPERATIONS (ENSDDS500)									
664 Interest And Rents	158,373	175,000	175,000	120,000	120,000	130,000	140,000	150,000	150,000
RECEIVING/OPERATIONS (ENSDDS500) Total	158,373	175,000	175,000	120,000	120,000	130,000	140,000	150,000	150,000
RECEIVING/OPERATIONS (ENWSS500)									
664 Interest And Rents	143,201	200,000	200,000	110,000	110,000	120,000	130,000	140,000	140,000
671 Other Revenue	132	0	0	0	0	0	0	0	0
RECEIVING/OPERATIONS (ENWSS500) Total	143,333	200,000	200,000	110,000	110,000	120,000	130,000	140,000	140,000

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2014, Version 1
 Treasury (F640)

Fund & Cost Center	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
GENERAL FUND OPERATING (GFGEN101)									
401 Taxes	13,453,120	13,335,610	13,335,610	13,146,419	13,004,672	13,266,944	13,470,308	13,671,421	13,865,322
600 Charges For Services	160,344	152,500	152,500	145,377	140,141	140,414	140,628	140,846	141,067
655 Fines And Forfeitures	1,669,123	1,765,700	1,765,700	1,760,000	1,821,500	1,822,000	1,822,500	1,872,500	1,872,500
664 Interest And Rents	497,114	520,000	520,000	400,000	400,000	450,000	480,000	500,000	500,000
671 Other Revenue	95,379	120,040	120,040	130,040	130,040	130,040	135,040	135,040	135,040
GENERAL FUND OPERATING (GFGEN101) Total	15,875,080	15,893,850	15,893,850	15,581,836	15,496,353	15,809,398	16,048,476	16,319,807	16,513,929
MOTOR EQUIPMENT-OPERATING (IS641641)									
664 Interest And Rents	53,425	44,000	44,000	44,000	37,000	39,000	36,000	41,000	53,000
MOTOR EQUIPMENT-OPERATING (IS641641) Total	53,425	44,000	44,000	44,000	37,000	39,000	36,000	41,000	53,000
FACILITIES MGMT-OPERATING (IS651651)									
664 Interest And Rents	13,531	12,000	12,000	12,300	12,300	14,800	16,000	18,500	20,300
FACILITIES MGMT-OPERATING (IS651651) Total	13,531	12,000	12,000	12,300	12,300	14,800	16,000	18,500	20,300
ENGINEERING SERVICES (IS661661)									
664 Interest And Rents	9,462	8,000	8,000	3,500	3,900	3,300	3,450	4,200	4,300
ENGINEERING SERVICES (IS661661) Total	9,462	8,000	8,000	3,500	3,900	3,300	3,450	4,200	4,300
INFORMATION TECH-OPERATING (IS671671)									
664 Interest And Rents	26,358	80,000	80,000	20,000	23,000	25,000	27,000	33,000	35,000
INFORMATION TECH-OPERATING (IS671671) Total	26,358	80,000	80,000	20,000	23,000	25,000	27,000	33,000	35,000
HEALTH INSURANCE (ISINS637)									
664 Interest And Rents	56,028	70,000	70,000	55,000	50,000	57,000	61,000	70,000	74,000
HEALTH INSURANCE (ISINS637) Total	56,028	70,000	70,000	55,000	50,000	57,000	61,000	70,000	74,000
OTHER RESERVES (ISINS638)									
664 Interest And Rents	69,268	52,000	52,000	35,000	30,000	30,000	30,000	30,000	30,000
OTHER RESERVES (ISINS638) Total	69,268	52,000	52,000	35,000	30,000	30,000	30,000	30,000	30,000

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2014, Version 1
 Treasury (F640)

Fund & Cost Center	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
CEMETERY PERPETUAL CARE (PFCPC150)									
664 Interest And Rents	25,322	33,000	33,000	18,000	15,000	15,000	15,000	15,000	15,000
CEMETERY PERPETUAL CARE (PFCPC150) Total	25,322	33,000	33,000	18,000	15,000	15,000	15,000	15,000	15,000
MICHIGAN JUSTICE TRAINING (SR216216)									
664 Interest And Rents	798	800	800	600	500	500	500	500	500
MICHIGAN JUSTICE TRAINING (SR216216) Total	798	800	800	600	500	500	500	500	500
REFUSE COLLECTION (SR226226)									
401 Taxes	7,376,006	6,461,500	6,461,500	6,323,166	6,267,360	6,420,026	6,519,512	6,206,743	6,300,956
664 Interest And Rents	26,968	37,000	37,000	21,000	21,000	24,000	26,000	28,000	28,000
REFUSE COLLECTION (SR226226) Total	7,402,974	6,498,500	6,498,500	6,344,166	6,288,360	6,444,026	6,545,512	6,234,743	6,328,956
VEHICLE STORAGE FACILITY (SR235235)									
664 Interest And Rents	1,403	1,200	1,200	1,050	1,000	1,000	1,100	1,200	1,200
VEHICLE STORAGE FACILITY (SR235235) Total	1,403	1,200	1,200	1,050	1,000	1,000	1,100	1,200	1,200
PROPERTY MANAGEMENT (SR246248)									
664 Interest And Rents	6,946	6,200	6,200	5,200	5,000	5,200	5,400	5,600	5,600
PROPERTY MANAGEMENT (SR246248) Total	6,946	6,200	6,200	5,200	5,000	5,200	5,400	5,600	5,600
BUILDING INSPECTIONS (SR249249)									
664 Interest And Rents	11,325	11,000	11,000	8,500	8,400	8,500	8,700	8,800	8,800
BUILDING INSPECTIONS (SR249249) Total	11,325	11,000	11,000	8,500	8,400	8,500	8,700	8,800	8,800
DNR PROPERTIES (SR253253)									
664 Interest And Rents	612	450	450	450	400	450	480	500	500
DNR PROPERTIES (SR253253) Total	612	450	450	450	400	450	480	500	500

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2014, Version 1
 Treasury (F640)

Fund & Cost Center	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
AMAN PARK/INDIAN TRAILS (SRGNL225)									
664 Interest And Rents	126	200	200	100	100	120	150	150	150
AMAN PARK/INDIAN TRAILS (SRGNL225) Total	126	200	200	100	100	120	150	150	150
OTHER GRANTS (SRGRT254)									
664 Interest And Rents	1,260	1,300	1,300	950	900	950	980	1,000	1,000
OTHER GRANTS (SRGRT254) Total	1,260	1,300	1,300	950	900	950	980	1,000	1,000
POLICE GRANTS (SRGRT255)									
664 Interest And Rents	909	0	0	500	0	0	0	0	0
POLICE GRANTS (SRGRT255) Total	909	0	0	500	0	0	0	0	0
LIBRARY TRUST (SRLIB205)									
664 Interest And Rents	1,891	1,800	1,800	1,400	1,400	1,500	1,600	1,700	1,700
LIBRARY TRUST (SRLIB205) Total	1,891	1,800	1,800	1,400	1,400	1,500	1,600	1,700	1,700
PUBLIC LIBRARY OPERATING (SRLIB218)									
401 Taxes	8,481,064	8,427,500	8,427,500	8,278,998	8,188,112	8,375,354	8,505,136	8,633,216	8,770,724
664 Interest And Rents	27,395	45,000	45,000	21,000	19,000	19,500	21,000	22,000	24,000
PUBLIC LIBRARY OPERATING (SRLIB218) Total	8,508,458	8,472,500	8,472,500	8,299,998	8,207,112	8,394,854	8,526,136	8,655,216	8,794,724
PUBLIC LIBRARY GRANTS/PROJECTS (SRLIB219)									
401 Taxes	1,556,608	1,526,100	1,526,100	1,498,595	1,483,694	1,516,647	1,540,173	1,564,062	1,588,316
664 Interest And Rents	11,151	17,500	17,500	8,500	7,800	8,100	8,500	8,800	9,200
PUBLIC LIBRARY GRANTS/PROJECTS (SRLIB219) Total	1,567,758	1,543,600	1,543,600	1,507,095	1,491,494	1,524,747	1,548,673	1,572,862	1,597,516
LOCAL STREETS (SRSTR203)									
664 Interest And Rents	14,756	20,000	20,000	11,000	9,000	9,000	9,000	9,000	9,000
LOCAL STREETS (SRSTR203) Total	14,756	20,000	20,000	11,000	9,000	9,000	9,000	9,000	9,000
TRANSFORMATION FUND (SRTRN207)									
664 Interest And Rents	0	0	0	40,000	35,000	40,000	20,000	10,000	5,000
TRANSFORMATION FUND (SRTRN207) Total	0	0	0	40,000	35,000	40,000	20,000	10,000	5,000
Treasury (F640) Total	49,860,053	38,520,270	51,138,652	37,331,050	37,056,812	37,916,520	38,502,492	38,774,787	39,287,388

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Expense
 Budget 2014, Version 1
 Treasury (F640)

Fund & Cost Center	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
AUTO PARKING OPERATING (ENAPS585)									
800 Other Services And Charges	58,058	48,000	48,000	105,000	58,000	60,000	62,000	64,000	66,000
AUTO PARKING OPERATING (ENAPS585) Total	58,058	48,000	48,000	105,000	58,000	60,000	62,000	64,000	66,000
RECEIVING/OPERATIONS (ENWSS500)									
701 Personal Services	238,761	285,662	285,662	272,668	288,729	296,448	298,057	300,622	304,606
726 Supplies	4,793	4,800	4,800	4,000	4,500	4,500	4,500	4,500	4,500
800 Other Services And Charges	122,383	166,044	166,044	156,275	126,243	127,789	128,041	128,981	130,347
970 Capital Outlay	55,641	0	0	0	0	0	0	0	0
RECEIVING/OPERATIONS (ENWSS500) Total	421,578	456,506	456,506	432,943	419,472	428,737	430,598	434,103	439,453
GENERAL FUND OPERATING (GFGEN101)									
701 Personal Services	1,406,236	1,360,386	1,360,386	1,294,279	1,331,604	1,344,672	1,336,748	1,350,959	1,368,292
726 Supplies	86,961	124,000	124,000	94,000	77,000	79,000	79,000	79,000	79,000
800 Other Services And Charges	498,005	529,869	529,869	527,691	584,461	596,291	599,335	607,354	617,242
970 Capital Outlay	22,071	5,500	5,500	5,200	0	0	0	0	0
GENERAL FUND OPERATING (GFGEN101) Total	2,013,273	2,019,755	2,019,755	1,921,170	1,993,065	2,019,963	2,015,083	2,037,313	2,064,534
REFUSE COLLECTION (SR226226)									
701 Personal Services	48,326	58,521	58,521	51,523	62,102	64,224	65,424	66,757	68,031
726 Supplies	0	450	450	300	200	200	200	100	100
800 Other Services And Charges	8,454	10,818	10,818	10,818	8,755	8,848	8,781	8,864	8,917
970 Capital Outlay	3,047	0	0	0	0	0	0	0	0
REFUSE COLLECTION (SR226226) Total	59,826	69,789	69,789	62,641	71,057	73,272	74,405	75,721	77,048
Treasury (F640) Total	2,552,735	2,594,051	2,594,051	2,521,754	2,541,594	2,581,972	2,582,086	2,611,138	2,647,035

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2014, Version 1
 Comptroller's Office (F650)

Fund & Cost Center	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
GENERAL FUND OPERATING (GFGEN101)									
600 Charges For Services	366	350	350	300	350	350	350	350	350
664 Interest And Rents	0	0	0	280	0	0	0	0	0
671 Other Revenue	12,390	1,525	1,525	1,565	1,565	1,565	1,565	1,565	1,565
GENERAL FUND OPERATING (GFGEN101) Total	12,756	1,875	1,875	2,145	1,915	1,915	1,915	1,915	1,915
Comptroller's Office (F650) Total	12,756	1,875	1,875	2,145	1,915	1,915	1,915	1,915	1,915

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Expense
 Budget 2014, Version 1
 Comptroller's Office (F650)

Fund & Cost Center	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
GENERAL FUND OPERATING (GFGEN101)									
701 Personal Services	1,610,012	1,643,663	1,643,663	1,556,600	1,662,245	1,690,849	1,697,630	1,707,815	1,726,163
726 Supplies	27,132	49,875	49,875	30,970	47,745	30,470	29,600	24,600	40,100
800 Other Services And Charges	814,512	569,168	569,168	554,765	681,098	704,334	648,100	659,091	679,625
GENERAL FUND OPERATING (GFGEN101) Total	2,451,656	2,262,706	2,262,706	2,142,335	2,391,088	2,425,653	2,375,330	2,391,506	2,445,888
Comptroller's Office (F650) Total	2,451,656	2,262,706	2,262,706	2,142,335	2,391,088	2,425,653	2,375,330	2,391,506	2,445,888



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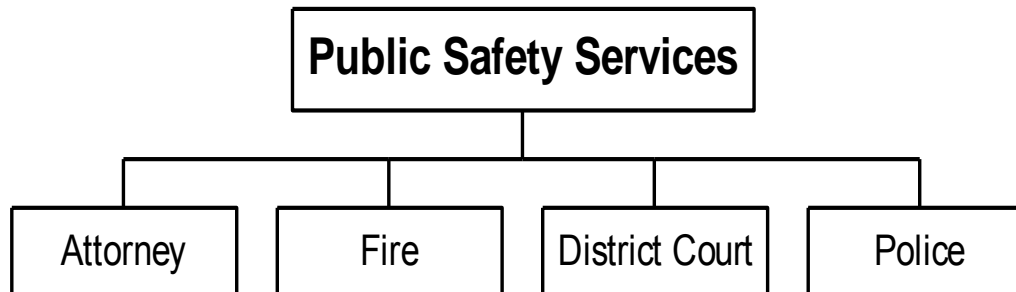
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Public Safety Services INTRODUCTION

Group Mission Statement

The mission of the Public Safety Service Group is to promote safety, security, and order within the geographical boundaries of the City of Grand Rapids through fire protection, law enforcement and legal representation and enhance urban living by planning, promoting, and assisting in community special and cultural events and celebrations,.

ORGANIZATIONAL STRUCTURE



Public Safety

Functional Group Funding:

Fund Type	Public Safety Funding		2014 Fund Type Totals
Capital Projects	364,260	3.73 %	9,767,839
Debt Service	0	0.00 %	1,337,265
Enterprise	0	0.00 %	107,004,370
Fiduciary	0	0.00 %	10,098,699
General Fund	73,979,691	62.52 %	118,334,772
Internal Service	0	0.00 %	65,255,234
Permanent Funds	0	0.00 %	161,751
Special Revenue	19,854,366	22.50 %	88,256,174
TOTAL FUNCTIONAL GROUP FUNDING	94,198,317	23.54 %	400,216,104

Public Safety (PS)

Departmental Funding:

Page	Department	Subfund	2014 Appropriation Budget	Fund Stmt Page Reference
	Police (E510)			
		CAPITAL IMPROVEMENT (CPGCP401)	199,260	
		GENERAL FUND OPERATING (GFGEN101)	43,764,793	
		MICHIGAN JUSTICE TRAINING (SR216216)	60,000	
		DRUG LAW ENFORCEMENT (SR265265)	474,004	
		DRUG LAW ENFORCEMENT - 266 (SR265266)	0	
		COMMUNITY DISPATCH (SRDSP261)	5,799,799	
		POLICE GRANTS (SRGRT255)	477,436	
			<u>50,775,292</u>	
	Fire (E520)			
		CAPITAL IMPROVEMENT (CPGCP401)	165,000	
		GENERAL FUND OPERATING (GFGEN101)	27,989,536	
			<u>28,154,536</u>	

Page	Department	Subfund	2014 Appropriation Budget	Fund Stmt Page Reference
	District Court (E530)			
		61ST DISTRICT COURT (CUDIS740)	13,043,126	
		61ST DISTRICT COURT GRANTS (CUDIS741)	(0)	
			<hr/> 13,043,126	
	Attorney's Office (E540)			
		GENERAL FUND OPERATING (GFGEN101)	2,225,362	
			<hr/> 2,225,362	
	Public Safety (PS) Total		<hr/> <hr/> 94,198,317	

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2014, Version 1
 Police (E510)

Fund & Cost Center	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
CAPITAL IMPROVEMENT (CPGCP401)									
695 Other Financing Sources	97,440	232,000	336,616	336,616	199,260	222,500	222,500	50,000	50,000
CAPITAL IMPROVEMENT (CPGCP401) Total	97,440	232,000	336,616	336,616	199,260	222,500	222,500	50,000	50,000
GENERAL FUND OPERATING (GFGEN101)									
450 Licenses And Permits	56,363	48,000	48,000	52,600	55,550	55,550	55,550	55,550	55,550
501 Intergovernmental Revenues	206,227	157,000	157,000	152,000	155,000	155,000	155,000	155,000	155,000
600 Charges For Services	676,446	535,874	535,874	543,000	538,000	538,000	538,000	538,000	538,000
655 Fines And Forfeitures	291,461	400,000	400,000	250,000	250,000	250,000	250,000	250,000	250,000
664 Interest And Rents	73,278	55,000	55,000	60,000	51,500	51,500	51,500	51,500	51,500
671 Other Revenue	532,383	712,500	778,500	719,000	712,500	712,500	712,500	712,500	712,500
695 Other Financing Sources	242,069	1,227,298	1,227,298	1,227,298	1,291,143	1,308,014	185,258	187,666	190,146
GENERAL FUND OPERATING (GFGEN101) Total	2,078,228	3,135,672	3,201,672	3,003,898	3,053,693	3,070,564	1,947,808	1,950,216	1,952,696
MICHIGAN JUSTICE TRAINING (SR216216)									
501 Intergovernmental Revenues	58,222	58,000	58,000	58,000	52,000	50,000	50,000	50,000	50,000
671 Other Revenue	10,465	0	0	0	0	0	0	0	0
MICHIGAN JUSTICE TRAINING (SR216216) Total	68,687	58,000	58,000	58,000	52,000	50,000	50,000	50,000	50,000
DRUG LAW ENFORCEMENT (SR265265)									
501 Intergovernmental Revenues	50,953	20,000	20,000	15,000	15,000	15,000	15,000	15,000	15,000
600 Charges For Services	178,839	55,150	55,150	46,050	50,050	50,050	50,050	50,050	50,050
671 Other Revenue	283,362	260,000	260,000	266,000	51,000	51,000	51,000	51,000	51,000
DRUG LAW ENFORCEMENT (SR265265) Total	513,154	335,150	335,150	327,050	116,050	116,050	116,050	116,050	116,050

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2014, Version 1
 Police (E510)

Fund & Cost Center	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
DRUG LAW ENFORCEMENT - 266 (SR265266)									
501 Intergovernmental Revenues	137,447	0	37,500	0	0	0	0	0	0
600 Charges For Services	154,866	0	255,000	0	0	0	0	0	0
664 Interest And Rents	4,280	0	4,000	0	0	0	0	0	0
671 Other Revenue	13,028	0	0	0	0	0	0	0	0
DRUG LAW ENFORCEMENT - 266 (SR265266) Total	309,621	0	296,500	0	0	0	0	0	0
501 Intergovernmental Revenues	118,426	2,709,280	2,709,280	2,798,963	2,508,341	2,536,284	2,554,403	2,568,923	2,584,410
671 Other Revenue	2,937,651	0	0	0	0	0	0	0	0
695 Other Financing Sources	4,376,222	3,828,253	3,828,253	3,828,253	3,291,458	3,392,049	3,457,275	3,509,545	3,565,292
COMMUNITY DISPATCH (SRDSP261) Total	7,432,299	6,537,533	6,537,533	6,627,216	5,799,799	5,928,333	6,011,678	6,078,468	6,149,702
POLICE GRANTS (SRGRT255)									
501 Intergovernmental Revenues	1,703,479	0	329,888	1,482,132	0	0	0	0	0
664 Interest And Rents	390	0	0	200	0	0	0	0	0
671 Other Revenue	16,000	0	16,000	0	0	0	0	0	0
695 Other Financing Sources	570,352	0	1,530,074	477,436	477,436	0	0	0	0
POLICE GRANTS (SRGRT255) Total	2,290,221	0	1,875,962	1,959,768	477,436	0	0	0	0
Police (E510) Total	12,789,651	10,298,355	12,641,433	12,312,548	9,698,238	9,387,447	8,348,036	8,244,734	8,318,448

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Expense
 Budget 2014, Version 1
 Police (E510)

Fund & Cost Center	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
CAPITAL IMPROVEMENT (CPGCP401)									
970 Capital Outlay	50,000	232,000	336,616	336,616	199,260	222,500	222,500	50,000	50,000
CAPITAL IMPROVEMENT (CPGCP401) Total	50,000	232,000	336,616	336,616	199,260	222,500	222,500	50,000	50,000
GENERAL FUND OPERATING (GFGEN101)									
701 Personal Services	38,175,598	39,103,873	37,910,467	36,857,130	36,018,250	36,396,252	36,500,072	36,763,143	37,173,983
726 Supplies	365,424	450,108	550,108	437,000	684,815	705,359	726,519	748,317	770,766
800 Other Services And Charges	6,205,763	6,159,513	6,172,622	6,287,347	6,398,472	6,627,936	6,821,688	7,042,014	7,304,832
970 Capital Outlay	78,622	22,550	13,646	22,550	59,820	61,615	63,463	65,367	67,328
999 Transfers Out	49,367	182,968	1,363,169	660,404	603,436	126,000	126,000	126,000	126,000
GENERAL FUND OPERATING (GFGEN101) Total	44,874,774	45,919,012	46,010,012	44,264,431	43,764,793	43,917,162	44,237,742	44,744,841	45,442,909
MICHIGAN JUSTICE TRAINING (SR216216)									
726 Supplies	34,742	0	0	0	0	0	0	0	0
800 Other Services And Charges	68,936	75,000	75,000	75,000	60,000	60,000	60,000	60,000	60,000
MICHIGAN JUSTICE TRAINING (SR216216) Total	103,678	75,000	75,000	75,000	60,000	60,000	60,000	60,000	60,000
DRUG LAW ENFORCEMENT (SR265265)									
701 Personal Services	96,007	139,264	139,264	139,264	127,004	128,335	128,593	129,266	130,356
726 Supplies	5,127	10,000	10,000	8,000	10,000	10,000	10,000	10,000	10,000
800 Other Services And Charges	132,065	191,500	191,500	160,312	172,000	172,000	172,000	172,000	172,000
970 Capital Outlay	159,139	145,000	145,000	120,000	165,000	165,000	165,000	165,000	165,000
DRUG LAW ENFORCEMENT (SR265265) Total	392,338	485,764	485,764	427,576	474,004	475,335	475,593	476,266	477,356

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Expense
 Budget 2014, Version 1
 Police (E510)

Fund & Cost Center	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
DRUG LAW ENFORCEMENT - 266 (SR265266)									
701 Personal Services	137,201	122,193	122,193	0	0	0	0	0	0
726 Supplies	22,007	0	10,000	0	0	0	0	0	0
800 Other Services And Charges	225,777	0	273,307	0	0	0	0	0	0
970 Capital Outlay	127	0	10,000	0	0	0	0	0	0
DRUG LAW ENFORCEMENT - 266 (SR265266) Total	385,112	122,193	415,500	0	0	0	0	0	0
701 Personal Services	5,687,618	5,811,682	5,811,682	5,336,038	5,751,361	5,873,041	5,945,748	5,999,963	6,050,317
726 Supplies	17,724	21,500	21,500	21,500	21,500	22,145	22,809	23,494	24,198
800 Other Services And Charges	411,564	427,331	427,331	416,362	360,665	374,035	385,936	399,511	416,121
970 Capital Outlay	2,960	22,700	22,700	22,700	13,000	13,390	13,792	14,205	14,632
996 Appropriation Lapse	0	0	0	0	(645,000)	(660,000)	(670,000)	(680,000)	(685,000)
999 Transfers Out	174,750	254,320	254,320	254,320	298,273	305,722	313,393	321,295	329,434
COMMUNITY DISPATCH (SRDSP261) Total	6,294,615	6,537,533	6,537,533	6,050,920	5,799,799	5,928,333	6,011,678	6,078,468	6,149,702
POLICE GRANTS (SRGRT255)									
701 Personal Services	1,917,996	0	1,697,377	1,653,275	477,436	0	0	0	0
726 Supplies	1,632	0	2,100	0	0	0	0	0	0
800 Other Services And Charges	317,545	0	160,485	244,193	0	0	0	0	0
970 Capital Outlay	181,565	0	16,000	62,800	0	0	0	0	0
POLICE GRANTS (SRGRT255) Total	2,418,738	0	1,875,962	1,960,268	477,436	0	0	0	0
Police (E510) Total	54,519,256	53,371,503	55,736,388	53,114,811	50,775,292	50,603,331	51,007,513	51,409,575	52,179,967

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2014, Version 1
 Fire (E520)

Fund & Cost Center	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
CAPITAL IMPROVEMENT (CPGCP401)									
695 Other Financing Sources	1,194,632	152,500	152,500	152,500	165,000	2,141,400	1,475,500	1,072,500	2,269,000
CAPITAL IMPROVEMENT (CPGCP401) Total	1,194,632	152,500	152,500	152,500	165,000	2,141,400	1,475,500	1,072,500	2,269,000
GENERAL FUND OPERATING (GFGEN101)									
501 Intergovernmental Revenues	209,239	177,666	177,666	204,738	175,000	164,500	154,630	145,352	136,631
600 Charges For Services	742,246	272,300	272,300	209,232	266,700	272,175	277,814	283,623	289,605
664 Interest And Rents	233	0	0	0	0	0	0	0	0
671 Other Revenue	16,161	0	0	0	0	0	0	0	0
695 Other Financing Sources	73,540	1,769,892	1,934,382	1,645,659	2,870,157	2,725,905	0	0	0
GENERAL FUND OPERATING (GFGEN101) Total	1,041,419	2,219,858	2,384,348	2,059,629	3,311,857	3,162,580	432,444	428,975	426,236
FIRE GRANTS (SRGRT259)									
501 Intergovernmental Revenues	2,549,977	0	1,537,060	2,490,378	0	0	0	0	0
671 Other Revenue	0	0	18,550	0	0	0	0	0	0
695 Other Financing Sources	0	0	273,574	188,087	0	0	0	0	0
FIRE GRANTS (SRGRT259) Total	2,549,977	0	1,829,184	2,678,465	0	0	0	0	0
Fire (E520) Total	4,786,028	2,372,358	4,366,032	4,890,594	3,476,857	5,303,980	1,907,944	1,501,475	2,695,236

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Expense
 Budget 2014, Version 1
 Fire (E520)

Fund & Cost Center	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
CAPITAL IMPROVEMENT (CPGCP401)									
970 Capital Outlay	38,902	152,500	149,329	152,500	165,000	2,141,400	1,475,500	1,072,500	2,269,000
999 Transfers Out	0	0	3,171	0	0	0	0	0	0
CAPITAL IMPROVEMENT (CPGCP401) Total	38,902	152,500	152,500	152,500	165,000	2,141,400	1,475,500	1,072,500	2,269,000
GENERAL FUND OPERATING (GFGEN101)									
701 Personal Services	24,289,580	25,506,490	25,477,694	25,546,335	24,783,495	23,934,893	21,798,391	21,972,814	22,082,725
726 Supplies	240,384	266,300	266,300	255,500	274,877	283,123	291,618	300,367	309,377
800 Other Services And Charges	1,937,896	2,061,736	2,091,807	2,139,175	2,353,355	2,429,541	2,510,078	2,607,858	2,723,987
970 Capital Outlay	411,086	276,300	428,731	357,872	243,200	250,496	258,011	265,751	273,723
990 Debt Service	424,821	336,896	336,896	336,896	327,795	323,423	318,583	108,262	53,918
999 Transfers Out	130,877	7,104	181,531	96,044	6,814	7,416	7,638	7,868	8,104
GENERAL FUND OPERATING (GFGEN101) Total	27,434,644	28,454,826	28,782,959	28,731,822	27,989,536	27,228,892	25,184,319	25,262,920	25,451,834
FIRE GRANTS (SRGRT259)									
701 Personal Services	2,325,937	0	58,666	1,327,348	0	0	0	0	0
726 Supplies	0	0	19,550	10,000	0	0	0	0	0
800 Other Services And Charges	48,600	0	191,000	136,838	0	0	0	0	0
970 Capital Outlay	219,300	0	1,559,968	132,000	0	0	0	0	0
999 Transfers Out	640	0	0	1,589	0	0	0	0	0
FIRE GRANTS (SRGRT259) Total	2,594,477	0	1,829,184	1,607,775	0	0	0	0	0
Fire (E520) Total	30,068,023	28,607,326	30,764,643	30,492,097	28,154,536	29,370,292	26,659,819	26,335,420	27,720,834

City of Grand Rapids

Dept. Budget Summary by Subfund & Character - Revenue

Budget 2014, Version 1, District Court (E530)

Fund & Cost Center	2012	2013	2013	2013	2014	2015	2016	2017	2018
	Actuals	Adopted	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
61ST DISTRICT COURT (CUDIS740)									
501 Intergovernmental Revenues	275,332	274,344	274,344	274,344	274,344	274,344	274,344	274,344	247,344
600 Charges For Services	2,422,786	2,537,000	2,537,000	2,477,000	2,577,200	2,577,200	2,577,200	2,577,200	2,577,200
655 Fines And Forfeitures	4,994,056	4,725,000	4,725,000	4,685,000	4,675,000	4,675,000	4,675,000	4,675,000	4,675,000
664 Interest And Rents	0	0	0	0	45,000	45,000	45,000	45,000	45,000
671 Other Revenue	7,466	0	0	0	0	0	0	0	0
695 Other Financing Sources	5,600,607	4,830,531	4,830,531	4,830,531	4,954,737	5,355,418	5,557,948	5,859,597	6,060,470
61ST DISTRICT COURT (CUDIS740) Total	13,300,247	12,366,875	12,366,875	12,266,875	12,526,281	12,926,962	13,129,492	13,431,141	13,605,014
61ST DISTRICT COURT GRANTS (CUDIS741)									
501 Intergovernmental Revenues	291,717	0	287,221	0	0	0	0	0	0
600 Charges For Services	0	0	100,000	0	0	0	0	0	0
61ST DISTRICT COURT GRANTS (CUDIS741) Total	291,717	0	387,221	0	0	0	0	0	0
District Court (E530) Total	13,591,963	12,366,875	12,754,096	12,266,875	12,526,281	12,926,962	13,129,492	13,431,141	13,605,014

City of Grand Rapids

Dept. Budget Summary by Subfund & Character - Expense

Budget 2014, Version 1, District Court (E530)

Fund & Cost Center	2012	2013	2013	2013	2014	2015	2016	2017	2018
	Actuals	Adopted	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
61ST DISTRICT COURT (CUDIS740)									
701 Personal Services	6,345,929	6,495,087	6,495,087	6,466,508	6,692,780	6,863,056	6,926,060	6,997,415	7,103,566
726 Supplies	134,560	154,000	154,000	141,000	141,000	142,000	142,500	142,500	143,000
800 Other Services And Charges	5,867,963	6,034,023	6,034,023	5,977,573	5,964,986	5,977,363	5,968,544	5,974,234	5,980,139
970 Capital Outlay	20,923	30,000	30,000	25,000	20,000	20,000	20,000	20,000	20,000
996 Appropriation Lapse	0	(130,397)	(130,397)	(130,397)	(149,395)	(151,772)	(148,765)	(152,524)	(153,786)
999 Transfers Out	290,033	267,559	267,559	267,559	373,755	384,968	396,517	408,412	420,665
61ST DISTRICT COURT (CUDIS740) Total	12,659,407	12,850,272	12,850,272	12,747,243	13,043,126	13,235,615	13,304,856	13,390,037	13,513,584
61ST DISTRICT COURT GRANTS (CUDIS741)									
701 Personal Services	352,397	0	382,137	0	(0)	0	0	0	0
726 Supplies	31,394	0	91,898	0	0	0	0	0	0
800 Other Services And Charges	92,924	0	77,091	0	0	0	0	0	0
61ST DISTRICT COURT GRANTS (CUDIS741) Total	476,715	0	551,126	0	(0)	0	0	0	0
District Court (E530) Total	13,136,122	12,850,272	13,401,398	12,747,243	13,043,126	13,235,615	13,304,856	13,390,037	13,513,584

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2014, Version 1
 Attorney's Office (E540)

Fund & Cost Center	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
GENERAL FUND OPERATING (GFGEN101)									
600 Charges For Services	5,741	0	0	0	0	0	0	0	0
664 Interest And Rents	500	0	0	0	0	0	0	0	0
671 Other Revenue	0	12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000
GENERAL FUND OPERATING (GFGEN101) Total	6,241	12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000
Attorney's Office (E540) Total	6,241	12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Expense
 Budget 2014, Version 1
 Attorney's Office (E540)

Fund & Cost Center	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
GENERAL FUND OPERATING (GFGEN101)									
701 Personal Services	1,957,200	1,817,370	1,817,370	1,817,370	1,817,277	1,862,335	1,875,112	1,880,725	1,898,969
726 Supplies	37,149	47,766	47,766	39,720	55,830	50,730	50,730	50,730	50,730
800 Other Services And Charges	290,061	360,381	360,381	363,752	350,255	342,874	344,214	349,704	356,241
970 Capital Outlay	8,163	6,000	6,000	1,000	2,000	0	0	0	0
GENERAL FUND OPERATING (GFGEN101) Total	2,292,573	2,231,517	2,231,517	2,221,842	2,225,362	2,255,939	2,270,056	2,281,159	2,305,940
Attorney's Office (E540) Total	2,292,573	2,231,517	2,231,517	2,221,842	2,225,362	2,255,939	2,270,056	2,281,159	2,305,940



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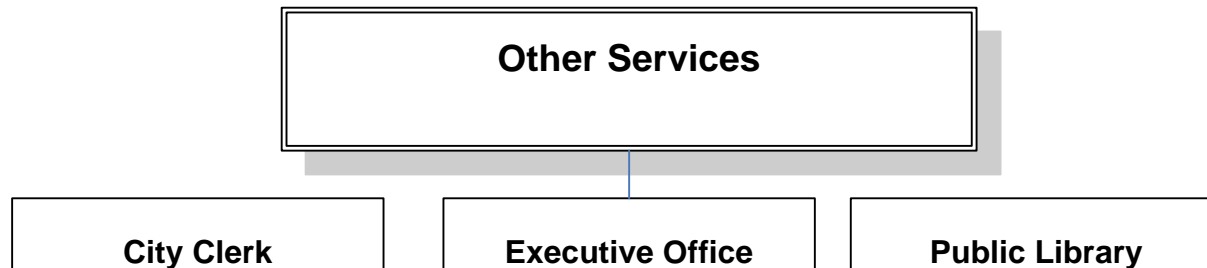
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Other Services INTRODUCTION

Group Mission Statement

Improve and maintain the provision of essential services as required by City and State laws.

ORGANIZATIONAL STRUCTURE



Other Services

Functional Group Funding:

Fund Type	Other Services Funding		2014 Fund Type Totals
Capital Projects	7,553,548	77.33 %	9,767,839
Debt Service	0	0.00 %	1,337,265
Enterprise	0	0.00 %	107,004,370
Fiduciary	0	0.00 %	10,098,699
General Fund	2,928,403	2.47 %	118,334,772
Internal Service	0	0.00 %	65,255,234
Permanent Funds	0	0.00 %	161,751
Special Revenue	11,333,380	12.84 %	88,256,174
TOTAL FUNCTIONAL GROUP FUNDING	21,815,331	5.45 %	400,216,104

Other Services (OT)

Departmental Funding:

Page	Department	Subfund	2014 Appropriation Budget	Fund Stmt Page Reference
	Public Library (A110)			
		PUBLIC LIBRARY OPERATING (SRLIB218)	9,396,408	
		PUBLIC LIBRARY GRANTS/PROJECTS (SRLIB219)	1,936,972	
			<i>11,333,380</i>	
	Clerk's Office (A120)			
		GENERAL FUND OPERATING (GFGEN101)	1,773,891	
			<i>1,773,891</i>	
	Executive Office (A130)			
		CAPITAL RESERVE (CPGCP403)	7,553,548	
		GENERAL FUND OPERATING (GFGEN101)	1,154,512	
			<i>8,708,060</i>	
	Other Services (OT) Total		21,815,331	

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2014, Version 1
 Public Library (A110)

Fund & Cost Center	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
PUBLIC LIBRARY OPERATING (SRLIB218)									
401 Taxes	0	0	0	56,000	128,000	128,000	128,000	128,000	128,000
501 Intergovernmental Revenues	438,791	424,000	424,000	480,878	438,000	438,000	438,000	438,000	438,000
600 Charges For Services	147,748	134,000	134,000	134,000	134,000	134,000	134,000	134,000	134,000
655 Fines And Forfeitures	225,661	225,000	225,000	225,000	225,000	225,000	225,000	225,000	225,000
671 Other Revenue	5,027	0	0	0	0	0	0	0	0
PUBLIC LIBRARY OPERATING (SRLIB218) Total	817,227	783,000	783,000	895,878	925,000	925,000	925,000	925,000	925,000
PUBLIC LIBRARY GRANTS/PROJECTS (SRLIB219)									
671 Other Revenue	100,000	0	0	0	0	0	0	0	0
695 Other Financing Sources	433,000	0	0	0	0	0	0	0	0
PUBLIC LIBRARY GRANTS/PROJECTS (SRLIB219) Total	533,000	0	0	0	0	0	0	0	0
Public Library (A110) Total	1,350,227	783,000	783,000	895,878	925,000	925,000	925,000	925,000	925,000

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Expense
 Budget 2014, Version 1
 Public Library (A110)

Fund & Cost Center	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
PUBLIC LIBRARY OPERATING (SRLIB218)									
701 Personal Services	6,084,238	6,209,034	6,209,034	6,223,561	6,354,073	6,451,146	6,477,530	6,501,598	6,556,932
726 Supplies	81,645	90,200	90,200	90,200	86,400	86,000	88,000	88,000	88,000
800 Other Services And Charges	1,849,700	1,502,622	1,502,622	1,425,028	1,386,438	1,461,982	1,467,972	1,512,129	1,520,034
970 Capital Outlay	1,267,127	1,246,000	1,246,000	1,246,000	1,246,000	1,246,000	1,246,000	1,246,000	1,246,000
996 Appropriation Lapse	0	0	0	0	(19,000)	0	0	0	0
999 Transfers Out	774,711	194,522	194,522	194,522	342,497	352,772	363,355	374,256	385,483
PUBLIC LIBRARY OPERATING (SRLIB218) Total	10,057,421	9,242,378	9,242,378	9,179,311	9,396,408	9,597,900	9,642,857	9,721,983	9,796,449
PUBLIC LIBRARY GRANTS/PROJECTS (SRLIB219)									
701 Personal Services	33,562	0	0	60,589	0	0	0	0	0
970 Capital Outlay	337,131	78,200	78,200	325,435	60,922	162,000	162,000	162,000	162,000
990 Debt Service	300	0	0	300	300	0	0	0	0
999 Transfers Out	1,766,750	1,816,800	1,816,800	1,816,500	1,875,750	1,933,750	1,990,250	2,120,000	2,184,000
PUBLIC LIBRARY GRANTS/PROJECTS (SRLIB219) Total	2,137,743	1,895,000	1,895,000	2,202,824	1,936,972	2,095,750	2,152,250	2,282,000	2,346,000
Public Library (A110) Total	12,195,164	11,137,378	11,137,378	11,382,135	11,333,380	11,693,650	11,795,107	12,003,983	12,142,449

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2014, Version 1
 Clerk's Office (A120)

Fund & Cost Center	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
CAPITAL IMPROVEMENT (CPGCP401)									
695 Other Financing Sources	75,000	0	0	0	0	0	0	0	0
CAPITAL IMPROVEMENT (CPGCP401) Total	75,000	0	0	0	0	0	0	0	0
GENERAL FUND OPERATING (GFGEN101)									
450 Licenses And Permits	239,354	205,000	205,000	205,000	205,000	205,000	210,000	210,000	210,000
600 Charges For Services	55,857	19,500	19,500	27,500	277,500	277,500	277,500	277,500	277,500
671 Other Revenue	156,228	400	400	400	400	400	144,492	400	400
GENERAL FUND OPERATING (GFGEN101) Total	451,439	224,900	224,900	232,900	482,900	482,900	631,992	487,900	487,900
OTHER GRANTS (SRGRT254)									
501 Intergovernmental Revenues	6,500	0	0	0	0	0	0	0	0
OTHER GRANTS (SRGRT254) Total	6,500	0	0	0	0	0	0	0	0
Clerk's Office (A120) Total	532,939	224,900	224,900	232,900	482,900	482,900	631,992	487,900	487,900

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Expense
 Budget 2014, Version 1
 Clerk's Office (A120)

Fund & Cost Center	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
GENERAL FUND OPERATING (GFGEN101)									
701 Personal Services	1,151,397	1,190,168	1,190,168	1,187,673	1,274,040	1,335,760	1,372,447	1,344,309	1,320,248
726 Supplies	112,385	98,000	98,000	98,000	97,824	97,824	125,824	97,824	97,824
800 Other Services And Charges	393,175	412,715	412,715	408,402	402,027	450,368	433,070	491,172	432,898
970 Capital Outlay	28,365	10,000	10,000	10,000	0	0	0	0	0
GENERAL FUND OPERATING (GFGEN101) Total	1,685,321	1,710,883	1,710,883	1,704,075	1,773,891	1,883,952	1,931,341	1,933,305	1,850,970
OTHER GRANTS (SRGRT254)									
800 Other Services And Charges	6,500	0	0	0	0	0	0	0	0
OTHER GRANTS (SRGRT254) Total	6,500	0	0	0	0	0	0	0	0
Clerk's Office (A120) Total	1,691,821	1,710,883	1,710,883	1,704,075	1,773,891	1,883,952	1,931,341	1,933,305	1,850,970

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2014, Version 1
 Executive Office (A130)

Fund & Cost Center	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
CAPITAL IMPROVEMENT (CPGCP401)									
671 Other Revenue	846,000	0	0	0	0	0	0	0	0
695 Other Financing Sources	520,150	0	0	0	0	0	0	0	0
CAPITAL IMPROVEMENT (CPGCP401) Total	1,366,150	0	0	0	0	0	0	0	0
CAPITAL RESERVE (CPGCP403)									
671 Other Revenue	23,977	0	0	0	0	0	0	0	0
695 Other Financing Sources	141,620	143,273	238,979	151,847	208,814	204,744	204,936	204,954	204,362
CAPITAL RESERVE (CPGCP403) Total	165,597	143,273	238,979	151,847	208,814	204,744	204,936	204,954	204,362
GENERAL FUND OPERATING (GFGEN101)									
600 Charges For Services	319	300	300	300	375	450	450	450	450
671 Other Revenue	1,320	0	0	75	360	360	360	360	360
695 Other Financing Sources	0	0	20,000	0	0	0	0	0	0
GENERAL FUND OPERATING (GFGEN101) Total	1,639	300	20,300	375	735	810	810	810	810
OTHER GRANTS (SRGRT254)									
695 Other Financing Sources	69,000	0	0	0	0	0	0	0	0
OTHER GRANTS (SRGRT254) Total	69,000	0	0	0	0	0	0	0	0
Executive Office (A130) Total	1,602,386	143,573	259,279	152,222	209,549	205,554	205,746	205,764	205,172

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Expense
 Budget 2014, Version 1
 Executive Office (A130)

Fund & Cost Center	2012 Actuals	2013 Adopted	2013 Amended	2013 Adopted Estimate	2014 Adopted Proposed	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
CAPITAL IMPROVEMENT (CPGCP401)									
701 Personal Services	594	0	0	0	0	0	0	0	0
800 Other Services And Charges	11,017	0	0	0	0	0	0	0	0
970 Capital Outlay	1,917,369	0	0	0	0	0	0	0	0
999 Transfers Out	277,757	0	0	0	0	0	0	0	0
CAPITAL IMPROVEMENT (CPGCP401) Total	2,206,737	0	0	0	0	0	0	0	0
CAPITAL RESERVE (CPGCP403)									
800 Other Services And Charges	184,291	184,692	184,692	165,206	166,623	166,801	166,504	166,478	166,672
970 Capital Outlay	0	(150,000)	(150,000)	(150,000)	0	0	0	0	0
990 Debt Service	1,735,544	1,752,198	1,767,268	1,767,342	1,826,017	1,623,619	1,686,679	1,392,317	1,377,685
999 Transfers Out	5,906,930	5,983,325	5,983,325	5,966,484	5,560,908	9,551,454	8,216,289	9,197,399	13,169,285
CAPITAL RESERVE (CPGCP403) Total	7,826,765	7,770,215	7,785,285	7,749,032	7,553,548	11,341,874	10,069,472	10,756,194	14,713,642
GENERAL FUND OPERATING (GFGEN101)									
701 Personal Services	936,644	860,996	860,996	860,995	880,477	894,908	897,438	903,120	915,144
726 Supplies	4,907	6,500	6,500	5,500	5,900	5,900	5,900	5,900	5,900
800 Other Services And Charges	257,061	266,186	286,186	264,980	265,135	263,071	269,562	276,015	283,328
970 Capital Outlay	4,239	2,500	2,500	2,500	3,000	1,000	19,000	1,500	1,500
GENERAL FUND OPERATING (GFGEN101) Total	1,202,851	1,136,182	1,156,182	1,133,975	1,154,512	1,164,879	1,191,900	1,186,535	1,205,872
OTHER GRANTS (SRGRT254)									
800 Other Services And Charges	61,738	0	0	0	0	0	0	0	0
OTHER GRANTS (SRGRT254) Total	61,738	0	0	0	0	0	0	0	0
Executive Office (A130) Total	11,298,091	8,906,397	8,941,467	8,883,007	8,708,060	12,506,753	11,261,372	11,942,729	15,919,514

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**City of Grand Rapids
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General Fund (GFGEN)**

Revenue	Department	FY12 Actuals	FY13 Amended	FY13 Estimate	FY14 Budget	FY15 Forecast	FY16 Forecast	FY17 Forecast	FY18 Forecast
<u>Property Taxes (401402)</u>									
402001 REAL PROPERTY TAXES	Treasury	10,674,387	10,497,100	10,404,870	10,227,987	10,432,547	10,593,208	10,756,343	10,921,991
402002 APPEAL ADJUSTMENT-PRIOR YR TAX	Treasury	(178,256)	(70,230)	(170,600)	(100,400)	(70,230)	(70,230)	(70,230)	(70,230)
402003 PERSONAL PROPERTY TAXES	Treasury	1,010,735	953,100	944,726	928,666	947,239	961,826	976,639	991,678
402004 INDUSTRIAL/COMMERCIAL FACILITIE	Treasury	89,398	65,230	65,228	63,558	64,829	65,827	66,841	67,870
402005 PAYMENT IN LIEU OF TAXES	Treasury	69,082	69,260	68,652	67,484	68,834	69,894	70,970	72,064
402006 INT/PENALTIES DELINQUENT PROP	Treasury	72,559	69,150	68,543	67,377	68,725	69,783	70,858	71,949
Total Property Taxes		11,737,906	11,583,610	11,381,419	11,254,672	11,511,944	11,690,308	11,871,421	12,055,322
<u>Income Taxes (401438)</u>									
438001 CITY INCOME TAXES	Fiscal Services	62,909,883	69,508,704	67,628,124	68,980,687	70,360,300	71,767,506	73,202,856	74,666,914
438002 CITY INCOME TAX REFUNDS	Fiscal Services	(6,614,202)	(8,272,672)	(7,110,267)	(7,252,473)	(7,397,522)	(7,545,473)	(7,696,382)	(7,850,310)
438003 INTEREST/PENALTIES-INCOME TAX	Fiscal Services	461,897	629,728	496,540	506,470	516,600	526,932	537,471	548,220
Total Income Taxes		56,757,578	61,865,760	61,014,397	62,234,684	63,479,378	64,748,965	66,043,945	67,364,824
<u>Property Tax Administration Fee (401447)</u>									
447001 PROPERTY TAX ADMINISTRATION FEE	Treasury	1,715,214	1,752,000	1,765,000	1,750,000	1,755,000	1,780,000	1,800,000	1,810,000
Total Property Tax Administration Fee		1,715,214	1,752,000	1,765,000	1,750,000	1,755,000	1,780,000	1,800,000	1,810,000
<u>Licenses (450451)</u>									
451001 MISCELLANEOUS LICENSES	Clerk's Office	239,354	205,000	205,000	205,000	205,000	210,000	210,000	210,000
Total Licenses		239,354	205,000	205,000	205,000	205,000	210,000	210,000	210,000
<u>Permits (450476)</u>									
476006 MISCELLANEOUS PERMITS	Design Development & Community Engagemer	67,449	69,990	79,970	98,495	101,450	104,494	107,628	110,857
476002 BUILDING PERMITS	Enterprise Services	6,500	0	0	0	0	0	0	0
476024 LUDS PERMITS - LAND USE DEVELOP	Enterprise Services	119,516	93,508	135,000	140,000	145,000	150,000	155,000	160,000
476006 MISCELLANEOUS PERMITS	Police	44,791	37,000	40,000	42,550	42,550	42,550	42,550	42,550
476015 ALCOHOL PERMITS	Police	1,560	1,000	1,000	1,000	1,000	1,000	1,000	1,000
476018 ALARM PERMITS	Police	10,012	10,000	11,600	12,000	12,000	12,000	12,000	12,000
Total Permits		249,828	211,498	267,570	294,045	302,000	310,044	318,178	326,407
<u>Federal Grants (501501)</u>									
501501 DEPT OF INTERIOR	Design Development & Community Engagemer	22,877	0	0	0	0	0	0	0
501102 DEPT OF JUSTICE - PASS THRU	Police	8,277	0	0	0	0	0	0	0
501904 DEPT HOMELAND SECRTY-PASS THRU	Fire	19,450	0	0	0	0	0	0	0
Total Federal Grants		50,604	0	0	0	0	0	0	0
<u>State Grants (539539)</u>									
539701 MI DEPT OF ENVIRONMNTL QUALITY	Enterprise Services	231,136	227,629	227,629	230,000	235,000	240,000	245,000	250,000
Total State Grants		231,136	227,629	227,629	230,000	235,000	240,000	245,000	250,000

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Revenue	Department	FY12 Actuals	FY13 Amended	FY13 Estimate	FY14 Budget	FY15 Forecast	FY16 Forecast	FY17 Forecast	FY18 Forecast
<u>State Shared Revenues (501574)</u>									
574004 LIQUOR LICENSES	Police	197,950	157,000	152,000	155,000	155,000	155,000	155,000	155,000
574006 FIRE PROTECT- STATE OWND BUILD	Fire	189,789	177,666	204,738	175,000	164,500	154,630	145,352	136,631
574002 SALES & USE TAX	Fiscal Services	13,466,847	13,535,652	13,574,296	14,133,908	14,416,586	14,704,918	14,999,016	15,298,997
Total State Shared Revenues		13,854,586	13,870,318	13,931,034	14,463,908	14,736,086	15,014,548	15,299,368	15,590,628
<u>Service Fees (600607)</u>									
607001 MISCELLANEOUS SERVICE FEES	Clerk's Office	7,394	2,500	0	250,000	250,000	250,000	250,000	250,000
607002 PROCESSING FEES	Clerk's Office	48,463	17,000	25,000	25,000	25,000	25,000	25,000	25,000
607006 MARRIAGE CEREMONIES	Executive Office	300	300	300	375	450	450	450	450
607001 MISCELLANEOUS SERVICE FEES	Community Development	76	0	0	0	0	0	0	0
607009 PHOTOCOPY FEES	Community Development	18	0	0	0	0	0	0	0
607001 MISCELLANEOUS SERVICE FEES	Design Development & Community Engagemer	818	61,000	103,875	83,100	89,240	90,564	91,924	93,334
607004 ADMINISTRATION SERVICES	Design Development & Community Engagemer	7,585	38,245	29,475	46,800	48,204	49,650	51,140	52,674
607100 PLANNING COMMISSION REVIEW FEES	Design Development & Community Engagemer	112,405	138,195	183,030	198,500	204,455	210,589	216,906	223,414
607101 LUDS FEE - LAND USE & DEVELOP	Design Development & Community Engagemer	225	17,375	38,550	40,000	41,200	42,436	43,710	45,020
607001 MISCELLANEOUS SERVICE FEES	Economic Development Dept	1,000	0	0	0	0	0	0	0
607002 PROCESSING FEES	Economic Development Dept	41,635	29,500	57,156	0	0	0	0	0
607103 NEZ APPLICATION FEES	Economic Development Dept	2,100	600	1,800	0	0	0	0	0
607004 ADMINISTRATION SERVICES	Enterprise Services	0	200,000	565,000	565,000	570,650	576,356	582,120	587,941
607100 PLANNING COMMISSION REVIEW FEES	Enterprise Services	14,447	0	0	0	0	0	0	0
607101 LUDS FEE - LAND USE & DEVELOP	Enterprise Services	27,529	40,042	51,000	54,000	57,000	60,000	63,000	66,000
607086 STREET LIGHTING SERVICES	Enterprise Services	228,258	200,000	200,000	200,000	200,000	200,000	200,000	200,000
607085 STREET/EXPRESSWAY LIGHTING MAIN	Enterprise Services	83,131	45,000	69,000	45,000	45,000	45,000	45,000	45,000
607087 STR LTNG - CATV APPL/POLE RENT	Enterprise Services	32,316	35,000	0	0	0	0	0	0
607009 PHOTOCOPY FEES	Human Resources	70	0	0	0	0	0	0	0
607001 MISCELLANEOUS SERVICE FEES	Administrative Services	0	52,200	26,100	52,000	52,000	52,000	52,000	52,000
607001 MISCELLANEOUS SERVICE FEES	Police	2,736	2,200	5,000	5,000	5,000	5,000	5,000	5,000
607002 PROCESSING FEES	Police	330	1,000	0	0	0	0	0	0
607112 FALSE ALARM FINES/FEES	Police	40,548	43,000	43,000	43,000	43,000	43,000	43,000	43,000
607115 POLICE RECORDS/REPROC FEES	Police	90,638	85,000	88,000	83,000	83,000	83,000	83,000	83,000
607116 POLICE - VEHICLE STORAGE FACIL	Police	73,853	79,674	79,000	79,000	79,000	79,000	79,000	79,000
607080 STREET SERVICES	Police	(200)	0	0	0	0	0	0	0
607171 DDA SERVICES	Police	104,000	105,000	104,000	104,000	104,000	104,000	104,000	104,000
607117 SPECIAL EVENT BILLINGS LABOR	Police	22,291	20,000	24,000	24,000	24,000	24,000	24,000	24,000
607085 STREET/EXPRESSWAY LIGHTING MAIN	Police	(103)	0	0	0	0	0	0	0
607001 MISCELLANEOUS SERVICE FEES	Fire	304,145	272,300	209,232	266,700	272,175	277,814	283,623	289,605
607110 FIRE HYDRANT SERVICE CHARGES	Fire	438,102	0	0	0	0	0	0	0
607001 MISCELLANEOUS SERVICE FEES	Attorney's Office	5,741	0	0	0	0	0	0	0
607001 MISCELLANEOUS SERVICE FEES	Fiscal Services	3,675,368	3,647,768	3,647,768	3,659,746	3,672,083	3,684,791	3,697,879	3,711,361
607004 ADMINISTRATION SERVICES	Fiscal Services	60	0	60	60	60	60	60	60
607009 PHOTOCOPY FEES	Fiscal Services	529	250	250	250	250	250	250	250
607076 MANAGEMENT FEE	Fiscal Services	27,779	15,000	15,000	15,000	15,000	15,000	15,000	15,000
607023 CABLE CONSENT FEES	Fiscal Services	1,990,628	2,103,149	2,122,155	2,175,209	2,229,590	2,285,329	2,342,463	2,401,024

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Revenue	Department	FY12 Actuals	FY13 Amended	FY13 Estimate	FY14 Budget	FY15 Forecast	FY16 Forecast	FY17 Forecast	FY18 Forecast
607001 MISCELLANEOUS SERVICE FEES	Treasury	32,727	35,000	25,000	22,000	22,000	22,000	22,000	22,000
607180 TAX STATEMENT FEES	Treasury	8,274	6,000	9,000	7,000	7,000	7,000	7,000	7,000
607181 TAX COLLECTION FEES	Treasury	13,316	14,000	13,877	13,641	13,914	14,128	14,346	14,567
607110 FIRE HYDRANT SERVICE CHARGES	Treasury	11,411	0	0	0	0	0	0	0
607076 MANAGEMENT FEE	Treasury	23,622	0	0	0	0	0	0	0
607023 CABLE CONSENT FEES	Treasury	5	0	0	0	0	0	0	0
607183 INVESTMENT/CASH MGNT FEES	Treasury	70,990	97,500	97,500	97,500	97,500	97,500	97,500	97,500
607005 ADMIN SERVICE - GARNISHMENTS	Comptroller's Office	366	350	300	350	350	350	350	350
Total Service Fees		7,544,926	7,404,148	7,835,928	8,157,731	8,253,621	8,346,767	8,442,221	8,540,050
<u>Code Enforcement Fees (600621)</u>									
621001 HOUSING - MULTI-FAMILY CERTIFIC	Community Development	2,457	0	0	0	0	0	0	0
621002 HOUSING - CDTA TWO-FAMILY CERTI	Community Development	(2,492)	0	0	0	0	0	0	0
621003 HOUSING - ZONING	Community Development	5,575	10,387	11,844	16,943	17,452	17,975	18,514	19,070
621005 HOUSING - VIOLATION NOTICE	Community Development	(12,748)	0	0	0	0	0	0	0
621007 HOUSING FEES	Community Development	11,694	5,950	4,667	4,061	4,183	4,309	4,438	4,571
621008 HOUSING - HOUSING APPEAL FEE	Community Development	3,185	0	3,983	3,634	3,743	3,855	3,971	4,090
621009 HOUSING - VACANT AND ABANDONED	Community Development	(2,372)	0	0	0	0	0	0	0
621502 NUISANCE FEES	Community Development	234,063	296,467	258,129	270,455	278,568	286,925	295,533	304,400
621504 HOUSING FEES (LIENABLE)	Community Development	563,277	1,695,709	1,586,196	1,712,549	1,763,926	1,816,842	1,871,349	1,927,488
621104 ZONING,NOISE,PARKING - OTHER FE	Design Development & Community Engagemer	2,065	2,048	6,500	0	0	0	0	0
621105 ZON,NOISE,PRKG - ZONING APPEAL	Design Development & Community Engagemer	16,888	25,600	34,350	38,950	40,119	41,322	42,562	43,839
621204 HISTORIC PRESERV - OTHER FEE	Design Development & Community Engagemer	165,482	274	0	0	0	0	0	0
621601 LUDS ENFORCEMENT FEES	Enterprise Services	9,630	9,315	10,000	10,000	10,000	10,000	10,000	10,000
Total Code Enforcement Fees		996,704	2,045,750	1,915,669	2,056,592	2,117,991	2,181,228	2,246,367	2,313,458
<u>Sales (600642)</u>									
642003 SALES - OTHER	Executive Office	19	0	0	0	0	0	0	0
642009 SALE OF SCRAP MATERIAL	Enterprise Services	54,058	1,500	10,000	1,500	1,500	1,500	1,500	1,500
642010 ELECTRIC POWER DIST/GAS AGGREG	Enterprise Services	1,214,557	950,000	900,000	950,000	950,000	950,000	950,000	950,000
642002 AUCTION SALES	Fiscal Services	42,682	0	0	0	0	0	0	0
642003 SALES - OTHER	Fiscal Services	84	800	100	100	100	100	100	100
Total Sales		1,311,400	952,300	910,100	951,600	951,600	951,600	951,600	951,600
<u>Use And Admissions Fees (600651)</u>									
651003 SPECIAL EVENT FEES	Police	342,352	200,000	200,000	200,000	200,000	200,000	200,000	200,000
Total Use And Admissions Fees		342,352	200,000	200,000	200,000	200,000	200,000	200,000	200,000
<u>Parking Fines (655656)</u>									
656001 PARKING FINES	Police	291,461	400,000	250,000	250,000	250,000	250,000	250,000	250,000
656001 PARKING FINES	Treasury	1,643,119	1,750,000	1,740,000	1,800,000	1,800,000	1,800,000	1,850,000	1,850,000
656002 PARKING FINES-COLLECTION AGENCY	Treasury	11,541	6,500	6,500	7,000	7,500	8,000	8,000	8,000
Total Parking Fines		1,946,122	2,156,500	1,996,500	2,057,000	2,057,500	2,058,000	2,108,000	2,108,000

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Revenue	Department	FY12 Actuals	FY13 Amended	FY13 Estimate	FY14 Budget	FY15 Forecast	FY16 Forecast	FY17 Forecast	FY18 Forecast
<u>Miscellaneous Fines (655659)</u>									
659001 BAD CHECK FEES	Treasury	14,463	9,200	13,500	14,500	14,500	14,500	14,500	14,500
Total Miscellaneous Fines		14,463	9,200	13,500	14,500	14,500	14,500	14,500	14,500
<u>Interest On Investments (664665)</u>									
665001 INTEREST ON INVESTMENT	Fire	233	0	0	0	0	0	0	0
665001 INTEREST ON INVESTMENT	Treasury	496,942	520,000	400,000	400,000	450,000	480,000	500,000	500,000
665002 OTHER INTEREST INCOME	Treasury	171	0	0	0	0	0	0	0
665002 OTHER INTEREST INCOME	Comptroller's Office	0	0	280	0	0	0	0	0
Total Interest On Investments		497,347	520,000	400,280	400,000	450,000	480,000	500,000	500,000
<u>Rents And Royalties (664667)</u>									
667002 RENTALS - OTHER	Economic Development Dept	1,735	0	0	0	0	0	0	0
667001 RENTALS - EQUIPMENT	Police	37,110	45,000	40,000	40,000	40,000	40,000	40,000	40,000
667003 RENTALS - FACILITIES	Police	36,169	10,000	20,000	11,500	11,500	11,500	11,500	11,500
667002 RENTALS - OTHER	Attorney's Office	500	0	0	0	0	0	0	0
Total Rents And Royalties		75,513	55,000	60,000	51,500	51,500	51,500	51,500	51,500
<u>Special Assessments (671672)</u>									
672001 SPECIAL ASSESSMENTS	Treasury	251	0	0	0	0	0	0	0
672002 INTEREST/PENALTIES ON SPEC ASSM	Treasury	95,217	120,000	130,000	130,000	130,000	135,000	135,000	135,000
Total Special Assessments		95,468	120,000	130,000	130,000	130,000	135,000	135,000	135,000
<u>Contributions From Private Sources (671675)</u>									
675001 UNRESTRICTED CONTRIBUTIONS	Executive Office	900	0	0	0	0	0	0	0
675002 RESTRICTED CONTRIBUTIONS	Economic Development Dept	40,000	40,000	40,000	0	0	0	0	0
675002 RESTRICTED CONTRIBUTIONS	Fire	16,250	0	0	0	0	0	0	0
675002 RESTRICTED CONTRIBUTIONS	Fiscal Services	8,899	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Total Contributions From Private Sources		66,049	50,000	50,000	10,000	10,000	10,000	10,000	10,000
<u>Refunds And Reimbursements (671676)</u>									
676001 REFUNDS - EXPENDITURES	Clerk's Office	0	400	400	0	0	0	0	0
676007 EXPENDITURE - REIMBURSEMENT	Clerk's Office	363	0	0	0	0	0	0	0
676014 REIMBURSEMENT - SPECIAL ELECTIO	Clerk's Office	82,393	0	0	0	0	0	0	0
676016 REIMBURSE - GR PUBLIC SCHOOL	Clerk's Office	73,472	0	0	400	400	144,492	400	400
676017 REIMB.FOR PERSONAL USE OF CITY	Executive Office	420	0	75	360	360	360	360	360
676007 EXPENDITURE - REIMBURSEMENT	Community Development	2,130	0	0	0	0	0	0	0
676017 REIMB.FOR PERSONAL USE OF CITY	Community Development	4	0	0	0	0	0	0	0
676017 REIMB.FOR PERSONAL USE OF CITY	Design Development & Community Engagemer	150	0	0	0	0	0	0	0
676001 REFUNDS - EXPENDITURES	Enterprise Services	21	0	0	0	0	0	0	0
676017 REIMB.FOR PERSONAL USE OF CITY	Human Resources	70	0	0	0	0	0	0	0
676001 REFUNDS - EXPENDITURES	Police	519,189	766,000	700,000	700,000	700,000	700,000	700,000	700,000
676007 EXPENDITURE - REIMBURSEMENT	Police	292	0	0	0	0	0	0	0
676001 REFUNDS - EXPENDITURES	Fire	46	0	0	0	0	0	0	0
676017 REIMB.FOR PERSONAL USE OF CITY	Fire	146	0	0	0	0	0	0	0

APPENDIX A

**City of Grand Rapids
Statement of Revenues by Source
Budget 2014, Version 1
General Fund (GFGEN)**

Revenue	Department	FY12 Actuals	FY13 Amended	FY13 Estimate	FY14 Budget	FY15 Forecast	FY16 Forecast	FY17 Forecast	FY18 Forecast
676001 REFUNDS - EXPENDITURES	Attorney's Office	0	12,000	12,000	12,000	12,000	12,000	12,000	12,000
676001 REFUNDS - EXPENDITURES	Fiscal Services	2,355	1,500	2,427	2,300	2,300	2,300	2,300	2,300
676007 EXPENDITURE - REIMBURSEMENT	Fiscal Services	14,395	1,200	5,966	1,200	1,200	1,200	1,200	1,200
676017 REIMB.FOR PERSONAL USE OF CITY	Fiscal Services	12	20	20	20	20	20	20	20
676007 EXPENDITURE - REIMBURSEMENT	Comptroller's Office	2,450	1,500	1,535	1,535	1,535	1,535	1,535	1,535
676017 REIMB.FOR PERSONAL USE OF CITY	Comptroller's Office	33	0	0	0	0	0	0	0
Total Refunds And Reimbursements		697,940	782,620	722,423	717,815	717,815	861,907	717,815	717,815
<u>Miscellaneous Other Revenues (671694)</u>									
694002 CASH - OVER/UNDER	Community Development	43	0	0	0	0	0	0	0
694004 CLAIMS/DAMAGE BILLINGS	Community Development	500	0	0	0	0	0	0	0
694012 NON-SUFFICIENT FUNDS CHECK CHG	Design Development & Community Engagemer	(30)	0	0	0	0	0	0	0
694004 CLAIMS/DAMAGE BILLINGS	Enterprise Services	69,292	45,000	45,000	75,000	45,000	45,000	45,000	45,000
694014 MISCELLANEOUS OTHER	Enterprise Services	2,654	0	0	0	0	0	0	0
694014 MISCELLANEOUS OTHER	Human Resources	67	0	0	0	0	0	0	0
694004 CLAIMS/DAMAGE BILLINGS	Police	8,251	10,000	10,000	10,000	10,000	10,000	10,000	10,000
694012 NON-SUFFICIENT FUNDS CHECK CHG	Police	(358)	0	0	0	0	0	0	0
694014 MISCELLANEOUS OTHER	Police	5,010	2,500	9,000	2,500	2,500	2,500	2,500	2,500
694012 NON-SUFFICIENT FUNDS CHECK CHG	Fire	(280)	0	0	0	0	0	0	0
694014 MISCELLANEOUS OTHER	Fiscal Services	1,256	750	600	600	600	600	600	600
694002 CASH - OVER/UNDER	Treasury	3,391	0	0	0	0	0	0	0
694010 ACCIDENT BILLINGS	Treasury	8	0	0	0	0	0	0	0
694012 NON-SUFFICIENT FUNDS CHECK CHG	Treasury	(3,510)	0	0	0	0	0	0	0
694014 MISCELLANEOUS OTHER	Treasury	22	40	40	40	40	40	40	40
694012 NON-SUFFICIENT FUNDS CHECK CHG	Comptroller's Office	(44)	0	0	0	0	0	0	0
694014 MISCELLANEOUS OTHER	Comptroller's Office	9,951	25	30	30	30	30	30	30
Total Miscellaneous Other Revenues		96,222	58,315	64,670	88,170	58,170	58,170	58,170	58,170
<u>Operating Transfers In (695699)</u>									
699005 OPERATING TRANSFERS-MISC	Executive Office	0	20,000	0	0	0	0	0	0
699001 OPERATING TRANSFERS IN-SUBSIDY	Community Development	1,446,836	1,333,279	1,368,688	1,368,688	1,368,688	1,368,688	1,368,688	1,368,688
699001 OPERATING TRANSFERS IN-SUBSIDY	Police	242,069	1,148,404	1,148,404	1,215,492	1,230,093	105,000	105,000	105,000
699005 OPERATING TRANSFERS-MISC	Police	0	78,894	78,894	75,651	77,921	80,258	82,666	85,146
699001 OPERATING TRANSFERS IN-SUBSIDY	Fire	0	1,769,892	1,376,486	1,696,168	1,119,234	0	0	0
699003 OPERATING TRANSFERS-CAPT PROJ	Fire	0	3,171	0	0	0	0	0	0
699005 OPERATING TRANSFERS-MISC	Fire	73,540	161,319	269,173	1,173,989	1,606,671	0	0	0
699001 OPERATING TRANSFERS IN-SUBSIDY	Fiscal Services	14,665,079	12,698,471	7,616,707	1,701,800	1,702,200	1,700,400	1,701,400	1,700,000
699002 OPERATING TRANS - A87 COST AL	Fiscal Services	0	0	4,994,933	5,835,767	5,988,144	6,199,161	6,382,911	6,572,174
699005 OPERATING TRANSFERS-MISC	Fiscal Services	3,734	329,680	0	0	0	0	0	0
Total Operating Transfers In		16,431,259	17,543,110	16,853,285	13,067,555	13,092,951	9,453,507	9,640,665	9,831,008
TOTAL REVENUE		114,951,970	121,612,758	119,944,404	118,334,772	120,330,056	118,796,044	120,863,750	123,038,282

APPENDIX B

**City of Grand Rapids
Statement of Revenues by Source
Budget 2014, Version 1
General Fund**

Revenue	Revenue Group	2012 Actuals	FY13 Amended	FY13 Estimate	FY14 Budget	FY15 Forecast	FY16 Forecast	FY17 Forecast	FY18 Forecast
<u>Clerk's Office</u>									
451001 MISCELLANEOUS LICENSES	Licenses (450451)	239,354	0	205,000	205,000	205,000	210,000	210,000	210,000
607001 MISCELLANEOUS SERVICE FEES	Service Fees (600607)	7,394	0	0	250,000	250,000	250,000	250,000	250,000
607002 PROCESSING FEES	Service Fees (600607)	48,463	0	25,000	25,000	25,000	25,000	25,000	25,000
607007 MATERIAL - SERVICES	Service Fees (600607)	0	0	2,500	2,500	2,500	2,500	2,500	2,500
676001 REFUNDS - EXPENDITURES	Refunds And Reimbursements (671676)	0	0	400	0	0	0	0	0
676007 EXPENDITURE - REIMBURSEMENT	Refunds And Reimbursements (671676)	363	0	0	0	0	0	0	0
676014 REIMBURSEMENT - SPECIAL ELECTIO	Refunds And Reimbursements (671676)	82,393	0	0	0	0	0	0	0
676016 REIMBURSE - GR PUBLIC SCHOOL	Refunds And Reimbursements (671676)	73,472	0	0	400	400	144,492	400	400
Total Clerk's Office		451,439	0	232,900	482,900	482,900	631,992	487,900	487,900
<u>Executive Office</u>									
607006 MARRIAGE CEREMONIES	Service Fees (600607)	300	0	300	375	450	450	450	450
642003 SALES - OTHER	Sales (600642)	19	0	0	0	0	0	0	0
675001 UNRESTRICTED CONTRIBUTIONS	Contributions From Private Sources (671675)	900	0	0	0	0	0	0	0
676017 REIMB.FOR PERSONAL USE OF CITY	Refunds And Reimbursements (671676)	420	0	75	360	360	360	360	360
Total Executive Office		1,639	0	375	735	810	810	810	810
<u>Community Development</u>									
607001 MISCELLANEOUS SERVICE FEES	Service Fees (600607)	76	0	0	0	0	0	0	0
607009 PHOTOCOPY FEES	Service Fees (600607)	18	0	0	0	0	0	0	0
621001 HOUSING - MULTI-FAMILY CERTIFIC	Code Enforcement Fees (600621)	2,457	0	0	0	0	0	0	0
621002 HOUSING - CDTA TWO-FAMILY CERTI	Code Enforcement Fees (600621)	(2,492)	0	0	0	0	0	0	0
621003 HOUSING - ZONING	Code Enforcement Fees (600621)	5,575	0	11,844	16,943	17,452	17,975	18,514	19,070
621005 HOUSING - VIOLATION NOTICE	Code Enforcement Fees (600621)	(12,748)	0	0	0	0	0	0	0
621007 HOUSING FEES	Code Enforcement Fees (600621)	11,694	0	4,667	4,061	4,183	4,309	4,438	4,571
621008 HOUSING - HOUSING APPEAL FEE	Code Enforcement Fees (600621)	3,185	0	3,983	3,634	3,743	3,855	3,971	4,090
621009 HOUSING - VACANT AND ABANDONED	Code Enforcement Fees (600621)	(2,372)	0	0	0	0	0	0	0
621502 NUISANCE FEES	Code Enforcement Fees (600621)	234,063	0	258,129	270,455	278,568	286,925	295,533	304,400
621504 HOUSING FEES (LIENABLE)	Code Enforcement Fees (600621)	563,277	0	1,586,196	1,712,549	1,763,926	1,816,842	1,871,349	1,927,488
676007 EXPENDITURE - REIMBURSEMENT	Refunds And Reimbursements (671676)	2,130	0	0	0	0	0	0	0
676017 REIMB.FOR PERSONAL USE OF CITY	Refunds And Reimbursements (671676)	4	0	0	0	0	0	0	0
694002 CASH - OVER/UNDER	Miscellaneous Other Revenues (671694)	43	0	0	0	0	0	0	0
694004 CLAIMS/DAMAGE BILLINGS	Miscellaneous Other Revenues (671694)	500	0	0	0	0	0	0	0
699001 OPERATING TRANSFERS IN-SUBSIDY	Operating Transfers In (695699)	1,446,836	0	1,368,688	1,368,688	1,368,688	1,368,688	1,368,688	1,368,688
Total Community Development		2,252,247	0	3,233,507	3,376,330	3,436,560	3,498,594	3,562,493	3,628,307
<u>Design Development & Community Engagement Dept</u>									
476006 MISCELLANEOUS PERMITS	Permits (450476)	67,449	0	79,970	98,495	101,450	104,494	107,628	110,857
607001 MISCELLANEOUS SERVICE FEES	Service Fees (600607)	818	0	103,875	83,100	89,240	90,564	91,924	93,334
607004 ADMINISTRATION SERVICES	Service Fees (600607)	7,585	0	29,475	46,800	48,204	49,650	51,140	52,674
607100 PLANNING COMMISSION REVIEW FEES	Service Fees (600607)	112,405	0	183,030	198,500	204,455	210,589	216,906	223,414
607101 LUDS FEE - LAND USE & DEVELOP	Service Fees (600607)	225	0	38,550	40,000	41,200	42,436	43,710	45,020
621104 ZONING,NOISE,PARKING - OTHER FE	Code Enforcement Fees (600621)	2,065	0	6,500	0	0	0	0	0

APPENDIX B

**City of Grand Rapids
Statement of Revenues by Source
Budget 2014, Version 1
General Fund**

Revenue	Revenue Group	2012 Actuals	FY13 Amended	FY13 Estimate	FY14 Budget	FY15 Forecast	FY16 Forecast	FY17 Forecast	FY18 Forecast
621105 ZON,NOISE,PRKG - ZONING APPEAL	Code Enforcement Fees (600621)	16,888	0	34,350	38,950	40,119	41,322	42,562	43,839
621204 HISTORIC PRESERV - OTHER FEE	Code Enforcement Fees (600621)	165,482	0	0	0	0	0	0	0
676017 REIMB.FOR PERSONAL USE OF CITY	Refunds And Reimbursements (671676)	150	0	0	0	0	0	0	0
694012 NON-SUFFICIENT FUNDS CHECK CHG	Miscellaneous Other Revenues (671694)	(30)	0	0	0	0	0	0	0
Total Design Development & Community Engagement Dept		395,913	0	475,750	505,845	524,668	539,055	553,870	569,138
<u>Economic Development Dept</u>									
607001 MISCELLANEOUS SERVICE FEES	Service Fees (600607)	1,000	0	0	0	0	0	0	0
607002 PROCESSING FEES	Service Fees (600607)	41,635	0	57,156	0	0	0	0	0
607103 NEZ APPLICATION FEES	Service Fees (600607)	2,100	0	1,800	0	0	0	0	0
667002 RENTALS - OTHER	Rents And Royalties (664667)	1,735	0	0	0	0	0	0	0
675002 RESTRICTED CONTRIBUTIONS	Contributions From Private Sources (671675)	40,000	0	40,000	0	0	0	0	0
Total Economic Development Dept		86,470	0	98,956	0	0	0	0	0
<u>Enterprise Services</u>									
476002 BUILDING PERMITS	Permits (450476)	6,500	0	0	0	0	0	0	0
476024 LUDS PERMITS - LAND USE DEVELOP	Permits (450476)	119,516	0	135,000	140,000	145,000	150,000	155,000	160,000
539701 MI DEPT OF ENVIRONMNTL QUALITY	State Grants (539539)	231,136	0	227,629	230,000	235,000	240,000	245,000	250,000
607004 ADMINISTRATION SERVICES	Service Fees (600607)	0	0	565,000	565,000	570,650	576,356	582,120	587,941
607100 PLANNING COMMISSION REVIEW FEES	Service Fees (600607)	14,447	0	0	0	0	0	0	0
607101 LUDS FEE - LAND USE & DEVELOP	Service Fees (600607)	27,529	0	51,000	54,000	57,000	60,000	63,000	66,000
607086 STREET LIGHTING SERVICES	Service Fees (600607)	228,258	0	200,000	200,000	200,000	200,000	200,000	200,000
607085 STREET/EXPRESSWAY LIGHTING MAIN	Service Fees (600607)	83,131	0	69,000	45,000	45,000	45,000	45,000	45,000
607087 STR LTNG - CATV APPL/POLE RENT	Service Fees (600607)	32,316	0	0	0	0	0	0	0
621601 LUDS ENFORCEMENT FEES	Code Enforcement Fees (600621)	9,630	0	10,000	10,000	10,000	10,000	10,000	10,000
642009 SALE OF SCRAP MATERIAL	Sales (600642)	54,058	0	10,000	1,500	1,500	1,500	1,500	1,500
642010 ELECTRIC POWER DIST/GAS AGGREG	Sales (600642)	1,214,557	0	900,000	950,000	950,000	950,000	950,000	950,000
676001 REFUNDS - EXPENDITURES	Refunds And Reimbursements (671676)	21	0	0	0	0	0	0	0
694004 CLAIMS/DAMAGE BILLINGS	Miscellaneous Other Revenues (671694)	69,292	0	45,000	75,000	45,000	45,000	45,000	45,000
694014 MISCELLANEOUS OTHER	Miscellaneous Other Revenues (671694)	2,654	0	0	0	0	0	0	0
Total Enterprise Services		2,093,044	0	2,212,629	2,270,500	2,259,150	2,277,856	2,296,620	2,315,441
<u>Human Resources</u>									
607009 PHOTOCOPY FEES	Service Fees (600607)	70	0	0	0	0	0	0	0
676017 REIMB.FOR PERSONAL USE OF CITY	Refunds And Reimbursements (671676)	70	0	0	0	0	0	0	0
694014 MISCELLANEOUS OTHER	Miscellaneous Other Revenues (671694)	67	0	0	0	0	0	0	0
Total Human Resources		207	0	0	0	0	0	0	0
<u>Administrative Services</u>									
607001 MISCELLANEOUS SERVICE FEES	Service Fees (600607)	0	0	26,100	52,000	52,000	52,000	52,000	52,000
Total Administrative Services		0	0	26,100	52,000	52,000	52,000	52,000	52,000

APPENDIX B

**City of Grand Rapids
Statement of Revenues by Source
Budget 2014, Version 1
General Fund**

Revenue	Revenue Group	2012 Actuals	FY13 Amended	FY13 Estimate	FY14 Budget	FY15 Forecast	FY16 Forecast	FY17 Forecast	FY18 Forecast
<i>Police</i>									
476006 MISCELLANEOUS PERMITS	Permits (450476)	44,791	0	40,000	42,550	42,550	42,550	42,550	42,550
476015 ALCOHOL PERMITS	Permits (450476)	1,560	0	1,000	1,000	1,000	1,000	1,000	1,000
476018 ALARM PERMITS	Permits (450476)	10,012	0	11,600	12,000	12,000	12,000	12,000	12,000
501102 DEPT OF JUSTICE - PASS THRU	Federal Grants (501501)	8,277	0	0	0	0	0	0	0
574004 LIQUOR LICENSES	State Shared Revenues (501574)	197,950	0	152,000	155,000	155,000	155,000	155,000	155,000
607001 MISCELLANEOUS SERVICE FEES	Service Fees (600607)	2,736	0	5,000	5,000	5,000	5,000	5,000	5,000
607002 PROCESSING FEES	Service Fees (600607)	330	0	0	0	0	0	0	0
607112 FALSE ALARM FINES/FEES	Service Fees (600607)	40,548	0	43,000	43,000	43,000	43,000	43,000	43,000
607115 POLICE RECORDS/REPROC FEES	Service Fees (600607)	90,638	0	88,000	83,000	83,000	83,000	83,000	83,000
607116 POLICE - VEHICLE STORAGE FACIL	Service Fees (600607)	73,853	0	79,000	79,000	79,000	79,000	79,000	79,000
607080 STREET SERVICES	Service Fees (600607)	(200)	0	0	0	0	0	0	0
607171 DDA SERVICES	Service Fees (600607)	104,000	0	104,000	104,000	104,000	104,000	104,000	104,000
607117 SPECIAL EVENT BILLINGS LABOR	Service Fees (600607)	22,291	0	24,000	24,000	24,000	24,000	24,000	24,000
607085 STREET/EXPRESSWAY LIGHTING MAIN	Service Fees (600607)	(103)	0	0	0	0	0	0	0
651003 SPECIAL EVENT FEES	Use And Admissions Fees (600651)	342,352	0	200,000	200,000	200,000	200,000	200,000	200,000
656001 PARKING FINES	Parking Fines (655656)	291,461	0	250,000	250,000	250,000	250,000	250,000	250,000
667001 RENTALS - EQUIPMENT	Rents And Royalties (664667)	37,110	0	40,000	40,000	40,000	40,000	40,000	40,000
667003 RENTALS - FACILITIES	Rents And Royalties (664667)	36,169	0	20,000	11,500	11,500	11,500	11,500	11,500
676001 REFUNDS - EXPENDITURES	Refunds And Reimbursements (671676)	519,189	0	700,000	700,000	700,000	700,000	700,000	700,000
676007 EXPENDITURE - REIMBURSEMENT	Refunds And Reimbursements (671676)	292	0	0	0	0	0	0	0
694004 CLAIMS/DAMAGE BILLINGS	Miscellaneous Other Revenues (671694)	8,251	0	10,000	10,000	10,000	10,000	10,000	10,000
694012 NON-SUFFICIENT FUNDS CHECK CHG	Miscellaneous Other Revenues (671694)	(358)	0	0	0	0	0	0	0
694014 MISCELLANEOUS OTHER	Miscellaneous Other Revenues (671694)	5,010	0	9,000	2,500	2,500	2,500	2,500	2,500
699001 OPERATING TRANSFERS IN-SUBSIDY	Operating Transfers In (695699)	242,069	0	1,148,404	1,215,492	1,230,093	105,000	105,000	105,000
699005 OPERATING TRANSFERS-MISC	Operating Transfers In (695699)	0	0	78,894	75,651	77,921	80,258	82,666	85,146
Total Police		2,078,228	0	3,003,898	3,053,693	3,070,564	1,947,808	1,950,216	1,952,696
<i>Fire</i>									
501904 DEPT HOMELAND SECRTY-PASS THRU	Federal Grants (501501)	19,450	0	0	0	0	0	0	0
574006 FIRE PROTECT- STATE OWND BUILD	State Shared Revenues (501574)	189,789	0	204,738	175,000	164,500	154,630	145,352	136,631
607001 MISCELLANEOUS SERVICE FEES	Service Fees (600607)	304,145	0	209,232	266,700	272,175	277,814	283,623	289,605
607110 FIRE HYDRANT SERVICE CHARGES	Service Fees (600607)	438,102	0	0	0	0	0	0	0
665001 INTEREST ON INVESTMENT	Interest On Investments (664665)	233	0	0	0	0	0	0	0
675002 RESTRICTED CONTRIBUTIONS	Contributions From Private Sources (671675)	16,250	0	0	0	0	0	0	0
676001 REFUNDS - EXPENDITURES	Refunds And Reimbursements (671676)	46	0	0	0	0	0	0	0
676017 REIMB.FOR PERSONAL USE OF CITY	Refunds And Reimbursements (671676)	146	0	0	0	0	0	0	0
694012 NON-SUFFICIENT FUNDS CHECK CHG	Miscellaneous Other Revenues (671694)	(280)	0	0	0	0	0	0	0
699001 OPERATING TRANSFERS IN-SUBSIDY	Operating Transfers In (695699)	0	0	1,376,486	1,696,168	1,119,234	0	0	0
699005 OPERATING TRANSFERS-MISC	Operating Transfers In (695699)	73,540	0	269,173	1,173,989	1,606,671	0	0	0
Total Fire		1,041,419	0	2,059,629	3,311,857	3,162,580	432,444	428,975	426,236

APPENDIX B

**City of Grand Rapids
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Revenue	Revenue Group	2012 Actuals	FY13 Amended	FY13 Estimate	FY14 Budget	FY15 Forecast	FY16 Forecast	FY17 Forecast	FY18 Forecast
<u>Attorney's Office</u>									
607001 MISCELLANEOUS SERVICE FEES	Service Fees (600607)	5,741	0	0	0	0	0	0	0
667002 RENTALS - OTHER	Rents And Royalties (664667)	500	0	0	0	0	0	0	0
676001 REFUNDS - EXPENDITURES	Refunds And Reimbursements (671676)	0	0	12,000	12,000	12,000	12,000	12,000	12,000
Total Attorney's Office		6,241	0	12,000	12,000	12,000	12,000	12,000	12,000
<u>Fiscal Services</u>									
438001 CITY INCOME TAXES	Income Taxes (401438)	62,909,883	0	67,628,124	68,980,687	70,360,300	71,767,506	73,202,856	74,666,914
438002 CITY INCOME TAX REFUNDS	Income Taxes (401438)	(6,614,202)	0	(7,110,267)	(7,252,473)	(7,397,522)	(7,545,473)	(7,696,382)	(7,850,310)
438003 INTEREST/PENALTIES-INCOME TAX	Income Taxes (401438)	461,897	0	496,540	506,470	516,600	526,932	537,471	548,220
574002 SALES & USE TAX	State Shared Revenues (501574)	13,466,847	0	13,574,296	14,133,908	14,416,586	14,704,918	14,999,016	15,298,997
607001 MISCELLANEOUS SERVICE FEES	Service Fees (600607)	3,675,368	0	3,647,768	3,659,746	3,672,083	3,684,791	3,697,879	3,711,361
607004 ADMINISTRATION SERVICES	Service Fees (600607)	60	0	60	60	60	60	60	60
607009 PHOTOCOPY FEES	Service Fees (600607)	529	0	250	250	250	250	250	250
607076 MANAGEMENT FEE	Service Fees (600607)	27,779	0	15,000	15,000	15,000	15,000	15,000	15,000
607023 CABLE CONSENT FEES	Service Fees (600607)	1,990,628	0	2,122,155	2,175,209	2,229,590	2,285,329	2,342,463	2,401,024
642002 AUCTION SALES	Sales (600642)	42,682	0	0	0	0	0	0	0
642003 SALES - OTHER	Sales (600642)	84	0	100	100	100	100	100	100
675002 RESTRICTED CONTRIBUTIONS	Contributions From Private Sources (671675)	8,899	0	10,000	10,000	10,000	10,000	10,000	10,000
676001 REFUNDS - EXPENDITURES	Refunds And Reimbursements (671676)	2,355	0	2,427	2,300	2,300	2,300	2,300	2,300
676007 EXPENDITURE - REIMBURSEMENT	Refunds And Reimbursements (671676)	14,395	0	5,966	1,200	1,200	1,200	1,200	1,200
676017 REIMB.FOR PERSONAL USE OF CITY	Refunds And Reimbursements (671676)	12	0	20	20	20	20	20	20
694014 MISCELLANEOUS OTHER	Miscellaneous Other Revenues (671694)	1,256	0	600	600	600	600	600	600
699001 OPERATING TRANSFERS IN-SUBSIDY	Operating Transfers In (695699)	14,665,079	0	7,616,707	1,701,800	1,702,200	1,700,400	1,701,400	1,700,000
699002 OPERATING TRANS - A87 COST AL	Operating Transfers In (695699)	0	0	4,994,933	5,835,767	5,988,144	6,199,161	6,382,911	6,572,174
699005 OPERATING TRANSFERS-MISC	Operating Transfers In (695699)	3,734	0	0	0	0	0	0	0
Total Fiscal Services		90,657,286	0	93,004,679	89,770,644	91,517,511	93,353,094	95,197,144	97,077,910
<u>Treasury</u>									
402001 REAL PROPERTY TAXES	Property Taxes (401402)	10,674,387	0	10,404,870	10,227,987	10,432,547	10,593,208	10,756,343	10,921,991
402002 APPEAL ADJUSTMENT-PRIOR YR TAX	Property Taxes (401402)	(178,256)	0	(170,600)	(100,400)	(70,230)	(70,230)	(70,230)	(70,230)
402003 PERSONAL PROPERTY TAXES	Property Taxes (401402)	1,010,735	0	944,726	928,666	947,239	961,826	976,639	991,678
402004 INDUSTRIAL/COMMERCIAL FACILITIE	Property Taxes (401402)	89,398	0	65,228	63,558	64,829	65,827	66,841	67,870
402005 PAYMENT IN LIEU OF TAXES	Property Taxes (401402)	69,082	0	68,652	67,484	68,834	69,894	70,970	72,064
402006 INT/PENALTIES DELINQUENT PROP	Property Taxes (401402)	72,559	0	68,543	67,377	68,725	69,783	70,858	71,949
447001 PROPERTY TAX ADMINISTRATION FEE	Property Tax Administration Fee (401447)	1,715,214	0	1,765,000	1,750,000	1,755,000	1,780,000	1,800,000	1,810,000
607001 MISCELLANEOUS SERVICE FEES	Service Fees (600607)	32,727	0	25,000	22,000	22,000	22,000	22,000	22,000
607180 TAX STATEMENT FEES	Service Fees (600607)	8,274	0	9,000	7,000	7,000	7,000	7,000	7,000
607181 TAX COLLECTION FEES	Service Fees (600607)	13,316	0	13,877	13,641	13,914	14,128	14,346	14,567
607110 FIRE HYDRANT SERVICE CHARGES	Service Fees (600607)	11,411	0	0	0	0	0	0	0
607076 MANAGEMENT FEE	Service Fees (600607)	23,622	0	0	0	0	0	0	0
607023 CABLE CONSENT FEES	Service Fees (600607)	5	0	0	0	0	0	0	0
607183 INVESTMENT/CASH MGNT FEES	Service Fees (600607)	70,990	0	97,500	97,500	97,500	97,500	97,500	97,500
656001 PARKING FINES	Parking Fines (655656)	1,643,119	0	1,740,000	1,800,000	1,800,000	1,800,000	1,850,000	1,850,000
656002 PARKING FINES-COLLECTION AGENCY	Parking Fines (655656)	11,541	0	6,500	7,000	7,500	8,000	8,000	8,000

APPENDIX B

**City of Grand Rapids
Statement of Revenues by Source
Budget 2014, Version 1
General Fund**

Revenue	Revenue Group	2012 Actuals	FY13 Amended	FY13 Estimate	FY14 Budget	FY15 Forecast	FY16 Forecast	FY17 Forecast	FY18 Forecast
659001 BAD CHECK FEES	Miscellaneous Fines (655659)	14,463	0	13,500	14,500	14,500	14,500	14,500	14,500
665001 INTEREST ON INVESTMENT	Interest On Investments (664665)	496,942	0	400,000	400,000	450,000	480,000	500,000	500,000
665002 OTHER INTEREST INCOME	Interest On Investments (664665)	171	0	0	0	0	0	0	0
672001 SPECIAL ASSESSMENTS	Special Assessments (671672)	251	0	0	0	0	0	0	0
672002 INTEREST/PENALTIES ON SPEC ASSM	Special Assessments (671672)	95,217	0	130,000	130,000	130,000	135,000	135,000	135,000
694002 CASH - OVER/UNDER	Miscellaneous Other Revenues (671694)	3,391	0	0	0	0	0	0	0
694010 ACCIDENT BILLINGS	Miscellaneous Other Revenues (671694)	8	0	0	0	0	0	0	0
694012 NON-SUFFICIENT FUNDS CHECK CHG	Miscellaneous Other Revenues (671694)	(3,510)	0	0	0	0	0	0	0
694014 MISCELLANEOUS OTHER	Miscellaneous Other Revenues (671694)	22	0	40	40	40	40	40	40
Total Treasury		15,875,080	0	15,581,836	15,496,353	15,809,398	16,048,476	16,319,807	16,513,929
Comptroller's Office									
607005 ADMIN SERVICE - GARNISHMENTS	Service Fees (600607)	366	0	300	350	350	350	350	350
665002 OTHER INTEREST INCOME	Interest On Investments (664665)	0	0	280	0	0	0	0	0
676007 EXPENDITURE - REIMBURSEMENT	Refunds And Reimbursements (671676)	2,450	0	1,535	1,535	1,535	1,535	1,535	1,535
676017 REIMB.FOR PERSONAL USE OF CITY	Refunds And Reimbursements (671676)	33	0	0	0	0	0	0	0
694012 NON-SUFFICIENT FUNDS CHECK CHG	Miscellaneous Other Revenues (671694)	(44)	0	0	0	0	0	0	0
694014 MISCELLANEOUS OTHER	Miscellaneous Other Revenues (671694)	9,951	0	30	30	30	30	30	30
Total Comptroller's Office		12,756	0	2,145	1,915	1,915	1,915	1,915	1,915
TOTAL REVENUE		114,951,970	0	119,944,404	118,334,772	120,330,056	118,796,044	120,863,750	123,038,282

APPENDIX C
City of Grand Rapids, Michigan
CAPITAL IMPROVEMENT FUND - CAPITAL RESERVE
SUMMARY OF CAPITAL PROJECTS FISCAL YEAR 2014

Discussion:

The Capital Improvement Fund – General Capital Program was established to fund capital projects for departments that have no specific revenue for such capital projects. The program is supported by a transfer of general tax dollars from the General Operating Fund to the Capital Reserve Fund. The type of projects funded in this manner varies from department to department.

Engineering Department **\$ 100,000**

Removal and replacement of non-compliant handicap curb ramps which will adhere with a mandate issued by Federal Government under the Americans with Disabilities Act. Removal and replacement of deficient sidewalk and/or drive approaches at City owned facilities, i.e. Parks, Fire Stations, etc.

Environmental Protection-Stormwater **\$ 220,000**

Kent County Drain Commission Special Assessments and stormwater infrastructure repairs or replacement projects which occur throughout the year. Used when repairs are outside the scope of Sewer Maintenance Department. Improvements to the county drain located within the City of Grand Rapids require funding. These assessments occur through the Kent County Drain Commissioner's Office.

Facilities Management **\$ 525,000**

The existing elevator controls at City Hall would be upgraded. The controls are obsolete, becoming expensive and difficult to maintain. The new controls would be more energy efficient and less costly to maintain. Restroom and plumbing upgrades at Westside Complex. This project would completely renovate the existing restrooms at the West Side Complex to make energy efficient, green, and ADA compliant

Fire Department **\$ 165,000**

LaGrave Fire Station wood frame windows installed in 1987 are deteriorating and replacement will save energy. Also at LaGrave Fire Station replacing four rooftop HVAC units is expected to save 10% of the heating and cooling expenses annually. The Chester Fire Station was constructed in 1902 and the restroom has 20 year old leaking fixtures and the floor is structurally unsound. A remodel of the restroom will ensure the safety and continued usability of this portion of the station. The Burton Street Fire Station requires a structural analysis due to visible foundation problems.

Public Services **\$ 125,000**

Cemetery software upgrade o have a multi-user, user-friendly, computer program with more advanced reporting features, tracking mechanisms, as well as financial reporting. Cemetery building repair. Park restroom renovations at various locations.

Police Department **\$ 149,260**

Vehicle interior packages to equip newly designed police cruisers. Includes prisoner partition, window bars, truck rack, control console, hard molded back seat/ready buckle system, shotgun mount, laptop docking station, push bumpers, etc. Continue replacing cruiser light bars on all marked vehicles with new LED light bars. Continue portable radio replacement project from prior year. Current Radios are 15 years old, well past the expected 10 year life cycle and no longer supported by the manufacturer.

Street Lighting **\$ 265,000**

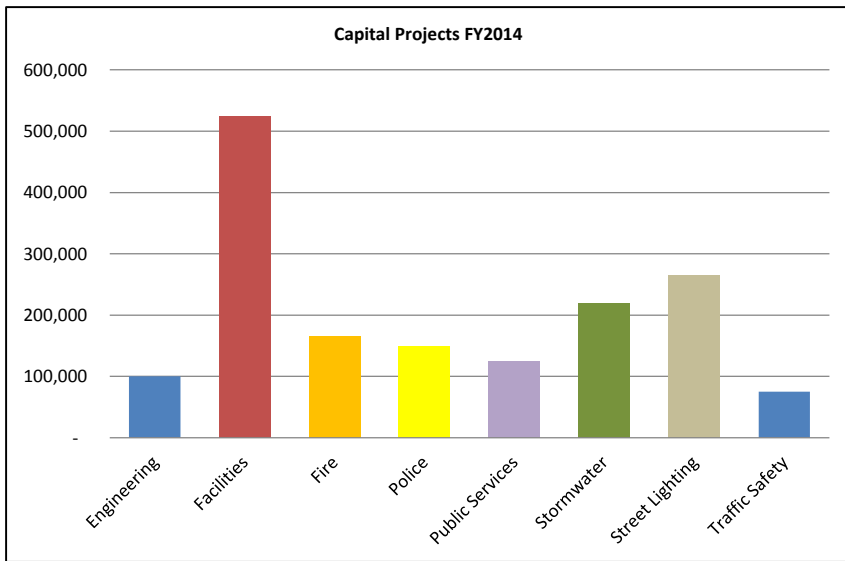
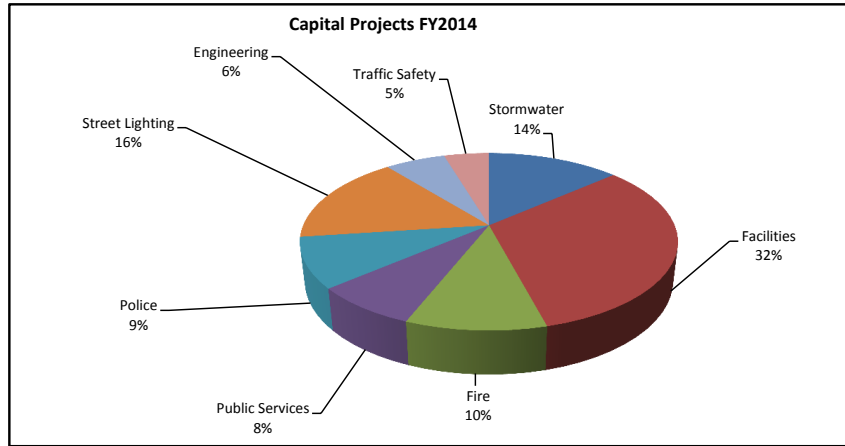
Necessary improvements to the underground conduit system to correct safety issues, correct damage or provide for extensions of the system for new development. Electric System & Street Lighting Improvements in conjunction with CSO and roadway projects. Upgrade of City Hall primary street lighting. This three-phase primary circuit serving the downtown area will be replaced from Coldbrook Substation to Coldbrook/Ottawa intersection and to Trowbridge/Ottawa Intersection.

Traffic Safety **\$ 75,000**

Bike Network Expansion - The City has set a goal of providing 100 miles of bike facilities by 2015. The City is making significant gains in developing and implementing a non-motorized facilities plan that will ultimately provide a city-wide bike network, promote multi-modal transportation, and enhance Grand Rapids' image of a bicycle friendly community. Continued funding is critical to reaching the short term goal as long range goals.

CAPITAL IMPROVEMENT FUND - CAPITAL RESERVE (Cont.)

Dept.	Project No.	Project Name	Total	City Funding	Other Funding
<u>Engineering</u>					
	1605	Sidewalk Ramps - ADA & Sidewalk Repair -	\$ 100,000	\$ 100,000	\$ -
				100,000	
<u>Environmental Protection - Stormwater</u>					
	1380	Drainage Improvements & Emergency Repairs	175,000	175,000	-
	1733	Kent County Drain Commission Special Assessments	45,000	45,000	-
				220,000	
<u>Facilities Management</u>					
	1897	Elevator Controls & Cab Upgrade at City Hall	400,000	400,000	-
	2693	Restroom & Plumbing Upgrades at WestSide Complex	125,000	125,000	-
				525,000	
<u>Fire</u>					
	2092	Station HVAC System & Control Replacements	70,000	70,000	-
	3424	Burton Fire Station Structural Analysis	25,000	25,000	-
	3426	Chester Fire Station Restroom	25,000	25,000	-
	3428	LaGrave Fire Station Window Replacement	45,000	45,000	-
				165,000	
<u>Public Services</u>					
	2771	Park Restroom Renovations - Various Locations	50,000	50,000	-
	3519	Cemetery Software Upgrade	25,000	25,000	-
	3512	Cemetery Building Repair	50,000	50,000	-
				125,000	
<u>Police</u>					
	3171	Cruiser Light Bars	25,000	25,000	-
	3475	Portable Radio Replacements	64,260	64,260	-
	3483	New Vehicle Interior Packages	60,000	60,000	-
				149,260	
<u>Street Lighting</u>					
	2190	Critical Safety Improvements to Underground Systems	50,000	50,000	-
	2225	Elec Sys & Str Lighting Impr-CSO & Roadway Projects	50,000	50,000	-
	3176	Upgrade of City Hall Street Lighting Primary	165,000	165,000	-
				265,000	
<u>Traffic Safety</u>					
	3563	Bicycle Network Expansion	75,000	75,000	-
				75,000	
			\$ 1,624,260	\$ 1,624,260	\$ -



City of Grand Rapids, Michigan
MOTOR EQUIPMENT SYSTEM FUND
SUMMARY OF CAPITAL PROJECTS FISCAL YEAR 2014

Discussion:

The Motor Equipment System Fund is used to purchase City car pool vehicles. Older vehicles are rotated out and sent to auction and new vehicles are purchased to replace them. It is in this manner the City is able to retain a pool of vehicles that are reliable, well maintained and readily available for user departments. The Motor Equipment System Fund "owns" the vehicles and the user departments "lease" them from the motor pool for a set lease rate that is then budgeted in each department's operating budget, based upon the department's need for the vehicles. The vehicles are stored, fueled and maintained at the cost of the Motor Equipment Fund. These costs are recouped through the leasing rates charged to departments.

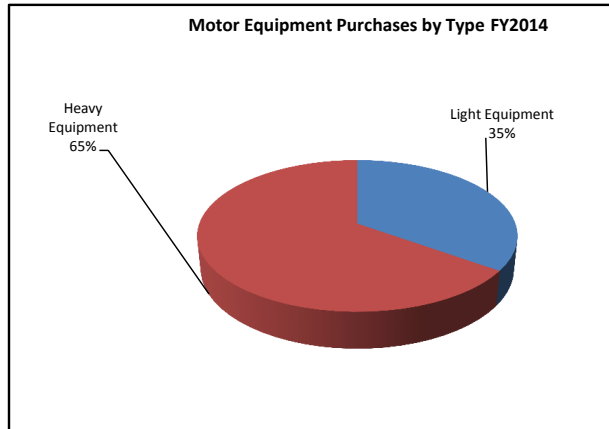
MOTOR EQUIPMENT SYSTEM FUND FY2014 PROJECTS = \$7,040,372

LIGHT EQUIPMENT

Fleet Automobiles	14	\$ 240,217
Fleet Exec Sedan	1	26,314
Police Patrol Cars	27	688,189
Police Fleet Automobile	2	34,317
Dump Truck 1 Ton	9	425,282
Pickup Truck, Crew Cab	2	54,955
Pickup Truck, Standard	13	302,598
Pickup Truck, 4X4 with Plow	6	172,456
Utility Truck up to 15,000 GVWR	9	373,016
Mini Van	2	55,197
Utility Van	2	43,135
Van, Special, Water	1	38,447
		\$ 2,454,123

HEAVY EQUIPMENT

Aerial Platform, Truck Mounted, Large	1	\$ 272,971
Aerial Platform, Truck Mounted, Small	1	157,480
Boom Truck, Water	2	403,485
Chipper Truck	1	108,955
Dump Truck, 30-40,000 GVWR	1	165,778
Dump Truck, 40-60,000 GVWR	4	696,432
Digger Derrick Truck	1	240,499
Packer, Large Side Loading	6	1,876,109
Stake Truck 20-30,000 GVWR	1	127,175
Stake Truck 20-30,000 GVWR with Boom	1	128,783
Tanker, Tar Truck	1	152,560
Street Sweeper, Vacuum Type	1	256,022
		\$ 4,586,249



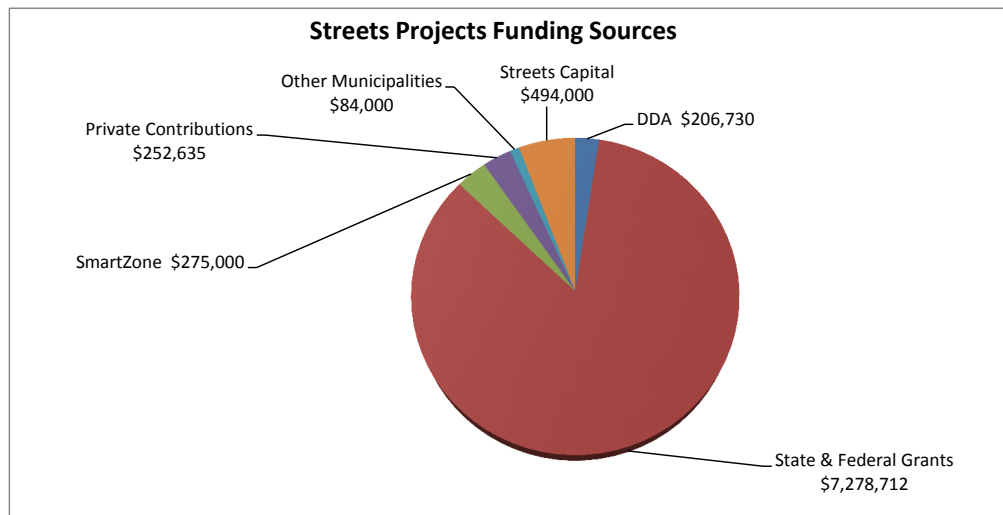
City of Grand Rapids, Michigan
MAJOR / LOCAL STREETS FUNDS
SUMMARY OF CAPITAL PROJECTS FISCAL YEAR 2014

Discussion:

The projects that are funded from the Major / Local Streets Fund include repaving projects on sections of road that are in need of preventive maintenance. Michigan is subject to the freeze/thaw cycle that is prevalent in northern states; this cycle requires strict attention to road quality. By keeping ahead of problem areas, the roads are maintained at a level that will prevent major, costly problems in the future. Preliminary engineering funds are budgeted for larger projects.

STREETS PROJECTS FY2014 = \$8,591,077 WITH \$494,000 FROM CITY FUNDS

Project No.	Project Name	Total Project Cost	Other Funding Sources					City Funds				Total City Project Cost	
			DDA	State & Federal Grants	SmartZone	Private Contributions	Other Municipalities	Total Outside Funding	Capital Reserve	Streets Capital	Water Supply System Fund		Sewage Disposal System Fund
1360	MDOT - Trunkline (Act 51)	\$ 2,450,000	\$ -	\$ 2,450,000	\$ -	\$ -	\$ -	\$ 2,450,000	\$ -	\$ -	\$ -	\$ -	\$ -
1366	Richmond Street-Alpine Ave to Turner Ave	277,725	-	277,725	-	-	-	277,725	-	-	-	-	-
1367	Safety Projects-Various Locations	300,000	-	250,000	-	-	-	250,000	-	50,000	-	-	50,000
1370	State Street-Jefferson Ave to Lafayette Ave	50,000	50,000	-	-	-	-	50,000	-	-	-	-	-
1857	Buchanan Avenue-Alger St to Burton St	231,438	-	231,438	-	-	-	231,438	-	-	-	-	-
1865	Turner Avenue-Ann St to US131 SB Ramp	124,421	-	124,421	-	-	-	124,421	-	-	-	-	-
1951	Lake MI Drive-Garfield Ave to Seward Ave	515,000	-	515,000	-	-	-	515,000	-	-	-	-	-
1954	Lake Drive-E Beltline to East City Limits	115,538	-	115,538	-	-	-	115,538	-	-	-	-	-
1973	Carlton Avenue-Lake Dr to Fulton St	159,970	-	159,970	-	-	-	159,970	-	-	-	-	-
1998	Michigan Street-College Ave Intersection Improvements	555,000	-	280,000	275,000	-	-	555,000	-	-	-	-	-
2130	Traffic Signals-LED Retrofit	40,000	-	-	-	-	-	-	-	40,000	-	-	40,000
2131	Traffic Signals-Capital Replacement	40,000	-	-	-	-	-	-	-	40,000	-	-	40,000
2154	Traffic Signal Optimization and Detection Project	240,000	-	240,000	-	-	-	240,000	-	-	-	-	-
2170	Traffic Signal Optimization	300,000	-	240,000	-	-	45,000	285,000	-	15,000	-	-	15,000
2183	Traffic Safety CMAQ Grant Projects	488,000	-	340,000	-	-	39,000	379,000	-	109,000	-	-	109,000
2891	Burton Street-Plymouth Ave to Breton Ave	460,231	-	460,231	-	-	-	460,231	-	-	-	-	-
2895	Burton Street-Towner Ave to Division Ave	229,586	-	229,586	-	-	-	229,586	-	-	-	-	-
2918	Fuller Avenue-Malta St to Leonard St	370,300	-	370,300	-	-	-	370,300	-	-	-	-	-
2922	Fuller Avenue-Michigan St to Race St	300,150	-	185,150	-	-	-	185,150	-	115,000	-	-	115,000
2972	Michigan Street-Lafayette Ave to College Ave	300,150	-	185,150	-	-	-	185,150	-	115,000	-	-	115,000
2975	Monroe Avenue-Pearl St Intersection & Lyon St to MI St	266,635	100,000	166,635	-	-	-	266,635	-	-	-	-	-
3001	Safe Routes to School (SR2S)	20,000	-	10,000	-	-	-	10,000	-	10,000	-	-	10,000
3521	Seward Ave Non-Motorized Facility	756,933	56,730	447,568	-	252,635	-	756,933	-	-	-	-	-
		\$ 8,591,077	\$ 206,730	\$ 7,278,712	\$ 275,000	\$ 252,635	\$ 84,000	\$ 8,013,077	\$ -	\$ 494,000	\$ -	\$ -	\$ 494,000



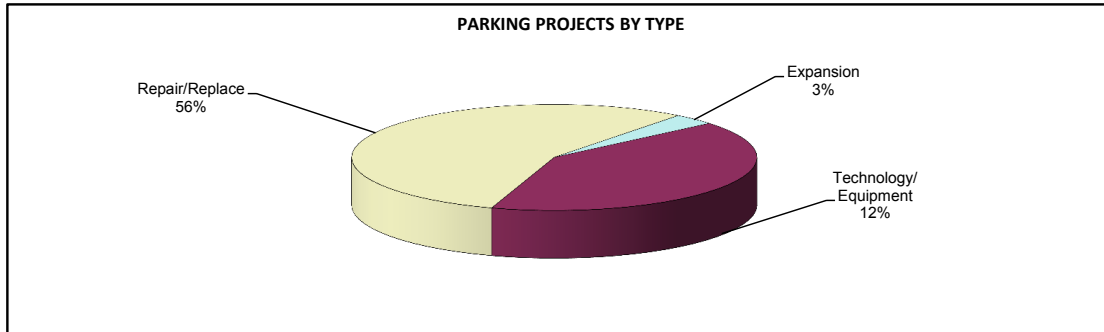
City of Grand Rapids, Michigan
PARKING SERVICES FUND
SUMMARY OF CAPITAL PROJECTS FISCAL YEAR 2014

Discussion:

The Parking Services Fund is used to account for the various Parking Ramps and services provided by the City.

PARKING SERVICES FUND PROJECTS FY2014 = \$1,180,000

Project Number	Project Name	Parking Services Funding	Other Funding Sources	TOTAL Project Cost
1858	Meter Inventory	\$ 195,000		\$ 195,000
1928	Parking Access Control Equipment Upgrades	50,000	-	50,000
1930	Camera and Server Replacement	20,000	-	20,000
1936	Replace Office Computers	30,000	-	30,000
1955	Replace Lights in Parking Ramps	355,000	-	355,000
1976	Parking Lot Resurfacing	300,000	-	300,000
1984	Power Sweepers	85,000	-	85,000
2757	Neighborhood Parking Projects	40,000	-	40,000
3402	Government Center Snow Melt System	105,000	-	105,000
		<u>\$ 1,180,000</u>	<u>\$ -</u>	<u>\$ 1,180,000</u>



**SEWAGE DISPOSAL SYSTEM FUND
SUMMARY OF CAPITAL PROJECTS FISCAL YEAR 2014**

Discussion:

The Sewage Disposal System Fund is an enterprise fund supported mainly by user fees. In order to maintain the sewage disposal system in an environmentally safe and effective manner it is necessary for the fund to budget for regular maintenance and upgrade projects. These projects include various relining of systems under roadways and in rights-of-way, replacement of failing pumps, and the rehabilitation or replacement of sections of the system as it ages. In addition to the continuing maintenance on this large system, technological advances in the industry make it beneficial, if not necessary, for new technologies to be implemented. Therefore, new equipment and improvements to existing equipment will be made.

SEWAGE DISPOSAL SYSTEM PROJECTS FY2014 = \$ 10,740,000

PROJECTS FROM SEWAGE DISPOSAL FUND

Project No.	Project Name	Project Cost
2622	Shorehaven Lift Station Upgrade/Replacement	\$ 20,000
3325	Volatile Organic Autosampler with purge and trap unit	40,000
		<u>\$ 60,000</u>

BOND-FUNDED PROJECTS

Project No.	Project Name	Project Cost
1343	Eastside Combined Sewer Overflow - Contract No. 21	\$ 5,300,000
1344	Eastside Combined Sewer Overflow - Contract No. 22	2,500,000
1374	CIPP Rehab of Sanitary Sewers - Various Sites	600,000
1379	Silver Creek Sanitary Trunk Sewer Improvements	250,000
1382	Replace WWTP Perimeter Fencing	250,000
1412	Plant Security System Improvements	250,000
2621	Robinhood Lift Station Upgrade / replacement	530,000
3261	Elmridge Avenue - Westwinde Drive to 3 Mile Road	250,000
3300	Flow distribution Structure - WWTP	100,000
3318	HVAC Improvements using ESCO (Energy Savings Companies) audit results at WWTP	200,000
3319	Sanitary Sewer Manhole Combination/Split re-construction	200,000
3323	ESD - Laboratory Management System	150,000
3324	Information Management System	100,000
		<u>\$ 10,680,000</u>

City of Grand Rapids, Michigan
WATER SUPPLY SYSTEM FUND
SUMMARY OF CAPITAL PROJECTS FISCAL YEAR 2014

Discussion:

The Water Supply System Fund is an enterprise fund supported by user fees. In order to maintain the City water supply system in an environmentally safe and effective manner, it is necessary for the fund to budget for regular maintenance and upgrade projects. These projects include the replacement of various water mains that are worn and/or old. The Department also assists neighboring cities with water main installation / replacement at their request. In addition to maintaining and replacing portions of the water supply system as the need arises, technological advances in the industry make it beneficial, if not necessary, for these technologies to be implemented. The new equipment and technologies being requested are part of an on-going effort to keep the water supply system as modern and state-of-the-art as possible.

WATER SUPPLY SYSTEM PROJECTS FY2014 = \$8,300,000

PROJECTS FROM WATER SUPPLY SYSTEM FUND

Project No.	Project Name	Project Cost
1343	Eastside Combined Sewer Overflow - Contract No. 21	\$ 700,000
1344	Eastside Combined Sewer Overflow - Contract No. 22	650,000
1375	Watermain Oversizing	50,000
2051	Water Cust Svc Cayenta Interface Develop & Implement	525,000
2801	Coldbrook Supervisory Control & Data Acquisition	2,000,000
3154	LMFP-HVAC Improvements	200,000
3258	Maynard Ave Watermain-Vet's Dr to 3200' North	575,000
3376	Water System Site Security Upgrades	100,000
3261	Elmridge Ave-Westwinde Dr to 3 Mile Rd	250,000
		\$ 5,050,000

BOND-FUNDED PROJECTS

Project No.	Project Name	Project Cost
1404	Lake MI Filtration Plans Replace Filter Cells 3,5,7&9 DWRF	\$ 2,200,000
2453	Livingston Pumping Station-2nd Discharge Line from Contract #1 DWRF	550,000
2623	LMFP-Concrete Repair Phase 5 DWRF	500,000
		\$ 3,250,000

**CITY OF GRAND RAPIDS
FY14 – FY18 MAJOR CAPITAL PROGRAM**

Fiscal Year 2014

141605 Sidewalk Ramps - ADA and Sidewalk Repair - City Owned Facilities		Initiating Dept: Engineering	
<u>Description:</u> Removal and replacement of non-compliant handicap curb ramps which will adhere with a mandate issued by Federal Government under the Americans with Disabilities Act. Also, removal and replacement of deficient sidewalk and/or drive approaches at City owned		Funding Sources	
<u>If deferred:</u> The City will not be able to meet the Federal mandate.		Capital Reserve Fund	100,000
<u>Operating Impact:</u> No impact.			
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project			
<u>Type of Cost Savings:</u> Contractual Services			
<u>Operating Cost/(Savings):</u>			
		Total Project Cost	<u><u>100,000</u></u>
<hr/>			
141343 Eastside Combined Sewer Overflow - Contract No. 21		Initiating Dept: Enterprise Services - Sewage	
<u>Description:</u> Lafayette Avenue - State Street to Fulton Street; Washington Street - Lafayette Avenue to College Avenue; College Avenue - Cherry Street to Fulton Street; Prospect Avenue from State Street to Fulton Street; Gay Avenue from Washington Street to Fulton Street		Funding Sources	
<u>If deferred:</u> Violation of NPDES permit		Water Supply System Fund	700,000
<u>Operating Impact:</u> required in order to meet separation deadline of 2019		Bonds - Sewer	5,300,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project			
<u>Type of Cost Savings:</u> Contractual Services			
<u>Operating Cost/(Savings):</u>			
		Total Project Cost	<u><u>6,000,000</u></u>
<hr/>			
141344 Eastside Combined Sewer Overflow - Contract No. 22		Initiating Dept: Enterprise Services - Sewage	
<u>Description:</u> Fulton Street - College Avenue to 150'East of Union Avenue; Union Avenue - Cherry Street to Fountain Street; and Stanley Terrace from Union Avenue to East End		Funding Sources	
<u>If deferred:</u> Violation of NPDES permit		Water Supply System Fund	650,000
<u>Operating Impact:</u> required in order to meet separation deadline of 2019		Bonds - Sewer	2,500,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project			
<u>Type of Cost Savings:</u> Contractual Services			
<u>Operating Cost/(Savings):</u>			
		Total Project Cost	<u><u>3,150,000</u></u>
<hr/>			
141374 CIPP Rehab of Sanitary Sewers - Various Sites		Initiating Dept: Enterprise Services - Sewage	
<u>Description:</u> Re-lining of sewers 50 years and older to reduce I/I and greatly extend useful life.		Funding Sources	
<u>If deferred:</u> Higher costs associated with emergency repairs.		Bonds - Sewer	600,000
<u>Operating Impact:</u> Reduces flow due to I/I at the Wastewater Treatment Facility			
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project			
<u>Type of Cost Savings:</u> Contractual Services			
<u>Operating Cost/(Savings):</u>			
		Total Project Cost	<u><u>600,000</u></u>

Fiscal Year 2014

141379 Silver Creek Sanitary Trunk Sewer Improvements		Initiating Dept: Enterprise Services - Sewage	
<u>Description:</u> From Buchanan Avenue/Stevens Street intersection, south and east to Dickinson Street/Division Avenue; Dickinson Street - Division Avenue to Blaine Avenue Identified in 2009 Comprehensive Master Plan update as trunk sewer needing increased capacity in or		Funding Sources	
<u>If deferred:</u> none		Bonds - Sewer	250,000
<u>Operating Impact:</u> reduce the potential for system surcharging			
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project			
<u>Type of Cost Savings:</u> Contractual Services			
<u>Operating Cost/(Savings):</u>			
		Total Project Cost	<u>250,000</u>
<hr/>			
141382 Replace WWTP Perimeter Fencing		Initiating Dept: Enterprise Services - Sewage	
<u>Description:</u> Chainlink fence around the outside perimeter of the plant grounds has been cut through and damaged (falling trees) over many years. Total length is approx 1 mile. Grounds need to stay secure and safe		Funding Sources	
<u>If deferred:</u> Continued patching of existing fabric, increased liability		Bonds - Sewer	250,000
<u>Operating Impact:</u> Visually makes a statement that the WWTP is a first class operation. Serves double-duty by keeping impound lot secure			
<u>Expenditure Type:</u> Routine Replacement Project			
<u>Type of Cost Savings:</u> Contractual Services			
<u>Operating Cost/(Savings):</u>			
		Total Project Cost	<u>250,000</u>
<hr/>			
141412 Plant Security System Improvements		Initiating Dept: Enterprise Services - Sewage	
<u>Description:</u> Improve WWTP grounds / remote sites security and monitoring		Funding Sources	
<u>If deferred:</u> none		Bonds - Sewer	250,000
<u>Operating Impact:</u> Potential VSAT requirement. Vulnerability System Assesment Technique (Federal program)			
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project			
<u>Type of Cost Savings:</u> Contractual Services			
<u>Operating Cost/(Savings):</u>			
		Total Project Cost	<u>250,000</u>
<hr/>			
142621 Robinhood Lift Station Upgrade / replacement		Initiating Dept: Enterprise Services - Sewage	
<u>Description:</u> Identified in CMP as needing replacement due to age and future system area expansion / growth		Funding Sources	
<u>If deferred:</u> Increased maintenance costs, potential failure of major system components		Bonds - Sewer	530,000
<u>Operating Impact:</u> decreased maintenance costs, higher efficiency pumps/ motors, greater reliability.			
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project			
<u>Type of Cost Savings:</u>			
<u>Operating Cost/(Savings):</u>			
		Total Project Cost	<u>530,000</u>
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142622 Shorehaven Lift Station Upgrade / Replacement		Initiating Dept: Enterprise Services - Sewage	
<u>Description:</u> Identified in CMP as needing replacement due to age and future system area expansion / growth		Funding Sources	
<u>If deferred:</u> Increased maintenance costs, potential failure of major system components		Sewage Disposal System	20,000
<u>Operating Impact:</u> Decreased maintenance costs, higher efficiency pumps/ motors, greater reliability.		Total Project Cost	<u>20,000</u>
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project			
<u>Type of Cost Savings:</u>			
<u>Operating Cost/(Savings):</u>			
<hr/>			
143300 Flow distribution Structure - WWTP		Initiating Dept: Enterprise Services - Sewage	
<u>Description:</u> the 2005 and 2010 Master Plans identified the need to improve the distribution of flow to the secondaries. The preliminary design requirements were included in the North Aeration Preliminary Design report. The current flow control results in elevated prima		Funding Sources	
<u>If deferred:</u> The primary tanks will have an elevated liquid level during high flows (wet weather).		Bonds - Sewer	100,000
<u>Operating Impact:</u> This will improve the overall operation of the Secondary Treatment System at the Wastewater Plant.		Total Project Cost	<u>100,000</u>
<u>Expenditure Type:</u> New/Expansion Project			
<u>Type of Cost Savings:</u> Contractual Services			
<u>Operating Cost/(Savings):</u> 0			
<hr/>			
143318 HVAC Improvements using ESCO (Energy Savings Companies) audit results at the WWTP		Initiating Dept: Enterprise Services - Sewage	
<u>Description:</u> Design, purchase and installation of energy efficient equipment including, but limited to HVAC (ie boilers, air make-up units, furnaces, chillers) and monitoring controls, Electric motors, thermostats, switches, logic controls, etc.		Funding Sources	
<u>If deferred:</u> none		Bonds - Sewer	200,000
<u>Operating Impact:</u> Reduction in the electrical / fuel use costs for HVAC at the WWTP through the use of updated / more efficient equipment.		Total Project Cost	<u>200,000</u>
<u>Expenditure Type:</u> Efficiency Project			
<u>Type of Cost Savings:</u>			
<u>Operating Cost/(Savings):</u>			
<hr/>			
143319 Sanitary Sewer Manhole Combination/Split re-construction		Initiating Dept: Enterprise Services - Sewage	
<u>Description:</u> Refurbish collection system Manholes which have been identified having a "wall" dividing the chamber for stormwater and sanitary flows.		Funding Sources	
<u>If deferred:</u> Possible NPDES permit violation.		Bonds - Sewer	200,000
<u>Operating Impact:</u> Will permanently correct any chance of combining flows due to blockages. This will effectively create two distinct structures with individual access points.		Total Project Cost	<u>200,000</u>
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project			
<u>Type of Cost Savings:</u>			
<u>Operating Cost/(Savings):</u>			

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<p>143323 ESD - Laboratory Management System Initiating Dept: Enterprise Services - Sewage</p> <p><u>Description:</u> Increase the functionality and efficiency in managing parameter data generated by the WWTP Lab.</p> <p><u>If deferred:</u> continue use of an antiquated "homegrown", database</p> <p><u>Operating Impact:</u> Due the variety and sheer volume of numbers that are used to keep the WWTP in compliance with its NPDES permit, a comprehensive and industry standardized data management system is needed</p> <p><u>Expenditure Type:</u> Rehabilitation or Enhancement Project</p> <p><u>Type of Cost Savings:</u></p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Bonds - Sewer</p> <hr/> <p>Total Project Cost</p>	<p>150,000</p> <hr/> <p><u>150,000</u></p>
<hr/>		
<p>143324 Information Management System Initiating Dept: Enterprise Services - Sewage</p> <p><u>Description:</u> Increase the functionality and efficiency in combining and management of data generated between WWTP operations and laboratory.</p> <p><u>If deferred:</u> none</p> <p><u>Operating Impact:</u> Due the variety and sheer volume of numbers that are used to keep the WWTP in compliance with its NPDES permit, a comprehensive and industry standardized data management system is needed</p> <p><u>Expenditure Type:</u> Rehabilitation or Enhancement Project</p> <p><u>Type of Cost Savings:</u></p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Bonds - Sewer</p> <hr/> <p>Total Project Cost</p>	<p>100,000</p> <hr/> <p><u>100,000</u></p>
<hr/>		
<p>143325 Volatile Organic Autosampler with purge and trap unit Initiating Dept: Enterprise Services - Sewage</p> <p><u>Description:</u> A major operating component of the current equipment has many moving parts and has required numerous repairs over the past few years. Existing unit is over 8 years old.</p> <p><u>If deferred:</u> Continue to repair, parts are becoming increasingly difficult to find; downtime affects efficient WWTP operations.</p> <p><u>Operating Impact:</u> Greater reliability</p> <p><u>Expenditure Type:</u> Routine Replacement Project</p> <p><u>Type of Cost Savings:</u></p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Sewage Disposal System</p> <hr/> <p>Total Project Cost</p>	<p>40,000</p> <hr/> <p><u>40,000</u></p>
<hr/>		
<p>141380 Drainage Improvements and Emergency Repairs Initiating Dept: Enterprise Services - Stormwater</p> <p><u>Description:</u> Kent County Drain Commission Special Assessments and stormwater infrastructure repairs or replacement projects which occur throughout the year. Used when repairs are outside the scope of Sewer Maint Dept.</p> <p><u>If deferred:</u> Repairs increase in costs.</p> <p><u>Operating Impact:</u> Avoid emergency repairs</p> <p><u>Expenditure Type:</u> Rehabilitation or Enhancement Project</p> <p><u>Type of Cost Savings:</u> Contractual Services</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Capital Reserve Fund</p> <hr/> <p>Total Project Cost</p>	<p>175,000</p> <hr/> <p><u>175,000</u></p>

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141733 Kent County Drain Commission Special Assessments	Initiating Dept: Enterprise Services - Stormwater	
<u>Description:</u> Improvements to the county drain located within the City of Grand Rapids require funding. These assessments occur through the Kent County Drain Commissioner's Office.	Funding Sources	
<u>If deferred:</u> State Law does not allow deferment.	Capital Reserve Fund	45,000
<u>Operating Impact:</u> None		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	Total Project Cost	<u>45,000</u>
<u>Type of Cost Savings:</u> Other		
<u>Operating Cost/(Savings):</u>		
<hr/>		
142190 Critical Safety Improvements to Underground Systems	Initiating Dept: Enterprise Services - Street Lighting	
<u>Description:</u> Necessary improvements to the underground conduit system to correct safety issues, correct damage or provide for extensions of the system for new development.	Funding Sources	
<u>If deferred:</u> Continued deterioration of the system and increase in emergency responses.	Capital Reserve Fund	50,000
<u>Operating Impact:</u> Increased reliability and greater safety		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	Total Project Cost	<u>50,000</u>
<u>Type of Cost Savings:</u>		
<u>Operating Cost/(Savings):</u>		
<hr/>		
142225 Electric System & Street Lighting Improvements in conjunction with CSO and roadway projects	Initiating Dept: Enterprise Services - Street Lighting	
<u>Description:</u> Electric System & Street Lighting Improvements in conjunction with CSO and roadway projects	Funding Sources	
<u>If deferred:</u> Additional cost for construction/restoration	Capital Reserve Fund	50,000
<u>Operating Impact:</u> Funding will leverage funds in conjunction with improvements in CSO and road projects		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	Total Project Cost	<u>50,000</u>
<u>Type of Cost Savings:</u>		
<u>Operating Cost/(Savings):</u>		
<hr/>		
143176 Upgrade of City Hall Street Lighting Primary	Initiating Dept: Enterprise Services - Street Lighting	
<u>Description:</u> This three-phase primary circuit serving the downtown area will be replaced from Coldbrook Substation to Coldbrook/Ottawa intersection and to Trowbridge/Ottawa Intersection	Funding Sources	
<u>If deferred:</u> Increased maintenance and potential for service interruption.	Capital Reserve Fund	165,000
<u>Operating Impact:</u> Decreased unplanned maintenance and increased reliability.		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	Total Project Cost	<u>165,000</u>
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		

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141375 Watermain Oversizing Initiating Dept: Enterprise Services - Water

Description: To fund oversizing requests from communities/developers.
If deferred: required per contract if needed
Operating Impact: required per contract if needed
Expenditure Type: New/Expansion Project
Type of Cost Savings: Contractual Services
Operating Cost/(Savings):

Funding Sources	
Water Supply System Fund	50,000
<hr/>	
Total Project Cost	<u><u>50,000</u></u>

141404 Lake Michigan Filtration Plant - Replace Filter Cells 3, 5, 7 & 9 (DWRf) Initiating Dept: Enterprise Services - Water

Description: Replace filter media, underdrain and repair concrete.
If deferred: increased maintenance costs
Operating Impact: Improves water quality and filter efficiency
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings: Contractual Services
Operating Cost/(Savings):

Funding Sources	
Bonds - Water	2,200,000
<hr/>	
Total Project Cost	<u><u>2,200,000</u></u>

142051 Water Customer Service- Cayenta interface development and implementation Initiating Dept: Enterprise Services - Water

Description: Development of Enhancements within Cayenta Utilites including: Consolidated account billing (\$30,000) Interface with GIS and Cityworks (\$200,000) Touchpad #on meter form (\$12,000) IPP Scripts (\$6,000) Service Inspection workflow/sign off (\$10,000) CU
If deferred: Additional costs associated with inefficiencies from having multiple platofrms for data retrieval.
Operating Impact: Increased cost savings with efficiencies from sole database platform.
Expenditure Type: New/Expansion Project
Type of Cost Savings: Contractual Services
Operating Cost/(Savings):

Funding Sources	
Water Supply System Fund	525,000
<hr/>	
Total Project Cost	<u><u>525,000</u></u>

142453 Livingston Pumping Station - Second Discharge Line from, Contract No. 1 (DWRf) Initiating Dept: Enterprise Services - Water

Description: Contract No. 1 of 3: from Livingston Pumping Station to Leaonrd/Ball intersection (Master Plan) Livingston Ave - Newberry St to Livingston PS; Newberry St - Livingston Ave to Coit Ave; Coit Ave - Newberry St to Bradford St; Bradford St - Coit Ave to Laf
If deferred: Reduction in ability to provide necessary water volume to northeast portion of system
Operating Impact: Improved system reliability to northeast portion of system.
Expenditure Type: New/Expansion Project
Type of Cost Savings: Contractual Services
Operating Cost/(Savings):

Funding Sources	
Bonds - Water	550,000
<hr/>	
Total Project Cost	<u><u>550,000</u></u>

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142623 LMFP - Concrete Repair Phase 5 (DWRF) Initiating Dept: Enterprise Services - Water

Description: Install concrete coatings and repairs in the basins (additional funds for project in job bank).

If deferred: Continued deterioration of concrete facilities and as well as leaking of water between structures; more maintenance as well

Operating Impact: Extends the structure's useful life and provides for more efficient and reduced maintenance of structures

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Bonds - Water 500,000

Total Project Cost 500,000

142801 Coldbrook Supervisory Control and Data Acquisition Initiating Dept: Enterprise Services - Water

Description: Replacement of existing obsolete SCADA system at Coldbrook.

If deferred: Existing system will fail and replacement parts will be unavailable.

Operating Impact:

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Water Supply System Fund 2,000,000

Total Project Cost 2,000,000

143154 LMFP - HVAC Improvements Initiating Dept: Enterprise Services - Water

Description: Conduct full asset analysis of mechanical systems and replace all aging HVAC equipment deemed inefficient. Work to be phased out over 2 years.

If deferred: Risk of system failure and higher energy costs with old inefficient systems.

Operating Impact: Will reduce energy costs.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Water Supply System Fund 200,000

Total Project Cost 200,000

143258 Maynard Ave watermain - Vet's Drive to 3200' north Initiating Dept: Enterprise Services - Water

Description: Install 3200' of 12" watermain as part of Millennium Park expansion through finance agreement with City of Walker and Kent County Parks

If deferred: none

Operating Impact: none

Expenditure Type: New/Expansion Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Water Supply System Fund 575,000

Total Project Cost 575,000

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<p>143261 Elmridge Avenue - Westwinde Drive to 3 Mile Road Initiating Dept: Enterprise Services - Water</p> <p><u>Description:</u> Reconstruction in conjunction with the City of Walker including the extension of watermain and sanitary sewer. Walker has requested that the watermain and sanitary sewer be system financed. It is also anticipated that sidewalk will be constructed within th</p> <p><u>If deferred:</u> none</p> <p><u>Operating Impact:</u> none</p> <p><u>Expenditure Type:</u> New/Expansion Project</p> <p><u>Type of Cost Savings:</u> Contractual Services</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <table border="0"> <tr> <td>Bonds - Sewer</td> <td style="text-align: right;">250,000</td> </tr> <tr> <td>Other Municipalities Contr.</td> <td style="text-align: right;">310,000</td> </tr> <tr> <td>Private Contributions</td> <td style="text-align: right;">6,000</td> </tr> <tr> <td>State Grants - External ✓</td> <td style="text-align: right;">825,000</td> </tr> <tr> <td>Water Supply System Fund</td> <td style="text-align: right;">250,000</td> </tr> </table> <hr/> <p>Total Project Cost <u><u>1,641,000</u></u></p>	Bonds - Sewer	250,000	Other Municipalities Contr.	310,000	Private Contributions	6,000	State Grants - External ✓	825,000	Water Supply System Fund	250,000
Bonds - Sewer	250,000										
Other Municipalities Contr.	310,000										
Private Contributions	6,000										
State Grants - External ✓	825,000										
Water Supply System Fund	250,000										
<hr/>											
<p>143376 Water System - Site Security Upgrades Initiating Dept: Enterprise Services - Water</p> <p><u>Description:</u> Add security cameras at various sites in conjunction with card readers and security hardware upgrades</p> <p><u>If deferred:</u> none</p> <p><u>Operating Impact:</u> none</p> <p><u>Expenditure Type:</u> Rehabilitation or Enhancement Project</p> <p><u>Type of Cost Savings:</u> Contractual Services</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <table border="0"> <tr> <td>Water Supply System Fund</td> <td style="text-align: right;">100,000</td> </tr> </table> <hr/> <p>Total Project Cost <u><u>100,000</u></u></p>	Water Supply System Fund	100,000								
Water Supply System Fund	100,000										
<hr/>											
<p>141897 Elevator controls and cab upgrade at City Hall. Initiating Dept: Facilities Management</p> <p><u>Description:</u> The existing elevator controls are in the process of being upgraded as the controls are obsolete, becoming expensive and difficult to maintain. This project is necessary to provide additional funding to complete the project and to add additional work to th</p> <p><u>If deferred:</u> Continue to pay higher maintenance and utility costs. Reliability of elevators will continue to decrease. Existing cabs are becoming dated and difficult to maintain.</p> <p><u>Operating Impact:</u> New controls are more efficient and we anticipate decreasing our maintenance and utility costs by \$30,000 per year. Added security will give departments more flexibility for daily operations.</p> <p><u>Expenditure Type:</u> Routine Replacement Project</p> <p><u>Type of Cost Savings:</u> Other</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <table border="0"> <tr> <td>Capital Reserve Fund</td> <td style="text-align: right;">400,000</td> </tr> </table> <hr/> <p>Total Project Cost <u><u>400,000</u></u></p>	Capital Reserve Fund	400,000								
Capital Reserve Fund	400,000										
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<p>141917 Exterior façade repairs and waterproofing at the police building and 601 Ottawa street facilities. Initiating Dept: Facilities Management</p> <p><u>Description:</u> This work is required to maintain the integrity of the exterior facade. Routine exterior repairs are required on the masonry and foam insulated panel exterior to stop the water infiltration. Similar work will take place at 601 Ottawa to ensure longterm per</p> <p><u>If deferred:</u> Water infiltration to the structure is causing damage to the building's infrastructure resulting in increased maintenance cost.</p> <p><u>Operating Impact:</u> No impact on operational cost</p> <p><u>Expenditure Type:</u> Routine Replacement Project</p> <p><u>Type of Cost Savings:</u> Other</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <table border="0"> <tr> <td>Facilities Management</td> <td style="text-align: right;">150,000</td> </tr> </table> <hr/> <p>Total Project Cost <u><u>150,000</u></u></p>	Facilities Management	150,000								
Facilities Management	150,000										

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142647 Replacement of exterior wall and ceiling insulation at various locations		Initiating Dept: Facilities Management
<u>Description:</u> The interior garage insulation is damaged and needs to be replaced to make the building more energy efficient.		Funding Sources
<u>If deferred:</u> Failed insulation allows for more energy consumption, higher utility costs, and condensation issues on the metal panels.		Facilities Management 100,000
<u>Operating Impact:</u> Reduced annual energy consumption.		
<u>Expenditure Type:</u> Routine Replacement Project		
<u>Type of Cost Savings:</u> Other		
<u>Operating Cost/(Savings):</u>		
		Total Project Cost <u>100,000</u>
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142651 Replacement of existing gas unit space heaters with infrared radiant heaters at various locations.		Initiating Dept: Facilities Management
<u>Description:</u> Replace all gas fired unit heaters with a more efficient radiant heat system at the Public Service Center and 601 Ottawa.		Funding Sources
<u>If deferred:</u> The existing unit heaters are past their useful life and near failure.		Facilities Management 150,000
<u>Operating Impact:</u> New units are more efficient and we anticipate decreasing our utility costs by \$20,000 per year.		
<u>Expenditure Type:</u> Routine Replacement Project		
<u>Type of Cost Savings:</u> Other		
<u>Operating Cost/(Savings):</u>		
		Total Project Cost <u>150,000</u>
<hr/>		
142675 Expansion of the DDC and energy management system to include additional HVAC equipment at City Hall		Initiating Dept: Facilities Management
<u>Description:</u> Upgrade the existing DDC and energy management systems to include all reheat and induction units within city hall. This would also include the installation of utility meters to allow us to track and monitor utility consumption.		Funding Sources
<u>If deferred:</u> Continue to pay higher maintenance, replacement, and utility costs.		Facilities Management 150,000
<u>Operating Impact:</u> This project will improve temperature controls within the buildings, reduce required maintenance and repair of the system, and produce considerable energy savings.		
<u>Expenditure Type:</u> Efficiency Project		
<u>Type of Cost Savings:</u> Other		
<u>Operating Cost/(Savings):</u>		
		Total Project Cost <u>150,000</u>
<hr/>		
142693 Restroom/plumbing upgrades at the Westside Complex.		Initiating Dept: Facilities Management
<u>Description:</u> This project would completely renovate the existing restrooms at the West Side Complex to make energy efficient, green, and ADA compliant.		Funding Sources
<u>If deferred:</u> Existing equipment and fixtures need to be replaced.		Capital Reserve Fund 125,000
<u>Operating Impact:</u> No impact on operational cost.		
<u>Expenditure Type:</u> Routine Replacement Project		
<u>Type of Cost Savings:</u> Other		
<u>Operating Cost/(Savings):</u>		
		Total Project Cost <u>125,000</u>
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<p>143061 Annual miscellaneous painting at various locations. Initiating Dept: Facilities Management</p> <p><u>Description:</u> Repair and paint walls based upon an annual interior management plan. This will reduce the number of major painting projects while maintaining the integrity of the interior appearance.</p> <p><u>If deferred:</u> Interior remodels will be required if necessary repairs don't occur.</p> <p><u>Operating Impact:</u> No impact on operational cost.</p> <p><u>Expenditure Type:</u> Routine Replacement Project</p> <p><u>Type of Cost Savings:</u> Other</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Facilities Management 30,000</p> <hr/> <p>Total Project Cost <u><u>30,000</u></u></p>
<hr/>	
<p>143062 Annual miscellaneous flooring replacement at various locations. Initiating Dept: Facilities Management</p> <p><u>Description:</u> Replacement of carpet flooring based upon an annual interior management plan. This will allow us to maintain the overall floor system and replace as needed.</p> <p><u>If deferred:</u> Flooring will reach a point of failure, requiring additional cleaning expense as well as a negative aesthetic impact.</p> <p><u>Operating Impact:</u> No impact on operational cost.</p> <p><u>Expenditure Type:</u> Routine Replacement Project</p> <p><u>Type of Cost Savings:</u> Other</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Facilities Management 85,000</p> <hr/> <p>Total Project Cost <u><u>85,000</u></u></p>
<hr/>	
<p>143065 Annual miscellaneous HVAC/heat pump replacement at the police building Initiating Dept: Facilities Management</p> <p><u>Description:</u> When the facility was renovated in 2001, a majority of the HVAC equipment was not replaced. This project will continue a scheduled replacement program of various components of the existing equipment as it reaches the end of it's useful life.</p> <p><u>If deferred:</u> Existing equipment is beginning to fail</p> <p><u>Operating Impact:</u> No impact on operational cost.</p> <p><u>Expenditure Type:</u> Routine Replacement Project</p> <p><u>Type of Cost Savings:</u> Other</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Facilities Management 100,000</p> <hr/> <p>Total Project Cost <u><u>100,000</u></u></p>
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<p>143067 Annual concrete restoration / waterproofing at various locations - Inspection phase Initiating Dept: Facilities Management</p> <p><u>Description:</u> Inspection of the existing concrete structures to determine overall condition and necessary improvements.</p> <p><u>If deferred:</u> By not inspecting current conditions, major defects will not be discovered for the following year concrete project.</p> <p><u>Operating Impact:</u> No impact on operational cost.</p> <p><u>Expenditure Type:</u> Routine Replacement Project</p> <p><u>Type of Cost Savings:</u> Other</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Facilities Management 20,000</p> <hr/> <p>Total Project Cost <u><u>20,000</u></u></p>

Fiscal Year 2014

143071 Re-commission the HVAC systems at various locations Initiating Dept: Facilities Management		
<u>Description:</u> This project will review current operations and overall condition of the HVAC systems. Verify that the systems are performing at optimum levels. Make necessary adjustments to bring system up to industry standards.	Funding Sources	
<u>If deferred:</u> Continue to pay higher maintenance, replacement, and utility costs.	Facilities Management	200,000
<u>Operating Impact:</u> Reduce energy usage and utility costs.		
<u>Expenditure Type:</u> Efficiency Project		
<u>Type of Cost Savings:</u> Other		
<u>Operating Cost/(Savings):</u>		
<hr/>		
143379 Exterior façade repairs and waterproofing at City Hall. Initiating Dept: Facilities Management		
<u>Description:</u> Repair work is required in order to maintain the integrity of the exterior façade due to its age and overall condition. Suspect areas will be focused on based upon detailed investigation and design work.	Funding Sources	
<u>If deferred:</u> The existing anchor system shows signs of degradation and potential failure if sufficient repairs are not completed.	Facilities Management	150,000
<u>Operating Impact:</u> No impact on operational cost.		
<u>Expenditure Type:</u> Routine Replacement Project		
<u>Type of Cost Savings:</u> Other		
<u>Operating Cost/(Savings):</u>		
<hr/>		
143381 HVAC improvements at the Fleet Management repair facility. Initiating Dept: Facilities Management		
<u>Description:</u> This project will make necessary improvements to upgrade the existing HVAC system and vehicle exhaust systems to ensure adequate ventilation is maintained in the repair garage. The existing systems have exceeded their life expectancy.	Funding Sources	
<u>If deferred:</u> The existing equipment has exceeded it's life expectancy and will fail.	Facilities Management	100,000
<u>Operating Impact:</u> No impact on operational cost.		
<u>Expenditure Type:</u> Routine Replacement Project		
<u>Type of Cost Savings:</u> Other		
<u>Operating Cost/(Savings):</u>		
<hr/>		
142092 Station HVAC System/Control replacements Initiating Dept: Fire		
<u>Description:</u> HVAC Units and controls to replace outdated and inefficient units.	Funding Sources	
<u>If deferred:</u> Continues inefficiencies	Capital Reserve Fund	70,000
<u>Operating Impact:</u> Reduces maintenance and operating costs, reduction in carbon footprint.		
<u>Expenditure Type:</u> Routine Replacement Project		
<u>Type of Cost Savings:</u>		
<u>Operating Cost/(Savings):</u>		
<hr/>		

Fiscal Year 2014

143424 Burton Fire Station Structural Analysis **Initiating Dept:** Fire

Description: The east wall of Burton Street Fire Station is cracking. A soil test was completed with no results. The North wall is now bowing and a study needs to be conducted to determine our best course of action.

If deferred: Continued cracking that could lead to wall failure and possible injury.

Operating Impact: Structural integrity of the north and east walls of the fire station.

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources
Capital Reserve Fund

25,000

Total Project Cost

25,000

143426 Chester Fire Station Restroom **Initiating Dept:** Fire

Description: Chester Fire Station restroom is over 20 years old. The fixtures require continuous maintenance and the floor is being shored from below.

If deferred: Increased costs and possible liability.

Operating Impact: Continued maintenance costs and possible structural issues.

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources
Capital Reserve Fund

25,000

Total Project Cost

25,000

143428 LaGrave Window Replacement **Initiating Dept:** Fire

Description: The current windows are single pane wooden windows with storms from 1987. Some frames are rotting and need replacement.

If deferred: Continued high utility costs and increased maintenance cost of windows.

Operating Impact: Increased utility costs due to the inefficiency of the windows.

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources
Capital Reserve Fund

45,000

Total Project Cost

45,000

142332 Vehicle Replacements **Initiating Dept:** Fleet Management

Description: Vehicle purchase according to replacement schedule.

If deferred: Increase downtime, increase in maintenance costs, and lack of vehicle availability

Operating Impact: No Impact on Operating Costs

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources
Motor Equipment System

7,040,372

Total Project Cost

7,040,372

Fiscal Year 2014

141858 Meter Inventory Initiating Dept: Parking Services		
<u>Description:</u> Parking meter mechanisms, posts, and heads for new meter locations and replacements for damaged meters. Starting in FY14 the Parking System will be upgrading all 2,400 meters in the system. The upgraded meters will provide additional customer service to		
<u>If deferred:</u> Customers will continue to drive looking for free parking spaces. This driving contributes to carbon emissions. Additionally, revenue to the parking system will be decreased.		
<u>Operating Impact:</u> Part of the parking system will provide vehicular turnover on the street and increased parking in off street parking facilities. Will also generate additional revenues.		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u>		
<u>Operating Cost/(Savings):</u>		
<hr/>		
141928 Parking Access Control Equipment Upgrades Initiating Dept: Parking Services		
<u>Description:</u> With a system as large as ours, equipment obsolescence, and rapid technological changes do require annual funding of parking access and revenue control equipment.		
<u>If deferred:</u> Additional labor costs will be required to manually process transactions or work with monthly parking customers who cannot access their parking. This would have a negative impact on employee and visitor parking experiences.		
<u>Operating Impact:</u> Continued ability to operate parking in a customer friendly and cost efficient manner.		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u>		
<u>Operating Cost/(Savings):</u>		
<hr/>		
141930 Camera and Server Replacement Initiating Dept: Parking Services		
<u>Description:</u> Replace cameras in the parking ramps and the server that retains the images. Update to current technology. These cameras are vital to operations as the parking facilities are not staffed and the cameras are the dispatch personnel's link to customers. Ad		
<u>If deferred:</u> Negative customer impact. Customers idling in exit lanes creating greenhouse gas emissions while staff is speaking with them to determine if there is a problem with equipment or it is operator error.		
<u>Operating Impact:</u> Ability to assist customers by viewing them. Ability to furnish information to proper law enforcement staff regarding any events.		
<u>Expenditure Type:</u> Routine Replacement Project		
<u>Type of Cost Savings:</u>		
<u>Operating Cost/(Savings):</u>		
<hr/>		
141936 Replace Office Computers Initiating Dept: Parking Services		
<u>Description:</u> Replace personal computers located in the parking services offices.		
<u>If deferred:</u> Slow response time resulting in lost staff time. Newer computers tend to be more energy efficient.		
<u>Operating Impact:</u> Computer speed for processing customer requests and basic parking operations.		
<u>Expenditure Type:</u> Routine Replacement Project		
<u>Type of Cost Savings:</u>		
<u>Operating Cost/(Savings):</u>		
<hr/>		
		Funding Sources
		Parking Services Fund
		195,000
		<hr/>
		Total Project Cost
		<u>195,000</u>
<hr/>		
		Funding Sources
		Parking Services Fund
		50,000
		<hr/>
		Total Project Cost
		<u>50,000</u>
<hr/>		
		Funding Sources
		Parking Services Fund
		20,000
		<hr/>
		Total Project Cost
		<u>20,000</u>
<hr/>		
		Funding Sources
		Parking Services Fund
		30,000
		<hr/>
		Total Project Cost
		<u>30,000</u>
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Fiscal Year 2014

141955 Replace Lights in Parking Ramps Initiating Dept: Parking Services

Description: Replace lights in parking ramps with energy efficient, intelligent lights. This will be completed on a ramp by ramp basis, includes City Engineers fees to assist with the completion of this project.

If deferred: Savings will be deferred.

Operating Impact: Reduce electric charges and the City's carbon foot print. Provide lighting in our ramps when customers are present.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Parking Services Fund 355,000

Total Project Cost 355,000

141976 Parking Lot Resurfacing Initiating Dept: Parking Services

Description: Resurface parking lots. When lots are in disrepair there is the potential for injury to customers and their property. They are also not inviting for the public to park in. Maintenance equipment will be damaged if surfaces are not repaired. Also include

If deferred: Maintenance equipment may be damaged. City may be liable for damage to customers and their vehicles.

Operating Impact: Ease of maintenance and positive customer experience.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Parking Services Fund 300,000

Total Project Cost 300,000

141984 Power sweepers Initiating Dept: Parking Services

Description: Replace two riding power sweepers that are used for parking ramp maintenance.

If deferred: Sweepers will experience additional maintenance expenses. Parking ramps will be dirty from not being swept.

Operating Impact:

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Parking Services Fund 85,000

Total Project Cost 85,000

142757 Neighborhood Parking Projects Initiating Dept: Parking Services

Description: Support neighborhood economic development through parking supply.

If deferred: Dissatisfied businesses and parking customers.

Operating Impact: On or off street meters should be required for any neighborhood project.

Expenditure Type: New/Expansion Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Parking Services Fund 40,000

Total Project Cost 40,000

Fiscal Year 2014

143402 Government Center Snow Melt System Initiating Dept: Parking Services

Description: The three entrance into the Government Center Parking Ramp contain snowmelt equipment. This equipment has been failing recently. The snowmelt is necessary as the entrance/exits to this facility are below grade and contain a slope. Keeping the snow and i
If deferred: The ramps could ice up causing a dangerous situation where pedestrians could fall or vehicles may slide out of control.

Operating Impact: Parking staff will not need to plow and salt this area as the snow will melt.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources	
Parking Services Fund	105,000
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Total Project Cost	<u><u>105,000</u></u>

143171 CRUISER LIGHT BARS Initiating Dept: Police

Description: The Department had budgeted \$25,000 in FY12 to begin replacing cruiser light bars. This capital item will complete that project by replacing all marked vehicles with new LED light bars.
If deferred: New LED technology provides for better visibility, alerting nearby citizens and protecting officers. This is basic police equipment that requires replacement. FY13 \$50,000

Operating Impact: . It is necessary to have a fully functioning light bars for officer and citizen safety. Additionally, newer light bars use LED technology which last longer and require less power from the vehicle.

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Supplies

Operating Cost/(Savings):

Funding Sources	
Capital Reserve Fund	25,000
<hr/>	
Total Project Cost	<u><u>25,000</u></u>

143475 Portable Radio Replacements: FY13, leftover funds transitioned from Gas Mask budget FY12 (\$37,000)FY13 (\$14,400) and budget for FY14 and FY15 Initiating Dept: Police

Description: Current Radios are 15 years old, well past the expected 10 year life cycle and no longer supported by the manufacturer. We intend to replace 225 radios over the next 3 years by purchasing 75 per year. Each costing \$1500 each.

If deferred: Portable radio repair needed. Radios have a 10 year life cycle and some are 15 years old.

Operating Impact: Radios no longer have support by the manufacturer.

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Supplies

Operating Cost/(Savings):

Funding Sources	
Capital Reserve Fund	64,260
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Total Project Cost	<u><u>64,260</u></u>

143483 New Vehicle Interior Equipment Packages Initiating Dept: Police

Description: Necessary to equip newly esigned police cruisers. Includes prisoner partition, window bars, truck rack, control console, hard molded back seat/ready buckle system, shotgun mount, laptop docking station, push bumpers, etc.

If deferred: Current vehicle used for cruisers no longer made.

Operating Impact: Expecting approximately 15 new cruisers per year for the next 5 years.

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Supplies

Operating Cost/(Savings):

Funding Sources	
Capital Reserve Fund	60,000
<hr/>	
Total Project Cost	<u><u>60,000</u></u>

Fiscal Year 2014

<p>143519 Cemetery Software Upgrades Initiating Dept: Public Services</p> <p><u>Description:</u> To have a multi-user, user-friendly, computer program with more advanced reporting features, tracking mechanisms, as well as financial reporting.</p> <p><u>If deferred:</u> More time spent handling cemetery operations in archaic manner.</p> <p><u>Operating Impact:</u> Increased productivity.</p> <p><u>Expenditure Type:</u> Efficiency Project</p> <p><u>Type of Cost Savings:</u> Contractual Services</p> <p><u>Operating Cost/(Savings):</u> 25,000</p>	<p>Funding Sources</p> <p>Capital Reserve Fund</p> <hr/> <p>Total Project Cost</p>	<p>25,000</p> <hr/> <p><u><u>25,000</u></u></p>
<hr/>		
<p>142771 Park Restroom Renovations at Various Locations Initiating Dept: Public Services - Parks</p> <p><u>Description:</u> Upgrade restrooms</p> <p><u>If deferred:</u> Will cost more in the future.</p> <p><u>Operating Impact:</u> Will cost more in the future.</p> <p><u>Expenditure Type:</u> Rehabilitation or Enhancement Project</p> <p><u>Type of Cost Savings:</u> Contractual Services</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Capital Reserve Fund</p> <hr/> <p>Total Project Cost</p>	<p>50,000</p> <hr/> <p><u><u>50,000</u></u></p>
<hr/>		
<p>143512 Cemetery Building Repair Initiating Dept: Public Services - Parks</p> <p><u>Description:</u> Repairs at all cemetery buildings (office & maintenance buildings).</p> <p><u>If deferred:</u> The buildings will no longer be usable.</p> <p><u>Operating Impact:</u> Buildings are deteriorating to the point that they will be a hazard to the public.</p> <p><u>Expenditure Type:</u> Rehabilitation or Enhancement Project</p> <p><u>Type of Cost Savings:</u> Contractual Services</p> <p><u>Operating Cost/(Savings):</u> 50,000</p>	<p>Funding Sources</p> <p>Capital Reserve Fund</p> <hr/> <p>Total Project Cost</p>	<p>50,000</p> <hr/> <p><u><u>50,000</u></u></p>
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<p>141360 MDOT - Trunkline (Act 51) Initiating Dept: Streets and Sanitation (Eng)</p> <p><u>Description:</u> City's share of trunkline project costs: FY2012 - I96 under Leonard Street; US131 NB and SB over CSX RR; I296/US131 over 6th Street FY2013 - US131 NB from Leonard to N of Ann; I196 WB and EB over the Grand River; M44 Conn from I96 to Airway; I296 SB from</p> <p><u>If deferred:</u> Legal mandate - unable to defer.</p> <p><u>Operating Impact:</u> No impact.</p> <p><u>Expenditure Type:</u> Rehabilitation or Enhancement Project</p> <p><u>Type of Cost Savings:</u> Contractual Services</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>State Grants - External ✓</p> <hr/> <p>Total Project Cost</p>	<p>2,450,000</p> <hr/> <p><u><u>2,450,000</u></u></p>

Fiscal Year 2014

141366 Richmond Street - Alpine Avenue to Turner Avenue Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> STPU FY2014 Grant. Rotomill/resurface. The STPU grant amount was decreased from \$330k to 277.725k (3/2013)	Funding Sources
<u>If deferred:</u> Street will continue to deteriorate. Work may be more extensive, expensive and disruptive.	State Grants - External ✓
<u>Operating Impact:</u> Decreased unplanned maintenance.	
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
	277,725
	Total Project Cost
	<u><u>277,725</u></u>
<hr/>	
141370 State Street - Jefferson Avenue to Lafayette Avenue Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> STPU FY2015 grant. Reconstruction and replace 4" main with 6" main. Minor arterial street serves as an important connection to downtown with moderate ADT (2,390-4,037). PASER Rating = 3 out of 10, Remaining Service Life (RSL) = -5. The STPU grant was secur	Funding Sources
<u>If deferred:</u> Street will continue to deteriorate and risks of main breaks will increase.	Downtown Development Auth. ✓
<u>Operating Impact:</u> Reconstructing the street and infrastructure will decrease unplanned maintenance.	
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
	50,000
	Total Project Cost
	<u><u>50,000</u></u>
<hr/>	
141857 Buchanan Avenue - Alger Street to Burton Street Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> STPU FY2014 Grant. Rotomill/resurface. The STPU grant amount was increased from \$218.75k to 231.438k (3/2013)	Funding Sources
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	State Grants - External ✓
<u>Operating Impact:</u> Decreased unplanned maintenance.	
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
	231,438
	Total Project Cost
	<u><u>231,438</u></u>
<hr/>	
141865 Turner Avenue - Ann Street to US131 SB Ramp Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> STPU FY2014 Grant. Rotomill/resurface. The STPU grant amount was decreased from \$154k to 124.421k (3/2013)	Funding Sources
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	State Grants - External ✓
<u>Operating Impact:</u> Decreased unplanned maintenance.	
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
	124,421
	Total Project Cost
	<u><u>124,421</u></u>

Fiscal Year 2014

141951 Lake Michigan Drive - Garfield Avenue to Seward Avenue Initiating Dept: Streets and Sanitation (Eng)		
<u>Description:</u> STPU FY2013 Grant. Rotomill/resurface.	Funding Sources	
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	State Grants - External ✓	515,000
<u>Operating Impact:</u> Decreased unplanned maintenance.		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	Total Project Cost	<u>515,000</u>
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
<hr/>		
141954 Lake Drive - East Beltline to East City Limits Initiating Dept: Streets and Sanitation (Eng)		
<u>Description:</u> STPU FY2014 Grant. Resurface. The STPU grant amount was increased from \$109.2k to 115.538k (3/2013)	Funding Sources	
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Future work may be more extensive, expensive and disruptive.	State Grants - External ✓	115,538
<u>Operating Impact:</u> Less unplanned maintenance. Preservation of asset.		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	Total Project Cost	<u>115,538</u>
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
<hr/>		
141973 Carlton Avenue - Lake Drive to Fulton Street Initiating Dept: Streets and Sanitation (Eng)		
<u>Description:</u> STPU FY2014 Grant. Rotomill/resurface. The STPU grant amount was decreased from \$198k to 159.97k (3/2013)	Funding Sources	
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	State Grants - External ✓	159,970
<u>Operating Impact:</u> Continued unplanned maintenance.		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	Total Project Cost	<u>159,970</u>
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
<hr/>		
141998 Michigan Street/College Avenue Intersection Improvements Initiating Dept: Streets and Sanitation (Eng)		
<u>Description:</u> CMAQ FY2014 - FY2015	Funding Sources	
<u>If deferred:</u> Increased congestion and further degrade air quality.	State Grants - External ✓	280,000
<u>Operating Impact:</u> Reduce congestion and improve air quality.	SmartZone ✓	275,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services	Total Project Cost	<u>555,000</u>
<u>Operating Cost/(Savings):</u>		

Fiscal Year 2014

142891 Burton Street - Plymouth Avenue to Breton Avenue Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> STPU FY2014 grant. Rotomill/resurface. Principle arterial street with high ADT (22,212). PASER Rating = 4 out of 10, Remaining Service Life (RSL) = -2. Street was reconstructed in 2002. Will preserve the investment and continue to upgrade the corridor. Th	Funding Sources
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	State Grants - External ✓
<u>Operating Impact:</u> Decreased unplanned maintenance.	
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
	460,231
	Total Project Cost
	<u><u>460,231</u></u>
<hr/>	
142895 Burton Street - Towner Avenue to Division Avenue Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> STPU FY2014 grant. Principle arterial street with high ADT (23,692). PASER Rating = 3 out of 10, Remaining Service Life (RSL) = -5. Street was last milled and resurfaced in 1999. Will preserve the investment and continue to upgrade the corridor. The STPU	Funding Sources
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	State Grants - External ✓
<u>Operating Impact:</u> Decreased unplanned maintenance.	
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
	229,586
	Total Project Cost
	<u><u>229,586</u></u>
<hr/>	
142918 Fuller Avenue - Malta Street to Leonard Street Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> STPU FY2014 grant. Principle arterial street with high ADT (22,412). PASER Rating = 4 out of 10, Remaining Service Life (RSL) = -2. Street was reconstructed in 1990. Will preserve the investment and continue to upgrade the corridor. The STPU grant amount	Funding Sources
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	State Grants - External ✓
<u>Operating Impact:</u> Decreased unplanned maintenance.	
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
	370,300
	Total Project Cost
	<u><u>370,300</u></u>
<hr/>	
142922 Fuller Avenue - Michigan Street to Race Street Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> STPU FY2014 grant. Principle arterial street with high ADT (28,670). PASER Rating = 4 out of 10, Remaining Service Life (RSL) = -2. Street was last milled and resurfaced in 2001. Will preserve the investment and continue to upgrade the corridor. The STPU	Funding Sources
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	State Grants - External ✓
<u>Operating Impact:</u> Decreased unplanned maintenance.	Streets Capital Fund
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
	185,150
	115,000
	Total Project Cost
	<u><u>300,150</u></u>

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142972 Michigan Street - Lafayette Avenue to College Avenue		Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> STPU FY2014 grant. Rotomill/resurface. Principle arterial street with high ADT (28,540). PASER Rating = 3 out of 10, Remaining Service Life (RSL) = -7. Street was reconstructed in 1996. Will preserve the investment and continue to upgrade the corridor. Th	Funding Sources		
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	State Grants - External ✓		185,150
<u>Operating Impact:</u> Decreased unplanned maintenance.	Streets Capital Fund		115,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project			
<u>Type of Cost Savings:</u> Contractual Services			
<u>Operating Cost/(Savings):</u>			
		Total Project Cost	<u>300,150</u>
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142975 Monroe Avenue - Pearl Street intersection and Lyon Street to Michigan Street		Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> STPU FY2014 grant. Rotomill/resurface. Principle arterial street with high ADT (19,197). PASER Rating = 6 out of 10, Remaining Service Life (RSL) = 4. Street was reconstructed in 2000. Will preserve the investment and continue to upgrade the corridor. The	Funding Sources		
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	Downtown Development Auth. ✓		85,000
<u>Operating Impact:</u> Decreased unplanned maintenance.	Downtown Development Auth. ✓		15,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	State Grants - External ✓		166,635
<u>Type of Cost Savings:</u> Contractual Services			
<u>Operating Cost/(Savings):</u>			
		Total Project Cost	<u>266,635</u>
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143521 Seward Avenue Non-Motorized Facility - Wealthy Street/Oxford Street Trail to Riverside Park Trail		Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> Add bike signs, symbols and striping to sections of Wealthy Street, Straight Street, Butterworth Avenue, Seward Street, Richmond Street, Elizabeth Avenue and Ann Street; construct a non-motorized trail from Leonard Street/Seward Avenue to Richmond Street/S	Funding Sources		
<u>If deferred:</u> Fewer non-motorized connections	Downtown Development Auth. ✓		56,730
<u>Operating Impact:</u> The new facility would require maintenance. The on-street portion would be part of the current street maintenance program. A plan for the maintenance of the non-motorized trail would need to be developed.	Private Contributions		252,635
<u>Expenditure Type:</u> New/Expansion Project	State Grants - External ✓		447,568
<u>Type of Cost Savings:</u>			
<u>Operating Cost/(Savings):</u>			
		Total Project Cost	<u>756,933</u>
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141367 Safety Projects - Various Locations		Initiating Dept: Traffic Safety	
<u>Description:</u> Potential Grant. Safety improvements to signalized intersections and roadside improvements at various locations in the City.	Funding Sources		
<u>If deferred:</u> Loss of grant funds	Streets Capital Fund		50,000
<u>Operating Impact:</u> Improve safety for the traveling public	State Grants - External ✓		250,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project			
<u>Type of Cost Savings:</u> Contractual Services			
<u>Operating Cost/(Savings):</u>			
		Total Project Cost	<u>300,000</u>

Fiscal Year 2014

142130 Traffic Signal LED Retrofit Initiating Dept: Traffic Safety

Description: Upgrade 10 Traffic Signals with LED fixtures
If deferred: Not progressing towards City's sustainability goals.
Operating Impact: Reduced Electric usage by 80%
Expenditure Type: Efficiency Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Streets Capital Fund	40,000
<hr/>	
Total Project Cost	<u>40,000</u>

142131 Traffic Signal Capital Replacement Initiating Dept: Traffic Safety

Description: Replacement of out of date, worn, damaged or functionally obsolete traffic signal equipment
If deferred: Less efficient operations and potentially unsafe traffic signal infrastructure.
Operating Impact: Without replacement traffic signals function without benefit of actuation or interconnect resulting in additional vehicle delays.
Expenditure Type: Routine Replacement Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Streets Capital Fund	40,000
<hr/>	
Total Project Cost	<u>40,000</u>

142154 Traffic Signal Optimization and Detection Project Initiating Dept: Traffic Safety

Description: Optimization of traffi signal timing and installation of traffic detection equipment
If deferred: Loss of grant funding
Operating Impact: Improved traffic flow.
Expenditure Type: Efficiency Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
State Grants	240,000
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Total Project Cost	<u>240,000</u>

142170 Traffic Signal Optimization Initiating Dept: Traffic Safety

Description: Optimization of Traffic Signal Operations in the GVMC area.
If deferred: Loss of grant funds.
Operating Impact: Improved traffic flow on region roadways.
Expenditure Type: Efficiency Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Federal Grants	240,000
Other Municipalities Contr.	45,000
Streets Capital Fund	15,000
<hr/>	
Total Project Cost	<u>300,000</u>

Fiscal Year 2014

142183 Traffic Safety CMAQ Grant Projects - FY14 through FY18 **Initiating Dept:** Traffic Safety

Description: Grant funded vehicle detection and surveillance and ITS signal communications as programed in the TIP.

If deferred: Loss of grant funding.

Operating Impact: Improvement of traffic flow in the region. Matching funds required for federal grant.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Other Municipalities Contr.	39,000
Federal Grants	340,000
Streets Capital Fund	109,000

Total Project Cost 488,000

143001 Safe Routes to School (SR2S) **Initiating Dept:** Traffic Safety

Description: Local match of potential grants for the Safe Routes to School program

If deferred: Less physical activity if routes are perceived as not safe.

Operating Impact: No impact

Expenditure Type: New/Expansion Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Streets Capital Fund	10,000
State Grants - External ✓	10,000

Total Project Cost 20,000

143563 Bicycle Network Expansion **Initiating Dept:** Traffic Safety

Description: The City has set a goal of providing 100 miles of bike facilities by 2015. The City is making significant gains in developing and implementing a non-motorized facilities plan that will ultimately provide a city-wide bike network, promote multi-modal transp

If deferred: Limited connectivity of bicycle opportunities.

Operating Impact: Negligible for on-street facilities as maintenance responsibilities would not change. Will require more maintenance to renew striping, symbols and signs related to this effort.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund	75,000
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Total Project Cost 75,000

Fiscal Year 2014	City Funds Total: 32,086,267	Non-City Funds Total: 7,765,442	Total :	<u><u>39,851,709</u></u>
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Fiscal Year 2015

151605 Sidewalk Ramps - ADA and Sidewalk Repair - City Owned Facilities **Initiating Dept:** Engineering

Description: Removal and replacement of non-compliant handicap curb ramps which will adhere with a mandate issued by Federal Government under the Americans with Disabilities Act. Also, removal and replacement of deficient sidewalk and/or drive approaches at City owned

If deferred: The City will not be able to meet the Federal mandate.

Operating Impact: No impact.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund	250,000
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Total Project Cost 250,000

Fiscal Year 2015

151348 Eastside Combined Sewer Overflow - Contract No. 27		Initiating Dept: Enterprise Services - Sewage	
<u>Description:</u> Spencer Street - Plainfield Avenue to North Street; Lafayette Avenue - Spencer Street to Quimby Street; North Avenue - Curtis Street to North of Mariette Street; Berlin Court - Quimby Street to Ames Street; Mariette Street - North Aven to Cole Alley; Quimb	Funding Sources		
<u>If deferred:</u> Continued treatment of stormwater at WWTP.	Water Supply System Fund		1,205,000
<u>Operating Impact:</u> Reduce the volume of stormwater to be treated.	Bonds - Sewer		3,465,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project			
<u>Type of Cost Savings:</u> Contractual Services	Total Project Cost		<u>4,670,000</u>
<u>Operating Cost/(Savings):</u>			
<hr/>			
151374 CIPP Rehab of Sanitary Sewers - Various Sites		Initiating Dept: Enterprise Services - Sewage	
<u>Description:</u> Re-lining of sewers 50 years and older to reduce I/I and greatly extend useful life.	Funding Sources		
<u>If deferred:</u> Higher costs associated with emergency repairs.	Bonds - Sewer		600,000
<u>Operating Impact:</u> Reduces flow due to I/I at the Wastewater Treatment Facility			
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	Total Project Cost		<u>600,000</u>
<u>Type of Cost Savings:</u> Contractual Services			
<u>Operating Cost/(Savings):</u>			
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151379 Silver Creek Sanitary Trunk Sewer Improvements		Initiating Dept: Enterprise Services - Sewage	
<u>Description:</u> From Buchanan Avenue/Stevens Street intersection, south and east to Dickinson Street/Division Avenue; Dickinson Street - Division Avenue to Blaine Avenue Identified in 2009 Comprehensive Master Plan update as trunk sewer needing increased capacity in or	Funding Sources		
<u>If deferred:</u> none	Bonds - Sewer		5,000,000
<u>Operating Impact:</u> reduce the potential for system surcharging			
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	Total Project Cost		<u>5,000,000</u>
<u>Type of Cost Savings:</u> Contractual Services			
<u>Operating Cost/(Savings):</u>			
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151749 Long Term Wet Weather Control Program		Initiating Dept: Enterprise Services - Sewage	
<u>Description:</u> Prior to December 31, 2019 the City is required to transport and treat all wet weather flows up to and including 25 year/24 hour rain events and not discharge them directly to the river or allow sanitary sewer overflows.	Funding Sources		
<u>If deferred:</u> Violation of NPDES permit.	Bonds - Sewer		750,000
<u>Operating Impact:</u> Increase due to additional treatment.			
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	Total Project Cost		<u>750,000</u>
<u>Type of Cost Savings:</u> Other			
<u>Operating Cost/(Savings):</u>			

Fiscal Year 2015

152569 Eastside Combined Sewer Overflow - Contract No. 28 Initiating Dept: Enterprise Services - Sewage		
<u>Description:</u> Buchanan Avenue - Stevens Street to Hall Street; Randolph Avenue - Stevens Street to Hall Street; Ionia Avenue - Stevens Street to Putnam Street; LaBelle Street - Ionia Avenue to Division Avenue; Home Avenue - Ionia Avenue to Division Avenue; Rena Street -	Funding Sources	
<u>If deferred:</u> Continued wet weather flow issues.	Bonds - Sewer	200,000
<u>Operating Impact:</u> Continued higher flows.		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
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152622 Shorehaven Lift Station Upgrade / Replacement Initiating Dept: Enterprise Services - Sewage		
<u>Description:</u> Identified in CMP as needing replacement due to age and future system area expansion / growth	Funding Sources	
<u>If deferred:</u> Increased maintenance costs, potential failure of major system components	Bonds - Sewer	256,000
<u>Operating Impact:</u> Decreased maintenance costs, higher efficiency pumps/ motors, greater reliability.		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u>		
<u>Operating Cost/(Savings):</u>		
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153300 Flow distribution Structure - WWTP Initiating Dept: Enterprise Services - Sewage		
<u>Description:</u> the 2005 and 2010 Master Plans identified the need to improve the distribution of flow to the secondaries. The preliminary design requirements were included in the North Aeration Preliminary Design report. The current flow control results in elevated prima	Funding Sources	
<u>If deferred:</u> The primary tanks will have an elevated liquid level during high flows (wet weather).	Bonds - Sewer	2,000,000
<u>Operating Impact:</u> This will improve the overall operation of the Secondary Treatment System at the Wastewater Plant.		
<u>Expenditure Type:</u> New/Expansion Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u> 0		
<hr/>		
151380 Drainage Improvements and Emergency Repairs Initiating Dept: Enterprise Services - Stormwater		
<u>Description:</u> Kent County Drain Commission Special Assessments and stormwater infrastructure repairs or replacement projects which occur throughout the year. Used when repairs are outside the scope of Sewer Maint Dept.	Funding Sources	
<u>If deferred:</u> Repairs increase in costs.	Capital Reserve Fund	175,000
<u>Operating Impact:</u> Avoid emergency repairs		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
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Fiscal Year 2015

151733 Kent County Drain Commission Special Assessments		Initiating Dept: Enterprise Services - Stormwater	
<u>Description:</u> Improvements to the county drain located within the City of Grand Rapids require funding. These assessments occur through the Kent County Drain Commissioner's Office.		Funding Sources	
<u>If deferred:</u> State Law does not allow deferment.		Capital Reserve Fund	45,000
<u>Operating Impact:</u> None			
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		Total Project Cost	<u>45,000</u>
<u>Type of Cost Savings:</u> Other			
<u>Operating Cost/(Savings):</u>			
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152190 Critical Safety Improvements to Underground Systems		Initiating Dept: Enterprise Services - Street Lighting	
<u>Description:</u> Necessary improvements to the underground conduit system to correct safety issues, correct damage or provide for extensions of the system for new development.		Funding Sources	
<u>If deferred:</u> Continued deterioration of the system and increase in emergency responses.		Capital Reserve Fund	60,000
<u>Operating Impact:</u> Increased reliability and greater safety			
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		Total Project Cost	<u>60,000</u>
<u>Type of Cost Savings:</u>			
<u>Operating Cost/(Savings):</u>			
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152207 Street Lighting Energy Improvements		Initiating Dept: Enterprise Services - Street Lighting	
<u>Description:</u> Replacement of HPS and MV street light fixtures with LED fixtures		Funding Sources	
<u>If deferred:</u> Less savings		Capital Reserve Fund	30,000
<u>Operating Impact:</u> Lower energy usage and maintenance costs.			
<u>Expenditure Type:</u> Efficiency Project		Total Project Cost	<u>30,000</u>
<u>Type of Cost Savings:</u>			
<u>Operating Cost/(Savings):</u>			
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152225 Electric System & Street Lighting Improvements in conjunction with CSO and roadway projects		Initiating Dept: Enterprise Services - Street Lighting	
<u>Description:</u> Electric System & Street Lighting Improvements in conjunction with CSO and roadway projects		Funding Sources	
<u>If deferred:</u> Additional cost for construction/restoratoin		Capital Reserve Fund	125,000
<u>Operating Impact:</u> Funding will leverage funds in conjunction with improvements in CSO and road projects			
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		Total Project Cost	<u>125,000</u>
<u>Type of Cost Savings:</u>			
<u>Operating Cost/(Savings):</u>			

Fiscal Year 2015

152234 Radio Controlled Switching Initiating Dept: Enterprise Services - Street Lighting

Description: Installation of radio controlled automatic high voltage switch gear on the City's distribution network.

If deferred: Continued labor costs for call outs.

Operating Impact: Allow operation of switch gear without having to dispatch a crew to remote locations.

Expenditure Type: Efficiency Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund 20,000

Total Project Cost 20,000

152244 Primary Circuit Repair / Replacement Initiating Dept: Enterprise Services - Street Lighting

Description: Repair / Replacement of high voltage cable the has reached the end of its life cycle and various circuits through out the city.

If deferred: Continued recurring faults in system caused by failing cable plant.

Operating Impact: Lower O&M costs for faults caused by failing cable.

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund 45,000

Total Project Cost 45,000

152251 Pole Replacement Project Initiating Dept: Enterprise Services - Street Lighting

Description: Replacement and capital maintenance of street light poles; including replacement and rehab work.

If deferred: Poles continue to deteriorate resulting in unsafe conditions.

Operating Impact: Reduction in O&M costs

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund 50,000

Total Project Cost 50,000

151375 Watermain Oversizing Initiating Dept: Enterprise Services - Water

Description: To fund oversizing requests from communities/developers.

If deferred: required per contract if needed

Operating Impact: required per contract if needed

Expenditure Type: New/Expansion Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Water Supply System Fund 50,000

Total Project Cost 50,000

Fiscal Year 2015

151391 Millbank Street - Giddings Avenue to Newcastle Avenue and Derbyshire Street - Giddings Avenue to Newcastle Avenue	Initiating Dept: Enterprise Services - Water
<u>Description:</u> Replace 6" WM with history of breaks. Also, a 36" CSP is in failure mode just east of this location under Millbank, the culvert should also be replaced as part of this contract.	Funding Sources
<u>If deferred:</u> Continued main breaks which in turn costs us more to fix in addition to poor road surface which leads to customer complaints. If culvert totally fails, road could collapse	Streets Capital Fund 35,000
<u>Operating Impact:</u> Savings from cost of Field Ops crew overtime, excavation, backfill, equipment, pipe and asphalt repair needed to repair watermain breaks.	Water Supply System Fund 300,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
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151393 Wilson Pump Station improvements (DWRF)	Initiating Dept: Enterprise Services - Water
<u>Description:</u> Replace motor starters to increase system reliability and replace pump #1 to match water demand (Master Plan).	Funding Sources
<u>If deferred:</u> Inefficient operations with escalated energy costs	Bonds - Water 771,000
<u>Operating Impact:</u> Improve efficiency by replacing pumps to meet demand and update aging equipment	
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
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151397 LMFP - master electrical control panels	Initiating Dept: Enterprise Services - Water
<u>Description:</u> 1963 equipment needs to be replaced for reliability.	Funding Sources
<u>If deferred:</u> Outdated equipment that may need significant maintenance	Water Supply System Fund 50,000
<u>Operating Impact:</u> Reduced maintenance	
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
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151415 Franklin pumps 1 & 3, motor starters and low service pump VFD's	Initiating Dept: Enterprise Services - Water
<u>Description:</u> Replace worn pumps & motor starter units for system reliability. Install VFD's on low service pumps and study widespread use of VFD's at this location.	Funding Sources
<u>If deferred:</u> reduced reliability and higher energy costs	Water Supply System Fund 1,000,000
<u>Operating Impact:</u> More efficient and cost effective electrical equipment	
<u>Expenditure Type:</u> Routine Replacement Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	

Fiscal Year 2015

<p>151853 Four Mile Road Elevated Storage Tank - Construction (DWRf) Initiating Dept: Enterprise Services - Water</p> <p><u>Description:</u> Construct 0.5 Million Gallon elevated water storage tank in Walker north of I-96 to improve water reliability for increasing demands.</p> <p><u>If deferred:</u> Increase in low pressure complaints and inability for area to grow.</p> <p><u>Operating Impact:</u> Improve reliability and boost pressures for future demands.</p> <p><u>Expenditure Type:</u> New/Expansion Project</p> <p><u>Type of Cost Savings:</u> Contractual Services</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Bonds - Water</p> <hr/> <p>Total Project Cost</p>	<p>1,900,000</p> <hr/> <p><u>1,900,000</u></p>
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<p>151855 Four Mile Road Watermain - design and construction (DWRf) Initiating Dept: Enterprise Services - Water</p> <p><u>Description:</u> Construction of new 16 inch watermain in Four Mile road from Fruit Ridge to Walker to service to new elevated storage tank</p> <p><u>If deferred:</u> Increase in low pressure complaints.</p> <p><u>Operating Impact:</u> Needed to serve new tank and increase reliability and pressures.</p> <p><u>Expenditure Type:</u> New/Expansion Project</p> <p><u>Type of Cost Savings:</u> Contractual Services</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Bonds - Water</p> <hr/> <p>Total Project Cost</p>	<p>2,000,000</p> <hr/> <p><u>2,000,000</u></p>
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<p>152453 Livingston Pumping Station - Second Discharge Line from, Contract No. 1 (DWRf) Initiating Dept: Enterprise Services - Water</p> <p><u>Description:</u> Contract No. 1 of 3: from Livingston Pumping Station to Leona rd/Ball intersection (Master Plan) Livingston Ave - Newberry St to Livingston PS; Newberry St - Livingston Ave to Coit Ave; Coit Ave - Newberry St to Bradford St; Bradford St - Coit Ave to Laf</p> <p><u>If deferred:</u> Reduction in ability to provide necessary water volume to northeast portion of system</p> <p><u>Operating Impact:</u> Improved system reliability to northeast portion of system.</p> <p><u>Expenditure Type:</u> New/Expansion Project</p> <p><u>Type of Cost Savings:</u> Contractual Services</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Bonds - Water</p> <p>Bonds - Sewer</p> <p>Sewage Disposal System</p> <p>State Grants - External ✓</p> <hr/> <p>Total Project Cost</p>	<p>5,755,000</p> <p>3,045,000</p> <p>265,000</p> <p>1,151,573</p> <hr/> <p><u>10,216,573</u></p>
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<p>153150 LMFP - Low Lift Pumps 1 and 2 High Efficiency Motor Upgrades Initiating Dept: Enterprise Services - Water</p> <p><u>Description:</u> Replace aging equipment with high efficiency motors.</p> <p><u>If deferred:</u> Continue higher electrical costs to run old motors</p> <p><u>Operating Impact:</u> Will reduce energy costs.</p> <p><u>Expenditure Type:</u> Rehabilitation or Enhancement Project</p> <p><u>Type of Cost Savings:</u> Contractual Services</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Water Supply System Fund</p> <hr/> <p>Total Project Cost</p>	<p>80,000</p> <hr/> <p><u>80,000</u></p>

Fiscal Year 2015

<p>153152 LMFP - High Service Pumps #4 and #6 - VFD and Motor starter replacement Initiating Dept: Enterprise Services - Water</p> <p><u>Description:</u> Replace aging VFD with more modern and efficient unit for these pumps. Also replace aging motor starters.</p> <p><u>If deferred:</u> Continued higher electrical usage and costs.</p> <p><u>Operating Impact:</u> Will reduce energy costs with more modern equipment.</p> <p><u>Expenditure Type:</u> Rehabilitation or Enhancement Project</p> <p><u>Type of Cost Savings:</u> Contractual Services</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Water Supply System Fund</p> <hr/> <p>Total Project Cost</p>	<p>750,000</p> <hr/> <p><u><u>750,000</u></u></p>
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<p>153159 Watermain Lining Maintenance Initiating Dept: Enterprise Services - Water</p> <p><u>Description:</u> Line various watermains with history of leaks and water quality problems.</p> <p><u>If deferred:</u> potential for water quality issues and continued expenses for watermain breaks</p> <p><u>Operating Impact:</u> Reduce water quality complaints and costs fo repairing watermain breaks.</p> <p><u>Expenditure Type:</u> Rehabilitation or Enhancement Project</p> <p><u>Type of Cost Savings:</u> Contractual Services</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Water Supply System Fund</p> <hr/> <p>Total Project Cost</p>	<p>250,000</p> <hr/> <p><u><u>250,000</u></u></p>
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<p>153339 Greenbrier Subdivision watermain replacement Initiating Dept: Enterprise Services - Water</p> <p><u>Description:</u> Replace various watermains in conjunction with Kent County Road Commission road project.</p> <p><u>If deferred:</u> higher construction costs and additional maintenance costs</p> <p><u>Operating Impact:</u> cost savings by partnering with the KCRC</p> <p><u>Expenditure Type:</u> Rehabilitation or Enhancement Project</p> <p><u>Type of Cost Savings:</u> Contractual Services</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Water Supply System Fund</p> <hr/> <p>Total Project Cost</p>	<p>500,000</p> <hr/> <p><u><u>500,000</u></u></p>
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<p>153460 Water System - Annual Efficiency and Sustainability Projects Initiating Dept: Enterprise Services - Water</p> <p><u>Description:</u> Annual ammount set aside for projects to improve Energy efficiency and sustainability for the Water System at all Water facilities</p> <p><u>If deferred:</u> higher costs with use of outdated equipment and technologies</p> <p><u>Operating Impact:</u> reduce energy consumption and costs</p> <p><u>Expenditure Type:</u> Rehabilitation or Enhancement Project</p> <p><u>Type of Cost Savings:</u> Contractual Services</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Water Supply System Fund</p> <hr/> <p>Total Project Cost</p>	<p>200,000</p> <hr/> <p><u><u>200,000</u></u></p>

Fiscal Year 2015

151919 Annual miscellaneous HVAC/heat pump replacement at the police building. Initiating Dept: Facilities Management	
<u>Description:</u> When the facility was renovated in 2001, a majority of the HVAC equipment was not replaced. This project will continue a scheduled replacement program of various components of the existing equipment as it reaches the end of its useful life.	Funding Sources
<u>If deferred:</u> Existing equipment is beginning to fail.	Facilities Management 100,000
<u>Operating Impact:</u> No impact on operational cost.	
<u>Expenditure Type:</u> Routine Replacement Project	
<u>Type of Cost Savings:</u> Other	
<u>Operating Cost/(Savings):</u>	
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151921 Miscellaneous renovations at the 235 & 273 market facilities. Initiating Dept: Facilities Management	
<u>Description:</u> This project would include items such as: Foundations stabilizations, restroom upgrades, HVAC replacement, fire alarm system upgrades, window replacement, lighting upgrades, plumbing upgrades, etc.	Funding Sources
<u>If deferred:</u> Higher future replacement costs.	Capital Reserve Fund 600,000
<u>Operating Impact:</u> We would realize a small savings in utility costs with the new HVAC equipment and windows.	
<u>Expenditure Type:</u> Routine Replacement Project	
<u>Type of Cost Savings:</u> Other	
<u>Operating Cost/(Savings):</u>	
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151925 Exterior façade repairs and waterproofing at various locations. Initiating Dept: Facilities Management	
<u>Description:</u> This project would include the restoration of the exterior facade on the buildings at the Public Service Center. Every building at the complex has some degree of exterior damage and a need for a new exterior coating/painting.	Funding Sources
<u>If deferred:</u> The metal skin exterior of the buildings will continue to rust to the point that we can no longer recoat and will be forced to replace.	Capital Reserve Fund 300,000
<u>Operating Impact:</u> No impact on operational cost.	
<u>Expenditure Type:</u> Routine Replacement Project	
<u>Type of Cost Savings:</u> Other	
<u>Operating Cost/(Savings):</u>	
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152002 Replacement of the reheat coils at the City/County complex. Initiating Dept: Facilities Management	
<u>Description:</u> The existing reheat system is over 45 years old and requires major restoration to maintain it in operating condition.	Funding Sources
<u>If deferred:</u> The existing system could fail and will not take advantage of considerable energy savings.	Capital Reserve Fund 500,000
<u>Operating Impact:</u> The new equipment would be more efficient. We would be able to reduce our utility cost by about \$30,000 per year	
<u>Expenditure Type:</u> Routine Replacement Project	
<u>Type of Cost Savings:</u> Other	
<u>Operating Cost/(Savings):</u>	
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Fiscal Year 2015

152014 Annual roof repair / replacements at the 235 & 273 Market facility. Initiating Dept: Facilities Management		
<u>Description:</u> This project will repair/replace various roofs according to our roof asset management program.	Funding Sources	
<u>If deferred:</u> Roofs will continue to deteriorate causing leaks resulting in damage to the buildings infrastructure.	Capital Reserve Fund	373,000
<u>Operating Impact:</u> No impact on operational cost.		
<u>Expenditure Type:</u> Routine Replacement Project		
<u>Type of Cost Savings:</u> Other		
<u>Operating Cost/(Savings):</u>		
152671 Parking lot repair at various locations. Initiating Dept: Facilities Management		
<u>Description:</u> Replace the asphalt roads and parking lots located at the public service center and 509 Wealthy.	Funding Sources	
<u>If deferred:</u> Increased future repair and replacement costs.	Capital Reserve Fund	150,000
<u>Operating Impact:</u> No impact on operational costs.		
<u>Expenditure Type:</u> Routine Replacement Project		
<u>Type of Cost Savings:</u> Other		
<u>Operating Cost/(Savings):</u>		
153046 Replacement of miscellaneous metal doors at the Public Service Center. Initiating Dept: Facilities Management		
<u>Description:</u> Inspect and replace all damaged hollow metal doors and frames.	Funding Sources	
<u>If deferred:</u> The existing exterior door system is past its useful life and near failure.	Facilities Management	40,000
<u>Operating Impact:</u> No increase to operational cost.		
<u>Expenditure Type:</u> Routine Replacement Project		
<u>Type of Cost Savings:</u> Other		
<u>Operating Cost/(Savings):</u>		
153069 Replacement of the heat exchanger at the City/County complex. Initiating Dept: Facilities Management		
<u>Description:</u> The existing heat exchanger has exceeded its life expectancy and needs to be replaced.	Funding Sources	
<u>If deferred:</u> Existing equipment has exceeded its life expectancy.	Capital Reserve Fund	200,000
<u>Operating Impact:</u> New equipment would be more efficient and would reduce energy consumption.		
<u>Expenditure Type:</u> Routine Replacement Project		
<u>Type of Cost Savings:</u> Other		
<u>Operating Cost/(Savings):</u>		

Fiscal Year 2015

<p>153073 Replacement of the aggregate storage bins at the Public Service Center. Initiating Dept: Facilities Management</p> <p><u>Description:</u> Due to their current condition, the existing storage bins are not containing aggregate as they should. New structures would help contain materials and also reduce damage to our buildings that hold existing aggregate.</p> <p><u>If deferred:</u> Will continue to lose material into the river and violate EPA's regulations.</p> <p><u>Operating Impact:</u> No impact on operational cost.</p> <p><u>Expenditure Type:</u> Routine Replacement Project</p> <p><u>Type of Cost Savings:</u> Other</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Capital Reserve Fund 150,000</p> <hr/> <p>Total Project Cost <u>150,000</u></p>
<hr/>	
<p>153079 Annual miscellaneous painting at various locations. Initiating Dept: Facilities Management</p> <p><u>Description:</u> Repair and paint walls based upon an annual interior management plan. This will reduce the number of major painting projects while maintaining the integrity of the interior appearance.</p> <p><u>If deferred:</u> Interior remodels will be required if necessary repairs do not occur.</p> <p><u>Operating Impact:</u> No impact on operational cost.</p> <p><u>Expenditure Type:</u> Routine Replacement Project</p> <p><u>Type of Cost Savings:</u> Other</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Facilities Management 30,000</p> <hr/> <p>Total Project Cost <u>30,000</u></p>
<hr/>	
<p>153080 Annual miscellaneous flooring replacement at various locations Initiating Dept: Facilities Management</p> <p><u>Description:</u> Replacement of carpet flooring based upon an annual interior management plan. This will allow us to maintain the overall floor system and replace as needed.</p> <p><u>If deferred:</u> Flooring will reach a point of failure, requiring additional cleaning expense as well as a negative aesthetic impact.</p> <p><u>Operating Impact:</u> No impact on operational cost.</p> <p><u>Expenditure Type:</u> Routine Replacement Project</p> <p><u>Type of Cost Savings:</u> Other</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Facilities Management 85,000</p> <hr/> <p>Total Project Cost <u>85,000</u></p>
<hr/>	
<p>153081 Annual concrete restoration / waterproofing at various locations - construction phase Initiating Dept: Facilities Management</p> <p><u>Description:</u> The concrete plaza deck and police parking garage requires general maintenance to maintain it's integrity. This project would inspect the entire deck and ramp, replace any failed sealant, and repair any deteriorated concrete.</p> <p><u>If deferred:</u> Continued leaking will cause structural damage to the Plaza deck and areas below.</p> <p><u>Operating Impact:</u> No impact on operational cost, but will reduce need for major repairs due to deck and sealant failures</p> <p><u>Expenditure Type:</u> Routine Replacement Project</p> <p><u>Type of Cost Savings:</u> Other</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Facilities Management 200,000</p> <hr/> <p>Total Project Cost <u>200,000</u></p>

Fiscal Year 2015

<p>153099 Installation of variable frequency drives to various HVAC equipment. Initiating Dept: Facilities Management</p> <p><u>Description:</u> This will include a study that will determine what components qualify for variable frequency drive modifications as well as the installation of the equipment.</p> <p><u>If deferred:</u> Equipment will operate properly, but not at their optimum efficiency.</p> <p><u>Operating Impact:</u> We will reduce energy consumption for our HVAC systems.</p> <p><u>Expenditure Type:</u> Efficiency Project</p> <p><u>Type of Cost Savings:</u> Other</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Facilities Management</p> <hr/> <p>Total Project Cost</p>	<p>100,000</p> <hr/> <p><u>100,000</u></p>
<hr/>		
<p>153383 Exterior façade repairs and waterproofing at City Hall. Initiating Dept: Facilities Management</p> <p><u>Description:</u> Repair work is required in order to maintain the integrity of the exterior façade due to its age and overall condition. Suspect areas will be focused on based upon detailed investigation and design work.</p> <p><u>If deferred:</u> The existing anchor system shows signs of degradation and potential failure if sufficient repairs are not completed.</p> <p><u>Operating Impact:</u> No impact on operational cost.</p> <p><u>Expenditure Type:</u> Routine Replacement Project</p> <p><u>Type of Cost Savings:</u> Other</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Facilities Management</p> <hr/> <p>Total Project Cost</p>	<p>150,000</p> <hr/> <p><u>150,000</u></p>
<hr/>		
<p>152069 Fire Station Generators (1 per yr) Initiating Dept: Fire</p> <p><u>Description:</u> Fire stations need to have electrical power at all times in order to receive and effectively respond to emergency alarms. Emergency generators are past their useful lives and are much like a worn-out automobile. Replacement of the units will ensure that fi</p> <p><u>If deferred:</u> Increased maintenance and repair costs.</p> <p><u>Operating Impact:</u> Decrease in maintenance and repair costs.</p> <p><u>Expenditure Type:</u> Routine Replacement Project</p> <p><u>Type of Cost Savings:</u></p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Capital Reserve Fund</p> <hr/> <p>Total Project Cost</p>	<p>175,000</p> <hr/> <p><u>175,000</u></p>
<hr/>		
<p>152094 Land Acquisition, Chester Street Fire Station Initiating Dept: Fire</p> <p><u>Description:</u> The Chester Street Fire Station has served us well for over100 years. With the consideration of its age and the need for ongoing repairs it is time for replacement. As we contemplate available land we understand the strategic value of the location. This fa</p> <p><u>If deferred:</u> The cost and need for repairs continues to increase.</p> <p><u>Operating Impact:</u> Reduce our ongoing building maintenance and repair costs.</p> <p><u>Expenditure Type:</u> Rehabilitation or Enhancement Project</p> <p><u>Type of Cost Savings:</u></p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Capital Reserve Fund</p> <hr/> <p>Total Project Cost</p>	<p>250,000</p> <hr/> <p><u>250,000</u></p>

Fiscal Year 2015

152111 Fire Suppression System Initiating Dept: Fire

Description: This project would result in much needed fire suppression system in a fire station. A fire suppression system is a life and property saving investment. A fire that occurs in a building with a functional and adequate fire suppression system, the fire is e
If deferred: Potential for property and life loss remains the same.
Operating Impact: Potential property and life savings if a fire should occur.
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Capital Reserve Fund	60,000
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Total Project Cost	<u>60,000</u>

153056 HVAC (Boiler) replacements for Kalamazoo and Leonard Fire Stations Initiating Dept: Fire

Description: The HVAC boiler replacements for Kalamazoo, Leonard, and possibly Plainfield Stations are in conjunction with the geothermal projects for those locations. The addition of the geothermal units will reduce the heating demand and therefore we can replace the
If deferred: Continued inefficient heating of stations, increased energy costs, non-compliance with City's green initiatives.
Operating Impact: Replacing the older units high-efficiency units will further reduce our energy consumption and also help comply with the green initiatives.
Expenditure Type: Efficiency Project
Type of Cost Savings: Contractual Services
Operating Cost/(Savings):

Funding Sources	
Capital Reserve Fund	27,500
<hr/>	
Total Project Cost	<u>27,500</u>

153058 Fire Station Roof Replacements Initiating Dept: Fire

Description: Due to the overall condition of our roofs, we need to plan for the eventual replacement of station roofs. We will continue to do repairs to prolong their life, but need to plan for their replacement. The roof conditions are evaluated by looking at the data
If deferred: Increased maintenance and operating costs, increased risk of structural damage to buildings.
Operating Impact: Reduces maintenance and operating costs, reduced carbon footprint.
Expenditure Type: Routine Replacement Project
Type of Cost Savings: Contractual Services
Operating Cost/(Savings):

Funding Sources	
Capital Reserve Fund	127,000
<hr/>	
Total Project Cost	<u>127,000</u>

153139 Fire Apparatus Class A Foam Retrofit Initiating Dept: Fire

Description: Transformation and operational change. Need to transition into CAFS, an option to retrofit existing fire apparatus to CAFS is too expensive or not possible. An alternative is to retrofit with Class A foam capability.
If deferred: Increase implementation time to move to foam capabilities.
Operating Impact: Increase operational efficiencies as we transform. Increase probability of successfully transitioning to CAFS. Decrease property damage and firefighter time on scene.
Expenditure Type: Efficiency Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Capital Reserve Fund	105,000
<hr/>	
Total Project Cost	<u>105,000</u>

Fiscal Year 2015

153142 Automatic External Defibrillator (AED) Initiating Dept: Fire

Description: The department AEDs are 5 years old. The life expectancy of an AED is 5 to 8 years old. We are recommending replacing 50% the first year and the other 50% the second year.

If deferred: If we do not replace the AEDs we risk the possibility of failure and non-compliance.

Operating Impact: This will ensure that we have compliant life safety equipment. Spreading the cost over two years.

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund

26,400

Total Project Cost

26,400

153143 Personal Protective Equipment (PPE) Initiating Dept: Fire

Description: The firefighters' PPE has a life expectancy and NFPA replacement of 10 years. The need to purchase 188 sets of fire gear we are proposing to budget this over four years. In the interim we do repair PPE to NFPA standards to ensure the maximum life expectancy

If deferred: We will be out of compliance regarding PPE. Deferring the cost only makes it more expensive in the future. Sub-standard PPE increases the risk of firefighter injuries.

Operating Impact: We need to provide compliant PPE for the firefighters. This will ensure they have safe equipment to work in hazardous environments.

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund

70,500

Total Project Cost

70,500

153436 Purchase of new Fire Apparatus Initiating Dept: Fire

Description: Purchase of new Fire Engines to replace ones that have exceeded their useful life. This will also be the time to add CAFS units to our fleet thus moving toward full implementation of CAFS technology in the Fire Department.

If deferred: Continue to fall behind our Fire Apparatus Asset Management plan, postponing costs. Increased maintenance costs and apparatus out of service time.

Operating Impact: Need to maintain our Fire Apparatus Asset Management Plan to continue to spread our large capital costs over several years.

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund

1,300,000

Total Project Cost

1,300,000

152332 Vehicle Replacements Initiating Dept: Fleet Management

Description: Vehicle purchase according to replacement schedule.

If deferred: Increase downtime, increase in maintenance costs, and lack of vehicle availability

Operating Impact: No Impact on Operating Costs

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Motor Equipment System

5,586,917

Total Project Cost

5,586,917

Fiscal Year 2015

<p>151858 Meter Inventory Initiating Dept: Parking Services</p> <p><u>Description:</u> Parking meter mechanisms, posts, and heads for new meter locations and replacements for damaged meters. Starting in FY14 the Parking System will be upgrading all 2,400 meters in the system. The upgraded meters will provide additional customer service to <u>If deferred:</u> Customers will continue to drive looking for free parking spaces. This driving contributes to carbon emissions. Additionally, revenue to the parking system will be decreased. <u>Operating Impact:</u> Part of the parking system will provide vehicular turnover on the street and increased parking in off street parking facilities. Will also generate additional revenues. <u>Expenditure Type:</u> Rehabilitation or Enhancement Project <u>Type of Cost Savings:</u> <u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Parking Services Fund 150,000</p> <hr/> <p>Total Project Cost <u><u>150,000</u></u></p>
<p>151928 Parking Access Control Equipment Upgrades Initiating Dept: Parking Services</p> <p><u>Description:</u> With a system as large as ours, equipment obsolescence, and rapid technological changes do require annual funding of parking access and revenue control equipment. <u>If deferred:</u> Additional labor costs will be required to manually process transactions or work with monthly parking customers who cannot access their parking. This would have a negative impact on employee and visitor parking experiences. <u>Operating Impact:</u> Continued ability to operate parking in a customer friendly and cost efficient manner. <u>Expenditure Type:</u> Rehabilitation or Enhancement Project <u>Type of Cost Savings:</u> <u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Parking Services Fund 50,000</p> <hr/> <p>Total Project Cost <u><u>50,000</u></u></p>
<p>151932 Upgrade enhance and replace signs Initiating Dept: Parking Services</p> <p><u>Description:</u> Upgrade, enhance, or replace parking signs at lots and ramps. This project could include neighborhood parking lots. <u>If deferred:</u> Continue to maintain current signs. Field complaints on the state of neighborhood lot signs. <u>Operating Impact:</u> Create a clean, user friendly image of Grand Rapids and parking operations. <u>Expenditure Type:</u> Routine Replacement Project <u>Type of Cost Savings:</u> <u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Parking Services Fund 20,000</p> <hr/> <p>Total Project Cost <u><u>20,000</u></u></p>
<p>151955 Replace Lights in Parking Ramps Initiating Dept: Parking Services</p> <p><u>Description:</u> Replace lights in parking ramps with energy efficient, intelligent lights. This will be completed on a ramp by ramp basis, includes City Engineers fees to assist with the completion of this project. <u>If deferred:</u> Savings will be deferred. <u>Operating Impact:</u> Reduce electric charges and the City's carbon foot print. Provide lighting in our ramps when customers are present. <u>Expenditure Type:</u> Rehabilitation or Enhancement Project <u>Type of Cost Savings:</u> <u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Parking Services Fund 510,000</p> <hr/> <p>Total Project Cost <u><u>510,000</u></u></p>

Fiscal Year 2015

151976 Parking Lot Resurfacing **Initiating Dept:** Parking Services

Description: Resurface parking lots. When lots are in disrepair there is the potential for injury to customers and their property. They are also not inviting for the public to park in. Maintenance equipment will be damaged if surfaces are not repaired. Also include
If deferred: Maintenance equipment may be damaged. City may be liable for damage to customers and their vehicles.
Operating Impact: Ease of maintenance and positive customer experience.
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Parking Services Fund	300,000
Total Project Cost	<u><u>300,000</u></u>

151985 Skid steer replacement **Initiating Dept:** Parking Services

Description: Replace skid steer
If deferred:
Operating Impact:
Expenditure Type: Routine Replacement Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Parking Services Fund	50,000
Total Project Cost	<u><u>50,000</u></u>

153475 Portable Radio Replacements: FY13, leftover funds transitioned from Gas Mask budget FY12 (\$37,000)FY13 (\$14,400) and budget for FY14 and FY15 **Initiating Dept:** Police

Description: Current Radios are 15 years old, well past the expected 10 year life cycle and no longer supported by the manufacturer. We intend to replace 225 radios over the next 3 years by purchasing 75 per year. Each costing \$1500 each.
If deferred: Portable radio repair needed. Radios have a 10 year life cycle and some are 15 years old.
Operating Impact: Radios no longer have support by the manufacturer.
Expenditure Type: Routine Replacement Project
Type of Cost Savings: Supplies
Operating Cost/(Savings):

Funding Sources	
Capital Reserve Fund	112,500
Total Project Cost	<u><u>112,500</u></u>

153483 New Vehicle Interior Equipment Packages **Initiating Dept:** Police

Description: Necessary to equip newly esigned police cruisers. Includes prisoner partition, window bars, truck rack, control console, hard molded back seat/ready buckle system, shotgun mount, laptop docking station, push bumpers, etc.
If deferred: Current vehicle used for cruisers no longer made.
Operating Impact: Expecting approximately 15 new cruisers per year for the next 5 years.
Expenditure Type: Routine Replacement Project
Type of Cost Savings: Supplies
Operating Cost/(Savings):

Funding Sources	
Capital Reserve Fund	60,000
Total Project Cost	<u><u>60,000</u></u>

Fiscal Year 2015

<p>152056 Garfield Park and Plaster Creek Trail Maintenance Initiating Dept: Public Services - Parks</p> <p><u>Description:</u> Paving and seal coating. <u>If deferred:</u> Areas that are hazardous to bike or walk on. <u>Operating Impact:</u> Paved areas that are safe to walk and bike on. <u>Expenditure Type:</u> Routine Replacement Project <u>Type of Cost Savings:</u> <u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <table border="0"> <tr> <td>Capital Reserve Fund</td> <td style="text-align: right;">125,000</td> </tr> <tr> <td colspan="2"><hr/></td> </tr> <tr> <td>Total Project Cost</td> <td style="text-align: right;"><u>125,000</u></td> </tr> </table>	Capital Reserve Fund	125,000	<hr/>		Total Project Cost	<u>125,000</u>						
Capital Reserve Fund	125,000												
<hr/>													
Total Project Cost	<u>125,000</u>												
<hr/>													
<p>152065 Paving at Various Parks Initiating Dept: Public Services - Parks</p> <p><u>Description:</u> Removal and replacement of paved lots and drives that are beyond maintenance efforts. <u>If deferred:</u> Paved areas that are hazardous. <u>Operating Impact:</u> Driveways that are safe. <u>Expenditure Type:</u> Routine Replacement Project <u>Type of Cost Savings:</u> <u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <table border="0"> <tr> <td>Capital Reserve Fund</td> <td style="text-align: right;">25,000</td> </tr> <tr> <td colspan="2"><hr/></td> </tr> <tr> <td>Total Project Cost</td> <td style="text-align: right;"><u>25,000</u></td> </tr> </table>	Capital Reserve Fund	25,000	<hr/>		Total Project Cost	<u>25,000</u>						
Capital Reserve Fund	25,000												
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Total Project Cost	<u>25,000</u>												
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<p>151327 Bostwick Avenue - Lyon Street to Crescent Street Initiating Dept: Streets and Sanitation (Eng)</p> <p><u>Description:</u> Reconstruction. The STPU grant was secured and the amount was increased from \$100k to 133.357k (3/2013) <u>If deferred:</u> continued issues with road and utilities <u>Operating Impact:</u> utility replacement with road reconstruction <u>Expenditure Type:</u> Rehabilitation or Enhancement Project <u>Type of Cost Savings:</u> Contractual Services <u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <table border="0"> <tr> <td>Sewage Disposal System</td> <td style="text-align: right;">150,000</td> </tr> <tr> <td>Downtown Development Auth. ✓</td> <td style="text-align: right;">225,000</td> </tr> <tr> <td>State Grants - External ✓</td> <td style="text-align: right;">130,357</td> </tr> <tr> <td>Water Supply System Fund</td> <td style="text-align: right;">175,000</td> </tr> <tr> <td colspan="2"><hr/></td> </tr> <tr> <td>Total Project Cost</td> <td style="text-align: right;"><u>680,357</u></td> </tr> </table>	Sewage Disposal System	150,000	Downtown Development Auth. ✓	225,000	State Grants - External ✓	130,357	Water Supply System Fund	175,000	<hr/>		Total Project Cost	<u>680,357</u>
Sewage Disposal System	150,000												
Downtown Development Auth. ✓	225,000												
State Grants - External ✓	130,357												
Water Supply System Fund	175,000												
<hr/>													
Total Project Cost	<u>680,357</u>												
<hr/>													
<p>151360 MDOT - Trunkline (Act 51) Initiating Dept: Streets and Sanitation (Eng)</p> <p><u>Description:</u> City's share of trunkline project costs: FY2012 - I96 under Leonard Street; US131 NB and SB over CSX RR; I296/US131 over 6th Street FY2013 - US131 NB from Leonard to N of Ann; I196 WB and EB over the Grand River; M44 Conn from I96 to Airway; I296 SB from <u>If deferred:</u> Legal mandate - unable to defer. <u>Operating Impact:</u> No impact. <u>Expenditure Type:</u> Rehabilitation or Enhancement Project <u>Type of Cost Savings:</u> Contractual Services <u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <table border="0"> <tr> <td>State Grants - External ✓</td> <td style="text-align: right;">2,580,000</td> </tr> <tr> <td colspan="2"><hr/></td> </tr> <tr> <td>Total Project Cost</td> <td style="text-align: right;"><u>2,580,000</u></td> </tr> </table>	State Grants - External ✓	2,580,000	<hr/>		Total Project Cost	<u>2,580,000</u>						
State Grants - External ✓	2,580,000												
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Total Project Cost	<u>2,580,000</u>												

Fiscal Year 2015

151370 State Street - Jefferson Avenue to Lafayette Avenue		Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> STPU FY2015 grant. Reconstruction and replace 4" main with 6" main. Minor arterial street serves as an important connection to downtown with moderate ADT (2,390-4,037). PASER Rating = 3 out of 10, Remaining Service Life (RSL) = -5. The STPU grant was secured.		Funding Sources	
<u>If deferred:</u> Street will continue to deteriorate and risks of main breaks will increase.		Water Supply System Fund	150,000
<u>Operating Impact:</u> Reconstructing the street and infrastructure will decrease unplanned maintenance.		Downtown Development Auth. ✓	400,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		Sewage Disposal System	150,000
<u>Type of Cost Savings:</u> Contractual Services		State Grants - External ✓	349,356
<u>Operating Cost/(Savings):</u>		Total Project Cost	<u>1,049,356</u>
<hr/>			
151998 Michigan Street/College Avenue Intersection Improvements		Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> CMAQ FY2014 - FY2015		Funding Sources	
<u>If deferred:</u> Increased congestion and further degrade air quality.		State Grants - External ✓	1,289,454
<u>Operating Impact:</u> Reduce congestion and improve air quality.		SmartZone ✓	375,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		Total Project Cost	<u>1,664,454</u>
<u>Type of Cost Savings:</u> Contractual Services			
<u>Operating Cost/(Savings):</u>			
<hr/>			
152392 Kalamazoo Avenue - Burton Street to Hall Street		Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> STPU FY2015 and FY2016 grants. Rotomill/rubblize/resurface. Grant will be split between Burton to Boston (FY2015) and Boston to Hall (FY2016). Minor arterial street with higher ADT (6,623 - 12,563). PASER Rating = 3 and 4 out of 10, Remaining Service Life		Funding Sources	
<u>If deferred:</u> Streets will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.		State Grants - External ✓	243,333
<u>Operating Impact:</u> Decreased unplanned maintenance.		Streets Capital Fund	50,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		Total Project Cost	<u>293,333</u>
<u>Type of Cost Savings:</u> Contractual Services			
<u>Operating Cost/(Savings):</u>			
<hr/>			
152891 Burton Street - Plymouth Avenue to Breton Avenue		Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> STPU FY2014 grant. Rotomill/resurface. Principle arterial street with high ADT (22,212). PASER Rating = 4 out of 10, Remaining Service Life (RSL) = -2. Street was reconstructed in 2002. Will preserve the investment and continue to upgrade the corridor. Th		Funding Sources	
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.		Streets Capital Fund	15,000
<u>Operating Impact:</u> Decreased unplanned maintenance.		Total Project Cost	<u>15,000</u>
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project			
<u>Type of Cost Savings:</u> Contractual Services			
<u>Operating Cost/(Savings):</u>			

Fiscal Year 2015

152895 Burton Street - Towner Avenue to Division Avenue Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> STPU FY2014 grant. Principle arterial street with high ADT (23,692). PASER Rating = 3 out of 10, Remaining Service Life (RSL) = -5. Street was last milled and resurfaced in 1999. Will preserve the investment and continue to upgrade the corridor. The STPU	Funding Sources
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	Streets Capital Fund 15,000
<u>Operating Impact:</u> Decreased unplanned maintenance.	
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
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152914 Fuller Avenue - Leonard Street to Knapp Street Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> STPU FY2015 grant. Principle arterial street with high ADT (19,370). PASER Rating = 3 out of 10, Remaining Service Life (RSL) = -5. Street was rotomilled/resurfaced in 1994. Will preserve the investment and continue to upgrade the corridor. The STPU grant	Funding Sources
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	Streets Capital Fund 50,000
<u>Operating Impact:</u> Decreased unplanned maintenance.	State Grants - External ✓ 625,714
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
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152918 Fuller Avenue - Malta Street to Leonard Street Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> STPU FY2014 grant. Principle arterial street with high ADT (22,412). PASER Rating = 4 out of 10, Remaining Service Life (RSL) = -2. Street was reconstructed in 1990. Will preserve the investment and continue to upgrade the corridor. The STPU grant amount	Funding Sources
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	Streets Capital Fund 25,000
<u>Operating Impact:</u> Decreased unplanned maintenance.	
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
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152933 Fulton Avenue - Woodward Avenue to Lakeside Avenue Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> Principle arterial street with high ADT (17,414). PASER Rating = 4 out of 10, Remaining Service Life (RSL) = -2. Street was rotomilled/resurfaced in 2001. Will preserve the investment and continue to upgrade the corridor. The STPU grant was secured, the am	Funding Sources
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	State Grants - External ✓ 260,714
<u>Operating Impact:</u> Decreased unplanned maintenance.	
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
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Fiscal Year 2015

152941 Kalamazoo Avenue - 42nd Street to 36th Street Initiating Dept: Streets and Sanitation (Eng)		
<u>Description:</u> STPU FY2016 grant. Rotomill/resurface. Principle arterial street with high ADT (16,868 – 19,655). PASER Rating = 4 out of 10, Remaining Service Life (RSL) = -2. Street was reconstructed in 1994. Will preserve the investment and continue to upgrade the cor	Funding Sources	
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	Streets Capital Fund	30,000
<u>Operating Impact:</u> Decreased unplanned maintenance.		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
<hr/>		
152979 Pearl Street - Mt. Vernon Avenue to Front Avenue Initiating Dept: Streets and Sanitation (Eng)		
<u>Description:</u> Reconstruction. Principle arterial street with high ADT (27,766-14,035). PASER Rating = 4 out of 10, Remaining Service Life (RSL) = -2. Street was reconstructed in 1994 but has deteriorated significantly. The STPU grant was secured, the amount was increase	Funding Sources	
<u>If deferred:</u> Street will continue to deteriorate and work may be more extensive, expensive and disruptive.	Downtown Development Auth. ✓	160,000
<u>Operating Impact:</u> Decreased unplanned maintenance.	State Grants - External ✓	443,214
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
<hr/>		
151367 Safety Projects - Various Locations Initiating Dept: Traffic Safety		
<u>Description:</u> Potential Grant. Safety improvements to signalized intersections and roadside improvements at various locations in the City.	Funding Sources	
<u>If deferred:</u> Loss of grant funds	State Grants - External ✓	250,000
<u>Operating Impact:</u> Improve safety for the traveling public	Streets Capital Fund	50,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
<hr/>		
152130 Traffic Signal LED Retrofit Initiating Dept: Traffic Safety		
<u>Description:</u> Upgrade 10 Traffic Signals with LED fixtures	Funding Sources	
<u>If deferred:</u> Not progressing towards City's sustainability goals.	Streets Capital Fund	40,000
<u>Operating Impact:</u> Reduced Electric usage by 80%		
<u>Expenditure Type:</u> Efficiency Project		
<u>Type of Cost Savings:</u>		
<u>Operating Cost/(Savings):</u>		
<hr/>		

Fiscal Year 2015

152131 Traffic Signal Capital Replacement	Initiating Dept: Traffic Safety		
<u>Description:</u> Replacement of out of date, worn, damaged or functionally obsolete traffic signal equipment		Funding Sources	
<u>If deferred:</u> Less efficient operations and potentially unsafe traffic signal infrastructure.		Streets Capital Fund	40,000
<u>Operating Impact:</u> Without replacement traffic signals function without benefit of actuation or interconnect resulting in additional vehicle delays.			
<u>Expenditure Type:</u> Routine Replacement Project		Total Project Cost	<u>40,000</u>
<u>Type of Cost Savings:</u>			
<u>Operating Cost/(Savings):</u>			
<hr/>			
152154 Traffic Signal Optimization and Detection Project	Initiating Dept: Traffic Safety		
<u>Description:</u> Optimization of traffi signal timing and installation of traffic detection equipment		Funding Sources	
<u>If deferred:</u> Loss of grant funding		Streets Capital Fund	60,000
<u>Operating Impact:</u> Improved traffic flow.		State Grants	240,000
<u>Expenditure Type:</u> Efficiency Project			
<u>Type of Cost Savings:</u>		Total Project Cost	<u>300,000</u>
<u>Operating Cost/(Savings):</u>			
<hr/>			
152171 Traffic Signal Optimization	Initiating Dept: Traffic Safety		
<u>Description:</u> Optimize traffic signal timing and operations on corridors in the GVMC area.		Funding Sources	
<u>If deferred:</u> Loss of grant funds.		Federal Grants	240,000
<u>Operating Impact:</u> Improved efficiency on area roadways		Other Municipalities Contr.	45,000
<u>Expenditure Type:</u> Efficiency Project		Streets Capital Fund	15,000
<u>Type of Cost Savings:</u>			
<u>Operating Cost/(Savings):</u>		Total Project Cost	<u>300,000</u>
<hr/>			
152183 Traffic Safety CMAQ Grant Projects - FY14 through FY18	Initiating Dept: Traffic Safety		
<u>Description:</u> Grant funded vehicle detection and surveillance and ITS signal communications as programed in the TIP.		Funding Sources	
<u>If deferred:</u> Loss of grant funding.		Other Municipalities Contr.	51,000
<u>Operating Impact:</u> Improvement of traffic flow in the region. Matching funds required for federal grant.		Federal Grants	450,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		Total Project Cost	<u>501,000</u>
<u>Type of Cost Savings:</u>			
<u>Operating Cost/(Savings):</u>			

Fiscal Year 2015

153001 Safe Routes to School (SR2S) Initiating Dept: Traffic Safety

Description: Local match of potential grants for the Safe Routes to School program
If deferred: Less physical activity if routes are perceived as not safe.
Operating Impact: No impact
Expenditure Type: New/Expansion Project
Type of Cost Savings: Contractual Services
Operating Cost/(Savings):

Funding Sources	
Streets Capital Fund	10,000
State Grants - External ✓	10,000
<hr/>	
Total Project Cost	<u><u>20,000</u></u>

153563 Bicycle Network Expansion Initiating Dept: Traffic Safety

Description: The City has set a goal of providing 100 miles of bike facilities by 2015. The City is making significant gains in developing and implementing a non-motorized facilities plan that will ultimately provide a city-wide bike network, promote multi-modal transp
If deferred: Limited connectivity of bicycle opportunities.
Operating Impact: Negligible for on-street facilities as maintenance responsibilities would not change. Will require more maintenance to renew striping, symbols and signs related to this effort.
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Capital Reserve Fund	75,000
<hr/>	
Total Project Cost	<u><u>75,000</u></u>

Fiscal Year 2015	City Funds Total: 45,461,817	Non-City Funds Total: 8,493,715	Total : <u><u>53,955,532</u></u>
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Fiscal Year 2016

161605 Sidewalk Ramps - ADA and Sidewalk Repair - City Owned Facilities Initiating Dept: Engineering

Description: Removal and replacement of non-compliant handicap curb ramps which will adhere with a mandate issued by Federal Government under the Americans with Disabilities Act. Also, removal and replacement of deficient sidewalk and/or drive approaches at City owned
If deferred: The City will not be able to meet the Federal mandate.
Operating Impact: No impact.
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings: Contractual Services
Operating Cost/(Savings):

Funding Sources	
Capital Reserve Fund	250,000
<hr/>	
Total Project Cost	<u><u>250,000</u></u>

161374 CIPP Rehab of Sanitary Sewers - Various Sites Initiating Dept: Enterprise Services - Sewage

Description: Re-lining of sewers 50 years and older to reduce I/I and greatly extend useful life.
If deferred: Higher costs associated with emergency repairs.
Operating Impact: Reduces flow due to I/I at the Wastewater Treatment Facility
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings: Contractual Services
Operating Cost/(Savings):

Funding Sources	
Sewage Disposal System	600,000
<hr/>	
Total Project Cost	<u><u>600,000</u></u>

Fiscal Year 2016

<p>161746 Plaster Creek Sanitary Trunk Sewer Initiating Dept: Enterprise Services - Sewage</p> <p><u>Description:</u> Rosemary Street - Madison Avenue to Godwin Avenue; Public Easement from Godwin Avenue/Rosemary Street to Union Avenue/Billantau Street; Billantau Street - Union Avenue to Eastern Avenue; Eastern Avenue - Brookville Plaza Drive to Billantau Street; Public E</p> <p><u>If deferred:</u> Possible SSO's due to the recent improvements of Saddleback Sewer.</p> <p><u>Operating Impact:</u> None</p> <p><u>Expenditure Type:</u> Rehabilitation or Enhancement Project</p> <p><u>Type of Cost Savings:</u> Contractual Services</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Bonds - Sewer</p> <hr/> <p>Total Project Cost</p>	<p>1,200,000</p> <hr/> <p><u>1,200,000</u></p>
<hr/>		
<p>161749 Long Term Wet Weather Control Program Initiating Dept: Enterprise Services - Sewage</p> <p><u>Description:</u> Prior to December 31, 2019 the City is required to transport and treat all wet weather flows up to and including 25 year/24 hour rain events and not discharge them directly to the river or allow sanitary sewer overflows.</p> <p><u>If deferred:</u> Violation of NPDES permit.</p> <p><u>Operating Impact:</u> Increase due to additional treatment.</p> <p><u>Expenditure Type:</u> Rehabilitation or Enhancement Project</p> <p><u>Type of Cost Savings:</u> Other</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Bonds - Sewer</p> <hr/> <p>Total Project Cost</p>	<p>5,000,000</p> <hr/> <p><u>5,000,000</u></p>
<hr/>		
<p>162569 Eastside Combined Sewer Overflow - Contract No. 28 Initiating Dept: Enterprise Services - Sewage</p> <p><u>Description:</u> Buchanan Avenue - Stevens Street to Hall Street; Randolph Avenue - Stevens Street to Hall Street; Ionia Avenue - Stevens Street to Putnam Street; LaBelle Street - Ionia Avenue to Division Avenue; Home Avenue - Ionia Avenue to Division Avenue; Rena Street -</p> <p><u>If deferred:</u> Continued wet weather flow issues.</p> <p><u>Operating Impact:</u> Continued higher flows.</p> <p><u>Expenditure Type:</u> Rehabilitation or Enhancement Project</p> <p><u>Type of Cost Savings:</u> Contractual Services</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Bonds - Sewer</p> <p>Water Supply System Fund</p> <hr/> <p>Total Project Cost</p>	<p>3,200,000</p> <p>1,800,000</p> <hr/> <p><u>5,000,000</u></p>
<hr/>		
<p>161380 Drainage Improvements and Emergency Repairs Initiating Dept: Enterprise Services - Stormwater</p> <p><u>Description:</u> Kent County Drain Commission Special Assessments and stormwater infrastructure repairs or replacement projects which occur throughout the year. Used when repairs are outside the scope of Sewer Maint Dept.</p> <p><u>If deferred:</u> Repairs increase in costs.</p> <p><u>Operating Impact:</u> Avoid emergency repairs</p> <p><u>Expenditure Type:</u> Rehabilitation or Enhancement Project</p> <p><u>Type of Cost Savings:</u> Contractual Services</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Capital Reserve Fund</p> <hr/> <p>Total Project Cost</p>	<p>175,000</p> <hr/> <p><u>175,000</u></p>

Fiscal Year 2016

161733 Kent County Drain Commission Special Assessments		Initiating Dept: Enterprise Services - Stormwater	
<u>Description:</u> Improvements to the county drain located within the City of Grand Rapids require funding. These assessments occur through the Kent County Drain Commissioner's Office.		Funding Sources	
<u>If deferred:</u> State Law does not allow deferment.		Capital Reserve Fund	45,000
<u>Operating Impact:</u> None		<hr/>	
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		Total Project Cost	<u>45,000</u>
<u>Type of Cost Savings:</u> Other		<hr/>	
<u>Operating Cost/(Savings):</u>			
<hr/>			
162190 Critical Safety Improvements to Underground Systems		Initiating Dept: Enterprise Services - Street Lighting	
<u>Description:</u> Necessary improvements to the underground conduit system to correct safety issues, correct damage or provide for extensions of the system for new development.		Funding Sources	
<u>If deferred:</u> Continued deterioration of the system and increase in emergency responses.		Capital Reserve Fund	60,000
<u>Operating Impact:</u> Increased reliability and greater safety		<hr/>	
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		Total Project Cost	<u>60,000</u>
<u>Type of Cost Savings:</u>		<hr/>	
<u>Operating Cost/(Savings):</u>			
<hr/>			
162207 Street Lighting Energy Improvements		Initiating Dept: Enterprise Services - Street Lighting	
<u>Description:</u> Replacement of HPS and MV street light fixtures with LED fixtures		Funding Sources	
<u>If deferred:</u> Less savings		Capital Reserve Fund	30,000
<u>Operating Impact:</u> Lower energy usage and maintenance costs.		<hr/>	
<u>Expenditure Type:</u> Efficiency Project		Total Project Cost	<u>30,000</u>
<u>Type of Cost Savings:</u>		<hr/>	
<u>Operating Cost/(Savings):</u>			
<hr/>			
162225 Electric System & Street Lighting Improvements in conjunction with CSO and roadway projects		Initiating Dept: Enterprise Services - Street Lighting	
<u>Description:</u> Electric System & Street Lighting Improvements in conjunction with CSO and roadway projects		Funding Sources	
<u>If deferred:</u> Additional cost for construction/restoratoin		Capital Reserve Fund	125,000
<u>Operating Impact:</u> Funding will leverage funds in conjunction with improvements in CSO and road projects		<hr/>	
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		Total Project Cost	<u>125,000</u>
<u>Type of Cost Savings:</u>		<hr/>	
<u>Operating Cost/(Savings):</u>			
<hr/>			

Fiscal Year 2016

162234 Radio Controlled Switching **Initiating Dept:** Enterprise Services - Street Lighting

Description: Installation of radio controlled automatic high voltage switch gear on the City's distribution network.

If deferred: Continued labor costs for call outs.

Operating Impact: Allow operation of switch gear without having to dispatch a crew to remote locations.

Expenditure Type: Efficiency Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund 20,000

Total Project Cost 20,000

162244 Primary Circuit Repair / Replacement **Initiating Dept:** Enterprise Services - Street Lighting

Description: Repair / Replacement of high voltage cable the has reached the end of its life cycle and various circuits through out the city.

If deferred: Continued recurring faults in system caused by failing cable plant.

Operating Impact: Lower O&M costs for faults caused by failing cable.

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund 50,000

Total Project Cost 50,000

162251 Pole Replacement Project **Initiating Dept:** Enterprise Services - Street Lighting

Description: Replacement and capital maintenance of street light poles; including replacement and rehab work.

If deferred: Poles continue to deteriorate resulting in unsafe conditions.

Operating Impact: Reduction in O&M costs

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund 50,000

Total Project Cost 50,000

161375 Watermain Oversizing **Initiating Dept:** Enterprise Services - Water

Description: To fund oversizing requests from communities/developers.

If deferred: required per contract if needed

Operating Impact: required per contract if needed

Expenditure Type: New/Expansion Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Water Supply System Fund 50,000

Total Project Cost 50,000

Fiscal Year 2016

161383 Monroe tank valves Initiating Dept: Enterprise Services - Water		
<u>Description:</u> Replace worn out butterfly valve and fill valve.		Funding Sources
<u>If deferred:</u> Current valves are extremely old and will require significant maintenance if not replaced soon.		Water Supply System Fund
<u>Operating Impact:</u>		100,000
<u>Expenditure Type:</u> Routine Replacement Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
		Total Project Cost
		<u><u>100,000</u></u>
<hr/>		
162428 North Lake Line - Full Condition Assessment and easement acquisition Initiating Dept: Enterprise Services - Water		
<u>Description:</u> Analyze North 46" lake line for deterioration and leaks		Funding Sources
<u>If deferred:</u> Catastrophic ramifications		Water Supply System Fund
<u>Operating Impact:</u> Proactive maintenance to prevent catastrophic incident that could result in inability to serve system with water.		500,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
		Total Project Cost
		<u><u>500,000</u></u>
<hr/>		
162434 Adams and Alger Pressure districts Modifications Initiating Dept: Enterprise Services - Water		
<u>Description:</u> Possible watermain improvements along Griggs and College; Potential pump replacement and station expansion; potential pressure district conversion		Funding Sources
<u>If deferred:</u> potential for restricted flow during emergency situations		Water Supply System Fund
<u>Operating Impact:</u> Improve water pressures and fire flows in an existing regulated Adams pressure district		1,600,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
		Total Project Cost
		<u><u>1,600,000</u></u>
<hr/>		
163157 LMFP - Replace High Service Pump #7 Initiating Dept: Enterprise Services - Water		
<u>Description:</u> Replacement of pump #7 that requires significant amount of maintenance and is aging.		Funding Sources
<u>If deferred:</u> Continued expenses for maintenance of large pump.		Water Supply System Fund
<u>Operating Impact:</u> Replace with more efficient pump that will save on maintenance costs and energy costs.		1,000,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
		Total Project Cost
		<u><u>1,000,000</u></u>

Fiscal Year 2016

163159 Watermain Lining Maintenance **Initiating Dept:** Enterprise Services - Water

Description: Line various watermains with history of leaks and water quality problems.
If deferred: potential for water quality issues and continued expenses for watermain breaks
Operating Impact: Reduce water quality complaints and costs fo repairing watermain breaks.
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings: Contractual Services
Operating Cost/(Savings):

Funding Sources	
Water Supply System Fund	250,000
<hr/>	
Total Project Cost	<u>250,000</u>

163460 Water System - Annual Efficiency and Sustainability Projects **Initiating Dept:** Enterprise Services - Water

Description: Annual ammount set aside for projects to improve Energy efficiency and sustainability for the Water System at all Water facilities
If deferred: higher costs with use of outdated equipment and technologies
Operating Impact: reduce energy consumption and costs
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings: Contractual Services
Operating Cost/(Savings):

Funding Sources	
Water Supply System Fund	200,000
<hr/>	
Total Project Cost	<u>200,000</u>

161899 Elevator modifications at the Police building. **Initiating Dept:** Facilities Management

Description: The existing controls are old, expensive to maintain, and unreliable. This project would replace the controls and upgrade the cab. This project will also include lowering the second twin elevator to the motor pool level. Response time will decrease and wil
If deferred: Equipment will continue to fail and result in higher maintenance and repair costs.
Operating Impact: No impact on operational cost.
Expenditure Type: Routine Replacement Project
Type of Cost Savings: Other
Operating Cost/(Savings):

Funding Sources	
Capital Reserve Fund	400,000
<hr/>	
Total Project Cost	<u>400,000</u>

161913 Commission Chambers renovations at City Hall. **Initiating Dept:** Facilities Management

Description: This project would completely renovate the existing room including seating, lighting Diaz, flooring, etc.
If deferred: Increased future replacement cost.
Operating Impact: No impact on operational cost.
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings: Other
Operating Cost/(Savings):

Funding Sources	
Capital Reserve Fund	200,000
<hr/>	
Total Project Cost	<u>200,000</u>

Fiscal Year 2016

<p>161923 Replacement of the vehicle exhaust system at the fleet management facility Initiating Dept: Facilities Management</p> <p><u>Description:</u> The vehicle exhaust system has become obsolete and expensive to maintain. The existing system will be replaced with a new more efficient system. <u>If deferred:</u> Existing system is beyond its useful life. <u>Operating Impact:</u> No impact on operational cost. <u>Expenditure Type:</u> Routine Replacement Project <u>Type of Cost Savings:</u> Other <u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <table border="0"> <tr> <td>Facilities Management</td> <td style="text-align: right;">200,000</td> </tr> <tr> <td colspan="2"><hr/></td> </tr> <tr> <td>Total Project Cost</td> <td style="text-align: right;"><u><u>200,000</u></u></td> </tr> </table>	Facilities Management	200,000	<hr/>		Total Project Cost	<u><u>200,000</u></u>
Facilities Management	200,000						
<hr/>							
Total Project Cost	<u><u>200,000</u></u>						
<hr/>							
<p>162017 Annual roof repair / replacements at the 1120 Monroe facility. Initiating Dept: Facilities Management</p> <p><u>Description:</u> This project will repair/replace various roofs according to our roof asset management program <u>If deferred:</u> Roofs will continue to deteriorate causing leaks resulting in damage to the buildings infrastructure. <u>Operating Impact:</u> No impact on operational cost. <u>Expenditure Type:</u> Routine Replacement Project <u>Type of Cost Savings:</u> Other <u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <table border="0"> <tr> <td>Facilities Management</td> <td style="text-align: right;">198,000</td> </tr> <tr> <td colspan="2"><hr/></td> </tr> <tr> <td>Total Project Cost</td> <td style="text-align: right;"><u><u>198,000</u></u></td> </tr> </table>	Facilities Management	198,000	<hr/>		Total Project Cost	<u><u>198,000</u></u>
Facilities Management	198,000						
<hr/>							
Total Project Cost	<u><u>198,000</u></u>						
<hr/>							
<p>162648 Restoration of the Calder Stable. Initiating Dept: Facilities Management</p> <p><u>Description:</u> This project would restore the Calder Stable. The existing coating system is failing and needs to be replaced. The Stable will need to be sandblasted and re-coated. <u>If deferred:</u> Continued deterioration of the Calder stabile will be more costly to repair. <u>Operating Impact:</u> No impact on operational cost. <u>Expenditure Type:</u> Routine Replacement Project <u>Type of Cost Savings:</u> Other <u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <table border="0"> <tr> <td>Capital Reserve Fund</td> <td style="text-align: right;">150,000</td> </tr> <tr> <td colspan="2"><hr/></td> </tr> <tr> <td>Total Project Cost</td> <td style="text-align: right;"><u><u>150,000</u></u></td> </tr> </table>	Capital Reserve Fund	150,000	<hr/>		Total Project Cost	<u><u>150,000</u></u>
Capital Reserve Fund	150,000						
<hr/>							
Total Project Cost	<u><u>150,000</u></u>						
<hr/>							
<p>162676 Window replacement at 1120 Monroe. Initiating Dept: Facilities Management</p> <p><u>Description:</u> Replace all exterior single pane windows at 1120 Monroe with new energy efficient windows and frames. <u>If deferred:</u> Window system will fail and cause water infiltration into the building. <u>Operating Impact:</u> Annual energy consumption could be reduced by \$5,000. <u>Expenditure Type:</u> Routine Replacement Project <u>Type of Cost Savings:</u> Other <u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <table border="0"> <tr> <td>Capital Reserve Fund</td> <td style="text-align: right;">250,000</td> </tr> <tr> <td colspan="2"><hr/></td> </tr> <tr> <td>Total Project Cost</td> <td style="text-align: right;"><u><u>250,000</u></u></td> </tr> </table>	Capital Reserve Fund	250,000	<hr/>		Total Project Cost	<u><u>250,000</u></u>
Capital Reserve Fund	250,000						
<hr/>							
Total Project Cost	<u><u>250,000</u></u>						

Fiscal Year 2016

162678 Window replacement at the Westside complex. **Initiating Dept:** Facilities Management

Description: Replace all exterior windows at the West Side Complex with new energy efficient windows and frames.

If deferred: Window system will fail and cause water infiltration into the building.

Operating Impact: Annual energy consumption could be reduced by \$5,000.

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Other

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund

75,000

Total Project Cost

75,000

162680 Replacement of the heating boiler at the Police Building. **Initiating Dept:** Facilities Management

Description: This is an energy efficiency project. The existing boilers can be replaced with smaller more efficient boilers.

If deferred: Continue to pay higher utility costs.

Operating Impact: We would be able to reduce our utility consumption by \$10,000 per year.

Expenditure Type: Efficiency Project

Type of Cost Savings: Other

Operating Cost/(Savings):

Funding Sources

Facilities Management

150,000

Total Project Cost

150,000

163085 Annual miscellaneous painting at various locations. **Initiating Dept:** Facilities Management

Description: Repair and paint walls based upon an annual interior management plan. This will reduce the number of major painting projects while maintaining the integrity of the interior appearance.

If deferred: Interior remodels will be required if necessary repairs don't occur.

Operating Impact: No impact on operational cost.

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Other

Operating Cost/(Savings):

Funding Sources

Facilities Management

30,000

Total Project Cost

30,000

163086 Annual miscellaneous flooring replacement at various locations. **Initiating Dept:** Facilities Management

Description: Replacement of carpet flooring based upon an annual interior management plan. This will allow us to maintain the overall floor system and replace as needed.

If deferred: Flooring will reach a point of failure, requiring additional cleaning expense as well as a negative aesthetic impact.

Operating Impact: No impact on operational cost.

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Other

Operating Cost/(Savings):

Funding Sources

Facilities Management

85,000

Total Project Cost

85,000

Fiscal Year 2016

<p>163087 Annual miscellaneous HVAC/heat pump replacement at the police building. Initiating Dept: Facilities Management</p> <p><u>Description:</u> When the facility was renovated in 2001, a majority of the HVAC equipment was not replaced. This project will continue a scheduled replacement program of various components of the existing equipment as it reaches the end of it's useful life.</p> <p><u>If deferred:</u> Existing equipment is beginning to fail.</p> <p><u>Operating Impact:</u> No impact on operational cost.</p> <p><u>Expenditure Type:</u> Routine Replacement Project</p> <p><u>Type of Cost Savings:</u> Other</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Facilities Management 100,000</p> <hr/> <p>Total Project Cost <u>100,000</u></p>
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<p>163088 Annual concrete restoration / waterproofing at various locations - Inspection phase Initiating Dept: Facilities Management</p> <p><u>Description:</u> Inspection of the existing concrete structures to determine overall condition and necessary improvements.</p> <p><u>If deferred:</u> By not inspecting current conditions, major defects will not be discovered for the following year concrete project.</p> <p><u>Operating Impact:</u> No impact on operational cost.</p> <p><u>Expenditure Type:</u> Routine Replacement Project</p> <p><u>Type of Cost Savings:</u> Other</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Facilities Management 20,000</p> <hr/> <p>Total Project Cost <u>20,000</u></p>
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<p>163093 Maintenance of electrical switch gear at various locations. Initiating Dept: Facilities Management</p> <p><u>Description:</u> Establish a preventative maintenance program to maintain and prolong existing major electrical components. Inspection, tight & clean on city owned switch gear at recommended intervals.</p> <p><u>If deferred:</u> Increased future replacement cost and reduced useful life.</p> <p><u>Operating Impact:</u> No impact on operational cost.</p> <p><u>Expenditure Type:</u> Routine Replacement Project</p> <p><u>Type of Cost Savings:</u> Other</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Facilities Management 150,000</p> <hr/> <p>Total Project Cost <u>150,000</u></p>
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<p>163094 Elevator replacement at the 201 Market Street facility. Initiating Dept: Facilities Management</p> <p><u>Description:</u> Replacement of passenger and freight elevator. Each elevator is getting older, requiring more reactive maintenance. The additional service will become more expensive the older the elevator becomes.</p> <p><u>If deferred:</u> Annual maintenance costs will continue to rise. Safety to the users will become an issue.</p> <p><u>Operating Impact:</u> No impact on operational cost.</p> <p><u>Expenditure Type:</u> Routine Replacement Project</p> <p><u>Type of Cost Savings:</u> Other</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Capital Reserve Fund 250,000</p> <hr/> <p>Total Project Cost <u>250,000</u></p>

Fiscal Year 2016

<p>163101 Replacement of the fire alarm system at the Westside Complex. Initiating Dept: Facilities Management</p> <p><u>Description:</u> Installation of a new fire alarm system. This will allow the building to provide a safe environment for the users.</p> <p><u>If deferred:</u> Old system is unreliable and has exceeded its life expectancy.</p> <p><u>Operating Impact:</u> No impact on operational cost.</p> <p><u>Expenditure Type:</u> Routine Replacement Project</p> <p><u>Type of Cost Savings:</u> Other</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Capital Reserve Fund 25,000</p> <hr/> <p>Total Project Cost <u>25,000</u></p>
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<p>163102 Lighting upgrade at the Westside Complex. Initiating Dept: Facilities Management</p> <p><u>Description:</u> The existing lights are old and expensive to operate. Replacing these with new high efficiency fixtures will result in annual energy savings.</p> <p><u>If deferred:</u> Light fixtures are beginning to fail, creating a poor interior environment and requires unplanned replacement.</p> <p><u>Operating Impact:</u> Reduced energy consumption.</p> <p><u>Expenditure Type:</u> Efficiency Project</p> <p><u>Type of Cost Savings:</u> Other</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Capital Reserve Fund 50,000</p> <hr/> <p>Total Project Cost <u>50,000</u></p>
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<p>163105 Replacement of HVAC units at the 1120 Monroe. Initiating Dept: Facilities Management</p> <p><u>Description:</u> The existing units are past their life expectancy and are undersized for the areas they serve. A new properly sized system will reduce operating costs and also provide a more comfortable space for the users.</p> <p><u>If deferred:</u> Existing system is past it's useful life.</p> <p><u>Operating Impact:</u> Reduced energy consumption due to proper system design.</p> <p><u>Expenditure Type:</u> Routine Replacement Project</p> <p><u>Type of Cost Savings:</u> Other</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Capital Reserve Fund 300,000</p> <hr/> <p>Total Project Cost <u>300,000</u></p>
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<p>163278 Miscellaneous renovations at 1110 Monroe. Initiating Dept: Facilities Management</p> <p><u>Description:</u> Full interior and exterior renovations to improve existing conditions. Update existing fixtures to energy efficient.</p> <p><u>If deferred:</u> Exterior conditions continue to decline which will lead to structural failure.</p> <p><u>Operating Impact:</u> Provide a more inviting environment for building tenants.</p> <p><u>Expenditure Type:</u> Routine Replacement Project</p> <p><u>Type of Cost Savings:</u> Other</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Capital Reserve Fund 40,000</p> <hr/> <p>Total Project Cost <u>40,000</u></p>

Fiscal Year 2016

163385 Exterior façade repairs and waterproofing at City Hall. Initiating Dept: Facilities Management	
<u>Description:</u> Repair work is required in order to maintain the integrity of the exterior façade due to its age and overall condition. Suspect areas will be focused on based upon detailed investigation and design work.	Funding Sources
<u>If deferred:</u> The existing anchor system shows signs of degradation and potential failure if sufficient repairs are not completed.	Facilities Management 150,000
<u>Operating Impact:</u> No impact on operational cost.	
<u>Expenditure Type:</u> Routine Replacement Project	
<u>Type of Cost Savings:</u> Other	
<u>Operating Cost/(Savings):</u>	
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163386 Window replacement at Refuse facility and Fuel Island. Initiating Dept: Facilities Management	
<u>Description:</u> Existing single pane windows are low quality and in poor condition. With new insulation and heat supply, these windows will allow us to be more efficient for annual utilities. Other windows that have broken seals need to be replaced in order to properly fu	Funding Sources
<u>If deferred:</u> Single pane windows as well as multiple with broken seals	Facilities Management 20,000
<u>Operating Impact:</u> Reduced energy consumption	
<u>Expenditure Type:</u> Efficiency Project	
<u>Type of Cost Savings:</u> Other	
<u>Operating Cost/(Savings):</u>	
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163387 Window replacement at 601 Ottawa. Initiating Dept: Facilities Management	
<u>Description:</u> Due to the unique purpose of this facility, customized finishes are required for effective operations. The current windows should be replaced with high-efficient windows featuring custom glazing.	Funding Sources
<u>If deferred:</u> Single pane windows allow the building to consume more energy throughout the year.	Facilities Management 50,000
<u>Operating Impact:</u> Reduced energy consumption	
<u>Expenditure Type:</u> Efficiency Project	
<u>Type of Cost Savings:</u> Other	
<u>Operating Cost/(Savings):</u>	
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162069 Fire Station Generators (1 per yr) Initiating Dept: Fire	
<u>Description:</u> Fire stations need to have electrical power at all times in order to receive and effectively respond to emergency alarms. Emergency generators are past their useful lives and are much like a worn-out automobile. Replacement of the units will ensure that fi	Funding Sources
<u>If deferred:</u> Increased maintenance and repair costs.	Capital Reserve Fund 170,000
<u>Operating Impact:</u> Decrease in maintenance and repair costs.	
<u>Expenditure Type:</u> Routine Replacement Project	
<u>Type of Cost Savings:</u>	
<u>Operating Cost/(Savings):</u>	
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Fiscal Year 2016

162092 Station HVAC System/Control replacements Initiating Dept: Fire

Description: HVAC Units and controls to replace outdated and inefficient units.

If deferred: Continues inefficiencies

Operating Impact: Reduces maintenance and operating costs, reduction in carbon footprint.

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund 130,000

Total Project Cost 130,000

162095 Land Acquisition, Division Ave. Fire Station Initiating Dept: Fire

Description: The Division Ave. Fire Station has served the neighborhood and the community for many years as well. The strategic location is of key importance to our operation while the building limits our versatility. As we adjust our approach to emergency response we

If deferred: The cost and need for repairs continues to increase.

Operating Impact: Reduce our ongoing building maintenance and repair costs.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund 250,000

Total Project Cost 250,000

162111 Fire Suppression System Initiating Dept: Fire

Description: This project would result in much needed fire suppression system in a fire station. A fire suppression system is a life and property saving investment. A fire that occurs in a building with a functional and adequate fire suppression system, the fire is e

If deferred: Potential for property and life loss remains the same.

Operating Impact: Potential property and life savings if a fire should occur.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund 55,000

Total Project Cost 55,000

163058 Fire Station Roof Replacements Initiating Dept: Fire

Description: Due to the overall condition of our roofs, we need to plan for the eventual replacement of station roofs. We will continue to do repairs to prolong their life, but need to plan for their replacement. The roof conditions are evaluated by looking at the data

If deferred: Increased maintenance and operating costs, increased risk of structural damage to buildings.

Operating Impact: Reduces maintenance and operating costs, reduced carbon footprint.

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund 140,000

Total Project Cost 140,000

Fiscal Year 2016

163143 Personal Protective Equipment (PPE) Initiating Dept: Fire

Description: The firefighters' PPE has a life expectancy and NFPA replacement of 10 years. The need to purchase 188 sets of fire gear we are proposing to budget this over four years. In the interim we do repair PPE to NFPA standards to ensure the maximum life expectancy

If deferred: We will be out of compliance regarding PPE. Deferring the cost only makes it more expensive in the future. Sub-standard PPE increases the risk of firefighter injuries.

Operating Impact: We need to provide compliant PPE for the firefighters. This will ensure they have safe equipment to work in hazardous environments.

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund 70,500

Total Project Cost 70,500

163433 Fire Apparatus Repurposing Initiating Dept: Fire

Description: The Fire Department's revised fire apparatus asset management plan includes a refurbishing phase that extends the life of our apparatus from 12 years average life to 22 years average life before purchasing new apparatus. The refurbish phase costs are approx

If deferred: If we do not refurbish our fire apparatus then we need to fund the purchase of new fire apparatus. We will have increased maintenance costs and more apparatus out of service for repairs.

Operating Impact: This revised asset management plan will extend new fire apparatus capital costs over several more years, thus saving capital funding.

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund 660,000

Total Project Cost 660,000

162332 Vehicle Replacements Initiating Dept: Fleet Management

Description: Vehicle purchase according to replacement schedule.

If deferred: Increase downtime, increase in maintenance costs, and lack of vehicle availability

Operating Impact: No Impact on Operating Costs

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Motor Equipment System 8,346,593

Total Project Cost 8,346,593

161858 Meter Inventory Initiating Dept: Parking Services

Description: Parking meter mechanisms, posts, and heads for new meter locations and replacements for damaged meters. Starting in FY14 the Parking System will be upgrading all 2,400 meters in the system. The upgraded meters will provide additional customer service to

If deferred: Customers will continue to drive looking for free parking spaces. This driving contributes to carbon emissions. Additionally, revenue to the parking system will be decreased.

Operating Impact: Part of the parking system will provide vehicular turnover on the street and increased parking in off street parking facilities. Will also generate additional revenues.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Parking Services Fund 150,000

Total Project Cost 150,000

Fiscal Year 2016

161928 Parking Access Control Equipment Upgrades **Initiating Dept:** Parking Services

Description: With a system as large as ours, equipment obsolescence, and rapid technological changes do require annual funding of parking access and revenue control equipment.

If deferred: Additional labor costs will be required to manually process transactions or work with monthly parking customers who cannot access their parking. This would have a negative impact on employee and visitor parking experiences.

Operating Impact: Continued ability to operate parking in a customer friendly and cost efficient manner.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Parking Services Fund 35,000

Total Project Cost 35,000

161976 Parking Lot Resurfacing **Initiating Dept:** Parking Services

Description: Resurface parking lots. When lots are in disrepair there is the potential for injury to customers and their property. They are also not inviting for the public to park in. Maintenance equipment will be damaged if surfaces are not repaired. Also include

If deferred: Maintenance equipment may be damaged. City may be liable for damage to customers and their vehicles.

Operating Impact: Ease of maintenance and positive customer experience.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Parking Services Fund 300,000

Total Project Cost 300,000

161990 Seal Coat **Initiating Dept:** Parking Services

Description: Seal coat parking. This reduces the amount of maintenance for cracks and holes. Also included is restriping of the lots.

If deferred: Increased maintenance of parking spaces for cracks and holes.

Operating Impact: Allows for easier maintenance and reduces potential of injury to customers, employees, or property

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Parking Services Fund 275,000

Total Project Cost 275,000

162554 DASH Bus Replacement **Initiating Dept:** Parking Services

Description: Replace 5 of the 11 DASH buses used by Parking service customers.

If deferred: DASH bus operating expenses are higher when the buses are older.

Operating Impact: DASH buses are less costly to operate when they are new.

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Other

Operating Cost/(Savings):

Funding Sources

Parking Services Fund 1,000,000

Total Project Cost 1,000,000

Fiscal Year 2016

162557 Replace all IP Switches in Parking System **Initiating Dept:** Parking Services

Description: When the parking system began utilizing pay in the lane technology, upgrades to the IT infrastructure were required. Part of this requirement was to purchase and program switches in each parking facility. Some facilities require more than one switch. As

If deferred: Customers would be negatively impacted as they would not be able to enter, exit, pay, or contact parking services using the system. Revenue collection would cease.

Operating Impact: If the switches fail, the equipment in the field, (parking access and revenue control equipment) will not be operational. Customers would not be able to access or exit the parking facility.

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Other

Operating Cost/(Savings):

Funding Sources

Parking Services Fund 125,000

Total Project Cost 125,000

162757 Neighborhood Parking Projects **Initiating Dept:** Parking Services

Description: Support neighborhood economic development through parking supply.

If deferred: Dissatisfied businesses and parking customers.

Operating Impact: On or off street meters should be required for any neighborhood project.

Expenditure Type: New/Expansion Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Parking Services Fund 40,000

Total Project Cost 40,000

163475 Portable Radio Replacements: FY13, leftover funds transitioned from Gas Mask budget FY12 (\$37,000)FY13 (\$14,400) and budget for FY14 and FY15 **Initiating Dept:** Police

Description: Current Radios are 15 years old, well past the expected 10 year life cycle and no longer supported by the manufacturer. We intend to replace 225 radios over the next 3 years by purchasing 75 per year. Each costing \$1500 each.

If deferred: Portable radio repair needed. Radios have a 10 year life cycle and some are 15 years old.

Operating Impact: Radios no longer have support by the manufacturer.

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Supplies

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund 112,500

Total Project Cost 112,500

163483 New Vehicle Interior Equipment Packages **Initiating Dept:** Police

Description: Necessary to equip newly esigned police cruisers. Includes prisoner partition, window bars, truck rack, control console, hard molded back seat/ready buckle system, shotgun mount, laptop docking station, push bumpers, etc.

If deferred: Current vehicle used for cruisers no longer made.

Operating Impact: Expecting approximately 15 new cruisers per year for the next 5 years.

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Supplies

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund 60,000

Total Project Cost 60,000

Fiscal Year 2016

161360 MDOT - Trunkline (Act 51) Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> City's share of trunkline project costs: FY2012 - I96 under Leonard Street; US131 NB and SB over CSX RR; I296/US131 over 6th Street FY2013 - US131 NB from Leonard to N of Ann; I196 WB and EB over the Grand River; M44 Conn from I96 to Airway; I296 SB from	Funding Sources
<u>If deferred:</u> Legal mandate - unable to defer.	Streets Capital Fund 50,000
<u>Operating Impact:</u> No impact.	State Grants - External ✓ 2,380,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	Total Project Cost <u>2,430,000</u>
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
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161842 Wealthy Street - US131 to Division Avenue Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> STPU FY2017 Grant. Reconstruction. The STPU grant was secured, the grant amount was decreased from \$990k to 957.04k, the FY was changed from FY2014 to FY2017 and added design work in FY2016. (3/2013)	Funding Sources
<u>If deferred:</u> Street will continue to deteriorate which may result in additional cost and disruption.	Downtown Development Auth. ✓ 50,000
<u>Operating Impact:</u> Decreased unplanned maintenance.	Total Project Cost <u>50,000</u>
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
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162392 Kalamazoo Avenue - Burton Street to Hall Street Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> STPU FY2015 and FY2016 grants. Rotomill/rubblize/resurface. Grant will be split between Burton to Boston (FY2015) and Boston to Hall (FY2016). Minor arterial street with higher ADT (6,623 - 12,563). PASER Rating = 3 and 4 out of 10, Remaining Service Life	Funding Sources
<u>If deferred:</u> Streets will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	State Grants - External ✓ 267,857
<u>Operating Impact:</u> Decreased unplanned maintenance.	Streets Capital Fund 250,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	Total Project Cost <u>517,857</u>
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
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162879 Alpine Avenue - Leonard Street to Richmond Street Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> STPU FY2016 grant. Rotomill/resurface. Principle arterial street with high ADT (17,169). PASER Rating = 4 out of 10, Remaining Service Life (RSL) = -2. Street was reconstructed in 1995. Will preserve the investment and begin to upgrade the corridor. The ST	Funding Sources
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	Streets Capital Fund 20,000
<u>Operating Impact:</u> Decreased unplanned maintenance.	State Grants - External ✓ 289,286
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	Total Project Cost <u>309,286</u>
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	

Fiscal Year 2016

162883 Alpine Avenue - Richmond Street to Nason Street Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> STPU FY2017 grant. Rotomill/resurface.Principle arterial street with high ADT (15,926). PASER Rating = 3 and 4 out of 10, Remaining Service Life (RSL) = -5 and -2. Street was rotomilled/resurfaced in 2001. Will preserve the investment and continue to upgra	Funding Sources
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	Streets Capital Fund 25,000
<u>Operating Impact:</u> Decreased unplanned maintenance.	
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
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162895 Burton Street - Towner Avenue to Division Avenue Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> STPU FY2014 grant. Principle arterial street with high ADT (23,692). PASER Rating = 3 out of 10, Remaining Service Life (RSL) = -5. Street was last milled and resurfaced in 1999. Will preserve the investment and continue to upgrade the corridor. The STPU	Funding Sources
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	Streets Capital Fund 125,000
<u>Operating Impact:</u> Decreased unplanned maintenance.	
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
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162914 Fuller Avenue - Leonard Street to Knapp Street Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> STPU FY2015 grant. Principle arterial street with high ADT (19,370). PASER Rating = 3 out of 10, Remaining Service Life (RSL) = -5. Street was rotomilled/resurfaced in 1994. Will preserve the investment and continue to upgrade the corridor. The STPU grant	Funding Sources
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	Streets Capital Fund 450,000
<u>Operating Impact:</u> Decreased unplanned maintenance.	
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
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162925 Fulton Street - Fuller Avenue to Benjamin Avenue Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> STPU FY2016 grant. Principle arterial street with high ADT (18,607). PASER Rating = 4 out of 10, Remaining Service Life (RSL) = -2. Street was reconstructed in 2002. Will preserve the investment and continue to upgrade the corridor. The STPU grant was secu	Funding Sources
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	Streets Capital Fund 25,000 State Grants - External ✓ 59,528
<u>Operating Impact:</u> Decreased unplanned maintenance.	
<u>Expenditure Type:</u> Routine Replacement Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
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Total Project Cost <u>84,528</u>	

Fiscal Year 2016

162929 Fulton Street - Lafayette Avenue to College Avenue Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> STPU FY2017 grant. Principle arterial street with high ADT (15,985). PASER Rating = 4 out of 10, Remaining Service Life (RSL) = -2. Street was reconstructed in 1992. Will preserve the investment and continue to upgrade the corridor. The STPU grant was sec	Funding Sources
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	Streets Capital Fund 25,000
<u>Operating Impact:</u> Decreased unplanned maintenance.	
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
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162933 Fulton Avenue - Woodward Avenue to Lakeside Avenue Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> Principle arterial street with high ADT (17,414). PASER Rating = 4 out of 10, Remaining Service Life (RSL) = -2. Street was rotomilled/resurfaced in 2001. Will preserve the investment and continue to upgrade the corridor. The STPU grant was secured, the am	Funding Sources
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	Streets Capital Fund 25,000
<u>Operating Impact:</u> Decreased unplanned maintenance.	
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
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162941 Kalamazoo Avenue - 42nd Street to 36th Street Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> STPU FY2016 grant. Rotomill/resurface. Principle arterial street with high ADT (16,868 – 19,655). PASER Rating = 4 out of 10, Remaining Service Life (RSL) = -2. Street was reconstructed in 1994. Will preserve the investment and continue to upgrade the cor	Funding Sources
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	Streets Capital Fund 350,000
<u>Operating Impact:</u> Decreased unplanned maintenance.	State Grants - External ✓ 535,715
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
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162947 Leonard Street - Alpine Avenue to Turner Avenue Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> STPU FY2016 grant. Rotomill/resurface. Principle arterial street with high ADT (15,637). PASER Rating = 4 out of 10, Remaining Service Life (RSL) = -2. The STPU grant was secured and the grant amount was increased from \$310k to 332.143k (3/2013)	Funding Sources
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	Streets Capital Fund 25,000
<u>Operating Impact:</u> Decreased unplanned maintenance.	State Grants - External ✓ 332,143
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
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Total Project Cost <u>885,715</u>	
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Total Project Cost <u>357,143</u>	
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Fiscal Year 2016

162952 Leonard Street - Hillburn Avenue to Country Club Avenue Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> STPU FY2017 grant. Rotomill/resurface. Principle arterial street with high ADT (13,561 - 15,195). PASER Rating = 4 out of 10, Remaining Service Life (RSL) = -2. Street was reconstructed in 2001. Will preserve the investment and continue to upgrade the cor	Funding Sources
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	Streets Capital Fund 15,000
<u>Operating Impact:</u> Decreased unplanned maintenance.	
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
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162956 Leonard Street - Plainfield Avenue to Lafayette Avenue Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> STPU FY2016 grant. Rotomill/resurface. Principle arterial street with high ADT (19,060). PASER Rating = 5 out of 10, Remaining Service Life (RSL) = 1. Street was reconstructed: 1979 (Plainfield to Gill); 1998 (Gill to Coit) and Plainfield to Lafayette res	Funding Sources
<u>If deferred:</u> Streets will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	State Grants - External ✓ 133,928
<u>Operating Impact:</u> Decreased unplanned maintenance.	
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
<hr/>	
162968 Michigan Street - Diamond Avenue to Fuller Avenue Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> STPU FY2016 grant. Rotomill/resurface. Principle arterial street with high ADT (23,009). PASER Rating = 5 out of 10, Remaining Service Life (RSL) = 1. Street was reconstructed in 1994. Will preserve the investment and continue to upgrade the corridor. The	Funding Sources
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	State Grants - External ✓ 123,215
<u>Operating Impact:</u> Decreased unplanned maintenance.	
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
<hr/>	
162979 Pearl Street - Mt. Vernon Avenue to Front Avenue Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> Reconstruction. Principle arterial street with high ADT (27,766-14,035). PASER Rating = 4 out of 10, Remaining Service Life (RSL) = -2. Street was reconstructed in 1994 but has deteriorated significantly. The STPU grant was secured, the amount was increase	Funding Sources
<u>If deferred:</u> Street will continue to deteriorate and work may be more extensive, expensive and disruptive.	Downtown Development Auth. ✓ 175,000
<u>Operating Impact:</u> Decreased unplanned maintenance.	
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
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Fiscal Year 2016

161367 Safety Projects - Various Locations Initiating Dept: Traffic Safety

Description: Potential Grant. Safety improvements to signalized intersections and roadside improvements at various locations in the City.

If deferred: Loss of grant funds

Operating Impact: Improve safety for the traveling public

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Streets Capital Fund	50,000
State Grants - External ✓	250,000

Total Project Cost	<u>300,000</u>
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162130 Traffic Signal LED Retrofit Initiating Dept: Traffic Safety

Description: Upgrade 10 Traffic Signals with LED fixtures

If deferred: Not progressing towards City's sustainability goals.

Operating Impact: Reduced Electric usage by 80%

Expenditure Type: Efficiency Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Streets Capital Fund	40,000
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Total Project Cost	<u>40,000</u>
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162131 Traffic Signal Capital Replacement Initiating Dept: Traffic Safety

Description: Replacement of out of date, worn, damaged or functionally obsolete traffic signal equipment

If deferred: Less efficient operations and potentially unsafe traffic signal infrastructure.

Operating Impact: Without replacement traffic signals function without benefit of actuation or interconnect resulting in additional vehicle delays.

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Streets Capital Fund	40,000
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Total Project Cost	<u>40,000</u>
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162171 Traffic Signal Optimization Initiating Dept: Traffic Safety

Description: Optimize traffic signal timing and operations on corridors in the GVMC area.

If deferred: Loss of grant funds.

Operating Impact: Improved efficiency on area roadways

Expenditure Type: Efficiency Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Streets Capital Fund	25,000
Federal Grants	240,000
Other Municipalities Contr.	45,000

Total Project Cost	<u>310,000</u>
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Fiscal Year 2016

162183 Traffic Safety CMAQ Grant Projects - FY14 through FY18 **Initiating Dept:** Traffic Safety

Description: Grant funded vehicle detection and surveillance and ITS signal communications as programmed in the TIP.

If deferred: Loss of grant funding.

Operating Impact: Improvement of traffic flow in the region. Matching funds required for federal grant.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Other Municipalities Contr.	51,000
Federal Grants	450,000
Streets Capital Fund	62,000

Total Project Cost	<u>563,000</u>
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163001 Safe Routes to School (SR2S) **Initiating Dept:** Traffic Safety

Description: Local match of potential grants for the Safe Routes to School program

If deferred: Less physical activity if routes are perceived as not safe.

Operating Impact: No impact

Expenditure Type: New/Expansion Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Streets Capital Fund	10,000
State Grants - External ✓	10,000

Total Project Cost	<u>20,000</u>
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163563 Bicycle Network Expansion **Initiating Dept:** Traffic Safety

Description: The City has set a goal of providing 100 miles of bike facilities by 2015. The City is making significant gains in developing and implementing a non-motorized facilities plan that will ultimately provide a city-wide bike network, promote multi-modal transp

If deferred: Limited connectivity of bicycle opportunities.

Operating Impact: Negligible for on-street facilities as maintenance responsibilities would not change. Will require more maintenance to renew striping, symbols and signs related to this effort.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund	75,000
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Total Project Cost	<u>75,000</u>
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Fiscal Year 2016	City Funds Total: 33,590,593	Non-City Funds Total: 4,606,672	Total : <u>38,197,265</u>
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Fiscal Year 2017

171605 Sidewalk Ramps - ADA and Sidewalk Repair - City Owned Facilities **Initiating Dept:** Engineering

Description: Removal and replacement of non-compliant handicap curb ramps which will adhere with a mandate issued by Federal Government under the Americans with Disabilities Act. Also, removal and replacement of deficient sidewalk and/or drive approaches at City owned

If deferred: The City will not be able to meet the Federal mandate.

Operating Impact: No impact.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund	250,000
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Total Project Cost	<u>250,000</u>
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Fiscal Year 2017

171374 CIPP Rehab of Sanitary Sewers - Various Sites Initiating Dept: Enterprise Services - Sewage	
<u>Description:</u> Re-lining of sewers 50 years and older to reduce I/I and greatly extend useful life.	Funding Sources
<u>If deferred:</u> Higher costs associated with emergency repairs.	Sewage Disposal System
<u>Operating Impact:</u> Reduces flow due to I/I at the Wastewater Treatment Facility	600,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	Total Project Cost
<u>Type of Cost Savings:</u> Contractual Services	<u>600,000</u>
<u>Operating Cost/(Savings):</u>	
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171746 Plaster Creek Sanitary Trunk Sewer Initiating Dept: Enterprise Services - Sewage	
<u>Description:</u> Rosemary Street - Madison Avenue to Godwin Avenue; Public Easement from Godwin Avenue/Rosemary Street to Union Avenue/Billantau Street; Billantau Street - Union Avenue to Eastern Avenue; Eastern Avenue - Brookville Plaza Drive to Billantau Street; Public E	Funding Sources
<u>If deferred:</u> Possible SSO's due to the recent improvements of Saddleback Sewer.	Bonds - Sewer
<u>Operating Impact:</u> None	6,750,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	Total Project Cost
<u>Type of Cost Savings:</u> Contractual Services	<u>6,750,000</u>
<u>Operating Cost/(Savings):</u>	
<hr/>	
171380 Drainage Improvements and Emergency Repairs Initiating Dept: Enterprise Services - Stormwater	
<u>Description:</u> Kent County Drain Commission Special Assessments and stormwater infrastructure repairs or replacement projects which occur throughout the year. Used when repairs are outside the scope of Sewer Maint Dept.	Funding Sources
<u>If deferred:</u> Repairs increase in costs.	Capital Reserve Fund
<u>Operating Impact:</u> Avoid emergency repairs	175,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	Total Project Cost
<u>Type of Cost Savings:</u> Contractual Services	<u>175,000</u>
<u>Operating Cost/(Savings):</u>	
<hr/>	
171733 Kent County Drain Commission Special Assessments Initiating Dept: Enterprise Services - Stormwater	
<u>Description:</u> Improvements to the county drain located within the City of Grand Rapids require funding. These assessments occur through the Kent County Drain Commissioner's Office.	Funding Sources
<u>If deferred:</u> State Law does not allow deferment.	Capital Reserve Fund
<u>Operating Impact:</u> None	45,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	Total Project Cost
<u>Type of Cost Savings:</u> Other	<u>45,000</u>
<u>Operating Cost/(Savings):</u>	
<hr/>	

Fiscal Year 2017

<p>172190 Critical Safety Improvements to Underground Systems Initiating Dept: Enterprise Services - Street Lighting</p> <p><u>Description:</u> Necessary improvements to the underground conduit system to correct safety issues, correct damage or provide for extensions of the system for new development.</p> <p><u>If deferred:</u> Continued deterioration of the system and increase in emergency responses.</p> <p><u>Operating Impact:</u> Increased reliability and greater safety</p> <p><u>Expenditure Type:</u> Rehabilitation or Enhancement Project</p> <p><u>Type of Cost Savings:</u></p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Capital Reserve Fund</p> <hr/> <p>Total Project Cost</p>	<p>60,000</p> <hr/> <p><u>60,000</u></p>
<hr/>		
<p>172207 Street Lighting Energy Improvements Initiating Dept: Enterprise Services - Street Lighting</p> <p><u>Description:</u> Replacement of HPS and MV street light fixtures with LED fixtures</p> <p><u>If deferred:</u> Less savings</p> <p><u>Operating Impact:</u> Lower energy usage and maintenance costs.</p> <p><u>Expenditure Type:</u> Efficiency Project</p> <p><u>Type of Cost Savings:</u></p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Capital Reserve Fund</p> <hr/> <p>Total Project Cost</p>	<p>30,000</p> <hr/> <p><u>30,000</u></p>
<hr/>		
<p>172225 Electric System & Street Lighting Improvements in conjunction with CSO and roadway projects Initiating Dept: Enterprise Services - Street Lighting</p> <p><u>Description:</u> Electric System & Street Lighting Improvements in conjunction with CSO and roadway projects</p> <p><u>If deferred:</u> Additional cost for construction/restoratoin</p> <p><u>Operating Impact:</u> Funding will leverage funds in conjunction with improvements in CSO and road projects</p> <p><u>Expenditure Type:</u> Rehabilitation or Enhancement Project</p> <p><u>Type of Cost Savings:</u></p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Capital Reserve Fund</p> <hr/> <p>Total Project Cost</p>	<p>125,000</p> <hr/> <p><u>125,000</u></p>
<hr/>		
<p>172234 Radio Controlled Switching Initiating Dept: Enterprise Services - Street Lighting</p> <p><u>Description:</u> Installation of radio controlled automatic high voltage switch gear on the City's distribution network.</p> <p><u>If deferred:</u> Continued labor costs for call outs.</p> <p><u>Operating Impact:</u> Allow operation of switch gear without having to dispatch a crew to remote locations.</p> <p><u>Expenditure Type:</u> Efficiency Project</p> <p><u>Type of Cost Savings:</u></p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Capital Reserve Fund</p> <hr/> <p>Total Project Cost</p>	<p>20,000</p> <hr/> <p><u>20,000</u></p>

Fiscal Year 2017

<p>172244 Primary Circuit Repair / Replacement Initiating Dept: Enterprise Services - Street Lighting</p> <p><u>Description:</u> Repair / Replacement of high voltage cable the has reached the end of its life cycle and various circuits through out the city.</p> <p><u>If deferred:</u> Continued recurring faults in system caused by failing cable plant.</p> <p><u>Operating Impact:</u> Lower O&M costs for faults caused by failing cable.</p> <p><u>Expenditure Type:</u> Routine Replacement Project</p> <p><u>Type of Cost Savings:</u></p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Capital Reserve Fund</p> <hr/> <p>Total Project Cost</p>	<p>50,000</p> <hr/> <p><u>50,000</u></p>
<hr/>		
<p>172251 Pole Replacement Project Initiating Dept: Enterprise Services - Street Lighting</p> <p><u>Description:</u> Replacement and capital maintenance of street light poles; including replacement and rehab work.</p> <p><u>If deferred:</u> Poles continue to deteriorate resulting in unsafe conditions.</p> <p><u>Operating Impact:</u> Reduction in O&M costs</p> <p><u>Expenditure Type:</u> Routine Replacement Project</p> <p><u>Type of Cost Savings:</u></p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Capital Reserve Fund</p> <hr/> <p>Total Project Cost</p>	<p>50,000</p> <hr/> <p><u>50,000</u></p>
<hr/>		
<p>171375 Watermain Oversizing Initiating Dept: Enterprise Services - Water</p> <p><u>Description:</u> To fund oversizing requests from communities/developers.</p> <p><u>If deferred:</u> required per contract if needed</p> <p><u>Operating Impact:</u> required per contract if needed</p> <p><u>Expenditure Type:</u> New/Expansion Project</p> <p><u>Type of Cost Savings:</u> Contractual Services</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Water Supply System Fund</p> <hr/> <p>Total Project Cost</p>	<p>50,000</p> <hr/> <p><u>50,000</u></p>
<hr/>		
<p>171426 Garfield Avenue - Butterworth Avenue to Fulton Street Initiating Dept: Enterprise Services - Water</p> <p><u>Description:</u> Replace 6" main with history of breaks.</p> <p><u>If deferred:</u> Continued main breaks which in turn costs us more to fix in addition to poor road surface which leads to customer complaints.</p> <p><u>Operating Impact:</u> Savings from cost of Field Ops crew overtime, excavation, backfill, equipment, pipe and asphalt repair needed to repair watermain breaks.</p> <p><u>Expenditure Type:</u> Routine Replacement Project</p> <p><u>Type of Cost Savings:</u> Contractual Services</p> <p><u>Operating Cost/(Savings):</u> -14,000</p>	<p>Funding Sources</p> <p>Water Supply System Fund</p> <hr/> <p>Total Project Cost</p>	<p>750,000</p> <hr/> <p><u>750,000</u></p>

Fiscal Year 2017

<p>171821 Nason - Will to Turner Initiating Dept: Enterprise Services - Water</p> <p><u>Description:</u> Install new 6" main to complete loop, improve water quality and reduce water quality complaints.</p> <p><u>If deferred:</u> Potentially reduced reliability and water quality.</p> <p><u>Operating Impact:</u> Looping of watermain to improve reliability and water quality</p> <p><u>Expenditure Type:</u> New/Expansion Project</p> <p><u>Type of Cost Savings:</u> Contractual Services</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <table border="0"> <tr> <td>Water Supply System Fund</td> <td style="text-align: right;">200,000</td> </tr> <tr> <td colspan="2"><hr/></td> </tr> <tr> <td>Total Project Cost</td> <td style="text-align: right;"><u>200,000</u></td> </tr> </table>	Water Supply System Fund	200,000	<hr/>		Total Project Cost	<u>200,000</u>				
Water Supply System Fund	200,000										
<hr/>											
Total Project Cost	<u>200,000</u>										
<hr/>											
<p>172457 Livingston Pumping Station - Second Discharge Line from, Contract No. 2 (DWRf) Initiating Dept: Enterprise Services - Water</p> <p><u>Description:</u> Contract No. 2 of 3: from Livingston Pumping Station to Leoard/Ball intersection (Master Plan) Leonard St - Ashland Ave to Fuller Avenue The STPU FY2017 grant was secured and the grant amount was increased from \$557k to 596.786k (3/2013)</p> <p><u>If deferred:</u> Reduction in ability to provide necessary water volume to northeast portion of system</p> <p><u>Operating Impact:</u> Improved system reliability to northeast portion of system.</p> <p><u>Expenditure Type:</u> New/Expansion Project</p> <p><u>Type of Cost Savings:</u> Contractual Services</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <table border="0"> <tr> <td>Bonds - Water</td> <td style="text-align: right;">2,815,000</td> </tr> <tr> <td>Sewage Disposal System</td> <td style="text-align: right;">1,260,000</td> </tr> <tr> <td>State Grants - External ✓</td> <td style="text-align: right;">596,786</td> </tr> <tr> <td colspan="2"><hr/></td> </tr> <tr> <td>Total Project Cost</td> <td style="text-align: right;"><u>4,671,786</u></td> </tr> </table>	Bonds - Water	2,815,000	Sewage Disposal System	1,260,000	State Grants - External ✓	596,786	<hr/>		Total Project Cost	<u>4,671,786</u>
Bonds - Water	2,815,000										
Sewage Disposal System	1,260,000										
State Grants - External ✓	596,786										
<hr/>											
Total Project Cost	<u>4,671,786</u>										
<hr/>											
<p>172468 Livingston Pumping Station - Second Discharge Line from, Contract No. 3 (DWRf) Initiating Dept: Enterprise Services - Water</p> <p><u>Description:</u> Contract No. 3 of 3: from Livingston Pumping Station to Leoard/Ball intersection (Master Plan) Leonard St - Fuller Avenue to Ball Avenue The FY2017 STPU grant was secured and the grant amount was decreased from \$339k to 331.058k (3/2013)</p> <p><u>If deferred:</u> Reduction in ability to provide necessary water volume to northeast portion of system</p> <p><u>Operating Impact:</u> Improved system reliability to northeast portion of system.</p> <p><u>Expenditure Type:</u> Rehabilitation or Enhancement Project</p> <p><u>Type of Cost Savings:</u> Contractual Services</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <table border="0"> <tr> <td>State Grants - External ✓</td> <td style="text-align: right;">331,058</td> </tr> <tr> <td>Bonds - Sewer</td> <td style="text-align: right;">875,000</td> </tr> <tr> <td>Bonds - Water</td> <td style="text-align: right;">1,850,000</td> </tr> <tr> <td colspan="2"><hr/></td> </tr> <tr> <td>Total Project Cost</td> <td style="text-align: right;"><u>3,056,058</u></td> </tr> </table>	State Grants - External ✓	331,058	Bonds - Sewer	875,000	Bonds - Water	1,850,000	<hr/>		Total Project Cost	<u>3,056,058</u>
State Grants - External ✓	331,058										
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Bonds - Water	1,850,000										
<hr/>											
Total Project Cost	<u>3,056,058</u>										
<hr/>											
<p>173159 Watermain Lining Maintenance Initiating Dept: Enterprise Services - Water</p> <p><u>Description:</u> Line various watermains with history of leaks and water quality problems.</p> <p><u>If deferred:</u> potential for water quality issues and continued expenses for watermain breaks</p> <p><u>Operating Impact:</u> Reduce water quality complaints and costs fo repairing watermain breaks.</p> <p><u>Expenditure Type:</u> Rehabilitation or Enhancement Project</p> <p><u>Type of Cost Savings:</u> Contractual Services</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <table border="0"> <tr> <td>Water Supply System Fund</td> <td style="text-align: right;">250,000</td> </tr> <tr> <td colspan="2"><hr/></td> </tr> <tr> <td>Total Project Cost</td> <td style="text-align: right;"><u>250,000</u></td> </tr> </table>	Water Supply System Fund	250,000	<hr/>		Total Project Cost	<u>250,000</u>				
Water Supply System Fund	250,000										
<hr/>											
Total Project Cost	<u>250,000</u>										

Fiscal Year 2017

173344 LMFP - LL Traffic Safety Improvements		Initiating Dept: Enterprise Services - Water	
<u>Description:</u> Improve safety measures in front of LL stations		Funding Sources	
<u>If deferred:</u> none		Water Supply System Fund	100,000
<u>Operating Impact:</u> none			
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		Total Project Cost	<u>100,000</u>
<u>Type of Cost Savings:</u> Contractual Services			
<u>Operating Cost/(Savings):</u>			
<hr/>			
173346 LMFP - Accelator Conversion and Residual Improvement		Initiating Dept: Enterprise Services - Water	
<u>Description:</u> Remove Accelator equipment and replace with new system. COnvert two basins to sludge treatment and storage.		Funding Sources	
<u>If deferred:</u> higher maintenance costs for aging accelator equipment		Bonds - Water	200,000
<u>Operating Impact:</u> modernization of equipment that is more efficient			
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		Total Project Cost	<u>200,000</u>
<u>Type of Cost Savings:</u> Contractual Services			
<u>Operating Cost/(Savings):</u>			
<hr/>			
173460 Water System - Annual Efficiency and Sustainability Projects		Initiating Dept: Enterprise Services - Water	
<u>Description:</u> Annual ammount set aside for projects to improve Energy efficiency and sustainability for the Water System at all Water facilities		Funding Sources	
<u>If deferred:</u> higher costs with use of outdated equipment and technologies		Water Supply System Fund	200,000
<u>Operating Impact:</u> reduce energy consumption and costs			
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		Total Project Cost	<u>200,000</u>
<u>Type of Cost Savings:</u> Contractual Services			
<u>Operating Cost/(Savings):</u>			
<hr/>			
171885 Annual roof repair / replacements at the 201 Market facility.		Initiating Dept: Facilities Management	
<u>Description:</u> This project will repair/replace various roofs according to our roof asset management program.		Funding Sources	
<u>If deferred:</u> Roofs will continue to deteriorate causing leaks resulting in damage to the buildings infrastructure.		Facilities Management	290,000
<u>Operating Impact:</u> More energy efficient and reduced staff time and resources attending to leaks and interior damage.			
<u>Expenditure Type:</u> Routine Replacement Project		Total Project Cost	<u>290,000</u>
<u>Type of Cost Savings:</u> Other			
<u>Operating Cost/(Savings):</u>			

Fiscal Year 2017

171891 Replacement of the emergency generator at the police building. Initiating Dept: Facilities Management		
<u>Description:</u> The existing generator is over 25 years old and will need to be replaced to ensure reliable power supply to the police department building and dispatch center during a power outage.	Funding Sources	
<u>If deferred:</u> Equipment will fail and the operations of the 911 Dispatch Center will be compromised.	Capital Reserve Fund	300,000
<u>Operating Impact:</u> No impact on operational cost.		
<u>Expenditure Type:</u> Routine Replacement Project	Total Project Cost	<u>300,000</u>
<u>Type of Cost Savings:</u> Other		
<u>Operating Cost/(Savings):</u>		
<hr/>		
171903 Miscellaneous renovations at 201 Market Street facility. Initiating Dept: Facilities Management		
<u>Description:</u> This facility is in need of repairs such as: Foundation stabilization, restroom upgrades, fire alarm system upgrades, window replacement, lighting upgrades, plumbing upgrades, etc.	Funding Sources	
<u>If deferred:</u> Higher future replacement costs.	Capital Reserve Fund	900,000
<u>Operating Impact:</u> We would realize a small savings in utility costs with the new HVAC equipment and windows.		
<u>Expenditure Type:</u> Routine Replacement Project	Total Project Cost	<u>900,000</u>
<u>Type of Cost Savings:</u> Other		
<u>Operating Cost/(Savings):</u>		
<hr/>		
172004 Replacement of the air handlers at the City/County complex. Initiating Dept: Facilities Management		
<u>Description:</u> The existing air handling equipment is over 45 years old and in need of major renovation.	Funding Sources	
<u>If deferred:</u> Current HVAC equipment could fail.	Capital Reserve Fund	1,400,000
<u>Operating Impact:</u> The new equipment would be more efficient. We would be able to reduce our utility cost by about \$30,000 per year.		
<u>Expenditure Type:</u> Routine Replacement Project	Total Project Cost	<u>1,400,000</u>
<u>Type of Cost Savings:</u> Other		
<u>Operating Cost/(Savings):</u>		
<hr/>		
172023 Construction of storage building at the Pistol range. Initiating Dept: Facilities Management		
<u>Description:</u> This project would construct a storage barn for site equipment.	Funding Sources	
<u>If deferred:</u> Equipment will be harder to track and maintain due to multiple locations.	Facilities Management	100,000
<u>Operating Impact:</u> Miscellaneous equipment can be stored inside in lieu of outside as it currently is being stored.		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	Total Project Cost	<u>100,000</u>
<u>Type of Cost Savings:</u> Other		
<u>Operating Cost/(Savings):</u>		

Fiscal Year 2017

173106 Parking lot repairs at the Westside Complex. **Initiating Dept:** Facilities Management

Description: This will include new asphalt paving and concrete curbs and sidewalks.
If deferred: Damage to vehicles and pedestrian injuries might occur due to the current conditions.
Operating Impact: No impact on operational cost.
Expenditure Type: Routine Replacement Project
Type of Cost Savings: Other
Operating Cost/(Savings):

Funding Sources	
Capital Reserve Fund	100,000
Total Project Cost	<u><u>100,000</u></u>

173111 Annual miscellaneous painting at various locations. **Initiating Dept:** Facilities Management

Description: Repair and paint walls based upon an annual interior management plan. This will reduce the number of major painting projects while maintaining the integrity of the interior appearance.
If deferred: Interior remodels will be required if necessary repairs don't occur.
Operating Impact: No impact on operational cost.
Expenditure Type: Routine Replacement Project
Type of Cost Savings: Other
Operating Cost/(Savings):

Funding Sources	
Facilities Management	30,000
Total Project Cost	<u><u>30,000</u></u>

173112 Annual miscellaneous flooring replacement at various locations. **Initiating Dept:** Facilities Management

Description: Replacement of carpet flooring based upon an annual interior management plan. This will allow us to maintain the overall floor system and replace as needed.
If deferred: Flooring will reach a point of failure, requiring additional cleaning expense as well as a negative aesthetic impact.
Operating Impact: No impact on operational cost.
Expenditure Type: Routine Replacement Project
Type of Cost Savings: Other
Operating Cost/(Savings):

Funding Sources	
Facilities Management	85,000
Total Project Cost	<u><u>85,000</u></u>

173113 Annual miscellaneous HVAC/heat pump replacement at the police building. **Initiating Dept:** Facilities Management

Description: When the facility was renovated in 2001, a majority of the HVAC equipment was not replaced. This project will continue a scheduled replacement program of various components of the existing equipment as it reaches the end of its useful life.
If deferred: Existing equipment is beginning to fail
Operating Impact: No impact on operational cost.
Expenditure Type: Routine Replacement Project
Type of Cost Savings: Other
Operating Cost/(Savings):

Funding Sources	
Facilities Management	100,000
Total Project Cost	<u><u>100,000</u></u>

Fiscal Year 2017

173114 Annual concrete restoration / waterproofing at various locations - construction phase		Initiating Dept: Facilities Management
<u>Description:</u> The concrete plaza deck and police parking garage requires general maintenance to maintain it's integrity. This project would inspect the entire deck and ramp, replace any failed sealant, and repair any deteriorated concrete.	Funding Sources	
<u>If deferred:</u> Continued leaking will cause structural damage to the Plaza deck and areas below.	Facilities Management	100,000
<u>Operating Impact:</u> No impact on operational cost.		
<u>Expenditure Type:</u> Routine Replacement Project		
<u>Type of Cost Savings:</u> Other		
<u>Operating Cost/(Savings):</u>		
<hr/>		
173118 Replacement of window blinds at City Hall.		Initiating Dept: Facilities Management
<u>Description:</u> The current window blinds age old and beginning to not work properly. The blind material is difficult to clean, resulting in additional time focused on cleaning.	Funding Sources	
<u>If deferred:</u> Existing blinds have exceeded their useful life.	Capital Reserve Fund	200,000
<u>Operating Impact:</u> No impact on operational cost.		
<u>Expenditure Type:</u> Routine Replacement Project		
<u>Type of Cost Savings:</u> Other		
<u>Operating Cost/(Savings):</u>		
<hr/>		
173120 Replacement of concrete pads at the fuel island.		Initiating Dept: Facilities Management
<u>Description:</u> Concrete is becoming damaged due to heavy use and traffic of heavy machinery.	Funding Sources	
<u>If deferred:</u> Concrete will begin to break up causing damage to the fuel stations and underground fuel tanks.	Facilities Management	100,000
<u>Operating Impact:</u> No impact on operational cost.		
<u>Expenditure Type:</u> Routine Replacement Project		
<u>Type of Cost Savings:</u> Other		
<u>Operating Cost/(Savings):</u>		
<hr/>		
173393 Exterior façade repairs and waterproofing at City Hall.		Initiating Dept: Facilities Management
<u>Description:</u> Repair work is required in order to maintain the integrity of the exterior façade due to its age and overall condition. Suspect areas will be focused on based upon detailed investigation and design work.	Funding Sources	
<u>If deferred:</u> The existing anchor system shows signs of degradation and potential failure if sufficient repairs are not completed.	Facilities Management	150,000
<u>Operating Impact:</u> No impact on operational cost.		
<u>Expenditure Type:</u> Routine Replacement Project		
<u>Type of Cost Savings:</u> Other		
<u>Operating Cost/(Savings):</u>		
<hr/>		

Fiscal Year 2017

173394 Replacement of both freight elevators at 1120. **Initiating Dept:** Facilities Management

Description: Replacement of two freight elevators. These elevators are very old, requiring more reactive maintenance. The additional service will become more expensive the older the elevators becomes.

If deferred: Equipment will continue to fail and result in higher maintenance and repair costs.

Operating Impact: No impact on operational cost.

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Other

Operating Cost/(Savings):

Funding Sources
Capital Reserve Fund

400,000

Total Project Cost

400,000

172069 Fire Station Generators (1 per yr) **Initiating Dept:** Fire

Description: Fire stations need to have electrical power at all times in order to receive and effectively respond to emergency alarms. Emergency generators are past their useful lives and are much like a worn-out automobile. Replacement of the units will ensure that fi

If deferred: Increased maintenance and repair costs.

Operating Impact: Decrease in maintenance and repair costs.

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources
Capital Reserve Fund

180,000

Total Project Cost

180,000

172092 Station HVAC System/Control replacements **Initiating Dept:** Fire

Description: HVAC Units and controls to replace outdated and inefficient units.

If deferred: Continues inefficiencies

Operating Impact: Reduces maintenance and operating costs, reduction in carbon footprint.

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources
Capital Reserve Fund

115,000

Total Project Cost

115,000

172111 Fire Suppression System **Initiating Dept:** Fire

Description: This project would result in much needed fire suppression system in a fire station. A fire suppression system is a life and property saving investment. A fire that occurs in a building with a functional and adequate fire suppression system, the fire is e

If deferred: Potential for property and life loss remains the same.

Operating Impact: Potential property and life savings if a fire should occur.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources
Capital Reserve Fund

55,000

Total Project Cost

55,000

Fiscal Year 2017

<p>172593 Boiler Replacement - LaGrave Ave Fire Administration Offices and Fire Station</p> <p><u>Description:</u> Currently LaGrave uses steam for heat and hot water. The study that was conducted suggested that it would be more efficient to convert to a boiler that would be for heat and hot water, instead of 2 seperate systems.</p> <p><u>If deferred:</u> Reduce overall energy costs to heat the offices and station.</p> <p><u>Operating Impact:</u> Reduce overall energy costs to heat the offices and station.</p> <p><u>Expenditure Type:</u> Efficiency Project</p> <p><u>Type of Cost Savings:</u></p> <p><u>Operating Cost/(Savings):</u></p>	<p>Initiating Dept: Fire</p> <p>Funding Sources</p> <table border="0"> <tr> <td>Capital Reserve Fund</td> <td style="text-align: right;">40,000</td> </tr> <tr> <td colspan="2"><hr/></td> </tr> <tr> <td>Total Project Cost</td> <td style="text-align: right;"><u>40,000</u></td> </tr> </table>	Capital Reserve Fund	40,000	<hr/>		Total Project Cost	<u>40,000</u>
Capital Reserve Fund	40,000						
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Total Project Cost	<u>40,000</u>						
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<p>173031 Land Acquisition, Administration, Training Center and Apparatus/Fleet Maintenance</p> <p><u>Description:</u> Fire Administration would like to consolidate the Fire Administration, Training Center and Fleet maintenance to a centralized location. As we contemplate available land we understand the strategic value of the location. This factor will play a major roll i</p> <p><u>If deferred:</u> Continued inefficiencies and increased down-time for personnel and apparatus going to various locations.</p> <p><u>Operating Impact:</u> Consolidating the Training Center, Fire Administration and Fire Apparatus/Fleet Maintenance locations creates efficiencies within the department and lowers down-time for apparatus during traing and repairs.</p> <p><u>Expenditure Type:</u> New/Expansion Project</p> <p><u>Type of Cost Savings:</u></p> <p><u>Operating Cost/(Savings):</u></p>	<p>Initiating Dept: Fire</p> <p>Funding Sources</p> <table border="0"> <tr> <td>Capital Reserve Fund</td> <td style="text-align: right;">500,000</td> </tr> <tr> <td colspan="2"><hr/></td> </tr> <tr> <td>Total Project Cost</td> <td style="text-align: right;"><u>500,000</u></td> </tr> </table>	Capital Reserve Fund	500,000	<hr/>		Total Project Cost	<u>500,000</u>
Capital Reserve Fund	500,000						
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Total Project Cost	<u>500,000</u>						
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<p>173058 Fire Station Roof Replacements</p> <p><u>Description:</u> Due to the overall condition of our roofs, we need to plan for the eventual replacement of station roofs. We will continue to do repairs to prolong their life, but need to plan for their replacement. The roof conditions are evaluated by looking at the data</p> <p><u>If deferred:</u> Increased maintenance and operting costs, increased risk of structural damage to buildings.</p> <p><u>Operating Impact:</u> Reduces maintenance and operating costs, reduced carbon footprint.</p> <p><u>Expenditure Type:</u> Routine Replacement Project</p> <p><u>Type of Cost Savings:</u> Contractual Services</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Initiating Dept: Fire</p> <p>Funding Sources</p> <table border="0"> <tr> <td>Capital Reserve Fund</td> <td style="text-align: right;">110,000</td> </tr> <tr> <td colspan="2"><hr/></td> </tr> <tr> <td>Total Project Cost</td> <td style="text-align: right;"><u>110,000</u></td> </tr> </table>	Capital Reserve Fund	110,000	<hr/>		Total Project Cost	<u>110,000</u>
Capital Reserve Fund	110,000						
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Total Project Cost	<u>110,000</u>						
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<p>173143 Personal Protective Equipment (PPE)</p> <p><u>Description:</u> The firefighters' PPE has a life expectancy and NFPA replacement of 10 years. The need to purchase 188 sets of fire gear we are proposing to budget this over four years. In the interim we do repair PPE to NFPA standards to ensure the maximum life expecta</p> <p><u>If deferred:</u> We will be out of compliance regarding PPE. Deferring the cost only makes it more expensive in the future. Sub-standard PPE increases the risk of firefighter injuries.</p> <p><u>Operating Impact:</u> We need to provide compliant PPE for the firefighters. This will ensure they have safe equipment to work in hazardous enironments.</p> <p><u>Expenditure Type:</u> Routine Replacement Project</p> <p><u>Type of Cost Savings:</u></p> <p><u>Operating Cost/(Savings):</u></p>	<p>Initiating Dept: Fire</p> <p>Funding Sources</p> <table border="0"> <tr> <td>Capital Reserve Fund</td> <td style="text-align: right;">72,500</td> </tr> <tr> <td colspan="2"><hr/></td> </tr> <tr> <td>Total Project Cost</td> <td style="text-align: right;"><u>72,500</u></td> </tr> </table>	Capital Reserve Fund	72,500	<hr/>		Total Project Cost	<u>72,500</u>
Capital Reserve Fund	72,500						
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Total Project Cost	<u>72,500</u>						

Fiscal Year 2017

172332 Vehicle Replacements Initiating Dept: Fleet Management

Description: Vehicle purchase according to replacement schedule.
If deferred: Increase downtime, increase in maintenance costs, and lack of vehicle availability
Operating Impact: No Impact on Operating Costs
Expenditure Type: Routine Replacement Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Motor Equipment System	4,902,221
Total Project Cost	<u><u>4,902,221</u></u>

171858 Meter Inventory Initiating Dept: Parking Services

Description: Parking meter mechanisms, posts, and heads for new meter locations and replacements for damaged meters. Starting in FY14 the Parking System will be upgrading all 2,400 meters in the system. The upgraded meters will provide additional customer service to
If deferred: Customers will continue to drive looking for free parking spaces. This driving contributes to carbon emissions. Additionally, revenue to the parking system will be decreased.
Operating Impact: Part of the parking system will provide vehicular turnover on the street and increased parking in off street parking facilities. Will also generate additional revenues.
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Parking Services Fund	150,000
Total Project Cost	<u><u>150,000</u></u>

171928 Parking Access Control Equipment Upgrades Initiating Dept: Parking Services

Description: With a system as large as ours, equipment obsolescence, and rapid technological changes do require annual funding of parking access and revenue control equipment.
If deferred: Additional labor costs will be required to manually process transactions or work with monthly parking customers who cannot access their parking. This would have a negative impact on employee and visitor parking experiences.
Operating Impact: Continued ability to operate parking in a customer friendly and cost efficient manner.
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Parking Services Fund	50,000
Total Project Cost	<u><u>50,000</u></u>

171930 Camera and Server Replacement Initiating Dept: Parking Services

Description: Replace cameras in the parking ramps and the server that retains the images. Update to current technology. These cameras are vital to operations as the parking facilities are not staffed and the cameras are the dispatch personnel's link to customers. Ad
If deferred: Negative customer impact. Customers idling in exit lanes creating greenhouse gas emissions while staff is speaking with them to determine if there is a problem with equipment or it is operator error.
Operating Impact: Ability to assist customers by viewing them. Ability to furnish information to proper law enforcement staff regarding any events.
Expenditure Type: Routine Replacement Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Parking Services Fund	20,000
Total Project Cost	<u><u>20,000</u></u>

Fiscal Year 2017

171976 Parking Lot Resurfacing **Initiating Dept:** Parking Services

Description: Resurface parking lots. When lots are in disrepair there is the potential for injury to customers and their property. They are also not inviting for the public to park in. Maintenance equipment will be damaged if surfaces are not repaired. Also include
If deferred: Maintenance equipment may be damaged. City may be liable for damage to customers and their vehicles.
Operating Impact: Ease of maintenance and positive customer experience.
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Parking Services Fund	300,000
Total Project Cost	<u><u>300,000</u></u>

172556 Radio System Upgrade **Initiating Dept:** Parking Services

Description: Upgrade radio system utilized by Parking Services for parking facility attendants, security, and maintenance.
If deferred: Radios and base station may become ineffective for communications.
Operating Impact: Ability to communicate timely and clearly.
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings: Other
Operating Cost/(Savings):

Funding Sources	
Parking Services Fund	20,000
Total Project Cost	<u><u>20,000</u></u>

171360 MDOT - Trunkline (Act 51) **Initiating Dept:** Streets and Sanitation (Eng)

Description: City's share of trunkline project costs: FY2012 - I96 under Leonard Street; US131 NB and SB over CSX RR; I296/US131 over 6th Street FY2013 - US131 NB from Leonard to N of Ann; I196 WB and EB over the Grand River; M44 Conn from I96 to Airway; I296 SB from
If deferred: Legal mandate - unable to defer.
Operating Impact: No impact.
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings: Contractual Services
Operating Cost/(Savings):

Funding Sources	
State Grants - External ✓	625,000
Streets Capital Fund	50,000
Total Project Cost	<u><u>675,000</u></u>

171842 Wealthy Street - US131 to Division Avenue **Initiating Dept:** Streets and Sanitation (Eng)

Description: STPU FY2017 Grant. Reconstruction. The STPU grant was secured, the grant amount was decreased from \$990k to 957.04k, the FY was changed from FY2014 to FY2017 and added design work in FY2016. (3/2013)
If deferred: Street will continue to deteriorate which may result in additional cost and disruption.
Operating Impact: Decreased unplanned maintenance.
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings: Contractual Services
Operating Cost/(Savings):

Funding Sources	
Bonds - Sewer	200,000
Downtown Development Auth. ✓	835,000
State Grants - External ✓	957,040
Water Supply System Fund	600,000
Total Project Cost	<u><u>2,592,040</u></u>

Fiscal Year 2017

172016 Alger Bridge over the C&O (CSX) Railroad Initiating Dept: Streets and Sanitation (Eng)		
<u>Description:</u> Potential LBP FY2017 Grant. The local share of \$230k in FY2018 will be funded out of the IIPA (3/2013)	Funding Sources	
<u>If deferred:</u> Bridge will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	Streets Capital Fund	50,000
<u>Operating Impact:</u> Increased unplanned maintenance.	State Grants - External ✓	1,120,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services	Total Project Cost	<u>1,170,000</u>
<u>Operating Cost/(Savings):</u>		
<hr/>		
172392 Kalamazoo Avenue - Burton Street to Hall Street Initiating Dept: Streets and Sanitation (Eng)		
<u>Description:</u> STPU FY2015 and FY2016 grants. Rotomill/rubblize/resurface. Grant will be split between Burton to Boston (FY2015) and Boston to Hall (FY2016). Minor arterial street with higher ADT (6,623 - 12,563). PASER Rating = 3 and 4 out of 10, Remaining Service Life	Funding Sources	
<u>If deferred:</u> Streets will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	Streets Capital Fund	225,000
<u>Operating Impact:</u> Decreased unplanned maintenance.		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	Total Project Cost	<u>225,000</u>
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
<hr/>		
172879 Alpine Avenue - Leonard Street to Richmond Street Initiating Dept: Streets and Sanitation (Eng)		
<u>Description:</u> STPU FY2016 grant. Rotomill/resurface. Principle arterial street with high ADT (17,169). PASER Rating = 4 out of 10, Remaining Service Life (RSL) = -2. Street was reconstructed in 1995. Will preserve the investment and begin to upgrade the corridor. The ST	Funding Sources	
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	Streets Capital Fund	200,000
<u>Operating Impact:</u> Decreased unplanned maintenance.		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	Total Project Cost	<u>200,000</u>
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
<hr/>		
172883 Alpine Avenue - Richmond Street to Nason Street Initiating Dept: Streets and Sanitation (Eng)		
<u>Description:</u> STPU FY2017 grant. Rotomill/resurface. Principle arterial street with high ADT (15,926). PASER Rating = 3 and 4 out of 10, Remaining Service Life (RSL) = -5 and -2. Street was rotomilled/resurfaced in 2001. Will preserve the investment and continue to upgra	Funding Sources	
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	Streets Capital Fund	150,000
<u>Operating Impact:</u> Decreased unplanned maintenance.	State Grants - External ✓	219,729
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services	Total Project Cost	<u>369,729</u>
<u>Operating Cost/(Savings):</u>		

Fiscal Year 2017

172887 Burton Street - Breton Avenue to East Beltline Initiating Dept: Streets and Sanitation (Eng)		
<u>Description:</u> STPU FY2017 grant. Rotomill/resurface. Principle arterial street with high ADT (21,757). PASER Rating = 6 out of 10, Remaining Service Life (RSL) = 4. Street was last milled and resurfaced in 2004. Will preserve the investment and continue to upgrade the	Funding Sources	
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	Streets Capital Fund	50,000
<u>Operating Impact:</u> Decreased unplanned maintenance.	State Grants - External ✓	585,943
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services	Total Project Cost	635,943
<u>Operating Cost/(Savings):</u>		
<hr/>		
172925 Fulton Street - Fuller Avenue to Benjamin Avenue Initiating Dept: Streets and Sanitation (Eng)		
<u>Description:</u> STPU FY2016 grant. Principle arterial street with high ADT (18,607). PASER Rating = 4 out of 10, Remaining Service Life (RSL) = -2. Street was reconstructed in 2002. Will preserve the investment and continue to upgrade the corridor. The STPU grant was secured	Funding Sources	
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	Streets Capital Fund	20,000
<u>Operating Impact:</u> Decreased unplanned maintenance.	Total Project Cost	20,000
<u>Expenditure Type:</u> Routine Replacement Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
<hr/>		
172929 Fulton Street - Lafayette Avenue to College Avenue Initiating Dept: Streets and Sanitation (Eng)		
<u>Description:</u> STPU FY2017 grant. Principle arterial street with high ADT (15,985). PASER Rating = 4 out of 10, Remaining Service Life (RSL) = -2. Street was reconstructed in 1992. Will preserve the investment and continue to upgrade the corridor. The STPU grant was secured	Funding Sources	
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	State Grants - External ✓	122,071
<u>Operating Impact:</u> Decreased unplanned maintenance.	Streets Capital Fund	75,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	Total Project Cost	197,071
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
<hr/>		
172933 Fulton Avenue - Woodward Avenue to Lakeside Avenue Initiating Dept: Streets and Sanitation (Eng)		
<u>Description:</u> Principle arterial street with high ADT (17,414). PASER Rating = 4 out of 10, Remaining Service Life (RSL) = -2. Street was rotomilled/resurfaced in 2001. Will preserve the investment and continue to upgrade the corridor. The STPU grant was secured, the amount	Funding Sources	
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	Streets Capital Fund	150,000
<u>Operating Impact:</u> Decreased unplanned maintenance.	Total Project Cost	150,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		

Fiscal Year 2017

172937 Kalamazoo Avenue - 36th Street to Forrester Avenue Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> STPU FY2017 grant. Rotomill/resurface. Principle arterial street with high ADT (22,140). PASER Rating = 5 out of 10, Remaining Service Life (RSL) = 1. Street was reconstructed in 1991 and resurfaced in 2006. Will preserve the investment and continue to up	Funding Sources
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	Streets Capital Fund 25,000
<u>Operating Impact:</u> Decreased unplanned maintenance.	State Grants - External ✓ 327,151
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
<hr/>	
172947 Leonard Street - Alpine Avenue to Turner Avenue Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> STPU FY2016 grant. Rotomill/resurface. Principle arterial street with high ADT (15,637). PASER Rating = 4 out of 10, Remaining Service Life (RSL) = -2. The STPU grant was secured and the grant amount was increased from \$310k to 332.143k (3/2013)	Funding Sources
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	Streets Capital Fund 225,000
<u>Operating Impact:</u> Decreased unplanned maintenance.	
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
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172952 Leonard Street - Hillburn Avenue to Country Club Avenue Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> STPU FY2017 grant. Rotomill/resurface. Principle arterial street with high ADT (13,561 - 15,195). PASER Rating = 4 out of 10, Remaining Service Life (RSL) = -2. Street was reconstructed in 2001. Will preserve the investment and continue to upgrade the cor	Funding Sources
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	Streets Capital Fund 75,000
<u>Operating Impact:</u> Decreased unplanned maintenance.	State Grants - External ✓ 107,423
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
<hr/>	
172956 Leonard Street - Plainfield Avenue to Lafayette Avenue Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> STPU FY2016 grant. Rotomill/resurface. Principle arterial street with high ADT (19,060). PASER Rating = 5 out of 10, Remaining Service Life (RSL) = 1. Street was reconstructed: 1979 (Plainfield to Gill); 1998 (Gill to Coit) and Plainfield to Lafayette res	Funding Sources
<u>If deferred:</u> Streets will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	Streets Capital Fund 15,000
<u>Operating Impact:</u> Decreased unplanned maintenance.	
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
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Fiscal Year 2017

<p>172960 Leonard Street - Walker Avenue to Alpine Avenue Initiating Dept: Streets and Sanitation (Eng)</p> <p><u>Description:</u> STPU FY2017 grant. Rotomill/resurface. Principle arterial street with high ADT (18,162). PASER Rating = 5 out of 10, Remaining Service Life (RSL) = 1. Street was reconstructed: 1995 (Walker to White) and 1992 (White to Alpine). Will preserve the investment <u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive. <u>Operating Impact:</u> Decreased unplanned maintenance. <u>Expenditure Type:</u> Rehabilitation or Enhancement Project <u>Type of Cost Savings:</u> Contractual Services <u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <table border="0"> <tr> <td>Streets Capital Fund</td> <td style="text-align: right;">50,000</td> </tr> <tr> <td>State Grants - External ✓</td> <td style="text-align: right;">460,779</td> </tr> <tr> <td colspan="2"><hr/></td> </tr> <tr> <td>Total Project Cost</td> <td style="text-align: right;"><u>510,779</u></td> </tr> </table>	Streets Capital Fund	50,000	State Grants - External ✓	460,779	<hr/>		Total Project Cost	<u>510,779</u>
Streets Capital Fund	50,000								
State Grants - External ✓	460,779								
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Total Project Cost	<u>510,779</u>								
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<p>172964 Michigan Street - College Avenue to Eastern Avenue Initiating Dept: Streets and Sanitation (Eng)</p> <p><u>Description:</u> STPU FY2017 grant. Rotomill/resurface. Principle arterial street with high ADT (21,314). PASER Rating = 5 out of 10, Remaining Service Life (RSL) = 1. Street was reconstructed: 1996 (College to Paris) and 1994 (Paris to Eastern). Will preserve the investment <u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive. <u>Operating Impact:</u> Decreased unplanned maintenance. <u>Expenditure Type:</u> Rehabilitation or Enhancement Project <u>Type of Cost Savings:</u> Contractual Services <u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <table border="0"> <tr> <td>State Grants - External ✓</td> <td style="text-align: right;">170,900</td> </tr> <tr> <td>Streets Capital Fund</td> <td style="text-align: right;">15,000</td> </tr> <tr> <td colspan="2"><hr/></td> </tr> <tr> <td>Total Project Cost</td> <td style="text-align: right;"><u>185,900</u></td> </tr> </table>	State Grants - External ✓	170,900	Streets Capital Fund	15,000	<hr/>		Total Project Cost	<u>185,900</u>
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Total Project Cost	<u>185,900</u>								
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<p>172968 Michigan Street - Diamond Avenue to Fuller Avenue Initiating Dept: Streets and Sanitation (Eng)</p> <p><u>Description:</u> STPU FY2016 grant. Rotomill/resurface. Principle arterial street with high ADT (23,009). PASER Rating = 5 out of 10, Remaining Service Life (RSL) = 1. Street was reconstructed in 1994. Will preserve the investment and continue to upgrade the corridor. The <u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive. <u>Operating Impact:</u> Decreased unplanned maintenance. <u>Expenditure Type:</u> Rehabilitation or Enhancement Project <u>Type of Cost Savings:</u> Contractual Services <u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <table border="0"> <tr> <td>Streets Capital Fund</td> <td style="text-align: right;">25,000</td> </tr> <tr> <td colspan="2"><hr/></td> </tr> <tr> <td>Total Project Cost</td> <td style="text-align: right;"><u>25,000</u></td> </tr> </table>	Streets Capital Fund	25,000	<hr/>		Total Project Cost	<u>25,000</u>		
Streets Capital Fund	25,000								
<hr/>									
Total Project Cost	<u>25,000</u>								
<hr/>									
<p>171367 Safety Projects - Various Locations Initiating Dept: Traffic Safety</p> <p><u>Description:</u> Potential Grant. Safety improvements to signalized intersections and roadside improvements at various locations in the City. <u>If deferred:</u> Loss of grant funds <u>Operating Impact:</u> Improve safety for the traveling public <u>Expenditure Type:</u> Rehabilitation or Enhancement Project <u>Type of Cost Savings:</u> Contractual Services <u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <table border="0"> <tr> <td>State Grants - External ✓</td> <td style="text-align: right;">250,000</td> </tr> <tr> <td>Streets Capital Fund</td> <td style="text-align: right;">50,000</td> </tr> <tr> <td colspan="2"><hr/></td> </tr> <tr> <td>Total Project Cost</td> <td style="text-align: right;"><u>300,000</u></td> </tr> </table>	State Grants - External ✓	250,000	Streets Capital Fund	50,000	<hr/>		Total Project Cost	<u>300,000</u>
State Grants - External ✓	250,000								
Streets Capital Fund	50,000								
<hr/>									
Total Project Cost	<u>300,000</u>								

Fiscal Year 2017

172130 Traffic Signal LED Retrofit Initiating Dept: Traffic Safety

Description: Upgrade 10 Traffic Signals with LED fixtures
If deferred: Not progressing towards City's sustainability goals.
Operating Impact: Reduced Electric usage by 80%
Expenditure Type: Efficiency Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Streets Capital Fund	40,000
<hr/>	
Total Project Cost	<u>40,000</u>

172131 Traffic Signal Capital Replacement Initiating Dept: Traffic Safety

Description: Replacement of out of date, worn, damaged or functionally obsolete traffic signal equipment
If deferred: Less efficient operations and potentially unsafe traffic signal infrastructure.
Operating Impact: Without replacement traffic signals function without benefit of actuation or interconnect resulting in additional vehicle delays.
Expenditure Type: Routine Replacement Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Streets Capital Fund	40,000
<hr/>	
Total Project Cost	<u>40,000</u>

172171 Traffic Signal Optimization Initiating Dept: Traffic Safety

Description: Optimize traffic signal timing and operations on corridors in the GVMC area.
If deferred: Loss of grant funds.
Operating Impact: Improved efficiency on area roadways
Expenditure Type: Efficiency Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Federal Grants	240,000
Other Municipalities Contr.	45,000
Streets Capital Fund	25,000
<hr/>	
Total Project Cost	<u>310,000</u>

172183 Traffic Safety CMAQ Grant Projects - FY14 through FY18 Initiating Dept: Traffic Safety

Description: Grant funded vehicle detection and surveillance and ITS signal communications as programed in the TIP.
If deferred: Loss of grant funding.
Operating Impact: Improvement of traffic flow in the region. Matching funds required for federal grant.
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Streets Capital Fund	62,000
Federal Grants	450,000
Other Municipalities Contr.	51,000
<hr/>	
Total Project Cost	<u>563,000</u>

Fiscal Year 2017

173001 Safe Routes to School (SR2S) Initiating Dept: Traffic Safety

Description: Local match of potential grants for the Safe Routes to School program
If deferred: Less physical activity if routes are perceived as not safe.
Operating Impact: No impact
Expenditure Type: New/Expansion Project
Type of Cost Savings: Contractual Services
Operating Cost/(Savings):

Funding Sources	
Streets Capital Fund	10,000
State Grants - External ✓	10,000
<hr/>	
Total Project Cost	<u><u>20,000</u></u>

173563 Bicycle Network Expansion Initiating Dept: Traffic Safety

Description: The City has set a goal of providing 100 miles of bike facilities by 2015. The City is making significant gains in developing and implementing a non-motorized facilities plan that will ultimately provide a city-wide bike network, promote multi-modal transp
If deferred: Limited connectivity of bicycle opportunities.
Operating Impact: Negligible for on-street facilities as maintenance responsibilities would not change. Will require more maintenance to renew striping, symbols and signs related to this effort.
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Capital Reserve Fund	75,000
<hr/>	
Total Project Cost	<u><u>75,000</u></u>

Fiscal Year 2017	City Funds Total: 30,762,721	Non-City Funds Total: 6,718,880	Total : <u><u>37,481,601</u></u>
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Fiscal Year 2018

181605 Sidewalk Ramps - ADA and Sidewalk Repair - City Owned Facilities Initiating Dept: Engineering

Description: Removal and replacement of non-compliant handicap curb ramps which will adhere with a mandate issued by Federal Government under the Americans with Disabilities Act. Also, removal and replacement of deficient sidewalk and/or drive approaches at City owned
If deferred: The City will not be able to meet the Federal mandate.
Operating Impact: No impact.
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings: Contractual Services
Operating Cost/(Savings):

Funding Sources	
Capital Reserve Fund	250,000
<hr/>	
Total Project Cost	<u><u>250,000</u></u>

181374 CIPP Rehab of Sanitary Sewers - Various Sites Initiating Dept: Enterprise Services - Sewage

Description: Re-lining of sewers 50 years and older to reduce I/I and greatly extend useful life.
If deferred: Higher costs associated with emergency repairs.
Operating Impact: Reduces flow due to I/I at the Wastewater Treatment Facility
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings: Contractual Services
Operating Cost/(Savings):

Funding Sources	
Sewage Disposal System	600,000
<hr/>	
Total Project Cost	<u><u>600,000</u></u>

Fiscal Year 2018

<p>181746 Plaster Creek Sanitary Trunk Sewer Initiating Dept: Enterprise Services - Sewage</p> <p><u>Description:</u> Rosemary Street - Madison Avenue to Godwin Avenue; Public Easement from Godwin Avenue/Rosemary Street to Union Avenue/Billantau Street; Billantau Street - Union Avenue to Eastern Avenue; Eastern Avenue - Brookville Plaza Drive to Billantau Street; Public E</p> <p><u>If deferred:</u> Possible SSO's due to the recent improvements of Saddleback Sewer.</p> <p><u>Operating Impact:</u> None</p> <p><u>Expenditure Type:</u> Rehabilitation or Enhancement Project</p> <p><u>Type of Cost Savings:</u> Contractual Services</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Bonds - Sewer</p> <hr/> <p>Total Project Cost</p>	<p>6,750,000</p> <hr/> <p><u>6,750,000</u></p>
<hr/>		
<p>182035 Godfrey Avenue - Oxford Street to Market Avenue Initiating Dept: Enterprise Services - Sewage</p> <p><u>Description:</u> Sewer separation. Moved to FY2018 (Actual fiscal year undetermined).</p> <p><u>If deferred:</u> Street and infrastructure will continue to deteriorate. Work may be more extensive, expensive and disruptive.</p> <p><u>Operating Impact:</u> Increased unplanned maintenance.</p> <p><u>Expenditure Type:</u> Rehabilitation or Enhancement Project</p> <p><u>Type of Cost Savings:</u> Contractual Services</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Capital Reserve Fund</p> <p>Bonds - Sewer</p> <p>Sewage Disposal System</p> <p>Water Supply System Fund</p> <hr/> <p>Total Project Cost</p>	<p>210,000</p> <p>7,700,000</p> <p>200,000</p> <p>100,000</p> <hr/> <p><u>8,210,000</u></p>
<hr/>		
<p>182041 Godfrey Avenue - Liberty Street to Oxford Street Initiating Dept: Enterprise Services - Sewage</p> <p><u>Description:</u> Sewer separation. Moved to FY2018 (Actual fiscal year undetermined).</p> <p><u>If deferred:</u> Street and infrastructure will continue to deteriorate. Work may be more extensive, expensive and disruptive.</p> <p><u>Operating Impact:</u> Increased unplanned maintenance.</p> <p><u>Expenditure Type:</u> Rehabilitation or Enhancement Project</p> <p><u>Type of Cost Savings:</u> Contractual Services</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Bonds - Sewer</p> <p>Capital Reserve Fund</p> <p>Sewage Disposal System</p> <p>Water Supply System Fund</p> <hr/> <p>Total Project Cost</p>	<p>3,090,000</p> <p>210,000</p> <p>200,000</p> <p>90,000</p> <hr/> <p><u>3,590,000</u></p>
<hr/>		
<p>181380 Drainage Improvements and Emergency Repairs Initiating Dept: Enterprise Services - Stormwater</p> <p><u>Description:</u> Kent County Drain Commission Special Assessments and stormwater infrastructure repairs or replacement projects which occur throughout the year. Used when repairs are outside the scope of Sewer Maint Dept.</p> <p><u>If deferred:</u> Repairs increase in costs.</p> <p><u>Operating Impact:</u> Avoid emergency repairs</p> <p><u>Expenditure Type:</u> Rehabilitation or Enhancement Project</p> <p><u>Type of Cost Savings:</u> Contractual Services</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Capital Reserve Fund</p> <hr/> <p>Total Project Cost</p>	<p>175,000</p> <hr/> <p><u>175,000</u></p>

Fiscal Year 2018

181733 Kent County Drain Commission Special Assessments Initiating Dept: Enterprise Services - Stormwater	
<u>Description:</u> Improvements to the county drain located within the City of Grand Rapids require funding. These assessments occur through the Kent County Drain Commissioner's Office.	Funding Sources
<u>If deferred:</u> State Law does not allow deferment.	Capital Reserve Fund
<u>Operating Impact:</u> None	45,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u> Other	
<u>Operating Cost/(Savings):</u>	
	Total Project Cost
	<u>45,000</u>
<hr/>	
182508 Broadway Sanitary Trunk Sewer Initiating Dept: Enterprise Services - Stormwater	
<u>Description:</u> Broadway Avenue - 6th Street to Elizabeth Avenue; Ann Street - Broadway Avenue to Turner Avenue; and Turner Avenue - Ann Street to West River Drive Identified in 2009 Comprehensive Master Plan update	Funding Sources
<u>If deferred:</u>	Sewage Disposal System
<u>Operating Impact:</u>	100,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
	Total Project Cost
	<u>100,000</u>
<hr/>	
182190 Critical Safety Improvements to Underground Systems Initiating Dept: Enterprise Services - Street Lighting	
<u>Description:</u> Necessary improvements to the underground conduit system to correct safety issues, correct damage or provide for extensions of the system for new development.	Funding Sources
<u>If deferred:</u> Continued deterioration of the system and increase in emergency responses.	Capital Reserve Fund
<u>Operating Impact:</u> Increased reliability and greater safety	60,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u>	
<u>Operating Cost/(Savings):</u>	
	Total Project Cost
	<u>60,000</u>
<hr/>	
182207 Street Lighting Energy Improvements Initiating Dept: Enterprise Services - Street Lighting	
<u>Description:</u> Replacement of HPS and MV street light fixtures with LED fixtures	Funding Sources
<u>If deferred:</u> Less savings	Capital Reserve Fund
<u>Operating Impact:</u> Lower energy usage and maintenance costs.	30,000
<u>Expenditure Type:</u> Efficiency Project	
<u>Type of Cost Savings:</u>	
<u>Operating Cost/(Savings):</u>	
	Total Project Cost
	<u>30,000</u>

Fiscal Year 2018

<p>182225 Electric System & Street Lighting Improvements in conjunction with CSO and roadway projects</p> <p><u>Description:</u> Electric System & Street Lighting Improvements in conjunction with CSO and roadway projects</p> <p><u>If deferred:</u> Additional cost for construction/restoratoin</p> <p><u>Operating Impact:</u> Funding will leverage funds in conjunction with improvements in CSO and road projects</p> <p><u>Expenditure Type:</u> Rehabilitation or Enhancement Project</p> <p><u>Type of Cost Savings:</u></p> <p><u>Operating Cost/(Savings):</u></p>	<p>Initiating Dept: Enterprise Services - Street Lighting</p>	<p>Funding Sources</p> <p>Capital Reserve Fund</p> <hr/> <p>Total Project Cost</p>	<p>125,000</p> <hr/> <p><u>125,000</u></p>
<hr/>			
<p>182234 Radio Controlled Switching</p> <p><u>Description:</u> Installation of radio controlled automatic high voltage switch gear on the City's distribution network.</p> <p><u>If deferred:</u> Continued labor costs for call outs.</p> <p><u>Operating Impact:</u> Allow operation of switch gear without having to dispatch a crew to remote locations.</p> <p><u>Expenditure Type:</u> Efficiency Project</p> <p><u>Type of Cost Savings:</u></p> <p><u>Operating Cost/(Savings):</u></p>	<p>Initiating Dept: Enterprise Services - Street Lighting</p>	<p>Funding Sources</p> <p>Capital Reserve Fund</p> <hr/> <p>Total Project Cost</p>	<p>20,000</p> <hr/> <p><u>20,000</u></p>
<hr/>			
<p>182244 Primary Circuit Repair / Replacement</p> <p><u>Description:</u> Repair / Replacement of high voltage cable the has reached the end of its life cycle and various circuits through out the city.</p> <p><u>If deferred:</u> Continued recurring faults in system caused by failing cable plant.</p> <p><u>Operating Impact:</u> Lower O&M costs for faults caused by failing cable.</p> <p><u>Expenditure Type:</u> Routine Replacement Project</p> <p><u>Type of Cost Savings:</u></p> <p><u>Operating Cost/(Savings):</u></p>	<p>Initiating Dept: Enterprise Services - Street Lighting</p>	<p>Funding Sources</p> <p>Capital Reserve Fund</p> <hr/> <p>Total Project Cost</p>	<p>50,000</p> <hr/> <p><u>50,000</u></p>
<hr/>			
<p>182251 Pole Replacement Project</p> <p><u>Description:</u> Replacement and capital maintenance of street light poles; including replacement and rehab work.</p> <p><u>If deferred:</u> Poles continue to deteriorate resulting in unsafe conditions.</p> <p><u>Operating Impact:</u> Reduction in O&M costs</p> <p><u>Expenditure Type:</u> Routine Replacement Project</p> <p><u>Type of Cost Savings:</u></p> <p><u>Operating Cost/(Savings):</u></p>	<p>Initiating Dept: Enterprise Services - Street Lighting</p>	<p>Funding Sources</p> <p>Capital Reserve Fund</p> <hr/> <p>Total Project Cost</p>	<p>50,000</p> <hr/> <p><u>50,000</u></p>

Fiscal Year 2018

181406	Albany Street - Buchanan Avenue to Division Avenue; Ionia Avenue - Albany Street to Shelby Street; and Shelby Street - Division Avenue to West End	Initiating Dept: Enterprise Services - Water							
<u>Description:</u> Replace 2500' 4" & 6" main in Albany (Division to Ionia) & Ionia (Albany to Shelby) & Shelby (Division to west end). <u>If deferred:</u> Potential watermain breaks and overtime to repair as well as potential poor water quality. <u>Operating Impact:</u> Reduced maintenance, overtime and material costs as well as improved volumes for fire fighting. Dead end 4" mains do not carry a large volume of water. <u>Expenditure Type:</u> Routine Replacement Project <u>Type of Cost Savings:</u> Contractual Services <u>Operating Cost/(Savings):</u>			<table border="0"> <tr> <td>Funding Sources</td> <td></td> </tr> <tr> <td>Water Supply System Fund</td> <td style="text-align: right;">500,000</td> </tr> <tr> <td>Total Project Cost</td> <td style="text-align: right;"><u>500,000</u></td> </tr> </table>	Funding Sources		Water Supply System Fund	500,000	Total Project Cost	<u>500,000</u>
Funding Sources									
Water Supply System Fund	500,000								
Total Project Cost	<u>500,000</u>								
<hr/>									
181418	Cascade north river crossing (DWRP)	Initiating Dept: Enterprise Services - Water							
<u>Description:</u> Additional river crossing needed to help increase pressure in area (Finance Agreement-Cascade Twp request). <u>If deferred:</u> May result in water restrictions in high demand times if not built <u>Operating Impact:</u> Will improve pressures at the far eastern end of the system <u>Expenditure Type:</u> New/Expansion Project <u>Type of Cost Savings:</u> Contractual Services <u>Operating Cost/(Savings):</u>			<table border="0"> <tr> <td>Funding Sources</td> <td></td> </tr> <tr> <td>Bonds - Water</td> <td style="text-align: right;">3,600,000</td> </tr> <tr> <td>Total Project Cost</td> <td style="text-align: right;"><u>3,600,000</u></td> </tr> </table>	Funding Sources		Bonds - Water	3,600,000	Total Project Cost	<u>3,600,000</u>
Funding Sources									
Bonds - Water	3,600,000								
Total Project Cost	<u>3,600,000</u>								
<hr/>									
181423	Langley Street - Plymouth Avenue to Kalamazoo Avenue, Watermain Replacement	Initiating Dept: Enterprise Services - Water							
<u>Description:</u> Replace 6" main with history of breaks. <u>If deferred:</u> Continued main breaks which in turn costs us more to fix in addition to poor road surface which leads to customer complaints <u>Operating Impact:</u> Savings from cost of Field Ops crew overtime, excavation, backfill, equipment, pipe and asphalt repair needed to repair watermain breaks. <u>Expenditure Type:</u> Routine Replacement Project <u>Type of Cost Savings:</u> Contractual Services <u>Operating Cost/(Savings):</u> -14,000			<table border="0"> <tr> <td>Funding Sources</td> <td></td> </tr> <tr> <td>Water Supply System Fund</td> <td style="text-align: right;">325,000</td> </tr> <tr> <td>Total Project Cost</td> <td style="text-align: right;"><u>325,000</u></td> </tr> </table>	Funding Sources		Water Supply System Fund	325,000	Total Project Cost	<u>325,000</u>
Funding Sources									
Water Supply System Fund	325,000								
Total Project Cost	<u>325,000</u>								
<hr/>									
181425	Forrester Street - Kalamazoo Avenue to 600' East	Initiating Dept: Enterprise Services - Water							
<u>Description:</u> Replace dead end 4" main with history of breaks with 6" main. <u>If deferred:</u> Continued main breaks which in turn costs us more to fix in addition to poor road surface which leads to customer complaints <u>Operating Impact:</u> Savings from cost of Field Ops crew overtime, excavation, backfill, equipment, pipe and asphalt repair needed to repair watermain breaks. <u>Expenditure Type:</u> Routine Replacement Project <u>Type of Cost Savings:</u> Contractual Services <u>Operating Cost/(Savings):</u> -14,000			<table border="0"> <tr> <td>Funding Sources</td> <td></td> </tr> <tr> <td>Water Supply System Fund</td> <td style="text-align: right;">130,000</td> </tr> <tr> <td>Total Project Cost</td> <td style="text-align: right;"><u>130,000</u></td> </tr> </table>	Funding Sources		Water Supply System Fund	130,000	Total Project Cost	<u>130,000</u>
Funding Sources									
Water Supply System Fund	130,000								
Total Project Cost	<u>130,000</u>								

Fiscal Year 2018

<p>181431 Garfield Avenue - Leonard Street to Crosby Street and 11th Street to 12th Street</p> <p><u>Description:</u> Replace main with history of breaks. <u>If deferred:</u> Continued main breaks which in turn costs us more to fix in addition to poor road surface which leads to customer complaints. <u>Operating Impact:</u> Savings from cost of Field Ops crew overtime, excavation, backfill, equipment, pipe and asphalt repair needed to repair watermain breaks. <u>Expenditure Type:</u> Routine Replacement Project <u>Type of Cost Savings:</u> Contractual Services <u>Operating Cost/(Savings):</u> -14,000</p>	<p>Initiating Dept: Enterprise Services - Water</p>	<p>Funding Sources Water Supply System Fund</p>	<p>300,000</p>
		<p>Total Project Cost</p>	<p><u>300,000</u></p>
<hr/>			
<p>183159 Watermain Lining Maintenance</p> <p><u>Description:</u> Line various watermains with history of leaks and water quality problems. <u>If deferred:</u> potential for water quality issues and continued expenses for watermain breaks <u>Operating Impact:</u> Reduce water quality complaints and costs fo repairing watermain breaks. <u>Expenditure Type:</u> Rehabilitation or Enhancement Project <u>Type of Cost Savings:</u> Contractual Services <u>Operating Cost/(Savings):</u></p>	<p>Initiating Dept: Enterprise Services - Water</p>	<p>Funding Sources Water Supply System Fund</p>	<p>250,000</p>
		<p>Total Project Cost</p>	<p><u>250,000</u></p>
<hr/>			
<p>183346 LMFP - Accelator Conversion and Residual Improvement</p> <p><u>Description:</u> Remove Accelator equipment and replace with new system. COnvert two basins to sludge treatment and storage. <u>If deferred:</u> higher maintenance costs for aging accelator equipment <u>Operating Impact:</u> modernization of equipment that is more efficient <u>Expenditure Type:</u> Rehabilitation or Enhancement Project <u>Type of Cost Savings:</u> Contractual Services <u>Operating Cost/(Savings):</u></p>	<p>Initiating Dept: Enterprise Services - Water</p>	<p>Funding Sources Bonds - Water</p>	<p>12,000,000</p>
		<p>Total Project Cost</p>	<p><u>12,000,000</u></p>
<hr/>			
<p>183351 LMFP - Brick Facade Improvements</p> <p><u>Description:</u> In 2006 and 2007, Brick and roof copings were fixed on a portion of the LMFP. Now rest should be done as water coninues to damage it. <u>If deferred:</u> none <u>Operating Impact:</u> none <u>Expenditure Type:</u> Rehabilitation or Enhancement Project <u>Type of Cost Savings:</u> Contractual Services <u>Operating Cost/(Savings):</u></p>	<p>Initiating Dept: Enterprise Services - Water</p>	<p>Funding Sources Water Supply System Fund</p>	<p>125,000</p>
		<p>Total Project Cost</p>	<p><u>125,000</u></p>

Fiscal Year 2018

183354 LMFP - High Service Pumps #8 and #11 - VFD's Initiating Dept: Enterprise Services - Water	
<u>Description:</u> Install VFD's on high service pumps	Funding Sources
<u>If deferred:</u> Higher maintenance costs	Water Supply System Fund
<u>Operating Impact:</u> reduce electrical use and become more efficient with pump usage	750,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	Total Project Cost
<u>Type of Cost Savings:</u> Contractual Services	<u>750,000</u>
<u>Operating Cost/(Savings):</u>	
<hr/>	
183460 Water System - Annual Efficiency and Sustainability Projects Initiating Dept: Enterprise Services - Water	
<u>Description:</u> Annual amount set aside for projects to improve Energy efficiency and sustainability for the Water System at all Water facilities	Funding Sources
<u>If deferred:</u> higher costs with use of outdated equipment and technologies	Water Supply System Fund
<u>Operating Impact:</u> reduce energy consumption and costs	200,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	Total Project Cost
<u>Type of Cost Savings:</u> Contractual Services	<u>200,000</u>
<u>Operating Cost/(Savings):</u>	
<hr/>	
181889 Miscellaneous renovations at public services equipment storage facility. Initiating Dept: Facilities Management	
<u>Description:</u> This facility is in need of repairs such as: Locker room upgrades, fire alarm system, window replacement, HVAC system replacement, Lighting upgrade, etc.	Funding Sources
<u>If deferred:</u> Higher future replacement costs.	Capital Reserve Fund
<u>Operating Impact:</u> Energy saving could be realized with these improvements. Utility costs could be reduced by approximately \$2500 per year.	300,000
<u>Expenditure Type:</u> Routine Replacement Project	Total Project Cost
<u>Type of Cost Savings:</u> Other	<u>300,000</u>
<u>Operating Cost/(Savings):</u>	
<hr/>	
181895 Miscellaneous renovations at the fleet management facilities. Initiating Dept: Facilities Management	
<u>Description:</u> This project would include items such as: Foundations stabilizations, restroom upgrades, fire alarm system upgrades, window replacement, lighting upgrades, plumbing upgrades, etc.	Funding Sources
<u>If deferred:</u> Higher future replacement costs.	Capital Reserve Fund
<u>Operating Impact:</u> Energy savings could be realized with these improvements. Utility cost could be reduced by approximately \$2500 per year.	400,000
<u>Expenditure Type:</u> Routine Replacement Project	Total Project Cost
<u>Type of Cost Savings:</u> Other	<u>400,000</u>
<u>Operating Cost/(Savings):</u>	

Fiscal Year 2018

182010 Miscellaneous renovations at the refuse facilities. Initiating Dept: Facilities Management		
<u>Description:</u> This facility is in need of repairs such as: Foundation stabilization, restroom upgrades, fire alarm system upgrades, window replacement, lighting upgrades, plumbing upgrades, etc.	Funding Sources	
<u>If deferred:</u> Higher future replacement costs.	Capital Reserve Fund	200,000
<u>Operating Impact:</u> We would realize a small savings in utility costs with the new HVAC equipment and windows.	Total Project Cost	<u>200,000</u>
<u>Expenditure Type:</u> Routine Replacement Project		
<u>Type of Cost Savings:</u> Other		
<u>Operating Cost/(Savings):</u>		
<hr/>		
182649 Relocation of the customer service counter at the police building. Initiating Dept: Facilities Management		
<u>Description:</u> Relocate the police service desk closer to the Monroe entrance to increase security by stopping visitors at the front entrance.	Funding Sources	
<u>If deferred:</u> Continue to put the safety of police station staff at risk.	Facilities Management	75,000
<u>Operating Impact:</u> No impact on operational cost	Total Project Cost	<u>75,000</u>
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Other		
<u>Operating Cost/(Savings):</u>		
<hr/>		
183115 Annual roof repair / replacements at the Fleet Management facility. Initiating Dept: Facilities Management		
<u>Description:</u> This project will repair/replace various roofs according to our roof asset management program.	Funding Sources	
<u>If deferred:</u> Roofs will continue to deteriorate causing leaks resulting in damage to the buildings infrastructure.	Facilities Management	450,000
<u>Operating Impact:</u> No impact on operational cost.	Total Project Cost	<u>450,000</u>
<u>Expenditure Type:</u> Routine Replacement Project		
<u>Type of Cost Savings:</u> Other		
<u>Operating Cost/(Savings):</u>		
<hr/>		
183116 Miscellaneous chiller and cooling tower system maintenance and repairs. Initiating Dept: Facilities Management		
<u>Description:</u> Establish a preventative maintenance plan to increase chiller and cooling tower equipment life expectancy. Complete maintenance and make repairs as needed.	Funding Sources	
<u>If deferred:</u> Decrease life expectancy and require major repairs.	Facilities Management	300,000
<u>Operating Impact:</u> No impact on operational cost.	Total Project Cost	<u>300,000</u>
<u>Expenditure Type:</u> Routine Replacement Project		
<u>Type of Cost Savings:</u> Other		
<u>Operating Cost/(Savings):</u>		

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183117 Replacement of ceiling system in various locations at City Hall. Initiating Dept: Facilities Management		
<u>Description:</u> Existing ceiling system requires constant attention and repairs from our staff. A new system will improve the appearance of the building's interior.	Funding Sources	
<u>If deferred:</u> Ceiling will continue to need repairs and decrease in overall appearance.	Capital Reserve Fund	250,000
<u>Operating Impact:</u> No impact on operational cost.		
<u>Expenditure Type:</u> Routine Replacement Project	Total Project Cost	<u>250,000</u>
<u>Type of Cost Savings:</u> Other		
<u>Operating Cost/(Savings):</u>		
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183119 Replacement of emergency generator at 201 Market Street. Initiating Dept: Facilities Management		
<u>Description:</u> Existing generator is old and past its useful life. Requires replacement in order to ensure proper output in case of a power outage.	Funding Sources	
<u>If deferred:</u> Generator may fail, causing major implications to the Public Service and Facilities Dept. operations during the event of a power outage.	Capital Reserve Fund	200,000
<u>Operating Impact:</u> No impact on operational cost.		
<u>Expenditure Type:</u> Routine Replacement Project	Total Project Cost	<u>200,000</u>
<u>Type of Cost Savings:</u> Other		
<u>Operating Cost/(Savings):</u>		
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183121 Terrazzo Floor Restoration at City Hall. Initiating Dept: Facilities Management		
<u>Description:</u> Complete restoration of the terrazzo floor to maintain its overall integrity. This will extend the floor's life expectancy.	Funding Sources	
<u>If deferred:</u> Reduce the useful life, requiring quicker replacement.	Facilities Management	75,000
<u>Operating Impact:</u> No impact on operational cost		
<u>Expenditure Type:</u> Routine Replacement Project	Total Project Cost	<u>75,000</u>
<u>Type of Cost Savings:</u> Other		
<u>Operating Cost/(Savings):</u>		
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183122 Calder Plaza replacement. Initiating Dept: Facilities Management		
<u>Description:</u> Complete replacement of Calder Plaza deck. This will ensure the structural integrity of the Calder Plaza and safety for the users.	Funding Sources	
<u>If deferred:</u> The concrete structural slab and waterproofing has reached the end of its useful life.	Capital Reserve Fund	4,000,000
<u>Operating Impact:</u> No impact on operational cost		
<u>Expenditure Type:</u> Routine Replacement Project	Total Project Cost	<u>4,000,000</u>
<u>Type of Cost Savings:</u> Other		
<u>Operating Cost/(Savings):</u>		

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<p>183124 Parking lot repairs at various locations. Initiating Dept: Facilities Management <u>Description:</u> Remove existing asphalt and replace with new. Make repairs to concrete curbs and sidewalks. <u>If deferred:</u> Damage to vehicles and personal injuries might occur due to the current conditions. <u>Operating Impact:</u> No impact on operational cost <u>Expenditure Type:</u> Routine Replacement Project <u>Type of Cost Savings:</u> Other <u>Operating Cost/(Savings):</u></p>	<p>Funding Sources Capital Reserve Fund 300,000</p> <hr/> <p>Total Project Cost <u>300,000</u></p>
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<p>183280 Annual miscellaneous flooring replacement at various locations. Initiating Dept: Facilities Management <u>Description:</u> Replacement of carpet flooring based upon an annual management plan. This will allow us to maintain the overall floor system and replace as needed. <u>If deferred:</u> Flooring will reach a point of failure, requiring additional cleaning expense as well as a negative aesthetic impact. <u>Operating Impact:</u> No impact on operational cost. <u>Expenditure Type:</u> Routine Replacement Project <u>Type of Cost Savings:</u> Other <u>Operating Cost/(Savings):</u></p>	<p>Funding Sources Facilities Management 85,000</p> <hr/> <p>Total Project Cost <u>85,000</u></p>
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<p>183283 Annual miscellaneous painting at various locations. Initiating Dept: Facilities Management <u>Description:</u> Repair and paint walls based upon an annual interior management plan. This will reduce the number of major painting projects while maintaining the integrity of the interior appearance. <u>If deferred:</u> Interior remodels will be required if necessary repairs don't occur. <u>Operating Impact:</u> No impact on operational cost. <u>Expenditure Type:</u> Routine Replacement Project <u>Type of Cost Savings:</u> Other <u>Operating Cost/(Savings):</u></p>	<p>Funding Sources Facilities Management 30,000</p> <hr/> <p>Total Project Cost <u>30,000</u></p>
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<p>183284 Annual concrete restoration / waterproofing at various locations - Inspection phase Initiating Dept: Facilities Management <u>Description:</u> Inspections of the existing concrete structures to determine overall condition and necessary improvements. <u>If deferred:</u> By not inspecting current conditions, major defects will not be discovered for the following year concrete project. <u>Operating Impact:</u> No impact on operational cost. <u>Expenditure Type:</u> Routine Replacement Project <u>Type of Cost Savings:</u> Other <u>Operating Cost/(Savings):</u></p>	<p>Funding Sources Facilities Management 20,000</p> <hr/> <p>Total Project Cost <u>20,000</u></p>

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183407 Exterior façade repairs and waterproofing at City Hall. Initiating Dept: Facilities Management	
<u>Description:</u> Repair work is required in order to maintain the integrity of the exterior façade due to its age and overall condition. Suspect areas will be focused on based upon detailed investigation and design work.	Funding Sources
<u>If deferred:</u> The existing anchor system shows signs of degradation and potential failure if sufficient repairs are not completed.	Facilities Management 150,000
<u>Operating Impact:</u> No impact on operational cost.	
<u>Expenditure Type:</u> Routine Replacement Project	
<u>Type of Cost Savings:</u> Other	
<u>Operating Cost/(Savings):</u>	
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183443 HVAC make-up air unit replacement at Police building. Initiating Dept: Facilities Management	
<u>Description:</u> The existing make-up air units are reaching their expected life. In order to properly and efficiently maintain interior conditions, both units will be replaced	Funding Sources
<u>If deferred:</u> Existing units will continue to cost more in repairs and could see more downtime.	Facilities Management 150,000
<u>Operating Impact:</u> New units will be more efficient to operate	
<u>Expenditure Type:</u> Routine Replacement Project	
<u>Type of Cost Savings:</u> Other	
<u>Operating Cost/(Savings):</u>	
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183444 City of GR data center HVAC unit replacement at the police building. Initiating Dept: Facilities Management	
<u>Description:</u> The existing Liebert units that serve the city Data Center are of high priority due to the areas that they serve. It is crucial that these units stay up to date with minimal chance of failure. The current system is becoming old and is ready for replacement	Funding Sources
<u>If deferred:</u> Failure of the existing unit can lead to high temps in the data center which can have widespread results.	Facilities Management 120,000
<u>Operating Impact:</u> No impact on operational cost.	
<u>Expenditure Type:</u> Routine Replacement Project	
<u>Type of Cost Savings:</u> Other	
<u>Operating Cost/(Savings):</u>	
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183446 Replacement or removal of 8th floor HVAC unit at City Hall. Initiating Dept: Facilities Management	
<u>Description:</u> The current data center on the 8th floor utilizes an old Liebert unit to maintain the overall environment. The current unit is old and the increase of potential failure will increase annually.	Funding Sources
<u>If deferred:</u> Failure of the existing unit can lead to high temps in the data center which can have widespread results.	Facilities Management 20,000
<u>Operating Impact:</u> No impact on operational cost	
<u>Expenditure Type:</u> Routine Replacement Project	
<u>Type of Cost Savings:</u> Other	
<u>Operating Cost/(Savings):</u>	
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<p>183450 HVAC system DDC upgrade at the Police building. Initiating Dept: Facilities Management</p> <p><u>Description:</u> Upgrade the existing DDC and energy management systems within the police building. This would also include the installation of utility meters to allow us to track and monitor utility consumption.</p> <p><u>If deferred:</u> Failure of the existing unit can lead to high temps in the data center which can have widespread results.</p> <p><u>Operating Impact:</u> No impact on operational cost.</p> <p><u>Expenditure Type:</u> Efficiency Project</p> <p><u>Type of Cost Savings:</u> Other</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Facilities Management 100,000</p> <hr/> <p>Total Project Cost <u>100,000</u></p>
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<p>183454 Replacement of redundant pumps at City Hall. Initiating Dept: Facilities Management</p> <p><u>Description:</u> These pumps are part of a redundant system but have been in operation well past their expected life. New, high efficient pumps will be installed in their place.</p> <p><u>If deferred:</u> With their high age, potential failure can lead to significant down time of the HVAC system.</p> <p><u>Operating Impact:</u> No impact on operational cost.</p> <p><u>Expenditure Type:</u> Routine Replacement Project</p> <p><u>Type of Cost Savings:</u> Other</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Facilities Management 20,000</p> <hr/> <p>Total Project Cost <u>20,000</u></p>
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<p>183456 Annual miscellaneous HVAC/heat pump replacement at the police building. Initiating Dept: Facilities Management</p> <p><u>Description:</u> When the facility was renovated in 2001, a majority of the HVAC equipment was not replaced. This project will continue a scheduled replacement program of various components of the existing equipment as it reaches the end of it's useful life.</p> <p><u>If deferred:</u> Existing equipment is beginning to fail</p> <p><u>Operating Impact:</u> No impact on operational cost.</p> <p><u>Expenditure Type:</u> Routine Replacement Project</p> <p><u>Type of Cost Savings:</u> Other</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Facilities Management 100,000</p> <hr/> <p>Total Project Cost <u>100,000</u></p>
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<p>182069 Fire Station Generators (1 per yr) Initiating Dept: Fire</p> <p><u>Description:</u> Fire stations need to have electrical power at all times in order to receive and effectively respond to emergency alarms. Emergency generators are past their useful lives and are much like a worn-out automobile. Replacement of the units will ensure that fi</p> <p><u>If deferred:</u> Increased maintenance and repair costs.</p> <p><u>Operating Impact:</u> Decrease in maintenance and repair costs.</p> <p><u>Expenditure Type:</u> Routine Replacement Project</p> <p><u>Type of Cost Savings:</u></p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Capital Reserve Fund 180,000</p> <hr/> <p>Total Project Cost <u>180,000</u></p>

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182092 Station HVAC System/Control replacements Initiating Dept: Fire	
<u>Description:</u> HVAC Units and controls to replace outdated and inefficient units.	Funding Sources
<u>If deferred:</u> Continues inefficiencies	Capital Reserve Fund
<u>Operating Impact:</u> Reduces maintenance and operating costs, reduction in carbon footprint.	100,000
<u>Expenditure Type:</u> Routine Replacement Project	
<u>Type of Cost Savings:</u>	
<u>Operating Cost/(Savings):</u>	
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182111 Fire Suppression System Initiating Dept: Fire	
<u>Description:</u> This project would result in much needed fire suppression system in a fire station. A fire suppression system is a life and property saving investment. A fire that occurs in a building with a functional and adequate fire suppression system, the fire is e	Funding Sources
<u>If deferred:</u> Potential for property and life loss remains the same.	Capital Reserve Fund
<u>Operating Impact:</u> Potential property and life savings if a fire should occur.	60,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u>	
<u>Operating Cost/(Savings):</u>	
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183058 Fire Station Roof Replacements Initiating Dept: Fire	
<u>Description:</u> Due to the overall condition of our roofs, we need to plan for the eventual replacement of station roofs. We will continue to do repairs to prolong their life, but need to plan for their replacement. The roof conditions are evaluated by looking at the data	Funding Sources
<u>If deferred:</u> Increased maintenance and operating costs, increased risk of structural damage to buildings.	Capital Reserve Fund
<u>Operating Impact:</u> Reduces maintenance and operating costs, reduced carbon footprint.	354,000
<u>Expenditure Type:</u> Routine Replacement Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
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183143 Personal Protective Equipment (PPE) Initiating Dept: Fire	
<u>Description:</u> The firefighters' PPE has a life expectancy and NFPA replacement of 10 years. The need to purchase 188 sets of fire gear we are proposing to budget this over four years. In the interim we do repair PPE to NFPA standards to ensure the maximum life expecta	Funding Sources
<u>If deferred:</u> We will be out of compliance regarding PPE. Deferring the cost only makes it more expensive in the future. Sub-standard PPE increases the risk of firefighter injuries.	Capital Reserve Fund
<u>Operating Impact:</u> We need to provide compliant PPE for the firefighters. This will ensure they have safe equipment to work in hazardous environments.	75,000
<u>Expenditure Type:</u> Routine Replacement Project	
<u>Type of Cost Savings:</u>	
<u>Operating Cost/(Savings):</u>	

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<p>183436 Purchase of new Fire Apparatus Initiating Dept: Fire</p> <p><u>Description:</u> Purchase of new Fire Engines to replace ones that have exceeded their useful life. This will also be the time to add CAFS units to our fleet thus moving toward full implementation of CAFS technology in the Fire Department.</p> <p><u>If deferred:</u> Continue to fall behind our Fire Apparatus Asset Management plan, postponing costs. Increased maintenance costs and apparatus out of service time.</p> <p><u>Operating Impact:</u> Need to maintain our Fire Apparatus Asset Management Plan to continue to spread our large capital costs over several years.</p> <p><u>Expenditure Type:</u> Routine Replacement Project</p> <p><u>Type of Cost Savings:</u> Contractual Services</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Capital Reserve Fund</p> <hr/> <p>Total Project Cost</p>	<p>1,500,000</p> <hr/> <p><u><u>1,500,000</u></u></p>
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<p>182332 Vehicle Replacements Initiating Dept: Fleet Management</p> <p><u>Description:</u> Vehicle purchase according to replacement schedule.</p> <p><u>If deferred:</u> Increase downtime, increase in maintenance costs, and lack of vehicle availability</p> <p><u>Operating Impact:</u> No Impact on Operating Costs</p> <p><u>Expenditure Type:</u> Routine Replacement Project</p> <p><u>Type of Cost Savings:</u></p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Motor Equipment System</p> <hr/> <p>Total Project Cost</p>	<p>4,138,115</p> <hr/> <p><u><u>4,138,115</u></u></p>
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<p>181858 Meter Inventory Initiating Dept: Parking Services</p> <p><u>Description:</u> Parking meter mechanisms, posts, and heads for new meter locations and replacements for damaged meters. Starting in FY14 the Parking System will be upgrading all 2,400 meters in the system. The upgraded meters will provide additional customer service to</p> <p><u>If deferred:</u> Customers will continue to drive looking for free parking spaces. This driving contributes to carbon emissions. Additionally, revenue to the parking system will be decreased.</p> <p><u>Operating Impact:</u> Part of the parking system will provide vehicular turnover on the street and increased parking in off street parking facilities. Will also generate additional revenues.</p> <p><u>Expenditure Type:</u> Rehabilitation or Enhancement Project</p> <p><u>Type of Cost Savings:</u></p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Parking Services Fund</p> <hr/> <p>Total Project Cost</p>	<p>75,000</p> <hr/> <p><u><u>75,000</u></u></p>
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<p>181928 Parking Access Control Equipment Upgrades Initiating Dept: Parking Services</p> <p><u>Description:</u> With a system as large as ours, equipment obsolescence, and rapid technological changes do require annual funding of parking access and revenue control equipment.</p> <p><u>If deferred:</u> Additional labor costs will be required to manually process transactions or work with monthly parking customers who cannot access their parking. This would have a negative impact on employee and visitor parking experiences.</p> <p><u>Operating Impact:</u> Continued ability to operate parking in a customer friendly and cost efficient manner.</p> <p><u>Expenditure Type:</u> Rehabilitation or Enhancement Project</p> <p><u>Type of Cost Savings:</u></p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Parking Services Fund</p> <hr/> <p>Total Project Cost</p>	<p>35,000</p> <hr/> <p><u><u>35,000</u></u></p>

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<p>181932 Upgrade enhance and replace signs Initiating Dept: Parking Services</p> <p><u>Description:</u> Upgrade, enhance, or replace parking signs at lots and ramps. This project could include neighborhood parking lots. <u>If deferred:</u> Continue to maintain current signs. Field complaints on the state of neighborhood lot signs. <u>Operating Impact:</u> Create a clean, user friendly image of Grand Rapids and parking operations. <u>Expenditure Type:</u> Routine Replacement Project <u>Type of Cost Savings:</u> <u>Operating Cost/(Savings):</u></p>		<p>Funding Sources Parking Services Fund</p> <hr/> <p>Total Project Cost</p>	<p>20,000</p> <hr/> <p><u>20,000</u></p>
<p>181936 Replace Office Computers Initiating Dept: Parking Services</p> <p><u>Description:</u> Replace personal computers located in the parking services offices. <u>If deferred:</u> Slow response time resulting in lost staff time. Newer computers tend to be more energy efficient. <u>Operating Impact:</u> Computer speed for processing customer requests and basic parking operations. <u>Expenditure Type:</u> Routine Replacement Project <u>Type of Cost Savings:</u> <u>Operating Cost/(Savings):</u></p>		<p>Funding Sources Parking Services Fund</p> <hr/> <p>Total Project Cost</p>	<p>30,000</p> <hr/> <p><u>30,000</u></p>
<p>181955 Replace Lights in Parking Ramps Initiating Dept: Parking Services</p> <p><u>Description:</u> Replace lights in parking ramps with energy efficient, intelligent lights. This will be completed on a ramp by ramp basis, includes City Engineers fees to assist with the completion of this project. <u>If deferred:</u> Savings will be deferred. <u>Operating Impact:</u> Reduce electric charges and the City's carbon foot print. Provide lighting in our ramps when customers are present. <u>Expenditure Type:</u> Rehabilitation or Enhancement Project <u>Type of Cost Savings:</u> <u>Operating Cost/(Savings):</u></p>		<p>Funding Sources Parking Services Fund</p> <hr/> <p>Total Project Cost</p>	<p>250,000</p> <hr/> <p><u>250,000</u></p>
<p>181976 Parking Lot Resurfacing Initiating Dept: Parking Services</p> <p><u>Description:</u> Resurface parking lots. When lots are in disrepair there is the potential for injury to customers and their property. They are also not inviting for the public to park in. Maintenance equipment will be damaged if surfaces are not repaired. Also include <u>If deferred:</u> Maintenance equipment may be damaged. City may be liable for damage to customers and their vehicles. <u>Operating Impact:</u> Ease of maintenance and positive customer experience. <u>Expenditure Type:</u> Rehabilitation or Enhancement Project <u>Type of Cost Savings:</u> <u>Operating Cost/(Savings):</u></p>		<p>Funding Sources Parking Services Fund</p> <hr/> <p>Total Project Cost</p>	<p>300,000</p> <hr/> <p><u>300,000</u></p>

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182757 Neighborhood Parking Projects **Initiating Dept:** Parking Services

Description: Support neighborhood economic development through parking supply.
If deferred: Dissatisfied businesses and parking customers.
Operating Impact: On or off street meters should be required for any neighborhood project.
Expenditure Type: New/Expansion Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Parking Services Fund	40,000
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Total Project Cost	<u>40,000</u>

181360 MDOT - Trunkline (Act 51) **Initiating Dept:** Streets and Sanitation (Eng)

Description: City's share of trunkline project costs: FY2012 - I96 under Leonard Street; US131 NB and SB over CSX RR; I296/US131 over 6th Street FY2013 - US131 NB from Leonard to N of Ann; I196 WB and EB over the Grand River; M44 Conn from I96 to Airway; I296 SB from
If deferred: Legal mandate - unable to defer.
Operating Impact: No impact.
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings: Contractual Services
Operating Cost/(Savings):

Funding Sources	
State Grants - External ✓	6,000,000
State Grants - External ✓	600,000
Streets Capital Fund	75,000
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Total Project Cost	<u>6,675,000</u>

181995 Bridge Street Bridge over the Grand River **Initiating Dept:** Streets and Sanitation (Eng)

Description: Potential LBP FY2018.
If deferred: Bridge will continue to deteriorate and future work may be more extensive and expensive.
Operating Impact: Increased unplanned maintenance.
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings: Contractual Services
Operating Cost/(Savings):

Funding Sources	
Streets Capital Fund	73,000
State Grants - External ✓	890,000
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Total Project Cost	<u>963,000</u>

182887 Burton Street - Breton Avenue to East Beltline **Initiating Dept:** Streets and Sanitation (Eng)

Description: STPU FY2017 grant. Rotomill/resurface. Principle arterial street with high ADT (21,757). PASER Rating = 6 out of 10, Remaining Service Life (RSL) = 4. Street was last milled and resurfaced in 2004. Will preserve the investment and continue to upgrade the
If deferred: Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.
Operating Impact: Decreased unplanned maintenance.
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings: Contractual Services
Operating Cost/(Savings):

Funding Sources	
Streets Capital Fund	470,000
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Total Project Cost	<u>470,000</u>

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182937 Kalamazoo Avenue - 36th Street to Forrester Avenue Initiating Dept: Streets and Sanitation (Eng)		
<u>Description:</u> STPU FY2017 grant. Rotomill/resurface. Principle arterial street with high ADT (22,140). PASER Rating = 5 out of 10, Remaining Service Life (RSL) = 1. Street was reconstructed in 1991 and resurfaced in 2006. Will preserve the investment and continue to up	Funding Sources	
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	Streets Capital Fund	255,000
<u>Operating Impact:</u> Decreased unplanned maintenance.		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
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182956 Leonard Street - Plainfield Avenue to Lafayette Avenue Initiating Dept: Streets and Sanitation (Eng)		
<u>Description:</u> STPU FY2016 grant. Rotomill/resurface. Principle arterial street with high ADT (19,060). PASER Rating = 5 out of 10, Remaining Service Life (RSL) = 1. Street was reconstructed: 1979 (Plainfield to Gill); 1998 (Gill to Coit) and Plainfield to Lafayette res	Funding Sources	
<u>If deferred:</u> Streets will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	Streets Capital Fund	85,000
<u>Operating Impact:</u> Decreased unplanned maintenance.		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
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182960 Leonard Street - Walker Avenue to Alpine Avenue Initiating Dept: Streets and Sanitation (Eng)		
<u>Description:</u> STPU FY2017 grant. Rotomill/resurface. Principle arterial street with high ADT (18,162). PASER Rating = 5 out of 10, Remaining Service Life (RSL) = 1. Street was reconstructed: 1995 (Walker to White) and 1992 (White to Alpine). Will preserve the investmen	Funding Sources	
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	Streets Capital Fund	350,000
<u>Operating Impact:</u> Decreased unplanned maintenance.		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
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182964 Michigan Street - College Avenue to Eastern Avenue Initiating Dept: Streets and Sanitation (Eng)		
<u>Description:</u> STPU FY2017 grant. Rotomill/resurface. Principle arterial street with high ADT (21,314). PASER Rating = 5 out of 10, Remaining Service Life (RSL) = 1. Street was reconstructed: 1996 (College to Paris) and 1994 (Paris to Eastern). Will preserve the investm	Funding Sources	
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	Streets Capital Fund	125,000
<u>Operating Impact:</u> Decreased unplanned maintenance.		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
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182968 Michigan Street - Diamond Avenue to Fuller Avenue Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> STPU FY2016 grant. Rotomill/resurface. Principle arterial street with high ADT (23,009). PASER Rating = 5 out of 10, Remaining Service Life (RSL) = 1. Street was reconstructed in 1994. Will preserve the investment and continue to upgrade the corridor. The	Funding Sources
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	Streets Capital Fund 75,000
<u>Operating Impact:</u> Decreased unplanned maintenance.	
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
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183503 Michigan Street - Eastern Avenue to Diamond Avenue Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> Potential STPU FY2018 grant. Rotomill/resurface. Principle arterial street with high ADT (23,354). PASER Rating = 5 out of 10, Remaining Service Life (RSL) = 1. Street was reconstructed in 1996. Will preserve the investment and continue to upgrade the corr	Funding Sources
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	Streets Capital Fund 30,000
<u>Operating Impact:</u> Decreased unplanned maintenance.	State Grants - External ✓ 335,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u>	
<u>Operating Cost/(Savings):</u>	
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183506 Division Avenue - 28th Street to Burton Street Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> Potential STPU FY2018 grant. Rotomill/resurface. Principle arterial street with high ADT (14,700 - 18,952). PASER Rating = 4 out of 10, Remaining Service Life (RSL) = 0. Street was reconstructed in 2006. Will preserve the investment and continue to upgrade	Funding Sources
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	Streets Capital Fund 30,000
<u>Operating Impact:</u> Decreased unplanned maintenance.	Other Municipalities Contr. 75,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	State Grants - External ✓ 300,000
<u>Type of Cost Savings:</u>	
<u>Operating Cost/(Savings):</u>	
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183511 Fulton Street - Benjamin Avenue to Woodward Avenue Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> Potential STPU FY2018 grant. Principle arterial street with high ADT (14,582 - 18,607). PASER Rating = 5 out of 10, Remaining Service Life (RSL) = 1. Street was reconstructed in 1993. Will preserve the investment and continue to upgrade the corridor.	Funding Sources
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	State Grants - External ✓ 675,000
<u>Operating Impact:</u> Decreased unplanned maintenance.	Streets Capital Fund 50,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u>	
<u>Operating Cost/(Savings):</u>	
<hr/>	

Fiscal Year 2018

<p>183515 Fulton Street - Lake Drive/Union Avenue to Fuller Avenue Initiating Dept: Streets and Sanitation (Eng)</p> <p><u>Description:</u> Potential STPU FY2018 grant. Principle arterial street with high ADT (14,582 - 18,607). PASER Rating = 5 out of 10, Remaining Service Life (RSL) = 1. Street was reconstructed in 2001. Will preserve the investment and continue to upgrade the corridor.</p> <p><u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.</p> <p><u>Operating Impact:</u> Decreased unplanned maintenance.</p> <p><u>Expenditure Type:</u> Rehabilitation or Enhancement Project</p> <p><u>Type of Cost Savings:</u></p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>State Grants - External ✓ 445,000</p> <p>Streets Capital Fund 25,000</p> <hr/> <p>Total Project Cost <u>470,000</u></p>
<hr/>	
<p>181367 Safety Projects - Various Locations Initiating Dept: Traffic Safety</p> <p><u>Description:</u> Potential Grant. Safety improvements to signalized intersections and roadside improvements at various locations in the City.</p> <p><u>If deferred:</u> Loss of grant funds</p> <p><u>Operating Impact:</u> Improve safety for the traveling public</p> <p><u>Expenditure Type:</u> Rehabilitation or Enhancement Project</p> <p><u>Type of Cost Savings:</u> Contractual Services</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>State Grants - External ✓ 250,000</p> <p>Streets Capital Fund 50,000</p> <hr/> <p>Total Project Cost <u>300,000</u></p>
<hr/>	
<p>182130 Traffic Signal LED Retrofit Initiating Dept: Traffic Safety</p> <p><u>Description:</u> Upgrade 10 Traffic Signals with LED fixtures</p> <p><u>If deferred:</u> Not progressing towards City's sustainability goals.</p> <p><u>Operating Impact:</u> Reduced Electric usage by 80%</p> <p><u>Expenditure Type:</u> Efficiency Project</p> <p><u>Type of Cost Savings:</u></p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Streets Capital Fund 40,000</p> <hr/> <p>Total Project Cost <u>40,000</u></p>
<hr/>	
<p>182131 Traffic Signal Capital Replacement Initiating Dept: Traffic Safety</p> <p><u>Description:</u> Replacement of out of date, worn, damaged or functionally obsolete traffic signal equipment</p> <p><u>If deferred:</u> Less efficient operations and potentially unsafe traffic signal infrastructure.</p> <p><u>Operating Impact:</u> Without replacement traffic signals function without benefit of actuation or interconnect resulting in additional vehicle delays.</p> <p><u>Expenditure Type:</u> Routine Replacement Project</p> <p><u>Type of Cost Savings:</u></p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Streets Capital Fund 40,000</p> <hr/> <p>Total Project Cost <u>40,000</u></p>

Fiscal Year 2018

182171 Traffic Signal Optimization Initiating Dept: Traffic Safety

Description: Optimize traffic signal timing and operations on corridors in the GVMC area.
If deferred: Loss of grant funds.
Operating Impact: Improved efficiency on area roadways
Expenditure Type: Efficiency Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Streets Capital Fund	25,000
Federal Grants	240,000
Other Municipalities Contr.	45,000
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Total Project Cost	<u>310,000</u>

182183 Traffic Safety CMAQ Grant Projects - FY14 through FY18 Initiating Dept: Traffic Safety

Description: Grant funded vehicle detection and surveillance and ITS signal communications as programed in the TIP.
If deferred: Loss of grant funding.
Operating Impact: Improvement of traffic flow in the region. Matching funds required for federal grant.
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Streets Capital Fund	62,000
Federal Grants	450,000
Other Municipalities Contr.	51,000
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Total Project Cost	<u>563,000</u>

183001 Safe Routes to School (SR2S) Initiating Dept: Traffic Safety

Description: Local match of potential grants for the Safe Routes to School program
If deferred: Less physical activity if routes are perceived as not safe.
Operating Impact: No impact
Expenditure Type: New/Expansion Project
Type of Cost Savings: Contractual Services
Operating Cost/(Savings):

Funding Sources	
Streets Capital Fund	10,000
State Grants - External ✓	10,000
<hr/>	
Total Project Cost	<u>20,000</u>

183563 Bicycle Network Expansion Initiating Dept: Traffic Safety

Description: The City has set a goal of providing 100 miles of bike facilities by 2015. The City is making significant gains in developing and implementing a non-motorized facilities plan that will ultimately provide a city-wide bike network, promote multi-modal transp
If deferred: Limited connectivity of bicycle opportunities.
Operating Impact: Negligible for on-street facilities as maintenance responsibilities would not change. Will require more maintenance to renew striping, symbols and signs related to this effort.
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Capital Reserve Fund	75,000
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Total Project Cost	<u>75,000</u>

Fiscal Year 2018	City Funds Total: 55,543,115	Non-City Funds Total: 9,505,000	Total : <u>65,048,115</u>
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APPENDIX E

CITY DEBT

Statutory and Constitutional Debt Provisions

Section 21 of Article VII of the State Constitution establishes the authority, subject to statutory and constitutional limitations, for municipalities to incur debt for public purposes:

“The legislature shall provide by general laws for the incorporation of cities and villages. Such laws shall limit their rate of ad valorem property taxation for municipal purposes, and restrict the powers of cities and villages to borrow money and contract debts. Each city and village is granted power to levy other taxes for public purposes, subject to limitations and prohibitions provided by this constitution or by law.”

In accordance with the foregoing authority granted to the State Legislature, the Home Rule City Act limits the amount of debt a city may have outstanding at any time. Section 4(a) of this Act provides:

“... the net indebtedness incurred for all public purpose may be as much as but shall not exceed the greater of the following:

- (a) Ten percent of the assessed value of all real and personal property in the city.
- (b) Fifteen percent of the assessed value of all the real and personal property in the city if that portion of the total amount of indebtedness incurred which exceeds 10% is or has been used solely for the construction or renovation of hospital facilities.”

Significant exceptions to the debt limitation are permitted by the Home Rule City Act for certain types of indebtedness which include: special assessment bonds and State transportation fund Act 175 bonds (formerly, motor vehicle highway fund bonds), even though they are a general obligation of the City; revenue bonds payable from revenues only, whether secured by a mortgage or not; bonds issued or contract obligations or assessments incurred to comply with an order of the Water Resources Commission of the State or a court of competent jurisdiction, and obligations incurred for water supply, sewage, drainage or refuse disposal or resource recovery projects necessary to protect the public health by abating pollution.

Legal Debt Margin

Pursuant to the statutory and constitutional debt provisions set forth herein, the following table reflects the amount of additional debt the City may legally incur as of May 2, 2013.

Debt Limit ⁽¹⁾	\$474,994,120
Debt Outstanding ⁽²⁾	\$580,966,570
Less: Exempt Debt	(431,130,122) <u>\$149,836,448</u>
Legal Debt Margin ⁽²⁾	<u>\$325,157,672</u>

(1) 10% of \$4,749,941,200, which is the City's Total SEV for the fiscal year ending June 30, 2013. Includes the SEV of property granted tax abatement under Act 198, Public Acts of Michigan, 1974, as amended; Act 146, Public Acts of Michigan, 2000, as amended; and Act 147, Public Acts of Michigan, 1992, as amended.

(2) See "CITY DEBT -- Statutory and Constitutional Debt Provisions" above.

Source: Municipal Advisory Council of Michigan and the City of Grand Rapids

The City's financial status is typically reviewed at least annually and is within parameters established by bond rating agencies. The City's most recent sanitary sewer system revenue bonds were issued in April, 2013 and received ratings of Aa1 from Moody's and AA+ from Standard & Poor's. The water supply system received ratings of Aa2 from Moody's and AA from Standard & Poor's for its February, 2013 issue. The City's most recent limited tax general obligation bonds were issued in June, 2012 and received ratings of Aa2 from Moody's and AA from Standard & Poor's. Debt service tables are provided in Appendix E of this Plan.

APPENDIX E

DEBT SERVICE REQUIREMENTS TO MATURITY

Total Annual Principal and Interest Required

Fiscal Year	Utility Revenue Bonds	Michigan Transportation Fund Bonds	Internal Service Fund Bonds	Authority Bonds	Capital Improvement Bonds	Other Indebtedness	Total Requirements	Per Capita Debt Service Requirements
2014	\$ 40,975,863	\$ 1,337,265	\$ 1,093,096	\$ 15,457,653	\$ 1,447,720	\$ 1,780,595	\$ 62,092,192	\$ 330.21
2015	40,063,279	1,352,188	933,378	15,882,330	1,447,091	1,572,445	61,250,711	325.73
2016	38,695,027	287,800	656,522	16,089,404	1,449,735	1,583,647	58,762,136	312.50
2017	38,612,677	56,100	292,050	16,532,713	1,445,728	1,081,799	58,021,067	308.56
2018	38,277,144	-	214,373	16,599,468	1,450,963	1,025,738	57,567,686	306.15
2019	31,081,471	-	213,513	14,434,316	1,269,556	315,638	47,314,494	251.62
2020	31,092,055	-	153,075	14,428,528	1,275,390	313,669	47,262,718	251.34
2021	27,187,344	-	5,643	14,413,535	1,159,062	316,200	43,081,784	229.11
2022	26,488,805	-	5,459	12,416,731	1,152,703	-	40,063,698	213.06
2023	28,615,624	-	5,275	12,018,318	1,166,088	-	41,805,306	222.32
2024	28,641,282	-	5,092	11,066,015	1,163,225	-	40,875,614	217.38
2025	28,631,990	-	-	5,829,826	1,168,210	-	35,630,025	189.48
2026	28,659,992	-	-	5,819,087	1,169,587	-	35,648,666	189.58
2027	28,674,144	-	-	5,811,142	1,173,243	-	35,658,528	189.63
2028	28,681,140	-	-	5,809,275	1,174,255	-	35,664,670	189.67
2029	23,686,252	-	-	5,807,973	153,749	-	29,647,974	157.67
2030	22,408,438	-	-	3,060,186	152,949	-	25,621,573	136.26
2031	22,397,432	-	-	2,262,934	-	-	24,660,366	131.14
2032	22,420,266	-	-	2,263,320	-	-	24,683,586	131.27
2033	21,321,146	-	-	1,123,827	-	-	22,444,973	119.36
2034	22,020,943	-	-	1,125,507	-	-	23,146,450	123.09
2035	18,991,016	-	-	1,123,747	-	-	20,114,763	106.97
2036	11,117,742	-	-	1,130,480	-	-	12,248,222	65.14
2037	11,114,942	-	-	717,441	-	-	11,832,383	62.92
2038	11,121,068	-	-	284,310	-	-	11,405,378	60.65
2039	8,347,423	-	-	284,836	-	-	8,632,259	45.91
2040	6,380,946	-	-	285,005	-	-	6,665,951	35.45
2041	6,384,886	-	-	-	-	-	6,384,886	33.95
2042	2,163,200	-	-	-	-	-	2,163,200	11.50
TOTAL	\$ 694,253,539	\$ 3,033,353	\$ 3,577,476	\$ 202,077,905	\$ 19,419,254	\$ 7,989,731	\$ 930,351,258	\$ 4,947.62

APPENDIX E

DEBT SERVICE REQUIREMENTS TO MATURITY

Annual Principal and Interest Requirements

Sanitary Sewer System, Water Supply System, SSS/WSS Junior Lien, and Grand Valley Regional Biosolids Authority Revenue Bonds

Fiscal Year	Sanitary Sewer System		Grand Valley Regional Biosolids Authority		Michigan Revolving Fund Junior Lien Bonds		Water Supply System		Total Requirements
	Principal	Interest	Principal	Interest	Principal	Interest ¹	Principal	Interest	
2014	\$ 10,321,776	\$ 12,242,904	\$ 937,028	\$ 361,440	\$ 630,000	\$ 505,608	\$ 10,445,000	\$ 5,532,108	\$ 40,975,863
2015	8,670,095	12,493,495	955,583	342,023	860,923	500,589	11,085,000	5,155,571	40,063,279
2016	7,618,209	12,172,530	971,045	322,196	897,840	479,374	11,500,000	4,733,834	38,695,027
2017	7,775,000	11,855,714	992,693	302,012	914,012	457,301	12,085,000	4,230,946	38,612,677
2018	7,910,000	11,509,902	1,017,433	281,367	935,185	434,823	12,495,000	3,693,434	38,277,144
2019	8,295,000	11,128,827	1,035,988	260,211	961,358	411,754	5,870,000	3,118,334	31,081,471
2020	8,690,000	10,727,902	1,057,635	238,619	981,358	388,170	6,140,000	2,868,371	31,092,055
2021	9,060,000	10,304,427	1,082,375	216,568	997,531	364,034	2,555,000	2,607,409	27,187,344
2022	8,790,000	9,868,327	1,100,930	194,004	1,028,704	339,431	2,670,000	2,497,409	26,488,805
2023	11,335,000	9,428,002	1,125,670	171,006	1,059,877	314,111	2,800,000	2,381,959	28,615,624
2024	11,895,000	8,878,845	1,150,410	147,470	1,086,049	288,037	2,935,000	2,260,471	28,641,282
2025	12,460,000	8,300,527	1,172,058	123,397	1,112,222	261,246	3,070,000	2,132,540	28,631,990
2026	13,085,000	7,693,670	1,196,798	98,863	1,138,395	233,889	3,215,000	1,998,378	28,659,992
2027	13,725,000	7,058,336	1,224,630	73,793	1,164,568	205,814	3,365,000	1,857,003	28,674,144
2028	14,340,000	6,443,005	1,249,370	48,108	1,189,568	177,225	3,525,000	1,708,865	28,681,140
2029	10,280,000	5,798,105	1,274,110	21,885	1,220,741	147,958	3,385,000	1,558,453	23,686,252
2030	10,760,000	5,330,784	-	-	1,251,914	117,875	3,535,000	1,412,865	22,408,438
2031	11,245,000	4,841,192	-	-	1,278,086	87,075	3,695,000	1,251,078	22,397,432
2032	11,775,000	4,328,905	-	-	1,314,259	55,559	3,865,000	1,081,543	22,420,266
2033	11,955,000	3,761,233	-	-	795,432	24,413	3,880,000	905,068	21,321,146
2034	13,970,000	3,175,290	-	-	352,778	4,972	3,795,000	722,903	22,020,943
2035	12,265,000	2,484,011	-	-	-	-	3,700,000	542,005	18,991,016
2036	7,240,000	1,907,272	-	-	-	-	1,615,000	355,470	11,117,742
2037	7,590,000	1,556,837	-	-	-	-	1,695,000	273,105	11,114,942
2038	7,960,000	1,189,408	-	-	-	-	1,785,000	186,660	11,121,068
2039	5,555,000	821,798	-	-	-	-	1,875,000	95,625	8,347,423
2040	5,795,000	585,946	-	-	-	-	-	-	6,380,946
2041	6,045,000	339,886	-	-	-	-	-	-	6,384,886
2042	2,080,000	83,200	-	-	-	-	-	-	2,163,200
2043	-	-	-	-	-	-	-	-	-
TOTAL	\$ 278,485,080	\$ 186,310,280	\$ 17,543,753	\$ 3,202,960	\$ 21,170,800	\$ 5,799,259	\$ 126,580,000	\$ 55,161,407	\$ 694,253,539

Note 1: In FY2012 and FY2013, the City's Water and Sewer Systems issued eight series of junior lien bonds to the Michigan Finance Authority as part of the State's revolving loan program. Interest rates range from 2.0% to 2.5% for a maximum term of 20 years. Principal amounts included here are based on the maximum amounts of bond proceeds available for the projects and do not include federally subsidized principal forgiveness, if any. Final debt service schedules for these junior lien bonds will be established when the projects are completed or when the maximum available bond proceeds have been expended.

APPENDIX E

DEBT SERVICE REQUIREMENTS TO MATURITY

**Annual Principal and Interest Requirements
Michigan Transportation Fund Bonds**

Fiscal Year	Michigan Transportation Fund Bonds				Total Requirements
	Series 1999 Bonds		Series 2003 Bonds		
	Principal	Interest	Principal	Interest	
2014	\$ 970,000	\$ 82,565	\$ 255,000	\$ 29,700	\$ 1,337,265
2015	1,025,000	28,188	280,000	19,000	1,352,188
2016	-	-	280,000	7,800	287,800
2017	-	-	55,000	1,100	56,100
TOTAL	\$ 1,995,000	\$ 110,753	\$ 870,000	\$ 57,600	\$ 3,033,353

APPENDIX E

DEBT SERVICE REQUIREMENTS TO MATURITY Annual Principal and Interest Requirements Internal Service Funds

Fiscal Year	Motor Equipment System - Fleet Management						Capital Improvement Bonds - Series 2009				Total Requirements		
	MPN Series 2002A		MPN Series 2006		MPN Series 2006A		Motor Equipment/Fleet		Information Tech		Principal	Interest	Combined
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest			
2014	\$ 56,335	\$ 10,413	\$ 165,000	\$ 6,600	\$ 135,000	\$ 8,300	\$ 590,000	\$ 54,364	\$ 65,000	\$ 2,084	\$ 1,011,335	\$ 81,761	\$ 1,093,096
2015	59,017	8,157	-	-	140,000	2,800	610,000	42,642	70,000	762	879,017	54,361	933,378
2016	61,700	5,556	-	-	-	-	560,000	29,266	-	-	621,700	34,822	656,522
2017	64,381	2,835	-	-	-	-	205,000	19,834	-	-	269,381	22,669	292,050
2018	-	-	-	-	-	-	200,000	14,373	-	-	200,000	14,373	214,373
2019	-	-	-	-	-	-	205,000	8,513	-	-	205,000	8,513	213,513
2020	-	-	-	-	-	-	150,000	3,075	-	-	150,000	3,075	153,075
2021	-	-	-	-	-	-	5,000	643	-	-	5,000	643	5,643
2022	-	-	-	-	-	-	5,000	459	-	-	5,000	459	5,459
2023	-	-	-	-	-	-	5,000	275	-	-	5,000	275	5,275
2024	-	-	-	-	-	-	5,000	92	-	-	5,000	92	5,092
TOTAL	\$ 241,433	\$ 26,961	\$ 165,000	\$ 6,600	\$ 275,000	\$ 11,100	\$ 2,540,000	\$ 173,536	\$ 135,000	\$ 2,846	\$ 3,356,433	\$ 221,043	\$ 3,577,476

APPENDIX E
DEBT SERVICE REQUIREMENTS TO MATURITY
Annual Principal and Interest Requirements
Authority Bonds - page 1 of 4

Fiscal Year	City / County Joint Building Authority VAMC Parking Ramp Series 1993 Bonds		Downtown Development Authority Van Anandel Arena Series 1994 Bonds		Grand Rapids Building Authority Public Library Series 1998 Bonds		Grand Rapids Building Authority 1 North Division Series 2002A Bonds		Grand Rapids Building Authority 1 North Division Series 2004 Bonds	
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
2014	\$ 265,000	\$ 6,625	\$ 929,047	\$ 2,785,953	\$ 1,440,000	\$ 435,750	\$ 625,000	\$ 755,501	\$ 600,000	\$ 803,438
2015	-	-	921,247	3,073,753	1,570,000	363,750	665,000	725,013	630,000	773,603
2016	-	-	857,487	3,137,513	1,705,000	285,250	685,000	692,876	660,000	741,668
2017	-	-	789,572	3,205,428	1,920,000	200,000	720,000	654,238	695,000	707,445
2018	-	-	734,601	3,260,399	2,080,000	104,000	765,000	613,401	730,000	670,743
2019	-	-	144,554	700,446	-	-	805,000	570,226	770,000	629,625
2020	-	-	-	-	-	-	855,000	524,576	810,000	584,200
2021	-	-	-	-	-	-	900,000	476,313	855,000	536,331
2022	-	-	-	-	-	-	950,000	428,407	905,000	485,731
2023	-	-	-	-	-	-	995,000	380,375	960,000	432,113
2024	-	-	-	-	-	-	1,045,000	329,375	1,015,000	375,331
2025	-	-	-	-	-	-	1,095,000	275,875	1,075,000	315,244
2026	-	-	-	-	-	-	1,155,000	219,625	1,135,000	251,706
2027	-	-	-	-	-	-	1,210,000	160,500	1,200,000	184,575
2028	-	-	-	-	-	-	1,270,000	98,500	1,270,000	113,563
2029	-	-	-	-	-	-	1,335,000	33,375	1,340,000	38,522
2030	-	-	-	-	-	-	-	-	-	-
2031	-	-	-	-	-	-	-	-	-	-
2032	-	-	-	-	-	-	-	-	-	-
2033	-	-	-	-	-	-	-	-	-	-
2034	-	-	-	-	-	-	-	-	-	-
2035	-	-	-	-	-	-	-	-	-	-
2036	-	-	-	-	-	-	-	-	-	-
2037	-	-	-	-	-	-	-	-	-	-
2038	-	-	-	-	-	-	-	-	-	-
2039	-	-	-	-	-	-	-	-	-	-
2040	-	-	-	-	-	-	-	-	-	-
TOTAL	\$ 265,000	\$ 6,625	\$ 4,376,508	\$ 16,163,492	\$ 8,715,000	\$ 1,388,750	\$ 15,075,000	\$ 6,938,173	\$ 14,650,000	\$ 7,643,838

APPENDIX E

DEBT SERVICE REQUIREMENTS TO MATURITY

Annual Principal and Interest Requirements

Authority Bonds - page 2 of 4

Fiscal Year	Grand Rapids Building Authority Cherry/Commerce Ramp Series 2006 Bonds		Grand Rapids Building Authority Weston/Commerce Ramp Series 2008 Bonds		Grand Rapids Building Authority Police Facs/CARC I Refunding Series 2009 Bonds		Downtown Development Authority Van Anandel Arena Partial Refunding Series 2009 Bonds		Grand Rapids Building Authority Recovery Zone Econ Dev 415 Franklin/1120 Monroe Series 2010A Bonds	
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
2014	\$ 165,000	\$ 269,736	\$ 185,000	\$ 459,988	\$ 1,605,000	\$ 517,775	\$ -	\$ 1,484,525	\$ -	\$ 63,278
2015	170,000	263,036	190,000	452,719	1,655,000	468,875	-	1,484,525	-	63,278
2016	180,000	256,036	365,000	441,163	1,710,000	414,125	-	1,484,525	-	63,278
2017	185,000	248,274	380,000	424,856	1,770,000	353,225	330,000	1,484,525	-	63,278
2018	195,000	240,211	395,000	406,925	1,835,000	287,844	345,000	1,471,325	-	63,278
2019	200,000	232,311	415,000	387,169	1,905,000	217,719	3,510,000	1,456,663	-	63,278
2020	210,000	224,112	435,000	365,647	1,850,000	137,500	4,530,000	1,281,163	-	63,278
2021	215,000	215,611	460,000	342,425	1,950,000	46,500	4,775,000	1,032,013	-	63,278
2022	225,000	206,699	480,000	317,150	-	-	5,015,000	793,263	-	63,278
2023	235,000	197,239	510,000	289,606	-	-	5,265,000	542,513	-	63,278
2024	245,000	187,309	540,000	259,738	-	-	4,660,000	256,275	-	63,278
2025	255,000	176,934	570,000	227,113	-	-	-	-	-	63,278
2026	265,000	166,078	605,000	191,863	-	-	-	-	-	63,278
2027	275,000	154,737	640,000	154,513	-	-	-	-	-	63,278
2028	290,000	142,800	680,000	114,063	-	-	-	-	-	63,278
2029	300,000	130,262	720,000	70,313	-	-	-	-	-	63,278
2030	315,000	117,194	765,000	23,906	-	-	-	-	-	63,278
2031	325,000	103,594	-	-	-	-	-	-	-	63,278
2032	340,000	89,462	-	-	-	-	-	-	-	63,278
2033	355,000	74,694	-	-	-	-	-	-	-	63,278
2034	370,000	59,288	-	-	-	-	-	-	225,000	59,256
2035	385,000	43,244	-	-	-	-	-	-	235,000	51,033
2036	405,000	26,456	-	-	-	-	-	-	245,000	42,453
2037	420,000	8,925	-	-	-	-	-	-	255,000	33,516
2038	-	-	-	-	-	-	-	-	260,000	24,310
2039	-	-	-	-	-	-	-	-	270,000	14,836
2040	-	-	-	-	-	-	-	-	280,000	5,005
TOTAL	\$ 6,525,000	\$ 3,834,242	\$ 8,335,000	\$ 4,929,153	\$ 14,280,000	\$ 2,443,563	\$ 28,430,000	\$ 12,771,313	\$ 1,770,000	\$ 1,495,959

APPENDIX E
DEBT SERVICE REQUIREMENTS TO MATURITY
Annual Principal and Interest Requirements
Authority Bonds - page 3 of 4

Fiscal Year	Grand Rapids Building Authority Federally Taxable 415 Franklin/1120 Monroe Series 2010B Bonds		Grand Rapids Building Authority Recovery Zone Econ Dev The Gallery on Fulton Ramp Series 2010C Bonds		Grand Rapids Building Authority Ottawa/Fulton Ramp Series 2011 Refunding Bonds		Grand Rapids Building Authority Monroe Center II Ramp Series 2011 Refunding Bonds		Grand Rapids Building Authority Community Archives II Series 2011 Refunding Bonds	
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
2014	\$ 85,000	\$ 146,871	\$ 230,000	\$ 184,460	\$ 360,000	\$ 119,139	\$ 55,000	\$ 422,036	\$ 150,000	\$ 84,100
2015	85,000	144,491	235,000	181,804	360,000	108,164	70,000	420,336	155,000	79,525
2016	85,000	141,665	235,000	178,670	370,000	96,870	75,000	418,505	165,000	74,725
2017	90,000	138,311	240,000	175,075	380,000	85,241	75,000	416,634	165,000	69,775
2018	95,000	134,281	245,000	170,837	390,000	71,248	80,000	414,402	175,000	63,800
2019	100,000	129,646	250,000	165,796	430,000	53,163	85,000	411,512	185,000	56,125
2020	100,000	124,696	255,000	160,136	430,000	32,665	90,000	408,035	355,000	43,950
2021	110,000	119,391	260,000	154,115	450,000	11,060	90,000	404,340	365,000	27,725
2022	115,000	113,309	265,000	147,325	-	-	570,000	388,250	390,000	9,750
2023	120,000	106,611	275,000	139,826	-	-	600,000	359,000	-	-
2024	125,000	99,629	280,000	132,118	-	-	630,000	328,250	-	-
2025	135,000	92,219	290,000	124,202	-	-	660,000	296,000	-	-
2026	140,000	84,381	295,000	115,794	-	-	695,000	262,125	-	-
2027	150,000	75,644	305,000	106,884	-	-	730,000	226,500	-	-
2028	160,000	65,832	315,000	97,677	-	-	765,000	189,125	-	-
2029	170,000	55,388	325,000	87,905	-	-	810,000	149,750	-	-
2030	180,000	44,310	335,000	77,560	-	-	850,000	110,375	-	-
2031	190,000	32,600	345,000	66,901	-	-	890,000	69,000	-	-
2032	205,000	20,098	355,000	55,733	-	-	935,000	23,375	-	-
2033	215,000	6,805	365,000	44,051	-	-	-	-	-	-
2034	-	-	380,000	31,963	-	-	-	-	-	-
2035	-	-	390,000	19,470	-	-	-	-	-	-
2036	-	-	405,000	6,571	-	-	-	-	-	-
2037	-	-	-	-	-	-	-	-	-	-
2038	-	-	-	-	-	-	-	-	-	-
2039	-	-	-	-	-	-	-	-	-	-
2040	-	-	-	-	-	-	-	-	-	-
TOTAL	\$ 2,655,000	\$ 1,876,174	\$ 6,875,000	\$ 2,624,873	\$ 3,170,000	\$ 577,550	\$ 8,755,000	\$ 5,717,550	\$ 2,105,000	\$ 509,475

APPENDIX E

DEBT SERVICE REQUIREMENTS TO MATURITY

Annual Principal and Interest Requirements

Authority Bonds - page 4 of 4

Fiscal Year	Brownfield Redevelopment Authority Ionia Ave Reconstruction South of Wealthy Series 2012 Bonds		Brownfield Redevelopment Authority Front Ave Reconstruction South of Leonard 2012 Installment Purchase		City / County Joint Building Authority DeVos Place Series 2013B Refunding Bonds		Total Requirements		
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Combined
2014	\$ -	\$ 76,563	\$ 53,000	\$ 11,063	\$ -	\$ 83,806	\$ 6,747,047	\$ 8,710,605	\$ 15,457,653
2015	100,000	76,562	53,000	9,950	250,000	83,700	7,109,247	8,773,083	15,882,330
2016	100,000	74,563	53,000	8,837	255,000	78,650	7,500,487	8,588,917	16,089,404
2017	105,000	72,562	53,000	7,724	255,000	73,550	8,152,572	8,380,141	16,532,713
2018	105,000	70,463	53,000	6,611	260,000	67,100	8,482,601	8,116,867	16,599,468
2019	110,000	68,362	53,000	5,498	265,000	59,225	9,227,554	5,206,762	14,434,316
2020	110,000	65,063	53,000	4,384	275,000	51,125	10,358,000	4,070,528	14,428,528
2021	115,000	61,762	53,000	3,272	280,000	41,400	10,878,000	3,535,535	14,413,535
2022	120,000	58,313	53,000	2,158	285,000	30,100	9,373,000	3,043,731	12,416,731
2023	125,000	53,512	49,800	1,046	300,000	18,400	9,434,800	2,583,518	12,018,318
2024	130,000	48,513	-	-	310,000	6,200	8,980,000	2,086,015	11,066,015
2025	135,000	43,962	-	-	-	-	4,215,000	1,614,826	5,829,826
2026	135,000	39,238	-	-	-	-	4,425,000	1,394,087	5,819,087
2027	140,000	34,512	-	-	-	-	4,650,000	1,161,142	5,811,142
2028	145,000	29,438	-	-	-	-	4,895,000	914,275	5,809,275
2029	155,000	24,181	-	-	-	-	5,155,000	652,973	5,807,973
2030	160,000	18,563	-	-	-	-	2,605,000	455,186	3,060,186
2031	165,000	12,562	-	-	-	-	1,915,000	347,934	2,262,934
2032	170,000	6,375	-	-	-	-	2,005,000	258,320	2,263,320
2033	-	-	-	-	-	-	935,000	188,827	1,123,827
2034	-	-	-	-	-	-	975,000	150,507	1,125,507
2035	-	-	-	-	-	-	1,010,000	113,747	1,123,747
2036	-	-	-	-	-	-	1,055,000	75,480	1,130,480
2037	-	-	-	-	-	-	675,000	42,441	717,441
2038	-	-	-	-	-	-	260,000	24,310	284,310
2039	-	-	-	-	-	-	270,000	14,836	284,836
2040	-	-	-	-	-	-	280,000	5,005	285,005
TOTAL	\$ 2,325,000	\$ 935,069	\$ 526,800	\$ 60,543	\$ 2,735,000	\$ 593,256	\$ 131,568,308	\$ 70,509,598	\$ 202,077,905

APPENDIX E

DEBT SERVICE REQUIREMENTS TO MATURITY Annual Principal and Interest Requirements Capital Improvement Bonds - page 1 of 2

Fiscal Year	Capital Improvement Bonds (CIB) Series 2007			
	Public Museum Cap'l Repairs, Cemetery Wall & Utility Conduits		Streets Capital Repairs	
	Principal	Interest	Principal	Interest
2014	\$ 255,000	\$ 131,040	\$ 420,000	\$ 406,270
2015	260,000	120,740	435,000	389,170
2016	270,000	110,140	455,000	371,370
2017	285,000	99,040	470,000	352,870
2018	300,000	85,840	495,000	331,095
2019	130,000	75,090	520,000	305,720
2020	135,000	68,465	545,000	279,095
2021	140,000	62,220	570,000	253,785
2022	145,000	55,725	595,000	227,225
2023	155,000	48,225	630,000	196,600
2024	160,000	40,550	660,000	165,175
2025	170,000	32,500	690,000	132,250
2026	180,000	23,750	730,000	96,750
2027	190,000	14,500	765,000	59,375
2028	195,000	4,875	805,000	20,125
2029	-	-	-	-
2030	-	-	-	-
TOTAL	\$ 2,970,000	\$ 972,700	\$ 8,785,000	\$ 3,586,875

APPENDIX E

DEBT SERVICE REQUIREMENTS TO MATURITY Annual Principal and Interest Requirements Capital Improvement Bonds - page 2 of 2

Capital Improvement Bonds Series 2009									
Fiscal Year	Capital Reserve Fund Various Capital Repairs		General Fund - Fire Dept Fire Equipment		Property Management Fd Acquire 201 Market SW		Total Requirements		
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Combined
2014	\$ 95,000	\$ 47,717	\$ 40,000	\$ 8,200	\$ 25,000	\$ 19,493	\$ 835,000	\$ 612,720	\$ 1,447,720
2015	100,000	45,811	45,000	7,365	25,000	19,005	865,000	582,091	1,447,091
2016	105,000	43,459	45,000	6,334	25,000	18,432	900,000	549,735	1,449,735
2017	105,000	40,814	45,000	5,201	25,000	17,803	930,000	515,728	1,445,728
2018	105,000	37,982	50,000	3,918	25,000	17,128	975,000	475,963	1,450,963
2019	110,000	34,869	50,000	2,472	25,000	16,405	835,000	434,556	1,269,556
2020	115,000	31,413	55,000	858	30,000	15,559	880,000	395,390	1,275,390
2021	60,000	28,517	-	-	30,000	14,540	800,000	359,062	1,159,062
2022	60,000	26,314	-	-	30,000	13,439	830,000	322,703	1,152,703
2023	65,000	24,018	-	-	35,000	12,245	885,000	281,088	1,166,088
2024	70,000	21,540	-	-	35,000	10,960	925,000	238,225	1,163,225
2025	75,000	18,877	-	-	40,000	9,583	975,000	193,210	1,168,210
2026	75,000	16,025	-	-	40,000	8,062	1,025,000	144,587	1,169,587
2027	85,000	12,879	-	-	40,000	6,489	1,080,000	93,243	1,173,243
2028	90,000	9,438	-	-	45,000	4,817	1,135,000	39,255	1,174,255
2029	95,000	5,800	-	-	50,000	2,949	145,000	8,749	153,749
2030	100,000	1,966	-	-	50,000	983	150,000	2,949	152,949
TOTAL	\$ 1,510,000	\$ 447,439	\$ 330,000	\$ 34,348	\$ 575,000	\$ 207,892	\$ 14,170,000	\$ 5,249,254	\$ 19,419,254

APPENDIX E

DEBT SERVICE REQUIREMENTS TO MATURITY

Annual Principal and Interest Requirements

Other Indebtedness

Fiscal Year	Kent County Drain Commission Contracts Payable				Grand Rapids GOLT Fire Trucks/ Equipment Various MPN Issues		Total Requirements		
	Grand River Floodwalls Bonds Refunding Series 2008 Bonds		Silver Creek Bonds Refunding Series 2003 Bonds		Principal	Interest	Principal	Interest	Combined
	Principal	Interest	Principal	Interest					
2014	\$ 810,000	\$ 185,875	\$ 472,352	\$ 32,773	\$ 243,665	\$ 35,930	\$ 1,526,017	\$ 254,578	\$ 1,780,595
2015	840,000	158,013	285,040	18,334	245,983	25,075	1,371,023	201,422	1,572,445
2016	885,000	127,825	297,256	6,317	253,300	13,949	1,435,556	148,091	1,583,647
2017	930,000	93,738	-	-	55,618	2,443	985,618	96,181	1,081,799
2018	970,000	55,738	-	-	-	-	970,000	55,738	1,025,738
2019	285,000	30,638	-	-	-	-	285,000	30,638	315,638
2020	295,000	18,669	-	-	-	-	295,000	18,669	313,669
2021	310,000	6,200	-	-	-	-	310,000	6,200	316,200
2022	-	-	-	-	-	-	-	-	-
TOTAL	\$ 5,325,000	\$ 676,696	\$ 1,054,648	\$ 57,424	\$ 798,566	\$ 77,397	\$ 7,178,214	\$ 811,517	\$ 7,989,731



CITY OF
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APPENDIX F

City of Grand Rapids

AUTHORIZED POSITIONS BY DEPARTMENT

FY2014-FY2018 Fiscal Plan

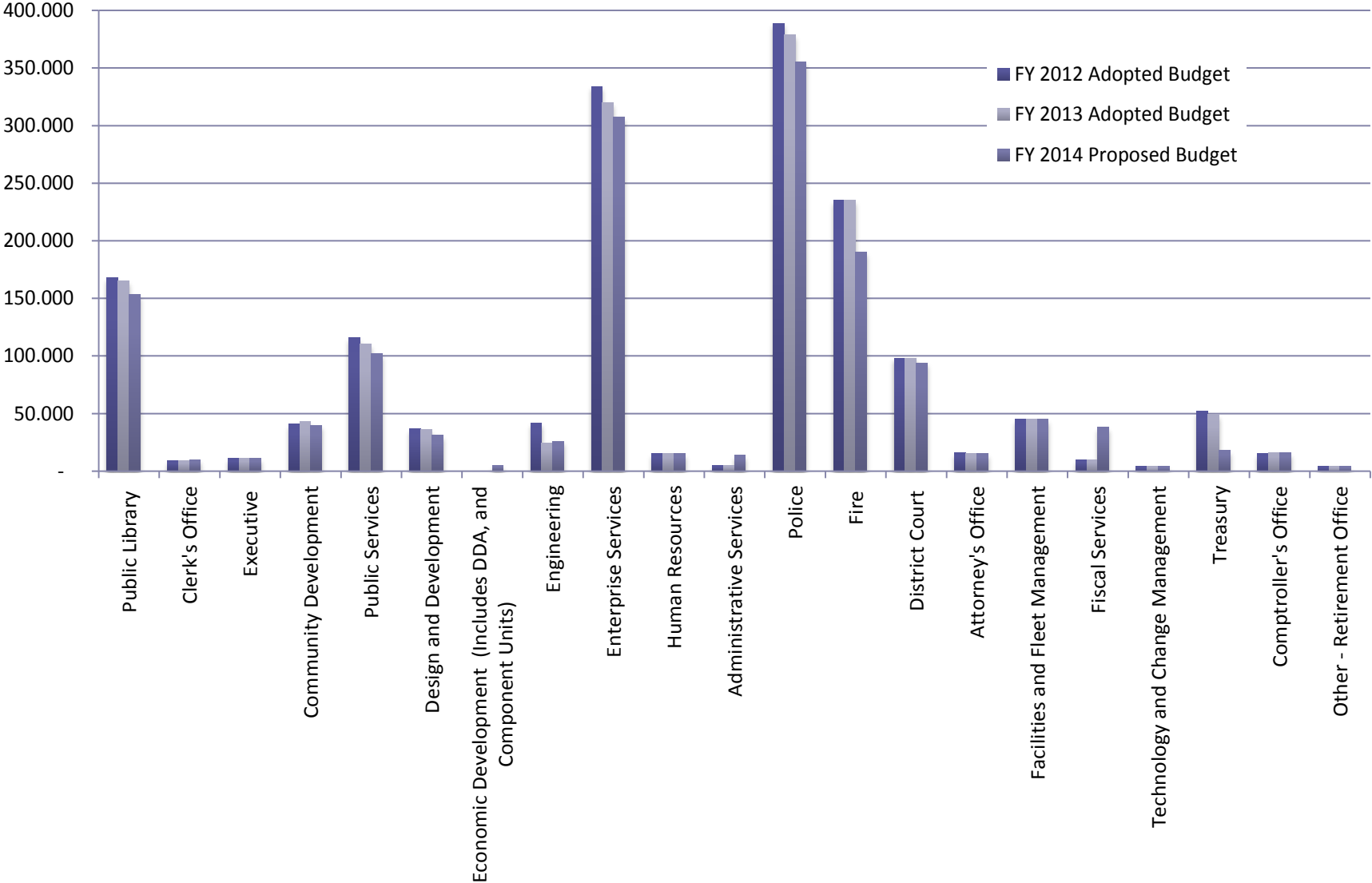
DEPT		FY 2012 Adopted Budget	FY 2013 Adopted Budget	FY 2014 Proposed Budget	Change
A110	Public Library	168.000	165.000	152.000	(13.000)
A120	Clerk's Office	9.000	9.000	10.000	1.000
A130	Executive	11.000	11.000	11.000	-
B210	Community Development	41.000	43.000	40.000	(3.000)
B220	Public Services	116.000	110.000	102.000	(8.000)
C310	Design and Development	37.000	36.000	31.000	(5.000)
C315	Economic Development (Includes DDA, and Component Units)	-	-	5.000	5.000
C320	Engineering	42.000	24.000	26.000	2.000
C330	Enterprise Services	334.000	320.000	307.000	(13.000)
D410	Human Resources	15.000	15.000	15.000	-
D420	Administrative Services	5.000	5.000	14.000	9.000
E510	Police	389.000	379.000	355.000 *	(24.000)
E520	Fire	235.000	235.000	190.000 *	(45.000)
E530	District Court	98.000	98.000	94.000	(4.000)
E540	Attorney's Office	16.000	15.000	15.000	-
F610	Facilities and Fleet Management	45.000	45.000	45.000	-
F620	Fiscal Services	10.000	10.000	38.000	28.000
F630	Technology and Change Management	4.000	4.000	4.000	-
F640	Treasury	52.000	49.000	18.000	(31.000)
F650	Comptroller's Office	15.000	16.000	16.000	-
	Other - Retirement Office	4.000	4.000	4.000	-
Grand Total Positions (Full Time and Permanent Part-time)		1,646.000	1,593.000	1,492.000	(101.000)

RECONCILIATION to FTEs:

Less Part Year Position (Traffic Safety)	(0.750)
Less Court Part-time	(6.500)
Less Library Part-time	(46.250)
TOTAL FTEs	1,438.500

* The Police and Fire Department totals for FY2014 reflect the elimination of sworn positions funded from COPS and SAFER Grants as well as from the Income Tax initiative which will expire on June 30, 2015. As of March 31, 2013, the rosters of sworn personnel include 286 in the Police Department and 217 in the Fire Department. The additional positions, although not expressly listed on the FY2014 Roster, will continue to be authorized and filled until the funding is depleted.

PERSONNEL BY DEPARTMENT



APPENDIX F

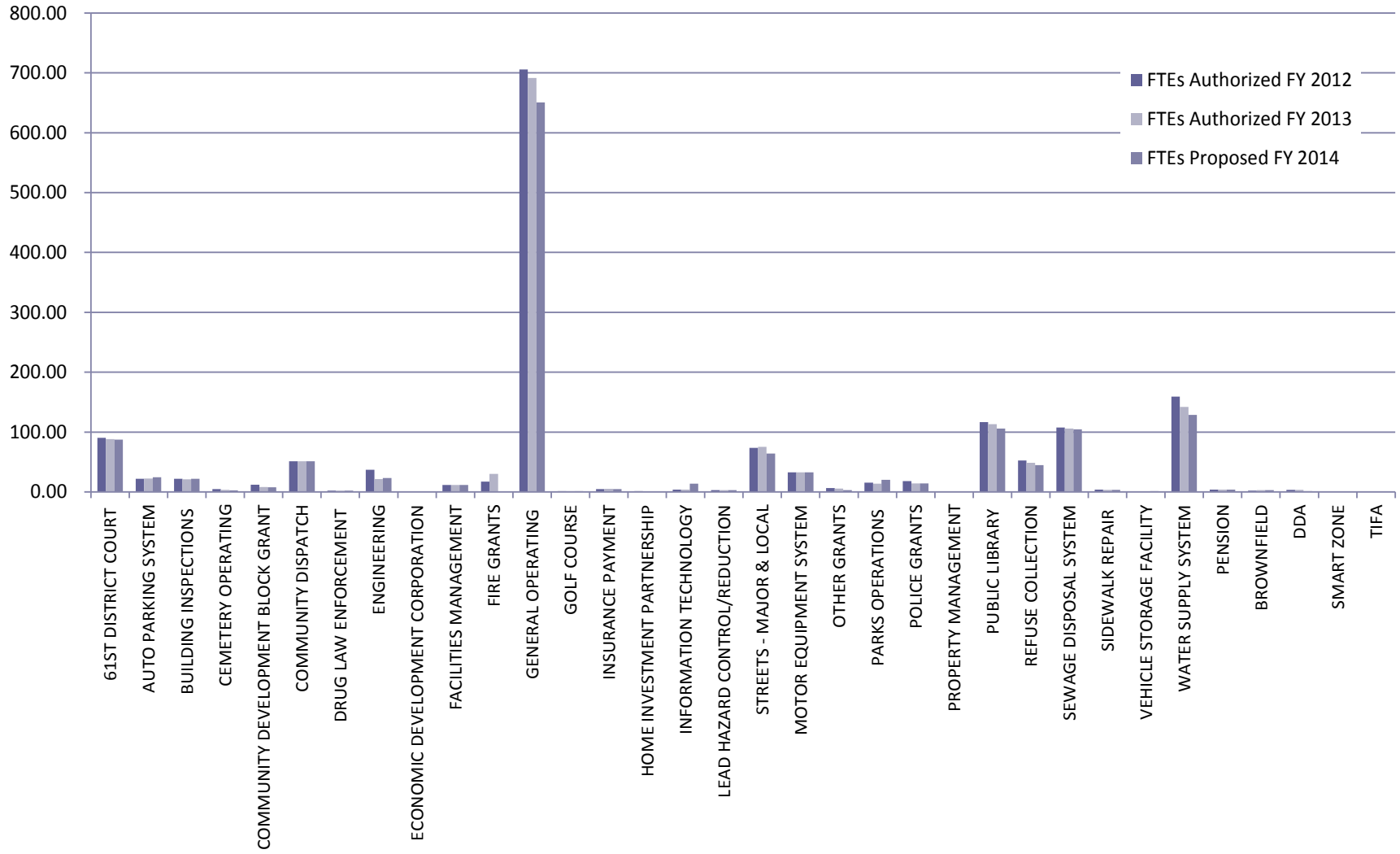
City of Grand Rapids

PERSONNEL BY FUND - FTEs

FY2014-FY2018 Fiscal Plan

Fund	FTEs Authorized FY 2012	FTEs Authorized FY 2013	FTEs Proposed FY 2014	VAR
61ST DISTRICT COURT	90.25	88.0500	87.5000	(0.55)
AUTO PARKING SYSTEM	21.75	22.2825	24.5230	2.24
BUILDING INSPECTIONS	21.97	20.9700	22.0800	1.11
CEMETERY OPERATING	4.70	3.4500	2.6800	(0.77)
COMMUNITY DEVELOPMENT BLOCK GRANT	12.00	8.3300	7.5700	(0.76)
COMMUNITY DISPATCH	51.00	51.0000	51.0000	0.00
DRUG LAW ENFORCEMENT	2.00	2.0000	2.0000	0.00
ENGINEERING	36.81	21.5100	23.3600	1.85
ECONOMIC DEVELOPMENT CORPORATION	0.60	0.4500	0.6140	0.16
FACILITIES MANAGEMENT	11.57	11.5750	11.7500	0.18
FIRE GRANTS	17.00	30.0000	0.0000	(30.00)
GENERAL OPERATING	705.53	691.6050	650.4920	(41.11)
GOLF COURSE	1.46	1.4600	1.1500	(0.31)
INSURANCE PAYMENT	4.70	5.0000	4.9000	(0.10)
HOME INVESTMENT PARTNERSHIP	1.15	0.6500	0.5800	(0.07)
INFORMATION TECHNOLOGY	3.65	3.6500	13.7500	10.10
LEAD HAZARD CONTROL/REDUCTION	3.02	3.0000	3.1500	0.15
STREETS - MAJOR & LOCAL	73.64	75.0800	63.9350	(11.15)
MOTOR EQUIPMENT SYSTEM	32.83	32.8150	32.7000	(0.11)
OTHER GRANTS	6.50	5.6000	3.1000	(2.50)
PARKS OPERATIONS	15.56	13.8100	20.0650	6.26
POLICE GRANTS	18.00	14.0000	14.0000	0.00
PROPERTY MANAGEMENT	0.70	0.4000	0.2000	(0.20)
PUBLIC LIBRARY	116.50	113.2500	105.7500	(7.50)
REFUSE COLLECTION	52.37	48.4100	44.9000	(3.51)
SEWAGE DISPOSAL SYSTEM	107.45	105.7400	104.3530	(1.39)
SIDEWALK REPAIR	3.92	3.3125	3.5630	0.25
VEHICLE STORAGE FACILITY	1.00	1.0100	1.1000	0.09
WATER SUPPLY SYSTEM	159.03	141.9900	128.6250	(13.37)
Subtotal Operating Funds:	1,576.65	1,520.40	1,429.39	(91.01)
COMPONENT UNITS & OTHER				
PENSION	4.00	4.00	4.00	0.00
BROWNFIELD	2.10	2.90	2.95	0.05
DDA	3.20	3.20	1.20	(2.00)
SMART ZONE	0.75	0.75	0.90	0.15
TIFA	0.05	0.05	0.05	0.00
TOTAL FTEs by Fund:	1,586.75	1,531.30	1,438.49	(92.81)

PERSONNEL BY FUND



APPENDIX F

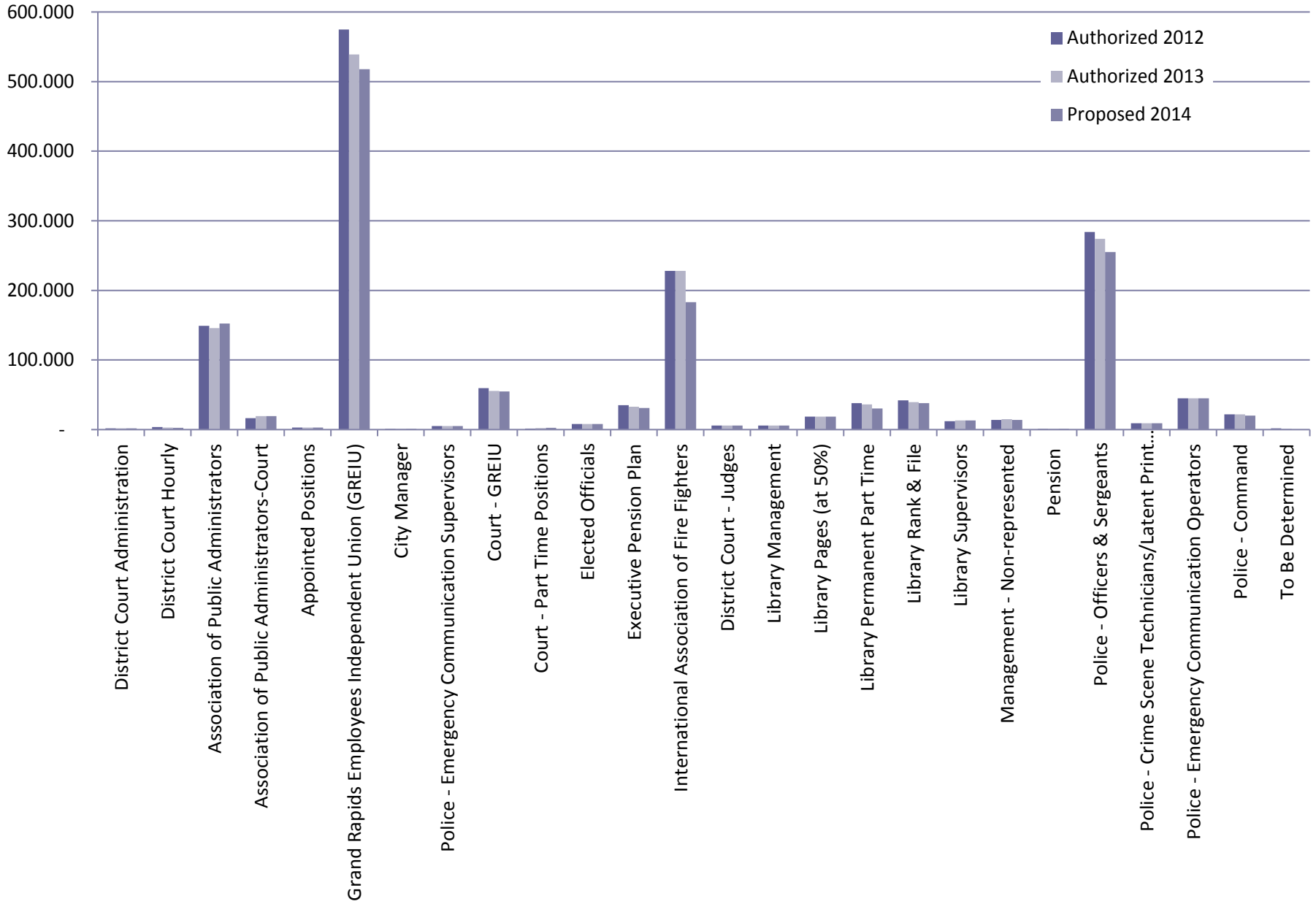
City of Grand Rapids

PERSONNEL BY BARGAINING UNIT - FTEs

FY2014-FY2018 Fiscal Plan

Unit Code	Unit Name	Authorized 2012	Authorized 2013	Proposed 2014	VAR
61ST	District Court Administration	2.000	2.000	2.000	-
61STHR	District Court Hourly	3.750	2.750	2.500	(0.250)
APACITY	Association of Public Administrators	149.000	146.000	152.550	6.550
APACOURT	Association of Public Administrators-Court	16.500	19.550	19.500	(0.050)
APPOINT	Appointed Positions	3.000	3.000	3.000	-
CITY	Grand Rapids Employees Independent Union (GREIU)	575.000	539.000	517.690	(21.310)
CITYMNGR	City Manager	1.000	1.000	1.000	-
COMMSUPV	Police - Emergency Communication Supervisors	5.000	5.000	5.000	-
COURT	Court - GREIU	59.500	55.500	55.000	(0.500)
COURTPT	Court - Part Time Positions	1.500	2.250	2.500	0.250
ELECTED	Elected Officials	8.000	8.000	8.000	-
EXECPLAN	Executive Pension Plan	35.000	33.000	31.000	(2.000)
IAFF	International Association of Fire Fighters	228.000	228.000	183.000	(45.000)
JUDGE	District Court - Judges	6.000	6.000	6.000	-
LIBRMGT	Library Management	6.000	6.000	6.000	-
LIBRPAGE	Library Pages (at 50%)	18.500	18.500	18.500	-
LIBRPT	Library Permanent Part Time	38.000	36.250	30.250	(6.000)
LIBRR&F	Library Rank & File	42.000	39.500	38.000	(1.500)
LIBRSUPV	Library Supervisors	12.000	13.000	13.000	-
MGTNON	Management - Non-represented	14.000	15.000	14.000	(1.000)
PENSION	Pension	1.000	1.000	1.000	-
POLC1	Police - Officers & Sergeants	284.000	274.000	255.000	(19.000)
POLC2	Police - Crime Scene Technicians/Latent Print Examiners	9.000	9.000	9.000	-
POLC4	Police - Emergency Communication Officers	45.000	45.000	45.000	-
POLC5	Police - Command	22.000	22.000	20.000	(2.000)
TBD	To Be Determined	2.000	1.000	-	(1.000)
TOTAL FTEs by Bargaining Unit		1,586.750	1,531.300	1,438.490	(92.810)

PERSONNEL BY UNION



APPENDIX F

Group / Department							
Org / Fund							
Position Titles	Range	Bargaining Unit	FY 2012 Authorized	FY13 Authorized	FY14 REQUEST	Change From FY13	FTEs
A. "OTHER" GROUP							
LIBRARY DEPARTMENT (A110)							
PUBLIC LIBRARY FUND							
Assistant Library Director	8I	LIBMGT	1.0000	1.0000	1.0000	.0000	1.0000
Custodian	10G	LIB R&F	4.0000	4.0000	4.0000	.0000	4.0000
Executive Administrative Assistant	3I	LIBMGT	1.0000	1.0000	1.0000	.0000	1.0000
Financial Assistant I	11G	LIB R&F	1.0000	.0000	.0000	.0000	.0000
Librarian I	21G	LIB R&F	10.0000	11.0000	11.0000	.0000	11.0000
Librarian I - Part Time (at 0.5 FTE's each)	10LPT	LIBRPT	2.0000	2.0000	2.0000	.0000	1.0000
Librarian II - Specialist	22G	LIB R&F	7.0000	6.0000	5.0000	(1.0000)	5.0000
Librarian III - Supervisor	25L	LIB SUPV	6.0000	7.0000	7.0000	.0000	7.0000
Librarian IV - Coordinator	27L	LIB SUPV	3.0000	3.0000	3.0000	.0000	3.0000
Library Assistant II - Part Time (at 0.50 ea)	03LPT	LIBRPT	16.0000	18.0000	18.0000	.0000	9.0000
Library Assistant II - Part Time (at 0.75 ea.)	03LPT	LIBRPT	2.0000	1.0000	1.0000	.0000	.7500
Library Business Manager	02I	LIBMGT	1.0000	1.0000	1.0000	.0000	1.0000
Library Business Office Administrative Assistant	12LPT	LIBRPT	1.0000	1.0000	1.0000	.0000	1.0000
Library Circulation Services Supervisor	20L	LIB SUPV	1.0000	1.0000	1.0000	.0000	1.0000
Library Clerical Aide I - (at 0.5 ea.)	07LPT	LIBRPT	28.0000	.0000	.0000	.0000	.0000
Library Clerical Aide II - Part Time (at 0.50 ea.)	08LPT	LIBRPT	11.0000	37.0000	31.0000	(6.0000)	15.5000
Library Clerical Aide II - Part Time (at 0.75 ea.)	08LPT	LIBRPT	4.0000	3.0000	.0000	(3.0000)	.0000
Library Clerk	8G	LIB R&F	1.0000	.0000	.0000	.0000	.0000
Library Communications Assistant -Part Time	16G	LIB R&F	1.0000	1.0000	.0000	(1.0000)	.0000
Library Director	9I	LIBMGT	1.0000	1.0000	1.0000	.0000	1.0000
Library Facilities Manager	21L	LIB SUPV	1.0000	1.0000	1.0000	.0000	1.0000
Library Human Resources Manager	02I	LIBMGT	1.0000	1.0000	1.0000	.0000	1.0000
Library Information Systems Assistant	25L	LIB R&F	1.0000	1.0000	1.0000	.0000	1.0000
Library Information Systems Manager	28L	LIB SUPV	1.0000	1.0000	1.0000	.0000	1.0000
Library Marketing & Communications Manager	4I	LIBMGT	1.0000	1.0000	1.0000	.0000	1.0000
Library Network Support Technician	11G	LIB R&F	1.0000	1.0000	2.0000	1.0000	2.0000
Library Network Support Technician - PT @ 0.50	11LPT	LIBRPT	1.0000	1.0000	.0000	(1.0000)	.0000
Library Page (at 0.50 ea)	1LPT	LIB PAGE	37.0000	37.0000	37.0000	.0000	18.5000
Library Web Branch Manager	22G	LIB R&F	1.0000	1.0000	.0000	(1.0000)	.0000

Group / Department								
Org / Fund								
Position Titles	Range	Bargaining Unit	FY 2012 Authorized	FY13 Authorized	FY14 REQUEST	Change From FY13	FTEs	
Office Assistant I	7G	LIB R&F	7.0000	.0000	.0000	.0000	.0000	
Office Assistant I I	9G	LIB R&F	7.0000	14.0000	14.0000	.0000	14.0000	
Office Assistant I I I	12G	LIB R&F	1.0000	1.0000	1.0000	.0000	1.0000	
Public Works Maintenance Worker I (at 0.50 ea.)	05LPT	LIBRPT	4.0000	5.0000	6.0000	1.0000	3.0000	
Public Works Maintenance Worker I (at 0.75 ea.)	05LPT	LIBRPT	2.0000	1.0000	.0000	(1.0000)	.0000	
TOTAL LIBRARY			168.0000	165.0000	153.0000	(12.0000)	105.7500	
CLERK'S DEPARTMENT (A120)								
GENERAL OPERATING FUND								
Administrative Analyst I	11	APA	1.0000	1.0000	1.0000	.0000	1.0000	
Administrative Secretary	15A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000	
Archivist	23A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000	
Business Registration Coordinator	16A	GREIU	.0000	.0000	1.0000	1.0000	1.0000	
City Clerk		APPOINT	1.0000	1.0000	1.0000	.0000	1.0000	
Deputy City Clerk	17	APA	1.0000	1.0000	1.0000	.0000	1.0000	
Election Specialist	18A	GREIU	.0000	.0000	1.0000	1.0000	1.0000	
Licensing Coordinator	21A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000	
Office Assistant I I I	12A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000	
Office Assistant I V	15A	GREIU	2.0000	2.0000	1.0000	(1.0000)	1.0000	
TOTAL CLERK'S DEPARTMENT			9.0000	9.0000	10.0000	1.0000	10.0000	
EXECUTIVE DEPARTMENT (A130)								
GENERAL OPERATING FUND								
Assistant To The City Manager	01ATCM	EXECPLAN	1.0000	1.0000	1.0000	.0000	1.0000	
City Commissioner		ELECTED	6.0000	6.0000	6.0000	.0000	6.0000	
City Manager		CITYMNGR	1.0000	1.0000	1.0000	.0000	1.0000	
City Mayor		ELECTED	1.0000	1.0000	1.0000	.0000	1.0000	
Secretary to the City Manager	9U	MGTONON	1.0000	1.0000	1.0000	.0000	1.0000	
Secretary to the Mayor	7U	MGTONON	1.0000	1.0000	1.0000	.0000	1.0000	
TOTAL EXECUTIVE DEPARTMENT			11.0000	11.0000	11.0000	.0000	11.0000	

Group / Department								
Org / Fund								
Position Titles	Range	Bargaining Unit	FY 2012 Authorized	FY13 Authorized	FY14 REQUEST	Change From FY13	FTEs	

B. COMMUNITY SERVICES GROUP

COMMUNITY SERVICES DEPARTMENT (B210)

COMMUNITY SERVICES - GRANT ACTIVITIES

GENERAL OPERATING FUND

Administrative Analyst I (Grant Writer)	11	APA	1.0000	1.0000	1.0000	.0000	1.0000
<i>Subtotal GOF</i>			<u>1.0000</u>	<u>1.0000</u>	<u>1.0000</u>	<u>.0000</u>	<u>1.0000</u>

OTHER GRANTS FUND

Administrative Services Officer I	16	APA	.0000	.0000	.0000	.0000	.0900
Administrative Services Officer I I	18	APA	.0000	.0000	.0000	.0000	.0100
Community Development Assistant	16A	GREIU	1.0000	.0000	.0000	.0000	.0000
Contract Administrator	11	APA	3.0000	3.0000	1.0000	(2.0000)	1.0000
<i>Subtotal Other Grants</i>			<u>4.0000</u>	<u>3.0000</u>	<u>1.0000</u>	<u>(2.0000)</u>	<u>1.1000</u>

CDBG GRANTS FUND

Accountant I	21A	GREIU	1.0000	1.0000	.0000	(1.0000)	.0000
Administrative Aide	4	APA	1.0000	1.0000	1.0000	.0000	.2000
Administrative Analyst I	11	APA	1.0000	1.0000	.0000	(1.0000)	.0000
Administrative Services Officer I	16	APA	1.0000	1.0000	1.0000	.0000	.6800
Administrative Services Officer I I	18	APA	1.0000	1.0000	1.0000	.0000	.6400
Contract Administrator	11	APA	.0000	1.0000	2.0000	1.0000	1.8500
Contract Compliance Officer	12	APA	1.0000	.0000	.0000	.0000	.0000
Financial Assistant I I	13A	GREIU	1.0000	1.0000	1.0000	.0000	.8500
Housing Rehab Specialist I	19A	GREIU	2.0000	.0000	1.0000	1.0000	1.0000
Housing Rehab Specialist I I	22A	GREIU	1.0000	1.0000	.0000	(1.0000)	.2500
Housing Rehab Supervisor	14	APA	1.0000	1.0000	1.0000	.0000	.6500
Loan Analyst	12	APA	1.0000	1.0000	1.0000	.0000	.9000
Managing Director	24U	EXECPLAN	1.0000	1.0000	1.0000	.0000	.2000
Office Assistant I I	10A	GREIU	2.0000	.0000	.0000	.0000	.3500
<i>Subtotal CDBG</i>			<u>15.0000</u>	<u>11.0000</u>	<u>10.0000</u>	<u>(1.0000)</u>	<u>7.5700</u>

LEAD HAZARD REDUCTION GRANTS FUND

Administrative Services Officer I	16	APA	.0000	.0000	.0000	.0000	.1500
Financial Assistant I I	13A	GREIU	.0000	.0000	.0000	.0000	.1500
Housing Rehab Specialist I	19A	GREIU	2.0000	2.0000	1.0000	(1.0000)	1.0000

Group / Department								
Org / Fund								
Position Titles	Range	Bargaining Unit	FY 2012 Authorized	FY13 Authorized	FY14 REQUEST	Change From FY13	FTEs	
Housing Rehab Specialist I I	22A	GREIU	.0000	.0000	1.0000	1.0000	.7500	
Housing Rehab Supervisor	14	APA	.0000	.0000	.0000	.0000	.3500	
Loan Analyst	12	APA	.0000	.0000	.0000	.0000	.1000	
Office Assistant I I	10A	GREIU	.0000	1.0000	1.0000	.0000	.6500	
<i>Subtotal LEAD</i>			2.0000	3.0000	3.0000	.0000	3.1500	
HOME INVESTMENT PARTNERSHIP GRANTS FUND								
Administrative Services Officer I	16	APA	.0000	.0000	.0000	.0000	.0800	
Administrative Services Officer I I	18	APA	.0000	.0000	.0000	.0000	.3500	
Contract Administrator	11	APA	1.0000	.0000	.0000	.0000	.1500	
<i>Subtotal HOME</i>			1.0000	.0000	.0000	.0000	.5800	
<i>Subtotal Grant Activities</i>			23.0000	18.0000	15.0000	(3.0000)	13.4000	
COMMUNITY SERVICES - OUR COMMUNITY'S CHILDREN								
OTHER GRANTS FUND								
Administrative Aide	4	APA	1.0000	1.0000	1.0000	.0000	1.0000	
Administrator - Office Children Youth Families	16	APA	1.0000	1.0000	1.0000	.0000	1.0000	
<i>Subtotal OCC</i>			2.0000	2.0000	2.0000	.0000	2.0000	
COMMUNITY SERVICES - CODE COMPLIANCE								
GENERAL OPERATING FUND								
Administrative Aide	4	APA	1.0000	1.0000	1.0000	.0000	.8300	
Administrative Services Officer I I	18	APA	1.0000	1.0000	1.0000	.0000	.9000	
Code Compliance Officer I I	19A	GREIU	6.0000	12.0000	12.0000	.0000	11.4000	
Code Compliance Officer I I I	22A	GREIU	4.0000	4.0000	4.0000	.0000	3.6000	
Code Compliance Supervisor	14	APA	1.0000	1.0000	1.0000	.0000	.9000	
Information Systems Coordinator	15	APA	1.0000	1.0000	1.0000	.0000	1.0000	
Managing Director	24U	EXECPLAN	.0000	.0000	.0000	.0000	.3700	
Office Assistant I I	10A	GREIU	2.0000	2.0000	2.0000	.0000	1.3000	
Office Assistant I I I	12A	GREIU	.0000	1.0000	1.0000	.0000	1.0000	
<i>Subtotal Code Comp -GOF</i>			16.0000	23.0000	23.0000	.0000	21.3000	
REFUSE FUND								
Administrative Services Officer I I	18	APA	.0000	.0000	.0000	.0000	.1000	
Code Compliance Officer I I	19A	GREIU	.0000	.0000	.0000	.0000	.6000	
Code Compliance Officer I I I	22A	GREIU	.0000	.0000	.0000	.0000	.4000	

Group / Department							
Org / Fund							
Position Titles	Range	Bargaining Unit	FY 2012 Authorized	FY13 Authorized	FY14 REQUEST	Change From FY13	FTEs
Code Compliance Supervisor	14	APA	.0000	.0000	.0000	.0000	.1000
Office Assistant I I	10A	GREIU	.0000	.0000	.0000	.0000	.7000
<i>Subtotal Code Comp - Refuse</i>			.0000	.0000	.0000	.0000	1.9000
<i>Subtotal Code Compliance</i>			16.0000	23.0000	23.0000	.0000	23.2000
TOTAL COMMUNITY SERVICES DEPT			41.0000	43.0000	40.0000	(3.0000)	38.6000

PUBLIC SERVICES DEPARTMENT (B220)

PARKS DIVISION

PARKS SUBFUND

Administrative Aide	4	APA	.0000	.0000	.0000	.0000	.1200
Administrative Analyst I	11	APA	1.0000	1.0000	1.0000	.0000	.4300
Carpenter	16A	GREIU	1.0000	1.0000	1.0000	.0000	.9000
Customer Services Specialist	18A	GREIU	.0000	.0000	.0000	.0000	.1000
Director of Parks and Recreation	23U	EXECPLAN	1.0000	.0000	.0000	.0000	.0000
Financial Assistant I	11A	GREIU	1.0000	1.0000	.0000	(1.0000)	.0000
Financial Assistant I I	13A	GREIU	1.0000	1.0000	1.0000	.0000	.5000
Forester	13	APA	1.0000	1.0000	1.0000	.0000	1.0000
Groundskeeper I / I I	9A / 12A	GREIU	3.0000	3.0000	3.0000	.0000	2.6500
Groundskeeper I I I	15A	GREIU	2.0000	2.0000	2.0000	.0000	1.9500
Information Systems Coordinator	15	APA	.0000	.0000	.0000	.0000	.1250
Light Equipment Mechanic	16A	GREIU	1.0000	.0000	.0000	.0000	.0000
Managing Director	24U	EXECPLAN	.0000	.0000	.0000	.0000	.1200
Office Assistant I I	10A	GREIU	1.0000	1.0000	1.0000	.0000	.3300
Office Assistant I I I	12A	GREIU	.0000	.0000	.0000	.0000	.1000
Parks Manager	18	APA	.0000	.0000	1.0000	1.0000	1.0000
Public Services Director	23U	EXECPLAN	1.0000	1.0000	1.0000	.0000	.3400
Public Services Manager	18	APA	.0000	1.0000	1.0000	.0000	.5000
Public Services Supervisor	13	APA	2.0000	2.0000	1.0000	(1.0000)	.9000
Recreation Supervisor	10	APA	1.0000	1.0000	1.0000	.0000	1.0000
Tree Trimmer I	11A	GREIU	4.0000	4.0000	4.0000	.0000	4.0000
Tree Trimmer I I	14A	GREIU	4.0000	4.0000	4.0000	.0000	4.0000
<i>Subtotal Parks Operations</i>			25.0000	24.0000	23.0000	(1.0000)	20.0650

Group / Department								
Org / Fund								
Position Titles	Range	Bargaining Unit	FY 2012 Authorized	FY13 Authorized	FY14 REQUEST	Change From FY13	FTEs	
AFTER SCHOOL SUBFUND								
Recreation Program Coordinator	3	APA	3.0000	2.0000	.0000	(2.0000)	.0000	
Recreation Supervisor	10	APA	.0000	1.0000	.0000	(1.0000)	.0000	
Recreation Services Specialist	16	APA	1.0000	.0000	.0000	.0000	.0000	
<i>Subtotal After School</i>			4.0000	3.0000	.0000	(3.0000)	.0000	
CEMETERY SUBFUND								
Customer Services Specialist	18A	GREIU	.0000	.0000	.0000	.0000	.2300	
Groundskeeper I / I I	9A / 12A	GREIU	1.0000	1.0000	1.0000	.0000	1.3500	
Groundskeeper I I I	15A	GREIU	2.0000	1.0000	1.0000	.0000	1.0000	
Public Services Supervisor	13	APA	.0000	.0000	.0000	.0000	.1000	
<i>Subtotal Cemetery</i>			3.0000	2.0000	2.0000	.0000	2.6800	
GOLF COURSE SUBFUND								
Carpenter	16A	GREIU	.0000	.0000	.0000	.0000	.1000	
Golf Course Manager	10	APA	1.0000	1.0000	.0000	(1.0000)	.0000	
Greenskeeper	17A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000	
Groundskeeper I I I	15A	GREIU	.0000	.0000	.0000	.0000	.0500	
<i>Subtotal Golf Course</i>			2.0000	2.0000	1.0000	(1.0000)	1.1500	
<i>Subtotal Parks Division</i>			34.0000	31.0000	26.0000	(5.0000)	23.8950	
STREETS & SANITATION DIVISION								
MAJOR STREETS FUND								
Administrative Aide	4	APA	.0000	.0000	.0000	.0000	.1700	
Administrative Analyst I	11	APA	.0000	.0000	.0000	.0000	.6300	
Administrative Services Officer I	16	APA	1.0000	.0000	.0000	.0000	.0000	
Assistant Public Works Director	20	APA	1.0000	.0000	.0000	.0000	.0000	
Customer Services Specialist	18A	GREIU	.0000	.0000	.0000	.0000	.3300	
Equipment Operator I / I I	10A / 14A	GREIU	6.0000	6.0000	7.0000	1.0000	6.9100	
Financial Assistant I I	13A	GREIU	.0000	.0000	.0000	.0000	.5900	
Information Systems Coordinator	15	APA	1.0000	1.0000	.0000	(1.0000)	.3750	
Maintenance Assistant I / I I	7A / 10A	GREIU	12.0000	12.0000	10.0000	(2.0000)	10.1700	
Managing Director	24U	EXECPLAN	.0000	.0000	.0000	.0000	.1500	
Office Assistant I I	10A	GREIU	1.0000	1.0000	.0000	(1.0000)	.3300	
Office Assistant I I I	12A	GREIU	1.0000	1.0000	1.0000	.0000	.2500	

Group / Department								
Org / Fund								
Position Titles	Range	Bargaining Unit	FY 2012 Authorized	FY13 Authorized	FY14 REQUEST	Change From FY13	FTEs	
Public Services Assistant	15A	GREIU	.0000	.0000	.0000	.0000	.3400	
Public Services Director	23U	EXECPLAN	.0000	.0000	.0000	.0000	.3300	
Public Services Manager	18	APA	.0000	1.0000	.0000	(1.0000)	.3750	
Public Services Supervisor	13	APA	1.0000	1.0000	1.0000	.0000	1.2000	
Streets & Sanitation Crew Leader	16A	GREIU	2.0000	2.0000	.0000	(2.0000)	.0000	
<i>Subtotal Major Streets</i>			<u>26.0000</u>	<u>25.0000</u>	<u>19.0000</u>	<u>(6.0000)</u>	<u>22.1500</u>	
LOCAL STREETS FUND								
Equipment Operator I / I I	10A / 14A	GREIU	4.0000	4.0000	6.0000	2.0000	5.4400	
Financial Assistant I I	13A	GREIU	.0000	.0000	.0000	.0000	.1600	
Maintenance Assistant I / I I	7A / 10A	GREIU	8.0000	8.0000	7.0000	(1.0000)	7.3800	
Office Assistant I I I	12A	GREIU	.0000	.0000	.0000	.0000	.2500	
Public Services Assistant	15A	GREIU	.0000	.0000	.0000	.0000	.1600	
Public Services Manager	18	APA	.0000	.0000	.0000	.0000	.6250	
Public Services Supervisor	13	APA	.0000	.0000	1.0000	1.0000	.8000	
Safety Technician	10	APA	.0000	.0000	.0000	.0000	.1700	
Streets & Sanitation Crew Leader	16A	GREIU	1.0000	.0000	.0000	.0000	.0000	
<i>Subtotal Local Streets</i>			<u>13.0000</u>	<u>12.0000</u>	<u>14.0000</u>	<u>2.0000</u>	<u>14.9850</u>	
REFUSE FUND								
Administrative Aide	4	APA	.0000	.0000	.0000	.0000	.1800	
Administrative Analyst I	11	APA	1.0000	1.0000	1.0000	.0000	.9400	
Customer Services Specialist	18A	GREIU	1.0000	1.0000	1.0000	.0000	.3400	
Equipment Operator I / I I	10A / 14A	GREIU	6.0000	6.0000	5.0000	(1.0000)	5.6500	
Financial Assistant I I	13A	GREIU	.0000	.0000	1.0000	1.0000	.7500	
Information Systems Coordinator	15	APA	.0000	.0000	1.0000	1.0000	.5000	
Maintenance Assistant I / I I	7A / 10A	GREIU	4.0000	4.0000	4.0000	.0000	3.4500	
Managing Director	24U	EXECPLAN	.0000	.0000	.0000	.0000	.1600	
Office Assistant I I	10A	GREIU	.0000	.0000	.0000	.0000	.3400	
Office Assistant I I I	12A	GREIU	.0000	.0000	.0000	.0000	.4000	
Public Services Assistant	15A	GREIU	.0000	.0000	1.0000	1.0000	.5000	
Public Services Director	23U	EXECPLAN	.0000	.0000	.0000	.0000	.3300	
Public Services Manager	18	APA	.0000	.0000	1.0000	1.0000	.5000	
Public Services Specialist	16A	GREIU	.0000	1.0000	.0000	(1.0000)	.0000	

Group / Department							
Org / Fund							
Position Titles	Range	Bargaining Unit	FY 2012 Authorized	FY13 Authorized	FY14 REQUEST	Change From FY13	FTEs
Public Services Supervisor	13	APA	1.0000	1.0000	2.0000	1.0000	2.0000
Refuse Packer Operator	14A	GREIU	28.0000	28.0000	26.0000	(2.0000)	26.0000
Safety Technician	10	APA	.0000	.0000	.0000	.0000	.1700
Storekeeper I	12A	GREIU	1.0000	.0000	.0000	.0000	.0000
Streets & Sanitation Crew Leader	16A	GREIU	1.0000	.0000	.0000	.0000	.0000
<i>Subtotal Refuse</i>			43.0000	42.0000	43.0000	1.0000	42.2100
<i>Subtotal Streets & Sanitation Division</i>			82.0000	79.0000	76.0000	(3.0000)	79.3450
TOTAL PUBLIC SERVICES DEPARTMENT			116.0000	110.0000	102.0000	(8.0000)	103.2400

C. DESIGN, DEVELOPMENT STRATEGIC and ENTERPRISE SERVICES GROUP

DESIGN, DEVELOPMENT & CMNTY ENGAGEMENT DEPARTMENT (C310)

PLANNING OFFICE-GENERAL OPERATING FUND

Administrative Analyst I	11	APA	.0000	.0000	.0000	.0000	.0500
Administrative Analyst I I	16	APA	.0000	.0000	.0000	.0000	.0500
Administrative Secretary	15A	GREIU	.0000	.0000	.0000	.0000	.0500
Assistant Planning Director	18	APA	.0000	1.0000	2.0000	1.0000	2.0000
Community Engagement Coordinator	11	APA	.0000	.0000	1.0000	1.0000	1.0000
Deputy City Manager	26U	EXECPLAN	.0000	.0000	.0000	.0000	.0500
Graphic Illustrator	17A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Historic Preservation Specialist	23A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Managing Director	24U	EXECPLAN	.0000	.0000	1.0000	1.0000	1.0000
Office Assistant I V	15A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Planner I / II	20A /23A	GREIU	3.0000	3.0000	2.0000	(1.0000)	2.0000
Planning Director	23U	EXECPLAN	1.0000	1.0000	.0000	(1.0000)	.0000
Planning Supervisor	13	APA	1.0000	1.0000	1.0000	.0000	.6700
Sign Inspector	17A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
<i>Subtotal Planning</i>			9.0000	10.0000	11.0000	1.0000	10.8700

BUILDING INSPECTION FUND

Administrative Aide	4	APA	.0000	.0000	.0000	.0000	.5000
Administrative Analyst I	11	APA	.0000	.0000	.0000	.0000	.1000
Administrative Analyst I I	16	APA	.0000	.0000	.0000	.0000	.1000
Administrative Secretary	15A	GREIU	.0000	.0000	.0000	.0000	.1000

Group / Department								
Org / Fund								
Position Titles	Range	Bargaining Unit	FY 2012 Authorized	FY13 Authorized	FY14 REQUEST	Change From FY13	FTEs	
Assistant Building Official	14	APA	1.0000	1.0000	1.0000	.0000	1.0000	
Building Inspector I	19A	GREIU	4.0000	4.0000	4.0000	.0000	4.0000	
Building Inspector I I	22A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000	
Building Official	17	APA	1.0000	1.0000	1.0000	.0000	1.0000	
Customer Services Specialist	18A	GREIU	1.0000	.0000	.0000	.0000	.3500	
Deputy City Manager	26U	EXECPLAN	.0000	.0000	.0000	.0000	.1000	
Electrical Inspector I	19A	GREIU	4.0000	3.0000	3.0000	.0000	3.0000	
Electrical Inspector I I	22A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000	
Fire Prevention Inspector	3B	IAFF	.0000	.0000	.0000	.0000	.5000	
Information Systems Coordinator	15	APA	1.0000	1.0000	1.0000	.0000	1.0000	
Mechanical Inspector I	19A	GREIU	2.0000	2.0000	2.0000	.0000	2.0000	
Mechanical Inspector I I	22A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000	
Office Assistant I I I	12A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000	
Office Assistant I V	15A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000	
Planning Supervisor	13	APA	.0000	.0000	.0000	.0000	.3300	
Plans Examiner	12	APA	.0000	.0000	1.0000	1.0000	1.0000	
Plumbing Inspector I	19A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000	
Plumbing Inspector I I	22A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000	
<i>Subtotal Bldg Inspection</i>			21.0000	19.0000	20.0000	1.0000	22.0800	
TOTAL DESIGN & DEVELOPMENT DEPT			30.0000	29.0000	31.0000	2.0000	32.9500	

ECONOMIC DEVELOPMENT DEPARTMENT (C315)

ECONOMIC DEVELOPMENT OFFICE

PROPERTY MGT. FUND

Administrative Analyst I	11	APA	.0000	.0000	.0000	.0000	.1000
Economic Development Coordinator I / I I	14 / 17	APA	1.0000	.0000	.0000	.0000	.0000
Economic Development Director	21U	EXECPLAN	1.0000	1.0000	.0000	(1.0000)	.1000
<i>Subtotal Property Management Fund</i>			2.0000	1.0000	.0000	(1.0000)	.2000

ECONOMIC DEVELOPMENT FUND

Administrative Analyst I	11	APA	.0000	1.0000	.0000	(1.0000)	.2000
Administrative Analyst I I	16	APA	.0000	.0000	.0000	.0000	.0140
Administrative Secretary	15A	GREIU	1.0000	1.0000	.0000	(1.0000)	.0500

Group / Department								
Org / Fund								
Position Titles	Range	Bargaining Unit	FY 2012 Authorized	FY13 Authorized	FY14 REQUEST	Change From FY13	FTEs	
Deputy City Manager	26U	EXECPLAN	.0000	.0000	.0000	.0000	.0500	
Economic Development Assistant	16A	GREIU	.0000	.0000	.0000	.0000	.1500	
Economic Development Coordinator I / I I	14 / 17	APA	1.0000	1.0000	.0000	(1.0000)	.1500	
<i>Subtotal Economic Development Fund</i>			2.0000	3.0000	.0000	(3.0000)	.6140	
<i>Subtotal Economic Development Office</i>			4.0000	4.0000	.0000	(4.0000)	.8140	
NON BUDGETED FUNDS								
DOWNTOWN DEVELOPMENT AUTHORITY - NOT BUDGETED BY CITY								
Administrative Secretary	5U	MGTNON	1.0000	1.0000	.0000	(1.0000)	.0000	
Debt And Authority Finance Officer	17	APA	.0000	.0000	.0000	.0000	.2000	
Executive Director - D D A	21U	EXECPLAN	1.0000	1.0000	.0000	(1.0000)	.0000	
Planner I / I I	20A / 23A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000	
<i>Subtotal DDA</i>			3.0000	3.0000	1.0000	(2.0000)	1.2000	
TAX INCREMENT FINANCE AUTHORITY - NOT BUDGETED BY CITY								
Debt And Authority Finance Officer	17	APA	.0000	.0000	.0000	.0000	.0500	
<i>Subtotal TIFA</i>			.0000	.0000	.0000	.0000	.0500	
BROWNFIELD - NOT BUDGETED BY CITY								
Administrative Analyst I	11	APA	.0000	.0000	1.0000	1.0000	1.0000	
Debt And Authority Finance Officer	17	APA	.0000	.0000	.0000	.0000	.0500	
Economic Development Assistant	16A	GREIU	.0000	.0000	1.0000	1.0000	.7000	
Economic Development Coordinator I / I I	14 / 17	APA	.0000	.0000	1.0000	1.0000	.5500	
Economic Development Director	21U	EXECPLAN	.0000	.0000	1.0000	1.0000	.6500	
<i>Subtotal Brownfield</i>			.0000	.0000	4.0000	4.0000	2.9500	
SMARTZONE - NOT BUDGETED BY CITY								
Debt And Authority Finance Officer	17	APA	.0000	.0000	.0000	.0000	.2000	
Economic Development Assistant	16A	GREIU	.0000	.0000	.0000	.0000	.1500	
Economic Development Coordinator I / I I	14 / 17	APA	.0000	.0000	.0000	.0000	.3000	
Economic Development Director	21U	EXECPLAN	.0000	.0000	.0000	.0000	.2500	
<i>Subtotal Smartzone</i>			.0000	.0000	.0000	.0000	.9000	
TOTAL ECONOMIC DEVELOPMENT DEPT			7.0000	7.0000	5.0000	(2.0000)	5.9140	

Group / Department							
Org / Fund							
Position Titles	Range	Bargaining Unit	FY 2012 Authorized	FY13 Authorized	FY14 REQUEST	Change From FY13	FTEs

ENGINEERING DEPARTMENT (C320)

ENGINEERING FUND

Administrative Analyst I	11	APA	1.0000	1.0000	1.0000	.0000	1.1000
Administrative Analyst I - Accountant	11	APA	1.0000	1.0000	1.0000	.0000	.9900
Administrative Analyst II	18	APA	.0000	.0000	.0000	.0000	.1000
Administrative Secretary	15A	GREIU	1.0000	.0000	.0000	.0000	.1000
Assistant City Engineer	22	APA	2.0000	2.0000	2.0000	.0000	1.9000
Assistant Project Manager	15	APA	.0000	2.0000	3.0000	1.0000	2.6000
Business Manager	13	APA	.0000	.0000	1.0000	1.0000	1.0000
City Engineer	24U	EXECPLAN	1.0000	1.0000	1.0000	.0000	.9700
Civil Engineer I	22A	GREIU	.0000	4.0000	4.0000	.0000	4.0000
Construction Inspection Supervisor	13	APA	4.0000	.0000	.0000	.0000	.0000
Contract Administrator	11	APA	1.0000	.0000	.0000	.0000	.0000
Deputy City Manager	26U	EXECPLAN	.0000	.0000	.0000	.0000	.1000
Draftsperson I / II	13A / 17A	GREIU	3.0000	.0000	.0000	.0000	.0000
Draftsperson Specialist	20A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Engineering Assistant I	16A	GREIU	6.0000	.0000	.0000	.0000	.0000
Engineering Assistant II	22A	GREIU	2.0000	1.0000	1.0000	.0000	1.0000
Engineering Design Service Supervisor	13	APA	1.0000	.0000	.0000	.0000	.0000
Engineering Office Administrative Specialist	20A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Engineering Systems Specialist	24A	GREIU	.0000	.0000	1.0000	1.0000	1.0000
Financial Assistant I	11A	GREIU	1.0000	.0000	.0000	.0000	.0000
Financial Assistant II	13A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Land Surveyor	26A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Office Assistant III	12A	GREIU	2.0000	2.0000	2.0000	.0000	2.0000
Project Engineer	15	APA	3.0000	.0000	.0000	.0000	.0000
Project Manager	18	APA	.0000	1.0000	.0000	(1.0000)	.0000
Property Acquisition Officer	22AB	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Senior Project Engineer	17	APA	2.0000	1.0000	1.0000	.0000	1.0000
Traffic Engineer	24A	GREIU	1.0000	.0000	.0000	.0000	.0000

Group / Department								
Org / Fund								
Position Titles	Range	Bargaining Unit	FY 2012 Authorized	FY13 Authorized	FY14 REQUEST	Change From FY13	FTEs	
Traffic System Engineer	16	APA	1.0000	.0000	.0000	.0000	.0000	
Traffic Technician	16A	GREIU	1.0000	.0000	.0000	.0000	.5000	
<i>Subtotal Engineering</i>			39.0000	21.0000	23.0000	2.0000	23.3600	
SIDEWALK FUND								
Administrative Analyst I - Accountant	11	APA	.0000	.0000	.0000	.0000	.0100	
Administrative Analyst I I	16	APA	.0000	.0000	.0000	.0000	.0130	
Assistant City Engineer	22	APA	.0000	.0000	.0000	.0000	.1000	
Assistant Project Manager	15	APA	.0000	.0000	.0000	.0000	.4000	
City Engineer	24U	EXECPLAN	.0000	.0000	.0000	.0000	.0300	
Deputy City Manager	26U	EXECPLAN	.0000	.0000	.0000	.0000	.0100	
Engineering Assistant I	16A	GREIU	2.0000	2.0000	2.0000	.0000	2.0000	
Office Assistant I I	10A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000	
<i>Subtotal Sidewalks</i>			3.0000	3.0000	3.0000	.0000	3.5630	
TOTAL ENGINEERING DEPARTMENT			42.0000	24.0000	26.0000	2.0000	26.9230	

ENTERPRISE SERVICES DEPARTMENT (C330)

TRAFFIC SAFETY OFFICE

GENERAL OPERATING FUND

Administrative Aide	4	APA	.0000	.0000	.0000	.0000	.0500
Administrative Secretary	15A	GREIU	.0000	.0000	.0000	.0000	.2500
Financial Assistant I	11A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Inventory Asset Manager	15	APA	.0000	.0000	.0000	.0000	.1500
Line Foreperson	20A	GREIU	2.0000	2.0000	2.0000	.0000	2.0000
Lineworker I / II	13A / 17A	GREIU	7.0000	6.0000	6.0000	.0000	5.6250
Managing Director	24U	EXECPLAN	.0000	.0000	.0000	.0000	.1000
Office Assistant I	7A	GREIU	.0000	.0000	.0000	.0000	.2500
Signals and Lighting Supervisor (start 4/2014)	13	APA	.0000	.0000	1.0000	1.0000	.1250
Utility Supervisor	14	APA	1.0000	1.0000	1.0000	.0000	.5000
Utility Systems Manager	20	APA	1.0000	1.0000	1.0000	.0000	.5000
<i>Subtotal Street Lighting GOF</i>			12.0000	11.0000	12.0000	1.0000	10.5500

Group / Department							
Org / Fund							
Position Titles	Range	Bargaining Unit	FY 2012 Authorized	FY13 Authorized	FY14 REQUEST	Change From FY13	FTEs
MAJOR STREETS FUND							
Administrative Analyst I I	16	APA	.0000	.0000	.0000	.0000	.2000
Administrative Secretary	15A	GREIU	1.0000	1.0000	1.0000	.0000	.7500
Line Foreperson	20A	GREIU	2.0000	2.0000	2.0000	.0000	2.0000
Lineworker I / I I	13A / 17A	GREIU	4.0000	5.0000	4.0000	(1.0000)	4.3750
Office Assistant I	7A	GREIU	1.0000	1.0000	1.0000	.0000	.7500
Sign Fabricator I / I I	10A / 13A	GREIU	4.0000	4.0000	4.0000	.0000	4.0000
Sign Fabricator I I I	16A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Signals and Lighting Supervisor (start 4/2014)	13	APA	.0000	.0000	.0000	.0000	.1250
Signals Electronics Technician I	17A	GREIU	5.0000	5.0000	5.0000	.0000	5.0000
Traffic Engineer	24A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Traffic System Engineer	16	APA	.0000	1.0000	1.0000	.0000	1.0000
Traffic Systems Programmer	21A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Traffic Technician	16A	GREIU	1.0000	2.0000	2.0000	.0000	1.5000
Utility Supervisor	14	APA	.0000	.0000	.0000	.0000	.5000
Utility Systems Manager	20	APA	.0000	.0000	.0000	.0000	.5000
<i>Subtotal Traffic Safety-Major Streets</i>			21.0000	24.0000	23.0000	(1.0000)	23.7000
<i>Subtotal Traffic Safety Office</i>			33.0000	35.0000	35.0000	.0000	34.2500
WATER DIVISION							
WATER FUND							
Accounts Receivable Coordinator	21A	GREIU	.0000	.0000	1.0000	1.0000	1.0000
Administrative Aide	4	APA	.0000	1.0000	1.0000	.0000	.7000
Administrative Analyst I	11	APA	.0000	.0000	.0000	.0000	.2000
Administrative Analyst I I	16	APA	.0000	.0000	.0000	.0000	.5200
Administrative Services Officer I I	18	APA	2.0000	2.0000	1.0000	(1.0000)	1.0000
Assistant Water System Manager	21	APA	1.0000	1.0000	1.0000	.0000	1.0000
Business Manager	13	APA	.0000	.0000	1.0000	1.0000	1.0000
Business Office Support	13A	GREIU	.0000	.0000	2.0000	2.0000	2.0000
Buyer	10	APA	.0000	.0000	.0000	.0000	.2000
Cashier I	8A	GREIU	1.0000	1.0000	.0000	(1.0000)	.0000
Chemist I / I I	19A / 23A	GREIU	2.0000	2.0000	2.0000	.0000	2.0000
Collections Agent	16A	GREIU	2.0000	2.0000	2.0000	.0000	2.0000

Group / Department							
Org / Fund							
Position Titles	Range	Bargaining Unit	FY 2012 Authorized	FY13 Authorized	FY14 REQUEST	Change From FY13	FTEs
Custodian	10A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Customer Services Specialist	18A	GREIU	3.0000	4.0000	3.0000	(1.0000)	2.3250
Deputy City Manager	26U	EXECPLAN	.0000	.0000	.0000	.0000	.3000
Draftsperson I / I I	13A / 17A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Electrician I	17A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Electrician I I	22A	GREIU	4.0000	4.0000	4.0000	.0000	4.0000
Engineering Assistant I	16A	GREIU	1.0000	3.0000	3.0000	.0000	1.0000
Engineering Assistant I I	22A	GREIU	2.0000	1.0000	1.0000	.0000	1.0000
Financial Analyst	12	APA	1.0000	1.0000	1.0000	.0000	.5000
Financial Assistant I	11A	GREIU	18.0000	13.0000	1.0000	(12.0000)	.5000
Financial Systems Administrator	18	APA	.0000	.0000	1.0000	1.0000	1.0000
Hydraulic Engineer	17	APA	.0000	1.0000	1.0000	.0000	.5000
Information Systems Coordinator	15	APA	1.0000	2.0000	2.0000	.0000	2.5000
Inventory Asset Manager	15	APA	.0000	1.0000	1.0000	.0000	.4000
IT Support Specialist	21A	GREIU	.0000	.0000	2.0000	2.0000	2.0000
Laboratory Technician I / I I	14A / 16A	GREIU	1.0000	1.0000	.0000	(1.0000)	.0000
Machinist	17A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Maintenance Assistant I / I I	7A / 10A	GREIU	2.0000	2.0000	2.0000	.0000	2.0000
Managing Director	24U	EXECPLAN	.0000	.0000	.0000	.0000	.3000
Meter Reader I / I I	10A / 12A	GREIU	7.0000	5.0000	5.0000	.0000	5.0000
Meter Reader Specialist	16A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Office Assistant I I I	12A	GREIU	4.0000	4.0000	4.0000	.0000	4.0000
Plumbing Inspector I	19A	GREIU	2.0000	2.0000	2.0000	.0000	1.6000
Plumbing Inspector I I	22A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Project Engineer	15	APA	1.0000	1.0000	1.0000	.0000	.5000
Safety Technician	10	APA	.0000	.0000	.0000	.0000	.3300
Senior Sewer Maintenance Worker	16A	GREIU	.0000	2.0000	2.0000	.0000	.0000
Senior Water System Mechanic	19A	GREIU	6.0000	5.0000	5.0000	.0000	5.0000
Sewer Maintenance Worker I	12A	GREIU	.0000	7.0000	7.0000	.0000	.0000
Sewer Maintenance Worker II	14A	GREIU	.0000	2.0000	2.0000	.0000	.0000
Storekeeper I	12A	GREIU	1.0000	1.0000	.0000	(1.0000)	.0000
Storekeeper I I	14A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000

Group / Department							
Org / Fund							
Position Titles	Range	Bargaining Unit	FY 2012 Authorized	FY13 Authorized	FY14 REQUEST	Change From FY13	FTEs
Trench Inspector	16A	GREIU	1.0000	1.0000	1.0000	.0000	.5000
Utilities Crew Leader	16A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Utilities Field Operations Supervisor	13	APA	2.0000	2.0000	2.0000	.0000	1.5000
Utility Financial Officer	17	APA	1.0000	1.0000	1.0000	.0000	.5000
Utility Locator	14A	GREIU	.0000	1.0000	1.0000	.0000	.0000
Utility Maintenance Mechanic I / I I	12A / 16A	GREIU	12.0000	11.0000	10.0000	(1.0000)	10.0000
Utility Maintenance Mechanic I I I	18A	GREIU	6.0000	5.0000	5.0000	.0000	5.0000
Utility Meter Worker	14A	GREIU	.0000	.0000	1.0000	1.0000	1.0000
Utility Supervisor	14	APA	4.0000	4.0000	3.0000	(1.0000)	3.0000
Water Distribution Shift Supervisor	10	APA	5.0000	5.0000	5.0000	.0000	5.0000
Water Filtration Plant Superintendent	18	APA	1.0000	1.0000	1.0000	.0000	1.0000
Water Meter Repair Worker I	10A	GREIU	2.0000	.0000	.0000	.0000	.0000
Water Meter Repair Worker I I	13A	GREIU	1.0000	1.0000	.0000	(1.0000)	.0000
Water Plant Operator I / I I	12A / 16A	GREIU	12.0000	10.0000	10.0000	.0000	10.0000
Water Plant Operator I I I	20A	GREIU	6.0000	6.0000	6.0000	.0000	6.0000
Water Quality Specialist	19A	GREIU	1.0000	1.0000	.0000	(1.0000)	.0000
Water Service Specialist	18A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Water Service Worker I / I I	12A / 14A	GREIU	12.0000	10.0000	10.0000	.0000	10.0000
Water System Manager	23U	EXECPLAN	1.0000	1.0000	1.0000	.0000	1.0000
Water System Mechanic	16A	GREIU	19.0000	16.0000	16.0000	.0000	16.0000
<i>Subtotal Water Division</i>			157.0000	156.0000	143.0000	(13.0000)	125.8750

ENVIRONMENTAL PROTECTION DIVISION

SEWAGE DISPOSAL SYSTEM FUND

Administrative Aide	4	APA	.0000	.0000	.0000	.0000	.0500
Administrative Analyst I	11	APA	.0000	1.0000	1.0000	.0000	.2000
Administrative Analyst I I	16	APA	.0000	1.0000	1.0000	.0000	.5100
Administrative Secretary	05U	MGTNON	.0000	1.0000	1.0000	.0000	.3000
Administrative Services Officer I	16	APA	1.0000	.0000	.0000	.0000	.0000
Administrative Services Officer I I	18	APA	1.0000	.0000	.0000	.0000	.0000
Assistant Sewer Maintenance Worker	10A	GREIU	.0000	1.0000	1.0000	.0000	1.0000
Assistant Water System Manager	21	APA	.0000	.0000	.0000	.0000	.3000

Group / Department							
Org / Fund							
Position Titles	Range	Bargaining Unit	FY 2012 Authorized	FY13 Authorized	FY14 REQUEST	Change From FY13	FTEs
Asst. Environmental Services Manager	20	APA	1.0000	1.0000	1.0000	.0000	1.0000
Buyer	10	APA	.0000	1.0000	1.0000	.0000	.7000
Chemist I / I I	19A / 23A	GREIU	4.0000	3.0000	3.0000	.0000	3.0000
Collection System Asset Supervisor	14	APA	.0000	1.0000	1.0000	.0000	1.0000
Collection System Asset Technician	14A	GREIU	10.0000	9.0000	10.0000	1.0000	10.0000
Customer Services Specialist	18A	GREIU	.0000	.0000	.0000	.0000	.1630
Deputy City Manager	26U	EXECPLAN	1.0000	1.0000	1.0000	.0000	.3000
Electrician I	17A	GREIU	2.0000	2.0000	2.0000	.0000	2.0000
Electrician I I	22A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Engineering Assistant I	16A	GREIU	2.0000	.0000	.0000	.0000	2.0000
Environmental Assessment Supervisor	17	APA	1.0000	1.0000	1.0000	.0000	.8500
Environmental Services Manager	23U	EXECPLAN	1.0000	1.0000	1.0000	.0000	1.0000
Financial Analyst	12	APA	.0000	.0000	.0000	.0000	.5000
Financial Assistant I	11A	GREIU	4.0000	2.0000	2.0000	.0000	2.5000
Financial Systems Administrator	18	APA	.0000	.0000	.0000	.0000	.0000
Hydraulic Engineer	17	APA	1.0000	.0000	.0000	.0000	.5000
Information Systems Coordinator	15	APA	.0000	1.0000	1.0000	.0000	1.0000
Instrument Technician	18A	GREIU	3.0000	3.0000	3.0000	.0000	3.0000
Inventory Asset Manager	15	APA	.0000	.0000	.0000	.0000	.4000
Laboratory Technician I / I I	14A / 16A	GREIU	5.0000	5.0000	5.0000	.0000	5.0000
Maintenance Painter	16A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Maintenance Planner Scheduler Technician	18A	GREIU	.0000	1.0000	1.0000	.0000	1.0000
Managing Director	24U	EXECPLAN	.0000	.0000	.0000	.0000	.3000
Office Assisstant IV	15A	GREIU	.0000	1.0000	1.0000	.0000	1.0000
Plant Assistant I / I I	10A / 12A	GREIU	6.0000	7.0000	4.0000	(3.0000)	4.0000
Plumbing Inspector I	19A	GREIU	.0000	.0000	.0000	.0000	.4000
Predictive Maintenance Technician	18A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Project Engineer	15	APA	.0000	.0000	1.0000	1.0000	1.1500
Safety Technician	10	APA	.0000	.0000	.0000	.0000	.3300
Senior Sewer Maintenance Worker	16A	GREIU	2.0000	.0000	.0000	.0000	2.0000
Sewer Camera Monitor Operator	16A	GREIU	2.0000	2.0000	2.0000	.0000	2.0000
Sewer Maintenance Worker I	12A	GREIU	5.0000	.0000	.0000	.0000	5.0000

Group / Department							
Org / Fund							
Position Titles	Range	Bargaining Unit	FY 2012 Authorized	FY13 Authorized	FY14 REQUEST	Change From FY13	FTEs
Sewer Maintenance Worker II	14A	GREIU	2.0000	.0000	.0000	.0000	1.0000
Storekeeper I	12A	GREIU	1.0000	.0000	.0000	.0000	.0000
Storekeeper I I	14A	GREIU	2.0000	2.0000	2.0000	.0000	2.0000
Trench Inspector	16A	GREIU	.0000	.0000	.0000	.0000	.5000
Utilities Crew Leader	16A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Utilities Field Operations Supervisor	13	APA	.0000	.0000	.0000	.0000	.5000
Utility Financial Officer	17	APA	.0000	.0000	.0000	.0000	.5000
Utility Locator	14A	GREIU	1.0000	.0000	.0000	.0000	1.0000
Utility Maintenance Mechanic I / I I	12A / 16A	GREIU	13.0000	13.0000	11.0000	(2.0000)	11.0000
Utility Maintenance Mechanic I I I	18A	GREIU	2.0000	1.0000	.0000	(1.0000)	.0000
Utility Maintenance Supervisor	12	APA	.0000	.0000	1.0000	1.0000	1.0000
Utility Supervisor	14	APA	6.0000	.0000	.0000	.0000	.0000
Waste Water O&M Supervisor	14	APA	.0000	5.0000	5.0000	.0000	5.0000
Waste Water Plant Operator I / I I	12A / 16A	GREIU	15.0000	13.0000	11.0000	(2.0000)	11.0000
Waste Water Plant Operator Maintainer	17A	GREIU	.0000	.0000	3.0000	3.0000	3.0000
Waste Water Plant Supervisor	17	APA	1.0000	1.0000	.0000	(1.0000)	.0000
Waste Water Plant Superintendent	20	APA	.0000	.0000	1.0000	1.0000	1.0000
Waste Water Technical Control Supervisor	14	APA	1.0000	1.0000	1.0000	.0000	1.0000
Waste Water/Stormwater Maintenance Superintendent	17	APA	1.0000	1.0000	1.0000	.0000	.9000
Water Pollution Control Inspector	21A	GREIU	4.0000	5.0000	5.0000	.0000	5.0000
Water Pollution Control Officer	26A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
<i>Subtotal EP Sewage Disposal Fund</i>			106.0000	93.0000	91.0000	(2.0000)	103.8530
GENERAL OPERATING FUND							
Air Pollution Control Inspector	18A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Air Pollution Control Officer	22A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Customer Services Specialist	18A	GREIU	.0000	.0000	.0000	.0000	.1620
Engineering Assistant I	16A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Environmental Assessment Supervisor	17	APA	.0000	.0000	.0000	.0000	.1500
Project Engineer	15	APA	1.0000	1.0000	1.0000	.0000	1.3500
<i>Subtotal EP GOF</i>			4.0000	4.0000	4.0000	.0000	4.6620

Group / Department								
Org / Fund								
Position Titles	Range	Bargaining Unit	FY 2012 Authorized	FY13 Authorized	FY14 REQUEST	Change From FY13	FTEs	
MAJOR STREETS FUND								
Sewer Maintenance Worker I	12A	GREIU	.0000	.0000	.0000	.0000	.7000	
Sewer Maintenance Worker II	14A	GREIU	.0000	.0000	.0000	.0000	.3500	
Waste Water/Stormwater Maintenance Superintendent	17	APA	.0000	.0000	.0000	.0000	.0300	
<i>Subtotal EP Major Streets</i>			.0000	.0000	.0000	.0000	1.0800	
LOCAL STREETS FUND								
Collection System Asset Technician	14A	GREIU	1.0000	1.0000	.0000	(1.0000)	.0000	
Sewer Maintenance Worker I	12A	GREIU	2.0000	.0000	.0000	.0000	1.3000	
Sewer Maintenance Worker II	14A	GREIU	.0000	.0000	.0000	.0000	.6500	
Waste Water/Stormwater Maintenance Superintendent	17	APA	.0000	.0000	.0000	.0000	.0700	
<i>Subtotal EP Local Streets</i>			3.0000	1.0000	.0000	(1.0000)	2.0200	
<i>Subtotal Env Protection Division</i>			113.0000	98.0000	95.0000	(3.0000)	111.6150	
AUTO PARKING DIVISION								
AUTO PARKING FUND								
Accountant I	21A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000	
Administrative Aide	4	APA	.0000	.0000	.0000	.0000	.2000	
Administrative Analyst I	11	APA	.0000	.0000	.0000	.0000	.0500	
Administrative Analyst I I	16	APA	.0000	.0000	1.0000	1.0000	.4930	
Administrative Secretary	05U	MGTNON	.0000	.0000	.0000	.0000	.0900	
Administrative Services Officer I I	18	APA	1.0000	1.0000	1.0000	.0000	1.0000	
Buyer	10	APA	.0000	.0000	.0000	.0000	.1000	
Custodian	10A	GREIU	5.0000	5.0000	5.0000	.0000	5.0000	
Custodian Crew Leader	13A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000	
Customer Services Specialist	18A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000	
Deputy City Manager	26U	EXECPLAN	.0000	.0000	.0000	.0000	.0900	
Financial Assistant I	11A	GREIU	3.0000	3.0000	3.0000	.0000	3.0000	
Information Systems Coordinator	15	APA	1.0000	1.0000	1.0000	.0000	.5000	
Inventory Asset Manager	15	APA	.0000	.0000	.0000	.0000	.0500	
Maintenance Assistant I / I I	7A / 10A	GREIU	.0000	.0000	1.0000	1.0000	1.0000	
Managing Director	24U	EXECPLAN	1.0000	1.0000	1.0000	.0000	.3000	
Parking Customer Service Representative I	7A	GREIU	.0000	3.0000	3.0000	.0000	3.0000	

Group / Department								
Org / Fund								
Position Titles	Range	Bargaining Unit	FY 2012 Authorized	FY13 Authorized	FY14 REQUEST	Change From FY13	FTEs	
Parking Facility Attendant I	5A	GREIU	3.0000	.0000	.0000	.0000	.0000	.0000
Parking Facility Supervisor	14	APA	2.0000	2.0000	2.0000	.0000	2.0000	
Parking Meter Operations Supervisor	14	APA	1.0000	1.0000	1.0000	.0000	.6500	
Parking Meter Service Worker	11A	GREIU	2.0000	2.0000	2.0000	.0000	2.0000	
Parking Services Shift Supervisor	10	APA	1.0000	1.0000	2.0000	1.0000	2.0000	
<i>Subtotal Auto Parking Fund</i>			23.0000	23.0000	26.0000	3.0000	24.5230	
GENERAL OPERATING FUND								
Parking Meter Operations Supervisor	14	APA	.0000	.0000	.0000	.0000	.3500	
Parking Violations Checker	7A	GREIU	8.0000	8.0000	8.0000	.0000	8.0000	
<i>Subtotal Parking GOF</i>			8.0000	8.0000	8.0000	.0000	8.3500	
<i>Subtotal Auto Parking Division</i>			31.0000	31.0000	34.0000	3.0000	32.8730	
TOTAL ENTERPRISE SERVICES DEPARTMENT			334.0000	320.0000	307.0000	(13.0000)	304.6130	

D. ADMINISTRATIVE SERVICES GROUP

HUMAN RESOURCES DEPARTMENT (D410)

GENERAL OPERATING FUND

Administrative Secretary	5U	MGTNON	1.0000	1.0000	2.0000	1.0000	2.0000	
Director Of Human Resources	23U	EXECPLAN	1.0000	1.0000	.0000	(1.0000)	.0000	
Human Resources Analyst	12	APA	2.0000	2.0000	2.0000	.0000	1.5000	
Human Resources Assistant	6U	MGTNON	1.0000	1.0000	1.0000	.0000	1.0000	
Labor Relations Assistant	7U	MGTNON	1.0000	1.0000	.0000	(1.0000)	.0000	
Labor Relations Manager	21U	EXECPLAN	1.0000	1.0000	1.0000	.0000	1.0000	
Labor Relations Specialist	17U	MGTNON	1.0000	1.0000	1.0000	.0000	1.0000	
Managing Director	24U	EXECPLAN	.0000	.0000	1.0000	1.0000	.4000	
Personnel Records Assistant	16AB	GREIU	1.0000	1.0000	1.0000	.0000	1.0000	
Safety Technician	10	APA	1.0000	1.0000	1.0000	.0000	.0000	
Senior Human Resources Analyst	14	APA	1.0000	1.0000	1.0000	.0000	1.0000	
<i>Subtotal HR GOF</i>			11.0000	11.0000	11.0000	.0000	8.9000	

HR - INSURANCE FUND

Administrative Aide	4	APA	1.0000	.0000	.0000	.0000	.0000	
Administrative Analyst I	11	APA	1.0000	1.0000	1.0000	.0000	1.0000	
Employee Benefits Assistant	15A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000	

Group / Department								
Org / Fund								
Position Titles	Range	Bargaining Unit	FY 2012 Authorized	FY13 Authorized	FY14 REQUEST	Change From FY13	FTEs	
Financial Analyst	12	APA	.0000	.0000	.0000	.0000	.2000	
Human Resources Analyst	12	APA	.0000	.0000	.0000	.0000	.5000	
Managing Director	24U	EXECPLAN	.0000	.0000	.0000	.0000	.2000	
Risk Manager	18U	EXECPLAN	1.0000	1.0000	1.0000	.0000	1.0000	
Risk Management Assistant	8	APA	.0000	1.0000	1.0000	.0000	1.0000	
<i>Subtotal Insurance Funds</i>			4.0000	4.0000	4.0000	.0000	4.9000	
TOTAL HUMAN RESOURCES DEPARTMENT			15.0000	15.0000	15.0000	.0000	13.8000	

ADMINISTRATIVE SERVICES DEPARTMENT (D420)

GENERAL OPERATING FUND

Administrative Aide	4	APA	2.0000	2.0000	2.0000	.0000	2.0000
Administrative Services Officer I I	18	APA	1.0000	1.0000	1.0000	.0000	1.0000
Business Developer	14	APA	1.0000	1.0000	1.0000	.0000	1.0000
Managing Director	24U	EXECPLAN	1.0000	1.0000	.0000	(1.0000)	.2000
<i>Subtotal General Fund</i>			5.0000	5.0000	4.0000	(1.0000)	4.2000

311 CUSTOMER SERVICE FUND

311 Customer Service Manager	18	APA	.0000	.0000	1.0000	1.0000	1.0000
311 Customer Service Specialist	18A	GREIU	.0000	.0000	1.0000	1.0000	1.0000
311 Service Representative	11A	GREIU	.0000	.0000	7.0000	7.0000	7.0000
Business Manager	13	APA	.0000	.0000	1.0000	1.0000	1.0000
Managing Director	24U	EXECPLAN	.0000	.0000	.0000	.0000	.2000
<i>Subtotal 311 - IT Cust. Serv. Fund</i>			.0000	.0000	10.0000	10.0000	10.2000

TOTAL ADMINISTRATIVE SERVICES DEPT

			5.0000	5.0000	14.0000	9.0000	14.4000
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E. PUBLIC SAFETY GROUP

POLICE DEPARTMENT (E510)

GENERAL OPERATING FUND

Administrative Analyst I	11	APA	1.0000	1.0000	2.0000	1.0000	2.0000
Administrative Secretary	5U	MGTNON	1.0000	1.0000	1.0000	.0000	1.0000
Crime Scene Technician	2J	POLC2	7.0000	7.0000	7.0000	.0000	7.0000
Deputy Police Chief	22U	EXECPLAN	1.0000	1.0000	.0000	(1.0000)	.0000
Financial Assistant I	11A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000

Group / Department							
Org / Fund							
Position Titles	Range	Bargaining Unit	FY 2012 Authorized	FY13 Authorized	FY14 REQUEST	Change From FY13	FTEs
Financial Assistant I I	13A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Forensics Services Manager	14	APA	1.0000	1.0000	1.0000	.0000	1.0000
IT Support Specialist	21A	GREIU	.0000	1.0000	.0000	(1.0000)	.0000
Information Systems Coordinator	15	APA	1.0000	1.0000	1.0000	.0000	1.0000
Latent Print Examiner	4J	POLC2	2.0000	2.0000	2.0000	.0000	2.0000
Office Assistant I	7A	GREIU	3.0000	2.0000	2.0000	.0000	2.0000
Office Assistant I I I	12A	GREIU	2.0000	2.0000	1.0000	(1.0000)	1.0000
Office Assistant I V	15A	GREIU	3.0000	3.0000	3.0000	.0000	3.0000
Police Captain	2F	POLC5	6.0000	6.0000	6.0000	.0000	6.0000
Police Chief	25U	EXECPLAN	1.0000	1.0000	1.0000	.0000	1.0000
Police Financial Coordinator	22A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Police Lieutenant	1F	POLC5	16.0000	16.0000	14.0000	(2.0000)	14.0000
Police Officer	1C	POLC1	234.0000	227.0000	210.0000	(17.0000)	210.0000
Police Sergeant	2C	POLC1	31.0000	32.0000	30.0000	(2.0000)	30.0000
Radio Technician	17A	GREIU	3.0000	3.0000	2.0000	(1.0000)	2.0000
Special Events Aide	15A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Vehicle Service Worker	9A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
<i>Subtotal Police GOF</i>			<u>318.0000</u>	<u>312.0000</u>	<u>288.0000</u>	<u>(24.0000)</u>	<u>288.0000</u>
GRANT FUNDS							
POLICE GRANTS - SUBFUND 255							
Police Officer	1C	POLC1	15.0000	12.0000	14.0000	2.0000	14.0000
Police Sergeant	2C	POLC1	1.0000	.0000	.0000	.0000	.0000
<i>Subtotal Grants</i>			<u>16.0000</u>	<u>12.0000</u>	<u>14.0000</u>	<u>2.0000</u>	<u>14.0000</u>
DRUG LAW ENFORCEMENT - FUND 265/266							
Office Assistant I V	15A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Police Officer	1C	POLC1	2.0000	2.0000	.0000	(2.0000)	.0000
Police Sergeant	2C	POLC1	1.0000	1.0000	1.0000	.0000	1.0000
<i>Subtotal Drug Law</i>			<u>4.0000</u>	<u>4.0000</u>	<u>2.0000</u>	<u>(2.0000)</u>	<u>2.0000</u>

Group / Department							
Org / Fund							
Position Titles	Range	Bargaining Unit	FY 2012 Authorized	FY13 Authorized	FY14 REQUEST	Change From FY13	FTEs
DISPATCH FUND							
Communications Manager	18	APA	1.0000	1.0000	1.0000	.0000	1.0000
Emergency Communications Operator I / II / III	1K/2K/3K	POLC4	45.0000	45.0000	45.0000	.0000	45.0000
Emergency Communication Supervisor	11 O	COMM SUPP	5.0000	5.0000	5.0000	.0000	5.0000
<i>Subtotal Dispatch</i>			51.0000	51.0000	51.0000	.0000	51.0000
TOTAL POLICE DEPARTMENT			389.0000	379.0000	355.0000	(24.0000)	355.0000

FIRE DEPARTMENT (E520)

GENERAL OPERATING FUND

Administrative Aide	4	APA	1.0000	1.0000	1.0000	.0000	1.0000
Administrative Secretary	5U	MGTNON	1.0000	1.0000	1.0000	.0000	1.0000
Assistant Fleet Maintenance Supervisor	3B	IAFF	1.0000	1.0000	1.0000	.0000	1.0000
Battalion Fire Chief	6B	IAFF	6.0000	6.0000	6.0000	.0000	6.0000
Deputy Fire Chief	7B	IAFF	2.0000	2.0000	1.0000	(1.0000)	1.0000
Financial Assistant I I	13A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Fire Captain	5B	IAFF	11.0000	11.0000	11.0000	.0000	11.0000
Fire Captain - Emergency Medical Services Coordinator	5B	IAFF	1.0000	1.0000	1.0000	.0000	1.0000
Fire Captain - Fleet/Facility Maintenance	11B	IAFF	.0000	.0000	1.0000	1.0000	1.0000
Fire Captain - Fleet Maintenance	5B	IAFF	1.0000	1.0000	.0000	(1.0000)	.0000
Fire Captain - Prevention	5B	IAFF	.0000	.0000	1.0000	1.0000	1.0000
Fire Captain - Strategic Planning	5B	IAFF	.0000	.0000	1.0000	1.0000	1.0000
Fire Captain - Training	5B	IAFF	1.0000	1.0000	1.0000	.0000	1.0000
Fire Chief	25U	EXECPLAN	1.0000	1.0000	1.0000	.0000	1.0000
Fire Chief - Asset Mgt.	6B	IAFF	.0000	.0000	1.0000	1.0000	1.0000
Fire Chief - Financial Officer	6B	IAFF	.0000	.0000	1.0000	1.0000	1.0000
Fire Chief - Training	6B	IAFF	1.0000	1.0000	1.0000	.0000	1.0000
Fire Equipment Operator	2B	IAFF	45.0000	45.0000	42.0000	(3.0000)	42.0000
Fire Hazard Inspector	20A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Fire Lieutenant	3B	IAFF	34.0000	34.0000	31.0000	(3.0000)	31.0000
Fire Lieutenant - Fire Prevention Inspector	3B	IAFF	5.0000	6.0000	4.0000	(2.0000)	3.5000
Fire Lieutenant - Hazardous Materials Planner	3B	IAFF	1.0000	1.0000	1.0000	.0000	1.0000
Fire Lieutenant - Strategic Planning Officer	3B	IAFF	.0000	.0000	1.0000	1.0000	1.0000

Group / Department							
Org / Fund							
Position Titles	Range	Bargaining Unit	FY 2012 Authorized	FY13 Authorized	FY14 REQUEST	Change From FY13	FTEs
Fire Lieutenant - Technology	3B	IAFF	.0000	1.0000	1.0000	.0000	1.0000
Fire Lieutenant - Training	3B	IAFF	.0000	2.0000	2.0000	.0000	2.0000
Fire Marshall	6B	IAFF	.0000	1.0000	1.0000	.0000	1.0000
Firefighter	1B	IAFF	100.0000	82.0000	73.0000	(9.0000)	73.0000
IT Support Specialist	21A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Office Assistant I I I	12A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Strategic Planning Officer	3B	IAFF	2.0000	2.0000	.0000	(2.0000)	.0000
<i>Subtotal Fire GOF</i>			218.0000	205.0000	190.0000	(15.0000)	189.5000
FIRE GRANTS -SUBFUND 259							
Firefighter	1B	IAFF	17.0000	30.0000	.0000	(30.0000)	.0000
<i>Subtotal Grants</i>			17.0000	30.0000	.0000	(30.0000)	.0000
TOTAL FIRE DEPARTMENT			235.0000	235.0000	190.0000	(45.0000)	189.5000

61ST DISTRICT COURT DEPARTMENT (E530)

DISTRICT COURT OPERATING FUND

Alternative Sentencing Coordinator	3D	APA COURT	1.0000	1.0000	1.0000	.0000	1.0000
Chief Deputy Court Clerk	20E	COURT	.0000	1.0000	1.0000	.0000	1.0000
Chief Probation Officer	7D	APA COURT	1.0000	1.0000	1.0000	.0000	1.0000
Clerk of the Court	09D	APA COURT	1.0000	1.0000	1.0000	.0000	1.0000
Clerk Typist	4E	COURT	1.0000	2.0000	1.0000	(1.0000)	1.0000
Community Service Work Program Supervisor	6D	APA COURT	.0000	1.0000	1.0000	.0000	1.0000
Court Administrative Assistant - Admin	2D	APA COURT	1.0000	1.0000	1.0000	.0000	1.0000
Court Administrative Assistant - Finance	2D	APA COURT	1.0000	1.0000	1.0000	.0000	1.0000
Court Administrator/ Clerk	14S	61ST	1.0000	1.0000	1.0000	.0000	1.0000
Court Bailiff	14E	COURT	7.0000	7.0000	7.0000	.0000	7.0000
Court Compliance Officer	16E	COURT	.0000	1.0000	1.0000	.0000	1.0000
Court Information Systems Manager	6D	APA COURT	1.0000	1.0000	1.0000	.0000	1.0000
Court Recorder	18E	COURT	6.0000	6.0000	6.0000	.0000	6.0000
Customer Service Representative	13E	COURT	.0000	5.0000	5.0000	.0000	5.0000
DART On - Call Worker - PT at 0.50 FTE	HR	61STHR	1.0000	.0000	.0000	.0000	.0000
Deputy Chief Probation Officer	6D	APA COURT	1.0000	1.0000	1.0000	.0000	1.0000
Deputy Court Clerk	12E	COURT	.0000	25.0000	25.0000	.0000	25.0000

Group / Department								
Org / Fund								
Position Titles	Range	Bargaining Unit	FY 2012 Authorized	FY13 Authorized	FY14 REQUEST	Change From FY13	FTEs	
Deputy Court Clerk I	9E	COURT	25.0000	.0000	.0000	.0000	.0000	
Deputy Court Clerk I I	12E	COURT	7.0000	.0000	.0000	.0000	.0000	
Deputy Court Clerk I I I	14E	COURT	6.0000	.0000	.0000	.0000	.0000	
Deputy Court Clerk I V	18E	COURT	2.0000	1.0000	1.0000	.0000	1.0000	
District Court Judge	U05	JUDGE	6.0000	6.0000	6.0000	.0000	6.0000	
Law Trained Magistrate	10S	61ST	1.0000	1.0000	1.0000	.0000	1.0000	
Lead Work Assignment Clerk	15E	COURT	.0000	4.0000	4.0000	.0000	4.0000	
Lead Work Crew Supervisor	17E	COURT	1.0000	.0000	.0000	.0000	.0000	
Probation Officer	3D	APA COURT	9.0000	8.0000	8.0000	.0000	8.0000	
Probation Officer - Part Time	3D	APA COURT	1.0000	1.0000	1.0000	.0000	.5000	
DART Vol. Coordinator - PT at 0.30 FTE	01D	61STHR	.0000	1.0000	.0000	(1.0000)	.0000	
Urinalysis Laboratory Manager	18E	COURT	.0000	1.0000	1.0000	.0000	1.0000	
VIP Coordinator-Part Time @.30	01D	APA COURT	.0000	1.0000	1.0000	.0000	.5000	
Work Crew Supervisor	16E	COURT	3.0000	3.0000	3.0000	.0000	3.0000	
Work Crew Supervisor-PT at 0.50 FTE	16E	COURTPT	1.0000	1.0000	1.0000	.0000	.5000	
<i>Subtotal Opearting</i>			85.0000	84.0000	82.0000	(2.0000)	80.5000	
DISTRICT COURT GRANTS FUND								
DART On - Call Worker- PT at 0.50 FTE	05T	61STHR	5.0000	3.0000	1.0000	(2.0000)	.5000	
DART On - Call Worker- PT at 0.25 FTE	05T	61STHR	.0000	1.0000	1.0000	.0000	.5000	
DART On - Call Worker- PT at 0.20 FTE	05T	61STHR	.0000	1.0000	1.0000	.0000	.5000	
DART Team Leader - PT at 0.75 FTE	09T	APA COURT	.0000	1.0000	1.0000	.0000	.5000	
DART Vol. Coordinator - PT at 0.25 FTE	01D	61STHR	1.0000	.0000	.0000	.0000	.0000	
Probation Officer	3D	APA COURT	2.0000	2.0000	2.0000	.0000	2.0000	
Surveillance Officer - PT at 0.25 FTE	06T	61STHR	2.0000	2.0000	2.0000	.0000	1.0000	
Urinalysis Technician - PT at 0.50 FTE	1E	COURTPT	3.0000	3.0000	3.0000	.0000	1.5000	
Urinalysis Technician - PT at 0.25 FTE	1E	COURTPT	.0000	1.0000	1.0000	.0000	.5000	
<i>Subtotal Grants</i>			13.0000	14.0000	12.0000	(2.0000)	7.0000	
TOTAL 61ST DISTRICT COURT			98.0000	98.0000	94.0000	(4.0000)	87.5000	

Group / Department							
Org / Fund							
Position Titles	Range	Bargaining Unit	FY 2012 Authorized	FY13 Authorized	FY14 REQUEST	Change From FY13	FTEs

ATTORNEY'S DEPARTMENT (E540)

GENERAL OPERATING FUND

Assistant City Attorney I	13U	EXECPLAN	3.0000	3.0000	3.0000	.0000	3.0000
Assistant City Attorney II	17U	EXECPLAN	1.0000	.0000	1.0000	1.0000	1.0000
Assistant City Attorney III	22U	EXECPLAN	5.0000	5.0000	4.0000	(1.0000)	4.0000
City Attorney		APPOINT	1.0000	1.0000	1.0000	.0000	1.0000
Deputy City Attorney	24U	EXECPLAN	1.0000	1.0000	1.0000	.0000	1.0000
Legal Secretary I	3U	MGTNON	1.0000	1.0000	1.0000	.0000	1.0000
Legal Secretary II	7U	MGTNON	1.0000	1.0000	1.0000	.0000	1.0000
Office Assistant III	12A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Office Assistant IV	15A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Secretary To The City Attorney	8U	MGTNON	1.0000	1.0000	1.0000	.0000	1.0000

TOTAL ATTORNEY'S DEPARTMENT

16.0000 15.0000 15.0000 .0000 15.0000

F. FISCAL SERVICES GROUP

FLEET & FACILITIES DEPARTMENT (F610)

FACILITIES MANAGEMENT FUND

Administrative Secretary	15A	GREIU	1.0000	1.0000	1.0000	.0000	.7000
Building Maintenance Mechanic I / II	13A /16A	GREIU	6.0000	6.0000	6.0000	.0000	6.0000
Chief Financial Officer	25U	EXECPLAN	.0000	.0000	.0000	.0000	.0750
Director Of Facilities And Fleet Management	23U	EXECPLAN	1.0000	1.0000	1.0000	.0000	.4750
Electrician I	17A	GREIU	1.0000	1.0000	.0000	(1.0000)	.0000
Electrician II	22A	GREIU	.0000	.0000	1.0000	1.0000	1.0000
Facilities Maintenance Superintendent	15	APA	1.0000	1.0000	1.0000	.0000	1.0000
Facilities Maintenance Supervisor	12	APA	2.0000	2.0000	2.0000	.0000	2.0000
Financial Analyst	12	APA	.0000	.0000	.0000	.0000	.2500
Financial Assistant II	13A	GREIU	.0000	.0000	.0000	.0000	.2500

Subtotal Facilities

12.0000 12.0000 12.0000 .0000 11.7500

MOTOR EQUIPMENT SERVICES FUND

Administrative Secretary	15A	GREIU	.0000	.0000	.0000	.0000	.1500
Chief Financial Officer	25U	EXECPLAN	.0000	.0000	.0000	.0000	.0750
Director Of Facilities And Fleet Management	23U	EXECPLAN	.0000	.0000	.0000	.0000	.4750

Group / Department								
Org / Fund								
Position Titles	Range	Bargaining Unit	FY 2012 Authorized	FY13 Authorized	FY14 REQUEST	Change From FY13	FTEs	
Equipment Maintenance Superintendent	15	APA	1.0000	1.0000	1.0000	.0000	1.0000	
Equipment Maintenance Supervisor	12	APA	3.0000	3.0000	3.0000	.0000	3.0000	
Financial Analyst	12	APA	.0000	.0000	.0000	.0000	.2500	
Financial Assistant I I	13A	GREIU	1.0000	1.0000	1.0000	.0000	.7500	
Fleet Operations Instructor	21A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000	
Heavy Equipment Mechanic	17A	GREIU	13.0000	13.0000	13.0000	.0000	13.0000	
Lead Equipment Mechanic	19A	GREIU	3.0000	3.0000	3.0000	.0000	3.0000	
Light Equipment Mechanic	16A	GREIU	4.0000	4.0000	4.0000	.0000	4.0000	
Office Assistant I I I	12A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000	
Storekeeper I	12A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000	
Storekeeper I I	14A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000	
Vehicle Service Worker	9A	GREIU	2.0000	2.0000	2.0000	.0000	2.0000	
Welder	17A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000	
<i>Subtotal Fleet</i>			32.0000	32.0000	32.0000	.0000	32.7000	
VEHICLE STORAGE FUND								
Buyer	10	APA	1.0000	1.0000	1.0000	.0000	1.0000	
Financial Analyst	12	APA	.0000	.0000	.0000	.0000	.0500	
Director Of Facilities And Fleet Management	23U	EXECPLAN	.0000	.0000	.0000	.0000	.0500	
<i>Subtotal Vehicle Storage</i>			1.0000	1.0000	1.0000	.0000	1.1000	
TOTAL FLEET & FACILITIES DEPARTMENT			45.0000	45.0000	45.0000	.0000	45.5500	

FISCAL SERVICES DEPARTMENT (F620)

ASSESSOR'S OFFICE-GENERAL OPERATING FUND

Administrative Analyst I I	16	APA	1.0000	1.0000	.0000	(1.0000)	.0000	
Assessment Records Specialist	18A	GREIU	2.0000	2.0000	3.0000	1.0000	3.0000	
Certified General Appraiser	24A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000	
Chief Financial Officer	25U	EXECPLAN	.0000	.0000	.0000	.0000	.1500	
City Assessor	22U	EXECPLAN	1.0000	1.0000	1.0000	.0000	1.0000	
Deputy City Assessor	18	APA	1.0000	1.0000	1.0000	.0000	1.0000	
Office Assistant I I	10A	GREIU	3.0000	3.0000	.0000	(3.0000)	.0000	

Group / Department								
Org / Fund								
Position Titles	Range	Bargaining Unit	FY 2012 Authorized	FY13 Authorized	FY14 REQUEST	Change From FY13	FTEs	
Real and Personal Property Appraiser I & II	15A / 20A	GREIU	2.0000	2.0000	3.0000	1.0000	3.0000	
Real and Personal Property Appraiser III	23A	GREIU	3.0000	3.0000	3.0000	.0000	3.0000	
Tax Auditor	23A	GREIU	2.0000	2.0000	2.0000	.0000	2.0000	
<i>Subtotal Assessor</i>			16.0000	16.0000	14.0000	(2.0000)	14.1500	
FISCAL ADMINISTRATION OFFICE-GENERAL OPERATING FUND								
Administrative Secretary	5U	MGTNON	1.0000	1.0000	1.0000	.0000	1.0000	
Chief Financial Officer	25U	EXECPLAN	1.0000	1.0000	1.0000	.0000	.1000	
Debt And Authority Finance Officer	17	APA	1.0000	1.0000	1.0000	.0000	.5000	
Deputy Chief Financial Officer	22U	EXECPLAN	1.0000	1.0000	1.0000	.0000	1.0000	
Financial Analyst	12	APA	1.0000	1.0000	1.0000	.0000	.0000	
<i>Subtotal Fiscal Admin</i>			5.0000	5.0000	5.0000	.0000	2.6000	
PURCHASING OFFICE-GENERAL OPERATING FUND								
Buyer	10	APA	2.0000	2.0000	2.0000	.0000	2.0000	
Chief Financial Officer	25U	EXECPLAN	.0000	.0000	.0000	.0000	.1500	
City Purchasing Agent	20U	EXECPLAN	.0000	.0000	1.0000	1.0000	1.0000	
Fiscal Services Manager	20U	EXECPLAN	1.0000	1.0000	.0000	(1.0000)	.0000	
<i>Subtotal Purchasing</i>			3.0000	3.0000	3.0000	.0000	3.1500	
BUDGET OFFICE-GENERAL OPERATING FUND								
Budget Analyst - Specialty Level C	16	APA	2.0000	2.0000	2.0000	.0000	2.0000	
Chief Financial Officer	25U	EXECPLAN	.0000	.0000	.0000	.0000	.1500	
<i>Subtotal Budget</i>			2.0000	2.0000	2.0000	.0000	2.1500	
INCOME TAX OFFICE-GENERAL OPERATING FUND								
Administrative Analyst - Accounting	11	APA	1.0000	1.0000	1.0000	.0000	1.0000	
Financial Analyst	12	APA	1.0000	.0000	.0000	.0000	.0000	
Chief Financial Officer	25U	EXECPLAN	.0000	.0000	.0000	.0000	.1500	
Financial Assistant I	11A	GREIU	4.0000	3.0000	3.0000	.0000	3.0000	
Financial Assistant I I	13A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000	
Income Tax Administrator	20U	EXECPLAN	1.0000	1.0000	1.0000	.0000	1.0000	
Income Tax Examination Supervisor	14	APA	1.0000	1.0000	1.0000	.0000	1.0000	
Income Tax Examiner	21A	GREIU	4.0000	5.0000	5.0000	.0000	5.0000	

Group / Department								
Org / Fund								
Position Titles	Range	Bargaining Unit	FY 2012 Authorized	FY13 Authorized	FY14 REQUEST	Change From FY13	FTEs	
Office Assistant I I I	12A	GREIU	2.0000	2.0000	2.0000	.0000	2.0000	
Office Assistant I V	15A	GREIU	2.0000	.0000	.0000	.0000	.0000	
<i>Subtotal Income Tax</i>			17.0000	14.0000	14.0000	.0000	14.1500	
TOTAL FISCAL SERVICES DEPARTMENT			43.0000	40.0000	38.0000	(2.0000)	36.2000	

TECHNOLOGY & CHANGE MANAGEMENT DEPARTMENT (F630)

GENERAL OPERATING FUND

Administrative Analyst I I	16	APA	1.0000	1.0000	1.0000	.0000	1.0000	
<i>Subtotal GOF</i>			1.0000	1.0000	1.0000	.0000	1.0000	

INFORMATION TECHNOLOGY FUND

Administrative Analyst I	11	APA	1.0000	1.0000	1.0000	.0000	1.0000	
Administrative Secretary	15A	GREIU	.0000	.0000	.0000	.0000	.1500	
Chief Financial Officer	25U	EXECPLAN	.0000	.0000	.0000	.0000	.1500	
Director Of Information Technology	23U	EXECPLAN	1.0000	1.0000	1.0000	.0000	1.0000	
Financial Analyst	12	APA	.0000	.0000	.0000	.0000	.2500	
Network And Operations Administrator	18	APA	1.0000	1.0000	1.0000	.0000	1.0000	
<i>Subtotal IT Fund</i>			3.0000	3.0000	3.0000	.0000	3.5500	

TOTAL TECHNOLOGY & CHANGE MGT DEPT

			4.0000	4.0000	4.0000	.0000	4.5500	
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TREASURY DEPT (F640)

TREASURER'S OFFICE - GENERAL OPERATING FUND

Accountant I	21A	GREIU	2.0000	2.0000	2.0000	.0000	2.0000	
Accounts Adjustment Coordinator	17A	GREIU	1.0000	1.0000	1.0000	.0000	.8300	
Administrative Analyst I	11	APA	1.0000	1.0000	1.0000	.0000	.7000	
Administrative Analyst I - Accounting	11	APA	1.0000	1.0000	1.0000	.0000	.2300	
Administrative Secretary	15A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000	
Cashier I	8A	GREIU	2.0000	2.0000	1.0000	(1.0000)	.6600	
Cashier I I	11A	GREIU	1.0000	1.0000	1.0000	.0000	.6600	
City Treasurer		APPOINT	1.0000	1.0000	1.0000	.0000	.7900	
Deputy City Treasurer	18	APA	1.0000	1.0000	1.0000	.0000	.8700	
Financial Assistant I	11A	GREIU	2.0000	2.0000	2.0000	.0000	.5600	
Financial Assistant I I	13A	GREIU	3.0000	3.0000	3.0000	.0000	2.6600	

Group / Department								
Org / Fund								
Position Titles	Range	Bargaining Unit	FY 2012 Authorized	FY13 Authorized	FY14 REQUEST	Change From FY13	FTEs	
Investment Analyst	21A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000	
Office Assistant I I	10A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000	
Public Accounts Collector	19A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000	
<i>Subtotal Treasurer GOF</i>			19.0000	19.0000	18.0000	(1.0000)	13.9600	
TREASURER'S OFFICE - WATER FUND								
Accounts Adjustment Coordinator	17A	GREIU	.0000	.0000	.0000	.0000	.0900	
Administrative Analyst I	11	APA	.0000	.0000	.0000	.0000	.2500	
Administrative Analyst I - Accounting	11	APA	.0000	.0000	.0000	.0000	.7500	
Cashier I	8A	GREIU	.0000	.0000	.0000	.0000	.1800	
Cashier I I	11A	GREIU	.0000	.0000	.0000	.0000	.1800	
City Treasurer		APPOINT	.0000	.0000	.0000	.0000	.1800	
Deputy City Treasurer	18	APA	.0000	.0000	.0000	.0000	.1000	
Financial Assistant I	11A	GREIU	.0000	.0000	.0000	.0000	1.3400	
Financial Assistant I I	13A	GREIU	.0000	.0000	.0000	.0000	.1800	
<i>Subtotal Treasurer - Water Fund</i>			.0000	.0000	.0000	.0000	3.2500	
TREASURER'S OFFICE - REFUSE FUND								
Accounts Adjustment Coordinator	17A	GREIU	.0000	.0000	.0000	.0000	.0800	
Administrative Analyst I	11	APA	.0000	.0000	.0000	.0000	.0500	
Administrative Analyst I - Accounting	11	APA	.0000	.0000	.0000	.0000	.0200	
Cashier I	8A	GREIU	.0000	.0000	.0000	.0000	.1600	
Cashier I I	11A	GREIU	.0000	.0000	.0000	.0000	.1600	
City Treasurer		APPOINT	.0000	.0000	.0000	.0000	.0300	
Deputy City Treasurer	18	APA	.0000	.0000	.0000	.0000	.0300	
Financial Assistant I	11A	GREIU	.0000	.0000	.0000	.0000	.1000	
Financial Assistant I I	13A	GREIU	.0000	.0000	.0000	.0000	.1600	
<i>Subtotal Treasurer - Refuse Fund</i>			.0000	.0000	.0000	.0000	.7900	
TOTAL TREASURY DEPARTMENT			19.0000	19.0000	18.0000	(1.0000)	18.0000	
COMPTROLLER'S DEPARTMENT (F650)								
GENERAL OPERATING FUND								
Accountant I	21A	GREIU	4.0000	4.0000	4.0000	.0000	4.0000	
Accounting Technology Specialist	13	APA	.0000	1.0000	.0000	(1.0000)	.0000	

Group / Department							
Org / Fund							
Position Titles	Range	Bargaining Unit	FY 2012 Authorized	FY13 Authorized	FY14 REQUEST	Change From FY13	FTEs
Accounts Payable Supervisor	12	APA	1.0000	1.0000	1.0000	.0000	1.0000
Administrative Secretary	5U	MGTNON	1.0000	1.0000	1.0000	.0000	1.0000
City Comptroller		ELECTED	1.0000	1.0000	1.0000	.0000	1.0000
Deputy City Comptroller	22	APA	1.0000	1.0000	1.0000	.0000	1.0000
Financial Analyst	12	APA	1.0000	1.0000	1.0000	.0000	1.0000
Financial Assistant I	11A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Financial Assistant II	13A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Financial Systems Administrator	17	APA	2.0000	2.0000	2.0000	.0000	2.0000
Financial Systems Analyst	13	APA	.0000	.0000	1.0000	1.0000	1.0000
Internal Auditor II	14	APA	1.0000	1.0000	1.0000	.0000	1.0000
Payroll Supervisor	12	APA	1.0000	1.0000	1.0000	.0000	1.0000
TOTAL COMPTROLLER'S DEPARTMENT			15.0000	16.0000	16.0000	.0000	16.0000
RETIREMENT OFFICE - Not Budgeted							
Administrative Analyst I	11	APA	1.0000	.0000	1.0000	1.0000	1.0000
Executive Director Pension Systems	22U	PENSION	1.0000	1.0000	1.0000	.0000	1.0000
Office Assistant III	12A	GREIU	1.0000	1.0000	.0000	(1.0000)	1.0000
Retirement Services Specialist	13	APA	1.0000	1.0000	1.0000	.0000	1.0000
Retirement Systems Assistant	15A	GREIU	.0000	1.0000	1.0000	.0000	.0000
TOTAL RETIREMENT OFFICE			4.0000	4.0000	4.0000	.0000	4.0000
TOTAL AUTHORIZED ROSTER FOR FY2014			1,646.0000	1,593.0000	1,493.0000	(100.0000)	1,438.4900

APPENDIX G - GLOSSARY

A

AAA

Area Agency on Aging - The local chapter of a statewide organization providing direct services to senior citizens.

ABATED ASSESSMENTS

A complete or partial cancellation of a tax imposed by a governmental unit.

ACCRUAL BASIS OF ACCOUNTING

Method of accounting that recognizes the financial effect of transactions, events, and interfund activities when they occur, regardless of the timing of related cash flows.

ACSET

Area Community Services Employment Training - A local public service non-profit agency dedicated to the administration of Federal/State employment and low income programs within the Kent County area.

ADA

Americans with Disabilities Act

AD VALOREM

A direct tax determined according to the appraised value of property. Counties, school districts, municipalities, and special tax districts are typically authorized by law to levy ad valorem tax on property.

APPROPRIATION

The legal authorization granted by the City Commission to make expenditures and to incur obligations for specific purposes. An appropriation usually is limited in amount and the time it may be expended.

ASSESSED VALUATION

A percent of appraisal value assigned to real estate and certain personal property for use as a basis for levying property taxes.

B

BOND

Most often, a written promise to pay a specified sum of money at a specified date or dates in the future, together with periodic interest payments at a specified rate.

BUDGET ORDINANCE

The formal legislative enactment by the City Commission that establishes a fiscal plan and the authority to expend funds.

BUSINESS IMPROVEMENT DISTRICT

The self-assessment districts in City neighborhoods required by City Commission policy that authorizes creation of the Corridor Improvement Districts.

C

CAPITAL IMPROVEMENT FUNDS

Funds established to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds and Trust Funds).

CAPITAL EXPENDITURE

Expenditures on durable items (fixed assets) with a long-term lifespan.

CDBG

Community Development Block Grant

CORRIDOR IMPROVEMENT DISTRICT

FY2013 was the first year of the Uptown Corridor Improvement District and the Madison Square Improvement District. In FY2014 the North Quarter Corridor Improvement District will be added. According to City Commission policy, each of these Authorities will have its own self-assessment district known as a Business Improvement District.

APPENDIX G - GLOSSARY

COST ALLOCATION

A method of distributing indirect City costs incurred in the General Operating Fund to other departments that benefit from the services rendered by the General Fund.

CSO

Combined Sewer Overflow, the project name for the separation of sewage and stormwater flow systems present in older parts of the City. Although divided within these older pipes these would overflow the dividers during major rain events.

D

DASH

Downtown Area Shuttle. Provides service to parking lots on the west side and south side of downtown.

DEBT SERVICE FUNDS

Funds to account for the accumulating of resources for, and the payment of general long-term debt principal and interest. See the Fund Summaries section for more information.

DEFICIT

The excess of a fund's liabilities over its assets and/or the excess of expenditures over revenues during an accounting period.

DEPARTMENT

A major unit of organization in the City comprised of subunits named divisions or bureaus and responsible for the provision of a specific package of services.

DEPRECIATION

The portion of the cost of a fixed asset charged as an expense over a given time period to account for its assumed physical and functional obsolescence.

DID

Downtown Improvement District - A special assessment district within the downtown business area.

DNR

Departmental of Natural Resources

DDA

Downtown Development Authority - An authority under the supervision and control of a nine member Board with activities supported by tax increment financing. The DDA has district geographical boundaries within the City. The purpose of the DDA is to correct and prevent deterioration, encourage historic preservation and promote the growth of business.

E

EEO

Equal Employment Opportunity

ENCUMBRANCE

Financial commitments related to unperformed contracts for goods or services. Used in budgeting, encumbrances are not GAAP expenditures or liabilities, but represent the estimated amount of expenditures to result if the financial commitment is ultimately completed.

ENTERPRISE FUNDS

Funds to account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges. See the "Fund Summaries" section for more information.

APPENDIX G - GLOSSARY

ER

Enterprise Reporting is the City's budgeting software tool, a module of the Financial Management System. It allows users to enter their budget requests through web-based entry forms.

F

FASB

Financial Accounting Standards Board

FISCAL PLAN

A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them. Usually the term indicates a financial plan for a single fiscal year.

FISCAL YEAR

A 12-month period to which the annual operating budget applies and at the end of which a government determines its financial position and the results of its operations.

FUNCTIONAL GROUP

In 2007 the City's organizational chart was reorganized to consolidate departments into eight work groups aligned around common missions and customers. These "Functional Groups" replace the former Service Groups, and include Public Safety, Human Resources, Public Works, Neighborhood Services, Internal Services, Planning & Economic Development, Enterprise Systems and Fiscal Services.

FUND

A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

FUND BALANCE

The difference between assets and liabilities of a fund.

FUND TYPE

Any one of seven categories into which all funds are classified in governmental accounting. The seven fund types are: general, special revenue, debt service, capital projects, enterprise, internal service, and trust and agency.

FY

Fiscal Year

G

GASB

Governmental Accounting Standards Board

GENERAL OPERATING FUND (GENERAL FUND) (GOF)

A fund to account for all resources not otherwise devoted to specific activities and which finances many of the basic municipal functions. See the "Funds Summaries" section for more information.

GAAP - GENERALLY ACCEPTED ACCOUNTING PRINCIPLES

Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules, and procedures that define accepted accounting principles.

GFOA

Government Finance Officers of America

GIS

Geographical Information System, a computerized mapping of an area.

APPENDIX G - GLOSSARY

GOVERNMENTAL FUNDS

This includes the general, special revenue, debt service and capital project funds. They are accounted for on a financial flow basis, measuring available spendable resources and changes in net current assets.

H

HEADLEE AMENDMENT

A voted State of Michigan amendment limiting the dollar growth of property tax collections for existing properties to the rate of inflation. That growth limit once calculated is accomplished by reducing millage rates accordingly.

HOMESTEAD, i.e., MICHIGAN HOMESTEAD EXEMPTION

(Principal Residence Exemption)

An exemption from a portion of local school operating taxes for Homestead Property in Michigan. To qualify, a citizen must own and occupy the property for which an exemption is being sought. "Owning" means the legal title to the homestead is held by the claimant; "occupying" means it is the claimant's principal residence and the residence listed on the claimant's driver license and/or voter registration.

HRD

Human Resources Department

HUD

U. S. Department of Housing and Urban Development

I

IBNR

Incurred but not reported - Medical claims incurred for general health services received by City employees but not yet reported to the insurance carrier.

INDICATOR

A measurable statement about the end result that a service is expected to accomplish in a given period of time.

IFT – INDUSTRIAL FACILITY TAX

In lieu of Ad Valorem Taxes, an eligible facility will pay an industrial facilities or commercial facilities tax at a lower rate, to encourage restoration or replacement of obsolete facilities and to attract new facilities to the area.

IT - INFORMATION TECHNOLOGY

Formerly known as Management Information System (MIS).

INFRASTRUCTURE

Public domain fixed assets such as roads, bridges, curbs and gutters, streets and sidewalks, drainage systems, lighting systems and similar assets that are immovable and the responsibility of the governmental unit.

INTERNAL SERVICE FUNDS

Funds to account for the financing of goods or services provided by one department to other departments of the governmental unit on a cost-reimbursement basis. See the Fund Summaries section for more information.

ITP - INTERURBAN TRANSIT PARTNERSHIP

An organization providing bus service to the community.

M

MDOT

Michigan Department of Transportation

MILL

One one-thousandth of a dollar.

MILLAGE

Rate used in calculating taxes based upon the value of property, expressed in mills per dollar of property value.

MODIFIED ACCRUAL

Revenue is recognized when measurable and available and expenditures are recognized when the liability is liquidated.

APPENDIX G - GLOSSARY

M/WBE

Minority or Women's Business Enterprise

N

N/A

Not Applicable

NBIP

Neighborhood Business Improvement Program

NET INCOME

Proprietary fund excess of operating revenues, non-operating revenues and operating transfers in over operating expenses, non-operating expenses and operating transfers out.

NEZ – Neighborhood Enterprise Zone

Areas of the City where property taxes are abated for rehabilitation of an existing property and new construction. NEZs are aimed at promoting home ownership and investment where the greatest impact would occur and where such improvements may trigger additional investment in adjacent neighborhoods.

NPDES

National Pollutant Discharge Elimination System.

O

OPERATING INCOME

The excess of operating revenues over operating expenses.

OPERATIONAL THEME

Themes that describe the ideal manner in which the City services are provided.

OUTCOME

A broad statement that generally describes the desired result for the service provided.

P

PERMANENT FUNDS

Permanent Funds are used “to report resources that are legally restricted to the extent that only earnings, and not principal, may be used for purposes that support the reporting government’s programs.”

PRINCIPAL RESIDENCE EXEMPTION

See *Homestead*.

PROGRAM BUDGET

A budget which allocates money to the functions or activities of the City rather than to specific items of cost; major section of the Program.

PROPRIETARY FUNDS

These include the enterprise and internal service funds. They are accounted for in a manner similar to businesses, measuring costs for services and including total assets and liabilities.

R

RENAISSANCE ZONES

Areas within the City that are free of City and State property and income taxes. This program is designed to promote economic development.

RESOURCES

Cash and other assets that, in the normal course of operations, will become cash.

APPENDIX G - GLOSSARY

RETAINED EARNINGS

An equity account reflecting the accumulated earnings of an enterprise.

REVENUE BONDS

Bonds payable from a specified source of revenue which does not represent a pledge of the full faith and credit of an issuer. These bonds are ordinarily backed by a pledge of revenues from the operation of the project which the bonds finance or other special assessments or excise taxes.

S

SERVICE THEME

Themes that describe general outcomes of services and programs provided to the various sectors of the community.

SEV

State Equalized Value, the market value assigned to real or personal property through an assessment process for property tax calculation. (See also Taxable Value).

SERVICE GROUP

see Functional Area.

SPECIAL REVENUE FUNDS

To account for the proceeds of specific revenue sources (other than expendable trusts, or major capital projects) that are legally restricted to expenditure for specified purposes. See the Fund Services section for more information.

SUSTAINABILITY PLAN

A planning and performance measurement process that is inclusive of all City services which measures achievement of outcomes in relation to sustainability principles called the triple bottom line – economic prosperity, environmental equity, and social equality.

T

TAX INCREMENT

The excess taxes generated after taking into account the historic yield.

TAX REVERTED PROPERTIES

Property that has escheated to the State of Michigan for non-payment of taxes.

TAXABLE VALUE

The assessed value assigned to "homestead" real property for property tax calculation with increases in any one year limited to an inflation index. (See also SEV).

TIFA

Tax Increment Financing Authority - An "authority" created to support a specified geographical area financed by property taxes from new or improved facilities within that area.

TRANSFORMATION FUND

A fund developed for managing the incremental increase in Income Tax receipts authorized in a ballot measure on May 4, 2010. The tax increase from 1.3% to 1.5% for residents and from 0.65% to 0.75% for non-residents became effective on July 1, 2010 and sunsets on June 30, 2015.

U

USER FEES

Charges of a voluntary nature paid by persons receiving a service in exchange for the fee (such as recreation activities or water sales).

W

WEB PROCURE

The City's internet-based procurement system which is the second module implemented and in use as part of the Financial Management System.

**APPENDIX H
GENERAL ADMINISTRATION DEPARTMENT 13
REVENUES**

INTERGOVERNMENTAL REVENUES			FY 13 ADOPTED BUDGET	FY 13 AMENDED BUDGET	FY 13 ESTIMATE	FY14 REQUEST	FORECAST			
COST CENTER	OBJLEV3	DESCRIPTION					FY15	FY16	FY17	FY18
574002/1310SUPPORT	574002	State Shared Revenues	-	-	-	-	-	-	-	-
574002/1320ADMIN	574002	State Shared Revenues (2% growth)	13,535,652	13,535,652	13,574,296	14,133,908	14,416,586	14,704,918	14,999,016	15,298,997
INTERGOVERNMENTAL REVENUES SUBTOTAL:			\$ 13,535,652	\$ 13,535,652	\$ 13,574,296	\$ 14,133,908	\$ 14,416,586	\$ 14,704,918	\$ 14,999,016	\$ 15,298,997
CHARGES FOR SERVICES			FY 13 ADOPTED BUDGET	FY 13 AMENDED BUDGET	FY 13 ESTIMATE	FY14 REQUEST	FORECAST			
COST CENTER	OBJLEV3	DESCRIPTION					FY15	FY16	FY17	FY18
607023/1310SUPPORT	607023	Cable Consent Fees	\$ 2,103,149	\$ 2,103,149	\$ 2,122,155	\$ 2,175,209	\$ 2,229,590	\$ 2,285,329	\$ 2,342,463	\$ 2,401,024
642003/1310SUPPORT	642003	Sales-Other	800	800	100	100	100	100	100	100
607001/1320ADMIN	607001	Steam Franchise	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
607001/1395LEASE	607001	One North Division	3,577,768	3,577,768	3,577,768	3,589,746	3,602,083	3,614,791	3,627,879	3,641,361
CHARGES FOR SERVICES SUBTOTAL:			\$ 5,731,717	\$ 5,731,717	\$ 5,750,023	\$ 5,815,055	\$ 5,881,773	\$ 5,950,220	\$ 6,020,442	\$ 6,092,485
5,826,599 OTHER REVENUE			FY 13 ADOPTED BUDGET	FY 13 AMENDED BUDGET	FY 13 ESTIMATE	FY14 REQUEST	FORECAST			
COST CENTER	OBJLEV3	DESCRIPTION					FY15	FY16	FY17	FY18
675002/1310SUPPORT	675002	Tax donations - Veteran flags	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
676001/1310SUPPORT	676001	Kent County - Veteran flags	1,500	1,500	2,292	2,300	2,300	2,300	2,300	2,300
OTHER REVENUE SUBTOTAL:			\$ 11,500	\$ 11,500	\$ 12,292	\$ 12,300	\$ 12,300	\$ 12,300	\$ 12,300	\$ 12,300
OTHER FINANCING SOURCES			FY 13 ADOPTED BUDGET	FY 13 AMENDED BUDGET	FY 13 ESTIMATE	FY14 REQUEST	FORECAST			
COST CENTER	OBJLEV3	DESCRIPTION					FY15	FY16	FY17	FY18
699002/1320ADMIN	699002	Contributions from Other Funds A87	5,526,423	5,526,423	5,526,413	6,381,445	6,572,888	6,770,075	6,973,177	7,182,373
699002/1320ADMIN	699002	CD Grants A87	(248,961)	(248,961)	(335,782)	(250,019)	(280,215)	(290,846)	(301,796)	(313,075)
699002/1320ADMIN	699002	MI Justice Training Grant A87	(2,614)	(2,614)	(2,614)	(3,894)	(4,011)	(4,131)	(4,255)	(4,383)
699002/1320ADMIN	699002	Property Mgt-Receiverhsip A87	(2,094)	(2,094)	(2,094)	(1,148)	(1,182)	(1,218)	(1,254)	(1,292)
699002/1320ADMIN	699002	After School RRR A-87 Closeout Costs	-	-	-	(31,668)	(32,618)	-	-	-
699002/1320ADMIN	699002	Drug Law Enforcement Grant A87	(33,855)	(33,855)	(33,855)	(28,301)	(29,150)	(30,025)	(30,925)	(31,853)
699002/1320ADMIN	699002	Transformation Fund A87	(243)	(243)	(243)	(25,759)	(26,532)	(27,328)	(28,148)	(28,992)
699002/1320ADMIN	699002	Act 175 Debt Retirement A87	(282)	(282)	(282)	(397)	(409)	(421)	(434)	(447)
699002/1320ADMIN	699002	Belknap Ice Arena A87	(11,694)	(11,694)	(11,694)	(11,185)	(11,521)	(11,866)	(12,222)	(12,589)
699002/1320ADMIN	699002	GR Building Authority A87	(17,074)	(17,074)	(17,074)	(18,064)	(18,606)	(19,164)	(19,739)	(20,331)
699002/1320ADMIN	699002	Historical Commission A87	(1,114)	(1,114)	(1,114)	(2,372)	(2,443)	(2,516)	(2,592)	(2,670)
699002/1320ADMIN	699002	Other Grants A87	(19,166)	(19,166)	(19,166)	(16,247)	(16,734)	(17,236)	(17,754)	(18,286)
699002/1320ADMIN	699002	Police Grant A87	(68,974)	(68,974)	(68,974)	(76,484)	(78,779)	(81,142)	(83,576)	(86,083)
699002/1320ADMIN	699002	Fire Grant A87	(38,588)	(38,588)	(38,588)	(80,140)	(82,544)	(85,021)	(87,571)	(90,198)
699001/1320ADMIN	699001	Government Center Ramp Sale Principal	1,180,000	1,180,000	1,180,000	1,365,000	1,420,000	1,475,000	1,535,000	1,595,000
699001/1320ADMIN	699001	Government Center Ramp Sale Interest	384,000	384,000	384,000	336,800	282,200	225,400	166,400	105,000
699001/1330SUB	699001	Subsidy from Transformation Fund to maintain desired func	6,052,707	6,052,707	6,052,707	-	-	-	-	-
OTHER FINANCING SOURCES SUBTOTAL:			\$ 12,698,471	\$ 12,698,471	\$ 12,611,640	\$ 7,537,567	\$ 7,690,344	\$ 7,899,561	\$ 8,084,311	\$ 8,272,174
GRAND TOTAL:			\$ 31,977,340	\$ 31,977,340	\$ 31,948,251	\$ 27,498,830	\$ 28,001,003	\$ 28,566,999	\$ 29,116,069	\$ 29,675,956

**APPENDIX H
GENERAL ADMINISTRATION DEPARTMENT 13
EXPENDITURES**

PERSONAL SERVICES			FY 13	FY 13	FY 13	FY14	FORECAST			
INDEX	SUBOBJECT	DESCRIPTION	ADOPTED BUDGET	AMENDED BUDGET	ESTIMATE	REQUEST	FY15	FY16	FY17	FY18
1310SUPPORT	7120	Pension - Supplemental	\$ -	\$ -	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
PERSONAL SERVICES SUBTOTAL:			\$ -	\$ -	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000

SUPPLIES			FY 13	FY 13	FY 13	FY14	FORECAST			
INDEX	SUBOBJECT	DESCRIPTION	ADOPTED BUDGET	AMENDED BUDGET	ESTIMATE	REQUEST	FY15	FY16	FY17	FY18
1310SUPPORT	7260	Flags - Memorial Day Grave Decoration	10,590	10,590	9,158	10,000	10,000	10,000	10,000	10,000
SUPPLIES SUBTOTAL:			\$ 10,590	\$ 10,590	\$ 9,158	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000

OTHER SERVICES & CHARGES			FY 13	FY 13	FY 13	FY14	FORECAST			
INDEX	SUBOBJECT	DESCRIPTION	ADOPTED BUDGET	AMENDED BUDGET	ESTIMATE	REQUEST	FY15	FY16	FY17	FY18
1310SUPPORT	8180	ACSET - Administrative	\$ 115,900	\$ 115,900	\$ 115,900	\$ 115,900	\$ 115,900	\$ 115,900	\$ 115,900	\$ 115,900
1310SUPPORT	8180	ACSET - Operating Support	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
1310SUPPORT	8180	Act 425 Agreement / Oakleigh Woods	7,199	7,199	17,736	9,000	9,000	9,000	9,000	9,000
1310SUPPORT	8180	Act 425 Agreement / SteelCase	25,426	25,426	25,426	25,426	25,426	25,426	25,426	25,426
1310SUPPORT	8180	Area Agency on Aging of Western Michigan	4,673	4,673	3,798	3,798	3,798	3,798	3,798	3,798
1310SUPPORT	8180	Consultant Services - State and Federal	139,316	174,676	174,676	129,540	129,540	129,540	129,540	129,540
1310SUPPORT	8180	Emergency Management	-	-	-	72,500	72,500	72,500	72,500	72,500
1310SUPPORT	8180	Grand Rapids Cable Access Center	540,244	540,244	540,244	556,452	573,145	590,339	608,050	626,291
1310SUPPORT	8180	Grand Valley Metro Council / GRETS	100,222	100,222	86,848	87,000	87,000	87,000	87,000	87,000
1310SUPPORT	8180	Independent Financial Audit	96,011	96,011	96,011	97,931	102,828	107,969	113,368	119,036
1310SUPPORT	8180	Right Place - General Support	33,000	33,000	33,000	33,000	33,000	33,000	33,000	33,000
1310SUPPORT	8180	Economic Gardening Contractual Services	-	-	-	75,000	75,000	75,000	75,000	75,000
1310SUPPORT	8180	LEAN Training and Implementation	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
1310SUPPORT	8180	Engineering Non-Project Costs	166,205	166,205	300,116	309,120	318,393	327,945	337,783	347,917
1310SUPPORT	8180	Mayor's Innovation Project	-	-	-	1,500	1,500	1,500	1,500	1,500
1310SUPPORT	8450	Pension Trustee Fiduciary Insurance	350	350	350	350	350	350	350	350
1310SUPPORT	9000	Printing and Publishing	800	800	681	800	800	800	800	800
1310SUPPORT	9556	Michigan Municipal League	27,508	27,508	27,508	27,508	27,508	27,508	27,508	27,508
1310SUPPORT	9556	National League of Cities	-	-	-	11,535	11,535	11,535	11,535	11,535
1310SUPPORT	9556	U.S. Conference of Mayors	-	-	-	-	-	-	-	-
1310SUPPORT	9556	West MI Regional Planning	12,242	12,242	12,242	12,242	12,242	12,242	12,242	12,242
1360PRO	8180	Promotional and Advertising	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
1395LEASE	8180/9624	One North Division (Contractual Services & Property Taxes)	476,622	476,622	476,444	487,878	491,749	495,737	499,847	504,084
OTHER SERVICES & CHARGES SUBTOTAL:			\$ 1,845,718	\$ 1,881,078	\$ 2,010,980	\$ 2,156,480	\$ 2,191,214	\$ 2,227,089	\$ 2,264,147	\$ 2,302,427

DEBT SERVICE			FY 13	FY 13	FY 13	FY14	FORECAST			
INDEX	SUBOBJECT	DESCRIPTION	ADOPTED BUDGET	AMENDED BUDGET	ESTIMATE	REQUEST	FY15	FY16	FY17	FY18
1395LEASE	9950	One North Division (Interest & Paying Agent Fees)	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000
DEBT SERVICE SUBTOTAL:			\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000

**APPENDIX H
GENERAL ADMINISTRATION DEPARTMENT 13
EXPENDITURES**

APPROPRIATION LAPSE		DESCRIPTION	FY 13	FY 13	FY 13	FY14	FORECAST			
INDEX	SUBOBJECT		ADOPTED BUDGET	AMENDED BUDGET	ESTIMATE	REQUEST	FY15	FY16	FY17	FY18
1320ERIP	9960	Appropriation Lapse	(3,000,000)	(3,000,000)	(2,500,000)	(3,000,000)	(3,000,000)	(3,000,000)	(3,000,000)	(3,000,000)
APPROPRIATION LAPSE SUBTOTAL:			\$ (3,000,000)	\$ (3,000,000)	\$ (2,500,000)	\$ (3,000,000)	\$ (3,000,000)	\$ (3,000,000)	\$ (3,000,000)	\$ (3,000,000)
SUBSIDIES/TRANSFERS OUT		DESCRIPTION	FY 13	FY 13	FY 13	FY14	FORECAST			
INDEX	SUBOBJECT		ADOPTED BUDGET	AMENDED BUDGET	ESTIMATE	REQUEST	FY15	FY16	FY17	FY18
1310SUPPORT	9990	MET Grant Match	175,809	175,809	175,809	177,600	177,022	180,107	182,484	184,215
1330SUB	9990	Grant Match for District Court	-	-	-	250,000	250,000	250,000	250,000	250,000
1330SUB	9990	Fire FEMA Grant Match	20,500	20,500	20,500	20,500	20,500	20,500	20,500	20,500
1330SUB	9990	Cemeteries Operating Fund Subsidy	425,000	425,000	425,000	266,416	261,360	144,086	150,464	158,788
1330SUB	9990	Our Community's Children In Kind Support	66,374	66,374	66,374	64,138	66,633	68,417	70,470	72,715
1330SUB	9990	61st District Court Fund	3,375,728	3,375,728	3,375,728	3,500,000	3,900,000	4,100,000	4,400,000	4,600,000
1330SUB	9990	Dispatch Support	3,828,253	3,828,253	3,828,253	3,291,458	3,392,049	3,457,275	3,509,545	3,565,292
1330SUB	9990	After School Subsidy for A-87 RRR (264710)	218,100	218,100	218,100	-	-	-	-	-
1330SUB	9990	After School Subsidy- Wading Pools	24,267	24,267	-	-	-	-	-	-
1330SUB	9990	Parks Administration Subsidy	318,477	318,477	318,477	265,057	269,284	270,805	273,397	277,278
1330SUB	9990	Parks Maintenance Subsidy	2,462,882	2,462,882	2,556,432	2,464,740	2,568,055	2,616,290	2,673,990	2,732,461
1330SUB	9990	Youth Recreation Subsidy	207,064	201,764	171,196	120,295	129,680	141,927	148,455	159,101
1330SUB	9990	Pools Subsidy	417,759	417,759	466,482	603,530	614,610	613,840	624,879	640,803
1330SUB	9990	Wading Pools Decommissioning	43,789	43,789	43,789	43,789	-	-	-	-
1330SUB	9990	Forestry Subsidy	-	-	-	1,333,459	1,365,348	1,389,575	1,386,972	1,421,759
1330SUB	9990	Transfer to Budget Stabilization Fund	-	-	3,683,466	2,158,203	2,656,994	2,101,910	1,210,500	64,400
1340CONT	9990	Contingent Account	1,500,000	1,407,721	-	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000
1395LEASE	9990	One North Division (Debt Service)	2,817,600	2,817,600	2,817,600	2,820,075	2,817,370	2,814,430	2,817,508	2,819,137
SUBSIDIES/TRANSFERS OUT SUBTOTAL:			\$ 15,901,602	\$ 15,804,023	\$ 18,167,206	\$ 18,879,260	\$ 19,988,905	\$ 19,669,162	\$ 19,219,164	\$ 18,466,449
			FY 13	FY 13	FY 13	FY14	FORECAST			
			ADOPTED BUDGET	AMENDED BUDGET	ESTIMATE	REQUEST	FY15	FY16	FY17	FY18
GRAND TOTAL:			\$ 14,761,910	\$ 14,792,270	\$ 17,701,344	\$ 18,058,240	\$ 19,202,619	\$ 18,918,751	\$ 18,505,811	\$ 17,791,376



CITY OF
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CITY OF GRAND RAPIDS ECONOMIC DEVELOPMENT AUTHORITIES AND BUDGETS

Like many urban core municipalities in the State of Michigan, the City uses a variety of tools to attract businesses and individuals. Some of these economic development programs encourage business and residential investment by abating property tax increases associated with increased property values resulting from such investment. These types of programs include abatements for industrial facilities, obsolete property redevelopment, neighborhood enterprise zones, non-industrial personal property, and renaissance zones. Other economic development programs include working with businesses to provide access to the tax-exempt bond market via the City's Economic Development Corporation and to provide the financial and legal expertise needed to access the State's economic development programs and agencies.

Another way to encourage economic development is by directly investing in the City's public, business, and residential infrastructure. Revenues for these investments are provided when the City Commission targets certain areas within the City and agrees to divert, or capture, property tax revenues associated with the resulted increased property values. This type of revenue program is called, "tax increment financing" or "TIF" for short. The oldest of the City's TIF districts is the Downtown Development Authority and the newest is the North Quarter Corridor Improvement District Authority which was able to begin TIF captures in 2013 / Fiscal Year 2014.

The boards for the TIF authorities are appointed by City Commission. The TIF authorities operate independently but in cooperation with City policies and procedures. For accounting purposes, the TIF authorities are considered to be "discretely presented component units," according to criteria established by the Government Accounting Standards Board. The TIF authorities' budgets are smaller compared to the City's overall budget. As a result, these budgets are prepared later and separately from other City budgets since annual variations in captured assessed values annually impact the authorities' operating and development budgets.

Grand Rapids Downtown Development Authority (the "DDA")

The Grand Rapids DDA was created in 1979 by the City of Grand Rapids under the provisions of State of Michigan Public Act 197 of 1975, as amended. The purpose of the DDA is to correct and prevent deterioration in the downtown Grand Rapids business district; encourage historic preservation; authorize the acquisition and disposal of interests in real and personal property; authorize the creation and implementation of development plans in the districts; promote the economic growth of the districts; authorize the levy and collection of taxes; authorize the issuance of bonds and other evidences of indebtedness; and authorize the use of tax increment financing.

The DDA district is bounded roughly by Newberry Street, N.W. on the north, west of Lafayette Avenue, or Prospect Avenue on the east, north of Logan Street or Wealthy Street on the south, and east of Lexington Avenue or Seward Avenue on the west. The initial property tax increment revenue capture was in 1981.

The DDA captures tax increment revenues from two sources, local tax increments and school tax increments. Local tax increment (LTI) revenues are captured from millages levied by the City of Grand Rapids, Kent County, Interurban Transportation Partnership ("The Rapid"), and

Grand Rapids Community College. School tax increment (STI) revenues are derived from the State Education Tax millage; the Grand Rapids Public Schools operating, sinking fund, and debt millages; and the Kent Intermediate School District millages. State law restricts the DDA's use of STI revenues for payment of debt service and other eligible obligations in existence prior to January 1, 1995. The DDA's expenditures for debt obligations issued after December 31, 1994 and for all of the DDA's operations and current and ongoing development projects and programs are funded with either LTI or non-tax increment revenues, which result primarily from interest and parking revenues generated by facilities located on property owned by the DDA.

Monroe North Tax Increment Financing Authority (the "MNTIFA")

The MNTIFA was created in December, 1985 by the City and began operations in fiscal year 1987 under the provisions of Act 450, Public Acts of 1980 of the State of Michigan, as amended. The purpose of the Authority is to provide for the development of the Monroe North Development Area, which is bounded roughly by Coldbrook Street, N.W. on the north, Ionia Avenue on the east, the Grand River on the west and the south line of Newberry Street, N.W. on the south.

The MNTIFA captures local tax increment revenue but, unlike the DDA, may not capture school tax increment revenue since the MNTIFA did not have any eligible debt obligations outstanding prior to January 1, 1995.

Grand Rapids SmartZone Local Development Financing Authority (the "SmartZone")

The Grand Rapids SmartZone was created by the City in 2002 under the provisions of Act 281, Public Acts of 1986 of the State of Michigan. The purpose of the SmartZone is to promote the development of high-tech business within the boundaries of the Downtown SmartZone and Satellite SmartZone areas in the City.

The initial SmartZone boundaries were established in 2001 in the northern section of downtown Grand Rapids to facilitate development by leveraging the adjacency and synergy of the district's medical, research, educational, financial, governmental and non-profit institutions. The SmartZone works directly with five partners - the City of Grand Rapids, the Van Andel Institute (VAI), Grand Valley State University (GVSU), Grand Rapids Community College (GRCC) and The Right Place, Inc. (RPI.) The resources available through these clustered institutions and other downtown services create an environment for growing and attracting new and established high-tech businesses.

In November, 2002, the Grand Rapids City Commission approved the SmartZone's request to establish a satellite SmartZone around Plymouth Avenue, N.E. Due to delays resulting from State staff turnover, approximately two years later the State Treasurer and Michigan Economic Development Corporation approved the City's request to create a satellite SmartZone in the area north of Michigan Street and east of Ball Avenue and including parcels along Plymouth Avenue and Oak Industrial Drive.

The SmartZone captures local tax increment revenue but, unlike the DDA, may capture only half of the school millage-related tax increment revenue from the districts. The SmartZone may not capture any debt-related millages.

Grand Rapids Brownfield Redevelopment Authority (the “Brownfield”)

The Brownfield was created by the City in 1998 under the provisions of State of Michigan Public Act 381 of 1996, as amended. The purpose of the Authority is to promote the revitalization of environmentally distressed areas and functionally obsolete properties within the City.

The entire City of Grand Rapids has been designated as a brownfield district but Brownfield tax increment revenues are captured only for specific development projects which have been approved by Grand Rapids City Commission and the State of Michigan. Brownfield projects may capture local and school tax increment revenues but may not capture any debt-related millages.

Madison Square Corridor Improvement District Authority (“Madison Square”), North Quarter Corridor Improvement District Authority (“North Quarter”), and the Uptown Corridor Improvement District Authority (“Uptown”)

The Madison Square and Uptown authorities were created in 2010 under the provisions of State of Michigan Public Act 280 of 2005 to correct and prevent deterioration in these business districts; encourage historic preservation; authorize the acquisition and disposal of interests in real and personal property; authorize the creation and implementation of development plans in the districts; promote the economic growth of the districts; promote the economic growth of the districts; authorize the issuance of bonds and other evidence of indebtedness; and authorize the use of tax increment financing. The North Quarter authority was created in 2012.

The goal of these neighborhoods is to use the Madison Square, North Quarter, and Uptown authorities to create a culture of capital investment and to generate property tax increment revenue and jobs in the districts. In addition, the expectation is that this culture of investment will spill into the surrounding areas, inspiring surrounding property improvements, and attracting new residents and businesses.

The fiscal year ended June 30, 2012 was the first year of tax increment revenue capture for the Madison Square and Uptown authorities. The fiscal year ending June 30, 2014 would have been the first year of tax increment revenue capture for the North Quarter authorities if taxable values had increased between 2012 and 2013. As the decrease in North Quarter taxable values illustrates, it is difficult to forecast tax increment revenues for years beyond FY2014. As a result, these boards did not approve five year priority plans. Instead, only the FY2014 budget requests were considered and adopted.

Grand Rapids Economic Development Corporation (the “EDC”)

The EDC is a public economic development corporation which does not capture tax increment revenues. The EDC was created to alleviate and prevent conditions of unemployment; to assist and retain local industries and commercial enterprises; to strengthen and revitalize the economy of the City of Grand Rapids and of the State of Michigan; to provide means and methods for the encouragement and assistance of industrial and commercial enterprises in locating, purchasing construction, reconstructing, modernizing, improving, maintaining, repairing, furnishing, equipping, and expanding in the City of Grand Rapids; and to encourage the location of commercial enterprises in Grand Rapids to more conveniently provide services and facilities to Grand Rapids businesses and residents.

For accounting purposes, the EDC is considered a special revenue fund, which is a governmental fund type, but the EDC is not included in the City of Grand Rapids' annual budget ordinance process since the entity is technically separate from the City organization with which it works cooperatively.

Budgeting and Monitoring Process

The budget process for the entities included in this appendix begins once the City Assessor and the March Board of Review ("MBOR") have finalized taxable values for the upcoming fiscal year. The Assessor then calculates captured assessed values based on MBOR taxable values. Using the captured assessed values, the Debt and Authority Finance Officer estimates tax increment and other revenues for the next five years. Operating and project expenditure requests are determined depending upon the amounts of estimated and forecasted revenues remaining after debt service obligations have been met. Staff submits the five year budget forecasts, known as priority plans, to the appropriate board in May or June for its review and recommendation to City Commission. Upon recommendation of the appropriate board, City Commission then reviews the submitted budget request. Once City Commission approves the request, the budget returns to the appropriate board for adoption. Only the upcoming fiscal year is appropriated. The remaining four years of the priority plan are used for planning purposes.

All of the FY2014 budgets in this appendix were approved by the City Commission on June 18, 2013 then adopted by the appropriate board at its next regularly scheduled meeting.

The five-year fund statements on the following pages have been formatted to match the standard City budget format. Authority budgets, however, are typically approved and reviewed on a project or program basis so that board members and staff are able to monitor whether priorities are being achieved. Each authority board receives interim financial statements on a monthly, bi-monthly, or quarterly basis depending on the wishes of the individual boards as well as the volume of financial transactions. For example, the DDA, which is the largest and busiest of the authorities, receives interim financial statements monthly whereas the EDC is provided with interim financial statements quarterly.

Budget 2014

APPENDIX I
City of Grand Rapids, Michigan
BROWNFIELD REDEVELOPMENT AUTHORITY (CUGBR768 and 769)
STATEMENT OF OPERATIONS

Organizations	2012 Actual	2013 Adopted	2013 Amended	2013 Estimate	2014 Adopted Budget	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast
REVENUE									
<u>BROWNFIELD REDEVELOPMENT AUTHORITY</u>									
401 Taxes	\$ 2,829,639	\$ 2,837,000	\$ 2,837,000	\$ 3,110,966	\$ 2,702,470	\$ 2,810,769	\$ 2,923,400	\$ 3,040,536	\$ 3,162,357
450 Licenses And Permits	-	-	-	-	-	-	-	-	-
500 Intergovernmental Revenues	-	15,000	15,000	104,606	75,000	75,000	75,000	75,000	75,000
600 Charges For Services	40,261	25,000	-	19,966	31,050	26,100	21,200	21,300	16,400
655 Fines And Forfeitures	-	-	-	-	-	-	-	-	-
664 Interest And Rents	3,770	3,000	3,000	14,000	13,000	3,000	3,000	3,000	3,000
671 Other Revenue	21	-	-	25	100	100	100	100	100
695 Other Financing Sources	2,325,000	-	2,210,411	526,800	-	-	-	-	-
Total Revenue	5,198,691	2,880,000	5,065,411	3,776,363	2,821,620	2,914,969	3,022,700	3,139,936	3,256,857
EXPENDITURES									
<u>BROWNFIELD REDEVELOPMENT AUTHORITY</u>									
700 Personal Services	251,451	350,000	350,000	280,000	280,727	300,000	300,000	300,000	300,000
726 Supplies	-	-	3,500	-	-	-	-	-	-
800 Other Services And Charges	2,460,726	2,687,615	2,684,115	2,377,041	2,588,991	2,654,628	2,733,087	2,813,456	2,897,085
970 Capital Outlay	1,123,220	-	2,210,411	1,310,411	920,000	-	-	-	-
990 Debt Service	-	-	-	82,797	140,625	239,513	236,399	238,287	235,072
996 Appropriation Lapse	-	-	-	-	-	-	-	-	-
999 Transfers Out	13,386	19,696	19,696	19,696	16,255	16,743	17,245	17,762	18,295
Total Expenditures	3,848,783	3,057,311	5,267,722	4,069,945	3,946,598	3,210,884	3,286,731	3,369,505	3,450,452
<i>BROWNFIELD REDEV AUTH NET INCOME/(LOSS)</i>	1,349,908	(177,311)	(202,311)	(293,582)	(1,124,978)	(295,915)	(264,031)	(229,569)	(193,595)
<i>Assigned Fund Balance - Beginning of Year</i>	282,772	1,632,680	1,632,680	1,632,680	1,339,098	214,120	(81,795)	(345,826)	(575,395)
<i>Assigned Fund Balance - End of Year</i>	\$ 1,632,680	\$ 1,455,369	\$ 1,430,369	\$ 1,339,098	\$ 214,120	\$ (81,795)	\$ (345,826)	\$ (575,395)	\$ (768,990)

APPENDIX I
City of Grand Rapids, Michigan
CORRIDOR IMPROVEMENT AUTHORITIES
STATEMENTS OF OPERATIONS

Organization	MADISON SQUARE (CUCMS747)				NORTH QUARTER	UPTOWN (CUCUP745)			
	2012 Actual	2013 Budget	2013 Estimate	2014 Adopted Budget	2014 Adopted Budget	2012 Actual	2013 Budget	2013 Estimate	2014 Adopted Budget
REVENUE									
<u>CORRIDOR IMPROVEMENT AUTHORITY</u>									
401 Taxes	\$ 3,340	\$ 1,072	\$ 842	\$ 4,412	\$ -	\$ 6,607	\$ 13,875	\$ 14,882	\$ 6,414
450 Licenses And Permits	-	-	-	-	-	-	-	-	-
500 Intergovernmental Revenues	-	-	-	-	-	-	-	-	-
600 Charges For Services	-	-	-	-	-	-	-	-	-
655 Fines And Forfeitures	-	-	-	-	-	-	-	-	-
664 Interest And Rents	-	10	-	33	-	-	69	40	48
671 Other Revenue	-	-	-	-	-	-	-	-	-
695 Other Financing Sources	-	-	-	-	-	-	-	-	-
Total Revenue	3,340	1,082	842	4,445	-	6,607	13,944	14,922	6,462
EXPENDITURES									
<u>CORRIDOR IMPROVEMENT AUTHORITY</u>									
700 Personal Services	-	-	-	-	-	-	-	-	-
726 Supplies	-	-	-	-	-	-	-	-	-
800 Other Services And Charges	-	1,082	-	4,445	-	4,000	13,944	8,988	6,462
970 Capital Outlay	-	-	-	-	-	-	-	-	-
990 Debt Service	-	-	-	-	-	-	-	-	-
996 Appropriation Lapse	-	-	-	-	-	-	-	-	-
999 Transfers Out	-	-	-	-	-	-	-	-	-
Total Expenditures	-	1,082	-	4,445	-	4,000	13,944	8,988	6,462
CORRIDOR IMPROVEMENT AUTH NET INCOME/(LOSS)	3,340	-	842	-	-	2,607	-	5,934	-
Assigned Fund Balance - Beginning of Year	-	3,340	3,340	4,182	-	-	2,607	2,607	8,541
Assigned Fund Balance - End of Year	\$ 3,340	\$ 3,340	\$ 4,182	\$ 4,182	\$ -	\$ 2,607	\$ 2,607	\$ 8,541	\$ 8,541

APPENDIX I
City of Grand Rapids, Michigan
DOWNTOWN DEVELOPMENT AUTHORITY - DEBT INCREMENT SUB-FUND (CUDDA763)
STATEMENT OF OPERATIONS

Organizations	2012 Actual	2013 Adopted	2013 Amended	2013 Estimate	2014 Adopted Budget	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
REVENUE									
<u>DDA - DEBT INCREMENT SUB-FUND</u>									
401 Taxes	\$ 7,365,197	\$ 7,826,236	\$ 7,840,245	\$ 7,540,245	\$ 7,314,281	\$ 7,038,567	\$ 6,731,639	\$ 6,785,547	\$ 6,819,625
450 Licenses And Permits	-	-	-	-	-	-	-	-	-
500 Intergovernmental Revenues	-	-	-	-	-	-	-	-	-
600 Charges For Services	-	-	-	-	-	-	-	-	-
655 Fines And Forfeitures	-	-	-	-	-	-	-	-	-
664 Interest And Rents	(10,439)	5,000	5,000	20,000	15,000	15,000	15,000	15,000	15,000
671 Other Revenue	-	-	-	-	-	-	-	-	-
695 Other Financing Sources	-	-	-	-	-	-	-	-	-
Total Revenue	7,354,758	7,831,236	7,845,245	7,560,245	7,329,281	7,053,567	6,746,639	6,800,547	6,834,625
EXPENDITURES									
<u>DDA - DEBT INCREMENT SUB-FUND</u>									
700 Personal Services	-	-	-	-	-	-	-	-	-
726 Supplies	-	-	-	-	-	-	-	-	-
800 Other Services And Charges	2,021,483	2,351,761	2,365,770	2,065,770	1,842,681	1,559,042	1,252,114	976,022	1,008,300
970 Capital Outlay	-	-	-	-	-	-	-	-	-
990 Debt Service	5,366,725	5,474,475	5,474,475	5,474,475	5,471,600	5,479,525	5,479,525	5,809,525	5,811,325
996 Appropriation Lapse	-	-	-	-	-	-	-	-	-
999 Transfers Out	-	-	-	-	-	-	-	-	-
Total Expenditures	7,388,208	7,826,236	7,840,245	7,540,245	7,314,281	7,038,567	6,731,639	6,785,547	6,819,625
DDA - DEBT INCREMENT NET INCOME / (LOSS)	(33,450)	5,000	5,000	20,000	15,000	15,000	15,000	15,000	15,000
Assigned Fund Balance - Beginning of Year	3,973,458	3,940,008	3,940,008	3,940,008	3,960,008	3,975,008	3,990,008	4,005,008	4,020,008
Assigned Fund Balance - End of Year	\$ 3,940,008	\$ 3,945,008	\$ 3,945,008	\$ 3,960,008	\$ 3,975,008	\$ 3,990,008	\$ 4,005,008	\$ 4,020,008	\$ 4,035,008

Budget 2014

APPENDIX I
City of Grand Rapids, Michigan
DOWNTOWN DEVELOPMENT AUTHORITY - NON-TAX SUB-FUND (CUDDA764)
STATEMENT OF OPERATIONS

Organizations	2012 Actual	2013 Adopted	2013 Amended	2013 Estimate	2014 Adopted Budget	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
REVENUE									
<u>DDA - NON-TAX SUB-FUND</u>									
401 Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
450 Licenses And Permits	-	-	-	-	-	-	-	-	-
500 Intergovernmental Revenues	-	-	-	-	-	-	-	-	-
600 Charges For Services	150,250	162,000	162,000	170,400	355,000	358,550	362,136	365,757	369,414
655 Fines And Forfeitures	-	-	-	-	-	-	-	-	-
664 Interest And Rents	126,036	138,976	138,976	130,402	131,113	122,694	119,555	104,369	106,228
671 Other Revenue	41,212	20,000	20,000	15,000	15,000	15,000	15,000	15,000	15,000
695 Other Financing Sources	-	-	-	-	-	-	-	-	-
Total Revenue	317,498	320,976	320,976	315,802	501,113	496,244	496,691	485,126	490,642
EXPENDITURES									
<u>DDA - NON-TAX SUB-FUND</u>									
700 Personal Services	-	-	-	-	-	-	-	-	-
726 Supplies	-	-	-	-	-	-	-	-	-
800 Other Services And Charges	500,125	735,000	735,000	549,254	1,433,500	1,323,500	1,238,500	516,000	506,000
970 Capital Outlay	-	-	-	-	70,000	-	-	-	-
990 Debt Service	-	-	-	-	-	-	-	-	-
996 Appropriation Lapse	-	-	-	-	-	-	-	-	-
999 Transfers Out	-	-	-	-	-	-	-	-	-
Total Expenditures	500,125	735,000	735,000	549,254	1,503,500	1,323,500	1,238,500	516,000	506,000
DDA - NON-TAX SUB-FUND NET INCOME / (LOSS)	(182,627)	(414,024)	(414,024)	(233,452)	(1,002,387)	(827,256)	(741,809)	(30,874)	(15,358)
Assigned Fund Balance - Beginning of Year	4,291,077	4,108,450	4,108,450	4,108,450	3,874,998	2,872,611	2,045,355	1,303,546	1,272,672
Assigned Fund Balance - End of Year	\$ 4,108,450	\$ 3,694,426	\$ 3,694,426	\$ 3,874,998	\$ 2,872,611	\$ 2,045,355	\$ 1,303,546	\$ 1,272,672	\$ 1,257,314
Brownfield Series 2012A Bond Reserve	\$ -	\$ 500,144	\$ 500,144	\$ 500,144	\$ 500,144	\$ 514,748	\$ 530,584	\$ 530,637	\$ 531,071

APPENDIX I
City of Grand Rapids, Michigan
DOWNTOWN DEVELOPMENT AUTHORITY - LOCAL TAX INCREMENT SUB-FUND (CUDDA765)
STATEMENT OF OPERATIONS

Organizations	2012 Actual	2013 Adopted	2013 Amended	2013 Estimate	2014 Adopted Budget	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
REVENUE									
<u>DDA - LOCAL TAX INCREMENT SUB-FUND</u>									
401 Taxes	\$ 4,243,398	\$ 4,321,788	\$ 4,321,788	\$ 4,207,810	\$ 4,170,883	\$ 3,881,040	\$ 3,793,108	\$ 3,812,174	\$ 3,831,335
450 Licenses And Permits	-	-	-	-	-	-	-	-	-
500 Intergovernmental Revenues	53,719	389,518	389,518	39,518	21,542	20,680	20,060	520,160	270,261
600 Charges For Services	-	-	-	-	-	-	-	-	-
655 Fines And Forfeitures	-	-	-	-	-	-	-	-	-
664 Interest And Rents	63,541	88,634	88,634	70,000	40,687	25,927	36,009	38,403	75,372
671 Other Revenue	92,024	36,000	186,000	515,951	10,000	10,000	10,000	10,000	10,000
695 Other Financing Sources	-	1,683,611	-	-	-	-	-	-	-
Total Revenue	4,452,682	6,519,551	4,985,940	4,833,279	4,243,112	3,937,647	3,859,177	4,380,737	4,186,968
EXPENDITURES									
<u>DDA - LOCAL TAX INCREMENT SUB-FUND</u>									
700 Personal Services	379,268	552,340	552,340	552,340	122,938	127,000	131,000	135,000	139,000
726 Supplies	-	-	-	-	-	-	-	-	-
800 Other Services And Charges	1,995,022	1,355,787	1,355,787	1,671,707	1,813,379	1,677,250	1,542,500	1,761,513	1,378,050
970 Capital Outlay	3,725,945	5,895,435	2,893,118	1,500,000	4,399,952	2,000,250	1,638,000	1,263,000	742,000
990 Debt Service	526,317	510,095	510,095	823,476	208,850	458,851	459,541	454,987	453,637
996 Appropriation Lapse	-	-	-	-	-	-	-	-	-
999 Transfers Out	49,615	31,873	31,873	31,873	22,913	23,000	25,000	27,000	29,000
Total Expenditures	6,676,167	8,345,530	5,343,213	4,579,396	6,568,032	4,286,351	3,796,041	3,641,500	2,741,687
DDA - LOCAL TAX INCREMENT NET INCOME/(LOSS)	(2,223,485)	(1,825,979)	(357,273)	253,883	(2,324,920)	(348,704)	63,136	739,237	1,445,281
Assigned Fund Balance - Beginning of Year	5,118,682	2,895,197	2,895,197	2,895,197	3,149,080	824,160	475,456	538,592	1,277,829
Assigned Fund Balance - End of Year	\$ 2,895,197	\$ 1,069,218	\$ 2,537,924	\$ 3,149,080	\$ 824,160	\$ 475,456	\$ 538,592	\$ 1,277,829	\$ 2,723,110

APPENDIX I
City of Grand Rapids, Michigan
GRAND RAPIDS ECONOMIC DEVELOPMENT CORPORATION (SREDC260)
STATEMENT OF OPERATIONS

Organizations	2012 Actual	2013 Adopted	2013 Amended	2013 Estimate	2014 Adopted Budget	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast
REVENUE									
<u>ECONOMIC DEVELOPMENT CORPORATION</u>									
401 Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
450 Licenses And Permits	-	-	-	-	-	-	-	-	-
500 Intergovernmental Revenues	-	-	-	-	-	-	-	-	-
600 Charges For Services	2,373	10,000	10,000	11,000	80,600	12,000	12,000	12,000	12,000
655 Fines And Forfeitures	-	-	-	-	-	-	-	-	-
664 Interest And Rents	4,778	8,701	8,701	2,656	3,600	5,500	5,000	4,500	3,500
671 Other Revenue	4,237	4,279	4,279	4,237	4,300	4,300	4,300	4,300	4,300
695 Other Financing Sources	-	-	-	-	150,000	150,000	-	-	-
Total Revenue	11,388	22,980	22,980	17,893	238,500	171,800	21,300	20,800	19,800
EXPENDITURES									
<u>ECONOMIC DEVELOPMENT CORPORATION</u>									
700 Personal Services	43,174	78,000	78,000	27,094	61,520	64,000	66,500	69,200	72,000
726 Supplies	-	-	-	-	-	-	-	-	-
800 Other Services And Charges	11,429	51,977	51,977	15,055	224,119	100,000	15,000	15,000	15,000
970 Capital Outlay	-	-	-	-	-	-	-	-	-
990 Debt Service	-	-	-	-	-	-	-	-	-
996 Appropriation Lapse	-	-	-	-	-	-	-	-	-
999 Transfers Out	4,556	4,953	4,953	4,540	565	1,000	1,050	1,080	1,110
Total Expenditures	59,159	134,930	134,930	46,689	286,204	165,000	82,550	85,280	88,110
<i>ECONOMIC DEVEL CORP NET INCOME / (LOSS)</i>	(47,771)	(111,950)	(111,950)	(28,796)	(47,704)	6,800	(61,250)	(64,480)	(68,310)
<i>Assigned Fund Balance - Beginning of Year</i>	670,893	623,122	623,122	623,122	594,326	546,622	553,422	492,172	427,692
<i>Assigned Fund Balance - End of Year</i>	\$ 623,122	\$ 511,172	\$ 511,172	\$ 594,326	\$ 546,622	\$ 553,422	\$ 492,172	\$ 427,692	\$ 359,382

APPENDIX I
City of Grand Rapids, Michigan
SMARTZONE LOCAL DEVELOPMENT FINANCING AUTHORITY (CUSMZ780 & 782)
STATEMENT OF OPERATIONS

Organizations	2012 Actual	2013 Adopted	2013 Amended	2013 Estimate	2014 Adopted Budget	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast
REVENUE									
<u>SMARTZONE LDFA</u>									
401 Taxes	\$ 1,574,404	\$ 1,740,314	\$ 1,985,880	\$ 1,925,880	\$ 1,849,974	\$ 1,884,599	\$ 1,919,273	\$ 1,928,993	\$ 1,017,759
450 Licenses And Permits	-	-	-	-	-	-	-	-	-
500 Intergovernmental Revenues	-	382,944	582,944	50,000	904,000	302,000	84,000	-	-
600 Charges For Services	-	-	-	-	-	-	-	-	-
655 Fines And Forfeitures	-	-	-	-	-	-	-	-	-
664 Interest And Rents	29,674	27,912	27,912	15,250	185,669	189,524	194,712	24,519	25,186
671 Other Revenue	-	-	-	10	30	30	30	30	30
695 Other Financing Sources	-	-	-	-	-	-	-	-	-
Total Revenue	1,604,078	2,151,170	2,596,736	1,991,140	2,939,673	2,376,153	2,198,015	1,953,542	1,042,975
EXPENDITURES									
<u>SMARTZONE LDFA</u>									
700 Personal Services	73,401	100,470	100,470	70,000	100,470	102,479	104,529	106,620	108,752
726 Supplies	-	-	-	-	-	-	-	-	-
800 Other Services And Charges	1,105,029	1,062,107	1,196,159	817,116	2,330,637	1,742,335	986,456	963,871	1,221,192
970 Capital Outlay	91,895	125,000	125,000	32,500	355,000	455,000	445,000	180,000	125,000
990 Debt Service	375,944	382,944	382,944	303,605	-	-	-	-	-
996 Appropriation Lapse	-	-	-	-	-	-	-	-	-
999 Transfers Out	7,784	9,217	9,217	9,217	10,781	11,104	11,438	11,781	12,134
Total Expenditures	1,654,053	1,679,738	1,813,790	1,232,438	2,796,888	2,310,918	1,547,423	1,262,272	1,467,078
SMARTZONE LDFA NET INCOME / (LOSS)	(49,975)	471,432	782,946	758,702	142,785	65,235	650,592	691,270	(424,103)
Assigned Fund Balance - Beginning of Year	1,534,037	1,484,062	1,484,062	1,484,062	2,242,764	2,385,549	2,450,784	3,101,376	3,792,646
Assigned Fund Balance - End of Year	\$ 1,484,062	\$ 1,955,494	\$ 2,267,008	\$ 2,242,764	\$ 2,385,549	\$ 2,450,784	\$ 3,101,376	\$ 3,792,646	\$ 3,368,543



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APPENDIX J
RECONCILIATIONS TO
COMPREHENSIVE ANNUAL
FINANCIAL REPORT

City of Grand Rapids CAFR to Financial Statement Reconciliation FY 2012					
2011 CAFR Reconciliation		2012 CAFR Reconciliation		2012 Financial Statement Reconciliation	
				Fund Statement	
Total Fund Balance (Per CAFR - 6/30/2011)	\$ 31,712,473	Previous Yr.-End unassigned fund balance carried forward:	\$ 13,463,395	Revenues	\$ 114,732,947
Less: Nonspendable fund balance/retained earnings		Adjustments *1		Expenses	\$ (120,070,884)
Long-Term Advance (Government Center Ramp)	(10,730,000)	Change in CAFR Unassigned FB:	\$ 612,922	Operating Income (Loss)	\$ (5,337,937)
Inventories	(737,913)		\$ -	Beginning Unassigned FB	\$ 13,463,395
Compensated Absences (Funded Liability)	(6,386,415)	Change in CAFR Ensuing Year Budget:	\$ (5,341,969)	Adjustments:	
	-			Balance Sheet Adjustments *2	\$ 573,923
Total Unassigned Fund Balance Per Fiscal Plan:	13,858,145			Ending Unassigned Fund Balance	\$ 8,699,381
Less: Encumbrances (Money Previously Contracted to be spent - Net of 2011 & 2012))	(394,750)			Policy Reserve Targets	
				Assigned to Operations (15% of total Spending)	\$ 18,010,633
				Unassigned	\$ (9,311,252)
				FS Total fund balance (FY 2012)	\$ 8,699,381
Adjusted Unassigned fund balance (FY 2011)	\$ 13,463,395	Unassigned fund balance (FY 2012)	\$ 8,734,348	Unassigned FB as a % of Total Expenditures	-7.25%
*1 CAFR adjustments					
CAFR Adjustments	FY 2011		FY 2012	Difference	
CAFR Unassigned Fund Balance:	\$ 7,886,595	\$	8,499,517	\$	612,922
CAFR Ensuing Year Budget:	\$ 5,541,833	\$	199,864	\$	(5,341,969)
Net Adjustments:				\$	(4,729,047)
*2 Fund statement balance sheet adjustments					
Assignment Category	FY 2011		FY 2012	Difference	
Long-term advance	\$ 10,730,000	\$	9,600,000	\$	1,130,000
Compensated Absences	\$ 6,386,415	\$	6,942,492	\$	(556,077)
Net Adjustments:				\$	573,923

**City of Grand Rapids
Special Revenue Funds
CAFR to Budgetary Reconciliation
Fiscal Year 2012**

	SPECIAL REVENUE FUNDS								
	Business Imp. In CAFR								
	MI Justice Training	Refuse Collection	Vehicle Storage	Property Management	Receivership	Building Inspections	DNR Properties	Sidewalk Repair	Economic Dev
	SR216	SR226	SR235	SR246248	SR246245	SR249	SR253	SR256	SR260
FY 2011 Fund Balance/Retained Earnings (CAFR - 6/30/2011)	177,395	770,572	235,215	1,265,147	114,805	1,936,920	94,994	366,872	679,437
Less: Nonspendable fund balance/retained earnings Compensated Absences as of 6/30/2011	-	(332,068)	(14,904)	(11,402)	-	(167,710)	-	(29,720)	(8,543)
FY 2011 Budgetary Ending Fund Balance (6/30/11 fiscal plan)	177,395	438,504	220,311	1,253,745	114,805	1,769,210	94,994	337,152	670,894
FY2012 Change in Compensated Absences Per CAFR	-	40,003	2,570	9,149	-	(10,639)	-	(1,319)	5,977
FY 2012 Budgetary Beginning Fund Balance (7/1/2011 fiscal plan)	177,395	478,507	222,881	1,262,894	114,805	1,758,571	94,994	335,833	676,871
2012 Operating revenues (2012 CAFR)	69,485	14,817,968	471,439	43,301	6,416	2,369,703	81,417	854,522	31,388
2012 Operating expenses from (2012 CAFR)	(103,678)	(12,345,415)	(473,181)	(182,481)	(7,323)	(2,866,486)	(8,499)	(1,000,661)	(65,136)
2012 Operating income (loss) from (2012 CAFR)	(34,193)	2,472,553	(1,742)	(139,180)	(907)	(496,783)	72,918	(146,139)	(33,748)
FY 2012 Budgetary Ending Fund Balance (6/30/2012)	143,202	2,951,060	221,139	1,123,714	113,898	1,261,788	167,912	189,694	643,123
Policy Reserve Targets									
Assigned to operations (15% of total spending)	15,552	1,851,812	70,977	27,372	1,098	429,973	1,275	150,099	9,770
Unassigned fund balance	127,650	1,099,248	150,162	1,096,342	112,800	831,815	166,637	39,595	633,353
Total fund balance	143,202	2,951,060	221,139	1,123,714	113,898	1,261,788	167,912	189,694	643,123
Unassigned FB as a % of total expenditures	123.12%	8.90%	31.73%	600.80%	1540.35%	29.02%	1960.67%	3.96%	972.35%

**City of Grand Rapids
Special Revenue Funds
CAFR to Budgetary Reconciliation
Fiscal Year 2012**

	SPECIAL REVENUE FUNDS									
	265 & 266 in CAFR	Combined on CAFR								
	Drug Law Enforcement	Downtown Improvement District	Community Dispatch	Library 205 Trust	Library 218 Oper	Library 219 Grants	Public Library Total	Parks & Recreation	Major Streets	Local Streets
	SR265265	SRDID	SRDSP261	SRLIB205	SRLIB218	SRLIB219	SRLIB	SRPRK208	SRSTR202	SR260
FY 2011 Fund Balance/Retained Earnings (CAFR - 6/30/2011)	1,051,535	366,183	(298,601)	391,670	2,934,566	1,851,013	5,177,249	477,693	6,529,803	2,815,514
Less: Nonspendable fund balance/retained earnings										
Compensated Absences as of 6/30/2011	-	-	-	-	(430,292)	-	(430,292)	(124,639)	(328,938)	(105,056)
Reserved Trust Cash				(14,270)			(14,270)			
Reserved for Inventory									(1,411,109)	
FY 2011 Budgetary Ending Fund Balance (6/30/11 fiscal plan)	1,051,535	366,183	(298,601)	377,400	2,504,274	1,851,013	4,732,687	353,054	4,789,756	2,710,458
FY2012 Change in Compensated Absences Per CAFR	-	-	(258,739)	-	(25,311)	-	(25,311)	11,084	(4,083)	2,654
FY 2012 Change in Inventory									65,234	
FY 2012 Budgetary Beginning Fund Balance (7/1/2011 fiscal plan)	1,051,535	366,183	(557,340)	377,400	2,478,963	1,851,013	4,707,376	364,138	4,850,907	2,713,112
2012 Operating revenues (2012 CAFR)	519,420	807,265	7,434,159	1,891	9,325,685	1,667,758	10,995,334	3,718,030	12,994,255	2,796,047
2012 Operating expenses from (2012 CAFR)	(392,338)	(793,910)	(6,308,933)	-	(10,032,110)	(1,704,743)	(11,736,853)	(4,426,337)	(11,145,212)	(4,440,414)
2012 Operating income (loss) from (2012 CAFR)	127,082	13,355	1,125,226	1,891	(706,425)	(36,985)	(741,519)	(708,307)	1,849,043	(1,644,367)
FY 2012 Budgetary Ending Fund Balance (6/30/2012)	1,178,617	379,538	567,886	379,291	1,772,538	1,814,028	3,965,857	(344,169)	6,699,950	1,068,745
Policy Reserve Targets										
Assigned to operations (15% of total spending)	58,851	119,087	946,340	-	1,504,817	255,711	1,760,528	663,951	1,671,782	666,062
Unassigned fund balance	1,119,766	260,452	(378,454)	379,291	267,722	1,558,317	2,205,329	(1,008,120)	5,028,168	402,683
Total fund balance	1,178,617	379,538	567,886	379,291	1,772,538	1,814,028	3,965,857	(344,169)	6,699,950	1,068,745
Unassigned FB as a % of total expenditures	285.41%	32.81%	-6.00%	N/A	2.67%	91.41%	18.79%	-22.78%	45.12%	9.07%

**City of Grand Rapids
Special Revenue Funds
CAFR to Budgetary Reconciliation
Fiscal Year 2012**

	SPECIAL REVENUE FUNDS						
	Combined under "Grants" in CAFR						
	Other Grants	Police Grants	Fire Grants	Community Development	Lead Hazard Control	Home Investment Partnership	Transformation Fund
	SRGRT254	SRGRT255	SRGRT259	SRGRT269	SRGRT270	SRGRT278	SRTRN207
FY 2011 Fund Balance/Retained Earnings (CAFR - 6/30/2011)	43,002	(305,062)	44,500	514,270	70,029	115,895	7,319,161
Less: Nonspendable fund balance/retained earnings Compensated Absences as of 6/30/2011	(31,993)	-	-	(95,057)	(38,168)	(5,042)	-
FY 2011 Budgetary Ending Fund Balance (6/30/11 fiscal plan)	11,009	(305,062)	44,500	419,213	31,861	110,853	7,319,161
FY2012 Change in Compensated Absences Per CAFR	(4,438)	-	-	19,429	9,224	(146)	-
FY 2012 Budgetary Beginning Fund Balance (7/1/2011 fiscal plan)	6,571	(305,062)	44,500	438,642	41,085	110,707	7,319,161
2012 Operating revenues (2012 CAFR)	16,229,878	2,291,130	2,549,977	5,740,108	1,679,606	1,536,976	13,676,889
2012 Operating expenses from (2012 CAFR)	(16,114,977)	(2,418,738)	(2,594,477)	(5,502,102)	(1,496,413)	(1,568,910)	(12,599,472)
2012 Operating income (loss) from (2012 CAFR)	114,901	(127,608)	(44,500)	238,006	183,193	(31,934)	1,077,417
FY 2012 Budgetary Ending Fund Balance (6/30/2012)	121,472	(432,670)	-	676,648	224,278	78,773	8,396,578
Policy Reserve Targets							
Assigned to operations (15% of total spending)	2,417,247	362,811	389,172	825,315	224,462	235,337	1,889,921
Unassigned fund balance	(2,295,775)	(795,481)	(389,172)	(148,667)	(184)	(156,564)	6,506,657
Total fund balance	121,472	(432,670)	-	676,648	224,278	78,773	8,396,578
Unassigned FB as a % of total expenditures	-14.25%	-32.89%	-15.00%	-2.70%	-0.01%	-9.98%	51.64%

**City of Grand Rapids
Unassigned Cash Calculation
Internal Service Funds
Fiscal Year 2012**

	Facilities Mgt Fund	Information Tech Subfund 671	Information Tech WIMAX Subfund	Information Tech Total Fund	Insurance - Health Subfund 637	Insurance - Risk Subfund 638	Insurance Fund Total	Motor Equip Fund	Engineering Fund
2011 Ending Cash from Financial Statement	\$ 2,862,461	\$ 4,477,859	\$ 606,976	\$ 5,084,835	\$ 12,700,517	\$ 12,405,465	\$25,105,982	\$ 9,714,240	\$ 1,560,307
Less:				\$ -					
Restricted for FMS	\$ -	\$ (423,744)		\$ (423,744)					
Incurred But No Yet Paid Claims (IBNP)	\$ -			\$ -	\$ (1,821,000)	\$ (5,051,491)	\$ (6,872,491)		
Restricted Trust Cash				\$ -		\$ (2,124,443)	\$ (2,124,443)		
				\$ -			\$ -		
2011 Unassigned Cash from Financial Statement	\$ 2,862,461	\$ 4,054,115	\$ 606,976	\$ 4,661,091	\$ 10,879,517	\$ 5,229,531	\$16,109,048	\$ 9,714,240	\$ 1,560,307
2012 Net Change in Available Cash	\$ (389,570)	\$ (429,330)	\$ 16,759	\$ (412,571)	\$ (514,770)	\$ (151,211)	\$ (665,981)	\$ 1,655,566	\$ (276,210)
Total Unrestricted Cash - End of Year	\$ 2,472,889	\$ 3,624,785	\$ 623,735	\$ 4,248,520	\$ 10,364,747	\$ 5,078,320	\$15,443,067	\$ 11,369,806	\$ 1,284,097
Less:									
Assigned to reserves (25% of Current Spending)	\$ (1,437,111)	\$ (1,121,005)	\$ (42,691)	\$ (1,163,696)	\$ (5,663,945)	\$ (3,000,000)	\$ (8,663,945)	\$ (2,450,014)	\$ (997,876)
Assigned to Capital		\$ (978,934)		\$ (978,934)					
2012 Unassigned Cash	\$ 1,035,778	\$ 1,524,846	\$ 581,044	\$ 2,105,890	\$ 4,700,802	\$ 2,078,320	\$ 6,779,122	\$ 8,919,792	\$ 286,221

**City of Grand Rapids
Unassigned Cash Calculation
Enterprise Funds
Fiscal Year 2012**

	Belknap Ice Arena Fund	Cemetery Operating	Cemetery Golf Course	Cemetery Total Fund	Auto Parking Fund 585	Auto Parking Fund 586	Auto Parking Fund Total
2011 Ending Cash from Financial Statement	\$ 776,793	\$ 19,492	\$ 3,023	\$ 22,515	\$ 12,532,212	\$ 1,363,268	\$ 13,895,480
2011 Unassigned Cash from Financial Statement	\$ 776,793	\$ 19,492	\$ 3,023	\$ 22,515	\$ 12,532,212	\$ 1,363,268	\$ 13,895,480
2012 Net Change in Available Cash	\$ (335,059)	\$ (193,506)	\$ (86,135)	\$ (279,641)	\$ 272,651	\$ 1,057,749	\$ 1,330,400
Total Unrestricted Cash - End of Year	\$ 441,735	\$ (174,014)	\$ (83,112)	\$ (257,126)	\$ 12,804,863	\$ 2,421,017	\$ 15,225,880
Less:							
Assigned to reserves (25% of Current Spending)	\$ (279,901)	\$ (323,167)	\$ (152,325)	\$ (475,492)	\$ (3,055,871)	\$ -	\$ (3,055,871)
Assigned for Uncompleted Capital Projects						\$ (2,421,017)	\$ (2,421,017)
2012 Unassigned Cash	\$ 161,835	\$ (497,181)	\$ (235,437)	\$ (732,618)	\$ 9,748,992	\$ -	\$ 9,748,992

**City of Grand Rapids
Unassigned Cash Calculation
Sewage Disposal Funds
Fiscal Year 2012**

	Sewage Disposal Fund 500	Sewage Disposal Fund 510	Sewage Disposal Fund 520	Sewage Disposal Fund 534	Sewage Disposal Total Fund
2011 Ending Cash from Financial Statement	\$ 28,323,732	\$ 4,431,392	\$ 803,700	\$ 14,948,792	\$ 48,507,616
Less:					\$ -
Trust Cash	\$ (13,057,516)				\$ (13,057,516)
Surety Cash	\$ (2,039,643)				\$ (2,039,643)
					\$ -
2011 Unassigned Cash from Financial Statement	\$ 13,226,573	\$ 4,431,392	\$ 803,700	\$ 14,948,792	\$ 33,410,457
2012 Net Change in Available Cash	\$ 4,862,195	\$ 667,197	\$ 39,930	\$ (13,105,524)	\$ (7,536,202)
Total Unrestricted Cash - End of Year	\$ 18,088,768	\$ 5,098,589	\$ 843,630	\$ 1,843,268	\$ 25,874,255
Less:					
Assigned to reserves (25% of Current Spending)	\$ (11,823,180)				\$ (11,823,180)
Assigned for Uncompleted Capital Projects		\$ (5,098,589)	\$ (843,630)	\$ (1,843,268)	\$ (7,785,487)
2012 Unassigned Cash	\$ 6,265,588	\$ -	\$ -	\$ -	\$ 6,265,588

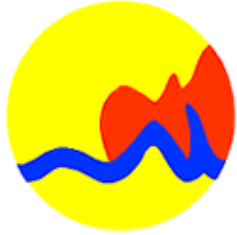
**City of Grand Rapids
Unassigned Cash Calculation
Water Funds
Fiscal Year 2012**

	Water Supply Fund 500	Water Supply Fund 510	Water Supply Fund 520	Water Supply Fund 531	Water Supply Total Fund
2011 Ending Cash from Financial Statement	\$ 25,593,743	\$ 1,967,586	\$ 1,275,237	\$ 13,055,951	\$ 41,892,517
Less:					\$ -
Trust Cash	\$ (8,711,547)				\$ (8,711,547)
Surety Cash	\$ (4,356,253)				\$ (4,356,253)
					\$ -
2011 Unassigned Cash from Financial Statement	\$ 12,525,943	\$ 1,967,586	\$ 1,275,237	\$ 13,055,951	\$ 28,824,717
2012 Net Change in Available Cash	\$ 2,803,149	\$ 2,357,253	\$ (756,238)	\$ (6,346,484)	\$ (1,942,320)
Total Unrestricted Cash - End of Year	\$ 15,329,092	\$ 4,324,839	\$ 518,999	\$ 6,709,467	\$ 26,882,397
Less:					
Assigned to reserves (25% of Current Spending)	\$ (10,196,720)				\$ (10,196,720)
Assigned for Uncompleted Capital Projects		\$ (4,324,839)	\$ (518,999)	\$ (6,709,467)	\$ (11,553,305)
2012 Unassigned Cash	\$ 5,132,372	\$ -	\$ -	\$ -	\$ 5,132,372

**City of Grand Rapids
Other Funds
CAFR to Budgetary Reconciliation
Fiscal Year 2012**

	OTHER GOVERNMENTAL FUNDS								
	Capital Reserve	Capital Projects	District Court	Cemetery Perpetual Care	Retiree Health - General	Retiree Health - Police	Retiree Health - Fire	Street Capital	Debt Service
	CPGCP403	CPGCP401	CUDIS740	PFCEM150	FDRHC736	FDRHC737	FDRHC738	CPGCP405/406	DS324324
FY 2011 Fund Balance/Retained Earnings (CAFR - 6/30/2011)	361,503	5,085,636	1,277,597	3,805,046	2,362,070	1,885,035	2,556,684	7,926,316	-
Less: Nonspendable fund balance/retained earnings									
Compensated Absences as of 6/30/2011	-	-	(549,846)						
Invested In Capital Assets/Inventory Perpetual Care			(9,625)	(2,791,683)					
FY 2011 Budgetary Ending Fund Balance (6/30/11 fiscal plan)	361,503	5,085,636	718,126	1,013,363	2,362,070	1,885,035	2,556,684	7,926,316	-
FY2012 Change in Compensated Absences Per CAFR	-	-	20,125	-	-	-	-	-	-
FY 2012 Change in Capital Assets			2,888						
FY 2012 Change in Perpetual Care				(33,008)					
FY 2012 Budgetary Beginning Fund Balance (7/1/2011 fiscal plan)	361,503	5,085,636	741,139	980,355	2,362,070	1,885,035	2,556,684	7,926,316	-
2012 Operating revenues (2012 CAFR)	7,644,706	5,455,834	13,300,247	148,307	11,591,618	5,592,574	5,352,067	4,650,222	1,349,310
2012 Operating expenses from (2012 CAFR)	(7,826,765)	(4,419,772)	(12,679,531)	(189,594)	(6,851,352)	(1,676,766)	(1,717,951)	(3,507,406)	(1,349,310)
2012 Operating income (loss) from (2012 CAFR)	(182,059)	1,036,062	620,716	(41,287)	4,740,266	3,915,808	3,634,116	1,142,816	-
Reserved for Uncompleted Capital Projects	(179,444)	(6,121,698)						(9,069,132)	
FY 2012 Budgetary Ending Fund Balance (6/30/2012)	-	-	1,361,855	939,068	7,102,336	5,800,843	6,190,800	-	-
Policy Reserve Targets									
Assigned to operations (15% of total spending)	N/A	662,966	1,901,930	28,439	N/A	N/A	N/A	N/A	N/A
Unassigned fund balance	N/A	(662,966)	(540,075)	910,629	N/A	N/A	N/A	N/A	N/A
Total fund balance	-	-	1,361,855	939,068	-	-	-	-	-
Unassigned FB as a % of total expenditures	N/A	N/A	-4.26%	480.30%	N/A	N/A	N/A	N/A	N/A

FY2011-FY2016



Plan, Leap, Learn, and Improve. Repeat.

PHASE I: GENERAL FUND OPERATIONS

Appendix K

TRANSFORMATION INVESTMENT PLAN

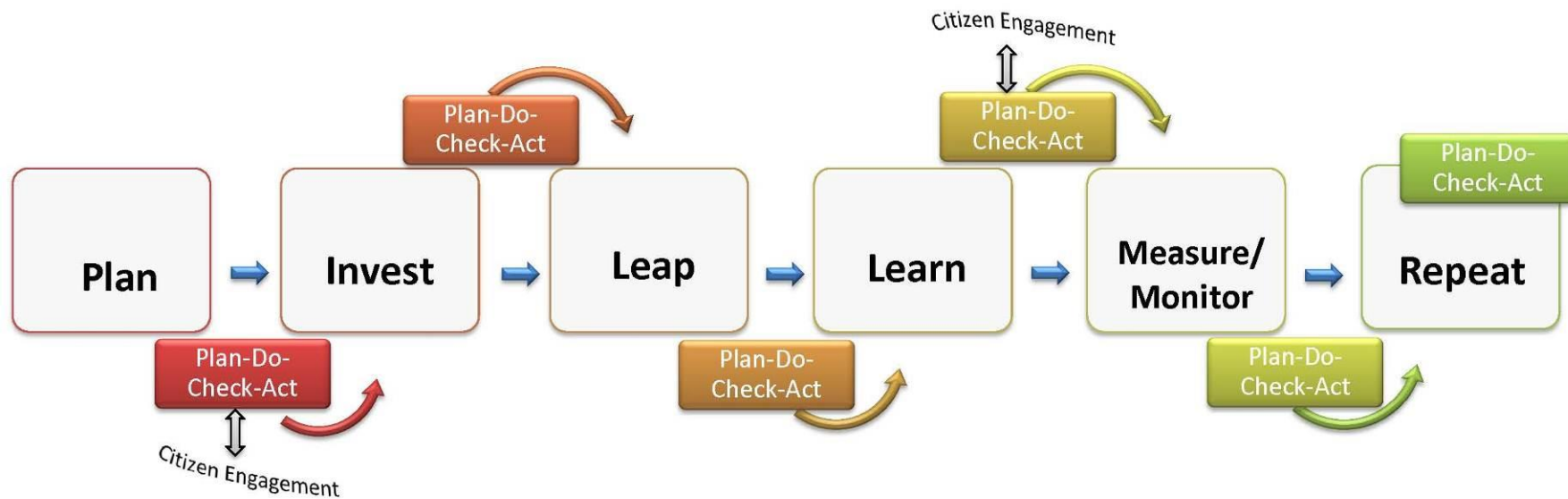
The Transformation Investment Plan has been organized into six themes derived from the work of the Transformation Advisors, Design Teams, and City Commission.

Transformation Process

City staff is relentlessly seeking significant transformational leaps in efficiency, cost reductions, and customer service improvements. The process is following a citizen engagement-driven series of plan-do-check-act actions.

We are focusing on systemic change, innovation, and continuous improvement. If the outcomes required to provide important quality of life services expected in a prosperous community are to be achieved within the City's financial resources, transformational leaps must be achieved and we must continue to plan, leap, learn, and repeat.

Continuous monitoring, evaluation, and reporting of the City's progress must occur regularly. It is essential to measure and track progress on key metrics in real time, and then be able to communicate that information in a transparent manner to Commissioners, customers, citizens, and staff. Investment Managers, project owners and project teams are actively working Phase I of the Transformation Investment Plan to achieve critical results.



Transformation Themes

The Transformation Investment Plan has been organized into six themes derived from the work of the Transformation Advisors, Design Teams, and City Commission.

Transformation Investment Plan Themes



Public Safety

Police * Fire * Court



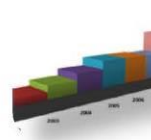
Transparency, Accountability, and Communications

Dashboards * Performance Metrics * New Communications Presence



Streets and Infrastructure

Street Capital * Major/Local Streets * Capital Improvements



Transforming City Operations

Resolving Structural Deficits * Addressing Employee Legacy Costs * Leveraging Technology * New Business Plans for Parks, Courts, Streets, Stormwater, Street Lighting, Cemeteries, Golf Course



Quality of Life

Parks and Recreation * Code Compliance * Community Development * Economic Development



Citizen Engagement/Customer Service

Customer Service Standards * Citizen Self-Service * 3-1-1 * MyGRCityPoints * Customer First Response * Customer Relations Management

Transformation Investment Plan

The Transformation Advisors recommended that a plan be established to guide transformation of the City. The City Commission adopted the Transformation Investment Plan as part of the FY2012 Fiscal Plan. The Investment Managers were assigned responsibility for implementing the Plan and they have assigned tasks and time specific milestones to ensure that necessary outcomes are achieved.

The Transformation Investment Plan contains seventy-six value streams designed to make City operations sustainable. The Plan addresses several areas related to our operations including reducing the total compensation of employees as well as reducing the overall cost of operating our departments. The current Plan also established aggressive savings targets for all General Operating Fund departments. The Investment Managers meet quarterly with each task owner to review progress, track metrics and offer guidance on accomplishment of each of the tasks. To ensure each owner is engaged in meeting the assigned goal(s), owners of the most critical tasks are required to complete a Lean A3 plan.

The plan is evolving as progress is made, as learning continues, and as opportunities are created. The Transformation Advisors, a group of community members, recommended that the organization plan, leap, learn, improve, and repeat. To that, we added the concept of investing in transformational outcomes and then measuring and monitoring the results. The notion of investing suggests a return on investment, and we define that as permanently lowering operating costs. The Transformation Investment Plan will deliver General Operating Fund results that will return the City to financial sustainability, where ongoing expenditures are aligned with ongoing revenues over the five-year planning period. Experience to date is showing that investing deliberately in the Transformation Investment Plan will deliver sustainable financial results if we are nimble in its implementation and committed to delivering its outcomes in a dynamic environment filled with both challenges and opportunities.

The following is the City's Transformation Investment Plan that is designed to make City operations sustainable. The plan indicates owners assigned and projected timeline. We have also included a view of the City's Dashboard, an online tool designed to provide members of the community the opportunity to follow the City's progress of the Transformation Investment Plan. Visit www.grcity.us/transformation to view a dynamic online version of the plan.

City's Dashboard



City of Grand Rapids

Transformation Investment Plan Dashboard Overview

[return to MyGRCity Dashboard](#)

 Public Safety	 Streets & Infrastructure	 Quality of Life
 Transparency, Accountability, and Communication	 Transforming City Operations	 Citizen Engagement & Customer Service



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Transformation Investment Plan

01 - Public Safety					Owner	Value Stream Number
FY2011	FY2012	FY2013	FY2014	FY2015/16		
VALUE STREAM: REGIONALIZE EMERGENCY PREPAREDNESS PLANNING AND MANAGEMENT					Eric DeLong	01-01
COMPLEX VALUE STREAM: EXPLORE STATEWIDE FUNDING SOURCES FOR DISTRICT COURT					Catherine Mish	01-02
VALUE STREAM: POLICE TRANSFORMATION TEAM—DEVELOP RECOMMENDATIONS TO TRANSFORM POLICE OPERATIONS					Eric DeLong	01-03
VALUE STREAM: COMPLETE WORK OF POLICE/FIRE DESIGN TEAM					Eric DeLong	01-04
COMPLEX VALUE STREAM: POLICE TRANSFORMATION SAVINGS OF (\$1,053,574)		COMPLEX VALUE STREAM: POLICE TRANSFORMATION SAVINGS OF (\$2,165,539)	COMPLEX VALUE STREAM: POLICE TRANSFORMATION SAVINGS OF (\$3,402,967)	COMPLEX VALUE STREAM: POLICE TRANSFORMATION SAVINGS OF \$4,650,983	Kevin Belk	01-05
COMPLEX VALUE STREAM: FIRE TRANSFORMATION SAVINGS OF (\$665,366)		COMPLEX VALUE STREAM: FIRE TRANSFORMATION SAVINGS OF (\$1,377,373)	COMPLEX VALUE STREAM: FIRE TRANSFORMATION SAVINGS OF (\$2,045,213)	COMPLEX VALUE STREAM: FIRE TRANSFORMATION SAVINGS OF (\$2,868,106)	Laura Knapp	01-06
VALUE STREAM: CONSOLIDATE POLICE SPECIAL TEAMS WITH UMMM PARTNERS					Greg Sundstrom	01-07
Update: VALUE STREAM: EMERGENCY MEDICAL SERVICES REVIEW BY KCEMS					Laura Knapp	01-08
Update: VALUE STREAM: CONCLUDE FIRE CONSOLIDATION DISCUSSIONS WITH WYOMING AND KENTWOOD					Eric DeLong	01-09
Update: VALUE STREAM: LAUNCH ICMA CONSULTING SERVICES STUDY OF POLICE AND FIRE OPERATIONS IN PARTNERSHIP WITH KENTWOOD AND WYOMING					Eric DeLong	01-10
Update:		COMPLEX VALUE STREAM: COURT TRANSFORMATIONAL SAVINGS OF (\$284,000)	COMPLEX VALUE STREAM: COURT TRANSFORMATIONAL SAVINGS OF (\$561,360)	COMPLEX VALUE STREAM: COURT TRANSFORMATIONAL SAVINGS OF (\$995,087)	Gary Secor	01-11
Update:						

02 - Streets and Infrastructure					Owner	Value Stream Number
FY2011	FY2012	FY2013	FY2014	FY2015/16		
21ST CENTURY INFRASTRUCTURE TASK FORCE REPORT/SUSTAINABLE STREETS TASK FORCE					Mark DeClercq	02-01
Update:						
VALUE STREAM: IMPLEMENT "COMPLETE STREETS" POLICY TO GUIDE INVESTMENTS					Suzanne Schulz	02-02
Update:						
COMPLEX VALUE STREAM: IDENTIFY THE RESOURCES TO IMPROVE THE CONDITION OF GRAND RAPIDS' STREET SYSTEM, THROUGH INCREASED STATE, REGIONAL, AND LOCAL SOURCES					Eric DeLong	02-03
Update:						
VALUE STREAM: CEMETERIES TRANSFORMATION SAVINGS					James Hurt	02-04
Update:						
VALUE STREAM: WORK WITH GOVERNOR SNYDER AND THE LEGISLATURE TO REINVENT FUNDING FOR MICHIGAN STREETS TO INCREASE FUNDING FOR GRAND RAPIDS					Eric DeLong	02-05
Update:						

03 - Quality of Life					Owner	Value Stream Number	
FY2011	FY2012	FY2013	FY2014	FY2015/16			
VALUE STREAM: IMPLEMENT ECONOMIC GARDENING APPROACH TO LOCAL ECONOMIC DEVELOPMENT WITH COMMUNITY PARTNER					Kara Wood	03-01	
Update:							
VALUE STREAM: WORK WITH THE WEST MICHIGAN ENVIRONMENTAL ACTION COUNCIL TO SUPPORT WATER QUALITY AND STORMWATER INFRASTRUCTURE IMPROVEMENTS					Mike Lunn	03-02	
Update:							
COMPLEX VALUE STREAM: SEEK ORDINANCE CONFORMANCE AMONG UMMM CITIES					Eric DeLong	03-03	
Update:							
COMPLEX VALUE STREAM: ADOPT UNIVERSAL CODES TO ENHANCE OPPORTUNITIES FOR REGIONAL ENFORCEMENT					Connie Bohatch	03-04	
Update:							
COMPLEX VALUE STREAM: DEVELOP ALTERNATIVE ADMINISTRATIVE AND OPERATION MODELS FOR ENTITLEMENT PROGRAMS (I.E. CDBG, HOME, ESG)					Connie Bohatch	03-05	
Update:							
VALUE STREAM: CREATE A NEW SERVICE DELIVERY MODEL FOR CERTIFICATION OF TWO-FAMILY DWELLINGS					Connie Bohatch	03-06	
Update:							
VALUE STREAM: IMPLEMENT SINGLE-FAMILY RENTAL INSPECTION PROGRAM					Connie Bohatch	03-07	
Update:							
Complete Business Plans for Golf Course, Streets, Parks and Pools							
Update:					Golf Course	James Hurt	03-08
Update:					Street Operations	James Hurt	03-09
Update:					Parks	James Hurt	03-10
Update:					Pools	James Hurt	03-11

04 - Transparency, Accountability, and Communications					Owner	Value Stream Number	
FY2011	FY2012	FY2013	FY2014	FY2015/16			
COMPLEX VALUE STREAM: DEVELOP FINANCIAL/OPERATIONAL METRICS (PERFORMANCE MEASUREMENT/KPI)					Scott Buhner	04-01	
Update:							
VALUE STREAM: GOVERNOR'S TRANSPARENCY GUIDE-DASHBOARDING PHASE I		VALUE STREAM: GOVERNOR'S TRANSPARENCY GUIDE-DASHBOARDING PHASE II	VALUE STREAM: GOVERNOR'S TRANSPARENCY GUIDE-DASHBOARDING PHASE III			Tom Almonte	04-02
Update:							
VALUE STREAM: IMPLEMENT ENTERPRISE CONTENT MANAGEMENT					Paul Klimas	04-03	
Update:							
VALUE STREAM: IMPLEMENT NEW ENTERPRISE FINANCIAL SYSTEM-PHASE I, AND II-BUILD NEW ENTERPRISE FINANCIAL SYSTEM ELEMENTS					Ruth Lueders	04-04	
Update:							
VALUE STREAM: DESIGN, PROCURE AND IMPLEMENT A NEW FINANCIAL MANAGEMENT SYSTEM IN CONJUNCTION WITH THE MICHIGAN MUNICIPAL SERVICES AUTHORITY (MMSA)					Scott Buhner	04-05	

05 - Transforming City Operations					Owner	Value Stream Number	
FY2011	FY2012	FY2013	FY2014	FY2015/16			
VALUE STREAM: MAKE TRANSFORMATIONAL INVESTMENTS THAT HAVE TANGIBLE, RAPID RETURN ON INVESTMENT (ROI)					Investment Managers	05-01	
Update:							
VALUE STREAM: COMPLETE CONSULTANT RFP TO PROVIDE PROFESSIONAL AND EXPERT ASSESSMENT FOR TRANSFORMATION					Jose Reyna	05-02	
Update:							
VALUE STREAM: ALIGN TRANSFORMATION INVESTMENT PLAN WITH SUSTAINABILITY PLAN AND CLIMATE ADAPTATION AND MITIGATION PLAN					Haris Alibasic	05-03	
Update:							
VALUE STREAM: IMPLEMENT DEPARTMENTAL TRANSFORMATION PLANS					Investment Managers	05-04	
Update:							
COMPLEX VALUE STREAM: ACHIEVE REDUCTION IN TOTAL COMPENSATION OF \$8,890,787					Ken Deering	05-05	
Update:							
Explore regional service models for services such as Building Inspections, Economic Development, Economic Gardening, Planning and Zoning, Assessing							
COMPLEX VALUE STREAM: EXPLORE MODELS FOR SPONSORSHIP OF CITY PROGRAMS/SERVICES					Suzanne Schulz	05-06	
Update:					Building Inspections	Lou Canfield	05-07
Update:					Economic Development	Kara Wood	05-08
Update:					Assessing	Scott Engerson	05-09
Update:					Economic Gardening	Kara Wood	05-10
COMPLEX VALUE STREAM: CREATE A TEN-YEAR ASSET MANAGEMENT PLAN (FOR STREETS) THAT UPDATES AND INCORPORATES EXISTING PLANS					Mark DeClercq	05-11	
Update:							
Complete Business Plans for Cemeteries, Street Lighting, Stormwater, Courts							
Update:					Cemeteries	James Hurt	05-12
Update:					Street Lighting	Chris Zull	05-13
Update:					Stormwater	Haris Alibasic	05-14
Update:					Courts	Gary Secor	05-15

05 - Transforming City Operations					Owner	Value Stream Number
FY2011	FY2012	FY2013	FY2014	FY2015/16		
VALUE STREAM: REVIEW EMPLOYEE COMPENSATION, CLASSIFICATION SYSTEM, AND PERFORMANCE EVALUATION SYSTEM TO IMPLEMENT AN INCENTIVE BASED PERFORMANCE SYSTEM BASED ON ORGANIZATIONAL AND INDIVIDUAL PERFORMANCE					Mari Beth Jelks	05-16
Update:						
VALUE STREAM: IMPLEMENT A COMPREHENSIVE, INCENTIVE-BASED HEALTH AND WELLNESS PROGRAM WITH PERFORMANCE OUTCOME MEASUREMENTS					Mari Beth Jelks	05-17
Update:						
COMPLEX VALUE STREAM: FUND THE ANNUAL REQUIRED CONTRIBUTION (ARC) FOR RETIREE HEALTHCARE					Scott Buhner	05-18
Update:						
COMPLEX VALUE STREAM: ACHIEVE NON-PUBLIC SAFETY GENERAL OPERATING FUND SAVINGS OF \$3,318,616					Greg Sundstrom	05-19
Update:						
VALUE STREAM: IMPLEMENT RATES SYSTEM FOR CITY'S UNDERGROUND DUCT SYSTEM AND STREET LIGHTING FACILITY RENTALS					Chris Zull	05-20
Update:						
VALUE STREAM: CONTINUE LED LIGHTING EVALUATION PROCESS					Pam Ritsema	05-21
Update:						
VALUE STREAM: IMPLEMENT AN ELECTRONIC CITATION SYSTEM TO IMPROVE EFFICIENCY AND CUSTOMER SERVICE					Kevin Belk	05-22
Update:						
VALUE STREAM: COMPLETE THE TRANSITION OF WARRANT/LEIN ENTRY FROM GRPD TO THE COURT					Kevin Belk	05-23
Update:						
VALUE STREAM: CREATE AND IMPLEMENT A COMPREHENSIVE ENERGY MANAGEMENT STRATEGY FOR THE ENTIRE CITY ORGANIZATION-PHASE I TO ESTABLISH BASELINE, AND SAVING GOALS					Haris Alibasic	05-24
Update:						
VALUE STREAM: IMPLEMENT CITY ENGINEERS' OFFICE CUSTOMER FOCUSED BUSINESS PLAN					Mark DeClercq	05-25
Update:						
VALUE STREAM: IMPLEMENT RADIO FREQUENCY INFORMATION DEVICE (RFID) TO ENHANCE THE LIBRARY PATRON EXPERIENCE, INCREASING PRODUCTIVITY, AND PROVIDE LONG-TERM COST SAVINGS					Marcia Warner	05-26
Update:						

05 - Transforming City Operations

FY2011	FY2012	FY2013	FY2014	FY2015/16	Owner	Value Stream Number
	COMPLEX VALUE STREAM: EXPLORING NEW TECHNOLOGY TO PROVIDE A NEW SERVICE DELIVERY MODEL FOR ALL BUSINESS LICENSES, PERMITS, --CREATE A ONE-STOP SHOPPING WITH A SINGLE POINT OF ENTRY FOR THE ENTIRE ORGANIZATION				Lauri Parks	05-27
Update:						
	VALUE STREAM: WORK WITH ALL DEPARTMENTS TO DEVELOP A NEW RECORDS RETENTION SCHEDULE ACCORDING TO LEGAL AND LOCAL STANDARDS INCORPORATING NEW RECORD TYPES SUCH AS ELECTRONIC RECORDS				Lauri Parks	05-28
Update:						
	VALUE STREAM: CONTINUE IMPLEMENTING ACELA AUTOMATION-OFFER DATA ONLINE IN DIFFERENT FORMATS (I.E. MICROSOFT EXCEL AND PDF) TO OUR CUSTOMERS				Lou Canfield	05-29
Update:						
	VALUE STREAM: PROVIDE FOR MANAGED COMPETITION FOR PUBLIC SERVICES ALSO PROVIDED IN THE PRIVATE SECTOR				Greg Sundstrom	05-30
Update:						
	VALUE STREAM: INITIATE FEE POLICY REVIEW AND DEVELOPMENT				Scott Buhner	05-31
Update:						
	VALUE STREAM: REFORM STOCKROOMS				Pam Ritsema	05-32
Update:						
	VALUE STREAM: COMPLETE COMPETITIVE ANALYSIS OF THE WATER AND SEWER SYSTEMS, AND ESTABLISH PHASE II ENTERPRISE SYSTEM SAVINGS AND OPERATIONAL TARGETS WITH ANNUAL SAVINGS METRICS				Pam Ritsema	05-33
Update:						
	VALUE STREAM: WATER CIS IMPLEMENTATION PHASE I, II, AND III				Joellen Thompson	05-34
Update:						
	VALUE STREAM: STUDY AND IMPLEMENT CONVERSION TO DEFINED CONTRIBUTION RETIREMENT SYSTEM FOR NEW HIRES				Scott Buhner	05-35
Update:						
	VALUE STREAM: REFUSE MILLAGE: COMPLETE REFUSE TRANSFORMATION AND REDUCE REFUSE MILLAGE BY 0.2 MILLS				James Hurt	05-36
Update:						
	VALUE STREAM: CONDUCT A COMPREHENSIVE REVIEW OF ALL ADMINISTRATIVE POLICIES TO ELIMINATE POTENTIAL OBSTACLES TO THE TRANSFORMATION EFFORTS OF THE CITY				Tom Almonte	05-37

06 - Citizen Engagement/Customer Service					Owner	Value Stream Number
FY2011	FY2012	FY2013	FY2014	FY2015/16		
	VALUE STREAM: INCREASE CUSTOMER SELF-SERVICE CAPACITY FOR EMPLOYEES/CITIZENS BY 25%				Paul Klimas	06-01
Update:						
	VALUE STREAM: IMPLEMENT CUSTOMER SERVICE STANDARDS AND TRAINING				Mari Beth Jelks	06-02
Update:						
	COMPLEX VALUE STREAM: COMPLETE 311/CRM IMPLEMENTATION PROCESS-PHASE I, II, AND III				Mari Beth Jelks	06-03
Update:						
	COMPLEX VALUE STREAM: DEVELOP, LAUNCH, AND COMPLETE DEPLOYMENT OF ENTERPRISE-WIDE E-COMMERCE / E-BUSINESS PLATFORM				Paul Klimas	06-04
Update:						
	VALUE STREAM: IMPLEMENT INTERNAL AND EXTERNAL TRANSFORMATIVE COMMUNICATIONS PROCESSES USING CURRENT, NEW AND NEXT MEDIA CHANNELS				Tom Almonte	06-05
Update:						
	VALUE STREAM: EXPAND USE OF THE CITY'S ELECTRONICALLY FILED INCOME TAX RETURNS BY CONSUMERS/RETAIL SOFTWARE USERS-30%, 40%, AND 50% GOAL				John Schaut	06-06
Update:						
	VALUE STREAM: STUDY/IMPLEMENT BUSINESS REGISTRATION (CONFORM WITH KENTWOOD AND WYOMING)				Lauri Parks	06-07
Update:						

Transformative Milestones

Today we are better, stronger, more flexible and transparent

The City's transformation effort is producing significant results and has brought us to the point where we can predict with confidence that ongoing General Operating Fund revenues will match ongoing General Operating Fund expenditures by the target of June 30, 2015. The following list reflects a sample of transformation efforts from FY2010 to present.

The framework of our transformation is defined by the seventy-six value streams within the Transformation Investment Plan. This plan is designed to drive change, set goals and measure our progress, and create new service models - all intended to reduce costs or otherwise sustain the ability to provide service outcomes. Aggressive budget reduction targets have been set for all departments. The results of our efforts can be grouped into four categories: operational savings, investments, new revenues, and dollars leveraged.

These are the most important milestones of our transformation:

- Reduced the City's authorized workforce from 1,490 employees (excluding Library and Court) in the beginning of the Transformation Investment Plan (FY2010) to 1,246 at the beginning of FY2014, a reduction of **244** employees.
- Reached voluntary concessionary contracts with all employee groups totaling 12.5% over two contracts. In the most recent contract, employees reduced their total compensation by 8.2%. The City's pension costs for current Police Officers and Firefighters have been reduced. New Police Officers and Firefighters will continue with a defined-benefit pension, but their benefit will be substantially less than current employees. Pension costs for non-public safety general employees have been reduced as well. The City's defined-benefit pension system for nearly all general employees has now been closed to new entrants that will have a defined-contribution pension. Concessions included increasing health care deductibles, co-pays, and premium sharing to 20%. The City has reduced retiree health care costs by 35% and is now fully funding this long-term liability in each fiscal year. Employee concessions helped the City accomplish approximately 40% of our transformational goals.
- Created an emergency services dispatching partnership with the City of Wyoming, providing \$775,000 per year in new revenues and \$1 million per year in savings.
- Reduced the City Income Tax personal exemption from \$750 to \$600 per exemption to provide \$400,000 annually in new revenues at a cost of \$1.95 per year for a resident and 98 cents per year for a non-resident.

- Transferred ownership of the Government Center Parking Ramp from the General Operating Fund to the Parking Fund, providing the General Operating Fund \$1 million per year in new revenues until the payment is complete.
- Increased parking fine revenue by accelerating collecting outstanding tickets through an amendment to state law which will raise \$300,000 per year in additional revenue for two years.
- Engaged citizens and neighborhood associations to provide park maintenance and code compliance.
- Deployed unified communications (VoIP and others tools) with expanded operational flexibility, customer call management, with significant total cost of ownership savings of \$750,000 annually.
- Continued using the Lean process to eliminate redundancies and create efficiencies across all departments. Our efforts have reduced the City's cost by over \$1 million to date. The City has increased our use of Lean A3 to review, analyze, and improve and develop new service models. Currently, the Investment Managers, a group of dedicated employees, is meeting with departments responsible for the 30 most important value streams to review their use of Lean A3 to achieve required results. The work is intensive, thorough, and often revealing.
- Established a contract with a new pharmacy benefits manager. The new contract is estimated to provide one-time savings of \$337,490 to the City.
- Established a service agreement with the City of Wyoming to provide water laboratory services. The collaborated efforts between the City of Grand Rapids and Wyoming will produce savings of \$1,106,256 over five years (FY2013-FY2017).
- Launched an interactive dashboard to report the City's transformation progress. This tool has become a significant feature of how we communicate the progress staff is making as it relates to each value stream. The dashboard has also allowed the City to qualify for annual allocations of \$1.5 million under the Transparency and Accountability category of the State's Economic Vitality Incentive Program.
- The City's partnership with the Michigan Services Authority (MMSA) resulted in the award of a \$3.6 million Michigan Department of Treasury – Competitive Grant Assistance Program (CGAP) grant, to assist in development of a cloud-based financial management system based on best business processes that will serve the City and will be available to all Michigan municipalities, including our development partner, Kent County.
- Established a memorandum of understanding between the City of Grand Rapids, the County of Kent, and the City of Wyoming to perform a county-wide review of the future provision of Community Development Services. The total project is estimated to cost \$100,000 of which the State of Michigan through a CGAP Grant contributed \$40,000. The remaining \$60,000 was shared equally between the County, Wyoming, and the City of Grand Rapids. Kent County is leading the project for the partners.

- Partnered with Kentwood, Wyoming to conduct a comprehensive review of the police and fire services. The City of Grand Rapids in partnership with these communities solicited a proposal from ICMA Consulting Services to conduct an in-depth study of Police and Fire Department personnel utilization and productivity in each of the three communities as well as an aggregate analysis for the three communities combined. The total project cost was \$265,000, which included \$120,000 for phase one data collection, \$120,000 for phase two recommendation development, and approximately \$25,000 for expenses. The Cities received philanthropic support from the Richard and Helen DeVos Foundation (\$50,000), Grand Rapids Community Foundation (\$50,000) and the Frey Foundation (\$27,000). The remaining amount was shared between the City of Grand Rapids (\$69,000), Kentwood (\$34,500), and Wyoming (\$34,500). The product of the individual department reviews, the work of our Chiefs and their staff members created a transformation pathway that will enable these critical departments to approach their savings targets while preserving critical outcomes.
- Achieve a goal to reduce operation costs in the Water and Sewer Funds by 10% over three years, resulting in \$1,600,000 savings.
- Reorganized Facilities and Fleet Management to create efficiencies and implement cost reduction measures, resulting in annual savings of over \$200,000.
- Deployed Electronic Deposit Management processing of paper checks. This action is projected to produce savings of \$48,262 to the City.
- The Customer Information System (CIS) Project moved our Water and Sewer billing and customer relationship management off the mainframe to improve overall functionality and customer service; reduce operation costs, and increase efficiency. It will provide a platform for improved customer service through on-line and self-service options, and increase productivity in call center management and work order scheduling. Savings of \$500,000 annually.
- Merged water and sewer field operations, leveraging staffing and resources to be able to continue to meet scheduled and emergency repair needs while reducing staff levels. Savings of \$ 1,000,000 annually.
- Implemented various energy improvements, including projects like a variable frequency drive unit at the Lake Michigan Filtration Plant that matches pumping exactly to demand, and the photovoltaic (solar panel) installation at 1900 Oak Industrial Drive. Savings of \$ 100,000 annually.
- Developed paperless work orders system for Street Lighting and Signals. Savings of \$80,000 annually.
- Consolidated City staff at 1120 Monroe onto the third floor reducing the City's total cost of ownership of the building due to additional lease income and will enable the next level of operational synergies for the Development Center and participating departments. Annual savings of \$180,000 to the City.

- Spearheaded collaborating efforts with neighboring cities (19 Michigan cities) to redesign the CF-1040 Individual Common Form. This form serves as the data collection template for the scanning and collection of return data from paper filed returns.
- The City of Grand Rapids acted as the fiduciary for a \$550,000 Economic Vitality Incentive Program (EVIP) Grant to cover the cost associated with this project establishing a drop box service with JP Morgan Chase in conjunction with the cities of Flint and Lansing that is saving Grand Rapids approximately \$150,000 per year over the next eight to ten years for a total savings of \$1.8 million.
- The Planning Department has leveraged nearly \$1 million in resources to conduct the Michigan Street Corridor study. This plan will have profound effects on the future of a significant portion of the City's northeast area.
- City of Grand Rapids efforts to reduce energy consumption continue to pay annual dividends. Energy efficiency efforts are in line with targets in our Sustainability Plan. Energy and cost savings support the investment. Since 2010, the City departments (Water, Environmental Services, Facilities, Parking, and others) reduced its overall energy consumption to less than 103,000,000 kWh an overall decrease of 4%, while the energy cost for the same period increased by 6%. Annualized avoided cost from energy efficiency improvements were in excess of \$300,000. Further electricity savings of over \$260,000 were achieved in 2012 with the use of grants, energy optimization rebates, savings and one time investments. Solar deployment project at Water Administration building is producing 35% more electricity than originally projected and the Water Department will benefit directly from electricity used onsite and sold back to the grid.
- The City reopened the Paul I. Phillips recreation center last spring after acquiring it from Kent County through a complex property swap. Coupled with an innovative partnership with the Boys and Girls Club, the City will lower its costs by nearly \$300,000 per year, improve youth programming, and provide property for the new Pleasant Park.
- Invested \$104,616 in the implementation of an Automated License Plate Recognition (ALPR) technology that will improve both public safety outcomes and revenue recovery in the General Operating Fund. The investment is projected to have a total net return on investment to the General Operating Fund of \$237,901 in five years based on the estimates that Departments (Treasurer's Office, Income Tax, 61st District Court) can accelerate collection of the outstanding fines.
- Invested \$72,329 to support Fire Department's fuel efficiency initiative. The department is using engine telemetry for precise monitoring of engine performance, hydrogen injection technology for cleaner burning combustion, and lithium iron phosphate "Smart Battery" for idle reduction. The investment is projected to have a return on the investment of \$82,852.77 in 4.37 years. This pilot program if successful could be expanded to the other portion of the City's fleet.
- Invested \$931,781 from the Transformation Fund for the Fire Department to acquire three Quick Response Vehicles, a new vehicle that performs the functions of a small fire truck and a medical response vehicle. Firefighters will become more

productive in responding to emergency needs, while lowering operational costs. This investment could accomplish nearly one-half of the Fire Department's five-year savings goals, reducing their costs by 4.5%.

- Invested \$450,000 from the Transformation Fund to complete a stormwater asset management plan. The plan will create the long-term planning and asset management foundation for the stormwater infrastructure and capital program.
- Invested \$562,239 from the Transformation Fund to support the implementation of Phase I and II of the 311 Customer Service Center. The 311 Call Center is designed to consolidate non-emergency call centers for the Water, Public Works, Treasurer, Customer Service Information Desk, and Police non-emergency departments. The total Transformation Fund requested totaled \$562,239 and is expected to recover \$1,017,376 within 5-years. We expect the 3-1-1 Customer Service program to significantly improve customer service, lower costs, and permit citizens to track their service requests online to better hold the City accountable. This customer service model may have the most impact on our customers of any of our work to date. Potentially, the City could create a virtual City Hall that is accessible 24/7 where a citizen can make a service request, file a complaint, pay a bill, check on an account, research City ordinances and processes, and find a volunteer opportunity. The 3-1-1 Customer Service system could permit a citizen to track their call to the City, create and report performance metrics for service requests, and provide information to City management to modify services to better fit customers' needs.
- Invested \$100,808 from the Transformation Fund to launch a Residential Fire Safety program designed to improve public safety outcomes by preventing residential fires. The City's investment leveraged \$444,700 from the Federal Emergency Management Agency (FEMA).
- Under the leadership of Marcia Warner, Director of the Grand Rapids Public Library implemented an open source and off-the-shelf Ultra-high-frequency (UHF) - Radio Frequency Identification (RFID) system. All library locations are using RFID check out and return materials in real-time. Library staff applied nearly 1,000,000 RFID tags to materials, installed 99 RFID readers, and developed a suite of open-source software in support of the project. Equipment, supplies, and tagging wages totaled under \$455,000 and are anticipated to recoup this investment by the end of FY2015 through savings in wages and supplies.
- Implemented Single Stream Recycling with smart-cart equipment, GPS and on-board computers, allowing for route optimization. The new program has increased the customer base to 35,000 and has promoted recycling from residents. Since the implementation of the new program we have experienced an increase in recycling of 80% over previous years, and a reduction in tonnage of trash collection from 2,514 per month during the timeframe of 2006-2010 to an average of 2,248 since the single-stream recycling began in 2010, a decline of 10.6 percent.

- The City's myGRcitypoints program has increased recycling tonnage by 80%, lowered refuse tonnage by 11%, and caused recycling customers to shop in our local businesses and redeem more than 2.8 million points. This program impacts the three tenets of the triple-bottom line, by helping our environment, reducing the City's cost for refuse collection and disposal, and providing economic gardening for our local businesses and economic relief for our citizens. Phase I—Recycling Incentive Program was successfully rolled-out, and Phase II—Civic Engagement is currently underway with a new partner, United Way. Phase III—Community Engagement will follow in the sequence of fully implementing MyGRCity Points program.
- The District Court is working to transform their service delivery model and have partnered with the Police Department on innovative electronic citation and LEIN warrant programs and are using the same techniques to explore continued cost reductions for future fiscal years.
- Increased the transparency of City government, by posting every official document and check that the City writes on the City's webpage.
- Reviewed legacy bargaining agreement language to eliminate issues that could hinder the transformation process and the sustainability of our organization.
- Consolidated job duties cross-functionally and cross-departmentally. For example, the Public Service Department houses the following three functions: Parks, Recreation, and Forestry; Recycling and Refuse; and Street Maintenance thus allowing for employees to be cross-trained. The City also combined police fire emergency dispatching services, restructured Information Technology services, restructured Design and Development Services, deployed a new Business plan for the Indian Trails Golf Course operation, and consolidated facilities and fleet services.
- Reduced the number of voting precincts resulting in cost reduction.
- Moved to a five-year budgeting model, to shine a light on future revenue and expenditure trends.
- Created several citizen advisory groups to assist the City with directing City services, such as the Service Application Advisory Committee designed to identify City services which are appropriate to be supported or provided by service applications.
- Implemented a customer mobile service request application, 311.
- Assembled a Transformation Research Team to assist in our transformation journey. The Transformation Research and Analysis Team (TRAT) is the result of a partnership between the City of Grand Rapids and Grand Valley State University's Sustainable Community Development Office to help the City transform and become sustainable. The TRAT works closely with departments to research and analyze areas of interest identified as vital to transforming their operation and/or delivery

model. The City's investment of \$29,500 annually has resulted in significant cost avoidance to conduct research and analysis of the initiatives supporting the transformation of the City.

- Engaged all departments in transforming their operations and service delivery model(s). Updates are provided during each City Commission meeting.
- Established mobile office operations, with Automatic Vehicle Locator (AVL)-GPS/telemetry standard for enterprise use.
- E-filing of personal property statements was implemented and made available as an option to all filers in 2010.
- Integrated the responsibilities from the Accounts Receivable Coordinator position into the Treasurer's Office section of Treasury, with work underway to streamline the billing and payment methodology by migrating invoices to the BS&A receivables module.
- Established the Customer First Response Team (CFR) - This team is designed to serve as a single point of contact for Neighborhood Associations and Commissioners to take a holistic problem solving approach. One staff was assigned to each ward to serve as the main contact to address complex issues not applicable to a customer service 311 system.
- Worked with Online Resources Corporation to serve as our Payment Aggregator to process e-Checks. This eliminated manually keying in accounts and allowed the City in FY10 to download 250 payment files to post \$2,332,196 in water/sewer bill payments instead of processing 21,828 checks.
- Made available Online Permitting-at the Development Center. Customers are able to submit permit applications, and then monitor the status of their applications using an online tool incorporated into our replacement land management information system, Accela Automation.
- The City will provide seed funding for the Area Specific Plans for the West Leonard business district and Stockbridge business district. Similar seed funding has been provided in past years for the West Fulton and Midtown areas.
- The City launched the new single-family rental certification program. City staff worked with citizens on the Rental Housing Code Advisory Committee to develop process guidelines, implementation timeline, City code, and evaluation of the new program.
- The City has adopted the 2012 International Property Maintenance Code and is working with the Cities of Wyoming and Kentwood to seek to adopt a common ordinance for rental housing inspections and certification for all three cities based on that code.
- The City entered into an agreement with iServ Company, a local independent Internet Service Provider (ISP), to install and operate free public WiFi services to be house at Rosa Parks Circle. iServ will provide all necessary equipment and telecom services at no charge to the City or its citizens.

- For FY2014 through FY2017, the City is budgeting \$90,900 each year for an additional 17 miles each year and maintenance on the growing bicycle route network. The City will reach its goal of a 100 mile urban bicycle network in 2017. Beginning in FY2018, the City would budget \$45,000 for maintenance costs for the bike network.
- Established an appropriation of \$76,800 to plant 1,000 additional trees per year, doubling the number of street trees that we will plant to 2,000 trees. At this rate, the City will fill every available spot on public parkway over the next ten years. To reach the City's 40% tree canopy goal, the balance of the trees will need to be planted on private property.
- Grand Rapids entered into a multi-jurisdictional partnership in June of 2011 and will continue to partner with the Interurban Transportation Partnership in implementation of mobility improvements, including startup of the first Bus Rapid Transit route on Division Avenue.
- Beginning in August of 2012, the City of Grand of Grand Rapids has worked to implement a Next Michigan economic development partnership with Kent County, Muskegon County, the Cities of Kentwood, Wyoming and Muskegon, Cascade Township and the Gerald R. Ford International Airport Board that will provide for a regional approach to marketing and the advancement of real estate development that is serviced by two or more modes of transportation infrastructure. These modes are existing air, rail, road and water-port infrastructure.
- Grand Rapids intends to develop partnerships to enable non-traditional development of park facilities. Partners could include the Grand Rapids Public Schools, foundations, neighborhood associations and business associations. Oakdale Park was completed in October of 2012 through a public/private partnership. Pleasant Park development planning continued in partnership with the MDNR, Friends of Grand Rapids Park and the neighborhood including exploration of an innovative special assessment process. It is expected that construction could begin in the second quarter of 2014.
- The City has explored regional service models for Building and Housing Inspections, Economic Development, Economic Gardening, Planning and Zoning, Purchasing and Assessing. Discussions continue. Common forms for trade inspections have been implemented with Kentwood and Wyoming. The three jurisdictions have entered into their first service sharing agreement.



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