



Final Fiscal Plan FY 2015 - 2019



Special Thanks to

B. Lindhout Photography

for cover art

***CITY OF GRAND RAPIDS
FINAL FISCAL PLAN
FISCAL YEARS 2015 - 2019***

MAYOR

George K. Heartwell

CITY COMMISSIONERS

First Ward

Dave Shaffer Walt Gutowski

Second Ward

Rosalynn Bliss Ruth E. Kelly

Third Ward

Elias Lumpkins Senita Lenear

CITY MANAGER

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DEPUTY CHIEF FINANCIAL OFFICER

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FY2015 Budget Preparation Calendar

Dates	Day	Length	Activity	Responsible Party
1-Jul	Mon		2014 Fiscal Year began	
Sept/Oct		Ongoing	Develop Budget Planning Calendar / Instructions / Forms / Processes	Scott & Budget Staff
INTERNAL SERVICE FUND BUDGETING				
7-18 Oct		2 weeks	Departmental Target Meetings	Budget Staff/Depts
21-Oct	Mon		Request HBIC changes from ISF Depts AND Operating Departments	Budget Office
1-Nov	Fri	2 weeks	Internal Service Fund HBIC Changes due	ISF Departments
		1 day	Set up ER system - Rates, Personnel Calcs, Downloads, etc.	Budget Office - Sue
		1 week	Review and finalize Instructions for ISF	Budget Office
		1 day	Train ISF Users	Budget Staff
12-Nov	Tue	1 day	Internal Service Fund instructions distributed-ER opened	Budget Office
		2.5 weeks	ISF Depts Prepare Requests	Budget Office
29-Nov	Fri		Internal Service Fund Budget Requests Due	Internal Service Dept.Heads
2-Dec	Mon	1 week	CBO review of Internal Service Fund requests Begins	Budget Office
6-Dec	Fri		CBO review of Internal Service Fund requests Completed	Budget Office
9-Dec	Mon	1 day	City Manager's review of Internal Service Fund requests	Manager, Deputy, Dept Heads
CAPITAL BUDGETING				
6-Dec	Fri		Capital Project forms and instructions distributed	Budget Office
6-Jan	Mon		Streets & Capital Improvement Capital Project requests due	Department Heads
6-Jan	Mon		Enterprise and Engineering Capital Request due	Department Heads
6-Jan	Mon		Budget Office's review of Capital Project requests begins	Budget Office
24-Jan	Fri		City Manager's review of Capital Project requests begins	Manager, Deputy, Dept Heads
OPERATING DEPARTMENT BUDGETING				
9-Dec	Mon		Operating Dept HBIC Changes due	Operating Departments
			Set up ER system - Rates, Personnel Calcs, Downloads, etc.	System Admin/Budget Office
			Review and finalize instructions for Operating Depts.	Budget Office
			ISF and Other Exhibits Prepared	Budget Office
20-Dec	Fri	1 day	Operating Departments instructions distributed	Budget Office
		1 day	Data Entry opened for Operating Depts.	System Admin/Budget Office
			Operating Depts Training Available - Begin Preparing Requests	Operating Department Heads
24-Jan	Fri		Operating Department Budget Requests Due	Operating Department Heads
24-Jan	Fri	4 weeks	Budget Office's review of Operating Budget requests begins	Budget Office
21-Feb	Mon	4 weeks	City Manager's Budget Reviews Begin	Manager, Deputy, Mg. Dir.
21-Mar	Fri		Cut-off Day for changes	Manager
		3 weeks	Budget Office Prepare Preliminary Fiscal Plan	Budget Office
11-Apr	Fri	5 days	Preliminary Fiscal Plan and Preliminary Capital Plan to Printer	Budget Office
17-Apr	Thu	7 days	Preliminary Plans Returned from Printer for CBO Review	Budget Office
COMMISSION BUDGET REVIEW				
18-Apr	Fri		Preliminary Fiscal Plan delivered to City Commission	Manager
22-Apr	Tue		City Manager Presents Preliminary Fiscal Plans to City Commission	Commission
Various	Tue	6 weeks	Commission Review of Budget Requests	Commission
20-May	Tue	1 day	Set Public Hearing for adoption of FY14 Budget and 2014 Property Tax levy	Commission
20-May	Tue		Deadline for Changes	Commission
3-Jun	Tue	1 day	Hold Public Hearing for the Proposed FY14 Budget and 2014 Property Tax levy	Commission
3-Jun	Tue		Finalize Proposed FY14 Budget Ordinance	Budget Office
10-Jun	Tue	1 day	Resolution to establish a 2014 Property Tax levy and Adoption of the FY14 Budget Ordinance and FY14-18 Strategic Plan	Commission
1-Jul	Tue		2015 Fiscal Year begins	

DISTINGUISHED BUDGET PRESENTATION AWARD

The Government Finance Officers Association of the United States and Canada (GFOA) presents an award for Distinguished Budget Presentations.

In order to receive this award, a governmental unit must publish a budget document that meets strict program criteria as a policy document, as an operations guide, as a financial plan and as a communications medium.

The City of Grand Rapids has most recently received this award for the Fiscal Year beginning July 1, 2013.

This marks the twenty sixth consecutive year that the City has been honored in this way by the GFOA. The award is valid for a period of one year only. We believe this current budget continues to conform to program requirements and we are submitting it to the GFOA for review.



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GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Grand Rapids
Michigan**

For the Fiscal Year Beginning

July 1, 2013

Executive Director



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CITY OF GRAND RAPIDS, MICHIGAN

July 1, 2014

Mayor and City Commissioners:

We can see the finish line of Phase I of our Transformation. The FY2015 Fiscal Plan is the final lap of our five-year operational transformation. Along the way, we have kept our promises, faced down obstacles together as a community, and reinvented our organization. In short, we have created the foundation of the sustainable future we could only envision in 2010.

Looking back, the distance we have traveled is staggering. It is easy to remember the dark days at the dawn of this decade when we needed to confront some very difficult realities. Our budget was in a deficit and the bleeding was accelerating. General Operating Fund revenues were down sharply, costs were rising, and Michigan was still mired in a recession. The time had come to change radically – what we were doing, how much we were doing, and how much others would do. We were guided by important community values like diversity, great neighborhoods, vibrant business districts, public/private partnerships, and by corporate values like transparency, accountability, integrity, community engagement, customer service, innovation, discipline, sustainability, and excellence.

When citizens approved the temporary five-year City Income Tax increase in 2010, we pledged to restore community police officers, deploy an additional fire squad, and to use the balance of funds for operational transformation. We focused on improving our services, cost structures, access and customer service, and reporting on our progress. We set out to transform our City and the City Commission adopted the Phase I Transformation Plan. In these past forty-five

months, the collective impact from our work in Phase I has accomplished a massive transformation – and we have kept each of those promises to our voters.

The pace at which we are transforming accelerated through FY2014 as we strive to become the sustainable city we have envisioned. It is a testament to the commitment of our community, the hard work of our committed City staff, and the City Commission’s strength and leadership. We have never wavered from the course we set. It has taken discipline to hit financial targets, operate transparently and relentlessly focus on customer service. It has required creativity and innovation to pull ourselves forward; hard work, sacrifice, and a willingness to invest.

Those same traits are what we will need to fully secure our future and then sustain it. We are creating a City organization that can continuously reinvent itself – one that will explore and engage the edge of innovation rather than shy away from it.

Phase I of our transformation focused on operations. As we entered FY2014, we could see that we would hit our Phase I financial targets. Every department is expected to achieve its operating cost target or transformative state on or before June 30, 2015.

We have also begun to build in financial resiliency. Today, change is constant. Changes in technology, fluctuations in the economy, and unforeseen events are constants. The future is unknown, but if we remain resilient we can withstand these challenges, counteract any negative impacts, and take advantage of opportunities. The first step in financial resiliency is to establish adequate reserves in our General Operating Fund and build our Budget Stabilization Fund. We have built General Operating Fund balance to a projected 12.0% of General Operating Fund current spending on the way to the 15% called for in our budget guidelines. We made our first deposit to our Budget Stabilization Fund since FY2005 in FY2013, with planned deposits in FY2014 and FY2015 that will bring that fund balance to 5.5% of General Operating Fund current spending on the way to the 10% called for in our budget guidelines.

Sustainable Asset Management

This solid progress gave us the freedom to begin to envision what it would take to really have a sustainable future. Achieving General Operating Fund results where ongoing revenues exceed ongoing expenditures is essential. Reinvesting transformation savings is critical! But, there is more to being a community.

Our assets – Parks, Pools, Playgrounds, Streets, Sidewalks, Stormwater, Water, Sewer, Trees, and Buildings – all help define our quality of life. These assets drive how we feel about our City, they drive the success of our neighborhoods, they make a difference in our business districts, and they drive our economy.

We began to explore how to address these assets in 2013 at the Commission’s February update. It was obvious that there were significant problems. Most of our park system had withered to a shadow of its former self and was being held together by committed volunteers under the leadership of Friends of Grand Rapids Parks and the valiant efforts of remaining City staff. Our streets were crumbling and still are. Our street lighting system was aging and could not be easily upgraded. Our stormwater infrastructure was inadequate. Even cemetery conditions were poor. The pattern was clear. Only assets with a dedicated source of investment like the water, sewer, and parking systems could be maintained appropriately. The City Commission concluded that Phase II of our transformation should be focused on finding solutions to these critical asset problems and directed the City Manager and his staff to develop a plan for the community.

At the City Commission’s September 2013 Quarterly Update, the outline of Phase II of the Transformation Plan was introduced. It focused on Sustainable Asset Management and outlined a framework for investing in three classes of assets.



The Sustainable Asset Management Plan is built around these three themes. Green is for parks, pools, playgrounds, and forestry. Mobility is for streets and sidewalks. Public is for street lighting, stormwater management and public facilities. All of these assets have been historically underfunded. Sustainable Asset Management directly addresses this problem.

By the City Commission's December 2013 Quarterly Update, staff and the community had made significant progress and could complete the framework based on the following work:

- GREEN - Friends of Grand Rapids Parks had engaged the community beginning in 2009 and developed strong consensus around the requirement to invest in our parks, pools, and playgrounds. A group known as Neighbors for Parks Pools and Playgrounds picked up the torch. In November of 2013, voters approved a seven-year property tax increase of .98 mills dedicated to parks, pools, and playgrounds.
- MOBILITY - The Sustainable Streets Task Force was appointed by City Commission in 2012 and delivered its final report in August of 2013. In December of that year, the Task Force requested that the City Commission act on their recommendation to invest \$22 million per year to repair, improve, and reconstruct our vital streets and sidewalks. The City Commission scheduled an election for May 6, 2014, when voters were asked to decide two questions – should the City continue the current income tax and dedicate it to bring our street condition to 70% good and fair over 15 years? and should the City – not property owners – be responsible for sidewalk repair, improvement and reconstruction? The voters answered yes to both questions.
- PUBLIC –Investments in Green and Mobility will leverage progress in the Public theme. So will reinvestment of transformation savings generated in Phase I. Finally, because ours is a leaner and more efficient organization, we can reallocate resources previously dedicated to operations to sustainably managing the City's assets. The City Commission adopted budget guidelines increasing the income tax set-aside for capital projects in the Public Category to 5% from the previous 4% and also devoted 50% of revenue payments from the State of Michigan to this same purpose. The work of a citizen's stakeholder group facilitated by the West Michigan Environmental Action Council and a subsequent asset management plan established the framework for stormwater solutions.

We are one step away. With these actions, and with approval of the two May 6 ballot questions, the necessary investment required to achieve Sustainable Asset Management has been established without a stormwater fee or street lighting assessment.

The Value Streams required to achieve Sustainable Asset Management can be found in Appendix J.

Sustainable City Platform

We have come a long way and are accomplishing an incredible turnaround together. We have learned a great deal on this journey. We need to stay the course, maintain our discipline and continue to learn and innovate. Our long-term future as a sustainable city relies on success in Phase I and Phase II of our transformation and then commitment to Phase III – Continuous Improvement. It can be summarized in three words, “never go back.” We will embed the tools we used to achieve our turnaround in a way that will ensure a Sustainable City Platform.

This Fiscal Plan is built upon our progress and it points the way to a future that is secured by a Sustainable City Platform that residents, neighborhoods, and businesses can count on and can use to prosper. The Platform looks like this:



We are carefully constructing this Sustainable City Platform. The first phase of our transformation changed the General Operating Fund performance from a \$33 million operating deficit in FY2010 to a path of building resilient reserves and generating necessary transformation savings in the current fiscal year. We relied on the strong work and sacrifice of City employees and relentlessly invested for outcomes.

We will build on that success in FY2015 using the same formula, sharpen our focus on sustainable asset management, and commit to continuous improvement. This Fiscal Year 2015 Fiscal Plan will continue to drive our transformation.

The FY2015 Fiscal Plan is sound, strong, and aggressive in moving the City to becoming fully sustainable. The plan positions the City to provide a spartan, but strong, supportive and sensitive local government platform for this community.

The General Operating Fund is balanced for FY2015 and all five years of this fiscal plan. Each year, revenues exceed expenditures and fund balance continues to grow. For the third consecutive year, we will make a transfer to the Budget Stabilization Fund, bringing that balance to over 5% of current General Operating Fund spending. The FY2015 Fiscal Plan includes a new Parks Millage Fund and fully complies with the promises made for the Parks Millage ballot. The plan provides General Operating investment in streets beginning in FY2016 as required by the Vital Street and Sidewalk Investment Guidelines adopted by the City Commission. The Capital Reserve Fund and the Transformation Fund provide funding for Phase II of our Transformation Plan to sustainably manage the City's assets. Whereas funding sustainable solutions for the Green and Mobility themes requires new dedicated resources, the funding solution for the Public theme is provided largely through the hard work of transforming this corporation.

Commitments Kept

Phase I: Operational Transformation

When voters passed the income tax increase for Transformation in 2010, the City made a series of commitments.

- We pledged to restore community Police Officers and that has been done.
- We pledged to deploy an additional Fire rescue squad and that has been done.
- Finally, we promised to use the balance of funds for operational transformation. That has been done:
 - 1) City employees have taken a 12.5% reduction in total compensation over the last two contracts.
 - 2) Grand Rapids has cut General Operating Fund operating costs by 10% through LEAN, transformation, innovation and collaboration.
 - 3) The City's workforce has been reduced by 36% since 2002 (more than 500 employees) and is producing the same or better outcomes for its residents.

- 4) The financial discipline of our Transformation Plan has helped us achieve a financial outlook where ongoing revenues meet or exceed ongoing expenditures.
- 5) The City is budgeting to fully fund the Actuarially Required Contribution (ARC) for retiree health care.
- 6) The City and its employees have made substantial changes to retiree health care benefits that have significantly reduced the cost of these benefits to the City and its residents. Here is a listing of the changes implemented.
 - a) Closed the Defined Benefit Retiree Health Care Systems to new entrants.
 - b) Converted existing, non-vested employees to a Defined Contribution Retiree Health Care Savings Account.
 - c) Implemented premium sharing for retirees who will “float” with the active employees enrolled in the health care plan.
 - d) For active employees who remained in the Defined Benefit Retiree Health Care Plan, they now have to earn the benefit over time (i.e. they are not immediately vested).
- 7) The City’s General Retirement System has been closed to new entrants. All new non-sworn employees will contribute an equal share to an industry-standard defined contribution retirement benefit. The Police and Fire Pension system, although not closed to new entrants, has lowered the multiplier for future benefits and increased employee contributions for those choosing to keep their existing level of benefit. The City has consistently contributed 100% of the Annual Required Contribution for the Pension systems.
- 8) We have significantly modified the City’s health care plan over the past five years to align it with industry standards, including these latest changes that will be implemented January 1, 2015, as follows:
 - a) Implementation of an annual \$150 deductible. Previously the City’s plan held a zero deductible.
 - b) Modify the health care co-insurance to 80%/20% for all services. Previously the co-insurance was 100% paid by the City.
 - c) Modify the health care maximum out of pocket to \$850 for all services. Previously the maximum out of pocket was just for hospital services and was \$500.
 - d) Modify the emergency room co-pay to \$100. This was previously set at \$150.

- e) Implement a 3 tiered prescription drug plan included language for mandatory generic drugs and also include an agreement outlining the use of Specialty Drugs.
- f) Modify the health care plan to include charges that are “Usual, Customary and Reasonable (UCR)”, limiting the plan exposure to charges that exceed the 90th percentile for such services.

Making these changes to the plan will help to keep future rate increases in check and serve to lower overall costs to the plan. Both the employer and employee will benefit as premium sharing is split 80%/20% and will provide employees incentive to control medical spending.

The collective impact of our work in Phase I has accomplished a massive transformation – and we have kept each of the promises to our voters. The result is our successful Phase I transformation. Detailed Phase I accomplishments are presented in Appendix J.

Phase II: Green- Parks, Pools, Playgrounds and Forestry

When Neighbors for Parks, Pools, and Playgrounds asked the City Commission to schedule the November 2013 election to determine if residents wished to invest in their parks, the City Commission took the extra step of adopting a series of Parks Investment Guidelines – promises about how the revenue from the proposed millage would be invested if it was approved. That ballot question was approved in November of 2013 and we have worked with the Parks and Recreation Advisory Board to follow through on each of those commitments. Commitments kept in the FY2015 budget include:

- Maintain the FY2014 base General Operating Fund investment in parks, pools, playgrounds and forestry and indexing that base investment by the projected overall increase in General Operating Fund expenditures for FY2015. For FY2015, the recommended “maintenance of effort” appropriation has been further amended to include a new Parks Director and Administrative Secretary, and adds funding for overhead and indirect costs for Forestry, which were inadvertently left out of the previous calculation. This increases the base allocation for Parks Operating to \$5,108,208 from the \$4,830,870 in FY2014 and after accounting for the 3.1% growth in the General Operating Fund in FY2015 the FY2015 General Operating Fund Maintenance of Effort contribution for FY2015 will be \$5,266,593.
- A separate fund, the Parks Millage Fund, has been established to transparently account for all revenues and expenditures.

- The parks millage expenditure for FY2015 and planning for future years has been developed in conjunction with the Parks and Recreation Advisory Board which endorses the recommended FY2015 budget for the Parks Millage Fund.
- Investing 20% of the parks millage revenue in swimming pool operations. The Parks Millage Fund budget recommends investment at this level and includes extending the pool season by a full five weeks.
- Plans are under development for engaging neighborhood residents in designing park improvements to be included in the FY2016 budget and future fiscal plans.

The City's new Parks Director is in the process of being hired and will lead the revitalization of our parks system. An asset management plan is being developed for each City park and will guide investments first in rehabilitation and repairs and then in improvements.

Phase II: Mobility - Vital Streets and Sidewalks

When the City Commission established the May 6, 2014, election for Streets and Sidewalks at the request of the Sustainable Streets Task Force, the Commission adopted Vital Street and Sidewalk Investment Guidelines. These are the promises we have made:

- Continuing to invest \$3.4 million of Major and Local Street Fund revenues to pay for base level street repair, improvement and reconstruction.
- At least 84% (estimated at \$8,300,000 annually) of the revenue from the income tax continuation would be dedicated to Vital Street investments and up to 16% (estimated at \$1,600,000 annually) would be dedicated to systematic sidewalk investments.
- If future reductions are necessary in the City's Major and Local Street Fund budget during any of the years of this income tax continuation, beginning with Fiscal Year 2016, as the result of a decrease in State payments, the Major and Local Street Fund budget supporting the base level street repair, improvement and reconstruction and stormwater for that year shall be reduced by a percentage no greater than the percentage reduction of the total State payments to the Major and Local Street Fund.

- Any increase in State payments as the result of a change in the transportation formula and/or increase in State revenue for street repair and maintenance will be dedicated to Vital Street investments in the year received. In fiscal years after such an increase in State payments, any increase in state payments for street repair and maintenance will be allocated between capital investment and operations based upon the percentage amount of the increase.
- All capital projects planning for investing the revenue from the income tax continuation shall engage citizens, neighborhoods and business districts.
- The City Commission shall establish and appoint the Vital Streets Oversight Commission to make recommendations to the City Manager and City Commission on the expenditure of revenue from the income tax continuation, report to the City Commission on achievement of Vital Street and Sidewalk outcomes and advise on asset management strategies. The annual capital budget for proposed expenditures of the revenue from the income tax continuation shall be reviewed by the Vital Streets Oversight Commission and approved by the City Commission prior to any spending.
- All expenditures from the revenue from the income tax continuation shall be audited by a professional auditing firm. The annual investments shall be reported to the Vital Streets Oversight Commission, Stormwater Oversight Commission and City Commission and posted on the City's website.
- The portion of revenue from the income tax continuation devoted to street repair, improvement and reconstruction shall be deposited in a specially designated capital fund and shall only be subject to shared services costs of the City related to capital projects. The portion of revenue from the income tax continuation devoted to sidewalk repair, improvement and reconstruction shall be subject to shared services costs, consistent with all City services.
- Vital Streets will be the default design approach for street, sidewalk and right-of-way repair, improvement and reconstruction and shall be used unless clear engineering difficulties prevent its use. City Commission shall cause appropriate ordinances, City Commission policies practices, and plans to be adopted or amended as required to guide implementation of Vital Streets and Sidewalks.
- Low impact design will be the default design approach for street, sidewalk and right-of-way repair, improvement and reconstruction and shall be used unless clear engineering difficulties prevent its use in order to enable the City to

achieve a minimum of Stormwater Management Level C investment by FY2022 as depicted in the 2013 Stormwater Asset Management and Capital Improvement Plan.

- The City will consider asset management, balance and distribution, outcomes from engagement, maintaining access, completion of safe walking and bicycle routes and coordination with other projects when making annual investments in order to ensure conditions improve in all areas of the City.
- Beginning in fiscal year 2016 (July 1, 2015), the City Commission will commit to \$13 million of General Operating Fund support for sustainable streets over the next fifteen years with a minimum of \$500,000 per year. In addition, in fiscal years where General Operating Fund financial results are more favorable than the December 2013 projections, the City Commission will make additional strategic investments with a goal of an additional \$1 million per year in sustainable streets.
- Vital Street and Sidewalk investments will be guided by this definition and framework: Vital Streets and rights-of-way are accessible, attractive, environmentally responsible and safe; serving all people of our community. Vital Streets embrace the entire right-of-way through design that provides safe access for all users, manages stormwater in place through low impact development practices, enhances urban tree canopy and quality of life in neighborhoods and economic vitality in business districts.

These commitments will guide investments to repair, improve and reconstruct our streets and sidewalks with the continued income tax as approved by our voters on May 6.

Phase II: Public – Stormwater, Street Lighting and Public Facilities

The FY2015 Fiscal Plan keeps the commitment to invest transformation savings in the Public theme assets. The General Capital Improvement Fund has been augmented by deposit of the increase in income tax set-aside for capital improvements and the deposit of 50% of statutory revenue sharing revenues into this fund as called for by the City Commission's Budget Guidelines. This has allowed us to make the first incremental increase in capital allocation required to initiate the phased increase in investments necessary to achieve Stormwater Level C which will permit us to address stormwater drainage improvements at various locations and make emergency repairs. Investments are being made as identified in the Facilities Asset Management Plan to maintain our buildings. Investments are being made in the street lighting system. The FY2015 Fiscal Plan invests in repairing the Oakhill Cemetery wall and the first investments in cemetery facilities in years according to a newly developed asset management plan.

Continued Financial Discipline

We have achieved our turnaround through hard work, innovation and rigorous financial discipline. That formula is critical to our continued progress.

The FY2015 Fiscal Plan continues the discipline of establishing revenue and expenditure targets for each operating department. The Transformation Investment Plan established financial targets for all General Operating Fund departments and subsequently financial targets have been established for much of the rest of the organization. When the Transformation Plan was developed, FY2015 was targeted as the year when departments would complete their transformation. We will hit that mark. The FY2015 Fiscal Plan extends revenue and expenditure targets for the next five fiscal years to sustain the progress accomplished to date.

In FY2015 the General Operating Fund budget will use transformation savings we have generated to invest in the Fire Apparatus Reset Plan to ensure that resources are available to replace fire equipment according to a planned schedule and not on an emergency basis, increase the income tax set-aside for the capital reserve fund to invest in the public portion of Sustainable Asset Management, support the continued transformation of the Public Museum of Grand Rapids, and support the first step in the phase-in of General Operating Fund investment in achieving Stormwater Level C.

An element of our financial discipline included closing the General Retirement System to new entrants. Persons who continued in the pension system chose between a lower multiplier or increased personal contributions to maintain their previous multiplier. All new non-sworn employees will contribute an equal share to an industry-standard defined contribution retirement benefit. When the defined-benefit retirement system for non-sworn employees was closed, our financial analysis indicated that pension contribution requirements would initially spike, peaking in FY2015. To accommodate this transformative change, the FY2015 Fiscal Plan recommends an investment from the Transformation Fund to aid in paying the FY2015 Defined Contribution Retirement Plan transition cost in the General Operating Fund as well as other operations (funds) supported by the General Operating Fund.

The FY2015 Cemetery subsidy has been reduced to its lowest level in years. Planning is proceeding for a projected Transformation Fund investment that would augment the Perpetual Care Fund to establish the size of investment portfolio that should have been established long ago to support annual operations, maintenance, and capital asset management.

Chief Financial Officer, Scott Buhner concluded his December 17, 2013, "Economic Outlook" by writing that, "The City has faced economic uncertainty head-on and is nearly operationally sustainable. The next phase of Sustainable Asset

Management must be tackled with the same urgency and will require the same financial discipline to make it happen. At this point in time, absent any immediate threat, the City will remain cautiously optimistic with our revenue projections, however now is not the time to forget the hard lessons we have learned. The City must be diligent, conservative, and ever watchful of the next event that could drive the economy into yet another recession. Budgeted reserves will be the only fallback position we have while still being able to meet the outcomes the great citizens of Grand Rapids have come to expect. Finally, something in our gut tells us that we should be prepared for a different outcome that would tilt our projections to the downside”.

When reviewing the City’s FY2013 financial performance, Mr. Buhner concluded that, “the City must continue transforming so that we may become sustainable in all areas of operation. Difficult decisions will continue to be required, and complacency is not an option. In summary, all options must be on the table in the coming weeks, months, and years. Transformational change, although daunting at times, must be pursued methodically and without reservation. Sound judgment and careful action are critical for successfully navigating these challenging times and returning the City to a financially sustainable future on an ongoing basis. Work products arising from Transformation Investment Plan value streams will provide the tools necessary for the City Commission to identify the spending priorities that will balance all of the competing interests to result in a community in which our citizens, businesses, and visitors can prosper”.

Transformation Acceleration in FY2015

The Transformation Investment Plan continues to reinvent City services in a way that significantly reduces costs and provides similar outcomes. The goal is for ongoing General Operating Fund revenues to match ongoing General Operating Fund expenditures by June 30, 2015. We project we will achieve that goal in FY2014, FY2015 and each year in the five-year financial projection. The plan is focused on making City government transparent, improving customer service, increasing self-service options in a 24/7 virtual City Hall, engaging citizens in community building and lowering our costs, while maintaining critical quality of life services like police, fire, water, and environmental services. City departments and their leaders have played a vital role in imagining and then implementing Phase I of the Transformation Investment Plan to ensure we meet the June 30, 2015, deadline. FY2015 is the final sprint toward that critical finish line.

Services provided by the City can be grouped into four categories: Police, Fire, General Operating Fund Non-Public Safety, and Non-General Operating Fund/Non-Public Safety. The Police and Fire Departments budgets comprise about 60% of the City’s General Operating Fund budget and their combined savings target represents 60% of the City’s savings goals.

The following section outlines transformative actions and investments in each of the four categories:

Police Department

Through significant personnel reductions, the Police Department achieved its transformative state in 2013. It is now operating with its new staffing level of 280 sworn personnel. To maintain this staffing amid retirements, the Department hired its first recruit class in five years. Ten new officers began training in December 2013 and are expected to be on solo patrol by June 2014. As a leaner organization, GRPD is now actively seeking different strategies to ensure public safety and maintain expected outcomes.

As part of its Violent Crime Reduction Initiative, the City accepted a Department of Justice COPS Grant that will pay a portion of ten (10) new Police Officers for four years. As a result, the Department hired 14 new Police Officers on June 16, 2014; ten funded by the COPS grant and four funded by the General Operating Fund to replace retiring officers. The expectation is that these officers will be ready for solo patrol in December of 2014. Forecasted retirements will require the Department to continue these hiring processes at a rate of ten or more new officers per year for several years. We will continue to work with members of the community to develop and implement additional strategies to increase the pool of diverse officer candidates.

The COPS grant will allow the Police Department to enhance their proactive efforts and conduct enhanced hotspot policing. In addition, the City is considering the use of technology that will provide a rapid response capability to address the growing concern of gunfire in the City's neighborhoods. This strategy builds upon the information-driven crime analysis approach the Department has used as one of its transformational cornerstones and will assist the Police Department in meeting the basic tenet of the Violent Crime Reduction Initiative of safer neighborhoods.

Working closely with the involved bargaining units, the Police Department was also successful in achieving the transformational goals for the Community Dispatch Fund in July 2013. Transformation included additional compensation reductions, a switch to 12-hour shifts and changes to employee classifications including the addition of a limited number of part time positions. Part time positions are expected to reduce overtime and increase staffing during peak call volume times. These transformational changes will allow the City to continue its excellence in the 911 arena for many years to come.

Fire Department

The Fire Department budget begins FY2015 with 210 FTE's (full time employees) and projects eight retirements in FY2015. This will result in 202 FTE's by June 30, 2015. All 11 fire stations remain staffed, and they continue to provide fire suppression, special operations, Emergency Medical Services, and Fire Prevention services.

The department will recognize \$2,383,291 from Income Tax and Income Tax Reserve as revenue that offsets their expense and results in a FY2015 budget that is under their transformational budget target, which is based on the funding of 190 personnel.

In June of 2015, the temporary Income Tax funding ends. It is projected that Income Tax Reserve funds will be available to support fire staffing for a portion of FY2016. Currently, 15 firefighters are being funded through the Income Tax fund and the Income Tax Reserve is funding 8 firefighters. The number of firefighters that are being funded in the reserve fund is being reduced as the department attrits through retirements.

There are two initiatives to highlight in the FY2015 budget year; the Residential Safety Program (RSP) and the Fire Apparatus Reset Plan. The RSP has proven to be one of the best programs the Fire Department has ever implemented. The department has now visited over 1,700 homes and has installed over 10,000 smoke detectors. There is no other program in the country that is producing these outcomes. The first two years the program has been funded through FEMA AFG grants. The grant funding expires in October 2014, so this budget includes \$150,000 to fund the Program Director and two project managers, while the program transitions to being operated with one Program Director and part-time assistance from a project manager in future fiscal years.

The FY2015 budget year is the first full year of the Fire Apparatus Reset Plan. This 30 year plan includes the matching of risk to apparatus resources, the repurposing of current heavy duty equipment to extend the useful life of existing apparatus, the infusion of proven technology into future apparatus purchases, and establishes a fire apparatus capital reserve fund that establishes a stable and predictable funding source that will help stabilize the Fire Department's operating budget. This includes the completion of the FY2014 purchase of four medium duty engines that will replace four heavy duty engines at much lower cost, and the repurposing of three heavy duty engines to extend their useful life at much lower cost than new equipment. One of these three heavy duty engines being repurposed will not be completed until FY2015.

General Operating Fund Non-Public Safety Services

General Operating Fund non-public safety services that are funded by general tax dollars represent about 30% of the City's transformation savings goal for reducing expenditures to match ongoing revenues. This target is substantial and significant transformation has been accomplished.

In FY2015, continued transformation will be accomplished, including the following:

Assessor The City Assessor's Office FY15 budget request is \$2,075,405. After a defined contribution pension conversion payment from the Transformation Fund, the FY15 request is \$37,223 below target. The City Assessor's Office has met its FY15 target by absorbing work which was previously contracted to Kent County through the Assessment Roll Services Agreement. Absorbing this work is made possible due to customer service efficiencies resulting from 311, and a decrease in the number of tax appeals filed with the Michigan Tax Tribunal. Reduced work in these two areas creates excess capacity within the customer service/records division of the Assessor's Office. By utilizing existing staff members who are trained in the work previously performed by the County, the City will realize a savings of \$80,000.

Cable TV The Office of Cable Television is committed to providing exceptional programming to the residents of Grand Rapids. Recently, we revised the Video Service Provider Capital Grant Program to streamline the process and ensure Public, Educational and Governmental (PEG) operators have access to grant funds in an expedited manner based on an agreed formula. We also plan to bring before the City Commission revisions related to the role and scope of work of the Cable Television Advisory Forum (CTAF) to ensure this group continues to produce valued outcomes. We are also beginning the process of renewing the agreement with the Community Media Center. As part of our transformation, the department will develop a succession plan to ensure a sustainable model is created that supports current and future needs of the City and our residents.

City Clerk's Office has successfully met the FY2015 budget targets established through the organization's budgeting process while continuing to sustain the principal services of the department and implement transformative ideas to create change and efficiencies to generate a long-term return on investments.

The Licensing Division transformation is currently underway and encompasses a software upgrade to the BS&A Business Licensing module to improve the application process. Full implementation is expected to begin in the later part of 2014. The new technology will have a web presence allowing for an on-line, 24-hour self-service business license application process. In

conjunction with the on-line application improvement, the system provides the ability to submit secured on-line payments for a business license. The enhancement will streamline inter-office practices that will reduce staff time and labor for processing applications.

As part of the department's transformation efforts the City Clerk's Office is working with the Information Technology Department and other departments to develop a contract management database utilizing the On-Base Software (already acquired by IT) or a suitable software program. On-Base Software will house electronic copies of legal contracts, streamline the contract routing process, and reduce the need to circulate numerous original contracts for signature and storage in multiple departments. The Lean (A3) process will also be incorporated into this transformation process. It is still yet to be determined if any additional funds will be necessary to implement this transformation or what the specific return on investment will be for this transformational improvement.

As part of the transformation efforts for the Community Archive and Records Center, staff is currently in the process of analyzing delivered services to internal and external customers, researching archival industry standards, exploring best practices for records management systems – including digitally born records, and the use of technology to improve efficiencies for collecting and cataloging documents. The goal is to frame a functional and efficient business model by conducting a Lean A3 Analysis.

In 2013, the Mayoral Task Force on Elections was formed to assess the election process, and to provide recommendations for improving the voter's experience in the precincts. The Clerk's Office will treat these recommendations as a priority, and will continue developing strategies to implement and advance the platform. This budget reflects a \$25 increase for election worker daily pay (Chairperson: \$150 to \$175 and Election Inspector: \$125 to \$150). The pay rate has not been increased since 2006, and this adjustment keeps pace with the average pay rate of neighboring communities. The increase went into effect for the May 2014 Special Election. Election costs will fluctuate based on the election type, and staff will continue to explore ways to reduce costs and streamline processes when possible. In modifying the recruitment, retention, and training model for election workers, we expect some notable cost savings.

Comptroller The implementation of a new Financial Management System (FMS) continues to be a top priority for the department. The City is working with the Michigan Municipal Services Authority (MMSA) and other partners to select a system that will provide state-wide functionality on a shared-platform solution. The City and the MMSA have received two separate grants in support of this innovative project and system and vendor due diligence will continue for the first and second quarter of FY2015. The City anticipates beginning new system implementation efforts in the third or fourth quarter of FY2015.

Diversity and Inclusion has begun executing an important strategic initiative to diversify all City Boards and Committees. This important project will be completed by January 2015 and will have the community-wide impact of delivering a more diverse group of citizens who are participating in local government. The department is completing a Diversity and Inclusion Strategic Plan designed to serve as a blueprint for the Diversity and Inclusion initiatives for the City's success in being relevant and sustainable in the 21st century.

Executive Office will continue to lead the organization in the transformation journey. The implementation of Phase I Transformation balanced the budget with funded reserves in FY2013 to make our operations sustainable, thus helping the City resolve an operating deficit of \$33 million we had experienced in 2010. Phases II and III are underway to help our organization reach the sustainable platform we have envisioned. The FY2015 Fiscal Plan reflects our commitment to greater transparency of operations, engagement and communications, and a keen focus on customer service while building resilient reserves and investing in valued outcomes.

Fiscal Services/Budget Office Two new Performance Management Financial Reporting Specialist positions have been approved and 100% of costs were projected to the Fiscal Services/Budget Office area as part of the FY15 budget. These new positions will be involved with the implementation of the reporting capabilities of the new Financial Management System and Key Performance Indicator development and implementation that will guide performance and improve transparency.

Income Tax continues to look for ways to improve compliance through better reporting. Changes introduced to the design of payment coupons and vouchers along with programming changes made by our partners at Fifth Third Bank enabled approximately 95% of payments to be imported into our CityTax management system without any data manipulation or presorting of payments by type, year and period. The estimated savings for this change is estimated at approximately \$45,000 due to the reduction in staff time spent processing payments by 3 to 4 hours per day. The inter-local demonstration project for the processing of paper filed income tax returns in partnership with the cities of Battle Creek, Flint and Lansing is entering the third income tax return processing season using JP Morgan Chase Bank. A number of processing enhancements are being introduced to enhance data capture particularly on the more difficult handwritten returns. The Income Tax Department is submitting a budget request of \$2,542,727 representing a decrease of \$55,000 over FY 2014.

Parks, Pools, Playgrounds and Forestry take center stage in FY2015 thanks to voter approval of the Parks millage in November of 2013. The FY2015 General Operating Fund budget makes the maintenance of effort contribution to the Parks and Recreation Fund, keeping the promise made when the City Commission adopted the Parks Investment Guidelines. The Maintenance of Effort Calculation (MOE) is presented at the end of this letter and indicates a total transfer of \$5,266,593

which is an increase of \$435,723 over the FY2014 base support for parks and recreation. The transfer coupled with revenue from the first year of the Parks Millage will permit a 12-week pool season, repairs in parks across the community, and planning for FY2016 improvements and improved operations. A separated Parks Department is created and will be led by the new Parks Director. For the first time in years, we are able to invest to achieve the potential of our parks system. The Parks and Recreation Fund and Parks Millage Fund statements can be found in the Special Revenue Fund section of the Fiscal Plan and were featured during City Commission Budget Review.

Planning and Community Engagement A key driver of our transformation has been a commitment to planning and community engagement. Establishing a community-based vision and then pulling ourselves toward it is a community competency that distinguishes us from other U.S. metro areas. A commitment that began with the 2000 Master Plan has been carried through and improved to include Green Grand Rapids, Design Team, Transformation Advisors, Michigan Corridor Project, Veterans Memorial and Monument Park redevelopment, Area Specific Plans for Neighbors of Belknap Lookout, Uptown, Madison, Creston and West Fulton, Friends of Grand Rapids Parks, Sustainable Streets Task Force, and now the West Side Area Specific Plan. The concept introduced in the FY2014 Fiscal plan has been refined during the current fiscal year through a series of interviews with internal and external stakeholders and will be deployed to incorporate three distinct roles – communications / facilitation / and coordination - in FY2015. The lead person in the communications role will be recruited over the next several months and will become a member of the Executive Office. The facilitation and coordination roles will remain in the Planning Department and will assist with continued community engagement, including development of improvement plans for park improvements and project management and coordination for “client” departments such as engineering, parks, and planning where extensive community engagement is required for streets projects, parks plans, and large-scale planning efforts. The development community has been able to submit more projects for administrative review as community vision and goals are better understood. Improved customer service in sign enforcement has resulted in better results and fewer complaints. The net result is that service has been improved and fee revenue has been projected downward about 10% in FY2015.

Cemetery Fund The FY2015 General Operating Fund subsidy to the Cemetery Fund is the lowest operating subsidy in several fiscal years. In FY2015, work will continue on implementation of the transformation plan for cemetery operations that will build up the Perpetual Care Fund balance from non-cemetery sources, such as the Transformation Fund, so that interest income is sufficient to support cemetery operations without a General Operating Fund subsidy. It is expected that this will include investing at least a portion of the increased Perpetual Care funds in alternative “trust-style” investments that earn much higher rates of return to generate a larger amount to support ongoing operations. A recommendation will be

forthcoming by the end of calendar 2014. Fees for lot sales and burials were simplified in FY2014 and were adjusted in FY2015.

Purchasing Department The FY2015 Budget for the Purchasing Department is 8% below the FY2014 Budget. Continued improvement in process and operations are anticipated with the restructuring of the Purchasing Department and with the selection and implementation of a new Financial Management System which may include a new e-procurement solution. The Purchasing Department has developed Key Performance Indicators to track expired and active term contracts, processing times for solicitations, and percentage of bidder responses to solicitations. Using the KPI's, the department will be able to manage staff resources to increase the level and quality of services provided to achieve the KPI Outcomes of decreasing the number of expired contracts, improving solicitation processing times, and increasing the number of solicitation responses.

Treasurer The work of the Treasurer's Office staff has continued to bear fruit for our transformation efforts. Customer acceptance of our e-commerce presence continues to grow by double digit percentages as we had 37% more water bill payments made online in 2013 versus those received in 2012. The 68,684 online water bill payments made in 2013 allowed the city to receipt \$11,742,895 in a very seamless manner. The self-service options now account for over 29% of our water bill payment activity versus the 16% we had just two years ago. Likewise, our e-commerce solution for parking violations has seen a broad-based acceptance as we have had a 59% increase over the last two years in our self-service payment activity with 32,698 parking fine payments in 2013 being made either online or using our pay-by-phone option.

The excellent work by the Treasurer's Office and the 61st District Court is transforming parking fines that were previously written off into much needed revenue. The legislative change that now allows for those with three or more parking violations to be sent to the court and, if payment is not made, have their driver's license flagged so it cannot be renewed without paying the fines is bearing fruit. The projection for collections to be received by the court for parking fines in FY2014 approximates \$650,000. The work has transformed a fine collection process that in 2002 through 2005 averaged only \$32,284 in collections to a viable means to establish effective consequences for not paying fines for violating the parking ordinances.

One transformative initiative implemented by the Treasurer's Office that worked well in 2013 will have to be held in abeyance for 2014 to accommodate issuance of a winter tax bill this fiscal year. Otherwise, the City Treasurer's Office meets its target.

Transformation in Non-General Operating Fund/Non-Public Safety Segments of the Fiscal Plan

Non-General Operating Fund segments of the City's operation make up about 65% of the total FY2015 appropriation for all funds. These critical operations include water, sewer, refuse collection, street repair and maintenance, building operations, fleet, engineering, information technology, 3-1-1 customer service, and risk management. Managers in these operations have accepted or created aggressive transformation targets that are helping to control or lower costs while maintaining similar outcomes. In FY2015, continued transformation will be accomplished through:

Administrative Services Group continues to focus on reducing inefficiencies and developing cost savings strategies in an effort to meet its 2015 transformation goals. The 311 Customer Service project is making great progress and approaching full internal implementation of a consolidated customer service operation with conversion of each department's tier 1 service calls and walk-in services. A 90 day internal audit review of all scripts will occur to ensure accuracy of the thousands of scripts written for handling the citizens' routine requests for City services. Final adjustments will be made and the project is expected to go live to the public this fall. When done, the 311 Customer Service Center will provide "one stop shopping" for handling our citizens' routine customer service needs.

Risk Management's smart strategy of using a proactive data driven approach to help pilot workplace injury and accident prevention policies is having an impact on the departmental service adjustments.

Building Inspections and the Development Center have developed a series of Key Performance Indicators (KPI's) that help them effectively manage their work. Using these KPI's, the department is able to manage staff resources in a way that permits these operations to meet critical customer service and financial outcomes. Staffing will be increased by one half position in FY2015 and will be shared with the Planning Department. Using the KPI indicators, workload measures are being evaluated to determine if additional trade inspections staff will be required to meet demand driven by continued investment in our community. The Building Inspections Fund is in stable condition due to actions taken in prior years to match staffing to workload measures, careful evaluation of charges for services, and the increase in construction investment.

61st District Court Historically, third class District Courts located in large urban communities cost their funding units significantly more proportionately in general fund subsidies for operations than first and second class District Courts in rural and suburban settings who also receive state funds to help offset the costs of their operations.

The District Court continues to require a significant General Operating Fund subsidy despite implementation of several transformation efforts. While the Court made its budget target this year as the result of shifting the expense for technology

upgrades to the Transformation Fund and other measures, its General Operating Fund subsidy at \$4,042,000 is second only to the transfer for park, pool and playground maintenance of effort. Continued work is critical to our overall transformation and needs to progress at an accelerated pace. The District Court is working to transform their service delivery model through the use of Lean A3 techniques to reduce their dependence on the General Operating Fund. They have partnered with the Police Department on innovative electronic citation and LEIN warrant programs and are using the same techniques to explore continued cost reductions for future fiscal years.

Energy and Sustainability In FY 2015, the Office of Energy and Sustainability will enter its fifth fiscal year of operation. Accomplishments last year include facilitating and leveraging resources for a range of sustainability, energy efficiency and renewable energy projects for City facilities, and continued national recognition of City's sustainability work. In FY2015, the Office will continue to manage the Renewable Energy, Energy Efficiency and Sustainability Teams. Prioritized activities will include energy efficiency strategy implementation, renewable energy on site project development (solar, bio-digesters, geothermal), utilizing a Climate Resiliency Report, and work on sustainability initiatives, including reviewing and revising the City's Sustainability Plan and reports related to the Plan, implementation of the emergency action guidelines, and involvement with the White House Task Force on Climate Preparedness and Resilience Task Force.

The focus of the Office of Energy and Sustainability revolves around two major efforts that impact both the Sustainability and Transformation Investment Plans—strategic energy management and community resiliency, with a more pronounced focus on emergency preparedness. Almost all of our transformational efforts have an impact on our sustainability outcomes. Cost savings and operational efficiencies from energy efficiency and renewable energy projects have a great impact on many of our operational efficiency targets. Other initiatives, like regional emergency preparedness planning impact many of our Social Targets. Similarly, stormwater planning efforts, the Climate Resiliency Report, and development of a Sustainable Energy Plan all had impacts on our Environmental Targets. Recently we completed the third year Sustainability Plan Progress Report, available at www.sustainablegr.org.

Engineering Department has sustained an elevated project workload over the past year resulting in high levels of staff utilization. The Department's FY2015 budget includes staffing additions due to current elevated workload and anticipated projects from inter-departmental Sustainable Operations, Parks and Recreation millage, Asset Management Planning, and the Drinking Water Revolving Fund Project Plan. The budget recognizes cost participation for Public Information Program staff with the Executive Office and Traffic Engineering Departments, respectively. Engineering will continue to evaluate staffing requirements as capital investment needs for Sustainable Asset Management develop. Service outcomes and quality remain

strong. Sustainable financial resiliency has been achieved through its transformation, strong leadership, dedicated staff, and a focus on customer satisfaction.

Enterprise Services is undertaking a series of actions, driven in part by the competitive assessment completed for the water and environmental services divisions, to continue improving the efficiency and effectiveness of Enterprise operations. Significant savings have been achieved through automation of recordkeeping, standard work, inventory management, and elimination of obsolete or redundant inventory. Consolidation of inventory management will improve the total cost of ownership of Enterprise inventory and supplies. Energy savings continue to accrue across the department as with implementation of LED lighting in buildings and parking ramps, variable frequency drives on pumps and other energy savings improvements. The Street Lighting inventory assessment is underway. When recommendations are implemented, significant savings in street lighting electricity and maintenance are expected.

Environmental Services continues to improve performance and stabilize costs through transformation. For the second year the Environmental Protection Services Department's transformation efforts are outlined in a "Brag Book" developed by staff and can be viewed on their webpage <http://www.grcity.us/esd>. The department measures customer satisfaction through point of service customer surveys and makes adjustments based on those results. Transformation will continue in FY2015 as the department works to integrate the more versatile positions which have been created from the current separate operations and maintenance positions. This step is critical in creating a flexible and talented future workforce. Early phase implementation of the Competitive Assessment will further improve productivity and efficiency through standardization and shared services. Fees are set at 100% cost recovery.

Information Technology Mindful of the financial position of the City, the Information Technology Department's FY2015 budget request represents a continued operational baseline with minimal architecture and solutions development. FY2015 will continue engagement of existing solution frameworks, with added efforts on Electronic Document Management (EDM) and support for a new Financial Management System (FMS) deployment.

Motor Equipment has been focusing on best practices and operational transformation for some time. These types of best management practices have resulted in the following reductions so far:

- Reduced staffing by almost 30%
- Reduced utility consumption by almost \$4 million since 2002
- Reduced annual fuel consumption by over 20% since 2004

- Reduced the overall fleet by 90 vehicles in the last 5 years
- Reduced annual parts and supplies costs by \$300,000

Parking is participating in the Downtown Mobility and Parking Study. Results from this study are anticipated in the fall of 2014. This study will become part of the downtown master plan process and will be used to create a model of parking demand factoring in transit. Needs for the VanAndel Arena and the explosive growth at DeVos Place Convention Center will be factored into models. Also, accommodating customers in a way that is comfortable for people and suggesting alternatives that provide choices will be factored into models. There will be community involvement where ideas (including what is and is not possible) will be exposed and vetted through a consensus and a transition plan developed. Robust community conversation and involvement will be encouraged by restaurants, colleges, governmental units, developers, and politicians.

Parking Services continues to experience strong performance. Transfers to owner have been increased to include the first year of parking operations for the Grand Rapids Museum and an increase from 12% to 25% of the revenues on the DDA surface lots (Areas 2, 3, 4, 6A, 7, 8, and 9). Almost all of these surface lots are at capacity for monthly parkers and the lots south of Fulton are full during VanAndel Arena events.

The FY2015 budget includes increased expenses for the DASH North bus route. Also budgeted are regularly scheduled repairs and maintenance of the parking ramps. As the ramps are converted to LED lighting, electrical savings are anticipated. Increased ticketed and co-sponsored events require parking staffing as well as Grand Rapids Police Department overtime.

Parking has provided scripts to 3-1-1 customer service for a majority of situational phone calls. With their assistance, higher levels of productivity can be achieved by operational and management staff. Parking continues to research ways to improve our operations and provide high levels of customer service.

Public Library continues its transformation process in FY2015. The budget approved by the Library Board reduces operating costs through continued staff realignment and other adjustments. The Library budget begins a focus on sustainable asset management that will enable planning for capital maintenance of Library facilities. Despite instituting many leading innovations, the Library operating and capital budgets have begun to show signs of sustainability issues. Property tax revenues have declined as have statutory state reimbursements. We have worked in partnership with Library leadership to explore resolution of these matters over the past fiscal year.

The FY2015 Library budget is a key step toward sustainable operations. Faced with a new financial reality that includes continued loss of property tax, increasingly impactful tax abatements and captures, stubborn benefit costs and the need for facilities to be sustainable long term, the library commissioners were confronted with a \$914,000 operating deficit in 2015. Using collaboration, creativity, sustainability and cooperation as guiding principles, the Library has transformed the “behind the scenes “ structure of the way work is done to keep all buildings open and hours the same while reducing staff and making a small reduction in the materials budget. The Library Commissioners commitment to taxpayers and citizen needs is foremost in our minds as we plan for sustainability for the next five years.

Sidewalks We have included the base case in the FY2015 Fiscal Plan that presents a budget for the current due-on-sale plan. When voters approved the two ballot questions on May 6, the City Commission eliminated the due-on-sale- program on May 7, 2014. We will amend the FY2015 Fiscal Plan in August to reflect the elimination of property owner responsibility for sidewalk repair, improvement and construction, establishing a much more efficient and cost-effective systematic sidewalk program. This will accelerate ADA compliance, improvement in sidewalk condition, and provide for completion of connections and missing links in the sidewalk system.

Street Capital Investment The condition of our streets has deteriorated at an alarming rate. The pothole season of 2013-14 will go down as the worst on record. Our streets are already rated 60% poor and, sadly, we can predict continued deterioration without new investment. The Sustainable Street Task Force (SSTF) found that the City needs to invest \$22 million per year in streets and sidewalks to achieve a 70% good and fair rating over 15 years. We are only able to invest a fraction of that under current financial conditions. The May 6 ballot questions were critical to our future ability to reverse the alarming deterioration of our streets. Equally critical is an overdue increase in State support for transportation investments. The SSTF investment plan relies on \$9 million of additional local investment and \$6 million of additional State investment. Both are required to solve our street problem.

Street Lighting, Signals and Signs continues to meet budget targets and achieve transformation in many areas. Cityworks work orders, performance reporting, storeroom modernization, and technology adoption are creating an environment of measured success and a data driven future. On the asset side, significant progress is being made on advanced lighting technologies with the audit of street lighting system assets using an FY2014 investment from the Transformation Fund. Exploration of fiber optic services is underway with the Economic Development Office. In addition, an Information Systems Coordinator has been added to facilitate use of the Cityworks system and other programs.

Vehicle Storage Facility The vehicle impound and storage operations continue to maintain sustainably. The revenues collected for the services provided cover all expenses associated with the operations. For the past several years, revenues and expenses have been slightly declining due to the reduction in the amount of impounded vehicles processed. This decline should be seen as a positive outcome for the City of Grand Rapids as this means that less abandoned vehicles and property exist within the City limits. However, due to the above average snowfall experienced this past winter, and the steps required to maintain emergency access to neighborhoods, the total number of impounds for FY2014 exceeded the averages of past years.

Water The Water System's FY2015 budget met goals for cost reductions, primarily through the reduction of 13 full time employees. This was mostly a result of changes brought about by the City's new 311 Call Center. The Center has taken over all "Tier 1" water phone calls as well as all walk in customers formerly served at 1101 Monroe. This has truly been an overwhelmingly positive change for the Water System, allowing our Utility Business staff to focus on their core work of billing, financial management, CIS support and high level account management tasks. A side benefit of working with 311 staff is that it has also instilled an additional level of "discipline" regarding how staff now responds in other areas. We see an improved focus on customer service, consistency of information provided to customers, streamlining of our remaining core work, and setting of service expectations across the Water System. In terms of cost, the end result is an annual savings of \$600,000 based on the reduction of legacy positions minus the annual fees charged for services provided by 311.

The FY2015 budget request includes funding to implement recommendations from the Competitive Assessment, which are consolidation of operation and maintenance functions, SCADA (Supervisory Control and Data Acquisition System) replacement/upgrades, and organizational improvements in the Utility Field Office. Other transformational improvements to be funded in FY2015 are asset management, continuation of storeroom efficiency improvements, and computerized maintenance management improvements (in Cityworks and Maximo.)

Water System revenue requirements for calendar 2014 decreased by 4.3%, in part due to cost savings achieved through business process improvements.

Major & Local Streets - Operations

The Major Street Fund and Local Street Fund continues on a downward trend and is expected to reach a deficit condition by FY2019. Operations have been trimmed to a point that we are only able to facilitate the most basic priorities of snowplowing and pothole maintenance. The State of Michigan has approved a modest one-time appropriation of \$836,000 that was distributed through Act 51 to assist local road agencies who experienced significant winter maintenance cost overruns from

the challenging winter of snow and ice. This is only a fraction of the amount required. As a result, the financial position of the Major and Local Street Funds continue to deteriorate despite considerable cost reduction, efficiency and transformation efforts. We have reduced total employee compensation by 12.5%, reduced streets staffing by 19%, reduced the equipment fleet by 10%; and deferred even the most basic maintenance and repairs. In FY2014, we moved Forestry to the Parks Operating Fund which required additional General Operating Fund subsidy and continued to reduce routine maintenance treatments. FY2015 holds the line on further cuts, but projects a net loss from operations of almost \$1 million. It is clear that additional efficiencies are not the answer.

Refuse Fund The Refuse Fund is undergoing rapid transformation according to the revised business plan implemented in December of 2013. The FY2015 budget shows continued improvement and projects net income sufficient to begin to pay down FY2013 and FY2014 operating losses. Customer tipping fees are projected to increase by 2% per year beginning in FY2016 and the number of tips requested by customers is projected to increase by 1% per year over the next five years. It is projected that the accumulated operating deficit will be eliminated in FY2016, ahead of the time required by the deficit elimination plan. The refuse millage rate will be unchanged at 1.6 mills.

Transformation Fund We will keep commitments to support Police and Fire staffing and will continue to make transformative investments in FY2015. Community Policing and the Fire Rescue Squad deployed at the LaGrave Fire Station commitments will be fulfilled through FY2015. Transformation efforts in both departments will enable us to continue to invest in both Community Policing and the Fire Rescue Squad through the General Operating Fund in future fiscal years as planned. Additionally, the Income Tax Reserve for Fire staffing will continue to be used to support transitional Fire staffing through all of FY2015 and a portion of FY2016.

New investments in FY2015 will include the local match for 10 COPS Grant Police Officers and a transfer to the General Operating Fund and funds supported by the General Operating Fund to assist with the Defined Contribution Retirement Plan transition (from defined benefit status). The Transformation Fund makes strategic investments in crime prevention strategies in conjunction with the 10 COPS Grant Police Officers; the Financial Management System replacement in conjunction with partners in this innovative, cost-saving Michigan Municipal Services Authority project; restructuring and capitalization of the Cemetery Trust Fund to provide sufficient investment earnings to support operations; and pay for asset management and eliminate the General Operating Fund subsidy and Phase I of the Street lighting LED retrofit. Sufficient resources remain for Investment Managers to consider other innovative investments over the next fiscal year. The fund is projected to provide \$2.8 million per year for transformative investments that produce return on investment in future fiscal years.

FY2015 Fiscal Plan

The FY2015 appropriation request is \$439,701,758 for all funds.

The appropriation request for the General Operating Fund is \$122,003,869. Below is the 5X5 for FY2015 through FY2019 based on this recommendation.

**City of Grand Rapids
GENERAL FUND OPERATING (GFGEN101)
STATEMENT OF OPERATIONS**

	FY2015	FY2016	FY2017	FY2018	FY2019
Beginning Fund Balance	\$ 13,725,220	\$ 14,692,247	\$ 14,787,322	\$ 15,093,732	\$ 15,232,157
Revenue	122,970,896	121,720,777	122,320,088	123,545,445	125,651,900
Expenditure	122,003,869	121,625,702	122,013,678	123,407,020	124,902,196
Net Revenue	967,027	95,075	306,410	138,425	749,704
Ending Fund Balance	\$ 14,692,247	\$ 14,787,322	\$ 15,093,732	\$ 15,232,157	\$ 15,981,861

Ongoing revenues will equal ongoing expenditures without support from the Transformation Fund or use of fund balance. As a result, General Operating Fund balance will grow to 12% but will continue to be less than policy level of 15%. The Fiscal Plan anticipates a third consecutive deposit to the Budget Stabilization Fund. We have fought hard to achieve this position and must aggressively defend it. The rewards of doing so are significant.

Conclusion

If we continue our current pattern of successful transformation and investment, we will emerge on July 1, 2015 from five difficult years with a new and vibrant Grand Rapids. I am very encouraged by the response of our community and our staff and the leadership of the City Commission. Massive reinvention is invigorating for everyone. The energy is everywhere.

We must focus our efforts and that energy over the next critical months on two things: 1) maintaining our transformation momentum and 2) applying all we have learned in Phase I of our transformation to Phase II, Sustainable Asset Management.

I thank Mayor Heartwell and the City Commission for your devotion to your City and its transformation. Your visionary and supportive leadership is a key factor in our success to date and is essential for us to cross the finish line. It seems like just yesterday Mayor Heartwell announced the formation of the Transformation Advisors Team. This team was vital to shaping the future of City government and in the design of the Transformation Investment Plan.

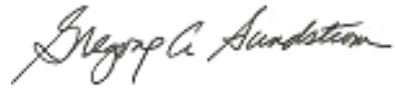
More than ever, engaged citizens are making a difference. The campaign for park improvements, the work of the Sustainable Streets Task Force, the effort of the West Fulton Business Association, and the work of the Michigan Corridor Plan Steering Committee are but a few examples of recent contributions. Establishing a community-based vision and then pulling ourselves toward it is an evolving community competency that distinguishes us from other metro areas and we will continue to build on that core strength together.

I must recognize the work of a reconstituted budget staff. Veterans Nancy Recker and Karen Mendez have helped bring new talents Jeff Dood and Scott Saindon on in the midst of the process. Their work is a credit to all of them. The Budget Office is supported by the work of City employees that have devoted thousands of accumulated hours to carefully match investments to outcomes in the context of the Sustainability Plan and our transformation. That joint work product becomes the Fiscal Plan. Every department continues to contribute and I thank all involved.

My Top Management team, Executive Team, Investment Managers, and Cabinet contribute mightily and deserve acknowledgment for their contributions to the Fiscal Plan and guidance through years of transformation.

Finally I thank Deputy City Manager Eric DeLong, Chief Financial Officer Scott Buhrer, and Assistant to the City Manager Tom Almonte for helping me envision and lead a world-class transformation.

Sincerely,

A handwritten signature in cursive script that reads "Gregory A. Sundstrom".

Gregory A. Sundstrom
City Manager

City of Grand Rapids
PARKS SUBSIDY FROM GENERAL OPERATING FUND
Subject to Maintenance of Effort (MOE)

4/7/2014 15:48

FY2014 SUPPORT TO PARKS (BASE)

SUBSIDY ITEM	Amt. Subject to MOE	Adjustment for Changes in Scope	Revised BASE Subject to MOE
<u>PARKS & RECREATION - OPERATIONS & MAINTENANCE</u>			
Administration	265,057	102,897	367,954
Parks Maintenance (O&M)	2,464,740	-	2,464,740
Youth Programs	120,295	-	120,295
Wading Pool De-commissioning	43,789	(43,789)	-
Forestry	1,333,459	218,230	1,551,689
Subtotal	<u>4,227,340</u>	<u>277,338</u>	<u>4,504,678</u>
POOL ACTIVITIES			
Pool Support	603,530	-	603,530
Subtotal	<u>603,530</u>	<u>-</u>	<u>603,530</u>
Total Base	4,830,870	277,338	5,108,208

CALCULATE ALLOWABLE INCREASE TO MOE

	<u>As of 4-2-14</u>
FY2015 GOF Budget Request	122,003,869
FY2014 GOF Adopted Budget	118,334,772
Increase	<u>3,669,097</u>
% Increase	3.10%

* Changes in Scope:

Delete Wading Pool Decommissioning	(43,789)	O&M
Convert Parks Manager to Parks Director (C Step)	23,799	Admin
Add Admin Secretary	79,098	Admin
Add Forestry's indirect costs	218,230	Forestry

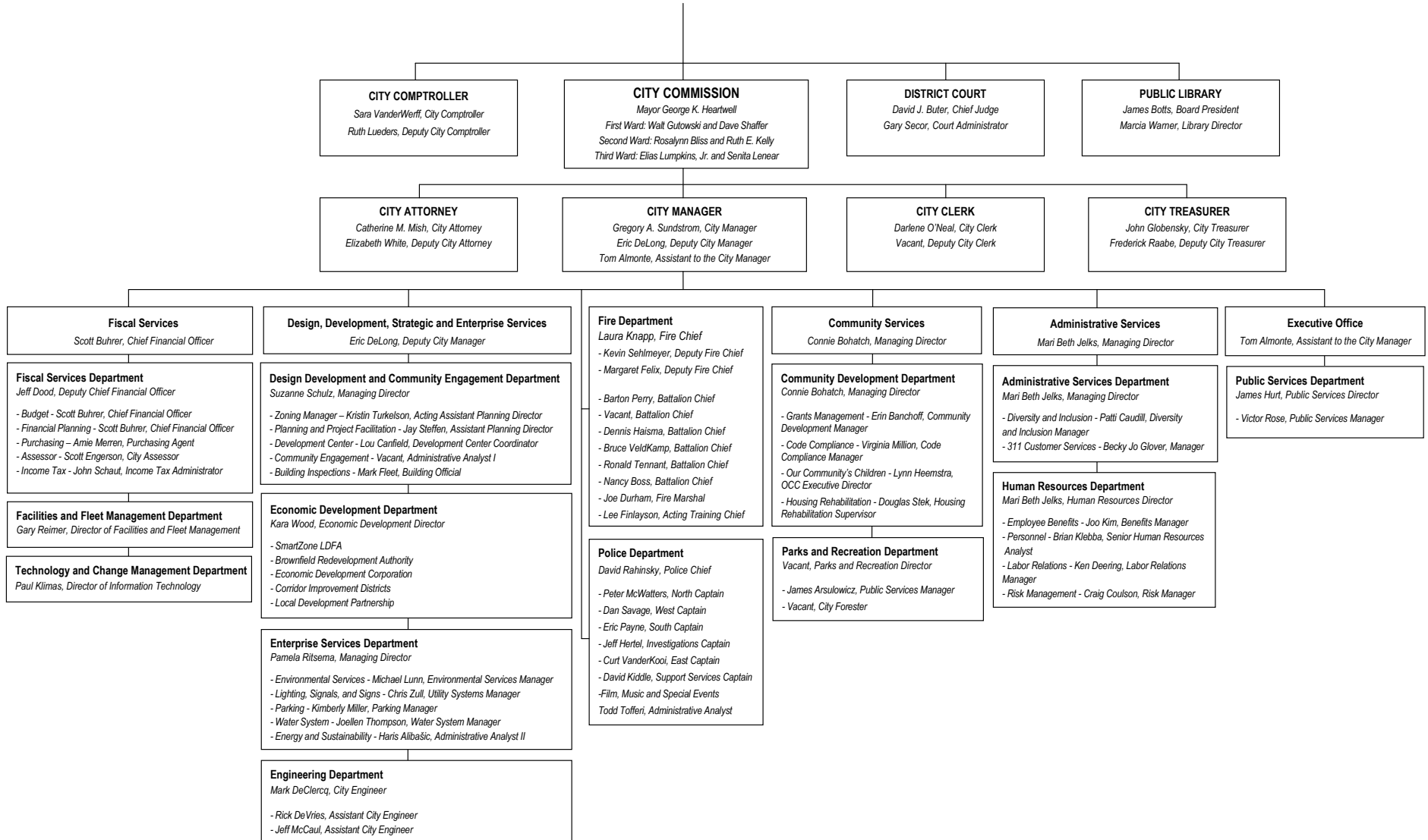
FY2015 REQUEST FOR SUPPORT TO PARKS

SUBSIDY ITEM	MOE @ 3.10% Increase
PARKS & RECREATION FUND	
Administration	379,363
Parks Maintenance	2,541,162
Youth Programs	124,025
Wading Pool De-commissioning	-
Forestry	1,599,801
Non-pool Activities (Parks & Rec Target):	4,644,350
POOL ACTIVITIES	
Pool Support Allowance	622,243
TOTAL (GOF Transfer OUT/Parks (208) Transfer IN):	5,266,593

Spending from Pool Support Allowance:

Pool Support - Move to Millage Subfund	(201,736)
Tree Inventory - Add to Forestry	(160,000)
Unspent Maintenance of Effort Funds:	260,507

CITIZENS OF GRAND RAPIDS



CITY OF GRAND RAPIDS, MICHIGAN MISSION STATEMENT

We, the elected and appointed officials and employees of the City of Grand Rapids, believe in the dignity and worth of all people and in the right of every citizen to have equitable access to the benefits of urban life.

We believe in the rights of all citizens to express their views and the responsibility of the City government to respond to those views.

As government representatives, we will help shape the future to assure that the City will continue to be a place where the benefits of urban life can be enjoyed.

We will:

- **Provide leadership in focusing community resources to address community needs and opportunities.**
- **Develop and nurture partnerships that encourage and support collaboration.**
- **Encourage economic prosperity for City residents and businesses to ensure the City's ability to provide important urban services.**
- **Foster the economic health of our City within an economically healthy metropolitan region and assure that responsibility is shared equitably across the metropolitan area.**
- **Celebrate and strengthen the diversity of our community, ensure the dignity of all citizens, and equitably deliver services.**
- **Provide for the security of persons and property.**
- **Provide leadership to ensure that children, families and seniors thrive in our community.**
- **Develop, maintain and improve City-owned physical infrastructure.**
- **Maintain and enhance residential neighborhoods and increase homeownership.**
- **Enhance citizens' quality of life using the City's cultural, recreational and occupational infrastructure.**
- **Provide high quality municipal services efficiently, fairly and courteously.**
- **Foster a learning environment, which promotes employee and team excellence in delivery of City services.**
- **Provide environmental stewardship to enhance quality of life for residents.**
- **Collaborate with residents to provide a neighborhood based City service delivery system.**

ABOUT THE CITY

INTRODUCTION

The City of Grand Rapids, the second largest city in the State of Michigan, encompasses an area of approximately 45 square miles. Grand Rapids is located in west central Michigan, roughly 30 miles due east of Lake Michigan, and is considered the urban center for the region. The Grand River, a major state waterway, runs through the center of downtown. The City's population is 188,040, according to the 2010 census. The City's population increased 4.01% from 1980 to 1990 and 4.59% from 1990 to 2000, but decreased from 2000 to 2010. The Grand Rapids Combined Statistical Area (CSA) population according to the 2010 census is 1,321,557. The 2010 Grand Rapids CSA includes Allegan, Barry, Ionia, Kent, Mecosta, Montcalm, Muskegon, and Ottawa counties.

Louis Campau, a French trader, established a trading post here in 1826. Although he was not the first permanent non-native settler, Campau became perhaps the most important settler when, in 1831, he bought for \$90 what is now the entire downtown Grand Rapids business district from the federal government.

The City was first incorporated as a village in 1838. In 1850 it was incorporated as a city under a mayor-council form of government, and remained that way until 1916, when the commission-manager form of government was adopted under the authority of the Home Rule City Act (Michigan Public Act 279 of 1909, as amended.) The present commission is composed of seven members. Two members are elected on a non-partisan basis from each of the City's three wards, and one member is elected at-large on a non-partisan basis to serve as Mayor. The Comptroller is also elected at-large on a non-partisan basis. The City

Manager, the chief administrative officer of the City, is appointed by the City Commission and serves at its pleasure. The City Commission also appoints the City Attorney, City Clerk, and the City Treasurer. The City Commission meets on Tuesdays in accordance with a schedule determined annually.

TAX BASE

In addition to service fees, grants, and state and federal support, the City relies on income and property taxes to support its operations.

In 1967, the City's electorate approved a two mill reduction in the City's maximum authorized general operating property tax millage to be replaced by the implementation of an income tax imposed on income earned within the City regardless of the location of the taxpayer. Income taxed includes business net income and employee salaries and wages. Currently the City's income tax rate is 1.5% for taxpayers located in the City and 0.75% for taxpayers earning income within the City but located or residing outside the City.

Property taxes are levied on 50% of a property's Taxable Value with annual increases limited to the inflation rate until the property is sold or transferred to a new owner. The 2013 (FY2014) total Taxable Value for industrial, commercial, utility, and residential properties is nearly \$4.4 billion; a 2.41% decrease over the prior year. Industrial property accounts for 8.41% of the total taxable value, commercial property accounts for 31.83% and utility-related property for 1.92%. The balance is residential.

ECONOMY

The region’s economy, and the City’s in particular, is diversifying as local medical, technology, and higher education sectors continue to expand. Non-manufacturing employment in the Grand Rapids CSA now accounts for 79% of the labor force leaving approximately 21% of area workers are employed in the manufacturing sector.

The CSA is home to major developers and manufacturers of automotive, plastics, footwear, pharmaceutical, and office / theater furniture products. The City is the headquarters of Steelcase Inc. – the world’s leading designer and

manufacturer of office furniture. Other products manufactured in the City include: medical devices; metal, plastic and rubber components; material handling equipment; beer and spirits; food products; aerospace engines and components; industrial tools and dies; fuel injectors and valve lifters; and hardware and shelving systems. In addition to the downtown commercial district, the area is home to three major shopping malls, several smaller malls, and numerous neighborhood shopping districts.

The following table reflects the diversity of the top ten major employers in the Grand Rapids CSA.

TOP TEN EMPLOYERS IN THE GRAND RAPIDS CSA		
Company	Product or Service	Number of Employees
Spectrum Health	Hospitals, clinics, and medical services	19,100
Axios, Inc.	Human resource and employment services	8,000
Meijer, Inc.	Retailer – groceries and general merchandise	7,725
Mercy Health / St. Mary’s	Hospitals, clinics, and medical services	6,446
Amway Corporation	Hotels; health, beauty, and home product manufacturing	5,223
Johnson Controls, Inc.	Motor vehicle seating and interior trim manufacturing	4,050
Grand Valley State University	Public university	3,991
Perrigo Company	Pharmaceutical preparation manufacturing	3,800
Spartan Stores, Inc.	Food packaging; wholesale and retail sales	3,608
Herman Miller, Inc.	Office furniture design and manufacturing	3,300

Source: The Right Place, Inc. - “2013 Top West Michigan Employers”

UTILITIES

Businesses and residents of the City are supplied with natural gas through DTE Energy, electricity from Consumers Energy, and telephone service through several providers. The City has its own water supply and sewage treatment systems which provide services to City businesses and residents as well as to several other cities and townships in the area. The water and sewer systems provide service through 1,200 and 870 miles of lines, respectively. The City's Lake Michigan Filtration Plant supplies and processes water from Lake Michigan. It became operational in 1962, and was expanded in 1992.

During 1992, the City initiated the task of separating combined sewer and stormwater infrastructure located in older areas of the City, since the existing system was contributing to river pollution during major rain events. The west-side sewer separation and construction of a 30-million gallon storm water retention basin were completed in 1996, and a major portion of the second phase of the project, east-side sewer separation, was completed in 2006. The completion of these first two phases has resulted in an approximate 99.9% reduction of annual combined sewer overflow volume. The final incremental phases are now underway, with completion expected before the December 31, 2019 deadline.

TRANSPORTATION

The heart of the City is crossed by two major limited access expressways that connect the City with state and federal highway networks. Rail service is provided by Amtrak and the CSX, Grand Rapids Eastern, Grand Elk, Marquette, Michigan Shore, and Mid-Michigan railroads. The Gerald R. Ford International Airport, located thirteen miles southeast

of the central city and easily accessible by expressway, is served by five passenger airlines: American Airlines, Southwest Airways, Allegiant Air, Delta Airlines, and United Airlines. Greyhound and the Interurban Transit Partnership provide bus service.

EDUCATION

In addition to public and private K-12 school systems, the Grand Rapids area is home to ten four-year public and private colleges and universities. Western Michigan University, Michigan State University, Ferris State University and the Thomas M. Cooley Law School have built satellite campuses in downtown Grand Rapids. Grand Valley State University, located several miles west of the City, opened a downtown campus in 1988 on the banks of the Grand River and continues to expand its presence in the City. In addition to the four-year universities, Grand Rapids is also home to the Grand Rapids Community College, a popular two-year general and technical educational institution operated with a countywide property tax millage.

The Van Andel Institute (VAI), an eight-story 410,000 square foot facility, is located next to the Spectrum Health-Butterworth Hospital in downtown Grand Rapids. The VAI, in partnership with the Grand Rapids SmartZone Local Development Financing Authority, has attracted medical technology development businesses to med-bio incubator facilities at Grand Valley State University's Cook-DeVos Health Sciences facility. Students from Michigan State University's College of Human Medicine, which has been relocated from East Lansing, Michigan to Grand Rapids, will use the space along with the VAI post-doctoral graduate school.

CULTURE

The City has several performing arts theaters; professional opera, symphony, and ballet companies; two art museums; and a zoo. Just outside City limits, the Frederik Meijer Gardens and Sculpture Park hosts nearly 600,000 visitors annually.

On the Grand River downtown is the Grand Rapids Public Museum. Owned by the City but operated by a non-profit organization, the Museum showcases Grand Rapids' cultural history and material culture. The facility has a newly renovated 50-foot diameter planetarium, a working antique carousel, and extensive educational facilities.

For out of town visitors, a highlight of downtown Grand Rapids is the Gerald R. Ford Presidential Museum which was constructed to document the presidency of President Ford, who grew up and represented the area for many years in Congress prior to his presidency. President Ford died in 2006 at his home in Rancho Mirage, California. After memorial services in California and Washington D.C., he was interred on the grounds of his presidential museum in Grand Rapids. His influential wife, Elizabeth (Betty) Bloomer Ford, was interred next to her husband when she passed away in 2011.

The 45th annual Festival of the Arts will be held downtown during June, 2014. "Festival," as it is popularly known, features two and one-half days of performing arts performances on eight stages, film presentations, fine art exhibitions and sales, food booths, and craft activities for children and adults. Other events, like the free weekly "Blues on the Mall" concerts and the new "Movies in the Park," are scheduled throughout the summer months.

In 2009, the people of Grand Rapids again proved we are open to new ideas when the first ArtPrize® competition brought two hundred thousand people to downtown Grand Rapids. Part arts festival and part social experiment, for 2014 the winners of this radically open, independently organized international art competition will be decided by public vote and a jury of curators. In 2013, 1,524 entries from 47 countries and all 50 United States competed for \$560,000 in prize money. 400,000 people visited 169 venues and submitted 446,850 votes for their favorite works.

ENTERTAINMENT

The 12,000 seat, multi-purpose Van Andel Arena in downtown Grand Rapids opened in 1996. The Arena annually draws thousands of local and regional visitors to its concert, sporting, and community events. The consistently large audiences support downtown restaurants and entertainment facilities. The Arena is home to a minor league hockey team, the Griffins.

The West Michigan Whitecaps, a minor league baseball team which started in 1994, plays at Fifth Third Ballpark ten minutes north of downtown Grand Rapids. The Ballpark also hosts a number of outdoor events including community garage sales, the Winter Brew Festival, and concerts.

Construction of the \$211 million DeVos Place downtown convention center was completed in 2005. The facility has a 40,000 square foot ballroom, 26 meeting rooms, a 685 space underground parking facility, and a 162,000 square foot exhibition hall. DeVos Place also includes the 2,400 seat performing arts theater which is home to the Grand

Rapids Symphony, the Grand Rapids Ballet, Opera Grand Rapids and Broadway Grand Rapids.

RECREATION

Grand Rapids has more than 2,000 acres of parkland at more than 80 locations throughout the City. Many provide facilities for team sports such as football, baseball, softball, soccer, volleyball, and basketball. Bike lanes are being installed in roadways whenever the City reconstructs or re-surfaces streets. 41 miles of bike lanes have been installed so far and there are 288 miles of bicycle trails within the City and surrounding areas. The Grand Rapids area is popular for sports and recreation activities year-round including skiing, hunting, hiking, camping, boating, golfing, and fishing. Within the City limits, salmon and other game fish are caught in the Grand River. The public can watch migrating fish work their way around the Sixth Street dam by using the downtown fish ladder.

Since 2010, the signature event of the West Michigan Sports Commission has been the Meijer State Games of Michigan, which is a multi-sport, Olympic-style event. The Summer Games began in 2010 and in 2014 the Sports Commission inaugurated the Winter Games. The philosophy of the Games is that everyone participates regardless of age or ability; everyone is welcome; and everyone plays. The Meijer State Games of Michigan is a grassroots organization that relies on thousands of volunteers and the support of corporate partners. The 2013 Summer Games brought to Grand Rapids and West Michigan more than 6,500 athletes from 73 Michigan counties competing in 34 different sports.

BUDGET PROCESS

INTRODUCTION

State of Michigan Public Act 2 of 1968, as amended, known as the “Uniform Budgeting and Accounting Act”, requires that governmental units adopt an annual budget. The City of Grand Rapids Fiscal Plan is designed to meet or exceed the requirements established in that Act. The following is a brief introduction describing the planning, amending, and structure of the City’s budget document.

FUND STRUCTURE FOR BUDGETED FUNDS

What are “Budgetary Basis” and “Accounting Basis”?

Budgetary basis is the method used to determine when revenues and expenditures are recognized for budgeting purposes. Accounting basis is used to determine when revenues and expenditures are recognized for financial reporting purposes. These determinations depend on the measurement focus of the individual fund – that is, the types of transactions and events that are reported in a fund’s operating statement. The City’s funds use either the modified accrual or the accrual measurement focus.

Modified Accrual Basis

Funds that focus on current financial resources use the modified accrual basis, which recognizes increases and decreases in financial resources only to the extent that they reflect short-term inflows or outflows of cash. Amounts are recognized as revenue when earned as long as they are collectible within the period or soon enough thereafter to be used to pay liabilities of the current period. These individual funds are known collectively as “governmental fund types”.

Accrual Basis

Funds that focus on total economic resources employ the accrual basis, which recognizes increases and decreases in economic resources as soon as the underlying event or transaction occurs. Revenues are recognized as soon as they are earned and expenses are recognized as soon as a liability is incurred, regardless of the timing of related cash inflows and outflows. In the private sector, the accrual basis is often used by for-profit business enterprises and not-for-profit organizations.

For funds that use the modified accrual basis, the portion of year-end fund balance reserved for outstanding compensated absence liabilities (for example, unused vacation) is not considered part of budgetary reserves. Other than this one difference, the City endeavors to have the budgetary basis parallel the accounting basis.

RESOURCE ALLOCATION

The annual budget is developed within the context of a five-year plan. The City is transitioning to a planning and performance measurement process that is inclusive of all City services. It measures achievement of outcomes in relation to sustainability principles called the triple bottom line – economic prosperity, environmental equity, and social equality. What once was known as the City of Grand Rapids’ Strategic Plan has evolved into the City of Grand Rapids’ Sustainability Plan.

The FY2015 budget process begins with the City Manager and his Executive Team reviewing and gaining consensus relative to forecasted income tax, property tax, property tax administration fees, State-shared revenues, (i.e. sales tax)

and other revenue forecasts prepared by fiscal staff for the upcoming five fiscal years.

The Budget Office then prepares comprehensive personnel cost forecasts for all regular full-time employees.

Departments are then given instruction packages, including schedules of charges, along with various electronic submission forms.

All departments are required to prepare five-year funding plans. These five-year budget requests are entered into the City's budget system at the department level.

All departmental appropriation requests are first reviewed by the Budget Office for mathematical accuracy and compliance with policy and instructions. Next, the City Manager and his Executive Team hold a series of meetings to review the requests, adjusting them as the Manager determines is necessary.

Requests for major capital project funding follow a separate but concurrent process. Requests are submitted to the Budget Office for review and summation. The City Manager and his Executive Team review the proposed projects and create a five-year capital plan. Capital planning for the Capital Reserve Fund and the Street Funds are completed after the operating appropriation requests are submitted.

Based on the financial data summarized in the budgeting system, the City Manager's Preliminary Fiscal Plan is assembled and submitted for review to the City Commission. In the weeks that follow, the City Commission will hold discussions and gather information regarding the

various departmental requests. After a public hearing at which the public is invited to comment on the proposed budget, the final version of the operating and capital budgets are submitted to the City Commission for consideration and adoption. Both the operating and capital budgets are appropriated for the upcoming fiscal year only, within the context of their respective five-year plans.

Data entered into the budgeting system by the departments and adjusted by the Budget Office, as approved by City Commission, will be interfaced with the City's accounting system (after the budget is adopted), and become the current budget on July 1, 2014.

Although appropriation authority for most encumbrances is lapsed at the end of the fiscal year, amounts for non-operating items over \$25,000 are allowed to carry forward. Requests for re-appropriation of certain other items are considered under special circumstances, but are not generally allowed for operating-type appropriations such as supplies, postage, travel, etc.

Appropriations for grants and capital projects remain in effect until the grant funded activities and capital projects are completed or abandoned.

BUDGET AMENDMENTS

The budget ordinance, once approved, may be amended with City Commission approval. Such requests are first submitted in writing to the Budget Office. If the request meets prescribed criteria, the Budget Office writes an ordinance amendment and submits it to the Chief Financial Officer (CFO) for review. With the CFO's and the City Manager's approval, the request is submitted to City Commission for

consideration and approval. Minor budget changes that don't affect the budget ordinance (e.g. transfers within a fund/department, or de-obligations of previous appropriations) are handled less formally within pre-established guidelines. The Budget Office posts all changes, once approved, to the accounting system.

BUDGET GUIDELINES

Introduction

The clear expression of policies governing the City's budget process can be a difficult task. Some of these principles may appear to be little more than common sense, barely worthy of the effort necessary to set them forth. On the other hand, they are principles that influence the decision as to whether or not specific requests, no matter how meritorious, ever achieve the City Manager's recommended budget, and further, whether the City Commission approves the request. When a department seeks the financial support of the City Manager and the City Commissioners, it is best for all concerned that the framework for making decisions be clearly understood.

The City has many funding priorities. The City is restricted by a large body of laws, program mandates, rules, grantor restrictions and fund matching requirements, and staff is always attentive to limitations on the operations. It is the City's historical practice to effectively and efficiently manage its operations in conformity with community wants and needs, but it must also remain attentive to legal directives and restrictions. This focus has been sharpened through the Transformation Investment Plan.

The City has employed a series of General Financial Guidelines for many years. The City Commission last updated the guidelines in February of 2014. Background information and rationale is presented for each set of the guidelines.

The FY2015 budget process is well underway. We continue to provide the budget forecasts within the context of our five-year plan. The projections are not intended to be a prediction of future budgetary results; rather, they serve as a neutral benchmark that the City Commission and others can use to assess the potential effects of policy decisions. Consequently, they are built on the premise that current policies regarding funding allocations and spending priorities remain unchanged.

Guideline 1 - Balancing the Budget

Background

The City must live within its means. The City is supported by various financial resources and must function within the limits of these resources each fiscal year. A balance must be maintained between revenues and expenditures, so that the public can realize the benefits of a strong and stable government platform. It is important to understand that this economic reality applies to the City over periods of time which extend beyond the year-to-year appropriations.

By law, authorized spending cannot exceed available resources, defined as revenues generated in the current period added to reserves carried forward from prior years. We call those carry forward balances Unassigned Fund Balance in the General Operating Fund and other governmental funds that use modified accrual accounting. The Comprehensive Annual Financial Report, Internal Service Funds

and Enterprise Funds that use full accrual accounting refer to the carry forward balances as Retained Earnings. Retained Earnings often include amounts that are not available for discretionary spending, namely the net book value of fixed assets that will be recognized as depreciation expense over the estimated useful life of the asset. Therefore, the budget uses the term Unrestricted Cash as the measure of reserves that are available to be appropriated in future years.

Temporary shortages, or operating deficits, can and do occur, but they should not be tolerated as extended trends. The City must continually strive to avoid operating deficits and use of one-time resources (such as fund balance or sales of assets) or accounting gimmicks to fund on-going expenditures and expect the continued delivery of services to City residents and businesses.

Rationale

Use of one-time money (particularly accounting gimmicks) in the face of a long term deficit plugs the gap without actually solving the deeper structural problem. It is an inherent bet that the problems are cyclical, not structural in nature. This method of balancing the budget may enable the City to temporarily avoid painful measures such as raising taxes or cutting services, but such avoidance can become addictive while the real problem grows in severity until ultimately requiring even more painful solutions (Detroit bankruptcy).

Five-Year Context

Why five years? Five years encompasses a sufficient time frame that will demonstrate the consequences of trying to fund ongoing expenditures with one-time revenues. It will show the worst surprises before they are upon the City. Of course we cannot make perfect projections of the availability of resources and expenditure requirements. Estimates are just that – *estimates*. They are economic models that enable us to reality test budget assumptions. The actual numbers may be different, but the long range modeling will alert us to future problems that may be created by decisions made today.

The key assumptions that significantly influence the financial forecast are shown later in this section. If the Commission believes that alternative economic variables regarding future year revenue growth or labor costs should be used, staff can assess the impact of such alternative assumptions and illustrate the likely impacts. It is extremely important to remain focused on the economic factors that have the highest probability of occurring. Hope cannot replace reason.

We have had considerable difficulty in producing meaningful interim financial statements supplemented by consequential analysis. In years past, we tried unsuccessfully to implement monthly expenditure plans which included a requirement that budgets be presented in monthly allotments. Our financial tools at the time were insufficient to manage this directive and we were therefore unable to handle the data on an ongoing basis in the Budget Office.

In recent years, the Budget Office shifted its focus to a longer time horizon and thus began the five-year budget model. We identified and addressed circumstances that threatened our ability to manage and provide services over that five year time horizon. The next steps will be management of the budget in monthly allotments and the introduction of a performance management system using Key Performance Indicators or “KPI’s”. Both of these elements are included in the Financial Management System project development.

Our past experience and forward-looking perspective dictated that two key attributes were critical in the selection of a new Financial Management System. First, the system must be able to allocate and manage the revenue and expenditure budgets within monthly allotments. Second, it must facilitate the introduction of a performance management system.

Spending Authorization vs. Appropriations

The City allocates resources for all authorized positions, whether filled or unfilled at the time of budget adoption. Even if all positions are filled at the beginning of the year, it is inevitable that vacancies will occur throughout the year. The requirement for other elements of the budget (road salt for example) is often subject to the vagaries of the weather. The Appropriation Lapse assumption has been developed in recognition that the entire amount of the approved spending is generally not fully spent.

Appropriation lapse is influenced by the length of time it takes for vacant positions to be filled. In fact, appropriation lapse has been larger in recent years because we have delayed filling vacant positions. Further, calculated savings from mid-year changes (e.g. reductions in force) need to account for the likely delays from the time that changes are announced until the time that the change is put into effect. \$3 million of appropriation lapse has been assumed in recent years.

The City has been holding positions open for long periods of time while executing the Transformation Investment Plan. As a result, the appropriation lapse will likely continue to exceed the guideline. The FY2015 Fiscal Plan will contain an assumed lapse of \$3 million in the General Operating Fund. The appropriation lapse in other funds is as follows:

<u>Fund/Department</u>	<u>Lapse %</u>
District Court	2.50%
Parking	4.00%
Sewer	4.00%
Water	4.00%
IT Department	1.00%
Facilities & Fleet Mgt.	1.00%
All Other Funds	0.00%

Balanced Budget

Ongoing expenditures are to be matched to ongoing revenues and one-time revenues are to be matched to one-time expenditures. We isolate most of these effects through the use of capital project funds and grant funds. Uses of Fund Balance and transfers from the Transformation Investment Fund will be considered one-time sources of funding and as such should be matched to one-time expenditures. The need for transfers from the Transformation Investment Fund is not determined until all department budgets have been reviewed, scrutinized and modified to become part of the City Manager's preliminary recommended Fiscal Plan. Each report is reviewed by the Investment Managers before being presented to the City Commission for final approval.

FY2015 Planning Issues

The City intends to deliver a balanced budget, without the necessity of a transfer from the Transformation Investment Fund.

Guideline 2 - Contingencies

Background

The City must anticipate unforeseen conditions. Contingencies can and do occur. They occur with varying degrees of significance and with varying degrees of duration. The City recognizes the importance of emergency reserves that can provide a financial cushion in years of poor revenue receipts or in the event of a major emergency.

Rationale

Contingency appropriations and sufficient fund balance reserves must be maintained for unanticipated expenditures or revenue shortfalls, and to preserve flexibility throughout the fiscal year to make adjustments in funding for programs approved in connection with the annual budget. The objective is for the City to be in a strong fiscal position that will be able to weather negative economic trends. This is important since the City is restricted by the requirements of various laws that limit the City from raising taxes without voter approval, thus increasing the resources available requires long lead times. Additional factors that influence the need for and the level of fund balance reserves include:

- To provide cash balances to facilitate the conducting of financial transactions.
- Investment of reserves to provide additional program funding resources in the form of investment income.

- To provide the ability to mitigate State budget actions that may reduce City revenue.
- To front-fund or completely fund, if necessary, disaster costs or costs associated with being predominantly self-insured. (Self-insurance is only possible if reserves are set aside. In the absence of financial reserves the City would have no insurance.)
- To provide the ability to absorb large liability settlements without the need for issuing judgment obligation bonds or to divert funding away from programs and services.

Contingent Account

Background

The Guidelines state that the General Operating Fund Contingent Appropriation (allowance for unforeseen obligations) will be established each year at \$1,000,000.

FY2015 Planning Issues

The FY2015 Fiscal Plan will be compliant with the guideline of \$1,000,000 for the Contingent Appropriation.

Fund Balance & Unrestricted Cash

Background

The policy says the unappropriated/unreserved/unassigned fund balance of the General Operating Fund will be maintained at not less than 15%.

The fund balance amounts shown on the fund statements are excluding the amounts that are reflected in the Comprehensive Annual Financial Report (CAFR) as reserved or otherwise allocated. The fund statements for the fiscal plan differentiate fund balance between assigned to meet fund balance policy guidelines and unassigned. The unassigned amounts can be positive or negative. This differs from the CAFR presentation where assigned fund balances cannot exceed the actual amount of fund balance available.

Enterprise and Internal Service funds characterize the fund equity as “unrestricted cash”. In most cases, the unrestricted cash is approximately equal to the working capital. We focus on unrestricted cash because that is the best measure of discretionary resources in funds using full accrual accounting. We have designed our Enterprise and Internal Service funds to generate cash from user charges

(fees) in amounts sufficient to pay operating, maintenance, debt service, and a limited amount of “cash and carry” capital. Cash generated from bonds are only available to fund capital.

FY2015 Planning Issues

Income tax revenues are budgeted to increase a modest 2% over FY2014’s estimate, and then 2.5% over the next several years. If the forecasts hold, the FY2015 Fiscal Plan reflects a 12% unappropriated / unreserved / unassigned fund balance of the General Operating Fund. This is up from 8.9% in the FY2014 Fiscal Plan and keeps the City moving toward the 15% guideline over time.

At the onset of the last recession, the City’s initial response was to do what could be done to hunker down and let the storm blow over while hoping for a better day. When it became clear that a better day was not going to arrive, the City had no choice but to begin implementing significant staff reductions as well as other hefty cost cutting measures. This type of response will not be possible during the next recession. The primary reason for this is that the City has already reduced headcount by 425 positions (over 500 positions, when considering the SAFER, COPS, and Supplemental Income Tax positions) since Fiscal Year 2002. This is why it is imperative that the City continues to build a 15% unassigned General Operating Fund balance. Of course, we must continue to implement the Transformation Investment Plan and adopt a continuous improvement mindset. Last fiscal year, the City Commission modified its policies to include placing 10% of General Operating Fund expenditures into a Budget Stabilization Fund. Fiscal Year 2013 saw the first deposit into the Budget Stabilization Fund of \$3,683,466 or 3.1% of General Operating Fund expenditures. For the current fiscal year (FY2014) it is anticipated we will add an additional \$2.2 million to the Budget Stabilization Fund and an additional amount of \$808,034 in FY2015. Total deposits to the Budget Stabilization Fund at the end of FY2015 are estimated at 5.5% of General Operating Fund expenses, over halfway towards our goal of 10%.

Guideline 3 - Capital Improvement Expenditure Program

Background

The City’s Capital Improvement expenditure program includes the purchase, renovation or upgrade of new and existing municipal facilities or physical plant infrastructure. The program is also funded by multiple sources of funding, depending on the type of project and the use of the facility. As such the City develops a five-year capital improvement program budget encompassing all City municipal and physical plant facilities. Physical plant infrastructure such as the Water and Wastewater facilities also include a Master Plan covering required renovations and expansion requirements for the next 20 years.

Rationale

It is important for the City to realize the impact of capital assets on the operating budget of the City and understand that capital assets need to be regularly maintained to avoid major deferred maintenance expenditures and to extend the useful life whenever possible.

A five-year capital improvement program is prepared and updated each year. The operating impact of each project should be identified and incorporated into the annual operating budget. The City will endeavor to maintain capital assets on a regular basis. Within legal limits and the constraints of operating budgets, debt may be issued for the purchase or renovation of capital assets.

New projects will be specifically approved and added to the Capital Improvement Program. Before inclusion in the five-year capital program, information is obtained on the complete scope of work, a description of the different project phases, cost estimates for the total project (which should include adjustments for inflation based on the construction or development schedule) and recommended funding sources for the total project. Once approved, significant changes to the scope of work concerning existing projects (i.e. Budget Substitutions) must be approved by the Fiscal Committee of the City Commission.

The City must recognize the impact of new capital projects on the annual operating budget of the City. Future maintenance costs need to be identified and incorporated into the annual operating budget when new projects are completed. These costs include such things as departmental staffing, building maintenance, custodial services, landscaping, furniture and fixtures, etc. It is important to understand that capital assets need to be regularly maintained to achieve the estimated useful life of the capital asset.

Each year the City prepares a Capital Financing Plan in conjunction with the Capital Budget. The plan details the sources of financing for all capital projects included in the Capital Budget. The plan considers all potential sources of funding including grants and developer contributions, dedicated sources of funding such as water and sewer charges for services, or other Special Revenue or Internal Service Fund fees, general tax revenues, and debt financing.

Guideline 4 - Capital Reserve Fund

Background

The City maintains a Capital Reserve Fund for the purposes of establishing a financing mechanism to support the General Capital Improvements Program of the City.

The FY2015 budget establishes the framework of Pillar II Investment Strategies aimed at long-term sustainability of capital assets. Half of the EVIP revenues are now pledged toward capital asset management. In addition the General Operating Fund cap realized due to

sustainable operations is now transferred into the Capital Reserve Fund, and the City Commission also authorized increasing the income tax set-aside by 1% (to 5%) for FY2015. These additional funding mechanisms will ensure Pillar II sustainable asset management will be appropriately funded.

FY2015 Planning Issues

The additional funding sources noted above, along with the development of a long-term Capital Management Plan, has matched ongoing revenues to ongoing expenditures in the Capital Improvement Fund. Careful monitoring will ensure Pillar II Sustainable Asset Management is achieved long into the future.

Guideline 5 - Streets Capital Fund

Background

The 21st Century Task Force concluded that Gas and Weight Tax receipts would be insufficient to maintain the Major and Local Streets. The Task Force recommended that the General Operating Fund provide supplemental funding to the Streets Capital Fund. The General Operating Fund provided supplemental funding for many years but the General Operating Fund support has ended due to financial pressures in the General Operating Fund. The Transformation Investment Plan does not permit restoration of this supplemental funding.

FY2015 Planning Issues

The Sustainable Streets Task Force has been meeting since early 2012. They have concluded that the condition of major and local streets is deteriorating and additional ongoing revenues are necessary to revise the trend. The Sustainable Streets Task Force made a presentation to the City Commission on February 12, 2013.

As a result of the work of the Sustainable Streets Task Force, the City Commission authorized a ballot proposal for May 6, 2014 to extend the current income tax increase for 15 years. The citizens agreed that additional funding was required for our streets and the ballot measure passed overwhelmingly! A new Streets Capital Fund is being created to track how investments are made with overall guidance from the vital street and sidewalk investment guidelines. The City has recent published a notice of intent to issue up to \$50 million in short term bonds to begin advance construction on vital streets that can still be saved. This advance construction will ultimately reduce costs and allow the City to begin street and sidewalk work in the 2014 construction season.

Other Budget Policies

There are other policy issues that the City is required to consider in developing the budget. These items arose in conjunction with ballot measures where the taxpayers considered dedicated sources of funding for the Public Library and increased funding for the Police.

Public Library

The Public Library Fund is designated as the depository of revenues from the Library Millage, (currently 2.4533 mills) of the General Operating levy. Such funds are restricted, by City Charter, to the operating/maintenance expenses and capital improvement needs of the Grand Rapids Public Library System.

Police

Annual General Operating Fund appropriations in support of Police services shall be established in an amount equal to not less than 32% of the total annual appropriation.

Transformational Goals and the Total Cost of Compensation

Background

In FY2011 we stated that the key to financial sustainability could be summarized into two broad categories. First, we need to reduce the total cost of employee compensation (wages, salaries, and benefits) by 10% (subsequently reduced to 8.2%) as directed by the City Commission. Second, all departments must accomplish transformation savings targets of approximately 10% by June 30, 2015

These savings could be generated from changes in the deployment of personnel, changes in tactics, consolidation with neighboring communities, shifting specialized services to regional authorities, or other business funding models. All General Operating Fund departments have the same savings targets – 8.2% from labor concessions and 10% from transformational activities. The labor savings were realized during the last round of bargaining with all bargaining units.

FY2015 Planning Issues

Transformation goals have been established for most of the groups who provide services to the public, although not as formally or as calculated as General Operating Fund goals. For example, Water and Sewer were charged with reducing operating costs by 10% over the last three fiscal years. This goal has been achieved. Given the relatively fixed nature of the costs of these services (i.e.

approximately 50% of the costs are fixed), this translates to a 20% cost reduction in the non-fixed portion of the cost of services. New savings goals are being established now.

The City Commission has placed an income tax question on the May 6th ballot. Should the measure pass, Pillar III-Mobility will put the final piece of the City's sustainability in place. The result of the vote will be available as the Final Fiscal Plan goes to print. Should the measure fail, the City will need to go back to work to solve the Pillar III-Mobility requirement.

Measuring Cost Reduction Progress

Background

Progress toward financial sustainability is being measured in several ways – the most important of which is meeting Transformation Investment Plan targets and meeting cost reduction targets. Meeting aggregate expenditure reduction targets is one of the most critical paths to our financial sustainability.

Revenue modifications can be effective in eliminating or reducing deficits and subsidy requirements. However, the only revenues that count toward achieving budget targets are those generated by a fee for service – those services that are funded with departmental expenditures. Further, the revenues will be considered as contributing to achieving targets only to the extent that the revenues exceed the baseline, which is the projected revenue in the FY2014 adopted budget from non-tax sources.

Factors Influencing City Costs

Some of the major items impacting performance vs. budget and targets include personnel expense and various “non-controllable” costs. The Budget Office compiles a rate sheet that summarizes the major components of personnel expense. These line item expenses represent the largest portion of a department's appropriation request and often experience the most significant year over year changes, both increases and decreases. Personnel expense includes categories such as health insurance and unemployment compensation, as well as legacy costs for pension and retiree health. Other cost drivers include items such as liability insurance, motor equipment and facility charges, central service cost allocation, I.T., engineering costs and most recently 3-1-1 customer service.

Labor

The labor forecasts are the most significant element of projected expenditures. Labor forecasts are developed in a budgetary software application that was created solely for that purpose. The software has been configured to forecast many of the compensation components on the basis that is applicable to each specific bargaining unit. The labor forecasts are developed by extracting every

authorized position from the HR/Payroll system and forecasting the cost for wages (including step increases and longevity) and benefits based on the incumbent's date of hire and employment status. The labor forecast includes base wages, health care costs, pension costs, retiree health care costs, FICA, unemployment and a few contract specific stipends. The departments input the estimated amounts necessary for overtime, holiday pay premiums acting assignment and a few minor pay stipends. Vacant positions are forecast at the C step, midway through the pay range. The software application has proven to be a very accurate forecasting tool.

Health Care

Annually the City engages an actuary to develop calendar year health care premium rates for active and retired employees. The rates are described as "premiums" but what they actually represent are the revenue requirements for the self-insured health care plan for the upcoming calendar year. The City's labor agreements with the collective bargaining units contain provisions regarding the "truing up" of actual healthcare cost experiences with the actuarial estimates. Any over or under amounts are smoothed into the next three year's employee premium sharing rates. The City uses the same approach with regard to what is charged to the departmental budgets for healthcare rates per employee. The City calculates its healthcare revenue requirements by looking at the projected pay as you go costs (calculated rates from the actuary) and adjusting for excess or deficiency of revenues from prior years actual experience, which smooths the revenue required from the departments (the implemented rate).

Once all the health care revenues needs have been calculated, the total is divided by the number of authorized personnel, and applied equally as a department "premium".

Pension

The rates used for the projected pension costs are provided in the actuarial reports. The contribution rate projections are based on the assumption that all future experience exactly matches with the assumptions of future experience and the current amortization period for the General and Police and Fire Retirement Systems. Both plans regularly undergo experience studies approximately every five years. The purpose of an experience study is to review and evaluate whether key assumptions regarding future experience have been validated in prior years or whether the past experience indicates a need to modify assumptions regarding future experience.

When the General Pension System was closed over the last contract negotiation cycle, it was anticipated a "spike" would occur in annual funding requirements for FY2015. This has proven to be the case. The FY2015 budget reflects the increased contribution amount, while future year's projections will slowly fall and eventually level out at more affordable levels.

Retiree Health Care

The retiree healthcare benefit has been modified significantly in recent years. New hires and employees who were not yet vested in the pension system were converted to a defined contribution retiree healthcare benefit. Further modifications were made so those employees who remained in the defined benefit retiree healthcare plan now earn their retiree healthcare benefits over the course of their career according to a vesting schedule. Additionally, future retirees are now required to participate in premium sharing (at the same levels as active employees) and share the same level of benefits as active employees. For budgetary purposes, we take the actuarial projections and the Annual Required Contributions for those employees who remain eligible for the defined benefit retiree healthcare benefit, and we blend that with the cost for the employees who are eligible for the defined contribution payments. This blended rate is charged to Departments for all employees. We manage the retiree healthcare plan on an organizational level so Department heads do not know which benefit a particular employee is eligible to receive.

FY2015 Planning Issues

Liability Insurance

The FY2015 budget includes liability insurance charges have been experience rated. In other words, a department's share of the premium is at least partially driven by the number of claims historically paid.

Health Care

It is noteworthy that past years healthcare rates were set at a rate that was higher than what our actual experience showed was necessary, and therefore the calendar year 2013, 2014 and 2015 rates were smoothed to a level lower than what our actual healthcare cost experience will be. For FY2015, the annual per person premium is \$13,112 - up from the FY2014 rate of \$11,919.

General Pension and Police & Fire Pension

Pension Rates

	<u>FY2015</u>	<u>FY2014</u>
General Pension Rate	25.03%	20.64%
Police Officers/Sergeants Rate	17.44%	19.07%
Police Command Rate	16.94%	19.07%
Fire Rate	17.24	19.07%

Post Age 65 Supplemental Rates

	<u>FY2015</u>	<u>FY2014</u>
General Pension	0.50%	0.50%
Police Officers/Sergeants	0.50%	0.50%
Police Command	0.70%	1.00%
Fire	0.70%	0.70%

The post age 65 supplemental rates are added to the pension rates for purposes of costing out the charges to departments. We budget for the two items by adding the rates together because it was determined that the post age 65 rates should be applied to the same wage base as the pension.

The FY2015 Police & Fire Pension rates are down from the FY2014 budget due to over performance of investment rate of return for FY2014.

Retiree Health Care

Retiree Health Care Rates

	<u>FY2015</u>	<u>FY2014</u>
General Retiree Health	12.30%	13.98%
Police Retiree Health	25.22%	23.34%
Fire/ECO Retiree Health	26.10%	22.14%

City of Grand Rapids
2015 Budget Input
Payroll Rate Sheet

Category	2014 Adopted	2015	2016	2017	2018	2019
Health Insurance						
Yearly Rate - Insurance Costs	11,918.64	13,112.00	14,353.00	15,591.00	16,720.00	17,817.00
Monthly Rate (Calculated)	993.22	1,092.67	1,196.08	1,299.25	1,393.33	1,484.75
Yearly Rate Opt Out - Insurance Costs	11,918.64	13,112.00	14,353.00	15,591.00	16,720.00	17,817.00
Monthly Rate (Calculated)	993.22	1,092.67	1,196.08	1,299.25	1,393.33	1,484.75
Yearly Rate - Insurance Costs - Library	11,400.00	11,625.00	12,200.00	12,800.00	13,440.00	14,000.00
Monthly Rate (Calculated)	950.00	968.75	1,016.67	1,066.67	1,120.00	1,166.67
Yearly Rate Opt Out - Insurance Costs - Library	6,300.00	6,615.00	3,900.00	3,900.00	3,900.00	3,900.00
Monthly Rate (Calculated)	525.00	551.25	325.00	325.00	325.00	325.00
Pension and MedSup						
General Pension Plan	21.14 %	25.53%	22.27%	20.06%	19.52%	18.36%
Police Pension Plan	19.57 %	17.94%	17.28%	17.19%	16.49%	16.49%
Police Command Pension Plan	20.07 %	17.94%	17.28%	17.19%	16.49%	16.49%
Fire Pension Plan	19.77 %	17.94%	17.28%	17.19%	16.49%	16.49%
MedSup - General Pension Plan (Rate incl in Pens)	0.50 %	0.70%	0.70%	0.70%	0.70%	0.70%
MedSup - Police Officers and Sergeants	0.50 %	0.70%	0.70%	0.70%	0.70%	0.70%
MedSup - Fire (Rate incl in Pension)	0.70 %	0.70%	0.70%	0.70%	0.70%	0.70%
MedSup - Police Command (Rate incl in Pens)	1.00 %	0.70%	0.70%	0.70%	0.70%	0.70%
Executive 401A (SP)	12.50 %	12.50%	12.50%	12.50%	12.50%	12.50%
Executive 401A (MGR)	15.50 %	15.50%	15.50%	15.50%	15.50%	15.50%
Retiree Health						
All Others Retiree Health	13.98%	12.30%	12.23%	12.13%	12.02%	11.90%
Police Retiree Health	23.34%	25.22%	24.70%	24.34%	23.88%	23.38%
Fire Retiree Health	22.14%	26.10%	25.80%	25.36%	24.88%	24.37%
Emergency Comm Operators Retiree Health	10.68%	9.49%	10.32%	10.25%	10.16%	10.07%
Library Retiree Health	0	0	0	0	0	0
Unemployment Compensation						
Unemployment - Perm Full Time	0.14 %	0.14 %	0.14 %	0.14 %	0.14 %	0.14 %
Unemployment - 707 Emps	3.79 %	3.79 %	3.79 %	3.79 %	3.79 %	3.79 %
Employer FICA						
Medicare Rate (No Limit)	1.450%	1.450%	1.450%	1.450%	1.450%	1.450%
OASDI Rate	6.200%	6.200%	6.200%	6.200%	6.200%	6.200%
Total	7.650%	7.650%	7.650%	7.650%	7.650%	7.650%
OASDI Limit	117,000.00	117,000.00	117,000.00	117,000.00	117,000.00	117,000.00

City of Grand Rapids
 2015 Budget Input
 Payroll Rate Sheet

Category	2014 Adopted	2015	2016	2017	2018	2019
Fiscal Wage Increase Factor: % Increase, Effect. Month (July=1; June=12)	%	%	%	%	%	%
61ST / Dist Court Non - Bargain Mgmt	0.00%	2.000%	2.000%	0.000%	0.000%	0.000%
61STHR / Dist Court Non - Bargain Hrlly	0.00%	2.000%	2.000%	0.000%	0.000%	0.000%
700HRRET / 700 Hour Retiree - (Seasonal)	0.00%	2.000%	2.000%	0.000%	0.000%	0.000%
APACITY / A P A - City Employees	0.00%	2.850%	2.850%	0.000%	0.000%	0.000%
APACOURT / A P A - 61st District Court	0.00%	2.850%	2.850%	0.000%	0.000%	0.000%
APPOINT / Appointed	0.00%	2.000%	2.000%	0.000%	0.000%	0.000%
CITY / G R E I U - City Employees	0.00%	2.750%	2.250%	0.000%	0.000%	0.000%
CITYMNGR / City Manager	0.00%	2.000%	2.000%	0.000%	0.000%	0.000%
COMMSUPV / Emerg Comm Supvr - Local 406	0.00%	2.000%	2.000%	0.000%	0.000%	0.000%
COURT / G R E I U- 61st District Court	0.00%	2.000%	2.000%	0.000%	0.000%	0.000%
COURTPT / G R E I U - Dist Ct Part Time	0.00%	2.000%	2.000%	0.000%	0.000%	0.000%
ELECTED / Elected City Officials	0.00%	2.000%	2.000%	0.000%	0.000%	0.000%
EXECPLAN / Executive Level Classes	0.00%	2.500%	2.500%	0.000%	0.000%	0.000%
IAFF / Fire- Intl Assoc Fire Fighters	0.00%	2.750%	2.750%	0.000%	0.000%	0.000%
JUDGE / Jugges - 61st District Court	0.00%	0.000%	0.000%	0.000%	0.000%	0.000%
LIBRHR / Library Part - Time Hourly	0.00%	0.000%	0.000%	0.000%	0.000%	0.000%
LIBRMGT / Library Non- Barg Management	0.00%	0.000%	0.000%	0.000%	0.000%	0.000%
LIBRPAGE / Library Pages	0.00%	0.000%	0.000%	0.000%	0.000%	0.000%
LIBRPT / G R E I U - Library P T Perm	0.00%	0.000%	0.000%	0.000%	0.000%	0.000%
LIBRR&F / G R E I U - Lib. Rank & File	0.00%	0.000%	0.000%	0.000%	0.000%	0.000%
LIBRSUPV / G R E I U - Library Supvr Unit	0.00%	0.000%	0.000%	0.000%	0.000%	0.000%
MGTNON / City Non- Union Management	0.00%	2.500%	2.500%	0.000%	0.000%	0.000%
PENSION / Exec - Director Pension System	0.00%	2.000%	2.000%	0.000%	0.000%	0.000%
POLC1 / Police Officers & Sergeants	0.00%	2.900%	2.750%	0.000%	0.000%	0.000%
POLC2 / Crime Scene Technicians	0.00%	2.000%	2.000%	0.000%	0.000%	0.000%
POLC3 / Police Intern - 216	0.00%	2.000%	2.000%	0.000%	0.000%	0.000%
POLC4 / Emergency Comm Operators	0.00%	2.000%	2.000%	0.000%	0.000%	0.000%
POLC5 / Police Command Officers	0.00%	2.950%	2.950%	0.000%	0.000%	0.000%
RECPART / Recreation Supplementals	0.00%	2.000%	2.000%	0.000%	0.000%	0.000%
SEASONAL / Seasonal Employees	0.00%	2.000%	2.000%	0.000%	0.000%	0.000%
SUPPADV / Supplemental " By " Advice	0.00%	2.000%	2.000%	0.000%	0.000%	0.000%
XGUARDS / School Crossing Guards	0.00%	2.000%	2.000%	0.000%	0.000%	0.000%
Other Bargaining Unit Level Rates						
Fire Meal Allowance	0.00	0.00	0.00	0.00	0.00	0.00
Educational Allowance - Police & Fire Qualified						
Educational Allowance - Level 1 (ZEDUC_001)	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00
Educational Allowance - Level 2 (ZEDUC_002)	800.00	800.00	800.00	800.00	800.00	800.00
Educational Allowance - Level 3 (ZEDUC_003)	500.00	500.00	500.00	500.00	500.00	500.00
Educational Allowance - Level 4 (ZEDUC_004)	400.00	400.00	400.00	400.00	400.00	400.00
Educational Allowance - Level 5 (ZEDUC_005)	200.00	200.00	200.00	200.00	200.00	200.00
Cleaning & Clothing - Police and Fire						
Police Cleaning - Level 1 - POLC1, POLC2 (ZPDCLN_002)	0.00	0.00	0.00	0.00	0.00	0.00
Police Cleaning - Level 2 - POLC5 (ZPDCLN_003)	0.00	0.00	0.00	0.00	0.00	0.00
Police Clothing - Level 1 - POLC1, POLC2 (ZPDCLTH_001)	1,080.00	1,080.00	1,080.00	1,080.00	1,080.00	1,080.00
Police Clothing - Level 2 - POLC 5 (ZPDCLTH_002)	1,080.00	1,080.00	1,080.00	1,080.00	1,080.00	1,080.00
Fire Clothing - IAFF (ZPDCLTH_003)	0.00	0.00	0.00	0.00	0.00	0.00

City of Grand Rapids, Michigan
Targets - FY2014 to FY2019

	<u>2014</u> Targets	<u>2015</u> Targets	<u>2016</u> Targets	<u>2017</u> Targets	<u>2018</u> Targets	<u>2019</u> Targets
REVENUE TARGETS:						
A120 Clerk's Office	\$ 482,900	\$ 482,900	\$ 631,992	\$ 487,900	\$ 487,900	\$ 487,900
A130 Executive Office	735	810	810	810	810	810
B210 Community Development	3,376,330	3,436,560	3,498,594	3,562,493	3,628,307	3,664,590
C310 Design & Development	505,845	524,668	539,055	553,870	569,138	574,829
C330 Enterprise Services	2,270,500	2,259,150	2,277,856	2,296,620	2,315,441	2,338,595
D410 Human Resources	-	-	-	-	-	-
D420 Administrative Services	52,000	52,000	52,000	52,000	52,000	52,000
E510 Police	1,943,201	1,945,471	1,947,808	1,950,216	1,952,696	1,972,223
E520 Fire	441,700	436,675	432,444	428,975	426,236	430,498
E540 Attorney's Office	12,000	12,000	12,000	12,000	12,000	12,000
F620 Fiscal Services	37,130	37,130	37,130	37,130	37,130	37,872
General Administration	13,364,922	13,584,417	13,862,081	14,117,053	14,376,959	14,664,497
F630 Technology & Change Management	-	-	-	-	-	-
F640 Treasury	4,241,681	4,297,454	4,358,168	4,448,386	4,458,607	4,436,996
F650 Comptroller's Office	1,915	1,915	1,915	1,915	1,915	1,915
Subtotal REVENUE TARGETS:	\$ 26,730,859	\$ 27,071,150	\$ 27,651,853	\$ 27,949,368	\$ 28,319,139	\$ 28,674,725

	<u>2014</u> Targets	<u>2015</u> Targets	<u>2016</u> Targets	<u>2017</u> Targets	<u>2018</u> Targets	<u>2019</u> Targets
EXPENDITURE TARGETS:						
A120 Clerk's Office	\$ 1,787,670	\$ 1,892,853	\$ 1,958,058	\$ 1,960,134	\$ 1,875,623	\$ 1,894,379
A130 Executive Office	1,168,954	1,177,190	1,218,655	1,212,615	1,231,465	1,243,780
B210 Community Development	3,320,639	3,369,246	3,420,752	3,446,026	3,499,702	3,534,699
C310 Design & Development	1,696,607	1,774,157	1,805,952	1,866,435	1,840,666	1,825,767
C330 Enterprise Services	5,344,623	5,488,881	5,630,127	5,740,847	5,856,850	5,915,419
D410 Human Resources	1,923,032	1,793,160	1,889,397	1,832,642	1,924,641	1,943,887
D420 Administrative Services	712,113	721,597	730,001	734,957	745,231	752,683
E510 Police	44,750,734	45,113,270	46,039,573	46,511,362	47,187,956	47,656,355
E520 Fire	25,574,135	26,184,450	26,171,473	26,528,302	26,742,595	27,045,505
E540 Attorney's Office	2,247,245	2,287,137	2,334,665	2,344,664	2,368,393	2,392,077
F620 Fiscal Services	5,929,992	6,001,720	6,156,359	6,207,833	6,378,464	6,442,249
General Administration	18,058,240	19,202,619	18,918,751	18,505,811	17,791,376	17,969,290
F630 Technology & Change Management	194,928	197,438	201,954	204,508	207,431	209,506
F640 Treasury	2,012,000	2,029,247	2,046,142	2,067,066	2,093,152	2,114,083
F650 Comptroller's Office	2,412,941	2,441,631	2,419,809	2,434,995	2,488,331	2,513,214
TOTAL	\$ 117,133,853	\$ 119,674,596	\$ 120,941,668	\$ 121,598,197	\$ 122,231,876	\$ 123,452,893

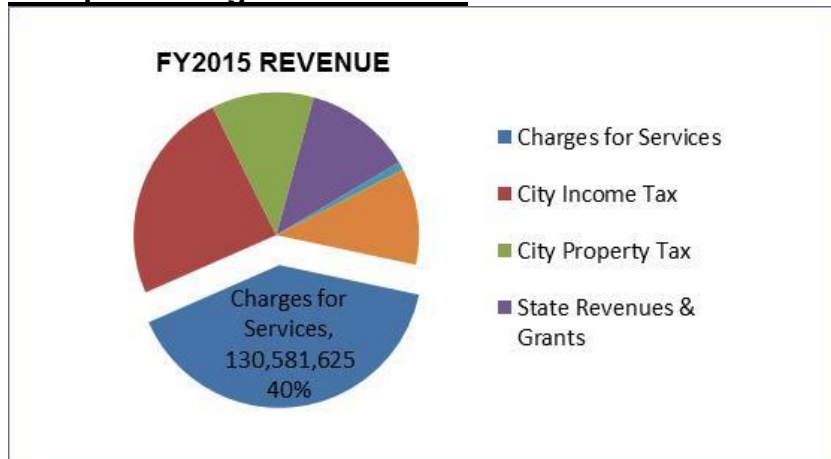
REVENUE OVERVIEW

This section provides an overview of the City of Grand Rapids' Fiscal Plan revenues. The narrative and graphics present revenue information for all budgeted funds as well as separate revenue data by source and by fund.

The General Operating Fund (GOF) is where the City accounts for most tax supported activities. Several years ago City income tax and property tax revenues were 38.6% and 16.9% of total GOF revenues respectively, but more recently the proportionate shares were projected to be 53% and 10.5%. The shift to the more economically volatile Income Tax as the primary GOF revenue source has contributed, in part, to the ongoing GOF budget constraints. Also contributing to the City's economic challenges is the near elimination of the statutory revenue sharing program.

City revenues are most easily explained by separating the sources into six major groups.

Group 1 - Charges for Services



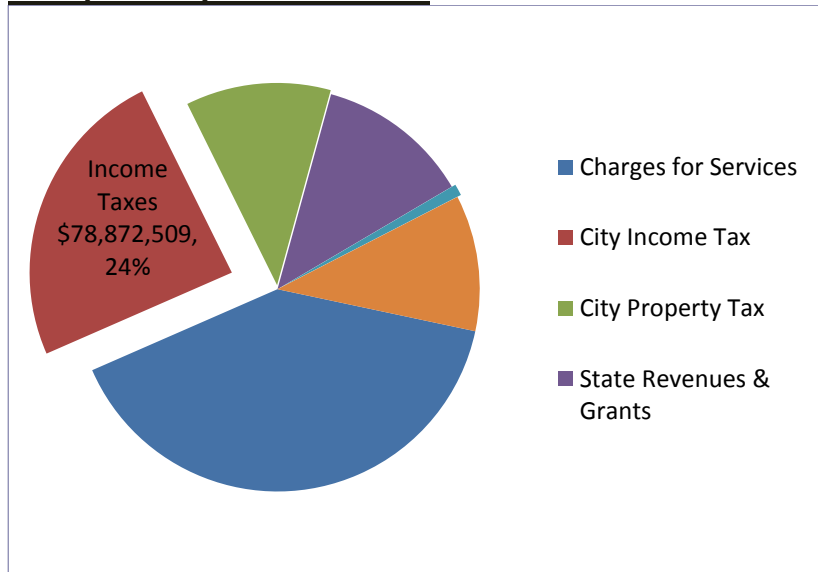
Charges for Services consist of revenues derived from charging the recipient for the product or service provided by the City. The majority of revenue from user charges is from the Enterprise Funds, Water Supply System, Sewage Disposal System, and Parking System. These systems are large operations serving City residents and businesses as well as several surrounding communities.

Other City funds with user fee revenues include the 61st District Court, Refuse Collection and Disposal, Building Inspection, Street, Vehicle Storage, and Parks Funds. Examples of General Operating Fund charges for services include the Property Tax Admin Fee, Licensing Fees, Marriage Ceremony Fees, and Special Event Fees.

This category is an increasingly larger revenue source as the City has focused more attention on full cost recovery from user charges. Unlike the private sector, state laws and related court cases limit City fees to the costs of the services provided, with any additional amounts considered to be an unauthorized tax. A comprehensive Water and Sewer Rate Study is prepared annually to ensure compliance with state laws and with bond covenants, and to assure the solvency of the Systems. All other user fees are examined and adjusted on an annual basis by the individual departments.

City Departments have been directed to focus on achieving 100% cost recovery for all services. If achievement of the 100% recovery level will negatively impact the Sustainability Plan goals, departments should recommend an alternative cost recovery goal, and identify a source of subsidy for any unrecovered costs.

Group 2 - City Income Taxes



With the approval of Michigan Public Act 284 in 1964, as amended, the State authorized Michigan cities to adopt uniform city income tax ordinances if approved by the City’s voters. Income tax receipts are deposited into the General Operating Fund and the Capital Reserve Fund.

In 1967, the voters approved a two mill reduction in the City’s property tax millage and a new tax on income earned within the City regardless of the residence of the taxpayer. Taxed income includes business net income and individuals’ salaries and wages. Up to and including the calendar year ending December 31, 1995, residents paid 1% and non-residents paid 1/2 of 1%.

In 1995, the City’s voters authorized an increase in the income tax from 1.0 % to 1.3% for residents and from 0.5% to 0.65%

for non-residents effective January 1, 1996. In May, 2010 the City’s electorate authorized a temporary increase in the income tax from 1.3% to 1.5% for residents and from 0.65% to 0.75% for non-residents effective July 1, 2010 through June 30, 2015.

Beginning July 1, 2010, the dependency exemption was lowered from \$750 to \$600 per dependent.

Assumptions are made as to the rate at which taxable income is expected to grow. We then overlay the temporary increase in the income tax rate and the permanent decrease in the exemption rate. The estimated revenues shown in the fiscal plan include the additional revenue from this ballot measure and are shown on the Transformation Investment Fund Statement. Income tax revenue (other than that generated by the May 2010 ballot measure) is divided between the Capital Reserve Fund and the General Operating Fund.

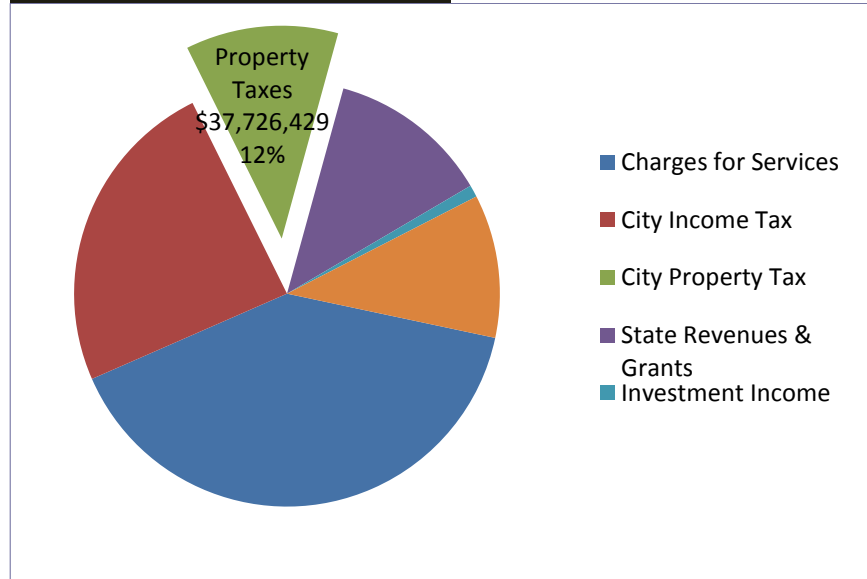
The City Commission has placed an income tax question on the May 6th ballot. Should the measure pass, Pillar III-Mobility will put the final piece of the City’s sustainability in place. The result of the vote will be available as the Final Fiscal Plan goes to print. Should the measure fail, the City will need to go back to work to solve the Pillar III-Mobility requirement.

FY2014 income tax revenues are trending at 1.5% above FY2013 levels as of current projections. A 1% increase in the growth rate (FY14 over FY12 Actual) translates to approximately \$628K in additional revenues.

To the extent actual income tax revenue exceeds budgeted income tax revenue, that increased tax revenue will be used to help meet two critical and complementary objectives:

increasing the General Operating Fund's unassigned fund balance and fully funding the Budget Stabilization Fund to the 10% policy guideline.

Group 3 - City Property Taxes



Real Property Tax

Property taxes, currently the City's fourth largest overall source of funds, have long been a serious citizen concern in Michigan. The General Property Tax Act, Michigan Public Act 206 of 1893, is regularly amended by State legislators but voters approved major changes in 1978 and 1994 which affect the City of Grand Rapids' property tax revenues on an ongoing basis.

In 1978, the "Headlee Amendment" and enabling legislation, Michigan Public Act 35 of 1979, placed limitations on increases of property tax millage rates by the State. The Headlee Amendment effectively reduces the maximum authorized tax rate that can be levied by a local taxing unit. Under the Headlee Amendment, if taxable property values rise faster than consumer prices, the maximum authorized millage rate is reduced, or "rolled back" to what would have been calculated if the inflation rate were used for valuation.

Until 1994, property taxes were based on a property's assessed value or an amount equal to 50% of the property's market value. This meant that property taxes went up and down in close relation to an increase or decrease in property value. With the passage of Proposal A, however, the tax was stabilized. In fact, some of the tax burden was shifted from property to sales tax, which was increased from 4% to 6%.

Proposal A created a new basis by which property tax would be calculated: the taxable value of the property. The taxable value of a property can only increase each year by the lesser of the rate of inflation or 5%. This allowed property values to rise in the 1990s without a corresponding rise in taxes. Unfortunately, it can also allow property values to fall without a corresponding decrease in taxes.

The initial Headlee Amendment permitted rolled back millages to be adjusted upward when property tax values increased by less than the rate of inflation. However, the Legislature eliminated any millage rate recovery for this situation following the passage of Proposal A in 1994.

Pursuant to Michigan Public Act 298 of 1917, as amended, the City is authorized to levy up to 3.0000 mills for refuse collection and disposal activities without seeking voter approval.

Public Act 359 of 1925, as amended authorizes home rule cities, like Grand Rapids, to levy up to \$50,000 for promotional purposes. After collecting these property taxes, the City disburses the funds to Experience Grand Rapids.

City Property Taxes are generated by applying the approved millage rates to the taxable value of a property. One mill equals \$1.00 per \$1,000 of taxable property value. The taxable value of property may be less than or equal to but cannot exceed the property's SEV. Property tax revenues are deposited into the General Operating, Library, Capital Reserve and Refuse Collection and Disposal funds.

Personal Property Tax

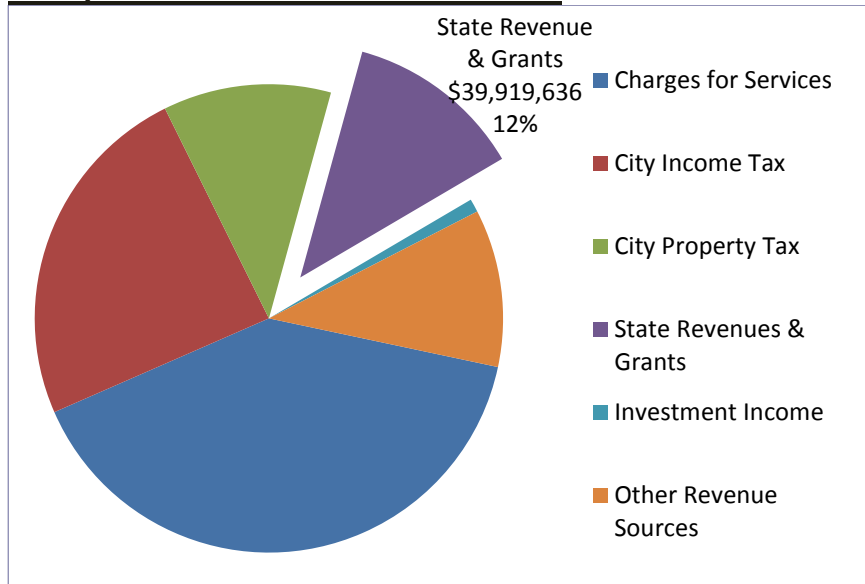
A package of bills passed in 2012 would begin phasing out the personal property tax on industrial equipment in 2014. That phase-out is contingent on voters' approval of replacing lost revenues for municipalities with a portion of the state's use tax. The vote will take place in August 2014.

The legislative package enacted in Lansing would phase out the industrial personal property tax through 2022 and shift part of the revenues from the state use tax — a business tax paid on out-of-state purchases. While the original personal property tax plan called for reimbursing locals 80% of property tax revenues, the current plan is looking to replace 100% of lost personal property tax revenues. In addition, the current plan calls for a State wide special assessment for

essential services, rather than a local assessment previously anticipated. Current projections by the State Treasury show full revenue reimbursement if the ballot measure passes in August. In addition, debt obligations and tax increment financing related obligations will be reimbursed 100% by the State. If voters reject the shift in the use tax in 2014, the entire package goes away.

The effects of the real property market are expected to result in a tax revenue decline of approximately 2% from FY2013 to FY2014. Total estimated property tax contributions to the General Operating Fund are expected to be flat and increase approximately 1% compared to the prior year in FY2015 and FY2016, respectively.

Group 4 - State Revenues and Grants



State Revenues and Grants include three major sources of revenues. State grants, state shared revenues and gas and weight taxes, are historically the City's third largest source of funds. State revenues and grants are dependent on the State's economic health.

State Grants

State grants support operating and capital activities for City projects ranging from child enrichment programs to street improvements. The amount of State grants received annually fluctuates depending on the timing and purpose of the grant. Like other grants, State grant revenues and expenditures are recognized via budget amendments when award letters or agreements are received from the granting agency.

State Shared Revenues

Revenue Sharing is the State program that previously distributed portions of the 4% of the 6% total sales tax collected by the cities according to predetermined formulae. The City historically received revenue sharing payments from the State under both the State Constitution and the Michigan Revenue Sharing Act, P.A. 140 of 1971; however, in FY2012, the State eliminated Statutory Revenue Sharing altogether and replaced it with the Economic Vitality Incentive Program (EVIP).

Overall, the State Revenue Sharing distributions have been declining since 2002, primarily due to cuts in the statutory component of the revenue. The FY2013 Constitutional revenue sharing distributions were 3.3% more favorable than what was budgeted for FY2013. Constitutional Revenue Sharing revenues are deposited to the General Administration Account.

Economic Vitality Incentive Program (EVIP)

The Economic Vitality Incentive Program (EVIP) replaces the statutory revenue sharing program. It is an incentive based program available to cities, villages and townships who previously received more than \$4,500 per year in Statutory Revenue Sharing, and is based on their willingness to manage employee retirement and health care costs, share services and make their spending more transparent to taxpayers.

The State of Michigan sized the EVIP at two thirds the amount that the City last received from the statutory revenue sharing program, in essence, reducing the statutory revenue sharing

program by one third. Further, this reduced amount was divided into three equal categories, each with their own criteria that the city must meet in order to receive the funding. FY2013 the Economic Vitality Incentive Program receipts were 5% higher than anticipated. EVIP revenues are deposited to the Transformation Investment Fund.

State Gas and Weight Taxes

The Michigan Constitution provides that certain proceeds of taxes levied by the State on motor vehicle fuels and registered motor vehicles be deposited into the Michigan Transportation Fund. Revenues deposited into the Fund are allocated by formula established under Public Act 51 of 1951, and transferred to several organizations, including the City, for transportation purposes.

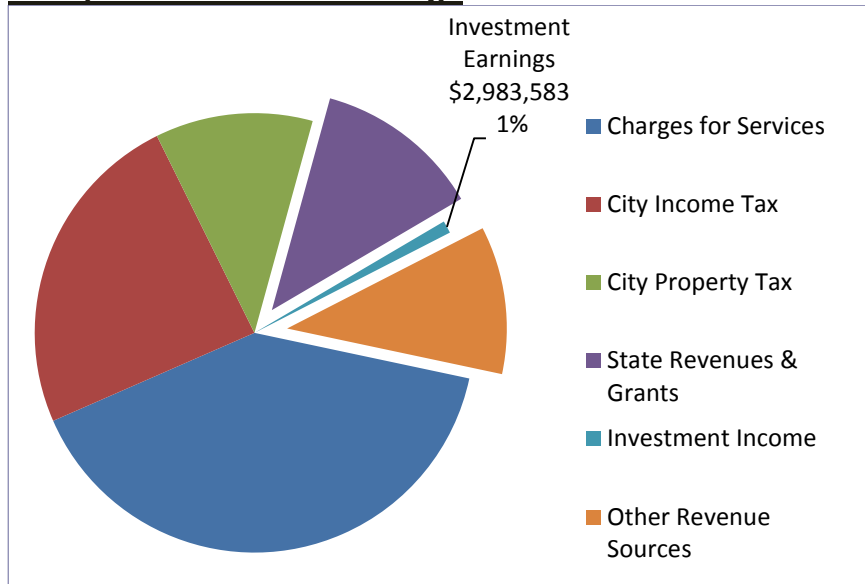
These funds (known as “Gas and Weight Taxes”) are distributed to cities and villages, after certain deductions by the State, on the basis of population and mileage for the type of street when compared to the total for the State.

Gas and weight taxes are excise taxes - this means these taxes are charged based on numbers of units sold (i.e., gallons) rather than on the price of the units. As fuels including gas and diesel become more expensive and as vehicles become more fuel efficient, fewer gallons of fuel are sold which means that fewer taxes are collected. At the same time, costs associated with road and street repairs and maintenance continue to rise. Labor costs, like health insurance benefits for the workers who fix the roads, and material costs, like petroleum-derived asphalt, have been increasing annually above the rate of inflation. Gas and weight taxes are already

inadequate to maintain the City’s roads but, with the General Operating Fund incapable of providing Streets Capital funding, the problem will get much worse in the very near future.

The City anticipates Gas and Weight taxes to increase by 1% in FY2015. However, given the current fiscal condition of the State of Michigan and recent proposals by Governor Snyder to change this tax, there is reason to be concerned that actual Gas and Weight tax revenue may be less than expected. As such, this revenue will be closely monitored throughout the upcoming fiscal year and adjustments made to associated expenditures if necessary.

Group 5 - Investment Earnings



Investment Earnings are the result of investing cash at prevailing interest rates until it is needed to pay for goods and services. The City Treasurer is authorized by State statute and City ordinance to invest surplus monies belonging to and under the control of the City. Surplus funds must be invested in accordance with Michigan Public Act 66 of 1977, as amended, (MCL 129.91 et seq.); Chapter 18 of the Grand Rapids City Code and the City of Grand Rapids Investment Policy. In summary, the City Treasurer may invest in the following investment instruments:

- Bonds, securities, and other obligations of the United States or an agency or instrumentality of the United States.

- Certificates of deposit, savings accounts, deposit accounts, or depository receipts of a financial institution, subject to a variety of criteria.
- Commercial paper rated at the time of purchase within the two highest classifications established by not less than two of the standard ratings services and that matures not more than 270 days after date of purchase.
- United States or federal agency or instrumentality obligation repurchase agreements.
- Bankers' acceptances of United States Banks.
- Obligations of Michigan or any of its political subdivisions that at the time of purchase are rated as investment grade by not less than one standard rating service.
- Mutual funds registered under the federal Investment Company Act of 1940 (title I of chapter 686, 54 Stat. 789, 15 USC 80a-1 to 80a-3 and 80a-4 to 80a-64) composed of investment vehicles which are legal for direct investment by local units of government in Michigan. These investments are also subject to a variety of criteria.
- Investment pools organized under the Local Government Investment Pools Act (Michigan Public Act 121 of 1985,) as amended, and/or organized under the Surplus Funds Investment Pool Act (Michigan Public Act 367 of 1982.) subject to a variety of criteria.

The above investment instruments and the cash balances in the City's checking accounts are subject to certain risks, as are all investment instruments. By restricting the investment options the City Treasurer has to the investment instruments listed above, State law and City code have greatly reduced the level of risk when investing the City's funds. However, the

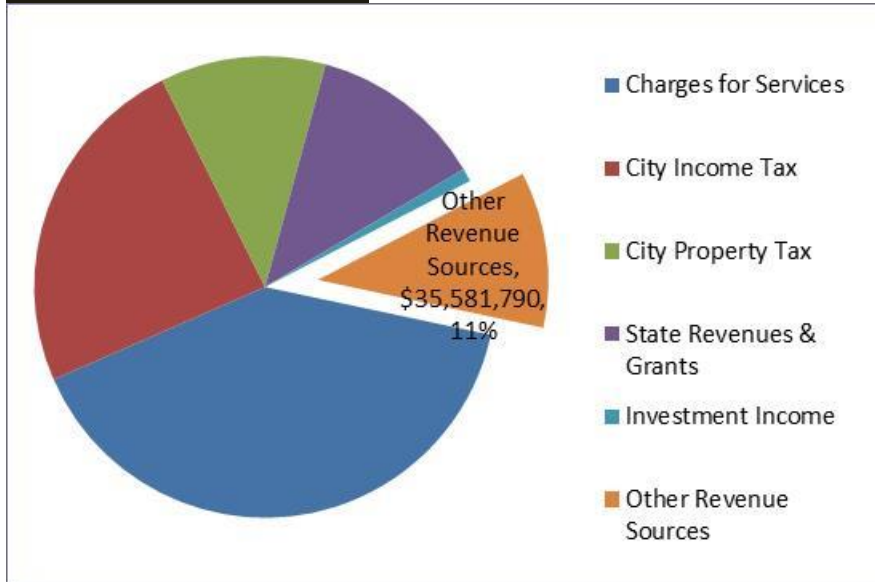
City's investments are still subject to the risks summarized below. Additional information regarding investment risk is described in the City's audited Comprehensive Annual Financial Report available online.

- Credit Risk: The risk that an issuer or other counter-party to an investment will not fulfill its obligations.
- Custodial Credit Risk: The risk that, in the event of a failure of the counter-party, the City may not be able to recover the value of investments or collateral securities that are in the possession of an outside party.
- Interest Rate Risk: This risk is the exposure of investments to changes in market value when interest rates change.

- Concentration of Credit Risk: The City's Investment Policy places limits on the amount that may be invested in any one issuer. The policy allows a maximum investment of 25% of available funds to be invested per financial institution at the time of the investment. In other words, the City Treasurer may not place all of the City's "eggs" in one basket.

This Fiscal Plan projects interest rates that continue to be at historically low levels and, with previously placed longer term investments maturing and being reinvested in lower interest rate securities, there is a reduced estimate of interest earnings for all the City subfunds.

Group 6 - Other Sources



A-87 Cost Allocation

Other sources of revenue include a multitude of minor items including funds transferred from non-General Operating Funds to the General Operating Fund for centralized support services like human resources and accounting. The amounts are determined by the City's Cost Allocation Plan which is prepared in compliance with the requirements of federal Circular A-87.

Cost allocation charges to the departments/funds are driven by the amount being allocated from the various central service departments. Annual fluctuations could be the result of either the central service departments incurring higher or lower expenditures or the allocation base increasing or decreasing for a recipient department/fund.

Grants

Normally grant revenues and expenditures are budgeted in their entirety via a budget amendment in the fiscal year they are received. For multiple year grants, these appropriations remain in effect until the grant is closed so there is no subsequent budget activity in future fiscal years. The current year estimate includes only the actual revenue receipts and expenditures that are anticipated to take place during the fiscal year. The following year's proposed grants budgeted in the Fiscal Plan are those new grants that are awarded and not previously budgeted. The budget authority for these new grants will also remain in effect until they are closed.

Fiduciary Funds

The total revenues of the City's budgeted funds include fiduciary funds. These funds are used to account for assets held in trust by the City for the benefit of individuals or other entities.



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INTRODUCTION TO FUND SUMMARIES

The City of Grand Rapids accounts for expenditures and revenues according to the generally accepted accounting practices as defined by the Governmental Accounting Standards Board (GASB). These standards require public agencies to maintain separate accountability over financial resources dedicated for specific financial purposes through fund designations. Governmental financial operations will incorporate several different types of funds. In order to have a reasonable structure, funds are classified in generic groups.

The groups budgeted by the City of Grand Rapids, and included in this Fiscal Plan, are governmental fund types and proprietary fund types. These fund types are defined as follows:

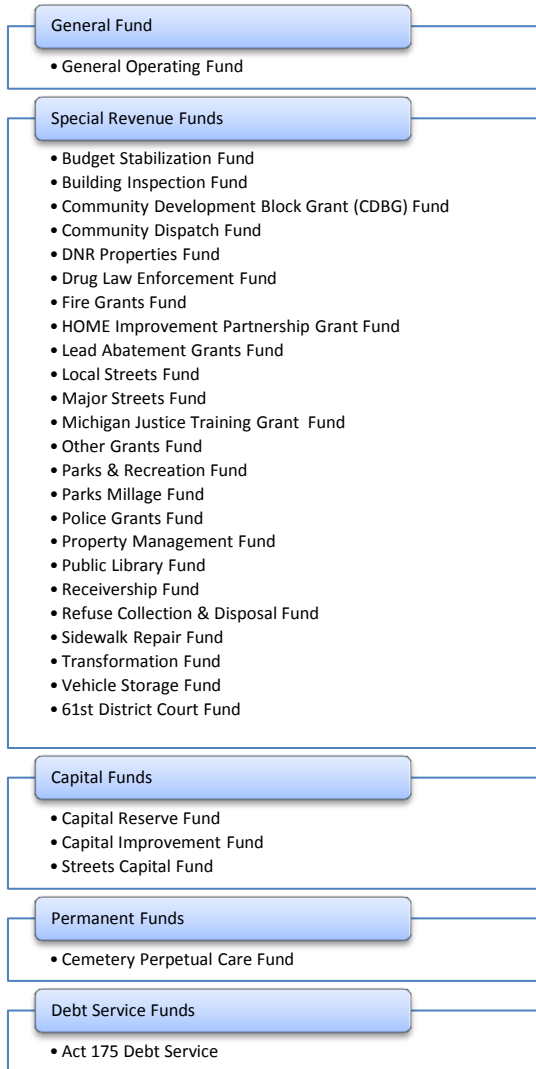
- **Governmental Fund Types** - The funds used to fund those activities of a government that are carried out to provide services to citizens and that are financed primarily through taxes and intergovernmental revenues. Governmental Fund Types include five types of funds – general, special revenue, debt service, capital projects and permanent.
 - General Fund** - Normally the most important fund of a municipality, it accounts for all resources not otherwise devoted to specific activities and finances many of the basic municipal functions, such as general administration, fire and police. This fund is the recipient of the bulk of the general tax dollars (e.g. income tax, property tax) paid by the community.
 - Special Revenue** - Accounts for receipts from revenue sources that have been earmarked for specific activities. For example, motor vehicle gas and weight taxes shared with local governments by the State for street maintenance might be accounted for in a Street Fund.
 - Permanent** - Used to report resources that are legally restricted to the extent that only earnings, and not principal, may be used for purposes that support the reporting government's programs.
 - Debt Service** - Accounts for the financing of the interest and retirement of principal of general long-term debt.
 - Capital Projects** - Accounts for the acquisition of capital facilities, which may be financed out of bond issues, grants-in-aid, or transfers from other funds. This type of fund is limited to accounting for the receipts and expenditures on capital projects. Any bond issues involved will be serviced and repaid by the Debt Service Funds.
- **Proprietary Fund Types** - These funds are used to account for a government's business-type activities supported, at least in part, by fees or charges.
 - Enterprise** - Accounts for business type activities. Municipal utilities, convention centers, parking operations and other activities supported largely by user charges may be accounted for by this type fund.
 - Internal Service** - These funds are similar to enterprise funds except that the services are not rendered to the general public but are for other governmental organization units within the same governmental jurisdiction. The operations of such activities as motor equipment services, data processing and building and grounds maintenance have been placed under this type of fund to account for the cost of such services and to encourage economy in their use.

The individual fund statements supported by supplemental information for each of the budgeted funds follow the combined fund statement. Each fund statement provides a three-year financial history of the fund, as well as an additional four years projections. Statements have been organized by category with the General Fund first, followed by Special Revenue, Permanent, Debt and Capital, Enterprise and Internal Service.

It is important to note that, although each fund is a separate entity, certain payments are often made from one fund to another. Such "contributions to other funds" could be made for any number of reasons. Perhaps the most obvious reason would be a subsidy to support the services of the recipient fund. Such a transfer most commonly occurs from the City's General Operating Fund. That fund, as the beneficiary of the general tax dollars of the community, is a resource to support other activities. Also, by design, operations of Internal Service Funds are supported by revenues from other funds. To avoid a distortion of the overall city financial picture, the combined fund statement addresses such transfers under the column titled Inter-Fund Eliminations.

Fund Structure for Budgeted Funds

Modified Accrual Basis of Budgeting and Accounting



What are “Budgetary Basis” and “Accounting Basis”?

Budgetary basis is the method used to determine when revenues and expenditures are recognized for budgeting purposes. Accounting basis is used to determine when revenues and expenditures are recognized for financial reporting purposes. These determinations depend on the measurement focus of the individual fund – that is, the types of transactions and events that are reported in a fund’s operating statement. The City of Grand Rapids’ funds use either the modified accrual or accrual measurement focus.

Modified Accrual Basis

Funds that focus on current financial resources use the modified accrual basis which recognizes increases and decreases in financial resources only to the extent that they reflect short-term inflows or outflows of cash. Amounts are recognized as revenue when earned as long as they are collectible within the period or soon enough thereafter to be used to pay liabilities of the current period. These funds are known collectively as “governmental fund types.”

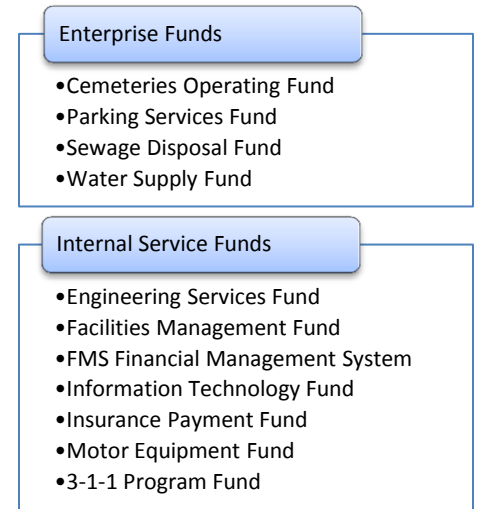
Accrual Basis

Funds that focus on total economic resources employ the accrual basis which recognizes increases and decreases in economic resources as soon as the underlying event or transaction occurs. Revenues are recognized as soon as they are earned and expenses are recognized as soon as a liability is incurred, regardless of the timing of related cash inflows and outflows. In the private sector, the accrual basis is often used by for-profit business enterprises and not-for-profit organizations.

Difference between the City’s Budgetary Basis and Accounting Basis

For funds that use the modified accrual basis, the portion of year-end fund balance reserved for outstanding compensated absence liabilities (for example, unused vacation) is not considered part of budgetary reserves.

Accrual Basis of Budgeting and Accounting



Description of Funds

General Overview

The use of public resources typically is constrained by legal restrictions and similar limitations. Some of these constraints are imposed by outside parties while other constraints reflect limitations that the government itself has placed upon the use of resources. A “fund” is a group of assets, liabilities, equity, revenues and expenses, and is a tool that accountants use to segregate resources related to specific activities. When governmental fund accounting was first developed, the separation of each fund was further reinforced by the use of separate bank accounts. In more recent decades funds have come to function as simple bookkeeping devices designed to facilitate increased focus on key activities and to ensure legal compliance.

Fund presentations usually show an important measure of the difference between the fund’s assets and liabilities. This important measure is known as fund balance or retained earnings, depending on type of fund. Governmental accounting has two different accounting methods: modified accrual and full accrual. The modified accrual method is used on Governmental Fund types like the General Operating Fund and Special Revenue Funds. These fund types use the term “Fund Balance” to describe the difference between the fund’s assets and liabilities. The full accrual method is used on proprietary funds like enterprise and internal service funds. These fund types use the term “Retained Earnings” to describe the difference between the fund’s assets and liabilities.

The use of fund balance or retained earnings depends on the fund type; yet, this may be confusing to the average reader. Therefore, we will use the generic term “fund balance” in this section to refer to both fund balance and retained earnings without regard to fund type.

Financial statement users examine fund balance information to identify the available liquid resources (liquidity refers to the ability to convert assets to cash) that can be used to repay long-term debt, reduce taxes, add new governmental programs, expand existing ones, or enhance the financial position of the government. The value of fund balance information is significantly diminished by misunderstandings regarding the messages it conveys and inconsistency in governments’ financial reporting practices. The overall objective of fund balance reporting is to isolate that portion of fund balance that is unavailable to support the subsequent year budgets.

Fund balance, as reported in the Comprehensive Annual Financial Report, will be displayed in the following classifications depicting the relative importance and the strength of the spending constraints placed on the purposes for which resources can be used:

- Nonspendable fund balance includes amounts that are not in a spendable form (inventory, for example) or are required to be maintained intact (the principal of an endowment fund, for example).
- Restricted fund balance includes amounts that can be spent only for the specific purposes stipulated by external resource providers (for example, grant providers), constitutionally, or through enabling legislation (that is, legislation that creates a new revenue source and restricts its use). Effectively, restrictions may be changed or lifted only with the consent of third party resource providers.

- Committed fund balance includes amounts that can be used only for the specific purposes determined by a formal action of the government’s highest level of decision-making authority. Commitments may be changed or lifted only by the government taking the same formal action that imposed the constraint originally.
- Assigned fund balance comprises amounts intended to be used by the government for specific purposes. Intent can be expressed by the governing body or by an official or body to which the governing body delegates the authority. In governmental funds other than the general fund, assigned fund balance represents the amount that is not restricted or committed. This indicates that resources in other governmental funds are, at a minimum, intended to be used for the purpose of that fund.
- Unassigned fund balance is the residual classification for the general fund and includes all amounts not contained in the other classifications. Unassigned amounts are technically available for any purpose. If another governmental fund has a fund balance deficit, then it will be reported as a negative amount in the unassigned classification in that fund. Positive unassigned amounts will be reported only in the General Operating Fund.

The budget focuses on the carry forward balances that are available to fund future programs. Therefore the fund statement in the Fiscal Plan reflects only the assigned and unassigned categories.

Fund Types

The City of Grand Rapids uses seven different fund groupings or types: General, Special Revenue, Permanent, Capital Improvement, Debt Service, Enterprise, and Internal Service. An additional grouping of Trust funds is included for informational purposes.

General Fund: The General Operating Fund is used to account for all financial resources except those required to be accounted for in another fund. The Fund Balance Policy for the General Operating Fund has been established at 15% of appropriations starting with the Fiscal Year that ended on 6/30/2010. This policy was established by the City Commission in prior years during the budget preparation process. The Revenues Overview Section behind the Budget Basics tab provides more details on General Operating Fund revenues. The General Fund also provides support to several other funds including the District Court, Parks, Dispatch and Cemetery funds. The Fund Balance policy for supported funds varies due to the unique nature of each fund and is discussed in more detail under each fund type below.

Transformation Fund: This fund, which is a subunit (also known as a subfund) of the General Operating Fund, is used to account for the temporary income tax rate increase that was approved by voters in 2010. The income tax rate increase began in FY 2011 and ends after FY 2015; this is why the term temporary income tax rate increase is used. In FY2012 the State of Michigan changed the way Cities received statutory revenue sharing payments (and renamed the program “Economic Vitality Incentive Program” (EVIP)) which required municipalities to qualify for payments by meeting certain criteria outlined by the State. As this source of revenue was uncertain, the decision was made to also place any amount received from the EVIP program into the Transformation fund. Since FY2012 the City has consistently received the full available EVIP funding amounts by complying with the State requirements. In addition, the FY2015 state budget eliminated most of the criteria to remain eligible for the EVIP program. Due to the increased certainty of the payment stream, as well as the increased focus on Phase II of the City’s Transformation plan, the FY2015 budget moves

50% of EVIP funding to the Capital Improvement Fund. The revenues deposited into the Transformation Fund are used to invest in elements of the transformation plans that have the potential to result in rapid, tangible, monetary return on investment that help fund the transformational process, which will create leaner City services in the future. Any remaining fund balance at the end of each year will be assigned to future transformational operations.

Special Revenue Funds: The Special Revenue funds are used to account for specific revenue sources that are restricted or committed to expenditures for specified purposes other than debt service or capital projects. The City's special revenue funds are listed below:

Budget Stabilization Fund: The purpose of this fund is to serve as the City's "savings" account and to assist in stabilizing revenues during periods of economic recession. The fund provides a safeguard to protect critical programs for the citizens of Grand Rapids when the City experiences an economic downturn. The fund is accounted for as a subfund of the General Fund.

Money in the budget stabilization fund may be appropriated by an ordinance or resolution adopted by a 2/3 vote of the City Commission. The amount of money in the fund shall not exceed either 10% of the City's most recent General Fund expenditure budget, as originally adopted, or 10% of the average of the City's five most recent General Fund expenditure budgets, as amended, whichever is less.

This fund may be used for the following purposes:

- To cover a general fund deficit, when the City's annual audit reveals such a deficit.
- To prevent a reduction in the level of public services or in the number of employees at any time in a fiscal year when the City's budgeted revenue is not being collected in an amount sufficient to cover budgeted expenses.
- To prevent a reduction in the level of public services or in the number of employees when in preparing the budget for the next fiscal year the City's estimated revenue does not appear sufficient to cover estimated expenses.
- To cover expenses arising because of a natural disaster, including a flood, fire, or tornado. However, if federal or state funds are received to offset the appropriations from the fund, that money shall be returned to the fund.

Major Revenue: Surplus revenues from the General Fund

Fund Balance Policy: Maintain a fund balance equal to 10% of total General Fund expenditures

Building Inspection Fund: The purpose of this fund is to comply with the State's requirement in Public Act 245 of 1999, that all fees charged for Building Inspections, Licensing and Permitting are used only for operations of the enforcing agency and the Construction Board of Appeals. The Act requires that these enforcement activities be accounted for in a separate fund.

Major Revenue: Licenses and Permits

Fund Balance Policy: Maintain an assigned fund balance reserve of 15% for operations

Community Dispatch Fund: The purpose of the fund is to account for the activities in the community dispatch center. The City of Grand Rapids and the City of Wyoming formed a partnership to operate a call taking and dispatch operation. The partnership operates as the second public safety answer point (PSAP) in Kent County. Kent County and the remaining communities operate the other PSAP. Funding is provided by the Kent County Dispatch Authority pursuant to an agreement to share charges that are added to 911 cell phone calls. The cities of Grand Rapids and Wyoming provide the remaining funding in accordance with formulas that are updated annually. The two municipalities share in the resources of a centralized community dispatch center, which is an initiative to consolidate emergency 911 calls for police and fire department services. Typically, funds that rely on the General Operating Fund require a 5% fund balance, however due to the dual funding streams from different communities, a 15% fund balance is appropriate which would allow time for adjustments in operations to be made should a major funding source be reduced or eliminated.

Major Revenue: Funding comes from each municipality in agreed upon percentages.

Fund Balance Policy: Maintain an assigned fund balance reserve of 15% for operations.

61st District Court Fund: The 61st District Court Fund is used to account for the revenues and expenditures related to the operations of the local branch of the Michigan Trial Court system. The 61st District Court has six judges and one full time magistrate. The Court hears cases which arise within the boundary of the City of Grand Rapids. This fund is unable to sustain itself with operating revenues and requires support from the General Fund. Due to this inner-operability with the General Fund a 5% fund balance target is appropriate.

Major Revenue: Fines (41%) and General Operating Fund Support (34%)

Fund Balance Policy: Maintain an assigned fund balance reserve of 5% for operations, due to GOF support.

DNR Properties Fund: This fund was established to account for the maintenance and sale of tax reverted properties deeded to the City by the State of Michigan, and is managed by the Economic Development Department. Revenues are expected to decrease as the remaining inventory is sold off, and staff time is gradually being redirected to other economic development activities.

Major Revenue: Property Sales

Fund Balance Policy: Assign fund balance to cover future expenses of this fund.

Downtown Improvement District (DID) Fund: This fund was split off from the Neighborhood Business Improvement Fund in FY2003. It manages the revenue received from the annual special assessment of downtown businesses that are located in a designated area. This area is bound generally by the river on the west, Division on the east, Cherry on the south and I-196 on the north, plus the Fulton Street corridor east to Jefferson, and the Division Avenue corridor south to Wealthy. The DID contracts with the Downtown Alliance for such things as street cleaning, sidewalk maintenance, and beautification within the designated assessment area.

Major Revenue: Special Assessments

Fund Balance Policy: Maintain an assigned fund balance reserve of 15% for operations.

Drug Law Enforcement Fund: This fund receives revenue from the sales of property forfeited pursuant to the enforcement of controlled substances. Funds are to be used only to enhance drug enforcement laws. Staffing costs paid from this fund include a Sergeant from the Metropolitan Enforcement Team (MET), and an Office Assistant IV, as well as overtime charges required for drug busts. In addition to funding the ongoing needs of the Vice Department (cell phones, information gathering, etc.), recent expenditures included the partial funding of a new vehicle for the Bomb Disposal Unit; a new van for the Special Response Team; purchase of surveillance and monitoring equipment, radio upgrades, Electronic Control Devices, protective vests and replacement vehicles.

Major Revenue: Sales of forfeited property

Fund Balance Policy: Assign fund balance to cover future expenses of this fund.

Grant Funds: The City maintains several grant subfunds to track activities of the various federal state and local grants received. These funds are characterized as “all years” funds because the appropriations continue in effect until the grant is closed or otherwise completed. The details of these grant subfunds can be found in a separate tabbed section of this plan.

Major Revenue: Federal, State and Local Grants and private donations

Fund Balance Policy: to have all funds committed to the activities designated in the grant agreements.

Local Street Fund: This fund is used to account for the cost of maintaining the City's local highway and street transportation system. The operating activities include snowplowing, pavement management and repair, street and sign maintenance, traffic signal maintenance and capital improvement projects. The funds for the capital improvement projects are transferred from the Local Street Fund to the Street Construction fund.

Major Revenue: State Shared Gas & Weight Tax; also transfers from the Major Streets Fund

Fund Balance Policy: Assign fund balance reserve of 15% based upon appropriations.

Major Street Fund: This fund is used to account for the cost of maintaining the City's major highway and street transportation system. The operating activities include snowplowing, pavement management and repair, street and sign maintenance, traffic signal maintenance and capital improvement projects. The funds for the capital improvement projects are transferred from the Major Street Fund to the street construction fund.

Major Revenue: State Shared Gas & Weight Tax

Fund Balance Policy: Assign fund balance reserve of 15% based upon appropriations.

Michigan Justice Training Fund: The purpose of this fund is to manage State funding provided to the City on a “per-officer” formula designated for criminal justice in-service training of Police Officers. It must be used to pay for law enforcement training of sworn officers only, and courses require prior approval from the Michigan Commission on Law Enforcement Standards (MCOLES). The department can bring in speakers on occasion, and out of state training is discouraged.

Major Revenue: Reimbursement of actual expenses by the State
Fund Balance Policy: To have all funds committed to eligible training activities

Parks and Recreation: This fund was established in FY2010 with two subfunds: Parks & Recreation Operations and Parks & Recreation After School Programs. The fund will account for the total revenues and costs associated with maintaining the City's park facilities, and providing a variety of recreational and sporting activities for youth through seniors. In FY2014 the After School Fund was discontinued and activities were transferred to Grand Rapids Public Schools. In FY2015 the Parks Millage Subfund was created (see below), due to the passage of a Parks & Recreation millage. The ballot language supporting the millage included Investment Guidelines that called for Maintenance of Effort (MOE) support from the General Fund equal to the FY2014 support amount, adjusted for changes in the overall expenditures in the General Fund each year. The MOE requirements will hold the General Fund support fairly constant going forward; therefore, a fund balance requirement of 15% is appropriate because budget fluctuations will need to be absorbed by the fund.

Major Revenue: General Operating Fund Support (66%), Fees (30%)
Fund Balance Policy: Maintain an assigned fund balance reserve of 15% for operations.

Parks Millage Subfund: This fund was established in FY2015 as a subfund of the Parks and Recreation Fund. Citizens of Grand Rapids voted on November 5, 2013 to establish a seven year dedicated millage of 0.98 mills per year for parks, pools and playgrounds. Each year the parks millage is expected to generate approximately \$4,000,000. Parks Millage Investment Guidelines were developed to invest the millage funds as promised over the life of the millage, with 20% dedicated to pools, 25% to 35% dedicated to park improvements, and 45% to 55% dedicated to parks rehabilitation and repair.

Major Revenue: Property taxes
Fund Balance Policy: To have all funds assigned according to the investment guidelines.

Property Management Subfund: This subfund, under the umbrella of the Neighborhood Business Improvement Fund, was established to account for property transactions, including certain lease arrangements and real-estate sales.

Major Revenue: Property sales and transactions
Fund Balance Policy: Maintain 15% fund balance reserve for operations

Public Library Fund: This fund was established to account for the dedicated millages that were voter-approved in 1995. It accounts for the receipt of Property Tax and the disbursement of funds for the operation, maintenance and capital improvements of the Library system.

Major Revenue: Property taxes
Fund Balance Policy: Maintain 15% fund balance reserve for operations.

Receivership Subfund: This fund was part of the General Operating Fund-General Administration in FY 2006. In FY2007, receivership activity was segregated into a new subfund established under the Neighborhood Business Improvement Fund, and it is currently managed by the Neighborhood Improvement Department. The Receivership Fund was established to account for repairs and rehabilitation of dilapidated structures as a result of Court-ordered receiverships during the code enforcement process, and is generally used as a tool of last resort.

Major Revenue: Rehab Loan Repayments

Fund Balance Policy: Maintain 15% fund balance reserve for operations.

Refuse Collection and Disposal Fund: This fund accounts for the collection and removal of trash and debris. Financing is provided by a special tax millage (FY 2015 1.6 mills), and Pay-As-You-Throw (PAYT) cart program revenues. The department promotes recycling and composting of yard waste as well as other services including the Domtar disposal site, graffiti removal, forestry, Butterworth Landfill, Trash Reduction program, Neighborhood cleanups and yard waste collection. Due to the combination of funding sources, a slightly higher fund balance reserve is required to account for fluctuations in taxable values and user charges.

Major Revenue: User charges and Property Taxes

Fund Balance Policy: Maintain 20% fund balance reserve for operations.

Sidewalk Repair Fund: The Sidewalk Repair Fund was established to account for needed sidewalk repairs and replacements not otherwise eligible for Community Development Block Grant funding. Financing was originally provided by General Operating Fund contributions, which were supplemented by billings to property owners for costs incurred.

Major Revenue: Fees for inspections and work performed

Fund Balance Policy: Maintain 15% fund balance reserve for operations.

Vehicle Storage Facility Fund: This fund accounts for revenue and costs associated with the safe storage and disposal of impounded and abandoned vehicles. Several effective reforms and reorganization of facilities have been implemented over the last several years, resulting in a decrease in the number of impounds.

Major Revenue: Fees from impounding cars and storage

Fund Balance Policy: Maintain 15% fund balance reserve for operations.

Permanent Funds

Cemetery Perpetual Care Fund: This fund receives 15% of all revenue generated by the sale of cemetery lots, and 100% of the revenue from sales of repossessed lots, as well as 15% of the net income from Cemetery operations. With the exception of certain capital items, these funds are not expendable; however, the interest earned in this fund is transferred to the Cemetery Operating Fund for use in the care and maintenance of the City's six cemeteries.

Major Revenue: 15% of Cemetery Revenue; Investment Income
Fund Balance Policy: Maintain 15% fund balance reserve for operations.

Capital Improvement Funds

Capital Reserve Fund: The purpose of the Capital Reserve fund is to receive Property Tax (1.25 mills) and Income Tax (5% of total) revenues that have been appropriated for general capital projects as well as for Debt Service on prior capital projects. In FY2015, the City allocated ½ of the Economic Vitality Incentive Program (EVIP) revenues in support of the Capital Reserve Fund for investment in the City's Phase II transformation plan.

Major Revenue: Property Taxes; Income Taxes
Fund Balance Policy: To have all funds committed to capital projects.

Capital Improvement Fund: This fund accounts for the acquisition and construction of Capital Projects to be used in general Governmental-type operations. Financing is provided by Bonds, Property Tax, Fire Equipment Reserves, and Contribution from Private Sources and Grants. Individual capital projects are detailed and appropriated in Appendix C.

Major Revenue: Bond Proceeds; Transfers from Capital Reserve; and Grants
Fund Balance Policy: To have all funds committed to capital projects.

Streets Capital Fund: To account for Streets Capital Projects in the Capital Projects Fund group. Resources are provided from the Major Streets Fund (Gas & Weight Tax), contributions from the General Operating Fund, and grants. Projects are made up of streets resurfacing and reconstruction projects.

Major Revenue: Bond Proceeds; Transfers from Capital Reserve, Major Streets, and General Operating Fund; and Grants
Fund Balance Policy: To have all funds committed to capital projects.

Debt Service Funds

Debt Retirement Fund: This fund is used to account for the retirement of Series 1999 and 2003 Act 175 Michigan Transportation Fund bond obligations. Debt Service is supported by a portion of the annual State of Michigan gas and weight tax revenues.

Major Revenue: State shared gas and weight tax transfer from Major Streets Fund
Fund Balance Policy: Zero fund balance at the end of the fiscal year.

Enterprise Funds: An Enterprise Fund is required for any activity whose principal source of funding is from external revenue sources (i.e. user charges) and meets any of the following criteria:

- 1) Debt is backed solely by fees and charges
- 2) There is a legal requirement to recover full costs through fees or charges

3) There is a policy decision to recover full costs through fees or charges

Enterprise Funds are permitted to be used for reporting any activity for which a fee is charged to external users for goods or services. They are frequently used to account for activities whose costs are only partially funded by fees or charges because they focus attention on the fully allocated cost of providing services and highlight the portion of the cost being borne by taxpayers.

The only way Enterprise Funds can generate cash is through user fees or bond issuances. Bond issuances are restricted to long-lived assets by Internal Revenue Service Code. Therefore, capital within these funds will be funded through unrestricted cash generated from user fees or from bond issues depending on the nature of the capital requirements. Due to the fact there are only the above mentioned two ways to raise cash in these funds the budgetary focus is on the flow of unrestricted cash.

Auto Parking System Fund: This fund is used to account for the operation and maintenance of major parking facilities, several surface parking lots and over 2,000 parking meters. In addition, parking system personnel account for the operation of the parking enforcement and violations function, which processes over 130,000 tickets per year. The cost of enforcement and the fine revenues are accounted for in the General Operating Fund. Financing of the Parking System operations is provided primarily through user charges.

Fund Balance Policy: Maintain an assigned fund balance reserve of 25%; Commit the remaining fund balance to future projects and debt service payments.

Cemeteries Operating Fund: The Cemetery Operating Subfund provides for the sale and maintenance of lots in the six City-owned Cemeteries. In addition to sales revenue and burial fees, partial funding is received from an annual subsidy by the General Operating Fund and from interest and minor capital transfers out of the Cemetery Perpetual Care Fund.

Fund Balance Policy: Maintain an assigned fund balance reserve of 25% for operations.

Golf Course Subfund: Because Indian Trails Golf Course is built on Woodlawn Cemetery property, this subfund is part of the Cemeteries Fund. It is used to account for activities of the golf course, which is located at 28th Street and Kalamazoo Avenue. The golf course pays rent to the Cemetery Operating fund and relies primarily on user fees and charges to support operations.

Fund Balance Policy: Maintain an assigned fund balance reserve of 25%.

Sewage Disposal System Fund: This fund accounts for the operation and maintenance of the municipal sewage disposal system, capital additions / improvements, and debt service. Operating revenue is provided by user charges to residential, commercial, industrial and municipal customers.

Fund Balance Policy: Maintain an assigned fund balance reserve of 25%.

Water Supply System Fund: This fund accounts for the operation and maintenance of the municipal water supply system, capital additions / improvements, and debt service. Operating revenue is provided by user charges to residential, commercial, industrial and municipal customers.

Fund Balance Policy: Maintain an assigned fund balance reserve of 25%.

Internal Service Funds: Internal Service Funds are used to report any activity that provides goods or services to other funds, departments, or agencies of the primary government and its component units, or to other government units on a cost-reimbursement basis. Use of an Internal Service Fund is never required. The goal of an Internal Service Fund should be to measure the full cost of providing goods or services (including the cost of capital assets) for the purpose of fully recovering that cost through fees or charges.

The only way Internal Service Funds can generate cash is through user fees or bond issuances. Bond issuances are restricted to long-lived assets by Internal Revenue Service Code. Therefore, capital within these funds will be funded through unrestricted cash generated from user fees or from bond issues depending on the nature of the capital requirements. Due to the fact there are only the above mentioned two ways to raise cash in these funds the budgetary focus is on the flow of unrestricted cash and require higher fund balance reserves, similar to Enterprise Funds due to the dependence on user fees and charges.

3-1-1 Program Fund: This fund was established in FY2014 replacing the previous Information Technology 311 Subfund. It is used to account for the operating revenues and expenditures of the 3-1-1 Customer Service Call Center Program. Revenues are generated by monthly billings to departments for services rendered.

Allocation and recovery of costs: costs are tallied on a monthly basis and allocated to the user departments based on the number of minutes of call time used during that month.

Fund Balance Policy: Maintain an assigned fund balance reserve of 25%.

Engineering Services Fund: This fund was established in FY2005 to account for engineering services provided to other City funds and departments. Revenues are generated by charges for services rendered as well as monies received from permits issued.

Fund Balance Policy: Maintain an assigned fund balance reserve of 25%.

Facilities Management Fund: This Fund was established to account for the routine maintenance performed on City buildings and grounds. Revenues are generated by billings to departments for maintenance services rendered. Management of the Facilities Department was combined with the Motor Equipment Department into a new "Facilities and Fleet Management" department in FY2009, however, the two funds remain separate and the Facilities Management function continues its focus on sustainable facilities and reduced energy consumption.

Allocation and recovery of costs: Costs are grouped together by the building that incurred the cost (i.e. City Hall). At the end of each month, the actual monthly costs by building are calculated and then charged back to the departments within the building based upon their square footage usage

compared to the usable square footage of the building. Common areas (i.e. conference rooms) are not considered as usable square footage, and therefore, become part of the building's total cost of operation, which is allocated to the departments using the building. Also general costs (administrative costs, A-87 costs, IT charges, etc.) are allocated to each building based upon the building's usable square footage compared to the total usable square footage of all the buildings.

Fund Balance Policy: The goal is to maintain up to a 25% reserve of fund balance for operations. The remaining fund balance is to be assigned as capital reserve for major repairs and improvements on each building in accordance with the receipt of the funds.

Information Technology Fund: This fund is used to account for the Information Processing and Telecommunications Services provided to other City funds and Departments. Revenues are generated by charges for services rendered.

Allocation and recovery of costs: Budgetary costs are grouped together by function – Administration, Enterprise Solutions, Shared Solutions, Department Solutions, Dedicated Support, Mainframe, Network, Personal Computer Support, Shared Servers, RDBMS, Printing costs, Email, and Telephony. Costs are allocated to the department's code by use of a proper basis for the function (e.g. the number of employees for email costs). Costs are recovered using the following methods: Personal Computer Support is billed on actual support calls when incurred, Telephony is billed on budgetary costs of telephony based upon the number of lines, and all the other functions are billed on budgetary costs based upon the combined amounts and is known as data charges.

Fund Balance Policy: Maintain an assigned fund balance reserve of 25%; commit a capital reserve amount for replacement and upgrade of Information Technology capital infrastructure.

Information Technology Capital Subfund: This subfund of the Information Technology Fund is used to account for the capital needs of the Information Processing and Telecommunications Services. Revenues are generated through charges to Departments.

Allocation and recovery of costs: A pre-determined dollar amount based on future capital needs is entered into the IT Allocation Plan outlined in the Information Technology Fund section above. The appropriate percentages are charged to user departments based on this plan, and the revenues received are directly deposited into the Capital subfund until they are needed for Capital Replacement, at which time an annual budget is prepared. The replacement cycle for most capital replacement items is approximately five years.

Fund Balance Policy: To have all funds committed to capital projects.

Information Technology FMS Subfund: This subfund of the Information Technology Fund is used to account for a State of Michigan grant that was provided through the Michigan Municipal Services Authority (MMSA) to research and develop a cloud-based Financial Management system that could be made available to all entities in the State of Michigan who wish to partner in a stronger more robust financial system.

Allocation and recovery of costs: Costs are grouped into three categories: Consulting, Implementation, and Incidentals; costs are charged to the appropriate category when incurred.

Fund Balance Policy: All funds are allocated to the development of a new financial management system.

Health Insurance SubFund: To account for the payment of approved health insurance claims for active employees and for certain post Medicare retirees (over 65) who have elected to pay for and remain in the City's plan. The City is self-insured for health insurance claims and finances the insurance payments through payroll distribution per employee.

Allocation and Recovery of Costs: After the annual actuarial study on health care is received, the suggested increase/decrease is applied to factors within the Health Care rate study prepared by the Budget Office. Costs for those over 65 are recovered completely from the retirees and the Union Medicare Supplements. Costs for active personnel are budgeted equally for each employee regardless of status, but recovered from Premium Sharing and Departmental Contributions based on each active employee's true status (participating, or opt-out).

Fund Balance Policy: Maintain an assigned fund balance reserve of 25%.

Risk Management SubFund: To account for the payment of approved insurance claims and/or premiums, public liability, life insurance and workers' compensation. The City is self-insured for general liability and finances the insurance payments through budgeted transfers from other funds.

Allocation and Recovery of Costs: Insurance Premiums and other risk costs are grouped into three categories, Liability, Property, and Workers' compensation. Each cost is annually allocated to the departments/funds according to a stated basis (number of personnel, payroll, etc.), and the total allocation may be adjusted for fluctuations in Fund Balance. Billings to the departments are made monthly based on the final budgeted allocation.

Fund Balance Policy: Maintain an assigned fund balance reserve of 25%.

Motor Equipment System Fund: This fund is used to account for the purchase, operation and maintenance of the City's centralized motor vehicle fleet. There are over 600 licensed motor vehicles in the fleet along with many off-the-road pieces of equipment.

Allocation and recovery of costs: Vehicles are grouped into similar classes (i.e. patrol cars or refuse trucks). Actual operation and maintenance costs are gathered and maintained for each class. Each vehicle is assigned a rental rate based on four components: Operation and Maintenance costs for a vehicle in that class; a flat overhead fee for General Administration; Replacement or Depreciation cost for the vehicle in the class; and a portion of Debt Service payments that the class of vehicles is currently paying. Any excess and deficits of the rental rates for the vehicle is maintained within a replacement reserve for the class.

Fund Balance Policy: Maintain an assigned fund balance reserve of 25%; commit a vehicle replacement reserve for vehicle replacement by class.

Trust Funds

General Retiree Health Care Fund: The General Retiree Health Care fund was established in FY 2008 to account for the costs and funding obligations associated with the City-provided general retiree health plan. Contributions charged to departments are accumulated in the fund. The fund issues payments on current retiree health care claims and also funds the general retiree health care trust account.

Fund Balance Policy: To achieve a fully funded general retiree care trust.

Police Retiree Health Care Fund: The Police Retiree Health Care fund was established in FY 2008 to account for the costs and funding obligations associated with the City-provided police retiree health plan. Contributions charged to departments are accumulated in the fund. The fund issues payments on current retiree health care claims and also funds the police retiree health care trust account.

Fund Balance Policy: To achieve a fully funded police retiree care trust.

Fire Retiree Health Care Fund: The Fire Retiree Health Care fund was established in FY 2008 to account for the costs and funding obligations associated with the City-provided fire retiree health plan. Contributions charged to departments are accumulated in the fund. The fund issues payments on current retiree health care claims and also funds the fire retiree health care trust account.

Fund Balance Policy: To achieve a fully funded fire retiree care trust.

Library Retiree Health Care Fund: The Library Retiree Health Care fund was established in FY 2010 to account for the costs and funding obligations associated with the City-provided library retiree health plan. Contributions charged to departments are accumulated in the fund. The fund issues payments on current retiree health care claims and also funds the library retiree health care trust account.

Fund Balance Policy: To achieve a fully funded library retiree care trust.

**CITY FUNDS BY CLASSIFICATION
WITH APPROVED APPROPRIATIONS**

GENERAL OPERATING	
General Operating Fund	\$ 122,003,869

SPECIAL REVENUE	
Budget Stabilization	\$ -
Building Inspection	3,123,264
Community Dispatch	6,098,028
61st District Court	13,732,938
DNR Properties	20,000
Drug Law Enforcement	482,855
Economic Development Corporation (EDC)	257,495
Local Streets	3,278,190
Major Streets	13,740,298
Michigan Justice Training	60,000
Parks and Recreation	5,782,515
Parks Millage	3,793,322
Property Management	1,413,042
Public Library	11,142,600
Receivership Subfund	15,000
Refuse Collection	11,000,921
Sidewalk Repair	1,199,798
Transformation Fund	24,865,151
Vehicle Storage Facility	529,088
	\$ 100,534,505

INTERNAL SERVICE	
Engineering Services	\$ 4,031,330
Facilities Operating	6,171,895
Facilities Capital	1,251,200
FMS Fund	3,300,000
Information Technology Operating	4,740,813
Information Technology Capital	813,450
3-1-1 Program	1,354,226
Insurance Health Subfund	26,978,649
Insurance Risk Management Subfund	4,261,415
Motor Equipment Operating	11,373,915
Motor Equipment Capital	3,630,618
	\$ 67,907,511

ENTERPRISE	
Auto Parking	\$ 19,894,754
Belknap Ice Arena	292,300
Cemetery Operating	1,437,068
Cemetery Golf Course	521,766
Sewage Disposal System	56,876,268
Water Supply System	48,047,384
	\$ 127,069,540

GRANTS	
Community Development Block Grant	\$ 4,647,583
Home Investment Partnership Program	1,109,000
Lead Hazard Control Grant	-
Other Grants	64,910
Police Grants	931,253
	\$ 6,752,746

CAPITAL IMPROVEMENT and DEBT SERVICE	
Capital Reserve	\$ 10,202,500
Capital Improvement	4,641,968
Streets Capital	543,878
Debt Retirement	1,352,188
	\$ 16,740,534

PERMANENT	
Cemetery Perpetual Care	\$ 45,240

FIDUCIARY (INFORMATIONAL)	
General Retiree Health Care	\$ 6,989,200
Police Officer Retiree Health Care	2,091,418
Firefighter Retiree Health Care	2,239,299
	\$ 11,319,917

CITY OF GRAND RAPIDS
APPROVED APPROPRIATIONS BY SERVICE GROUP
July 1, 2014
Total \$439,701,758*

ADMINISTRATIVE SERVICES \$ 35,124,727	COMMUNITY SERVICES \$ 44,041,076	DESIGN, DEVELOPMENT & ENTERPRISE SERVICES \$ 148,355,673	FISCAL SERVICES \$ 88,085,010	PUBLIC SAFETY SERVICES \$ 99,584,988	OTHER SERVICES \$ 24,510,284
ADMINISTRATIVE SERVICES \$ 2,074,359	COMMUNITY DEVELOPMENT \$ 9,657,468	DESIGN, DEVELOPMENT & COMMUNITY ENGAGEMENT \$ 4,875,119	FACILITIES & FLEET MANAGEMENT \$ 24,508,784	POLICE \$ 54,919,810	PUBLIC LIBRARY \$ 11,142,600
HUMAN RESOURCES \$ 33,050,368	PUBLIC SERVICES \$ 34,383,608	ECONOMIC DEVELOPMENT \$ 1,690,538	FISCAL SERVICES \$ 49,184,913	FIRE \$ 28,582,851	CITY CLERK \$ 1,850,828
		ENGINEERING \$ 5,560,006	TECHNOLOGY & CHANGE MANAGEMENT \$ 9,296,476	DISTRICT COURT \$ 13,732,938	EXECUTIVE OFFICE \$ 11,516,856
		ENTERPRISE SERVICES \$ 136,230,010	TREASURY \$ 2,651,113	CITY ATTORNEY \$ 2,349,389	
			COMPTROLLER'S OFFICE \$ 2,443,724		

*Does not include:
 Debt Service \$1,352,188
 Fiduciary \$11,319,917

**CITY OF GRAND RAPIDS, MICHIGAN
COMBINED BUDGETED FUNDS
FISCAL YEAR 2015**

**STATEMENT OF REVENUES AND APPROPRIATIONS
July 1, 2014**

	GENERAL OPERATING	SPECIAL REVENUE	DEBT SERVICE	CAPITAL IMPROVEMENT	PERMANENT	FIDUCIARY	ENTERPRISE	INTER-FUND ELIMINATIONS	TOTAL ALL FUNDS	MEMORANDUM ONLY INTERNAL SERVICE FUNDS
REVENUES:										
401 Taxes	\$77,941,852	\$30,377,189	\$ -	\$8,279,897	\$ -	\$ -	\$ -	\$ -	\$116,598,938	\$ -
450 Licenses and Permits	482,459	3,636,408	-	-	-	-	82,900	-	4,201,767	60,500
500 Intergovernmental Revenues	15,214,870	25,000,533	-	2,644,538	-	-	-	-	42,859,941	42,665
600 Charges for Services	11,194,095	11,940,922	-	-	29,764	249,000	107,167,844	-	130,581,625	41,510,780
655 Fines and Forfeitures	2,019,400	4,925,000	-	-	-	-	1,213,742	-	8,158,142	-
664 Interest and Rents	401,500	251,450	-	-	24,000	1,680,118	1,065,220	-	3,422,288	12,005,260
671 Other Revenue	840,675	1,992,710	-	255,000	-	14,210,427	1,095,879	-	18,394,691	5,452,176
695 Other Financing Sources	14,876,045	17,622,747	1,352,188	4,993,796	114,690	-	33,808,724	(\$58,800,779)	13,967,411	3,000,000
From (To) Fund Balance	(967,027)	11,540,292	-	(784,885)	(123,214)	(4,819,628)	(17,364,769)	-	(12,519,231)	895,153
TOTAL REVENUES	\$122,003,869	\$107,287,251	\$1,352,188	15,388,346	\$45,240	\$11,319,917	\$127,069,540	(\$58,800,779)	\$325,665,572	\$62,966,534 *
APPROPRIATIONS:										
A110 Public Library	\$ -	\$11,142,600	\$ -	\$ -	\$ -	\$ -	\$ -	(\$472,177)	10,670,423	\$ -
A120 Clerk's Office	1,850,828	-	-	-	-	-	-	-	1,850,828	-
A130 Executive Office	1,314,357	-	-	10,202,500	-	-	-	(5,898,771)	5,618,086	-
B210 Community Services	3,356,959	6,300,509	-	-	-	-	-	(1,946,364)	7,711,104	-
B220 Public Services	-	22,221,398	-	-	-	-	-	(2,995,918)	19,225,480	-
B230 Parks Operations	-	9,575,837	-	290,000	45,240	-	2,251,134	(1,431,661)	10,730,550	-
C310 Design Devt & Community Engage	1,751,855	3,123,264	-	-	-	-	-	(242,853)	4,632,266	-
C315 Economic Development	-	1,690,537	-	-	-	-	-	(12,762)	1,677,775	-
C320 Engineering	-	1,199,798	-	338,878	-	-	-	(96,719)	1,441,957	4,031,330
C330 Enterprise Services	5,460,929	5,282,487	-	1,132,000	-	-	124,344,594	(21,260,051)	114,959,959	-
D410 Human Resources	1,810,303	-	-	-	-	-	-	-	1,810,303	31,240,064
D420 Administrative Services	-	720,133	-	-	-	-	-	-	720,133	1,354,226
E510 Police	46,392,673	7,572,136	-	955,000	-	-	-	(307,390)	54,612,419	-
E520 Fire	27,919,951	-	-	662,900	-	-	-	(481,984)	28,100,867	-
E530 District Court	-	13,732,938	-	-	-	-	-	(383,286)	13,349,652	-
E540 Attorney's Office	2,349,389	-	-	-	-	-	-	-	2,349,389	-
F610 Facilities & Fleet Management	-	529,088	-	1,552,068	-	-	-	(9,433)	2,071,723	17,486,651
F620 Fiscal Services	24,319,762	24,865,151	-	-	-	-	-	(23,261,410)	25,923,503	-
F630 Technology & Change Mgmt	187,213	-	-	255,000	-	-	-	-	442,213	8,854,263
F640 Treasury	2,125,793	51,508	-	-	-	-	473,812	-	2,651,113	-
F650 Comptroller's Office	2,443,724	-	-	-	-	-	-	-	2,443,724	-
N980 Non-Departmental	-	-	1,352,188	-	-	11,319,917	-	-	12,672,105	-
TOTAL APPROPRIATIONS	\$122,003,869	\$107,287,251	\$1,352,188	\$15,388,346	\$45,240	\$11,319,917	\$127,069,540	(\$58,800,779)	\$325,665,572	\$62,966,534 *

* Net of intra-fund eliminations which total \$4,940,977

**CITY OF GRAND RAPIDS, MICHIGAN
SUMMARY OF ESTIMATED FINANCIAL
SOURCES AND USES
2013 - 2015
JULY 1, 2014**

	GENERAL FUND			SPECIAL REVENUE FUNDS		
	2013 Actual	2014 Estimated	2015 Budget	2013 Actual	2014 Estimated	2015 Budget
FINANCIAL SOURCES:						
401 Taxes	\$ 75,901,629	\$ 76,661,864	\$ 77,941,853	\$ 26,162,899	\$ 26,099,808	\$ 30,377,189
450 Licenses and Permits	455,221	486,484	482,459	3,852,617	3,666,527	3,636,408
500 Intergovernmental Revenues	14,563,177	14,822,055	15,214,870	37,516,213	28,967,291	25,000,533
600 Charges for Services	11,483,410	10,743,074	11,194,095	11,011,857	11,495,625	11,940,922
655 Fines and Forfeitures	2,202,696	2,021,400	2,019,400	5,037,479	4,885,000	4,925,000
664 Interest and Rents	332,402	381,500	401,500	368,941	239,859	251,450
671 Other Revenue	941,765	856,033	840,675	2,459,831	2,126,184	1,992,710
695 Other Financing Sources	17,625,953	12,553,779	14,876,044	19,550,564	18,653,416	17,622,747
TOTAL SOURCES	\$ 123,506,253	\$ 118,526,189	\$ 122,970,896	\$ 105,960,401	\$ 96,133,710	\$ 95,746,959
EXPENDITURES:						
A110 Public Library	\$ -	\$ -	\$ -	\$ 11,340,011	\$ 11,313,377	\$ 11,142,600
A120 Clerk's Office	1,606,010	1,620,279	1,850,828	-	-	\$ -
A130 Executive Office	1,154,648	1,154,506	1,314,357	131,535	-	\$ -
B210 Community Services	3,187,340	3,313,650	3,356,959	13,965,833	6,174,477	\$ 6,300,508
B220 Public Services	-	-	-	26,837,541	23,206,646	\$ 22,221,397
B230 Parks Operations	-	-	-	5,026,199	5,482,609	\$ 9,575,837
C310 Design Devt & Community Engagement	1,361,161	1,578,649	1,751,855	3,049,364	2,910,458	\$ 3,123,264
C315 Economic Development	22,868	-	-	759,900	2,414,832	\$ 1,690,537
C320 Engineering	-	-	-	872,230	1,244,445	\$ 1,199,798
C330 Enterprise Services	4,972,640	5,217,978	5,460,929	4,736,134	4,948,219	\$ 5,282,488
D410 Human Resources	1,538,238	1,890,398	1,810,303	-	-	\$ -
D420 Administrative Services	600,932	706,522	720,133	-	-	\$ -
E510 Police	45,163,560	44,146,392	46,392,673	8,418,540	7,034,428	\$ 7,572,137
E520 Fire	27,770,459	24,999,105	27,919,951	1,575,724	140,043	\$ -
E530 District Court	-	-	-	13,440,836	14,093,497	\$ 13,732,938
E540 Attorney's Office	2,168,150	2,225,364	2,349,389	-	-	\$ -
F610 Facilities & Fleet Management	-	-	-	479,386	561,770	\$ 529,088
F620 Fiscal Services	26,182,331	26,111,920	24,319,762	10,337,120	9,779,848	\$ 24,865,151
F630 Technology & Change Management	171,700	194,405	187,213	-	-	\$ -
F640 Treasury	1,857,219	1,979,629	2,125,793	58,738	65,682	\$ 51,508
F650 Comptroller's Office	1,889,303	2,339,927	2,443,724	-	-	\$ -
N980 Non-Departmental	-	-	-	-	-	\$ -
TOTAL USES	\$ 119,646,559	\$ 117,478,724	\$ 122,003,869	\$ 101,029,091	\$ 89,370,331	\$ 107,287,251
Net Increase (Decrease) in Fund Balance	\$ 3,859,694	\$ 1,047,465	\$ 967,027	\$ 4,931,310	\$ 6,763,379	\$ (11,540,292)
General Contingencies and Reserves	-	-	-	-	-	-
Fund Balance - July 1	8,818,061	12,677,755	13,725,220	31,761,408	36,692,718	43,456,097
Fund Balance - June 30	\$ 12,677,755	\$ 13,725,220	\$ 14,692,247	\$ 36,692,718	\$ 43,456,097	\$ 31,915,805

**CITY OF GRAND RAPIDS, MICHIGAN
SUMMARY OF ESTIMATED FINANCIAL
SOURCES AND USES
2013 - 2015
JULY 1, 2014**

	DEBT SERVICE			CAPITAL IMPROVEMENT		
	2013 Actual	2014 Estimated	2015 Budget	2013 Actual	2014 Estimated	2015 Budget
FINANCIAL SOURCES:						
401 Taxes	\$ -	\$ -	\$ -	\$ 7,582,932	\$ 7,536,834	\$ 8,279,897
450 Licenses and Permits	-	-	-	-	-	-
500 Intergovernmental Revenues	-	-	-	57,059	785,321	2,644,538
600 Charges for Services	-	-	-	380	-	-
655 Fines and Forfeitures	-	-	-	-	-	-
664 Interest and Rents	-	-	-	3,040	-	-
671 Other Revenue	-	-	-	1,491,113	989,438	255,000
695 Other Financing Sources	1,342,779	1,337,265	1,352,188	6,957,592	9,681,282	4,993,796
TOTAL SOURCES	\$ 1,342,779	\$ 1,337,265	\$ 1,352,188	\$ 16,092,116	\$ 18,992,875	\$ 16,173,231
EXPENDITURES:						
A110 Public Library	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
A120 Clerk's Office	-	-	-	-	-	-
A130 Executive Office	-	-	-	8,392,593	8,863,138	10,202,500
B210 Community Services	-	-	-	-	-	-
B220 Public Services	-	-	-	-	-	-
B230 Parks Operations	-	-	-	148,226	125,000	290,000
C310 Design Devt & Community Engagement	-	-	-	-	-	-
C315 Economic Development	-	-	-	-	-	-
C320 Engineering	-	-	-	3,591,625	1,913,904	338,878
C330 Enterprise Services	-	-	-	881,692	1,895,652	1,132,000
D410 Human Resources	-	-	-	-	-	-
D420 Administrative Services	-	-	-	-	-	-
E510 Police	-	-	-	240,076	199,260	955,000
E520 Fire	-	-	-	972,746	4,562,225	662,900
E530 District Court	-	-	-	-	-	-
E540 Attorney's Office	-	-	-	-	-	-
F610 Facilities & Fleet Management	-	-	-	69,084	525,000	1,552,068
F620 Fiscal Services	-	-	-	-	-	-
F630 Technology & Change Management	-	-	-	119,255	581,938	255,000
F640 Treasury	-	-	-	-	-	-
F650 Comptroller's Office	-	-	-	-	-	-
N980 Non-Departmental	1,342,779	1,337,265	1,352,188	-	-	-
TOTAL USES	\$ 1,342,779	\$ 1,337,265	\$ 1,352,188	\$ 14,415,297	\$ 18,666,117	\$ 15,388,346
Net Increase (Decrease)						
in Fund Balance	\$ -	\$ -	\$ -	\$ 1,676,819	\$ 326,758	\$ 784,885
General Contingencies and Reserves	-	-	-	-	-	-
Fund Balance - July 1	-	-	-	3,084,132	4,760,951	5,087,709
Fund Balance - June 30	\$ -	\$ -	\$ -	\$ 4,760,951	\$ 5,087,709	\$ 5,872,594

**CITY OF GRAND RAPIDS, MICHIGAN
SUMMARY OF ESTIMATED FINANCIAL
SOURCES AND USES
2013 - 2015
JULY 1, 2014**

	PERMANENT FUNDS			TOTAL GOVERNMENTAL FUNDS		
	2013	2014	2015	2013	2014	2015
	Actual	Estimated	Budget	Actual	Estimated	Budget
FINANCIAL SOURCES:						
401 Taxes	\$ -	\$ -	\$ -	\$ 109,647,460	\$ 110,298,506	\$ 116,598,939
450 Licenses and Permits	-	-	-	4,307,838	4,153,011	4,118,867
500 Intergovernmental Revenues	-	-	-	52,136,449	44,574,667	42,859,941
600 Charges for Services	34,845	29,588	29,764	22,530,492	22,268,287	23,164,781
655 Fines and Forfeitures	-	-	-	7,240,175	6,906,400	6,944,400
664 Interest and Rents	29,680	24,000	24,000	734,063	645,359	676,950
671 Other Revenue	-	-	-	4,892,709	3,971,655	3,088,385
695 Other Financing Sources	105,679	122,903	114,690	45,582,567	42,348,645	38,959,465
TOTAL SOURCES	\$ 170,204	\$ 176,491	\$ 168,454	\$ 247,071,753	\$ 235,166,530	\$ 236,411,728
EXPENDITURES:						
A110 Public Library	\$ -	\$ -	\$ -	\$11,340,011	\$11,313,377	\$11,142,600
A120 Clerk's Office	-	-	-	1,606,010	1,620,279	1,850,828
A130 Executive Office	-	-	-	9,678,776	10,017,644	11,516,857
B210 Community Services	-	-	-	17,153,173	9,488,127	9,657,467
B220 Public Services	-	-	-	26,837,541	23,206,646	22,221,397
B230 Parks Operations	174,673	171,751	45,240	5,349,098	5,779,360	9,911,077
C310 Design Devt & Community Engagement	-	-	-	4,410,525	4,489,107	4,875,119
C315 Economic Development	-	-	-	782,768	2,414,832	1,690,537
C320 Engineering	-	-	-	4,463,855	3,158,349	1,538,676
C330 Enterprise Services	-	-	-	10,590,466	12,061,849	11,875,417
D410 Human Resources	-	-	-	1,538,238	1,890,398	1,810,303
D420 Administrative Services	-	-	-	600,932	706,522	720,133
E510 Police	-	-	-	53,822,176	51,380,080	54,919,810
E520 Fire	-	-	-	30,318,929	29,701,373	28,582,851
E530 District Court	-	-	-	13,440,836	14,093,497	13,732,938
E540 Attorney's Office	-	-	-	2,168,150	2,225,364	2,349,389
F610 Facilities & Fleet Management	-	-	-	548,470	1,086,770	2,081,156
F620 Fiscal Services	-	-	-	36,519,451	35,891,768	49,184,913
F630 Technology & Change Management	-	-	-	290,955	776,343	442,213
F640 Treasury	-	-	-	1,915,957	2,045,311	2,177,301
F650 Comptroller's Office	-	-	-	1,889,303	2,339,927	2,443,724
N980 Non-Departmental	-	-	-	1,342,779	1,337,265	1,352,188
TOTAL USES	\$ 174,673	\$ 171,751	\$ 45,240	\$ 236,608,399	\$ 227,024,188	\$ 246,076,894
Net Increase (Decrease) in Fund Balance	\$ (4,469)	\$ 4,740	\$ 123,214	\$ 10,463,354	\$ 8,142,342	\$ (9,665,166)
General Contingencies and Reserves	(34,845)	-	-	(34,845)	-	-
Fund Balance - July 1	939,068	899,754	904,494	44,602,669	55,031,178	63,173,520
Fund Balance - June 30	\$ 899,754	\$ 904,494	\$ 1,027,708	\$ 55,031,178	\$ 63,173,520	\$ 53,508,354



CITY OF
GRAND
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**City of Grand Rapids
GENERAL FUND OPERATING (GFGEN)
STATEMENT OF OPERATIONS**

Organizations	2013 Actuals	2014 Adopted	2014 Amended	2014 Estimate	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast
REVENUE	10.63%	-0.9%	-0.9%	1.5%	2.0%	2.5%	2.5%	2.5%	2.5%
<u>GENERAL FUND OPERATING (GFGEN)</u>									
438 Taxes - Income	62,791,752	62,234,684	62,234,684	63,733,628	65,008,301	66,633,508	68,299,346	70,006,829	71,757,001
402 Taxes - Property	13,109,877	13,004,672	13,004,672	12,928,236	12,933,552	13,060,759	13,208,793	13,419,970	13,553,767
450 Licenses And Permits	455,221	499,045	499,045	486,484	482,459	487,797	492,400	497,081	501,843
501 Intergovernmental Revenues	14,563,177	14,693,908	14,693,908	14,822,055	15,214,870	15,654,216	16,103,348	16,568,297	17,046,432
600 Charges For Services	11,483,410	11,365,923	11,365,923	10,743,074	11,194,095	11,302,873	11,409,428	11,525,731	11,639,446
655 Fines And Forfeitures	2,202,696	2,071,500	2,071,500	2,021,400	2,019,400	2,042,400	2,042,400	2,042,400	2,042,400
664 Interest And Rents	332,402	451,500	451,500	381,500	401,500	441,500	491,500	541,500	591,500
671 Other Revenue	941,765	945,985	945,985	856,033	840,675	984,767	840,675	840,675	840,675
695 Other Financing Sources	16,445,953	11,702,555	12,069,107	11,188,779	10,881,719	8,107,957	7,397,198	7,507,962	7,678,836
695 Return Excess Subsidy - After School Programs	0	0	0	0	364,551	0	0	0	0
695 Repayment of Loan for Parks Millage	0	0	0	0	300,000	0	0	0	0
696 Repayment of Loan for Pools Millage	0	0	0	0	143,483	0	0	0	0
695 Pension Transformation Allowance	0	0	0	0	1,766,291	0	0	0	0
695 Principal Payment Rec'd on Gov't Center Ramp	1,180,000	1,365,000	1,365,000	1,365,000	1,420,000	3,005,000	2,035,000	595,000	0
GENERAL FUND OPERATING Total Revenue	123,506,253	118,334,772	118,701,324	118,526,189	122,970,896	121,720,777	122,320,088	123,545,445	125,651,900
EXPENDITURES									
<u>GENERAL FUND OPERATING (GFGEN)</u>									
701 Personal Services	78,412,604	79,729,178	78,184,230	75,031,921	81,907,760	81,401,625	81,010,226	81,381,714	81,840,504
726 Supplies	1,591,145	1,993,622	2,095,594	1,957,451	1,869,414	2,010,422	1,989,005	2,052,309	2,070,879
800 Other Services And Charges	17,654,024	19,993,084	20,854,113	20,857,977	20,868,043	20,875,488	21,322,822	21,956,258	22,331,867
970 Capital Outlay	340,032	381,784	519,393	586,016	437,224	475,488	459,868	469,321	503,911
990 Debt Service	344,341	331,795	627,985	331,795	327,423	322,583	112,262	57,918	56,472
996 Appropriation Lapse	0	(3,000,000)	(3,000,000)	(350,000)	(3,000,000)	(3,000,000)	(3,000,000)	(3,000,000)	(3,000,000)
999 Contingent Appropriation	0	1,500,000	0	0	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
999 Transfers Out	17,620,947	16,333,999	17,601,623	16,805,361	12,519,378	12,539,525	13,101,795	13,411,285	13,705,435
999 Parks Subsidy (Maintenance of Effort)	0	0	0	0	5,266,593	5,250,571	5,267,701	5,328,215	5,393,128
999 Streets Capital	0	0	0	0	0	750,000	750,000	750,000	1,000,000
999 Transfers Out - Budget Stabilization Fund	3,683,466	1,071,311	2,158,203	2,258,203	808,034	0	0	0	0
GENERAL FUND OPERATING Total Expenditures	119,646,559	118,334,772	119,041,141	117,478,724	122,003,869	121,625,702	122,013,678	123,407,020	124,902,196
GF OPERATING REV OVER/(UNDER) EXPENDITURES	3,859,694	(0)	(339,817)	1,047,465	967,027	95,075	306,410	138,425	749,704
Beginning Fund Balance	8,818,061	12,677,755	12,677,755	12,677,755	13,725,220	14,692,247	14,787,322	15,093,732	15,232,157
Ending Fund Balance	12,677,755	12,677,754	12,337,938	13,725,220	14,692,247	14,787,322	15,093,732	15,232,157	15,981,861
	10.6%	10.7%	10.4%	11.7%	12.0%	12.2%	12.4%	12.3%	12.8%
Assigned to Operations - 15% of Total Spending	17,946,984	17,750,216	17,856,171	17,621,809	18,300,580	18,243,855	18,302,052	18,511,053	18,735,329
Unassigned Fund Balance	(5,269,229)	(5,072,461)	(5,518,233)	(3,896,589)	(3,608,334)	(3,456,533)	(3,208,320)	(3,278,896)	(2,753,468)
Total	12,677,755	12,677,754	12,337,938	13,725,220	14,692,247	14,787,322	15,093,732	15,232,157	15,981,861
Unassigned FB as a % of Total Expenditures	-4.4%	-4.3%	-4.6%	-3.3%	-3.0%	-2.8%	-2.6%	-2.7%	-2.2%

City of Grand Rapids
Fund Summary by Dept. & Character - Revenue
Budget 2015, Version 1
General Fund (GFGEN)

Organizations	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
Clerk's Office (A120)									
450 Licenses And Permits	109,755	205,000	205,000	225,000	215,000	215,000	215,000	215,000	215,000
600 Charges For Services	41,001	277,500	277,500	41,000	35,000	35,000	35,000	35,000	35,000
671 Other Revenue	300	400	400	400	400	144,492	400	400	400
Clerk's Office Total	151,056	482,900	482,900	266,400	250,400	394,492	250,400	250,400	250,400
Executive Office (A130)									
600 Charges For Services	54,041	375	375	375	375	375	0	0	0
671 Other Revenue	221	360	360	240	480	480	480	480	480
695 Other Financing Sources	20,000	0	0	0	0	0	0	0	0
Executive Office Total	74,262	735	735	615	855	855	480	480	480
Community Development (B210)									
600 Charges For Services	1,768,529	2,007,642	2,007,642	1,963,047	2,045,719	2,086,635	2,128,366	2,170,932	2,214,354
671 Other Revenue	(1,455)	0	0	0	0	0	0	0	0
695 Other Financing Sources	1,474,889	1,368,688	1,368,688	1,368,688	1,315,691	1,331,340	1,330,985	1,346,521	1,357,822
Community Development Total	3,241,963	3,376,330	3,376,330	3,331,735	3,361,410	3,417,975	3,459,351	3,517,453	3,572,176
Design Development & Community Engagement Dept (C310)									
450 Licenses And Permits	59,059	98,495	98,495	79,484	83,459	86,797	89,400	92,081	94,843
600 Charges For Services	482,199	407,350	407,350	376,031	535,885	549,366	559,882	570,715	581,870
Design Development & Community Engagemen	541,258	505,845	505,845	455,515	619,344	636,163	649,282	662,796	676,713
Economic Development Dept (C315)									
600 Charges For Services	79,606	0	0	0	0	0	0	0	0
664 Interest And Rents	705	0	0	0	0	0	0	0	0
671 Other Revenue	39,690	0	0	0	0	0	0	0	0
Economic Development Dept Total	120,002	0	0	0	0	0	0	0	0

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Organizations	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
Enterprise Services (C330)									
450 Licenses And Permits	118,952	140,000	140,000	140,000	142,000	144,000	146,000	148,000	150,000
501 Intergovernmental Revenues	195,428	230,000	230,000	215,956	244,542	247,096	246,331	247,887	248,727
600 Charges For Services	2,163,124	1,825,500	1,825,500	1,821,500	1,869,579	1,872,579	1,875,579	1,878,579	1,881,579
671 Other Revenue	98,687	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000
Enterprise Services Total	2,576,192	2,270,500	2,270,500	2,252,456	2,331,121	2,338,675	2,342,910	2,349,466	2,355,306
Human Resources (D410)									
671 Other Revenue	3	0	0	0	0	0	0	0	0
Human Resources Total	3	0	0	0	0	0	0	0	0
Administrative Services (D420)									
600 Charges For Services	7,200	52,000	52,000	52,000	52,000	52,000	52,000	52,000	52,000
Administrative Services Total	7,200	52,000	52,000	52,000	52,000	52,000	52,000	52,000	52,000
Police (E510)									
450 Licenses And Permits	42,316	55,550	55,550	42,000	42,000	42,000	42,000	42,000	42,000
501 Intergovernmental Revenues	192,592	155,000	155,000	164,714	160,000	160,000	160,000	160,000	160,000
600 Charges For Services	707,453	538,000	538,000	501,650	493,500	493,500	493,500	493,500	493,500
655 Fines And Forfeitures	255,082	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
664 Interest And Rents	78,252	51,500	51,500	41,500	41,500	41,500	41,500	41,500	41,500
671 Other Revenue	556,325	712,500	712,500	602,000	606,000	606,000	606,000	606,000	606,000
695 Other Financing Sources	1,227,298	1,291,143	1,291,143	1,291,143	1,350,366	188,481	190,985	193,565	196,222
Police Total	3,059,319	3,053,693	3,053,693	2,893,007	2,943,366	1,781,481	1,783,985	1,786,565	1,789,222
Fire (E520)									
501 Intergovernmental Revenues	204,738	175,000	175,000	250,580	250,580	250,580	250,580	250,580	250,580
600 Charges For Services	276,823	266,700	266,700	150,588	262,600	275,500	288,000	308,000	323,500
664 Interest And Rents	34	0	0	0	0	0	0	0	0
671 Other Revenue	12,594	0	0	0	0	0	0	0	0
695 Other Financing Sources	1,934,382	2,870,157	2,870,157	2,388,049	2,383,291	825,654	0	0	0
Fire Total	2,428,570	3,311,857	3,311,857	2,789,217	2,896,471	1,351,734	538,580	558,580	574,080

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Organizations	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
Attorney's Office (E540)									
600 Charges For Services	4,637	0	0	4,500	4,500	4,500	4,500	4,500	4,500
671 Other Revenue	195	12,000	12,000	0	0	0	0	0	0
Attorney's Office Total	4,832	12,000	12,000	4,500	4,500	4,500	4,500	4,500	4,500
Fiscal Services (F620)									
401 Taxes	41,135,142	62,234,684	62,234,684	63,733,628	65,008,300	66,633,508	68,299,345	70,006,829	71,757,000
501 Intergovernmental Revenues	9,429,310	14,133,908	14,133,908	14,190,805	14,559,748	14,996,540	15,446,437	15,909,830	16,387,125
600 Charges For Services	5,146,028	5,850,365	5,850,365	5,689,592	5,752,787	5,791,268	5,830,451	5,870,355	5,910,993
671 Other Revenue	35,266	14,120	14,120	31,438	37,900	37,900	37,900	37,900	37,900
695 Other Financing Sources	11,789,384	7,537,567	7,541,844	7,505,899	9,826,697	8,767,482	7,910,229	6,562,876	6,124,793
Fiscal Services Total	67,535,131	89,770,644	89,774,921	91,151,362	95,185,432	96,226,698	97,524,362	98,387,790	100,217,811
Treasury (F640)									
401 Taxes	12,987,849	13,004,672	13,004,672	12,928,236	12,933,552	13,060,759	13,208,793	13,419,970	13,553,767
600 Charges For Services	143,128	140,141	140,141	142,441	141,800	141,800	141,800	141,800	141,800
655 Fines And Forfeitures	1,454,408	1,821,500	1,821,500	1,771,400	1,769,400	1,792,400	1,792,400	1,792,400	1,792,400
664 Interest And Rents	223,279	400,000	400,000	340,000	360,000	400,000	450,000	500,000	550,000
671 Other Revenue	174,779	130,040	130,040	139,330	119,330	119,330	119,330	119,330	119,330
Treasury Total	14,983,443	15,496,353	15,496,353	15,321,407	15,324,082	15,514,289	15,712,323	15,973,500	16,157,297
Comptroller's Office (F650)									
600 Charges For Services	294	350	350	350	350	350	350	350	350
664 Interest And Rents	280	0	0	0	0	0	0	0	0
671 Other Revenue	1,967	1,565	1,565	7,625	1,565	1,565	1,565	1,565	1,565
Comptroller's Office Total	2,541	1,915	1,915	7,975	1,915	1,915	1,915	1,915	1,915
Total	94,725,771	118,334,772	118,339,049	118,526,189	122,970,896	121,720,777	122,320,088	123,545,445	125,651,900

City of Grand Rapids
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Organizations	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
Overall Summary by Character									
401 Taxes	54,122,991	75,239,356	75,239,356	76,661,864	77,941,852	79,694,267	81,508,138	83,426,799	85,310,767
450 Licenses And Permits	330,083	499,045	499,045	486,484	482,459	487,797	492,400	497,081	501,843
501 Intergovernmental Revenues	10,022,069	14,693,908	14,693,908	14,822,055	15,214,870	15,654,216	16,103,348	16,568,297	17,046,432
600 Charges For Services	10,874,064	11,365,923	11,365,923	10,743,074	11,194,095	11,302,873	11,409,428	11,525,731	11,639,446
655 Fines And Forfeitures	1,709,490	2,071,500	2,071,500	2,021,400	2,019,400	2,042,400	2,042,400	2,042,400	2,042,400
664 Interest And Rents	302,550	451,500	451,500	381,500	401,500	441,500	491,500	541,500	591,500
671 Other Revenue	918,573	945,985	945,985	856,033	840,675	984,767	840,675	840,675	840,675
695 Other Financing Sources	16,445,953	13,067,555	13,071,832	12,553,779	14,876,045	11,112,957	9,432,199	8,102,962	7,678,837
Total	94,725,771	118,334,772	118,339,049	118,526,189	122,970,896	121,720,777	122,320,088	123,545,445	125,651,900

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Organizations	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
Clerk's Office (A120)									
701 Personal Services	1,138,534	1,274,040	1,274,040	1,080,642	1,259,006	1,337,683	1,261,461	1,245,862	1,270,324
726 Supplies	66,477	97,824	115,824	108,950	111,098	121,600	111,100	93,600	111,100
800 Other Services And Charges	405,481	402,027	402,027	427,687	480,724	497,348	501,285	496,918	516,305
970 Capital Outlay	9,900	0	0	3,000	0	0	0	0	0
Clerk's Office Total	1,620,392	1,773,891	1,791,891	1,620,279	1,850,828	1,956,631	1,873,846	1,836,380	1,897,729
Executive Office (A130)									
701 Personal Services	896,146	880,477	880,477	888,521	1,085,399	1,099,772	1,099,792	1,109,167	1,114,110
726 Supplies	5,593	5,900	5,900	5,000	4,900	6,000	5,900	5,900	5,900
800 Other Services And Charges	251,073	265,135	279,495	260,985	223,058	251,913	250,749	262,553	266,439
970 Capital Outlay	1,780	3,000	3,000	0	1,000	6,000	4,500	4,500	8,200
Executive Office Total	1,154,592	1,154,512	1,168,872	1,154,506	1,314,357	1,363,685	1,360,941	1,382,120	1,394,649
Community Development (B210)									
701 Personal Services	2,113,902	2,080,004	2,080,004	2,080,003	2,212,233	2,252,045	2,255,682	2,277,446	2,290,178
726 Supplies	36,617	46,600	46,600	49,300	58,500	58,525	50,550	50,575	58,600
800 Other Services And Charges	470,195	670,573	670,573	673,082	581,725	586,631	597,671	611,891	615,195
970 Capital Outlay	4,564	11,264	11,264	11,264	4,500	2,000	2,000	4,500	2,000
999 Transfers Out	592,840	480,000	480,000	500,001	500,001	500,001	500,001	500,001	500,001
Community Development Total	3,218,117	3,288,441	3,288,441	3,313,650	3,356,959	3,399,202	3,405,904	3,444,413	3,465,974
Design Development & Community Engagement Dept (C310)									
701 Personal Services	973,856	1,181,726	1,181,726	1,019,250	1,283,123	1,308,658	1,306,503	1,314,578	1,317,768
726 Supplies	30,086	34,850	34,850	32,350	36,850	36,850	36,850	36,850	36,850
800 Other Services And Charges	314,237	458,292	458,292	447,484	417,246	418,775	421,307	425,376	426,299
970 Capital Outlay	216	0	0	12,750	2,750	2,750	2,750	2,750	2,750
999 Transfers Out	33,517	6,815	6,815	66,815	11,886	11,886	11,886	11,886	11,886
Design Development & Community Engagemen	1,351,912	1,681,683	1,681,683	1,578,649	1,751,855	1,778,919	1,779,296	1,791,440	1,795,553

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Organizations	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
Economic Development Dept (C315)									
701 Personal Services	19,026	0	0	0	0	0	0	0	0
726 Supplies	1,159	0	0	0	0	0	0	0	0
800 Other Services And Charges	2,842	0	0	0	0	0	0	0	0
Economic Development Dept Total	23,027	0	0	0	0	0	0	0	0
Enterprise Services (C330)									
701 Personal Services	1,971,343	2,147,906	2,147,906	2,028,973	2,167,326	2,200,998	2,203,490	2,223,587	2,235,280
726 Supplies	327,686	336,350	336,350	337,450	284,270	284,270	284,270	284,270	284,270
800 Other Services And Charges	2,644,325	2,785,821	2,785,821	2,807,503	2,965,560	3,059,627	3,228,385	3,397,403	3,563,348
970 Capital Outlay	8,106	27,500	27,500	27,500	27,500	27,500	27,500	27,500	27,500
999 Transfers Out	16,552	15,877	15,877	16,552	16,273	17,500	18,000	18,500	19,000
Enterprise Services Total	4,968,013	5,313,454	5,313,454	5,217,978	5,460,929	5,589,895	5,761,645	5,951,260	6,129,398
Human Resources (D410)									
701 Personal Services	949,811	960,897	960,897	960,897	1,022,068	1,036,077	1,032,493	1,038,511	1,040,224
726 Supplies	36,388	35,000	35,000	33,000	44,000	34,000	34,000	34,000	34,000
800 Other Services And Charges	550,980	900,101	900,101	896,501	744,235	845,899	773,545	817,704	785,359
970 Capital Outlay	0	15,000	15,000	0	0	0	0	0	0
Human Resources Total	1,537,178	1,910,998	1,910,998	1,890,398	1,810,303	1,915,976	1,840,038	1,890,215	1,859,583
Administrative Services (D420)									
701 Personal Services	502,461	462,339	462,339	428,159	405,398	411,044	409,150	411,154	411,441
726 Supplies	11,046	10,600	10,600	10,103	17,825	11,200	11,600	12,100	12,600
800 Other Services And Charges	91,640	233,210	233,210	268,260	296,910	299,428	297,734	302,995	297,885
Administrative Services Total	605,147	706,149	706,149	706,522	720,133	721,672	718,484	726,249	721,926
Police (E510)									
701 Personal Services	37,003,566	36,018,250	35,747,460	36,159,755	38,362,574	38,416,139	38,718,365	38,861,627	39,126,089
726 Supplies	506,095	684,815	684,815	622,815	627,309	761,169	749,278	772,255	795,923
800 Other Services And Charges	6,202,945	6,398,472	6,660,579	6,722,961	7,137,527	7,349,920	7,475,835	7,640,686	7,744,556
970 Capital Outlay	21,312	59,820	59,820	28,742	81,900	85,707	89,629	93,666	97,827
999 Transfers Out	1,363,169	603,436	612,119	612,119	183,364	191,178	192,701	192,956	194,946
Police Total	45,097,087	43,764,793	43,764,793	44,146,392	46,392,674	46,804,113	47,225,808	47,561,190	47,959,341

City of Grand Rapids
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Organizations	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
Fire (E520)									
701 Personal Services	24,845,893	24,783,495	24,783,495	21,615,452	24,511,365	23,545,961	22,900,308	22,971,353	23,068,875
726 Supplies	252,925	274,877	274,877	246,877	278,815	287,179	295,795	304,670	313,809
800 Other Services And Charges	2,022,964	2,353,355	2,409,355	2,321,407	2,028,790	2,074,298	2,123,888	2,175,682	2,232,185
970 Capital Outlay	269,870	243,200	403,120	480,760	295,574	304,531	286,489	289,405	318,634
990 Debt Service	340,341	327,795	327,795	327,795	323,423	318,583	108,262	53,918	52,472
999 Transfers Out	181,531	6,814	6,814	6,814	481,984	557,194	852,249	894,714	939,298
Fire Total	27,913,524	27,989,536	28,205,456	24,999,105	27,919,951	27,087,746	26,566,991	26,689,742	26,925,273
Attorney's Office (E540)									
701 Personal Services	1,766,819	1,817,277	1,817,277	1,817,279	1,946,421	1,968,579	1,960,839	1,971,829	1,974,802
726 Supplies	40,642	55,830	55,830	55,830	54,100	54,100	54,140	54,140	54,190
800 Other Services And Charges	343,149	350,255	350,255	350,255	346,868	349,905	355,090	360,999	363,757
970 Capital Outlay	4,006	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000
Attorney's Office Total	2,154,615	2,225,362	2,225,362	2,225,364	2,349,389	2,374,584	2,372,069	2,388,968	2,394,749
Fiscal Services (F620)									
701 Personal Services	3,449,361	3,910,445	3,910,445	3,903,120	4,353,297	4,464,172	4,495,439	4,561,602	4,584,644
726 Supplies	143,457	286,231	292,631	287,281	223,242	229,374	230,522	277,944	237,632
800 Other Services And Charges	3,408,768	3,848,431	4,254,548	4,386,256	4,316,726	3,844,916	3,979,235	4,096,867	4,133,027
970 Capital Outlay	16,720	20,000	20,000	20,000	22,000	45,000	45,000	45,000	45,000
990 Debt Service	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000
996 Appropriation Lapse	0	(3,000,000)	(3,000,000)	(350,000)	(3,000,000)	(3,000,000)	(3,000,000)	(3,000,000)	(3,000,000)
999 Transfers Out	19,116,803	18,879,260	18,622,743	17,861,263	18,400,497	18,262,337	18,544,658	18,871,443	19,433,432
Fiscal Services Total	26,139,110	23,948,367	24,104,367	26,111,920	24,319,762	23,849,799	24,298,854	24,856,856	25,437,735
Technology & Change Management (F630)									
701 Personal Services	130,370	131,581	131,581	131,582	136,272	138,126	137,355	137,918	137,902
726 Supplies	60	0	0	250	0	1,150	0	0	0
800 Other Services And Charges	42,151	61,853	61,853	62,573	50,941	52,948	55,082	57,167	58,040
970 Capital Outlay	159	0	0	0	0	0	0	0	0
Technology & Change Management Total	172,740	193,433	193,433	194,405	187,213	192,224	192,437	195,085	195,942

City of Grand Rapids
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Organizations	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
Treasury (F640)									
701 Personal Services	1,263,011	1,331,604	1,330,004	1,256,406	1,430,677	1,457,009	1,462,031	1,473,313	1,478,082
726 Supplies	108,337	77,000	77,000	121,500	88,085	88,085	88,085	88,085	88,085
800 Other Services And Charges	479,888	584,461	584,461	601,723	607,031	608,116	614,428	623,156	624,326
970 Capital Outlay	3,398	0	1,600	0	0	0	0	0	0
Treasury Total	1,854,634	1,993,065	1,993,065	1,979,629	2,125,793	2,153,210	2,164,544	2,184,554	2,190,493
Comptroller's Office (F650)									
701 Personal Services	1,438,700	1,662,245	1,662,245	1,661,882	1,732,602	1,765,363	1,767,316	1,783,766	1,790,783
726 Supplies	24,562	47,745	47,745	46,745	40,420	36,920	36,915	37,920	37,920
800 Other Services And Charges	423,488	681,098	681,098	631,300	670,702	635,764	648,588	686,861	705,146
Comptroller's Office Total	1,886,750	2,391,088	2,391,088	2,339,927	2,443,724	2,438,047	2,452,819	2,508,547	2,533,849
Total	119,696,836	118,334,772	118,739,052	117,478,724	122,003,869	121,625,702	122,013,678	123,407,020	124,902,196
Overall Summary by Character									
701 Personal Services	78,462,797	78,642,285	78,369,896	75,031,921	81,907,760	81,401,625	81,010,226	81,381,714	81,840,504
726 Supplies	1,591,128	1,993,622	2,018,022	1,957,451	1,869,414	2,010,422	1,989,005	2,052,309	2,070,879
800 Other Services And Charges	17,654,125	19,993,084	20,731,668	20,857,977	20,868,043	20,875,488	21,322,822	21,956,258	22,331,867
970 Capital Outlay	340,032	381,784	543,304	586,016	437,224	475,488	459,868	469,321	503,911
990 Debt Service	344,341	331,795	331,795	331,795	327,423	322,583	112,262	57,918	56,472
996 Appropriation Lapse	0	(3,000,000)	(3,000,000)	(350,000)	(3,000,000)	(3,000,000)	(3,000,000)	(3,000,000)	(3,000,000)
999 Transfers Out	21,304,413	19,992,202	19,744,368	19,063,564	19,594,005	19,540,096	20,119,495	20,489,500	21,098,563
Total	119,696,836	118,334,772	118,739,052	117,478,724	122,003,869	121,625,702	122,013,678	123,407,020	124,902,196



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**City of Grand Rapids
AFTER SCHOOL PROGRAMS (SRPRK211)
STATEMENT OF OPERATIONS**

Organizations	2013	2014	2014	2014	2015	2016	2017	2018	2019
	Actuals	Adopted	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
REVENUE									
<u>AFTER SCHOOL PROGRAMS (SRPRK211)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	360,458	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	0	0	0	0	0	0	0	0	0
671 Other Revenue	885	0	0	0	0	0	0	0	0
695 Other Financing Sources	247,191	0	0	0	0	0	0	0	0
<i>AFTER SCHOOL PROGRAMS Total Revenue</i>	608,534	0	0	0	0	0	0	0	0
EXPENDITURES									
<u>AFTER SCHOOL PROGRAMS (SRPRK211)</u>									
701 Personal Services	199,062	0	0	0	0	0	0	0	0
726 Supplies	71,297	0	0	0	0	0	0	0	0
800 Other Services And Charges	179,957	0	0	0	0	0	0	0	0
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	218,100	0	0	0	364,551	0	0	0	0
<i>AFTER SCHOOL PROGRAMS Total Expenditures</i>	668,416	0	0	0	364,551	0	0	0	0
<i>AFTER SCHOOL PROGRAMS NET INCOME (LOSS)</i>	(59,882)	0	0	0	(364,551)	0	0	0	0
<i>Beginning Cash Balance</i>	424,433	364,551	364,551	364,551	364,551	0	0	0	0
<i>Ending Cash Balance</i>	364,551	364,551	364,551	364,551	-	-	-	-	-

Management of the After Schools Program has been transferred to Grand Rapids Public Schools (GRPS). This budget will allow any remaining program support funds to be returned to the General Operating Fund, after which the After School Programs Fund will be closed.

City of Grand Rapids
BUDGET STABILIZATION FUND (SR257257)
STATEMENT OF OPERATIONS

Organizations	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
REVENUE									
<u>BUDGET STABILIZATION FUND OPERATING</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	0	0	0	0	0	0	0	0	0
671 Other Revenue	0	0	0	0	0	0	0	0	0
695 Other Financing Sources	3,683,466	2,158,203	2,158,203	2,258,203	808,034	0	0	0	0
BUDGET STABILIZATION FUND OPERATING Total Revenue	3,683,466	2,158,203	2,158,203	2,258,203	808,034	0	0	0	0
EXPENDITURES									
<u>BUDGET STABILIZATION FUND OPERATING</u>									
701 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	0	0	0	0	0	0	0	0	0
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
BUDGET STABILIZATION FUND OPERATING Total Expenditures	0	0	0	0	0	0	0	0	0
BUDGET STABILIZATION FUND OPERATING NET INCOME (LOSS)	3,683,466	2,158,203	2,158,203	2,258,203	808,034	0	0	0	0
Beginning Fund Balance	0	3,683,466	3,683,466	3,683,466	5,941,669	6,749,703	6,749,703	6,749,703	6,749,703
Ending Fund Balance	3,683,466	5,841,669	5,841,669	5,941,669	6,749,703	6,749,703	6,749,703	6,749,703	6,749,703
GENERAL FUND OPERATING Total Expenditures	119,646,559			117,478,724	122,003,869	121,625,702	122,013,678	123,407,020	124,902,196
Reserve Targets:									
Operating Transfer from General Operating Fund	3,683,466			2,258,203	808,034	0	0	0	0
Cumulative Budget Stabilization Fund Reserves	3,683,466			5,941,669	6,749,703	6,749,703	6,749,703	6,749,703	6,749,703
Percent of Total General Operating Fund Expenditures	3.1%			5.1%	5.5%	5.5%	5.5%	5.5%	5.4%

City of Grand Rapids
BUILDING INSPECTIONS (SR249249)
STATEMENT OF OPERATIONS

Organizations	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
REVENUE									
<u>BUILDING INSPECTIONS (SR249249)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	3,335,204	2,852,343	2,852,343	3,081,027	3,096,608	2,722,598	2,230,145	2,592,738	3,109,281
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	185,701	162,694	162,694	157,970	158,340	126,820	101,556	131,872	164,716
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	16,555	8,400	8,400	9,200	9,200	10,000	10,000	10,000	10,000
671 Other Revenue	629	0	0	0	0	0	0	0	0
695 Other Financing Sources	254,890	241,296	241,296	241,296	60,481	62,295	64,164	66,089	68,072
<i>BUILDING INSPECTIONS Total Revenue</i>	3,792,979	3,264,733	3,264,733	3,489,493	3,324,629	2,921,713	2,405,865	2,800,699	3,352,069
EXPENDITURES									
<u>BUILDING INSPECTIONS (SR249249)</u>									
701 Personal Services	1,943,513	2,188,715	2,188,715	2,052,345	2,308,768	2,341,076	2,336,972	2,353,000	2,359,854
726 Supplies	31,009	28,300	28,300	28,300	28,300	28,300	28,300	28,300	28,300
800 Other Services And Charges	554,304	655,222	697,902	675,312	533,729	537,735	543,649	552,161	554,250
970 Capital Outlay	3,707	14,652	14,652	15,000	21,500	21,500	21,500	21,500	21,500
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	217,371	139,501	139,501	139,501	230,967	237,896	245,033	252,384	259,955
<i>BUILDING INSPECTIONS Total Expenditures</i>	2,749,904	3,026,390	3,069,070	2,910,458	3,123,264	3,166,507	3,175,454	3,207,345	3,223,859
<i>BUILDING INSPECTIONS NET INCOME (LOSS)</i>	1,043,075	238,343	195,663	579,035	201,365	(244,794)	(769,589)	(406,646)	128,210
<i>Beginning Fund Balance</i>	1,440,137	2,483,212	2,483,212	2,483,212	3,062,247	3,263,612	3,018,818	2,249,228	1,842,582
<i>Ending Fund Balance</i>	2,483,212	2,721,555	2,678,875	3,062,247	3,263,612	3,018,818	2,249,228	1,842,582	1,970,792
Assigned to Operations - 15% of Total Spending	412,486	453,958	460,360	436,569	468,490	474,976	476,318	481,102	483,579
Unassigned Fund Balance	2,070,726	2,267,596	2,218,514	2,625,678	2,795,122	2,543,842	1,772,910	1,361,480	1,487,214
Total	2,483,212	2,721,555	2,678,875	3,062,247	3,263,612	3,018,818	2,249,228	1,842,582	1,970,792
Unassigned FB as a % of Total Expenditures	75.3%	74.9%	72.3%	90.2%	89.5%	80.3%	55.8%	42.4%	46.1%

City of Grand Rapids
COMMUNITY DISPATCH (SRDSP261)
STATEMENT OF OPERATIONS

Organizations	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
REVENUE									
<u>COMMUNITY DISPATCH (SRDSP261)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues-Other	1,300	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues-Kent County	1,644,989	1,594,000	1,594,000	1,528,095	1,575,000	1,575,000	1,575,000	1,575,000	1,575,000
501 Intergovernmental Revenues-City of Wyoming	1,059,056	914,341	914,341	929,946	983,305	986,055	995,543	1,012,874	1,023,525
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	2,116	0	0	4,300	4,300	2,200	2,200	2,200	2,200
671 Other Revenue	0	0	0	12,407	0	0	0	0	0
695 Other Financing Sources-City of Grand Rapids	3,828,253	3,291,458	3,291,458	3,291,458	3,539,723	3,549,616	3,583,772	3,646,160	3,684,497
COMMUNITY DISPATCH Total Revenue	6,535,714	5,799,799	5,799,799	5,766,206	6,102,328	6,112,871	6,156,515	6,236,234	6,285,222
EXPENDITURES									
<u>COMMUNITY DISPATCH (SRDSP261)</u>									
701 Personal Services	5,362,243	5,751,361	5,751,361	5,236,943	5,654,338	5,398,949	5,423,373	5,480,690	5,513,081
726 Supplies	19,373	21,500	37,000	31,000	21,500	22,145	22,809	23,494	24,198
800 Other Services And Charges	424,644	360,665	360,665	300,977	354,301	363,966	374,569	388,094	395,548
970 Capital Outlay	12,506	13,000	13,000	5,000	10,500	10,500	10,500	10,500	10,500
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	(645,000)	(645,000)	0	(250,000)	0	0	0	0
999 Transfers Out	254,320	298,273	298,273	298,273	307,390	315,111	323,064	331,256	339,694
COMMUNITY DISPATCH Total Expenditures	6,073,085	5,799,799	5,815,299	5,872,193	6,098,029	6,110,671	6,154,315	6,234,034	6,283,021
COMMUNITY DISPATCH NET INCOME (LOSS)	462,629	(0)	(15,500)	(105,987)	4,300	2,200	2,200	2,200	2,200
Beginning Fund Balance	550,270	1,012,899	1,012,899	1,012,899	906,912	911,211	913,411	915,611	917,811
Ending Fund Balance	1,012,899	1,012,898	997,398	906,912	911,211	913,411	915,611	917,811	920,011
Reserve Targets:									
Assigned to Operations - 15% or less of Total Spending	910,963	869,970	872,295	880,829	914,704	916,601	923,147	935,105	942,453
Unassigned Fund Balance	101,936	142,928	125,103	26,083	(3,493)	(3,190)	(7,536)	(17,294)	(22,442)
Total	1,012,899	1,012,898	997,398	906,912	911,211	913,411	915,611	917,811	920,011
Unassigned FB as a % of Total Expenditures	1.68%	2.46%	2.15%	0.44%	-0.06%	-0.05%	-0.12%	-0.28%	-0.36%

City of Grand Rapids
61ST DISTRICT COURT (CUDIS740)
STATEMENT OF OPERATIONS

Organizations	2013	2014	2014	2014	2015	2016	2017	2018	2019
	Actuals	Adopted Proposed	2014 Amended	Adopted Estimate	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
REVENUE									
<u>61ST DISTRICT COURT (CUDIS740)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	273,356	274,344	274,344	274,344	274,344	274,344	274,344	274,344	274,344
600 Charges For Services	2,533,608	2,577,200	2,577,200	2,466,300	2,493,300	2,510,300	2,510,300	2,610,300	2,610,300
655 Fines And Forfeitures	4,824,494	4,675,000	4,675,000	4,675,000	4,700,000	4,700,000	4,700,000	4,700,000	4,700,000
664 Interest And Rents	2,048	45,000	45,000	4,500	4,500	5,200	5,200	5,200	5,200
671 Other Revenue	(4,610)	0	0	0	0	0	0	0	0
695 Other Financing Sources	4,830,531	4,954,737	4,954,737	4,954,737	5,997,418	5,557,948	5,859,597	6,060,470	6,260,179
61ST DISTRICT COURT Total Revenue	12,459,427	12,526,281	12,526,281	12,374,881	13,469,562	13,047,792	13,349,441	13,650,314	13,850,023
EXPENDITURES									
<u>61ST DISTRICT COURT (CUDIS740)</u>									
701 Personal Services	6,457,926	6,692,780	6,692,780	6,696,992	6,991,180	7,075,428	7,089,199	7,159,921	7,203,472
726 Supplies	112,818	141,000	141,000	134,000	293,000	143,000	143,900	144,150	147,000
800 Other Services And Charges	5,948,046	5,964,986	5,964,986	5,917,231	6,362,614	6,175,583	6,266,699	6,421,670	6,513,557
970 Capital Outlay	25,248	20,000	20,000	20,000	45,000	25,000	30,000	34,000	34,000
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	(149,395)	(149,395)	(149,395)	(342,142)	(339,115)	(340,037)	(342,327)	(343,816)
999 Transfers Out	267,559	373,755	373,755	373,755	383,286	394,785	406,628	418,827	431,392
61ST DISTRICT COURT Total Expenditures	12,811,597	13,043,126	13,043,126	12,992,583	13,732,938	13,474,681	13,596,389	13,836,241	13,985,605
61ST DISTRICT COURT NET INCOME (LOSS)	(352,170)	(516,845)	(516,845)	(617,702)	(263,376)	(426,889)	(246,948)	(185,927)	(135,582)
Beginning Fund Balance	1,312,310	960,140	960,140	960,140	342,438	79,062	(347,828)	(594,775)	(780,703)
Ending Fund Balance	960,140	443,295	443,295	342,438	79,062	(347,828)	(594,775)	(780,703)	(916,284)
Assigned to Operations - 15% of Total Spending	1,921,740	1,956,469	1,956,469	1,948,887	2,059,941	2,021,202	2,039,458	2,075,436	2,097,841
Unassigned Fund Balance	(961,600)	(1,513,174)	(1,513,174)	(1,606,449)	(1,980,879)	(2,369,030)	(2,634,234)	(2,856,139)	(3,014,125)
Total	960,140	443,295	443,295	342,438	79,062	(347,828)	(594,775)	(780,703)	(916,284)
Unassigned FB as a % of Total Expenditures	-7.5%	-11.6%	-11.6%	-12.4%	-14.4%	-17.6%	-19.4%	-20.6%	-21.6%
Capital Reserve Subsidy	1,454,804	1,454,737	1,454,737	1,454,737	1,455,418	1,457,948	1,459,597	1,460,470	1,460,179
Technology Subsidy	-	-	-	-	500,000	-	-	-	-
GOF Subsidy	3,375,727	3,500,000	3,500,000	3,500,000	4,042,000	4,100,000	4,400,000	4,600,000	4,800,000
	4,830,531	4,954,737	4,954,737	4,954,737	5,997,418	5,557,948	5,859,597	6,060,470	6,260,179

City of Grand Rapids
DNR PROPERTIES (SR253253)
STATEMENT OF OPERATIONS

Organizations	2013 Actuals	2014 Adopted Proposed	2014 Amended	2014 Adopted Estimate	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
REVENUE									
<u>DNR PROPERTIES (SR253253)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	630	400	400	400	400	500	500	500	500
671 Other Revenue	5,341	30,312	30,312	40,163	20,000	0	0	0	0
695 Other Financing Sources	18,096	0	0	0	0	0	0	0	0
DNR PROPERTIES Total Revenue	24,067	30,712	30,712	40,563	20,400	500	500	500	500
EXPENDITURES									
<u>DNR PROPERTIES (SR253253)</u>									
701 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	35	0	0	0	0	0	0	0	0
800 Other Services And Charges	25,321	25,050	25,050	17,600	20,000	15,000	10,000	5,000	5,000
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
DNR PROPERTIES Total Expenditures	25,356	25,050	25,050	17,600	20,000	15,000	10,000	5,000	5,000
DNR PROPERTIES NET INCOME (LOSS)	(1,289)	5,662	5,662	22,963	400	(14,500)	(9,500)	(4,500)	(4,500)
Beginning Fund Balance	167,912	166,623	166,623	166,623	189,586	189,986	175,486	165,986	161,486
Ending Fund Balance	166,623	172,285	172,285	189,586	189,986	175,486	165,986	161,486	156,986
Assigned to Operations - 15% of Total Spending	3,803	3,758	3,758	2,640	3,000	2,250	1,500	750	750
Unassigned Fund Balance	162,820	168,528	168,528	186,946	186,986	173,236	164,486	160,736	156,236
Total	166,623	172,285	172,285	189,586	189,986	175,486	165,986	161,486	156,986
Unassigned FB as a % of Total Expenditures	642.1%	672.8%	672.8%	1062.2%	934.9%	1154.9%	1644.9%	3214.7%	3124.7%

**City of Grand Rapids
DRUG LAW ENFORCEMENT (SR265265)
STATEMENT OF OPERATIONS**

Organizations	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
REVENUE									
<u>DRUG LAW ENFORCEMENT (SR265265)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	11,492	15,000	15,000	15,000	29,000	29,000	29,000	29,000	29,000
600 Charges For Services	93,192	50,050	50,050	45,439	64,200	64,200	64,200	64,200	64,200
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	9,984	3,300	3,300	5,600	5,600	5,800	5,800	5,800	5,800
671 Other Revenue	208,798	51,000	51,000	81,000	71,000	71,000	71,000	71,000	71,000
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
DRUG LAW ENFORCEMENT Total Revenue	323,466	119,350	119,350	147,039	169,800	170,000	170,000	170,000	170,000
EXPENDITURES									
<u>DRUG LAW ENFORCEMENT (SR265265)</u>									
701 Personal Services	86,331	127,004	127,004	127,005	130,455	131,631	131,682	132,477	132,916
726 Supplies	60,957	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
800 Other Services And Charges	149,599	172,000	172,000	177,400	177,400	177,400	177,400	177,400	177,400
970 Capital Outlay	69,081	165,000	165,000	165,000	165,000	165,000	165,000	165,000	165,000
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
DRUG LAW ENFORCEMENT Total Expenditures	365,968	474,004	474,004	479,405	482,855	484,031	484,082	484,877	485,316
DRUG LAW ENFORCEMENT NET INCOME (LOSS)	(42,502)	(354,654)	(354,654)	(332,366)	(313,055)	(314,031)	(314,082)	(314,877)	(315,316)
Beginning Fund Balance	1,178,718	1,136,216	1,136,216	1,136,216	803,850	490,795	176,765	(137,317)	(452,194)
Ending Fund Balance	1,136,216	781,562	781,562	803,850	490,795	176,765	(137,317)	(452,194)	(767,510)
Reserve Targets:									
Assigned to Operations - 15% of Total Spending	54,895	71,101	71,101	71,911	72,428	72,605	72,612	72,732	72,797
Unassigned Fund Balance	1,081,321	710,462	710,462	731,939	418,367	104,160	(209,930)	(524,926)	(840,308)
Total	1,136,216	781,562	781,562	803,850	490,795	176,765	(137,317)	(452,194)	(767,510)
Unassigned FB as a % of Total Expenditures	295.5%	149.9%	149.9%	152.7%	86.6%	21.5%	-43.4%	-108.3%	-173.1%

**City of Grand Rapids
LOCAL STREETS (SRSTR203)
STATEMENT OF OPERATIONS**

Organizations	2013	2014	2014	2014	2015	2016	2017	2018	2019
	Actuals	Adopted	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
REVENUE									
<u>LOCAL STREETS (SRSTR203)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	2,776,362	2,755,545	2,755,545	2,755,545	2,776,362	2,804,126	2,832,167	2,860,489	2,889,093
501 Intergovernmental Revenues-Supplemental Act 51	0	0	0	209,144	0	0	0	0	0
600 Charges For Services	1,590	5,200	5,200	600	1,000	1,000	1,000	1,000	1,000
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	19,011	9,000	9,000	4,000	4,000	4,500	4,500	4,500	4,500
671 Other Revenue	11,471	0	0	0	0	0	0	0	0
695 Other Financing Sources	19,500	350,000	350,000	550,000	550,000	550,000	550,000	550,000	350,000
LOCAL STREETS Total Revenue	2,827,934	3,119,745	3,119,745	3,519,289	3,331,362	3,359,626	3,387,667	3,415,989	3,244,593
EXPENDITURES									
<u>LOCAL STREETS (SRSTR203)</u>									
701 Personal Services	1,756,855	1,373,747	1,373,747	1,592,772	1,441,892	1,467,053	1,474,295	1,492,880	1,504,882
726 Supplies	346,000	342,338	342,338	436,932	341,277	347,987	354,834	361,821	368,950
800 Other Services And Charges	1,260,933	1,488,919	1,488,919	1,482,139	1,504,233	1,543,318	1,648,037	1,752,350	1,849,555
970 Capital Outlay	6,179	10,000	10,000	64,000	10,000	10,300	10,609	10,927	11,255
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	(100,000)	(100,000)	0	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
999 Transfers Out	149,811	93,897	93,897	93,897	80,788	83,212	85,708	88,279	90,928
LOCAL STREETS Total Expenditures	3,519,779	3,208,901	3,208,901	3,669,740	3,278,190	3,351,870	3,473,483	3,606,256	3,725,570
LOCAL STREETS NET INCOME (LOSS)	(691,845)	(89,156)	(89,156)	(150,450)	53,172	7,756	(85,817)	(190,268)	(480,977)
Beginning Fund Balance	1,063,119	371,274	371,274	371,274	220,824	273,996	281,751	195,935	5,667
Ending Fund Balance	371,274	282,118	282,118	220,824	273,996	281,751	195,935	5,667	(475,310)
Reserve Targets:									
Assigned to Operations - 15% or less of Total Spending	527,967	481,335	481,335	550,461	491,729	502,780	521,023	540,938	558,836
Unassigned Fund Balance	(156,692)	(199,217)	(199,217)	(329,637)	(217,733)	(221,029)	(325,088)	(535,271)	(1,034,145)
Total	371,274	282,118	282,118	220,824	273,996	281,751	195,935	5,667	(475,310)
Unassigned FB as a % of Total Expenditures	-4.45%	-6.21%	-6.21%	-8.98%	-6.64%	-6.59%	-9.36%	-14.84%	-27.76%

City of Grand Rapids
MAJOR STREETS (SRSTR202)
STATEMENT OF OPERATIONS

Organizations	2013	2014	2014	2014	2015	2016	2017	2018	2019
	Actuals	Adopted	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
REVENUE									
<u>MAJOR STREETS (SRSTR202)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	10,843,805	10,558,663	10,558,663	10,558,663	10,754,130	10,858,471	10,963,856	11,070,295	11,177,798
501 Intergovernmental Revenues-Supplemental Act 51	0	0	0	627,433	0	0	0	0	0
600 Charges For Services	1,977,429	1,977,523	1,977,523	1,977,523	1,931,180	1,933,242	1,935,324	1,937,427	1,919,552
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	69,603	48,000	48,000	60,000	60,000	61,000	61,000	61,000	61,000
671 Other Revenue	61,229	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
695 Other Financing Sources	35,500	0	121,348	0	0	0	0	0	0
MAJOR STREETS Total Revenue	12,987,566	12,614,186	12,735,534	13,253,619	12,775,310	12,882,713	12,990,180	13,098,722	13,188,349
EXPENDITURES									
<u>MAJOR STREETS (SRSTR202)</u>									
701 Personal Services	3,730,919	4,148,014	4,173,014	3,924,563	4,533,663	4,609,257	4,621,543	4,668,378	4,694,369
726 Supplies	1,091,155	1,484,750	1,484,750	1,742,079	1,328,919	1,358,856	1,389,896	1,421,864	1,454,788
800 Other Services And Charges	3,847,136	4,557,262	4,564,096	4,034,843	4,340,588	4,568,636	4,731,156	4,910,157	5,055,168
970 Capital Outlay	32,064	110,000	110,000	38,000	90,000	92,250	94,567	96,954	99,413
990 Debt Service	823,145	826,270	826,270	826,270	824,170	826,320	822,870	826,095	825,728
996 Appropriation Lapse	0	(250,000)	(250,000)	0	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)
999 Transfers Out	5,037,551	2,484,736	2,507,902	2,684,736	2,872,959	2,889,694	2,767,541	3,046,425	3,091,857
MAJOR STREETS Total Expenditures	14,561,969	13,361,033	13,416,033	13,250,491	13,740,298	14,095,013	14,177,574	14,719,873	14,971,323
MAJOR STREETS NET INCOME (LOSS)	(1,574,403)	(746,847)	(680,499)	3,128	(964,988)	(1,212,300)	(1,187,393)	(1,621,151)	(1,782,974)
Beginning Fund Balance	6,616,036	5,041,633	5,041,633	5,041,633	5,044,762	4,079,773	2,867,474	1,680,080	58,930
Ending Fund Balance	5,041,633	4,294,787	4,361,135	5,044,762	4,079,773	2,867,474	1,680,080	58,930	(1,724,044)
Reserve Targets:									
Assigned to Operations - 15% or less of Total Spending	2,184,295	2,004,155	2,012,405	1,987,574	2,061,045	2,114,252	2,126,636	2,207,981	2,245,698
Unassigned Fund Balance	2,857,338	2,290,632	2,348,730	3,057,188	2,018,729	753,222	(446,556)	(2,149,051)	(3,969,743)
Total	5,041,633	4,294,787	4,361,135	5,044,762	4,079,773	2,867,474	1,680,080	58,930	(1,724,044)
Unassigned FB as a % of Total Expenditures	19.62%	17.14%	17.51%	23.07%	14.69%	5.34%	-3.15%	-14.60%	-26.52%

City of Grand Rapids
MICHIGAN JUSTICE TRAINING (SR216216)
STATEMENT OF OPERATIONS

Organizations	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
REVENUE									
<u>MICHIGAN JUSTICE TRAINING (SR216216)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	54,603	52,000	67,000	52,000	52,000	52,000	52,000	52,000	52,000
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	1,012	500	500	600	600	700	700	700	700
671 Other Revenue	14,178	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
<i>MICHIGAN JUSTICE TRAINING Total Revenue</i>	69,793	52,500	67,500	52,600	52,600	52,700	52,700	52,700	52,700
EXPENDITURES									
<u>MICHIGAN JUSTICE TRAINING (SR216216)</u>									
701 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	30,090	0	0	0	0	0	0	0	0
800 Other Services And Charges	30,032	60,000	75,000	70,000	60,000	60,000	60,000	60,000	60,000
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
<i>MICHIGAN JUSTICE TRAINING Total Expenditures</i>	60,122	60,000	75,000	70,000	60,000	60,000	60,000	60,000	60,000
<i>MICHIGAN JUSTICE TRAINING NET INCOME (LOSS)</i>	9,670	(7,500)	(7,500)	(17,400)	(7,400)	(7,300)	(7,300)	(7,300)	(7,300)
<i>Beginning Fund Balance</i>	143,202	152,872	152,872	152,872	135,472	128,072	120,772	113,472	106,172
<i>Ending Fund Balance</i>	152,872	145,372	145,372	135,472	128,072	120,772	113,472	106,172	98,872
Assigned to Operations - 15% or less of Total Spending	9,018	9,000	11,250	10,500	9,000	9,000	9,000	9,000	9,000
Unassigned Fund Balance	143,854	136,372	134,122	124,972	119,072	111,772	104,472	97,172	89,872
Total	152,872	145,372	145,372	135,472	128,072	120,772	113,472	106,172	98,872
Unassigned FB as a % of Total Expenditures	239.3%	227.3%	178.8%	178.5%	198.5%	186.3%	174.1%	162.0%	149.8%

City of Grand Rapids
PARKS & RECREATION (SRPRK208)
STATEMENT OF OPERATIONS

Organizations	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
REVENUE									
<u>PARKS & RECREATION (SRPRK208)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	500,356	564,492	564,492	401,962	490,272	502,900	515,940	529,650	543,300
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	11,768	68,770	68,770	39,809	47,650	49,100	50,500	52,050	53,550
671 Other Revenue	162,899	31,250	39,250	94,250	45,500	45,500	45,500	45,500	45,500
695 Other Financing Sources	3,549,971	4,830,870	4,830,870	5,068,853	5,266,593	5,250,571	5,267,701	5,328,215	5,393,128
PARKS & RECREATION Total Revenue	4,224,994	5,495,382	5,503,382	5,604,873	5,850,015	5,848,071	5,879,641	5,955,415	6,035,478
EXPENDITURES									
<u>PARKS & RECREATION (SRPRK208)</u>									
701 Personal Services	1,761,134	2,355,497	2,355,497	1,946,428	2,278,964	2,319,877	2,331,498	2,355,443	2,369,553
726 Supplies	225,269	433,667	433,667	432,758	340,875	256,025	256,300	258,224	258,450
800 Other Services And Charges	1,831,089	2,396,317	2,404,317	2,427,479	2,452,505	2,455,977	2,351,636	2,404,638	2,439,774
970 Capital Outlay	53,376	98,833	98,833	70,000	42,000	27,000	27,000	27,000	26,999
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
999 Transfers Out-Pools Subsidy in excess of Millage	0	0	0	0	201,736	65,888	66,481	65,203	66,054
999 Transfers Out A-87	244,808	262,461	262,461	262,461	201,884	207,940	214,178	220,604	227,222
PARKS & RECREATION Total Expenditures	4,115,675	5,446,775	5,454,775	5,039,126	5,417,964	5,232,707	5,147,093	5,231,113	5,288,053
PARKS & RECREATION NET INCOME (LOSS)	109,319	48,607	48,608	565,747	432,051	615,364	732,548	724,302	747,424
Beginning Fund Balance	(343,913)	(234,594)	(234,594)	(234,594)	331,153	763,204	1,378,568	2,111,116	2,835,418
Ending Fund Balance	(234,594)	(185,987)	(185,987)	331,153	763,204	1,378,568	2,111,116	2,835,418	3,582,843
Parks Subsidy from GOF:									
ADMINISTRATION	318,477	265,057	265,057	224,739	593,476	821,356	1,038,563	1,061,231	1,108,082
PARKS - MAINTENANCE	2,562,882	2,464,740	2,464,740	2,505,029	2,607,030	2,578,888	2,388,983	2,429,674	2,454,143
PARKS - FORESTRY	0	1,333,459	1,333,459	1,333,459	1,219,321	1,073,279	1,061,700	1,049,772	1,037,488
TREE INVENTORY (Forestry)	0	0	0	0	160,000	160,000	0	0	0
POOLS - SUPPORT	417,759	603,530	603,530	695,033	201,736	65,888	66,481	65,203	66,054
POOLS - MAINTENANCE	43,789	43,789	43,789	43,789	0	0	0	0	0
RECREATION SUPPORT	207,064	120,295	120,295	266,804	224,523	156,698	156,081	158,015	156,222
Total Operational Subsidy from GOF	3,549,971	4,830,870	4,830,870	5,068,853	5,006,086	4,856,109	4,711,807	4,763,894	4,821,989
Reserve Amounts									
Unspent Maintenance of Effort Dollars (not a running total)					260,507	394,462	555,893	564,321	571,139
Subtotal GOF Support:					5,266,593	5,250,571	5,267,701	5,328,215	5,393,128
Assigned to Operations - 15% of Total Spending	617,351	817,016	818,216	755,869	812,695	784,906	772,064	784,667	793,208
Unassigned Fund Balance	(851,945)	(1,003,003)	(1,004,203)	(424,716)	(49,490)	593,662	1,339,052	2,050,751	2,789,635
Total	(234,594)	(185,987)	(185,987)	331,153	763,204	1,378,568	2,111,116	2,835,418	3,582,843
Unassigned FB as a % of Total Expenditures	-20.7%	-18.4%	-18.4%	-8.4%	-0.9%	11.3%	26.0%	39.2%	52.8%

MOE Rate of Increase * :	1.0310	0.9970	1.0033	1.0115	1.0122
Prior Year Adopted Subsidy:	4,830,870	5,266,593	5,250,571	5,267,701	5,328,215
Adjustments:	277,338				
New Base:	5,108,208	5,266,593	5,250,571	5,267,701	5,328,215
Maintenance of Effort (MOE) Target:	5,266,593	5,250,571	5,267,701	5,328,215	5,393,128

* MOE Rate of Increase = Change in GOF Expenditures

from "Prior Year Adopted" to New Request

Allowance for Pools and Other Projects plus Reserve:	622,243	620,350	622,374	629,524	637,193
Parks & Rec Portion of MOE:	4,644,350	4,630,221	4,645,326	4,698,691	4,755,935
	5,266,593	5,250,571	5,267,701	5,328,215	5,393,128

**City of Grand Rapids
Parks Millage (SRPRK217)
STATEMENT OF OPERATIONS**

Organizations	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
REVENUE									
<i>Parks Millage (SRPRK214)</i>									
401 Taxes (Voter-approved Millage)	0	0	0	0	3,856,828	3,871,913	3,908,353	3,969,085	4,008,627
600 Charges For Services	0	0	0	0	0	0	0	0	0
664 Interest And Rents	0	0	0	0	0	0	0	0	0
695 Other Financing Sources:									
Advance from GOF Contingency for Pools (Transfer)	0	0	143,483	143,483	0	0	0	0	0
Advance from GOF Contingency for Parks (Transfer)	0	0	300,000	300,000	0	0	0	0	0
Pool Subsidy from Parks Operating Fund	0	0	0	0	201,736	65,888	66,481	65,203	66,054
<i>Parks Millage Total Revenue</i>	0	0	443,483	443,483	4,058,564	3,937,801	3,974,834	4,034,288	4,074,681
EXPENDITURES									
<i>Parks Millage (SRPRK214)</i>									
Parks Rehabilitation & Repairs (45-55%)	0	0	300,000	300,000	1,500,000	1,850,000	1,900,000	1,950,000	1,950,000
Park Improvements (25-35%)	0	0	0	0	1,020,220	1,220,220	1,220,220	1,220,220	1,220,220
Pools Operating Exp.	0	0	143,483	143,483	807,187	817,167	824,354	834,508	842,532
A-87 (Pools)	0	0	0	0	22,432	23,104	23,798	24,512	25,247
Subtotal Pools	0	0	143,483	143,483	829,619	840,271	848,152	859,020	867,779
Repayment of GOF Parks Advance (Transfer)	0	0	0	0	300,000	0	0	0	0
Repayment of GOF Pools Advance (Transfer)	0	0	0	0	143,483	0	0	0	0
<i>Parks Millage Total Expenditures</i>	0	0	443,483	443,483	3,793,322	3,910,491	3,968,372	4,029,240	4,037,999
<i>Parks Millage NET INCOME (LOSS)</i>	0	0	0	0	265,242	27,310	6,462	5,048	36,682
<i>Beginning Fund Balance</i>	-	-	-	-	-	265,242	292,553	299,015	304,063
<i>Ending Fund Balance</i>	0	0	0	0	265,242	292,553	299,015	304,063	340,745
Assigned to Operations - 15% of Total Spending					568,998	586,574	595,256	604,386	605,700
Unassigned					(303,756)	(294,021)	(296,241)	(300,323)	(264,955)
Total	-	-	-	-	265,242	292,553	299,015	304,063	340,745
Unassigned FB as a % of Total Expenditures	#DIV/0!	#DIV/0!	0.0%	0.0%	-8.0%	-7.5%	-7.5%	-7.5%	-6.6%

City of Grand Rapids
PROPERTY MANAGEMENT (SR246248)
STATEMENT OF OPERATIONS

Organizations	2013	2014	2014	2014	2015	2016	2017	2018	2019
	Actuals	Adopted Proposed	Amended	Adopted Estimate	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
REVENUE									
<u>PROPERTY MANAGEMENT (SR246248)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	100	100	800	100	100	100	100	100
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	0	135,000	135,000	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	11,081	5,000	5,000	3,750	3,500	4,000	4,000	4,000	4,000
671 Other Revenue	5,395	0	1,192,908	1,289,346	1,425,981	836,963	500,000	250,000	200,000
695 Other Financing Sources	0	0	551,441	561,440	0	0	0	0	0
PROPERTY MANAGEMENT Total Revenue	16,476	140,100	1,884,449	1,855,336	1,429,581	841,063	504,100	254,100	204,100
EXPENDITURES									
<u>PROPERTY MANAGEMENT (SR246248)</u>									
701 Personal Services	47,159	23,864	23,864	31,717	36,217	31,404	31,970	32,694	32,953
726 Supplies	99	0	0	550	600	600	600	600	600
800 Other Services And Charges	24,484	56,194	56,194	64,667	51,017	51,815	52,643	53,508	54,106
970 Capital Outlay	0	0	1,192,908	1,169,272	1,275,810	806,963	500,000	250,000	200,000
990 Debt Service	45,304	44,493	595,934	602,746	41,358	40,780	40,511	40,395	38,945
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	10,461	1,392	1,392	1,392	8,040	8,281	8,530	8,786	9,049
PROPERTY MANAGEMENT Total Expenditures	127,507	125,943	1,870,292	1,870,344	1,413,042	939,843	634,254	385,983	335,653
PROPERTY MANAGEMENT NET INCOME (LOSS)	(111,031)	14,157	14,157	(15,008)	16,539	(98,780)	(130,154)	(131,883)	(131,553)
Beginning Fund Balance	1,123,421	1,012,390	1,012,390	1,012,390	997,383	1,013,921	915,141	784,987	653,104
Ending Fund Balance	1,012,390	1,026,547	1,026,547	997,383	1,013,921	915,141	784,987	653,104	521,552
Assigned to Operations - 15% of Total Spending	19,126	18,891	280,544	280,552	211,956	140,976	95,138	57,897	50,348
Unassigned Fund Balance	993,264	1,007,656	746,003	716,831	801,965	774,165	689,849	595,207	471,204
Total	1,012,390	1,026,547	1,026,547	997,383	1,013,921	915,141	784,987	653,104	521,552
Unassigned FB as a % of Total Expenditures	779.0%	800.1%	39.9%	38.3%	56.8%	82.4%	108.8%	154.2%	140.4%

City of Grand Rapids
PUBLIC LIBRARY OPERATING (SRLIB218)
STATEMENT OF OPERATIONS

Organizations	2013	2014	2014	2014	2015	2016	2017	2018	2019
	Actuals	Adopted Proposed	Amended	Adopted Estimate	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
REVENUE									
<u>PUBLIC LIBRARY OPERATING (SRLIB218)</u>									
401 Taxes	8,236,192	8,316,112	8,316,112	8,231,825	8,346,093	8,283,494	8,364,540	8,493,890	8,605,093
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	480,997	438,000	438,000	492,089	492,000	492,000	492,000	492,000	492,000
600 Charges For Services	124,308	134,000	134,000	134,000	134,000	134,000	134,000	134,000	134,000
655 Fines And Forfeitures	212,004	225,000	225,000	210,000	225,000	225,000	225,000	225,000	225,000
664 Interest And Rents	35,714	19,000	19,000	20,000	20,000	21,000	21,000	21,000	21,000
671 Other Revenue	5,983	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
<i>PUBLIC LIBRARY OPERATING Total Revenue</i>	9,095,198	9,132,112	9,132,112	9,087,914	9,217,093	9,155,494	9,236,540	9,365,890	9,477,093
EXPENDITURES									
<u>PUBLIC LIBRARY OPERATING (SRLIB218)</u>									
701 Personal Services	5,769,788	6,354,073	6,554,073	6,326,069	5,917,346	5,980,480	5,924,169	5,989,903	5,965,200
726 Supplies	82,573	86,400	86,400	86,400	88,400	89,000	90,500	91,750	91,750
800 Other Services And Charges	1,891,775	1,386,438	1,386,438	1,365,439	1,384,627	1,390,170	1,448,927	1,469,769	1,492,821
970 Capital Outlay	1,183,586	1,246,000	1,246,000	1,186,000	1,346,000	1,326,000	1,381,000	1,411,000	1,411,000
990 Debt Service	213	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	(19,000)	(19,000)	0	0	0	0	0	0
999 Transfers Out	194,522	342,497	342,497	342,497	472,177	363,355	374,256	385,483	397,047
<i>PUBLIC LIBRARY OPERATING Total Expenditures</i>	9,122,457	9,396,408	9,596,408	9,306,405	9,208,550	9,149,005	9,218,852	9,347,905	9,357,818
<i>PUBLIC LIBRARY OPERATING NET INCOME (LOSS)</i>	(27,259)	(264,296)	(464,296)	(218,491)	8,543	6,489	17,688	17,985	119,275
<i>Beginning Fund Balance</i>	1,749,619	1,722,360	1,722,360	1,722,360	1,503,869	1,512,412	1,518,901	1,536,589	1,554,574
<i>Ending Fund Balance</i>	1,722,360	1,458,064	1,258,064	1,503,869	1,512,412	1,518,901	1,536,589	1,554,574	1,673,849
Assigned to Operations - 15% of Total Spending	1,368,369	1,409,461	1,439,461	1,395,961	1,381,282	1,372,351	1,382,828	1,402,186	1,403,673
Unassigned Fund Balance	353,991	48,603	(181,397)	107,908	131,130	146,551	153,761	152,388	270,177
Total	1,722,360	1,458,064	1,258,064	1,503,869	1,512,412	1,518,901	1,536,589	1,554,574	1,673,849
Unassigned FB as a % of Total Expenditures	3.9%	0.5%	-1.9%	1.2%	1.4%	1.6%	1.7%	1.6%	2.9%

City of Grand Rapids
PUBLIC LIBRARY GRANTS/PROJECTS (SRLIB219)
STATEMENT OF OPERATIONS

Organizations	2013 Actuals	2014 Adopted Proposed	2014 Amended	2014 Adopted Estimate	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
REVENUE									
<u>PUBLIC LIBRARY GRANTS/PROJECTS (SRLIB219)</u>									
401 Taxes	1,511,574	1,483,694	1,483,694	1,487,261	1,493,471	1,506,507	1,520,927	1,544,941	1,564,955
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	12,459	7,800	7,800	6,500	6,500	7,000	7,000	7,000	7,000
671 Other Revenue	100,000	0	0	0	0	475,000	600,000	585,000	0
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
PUBLIC LIBRARY GRANTS/PROJECTS Total Revenue	1,624,033	1,491,494	1,491,494	1,493,761	1,499,971	1,988,507	2,127,927	2,136,941	1,571,955
EXPENDITURES									
<u>PUBLIC LIBRARY GRANTS/PROJECTS (SRLIB219)</u>									
701 Personal Services	65,040	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	0	0	0	0	0	0	0	0	0
970 Capital Outlay	335,714	60,922	60,922	130,922	0	0	0	0	0
990 Debt Service	300	300	300	300	300	300	300	300	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	1,816,500	1,875,750	1,875,750	1,875,750	1,933,750	1,990,250	2,120,000	2,184,000	0
PUBLIC LIBRARY GRANTS/PROJECTS Total Expenditures	2,217,554	1,936,972	1,936,972	2,006,972	1,934,050	1,990,550	2,120,300	2,184,300	0
PUBLIC LIBRARY GRANTS/PROJECTS NET INCOME (LOSS)	(593,521)	(445,478)	(445,478)	(513,211)	(434,079)	(2,043)	7,627	(47,359)	1,571,955
Beginning Fund Balance	1,814,028	1,220,507	1,220,507	1,220,507	707,296	273,217	271,174	278,801	231,442
Ending Fund Balance	1,220,507	775,029	775,029	707,296	273,217	271,174	278,801	231,442	1,803,397
Assigned to Operations - 15% of Total Spending	332,633	290,546	290,546	301,046	290,108	298,583	318,045	327,645	-
Unassigned Fund Balance	887,874	484,483	484,483	406,250	(16,891)	(27,409)	(39,244)	(96,203)	1,803,397
Total	1,220,507	775,029	775,029	707,296	273,217	271,174	278,801	231,442	1,803,397
Unassigned FB as a % of Total Expenditures	40.0%	25.0%	25.0%	20.2%	-0.9%	-1.4%	-1.9%	-4.4%	#DIV/0!

**City of Grand Rapids
LIBRARY TRUST (SRLIB205)
STATEMENT OF OPERATIONS**

Organizations	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
REVENUE									
<u>LIBRARY TRUST (SRLIB205)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	1,858	1,400	1,400	1,500	1,500	1,700	1,700	1,700	1,700
671 Other Revenue	0	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
LIBRARY TRUST Total Revenue	1,858	1,400	1,400	1,500	1,500	1,700	1,700	1,700	1,700
EXPENDITURES									
<u>LIBRARY TRUST (SRLIB205)</u>									
701 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	0	0	0	0	0	0	0	0	0
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
LIBRARY TRUST Total Expenditures	0	0	0	0	0	0	0	0	0
LIBRARY TRUST NET INCOME (LOSS)	1,858	1,400	1,400	1,500	1,500	1,700	1,700	1,700	1,700
Beginning Fund Balance	379,291	381,149	381,149	381,149	382,649	384,149	385,849	387,549	389,249
Ending Fund Balance	381,149	382,549	382,549	382,649	384,149	385,849	387,549	389,249	390,949
Reserve Targets:									
Assigned to Operations - 15% of Total Spending	-	-	-	-	-	-	-	-	-
Unassigned Fund Balance	381,149	382,549	382,549	382,649	384,149	385,849	387,549	389,249	390,949
Total	381,149	382,549	382,549	382,649	384,149	385,849	387,549	389,249	390,949
Unassigned FB as a % of Total Expenditures	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

**City of Grand Rapids
RECEIVERSHIP (SR246245)
STATEMENT OF OPERATIONS**

Organizations	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
REVENUE									
<u>RECEIVERSHIP (SR246245)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	547	0	0	0	0	0	0	0	0
671 Other Revenue	3,388	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
RECEIVERSHIP Total Revenue	3,935	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
EXPENDITURES									
<u>RECEIVERSHIP (SR246245)</u>									
701 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	31,929	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
RECEIVERSHIP Total Expenditures	31,929	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
RECEIVERSHIP NET INCOME (LOSS)	(27,994)	0	0	0	0	0	0	0	0
Beginning Fund Balance	114,717	86,723	86,723	86,723	86,723	86,723	86,723	86,723	86,723
Ending Fund Balance	86,723	86,723	86,723	86,723	86,723	86,723	86,723	86,723	86,723
Reserve Targets:									
Assigned to Operations - 15% of Total Spending	4,789	2,250	2,250	2,250	2,250	2,250	2,250	2,250	2,250
Unassigned Fund Balance	81,934	84,473	84,473	84,473	84,473	84,473	84,473	84,473	84,473
Total	86,723	86,723	86,723	86,723	86,723	86,723	86,723	86,723	86,723
Unassigned FB as a % of Total Expenditures	256.6%	563.2%	563.2%	563.2%	563.2%	563.2%	563.2%	563.2%	563.2%

City of Grand Rapids
REFUSE COLLECTION (SR226226)
STATEMENT OF OPERATIONS

Organizations	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
REVENUE									
<u>REFUSE COLLECTION (SR226226)</u>									
401 Taxes	6,351,476	6,267,360	6,267,360	6,249,455	6,231,677	6,285,095	6,347,348	6,447,098	6,511,944
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	4,019,683	5,831,595	5,831,595	4,894,140	5,458,546	5,351,330	5,481,529	5,615,618	5,753,713
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	36,277	21,000	21,000	6,000	0	0	0	0	0
671 Other Revenue	(685)	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
REFUSE COLLECTION Total Revenue	10,406,752	12,119,955	12,119,955	11,149,595	11,690,223	11,636,425	11,828,877	12,062,716	12,265,657
EXPENDITURES									
<u>REFUSE COLLECTION (SR226226)</u>									
701 Personal Services	3,928,856	3,828,430	3,828,430	3,397,422	3,155,208	3,201,003	3,204,397	3,232,609	3,248,782
726 Supplies	269,696	143,200	143,101	27,704	35,200	35,200	35,200	35,200	35,200
800 Other Services And Charges	8,769,901	7,500,414	7,528,359	8,016,989	7,523,737	7,695,284	7,811,683	7,956,526	8,066,309
970 Capital Outlay	0	0	99	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	(250,000)	(250,000)	0	0	0	0	0	0
999 Transfers Out	922,858	780,212	302,812	302,811	286,776	293,653	300,733	308,027	795,541
REFUSE COLLECTION Total Expenditures	13,891,311	12,002,256	11,552,801	11,744,926	11,000,921	11,225,139	11,352,012	11,532,362	12,145,831
REFUSE COLLECTION NET INCOME (LOSS)	(3,484,559)	117,699	567,154	(595,331)	689,302	411,286	476,865	530,354	119,826
Beginning Fund Balance	2,984,353	(500,206)	(500,206)	(500,206)	(1,095,537)	(406,235)	5,051	481,915	1,012,269
Ending Fund Balance	(500,206)	(382,508)	66,947	(1,095,537)	(406,235)	5,051	481,915	1,012,269	1,132,095
Reserve Targets:									
Assigned to Operations - 20% or less of Total Spending	2,778,262	2,400,451	2,310,560	2,348,985	2,200,184	2,245,028	2,270,402	2,306,472	2,429,166
Unassigned Fund Balance	(3,278,468)	(2,782,959)	(2,243,613)	(3,444,522)	(2,606,419)	(2,239,977)	(1,788,487)	(1,294,203)	(1,297,071)
Total	(500,206)	(382,508)	66,947	(1,095,537)	(406,235)	5,051	481,915	1,012,269	1,132,095
Unassigned FB as a % of Total Expenditures	-23.60%	-23.19%	-19.42%	-29.33%	-23.69%	-19.96%	-15.75%	-11.22%	-10.68%
Millage Rate (maximum permitted 3.0 mills)	1.8	1.6	1.6	1.6	1.6	1.6	1.6	1.6	1.6

City of Grand Rapids
SIDEWALK REPAIR (SR256256)
STATEMENT OF OPERATIONS

Organizations	2013 Actuals	2014 Adopted Proposed	2014 Adopted Amended	2014 Adopted Estimate	2015 Adopted Request	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
REVENUE									
<u>SIDEWALK REPAIR (SR256256)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	517,413	550,100	550,100	584,700	539,700	544,500	550,100	553,750	558,200
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	611,465	699,500	699,500	652,500	652,500	652,500	652,500	652,500	652,500
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	2,959	1,600	1,600	2,100	2,100	2,200	2,200	2,200	2,200
671 Other Revenue	4,850	9,000	9,000	6,000	9,000	9,000	9,000	9,000	9,000
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
<i>SIDEWALK REPAIR Total Revenue</i>	1,136,687	1,260,200	1,260,200	1,245,300	1,203,300	1,208,200	1,213,800	1,217,450	1,221,900
EXPENDITURES									
<u>SIDEWALK REPAIR (SR256256)</u>									
701 Personal Services	267,774	312,107	312,107	292,009	294,006	298,119	298,196	300,817	302,228
726 Supplies	6,586	8,000	8,000	7,500	8,000	8,000	8,000	8,000	8,000
800 Other Services And Charges	553,614	856,598	872,485	863,771	842,451	844,908	848,294	852,755	856,162
970 Capital Outlay	385	3,000	3,000	3,000	2,500	1,500	4,000	0	2,500
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	43,871	78,165	78,165	78,165	52,841	54,426	56,059	57,741	59,473
<i>SIDEWALK REPAIR Total Expenditures</i>	872,230	1,257,870	1,273,757	1,244,445	1,199,798	1,206,953	1,214,549	1,219,313	1,228,363
<i>SIDEWALK REPAIR NET INCOME (LOSS)</i>	264,457	2,330	(13,557)	855	3,502	1,247	(749)	(1,863)	(6,463)
<i>Beginning Fund Balance</i>	189,694	454,151	454,151	454,151	455,006	458,508	459,755	459,006	457,143
<i>Ending Fund Balance</i>	\$ 454,151	\$ 456,481	\$ 440,594	\$ 455,006	\$ 458,508	\$ 459,755	\$ 459,006	\$ 457,143	\$ 450,680
Assigned to Operations - 15% of Total Spending	130,835	188,681	191,064	186,667	179,970	181,043	182,182	182,897	184,254
Unassigned Fund Balance	323,317	267,800	249,530	268,339	278,539	278,712	276,824	274,246	266,426
Total	454,151	456,481	440,594	455,006	458,508	459,755	459,006	457,143	450,680
Unassigned FB as a % of Total Expenditures	37.1%	21.3%	19.6%	21.6%	23.2%	23.1%	22.8%	22.5%	21.7%

**City of Grand Rapids
TRANSFORMATION FUND (SRTRN207)
STATEMENT OF OPERATIONS**

Budget 2015, Version 1

Organizations	FY2011		FY2012		FY2013		2014	2014	2015	2016	2017	2018	2019
	Amended Budget	Actual	Amended Budget	Actual	Amended Budget	Actual	Amended Budget	Projected	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
REVENUE													
SUPPLEMENTAL INCOME TAX (SRTRN207)													
	Income Tax Growth Rate:	5.0%	4.0%	4.0%	9.0%	9.0%							
Taxes-Temporary Five Year Income Tax	\$ 8,505,998	\$ 8,517,255	\$ 8,846,238	\$ 9,057,217	\$ 9,872,367	\$ 10,063,657	\$ 9,892,991	\$ 10,131,267	\$ 10,442,720	\$ -	\$ -	\$ -	\$ -
Intergovernmental Revenues (EVIP)	-	-	4,570,056	4,570,056	4,661,457	4,896,489	4,896,486	5,132,390	2,644,538	2,723,874	2,805,590	2,889,758	2,976,450
Interest And Rents	-	-	-	49,616	64,000	106,074	35,000	60,000	70,000	75,000	70,000	65,000	60,000
Return of Consultant Fees from Cemetery	-	-	-	-	5,000	5,000	-	-	-	-	-	-	-
Loan Repayment from Refuse Fund	-	-	-	-	535,000	535,000	173,518	57,600	57,600	57,600	57,600	57,600	537,600
SUPPLEMENTAL INCOME TAX Total Revenue	8,505,998	8,517,255	13,416,294	13,676,889	15,137,824	15,606,219	14,997,995	15,381,257	13,214,858	2,856,474	2,933,190	3,012,358	3,574,050
EXPENDITURES													
SUPPLEMENTAL INCOME TAX (SRTRN207)													
Transfers Out													
Approved For:													
Support for Ten Community Police Officers	1,005,160	1,005,160	1,005,160	1,005,160	1,043,404	1,043,404	1,110,492	1,110,492	1,164,316	-	-	-	-
Support for Fifteen Firefighters	192,934	192,934	198,339	198,339	180,233	180,233	1,173,989	1,173,989	1,606,671	-	-	-	-
Support for 17 Firefighters after SAFER One	-	-	-	-	1,589,659	1,589,659	1,696,168	1,214,060	776,620	824,722	-	-	-
Business Planning for City Cemeteries	-	-	20,000	20,000	-	-	-	-	-	-	-	-	-
Business Planning for Indian Trails Golf Course	-	-	20,000	20,000	-	-	-	-	-	-	-	-	-
Fire Dept. - Fire Squad Vehicles	-	-	931,781	931,781	(3,171)	(3,171)	-	-	-	-	-	-	-
Joint Police and Fire Study	-	-	69,000	69,000	-	-	-	-	-	-	-	-	-
Fee Study	-	-	50,000	50,000	-	-	-	-	-	-	-	-	-
Curbside Refuse Collection Carts	-	-	2,400,000	2,400,000	-	-	-	-	-	-	-	-	-
3-1-1 Customer Service	-	-	225,640	225,640	336,599	173,314	-	-	-	-	-	-	-
Stormwater Asset Management Plan	-	-	-	-	450,000	450,000	-	(115,918)	-	-	-	-	-
Fire Apparatus Fuel Efficiency Initiative	-	-	-	-	75,550	75,550	-	-	-	-	-	-	-
Police Dept. Automated License Plate Recognition System	-	-	-	-	104,616	104,616	-	-	-	-	-	-	-
Fire Dept. FEMA Grant Match - Prevention Grant	-	-	-	-	100,808	100,808	-	-	-	-	-	-	-
Community Development Services Study	-	-	-	-	20,000	20,000	-	-	-	-	-	-	-
Transfers to General Operating Fund	-	-	7,679,552	7,679,552	6,052,707	6,052,707	-	-	-	-	-	-	-
Street Lighting Audit	-	-	-	-	-	-	500,000	500,000	-	-	-	-	-
Fire Dept. - Apparatus Plan Reset	-	-	-	-	-	-	4,397,225	4,397,225	-	-	-	-	-
Defined Contribution Pension Conversion Payment	-	-	-	-	-	-	-	-	1,766,291	-	-	-	-
Reserved For:													
Crime Prevention Strategies - Ten COPS Grant Police Officers*	-	-	-	-	-	-	-	-	501,253	538,964	568,789	973,489	-
Crime Prevention Strategies*	-	-	-	-	-	-	-	-	200,000	200,000	200,000	200,000	-
Community Crime Prevention Initiatives*	-	-	-	-	-	-	-	-	50,000	50,000	50,000	50,000	-
Financial Management System (FMS)*	-	-	-	-	-	-	-	-	3,000,000	1,000,000	-	-	-
Cemetery Trust*	-	-	-	-	-	-	6,000,000	-	6,000,000	-	-	-	-
Street Lighting Retrofit*	-	-	-	-	-	-	-	-	7,000,000	3,000,000	-	-	-
Available For:													
Operational Transformation and Sustainable Asset Management*	-	-	-	-	-	-	1,500,000	1,500,000	2,800,000	2,800,000	2,800,000	2,800,000	2,800,000
SUPPLEMENTAL INCOME TAX Total Requested Expenditures	1,198,094	1,198,094	12,599,472	12,599,472	9,950,405	9,787,120	16,377,874	9,779,848	24,865,151	8,413,686	3,618,789	4,023,489	2,800,000
SUPPLEMENTAL INCOME TAX NET INCOME (LOSS)	7,307,904	7,319,161	816,822	1,077,417	5,187,419	5,819,100	(1,379,879)	5,601,409	(11,650,293)	(5,557,213)	(685,599)	(1,011,132)	774,050
Fund Balance - Beginning of Year	-	-	7,319,161	7,319,161	8,396,578	8,396,578	14,215,678	14,215,678	19,817,087	8,166,794	2,609,581	1,923,982	912,850
Fund Balance - End of Year	7,307,904	7,319,161	8,135,983	8,396,578	13,583,997	14,215,678	12,835,799	19,817,087	8,166,794	2,609,581	1,923,982	912,850	1,686,901
Reserve Targets:													
Assigned Reserves to Maintain Firefighters After SAFER Grant & After Income Tax	1,254,066	1,254,066	2,498,964	2,498,964	2,176,072	2,439,203	1,119,234	1,119,234	-	-	-	-	-
Unassigned Fund Balance	6,053,838	6,065,095	5,637,019	5,897,614	11,407,925	11,776,475	11,716,565	18,697,853	8,166,794	2,609,581	1,923,982	912,850	1,686,901
Total	7,307,904	7,319,161	8,135,983	8,396,578	13,583,997	14,215,678	12,835,799	19,817,087	8,166,794	2,609,581	1,923,982	912,850	1,686,901
Unassigned FB as a % of Total Expenditures	505.29%	506.23%	44.74%	46.81%	114.65%	120.33%	71.54%	191.19%	32.84%	31.02%	53.17%	22.69%	60.25%
Programmed for Fire Squad (15 personnel) [Total Cost of Squad]	1,447,000	1,447,000	1,447,000	1,447,000	1,447,000	1,496,958	428,956	428,956	1,606,671	-	-	-	-
Expenditure for Squad (Income Tax) [Portion not Covered by SAFER II]	192,934	192,934	202,102	202,102	180,233	180,233	52,757	52,757	1,606,671	-	-	-	-
Difference (SAFER II)	1,254,066	1,254,066	1,244,898	1,244,898	1,266,767	1,316,725	376,199	376,199	-	-	-	-	-
Expenditure for 17 Firefighters after SAFER I Ends	-	-	-	-	(1,589,659)	(1,376,486)	(1,696,168)	(1,214,060)	(776,620)	(824,722)	-	-	-
Net Difference	1,254,066	1,254,066	1,244,898	1,244,898	(322,892)	(59,761)	(1,319,969)	(837,861)	(776,620)	(824,722)	-	-	-
Reserved for Firefighters Beginning of Year	-	-	1,254,066	1,254,066	2,498,964	2,498,964	2,439,203	2,439,203	1,601,342	824,722	-	-	-
Reserved for Firefighters End of Year	\$ 1,254,066	\$ 1,254,066	\$ 2,498,964	\$ 2,498,964	\$ 2,176,072	\$ 2,439,203	\$ 1,119,234	\$ 1,601,342	\$ 824,722	\$ -	\$ -	\$ -	\$ -

*Illustrative - projects under development, subject to review and approval process

City of Grand Rapids
VEHICLE STORAGE FACILITY (SR235235)
STATEMENT OF OPERATIONS

Organizations	2013 Actuals	2014 Adopted Proposed	2014 Adopted Amended	2014 Adopted Estimate	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
REVENUE									
<u>VEHICLE STORAGE FACILITY (SR235235)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	477,992	481,359	541,859	583,468	492,284	504,176	514,438	524,701	536,593
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	1,574	1,000	1,000	600	600	700	700	700	700
671 Other Revenue	(176)	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
VEHICLE STORAGE FACILITY Total Revenue	479,390	482,359	542,859	584,068	492,884	504,876	515,138	525,401	537,293
EXPENDITURES									
<u>VEHICLE STORAGE FACILITY (SR235235)</u>									
701 Personal Services	100,811	115,675	115,675	115,675	119,593	121,454	121,100	121,860	122,116
726 Supplies	1,395	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000
800 Other Services And Charges	352,503	378,908	439,408	438,611	383,516	386,463	389,534	393,703	398,050
970 Capital Outlay	0	0	0	0	14,546	5,000	5,000	5,000	5,000
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	24,677	5,484	5,484	5,484	9,433	9,716	10,007	10,308	10,617
VEHICLE STORAGE FACILITY Total Expenditures	479,386	502,067	562,567	561,770	529,088	524,633	527,641	532,871	537,783
VEHICLE STORAGE FACILITY NET INCOME (LOSS)	4	(19,708)	(19,708)	22,298	(36,204)	(19,757)	(12,503)	(7,470)	(490)
Beginning Fund Balance	233,473	233,477	233,477	233,477	255,775	219,571	199,814	187,311	179,841
Ending Fund Balance	233,477	213,769	213,769	255,775	219,571	199,814	187,311	179,841	179,351
Assigned to Operations - 15% of Total Spending	71,908	75,310	84,385	84,266	79,363	78,695	79,146	79,931	80,667
Unassigned Fund Balance	161,569	138,459	129,384	171,510	140,208	121,119	108,164	99,911	98,684
Total	233,477	213,769	213,769	255,775	219,571	199,814	187,311	179,841	179,351
Unassigned FB as a % of Total Expenditures	33.7%	27.6%	23.0%	30.5%	26.5%	23.1%	20.5%	18.7%	18.4%



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**CITY OF GRAND RAPIDS
ENGINEERING SERVICES (IS661661)
STATEMENT OF OPERATIONS**

Organizations	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
REVENUE									
<u>ENGINEERING SERVICES (IS661661)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	148,515	60,500	60,500	60,500	60,500	60,500	60,500	60,500	60,500
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	3,101,062	3,682,324	3,682,324	3,872,545	4,072,974	3,318,616	3,431,415	4,228,273	3,685,682
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	11,281	3,900	3,900	4,800	4,800	5,000	5,000	5,000	5,000
671 Other Revenue	488	0	0	0	0	0	0	0	0
695 Other Financing Sources	200,000	0	0	0	0	0	0	0	0
ENGINEERING SERVICES Total Revenue	3,461,346	3,746,724	3,746,724	3,937,845	4,138,274	3,384,116	3,496,915	4,293,773	3,751,182
EXPENDITURES									
<u>ENGINEERING SERVICES (IS661661)</u>									
701 Personal Services	2,047,162	2,539,554	2,539,554	2,251,579	2,902,280	2,956,476	2,959,173	2,983,118	2,988,495
726 Supplies	18,801	25,028	25,028	25,028	26,722	26,951	27,186	27,429	27,679
800 Other Services And Charges	663,668	666,887	669,505	632,969	743,229	663,757	668,149	677,529	684,900
970 Capital Outlay	45,810	58,115	58,115	25,110	68,770	56,110	25,370	37,710	31,270
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	304,764	349,906	349,906	349,896	290,329	299,038	308,010	317,250	326,768
ENGINEERING SERVICES Total Expenditures	3,080,205	3,639,490	3,642,108	3,284,582	4,031,330	4,002,332	3,987,888	4,043,036	4,059,112
ENGINEERING SERVICES NET INCOME (LOSS)	381,141	107,234	104,616	653,263	106,944	(618,216)	(490,973)	250,737	(307,930)
Other Sources & Uses of Cash									
Change in accounts receivable	(9,482)	0	0	0	0	0	0	0	0
Change in accounts payable	(14,369)	0	0	0	0	0	0	0	0
Net Other Sources & Uses	(23,851)	0	0	0	0	0	0	0	0
Net Change in Available Cash	357,290	107,234	104,616	653,263	106,944	(618,216)	(490,973)	250,737	(307,930)
Unrestricted Cash - Beginning of Year	1,284,097	1,641,387	1,641,387	1,641,387	2,294,650	2,401,594	1,783,378	1,292,404	1,543,142
Unrestricted Cash - End of Year	1,641,387	1,748,621	1,746,003	2,294,650	2,401,594	1,783,378	1,292,404	1,543,142	1,235,211
Reserve Targets:									
Assigned to Reserves - 25% of Current Spending	770,051	909,873	910,527	821,146	1,007,833	1,000,583	996,972	1,010,759	1,014,778
Assigned to Capital	0	0	0	0	0	0	0	0	0
Unassigned Cash	871,336	838,748	835,476	1,473,505	1,393,761	782,795	295,432	532,383	220,433
Total	1,641,387	1,748,621	1,746,003	2,294,650	2,401,594	1,783,378	1,292,404	1,543,142	1,235,211
Unassigned Cash as a % of Total Current Spending	28.29%	23.05%	22.94%	44.86%	34.57%	19.56%	7.41%	13.17%	5.43%

**CITY OF GRAND RAPIDS
FACILITIES MGMT-OPERATING (IS651651)
STATEMENT OF OPERATIONS**

Organizations	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
REVENUE									
<u>FACILITIES MGMT-OPERATING (IS651651)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	297,660	0	0	0	0	0	0	0	0
600 Charges For Services	4,799,715	5,704,543	5,704,543	5,438,808	5,906,446	6,165,549	6,444,238	6,732,504	6,822,750
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	219,549	186,481	186,481	218,806	231,267	237,036	242,978	249,098	255,402
671 Other Revenue	727	0	0	0	0	0	0	0	0
695 Other Financing Sources	407,206	0	112,283	0	0	0	0	0	0
FACILITIES MGMT-OPERATING Total Revenue	5,724,858	5,891,024	6,003,307	5,657,614	6,137,713	6,402,585	6,687,216	6,981,602	7,078,152
EXPENDITURES									
<u>FACILITIES MGMT-OPERATING (IS651651)</u>									
701 Personal Services	1,034,337	1,175,214	1,175,214	1,070,187	1,292,695	1,309,322	1,308,710	1,317,636	1,321,425
726 Supplies	113,842	142,000	142,000	137,000	161,000	165,260	169,573	174,151	178,805
800 Other Services And Charges	2,562,074	2,912,382	2,912,382	2,861,673	2,968,899	3,013,998	3,082,057	3,152,338	3,224,509
970 Capital Outlay	70,086	35,000	35,000	10,178	20,000	20,000	20,000	20,000	20,000
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	(59,366)	(59,366)	0	(61,603)	(64,279)	(67,153)	(70,128)	(71,103)
999 Transfers Out	3,282,420	1,541,560	1,541,560	1,566,742	1,790,904	1,989,129	2,197,860	2,406,040	2,410,862
FACILITIES MGMT-OPERATING Total Expenditures	7,062,760	5,746,790	5,746,790	5,645,780	6,171,895	6,433,430	6,711,047	7,000,037	7,084,498
FACILITIES MGMT-OPERATING NET INCOME (LOSS)	(1,337,902)	144,234	256,517	11,834	(34,182)	(30,845)	(23,831)	(18,435)	(6,346)
Other Sources & Uses of Cash									
Less: Capitalized Fixed Assets	0	0	0	0	0	0	0	0	0
Change in accounts receivable	43,597	0	0	0	0	0	0	0	0
Change in accounts payable	(146,254)	0	0	0	0	0	0	0	0
Net Other Sources & Uses	(102,657)	0	0	0	0	0	0	0	0
Net Change in Available Cash	(1,440,559)	144,234	256,517	11,834	(34,182)	(30,845)	(23,831)	(18,435)	(6,346)
Unrestricted Cash - Beginning of Year	2,472,889	1,032,330	1,032,330	1,032,330	1,044,163	1,009,982	979,136	955,305	936,870
Unrestricted Cash - End of Year	1,032,330	1,176,564	1,288,847	1,044,163	1,009,982	979,136	955,305	936,870	930,524
Reserve Targets:									
Assigned to Reserves - 25% of Current Spending	1,765,690	1,436,697	1,436,697	1,411,445	1,542,974	1,608,358	1,677,762	1,750,009	1,771,125
Unassigned Cash	(733,360)	(260,133)	(147,850)	(367,282)	(532,992)	(629,221)	(722,456)	(813,139)	(840,601)
Total	1,032,330	1,176,564	1,288,847	1,044,163	1,009,982	979,136	955,305	936,870	930,524
Unassigned Cash as a % of Total Current Spending	-10.38%	-4.53%	-2.57%	-6.51%	-8.64%	-9.78%	-10.77%	-11.62%	-11.87%

CITY OF GRAND RAPIDS
FACILITIES MANAGEMENT-CAPITAL (IS651652)
STATEMENT OF OPERATIONS

Organizations	2013	2014	2014	2014	2015	2016	2017	2018	2019
	Actuals	Adopted	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
REVENUE									
<u>FACILITIES MANAGEMENT-CAPITAL (IS651652)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	54,699	0	0	0	42,665	0	0	85,330	138,661
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	572	0	0	0	0	0	0	0	0
671 Other Revenue	74,148	0	0	0	0	0	0	0	0
695 Other Financing Sources	2,496,653	1,145,924	1,145,924	1,170,924	1,362,160	1,559,133	1,762,015	1,964,897	1,964,897
<i>FACILITIES MANAGEMENT-CAPITAL Total Revenue</i>	2,626,072	1,145,924	1,145,924	1,170,924	1,404,825	1,559,133	1,762,015	2,050,227	2,103,558
EXPENDITURES									
<u>FACILITIES MANAGEMENT-CAPITAL (IS651652)</u>									
701 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	2,297	0	0	0	0	0	0	0	0
800 Other Services And Charges	252,385	0	0	0	0	0	0	0	0
970 Capital Outlay	280,522	1,235,000	1,593,376	1,100,000	1,251,200	1,569,750	1,757,200	2,066,780	2,087,250
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	10,000	0	0	0	0	0	0
<i>FACILITIES MANAGEMENT-CAPITAL Total Expenditures</i>	535,204	1,235,000	1,603,376	1,100,000	1,251,200	1,569,750	1,757,200	2,066,780	2,087,250
<i>FACILITIES MANAGEMENT-CAPITAL NET INCOME (LOSS)</i>	2,090,868	(89,076)	(457,452)	70,924	153,625	(10,617)	4,815	(16,553)	16,308
<i>Other Sources & Uses of Cash</i>									
Less: Payment of Debt Service Principal	0	0	0	0	0	0	0	0	0
Add: Proceeds From Bond Issues	0	0	0	0	0	0	0	0	0
Change in accounts receivable	(7,250)	0	0	0	0	0	0	0	0
Change in accounts payable	136,777	0	0	0	0	0	0	0	0
<i>Net Other Sources & Uses</i>	129,527	0	0	0	0	0	0	0	0
<i>Net Change in Available Cash</i>	2,220,395	(89,076)	(457,452)	70,924	153,625	(10,617)	4,815	(16,553)	16,308
<i>Unrestricted Cash - Beginning of Year</i>	0	2,220,395	2,220,395	2,220,395	2,291,319	2,444,944	2,434,327	2,439,142	2,422,589
<i>Unrestricted Cash - End of Year</i>	2,220,395	2,131,319	1,762,943	2,291,319	2,444,944	2,434,327	2,439,142	2,422,589	2,438,897
CAFR Reconciliation:									
Ending Cash per CAFR	2,220,395	2,220,395	2,220,395	2,220,395	2,291,319	2,444,944	2,434,327	2,439,142	2,422,589
Assigned for Uncompleted Capital Projects	0	(89,076)	(457,452)	0	0	(10,617)	0	(16,553)	0
Residual Cash	(0)	0	0	70,924	153,625	0	4,815	0	16,308
Unassigned Cash Available for Reappropriation	2,220,395	2,131,319	1,762,943	2,291,319	2,444,944	2,434,327	2,439,142	2,422,589	2,438,897

**City of Grand Rapids
FMS (IS671675)
STATEMENT OF OPERATIONS**

Organizations	2013	2014	2014	2014	2015	2016	2017	2018	2019
	Actuals	Adopted	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
REVENUE									
<i>FMS (IS671675)</i>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	172,000	3,240,000	3,428,000	400,000	0	0	0	0	0
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	0	0	0	0	0	0	0	0	0
671 Other Revenue	0	0	0	0	0	0	0	0	0
695 Other Financing Sources	749,415	0	47,810	0	3,000,000	1,000,000	0	0	0
<i>FMS Total Revenue</i>	921,415	3,240,000	3,475,810	400,000	3,000,000	1,000,000	0	0	0
EXPENDITURES									
<i>FMS (IS671675)</i>									
701 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges									
Consultant	224,189	240,000	240,000	400,000	500,000	500,000	0	0	0
Implementation	0	3,000,000	3,000,000	0	2,500,000	500,000	0	0	0
Incidentals	0	649,405	235,810	4,000	300,000	300,000	0	0	0
Other Costs	0	0	0	0	0	0	0	0	0
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	830	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
<i>FMS Total Expenditures</i>	224,189	3,889,405	3,475,810	404,830	3,300,000	1,300,000	0	0	0
<i>FMS NET INCOME (LOSS)</i>	697,226	(649,405)	0	(4,830)	(300,000)	(300,000)	0	0	0
<i>Other Sources & Uses of Cash</i>									
Less: Payment of Debt Service Principal	0	0	0	0	0	0	0	0	0
Add: Proceeds From Bond Issues	0	0	0	0	0	0	0	0	0
<i>Net Other Sources & Uses</i>	0	0	0	0	0	0	0	0	0
<i>Net Change in Available Cash</i>	697,226	(649,405)	0	(4,830)	(300,000)	(300,000)	0	0	0
<i>Unrestricted Cash - Beginning of Year</i>	-	697,226	697,226	697,226	692,396	392,396	92,396	92,396	92,396
<i>Unrestricted Cash - End of Year</i>	697,226	47,821	697,226	692,396	392,396	92,396	92,396	92,396	92,396
Reserve Targets:									
Assigned to Reserves - 25% of Current Spending	56,047	972,351	868,953	101,208	825,000	325,000	0	0	0
Assigned to Capital	0	0	0	0	0	0	0	0	0
Unassigned Cash	641,178	(924,531)	(171,727)	591,188	(432,605)	(232,605)	92,396	92,396	92,396
Total	697,226	47,821	697,226	692,396	392,396	92,396	92,396	92,396	92,396
Unassigned Cash as a % of Total Current Spending	0.0%	0.0%	-4.9%	146.0%	-13.1%	0.0%	0.0%	0.0%	0.0%

* NOTE: The scope of the Financial Management System (FMS) implementation will be determined through the software selection process and the number of local governmental units that proceed to implementation. Additionally, intergovernmental revenues are anticipated but not yet known. A Budget Amendment will be brought at the time these variables are known.

City of Grand Rapids
HEALTH INSURANCE (ISINS637)
STATEMENT OF OPERATIONS

Organizations	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
REVENUE									
<u>HEALTH INSURANCE (ISINS637)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	17,507,417	18,327,400	18,327,400	17,768,131	20,111,131	21,460,404	23,241,134	24,860,993	26,259,631
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	79,840	50,000	50,000	85,500	94,500	94,500	94,500	94,500	94,500
671 Other Revenue	4,033,516	4,571,687	4,571,687	5,063,908	4,993,623	5,514,447	5,926,194	6,234,663	6,567,966
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
HEALTH INSURANCE Total Revenue	21,620,772	22,949,087	22,949,087	22,917,539	25,199,254	27,069,351	29,261,828	31,190,156	32,922,097
EXPENDITURES									
<u>HEALTH INSURANCE (ISINS637)</u>									
701 Personal Services	185,026	192,229	192,229	192,227	219,965	223,530	222,769	224,076	224,456
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	22,312,098	23,395,798	23,395,798	22,327,892	26,672,213	28,857,782	31,123,037	29,324,434	31,130,667
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	86,471	89,065	91,787	94,489	97,324
HEALTH INSURANCE Total Expenditures	22,497,124	23,588,027	23,588,027	22,520,119	26,978,649	29,170,377	31,437,593	29,642,999	31,452,447
HEALTH INSURANCE NET INCOME (LOSS)	(876,352)	(638,940)	(638,940)	397,420	(1,779,395)	(2,101,026)	(2,175,765)	1,547,157	1,469,650
Other Sources & Uses of Cash									
Less: Payment of Debt Service Principal	0	0	0	0	0	0	0	0	0
Add: Proceeds From Bond Issues	0	0	0	0	0	0	0	0	0
Net Other Sources & Uses	0	0	0	0	0	0	0	0	0
Net Change in Available Cash	(876,352)	(638,940)	(638,940)	397,420	(1,779,395)	(2,101,026)	(2,175,765)	1,547,157	1,469,650
Unrestricted Cash - Beginning of Year	9,849,656	8,973,304	8,973,304	8,973,304	9,370,724	7,591,329	5,490,303	3,314,538	4,861,695
Unrestricted Cash - End of Year	8,973,304	8,334,365	8,334,365	9,370,724	7,591,329	5,490,303	3,314,538	4,861,695	6,331,345
Reserve Targets:									
Assigned to Reserves - 25% of Current Spending	5,624,281	5,897,007	5,897,007	5,630,030	6,744,662	7,292,594	7,859,398	7,410,750	7,863,112
Assigned to Capital	0	0	0	0	0	0	0	0	0
Unassigned Cash	4,700,802	2,437,358	2,437,358	3,740,694	846,666	(1,802,292)	(4,544,860)	(2,549,055)	(1,531,767)
Total	10,325,083	8,334,365	8,334,365	9,370,724	7,591,329	5,490,303	3,314,538	4,861,695	6,331,345
Unassigned Cash as a % of Total Current Spending	20.9%	10.3%	10.3%	16.6%	3.1%	-6.2%	-14.5%	-8.6%	-4.9%

City of Grand Rapids
INFORMATION TECH-OPERATING (IS671671)
STATEMENT OF OPERATIONS

Organizations	2013 Actual	2014 Adopted	2014 Amended	2014 Estimate	2015 Proposed	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast
REVENUE									
<u>INFORMATION TECH-OPERATING (IS671671)</u>									
401 Taxes		0	0	0	0	0	0	0	0
450 Licenses And Permits		0	0	0	0	0	0	0	0
501 Intergovernmental Revenues		0	0	0	0	0	0	0	0
600 Charges For Services	5,228,192	4,891,176	4,891,176	4,881,173	4,833,377	4,817,797	4,791,148	4,867,448	4,872,687
655 Fines And Forfeitures		0	0	0	0	0	0	0	0
664 Interest And Rents	27,097	23,000	23,000	29,735	32,865	32,865	32,865	32,865	32,865
671 Other Revenue	985	0	0	0	0	0	0	0	0
695 Other Financing Sources		0	0	0	0	0	0	0	0
INFORMATION TECH-OPERATING Total Revenue	5,256,274	4,914,176	4,914,176	4,910,908	4,866,242	4,850,662	4,824,013	4,900,313	4,905,552
EXPENDITURES									
<u>INFORMATION TECH-OPERATING (IS671671)</u>									
701 Personal Services	471,792	471,980	471,980	471,981	490,107	500,037	499,915	502,541	503,845
726 Supplies	6,800	16,800	16,800	38,393	38,393	39,089	39,805	41,003	41,764
800 Other Services And Charges	2,673,411	4,410,303	4,777,192	4,856,723	4,166,961	4,197,852	4,168,139	4,289,466	4,294,295
970 Capital Outlay	49,546	90,393	90,393	86,800	0	0	0	0	0
990 Debt Service	19,659	2,084	2,084	2,084	0	0	0	0	0
996 Appropriation Lapse	0	(64,044)	(64,044)	0	(47,463)	(47,892)	(47,636)	(48,918)	(49,079)
999 Transfers Out	3,943,302	238,676	238,676	238,676	92,815	95,599	98,467	101,421	104,464
INFORMATION TECH-OPERATING Total Expenditures	7,164,510	5,166,192	5,533,081	5,694,657	4,740,813	4,784,685	4,758,690	4,885,513	4,895,289
REVENUE OVER EXPENSE	(1,908,236)	(252,016)	(618,905)	(783,749)	125,429	65,977	65,323	14,800	10,263
Other Sources & Uses of Cash									
Less: Payment of Debt Service Principal	(65,000)	(65,000)	(65,000)	(65,000)	(76,601)	0	0	0	0
Less: Cash and Carry Projects									
Increase (decrease) in receivables	(1,528)								
Increase (decrease) in payables	75,033								
Net Other Sources & Uses	8,505	(65,000)	(65,000)	(65,000)	(76,601)	0	0	0	0
Net Change in Available Cash	(1,899,731)	(317,016)	(683,905)	(848,749)	48,828	65,977	65,323	14,800	10,263
Unrestricted Cash - Beginning of Year	3,624,785	1,725,054	1,725,054	1,725,054	876,305	925,133	991,109	1,056,432	1,071,233
Unrestricted Cash - End of Year	1,725,054	1,408,038	1,041,149	876,305	925,133	991,109	1,056,432	1,071,233	1,081,496
Reserve Targets:									
Assigned to Reserves - 25% of Current Spending	1,807,378	1,307,798	1,399,520	1,439,914	1,204,354	1,196,171	1,189,672	1,221,378	1,223,822
Assigned to Capital	0	0	0	0	0	0	0	0	0
Unassigned Cash	(82,324)	100,240	(358,372)	(563,610)	(279,221)	(205,062)	(133,240)	(150,146)	(142,326)
Total	1,725,054	1,408,038	1,041,149	876,305	925,133	991,109	1,056,432	1,071,233	1,081,496
Unassigned Cash as a % of Total Current Spending	-1.1%	1.9%	-6.4%	-9.8%	-5.8%	-4.3%	-2.8%	-3.1%	-2.9%

City of Grand Rapids
INFORMATION TECHNOLOGY-CAPITAL (IS671672)
STATEMENT OF OPERATIONS

Organizations	2013 Actual	2014 Adopted	2014 Amended	2014 Estimate	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast
REVENUE									
<u>INFORMATION TECHNOLOGY-CAPITAL (IS671672)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	0	918,964	918,964	918,964	946,533	974,929	1,004,177	1,034,302	1,034,302
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	0	0	0	0	0	0	0	0	0
671 Other Revenue	0	0	0	0	0	0	0	0	0
695 Other Financing Sources	2,921,698	0	0	0	0	0	0	0	0
INFORMATION TECHNOLOGY-CAPITAL Total Revenue	2,921,698	918,964	918,964	918,964	946,533	974,929	1,004,177	1,034,302	1,034,302
EXPENDITURES									
<u>INFORMATION TECHNOLOGY-CAPITAL (IS671672)</u>									
701 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	1,009,234	0	0	0	0	0	0	0	0
970 Capital Outlay	10,867	1,066,322	1,066,322	1,065,757	813,450	892,454	892,454	892,454	892,454
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
INFORMATION TECHNOLOGY-CAPITAL Total Expenditures	1,020,101	1,066,322	1,066,322	1,065,757	813,450	892,454	892,454	892,454	892,454
INFORMATION TECHNOLOGY-CAPITAL NET INCOME (LOSS)	1,901,597	(147,358)	(147,358)	(146,793)	133,083	82,475	111,723	141,848	141,848
Other Sources & Uses of Cash									
Less: Payment of Debt Service Principal	0	0	0	0	0	0	0	0	0
Add: Proceeds From Bond Issues	0	0	0	0	0	0	0	0	0
Net Other Sources & Uses	0	0	0	0	0	0	0	0	0
Net Change in Available Cash	1,901,597	(147,358)	(147,358)	(146,793)	133,083	82,475	111,723	141,848	141,848
Unrestricted Cash - Beginning of Year	0	1,901,597	1,901,597	1,901,597	1,754,804	1,887,887	1,970,362	2,082,085	2,223,933
Unrestricted Cash - End of Year	1,901,597	1,754,239	1,754,239	1,754,804	1,887,887	1,970,362	2,082,085	2,223,933	2,365,781
Reserve Targets:									
Assigned to Reserves - 25% of Current Spending	255,025	266,581	266,581	266,439	203,363	223,114	223,114	223,114	223,114
Assigned to Capital	0	0	0	0	0	0	0	0	0
Unassigned Cash	1,646,572	1,487,659	1,487,659	1,488,365	1,684,525	1,747,249	1,858,972	2,000,820	2,142,668
Total	1,901,597	1,754,239	1,754,239	1,754,804	1,887,887	1,970,362	2,082,085	2,223,933	2,365,781
Unassigned Cash as a % of Total Current Spending	186.4%	164.5%	164.5%	164.7%	232.1%	220.8%	233.3%	249.2%	265.1%

**City of Grand Rapids
311 PROGRAM (IS611611)
STATEMENT OF OPERATIONS**

Organizations	IT Fund - 671/674 2013 Actual For Info Only	2014 Adopted Proposed	2014 Amended	2014 Estimate	2015 Adopted Forecast	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
REVENUE									
<i>311 Program (IS611611)</i>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	0	1,323,451	1,323,451	1,323,451	1,376,517	1,412,538	1,435,650	1,469,615	1,437,564
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	0	0	0	0	0	0	0	0	0
671 Other Revenue	0	0	0	0	0	0	0	0	0
695 Other Financing Sources	673,420	0	0	0	0	0	0	0	0
311 Program Total Revenue	673,420	1,323,451	1,323,451	1,323,451	1,376,517	1,412,538	1,435,650	1,469,615	1,437,564
EXPENDITURES									
<i>311 Program (IS611611)</i>									
701 Personal Services	187,369	732,712	732,712	805,642	1,070,573	1,099,105	1,109,977	1,130,643	1,146,203
726 Supplies	4,379	15,775	15,775	15,775	16,500	16,820	17,146	17,479	17,819
800 Other Services And Charges	129,121	406,652	696,652	696,652	266,153	265,535	268,512	281,534	283,055
970 Capital Outlay	94,074	5,000	52,000	52,000	1,000	1,000	1,000	1,000	1,000
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	163,312	163,312	0	0	0	0	0	0
311 Program Total Expenditures	414,944	1,323,451	1,660,451	1,570,069	1,354,226	1,382,460	1,396,635	1,430,656	1,448,077
311 Program NET INCOME (LOSS)	258,476	0	(337,000)	(246,618)	22,291	30,078	39,015	38,959	(10,513)
Other Sources & Uses of Cash									
Less: Payment of Debt Service Principal	0	0	0	0	0	0	0	0	0
Add: Proceeds From Bond Issues	0	0	0	0	0	0	0	0	0
Net Other Sources & Uses	0	0	0	0	0	0	0	0	0
Net Change in Available Cash	258,476	0	(337,000)	(246,618)	22,291	30,078	39,015	38,959	(10,513)
Unrestricted Cash - Beginning of Year	0	258,476	258,476	258,476	11,858	34,149	64,227	103,242	142,201
Unrestricted Cash - End of Year	258,476	258,476	(78,524)	11,858	34,149	64,227	103,242	142,201	131,688
Reserve Targets:									
Assigned to Reserves - 25% of Current Spending	103,736	330,863	415,113	392,517	338,557	345,615	349,159	357,664	362,019
Assigned to Capital	0	0	(2)	(1)	0	0	0	0	0
Unassigned Cash	154,741	(72,386)	(493,634)	(380,658)	(304,407)	(281,388)	(245,917)	(215,463)	(230,331)
Total	258,476	258,476	(78,524)	11,858	34,149	64,227	103,242	142,201	131,688
Unassigned Cash as a % of Total Current Spending	37.3%	-5.5%	-29.7%	-24.2%	-22.5%	-20.4%	-17.6%	-15.1%	-15.9%

City of Grand Rapids
MOTOR EQUIPMENT-OPERATING (IS641641)
STATEMENT OF OPERATIONS

Organizations	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
REVENUE									
<u>MOTOR EQUIPMENT-OPERATING (IS641641)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	34,772	0	0	0	0	0	0	0	0
600 Charges For Services	949,961	860,000	860,000	950,000	1,299,000	1,318,639	1,338,630	1,359,073	1,379,981
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	10,624,223	11,385,752	11,385,752	10,860,800	11,561,503	11,690,256	11,533,757	11,743,429	11,974,927
671 Other Revenue	141,732	260,000	260,000	360,000	107,410	155,285	140,237	91,822	104,340
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
MOTOR EQUIPMENT-OPERATING Total Revenue	11,750,688	12,505,752	12,505,752	12,170,800	12,967,913	13,164,180	13,012,624	13,194,324	13,459,248
EXPENDITURES									
<u>MOTOR EQUIPMENT-OPERATING (IS641641)</u>									
701 Personal Services	2,691,984	2,997,179	2,997,179	2,997,088	3,110,248	3,164,568	3,171,151	3,201,228	3,215,951
726 Supplies	3,391,523	3,779,902	3,779,902	3,375,539	3,548,647	3,613,891	3,629,429	3,588,011	3,606,381
800 Other Services And Charges	742,256	850,498	850,498	784,708	831,214	853,741	878,350	908,498	918,118
970 Capital Outlay	9,341	175,000	175,000	65,000	155,000	70,000	70,000	70,000	70,000
990 Debt Service	115,977	79,678	79,678	43,325	60,816	37,925	23,671	14,562	8,292
996 Appropriation Lapse	0	(125,033)	(125,033)	0	(124,473)	(125,000)	(125,000)	(125,000)	(125,000)
999 Transfers Out	14,052,578	4,403,528	4,403,528	4,403,528	3,792,463	4,525,425	4,712,235	4,907,203	5,110,698
MOTOR EQUIPMENT-OPERATING Total Expenditures	21,003,658	12,160,752	12,160,752	11,669,188	11,373,915	12,140,550	12,359,836	12,564,502	12,804,440
MOTOR EQUIPMENT-OPERATING NET INCOME (LOSS)	(9,252,970)	345,000	345,000	501,612	1,593,998	1,023,630	652,788	629,822	654,808
Other Sources & Uses of Cash									
Less: Payment of Debt Service Principal	(923,652)	(946,335)	(946,335)	(356,335)	(809,017)	(625,509)	(274,777)	(210,526)	(210,256)
Less: Capitalized Fixed Assets	(349,805)	0	0	0	0	0	0	0	0
Change in receivables	(20,148)	0	0	0	0	0	0	0	0
Change in payables	226,945	0	0	0	0	0	0	0	0
Net Other Sources & Uses	(1,066,660)	(946,335)	(946,335)	(356,335)	(809,017)	(625,509)	(274,777)	(210,526)	(210,256)
Net Change in Available Cash	(10,319,630)	(601,335)	(601,335)	145,277	784,981	398,121	378,011	419,296	444,552
Unrestricted Cash - Beginning of Year	11,369,806	1,050,176	1,050,176	1,050,176	1,195,453	1,980,434	2,378,555	2,756,565	3,175,861
Unrestricted Cash - End of Year	1,050,176	448,841	448,841	1,195,453	1,980,434	2,378,555	2,756,565	3,175,861	3,620,413
Reserve Targets:									
Assigned to Reserves - 25% of Current Spending	5,517,580	3,276,772	3,276,772	3,006,381	3,045,733	3,191,515	3,158,653	3,193,757	3,253,674
Unassigned Cash	(4,467,403)	(2,827,931)	(2,827,931)	(1,810,928)	(1,065,299)	(812,960)	(402,088)	(17,896)	366,739
Total	1,050,176	448,841	448,841	1,195,453	1,980,434	2,378,555	2,756,565	3,175,861	3,620,413
Unassigned Cash as a % of Total Current Spending	-20.24%	-21.58%	-21.58%	-15.06%	-8.74%	-6.37%	-3.18%	-0.14%	2.82%

City of Grand Rapids
MOTOR EQUIPMENT-CAPITAL (IS641642)
STATEMENT OF OPERATIONS

Organizations	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
REVENUE									
<u>MOTOR EQUIPMENT-CAPITAL (IS641642)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	0	0	0	0	0	0	0	0	0
671 Other Revenue	0	0	0	0	0	0	0	0	0
695 Other Financing Sources	13,791,594	4,027,420	4,027,420	4,027,420	3,578,817	4,305,370	4,485,578	4,673,746	4,870,238
MOTOR EQUIPMENT-CAPITAL Total Revenue	13,791,594	4,027,420	4,027,420	4,027,420	3,578,817	4,305,370	4,485,578	4,673,746	4,870,238
EXPENDITURES									
<u>MOTOR EQUIPMENT-CAPITAL (IS641642)</u>									
701 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	2,117,831	0	0	0	0	0	0	0	0
970 Capital Outlay	41,503	7,040,372	12,076,061	12,385,099	3,630,618	5,280,253	4,674,561	3,086,777	3,851,737
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
MOTOR EQUIPMENT-CAPITAL Total Expenditures	2,159,334	7,040,372	12,076,061	12,385,099	3,630,618	5,280,253	4,674,561	3,086,777	3,851,737
MOTOR EQUIPMENT-CAPITAL NET INCOME (LOSS)	11,632,260	(3,012,952)	(8,048,641)	(8,357,679)	(51,801)	(974,883)	(188,983)	1,586,969	1,018,501
Other Sources & Uses of Cash									
Less: Payment of Debt Service Principal	0	0	0	0	0	0	0	0	0
Add: Proceeds From Bond Issues	0	0	0	0	0	0	0	0	0
Change in accounts receivable	0	0	0	0	0	0	0	0	0
Change in accounts payable	97,871	0	0	0	0	0	0	0	0
Net Other Sources & Uses	97,871	0	0	0	0	0	0	0	0
Net Change in Available Cash	11,730,131	(3,012,952)	(8,048,641)	(8,357,679)	(51,801)	(974,883)	(188,983)	1,586,969	1,018,501
Unrestricted Cash - Beginning of Year	0	11,730,131	11,730,131	11,730,131	3,372,452	3,320,651	2,345,768	2,156,785	3,743,754
Unrestricted Cash - End of Year	11,730,131	8,717,179	3,681,490	3,372,452	3,320,651	2,345,768	2,156,785	3,743,754	4,762,255
CAFR Reconciliation:									
Ending Cash per CAFR	11,730,131	11,730,131	11,730,131	11,730,131	3,372,452	3,320,651	2,345,768	2,156,785	3,743,754
Assigned for Uncompleted Capital Projects	0	(3,012,952)	(8,048,641)	(8,357,679)	(51,801)	(974,883)	(188,983)	0	0
Residual Cash	0	0	0	0	0	0	0	1,586,969	1,018,501
Unassigned Cash Available for Reappropriation	11,730,131	8,717,179	3,681,490	3,372,452	3,320,651	2,345,768	2,156,785	3,743,754	4,762,255

**City of Grand Rapids
OTHER RESERVES (ISINS638)
STATEMENT OF OPERATIONS**

Organizations	2013 Actual	2014 Adopted	2014 Amended	2014 Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
REVENUE									
<u>OTHER RESERVES (ISINS638)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	2,672,172	3,721,761	3,676,904	3,737,456	2,964,802	3,053,747	3,175,897	3,302,932	3,468,078
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	443,524	30,000	30,000	72,675	80,325	80,325	80,325	80,325	80,325
671 Other Revenue	20,978	45,000	45,000	199,668	351,143	360,327	371,026	376,180	382,881
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
OTHER RESERVES Total Revenue	3,136,674	3,796,761	3,751,904	4,009,799	3,396,270	3,494,399	3,627,248	3,759,437	3,931,284
EXPENDITURES									
<u>OTHER RESERVES (ISINS638)</u>									
701 Personal Services	467,844	334,640	334,640	334,641	390,522	396,022	394,595	396,847	397,454
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	3,245,214	3,685,331	3,920,331	3,588,537	3,590,428	3,589,380	3,644,078	3,672,775	3,675,697
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	(42,936)	(42,936)	0	(40,849)	(40,993)	(41,651)	(42,070)	(42,139)
999 Transfers Out	350,791	311,804	311,804	311,804	321,314	330,993	340,882	351,108	361,642
OTHER RESERVES Total Expenditures	4,063,849	4,288,839	4,523,839	4,234,982	4,261,415	4,275,402	4,337,904	4,378,660	4,392,654
OTHER RESERVES NET INCOME (LOSS)	(927,175)	(492,078)	(771,935)	(225,183)	(865,145)	(781,003)	(710,656)	(619,223)	(461,370)
Other Sources & Uses of Cash									
Increase (decrease) in receivables	(173,482)	0	0	0	0	0	0	0	0
Increase (decrease) in payables	374,264	0	0	0	0	0	0	0	0
Net Other Sources & Uses	200,782	0	0	0	0	0	0	0	0
Net Change in Available Cash	(726,393)	(492,078)	(771,935)	(225,183)	(865,145)	(781,003)	(710,656)	(619,223)	(461,370)
Unrestricted Cash - Beginning of Year	5,078,320	4,351,927	4,351,927	4,351,927	4,126,744	3,261,599	2,480,595	1,769,940	1,150,716
Unrestricted Cash - End of Year	4,351,927	3,859,849	3,579,992	4,126,744	3,261,599	2,480,595	1,769,940	1,150,716	689,347
Reserve Targets:									
Assigned to Reserves - 25% of Current Spending	1,015,962	1,072,210	1,130,960	1,058,746	1,065,354	1,068,851	1,084,476	1,094,665	1,098,163
Assigned to Capital	0	0	0	0	0	0	0	0	0
Unassigned Cash	3,335,965	2,787,640	2,449,033	3,067,999	2,196,245	1,411,745	685,464	56,051	(408,816)
Total	4,351,927	3,859,849	3,579,992	4,126,744	3,261,599	2,480,595	1,769,940	1,150,716	689,347
Unassigned Cash as a % of Total Current Spending	82.1%	65.0%	54.1%	72.4%	51.5%	33.0%	15.8%	1.3%	-9.3%



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City of Grand Rapids
AUTO PARKING OPERATING (ENAPS585)
STATEMENT OF OPERATIONS

Organizations	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
REVENUE									
<u>AUTO PARKING OPERATING (ENAPS585)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	13,366,683	12,083,164	12,083,164	12,308,166	12,305,315	12,349,215	12,424,415	12,497,815	12,548,815
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	261,576	179,900	179,900	185,400	187,700	195,100	197,500	199,900	202,400
671 Other Revenue	363,223	0	0	0	0	0	0	0	0
695 Other Financing Sources	7,675	150,000	150,000	0	0	0	0	0	0
AUTO PARKING OPERATING Total Revenue	13,999,157	12,413,064	12,413,064	12,493,566	12,493,015	12,544,315	12,621,915	12,697,715	12,751,215
EXPENDITURES									
<u>AUTO PARKING OPERATING (ENAPS585)</u>									
701 Personal Services	1,874,407	2,518,576	2,518,576	2,471,552	2,656,208	2,692,858	2,693,887	2,713,385	2,723,794
726 Supplies	118,845	110,500	110,500	112,800	114,200	114,200	114,200	114,200	112,200
800 Other Services And Charges	3,800,076	4,363,851	4,666,511	4,567,420	4,588,115	4,836,672	4,894,144	4,696,912	5,081,599
970 Capital Outlay	0	18,750	18,750	18,550	14,700	15,900	14,700	15,900	14,700
990 Debt Service	1,656,674	1,455,359	1,455,359	1,455,359	1,426,059	1,391,244	1,350,080	1,303,623	1,249,951
996 Appropriation Lapse	0	(300,000)	(300,000)	0	(330,000)	(330,000)	(330,000)	(330,000)	(330,000)
999 Transfers Out	2,142,457	3,580,542	3,580,542	3,580,542	6,802,472	5,422,640	3,110,143	1,845,592	1,298,995
AUTO PARKING OPERATING Total Expenditures	9,592,459	11,747,578	12,050,238	12,206,223	15,271,754	14,143,514	11,847,154	10,359,612	10,151,239
AUTO PARKING OPERATING NET INCOME (LOSS)	4,406,698	665,486	362,826	287,343	(2,778,739)	(1,599,199)	774,761	2,338,103	2,599,976
Other Sources & Uses of Cash									
Less: Payment of Debt Service Principal	(2,482,839)	(995,000)	(995,000)	(995,000)	(1,025,000)	(1,225,000)	(1,260,000)	(1,305,000)	(1,380,000)
Add: Proceeds From Bond Issues	0	0	0	0	0	0	0	0	0
Less: Non-Cash Activities: Contribution of Capital Assets	(200,000)								
Change in receivables	(60,895)	0	0	0	0	0	0	0	0
Change in payables	39,798	0	0	0	0	0	0	0	0
Net Other Sources & Uses	(2,703,936)	(995,000)	(995,000)	(995,000)	(1,025,000)	(1,225,000)	(1,260,000)	(1,305,000)	(1,380,000)
Net Change in Available Cash	1,702,762	(329,514)	(632,174)	(707,657)	(3,803,739)	(2,824,199)	(485,239)	1,033,103	1,219,976
Unrestricted Cash - Beginning of Year	12,804,863	14,507,625	14,507,625	14,507,625	13,799,968	9,996,229	7,172,030	6,686,791	7,719,894
Unrestricted Cash - End of Year	14,507,625	14,178,111	13,875,451	13,799,968	9,996,229	7,172,030	6,686,791	7,719,894	8,939,870
Reserve Targets:									
Assigned to Reserves - 25% of Current Spending	3,018,825	3,185,644	3,261,309	3,300,306	4,074,188	3,842,128	3,276,789	2,916,153	2,882,810
Unassigned Cash	11,488,801	10,992,467	10,614,142	10,499,662	5,922,041	3,329,902	3,410,003	4,803,741	6,057,061
Total	14,507,625	14,178,111	13,875,451	13,799,968	9,996,229	7,172,030	6,686,791	7,719,894	8,939,870
Unassigned Cash as a % of Total Current Spending	93.43%	86.27%	81.36%	79.54%	36.34%	21.67%	26.02%	41.18%	52.53%

City of Grand Rapids
AUTO PARKING CAPITAL PROJECTS (ENAPS586)
STATEMENT OF OPERATIONS

Organizations	2013	2014	2014	2014	2015	2016	2017	2018	2019
	Actuals	Adopted	Amended	Adopted	Adopted	Adopted	Adopted	Adopted	Adopted
				Estimate	Proposed	Forecast	Forecast	Forecast	Forecast
REVENUE									
<u>AUTO PARKING CAPITAL PROJECTS (ENAPS586)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	0	0	0	0	0	0	0	0	0
671 Other Revenue	600	0	0	0	0	0	0	0	0
695 Other Financing Sources	1,167,325	1,180,000	1,180,000	1,180,000	4,623,000	1,765,000	490,000	715,000	775,000
<i>AUTO PARKING CAPITAL PROJECTS Total Revenue</i>	1,167,925	1,180,000	1,180,000	1,180,000	4,623,000	1,765,000	490,000	715,000	775,000
EXPENDITURES									
<u>AUTO PARKING CAPITAL PROJECTS (ENAPS586)</u>									
701 Personal Services	373	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	129,891	0	0	0	0	0	0	0	0
970 Capital Outlay	634,191	1,180,000	1,180,000	1,180,000	4,623,000	1,765,000	490,000	715,000	775,000
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	22,000	0	0	0	0	0	0	0	0
<i>AUTO PARKING CAPITAL PROJECTS Total Expenditures</i>	786,455	1,180,000	1,180,000	1,180,000	4,623,000	1,765,000	490,000	715,000	775,000
<i>AUTO PARKING CAPITAL PROJECTS NET INCOME (LOSS)</i>	381,470	0	0	0	0	0	0	0	0
Other Sources & Uses of Cash									
Change in receivables	-	0	0	0	0	0	0	0	0
Change in payables	3,321	0	0	0	0	0	0	0	0
Net Other Sources & Uses	3,321	0	0	0	0	0	0	0	0
Net Change in Available Cash	384,791	0	0	0	0	0	0	0	0
<i>Unrestricted Cash - Beginning of Year</i>	(384,791)	0	0	0	0	0	0	0	0
<i>Unrestricted Cash - End of Year</i>	0	0	0	0	0	0	0	0	0
CAFR Reconciliation:									
Ending Cash per CAFR	2,805,808	0	0	0	0	0	0	0	0
Assigned for Uncompleted Capital Projects	(2,805,808)								
Unassigned Fund Balance Available for Reappropriation	0	0	0	0	0	0	0	0	0

City of Grand Rapids
BELKNAP ICE ARENA (EN578578)
STATEMENT OF OPERATIONS

Organizations	2013	2014	2014	2014	2015	2016	2017	2018	2019
	Actuals	Adopted	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
REVENUE									
<u>BELKNAP ICE ARENA (EN578578)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	827,280	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	2,422	2,000	2,000	1,500	1,500	1,800	1,800	1,800	1,800
671 Other Revenue	(63,532)	221,518	221,518	221,518	235,450	235,450	235,450	235,450	235,450
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
<i>BELKNAP ICE ARENA Total Revenue</i>	766,170	223,518	223,518	223,018	236,950	237,250	237,250	237,250	237,250
EXPENDITURES									
<u>BELKNAP ICE ARENA (EN578578)</u>									
701 Personal Services	242,541	0	0	0	0	0	0	0	0
726 Supplies	27,010	0	0	0	0	0	0	0	0
800 Other Services And Charges	470,519	287,300	322,984	322,984	292,300	167,300	167,300	167,300	167,300
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
<i>BELKNAP ICE ARENA Total Expenditures</i>	740,070	287,300	322,984	322,984	292,300	167,300	167,300	167,300	167,300
<i>BELKNAP ICE ARENA NET INCOME (LOSS)</i>	26,100	(63,782)	(99,466)	(99,966)	(55,350)	69,950	69,950	69,950	69,950
<i>Other Sources & Uses of Cash</i>									
Less: Payment of Debt Service Principal	0	0	0	0	0	0	0	0	0
Timing Differences in Cash Flow	0	0	0	0	0	0	0	0	0
<i>Net Other Sources & Uses</i>	0	0	0	0	0	0	0	0	0
<i>Net Change in Available Cash</i>	26,100	(63,782)	(99,466)	(99,966)	(55,350)	69,950	69,950	69,950	69,950
<i>Cash - Beginning of Year</i>	428,678	454,778	454,778	454,778	354,812	299,462	369,412	439,362	509,312
<i>Cash - End of Year</i>	454,778	390,996	355,312	354,812	299,462	369,412	439,362	509,312	579,262
Reserve Targets:									
Assigned to Reserves - 25% of Current Spending	185,018	71,825	80,746	80,746	73,075	41,825	41,825	41,825	41,825
Assigned to Capital	0	0	0	0	0	0	0	0	0
Unassigned Cash	269,760	319,171	274,566	274,066	226,387	327,587	397,537	467,487	537,437
Total	454,778	390,996	355,312	354,812	299,462	369,412	439,362	509,312	579,262
Unassigned Cash as a % of Total Current Spending	36.5%	111.1%	85.0%	84.9%	77.5%	195.8%	237.6%	279.4%	321.2%

City of Grand Rapids
CEMETERY OPERATING (ENC502)
STATEMENT OF OPERATIONS

Organizations	2013 Actuals	2014 Adopted	2014 Amended *	2014 Estimate	2015 Request	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast
REVENUE									
<u>CEMETERY OPERATING (ENC502)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	709,934	822,900	822,900	819,352	764,600	767,100	770,000	772,900	775,800
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	0	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
671 Other Revenue	(5,408)	0	0	0	0	0	0	0	0
695 Other Financing Sources	599,673	428,167	613,167	503,167	623,040	601,520	606,200	616,840	618,800
CEMETERY OPERATING Total Revenue	1,304,199	1,276,067	1,461,067	1,347,519	1,412,640	1,393,620	1,401,200	1,414,740	1,419,600
EXPENDITURES									
<u>CEMETERY OPERATING (ENC502)</u>									
701 Personal Services	307,641	237,338	237,338	352,814	363,606	368,430	369,756	373,350	375,856
726 Supplies	17,370	21,100	21,100	31,650	26,300	26,300	26,300	26,300	26,300
800 Other Services And Charges	452,825	523,443	523,443	518,474	470,300	470,452	499,041	484,979	491,800
970 Capital Outlay	80	2,000	162,001	54,000	446,000	400,520	380,200	408,840	402,800
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	308,948	366,998	366,998	366,338	130,862	131,722	132,657	133,607	133,572
CEMETERY OPERATING Total Expenditures	1,086,864	1,150,879	1,310,880	1,323,276	1,437,068	1,397,424	1,407,954	1,427,076	1,430,328
CEMETERY OPERATING NET INCOME (LOSS)	217,335	125,189	150,187	24,243	(24,428)	(3,804)	(6,754)	(12,336)	(10,728)
Other Sources & Uses of Cash									
Less: Payment of Debt Service Principal	0	0	0	0	0	0	0	0	0
Add: Proceeds From Bond Issues	0	0	0	0	0	0	0	0	0
Net Change in Receivables & Payables	(8,496)	0	0	0	0	0	0	0	0
Net Other Sources & Uses	(8,496)	0	0	0	0	0	0	0	0
Net Change in Available Cash	208,839	125,189	150,187	24,243	(24,428)	(3,804)	(6,754)	(12,336)	(10,728)
Cash - Beginning of Year	(174,014)	34,825	34,825	34,825	59,068	34,641	30,836	24,082	11,746
Cash - End of Year	34,825	160,014	185,012	59,068	34,641	30,836	24,082	11,746	1,018
Reserve Targets:									
Assigned to Reserves - 25% of Current Spending	271,716	287,720	327,720	330,819	359,267	349,356	351,989	356,769	357,582
Assigned to Capital	0	0	0	0	0	0	0	0	0
Unassigned Cash	(236,891)	(127,706)	(142,708)	(271,751)	(324,626)	(318,520)	(327,907)	(345,023)	(356,564)
Total	34,825	160,014	185,012	59,068	34,641	30,836	24,082	11,746	1,018
Unassigned Cash as a % of Total Current Spending	-21.8%	-11.1%	-10.9%	-20.5%	-22.6%	-22.8%	-23.3%	-24.2%	-24.9%
GOF Subsidy	425,000	266,416	266,416	266,416	150,000	175,000	175,000	175,000	175,000

* Through 2/25/14

City of Grand Rapids
CEMETERY-GOLF COURSE (ENCEM503)
STATEMENT OF OPERATIONS

Organizations	2013 Actuals	2014 Adopted	2014 Amended *	2014 Estimate	2015 Request	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast
REVENUE									
<u>CEMETERY-GOLF COURSE (ENCEM503)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	453,521	532,965	532,965	514,517	529,953	560,688	574,509	587,663	599,750
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	23	20	20	20	20	20	20	20	20
671 Other Revenue	0	0	0	0	0	0	0	0	0
695 Other Financing Sources	225,000	0	0	0	0	0	0	0	0
CEMETERY-GOLF COURSE Total Revenue	678,544	532,985	532,985	514,537	529,973	560,708	574,529	587,683	599,770
EXPENDITURES									
<u>CEMETERY-GOLF COURSE (ENCEM503)</u>									
701 Personal Services	227,980	249,038	249,038	201,695	226,565	236,084	244,744	257,132	261,257
726 Supplies	108,704	84,500	84,500	80,741	85,628	90,771	95,998	101,809	106,290
800 Other Services And Charges	122,047	127,865	127,865	188,460	188,102	188,262	189,207	190,332	191,380
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	48,217	48,234	48,234	48,306	21,472	22,116	22,780	23,463	24,167
CEMETERY-GOLF COURSE Total Expenditures	506,948	509,637	509,637	519,203	521,766	537,233	552,728	572,736	583,094
CEMETERY-GOLF COURSE NET INCOME (LOSS)	171,596	23,348	23,348	(4,666)	8,207	23,475	21,801	14,947	16,676
Other Sources & Uses of Cash									
Less: Payment of Debt Service Principal	0	0	0	0	0	0	0	0	0
Add: Proceeds From Bond Issues	0	0	0	0	0	0	0	0	0
Net Change in Receivables/Payables	(79,471)								
Net Other Sources & Uses	0	0	0	0	0	0	0	0	0
Net Change in Available Cash	92,124	23,348	23,348	(4,666)	8,207	23,475	21,801	14,947	16,676
Unrestricted Cash - Beginning of Year	(83,112)	9,013	9,013	9,013	4,347	12,554	36,029	57,830	72,777
Unrestricted Cash - End of Year	9,013	32,361	32,361	4,347	12,554	36,029	57,830	72,777	89,453
Reserve Targets:									
Assigned to Reserves - 25% of Current Spending	126,737	127,409	127,409	129,801	130,442	134,308	138,182	143,184	145,773
Unassigned Cash	(117,724)	(95,048)	(95,048)	(125,454)	(117,887)	(98,279)	(80,352)	(70,407)	(56,320)
Total	9,013	32,361	32,361	4,347	12,554	36,029	57,830	72,777	89,453
Unassigned Cash as a % of Total Current Spending	-23.2%	-18.7%	-18.7%	-24.2%	-22.6%	-18.3%	-14.5%	-12.3%	-9.7%
* Amended Budget is through Oct 2014									

City of Grand Rapids
SEWAGE SYSTEM RECEIVING/OPERATIONS (ENSDS500)
STATEMENT OF OPERATIONS

Organizations	2013	2014	2014	2014	2015	2016	2017	2018	2019
	Actuals	Adopted	Amended	Adopted	Adopted	Adopted	Adopted	Adopted	Adopted
				Estimate	Proposed	Forecast	Forecast	Forecast	Forecast
REVENUE									
<u>RECEIVING/OPERATIONS (ENSDS500)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	61,136	65,800	65,800	68,900	68,900	68,900	68,900	68,900	68,900
501 Intergovernmental Revenues	253,921	0	0	0	0	0	0	0	0
600 Charges For Services	48,482,994	51,784,538	51,784,538	51,473,903	52,436,640	53,546,096	54,675,767	55,825,851	56,957,208
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	180,844	120,000	120,000	150,000	150,000	170,000	170,000	170,000	170,000
671 Other Revenue	2,130,664	740,000	740,000	755,000	845,000	875,000	905,000	935,000	985,000
695 Other Financing Sources	(1,904,607)	0	0	0	0	0	0	0	0
RECEIVING/OPERATIONS Total Revenue	49,204,952	52,710,338	52,710,338	52,447,803	53,500,540	54,659,996	55,819,667	56,999,751	58,181,108
EXPENDITURES									
<u>RECEIVING/OPERATIONS (ENSDS500)</u>									
701 Personal Services	8,997,555	9,774,859	9,774,859	8,624,005	9,992,435	10,147,988	10,184,200	10,268,471	10,309,940
726 Supplies	1,866,740	1,430,093	1,430,093	1,423,821	1,193,470	1,350,634	1,204,107	1,363,238	1,216,908
800 Other Services And Charges	11,721,967	12,350,361	12,575,264	11,933,031	12,541,378	12,650,436	12,834,079	13,101,672	13,380,946
970 Capital Outlay	0	211,000	211,000	164,500	264,062	234,160	234,324	239,490	204,660
990 Debt Service	12,235,332	12,779,776	12,779,776	12,748,791	12,339,388	12,019,132	11,685,752	11,322,366	10,931,429
996 Appropriation Lapse	0	(1,036,000)	(1,036,000)	0	(1,080,000)	(1,090,000)	(1,100,000)	(1,120,000)	(1,130,000)
999 Transfers Out	6,448,774	2,628,842	2,628,842	2,628,842	7,716,535	10,129,495	6,382,001	7,310,092	6,700,809
RECEIVING/OPERATIONS Total Expenditures	41,270,367	38,138,931	38,363,834	37,522,990	42,967,268	45,441,845	41,424,463	42,485,329	41,614,692
RECEIVING/OPERATIONS NET INCOME (LOSS)	7,934,586	14,571,407	14,346,504	14,924,813	10,533,272	9,218,151	14,395,204	14,514,422	16,566,416
Other Sources & Uses of Cash									
Less: Payment of Debt Service Principal	(44,242,129)	(9,882,776)	(9,882,776)	(10,352,776)	(8,670,094)	(7,618,209)	(7,775,000)	(7,910,000)	(8,295,000)
Change in receivables	49,925,384	0	0	0	0	0	0	0	0
Change in payables	(12,023,236)	0	0	0	0	0	0	0	0
Net Other Sources & Uses	(6,339,981)	(9,882,776)	(9,882,776)	(10,352,776)	(8,670,094)	(7,618,209)	(7,775,000)	(7,910,000)	(8,295,000)
Net Change in Available Cash	1,594,605	4,688,631	4,463,728	4,572,037	1,863,178	1,599,942	6,620,204	6,604,422	8,271,416
Unrestricted Cash - Beginning of Year	18,088,768	19,683,373	19,683,373	19,683,373	24,255,410	26,118,588	27,718,530	34,338,733	40,943,156
Unrestricted Cash - End of Year	19,683,373	24,372,003	24,147,100	24,255,410	26,118,588	27,718,530	34,338,733	40,943,156	49,214,571
Reserve Targets:									
Assigned to Reserves - 25% of Current Spending	21,378,124	12,005,427	12,061,653	11,968,942	12,909,341	13,265,013	12,299,866	12,598,832	12,477,423
Unassigned Cash	(1,694,751)	12,366,576	12,085,448	12,286,468	13,209,247	14,453,516	22,038,867	28,344,324	36,737,148
Total	19,683,373	24,372,003	24,147,100	24,255,410	26,118,588	27,718,530	34,338,733	40,943,156	49,214,571
Unassigned Cash as a % of Total Current Spending	-1.98%	25.75%	25.05%	25.66%	25.58%	27.24%	44.79%	56.24%	73.61%

**City of Grand Rapids
SEWAGE SYSTEM CASH PROJECTS (ENSDS510 & ENSDS520)
STATEMENT OF OPERATIONS**

Organizations	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
REVENUE									
<u>REPLACEMENT (ENSDS510)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	970,000	0	(18,854)	0	0	0	0	0	0
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	0	0	0	0	0	0	0	0	0
671 Other Revenue	2,114	0	0	0	0	0	0	0	0
695 Other Financing Sources	6,155,607	60,000	(455,000)	(455,000)	4,799,000	7,146,000	3,331,000	4,190,000	3,510,000
REPLACEMENT Total Revenue	7,127,721	60,000	(473,854)	(455,000)	4,799,000	7,146,000	3,331,000	4,190,000	3,510,000
EXPENDITURES									
<u>REPLACEMENT (ENSDS510)</u>									
701 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	3,608,296	0	0	0	0	0	0	0	0
970 Capital Outlay	0	60,000	(473,854)	(455,000)	4,799,000	7,146,000	3,331,000	4,190,000	3,510,000
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
REPLACEMENT Total Expenditures	3,608,296	60,000	(473,854)	(455,000)	4,799,000	7,146,000	3,331,000	4,190,000	3,510,000
REPLACEMENT NET INCOME (LOSS)	3,519,425	0	0	0	0	0	0	0	0
Other Sources & Uses of Cash									
Change in receivables	0	0	0	0	0	0	0	0	0
Change in payables	(99,089)	0	0	0	0	0	0	0	0
Net Other Sources & Uses	(99,089)	0	0	0	0	0	0	0	0
Net Change in Available Cash	3,420,336	0	0	0	0	0	0	0	0
Unrestricted Cash - Beginning of Year	(2,453,039)	967,297	967,297	967,297	967,297	967,297	967,297	967,297	967,297
Unrestricted Cash - End of Year	967,297	967,297	967,297	967,297	967,297	967,297	967,297	967,297	967,297
CAFR Reconciliation:									
Ending Cash per CAFR	9,362,555	9,362,555	9,362,555	9,362,555	9,362,555	9,362,555	9,362,555	9,362,555	9,362,555
Assigned for Uncompleted Capital Projects	(8,395,258)	(8,395,258)	(8,395,258)	(8,395,258)	(8,395,258)	(8,395,258)	(8,395,258)	(8,395,258)	(8,395,258)
Unassigned Cash Available for Reappropriation	967,297	967,297	967,297	967,297	967,297	967,297	967,297	967,297	967,297

City of Grand Rapids
SEWAGE SYSTEM REVENUE BOND PROJECTS (ENSDS534 & ENSDS535)
STATEMENT OF OPERATIONS

Organizations	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
REVENUE									
<u>SS REVENUE BONDS 2010A&B (ENSDS534)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	66,447	0	0	0	0	0	0	0	0
671 Other Revenue	0	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	10,680,000	12,285,570	13,096,457	9,110,000	5,000,000	11,750,000	14,450,000	10,000,000
SS REVENUE BONDS 2010A&B Total Revenue	66,447	10,680,000	12,285,570	13,096,457	9,110,000	5,000,000	11,750,000	14,450,000	10,000,000
EXPENDITURES									
<u>SS REVENUE BONDS 2010A&B (ENSDS534)</u>									
701 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	13,682,413	0	0	0	0	0	0	0	0
970 Capital Outlay	0	10,680,000	12,285,570	13,096,457	9,110,000	5,000,000	11,750,000	14,450,000	10,000,000
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
SS REVENUE BONDS 2010A&B Total Expenditures	13,682,413	10,680,000	12,285,570	13,096,457	9,110,000	5,000,000	11,750,000	14,450,000	10,000,000
SS REVENUE BONDS 2010A&B NET INCOME (LOSS)	(13,615,965)	0	0	0	0	0	0	0	0
Other Sources & Uses of Cash									
Change in receivables	31,297,439	0	0	0	0	0	0	0	0
Change in payables	(650,564)	0	0	0	0	0	0	0	0
Net Other Sources & Uses	30,646,875	0	0	0	0	0	0	0	0
Net Change in Available Cash	17,030,910	0	0	0	0	0	0	0	0
Unrestricted Cash - Beginning of Year	(16,285,672)	745,238	745,238	745,238	745,238	745,238	745,238	745,238	745,238
Unrestricted Cash - End of Year	745,238	745,238	745,238	745,238	745,238	745,238	745,238	745,238	745,238
CAFR Reconciliation:									
Ending Cash per CAFR	18,874,178	18,874,178	18,874,178	18,874,178	18,874,178	18,874,178	18,874,178	18,874,178	18,874,178
Assigned for Uncompleted Capital Projects	(18,128,940)	(18,128,940)	(18,128,940)	(18,128,940)	(18,128,940)	(18,128,940)	(18,128,940)	(18,128,940)	(18,128,940)
Unassigned Cash Available for Reappropriation	745,238	745,238	745,238	745,238	745,238	745,238	745,238	745,238	745,238

City of Grand Rapids
WATER SYSTEM RECEIVING/OPERATIONS (ENWSS500)
STATEMENT OF OPERATIONS

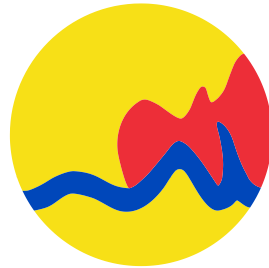
Organizations	2013	2014	2014	2014	2015	2016	2017	2018	2019
	Actuals	Adopted	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
REVENUE									
<u>RECEIVING/OPERATIONS (ENWSS500)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	14,040	12,000	12,000	27,408	14,000	14,280	14,566	14,856	15,154
539 State Revenues	138,272	0	0	0	0	0	0	0	0
600 Charges For Services	42,939,735	42,784,823	42,784,823	40,629,725	41,131,336	41,670,844	42,217,517	42,771,453	43,332,749
655 Fines And Forfeitures	1,189,943	1,400,000	1,400,000	1,451,477	1,213,742	1,238,017	1,262,777	1,288,033	1,313,793
664 Interest And Rents	743,274	626,371	626,371	697,000	701,000	720,000	651,000	652,000	702,000
671 Other Revenue	891,091	14,000	14,000	108,422	15,429	15,738	16,052	16,374	16,701
695 Other Financing Sources	(2,976,837)	1,933,471	2,210,122	1,933,471	2,156,684	2,199,818	2,243,814	2,288,690	2,334,464
RECEIVING/OPERATIONS Total Revenue	42,939,519	46,770,665	47,047,316	44,847,503	45,232,191	45,858,697	46,405,726	47,031,406	47,714,861
EXPENDITURES									
<u>RECEIVING/OPERATIONS (ENWSS500)</u>									
701 Personal Services	12,079,585	12,165,567	12,165,567	11,483,070	12,699,998	12,848,408	12,857,651	12,969,799	13,029,855
726 Supplies	1,324,932	2,874,150	2,874,150	2,563,334	2,681,973	2,731,293	2,781,599	2,832,903	2,885,229
800 Other Services And Charges	10,147,247	9,053,007	9,144,346	9,397,387	9,518,803	9,209,671	9,322,353	9,626,848	9,813,340
970 Capital Outlay	0	434,500	436,612	251,611	251,930	253,100	254,762	256,458	258,186
990 Debt Service	8,608,230	5,369,864	5,369,864	5,303,775	4,927,514	4,466,351	3,947,137	3,391,838	2,980,438
996 Appropriation Lapse	0	(1,020,000)	(1,020,000)	0	(1,010,000)	(1,003,000)	(1,008,000)	(1,026,000)	(1,039,000)
998 Special Items	1,532,821	0	0	0	0	0	0	0	0
999 Transfers Out	3,368,102	6,072,957	6,094,957	6,094,924	6,480,166	10,796,208	10,685,698	5,910,646	7,506,069
RECEIVING/OPERATIONS Total Expenditures	37,060,917	34,950,045	35,065,496	35,094,101	35,550,384	39,302,031	38,841,200	33,962,492	35,434,117
RECEIVING/OPERATIONS NET INCOME (LOSS)	5,878,602	11,820,620	11,981,820	9,753,402	9,681,807	6,556,666	7,564,526	13,068,914	12,280,744
Other Sources & Uses of Cash									
Less: Payment of Debt Service Principal	(9,591,675)	(10,445,000)	(10,445,000)	(10,415,000)	(11,045,000)	(11,455,000)	(12,050,000)	(12,455,000)	(5,825,000)
Change in receivables	11,160,683	0	0	0	0	0	0	0	0
Change in payables	(6,803)	0	0	0	0	0	0	0	0
Net Other Sources & Uses	1,562,205	(10,445,000)	(10,445,000)	(10,415,000)	(11,045,000)	(11,455,000)	(12,050,000)	(12,455,000)	(5,825,000)
Net Change in Available Cash	7,440,807	1,375,620	1,536,820	(661,598)	(1,363,193)	(4,898,334)	(4,485,474)	613,914	6,455,744
Unrestricted Cash - Beginning of Year	15,329,092	22,769,899	22,769,899	22,769,899	22,108,301	20,745,109	15,846,775	11,361,301	11,975,216
Unrestricted Cash - End of Year	22,769,899	24,145,519	24,306,719	22,108,301	20,745,109	15,846,775	11,361,301	11,975,216	18,430,960
Reserve Targets:									
Assigned to Reserves - 25% of Current Spending	11,663,148	11,348,761	11,377,624	11,377,275	11,648,846	12,689,258	12,722,800	11,604,373	10,314,779
Unassigned Cash	11,106,751	12,796,758	12,929,095	10,731,026	9,096,263	3,157,517	(1,361,499)	370,843	8,116,180
Total	22,769,899	24,145,519	24,306,719	22,108,301	20,745,109	15,846,775	11,361,301	11,975,216	18,430,960
Unassigned Cash as a % of Total Current Spending	23.81%	28.19%	28.41%	23.58%	19.52%	6.22%	-2.68%	0.80%	19.67%

City of Grand Rapids
WATER SYSTEM CASH PROJECTS (ENWSS510 & ENWSS520)
STATEMENT OF OPERATIONS

Organizations	2013	2014	2014	2014	2015	2016	2017	2018	2019
	Actuals	Adopted	Amended	Adopted	Adopted	Adopted	Adopted	Adopted	Adopted
				Estimate	Proposed	Forecast	Forecast	Forecast	Forecast
REVENUE									
<u>REPLACEMENT (ENWSS510)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	(47,928)	0	0	0	0	0	0
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	0	0	0	0	0	0	0	0	0
671 Other Revenue	7,570	0	0	0	0	0	0	0	0
695 Other Financing Sources	7,022,519	5,050,000	6,452,818	8,300,000	12,497,000	14,172,000	14,811,000	8,955,000	6,934,000
REPLACEMENT Total Revenue	7,030,089	5,050,000	6,404,890	8,300,000	12,497,000	14,172,000	14,811,000	8,955,000	6,934,000
EXPENDITURES									
<u>REPLACEMENT (ENWSS510)</u>									
701 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	6,167,647	0	0	0	0	0	0	0	0
970 Capital Outlay	0	5,050,000	6,426,890	8,300,000	12,497,000	14,172,000	14,811,000	8,955,000	6,934,000
990 Debt Service	2,113	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	22,000	0	(22,000)	0	0	0	0	0	0
REPLACEMENT Total Expenditures	6,191,760	5,050,000	6,404,890	8,300,000	12,497,000	14,172,000	14,811,000	8,955,000	6,934,000
REPLACEMENT NET INCOME (LOSS)	838,329	0	0	0	0	0	0	0	0
Other Sources & Uses of Cash									
Change in receivables	0	0	0	0	0	0	0	0	0
Change in payables	642,240	0	0	0	0	0	0	0	0
Net Other Sources & Uses	642,240	0	0	0	0	0	0	0	0
Net Change in Available Cash	1,480,569	0	0	0	0	0	0	0	0
Unrestricted Cash - Beginning of Year	(157,617)	1,322,952	1,322,952	1,322,952	1,322,952	1,322,952	1,322,952	1,322,952	1,322,952
Unrestricted Cash - End of Year	1,322,952	1,322,952	1,322,952	1,322,952	1,322,952	1,322,952	1,322,952	1,322,952	1,322,952
CAFR Reconciliation:									
Ending Cash per CAFR	6,324,407	6,324,407	6,324,407	6,324,407	6,324,407	6,324,407	6,324,407	6,324,407	6,324,407
Assigned for Uncompleted Capital Projects	(5,001,455)	(5,001,455)	(5,001,455)	(5,001,455)	(5,001,455)	(5,001,455)	(5,001,455)	(5,001,455)	(5,001,455)
Unassigned Cash Available for Reappropriation	1,322,952	1,322,952	1,322,952	1,322,952	1,322,952	1,322,952	1,322,952	1,322,952	1,322,952

City of Grand Rapids
WATER SYSTEM REVENUE BONDS 2009 (ENWSS531)
STATEMENT OF OPERATIONS

Organizations	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
REVENUE									
<u>WSS REVENUE BONDS 2009 (ENWSS531)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	25,717	0	0	0	0	0	0	0	0
671 Other Revenue	298	0	0	0	0	0	0	0	0
695 Other Financing Sources	(298)	3,250,000	3,886,301	3,062,489	0	0	200,000	12,000,000	0
WSS REVENUE BONDS 2009 Total Revenue	25,717	3,250,000	3,886,301	3,062,489	0	0	200,000	12,000,000	0
EXPENDITURES									
<u>WSS REVENUE BONDS 2009 (ENWSS531)</u>									
701 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	3,270,699	0	0	0	0	0	0	0	0
970 Capital Outlay	0	3,250,000	3,886,301	3,062,489	0	0	200,000	12,000,000	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
WSS REVENUE BONDS 2009 Total Expenditures	3,270,699	3,250,000	3,886,301	3,062,489	0	0	200,000	12,000,000	0
WSS REVENUE BONDS 2009 NET INCOME (LOSS)	(3,244,982)	0	0	0	0	0	0	0	0
Other Sources & Uses of Cash									
Change in receivables	0	0	0	0	0	0	0	0	0
Change in payables	5,235	0	0	0	0	0	0	0	0
Net Other Sources & Uses	5,235	0	0	0	0	0	0	0	0
Net Change in Available Cash	(3,239,747)	0	0	0	0	0	0	0	0
Unrestricted Cash - Beginning of Year	3,445,982	206,235	206,235	206,235	206,235	206,235	206,235	206,235	206,235
Unrestricted Cash - End of Year	206,235	206,235	206,235	206,235	206,235	206,235	206,235	206,235	206,235
CAFR Reconciliation:									
Ending Cash per CAFR	3,469,720	3,469,720	3,469,720	3,469,720	3,469,720	3,469,720	3,469,720	3,469,720	3,469,720
Assigned for Uncompleted Capital Projects	(3,263,485)	(3,263,485)	(3,263,485)	(3,263,485)	(3,263,485)	(3,263,485)	(3,263,485)	(3,263,485)	(3,263,485)
Unassigned Cash Available for Reappropriation	206,235	206,235	206,235	206,235	206,235	206,235	206,235	206,235	206,235



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City of Grand Rapids
CAPITAL IMPROVEMENT (CPGCP401)
STATEMENT OF OPERATIONS

Organizations	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
REVENUE									
<u>CAPITAL IMPROVEMENT (CPGCP401)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	300,000	300,000	0	0	0	0	0
600 Charges For Services	0	0	17,158	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	896	0	75,758	0	0	0	0	0	0
671 Other Revenue	1,240,961	0	906,938	889,438	255,000	260,000	265,000	270,000	275,000
695 Other Financing Sources	3,165,916	1,674,260	6,503,567	6,571,485	4,386,968	4,601,578	4,942,515	6,295,095	5,877,724
<i>CAPITAL IMPROVEMENT Total Revenue</i>	4,407,773	1,674,260	7,803,421	7,760,923	4,641,968	4,861,578	5,207,515	6,565,095	6,152,724
EXPENDITURES									
<u>CAPITAL IMPROVEMENT (CPGCP401)</u>									
701 Personal Services	1,520	0	0	0	0	0	0	0	0
726 Supplies	155	0	0	0	0	0	0	0	0
800 Other Services And Charges	102,229	0	1,081,937	1,081,938	255,000	260,000	265,000	270,000	275,000
970 Capital Outlay	2,886,442	1,674,260	6,646,484	6,678,985	4,386,968	4,601,578	4,942,515	6,295,095	5,877,724
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	98,877	0	75,000	0	0	0	0	0	0
<i>CAPITAL IMPROVEMENT Total Expenditures</i>	3,089,223	1,674,260	7,803,421	7,760,923	4,641,968	4,861,578	5,207,515	6,565,095	6,152,724
<i>CAPITAL IMPROVEMENT NET INCOME (LOSS)</i>	1,318,550	0	0	0	0	0	0	0	0
<i>Beginning Fund Balance</i>	1,216,901	2,535,451	2,535,451	2,535,451	2,535,451	2,535,451	2,535,451	2,535,451	2,535,451
<i>Ending Fund Balance</i>	2,535,451	2,535,451	2,535,451	2,535,451	2,535,451	2,535,451	2,535,451	2,535,451	2,535,451
CAFR Reconciliation:									
Ending Fund Balance per CAFR	7,440,249	7,440,249	7,440,249	7,440,249	7,440,249	7,440,249	7,440,249	7,440,249	7,440,249
Assigned for Community Dispatch Fund Capital Projects	(50,000)	(100,000)	(100,000)	(100,000)	(150,000)	(200,000)	(250,000)	(300,000)	(350,000)
Assigned for Fire Department Apparatus Plan Reset	(4,397,225)	(4,397,225)	(4,397,225)	(4,397,225)	(4,397,225)	(4,397,225)	(4,397,225)	(4,397,225)	(4,397,225)
Assigned for Uncompleted Capital Projects	(457,573)	(407,573)	(407,573)	(407,573)	(357,573)	(307,573)	(257,573)	(207,573)	(157,573)
Unassigned Fund Balance Available for Reappropriation	2,535,451	2,535,451	2,535,451	2,535,451	2,535,451	2,535,451	2,535,451	2,535,451	2,535,451

City of Grand Rapids
CAPITAL RESERVE (CPGCP403)
STATEMENT OF OPERATIONS

	FIVE YEAR CAPITAL PROGRAM								
	2013 Actuals	2014 Adopted	2014 Amended	2014 Estimate	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast
REVENUES:									
Property Tax	\$ 4,966,849	\$ 4,961,073	\$ 4,961,073	\$ 4,881,585	\$ 4,858,408	\$ 4,909,382	\$ 4,968,048	\$ 5,045,966	\$ 5,096,911
Income Tax @ 4%	2,616,083	2,592,801	2,592,801	2,655,249	2,737,191	2,805,622	2,875,762	2,947,656	3,021,347
Income Tax @ 1%	-	-	-	-	684,298	701,405	718,940	736,914	755,337
Intergovernmental Revenues (EVIP)	-	-	-	-	2,644,538	2,723,874	2,805,590	2,889,758	2,976,450
CFOF: From Cemeteries Operating Fund	143,273	144,751	144,751	144,751	-	-	-	-	-
From Brownfield - Mercantile Bank Tax Increment	8,697	64,063	64,063	64,063	62,950	61,837	60,724	59,611	58,498
Interest on Investments	274	-	-	-	-	-	-	-	-
Miscellaneous	161,237	-	1,444,248	1,444,248	-	-	-	-	-
Other New Revenue Funding	-	-	-	-	-	-	-	-	-
Total Revenue:	7,896,413	7,762,688	9,206,936	9,189,896	10,987,385	11,202,120	11,429,064	11,679,905	11,908,543
EXPENDITURES:									
Debt Obligations (fiscal year completed)									
- KCDC 2003 (FY2016) Silver Creek Drainage	501,640	505,125	505,125	505,125	303,374	303,573	-	-	-
- KCDC 2008 (FY2021) Grand River Floodwalls	720,241	726,989	726,989	726,989	728,549	739,362	747,328	748,788	230,415
- KCDC Silver Creek Note 2013 (FY2017) Kreiser Basin Expansion	15,070	15,070	15,070	15,070	15,070	15,070	15,060	-	-
- KCDC Flood Mgmt-Tremont NW/Shawmut Hills Drain Dist (2013)	-	50,000	50,000	50,000	50,000	100,000	100,000	100,000	21,350
- KCDC 2014 (FY2035) Floodwall Bonds	-	-	-	-	95,695	403,748	402,968	401,720	404,776
- GR Building Authority 2011 (FY2031) Archives Center Phase II	237,865	234,350	234,350	234,350	234,775	239,975	235,025	239,050	241,375
- GR Building Authority 2003 (FY2013) Fire Stations & MLK Pool	28,207	-	-	-	-	-	-	-	-
- GR Building Authority 2009 (FY2021) Archives Center Phase I	148,405	144,788	144,788	144,788	146,113	142,050	142,588	142,781	142,625
- GR Building Authority 2009 (FY2021) Police Facilities	1,992,595	1,978,263	1,978,263	1,978,263	1,978,038	1,982,350	1,980,913	1,980,338	1,980,369
- Capital Improvmt Bonds 2007 (FY2018) Repairs to Public Museum	182,125	181,225	181,225	181,225	180,125	178,825	182,225	179,450	-
- Capital Improvmt Bonds 2007 (FY2028) Wealthy St & Other Conduit	60,717	60,139	60,139	60,139	58,896	58,291	57,660	61,714	60,447
- Capital Improvmt Bonds 2007 (FY2028) Fulton Street Cemetery Wall	143,272	144,751	144,751	144,751	141,794	143,099	144,230	144,751	144,718
- Capital Improvmt Bonds 2009 (FY2030) Sidewalks/Conduit/Drainage	157,875	142,717	142,717	-	-	-	-	-	-
- Capital Improvmt Bonds 2013 (FY2030) Refunding Sidewalks/Conduit/Drainage	-	-	-	13,151	141,549	144,198	143,066	142,576	141,543
- Brownfield IPA 2012 (FY2023) Front Ave Resurfacing	8,697	64,063	64,063	64,063	62,950	61,837	60,724	59,611	58,498
Lease - Kent County Bonds 2004 & 2005 (FY2026) 61st District Court	1,454,803	1,454,737	1,454,737	1,454,737	1,455,418	1,457,948	1,459,597	1,460,470	1,460,179
Lease - Human Services Complex (ACSET)	165,206	166,623	166,623	166,623	166,801	166,504	166,478	166,672	166,706
Sub-total - Debt and Other Long Term Obligations	5,816,718	5,868,840	5,868,840	5,739,274	5,759,147	6,136,830	5,837,862	5,827,921	5,053,001
Transfers to Capital - Other projects (see Appendix C)									
- Stormwater	220,000	220,000	220,000	220,000	295,000	371,571	523,142	674,714	826,286
- Sidewalks	100,000	100,000	100,000	100,000	-	-	-	-	-
- Facilities Management	810,000	525,000	525,000	525,000	1,552,068	2,400,107	1,799,899	3,388,399	2,840,001
- Fire	152,500	165,000	165,000	165,000	187,900	664,900	1,157,134	464,900	820,000
- Public Services - Parks & Recreation	100,000	125,000	125,000	125,000	290,000	-	-	-	-
- Police	182,000	149,260	149,260	149,260	905,000	155,000	155,000	-	-
- Traffic Safety - Street Lighting & Bike Paths	500,000	340,000	340,000	340,000	632,000	410,000	412,500	830,000	410,000
- Executive	-	-	-	-	-	-	-	-	-
- Clerks	-	-	-	-	-	-	-	-	-
Sub-total - Transfers to Capital - Other projects (see Appendix C)	2,064,500	1,624,260	1,624,260	1,624,260	3,861,968	4,001,578	4,047,675	5,358,013	4,896,287
Cost Allocation - A-87	31,298	60,448	60,448	60,448	36,319	37,409	38,531	39,687	40,877
Income Tax Dept. - Subsidy for Electronic Storage (9990 - Op Transfer to Income Tax)	-	-	-	-	117,266	-	-	-	-
Oakhill Cemetery Walls Restoration (9993 - Op Transfer to Cemetery Fund)	-	-	-	-	200,000	-	-	-	-
Repairs at Various Cemeteries (9993 - Op Transfer to Cemetery Fund)	-	-	-	-	202,800	390,520	395,200	405,840	402,800
Cemetery Software (9993 - Op Transfer to Cemetery Fund)	-	-	-	-	25,000	-	-	-	-
Payment to Refund Bonds (2009 CIB)	-	-	1,444,248	1,439,156	-	-	-	-	-
Total Expenditures:	7,912,516	7,553,548	8,997,796	8,863,138	10,202,500	10,566,337	10,319,268	11,631,461	10,392,965
Operating Excess (Deficiency)	(16,103)	209,140	209,140	326,758	784,885	635,783	1,109,796	48,444	1,515,578
Beginning Fund Balance	179,444	163,341	163,341	163,341	490,099	1,274,983	1,910,766	3,020,562	3,069,006
Ending Fund Balance	\$ 163,341	\$ 372,481	\$ 372,481	\$ 490,099	\$ 1,274,983	\$ 1,910,766	\$ 3,020,562	\$ 3,069,006	\$ 4,584,584
Reserve Targets:									
Assigned to Capital	0	0	0	0	0	0	0	0	0
Unassigned	163,341	372,481	372,481	490,099	1,274,983	1,910,766	3,020,562	3,069,006	4,584,584
Total	163,341	372,481	372,481	490,099	1,274,983	1,910,766	3,020,562	3,069,006	4,584,584

City of Grand Rapids
CEMETERY PERPETUAL CARE (PFCPC150)
STATEMENT OF OPERATIONS

Organizations	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
REVENUE									
<u>CEMETERY PERPETUAL CARE (PFCPC150)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	34,845	30,588	30,588	29,588	29,764	29,853	29,941	30,029	30,118
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	29,680	15,000	15,000	24,000	24,000	26,000	26,000	26,000	26,000
671 Other Revenue	0	0	0	0	0	0	0	0	0
695 Other Financing Sources	105,679	123,435	123,435	122,903	114,690	115,065	115,500	115,935	116,370
CEMETERY PERPETUAL CARE Total Revenue	170,204	169,023	169,023	176,491	168,454	170,918	171,441	171,964	172,488
EXPENDITURES									
<u>CEMETERY PERPETUAL CARE (PFCPC150)</u>									
701 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	0	0	0	0	0	0	0	0	0
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	174,673	161,751	161,751	171,751	45,240	36,000	36,000	36,000	36,000
CEMETERY PERPETUAL CARE Total Expenditures	174,673	161,751	161,751	171,751	45,240	36,000	36,000	36,000	36,000
CEMETERY PERPETUAL CARE NET INCOME (LOSS)	(4,469)	7,272	7,272	4,740	123,214	134,918	135,441	135,964	136,488
Other Sources & Uses									
Less: Increase in Reserve for Perpetual Care	(34,845)	0	0	0	0	0	0	0	0
Total Sources & Uses	(39,314)	7,272	7,272	4,740	123,214	134,918	135,441	135,964	136,488
Beginning Fund Balance	939,068	899,754	899,754	899,754	904,494	1,027,708	1,162,626	1,298,067	1,434,031
Ending Fund Balance	899,754	907,026	907,026	904,494	1,027,708	1,162,626	1,298,067	1,434,031	1,570,519
Assigned to Operations - 15% of Total Spending	26,201	24,263	24,263	25,763	6,786	5,400	5,400	5,400	5,400
Unassigned Fund Balance	873,553	882,763	882,763	878,731	1,020,922	1,157,226	1,292,667	1,428,631	1,565,119
Total	899,754	907,026	907,026	904,494	1,027,708	1,162,626	1,298,067	1,434,031	1,570,519
Unassigned FB as a % of Total Expenditures	500%	546%	546%	512%	2257%	3215%	3591%	3968%	4348%

**City of Grand Rapids
1989 ACT 175 DEBT RETIREMENT (DS324324)
STATEMENT OF OPERATIONS**

Organizations	2013	2014	2014	2014	2015	2016	2017	2018	2019
	Actuals	Adopted	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
REVENUE									
<u>1989 ACT 175 DEBT RETIREMENT (DS324324)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	0	0	0	0	0	0	0	0	0
671 Other Revenue	0	0	0	0	0	0	0	0	0
695 Other Financing Sources	1,342,779	1,337,265	1,337,265	1,337,265	1,352,188	287,800	56,100	0	0
1989 ACT 175 DEBT RETIREMENT Total Revenue	1,342,779	1,337,265	1,337,265	1,337,265	1,352,188	287,800	56,100	0	0
EXPENDITURES									
<u>1989 ACT 175 DEBT RETIREMENT (DS324324)</u>									
701 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	0	0	0	0	0	0	0	0	0
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	1,342,779	1,337,265	1,337,265	1,337,265	1,352,188	287,800	56,100	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
1989 ACT 175 DEBT RETIREMENT Total Expenditures	1,342,779	1,337,265	1,337,265	1,337,265	1,352,188	287,800	56,100	0	0
1989 ACT 175 DEBT RETIREMENT NET INCOME (LOSS)	0	0	0	0	0	0	0	0	0
Beginning Fund Balance	0	0	0	0	0	0	0	0	0
Ending Fund Balance	0	0	0	0	0	0	0	0	0

City of Grand Rapids
FIREFIGHTER RETIREE HEALTH CARE (FDRHC738)
STATEMENT OF OPERATIONS

Organizations	2013	2014	2014	2014	2015	2016	2017	2018	2019
	Actuals	Adopted	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
REVENUE									
<u>FIREFIGHTER RETIREE HEALTH CARE (FDRHC738)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	3,588,339	19,066	19,066	19,066	19,000	19,000	20,000	20,000	21,000
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	726,412	0	0	0	516,600	606,404	684,472	745,983	787,243
671 Other Revenue	0	3,515,276	3,515,276	3,515,276	3,328,812	3,005,212	2,866,001	2,737,541	2,624,092
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
<i>FIREFIGHTER RETIREE HEALTH CARE Total Revenue</i>	4,314,751	3,534,342	3,534,342	3,534,342	3,864,412	3,630,616	3,570,473	3,503,524	3,432,335
EXPENDITURES									
<u>FIREFIGHTER RETIREE HEALTH CARE (FDRHC738)</u>									
701 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	2,502,232	1,716,514	1,716,514	1,716,514	2,239,299	2,471,290	2,785,475	3,162,457	3,579,950
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
<i>FIREFIGHTER RETIREE HEALTH CARE Total Expenditures</i>	2,502,232	1,716,514	1,716,514	1,716,514	2,239,299	2,471,290	2,785,475	3,162,457	3,579,950
<i>FIREFIGHTER RETIREE HEALTH CARE NET INCOME (LOSS)</i>	1,812,519	1,817,828	1,817,828	1,817,828	1,625,113	1,159,326	784,998	341,067	(147,615)
<i>Beginning Fund Balance</i>	6,190,800	8,003,319	8,003,319	8,003,319	9,821,147	11,446,260	12,605,586	13,390,584	13,731,651
<i>Ending Fund Balance</i>	8,003,319	9,821,147	9,821,147	9,821,147	11,446,260	12,605,586	13,390,584	13,731,651	13,584,036
Assigned to Operations - 15% of Total Spending	-	-	-	-	-	-	-	-	-
Unassigned Fund Balance	8,003,319	9,821,147	9,821,147	9,821,147	11,446,260	12,605,586	13,390,584	13,731,651	13,584,036
Total	8,003,319	9,821,147	9,821,147	9,821,147	11,446,260	12,605,586	13,390,584	13,731,651	13,584,036
Unassigned FB as a % of Total Expenditures	319.8%	572.2%	572.2%	572.2%	511.2%	510.1%	480.7%	434.2%	379.4%

City of Grand Rapids
GENERAL RETIREE HEALTH CARE FUND (FDRHC736)
STATEMENT OF OPERATIONS

Organizations	2013	2014	2014	2014	2015	2016	2017	2018	2019
	Actuals	Adopted	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
REVENUE									
<u>GENERAL RETIREE HEALTH CARE FUND (FDRHC736)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	7,089,367	236,421	236,421	236,421	175,000	175,000	200,000	200,000	250,000
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	820,672	0	0	0	399,042	375,418	348,926	321,453	294,893
671 Other Revenue	0	6,527,892	6,527,892	6,527,892	6,074,324	5,741,411	5,717,270	5,686,493	5,656,141
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
GENERAL RETIREE HEALTH CARE FU Total Revenue	7,910,039	6,764,313	6,764,313	6,764,313	6,648,366	6,291,829	6,266,196	6,207,946	6,201,034
EXPENDITURES									
<u>GENERAL RETIREE HEALTH CARE FUND (FDRHC736)</u>									
701 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	6,486,037	6,787,423	6,787,423	6,787,423	6,989,200	7,023,691	6,969,775	6,901,018	6,762,300
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
GENERAL RETIREE HEALTH CARE FUND Total Expenditures	6,486,037	6,787,423	6,787,423	6,787,423	6,989,200	7,023,691	6,969,775	6,901,018	6,762,300
GENERAL RETIREE HEALTH CARE FUND NET INCOME (LOSS)	1,424,002	(23,110)	(23,110)	(23,110)	(340,834)	(731,862)	(703,579)	(693,072)	(561,266)
Beginning Fund Balance	7,102,336	8,526,338	8,526,338	8,526,338	8,503,228	8,162,394	7,430,532	6,726,953	6,033,881
Ending Fund Balance	8,526,338	8,503,228	8,503,228	8,503,228	8,162,394	7,430,532	6,726,953	6,033,881	5,472,615
Assigned to Operations - 15% of Total Spending	-	-	-	-	-	-	-	-	-
Unassigned Fund Balance	8,526,338	8,503,228	8,503,228	8,503,228	8,162,394	7,430,532	6,726,953	6,033,881	5,472,615
Total	8,526,338	8,503,228	8,503,228	8,503,228	8,162,394	7,430,532	6,726,953	6,033,881	5,472,615
Unassigned FB as a % of Total Expenditures	131.5%	125.3%	125.3%	125.3%	116.8%	105.8%	96.5%	87.4%	80.9%

**City of Grand Rapids
POLICE OFFICER RETIREE HEALTH (FDRHC737)
STATEMENT OF OPERATIONS**

Organizations	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
REVENUE									
<u>POLICE OFFICER RETIREE HEALTH (FDRHC737)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	5,137,936	57,199	57,199	57,199	55,000	55,000	58,000	58,000	60,000
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	787,982	0	0	0	764,476	955,080	1,136,833	1,303,684	1,451,750
671 Other Revenue	0	6,527,892	6,527,892	6,527,892	4,807,291	4,231,014	3,974,616	3,711,334	3,457,523
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
POLICE OFFICER RETIREE HEALTH Total Revenue	5,925,918	6,585,091	6,585,091	6,585,091	5,626,767	5,241,094	5,169,449	5,073,018	4,969,273
EXPENDITURES									
<u>POLICE OFFICER RETIREE HEALTH (FDRHC737)</u>									
701 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	1,530,691	1,594,762	1,594,762	1,594,762	2,091,418	2,298,573	2,644,130	3,088,566	3,527,100
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
POLICE OFFICER RETIREE HEALTH Total Expenditures	1,530,691	1,594,762	1,594,762	1,594,762	2,091,418	2,298,573	2,644,130	3,088,566	3,527,100
POLICE OFFICER RETIREE HEALTH NET INCOME (LOSS)	4,395,227	4,990,329	4,990,329	4,990,329	3,535,349	2,942,521	2,525,319	1,984,452	1,442,173
Beginning Fund Balance	5,800,843	10,196,070	10,196,070	10,196,070	15,186,399	18,721,748	21,664,269	24,189,588	26,174,040
Ending Fund Balance	10,196,070	15,186,399	15,186,399	15,186,399	18,721,748	21,664,269	24,189,588	26,174,040	27,616,213
Assigned to Operations - 15% of Total Spending	-	-	-	-	-	-	-	-	-
Unassigned Fund Balance	10,196,070	15,186,399	15,186,399	15,186,399	18,721,748	21,664,269	24,189,588	26,174,040	27,616,213
Total	10,196,070	15,186,399	15,186,399	15,186,399	18,721,748	21,664,269	24,189,588	26,174,040	27,616,213
Unassigned FB as a % of Total Expenditures	666.1%	952.3%	952.3%	952.3%	895.2%	942.5%	914.8%	847.4%	783.0%

City of Grand Rapids
STREETS-CAPITAL PROJECTS (CPSCC405 & 406)
STATEMENT OF OPERATIONS

Organizations	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
REVENUE									
<u>STREETS-CAPITAL PROJECTS (CPSCC405)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	57,059	0	485,321	485,321	0	0	0	0	0
600 Charges For Services	380	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	1,870	0	0	0	0	0	0	0	0
671 Other Revenue	184,621	0	100,000	100,000	0	0	0	0	0
695 Other Financing Sources	3,544,000	540,031	1,456,735	1,456,735	543,878	2,362,194	2,458,550	2,779,947	3,261,385
STREETS-CAPITAL PROJECTS Total Revenue	3,787,930	540,031	2,042,056	2,042,056	543,878	2,362,194	2,458,550	2,779,947	3,261,385
EXPENDITURES									
<u>STREETS-CAPITAL PROJECTS (CPSCC405)</u>									
701 Personal Services	23,404	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	0	0	0	0	0	0	0	0	0
970 Capital Outlay	3,345,224	494,000	1,996,025	1,996,025	500,000	2,317,000	2,412,000	2,732,000	3,212,000
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	44,929	46,031	46,031	46,031	43,878	45,194	46,550	47,947	49,385
STREETS-CAPITAL PROJECTS Total Expenditures	3,413,558	540,031	2,042,056	2,042,056	543,878	2,362,194	2,458,550	2,779,947	3,261,385
STREETS-CAPITAL PROJECTS NET INCOME (LOSS)	374,372	0	0	0	0	0	0	0	0
Beginning Fund Balance	1,687,787	2,062,159	2,062,159	2,062,159	2,062,159	2,062,159	2,062,159	2,062,159	2,062,159
Ending Fund Balance	2,062,159	2,062,159	2,062,159	2,062,159	2,062,159	2,062,159	2,062,159	2,062,159	2,062,159
CAFR Reconciliation:									
Ending Fund Balance per CAFR	9,443,504	9,443,504	9,443,504	9,443,504	9,443,504	9,443,504	9,443,504	9,443,504	9,443,504
Assigned for Uncompleted Capital Projects	(7,381,345)	(7,381,345)	(7,381,345)	(7,381,345)	(7,381,345)	(7,381,345)	(7,381,345)	(7,381,345)	(7,381,345)
Unassigned Fund Balance Available for Reappropriation	2,062,159	2,062,159	2,062,159	2,062,159	2,062,159	2,062,159	2,062,159	2,062,159	2,062,159

Budget 2015, Version 1		City of Grand Rapids OTHER GRANTS (SRGRT254) STATEMENT OF OPERATIONS								FUNDSTMT
Organizations	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	
REVENUE										
OTHER GRANTS (SRGRT254)										
401 Taxes	0	0	0	0	0	0	0	0	0	
450 Licenses And Permits	0	0	0	0	0	0	0	0	0	
501 Intergovernmental Revenues	7,237,247	0	569,769	0	0	0	0	0	0	
600 Charges For Services	8,825	0	0	0	0	0	0	0	0	
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0	
664 Interest And Rents	940	900	900	800	800	900	900	900	900	
671 Other Revenue	1,260,593	0	503,048	243,825	109,500	9,000	10,000	11,000	12,000	
695 Other Financing Sources	66,374	64,138	194,553	64,138	64,909	66,770	68,680	70,685	72,108	
OTHER GRANTS Total Revenue	8,573,979	65,038	1,268,270	308,763	175,209	76,670	79,580	82,585	85,008	
EXPENDITURES										
OTHER GRANTS (SRGRT254)										
701 Personal Services	599,312	96,488	289,256	12,138	0	0	0	0	0	
726 Supplies	13,552	0	2,000	0	0	0	0	0	0	
800 Other Services And Charges	7,606,462	46,852	1,032,151	297,131	34,195	35,135	36,096	37,123	37,539	
970 Capital Outlay	(10,823)	0	23,145	0	0	0	0	0	0	
990 Debt Service	0	0	0	0	0	0	0	0	0	
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0	
999 Transfers Out	50,609	40,862	40,862	26,400	30,714	31,635	32,584	33,562	34,569	
OTHER GRANTS Total Expenditures	8,259,111	184,202	1,387,414	335,669	64,909	66,770	68,680	70,685	72,108	
OTHER GRANTS NET INCOME (LOSS)	314,868	(119,164)	(119,144)	(26,906)	110,300	9,900	10,900	11,900	12,900	
Beginning Fund Balance	121,472	436,340	436,340	436,340	409,434	519,734	529,634	540,534	552,434	
Ending Fund Balance	436,340	317,176	317,196	409,434	519,734	529,634	540,534	552,434	565,334	

GRANTCODE:
Grant

Grant Detail	START DATE	END DATE	GRANT TITLE	BUDGETED AWARD AMOUNT	REVENUE RECEIVED THROUGH 6/30/14 *	EXPENDITURE S THROUGH 6/30/14 *	UNEXPENDED
Executive Grants							
01SUST-005	2/1/2005	6/1/15	Sustainable Cities	23,846	-	7,489	16,357
Public Services Grants							
26PDNR-12M	1/15/2012	10/30/2014	Passport - MLK Park Baseball Court (Incl. \$15,000 match)	45,000	29,696	27,193	17,807
26PDNR-12R	1/15/2012	10/30/2014	Passport - Roosevelt Pk Playground (Incl. \$15,000 match)	45,000	15,000	24,536	20,464
TOTAL Public Service Grants				90,000	44,696	51,729	38,271

GRANTCODE:				BUDGETED	REVENUE	EXPENDITURE	
Grant				AWARD	RECEIVED	S THROUGH	UNEXPENDED
Grant Detail	START DATE	END DATE	GRANT TITLE	AMOUNT	6/30/14 *	6/30/14 *	
Planning Grants							
10GGRP-1	3/10/2008	Ongoing	Green Grand Rapids - Master Plan	258,000	260,973	258,462	(462)
10HCOR-12	2/1/2012	1/31/2015	Hud Corridor Study Grant	600,336	438,001	459,823	140,513
TOTAL Planning Grants				858,336	698,974	718,285	140,051
Our Community's Children - Grants & Donations							
					-		
11GLR1-1	7/1/2007	6/30/2015	GLR Grant to OCYF	38,229	68,029	39,045	(816)
11MYCO-1	4/8/2009	6/30/2015	Mayor's Youth Council	12,600	27,199	16,131	(3,531)
11OCCB-1	7/1/2012	Ongoing	OCC Operations Budget-Donations - beg FY 2012	169,017	165,108	162,592	6,425
11UCBD-1	9/10/2008	12/31/2015	Urban Coop Board	47,872	82,050	33,854	14,018
35AMER-12	2/28/2014	6/30/2015	America's Promise	-	10,000	-	-
35FREY	2/3/2014	4/3/2015	Frey Foundation Grant	-	15,000	-	-
35GRCE-13	3/1/2013	1/31/2015	GR Comm Fdn - Youth Employment - Year Two	103,210	103,210	109,510	(6,300)
35KIDS-13	7/1/2013	6/30/2014	GRCF Kids Youth Forum	-	2,500	2,071	(2,071)
35WALL	3/15/2012	3/14/2016	Wallace Foundation Grant	765,000	750,000	588,882	176,118
35WKKG	1/1/2014	6/30/2016	W. Kellogg Foundation Grant	328,048	163,002	29,087	298,961
TOTAL OCC GRANTS:				1,463,976	473,096	363,203	482,804
Community Development Grants							
35CC12	na	6/30/2015	Continuum of Care Program	59,169	11,833	11,833	47,336
35ENRG	9/26/2008	12/31/2015	Midwest Efficiency Cities <i>Energy Efficiency enhancements on housing rehabilitation projects</i>	200,000	200,000	199,625	375
35JA11	8/23/2010	12/31/2014	FFY11 JAG Grant <i>City: Neighborhood Crime Prevention; Technology Upgrades for Kent Cnty</i>	208,668	210,029	200,997	7,671
35JA12	10/1/2011	12/31/2015	FFY12 JAG Grant <i>City: Neighborhood Crime Prevention; Technology Upgrades for Kent Cnty</i>	168,708	168,708	81,924	86,784
35JA13	9/4/2013	12/31/2016	FFY13 JAG Grant <i>City: Neighborhood Crime Prevention; Technology Upgrades for Kent Cnty</i>	150,731	150,731	-	150,731
35MISC	12/22/2008	Ongoing	CDD Indirect - (pass through as needed) <i>Administrative pass through pending grant reimbursements</i>	900	900	(9,301)	10,201

OTHER GRANTS FUND
SRGRT254

GRANTCODE:

Grant

Grant Detail	START DATE	END DATE	GRANT TITLE	BUDGETED AWARD AMOUNT	REVENUE RECEIVED THROUGH 6/30/14 *	EXPENDITURE S THROUGH 6/30/14 *	UNEXPENDED
35MSHD	1/1/1996	7/1/2015	MISC-MSHD - LOANS (1986 & 1990)	400,000	400,000	400,000	-
			Loan Repayments to MSHDA (final pmt 2/17/05)	(395,707)	-	(395,707)	LOAN CLOSED
			MISC-MSHD Net Balance - (Converted to grant)	-	4,293	-	-
			MSHDA Program Income and Investment Int.	-	403,838	-	-
			TOTAL MSHDA Fund Balance	-	408,131	-	-
35NSP3	1/1/1900	6/30/2017	Neighborhood Stabilization Program 3	-	1,373,754	1,343,396	(1,343,396)
			<i>Rehabilitation and demolition of abandoned and foreclosed properties and homebuyer assistance; also land banking</i>				
TOTAL COMMUNITY DEVELOPMENT GRANTS				788,176	1,150,332	485,078	303,098
Economic Development Grants							
47PETR	12/7/2010	4/30/2014	Petroleum EPA Grant-416	125,000	126,926	122,525	2,475
47RLFH	8/1/2010	7/31/2014	RLF HAX EPA Grant 417	260,000	740,118	820,738	(80,620)
TOTAL ECONOMIC DEVELOPMENT GRANTS				385,000	867,044	943,263	(78,145)
TOTAL OTHER GRANTS FUND				3,609,334	3,234,142	2,569,047	902,436

* Unaudited Data as of 6/30/14

Budget 2014, Version 1		City of Grand Rapids POLICE GRANTS (SRGRT255) STATEMENT OF OPERATIONS							FUNDSTMT
Organizations	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
REVENUE									
<u>POLICE GRANTS (SRGRT255)</u>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	1,000,157	0	405,235	262,971	430,000	420,000	400,000	0	0
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	190	0	0	0	0	0	0	0	0
671 Other Revenue	784	0	0	0	0	0	0	0	0
695 Other Financing Sources	1,530,074	477,436	898,894	371,259	501,253	538,964	568,789	973,489	0
POLICE GRANTS Total Revenue	2,531,205	477,436	1,304,129	634,230	931,253	958,964	968,789	973,489	0
EXPENDITURES									
<u>POLICE GRANTS (SRGRT255)</u>									
701 Personal Services	1,612,873	477,436	1,154,687	478,318	931,253	958,964	968,789	973,489	(0)
726 Supplies	2,740	0	6,910	3,000	0	0	0	0	0
800 Other Services And Charges	261,953	0	142,532	131,512	0	0	0	0	0
970 Capital Outlay	41,800	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
POLICE GRANTS Total Expenditures	1,919,365	477,436	1,304,129	612,830	931,253	958,964	968,789	973,489	(0)
POLICE GRANTS NET INCOME (LOSS)	611,840	(0)	0	21,400	0	(0)	0	(0)	0
Beginning Fund Balance	(432,671)	179,169	179,169	179,169	200,569	200,569	200,569	200,569	200,569
Ending Fund Balance	179,169	179,169	179,169	200,569	200,569	200,569	200,569	200,569	200,569

GRANTCODE	START DATE	END DATE	GRANT TITLE	BUDGETED AWARD AMOUNT	REVENUE RECEIVED THROUGH 6/30/14 *	EXPENDITURES THROUGH 6/30/14 *	UNEXPENDED
POLICE GRANTS							
17ATPA			<i>Begun in 1986; 50% Wages for 3 Detectives working as part of a multi-jurisdictional team on auto theft prevention.</i>				
014	10/1/2013	9/30/2014	Auto Theft Prevention Grants	194,165	80,066		
			Other Resources, Interest, etc.	205,275	205,275		
			Total	399,440	285,341	262,550	136,890
17COMM-006	3/29/2006	Ongoing	Training of 911 Personnel - Cmrs Funds <i>Strictly training for Communications Bureau</i>	135,250	199,983	104,517	30,733
17COPS-14	9/1/2013	10/30/2016	COPS Hiring Grant <i>Grant to Hire 10 Police Officers</i>	-	-	18,327	(18,327)
17MET1-013	10/1/2013	9/30/2014	Metropolitan Enforcement Team Grant <i>Drug Enforcement; wages and benefits for personnel assigned to the multi-jurisdictional unit.</i>	331,872	319,942	256,824	75,048
TOTAL POLICE GRANTS				866,562	805,266	623,891	242,671

* Unaudited Data as of 6/30/14

Budget 2014, Version 1		City of Grand Rapids FIRE GRANTS (SRGRT259) STATEMENT OF OPERATIONS								FUNDSTMT
Organizations	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	
REVENUE										
<u>FIRE GRANTS (SRGRT259)</u>										
401 Taxes	0	0	0	0	0	0	0	0	0	
450 Licenses And Permits	0	0	0	0	0	0	0	0	0	
501 Intergovernmental Revenues	1,418,190	0	753,005	387,851	0	0	0	0	0	
600 Charges For Services	0	0	0	0	0	0	0	0	0	
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0	
664 Interest And Rents	0	0	0	0	0	0	0	0	0	
671 Other Revenue	0	0	0	0	0	0	0	0	0	
695 Other Financing Sources	282,478	0	108,723	61,000	0	0	0	0	0	
FIRE GRANTS Total Revenue	1,700,668	0	861,728	448,851	0	0	0	0	0	
EXPENDITURES										
<u>FIRE GRANTS (SRGRT259)</u>										
701 Personal Services	1,263,554	0	20,075	0	0	0	0	0	0	
726 Supplies	2,383	0	15,000	0	0	0	0	0	0	
800 Other Services And Charges	135,378	0	70,000	36,342	0	0	0	0	0	
970 Capital Outlay	174,408	0	756,653	103,701	0	0	0	0	0	
990 Debt Service	0	0	0	0	0	0	0	0	0	
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0	
999 Transfers Out	0	0	0	0	0	0	0	0	0	
FIRE GRANTS Total Expenditures	1,575,724	0	861,728	140,043	0	0	0	0	0	
FIRE GRANTS NET INCOME (LOSS)	124,945	0	0	308,808	0	0	0	0	0	
Beginning Fund Balance	0	124,945	124,945	124,945	433,753	433,753	433,753	433,753	433,753	
Ending Fund Balance	124,945	124,945	124,945	433,753	433,753	433,753	433,753	433,753	433,753	

GRANT CODE	START DATE	END DATE	GRANT TITLE	BUDGETED AWARD AMOUNT	REVENUE RECEIVED THROUGH 6/30/14 *	EXPENDITURES THROUGH 6/30/14 *	UNEXPENDED
FIRE GRANTS							
18FEMA-11	3/2/12	6/16/14	Regional AFG Grant	2,162,877	1,066,320	1,604,297	558,580
18FEMA-110002	7/6/12	1/5/14	2011 AFG Fire Prevention & Safety	456,568	463,223	456,568	-
18FEMA-120000	9/18/12	2/28/14	AFG 2012 FR 00420	954,900	861,845	839,697	115,203
18FEMA-130000	12/20/12	4/30/14	EMW 2012-FO-06659	116,936	99,246	106,742	10,194
18FEMA-130001	3/11/13	5/10/14	FEMA AFG EMW-2012-FV-03755	310,500	62,100	-	310,500
18FEMA-130002	7/26/13	7/25/14	EMW-2012-FP-01328	305,000	73,922	47,391	257,609
18FHSD-130001	5/1/13	4/30/14	Smoke Detectors Grant	18,550	18,550	18,315	235
18HSGP-130000	6/1/13	5/31/14	WMSRDC DHS Grant-Region 6 <i>Emergency preparedness planning contract for the City of Grand Rapids</i>	40,150	-	23,524	16,626

* Unaudited Data as of 6/30/14

Budget 2015, Version 1		City of Grand Rapids COMMUNITY DEVELOPMENT PROGRAM (SRGRT269) STATEMENT OF OPERATIONS								FUNDSTMT 3/20/2014 - 10:27 AM
Organizations	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	
REVENUE										
COMMUNITY DEVELOPMENT PROGRAM (SRGRT269)										
401 Taxes	0	0	0	0	0	0	0	0	0	
450 Licenses And Permits	0	0	0	0	0	0	0	0	0	
501 Intergovernmental Revenues	2,873,626	3,913,766	3,913,766	3,913,766	3,883,109	3,913,766	3,913,766	3,913,766	3,913,766	
600 Charges For Services	0	0	0	0	0	0	0	0	0	
655 Fines And Forfeitures	694	0	0	0	0	0	0	0	0	
664 Interest And Rents	20,917	0	0	0	0	0	0	0	0	
671 Other Revenue	378,712	255,433	255,433	255,433	264,474	235,433	235,433	235,433	235,433	
695 Other Financing Sources	589,240	480,000	513,021	480,000	500,000	500,000	500,000	500,000	500,000	
COMMUNITY DEVELOPMENT PROGRAM Total Revenue	3,863,189	4,649,199	4,682,220	4,649,199	4,647,583	4,649,199	4,649,199	4,649,199	4,649,199	
EXPENDITURES										
COMMUNITY DEVELOPMENT PROGRAM (SRGRT269)										
701 Personal Services	750,237	789,944	792,397	789,943	825,545	843,288	841,011	846,143	847,916	
726 Supplies	10,596	8,940	8,781	8,942	16,172	16,050	16,150	16,250	16,350	
800 Other Services And Charges	2,148,453	2,400,927	2,452,093	2,400,926	2,390,649	2,378,821	2,381,353	2,360,585	2,347,411	
970 Capital Outlay	1,990	4,800	(12,776)	4,800	7,500	7,500	7,500	7,500	7,500	
990 Debt Service	0	0	0	0	0	0	0	0	0	
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0	
999 Transfers Out	1,430,990	1,444,588	1,441,725	1,444,588	1,407,717	1,403,540	1,403,185	1,418,721	1,430,022	
COMMUNITY DEVELOPMENT PROGRAM Total Expenditures	4,342,267	4,649,199	4,682,220	4,649,199	4,647,583	4,649,199	4,649,199	4,649,199	4,649,199	
COMMUNITY DEVELOPMENT PROGRAM NET INCOME (LOSS)	(479,077)	0	0	0	0	0	0	0	0	
Beginning Fund Balance	1,312,882	833,805	833,805	833,805	833,805	833,805	833,805	833,805	833,805	
Ending Fund Balance	833,805	833,805	833,805	833,805	833,805	833,805	833,805	833,805	833,805	
Assigned to Operations - 15% of Total Spending	651,340	697,380	702,333	697,380	697,138	697,380	697,380	697,380	697,380	
Unassigned Fund Balance	182,465	136,425	131,472	136,425	136,667	136,425	136,425	136,425	136,425	
Total	833,805	833,805	833,805	833,805	833,805	833,805	833,805	833,805	833,805	
Unassigned FB as a % of Total Expenditures	4.2%	2.9%	2.8%	2.9%	2.9%	2.9%	2.9%	2.9%	2.9%	

GRANTCODE	START DATE	END DATE	GRANT TITLE	BUDGETED AWARD AMOUNT	REVENUE RECEIVED THROUGH 6/30/14 *	EXPENDITURES THROUGH 6/30/14 *	UNEXPENDED
COMMUNITY DEVELOPMENT BLOCK GRANTS (CDBG)							
<i>Community Development Block Grants have multiple uses including infrastructure, housing rehabilitation, code compliance and public services.</i>							
35CD09	12/23/2008	6/30/2016	FFY09 Community Development Block Grant (CDBG) Interest, Program Income & Other Revenues	3,909,026 658,357	3,815,102 858,176	4,440,969	126,414
35CD10	1/20/2010	6/30/2015	FFY10 Community Development Block Grant (CDBG) Interest, Program Income & Other Revenues	4,396,741 1,228,259	4,693,162 636,574	5,238,730	386,270

COMMUNITY DEVELOPMENT PROGRAM GRANTS
SRGRT269

GRANTCODE	START DATE	END DATE	GRANT TITLE	BUDGETED AWARD AMOUNT	REVENUE RECEIVED THROUGH 6/30/14 *	EXPENDITURES THROUGH 6/30/14 *	UNEXPENDED
35CD11	1/1/1900	6/30/2017	FFY11 Community Development Block Grant (CDBG) Interest, Program Income & Other Revenues	3,684,144 965,856 <u>4,650,000</u>	3,522,569 716,457 <u>4,239,026</u>	<u>4,404,522</u>	<u>245,478</u>
35CD12	2/9/2012	6/30/2022	FFY12 Community Development Block Grant (CDBG) Interest, Program Income & Other Revenues	3,436,443 863,557 <u>4,300,000</u>	2,696,118 951,284 <u>3,647,402</u>	<u>3,509,379</u>	<u>790,621</u>
35CD13	5/1/2013	6/30/2019	FFY13 Community Development Block Grant (CDBG) Interest, Program Income & Other Revenues	3,663,067 768,454 <u>4,431,521</u>	2,796,754 589,829 <u>3,386,583</u>	<u>3,029,649</u>	<u>1,401,872</u>
35CD14	11/26/2013	6/30/2019	FFY14 Community Development Block Grant (CDBG) Interest, Program Income & Other Revenues (Est.)	3,585,526 764,474 <u>4,350,000</u>	- - <u>-</u>	<u>-</u>	<u>4,350,000</u>
TOTAL COMMUNITY DEVELOPMENT BLOCK GRANTS (est.)				27,923,904	21,276,025	20,623,249	7,300,655

EMERGENCY SHELTER GRANTS (ES)

Emergency Shelter grants are used for homelessness assistance and prevention programs in coordination with the Coalition to End Homelessness

35ES10	1/27/2010	8/31/2012	FFY10 Emergency Shelter Grant Program Interest, Program Income & Other Revenues	177,125 - <u>177,125</u>	178,728 - <u>178,728</u>	<u>153,893</u>	<u>23,232</u>
35ES11	11/10/2010	12/31/2016	FFY11 Emergency Shelter Grant Program Interest, Program Income & Other Revenues	456,461 - <u>456,461</u>	426,104 - <u>426,104</u>	<u>278,330</u>	<u>178,131</u>
35ES12	11/10/2010	6/30/2017	FFY12 Emergency Shelter Grant Program Interest, Program Income & Other Revenues	319,037 - <u>319,037</u>	300,646 - <u>300,646</u>	<u>319,037</u>	<u>-</u>

COMMUNITY DEVELOPMENT PROGRAM GRANTS
SRGRT269

GRANTCODE	START DATE	END DATE	GRANT TITLE	BUDGETED AWARD AMOUNT	REVENUE RECEIVED THROUGH 6/30/14 *	EXPENDITURES THROUGH 6/30/14 *	UNEXPENDED
35ES13	5/1/2013	6/30/2017	FFY13 Emergency Shelter Grant Program Interest, Program Income & Other Revenues	250,699 -	124,154 315		
				250,699	124,469	109,271	141,428
35ES14	11/26/2013	6/30/2017	FFY14 Emergency Shelter Grant Program Interest, Program Income & Other Revenues	297,583 -	- -		
				297,583	-	-	297,583
TOTAL EMERGENCY SHELTER GRANTS				1,500,905	1,029,947	860,531	640,374
HOMELESSNESS PREVENTION AND RAPID RE-HOUSING PROGRAM GRANT (HPRP)							
<i>The HPRP Grant is used for homelessness assistance and prevention programs with the Coalition to End Homlessness and the Salvation Army Booth Family Services</i>							
35HPRP	7/29/2009	6/30/2099	Homeless Prevention Rapid Rehousing Program	1,650,890	1,650,890	1,650,306	584
NEIGHBORHOOD STABILIZATION GRANT (NSP)							
<i>The NSP Grant is used for Rehabilitation and demolition of abandoned and foreclosed properties and homebuyer assistance.</i>							
35NS08	3/31/2009	12/31/2099	FFY08 Neighborhood Stabilization Program Other Revenue	6,187,686 -	5,883,562 1,100,235		
				6,187,686	6,983,797	7,124,643	(936,957)

NOTE: Detailed information for CDBG, ESG, HPRP and NSP grants is available in the Community Development Office

* Unaudited Data as of 6/30/14

Budget 2014, Version 1		City of Grand Rapids								FUNDSTMT
		LEAD HAZARD CONTROL/REDUCTION (SRGRT270)								3/5/2013 - 11:25 AM
		STATEMENT OF OPERATIONS								
Organizations	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast	
REVENUE										
LEAD HAZARD CONTROL/REDUCTION (SRGRT270)										
401 Taxes	0	0	0	0	0	0	0	0	0	
450 Licenses And Permits	0	0	0	0	0	0	0	0	0	
501 Intergovernmental Revenues	671,265	0	0	0	0	0	0	0	0	
600 Charges For Services	0	0	0	0	0	0	0	0	0	
655 Fines And Forfeitures	280	0	0	0	0	0	0	0	0	
664 Interest And Rents	0	0	0	0	0	0	0	0	0	
671 Other Revenue	192,525	0	0	0	0	0	0	0	0	
695 Other Financing Sources	0	0	0	0	0	0	0	0	0	
LEAD HAZARD CONTROL/REDUCTION Total Revenue	864,070	0	0	0	0	0	0	0	0	
EXPENDITURES										
LEAD HAZARD CONTROL/REDUCTION (SRGRT270)										
701 Personal Services	233,889	0	0	0	0	0	0	0	0	
726 Supplies	12,529	0	0	0	0	0	0	0	0	
800 Other Services And Charges	479,735	0	0	0	0	0	0	0	0	
970 Capital Outlay	0	0	0	0	0	0	0	0	0	
990 Debt Service	0	0	0	0	0	0	0	0	0	
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0	
999 Transfers Out	21,171	0	0	0	0	0	0	0	0	
LEAD HAZARD CONTROL/REDUCTION Total Expenditures	747,324	0	0	0	0	0	0	0	0	
LEAD HAZARD CONTROL/REDUCTION NET INCOME (LOSS)	116,746	0	0	0	(0)	0	0	0	(0)	
Beginning Fund Balance	224,278	341,024	341,024	341,024	341,024	341,024	341,024	341,024	341,024	
Ending Fund Balance	341,024	341,024	341,024	341,024	341,024	341,024	341,024	341,024	341,024	

GRANTCODE	START DATE	END DATE	GRANT TITLE	BUDGETED AWARD AMOUNT	REVENUE RECEIVED THROUGH 6/30/14 *	EXPENDITURES THROUGH 6/30/14 *	UNEXPENDED
LEAD HAZARD GRANTS							
<i>Lead Hazard Grants are used for remediation of dangerous levels of lead in owner occupied and rental properties.</i>							
35LC12	11/14/2008	9/30/2015	FFY08 Lead Based Paint Hazard Control Other Revenue	2,480,000	1,533,305 97,792		
			Total	2,480,000	1,631,097	1,683,082	796,918
35LDPI	3/31/2010	Ongoing	Lead Hazard Post-grant Program Income	252,216	460,369		
			Total	252,216	460,369	137,126	115,090
35LHC2	2/7/2011	Ongoing	Second Tier Lead Hazard Funds	-	32,778		
			Total	-	32,778	9,018	(9,018)
			TOTAL LEAD HAZARD FUND GRANTS	2,732,216	2,124,244	1,829,226	902,990

NOTE: Detailed information for LEAD grants is available in the Community Development Office

* Unaudited Data as of 6/30/14

City of Grand Rapids									
HOME INVESTMENT PARTNERSHIP (SRGRT278)									
STATEMENT OF OPERATIONS									
Organizations	2013	2014	2014	2014	2015	2016	2017	2018	2019
	Actuals	Adopted	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
REVENUE									
HOME INVESTMENT PARTNERSHIP PR (SRGRT278)									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	1,958,995	937,040	937,040	937,040	1,106,745	937,040	937,040	937,040	937,040
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	7	0	0	0	0	0	0	0	0
664 Interest And Rents	544	0	0	0	0	0	0	0	0
671 Other Revenue	43,406	52,960	52,960	52,960	2,255	2,960	2,960	2,960	2,960
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
HOME INVESTMENT PARTNERSHIP PR Total Revenue	2,002,952	990,000	990,000	990,000	1,109,000	940,000	940,000	940,000	940,000
EXPENDITURES									
HOME INVESTMENT PARTNERSHIP PR (SRGRT278)									
701 Personal Services	94,029	71,477	71,477	71,477	74,753	76,105	75,723	76,068	76,095
726 Supplies	849	1,000	1,000	1,000	1,500	1,525	1,550	1,575	1,600
800 Other Services And Charges	1,928,131	909,327	909,327	909,327	1,024,815	854,370	854,727	854,357	854,305
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	6,039	8,196	8,196	8,196	7,932	8,000	8,000	8,000	8,000
HOME INVESTMENT PARTNERSHIP PR Total Expenditures	2,029,048	990,000	990,000	990,000	1,109,000	940,000	940,000	940,000	940,000
HOME INVESTMENT PARTNERSHIP PR NET INCOME (LOSS)	(26,096)	0	0	0	0	0	0	0	0
Beginning Fund Balance	78,773	52,677	52,677	52,677	52,677	52,677	52,677	52,677	52,677
Ending Fund Balance	52,677	52,677	52,677	52,677	52,677	52,677	52,677	52,677	52,677

START DATE	END DATE	GRANT TITLE	BUDGETED AWARD AMOUNT	REVENUE RECEIVED THROUGH 6/30/14 *	EXPENDITURES THROUGH 6/30/14 *	UNEXPENDED
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HOME INVESTMENT PARTNERSHIP GRANTS (HOME)

Home Investment Partnership Grants have multiple housing-related uses including housing development, direct homebuyer assistance and short-term rental assistance.

35HO07	12/27/2006	12/31/2017	FFY07 Home Investment Partnership Program	2,031,831			
			Other Resources	79,771			
			Total	2,111,602	1,459,214	1,859,102	252,500
35HO09	2/2/2009	12/31/2017	FFY09 Home Investment Partnership Program	1,253,189			
			Other Resources	11,019			
			Total	1,264,208	1,572,603	1,065,787	198,421

	START DATE	END DATE	GRANT TITLE	BUDGETED AWARD AMOUNT	REVENUE RECEIVED THROUGH 6/30/14 *	EXPENDITURES THROUGH 6/30/14 *	UNEXPENDED
35HO10	1/21/2010	12/31/2017	FFY10 Home Investment Partnership Program	2,465,554			
			Other Resources	124,127			
			Total	2,589,681	2,413,153	1,933,110	656,571
35HO11	11/10/2010	6/30/2017	FFY11 Home Investment Partnership Program	1,352,372			
			Other Resources	8,028			
			Total	1,360,400	1,094,215	849,826	510,574
35HO12	2/9/2012	6/30/2017	FFY12 Home Investment Partnership Program	1,020,931			
			Other Resources	3,854			
			Total	1,024,785	1,326,841	1,587,065	(562,280)
35HO13	12/6/2012	6/30/2022	FFY13 Home Investment Partnership Program	937,040			
			Other Resources	52,960			
			Total	990,000	224,181	548,256	441,744
35HO14	12/6/2012	6/30/2022	FFY14 Home Investment Partnership Program	1,106,745			
			Other Resources	2,255			
			Total	1,109,000	-	-	1,109,000
TOTAL HOME INVESTMENT PARTNERSHIP GRANTS				10,449,676	8,090,207	7,843,146	2,606,530

NOTE: Detailed information for HOME grants is available in the Community Development Office

* Unaudited Data as of 6/30/14

City of Grand Rapids 61ST DISTRICT COURT GRANTS (CUDIS741) STATEMENT OF OPERATIONS									
FUNDSTMT									
Organizations	2013	2014	2014	2014	2015	2016	2017	2018	2019
	Actuals	Adopted	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
REVENUE									
61ST DISTRICT COURT GRANTS (CUDIS741)									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
501 Intergovernmental Revenues	314,285	0	891,014	891,014	0	0	0	0	0
600 Charges For Services	105,873	0	100,000	100,000	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	0	0	0	0	0	0	0	0	0
671 Other Revenue	0	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	0	99,950	99,950	0	0	0	0	0
61ST DISTRICT COURT GRANTS Total Revenue	420,158	0	1,090,964	1,090,964	0	0	0	0	0
EXPENDITURES									
61ST DISTRICT COURT GRANTS (CUDIS741)									
701 Personal Services	380,497	(0)	386,471	386,471	0	(0)	0	0	(0)
726 Supplies	121,654	0	106,521	106,521	0	0	0	0	0
800 Other Services And Charges	127,088	0	597,972	597,972	0	0	0	0	0
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	99,950	9,950	0	0	0	0	0
61ST DISTRICT COURT GRANTS Total Expenditures	629,240	(0)	1,190,914	1,100,914	0	(0)	0	0	(0)
61ST DISTRICT COURT GRANTS NET INCOME (LOSS)	(209,082)	0	(99,950)	(9,950)	(0)	0	(0)	(0)	0
Beginning Fund Balance	302,248	93,166	93,166	93,166	83,216	96,803	96,803	96,803	96,803
Ending Fund Balance	93,166	93,166	(6,784)	83,216	96,803	96,803	96,803	96,803	96,803

GRANTCODE				BUDGETED	REVENUE	EXPENDITURES	
Grant Detail	START DATE	END DATE	GRANT TITLE	AWARD	THROUGH	THROUGH	UNEXPENDED
				AMOUNT	6/30/14 *	6/30/14 *	
61ST DISTRICT COURT GRANTS							
15DART			Domestic Assault Response Team <i>Personnel and other costs for Victim Assistance</i>				
120000	10/1/2012	9/30/2013		104,586	90,449	104,015	571
130000	10/1/2013	9/30/2014		104,320	82,753	71,047	33,273
				<u>208,906</u>	<u>173,202</u>	<u>175,062</u>	<u>33,844</u>
15MIDC			Michigan Drug Court Grant <i>Personnel and Costs for Program Activities</i>				
130000	10/1/2012	9/30/2013		446,540	314,298	419,572	26,968
140000	10/1/13	9/30/14		385,300	280,153	263,460	121,840
				<u>831,840</u>	<u>594,451</u>	<u>683,032</u>	<u>148,808</u>

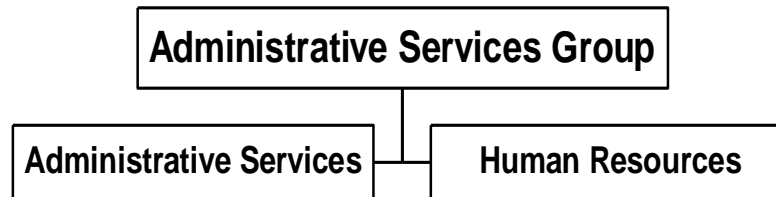
* Unaudited Data as of 6/30/14

Administrative Services Group INTRODUCTION

Group Mission Statement

Maximize the performance of City employees in the delivery of services.

ORGANIZATIONAL STRUCTURE



Administrative Services Group

Functional Group Funding:

Fund Type	Administrative Services Group Funding		2015 Fund Type Totals
Capital Projects	0	0.00 %	15,388,345
Debt Service	0	0.00 %	1,352,188
Enterprise	0	0.00 %	127,069,539
Fiduciary	0	0.00 %	11,319,917
General Fund	2,530,436	2.07 %	122,003,869
Internal Service	32,594,291	48.00 %	67,907,512
Permanent Funds	0	0.00 %	45,240
Special Revenue	0	0.00 %	107,287,252
TOTAL FUNCTIONAL GROUP FUNDING	35,124,727	7.76 %	452,373,863

Administrative Services Group (HR)

Departmental Funding:

Page	Department	Subfund	2015 Appropriation Budget	Fund Stmt Page Reference
179	Human Resources (D410)	GENERAL FUND OPERATING (GFGEN101)	1,810,303	101
		HEALTH INSURANCE (ISINS637)	26,978,649	137
		OTHER RESERVES (ISINS638)	4,261,415	143
			<u>33,050,368</u>	
181	Administrative Services (D420)	GENERAL FUND OPERATING (GFGEN101)	720,133	101
		311 Program (IS611611)	1,354,226	140
			<u>2,074,359</u>	
Administrative Services Group (HR) Total			35,124,727	

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2015, Version 1
 Human Resources (D410)

Fund & Cost Center	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
GENERAL FUND OPERATING (GFGEN101)									
671 Other Revenue	3	0	0	0	0	0	0	0	0
GENERAL FUND OPERATING (GFGEN101) Total	3	0	0	0	0	0	0	0	0
HEALTH INSURANCE (ISINS637)									
600 Charges For Services	17,507,417	18,327,400	18,327,400	17,768,131	20,111,131	21,460,404	23,241,134	24,860,993	26,259,631
671 Other Revenue	4,033,516	4,571,687	4,571,687	5,063,908	4,993,623	5,514,447	5,926,194	6,234,663	6,567,966
HEALTH INSURANCE (ISINS637) Total	21,540,933	22,899,087	22,899,087	22,832,039	25,104,754	26,974,851	29,167,328	31,095,656	32,827,597
OTHER RESERVES (ISINS638)									
600 Charges For Services	2,672,172	3,721,761	3,676,904	3,737,456	2,964,802	3,053,747	3,175,897	3,302,932	3,468,078
664 Interest And Rents	364,576	0	0	0	0	0	0	0	0
671 Other Revenue	20,378	45,000	45,000	199,668	351,143	360,327	371,026	376,180	382,881
OTHER RESERVES (ISINS638) Total	3,057,126	3,766,761	3,721,904	3,937,124	3,315,945	3,414,074	3,546,923	3,679,112	3,850,959
Human Resources (D410) Total	24,598,061	26,665,848	26,620,991	26,769,163	28,420,699	30,388,925	32,714,251	34,774,768	36,678,556

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Expense
 Budget 2015, Version 1
 Human Resources (D410)

Fund & Cost Center	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
GENERAL FUND OPERATING (GFGEN101)									
701 Personal Services	949,811	960,897	960,897	960,897	1,022,068	1,036,077	1,032,493	1,038,511	1,040,224
726 Supplies	36,388	35,000	35,000	33,000	44,000	34,000	34,000	34,000	34,000
800 Other Services And Charges	550,980	900,101	900,101	896,501	744,235	845,899	773,545	817,704	785,359
970 Capital Outlay	0	15,000	15,000	0	0	0	0	0	0
GENERAL FUND OPERATING (GFGEN101) Total	1,537,178	1,910,998	1,910,998	1,890,398	1,810,303	1,915,976	1,840,038	1,890,215	1,859,583
HEALTH INSURANCE (ISINS637)									
701 Personal Services	185,026	192,229	192,229	192,227	219,965	223,530	222,769	224,076	224,456
800 Other Services And Charges	22,312,098	23,395,798	23,395,798	22,327,892	26,672,213	28,857,782	31,123,037	29,324,434	31,130,667
999 Transfers Out	0	0	0	0	86,471	89,065	91,787	94,489	97,324
HEALTH INSURANCE (ISINS637) Total	22,497,124	23,588,027	23,588,027	22,520,119	26,978,649	29,170,377	31,437,593	29,642,999	31,452,447
OTHER RESERVES (ISINS638)									
701 Personal Services	467,844	334,640	334,640	334,641	390,522	396,022	394,595	396,847	397,454
800 Other Services And Charges	3,250,841	3,685,331	3,920,331	3,588,537	3,590,428	3,589,380	3,644,078	3,672,775	3,675,697
996 Appropriation Lapse	0	(42,936)	(42,936)	0	(40,849)	(40,993)	(41,651)	(42,070)	(42,139)
999 Transfers Out	350,791	311,804	311,804	311,804	321,314	330,993	340,882	351,108	361,642
OTHER RESERVES (ISINS638) Total	4,069,477	4,288,839	4,523,839	4,234,982	4,261,415	4,275,402	4,337,904	4,378,660	4,392,654
Human Resources (D410) Total	28,103,778	29,787,863	30,022,863	28,645,499	33,050,368	35,361,755	37,615,534	35,911,874	37,704,684

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2015, Version 1
 Administrative Services (D420)

Fund & Cost Center	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
GENERAL FUND OPERATING (GFGEN101)									
600 Charges For Services	7,200	52,000	52,000	52,000	52,000	52,000	52,000	52,000	52,000
GENERAL FUND OPERATING (GFGEN101) Total	7,200	52,000	52,000	52,000	52,000	52,000	52,000	52,000	52,000
311 Program (IS611611)									
600 Charges For Services	0	1,323,451	1,323,451	1,323,451	1,376,517	1,412,538	1,435,650	1,469,615	1,437,564
311 Program (IS611611) Total	0	1,323,451	1,323,451	1,323,451	1,376,517	1,412,538	1,435,650	1,469,615	1,437,564
311 Program (IS671674)									
695 Other Financing Sources	673,420	0	0	0	0	0	0	0	0
311 Program (IS671674) Total	673,420	0	0	0	0	0	0	0	0
CRC-ROSA Activities (SRGNL214)									
671 Other Revenue	33,800	0	0	0	0	0	0	0	0
CRC-ROSA Activities (SRGNL214) Total	33,800	0	0	0	0	0	0	0	0
Administrative Services (D420) Total	714,420	1,375,451	1,375,451	1,375,451	1,428,517	1,464,538	1,487,650	1,521,615	1,489,564

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Expense
 Budget 2015, Version 1
 Administrative Services (D420)

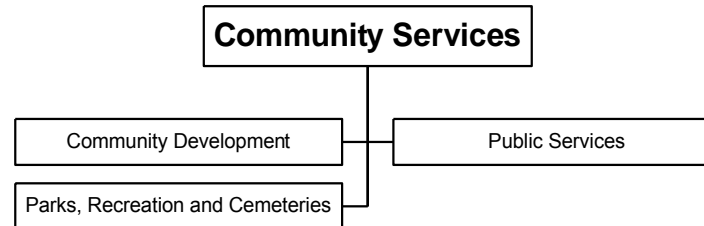
Fund & Cost Center	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
GENERAL FUND OPERATING (GFGEN101)									
701 Personal Services	502,461	462,339	413,190	428,159	405,398	411,044	409,150	411,154	411,441
726 Supplies	11,046	10,600	10,600	10,103	17,825	11,200	11,600	12,100	12,600
800 Other Services And Charges	91,640	233,210	281,710	268,260	296,910	299,428	297,734	302,995	297,885
GENERAL FUND OPERATING (GFGEN101) Total	605,147	706,149	705,500	706,522	720,133	721,672	718,484	726,249	721,926
311 Program (IS611611)									
701 Personal Services	0	732,712	732,712	805,642	1,070,573	1,099,105	1,109,977	1,130,643	1,146,203
726 Supplies	0	15,775	15,775	15,775	16,500	16,820	17,146	17,479	17,819
800 Other Services And Charges	0	406,652	696,652	696,652	266,153	265,535	268,512	281,534	283,055
970 Capital Outlay	0	5,000	52,000	52,000	1,000	1,000	1,000	1,000	1,000
999 Transfers Out	0	163,312	163,312	0	0	0	0	0	0
311 Program (IS611611) Total	0	1,323,451	1,660,451	1,570,069	1,354,226	1,382,460	1,396,635	1,430,656	1,448,077
311 Program (IS671674)									
701 Personal Services	187,369	(0)	0	0	0	0	0	0	0
726 Supplies	4,379	0	0	0	0	0	0	0	0
800 Other Services And Charges	103,473	0	0	0	0	0	0	0	0
970 Capital Outlay	94,074	0	0	0	0	0	0	0	0
311 Program (IS671674) Total	389,295	(0)	0	0	0	0	0	0	0
CRC-ROSA Activities (SRGNL214)									
800 Other Services And Charges	54,596	0	0	0	0	0	0	0	0
CRC-ROSA Activities (SRGNL214) Total	54,596	0	0	0	0	0	0	0	0
Administrative Services (D420) Total	1,049,037	2,029,600	2,365,951	2,276,591	2,074,359	2,104,132	2,115,119	2,156,905	2,170,003

Community Services INTRODUCTION

Group Mission Statement

Sustaining vibrant urban living.

ORGANIZATIONAL STRUCTURE



Community Services Group

Functional Group Funding:

Fund Type	Community Services Group Funding			2015 Fund Type Totals
Capital Projects	290,000	1.88 %		15,388,345
Debt Service	0	0.00 %		1,352,188
Enterprise	2,251,134	1.77 %		127,069,539
Fiduciary	0	0.00 %		11,319,917
General Fund	3,356,959	2.75 %		122,003,869
Internal Service	0	0.00 %		67,907,512
Permanent Funds	45,240	100.00 %		45,240
Special Revenue	38,097,744	35.51 %		107,287,252
TOTAL FUNCTIONAL GROUP FUNDING	44,041,076	9.74 %		452,373,863

Community Services Group (CS)

Departmental Funding:

Page	Department	Subfund	2015 Appropriation Budget	Fund Stmt Page Reference
186	Community Development (B210)	GENERAL FUND OPERATING (GFGEN101)	3,356,959	101
		REFUSE COLLECTION (SR226226)	464,016	128
		RECEIVERSHIP (SR246245)	15,000	127
		OTHER GRANTS (SRGRT254)	64,910	165
		COMMUNITY DEVELOPMENT PROGRAM (SRGRT269)	4,647,583	170
		LEAD HAZARD CONTROL/REDUCTION (SRGRT270)	0	
		HOME INVESTMENT PARTNERSHIP PR (SRGRT278)	1,109,000	174
			<u>9,657,468</u>	
190	Public Services (B220)	REFUSE COLLECTION (SR226226)	10,485,397	128
		MAJOR STREETS (SRSTR202)	9,019,803	119
		LOCAL STREETS (SRSTR203)	2,716,198	118
			<u>22,221,398</u>	

Departmental Funding:

Page	Department	Subfund	2015 Appropriation Budget	Fund Stmt Page Reference
192	Parks Operations (B230)	CAPITAL IMPROVEMENT (CPGCP401)	290,000	157
		BELKNAP ICE ARENA (EN578578)	292,300	147
		CEMETERY OPERATING (ENCEM502)	1,437,068	148
		CEMETERY-GOLF COURSE (ENCEM503)	521,766	149
		CEMETERY PERPETUAL CARE (PFCPC150)	45,240	159
		PARKS & RECREATION (SRPRK208)	5,417,964	121
		AFTER SCHOOL PROGRAMS (SRPRK211)	364,551	111
		Parks Millage (SRPRK214)	69,804	122
		Parks Millage (SRPRK217)	3,723,518	122
			<u>12,162,210</u>	
	Community Services Group (CS) Total		<u>44,041,076</u>	

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2015, Version 1
 Community Development (B210)

Fund & Cost Center	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
GENERAL FUND OPERATING (GFGEN101)									
600 Charges For Services	1,768,529	2,007,642	2,007,642	1,963,047	2,045,719	2,086,635	2,128,366	2,170,932	2,214,354
671 Other Revenue	(1,455)	0	0	0	0	0	0	0	0
695 Other Financing Sources	1,474,889	1,368,688	1,368,688	1,368,688	1,315,691	1,331,340	1,330,985	1,346,521	1,357,822
GENERAL FUND OPERATING (GFGEN101) Total	3,241,963	3,376,330	3,376,330	3,331,735	3,361,410	3,417,975	3,459,351	3,517,453	3,572,176
REFUSE COLLECTION (SR226226)									
600 Charges For Services	259,774	249,748	249,748	203,088	203,590	207,662	211,815	216,051	220,372
671 Other Revenue	(71)	0	0	0	0	0	0	0	0
REFUSE COLLECTION (SR226226) Total	259,703	249,748	249,748	203,088	203,590	207,662	211,815	216,051	220,372
RECEIVERSHIP (SR246245)									
664 Interest And Rents	547	0	0	0	0	0	0	0	0
671 Other Revenue	3,388	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
RECEIVERSHIP (SR246245) Total	3,935	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
OTHER GRANTS (SRGRT254)									
501 Intergovernmental Revenues	4,880,223	0	209,900	0	0	0	0	0	0
664 Interest And Rents	(1,383)	0	0	0	0	0	0	0	0
671 Other Revenue	1,165,419	0	328,048	243,825	109,500	9,000	10,000	11,000	12,000
695 Other Financing Sources	66,374	64,138	64,138	64,138	64,909	66,770	68,680	70,685	72,108
OTHER GRANTS (SRGRT254) Total	6,110,633	64,138	602,086	307,963	174,409	75,770	78,680	81,685	84,108

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2015, Version 1
 Community Development (B210)

Fund & Cost Center	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
COMMUNITY DEVELOPMENT PROGRAM (SRGRT269)									
501 Intergovernmental Revenues	2,873,626	3,913,766	3,913,766	3,913,766	3,883,109	3,913,766	3,913,766	3,913,766	3,913,766
655 Fines And Forfeitures	694	0	0	0	0	0	0	0	0
664 Interest And Rents	20,917	0	0	0	0	0	0	0	0
671 Other Revenue	378,712	255,433	255,433	255,433	264,474	235,433	235,433	235,433	235,433
695 Other Financing Sources	589,240	480,000	513,021	480,000	500,000	500,000	500,000	500,000	500,000
COMMUNITY DEVELOPMENT PROGRAM (SRGRT269) Total	3,863,189	4,649,199	4,682,220	4,649,199	4,647,583	4,649,199	4,649,199	4,649,199	4,649,199
LEAD HAZARD CONTROL/REDUCTION (SRGRT270)									
501 Intergovernmental Revenues	484,392	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	280	0	0	0	0	0	0	0	0
671 Other Revenue	178,025	0	0	0	0	0	0	0	0
LEAD HAZARD CONTROL/REDUCTION (SRGRT270) Total	662,697	0	0	0	0	0	0	0	0
HOME INVESTMENT PARTNERSHIP PR (SRGRT278)									
501 Intergovernmental Revenues	1,699,575	937,040	937,040	937,040	1,106,745	937,040	937,040	937,040	937,040
655 Fines And Forfeitures	7	0	0	0	0	0	0	0	0
664 Interest And Rents	544	0	0	0	0	0	0	0	0
671 Other Revenue	43,406	52,960	52,960	52,960	2,255	2,960	2,960	2,960	2,960
HOME INVESTMENT PARTNERSHIP PR (SRGRT278) Total	1,743,532	990,000	990,000	990,000	1,109,000	940,000	940,000	940,000	940,000
Community Development (B210) Total	15,885,651	9,344,415	9,915,384	9,496,985	9,510,992	9,305,606	9,354,045	9,419,388	9,480,855

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Expense
 Budget 2015, Version 1
 Community Development (B210)

Fund & Cost Center	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
GENERAL FUND OPERATING (GFGEN101)									
701 Personal Services	2,113,902	2,080,004	2,080,004	2,080,003	2,212,233	2,252,045	2,255,682	2,277,446	2,290,178
726 Supplies	36,617	46,600	46,600	49,300	58,500	58,525	50,550	50,575	58,600
800 Other Services And Charges	470,195	670,573	694,678	673,082	581,725	586,631	597,671	611,891	615,195
970 Capital Outlay	4,564	11,264	11,264	11,264	4,500	2,000	2,000	4,500	2,000
999 Transfers Out	592,840	480,000	480,000	500,001	500,001	500,001	500,001	500,001	500,001
GENERAL FUND OPERATING (GFGEN101) Total	3,218,117	3,288,441	3,312,546	3,313,650	3,356,959	3,399,202	3,405,904	3,444,413	3,465,974
REFUSE COLLECTION (SR226226)									
701 Personal Services	92,393	170,459	170,459	170,460	177,739	180,107	179,978	181,425	182,134
726 Supplies	426	0	0	0	500	500	500	500	500
800 Other Services And Charges	226,705	314,149	314,149	274,149	285,777	285,865	285,948	286,326	286,430
REFUSE COLLECTION (SR226226) Total	319,524	484,608	484,608	444,609	464,016	466,472	466,426	468,251	469,064
RECEIVERSHIP (SR246245)									
800 Other Services And Charges	31,929	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
RECEIVERSHIP (SR246245) Total	31,929	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
OTHER GRANTS (SRGRT254)									
701 Personal Services	596,888	96,488	278,856	1,738	1	(0)	(0)	(0)	(0)
726 Supplies	13,552	0	2,000	0	0	0	0	0	0
800 Other Services And Charges	5,825,375	46,852	400,412	47,531	34,195	35,135	36,096	37,123	37,539
999 Transfers Out	50,609	40,862	40,862	26,400	30,714	31,635	32,584	33,562	34,569
OTHER GRANTS (SRGRT254) Total	6,486,424	184,202	722,130	75,669	64,910	66,770	68,680	70,685	72,108

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Expense
 Budget 2015, Version 1
 Community Development (B210)

Fund & Cost Center	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
COMMUNITY DEVELOPMENT PROGRAM (SRGRT269)									
701 Personal Services	750,237	789,944	792,397	789,943	825,545	843,288	841,011	846,143	847,916
726 Supplies	10,596	8,940	8,781	8,942	16,172	16,050	16,150	16,250	16,350
800 Other Services And Charges	2,148,453	2,400,927	2,452,093	2,400,926	3,707,901	2,378,821	2,381,353	2,360,585	2,347,411
970 Capital Outlay	1,990	4,800	(12,776)	4,800	7,500	7,500	7,500	7,500	7,500
999 Transfers Out	1,430,990	1,444,588	1,441,725	1,444,588	90,465	1,403,540	1,403,185	1,418,721	1,430,022
COMMUNITY DEVELOPMENT PROGRAM (SRGRT269) Total	4,342,267	4,649,199	4,682,220	4,649,199	4,647,583	4,649,199	4,649,199	4,649,199	4,649,199
LEAD HAZARD CONTROL/REDUCTION (SRGRT270)									
701 Personal Services	233,889	(0)	0	0	0	(0)	(0)	(0)	0
726 Supplies	12,529	0	0	0	0	0	0	0	0
800 Other Services And Charges	496,718	0	0	0	0	0	0	0	0
999 Transfers Out	21,171	0	0	0	0	0	0	0	0
LEAD HAZARD CONTROL/REDUCTION (SRGRT270) Total	764,306	(0)	0	0	0	(0)	(0)	(0)	0
HOME INVESTMENT PARTNERSHIP PR (SRGRT278)									
701 Personal Services	94,029	71,477	71,477	71,477	74,753	76,105	75,723	76,068	76,095
726 Supplies	849	1,000	1,000	1,000	1,500	1,525	1,550	1,575	1,600
800 Other Services And Charges	1,929,143	909,327	1,011,247	909,327	1,024,815	854,370	854,727	854,357	854,305
999 Transfers Out	6,039	8,196	8,196	8,196	7,932	8,000	8,000	8,000	8,000
HOME INVESTMENT PARTNERSHIP PR (SRGRT278) Total	2,030,060	990,000	1,091,920	990,000	1,109,000	940,000	940,000	940,000	940,000
Community Development (B210) Total	17,192,627	9,611,451	10,308,425	9,488,127	9,657,468	9,536,643	9,545,209	9,587,548	9,611,345

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2015, Version 1
 Public Services (B220)

Fund & Cost Center	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
REFUSE COLLECTION (SR226226)									
600 Charges For Services	3,702,199	5,581,847	5,581,847	4,691,052	5,254,956	5,143,668	5,269,714	5,399,567	5,533,341
664 Interest And Rents	18	0	0	0	0	0	0	0	0
671 Other Revenue	(613)	0	0	0	0	0	0	0	0
REFUSE COLLECTION (SR226226) Total	3,701,604	5,581,847	5,581,847	4,691,052	5,254,956	5,143,668	5,269,714	5,399,567	5,533,341
MAJOR STREETS (SRSTR202)									
501 Intergovernmental Revenues	8,771,955	10,238,663	10,238,663	10,866,096	10,434,130	10,538,471	10,643,856	10,750,295	10,857,798
600 Charges For Services	298,611	872,523	872,523	872,523	826,180	828,242	830,324	832,427	814,552
671 Other Revenue	43,882	0	0	0	0	0	0	0	0
MAJOR STREETS (SRSTR202) Total	9,114,448	11,111,186	11,111,186	11,738,619	11,260,310	11,366,713	11,474,180	11,582,722	11,672,349
LOCAL STREETS (SRSTR203)									
501 Intergovernmental Revenues	2,333,832	2,755,545	2,755,545	2,964,689	2,776,362	2,804,126	2,832,167	2,860,489	2,889,093
600 Charges For Services	1,402	5,200	5,200	600	1,000	1,000	1,000	1,000	1,000
671 Other Revenue	11,135	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	350,000	350,000	550,000	550,000	550,000	550,000	550,000	350,000
LOCAL STREETS (SRSTR203) Total	2,346,370	3,110,745	3,110,745	3,515,289	3,327,362	3,355,126	3,383,167	3,411,489	3,240,093
Public Services (B220) Total	15,162,422	19,803,778	19,803,778	19,944,960	19,842,628	19,865,507	20,127,061	20,393,777	20,445,784

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Expense
 Budget 2015, Version 1
 Public Services (B220)

Fund & Cost Center	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
REFUSE COLLECTION (SR226226)									
701 Personal Services	3,752,749	3,595,869	3,595,869	3,171,815	2,930,272	2,972,391	2,975,392	3,001,586	3,016,792
726 Supplies	269,270	143,000	143,000	27,424	34,500	34,500	34,500	34,500	34,500
800 Other Services And Charges	8,534,345	7,177,510	7,205,455	7,732,585	7,233,849	7,401,686	7,517,917	7,662,161	7,771,887
996 Appropriation Lapse	0	(250,000)	(250,000)	0	0	0	0	0	0
999 Transfers Out	922,858	780,212	302,812	302,811	286,776	293,653	300,733	308,027	795,541
REFUSE COLLECTION (SR226226) Total	13,479,222	11,446,591	10,997,136	11,234,635	10,485,397	10,702,229	10,828,541	11,006,274	11,618,719
MAJOR STREETS (SRSTR202)									
701 Personal Services	1,468,328	1,807,938	1,807,938	1,536,091	1,880,965	1,916,536	1,927,590	1,952,284	1,968,498
726 Supplies	693,466	1,020,200	1,020,200	1,173,200	995,200	1,024,850	1,055,595	1,087,263	1,119,881
800 Other Services And Charges	2,504,517	3,050,864	3,050,864	2,710,157	2,866,115	3,070,979	3,174,417	3,290,937	3,380,787
970 Capital Outlay	15,730	75,000	75,000	14,000	75,000	77,250	79,567	81,954	84,413
990 Debt Service	823,145	826,270	826,270	826,270	824,170	826,320	822,870	826,095	825,728
996 Appropriation Lapse	0	(250,000)	(250,000)	0	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)
999 Transfers Out	4,907,842	2,304,694	2,304,694	2,504,694	2,628,354	2,637,751	2,508,039	2,779,138	2,816,552
MAJOR STREETS (SRSTR202) Total	10,413,027	8,834,966	8,834,966	8,764,412	9,019,803	9,303,686	9,318,079	9,767,671	9,945,859
LOCAL STREETS (SRSTR203)									
701 Personal Services	1,452,378	1,214,413	1,214,413	1,350,615	1,155,496	1,176,471	1,183,365	1,199,162	1,209,556
726 Supplies	260,500	296,000	296,000	401,000	304,500	310,675	316,975	323,405	329,966
800 Other Services And Charges	1,057,984	1,139,063	1,139,063	1,298,088	1,265,414	1,271,883	1,305,282	1,341,312	1,369,600
970 Capital Outlay	6,179	10,000	10,000	64,000	10,000	10,300	10,609	10,927	11,255
996 Appropriation Lapse	0	(100,000)	(100,000)	0	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
999 Transfers Out	149,811	93,897	93,897	93,897	80,788	83,212	85,708	88,279	90,928
LOCAL STREETS (SRSTR203) Total	2,926,852	2,653,373	2,653,373	3,207,600	2,716,198	2,752,541	2,801,939	2,863,085	2,911,305
Public Services (B220) Total	26,819,101	22,934,930	22,485,475	23,206,646	22,221,398	22,758,456	22,948,559	23,637,029	24,475,883

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2015, Version 1
 Parks Operations (B230)

Fund & Cost Center	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
CAPITAL IMPROVEMENT (CPGCP401)									
695 Other Financing Sources	99,506	125,000	125,000	125,000	290,000	0	0	0	0
CAPITAL IMPROVEMENT (CPGCP401) Total	99,506	125,000	125,000	125,000	290,000	0	0	0	0
BELKNAP ICE ARENA (EN578578)									
600 Charges For Services	827,280	0	0	0	0	0	0	0	0
664 Interest And Rents	195	0	0	0	0	0	0	0	0
671 Other Revenue	(63,532)	221,518	221,518	221,518	235,450	235,450	235,450	235,450	235,450
BELKNAP ICE ARENA (EN578578) Total	763,943	221,518	221,518	221,518	235,450	235,450	235,450	235,450	235,450
CEMETERY OPERATING (ENC502)									
600 Charges For Services	540,732	822,900	822,900	819,352	764,600	767,100	770,000	772,900	775,800
664 Interest And Rents	0	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
671 Other Revenue	(5,645)	0	0	0	0	0	0	0	0
695 Other Financing Sources	599,673	428,167	613,167	503,167	623,040	601,520	606,200	616,840	618,800
CEMETERY OPERATING (ENC502) Total	1,134,760	1,276,067	1,461,067	1,347,519	1,412,640	1,393,620	1,401,200	1,414,740	1,419,600
CEMETERY-GOLF COURSE (ENC503)									
600 Charges For Services	249,206	532,965	532,965	514,517	529,953	560,688	574,509	587,663	599,750
695 Other Financing Sources	225,000	0	0	0	0	0	0	0	0
CEMETERY-GOLF COURSE (ENC503) Total	474,206	532,965	532,965	514,517	529,953	560,688	574,509	587,663	599,750

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2015, Version 1
 Parks Operations (B230)

Fund & Cost Center	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
CEMETERY PERPETUAL CARE (PFCPC150)									
600 Charges For Services	22,714	30,588	30,588	29,588	29,764	29,853	29,941	30,029	30,118
695 Other Financing Sources	105,679	123,435	123,435	122,903	114,690	115,065	115,500	115,935	116,370
CEMETERY PERPETUAL CARE (PFCPC150) Total	128,393	154,023	154,023	152,491	144,454	144,918	145,441	145,964	146,488
OTHER GRANTS (SRGRT254)									
501 Intergovernmental Revenues	6,079	0	5,000	0	0	0	0	0	0
695 Other Financing Sources	0	0	785	0	0	0	0	0	0
OTHER GRANTS (SRGRT254) Total	6,079	0	5,785	0	0	0	0	0	0
PARKS & RECREATION (SRPRK208)									
600 Charges For Services	428,918	564,492	564,492	401,962	490,272	502,900	515,940	529,650	543,300
664 Interest And Rents	10,838	68,770	68,770	39,809	47,650	49,100	50,500	52,050	53,550
671 Other Revenue	127,199	31,250	39,250	94,250	45,500	45,500	45,500	45,500	45,500
695 Other Financing Sources	3,549,971	4,830,870	4,830,870	5,068,853	5,266,592	5,250,570	5,267,700	4,820,216	5,393,128
PARKS & RECREATION (SRPRK208) Total	4,116,927	5,495,382	5,503,382	5,604,873	5,850,014	5,848,070	5,879,640	5,447,416	6,035,478
AFTER SCHOOL PROGRAMS (SRPRK211)									
600 Charges For Services	360,458	0	0	0	0	0	0	0	0
671 Other Revenue	885	0	0	0	0	0	0	0	0
695 Other Financing Sources	247,191	0	0	0	0	0	0	0	0
AFTER SCHOOL PROGRAMS (SRPRK211) Total	608,534	0	0	0	0	0	0	0	0

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2015, Version 1
 Parks Operations (B230)

Fund & Cost Center	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
Parks Millage (SRPRK217)									
695 Other Financing Sources	0	0	443,483	443,483	201,736	65,888	66,482	65,203	66,054
Parks Millage (SRPRK217) Total	0	0	443,483	443,483	201,736	65,888	66,482	65,203	66,054
Parks Operations (B230) Total	7,332,346	7,804,955	8,447,223	8,409,401	8,664,247	8,248,634	8,302,722	7,896,436	8,502,820

City of Grand Rapids
Dept. Budget Summary by Subfund & Character - Expense
Budget 2015, Version 1
Parks Operations (B230)

Fund & Cost Center	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
CAPITAL IMPROVEMENT (CPGCP401)									
726 Supplies	155	0	0	0	0	0	0	0	0
970 Capital Outlay	52,365	125,000	50,000	125,000	290,000	0	0	0	0
999 Transfers Out	95,706	0	75,000	0	0	0	0	0	0
CAPITAL IMPROVEMENT (CPGCP401) Total	148,226	125,000	125,000	125,000	290,000	0	0	0	0
BELKNAP ICE ARENA (EN578578)									
701 Personal Services	242,541	0	0	0	0	0	0	0	0
726 Supplies	27,010	0	0	0	0	0	0	0	0
800 Other Services And Charges	470,519	287,300	322,984	322,984	292,300	167,300	167,300	167,300	167,300
BELKNAP ICE ARENA (EN578578) Total	740,070	287,300	322,984	322,984	292,300	167,300	167,300	167,300	167,300
CEMETERY OPERATING (ENCDEM502)									
701 Personal Services	307,641	237,338	237,338	352,814	363,606	368,430	369,756	373,350	375,856
726 Supplies	17,370	21,100	21,100	31,650	26,300	26,300	26,300	26,300	26,300
800 Other Services And Charges	470,074	523,443	523,443	518,474	470,300	470,452	499,041	484,979	491,800
970 Capital Outlay	80	2,000	162,001	54,000	446,000	400,520	380,200	408,840	402,800
999 Transfers Out	308,948	366,998	366,998	366,338	130,862	131,722	132,657	133,607	133,572
CEMETERY OPERATING (ENCDEM502) Total	1,104,113	1,150,879	1,310,880	1,323,276	1,437,068	1,397,424	1,407,954	1,427,076	1,430,328
CEMETERY-GOLF COURSE (ENCDEM503)									
701 Personal Services	227,980	249,038	249,038	201,695	226,565	236,084	244,744	257,132	261,257
726 Supplies	109,213	84,500	84,500	80,741	85,628	90,771	95,998	101,809	106,290
800 Other Services And Charges	124,898	127,865	127,865	188,460	188,102	188,262	189,207	190,332	191,380
999 Transfers Out	48,217	48,234	48,234	48,306	21,472	22,116	22,780	23,463	24,167
CEMETERY-GOLF COURSE (ENCDEM503) Total	510,308	509,637	509,637	519,203	521,766	537,233	552,728	572,736	583,094

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Expense
 Budget 2015, Version 1
 Parks Operations (B230)

Fund & Cost Center	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
CEMETERY PERPETUAL CARE (PFCPC150)									
999 Transfers Out	174,673	161,751	161,751	171,751	45,240	36,000	36,000	36,000	36,000
CEMETERY PERPETUAL CARE (PFCPC150) Total	174,673	161,751	161,751	171,751	45,240	36,000	36,000	36,000	36,000
OTHER GRANTS (SRGRT254)									
701 Personal Services	782	0	0	0	0	0	0	0	0
800 Other Services And Charges	240,345	0	5,785	0	0	0	0	0	0
970 Capital Outlay	981	0	0	0	0	0	0	0	0
OTHER GRANTS (SRGRT254) Total	242,108	0	5,785	0	0	0	0	0	0
PARKS & RECREATION (SRPRK208)									
701 Personal Services	1,760,877	2,355,497	2,355,497	1,946,428	2,278,964	2,319,877	2,331,497	2,355,443	2,369,553
726 Supplies	230,283	433,667	432,882	432,758	340,875	256,025	256,300	258,224	258,450
800 Other Services And Charges	1,831,090	2,396,317	2,404,317	2,427,479	2,452,505	2,455,977	2,351,636	2,404,638	2,439,774
970 Capital Outlay	53,376	98,833	98,833	70,000	42,000	27,000	27,000	27,000	26,999
996 Appropriation Lapse	0	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
999 Transfers Out	244,808	262,461	263,246	262,461	403,620	273,828	280,660	285,807	293,276
PARKS & RECREATION (SRPRK208) Total	4,120,434	5,446,775	5,454,775	5,039,126	5,417,964	5,232,707	5,147,093	5,231,113	5,288,053
AFTER SCHOOL PROGRAMS (SRPRK211)									
701 Personal Services	218,466	0	0	0	0	0	0	0	0
726 Supplies	71,192	0	0	0	0	0	0	0	0
800 Other Services And Charges	179,957	0	0	0	0	0	0	0	0
999 Transfers Out	218,100	0	0	0	364,551	0	0	0	0
AFTER SCHOOL PROGRAMS (SRPRK211) Total	687,714	0	0	0	364,551	0	0	0	0

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Expense
 Budget 2015, Version 1
 Parks Operations (B230)

Fund & Cost Center	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
Parks Millage (SRPRK214)									
701 Personal Services	0	0	0	0	69,804	70,817	70,638	71,118	71,298
Parks Millage (SRPRK214) Total	0	0	0	0	69,804	70,817	70,638	71,118	71,298
Parks Millage (SRPRK217)									
701 Personal Services	0	0	107,651	143,483	418,404	420,567	422,123	424,273	425,693
726 Supplies	0	0	0	0	60,190	61,874	63,052	64,774	66,042
800 Other Services And Charges	0	0	335,832	300,000	2,779,009	3,334,129	3,388,761	3,444,563	3,449,719
999 Transfers Out	0	0	0	0	465,915	23,104	23,798	24,512	25,247
Parks Millage (SRPRK217) Total	0	0	443,483	443,483	3,723,518	3,839,674	3,897,734	3,958,122	3,966,701
Parks Operations (B230) Total	7,727,647	7,681,342	8,334,295	7,944,822	12,162,210	11,281,155	11,279,448	11,463,465	11,542,774



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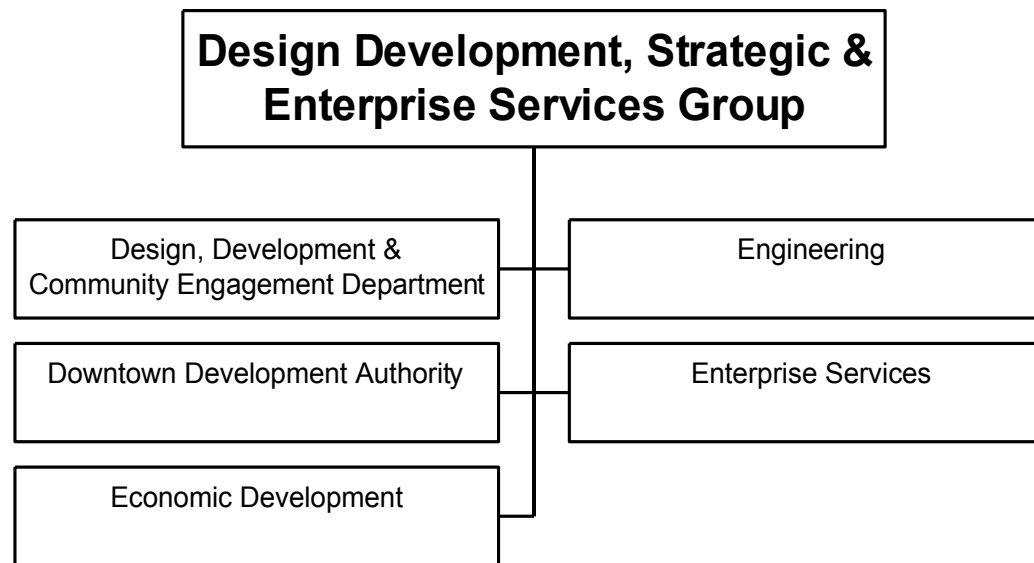
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Design Development and Enterprise Group INTRODUCTION

Group Mission Statement

Optimize the potential of urban life through appropriate land use planning, property development, and economic development. Improve and maintain City facilities and services while operating within a financially sustainable practice.

ORGANIZATIONAL STRUCTURE



Design, Development & Enterprise Group

Functional Group Funding:

Fund Type	Design, Development & Enterprise Group Funding		2015 Fund Type Totals
Capital Projects	1,470,878	9.56 %	15,388,345
Debt Service	0	0.00 %	1,352,188
Enterprise	124,344,594	97.86 %	127,069,539
Fiduciary	0	0.00 %	11,319,917
General Fund	7,212,784	5.91 %	122,003,869
Internal Service	4,031,330	5.94 %	67,907,512
Permanent Funds	0	0.00 %	45,240
Special Revenue	11,296,086	10.53 %	107,287,252
TOTAL FUNCTIONAL GROUP FUNDING	148,355,673	32.79 %	452,373,863

Design, Development & Enterprise Group (DD)

Departmental Funding:

Page	Department	Subfund	2015 Appropriation Budget	Fund Stmt Page Reference
202	Design Development & Community Engagement Dept (C310)	GENERAL FUND OPERATING (GFGEN101)	1,751,855	101
		BUILDING INSPECTIONS (SR249249)	3,123,264	113
			<u>4,875,119</u>	
204	Economic Development Dept (C315)	PROPERTY MANAGEMENT (SR246248)	1,413,042	123
		DNR PROPERTIES (SR253253)	20,000	116
		ECONOMIC DEVELOPMENT (SREDC260)	257,495	
			<u>1,690,538</u>	
208	Engineering (C320)	STREETS-CAPITAL PROJECTS (CPSCC405)	328,878	164
		ENGINEERING SERVICES (IS661661)	4,031,330	133
		SIDEWALK REPAIR (SR256256)	1,199,798	129
			<u>5,560,006</u>	

Design, Development & Enterprise Group (DD)

Departmental Funding:

Page	Department	Subfund	2015 Appropriation Budget	Fund Stmt Page Reference
212	Enterprise Services (C330)			
		CAPITAL IMPROVEMENT (CPGCP401)	927,000	157
		STREETS-CAPITAL PROJECTS (CPSCC405)	215,000	164
		AUTO PARKING OPERATING (ENAPS585)	15,211,754	145
		AUTO PARKING CAPITAL PROJECTS (ENAPS586)	4,623,000	146
		RECEIVING/OPERATIONS (ENSDDS500)	42,967,268	150
		REPLACEMENT (ENSDDS510)	4,799,000	151
		2012 SDS Revenue Bonds (ENSDDS535)	9,110,000	152
		RECEIVING/OPERATIONS (ENWSS500)	35,136,572	153
		REPLACEMENT (ENWSS510)	12,497,000	154
		GENERAL FUND OPERATING (GFGEN101)	5,460,929	101
		MAJOR STREETS (SRSTR202)	4,720,495	119
		LOCAL STREETS (SRSTR203)	561,992	118
			<u>136,230,010</u>	
		Design, Development & Enterprise Group (DD) Total	<u>148,355,673</u>	

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2015, Version 1
 Design Development & Community Engagement Dept (C310)

Fund & Cost Center	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
GENERAL FUND OPERATING (GFGEN101)									
450 Licenses And Permits	59,059	98,495	98,495	79,484	83,459	86,797	89,400	92,081	94,843
600 Charges For Services	482,199	407,350	407,350	376,031	535,885	549,366	559,882	570,715	581,870
GENERAL FUND OPERATING (GFGEN101) Total	541,258	505,845	505,845	455,515	619,344	636,163	649,282	662,796	676,713
BUILDING INSPECTIONS (SR249249)									
450 Licenses And Permits	3,335,204	2,852,343	2,852,343	3,081,027	3,096,608	2,722,598	2,230,145	2,592,738	3,109,281
600 Charges For Services	185,701	162,694	162,694	157,970	158,340	126,820	101,556	131,872	164,716
671 Other Revenue	557	0	0	0	0	0	0	0	0
695 Other Financing Sources	254,890	241,296	241,296	241,296	60,481	62,295	64,164	66,089	68,072
BUILDING INSPECTIONS (SR249249) Total	3,776,352	3,256,333	3,256,333	3,480,293	3,315,429	2,911,713	2,395,865	2,790,699	3,342,069
OTHER GRANTS (SRGRT254)									
501 Intergovernmental Revenues	15,000	0	0	0	0	0	0	0	0
671 Other Revenue	29,500	0	175,000	0	0	0	0	0	0
695 Other Financing Sources	0	0	125,000	0	0	0	0	0	0
OTHER GRANTS (SRGRT254) Total	44,500	0	300,000	0	0	0	0	0	0
Design Development & Community Engagement Dept (C310) Total	4,362,110	3,762,178	4,062,178	3,935,808	3,934,773	3,547,876	3,045,147	3,453,495	4,018,782

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Expense
 Budget 2015, Version 1
 Design Development & Community Engagement Dept (C310)

Fund & Cost Center	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
GENERAL FUND OPERATING (GFGEN101)									
701 Personal Services	973,856	1,181,726	1,081,726	1,019,250	1,283,123	1,308,658	1,306,503	1,314,578	1,317,768
726 Supplies	30,086	34,850	34,850	32,350	36,850	36,850	36,850	36,850	36,850
800 Other Services And Charges	314,237	458,292	431,579	447,484	417,246	418,775	421,307	425,376	426,299
970 Capital Outlay	216	0	0	12,750	2,750	2,750	2,750	2,750	2,750
999 Transfers Out	33,517	6,815	134,980	66,815	11,886	11,886	11,886	11,886	11,886
GENERAL FUND OPERATING (GFGEN101) Total	1,351,912	1,681,683	1,683,136	1,578,649	1,751,855	1,778,919	1,779,296	1,791,440	1,795,553
BUILDING INSPECTIONS (SR249249)									
701 Personal Services	1,947,997	2,188,715	2,188,715	2,052,345	2,308,768	2,341,076	2,336,972	2,353,000	2,359,854
726 Supplies	31,009	28,300	28,300	28,300	28,300	28,300	28,300	28,300	28,300
800 Other Services And Charges	554,304	655,222	697,902	675,312	533,729	537,735	543,649	552,161	554,250
970 Capital Outlay	3,707	14,652	14,652	15,000	21,500	21,500	21,500	21,500	21,500
999 Transfers Out	217,371	139,501	139,501	139,501	230,967	237,896	245,033	252,384	259,955
BUILDING INSPECTIONS (SR249249) Total	2,754,387	3,026,390	3,069,070	2,910,458	3,123,264	3,166,507	3,175,454	3,207,345	3,223,859
OTHER GRANTS (SRGRT254)									
800 Other Services And Charges	299,460	0	300,000	0	0	0	0	0	0
OTHER GRANTS (SRGRT254) Total	299,460	0	300,000	0	0	0	0	0	0
Design Development & Community Engagement Dept (C310) Total	4,405,760	4,708,073	5,052,206	4,489,107	4,875,119	4,945,427	4,954,750	4,998,785	5,019,411

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2015, Version 1
 Economic Development Dept (C315)

Fund & Cost Center	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
GENERAL FUND OPERATING (GFGEN101)									
600 Charges For Services	79,606	0	0	0	0	0	0	0	0
664 Interest And Rents	705	0	0	0	0	0	0	0	0
671 Other Revenue	39,690	0	0	0	0	0	0	0	0
GENERAL FUND OPERATING (GFGEN101) Total	120,002	0	0	0	0	0	0	0	0
PROPERTY MANAGEMENT (SR246248)									
450 Licenses And Permits	0	100	100	800	100	100	100	100	100
600 Charges For Services	0	135,000	135,000	0	0	0	0	0	0
664 Interest And Rents	1,543	0	0	750	500	500	500	500	500
671 Other Revenue	5,392	0	1,192,908	1,289,346	1,425,981	836,963	500,000	250,000	200,000
695 Other Financing Sources	0	0	551,441	561,440	0	0	0	0	0
PROPERTY MANAGEMENT (SR246248) Total	6,935	135,100	1,879,449	1,852,336	1,426,581	837,563	500,600	250,600	200,600
DNR PROPERTIES (SR253253)									
671 Other Revenue	3,991	30,312	30,312	40,163	20,000	0	0	0	0
695 Other Financing Sources	18,096	0	0	0	0	0	0	0	0
DNR PROPERTIES (SR253253) Total	22,087	30,312	30,312	40,163	20,000	0	0	0	0
ECONOMIC DEVELOPMENT (SREDC260)									
401 Taxes	0	0	0	0	6,400	6,400	6,400	6,400	6,400
600 Charges For Services	11,376	80,600	80,600	81,723	65,300	54,100	54,100	54,100	54,100
664 Interest And Rents	0	3,600	3,600	3,600	3,600	3,636	3,672	3,709	3,746
671 Other Revenue	4,237	4,300	4,300	5,800	0	0	0	0	0
695 Other Financing Sources	75,000	150,000	150,000	150,000	75,000	75,000	0	0	0
ECONOMIC DEVELOPMENT (SREDC260) Total	90,613	238,500	238,500	241,123	150,300	139,136	64,172	64,209	64,246

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2015, Version 1
 Economic Development Dept (C315)

Fund & Cost Center	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
OTHER GRANTS (SRGRT254)									
501 Intergovernmental Revenues	511,911	0	331,579	0	0	0	0	0	0
600 Charges For Services	8,825	0	0	0	0	0	0	0	0
671 Other Revenue	9,574	0	0	0	0	0	0	0	0
OTHER GRANTS (SRGRT254) Total	530,309	0	331,579	0	0	0	0	0	0
Economic Development Dept (C315) Total	769,947	403,912	2,479,840	2,133,622	1,596,881	976,699	564,772	314,809	264,846

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Expense
 Budget 2015, Version 1
 Economic Development Dept (C315)

Fund & Cost Center	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
GENERAL FUND OPERATING (GFGEN101)									
701 Personal Services	19,026	0	0	0	0	0	0	0	0
726 Supplies	1,159	0	0	0	0	0	0	0	0
800 Other Services And Charges	2,842	0	0	0	0	0	0	0	0
GENERAL FUND OPERATING (GFGEN101) Total	23,027	0	0	0	0	0	0	0	0
PROPERTY MANAGEMENT (SR246248)									
701 Personal Services	47,452	23,864	23,864	31,717	36,217	31,404	31,970	32,694	32,953
726 Supplies	99	0	0	550	600	600	600	600	600
800 Other Services And Charges	24,484	56,194	56,194	64,667	51,017	51,815	52,643	53,508	54,106
970 Capital Outlay	0	0	1,192,908	1,169,272	1,275,810	806,963	500,000	250,000	200,000
990 Debt Service	45,304	44,493	595,934	602,746	41,358	40,780	40,511	40,395	38,945
999 Transfers Out	10,461	1,392	1,392	1,392	8,040	8,281	8,530	8,786	9,049
PROPERTY MANAGEMENT (SR246248) Total	127,800	125,943	1,870,292	1,870,344	1,413,042	939,843	634,254	385,983	335,653
DNR PROPERTIES (SR253253)									
726 Supplies	35	0	0	0	0	0	0	0	0
800 Other Services And Charges	25,321	25,050	25,050	17,600	20,000	15,000	10,000	5,000	5,000
DNR PROPERTIES (SR253253) Total	25,356	25,050	25,050	17,600	20,000	15,000	10,000	5,000	5,000
ECONOMIC DEVELOPMENT (SREDC260)									
701 Personal Services	27,228	61,520	61,520	47,446	132,810	137,530	139,693	142,732	143,805
726 Supplies	0	0	700	775	920	920	920	920	920
800 Other Services And Charges	13,469	224,119	298,419	218,102	119,043	69,090	69,138	69,203	69,227
999 Transfers Out	4,953	565	565	565	4,722	4,864	5,010	5,160	5,315
ECONOMIC DEVELOPMENT (SREDC260) Total	45,650	286,204	361,204	266,888	257,495	212,404	214,761	218,015	219,267

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Expense
 Budget 2015, Version 1
 Economic Development Dept (C315)

Fund & Cost Center	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
OTHER GRANTS (SRGRT254)									
701 Personal Services	1,642	0	10,400	10,400	0	0	0	0	0
800 Other Services And Charges	559,746	0	321,179	249,600	0	0	0	0	0
OTHER GRANTS (SRGRT254) Total	561,388	0	331,579	260,000	0	0	0	0	0
Economic Development Dept (C315) Total	783,221	437,197	2,588,125	2,414,832	1,690,538	1,167,247	859,015	608,997	559,919

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2015, Version 1
 Engineering (C320)

Fund & Cost Center	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
CAPITAL IMPROVEMENT (CPGCP401)									
501 Intergovernmental Revenues	0	0	300,000	300,000	0	0	0	0	0
664 Interest And Rents	893	0	0	0	0	0	0	0	0
671 Other Revenue	68,708	0	325,000	307,500	0	0	0	0	0
695 Other Financing Sources	627,294	100,000	90,000	100,000	0	0	0	0	0
CAPITAL IMPROVEMENT (CPGCP401) Total	696,896	100,000	715,000	707,500	0	0	0	0	0
STREETS-CAPITAL PROJECTS (CPSCC405)									
600 Charges For Services	380	0	0	0	0	0	0	0	0
671 Other Revenue	166,180	0	0	0	0	0	0	0	0
695 Other Financing Sources	3,204,000	336,031	898,774	898,774	328,878	2,085,194	2,181,550	2,492,947	2,984,385
STREETS-CAPITAL PROJECTS (CPSCC405) Total	3,370,560	336,031	898,774	898,774	328,878	2,085,194	2,181,550	2,492,947	2,984,385
STREETS-CONSTRUCTION BOND FUND (CPSCC406)									
664 Interest And Rents	1,586	0	0	0	0	0	0	0	0
671 Other Revenue	5,175	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	0	307,631	307,631	0	0	0	0	0
STREETS-CONSTRUCTION BOND FUND (CPSCC406) Total	6,761	0	307,631	307,631	0	0	0	0	0
ENGINEERING SERVICES (IS661661)									
450 Licenses And Permits	144,630	60,500	60,500	60,500	60,500	60,500	60,500	60,500	60,500
600 Charges For Services	3,100,432	3,682,324	3,682,324	3,872,545	4,072,974	3,318,616	3,431,415	4,228,273	3,685,682
671 Other Revenue	466	0	0	0	0	0	0	0	0
695 Other Financing Sources	200,000	0	0	0	0	0	0	0	0
ENGINEERING SERVICES (IS661661) Total	3,445,529	3,742,824	3,742,824	3,933,045	4,133,474	3,379,116	3,491,915	4,288,773	3,746,182

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2015, Version 1
 Engineering (C320)

Fund & Cost Center	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
SIDEWALK REPAIR (SR256256)									
450 Licenses And Permits	517,147	550,100	550,100	584,700	539,700	544,500	550,100	553,750	558,200
600 Charges For Services	611,465	699,500	699,500	652,500	652,500	652,500	652,500	652,500	652,500
671 Other Revenue	4,251	9,000	9,000	6,000	9,000	9,000	9,000	9,000	9,000
SIDEWALK REPAIR (SR256256) Total	1,132,863	1,258,600	1,258,600	1,243,200	1,201,200	1,206,000	1,211,600	1,215,250	1,219,700
Engineering (C320) Total	8,652,608	5,437,455	6,922,828	7,090,150	5,663,552	6,670,310	6,885,065	7,996,970	7,950,267

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Expense
 Budget 2015, Version 1
 Engineering (C320)

Fund & Cost Center	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
CAPITAL IMPROVEMENT (CPGCP401)									
701 Personal Services	410	0	0	0	0	0	0	0	0
800 Other Services And Charges	12,368	0	0	0	0	0	0	0	0
970 Capital Outlay	551,158	100,000	715,000	707,500	0	0	0	0	0
CAPITAL IMPROVEMENT (CPGCP401) Total	563,936	100,000	715,000	707,500	0	0	0	0	0
STREETS-CAPITAL PROJECTS (CPSCC405)									
701 Personal Services	22,564	0	0	0	0	0	0	0	0
970 Capital Outlay	2,756,068	290,000	852,743	852,743	295,000	2,040,000	2,135,000	2,445,000	2,935,000
999 Transfers Out	34,558	46,031	46,031	46,031	43,878	45,194	46,550	47,947	49,385
STREETS-CAPITAL PROJECTS (CPSCC405) Total	2,813,190	336,031	898,774	898,774	338,878	2,085,194	2,181,550	2,492,947	2,984,385
STREETS-CONSTRUCTION BOND FUND (CPSCC406)									
701 Personal Services	841	0	0	0	0	0	0	0	0
970 Capital Outlay	203,288	0	307,631	307,631	0	0	0	0	0
999 Transfers Out	10,371	0	0	0	0	0	0	0	0
STREETS-CONSTRUCTION BOND FUND (CPSCC406) Total	214,499	0	307,631	307,631	0	0	0	0	0
ENGINEERING SERVICES (IS661661)									
701 Personal Services	2,047,162	2,539,554	2,539,554	2,251,579	2,902,280	2,956,476	2,959,173	2,983,118	2,988,495
726 Supplies	18,801	25,028	25,028	25,028	26,722	26,951	27,186	27,429	27,679
800 Other Services And Charges	663,668	666,887	669,505	632,969	743,229	663,757	668,149	677,529	684,900
970 Capital Outlay	45,810	58,115	58,115	25,110	68,770	56,110	25,370	37,710	31,270
999 Transfers Out	304,764	349,906	349,906	349,896	290,329	299,038	308,010	317,250	326,768
ENGINEERING SERVICES (IS661661) Total	3,080,205	3,639,490	3,642,108	3,284,582	4,031,330	4,002,332	3,987,888	4,043,036	4,059,112

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Expense
 Budget 2015, Version 1
 Engineering (C320)

Fund & Cost Center	2013	2014	2014	2014	2015	2016	2017	2018	2019
	Actuals	Adopted	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
SIDEWALK REPAIR (SR256256)									
701 Personal Services	267,774	312,107	312,107	292,009	294,006	298,119	298,196	300,817	302,228
726 Supplies	6,586	8,000	8,000	7,500	8,000	8,000	8,000	8,000	8,000
800 Other Services And Charges	553,614	856,598	872,485	863,771	842,451	844,908	848,294	852,755	856,162
970 Capital Outlay	386	3,000	3,000	3,000	2,500	1,500	4,000	0	2,500
999 Transfers Out	43,871	78,165	78,165	78,165	52,841	54,426	56,059	57,741	59,473
SIDEWALK REPAIR (SR256256) Total	872,230	1,257,870	1,273,757	1,244,445	1,199,798	1,206,953	1,214,549	1,219,313	1,228,363
Engineering (C320) Total	7,544,060	5,333,392	6,837,270	6,442,932	5,570,006	7,294,480	7,383,987	7,755,296	8,271,860

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2015, Version 1
 Enterprise Services (C330)

Fund & Cost Center	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
CAPITAL IMPROVEMENT (CPGCP401)									
695 Other Financing Sources	1,140,000	560,000	834,082	1,060,000	927,000	781,571	935,642	1,504,714	1,236,286
CAPITAL IMPROVEMENT (CPGCP401) Total	1,140,000	560,000	834,082	1,060,000	927,000	781,571	935,642	1,504,714	1,236,286
STREETS-CAPITAL PROJECTS (CPSCC405)									
501 Intergovernmental Revenues	57,059	0	485,321	485,321	0	0	0	0	0
671 Other Revenue	0	0	100,000	100,000	0	0	0	0	0
695 Other Financing Sources	340,000	204,000	250,331	250,331	215,000	277,000	277,000	287,000	277,000
STREETS-CAPITAL PROJECTS (CPSCC405) Total	397,059	204,000	835,652	835,652	215,000	277,000	277,000	287,000	277,000
AUTO PARKING OPERATING (ENAPS585)									
600 Charges For Services	10,693,320	12,083,164	12,083,164	12,308,166	12,305,315	12,349,215	12,424,415	12,497,815	12,548,815
664 Interest And Rents	136,746	115,400	115,400	115,400	117,700	120,100	122,500	124,900	127,400
671 Other Revenue	9,617	0	0	0	0	0	0	0	0
695 Other Financing Sources	7,675	150,000	150,000	0	0	0	0	0	0
AUTO PARKING OPERATING (ENAPS585) Total	10,847,358	12,348,564	12,348,564	12,423,566	12,423,015	12,469,315	12,546,915	12,622,715	12,676,215
AUTO PARKING CAPITAL PROJECTS (ENAPS586)									
671 Other Revenue	600	0	0	0	0	0	0	0	0
695 Other Financing Sources	1,167,325	1,180,000	1,180,000	1,180,000	4,623,000	1,765,000	490,000	715,000	775,000
AUTO PARKING CAPITAL PROJECTS (ENAPS586) Total	1,167,925	1,180,000	1,180,000	1,180,000	4,623,000	1,765,000	490,000	715,000	775,000

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2015, Version 1
 Enterprise Services (C330)

Fund & Cost Center	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
RECEIVING/OPERATIONS (ENSDS500)									
450 Licenses And Permits	61,136	65,800	65,800	68,900	68,900	68,900	68,900	68,900	68,900
501 Intergovernmental Revenues	253,921	0	0	0	0	0	0	0	0
600 Charges For Services	48,462,176	51,784,538	51,784,538	51,473,903	52,436,640	53,546,096	54,675,767	55,825,851	56,957,208
664 Interest And Rents	9,728	0	0	0	0	0	0	0	0
671 Other Revenue	2,130,083	740,000	740,000	755,000	845,000	875,000	905,000	935,000	985,000
695 Other Financing Sources	(1,904,607)	0	0	0	0	0	0	0	0
RECEIVING/OPERATIONS (ENSDS500) Total	49,012,437	52,590,338	52,590,338	52,297,803	53,350,540	54,489,996	55,649,667	56,829,751	58,011,108
REPLACEMENT (ENSDS510)									
501 Intergovernmental Revenues	485,000	0	(18,854)	0	0	0	0	0	0
671 Other Revenue	1,289	0	0	0	0	0	0	0	0
695 Other Financing Sources	4,767,668	60,000	(455,000)	(455,000)	4,799,000	7,146,000	3,331,000	4,190,000	3,510,000
REPLACEMENT (ENSDS510) Total	5,253,957	60,000	(473,854)	(455,000)	4,799,000	7,146,000	3,331,000	4,190,000	3,510,000
IMPROVEMENT (ENSDS520)									
695 Other Financing Sources	1,387,939	0	0	0	0	0	0	0	0
IMPROVEMENT (ENSDS520) Total	1,387,939	0	0	0	0	0	0	0	0
SS REVENUE BONDS 2010A&B (ENSDS534)									
664 Interest And Rents	1,347	0	0	0	0	0	0	0	0
671 Other Revenue	0	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	0	3,480	0	0	0	0	0	0
SS REVENUE BONDS 2010A&B (ENSDS534) Total	1,347	0	3,480	0	0	0	0	0	0

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2015, Version 1
 Enterprise Services (C330)

Fund & Cost Center	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
2012 SDS Revenue Bonds (ENSDS535)									
664 Interest And Rents	28,284	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	10,680,000	12,282,090	13,096,457	9,110,000	5,000,000	11,750,000	14,450,000	10,000,000
2012 SDS Revenue Bonds (ENSDS535) Total	28,284	10,680,000	12,282,090	13,096,457	9,110,000	5,000,000	11,750,000	14,450,000	10,000,000
RECEIVING/OPERATIONS (ENWSS500)									
450 Licenses And Permits	14,040	12,000	12,000	27,408	14,000	14,280	14,566	14,856	15,154
501 Intergovernmental Revenues	138,272	0	0	0	0	0	0	0	0
600 Charges For Services	42,786,281	42,784,823	42,784,823	40,629,725	41,131,336	41,670,844	42,217,517	42,771,453	43,332,749
655 Fines And Forfeitures	1,189,943	1,400,000	1,400,000	1,451,477	1,213,742	1,238,017	1,262,777	1,288,033	1,313,793
664 Interest And Rents	535,384	516,371	516,371	557,000	561,000	570,000	501,000	502,000	552,000
671 Other Revenue	746,970	14,000	14,000	108,422	15,429	15,738	16,052	16,374	16,701
695 Other Financing Sources	(2,976,837)	1,933,471	2,210,122	1,933,471	2,156,684	2,199,818	2,243,814	2,288,690	2,334,464
RECEIVING/OPERATIONS (ENWSS500) Total	42,434,054	46,660,665	46,937,316	44,707,503	45,092,191	45,708,697	46,255,726	46,881,406	47,564,861
REPLACEMENT (ENWSS510)									
501 Intergovernmental Revenues	0	0	(47,928)	0	0	0	0	0	0
671 Other Revenue	6,883	0	0	0	0	0	0	0	0
695 Other Financing Sources	2,731,488	5,050,000	4,397,258	8,300,000	12,497,000	14,172,000	14,811,000	8,955,000	6,934,000
REPLACEMENT (ENWSS510) Total	2,738,371	5,050,000	4,349,329	8,300,000	12,497,000	14,172,000	14,811,000	8,955,000	6,934,000
IMPROVEMENT (ENWSS520)									
695 Other Financing Sources	4,291,031	0	2,055,560	0	0	0	0	0	0
IMPROVEMENT (ENWSS520) Total	4,291,031	0	2,055,560	0	0	0	0	0	0

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
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 Enterprise Services (C330)

Fund & Cost Center	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
WSS REVENUE BONDS 2009 (ENWSS531)									
664 Interest And Rents	20,495	0	0	0	0	0	0	0	0
671 Other Revenue	298	0	0	0	0	0	0	0	0
695 Other Financing Sources	(298)	3,250,000	3,886,300	3,062,489	0	0	200,000	12,000,000	0
WSS REVENUE BONDS 2009 (ENWSS531) Total	20,495	3,250,000	3,886,300	3,062,489	0	0	200,000	12,000,000	0
GENERAL FUND OPERATING (GFGEN101)									
450 Licenses And Permits	118,952	140,000	140,000	140,000	142,000	144,000	146,000	148,000	150,000
501 Intergovernmental Revenues	195,428	230,000	230,000	215,956	244,542	247,096	246,331	247,887	248,727
600 Charges For Services	2,163,124	1,825,500	1,825,500	1,821,500	1,869,579	1,872,579	1,875,579	1,878,579	1,881,579
671 Other Revenue	98,687	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000
GENERAL FUND OPERATING (GFGEN101) Total	2,576,192	2,270,500	2,270,500	2,252,456	2,331,121	2,338,675	2,342,910	2,349,466	2,355,306
MAJOR STREETS (SRSTR202)									
501 Intergovernmental Revenues	409,675	320,000	320,000	320,000	320,000	320,000	320,000	320,000	320,000
600 Charges For Services	1,032,579	1,105,000	1,105,000	1,105,000	1,105,000	1,105,000	1,105,000	1,105,000	1,105,000
664 Interest And Rents	48,400	48,000	48,000	48,000	48,000	48,000	48,000	48,000	48,000
671 Other Revenue	17,258	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
695 Other Financing Sources	35,500	0	121,348	0	0	0	0	0	0
MAJOR STREETS (SRSTR202) Total	1,543,413	1,503,000	1,624,348	1,503,000	1,503,000	1,503,000	1,503,000	1,503,000	1,503,000
LOCAL STREETS (SRSTR203)									
671 Other Revenue	283	0	0	0	0	0	0	0	0
695 Other Financing Sources	19,500	0	0	0	0	0	0	0	0
LOCAL STREETS (SRSTR203) Total	19,783	0	0	0	0	0	0	0	0
Enterprise Services (C330) Total	122,859,643	136,357,067	140,723,706	140,263,926	146,870,867	145,651,254	150,092,860	162,288,052	144,842,776

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 Enterprise Services (C330)

Fund & Cost Center	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
CAPITAL IMPROVEMENT (CPGCP401)									
800 Other Services And Charges	0	0	500,000	500,000	0	0	0	0	0
970 Capital Outlay	495,823	560,000	334,082	560,000	927,000	781,571	935,642	1,504,714	1,236,286
CAPITAL IMPROVEMENT (CPGCP401) Total	495,823	560,000	834,082	1,060,000	927,000	781,571	935,642	1,504,714	1,236,286
STREETS-CAPITAL PROJECTS (CPSCC405)									
970 Capital Outlay	385,869	204,000	835,652	835,652	205,000	277,000	277,000	287,000	277,000
STREETS-CAPITAL PROJECTS (CPSCC405) Total	385,869	204,000	835,652	835,652	205,000	277,000	277,000	287,000	277,000
AUTO PARKING OPERATING (ENAPS585)									
701 Personal Services	1,874,407	2,518,576	2,518,576	2,471,552	2,656,208	2,692,858	2,693,887	2,713,385	2,723,794
726 Supplies	118,845	110,500	110,500	112,800	114,200	114,200	114,200	114,200	112,200
800 Other Services And Charges	6,600,922	4,305,851	4,608,511	4,517,420	4,528,115	4,776,672	4,834,144	4,636,912	5,021,599
970 Capital Outlay	8,034	18,750	18,750	18,550	14,700	15,900	14,700	15,900	14,700
990 Debt Service	1,494,472	1,455,359	1,455,359	1,455,359	1,426,059	1,391,244	1,350,080	1,303,623	1,249,951
996 Appropriation Lapse	0	(300,000)	(300,000)	0	(330,000)	(330,000)	(330,000)	(330,000)	(330,000)
999 Transfers Out	2,142,457	3,580,542	3,580,542	3,580,542	6,802,472	5,422,640	3,110,143	1,845,592	1,298,995
AUTO PARKING OPERATING (ENAPS585) Total	12,239,137	11,689,578	11,992,238	12,156,223	15,211,754	14,083,514	11,787,154	10,299,612	10,091,239
AUTO PARKING CAPITAL PROJECTS (ENAPS586)									
701 Personal Services	373	0	0	0	0	0	0	0	0
800 Other Services And Charges	129,891	0	0	0	0	0	0	0	0
970 Capital Outlay	634,191	1,180,000	1,180,000	1,180,000	4,623,000	1,765,000	490,000	715,000	775,000
999 Transfers Out	22,000	0	0	0	0	0	0	0	0
AUTO PARKING CAPITAL PROJECTS (ENAPS586) Total	786,455	1,180,000	1,180,000	1,180,000	4,623,000	1,765,000	490,000	715,000	775,000

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Fund & Cost Center	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
RECEIVING/OPERATIONS (ENSDS500)									
701 Personal Services	8,997,549	9,774,859	9,774,859	8,624,005	9,992,435	10,147,988	10,184,200	10,268,471	10,309,940
726 Supplies	1,839,345	1,430,093	1,430,093	1,423,821	1,193,470	1,350,634	1,204,107	1,363,238	1,216,908
800 Other Services And Charges	7,638,384	12,350,361	12,575,264	11,933,031	12,541,378	12,650,436	12,834,079	13,101,672	13,380,946
970 Capital Outlay	121,200	211,000	211,000	164,500	264,062	234,160	234,324	239,490	204,660
990 Debt Service	13,834,390	12,779,776	12,779,776	12,748,791	12,339,388	12,019,132	11,685,752	11,322,366	10,931,429
996 Appropriation Lapse	0	(1,036,000)	(1,036,000)	0	(1,080,000)	(1,090,000)	(1,100,000)	(1,120,000)	(1,130,000)
999 Transfers Out	6,448,774	2,628,842	2,628,842	2,628,842	7,716,535	10,129,495	6,382,001	7,310,092	6,700,809
RECEIVING/OPERATIONS (ENSDS500) Total	38,879,641	38,138,931	38,363,834	37,522,990	42,967,268	45,441,845	41,424,463	42,485,329	41,614,692
REPLACEMENT (ENSDS510)									
800 Other Services And Charges	2,268,273	0	0	0	0	0	0	0	0
970 Capital Outlay	0	60,000	(473,854)	(455,000)	4,799,000	7,146,000	3,331,000	4,190,000	3,510,000
REPLACEMENT (ENSDS510) Total	2,268,273	60,000	(473,854)	(455,000)	4,799,000	7,146,000	3,331,000	4,190,000	3,510,000
IMPROVEMENT (ENSDS520)									
800 Other Services And Charges	1,340,023	0	0	0	0	0	0	0	0
IMPROVEMENT (ENSDS520) Total	1,340,023	0	0	0	0	0	0	0	0
SS REVENUE BONDS 2010A&B (ENSDS534)									
800 Other Services And Charges	51,586	0	0	0	0	0	0	0	0
970 Capital Outlay	0	0	3,480	0	0	0	0	0	0
SS REVENUE BONDS 2010A&B (ENSDS534) Total	51,586	0	3,480	0	0	0	0	0	0

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Fund & Cost Center	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
2012 SDS Revenue Bonds (ENSDS535)									
800 Other Services And Charges	13,630,826	0	0	0	0	0	0	0	0
970 Capital Outlay	0	10,680,000	12,282,090	13,096,457	9,110,000	5,000,000	11,750,000	14,450,000	10,000,000
2012 SDS Revenue Bonds (ENSDS535) Total	13,630,826	10,680,000	12,282,090	13,096,457	9,110,000	5,000,000	11,750,000	14,450,000	10,000,000
RECEIVING/OPERATIONS (ENWSS500)									
701 Personal Services	11,799,700	11,876,838	11,876,838	11,205,409	12,427,597	12,570,796	12,579,174	12,688,753	12,747,590
726 Supplies	2,960,569	2,869,650	2,869,650	2,558,144	2,676,473	2,725,793	2,776,099	2,827,403	2,879,729
800 Other Services And Charges	6,568,300	8,926,764	9,020,215	9,250,063	9,383,222	9,068,403	9,175,436	9,478,978	9,665,307
970 Capital Outlay	62,324	434,500	434,500	251,611	251,600	253,100	254,762	256,458	258,186
990 Debt Service	12,695,442	5,369,864	5,369,864	5,303,775	4,927,514	4,466,351	3,947,137	3,391,838	2,980,438
996 Appropriation Lapse	0	(1,020,000)	(1,020,000)	0	(1,010,000)	(1,003,000)	(1,008,000)	(1,026,000)	(1,039,000)
999 Transfers Out	4,900,923	6,072,957	6,094,957	6,094,924	6,480,166	10,796,208	10,685,698	5,910,646	7,506,069
RECEIVING/OPERATIONS (ENWSS500) Total	38,987,259	34,530,573	34,646,025	34,663,926	35,136,572	38,877,651	38,410,306	33,528,076	34,998,319
REPLACEMENT (ENWSS510)									
800 Other Services And Charges	1,604,735	0	0	0	0	0	0	0	0
970 Capital Outlay	0	5,050,000	4,371,329	8,300,000	12,497,000	14,172,000	14,811,000	8,955,000	6,934,000
REPLACEMENT (ENWSS510) Total	1,626,735	5,050,000	4,349,329	8,300,000	12,497,000	14,172,000	14,811,000	8,955,000	6,934,000
IMPROVEMENT (ENWSS520)									
800 Other Services And Charges	4,562,912	0	0	0	0	0	0	0	0
970 Capital Outlay	0	0	2,055,560	0	0	0	0	0	0
990 Debt Service	2,113	0	0	0	0	0	0	0	0
IMPROVEMENT (ENWSS520) Total	4,565,025	0	2,055,560	0	0	0	0	0	0

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Fund & Cost Center	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
WSS REVENUE BONDS 2009 (ENWSS531)									
800 Other Services And Charges	3,270,699	0	0	0	0	0	0	0	0
970 Capital Outlay	0	3,250,000	3,886,300	3,062,489	0	0	200,000	12,000,000	0
WSS REVENUE BONDS 2009 (ENWSS531) Total	3,270,699	3,250,000	3,886,300	3,062,489	0	0	200,000	12,000,000	0
GENERAL FUND OPERATING (GFGEN101)									
701 Personal Services	1,971,343	2,147,906	2,147,906	2,028,973	2,167,326	2,200,998	2,203,490	2,223,587	2,235,280
726 Supplies	327,686	336,350	336,350	337,450	284,270	284,270	284,270	284,270	284,270
800 Other Services And Charges	2,644,325	2,785,821	2,763,811	2,807,503	2,965,560	3,059,627	3,228,385	3,397,403	3,563,348
970 Capital Outlay	8,106	27,500	27,500	27,500	27,500	27,500	27,500	27,500	27,500
999 Transfers Out	16,552	15,877	40,877	16,552	16,273	17,500	18,000	18,500	19,000
GENERAL FUND OPERATING (GFGEN101) Total	4,968,013	5,313,454	5,316,444	5,217,978	5,460,929	5,589,895	5,761,645	5,951,260	6,129,398
OTHER GRANTS (SRGRT254)									
970 Capital Outlay	(11,805)	0	0	0	0	0	0	0	0
OTHER GRANTS (SRGRT254) Total	(11,805)	0	0	0	0	0	0	0	0
MAJOR STREETS (SRSTR202)									
701 Personal Services	2,293,910	2,340,077	2,365,076	2,388,472	2,652,698	2,692,721	2,693,953	2,716,094	2,725,872
726 Supplies	397,689	464,550	464,550	568,879	326,219	326,506	326,801	327,101	327,407
800 Other Services And Charges	1,342,619	1,506,398	1,513,232	1,324,686	1,421,660	1,447,091	1,504,853	1,565,628	1,619,665
970 Capital Outlay	16,334	35,000	35,000	24,000	15,000	15,000	15,000	15,000	15,000
999 Transfers Out	129,709	180,042	203,208	180,042	244,605	251,943	259,502	267,287	275,305
MAJOR STREETS (SRSTR202) Total	4,180,261	4,526,067	4,581,066	4,486,079	4,660,182	4,733,261	4,800,109	4,891,110	4,963,249

City of Grand Rapids
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 Enterprise Services (C330)

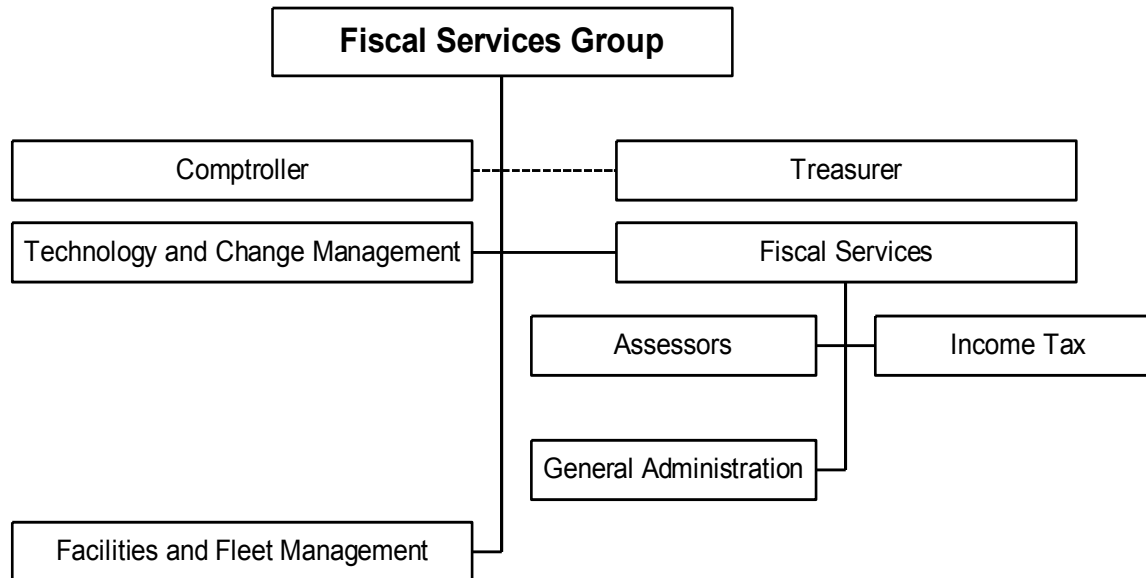
Fund & Cost Center	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
LOCAL STREETS (SRSTR203)									
701 Personal Services	310,103	159,334	159,334	242,157	286,396	290,582	290,930	293,717	295,326
726 Supplies	85,500	46,338	46,338	35,932	36,777	37,312	37,859	38,416	38,984
800 Other Services And Charges	202,951	349,856	349,856	184,051	238,819	271,435	342,755	411,038	479,955
LOCAL STREETS (SRSTR203) Total	598,554	555,528	555,528	462,140	561,992	599,329	671,544	743,171	814,265
Enterprise Services (C330) Total	128,262,373	115,738,131	120,407,776	121,588,934	136,159,697	138,467,065	134,649,863	140,000,272	121,343,448

Fiscal Services INTRODUCTION

Group Mission Statement

Responsibly, accurately, and efficiently plan and monitor the operating and capital resources of the City; record assets, liabilities and financial transactions for the proper administrative and financial management of the City; provide the most equitable distribution of tax burden under existing law; collect revenue due the City as prescribed by State law; invest funds in a manner to maximize interest earnings while meeting financial resource needs. Improve and maintain the operational efficiency and customer service quality of internal service departments.

ORGANIZATIONAL STRUCTURE



Fiscal Services Group

Functional Group Funding:

Fund Type	Fiscal Services Group Funding		2015 Fund Type Totals
Capital Projects	1,807,068	11.74 %	15,388,345
Debt Service	0	0.00 %	1,352,188
Enterprise	473,812	0.37 %	127,069,539
Fiduciary	0	0.00 %	11,319,917
General Fund	29,076,492	23.83 %	122,003,869
Internal Service	31,281,891	46.07 %	67,907,512
Permanent Funds	0	0.00 %	45,240
Special Revenue	25,445,748	23.72 %	107,287,252
TOTAL FUNCTIONAL GROUP FUNDING	88,085,010	19.47 %	452,373,863

Fiscal Services Group (FS)

Departmental Funding:

Page	Department	Subfund	2015 Appropriation Budget	Fund Stmt Page Reference
224	Facilities & Fleet Management (F610)	CAPITAL IMPROVEMENT (CPGCP401)	1,552,068	157
		MOTOR EQUIPMENT-OPERATING (IS641641)	11,373,915	141
		MOTOR EQUIPMENT-CAPITAL (IS641642)	3,630,618	142
		FACILITIES MGMT-OPERATING (IS651651)	6,171,895	134
		FACILITIES MANAGEMENT-CAPITAL (IS651652)	1,251,200	135
		VEHICLE STORAGE FACILITY (SR235235)	529,088	131
			<u>24,508,784</u>	
228	Fiscal Services (F620)	GENERAL FUND OPERATING (GFGEN101)	24,319,762	101
		TRANSFORMATION FUND (SRTRN207)	24,865,151	130
			<u>49,184,913</u>	

Fiscal Services Group (FS)

Departmental Funding:

Page	Department	Subfund	2015 Appropriation Budget	Fund Stmt Page Reference
231	Technology & Change Management (F630)			
		CAPITAL IMPROVEMENT (CPGCP401)	255,000	157
		GENERAL FUND OPERATING (GFGEN101)	187,213	101
		INFORMATION TECH-OPERATING (IS671671)	4,740,813	138
		INFORMATION TECHNOLOGY-CAPITAL (IS671672)	813,450	139
		FMS (IS671675)	3,300,000	
			9,296,476	
234	Treasury (F640)			
		AUTO PARKING OPERATING (ENAPS585)	60,000	145
		RECEIVING/OPERATIONS (ENWSS500)	413,812	153
		GENERAL FUND OPERATING (GFGEN101)	2,125,793	101
		REFUSE COLLECTION (SR226226)	51,508	128
			2,651,113	
244	Comptroller's Office (F650)			
		GENERAL FUND OPERATING (GFGEN101)	2,443,724	101
			2,443,724	
	Fiscal Services Group (FS) Total		88,085,010	

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 Facilities & Fleet Management (F610)

Fund & Cost Center	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
CAPITAL IMPROVEMENT (CPGCP401)									
695 Other Financing Sources	810,000	525,000	525,000	525,000	1,552,068	2,400,107	1,799,899	3,388,399	2,840,001
CAPITAL IMPROVEMENT (CPGCP401) Total	810,000	525,000	525,000	525,000	1,552,068	2,400,107	1,799,899	3,388,399	2,840,001
MOTOR EQUIPMENT-OPERATING (IS641641)									
501 Intergovernmental Revenues	34,772	0	0	0	0	0	0	0	0
600 Charges For Services	948,953	860,000	860,000	950,000	1,299,000	1,318,639	1,338,630	1,359,073	1,379,981
664 Interest And Rents	10,557,461	11,348,752	11,348,752	10,800,000	11,494,303	11,623,056	11,466,557	11,676,229	11,907,727
671 Other Revenue	141,573	260,000	260,000	360,000	107,410	155,285	140,237	91,822	104,340
MOTOR EQUIPMENT-OPERATING (IS641641) Total	11,682,760	12,468,752	12,468,752	12,110,000	12,900,713	13,096,980	12,945,424	13,127,124	13,392,048
MOTOR EQUIPMENT-CAPITAL (IS641642)									
695 Other Financing Sources	13,791,594	4,027,420	4,027,420	4,027,420	3,578,817	4,305,370	4,485,578	4,673,746	4,870,238
MOTOR EQUIPMENT-CAPITAL (IS641642) Total	13,791,594	4,027,420	4,027,420	4,027,420	3,578,817	4,305,370	4,485,578	4,673,746	4,870,238
FACILITIES MGMT-OPERATING (IS651651)									
501 Intergovernmental Revenues	297,660	0	0	0	0	0	0	0	0
600 Charges For Services	4,799,715	5,704,543	5,704,543	5,438,808	5,906,446	6,165,549	6,444,238	6,732,504	6,822,750
664 Interest And Rents	205,278	174,181	174,181	205,886	216,987	222,756	228,698	234,818	241,122
671 Other Revenue	489	0	0	0	0	0	0	0	0
695 Other Financing Sources	407,206	0	112,283	0	0	0	0	0	0
FACILITIES MGMT-OPERATING (IS651651) Total	5,710,348	5,878,724	5,991,007	5,644,694	6,123,433	6,388,305	6,672,936	6,967,322	7,063,872

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2015, Version 1
 Facilities & Fleet Management (F610)

Fund & Cost Center	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
FACILITIES MANAGEMENT-CAPITAL (IS651652)									
501 Intergovernmental Revenues	54,699	0	0	0	42,665	0	0	85,330	138,661
664 Interest And Rents	572	0	0	0	0	0	0	0	0
671 Other Revenue	71,898	0	0	0	0	0	0	0	0
695 Other Financing Sources	2,496,653	1,145,924	1,145,924	1,170,924	1,362,160	1,559,133	1,762,015	1,964,897	1,964,897
FACILITIES MANAGEMENT-CAPITAL (IS651652) Total	2,623,822	1,145,924	1,145,924	1,170,924	1,404,825	1,559,133	1,762,015	2,050,227	2,103,558
VEHICLE STORAGE FACILITY (SR235235)									
600 Charges For Services	377,816	481,359	541,859	583,468	492,284	504,176	514,438	524,701	536,593
671 Other Revenue	(176)	0	0	0	0	0	0	0	0
VEHICLE STORAGE FACILITY (SR235235) Total	377,640	481,359	541,859	583,468	492,284	504,176	514,438	524,701	536,593
Facilities & Fleet Management (F610) Total	34,996,164	24,527,179	24,699,962	24,061,506	26,052,140	28,254,071	28,180,290	30,731,519	30,806,310

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Expense
 Budget 2015, Version 1
 Facilities & Fleet Management (F610)

Fund & Cost Center	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
CAPITAL IMPROVEMENT (CPGCP401)									
701 Personal Services	157	0	0	0	0	0	0	0	0
970 Capital Outlay	68,928	525,000	525,000	525,000	1,552,068	2,400,107	1,799,899	3,388,399	2,840,001
CAPITAL IMPROVEMENT (CPGCP401) Total	69,084	525,000	525,000	525,000	1,552,068	2,400,107	1,799,899	3,388,399	2,840,001
MOTOR EQUIPMENT-OPERATING (IS641641)									
701 Personal Services	2,691,984	2,997,179	2,997,179	2,997,088	3,110,248	3,164,568	3,171,151	3,201,228	3,215,951
726 Supplies	3,391,523	3,779,902	3,779,902	3,375,539	3,548,647	3,613,891	3,629,429	3,588,011	3,606,381
800 Other Services And Charges	277,508	850,498	850,498	784,708	831,214	853,741	878,350	908,498	918,118
970 Capital Outlay	9,341	175,000	175,000	65,000	155,000	70,000	70,000	70,000	70,000
990 Debt Service	188,117	79,678	79,678	43,325	60,816	37,925	23,671	14,562	8,292
996 Appropriation Lapse	0	(125,033)	(125,033)	0	(124,473)	(125,000)	(125,000)	(125,000)	(125,000)
999 Transfers Out	14,052,578	4,403,528	4,403,528	4,403,528	3,792,463	4,525,425	4,712,235	4,907,203	5,110,698
MOTOR EQUIPMENT-OPERATING (IS641641) Total	20,611,050	12,160,752	12,160,752	11,669,188	11,373,915	12,140,550	12,359,836	12,564,502	12,804,440
MOTOR EQUIPMENT-CAPITAL (IS641642)									
800 Other Services And Charges	2,117,831	0	0	0	0	0	0	0	0
970 Capital Outlay	41,503	7,040,372	12,076,061	12,385,099	3,630,618	5,280,253	4,674,561	3,086,777	3,851,737
MOTOR EQUIPMENT-CAPITAL (IS641642) Total	2,159,334	7,040,372	12,076,061	12,385,099	3,630,618	5,280,253	4,674,561	3,086,777	3,851,737

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Expense
 Budget 2015, Version 1
 Facilities & Fleet Management (F610)

Fund & Cost Center	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
FACILITIES MGMT-OPERATING (IS651651)									
701 Personal Services	1,034,337	1,175,214	1,175,214	1,070,187	1,292,695	1,309,322	1,308,710	1,317,636	1,321,425
726 Supplies	113,842	142,000	142,000	137,000	161,000	165,260	169,573	174,151	178,805
800 Other Services And Charges	2,463,218	2,912,382	2,912,382	2,861,673	2,968,899	3,013,998	3,082,057	3,152,338	3,224,509
970 Capital Outlay	70,086	35,000	35,000	10,178	20,000	20,000	20,000	20,000	20,000
996 Appropriation Lapse	0	(59,366)	(59,366)	0	(61,603)	(64,279)	(67,153)	(70,128)	(71,103)
999 Transfers Out	3,282,420	1,541,560	1,541,560	1,566,742	1,790,904	1,989,129	2,197,860	2,406,040	2,410,862
FACILITIES MGMT-OPERATING (IS651651) Total	6,963,903	5,746,790	5,746,790	5,645,780	6,171,895	6,433,430	6,711,047	7,000,037	7,084,498
FACILITIES MANAGEMENT-CAPITAL (IS651652)									
726 Supplies	2,297	0	0	0	0	0	0	0	0
800 Other Services And Charges	252,385	0	0	0	0	0	0	0	0
970 Capital Outlay	280,522	1,235,000	1,593,376	1,100,000	1,251,200	1,569,750	1,757,200	2,066,780	2,087,250
999 Transfers Out	0	0	10,000	0	0	0	0	0	0
FACILITIES MANAGEMENT-CAPITAL (IS651652) Total	535,204	1,235,000	1,603,376	1,100,000	1,251,200	1,569,750	1,757,200	2,066,780	2,087,250
VEHICLE STORAGE FACILITY (SR235235)									
701 Personal Services	99,259	115,675	115,675	115,675	119,593	121,454	121,100	121,860	122,116
726 Supplies	1,395	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000
800 Other Services And Charges	352,503	378,908	439,408	438,611	383,516	386,463	389,534	393,703	398,050
970 Capital Outlay	0	0	0	0	14,546	5,000	5,000	5,000	5,000
999 Transfers Out	24,677	5,484	5,484	5,484	9,433	9,716	10,007	10,308	10,617
VEHICLE STORAGE FACILITY (SR235235) Total	477,834	502,067	562,567	561,770	529,088	524,633	527,641	532,871	537,783
Facilities & Fleet Management (F610) Total	30,816,410	27,209,981	32,674,546	31,886,837	24,508,784	28,348,723	27,830,185	28,639,366	29,205,710

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2015, Version 1
 Fiscal Services (F620)

Fund & Cost Center	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
CAPITAL RESERVE (CPGCP403)									
401 Taxes	1,713,833	2,592,800	2,592,800	2,655,249	3,421,489	3,507,027	3,594,702	3,684,571	3,776,683
501 Intergovernmental Revenues	0	0	0	0	2,644,538	2,723,874	2,805,590	2,889,758	2,976,450
CAPITAL RESERVE (CPGCP403) Total	1,713,833	2,592,800	2,592,800	2,655,249	6,066,027	6,230,901	6,400,292	6,574,329	6,753,133
GENERAL FUND OPERATING (GFGEN101)									
401 Taxes	41,135,142	62,234,684	62,234,684	63,733,628	65,008,300	66,633,508	68,299,345	70,006,829	71,757,000
501 Intergovernmental Revenues	9,429,310	14,133,908	14,133,908	14,190,805	14,559,748	14,996,540	15,446,437	15,909,830	16,387,125
600 Charges For Services	5,146,028	5,850,365	5,850,365	5,689,592	5,752,787	5,791,268	5,830,451	5,870,355	5,910,993
671 Other Revenue	35,266	14,120	14,120	31,438	37,900	37,900	37,900	37,900	37,900
695 Other Financing Sources	11,789,384	7,537,567	7,541,844	7,505,899	9,826,697	8,767,482	7,910,229	6,562,876	6,124,793
GENERAL FUND OPERATING (GFGEN101) Total	67,535,131	89,770,644	89,774,921	91,151,362	95,185,432	96,226,698	97,524,362	98,387,790	100,217,811
BUDGET STABILIZATION (SR257257)									
695 Other Financing Sources	3,683,466	2,158,203	2,158,203	2,258,203	808,034	0	0	0	0
BUDGET STABILIZATION (SR257257) Total	3,683,466	2,158,203	2,158,203	2,258,203	808,034	0	0	0	0
OTHER GRANTS (SRGRT254)									
501 Intergovernmental Revenues	550,000	0	0	0	0	0	0	0	0
OTHER GRANTS (SRGRT254) Total	550,000	0	0	0	0	0	0	0	0

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2015, Version 1
 Fiscal Services (F620)

Fund & Cost Center	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
TRANSFORMATION FUND (SRTRN207)									
401 Taxes	6,621,064	9,892,991	9,892,991	10,131,268	10,442,720	0	0	0	0
501 Intergovernmental Revenues	3,264,326	4,896,486	4,896,486	5,132,390	2,644,538	2,723,874	2,805,590	2,889,758	2,976,450
664 Interest And Rents	62,284	0	35,000	0	0	0	0	0	0
695 Other Financing Sources	540,000	535,000	173,518	57,600	57,600	57,600	57,600	57,600	537,600
TRANSFORMATION FUND (SRTRN207) Total	10,487,675	15,324,477	14,997,995	15,321,258	13,144,858	2,781,474	2,863,190	2,947,358	3,514,050
Fiscal Services (F620) Total	83,970,105	109,846,124	109,523,919	111,386,072	115,204,351	105,239,073	106,787,844	107,909,477	110,484,994

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Expense
 Budget 2015, Version 1
 Fiscal Services (F620)

Fund & Cost Center	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
GENERAL FUND OPERATING (GFGEN101)									
701 Personal Services	3,449,361	3,910,445	3,910,445	3,903,120	4,353,297	4,464,172	4,495,439	4,561,602	4,584,644
726 Supplies	143,457	286,231	293,292	287,281	223,242	229,374	230,522	277,944	237,632
800 Other Services And Charges	3,408,768	3,848,431	4,307,701	4,386,256	4,316,726	3,844,916	3,979,235	4,096,867	4,133,027
970 Capital Outlay	16,720	20,000	20,000	20,000	22,000	45,000	45,000	45,000	45,000
990 Debt Service	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000
996 Appropriation Lapse	0	(3,000,000)	(3,000,000)	(350,000)	(3,000,000)	(3,000,000)	(3,000,000)	(3,000,000)	(3,000,000)
999 Transfers Out	19,116,803	18,879,260	18,400,520	17,861,263	18,400,497	18,262,337	18,544,658	18,871,443	19,433,432
GENERAL FUND OPERATING (GFGEN101) Total	26,139,110	23,948,367	23,935,958	26,111,920	24,319,762	23,849,799	24,298,854	24,856,856	25,437,735
OTHER GRANTS (SRGRT254)									
800 Other Services And Charges	550,000	0	0	0	0	0	0	0	0
OTHER GRANTS (SRGRT254) Total	550,000	0	0	0	0	0	0	0	0
TRANSFORMATION FUND (SRTRN207)									
701 Personal Services	(1)	0	0	0	0	0	0	0	0
999 Transfers Out	9,787,121	11,980,649	16,377,874	9,779,848	24,865,151	8,413,686	3,618,789	4,023,489	2,800,000
TRANSFORMATION FUND (SRTRN207) Total	9,787,120	11,980,649	16,377,874	9,779,848	24,865,151	8,413,686	3,618,789	4,023,489	2,800,000
Fiscal Services (F620) Total	36,476,229	35,929,016	40,313,832	35,891,768	49,184,913	32,263,485	27,917,643	28,880,345	28,237,735

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2015, Version 1
 Technology & Change Management (F630)

Fund & Cost Center	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
CAPITAL IMPROVEMENT (CPGCP401)									
671 Other Revenue	248,308	0	581,938	581,938	255,000	260,000	265,000	270,000	275,000
CAPITAL IMPROVEMENT (CPGCP401) Total	248,308	0	581,938	581,938	255,000	260,000	265,000	270,000	275,000
INFORMATION TECH-OPERATING (IS671671)									
600 Charges For Services	5,228,192	4,891,176	4,891,176	4,881,173	4,833,377	4,817,797	4,791,148	4,867,448	4,872,687
664 Interest And Rents	825	0	0	0	0	0	0	0	0
671 Other Revenue	985	0	0	0	0	0	0	0	0
INFORMATION TECH-OPERATING (IS671671) Total	5,230,002	4,891,176	4,891,176	4,881,173	4,833,377	4,817,797	4,791,148	4,867,448	4,872,687
INFORMATION TECHNOLOGY-CAPITAL (IS671672)									
600 Charges For Services	0	918,964	918,964	918,964	946,533	974,929	1,004,177	1,034,302	1,034,302
695 Other Financing Sources	2,921,698	0	0	0	0	0	0	0	0
INFORMATION TECHNOLOGY-CAPITAL (IS671672) Total	2,921,698	918,964	918,964	918,964	946,533	974,929	1,004,177	1,034,302	1,034,302
WIRELESS BROADBAND (IS671673)									
600 Charges For Services	49,227	0	0	0	0	0	0	0	0
664 Interest And Rents	124,428	0	0	0	0	0	0	0	0
WIRELESS BROADBAND (IS671673) Total	173,655	0	0	0	0	0	0	0	0
FMS (IS671675)									
501 Intergovernmental Revenues	0	0	3,428,000	400,000	0	0	0	0	0
695 Other Financing Sources	749,415	0	47,810	0	3,000,000	1,000,000	0	0	0
FMS (IS671675) Total	749,415	0	3,475,810	400,000	3,000,000	1,000,000	0	0	0
Technology & Change Management (F630) Total	9,323,078	5,810,140	9,867,888	6,782,075	9,034,910	7,052,726	6,060,325	6,171,750	6,181,989

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Expense
 Budget 2015, Version 1
 Technology & Change Management (F630)

Fund & Cost Center	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
CAPITAL IMPROVEMENT (CPGCP401)									
800 Other Services And Charges	86,361	0	581,938	581,938	255,000	260,000	265,000	270,000	275,000
970 Capital Outlay	32,894	0	0	0	0	0	0	0	0
CAPITAL IMPROVEMENT (CPGCP401) Total	119,255	0	581,938	581,938	255,000	260,000	265,000	270,000	275,000
GENERAL FUND OPERATING (GFGEN101)									
701 Personal Services	130,370	131,581	131,581	131,582	136,272	138,126	137,355	137,918	137,902
726 Supplies	60	0	0	250	0	1,150	0	0	0
800 Other Services And Charges	42,151	61,853	61,853	62,573	50,941	52,948	55,082	57,167	58,040
970 Capital Outlay	159	0	0	0	0	0	0	0	0
GENERAL FUND OPERATING (GFGEN101) Total	172,740	193,433	193,433	194,405	187,213	192,224	192,437	195,085	195,942
INFORMATION TECH-OPERATING (IS671671)									
701 Personal Services	471,792	471,980	471,980	471,981	490,107	500,037	499,915	502,541	503,845
726 Supplies	6,800	16,800	16,800	38,393	38,393	39,089	39,805	41,003	41,764
800 Other Services And Charges	3,989,100	4,410,303	4,777,192	4,856,723	4,166,961	4,197,852	4,168,139	4,289,466	4,294,295
970 Capital Outlay	49,546	90,393	90,393	86,800	0	0	0	0	0
990 Debt Service	19,659	2,084	2,084	2,084	0	0	0	0	0
996 Appropriation Lapse	0	(64,044)	(64,044)	0	(47,463)	(47,892)	(47,636)	(48,918)	(49,079)
999 Transfers Out	3,943,302	238,676	238,676	238,676	92,815	95,599	98,467	101,421	104,464
INFORMATION TECH-OPERATING (IS671671) Total	8,480,198	5,166,192	5,533,081	5,694,657	4,740,813	4,784,685	4,758,690	4,885,513	4,895,289
INFORMATION TECHNOLOGY-CAPITAL (IS671672)									
800 Other Services And Charges	1,009,234	0	60,000	0	0	0	0	0	0
970 Capital Outlay	10,867	1,066,322	1,066,322	1,065,757	813,450	892,454	892,454	892,454	892,454
INFORMATION TECHNOLOGY-CAPITAL (IS671672) Total	1,020,101	1,066,322	1,126,322	1,065,757	813,450	892,454	892,454	892,454	892,454

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Expense
 Budget 2015, Version 1
 Technology & Change Management (F630)

Fund & Cost Center	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
WIRELESS BROADBAND (IS671673)									
800 Other Services And Charges	236,659	0	110	0	0	0	0	0	0
999 Transfers Out	0	0	521,367	0	0	0	0	0	0
WIRELESS BROADBAND (IS671673) Total	236,659	0	521,477	0	0	0	0	0	0
311 Program (IS671674)									
800 Other Services And Charges	25,649	0	0	0	0	0	0	0	0
311 Program (IS671674) Total	25,649	0	0	0	0	0	0	0	0
FMS (IS671675)									
800 Other Services And Charges	224,189	0	3,475,810	404,000	3,300,000	1,300,000	0	0	0
990 Debt Service	0	0	0	830	0	0	0	0	0
FMS (IS671675) Total	224,189	0	3,475,810	404,830	3,300,000	1,300,000	0	0	0
Technology & Change Management (F630) Total	10,278,791	6,425,947	11,432,061	7,941,587	9,296,476	7,429,363	6,108,581	6,243,052	6,258,685

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2015, Version 1
 Treasury (F640)

Fund & Cost Center	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
GRBA CARC - PHASE II (CPGBA528)									
664 Interest And Rents	924	0	0	0	0	0	0	0	0
GRBA CARC - PHASE II (CPGBA528) Total	924	0	0	0	0	0	0	0	0
CAPITAL RESERVE (CPGCP403)									
401 Taxes	4,951,473	4,961,073	4,961,073	4,881,585	4,858,408	4,909,382	4,968,048	5,045,966	5,096,911
CAPITAL RESERVE (CPGCP403) Total	4,951,473	4,961,073	4,961,073	4,881,585	4,858,408	4,909,382	4,968,048	5,045,966	5,096,911
DDA SCHOOL TAX INCREMENT (CUDDA763)									
401 Taxes	6,256,091	0	0	0	0	0	0	0	0
DDA SCHOOL TAX INCREMENT (CUDDA763) Total	6,256,091	0	0	0	0	0	0	0	0
DDA NON TAX INCREMENT (CUDDA764)									
664 Interest And Rents	24,669	20,000	20,000	22,000	22,000	25,000	25,000	25,000	25,000
DDA NON TAX INCREMENT (CUDDA764) Total	24,669	20,000	20,000	22,000	22,000	25,000	25,000	25,000	25,000
DDA LOCAL TAX INCREMENT (CUDDA765)									
401 Taxes	3,962,476	0	0	0	0	0	0	0	0
664 Interest And Rents	74,097	50,000	50,000	72,000	72,000	74,000	74,000	74,000	74,000
DDA LOCAL TAX INCREMENT (CUDDA765) Total	4,036,573	50,000	50,000	72,000	72,000	74,000	74,000	74,000	74,000

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2015, Version 1
 Treasury (F640)

Fund & Cost Center	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
61ST DISTRICT COURT (CUDIS740)									
664 Interest And Rents	1,948	0	0	4,500	4,500	5,200	5,200	5,200	5,200
61ST DISTRICT COURT (CUDIS740) Total	1,948	0	0	4,500	4,500	5,200	5,200	5,200	5,200
BROWNFIELD REDEVELOPMENT AUTHORITY (CUGBR768)									
664 Interest And Rents	5,058	2,600	2,600	5,300	5,300	5,500	5,500	5,500	5,500
BROWNFIELD REDEVELOPMENT AUTHORITY (CUGBR768) Total	5,058	2,600	2,600	5,300	5,300	5,500	5,500	5,500	5,500
TAX INCREMENT FINANCE AUTHORITY (CUTIF766)									
401 Taxes	435,466	0	0	0	0	0	0	0	0
664 Interest And Rents	5,641	3,000	3,000	7,000	7,000	7,200	7,200	7,200	7,200
TAX INCREMENT FINANCE AUTHORITY (CUTIF766) Total	441,107	3,000	3,000	7,000	7,000	7,200	7,200	7,200	7,200
BELKNAP ICE ARENA (EN578578)									
664 Interest And Rents	2,227	2,000	2,000	1,500	1,500	1,800	1,800	1,800	1,800
BELKNAP ICE ARENA (EN578578) Total	2,227	2,000	2,000	1,500	1,500	1,800	1,800	1,800	1,800
AUTO PARKING OPERATING (ENAPS585)									
664 Interest And Rents	109,917	64,500	64,500	70,000	70,000	75,000	75,000	75,000	75,000
AUTO PARKING OPERATING (ENAPS585) Total	109,917	64,500	64,500	70,000	70,000	75,000	75,000	75,000	75,000

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2015, Version 1
 Treasury (F640)

Fund & Cost Center	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
CEMETERY-GOLF COURSE (ENC503)									
664 Interest And Rents	23	20	20	20	20	20	20	20	20
CEMETERY-GOLF COURSE (ENC503) Total	23	20	20	20	20	20	20	20	20
RECEIVING/OPERATIONS (ENS500)									
664 Interest And Rents	114,534	120,000	120,000	150,000	150,000	170,000	170,000	170,000	170,000
RECEIVING/OPERATIONS (ENS500) Total	114,534	120,000	120,000	150,000	150,000	170,000	170,000	170,000	170,000
RECEIVING/OPERATIONS (ENW500)									
664 Interest And Rents	123,279	110,000	110,000	140,000	140,000	150,000	150,000	150,000	150,000
RECEIVING/OPERATIONS (ENW500) Total	123,279	110,000	110,000	140,000	140,000	150,000	150,000	150,000	150,000
GENERAL FUND OPERATING (GFGEN101)									
401 Taxes	12,987,849	13,004,672	13,004,672	12,928,236	12,933,552	13,060,759	13,208,793	13,419,970	13,553,767
600 Charges For Services	143,128	140,141	140,141	142,441	141,800	141,800	141,800	141,800	141,800
655 Fines And Forfeitures	1,454,408	1,821,500	1,821,500	1,771,400	1,769,400	1,792,400	1,792,400	1,792,400	1,792,400
664 Interest And Rents	223,279	400,000	400,000	340,000	360,000	400,000	450,000	500,000	550,000
671 Other Revenue	174,779	130,040	130,040	139,330	119,330	119,330	119,330	119,330	119,330
GENERAL FUND OPERATING (GFGEN101) Total	14,983,443	15,496,353	15,496,353	15,321,407	15,324,082	15,514,289	15,712,323	15,973,500	16,157,297
MOTOR EQUIPMENT-OPERATING (IS641641)									
664 Interest And Rents	46,585	37,000	37,000	60,800	67,200	67,200	67,200	67,200	67,200
MOTOR EQUIPMENT-OPERATING (IS641641) Total	46,585	37,000	37,000	60,800	67,200	67,200	67,200	67,200	67,200

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
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 Treasury (F640)

Fund & Cost Center	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
FACILITIES MGMT-OPERATING (IS651651)									
664 Interest And Rents	12,491	12,300	12,300	12,920	14,280	14,280	14,280	14,280	14,280
FACILITIES MGMT-OPERATING (IS651651) Total	12,491	12,300	12,300	12,920	14,280	14,280	14,280	14,280	14,280
ENGINEERING SERVICES (IS661661)									
664 Interest And Rents	10,913	3,900	3,900	4,800	4,800	5,000	5,000	5,000	5,000
ENGINEERING SERVICES (IS661661) Total	10,913	3,900	3,900	4,800	4,800	5,000	5,000	5,000	5,000
INFORMATION TECH-OPERATING (IS671671)									
664 Interest And Rents	26,272	23,000	23,000	29,735	32,865	32,865	32,865	32,865	32,865
INFORMATION TECH-OPERATING (IS671671) Total	26,272	23,000	23,000	29,735	32,865	32,865	32,865	32,865	32,865
HEALTH INSURANCE (ISINS637)									
664 Interest And Rents	79,840	50,000	50,000	85,500	94,500	94,500	94,500	94,500	94,500
HEALTH INSURANCE (ISINS637) Total	79,840	50,000	50,000	85,500	94,500	94,500	94,500	94,500	94,500
OTHER RESERVES (ISINS638)									
664 Interest And Rents	62,770	30,000	30,000	72,675	80,325	80,325	80,325	80,325	80,325
OTHER RESERVES (ISINS638) Total	62,770	30,000	30,000	72,675	80,325	80,325	80,325	80,325	80,325

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2015, Version 1
 Treasury (F640)

Fund & Cost Center	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
CEMETERY PERPETUAL CARE (PFCPC150)									
664 Interest And Rents	27,971	15,000	15,000	24,000	24,000	26,000	26,000	26,000	26,000
CEMETERY PERPETUAL CARE (PFCPC150) Total	27,971	15,000	15,000	24,000	24,000	26,000	26,000	26,000	26,000
MICHIGAN JUSTICE TRAINING (SR216216)									
664 Interest And Rents	701	500	500	600	600	700	700	700	700
MICHIGAN JUSTICE TRAINING (SR216216) Total	701	500	500	600	600	700	700	700	700
REFUSE COLLECTION (SR226226)									
401 Taxes	6,331,795	6,267,360	6,267,360	6,249,455	6,231,677	6,285,095	6,347,348	6,447,098	6,511,944
664 Interest And Rents	22,144	21,000	21,000	6,000	0	0	0	0	0
REFUSE COLLECTION (SR226226) Total	6,353,938	6,288,360	6,288,360	6,255,455	6,231,677	6,285,095	6,347,348	6,447,098	6,511,944
VEHICLE STORAGE FACILITY (SR235235)									
664 Interest And Rents	1,231	1,000	1,000	600	600	700	700	700	700
VEHICLE STORAGE FACILITY (SR235235) Total	1,231	1,000	1,000	600	600	700	700	700	700
PROPERTY MANAGEMENT (SR246248)									
664 Interest And Rents	7,348	5,000	5,000	3,000	3,000	3,500	3,500	3,500	3,500
PROPERTY MANAGEMENT (SR246248) Total	7,348	5,000	5,000	3,000	3,000	3,500	3,500	3,500	3,500

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2015, Version 1
 Treasury (F640)

Fund & Cost Center	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
BUILDING INSPECTIONS (SR249249)									
664 Interest And Rents	14,762	8,400	8,400	9,200	9,200	10,000	10,000	10,000	10,000
BUILDING INSPECTIONS (SR249249) Total	14,762	8,400	8,400	9,200	9,200	10,000	10,000	10,000	10,000
DNR PROPERTIES (SR253253)									
664 Interest And Rents	558	400	400	400	400	500	500	500	500
DNR PROPERTIES (SR253253) Total	558	400	400	400	400	500	500	500	500
SIDEWALK REPAIR (SR256256)									
664 Interest And Rents	2,781	1,600	1,600	2,100	2,100	2,200	2,200	2,200	2,200
SIDEWALK REPAIR (SR256256) Total	2,781	1,600	1,600	2,100	2,100	2,200	2,200	2,200	2,200
DRUG LAW ENFORCEMENT (SR265265)									
664 Interest And Rents	8,095	3,300	3,300	5,600	5,600	5,800	5,800	5,800	5,800
DRUG LAW ENFORCEMENT (SR265265) Total	8,095	3,300	3,300	5,600	5,600	5,800	5,800	5,800	5,800
DRUG LAW ENFORCEMENT - 266 (SR265266)									
664 Interest And Rents	0	0	0	2,400	2,400	2,600	2,600	2,600	2,600
DRUG LAW ENFORCEMENT - 266 (SR265266) Total	0	0	0	2,400	2,400	2,600	2,600	2,600	2,600

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2015, Version 1
 Treasury (F640)

Fund & Cost Center	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
DOWNTOWN IMPROVEMENT DISTRICT (SRDID247)									
664 Interest And Rents	2,965	2,200	2,200	1,900	1,900	2,000	2,000	2,000	2,000
DOWNTOWN IMPROVEMENT DISTRICT (SRDID247) Total	2,965	2,200	2,200	1,900	1,900	2,000	2,000	2,000	2,000
COMMUNITY DISPATCH (SRDSP261)									
664 Interest And Rents	2,116	0	0	4,300	4,300	2,200	2,200	2,200	2,200
COMMUNITY DISPATCH (SRDSP261) Total	2,116	0	0	4,300	4,300	2,200	2,200	2,200	2,200
ECONOMIC DEVELOPMENT (SREDC260)									
664 Interest And Rents	4,525	0	0	4,200	4,200	4,400	4,400	4,400	4,400
ECONOMIC DEVELOPMENT (SREDC260) Total	4,525	0	0	4,200	4,200	4,400	4,400	4,400	4,400
HISTORICAL COMMISSION (SRGNL213)									
664 Interest And Rents	373	0	0	300	300	300	300	300	300
HISTORICAL COMMISSION (SRGNL213) Total	373	0	0	300	300	300	300	300	300
GENERAL TRUST (SRGNL220)									
664 Interest And Rents	257	300	300	175	175	175	175	175	175
GENERAL TRUST (SRGNL220) Total	257	300	300	175	175	175	175	175	175

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2015, Version 1
 Treasury (F640)

Fund & Cost Center	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
AMAN PARK/INDIAN TRAILS (SRGNL225)									
664 Interest And Rents	74	100	100	0	0	0	0	0	0
AMAN PARK/INDIAN TRAILS (SRGNL225) Total	74	100	100	0	0	0	0	0	0
OTHER GRANTS (SRGRT254)									
664 Interest And Rents	1,606	900	900	800	800	900	900	900	900
OTHER GRANTS (SRGRT254) Total	1,606	900	900	800	800	900	900	900	900
LIBRARY TRUST (SRLIB205)									
664 Interest And Rents	1,787	1,400	1,400	1,500	1,500	1,700	1,700	1,700	1,700
LIBRARY TRUST (SRLIB205) Total	1,787	1,400	1,400	1,500	1,500	1,700	1,700	1,700	1,700
PUBLIC LIBRARY OPERATING (SRLIB218)									
401 Taxes	8,210,696	8,188,112	8,188,112	8,103,825	8,076,093	8,155,494	8,236,540	8,365,890	8,449,093
664 Interest And Rents	22,903	19,000	19,000	20,000	20,000	21,000	21,000	21,000	21,000
PUBLIC LIBRARY OPERATING (SRLIB218) Total	8,233,599	8,207,112	8,207,112	8,123,825	8,096,093	8,176,494	8,257,540	8,386,890	8,470,093
PUBLIC LIBRARY GRANTS/PROJECTS (SRLIB219)									
401 Taxes	1,506,895	1,483,694	1,483,694	1,487,261	1,483,471	1,496,507	1,510,927	1,534,941	1,549,955
664 Interest And Rents	12,063	7,800	7,800	6,500	6,500	7,000	7,000	7,000	7,000
PUBLIC LIBRARY GRANTS/PROJECTS (SRLIB219) Total	1,518,958	1,491,494	1,491,494	1,493,761	1,489,971	1,503,507	1,517,927	1,541,941	1,556,955

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2015, Version 1
 Treasury (F640)

Fund & Cost Center	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
Parks Millage (SRPRK217)									
401 Taxes	0	0	0	0	3,856,828	3,871,913	3,908,353	3,969,085	4,008,627
Parks Millage (SRPRK217) Total	0	0	0	0	3,856,828	3,871,913	3,908,353	3,969,085	4,008,627
MAJOR STREETS (SRSTR202)									
664 Interest And Rents	20,634	0	0	12,000	12,000	13,000	13,000	13,000	13,000
MAJOR STREETS (SRSTR202) Total	20,634	0	0	12,000	12,000	13,000	13,000	13,000	13,000
LOCAL STREETS (SRSTR203)									
664 Interest And Rents	18,026	9,000	9,000	4,000	4,000	4,500	4,500	4,500	4,500
LOCAL STREETS (SRSTR203) Total	18,026	9,000	9,000	4,000	4,000	4,500	4,500	4,500	4,500
TRANSFORMATION FUND (SRTRN207)									
664 Interest And Rents	0	35,000	0	60,000	70,000	75,000	70,000	65,000	60,000
TRANSFORMATION FUND (SRTRN207) Total	0	35,000	0	60,000	70,000	75,000	70,000	65,000	60,000
Treasury (F640) Total	47,512,444	37,056,812	37,021,812	36,951,858	40,770,424	41,224,745	41,670,604	42,318,545	42,750,892

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Expense
 Budget 2015, Version 1
 Treasury (F640)

Fund & Cost Center	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
AUTO PARKING OPERATING (ENAPS585)									
800 Other Services And Charges	53,941	58,000	58,000	50,000	60,000	60,000	60,000	60,000	60,000
AUTO PARKING OPERATING (ENAPS585) Total	53,941	58,000	58,000	50,000	60,000	60,000	60,000	60,000	60,000
RECEIVING/OPERATIONS (ENWSS500)									
701 Personal Services	279,885	288,729	288,729	277,661	272,401	277,612	278,477	281,045	282,265
726 Supplies	4,218	4,500	4,500	5,190	5,500	5,500	5,500	5,500	5,500
800 Other Services And Charges	168,634	126,243	126,243	147,324	135,581	141,268	146,917	147,870	148,033
970 Capital Outlay	0	0	0	0	330	0	0	0	0
RECEIVING/OPERATIONS (ENWSS500) Total	452,738	419,472	419,472	430,175	413,812	424,380	430,894	434,415	435,798
GENERAL FUND OPERATING (GFGEN101)									
701 Personal Services	1,263,011	1,331,604	1,330,004	1,256,406	1,430,677	1,457,009	1,462,031	1,473,313	1,478,082
726 Supplies	108,337	77,000	77,000	121,500	88,085	88,085	88,085	88,085	88,085
800 Other Services And Charges	479,888	584,461	584,461	601,723	607,031	608,116	614,428	623,156	624,326
970 Capital Outlay	3,398	0	1,600	0	0	0	0	0	0
GENERAL FUND OPERATING (GFGEN101) Total	1,854,634	1,993,065	1,993,065	1,979,629	2,125,793	2,153,210	2,164,544	2,184,554	2,190,493
REFUSE COLLECTION (SR226226)									
701 Personal Services	50,421	62,102	62,102	55,147	47,197	48,505	49,027	49,598	49,856
726 Supplies	0	200	200	280	200	200	200	200	200
800 Other Services And Charges	8,852	8,755	8,755	10,255	4,111	7,733	7,818	8,039	7,992
REFUSE COLLECTION (SR226226) Total	59,272	71,057	71,057	65,682	51,508	56,438	57,045	57,837	58,048
Treasury (F640) Total	2,420,584	2,541,594	2,541,594	2,525,486	2,651,113	2,694,027	2,712,483	2,736,807	2,744,339

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2015, Version 1
 Comptroller's Office (F650)

Fund & Cost Center	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
GENERAL FUND OPERATING (GFGEN101)									
600 Charges For Services	294	350	350	350	350	350	350	350	350
664 Interest And Rents	280	0	0	0	0	0	0	0	0
671 Other Revenue	1,967	1,565	1,565	7,625	1,565	1,565	1,565	1,565	1,565
GENERAL FUND OPERATING (GFGEN101) Total	2,541	1,915	1,915	7,975	1,915	1,915	1,915	1,915	1,915
Comptroller's Office (F650) Total	2,541	1,915	1,915	7,975	1,915	1,915	1,915	1,915	1,915

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Expense
 Budget 2015, Version 1
 Comptroller's Office (F650)

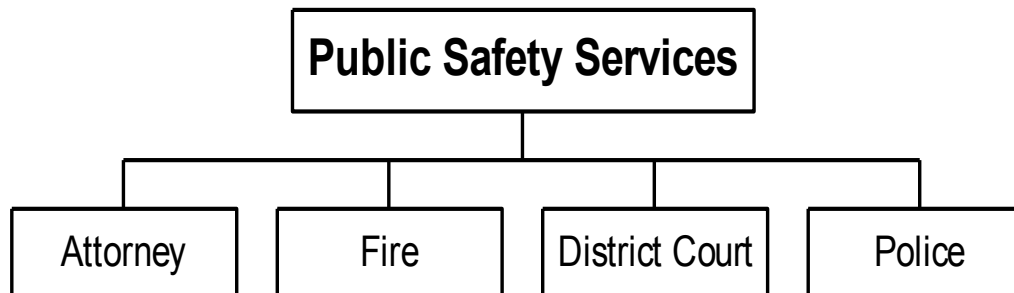
Fund & Cost Center	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
GENERAL FUND OPERATING (GFGEN101)									
701 Personal Services	1,438,700	1,662,245	1,662,245	1,661,882	1,732,602	1,765,363	1,767,316	1,783,766	1,790,783
726 Supplies	24,562	47,745	47,745	46,745	40,420	36,920	36,915	37,920	37,920
800 Other Services And Charges	423,488	681,098	681,098	631,300	670,702	635,764	648,588	686,861	705,146
GENERAL FUND OPERATING (GFGEN101) Total	1,886,750	2,391,088	2,391,088	2,339,927	2,443,724	2,438,047	2,452,819	2,508,547	2,533,849
Comptroller's Office (F650) Total	1,886,750	2,391,088	2,391,088	2,339,927	2,443,724	2,438,047	2,452,819	2,508,547	2,533,849

Public Safety Services INTRODUCTION

Group Mission Statement

The mission of the Public Safety Service Group is to promote safety, security, and order within the geographical boundaries of the City of Grand Rapids through fire protection, law enforcement and legal representation and enhance urban living by planning, promoting, and assisting in community special and cultural events and celebrations,.

ORGANIZATIONAL STRUCTURE



Public Safety

Functional Group Funding:

Fund Type	Public Safety Funding		2015 Fund Type Totals
Capital Projects	1,617,900	10.51 %	15,388,345
Debt Service	0	0.00 %	1,352,188
Enterprise	0	0.00 %	127,069,539
Fiduciary	0	0.00 %	11,319,917
General Fund	76,662,013	62.84 %	122,003,869
Internal Service	0	0.00 %	67,907,512
Permanent Funds	0	0.00 %	45,240
Special Revenue	21,305,074	19.86 %	107,287,252
TOTAL FUNCTIONAL GROUP FUNDING	99,584,988	22.01 %	452,373,863

Public Safety (PS)

Departmental Funding:

Page	Department	Subfund	2015 Appropriation Budget	Fund Stmt Page Reference
248	Police (E510)	CAPITAL IMPROVEMENT (CPGCP401)	955,000	157
		GENERAL FUND OPERATING (GFGEN101)	46,392,674	101
		MICHIGAN JUSTICE TRAINING (SR216216)	60,000	120
		DRUG LAW ENFORCEMENT (SR265265)	482,855	117
		DRUG LAW ENFORCEMENT - 266 (SR265266)	(0)	
		COMMUNITY DISPATCH (SRDSP261)	6,098,029	114
		POLICE GRANTS (SRGRT255)	931,253	168
			54,919,810	
252	Fire (E520)	CAPITAL IMPROVEMENT (CPGCP401)	662,900	157
		GENERAL FUND OPERATING (GFGEN101)	27,919,951	101
			28,582,851	

Public Safety (PS)

Departmental Funding:

Page	Department	Subfund	2015 Appropriation Budget	Fund Stmt Page Reference
254	District Court (E530)	61ST DISTRICT COURT (CUDIS740) 61ST DISTRICT COURT GRANTS (CUDIS741)	13,732,938 <hr/> 0 <hr/> 13,732,938	115
256	Attorney's Office (E540)	GENERAL FUND OPERATING (GFGEN101)	2,349,389 <hr/> 2,349,389	101
Public Safety (PS) Total			<hr/> 99,584,988 <hr/>	

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2015, Version 1
 Police (E510)

Fund & Cost Center	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
CAPITAL IMPROVEMENT (CPGCP401)									
695 Other Financing Sources	336,616	199,260	357,260	199,260	955,000	205,000	205,000	50,000	50,000
CAPITAL IMPROVEMENT (CPGCP401) Total	336,616	199,260	357,260	199,260	955,000	205,000	205,000	50,000	50,000
GENERAL FUND OPERATING (GFGEN101)									
450 Licenses And Permits	42,316	55,550	55,550	42,000	42,000	42,000	42,000	42,000	42,000
501 Intergovernmental Revenues	192,592	155,000	155,000	164,714	160,000	160,000	160,000	160,000	160,000
600 Charges For Services	707,453	538,000	538,000	501,650	493,500	493,500	493,500	493,500	493,500
655 Fines And Forfeitures	255,082	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
664 Interest And Rents	78,252	51,500	51,500	41,500	41,500	41,500	41,500	41,500	41,500
671 Other Revenue	556,325	712,500	712,500	602,000	606,000	606,000	606,000	606,000	606,000
695 Other Financing Sources	1,227,298	1,291,143	1,357,228	1,291,143	1,350,366	188,481	190,985	193,565	196,222
GENERAL FUND OPERATING (GFGEN101) Total	3,059,319	3,053,693	3,119,778	2,893,007	2,943,366	1,781,481	1,783,985	1,786,565	1,789,222
MICHIGAN JUSTICE TRAINING (SR216216)									
501 Intergovernmental Revenues	(10,799)	52,000	67,000	52,000	52,000	52,000	52,000	52,000	52,000
671 Other Revenue	14,178	0	0	0	0	0	0	0	0
MICHIGAN JUSTICE TRAINING (SR216216) Total	3,379	52,000	67,000	52,000	52,000	52,000	52,000	52,000	52,000
DRUG LAW ENFORCEMENT (SR265265)									
501 Intergovernmental Revenues	826	15,000	15,000	15,000	29,000	29,000	29,000	29,000	29,000
600 Charges For Services	61,638	50,050	50,050	45,439	64,200	64,200	64,200	64,200	64,200
664 Interest And Rents	1,201	0	0	0	0	0	0	0	0
671 Other Revenue	164,720	51,000	51,000	81,000	71,000	71,000	71,000	71,000	71,000
DRUG LAW ENFORCEMENT (SR265265) Total	228,385	116,050	116,050	141,439	164,200	164,200	164,200	164,200	164,200

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2015, Version 1
 Police (E510)

Fund & Cost Center	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
DRUG LAW ENFORCEMENT - 266 (SR265266)									
501 Intergovernmental Revenues	14,334	0	0	0	0	0	0	0	0
600 Charges For Services	88,534	0	0	0	0	0	0	0	0
664 Interest And Rents	4,965	0	0	0	0	0	0	0	0
671 Other Revenue	15,793	0	0	0	0	0	0	0	0
DRUG LAW ENFORCEMENT - 266 (SR265266) Total	123,626	0	0	0	0	0	0	0	0
COMMUNITY DISPATCH (SRDSP261)									
501 Intergovernmental Revenues	2,705,344	2,508,341	2,508,341	2,458,041	2,558,306	2,561,055	2,570,543	2,587,874	2,598,524
671 Other Revenue	0	0	0	12,407	0	0	0	0	0
695 Other Financing Sources	3,828,253	3,291,458	3,291,458	3,291,458	3,539,723	3,549,616	3,583,772	3,646,160	3,684,497
COMMUNITY DISPATCH (SRDSP261) Total	6,533,597	5,799,799	5,799,799	5,761,906	6,098,029	6,110,671	6,154,315	6,234,034	6,283,021
POLICE GRANTS (SRGRT255)									
501 Intergovernmental Revenues	896,765	0	405,235	262,971	430,000	420,000	400,000	0	0
664 Interest And Rents	182	0	0	0	0	0	0	0	0
671 Other Revenue	784	0	0	0	0	0	0	0	0
695 Other Financing Sources	1,530,074	477,436	898,894	371,259	501,253	538,964	568,789	973,489	0
POLICE GRANTS (SRGRT255) Total	2,427,805	477,436	1,304,129	634,230	931,253	958,964	968,789	973,489	0
Police (E510) Total	12,712,725	9,698,238	10,764,016	9,681,842	11,143,848	9,272,316	9,328,289	9,260,288	8,338,443

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Expense
 Budget 2015, Version 1
 Police (E510)

Fund & Cost Center	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
CAPITAL IMPROVEMENT (CPGCP401)									
800 Other Services And Charges	3,500	0	0	0	0	0	0	0	0
970 Capital Outlay	236,576	199,260	357,260	199,260	955,000	205,000	205,000	50,000	50,000
CAPITAL IMPROVEMENT (CPGCP401) Total	240,076	199,260	357,260	199,260	955,000	205,000	205,000	50,000	50,000
GENERAL FUND OPERATING (GFGEN101)									
701 Personal Services	37,003,566	36,018,250	35,705,944	36,159,755	38,362,574	38,416,139	38,718,365	38,861,627	39,126,089
726 Supplies	506,095	684,815	762,815	622,815	627,309	761,169	749,278	772,255	795,923
800 Other Services And Charges	6,202,945	6,398,472	6,667,248	6,722,961	7,137,527	7,349,920	7,475,835	7,640,686	7,744,556
970 Capital Outlay	21,312	59,820	34,820	28,742	81,900	85,707	89,629	93,666	97,827
999 Transfers Out	1,363,169	603,436	696,635	612,119	183,364	191,178	192,701	192,956	194,946
GENERAL FUND OPERATING (GFGEN101) Total	45,097,087	43,764,793	43,867,462	44,146,392	46,392,674	46,804,113	47,225,808	47,561,190	47,959,341
MICHIGAN JUSTICE TRAINING (SR216216)									
726 Supplies	30,090	0	0	0	0	0	0	0	0
800 Other Services And Charges	30,032	60,000	75,000	70,000	60,000	60,000	60,000	60,000	60,000
MICHIGAN JUSTICE TRAINING (SR216216) Total	60,122	60,000	75,000	70,000	60,000	60,000	60,000	60,000	60,000
DRUG LAW ENFORCEMENT (SR265265)									
701 Personal Services	86,331	127,004	127,004	127,005	130,455	131,631	131,682	132,477	132,916
726 Supplies	60,957	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
800 Other Services And Charges	149,599	172,000	172,000	177,400	177,400	177,400	177,400	177,400	177,400
970 Capital Outlay	69,081	165,000	165,000	165,000	165,000	165,000	165,000	165,000	165,000
DRUG LAW ENFORCEMENT (SR265265) Total	365,968	474,004	474,004	479,405	482,855	484,031	484,082	484,877	485,316

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Expense
 Budget 2015, Version 1
 Police (E510)

Fund & Cost Center	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
DRUG LAW ENFORCEMENT - 266 (SR265266)									
701 Personal Services	136,082	0	0	0	(0)	(0)	0	0	0
726 Supplies	13,013	0	0	0	0	0	0	0	0
800 Other Services And Charges	258,518	0	350,000	0	0	0	0	0	0
970 Capital Outlay	4,531	0	0	0	0	0	0	0	0
DRUG LAW ENFORCEMENT - 266 (SR265266) Total	412,144	0	350,000	0	(0)	(0)	0	0	0
COMMUNITY DISPATCH (SRDSP261)									
701 Personal Services	5,379,859	5,751,361	5,751,361	5,236,943	5,654,338	5,398,949	5,423,373	5,480,690	5,513,081
726 Supplies	19,373	21,500	37,000	31,000	21,500	22,145	22,809	23,494	24,198
800 Other Services And Charges	424,644	360,665	360,665	300,977	354,301	363,966	374,569	388,094	395,548
970 Capital Outlay	12,506	13,000	13,000	5,000	10,500	10,500	10,500	10,500	10,500
996 Appropriation Lapse	0	(645,000)	(645,000)	0	(250,000)	0	0	0	0
999 Transfers Out	254,320	298,273	298,273	298,273	307,390	315,111	323,064	331,256	339,694
COMMUNITY DISPATCH (SRDSP261) Total	6,090,701	5,799,799	5,815,299	5,872,193	6,098,029	6,110,671	6,154,315	6,234,034	6,283,021
POLICE GRANTS (SRGRT255)									
701 Personal Services	1,612,873	477,436	1,154,687	478,318	931,253	958,964	968,789	973,489	(0)
726 Supplies	2,740	0	6,910	3,000	0	0	0	0	0
800 Other Services And Charges	261,953	0	142,532	131,512	0	0	0	0	0
970 Capital Outlay	41,800	0	0	0	0	0	0	0	0
POLICE GRANTS (SRGRT255) Total	1,919,365	477,436	1,304,129	612,830	931,253	958,964	968,789	973,489	(0)
Police (E510) Total	54,185,463	50,775,292	52,243,154	51,380,080	54,919,810	54,622,780	55,097,993	55,363,591	54,837,679

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2015, Version 1
 Fire (E520)

Fund & Cost Center	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
CAPITAL IMPROVEMENT (CPGCP401)									
695 Other Financing Sources	152,500	165,000	4,562,225	4,562,225	662,900	1,214,900	2,001,974	1,351,982	1,751,437
CAPITAL IMPROVEMENT (CPGCP401) Total	152,500	165,000	4,562,225	4,562,225	662,900	1,214,900	2,001,974	1,351,982	1,751,437
GENERAL FUND OPERATING (GFGEN101)									
501 Intergovernmental Revenues	204,738	175,000	175,000	250,580	250,580	250,580	250,580	250,580	250,580
600 Charges For Services	276,823	266,700	266,700	150,588	262,600	275,500	288,000	308,000	323,500
664 Interest And Rents	34	0	0	0	0	0	0	0	0
671 Other Revenue	12,594	0	0	0	0	0	0	0	0
695 Other Financing Sources	1,934,382	2,870,157	3,166,347	2,388,049	2,383,291	825,654	0	0	0
GENERAL FUND OPERATING (GFGEN101) Total	2,428,570	3,311,857	3,608,047	2,789,217	2,896,471	1,351,734	538,580	558,580	574,080
OTHER GRANTS (SRGRT254)									
501 Intergovernmental Revenues	0	0	18,515	0	0	0	0	0	0
695 Other Financing Sources	0	0	4,630	0	0	0	0	0	0
OTHER GRANTS (SRGRT254) Total	0	0	23,145	0	0	0	0	0	0
FIRE GRANTS (SRGRT259)									
501 Intergovernmental Revenues	1,371,304	0	753,005	387,851	0	0	0	0	0
695 Other Financing Sources	282,478	0	108,723	61,000	0	0	0	0	0
FIRE GRANTS (SRGRT259) Total	1,653,782	0	861,728	448,851	0	0	0	0	0
Fire (E520) Total	4,234,852	3,476,857	9,055,145	7,800,293	3,559,371	2,566,634	2,540,554	1,910,562	2,325,517

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Expense
 Budget 2015, Version 1
 Fire (E520)

Fund & Cost Center	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
CAPITAL IMPROVEMENT (CPGCP401)									
970 Capital Outlay	969,574	165,000	4,562,225	4,562,225	662,900	1,214,900	2,001,974	1,351,982	1,751,437
999 Transfers Out	3,171	0	0	0	0	0	0	0	0
CAPITAL IMPROVEMENT (CPGCP401) Total	972,745	165,000	4,562,225	4,562,225	662,900	1,214,900	2,001,974	1,351,982	1,751,437
GENERAL FUND OPERATING (GFGEN101)									
701 Personal Services	24,845,893	24,783,495	24,783,495	21,615,452	24,511,365	23,545,961	22,900,308	22,971,353	23,068,875
726 Supplies	252,925	274,877	274,877	246,877	278,815	287,179	295,795	304,670	313,809
800 Other Services And Charges	2,022,964	2,353,355	2,409,355	2,321,407	2,028,790	2,074,298	2,123,888	2,175,682	2,232,185
970 Capital Outlay	269,870	243,200	403,120	480,760	295,574	304,531	286,489	289,405	318,634
990 Debt Service	340,341	327,795	623,985	327,795	323,423	318,583	108,262	53,918	52,472
999 Transfers Out	181,531	6,814	6,814	6,814	481,984	557,194	852,249	894,714	939,298
GENERAL FUND OPERATING (GFGEN101) Total	27,913,524	27,989,536	28,501,646	24,999,105	27,919,951	27,087,746	26,566,991	26,689,742	26,925,273
OTHER GRANTS (SRGRT254)									
970 Capital Outlay	0	0	23,145	0	0	0	0	0	0
OTHER GRANTS (SRGRT254) Total	0	0	23,145	0	0	0	0	0	0
FIRE GRANTS (SRGRT259)									
701 Personal Services	1,263,554	0	20,075	0	0	0	0	0	0
726 Supplies	2,383	0	15,000	0	0	0	0	0	0
800 Other Services And Charges	135,378	0	70,000	36,342	0	0	0	0	0
970 Capital Outlay	174,408	0	756,653	103,701	0	0	0	0	0
FIRE GRANTS (SRGRT259) Total	1,575,724	0	861,728	140,043	0	0	0	0	0
Fire (E520) Total	30,461,993	28,154,536	33,948,744	29,701,373	28,582,851	28,302,646	28,568,965	28,041,724	28,676,710

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2015, Version 1
 District Court (E530)

Fund & Cost Center	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
61ST DISTRICT COURT (CUDIS740)									
501 Intergovernmental Revenues	205,220	274,344	274,344	274,344	274,344	274,344	274,344	274,344	274,344
600 Charges For Services	2,017,218	2,577,200	2,577,200	2,466,300	2,493,300	2,510,300	2,510,300	2,610,300	2,610,300
655 Fines And Forfeitures	3,759,023	4,675,000	4,675,000	4,675,000	4,700,000	4,700,000	4,700,000	4,700,000	4,700,000
664 Interest And Rents	0	45,000	45,000	0	0	0	0	0	0
671 Other Revenue	(4,610)	0	0	0	0	0	0	0	0
695 Other Financing Sources	4,830,531	4,954,737	4,954,737	4,954,737	5,997,418	5,557,948	5,859,597	6,060,470	6,260,179
61ST DISTRICT COURT (CUDIS740) Total	10,807,382	12,526,281	12,526,281	12,370,381	13,465,062	13,042,592	13,344,241	13,645,114	13,844,823
61ST DISTRICT COURT GRANTS (CUDIS741)									
501 Intergovernmental Revenues	248,637	0	891,014	891,014	0	0	0	0	0
600 Charges For Services	102,780	0	100,000	100,000	0	0	0	0	0
695 Other Financing Sources	0	0	99,950	99,950	0	0	0	0	0
61ST DISTRICT COURT GRANTS (CUDIS741) Total	351,417	0	1,090,964	1,090,964	0	0	0	0	0
District Court (E530) Total	11,158,799	12,526,281	13,617,245	13,461,345	13,465,062	13,042,592	13,344,241	13,645,114	13,844,823

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Expense
 Budget 2015, Version 1
 District Court (E530)

Fund & Cost Center	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
61ST DISTRICT COURT (CUDIS740)									
701 Personal Services	6,504,581	6,692,780	6,692,780	6,696,992	6,991,180	7,075,428	7,089,199	7,159,921	7,203,472
726 Supplies	112,818	141,000	141,000	134,000	293,000	143,000	143,900	144,150	147,000
800 Other Services And Charges	5,948,046	5,964,986	5,964,986	5,917,231	6,362,614	6,175,583	6,266,699	6,421,670	6,513,557
970 Capital Outlay	25,248	20,000	20,000	20,000	45,000	25,000	30,000	34,000	34,000
996 Appropriation Lapse	0	(149,395)	(149,395)	(149,395)	(342,142)	(339,115)	(340,037)	(342,327)	(343,816)
999 Transfers Out	267,559	373,755	373,755	373,755	383,286	394,785	406,628	418,827	431,392
61ST DISTRICT COURT (CUDIS740) Total	12,858,252	13,043,126	13,043,126	12,992,583	13,732,938	13,474,681	13,596,389	13,836,241	13,985,605
61ST DISTRICT COURT GRANTS (CUDIS741)									
701 Personal Services	380,497	(0)	386,471	386,471	0	(0)	0	0	(0)
726 Supplies	121,654	0	106,521	106,521	0	0	0	0	0
800 Other Services And Charges	127,168	0	597,972	597,972	0	0	0	0	0
999 Transfers Out	0	0	99,950	9,950	0	0	0	0	0
61ST DISTRICT COURT GRANTS (CUDIS741) Total	629,319	(0)	1,190,914	1,100,914	0	(0)	0	0	(0)
District Court (E530) Total	13,487,571	13,043,126	14,234,040	14,093,497	13,732,938	13,474,681	13,596,389	13,836,241	13,985,605

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2015, Version 1
 Attorney's Office (E540)

Fund & Cost Center	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
GENERAL FUND OPERATING (GFGEN101)									
600 Charges For Services	4,637	0	0	4,500	4,500	4,500	4,500	4,500	4,500
671 Other Revenue	195	12,000	12,000	0	0	0	0	0	0
GENERAL FUND OPERATING (GFGEN101) Total	4,832	12,000	12,000	4,500	4,500	4,500	4,500	4,500	4,500
Attorney's Office (E540) Total	4,832	12,000	12,000	4,500	4,500	4,500	4,500	4,500	4,500

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Expense
 Budget 2015, Version 1
 Attorney's Office (E540)

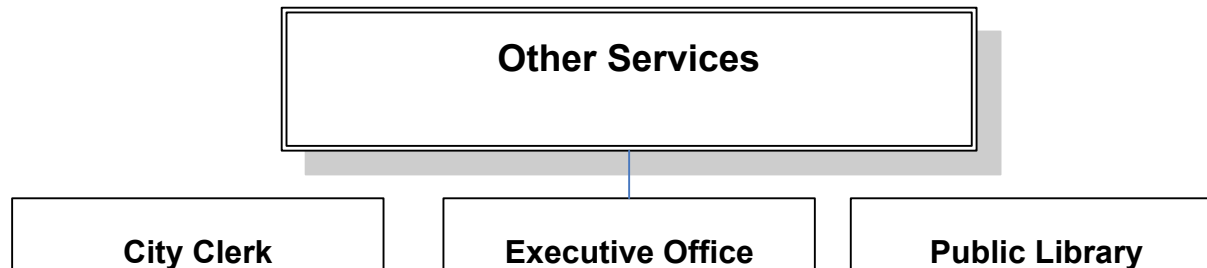
Fund & Cost Center	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
GENERAL FUND OPERATING (GFGEN101)									
701 Personal Services	1,766,819	1,817,277	1,817,277	1,817,279	1,946,421	1,968,579	1,960,839	1,971,829	1,974,802
726 Supplies	40,642	55,830	55,830	55,830	54,100	54,100	54,140	54,140	54,190
800 Other Services And Charges	343,149	350,255	350,255	350,255	346,868	349,905	355,090	360,999	363,757
970 Capital Outlay	4,006	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000
GENERAL FUND OPERATING (GFGEN101) Total	2,154,615	2,225,362	2,225,362	2,225,364	2,349,389	2,374,584	2,372,069	2,388,968	2,394,749
Attorney's Office (E540) Total	2,154,615	2,225,362	2,225,362	2,225,364	2,349,389	2,374,584	2,372,069	2,388,968	2,394,749

Other Services INTRODUCTION

Group Mission Statement

Improve and maintain the provision of essential services as required by City and State laws.

ORGANIZATIONAL STRUCTURE



Other Services

Functional Group Funding:

Fund Type	Other Services Funding		2015 Fund Type Totals
Capital Projects	10,202,499	66.30 %	15,388,345
Debt Service	0	0.00 %	1,352,188
Enterprise	0	0.00 %	127,069,539
Fiduciary	0	0.00 %	11,319,917
General Fund	3,165,185	2.59 %	122,003,869
Internal Service	0	0.00 %	67,907,512
Permanent Funds	0	0.00 %	45,240
Special Revenue	11,142,600	10.39 %	107,287,252
TOTAL FUNCTIONAL GROUP FUNDING	24,510,284	5.42 %	452,373,863

Other Services (OT)

Departmental Funding:

Page	Department	Subfund	2015 Appropriation Budget	Fund Stmt Page Reference
259	Public Library (A110)	PUBLIC LIBRARY OPERATING (SRLIB218)	9,208,550	124
		PUBLIC LIBRARY GRANTS/PROJECTS (SRLIB219)	1,934,050	125
			<i>11,142,600</i>	
261	Clerk's Office (A120)	GENERAL FUND OPERATING (GFGEN101)	1,850,828	101
			<i>1,850,828</i>	
263	Executive Office (A130)	CAPITAL RESERVE (CPGCP403)	10,202,499	158
		GENERAL FUND OPERATING (GFGEN101)	1,314,357	101
			<i>11,516,856</i>	
	Other Services (OT) Total		24,510,284	

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2015, Version 1
 Public Library (A110)

Fund & Cost Center	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
PUBLIC LIBRARY OPERATING (SRLIB218)									
401 Taxes	0	128,000	128,000	128,000	270,000	128,000	128,000	128,000	156,000
501 Intergovernmental Revenues	480,996	438,000	438,000	492,089	492,000	492,000	492,000	492,000	492,000
600 Charges For Services	93,592	134,000	134,000	134,000	134,000	134,000	134,000	134,000	134,000
655 Fines And Forfeitures	161,700	225,000	225,000	210,000	225,000	225,000	225,000	225,000	225,000
664 Interest And Rents	2,865	0	0	0	0	0	0	0	0
671 Other Revenue	2,981	0	0	0	0	0	0	0	0
PUBLIC LIBRARY OPERATING (SRLIB218) Total	742,136	925,000	925,000	964,089	1,121,000	979,000	979,000	979,000	1,007,000
PUBLIC LIBRARY GRANTS/PROJECTS (SRLIB219)									
401 Taxes	0	0	0	0	10,000	10,000	10,000	10,000	15,000
671 Other Revenue	100,000	0	0	0	0	475,000	600,000	585,000	0
PUBLIC LIBRARY GRANTS/PROJECTS (SRLIB219) Total	100,000	0	0	0	10,000	485,000	610,000	595,000	15,000
Public Library (A110) Total	842,136	925,000	925,000	964,089	1,131,000	1,464,000	1,589,000	1,574,000	1,022,000

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Expense
 Budget 2015, Version 1
 Public Library (A110)

Fund & Cost Center	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
LIBRARY RETIREE HEALTH CARE FU (FDRHC739)									
800 Other Services And Charges	128,616	0	0	0	0	0	0	0	0
LIBRARY RETIREE HEALTH CARE FU (FDRHC739) Total	128,616	0	0	0	0	0	0	0	0
PUBLIC LIBRARY OPERATING (SRLIB218)									
701 Personal Services	5,792,704	6,354,073	6,554,073	6,326,069	5,917,346	5,980,480	5,924,169	5,989,903	5,965,200
726 Supplies	82,573	86,400	86,400	86,400	88,400	89,000	90,500	91,750	91,750
800 Other Services And Charges	1,928,070	1,386,438	1,386,438	1,365,439	1,384,627	1,390,170	1,448,927	1,469,769	1,492,821
970 Capital Outlay	1,183,586	1,246,000	1,246,000	1,186,000	1,346,000	1,326,000	1,381,000	1,411,000	1,411,000
990 Debt Service	213	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	(19,000)	(19,000)	0	0	0	0	0	0
999 Transfers Out	194,522	342,497	342,497	342,497	472,177	363,355	374,256	385,483	397,047
PUBLIC LIBRARY OPERATING (SRLIB218) Total	9,181,669	9,396,408	9,596,408	9,306,405	9,208,550	9,149,005	9,218,852	9,347,905	9,357,818
PUBLIC LIBRARY GRANTS/PROJECTS (SRLIB219)									
701 Personal Services	65,040	0	0	0	0	0	0	0	0
970 Capital Outlay	335,714	60,922	60,922	130,922	0	0	0	0	0
990 Debt Service	300	300	300	300	300	300	300	300	0
999 Transfers Out	1,816,500	1,875,750	1,875,750	1,875,750	1,933,750	1,990,250	2,120,000	2,184,000	0
PUBLIC LIBRARY GRANTS/PROJECTS (SRLIB219) Total	2,217,554	1,936,972	1,936,972	2,006,972	1,934,050	1,990,550	2,120,300	2,184,300	0
Public Library (A110) Total	11,527,839	11,333,380	11,533,380	11,313,377	11,142,600	11,139,555	11,339,152	11,532,205	9,357,818

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2015, Version 1
 Clerk's Office (A120)

Fund & Cost Center	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
GENERAL FUND OPERATING (GFGEN101)									
450 Licenses And Permits	109,755	205,000	205,000	225,000	215,000	215,000	215,000	215,000	215,000
600 Charges For Services	41,001	277,500	277,500	41,000	35,000	35,000	35,000	35,000	35,000
671 Other Revenue	300	400	400	400	400	144,492	400	400	400
GENERAL FUND OPERATING (GFGEN101) Total	151,056	482,900	482,900	266,400	250,400	394,492	250,400	250,400	250,400
OTHER GRANTS (SRGRT254)									
501 Intergovernmental Revenues	0	0	4,775	0	0	0	0	0	0
OTHER GRANTS (SRGRT254) Total	0	0	4,775	0	0	0	0	0	0
Clerk's Office (A120) Total	151,056	482,900	487,675	266,400	250,400	394,492	250,400	250,400	250,400

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Expense
 Budget 2015, Version 1
 Clerk's Office (A120)

Fund & Cost Center	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
GENERAL FUND OPERATING (GFGEN101)									
701 Personal Services	1,138,534	1,274,040	1,279,040	1,080,642	1,259,006	1,337,683	1,261,461	1,245,862	1,270,324
726 Supplies	66,477	97,824	115,824	108,950	111,098	121,600	111,100	93,600	111,100
800 Other Services And Charges	405,481	402,027	402,027	427,687	480,724	497,348	501,285	496,918	516,305
970 Capital Outlay	9,900	0	0	3,000	0	0	0	0	0
GENERAL FUND OPERATING (GFGEN101) Total	1,620,392	1,773,891	1,796,891	1,620,279	1,850,828	1,956,631	1,873,846	1,836,380	1,897,729
OTHER GRANTS (SRGRT254)									
800 Other Services And Charges	0	0	4,775	0	0	0	0	0	0
OTHER GRANTS (SRGRT254) Total	0	0	4,775	0	0	0	0	0	0
Clerk's Office (A120) Total	1,620,392	1,773,891	1,801,666	1,620,279	1,850,828	1,956,631	1,873,846	1,836,380	1,897,729

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Revenue
 Budget 2015, Version 1
 Executive Office (A130)

Fund & Cost Center	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
CAPITAL IMPROVEMENT (CPGCP401)									
600 Charges For Services	0	0	17,159	0	0	0	0	0	0
664 Interest And Rents	0	0	75,758	0	0	0	0	0	0
671 Other Revenue	819,351	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	0	10,000	0	0	0	0	0	0
CAPITAL IMPROVEMENT (CPGCP401) Total	819,351	0	102,916	0	0	0	0	0	0
CAPITAL RESERVE (CPGCP403)									
671 Other Revenue	65,531	0	0	0	0	0	0	0	0
695 Other Financing Sources	247,676	208,814	1,653,062	1,653,062	62,950	61,837	60,724	59,611	58,498
CAPITAL RESERVE (CPGCP403) Total	313,206	208,814	1,653,062	1,653,062	62,950	61,837	60,724	59,611	58,498
GENERAL FUND OPERATING (GFGEN101)									
600 Charges For Services	54,041	375	375	375	375	375	0	0	0
671 Other Revenue	221	360	360	240	480	480	480	480	480
695 Other Financing Sources	20,000	0	0	0	0	0	0	0	0
GENERAL FUND OPERATING (GFGEN101) Total	74,262	735	735	615	855	855	480	480	480
OTHER GRANTS (SRGRT254)									
501 Intergovernmental Revenues	69,000	0	0	0	0	0	0	0	0
671 Other Revenue	47,783	0	0	0	0	0	0	0	0
OTHER GRANTS (SRGRT254) Total	116,783	0	0	0	0	0	0	0	0
Executive Office (A130) Total	1,323,602	209,549	1,756,713	1,653,677	63,805	62,692	61,204	60,091	58,978

City of Grand Rapids
 Dept. Budget Summary by Subfund & Character - Expense
 Budget 2015, Version 1
 Executive Office (A130)

Fund & Cost Center	2013 Actuals	2014 Adopted	2014 Amended	2014 Adopted Estimate	2015 Adopted Proposed	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
CAPITAL IMPROVEMENT (CPGCP401)									
701 Personal Services	952	0	0	0	0	0	0	0	0
970 Capital Outlay	479,125	0	102,916	0	0	0	0	0	0
CAPITAL IMPROVEMENT (CPGCP401) Total	480,077	0	102,916	0	0	0	0	0	0
CAPITAL RESERVE (CPGCP403)									
800 Other Services And Charges	165,206	166,623	166,623	166,623	166,801	166,504	166,478	166,672	166,706
970 Capital Outlay	15,070	0	0	15,070	15,070	15,070	15,060	0	0
990 Debt Service	1,766,411	1,826,017	3,270,265	3,184,598	1,762,932	2,132,932	1,838,201	1,838,610	1,061,747
999 Transfers Out	5,965,830	5,560,908	5,560,908	5,496,845	8,257,696	8,251,830	8,299,528	9,626,179	9,164,512
CAPITAL RESERVE (CPGCP403) Total	7,912,517	7,553,548	8,997,796	8,863,136	10,202,499	10,566,336	10,319,267	11,631,461	10,392,965
GENERAL FUND OPERATING (GFGEN101)									
701 Personal Services	896,146	880,477	880,477	888,521	1,085,399	1,099,772	1,099,792	1,109,167	1,114,110
726 Supplies	5,593	5,900	5,900	5,000	4,900	6,000	5,900	5,900	5,900
800 Other Services And Charges	251,073	265,135	318,235	260,985	223,058	251,913	250,749	262,553	266,439
970 Capital Outlay	1,780	3,000	3,000	0	1,000	6,000	4,500	4,500	8,200
GENERAL FUND OPERATING (GFGEN101) Total	1,154,592	1,154,512	1,207,612	1,154,506	1,314,357	1,363,685	1,360,941	1,382,120	1,394,649
OTHER GRANTS (SRGRT254)									
800 Other Services And Charges	131,535	0	0	0	0	0	0	0	0
OTHER GRANTS (SRGRT254) Total	131,535	0	0	0	0	0	0	0	0
Executive Office (A130) Total	9,678,720	8,708,060	10,308,325	10,017,642	11,516,856	11,930,021	11,680,208	13,013,581	11,787,614

APPENDIX A

City of Grand Rapids
 Statement of Revenues by Source
 Budget 2015, Version 1
 General Fund (GFGEN)

Revenue	Department	FY13 Actuals	FY14 Amended	FY14 Estimate	FY15 Budget	FY16 Forecast	FY17 Forecast	FY18 Forecast	FY19 Forecast
<u>Property Taxes (401402)</u>									
402001 REAL PROPERTY TAXES	Treasury	10,260,252	10,227,987	10,055,237	10,055,200	10,153,055	10,284,085	10,444,250	10,548,700
402002 APPEAL ADJUSTMENT-PRIOR YR TAX	Treasury	(145,446)	(100,400)	(100,425)	(125,450)	(100,425)	(80,425)	(75,425)	(75,425)
402003 PERSONAL PROPERTY TAXES	Treasury	1,049,157	928,666	1,078,207	1,076,600	1,066,928	1,046,633	1,064,444	1,075,088
402004 INDUSTRIAL/COMMERCIAL FACILITIE	Treasury	82,032	63,558	76,504	68,379	66,373	66,672	66,873	67,576
402005 PAYMENT IN LIEU OF TAXES	Treasury	48,347	67,484	61,651	60,598	60,598	60,598	60,598	60,598
402006 INT/PENALTIES DELINQUENT PROP	Treasury	23,473	67,377	61,062	53,225	55,230	55,230	55,230	55,230
402012 APPEAL ADJUSTMENTS- CURRENT YR	Treasury	37,214	0	(14,000)	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)
Total Property Taxes		11,355,029	11,254,672	11,218,236	11,173,552	11,286,759	11,417,793	11,600,970	11,716,767
<u>Income Taxes (401438)</u>									
438001 CITY INCOME TAXES	Fiscal Services	48,369,627	68,980,687	71,025,136	72,445,639	74,256,780	76,113,199	78,016,029	79,966,430
438002 CITY INCOME TAX REFUNDS	Fiscal Services	(7,532,625)	(7,252,473)	(7,645,614)	(7,798,527)	(7,993,490)	(8,193,327)	(8,398,160)	(8,608,114)
438003 INTEREST/PENALTIES-INCOME TAX	Fiscal Services	298,141	506,470	354,106	361,188	370,218	379,473	388,960	398,684
Total Income Taxes		41,135,142	62,234,684	63,733,628	65,008,300	66,633,508	68,299,345	70,006,829	71,757,000
<u>Property Tax Administration Fee (401447)</u>									
447001 PROPERTY TAX ADMINISTRATION FEE	Treasury	1,632,819	1,750,000	1,710,000	1,760,000	1,774,000	1,791,000	1,819,000	1,837,000
Total Property Tax Administration Fee		1,632,819	1,750,000	1,710,000	1,760,000	1,774,000	1,791,000	1,819,000	1,837,000
<u>Licenses (450451)</u>									
451001 MISCELLANEOUS LICENSES	Clerk's Office	109,755	205,000	225,000	215,000	215,000	215,000	215,000	215,000
Total Licenses		109,755	205,000	225,000	215,000	215,000	215,000	215,000	215,000
<u>Permits (450476)</u>									
476006 MISCELLANEOUS PERMITS	Design Development & Community Engagem	59,059	98,495	79,484	83,459	86,797	89,400	92,081	94,843
476024 LUDS PERMITS - LAND USE DEVELOP	Enterprise Services	118,952	140,000	140,000	142,000	144,000	146,000	148,000	150,000
476006 MISCELLANEOUS PERMITS	Police	33,633	42,550	30,000	30,000	30,000	30,000	30,000	30,000
476015 ALCOHOL PERMITS	Police	480	1,000	0	0	0	0	0	0
476018 ALARM PERMITS	Police	8,203	12,000	12,000	12,000	12,000	12,000	12,000	12,000
Total Permits		220,327	294,045	261,484	267,459	272,797	277,400	282,081	286,843
<u>State Grants (539539)</u>									
539701 MI DEPT OF ENVIRONMNTL QUALITY	Enterprise Services	195,428	230,000	215,956	244,542	247,096	246,331	247,887	248,727
539101 MI DEPT OF JUSTICE	Police	39,462	0	0	0	0	0	0	0
Total State Grants		234,890	230,000	215,956	244,542	247,096	246,331	247,887	248,727
<u>State Shared Revenues (501574)</u>									
574004 LIQUOR LICENSES	Police	153,130	155,000	164,714	160,000	160,000	160,000	160,000	160,000
574006 FIRE PROTECT- STATE OWND BUILD	Fire	204,738	175,000	250,580	250,580	250,580	250,580	250,580	250,580
574002 SALES & USE TAX	Fiscal Services	11,642,666	14,133,908	14,190,805	14,559,748	14,996,540	15,446,437	15,909,830	16,387,125
574004 LIQUOR LICENSES	Fiscal Services	(2,213,356)	0	0	0	0	0	0	0
Total State Shared Revenues		9,787,178	14,463,908	14,606,099	14,970,328	15,407,120	15,857,017	16,320,410	16,797,705

APPENDIX A

**City of Grand Rapids
Statement of Revenues by Source
Budget 2015, Version 1
General Fund (GFGEN)**

Revenue	Department	FY13 Actuals	FY14 Amended	FY14 Estimate	FY15 Budget	FY16 Forecast	FY17 Forecast	FY18 Forecast	FY19 Forecast
<u>Service Fees (600607)</u>									
607001 MISCELLANEOUS SERVICE FEES	Clerk's Office	10,414	250,000	9,000	0	0	0	0	0
607002 PROCESSING FEES	Clerk's Office	29,723	25,000	30,000	32,500	32,500	32,500	32,500	32,500
607007 MATERIAL - SERVICES	Clerk's Office	864	2,500	2,000	2,500	2,500	2,500	2,500	2,500
607001 MISCELLANEOUS SERVICE FEES	Executive Office	53,791	0	0	0	0	0	0	0
607006 MARRIAGE CEREMONIES	Executive Office	250	375	375	375	375	0	0	0
607001 MISCELLANEOUS SERVICE FEES	Community Development	577	0	0	0	0	0	0	0
607009 PHOTOCOPY FEES	Community Development	24	0	0	0	0	0	0	0
607100 PLANNING COMMISSION REVIEW FEES	Design Development & Community Engagem	211,238	198,500	154,296	162,010	168,490	173,544	178,750	184,112
607101 LUDS FEE - LAND USE & DEVELOP	Design Development & Community Engagem	0	40,000	61,635	64,716	67,304	69,323	71,403	73,544
607002 PROCESSING FEES	Economic Development Dept	78,206	0	0	0	0	0	0	0
607103 NEZ APPLICATION FEES	Economic Development Dept	1,400	0	0	0	0	0	0	0
607004 ADMINISTRATION SERVICES	Enterprise Services	344,518	565,000	565,000	615,079	615,079	615,079	615,079	615,079
607100 PLANNING COMMISSION REVIEW FEES	Enterprise Services	(22)	0	0	0	0	0	0	0
607101 LUDS FEE - LAND USE & DEVELOP	Enterprise Services	23,650	54,000	35,000	38,000	41,000	44,000	47,000	50,000
607086 STREET LIGHTING SERVICES	Enterprise Services	444,387	200,000	200,000	200,000	200,000	200,000	200,000	200,000
607085 STREET/EXPRESSWAY LIGHTING MAIN	Enterprise Services	68,349	45,000	45,000	45,000	45,000	45,000	45,000	45,000
607087 STR LTNG - CATV APPL/POLE RENT	Enterprise Services	925	0	0	0	0	0	0	0
607001 MISCELLANEOUS SERVICE FEES	Administrative Services	7,200	52,000	52,000	52,000	52,000	52,000	52,000	52,000
607001 MISCELLANEOUS SERVICE FEES	Police	19,119	5,000	4,500	4,500	4,500	4,500	4,500	4,500
607112 FALSE ALARM FINES/FEES	Police	27,127	43,000	29,650	30,000	30,000	30,000	30,000	30,000
607115 POLICE RECORDS/REPROC FEES	Police	67,683	83,000	86,000	85,000	85,000	85,000	85,000	85,000
607116 POLICE - VEHICLE STORAGE FACIL	Police	77,887	79,000	70,000	75,000	75,000	75,000	75,000	75,000
607171 DDA SERVICES	Police	104,000	104,000	87,500	75,000	75,000	75,000	75,000	75,000
607117 SPECIAL EVENT BILLINGS LABOR	Police	29,235	24,000	24,000	24,000	24,000	24,000	24,000	24,000
607102 PLAN REVIEW FEES - BLDG INSP	Police	4,275	0	0	0	0	0	0	0
607001 MISCELLANEOUS SERVICE FEES	Fire	275,823	266,700	150,588	262,600	275,500	288,000	308,000	323,500
607004 ADMINISTRATION SERVICES	Fire	1,000	0	0	0	0	0	0	0
607001 MISCELLANEOUS SERVICE FEES	Attorney's Office	4,637	0	4,500	4,500	4,500	4,500	4,500	4,500
607001 MISCELLANEOUS SERVICE FEES	Fiscal Services	3,555,877	3,659,746	3,669,448	3,675,583	3,688,291	3,701,379	3,714,861	3,728,747
607004 ADMINISTRATION SERVICES	Fiscal Services	0	60	0	0	0	0	0	0
607009 PHOTOCOPY FEES	Fiscal Services	451	250	250	250	250	250	250	250
607022 PHONE SERVICE BILLING/NON-CITY	Fiscal Services	5	0	0	0	0	0	0	0
607076 MANAGEMENT FEE	Fiscal Services	24,670	15,000	15,000	15,000	15,000	15,000	15,000	15,000
607023 CABLE CONSENT FEES	Fiscal Services	1,557,037	2,175,209	2,004,794	2,061,854	2,087,627	2,113,722	2,140,144	2,166,896
607001 MISCELLANEOUS SERVICE FEES	Treasury	11,233	22,000	25,000	25,000	25,000	25,000	25,000	25,000
607180 TAX STATEMENT FEES	Treasury	8,390	7,000	6,300	6,300	6,300	6,300	6,300	6,300
607181 TAX COLLECTION FEES	Treasury	14,913	13,641	13,641	13,000	13,000	13,000	13,000	13,000
607023 CABLE CONSENT FEES	Treasury	8	0	0	0	0	0	0	0
607183 INVESTMENT/CASH MGNT FEES	Treasury	108,584	97,500	97,500	97,500	97,500	97,500	97,500	97,500
607005 ADMIN SERVICE - GARNISHMENTS	Comptroller's Office	294	350	350	350	350	350	350	350
Total Service Fees		7,181,613	8,157,731	7,557,752	7,928,818	7,994,762	8,058,090	8,130,286	8,198,991

APPENDIX A

City of Grand Rapids
 Statement of Revenues by Source
 Budget 2015, Version 1
 General Fund (GFGEN)

Revenue	Department	FY13 Actuals	FY14 Amended	FY14 Estimate	FY15 Budget	FY16 Forecast	FY17 Forecast	FY18 Forecast	FY19 Forecast
<u>Code Enforcement Fees (600621)</u>									
621001 HOUSING - MULTI-FAMILY CERTIFIC	Community Development	(2,494)	0	0	0	0	0	0	0
621002 HOUSING - CDTA TWO-FAMILY CERTI	Community Development	(1,296)	0	0	0	0	0	0	0
621003 HOUSING - ZONING	Community Development	7,525	16,943	20,212	21,302	21,728	22,162	22,605	23,058
621005 HOUSING - VIOLATION NOTICE	Community Development	(13,300)	0	0	0	0	0	0	0
621007 HOUSING FEES	Community Development	(3,970)	4,061	2,668	2,697	2,751	2,806	2,862	2,919
621008 HOUSING - HOUSING APPEAL FEE	Community Development	4,875	3,634	4,899	4,952	5,051	5,152	5,255	5,360
621009 HOUSING - VACANT AND ABANDONED	Community Development	(6,154)	0	0	0	0	0	0	0
621502 NUISANCE FEES	Community Development	319,860	270,455	176,987	186,357	190,085	193,886	197,763	201,720
621504 HOUSING FEES (LIENABLE)	Community Development	1,462,881	1,712,549	1,758,281	1,830,411	1,867,020	1,904,360	1,942,447	1,981,297
621001 HOUSING - MULTI-FAMILY CERTIFIC	Design Development & Community Engagem	8,735	0	0	0	0	0	0	0
621002 HOUSING - CDTA TWO-FAMILY CERTI	Design Development & Community Engagem	3,171	0	0	0	0	0	0	0
621005 HOUSING - VIOLATION NOTICE	Design Development & Community Engagem	24,550	0	0	0	0	0	0	0
621007 HOUSING FEES	Design Development & Community Engagem	53,134	0	0	0	0	0	0	0
621009 HOUSING - VACANT AND ABANDONED	Design Development & Community Engagem	10,479	0	0	0	0	0	0	0
621104 ZONING,NOISE,PARKING - OTHER FE	Design Development & Community Engagem	1,050	0	0	0	0	0	0	0
621105 ZON,NOISE,PRKG - ZONING APPEAL	Design Development & Community Engagem	43,825	38,950	45,675	47,958	49,876	51,372	52,913	54,501
621204 HISTORIC PRESERV - OTHER FEE	Design Development & Community Engagem	112,146	0	0	0	0	0	0	0
621601 LUDS ENFORCEMENT FEES	Enterprise Services	18,780	10,000	25,000	20,000	20,000	20,000	20,000	20,000
Total Code Enforcement Fees		2,043,798	2,056,592	2,033,722	2,113,677	2,156,511	2,199,738	2,243,845	2,288,855
<u>Sales (600642)</u>									
642009 SALE OF SCRAP MATERIAL	Enterprise Services	8,634	1,500	1,500	1,500	1,500	1,500	1,500	1,500
642010 ELECTRIC POWER DIST/GAS AGGREG	Enterprise Services	1,253,904	950,000	950,000	950,000	950,000	950,000	950,000	950,000
642002 AUCTION SALES	Fiscal Services	7,987	0	0	0	0	0	0	0
642003 SALES - OTHER	Fiscal Services	0	100	100	100	100	100	100	100
Total Sales		1,270,525	951,600	951,600	951,600	951,600	951,600	951,600	951,600
<u>Use And Admissions Fees (600651)</u>									
651003 SPECIAL EVENT FEES	Police	378,127	200,000	200,000	200,000	200,000	200,000	200,000	200,000
Total Use And Admissions Fees		378,127	200,000	200,000	200,000	200,000	200,000	200,000	200,000
<u>Parking Fines (655656)</u>									
656001 PARKING FINES	Police	255,082	250,000	250,000	250,000	250,000	250,000	250,000	250,000
656001 PARKING FINES	Treasury	1,446,336	1,800,000	1,750,000	1,750,000	1,775,000	1,775,000	1,775,000	1,775,000
656002 PARKING FINES-COLLECTION AGENCY	Treasury	4,127	7,000	14,000	12,000	10,000	10,000	10,000	10,000
Total Parking Fines		1,705,545	2,057,000	2,014,000	2,012,000	2,035,000	2,035,000	2,035,000	2,035,000
<u>Miscellaneous Fines (655659)</u>									
659001 BAD CHECK FEES	Treasury	3,945	14,500	7,400	7,400	7,400	7,400	7,400	7,400
Total Miscellaneous Fines		3,945	14,500	7,400	7,400	7,400	7,400	7,400	7,400

APPENDIX A

**City of Grand Rapids
Statement of Revenues by Source
Budget 2015, Version 1
General Fund (GFGEN)**

Revenue	Department	FY13 Actuals	FY14 Amended	FY14 Estimate	FY15 Budget	FY16 Forecast	FY17 Forecast	FY18 Forecast	FY19 Forecast
<u>Interest On Investments (664665)</u>									
665001 INTEREST ON INVESTMENT	Fire	34	0	0	0	0	0	0	0
665001 INTEREST ON INVESTMENT	Treasury	223,279	400,000	340,000	360,000	400,000	450,000	500,000	550,000
665002 OTHER INTEREST INCOME	Comptroller's Office	280	0	0	0	0	0	0	0
Total Interest On Investments		223,593	400,000	340,000	360,000	400,000	450,000	500,000	550,000
<u>Rents And Royalties (664667)</u>									
667002 RENTALS - OTHER	Economic Development Dept	705	0	0	0	0	0	0	0
667001 RENTALS - EQUIPMENT	Police	29,085	40,000	30,000	30,000	30,000	30,000	30,000	30,000
667003 RENTALS - FACILITIES	Police	49,167	11,500	11,500	11,500	11,500	11,500	11,500	11,500
Total Rents And Royalties		78,957	51,500	41,500	41,500	41,500	41,500	41,500	41,500
<u>Special Assessments (671672)</u>									
672001 SPECIAL ASSESSMENTS	Fiscal Services	288	0	0	0	0	0	0	0
672002 INTEREST/PENALTIES ON SPEC ASSM	Treasury	176,715	130,000	140,000	120,000	120,000	120,000	120,000	120,000
Total Special Assessments		177,003	130,000	140,000	120,000	120,000	120,000	120,000	120,000
<u>Contributions From Private Sources (671675)</u>									
675002 RESTRICTED CONTRIBUTIONS	Economic Development Dept	40,000	0	0	0	0	0	0	0
675002 RESTRICTED CONTRIBUTIONS	Fiscal Services	9,158	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Total Contributions From Private Sources		49,158	10,000	10,000	10,000	10,000	10,000	10,000	10,000
<u>Refunds And Reimbursements (671676)</u>									
676007 EXPENDITURE - REIMBURSEMENT	Clerk's Office	0	0	400	400	400	400	400	400
676014 REIMBURSEMENT - SPECIAL ELECTIO	Clerk's Office	0	0	0	0	144,092	0	0	0
676016 REIMBURSE - GR PUBLIC SCHOOL	Clerk's Office	0	400	0	0	0	0	0	0
676017 REIMB.FOR PERSONAL USE OF CITY	Executive Office	221	360	240	480	480	480	480	480
676001 REFUNDS - EXPENDITURES	Economic Development Dept	(310)	0	0	0	0	0	0	0
676001 REFUNDS - EXPENDITURES	Enterprise Services	13,228	0	0	0	0	0	0	0
676001 REFUNDS - EXPENDITURES	Police	530,302	700,000	600,000	600,000	600,000	600,000	600,000	600,000
676007 EXPENDITURE - REIMBURSEMENT	Police	7,115	0	0	0	0	0	0	0
676017 REIMB.FOR PERSONAL USE OF CITY	Fire	72	0	0	0	0	0	0	0
676001 REFUNDS - EXPENDITURES	Attorney's Office	0	12,000	0	0	0	0	0	0
676007 EXPENDITURE - REIMBURSEMENT	Attorney's Office	195	0	0	0	0	0	0	0
676001 REFUNDS - EXPENDITURES	Fiscal Services	8,089	2,300	3,200	2,300	2,300	2,300	2,300	2,300
676007 EXPENDITURE - REIMBURSEMENT	Fiscal Services	16,534	1,200	7,631	25,000	25,000	25,000	25,000	25,000
676017 REIMB.FOR PERSONAL USE OF CITY	Fiscal Services	322	20	0	0	0	0	0	0
676001 REFUNDS - EXPENDITURES	Treasury	35	0	0	0	0	0	0	0
676007 EXPENDITURE - REIMBURSEMENT	Comptroller's Office	1,323	1,535	1,535	1,535	1,535	1,535	1,535	1,535
Total Refunds And Reimbursements		577,128	717,815	613,006	629,715	773,807	629,715	629,715	629,715

APPENDIX A

City of Grand Rapids
 Statement of Revenues by Source
 Budget 2015, Version 1
 General Fund (GFGEN)

Revenue	Department	FY13 Actuals	FY14 Amended	FY14 Estimate	FY15 Budget	FY16 Forecast	FY17 Forecast	FY18 Forecast	FY19 Forecast
<u>Miscellaneous Other Revenues (671694)</u>									
694014 MISCELLANEOUS OTHER	Clerk's Office	300	0	0	0	0	0	0	0
694002 CASH - OVER/UNDER	Community Development	(1,297)	0	0	0	0	0	0	0
694010 ACCIDENT BILLINGS	Community Development	(193)	0	0	0	0	0	0	0
694014 MISCELLANEOUS OTHER	Community Development	35	0	0	0	0	0	0	0
694004 CLAIMS/DAMAGE BILLINGS	Enterprise Services	55,556	75,000	75,000	75,000	75,000	75,000	75,000	75,000
694010 ACCIDENT BILLINGS	Enterprise Services	26,603	0	0	0	0	0	0	0
694014 MISCELLANEOUS OTHER	Enterprise Services	3,300	0	0	0	0	0	0	0
694014 MISCELLANEOUS OTHER	Human Resources	3	0	0	0	0	0	0	0
694004 CLAIMS/DAMAGE BILLINGS	Police	6,099	10,000	1,000	5,000	5,000	5,000	5,000	5,000
694012 NON-SUFFICIENT FUNDS CHECK CHG	Police	(170)	0	0	0	0	0	0	0
694014 MISCELLANEOUS OTHER	Police	12,978	2,500	1,000	1,000	1,000	1,000	1,000	1,000
694002 CASH - OVER/UNDER	Fire	3	0	0	0	0	0	0	0
694004 CLAIMS/DAMAGE BILLINGS	Fire	10,051	0	0	0	0	0	0	0
694014 MISCELLANEOUS OTHER	Fiscal Services	875	600	10,607	600	600	600	600	600
694002 CASH - OVER/UNDER	Treasury	(771)	0	0	0	0	0	0	0
694012 NON-SUFFICIENT FUNDS CHECK CHG	Treasury	(1,200)	0	(700)	(700)	(700)	(700)	(700)	(700)
694014 MISCELLANEOUS OTHER	Treasury	0	40	30	30	30	30	30	30
694012 NON-SUFFICIENT FUNDS CHECK CHG	Comptroller's Office	30	0	0	0	0	0	0	0
694014 MISCELLANEOUS OTHER	Comptroller's Office	613	30	6,090	30	30	30	30	30
Total Miscellaneous Other Revenues		112,816	88,170	93,027	80,960	80,960	80,960	80,960	80,960
<u>Other Federal Revenue (671680)</u>									
680001 BABS-Income-Federal	Fire	2,468	0	0	0	0	0	0	0
Total Other Federal Revenue		2,468	0	0	0	0	0	0	0
<u>Bond Proceeds (695698)</u>									
698001 BOND PROCEEDS	Fire	0	296,190	0	0	0	0	0	0
Total Bond Proceeds		0	296,190	0	0	0	0	0	0
<u>Operating Transfers In (695699)</u>									
699005 OPERATING TRANSFERS-MISC	Executive Office	20,000	0	0	0	0	0	0	0
699001 OPERATING TRANSFERS IN-SUBSIDY	Community Development	1,412,089	1,368,688	1,368,688	1,315,691	1,331,340	1,330,985	1,346,521	1,357,822
699002 OPERATING TRANS - A87 COST AL	Community Development	62,800	0	0	0	0	0	0	0
699001 OPERATING TRANSFERS IN-SUBSIDY	Police	1,148,404	1,215,492	1,215,492	1,269,316	105,000	105,000	105,000	105,000
699005 OPERATING TRANSFERS-MISC	Police	78,894	141,736	75,651	81,050	83,481	85,985	88,565	91,222
699001 OPERATING TRANSFERS IN-SUBSIDY	Fire	1,769,892	1,696,168	1,214,060	776,620	825,654	0	0	0
699003 OPERATING TRANSFERS-CAPT PROJ	Fire	3,171	0	0	0	0	0	0	0
699005 OPERATING TRANSFERS-MISC	Fire	161,319	1,173,989	1,173,989	1,606,671	0	0	0	0
699001 OPERATING TRANSFERS IN-SUBSIDY	Fiscal Services	384,000	1,701,800	1,701,800	4,393,791	3,169,200	2,120,200	618,800	0
699002 OPERATING TRANS - A87 COST AL	Fiscal Services	5,022,997	5,840,044	5,804,099	5,432,906	5,598,282	5,790,029	5,944,076	6,124,793
699005 OPERATING TRANSFERS-MISC	Fiscal Services	6,382,387	0	0	0	0	0	0	0
Total Operating Transfers In		16,445,953	13,137,917	12,553,779	14,876,045	11,112,957	9,432,199	8,102,962	7,678,837
TOTAL REVENUE		94,725,771	118,701,324	118,526,189	122,970,896	121,720,777	122,320,088	123,545,445	125,651,900

APPENDIX B

City of Grand Rapids
 Statement of Revenues by Source
 Budget 2015, Version 1
 General Fund

Revenue	Revenue Group	2013 Actuals	FY14 Amended	FY14 Estimate	FY15 Budget	FY16 Forecast	FY17 Forecast	FY18 Forecast	FY19 Forecast
<u>Clerk's Office</u>									
451001 MISCELLANEOUS LICENSES	Licenses (450451)	109,755	0	225,000	215,000	215,000	215,000	215,000	215,000
607001 MISCELLANEOUS SERVICE FEES	Service Fees (600607)	10,414	0	9,000	0	0	0	0	0
607002 PROCESSING FEES	Service Fees (600607)	29,723	0	30,000	32,500	32,500	32,500	32,500	32,500
607007 MATERIAL - SERVICES	Service Fees (600607)	864	0	2,000	2,500	2,500	2,500	2,500	2,500
676007 EXPENDITURE - REIMBURSEMENT	Refunds And Reimbursements (671676)	0	0	400	400	400	400	400	400
676014 REIMBURSEMENT - SPECIAL ELECTIO	Refunds And Reimbursements (671676)	0	0	0	0	144,092	0	0	0
694014 MISCELLANEOUS OTHER	Miscellaneous Other Revenues (671694)	300	0	0	0	0	0	0	0
Total Clerk's Office		151,056	0	266,400	250,400	394,492	250,400	250,400	250,400
<u>Executive Office</u>									
607001 MISCELLANEOUS SERVICE FEES	Service Fees (600607)	53,791	0	0	0	0	0	0	0
607006 MARRIAGE CEREMONIES	Service Fees (600607)	250	0	375	375	375	0	0	0
676017 REIMB.FOR PERSONAL USE OF CITY	Refunds And Reimbursements (671676)	221	0	240	480	480	480	480	480
699005 OPERATING TRANSFERS-MISC	Operating Transfers In (695699)	20,000	0	0	0	0	0	0	0
Total Executive Office		74,262	0	615	855	855	480	480	480
<u>Community Development</u>									
607001 MISCELLANEOUS SERVICE FEES	Service Fees (600607)	577	0	0	0	0	0	0	0
607009 PHOTOCOPY FEES	Service Fees (600607)	24	0	0	0	0	0	0	0
621001 HOUSING - MULTI-FAMILY CERTIFIC	Code Enforcement Fees (600621)	(2,494)	0	0	0	0	0	0	0
621002 HOUSING - CDTA TWO-FAMILY CERTI	Code Enforcement Fees (600621)	(1,296)	0	0	0	0	0	0	0
621003 HOUSING - ZONING	Code Enforcement Fees (600621)	7,525	0	20,212	21,302	21,728	22,162	22,605	23,058
621005 HOUSING - VIOLATION NOTICE	Code Enforcement Fees (600621)	(13,300)	0	0	0	0	0	0	0
621007 HOUSING FEES	Code Enforcement Fees (600621)	(3,970)	0	2,668	2,697	2,751	2,806	2,862	2,919
621008 HOUSING - HOUSING APPEAL FEE	Code Enforcement Fees (600621)	4,875	0	4,899	4,952	5,051	5,152	5,255	5,360
621009 HOUSING - VACANT AND ABANDONED	Code Enforcement Fees (600621)	(6,154)	0	0	0	0	0	0	0
621502 NUISANCE FEES	Code Enforcement Fees (600621)	319,860	0	176,987	186,357	190,085	193,886	197,763	201,720
621504 HOUSING FEES (LIENABLE)	Code Enforcement Fees (600621)	1,462,881	0	1,758,281	1,830,411	1,867,020	1,904,360	1,942,447	1,981,297
694002 CASH - OVER/UNDER	Miscellaneous Other Revenues (671694)	(1,297)	0	0	0	0	0	0	0
694010 ACCIDENT BILLINGS	Miscellaneous Other Revenues (671694)	(193)	0	0	0	0	0	0	0
694014 MISCELLANEOUS OTHER	Miscellaneous Other Revenues (671694)	35	0	0	0	0	0	0	0
699001 OPERATING TRANSFERS IN-SUBSIDY	Operating Transfers In (695699)	1,412,089	0	1,368,688	1,315,691	1,331,340	1,330,985	1,346,521	1,357,822
699002 OPERATING TRANS - A87 COST AL	Operating Transfers In (695699)	62,800	0	0	0	0	0	0	0
Total Community Development		3,241,963	0	3,331,735	3,361,410	3,417,975	3,459,351	3,517,453	3,572,176
<u>Design Development & Community Engagement Dept</u>									
476006 MISCELLANEOUS PERMITS	Permits (450476)	59,059	0	79,484	83,459	86,797	89,400	92,081	94,843
607001 MISCELLANEOUS SERVICE FEES	Service Fees (600607)	2,500	0	67,138	211,550	212,059	212,457	212,867	213,288
607004 ADMINISTRATION SERVICES	Service Fees (600607)	11,371	0	47,287	49,651	51,637	53,186	54,782	56,425
607100 PLANNING COMMISSION REVIEW FEES	Service Fees (600607)	211,238	0	154,296	162,010	168,490	173,544	178,750	184,112
607101 LUDS FEE - LAND USE & DEVELOP	Service Fees (600607)	0	0	61,635	64,716	67,304	69,323	71,403	73,544
621001 HOUSING - MULTI-FAMILY CERTIFIC	Code Enforcement Fees (600621)	8,735	0	0	0	0	0	0	0

APPENDIX B

City of Grand Rapids
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 General Fund

Revenue	Revenue Group	2013 Actuals	FY14 Amended	FY14 Estimate	FY15 Budget	FY16 Forecast	FY17 Forecast	FY18 Forecast	FY19 Forecast
621002 HOUSING - CDTA TWO-FAMILY CERTI	Code Enforcement Fees (600621)	3,171	0	0	0	0	0	0	0
621005 HOUSING - VIOLATION NOTICE	Code Enforcement Fees (600621)	24,550	0	0	0	0	0	0	0
621007 HOUSING FEES	Code Enforcement Fees (600621)	53,134	0	0	0	0	0	0	0
621009 HOUSING - VACANT AND ABANDONED	Code Enforcement Fees (600621)	10,479	0	0	0	0	0	0	0
621104 ZONING,NOISE,PARKING - OTHER FE	Code Enforcement Fees (600621)	1,050	0	0	0	0	0	0	0
621105 ZON,NOISE,PRKG - ZONING APPEAL	Code Enforcement Fees (600621)	43,825	0	45,675	47,958	49,876	51,372	52,913	54,501
621204 HISTORIC PRESERV - OTHER FEE	Code Enforcement Fees (600621)	112,146	0	0	0	0	0	0	0
Total Design Development & Community Engagement Dept		541,258	0	455,515	619,344	636,163	649,282	662,796	676,713
<u>Economic Development Dept</u>									
607002 PROCESSING FEES	Service Fees (600607)	78,206	0	0	0	0	0	0	0
607103 NEZ APPLICATION FEES	Service Fees (600607)	1,400	0	0	0	0	0	0	0
667002 RENTALS - OTHER	Rents And Royalties (664667)	705	0	0	0	0	0	0	0
675002 RESTRICTED CONTRIBUTIONS	Contributions From Private Sources (671675)	40,000	0	0	0	0	0	0	0
676001 REFUNDS - EXPENDITURES	Refunds And Reimbursements (671676)	(310)	0	0	0	0	0	0	0
Total Economic Development Dept		120,002	0	0	0	0	0	0	0
<u>Enterprise Services</u>									
476024 LUDS PERMITS - LAND USE DEVELOP	Permits (450476)	118,952	0	140,000	142,000	144,000	146,000	148,000	150,000
539701 MI DEPT OF ENVIRONMNTL QUALITY	State Grants (539539)	195,428	0	215,956	244,542	247,096	246,331	247,887	248,727
607004 ADMINISTRATION SERVICES	Service Fees (600607)	344,518	0	565,000	615,079	615,079	615,079	615,079	615,079
607100 PLANNING COMMISSION REVIEW FEES	Service Fees (600607)	(22)	0	0	0	0	0	0	0
607101 LUDS FEE - LAND USE & DEVELOP	Service Fees (600607)	23,650	0	35,000	38,000	41,000	44,000	47,000	50,000
607086 STREET LIGHTING SERVICES	Service Fees (600607)	444,387	0	200,000	200,000	200,000	200,000	200,000	200,000
607085 STREET/EXPRESSWAY LIGHTING MAIN	Service Fees (600607)	68,349	0	45,000	45,000	45,000	45,000	45,000	45,000
607087 STR LTNG - CATV APPL/POLE RENT	Service Fees (600607)	925	0	0	0	0	0	0	0
621601 LUDS ENFORCEMENT FEES	Code Enforcement Fees (600621)	18,780	0	25,000	20,000	20,000	20,000	20,000	20,000
642009 SALE OF SCRAP MATERIAL	Sales (600642)	8,634	0	1,500	1,500	1,500	1,500	1,500	1,500
642010 ELECTRIC POWER DIST/GAS AGGREG	Sales (600642)	1,253,904	0	950,000	950,000	950,000	950,000	950,000	950,000
676001 REFUNDS - EXPENDITURES	Refunds And Reimbursements (671676)	13,228	0	0	0	0	0	0	0
694004 CLAIMS/DAMAGE BILLINGS	Miscellaneous Other Revenues (671694)	55,556	0	75,000	75,000	75,000	75,000	75,000	75,000
694010 ACCIDENT BILLINGS	Miscellaneous Other Revenues (671694)	26,603	0	0	0	0	0	0	0
694014 MISCELLANEOUS OTHER	Miscellaneous Other Revenues (671694)	3,300	0	0	0	0	0	0	0
Total Enterprise Services		2,576,192	0	2,252,456	2,331,121	2,338,675	2,342,910	2,349,466	2,355,306
<u>Human Resources</u>									
694014 MISCELLANEOUS OTHER	Miscellaneous Other Revenues (671694)	3	0	0	0	0	0	0	0
Total Human Resources		3	0	0	0	0	0	0	0
<u>Administrative Services</u>									
607001 MISCELLANEOUS SERVICE FEES	Service Fees (600607)	7,200	0	52,000	52,000	52,000	52,000	52,000	52,000
Total Administrative Services		7,200	0	52,000	52,000	52,000	52,000	52,000	52,000

APPENDIX B

**City of Grand Rapids
Statement of Revenues by Source
Budget 2015, Version 1
General Fund**

Revenue	Revenue Group	2013 Actuals	FY14 Amended	FY14 Estimate	FY15 Budget	FY16 Forecast	FY17 Forecast	FY18 Forecast	FY19 Forecast
<u>Police</u>									
476006 MISCELLANEOUS PERMITS	Permits (450476)	33,633	0	30,000	30,000	30,000	30,000	30,000	30,000
476015 ALCOHOL PERMITS	Permits (450476)	480	0	0	0	0	0	0	0
476018 ALARM PERMITS	Permits (450476)	8,203	0	12,000	12,000	12,000	12,000	12,000	12,000
539101 MI DEPT OF JUSTICE	State Grants (539539)	39,462	0	0	0	0	0	0	0
574004 LIQUOR LICENSES	State Shared Revenues (501574)	153,130	0	164,714	160,000	160,000	160,000	160,000	160,000
607001 MISCELLANEOUS SERVICE FEES	Service Fees (600607)	19,119	0	4,500	4,500	4,500	4,500	4,500	4,500
607112 FALSE ALARM FINES/FEES	Service Fees (600607)	27,127	0	29,650	30,000	30,000	30,000	30,000	30,000
607115 POLICE RECORDS/REPROC FEES	Service Fees (600607)	67,683	0	86,000	85,000	85,000	85,000	85,000	85,000
607116 POLICE - VEHICLE STORAGE FACIL	Service Fees (600607)	77,887	0	70,000	75,000	75,000	75,000	75,000	75,000
607171 DDA SERVICES	Service Fees (600607)	104,000	0	87,500	75,000	75,000	75,000	75,000	75,000
607117 SPECIAL EVENT BILLINGS LABOR	Service Fees (600607)	29,235	0	24,000	24,000	24,000	24,000	24,000	24,000
607102 PLAN REVIEW FEES - BLDG INSP	Service Fees (600607)	4,275	0	0	0	0	0	0	0
651003 SPECIAL EVENT FEES	Use And Admissions Fees (600651)	378,127	0	200,000	200,000	200,000	200,000	200,000	200,000
656001 PARKING FINES	Parking Fines (655656)	255,082	0	250,000	250,000	250,000	250,000	250,000	250,000
667001 RENTALS - EQUIPMENT	Rents And Royalties (664667)	29,085	0	30,000	30,000	30,000	30,000	30,000	30,000
667003 RENTALS - FACILITIES	Rents And Royalties (664667)	49,167	0	11,500	11,500	11,500	11,500	11,500	11,500
676001 REFUNDS - EXPENDITURES	Refunds And Reimbursements (671676)	530,302	0	600,000	600,000	600,000	600,000	600,000	600,000
676007 EXPENDITURE - REIMBURSEMENT	Refunds And Reimbursements (671676)	7,115	0	0	0	0	0	0	0
694004 CLAIMS/DAMAGE BILLINGS	Miscellaneous Other Revenues (671694)	6,099	0	1,000	5,000	5,000	5,000	5,000	5,000
694012 NON-SUFFICIENT FUNDS CHECK CHG	Miscellaneous Other Revenues (671694)	(170)	0	0	0	0	0	0	0
694014 MISCELLANEOUS OTHER	Miscellaneous Other Revenues (671694)	12,978	0	1,000	1,000	1,000	1,000	1,000	1,000
699001 OPERATING TRANSFERS IN-SUBSIDY	Operating Transfers In (695699)	1,148,404	0	1,215,492	1,269,316	105,000	105,000	105,000	105,000
699005 OPERATING TRANSFERS-MISC	Operating Transfers In (695699)	78,894	0	75,651	81,050	83,481	85,985	88,565	91,222
Total Police		3,059,319	0	2,893,007	2,943,366	1,781,481	1,783,985	1,786,565	1,789,222
<u>Fire</u>									
574006 FIRE PROTECT- STATE OWND BUILD	State Shared Revenues (501574)	204,738	0	250,580	250,580	250,580	250,580	250,580	250,580
607001 MISCELLANEOUS SERVICE FEES	Service Fees (600607)	275,823	0	150,588	262,600	275,500	288,000	308,000	323,500
607004 ADMINISTRATION SERVICES	Service Fees (600607)	1,000	0	0	0	0	0	0	0
665001 INTEREST ON INVESTMENT	Interest On Investments (664665)	34	0	0	0	0	0	0	0
676017 REIMB.FOR PERSONAL USE OF CITY	Refunds And Reimbursements (671676)	72	0	0	0	0	0	0	0
694002 CASH - OVER/UNDER	Miscellaneous Other Revenues (671694)	3	0	0	0	0	0	0	0
694004 CLAIMS/DAMAGE BILLINGS	Miscellaneous Other Revenues (671694)	10,051	0	0	0	0	0	0	0
680001 BABS-Income-Federal	Other Federal Revenue (671680)	2,468	0	0	0	0	0	0	0
699001 OPERATING TRANSFERS IN-SUBSIDY	Operating Transfers In (695699)	1,769,892	0	1,214,060	776,620	825,654	0	0	0
699003 OPERATING TRANSFERS-CAPT PROJ	Operating Transfers In (695699)	3,171	0	0	0	0	0	0	0
699005 OPERATING TRANSFERS-MISC	Operating Transfers In (695699)	161,319	0	1,173,989	1,606,671	0	0	0	0
Total Fire		2,428,570	0	2,789,217	2,896,471	1,351,734	538,580	558,580	574,080

APPENDIX B

**City of Grand Rapids
Statement of Revenues by Source
Budget 2015, Version 1
General Fund**

Revenue	Revenue Group	2013 Actuals	FY14 Amended	FY14 Estimate	FY15 Budget	FY16 Forecast	FY17 Forecast	FY18 Forecast	FY19 Forecast
<u>Attorney's Office</u>									
607001 MISCELLANEOUS SERVICE FEES	Service Fees (600607)	4,637	0	4,500	4,500	4,500	4,500	4,500	4,500
676007 EXPENDITURE - REIMBURSEMENT	Refunds And Reimbursements (671676)	195	0	0	0	0	0	0	0
Total Attorney's Office		4,832	0	4,500	4,500	4,500	4,500	4,500	4,500
<u>Fiscal Services</u>									
438001 CITY INCOME TAXES	Income Taxes (401438)	48,369,627	0	71,025,136	72,445,639	74,256,780	76,113,199	78,016,029	79,966,430
438002 CITY INCOME TAX REFUNDS	Income Taxes (401438)	(7,532,625)	0	(7,645,614)	(7,798,527)	(7,993,490)	(8,193,327)	(8,398,160)	(8,608,114)
438003 INTEREST/PENALTIES-INCOME TAX	Income Taxes (401438)	298,141	0	354,106	361,188	370,218	379,473	388,960	398,684
574002 SALES & USE TAX	State Shared Revenues (501574)	11,642,666	0	14,190,805	14,559,748	14,996,540	15,446,437	15,909,830	16,387,125
574004 LIQUOR LICENSES	State Shared Revenues (501574)	(2,213,356)	0	0	0	0	0	0	0
607001 MISCELLANEOUS SERVICE FEES	Service Fees (600607)	3,555,877	0	3,669,448	3,675,583	3,688,291	3,701,379	3,714,861	3,728,747
607009 PHOTOCOPY FEES	Service Fees (600607)	451	0	250	250	250	250	250	250
607022 PHONE SERVICE BILLING/NON-CITY	Service Fees (600607)	5	0	0	0	0	0	0	0
607076 MANAGEMENT FEE	Service Fees (600607)	24,670	0	15,000	15,000	15,000	15,000	15,000	15,000
607023 CABLE CONSENT FEES	Service Fees (600607)	1,557,037	0	2,004,794	2,061,854	2,087,627	2,113,722	2,140,144	2,166,896
642002 AUCTION SALES	Sales (600642)	7,987	0	0	0	0	0	0	0
642003 SALES - OTHER	Sales (600642)	0	0	100	100	100	100	100	100
672001 SPECIAL ASSESSMENTS	Special Assessments (671672)	288	0	0	0	0	0	0	0
675002 RESTRICTED CONTRIBUTIONS	Contributions From Private Sources (671675)	9,158	0	10,000	10,000	10,000	10,000	10,000	10,000
676001 REFUNDS - EXPENDITURES	Refunds And Reimbursements (671676)	8,089	0	3,200	2,300	2,300	2,300	2,300	2,300
676007 EXPENDITURE - REIMBURSEMENT	Refunds And Reimbursements (671676)	16,534	0	7,631	25,000	25,000	25,000	25,000	25,000
676017 REIMB.FOR PERSONAL USE OF CITY	Refunds And Reimbursements (671676)	322	0	0	0	0	0	0	0
694014 MISCELLANEOUS OTHER	Miscellaneous Other Revenues (671694)	875	0	10,607	600	600	600	600	600
699001 OPERATING TRANSFERS IN-SUBSIDY	Operating Transfers In (695699)	384,000	0	1,701,800	4,393,791	3,169,200	2,120,200	618,800	0
699002 OPERATING TRANS - A87 COST AL	Operating Transfers In (695699)	5,022,997	0	5,804,099	5,432,906	5,598,282	5,790,029	5,944,076	6,124,793
699005 OPERATING TRANSFERS-MISC	Operating Transfers In (695699)	6,382,387	0	0	0	0	0	0	0
Total Fiscal Services		67,535,131	0	91,151,362	95,185,432	96,226,698	97,524,362	98,387,790	100,217,811
<u>Treasury</u>									
402001 REAL PROPERTY TAXES	Property Taxes (401402)	10,260,252	0	10,055,237	10,055,200	10,153,055	10,284,085	10,444,250	10,548,700
402002 APPEAL ADJUSTMENT-PRIOR YR TAX	Property Taxes (401402)	(145,446)	0	(100,425)	(125,450)	(100,425)	(80,425)	(75,425)	(75,425)
402003 PERSONAL PROPERTY TAXES	Property Taxes (401402)	1,049,157	0	1,078,207	1,076,600	1,066,928	1,046,633	1,064,444	1,075,088
402004 INDUSTRIAL/COMMERCIAL FACILITIES	Property Taxes (401402)	82,032	0	76,504	68,379	66,373	66,672	66,873	67,576
402005 PAYMENT IN LIEU OF TAXES	Property Taxes (401402)	48,347	0	61,651	60,598	60,598	60,598	60,598	60,598
402006 INT/PENALTIES DELINQUENT PROP	Property Taxes (401402)	23,473	0	61,062	53,225	55,230	55,230	55,230	55,230
402012 APPEAL ADJUSTMENTS- CURRENT YR	Property Taxes (401402)	37,214	0	(14,000)	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)
447001 PROPERTY TAX ADMINISTRATION FEE	Property Tax Administration Fee (401447)	1,632,819	0	1,710,000	1,760,000	1,774,000	1,791,000	1,819,000	1,837,000
607001 MISCELLANEOUS SERVICE FEES	Service Fees (600607)	11,233	0	25,000	25,000	25,000	25,000	25,000	25,000
607180 TAX STATEMENT FEES	Service Fees (600607)	8,390	0	6,300	6,300	6,300	6,300	6,300	6,300
607181 TAX COLLECTION FEES	Service Fees (600607)	14,913	0	13,641	13,000	13,000	13,000	13,000	13,000
607023 CABLE CONSENT FEES	Service Fees (600607)	8	0	0	0	0	0	0	0
607183 INVESTMENT/CASH MGMT FEES	Service Fees (600607)	108,584	0	97,500	97,500	97,500	97,500	97,500	97,500

APPENDIX B

City of Grand Rapids
 Statement of Revenues by Source
 Budget 2015, Version 1
 General Fund

Revenue	Revenue Group	2013 Actuals	FY14 Amended	FY14 Estimate	FY15 Budget	FY16 Forecast	FY17 Forecast	FY18 Forecast	FY19 Forecast
656001 PARKING FINES	Parking Fines (655656)	1,446,336	0	1,750,000	1,750,000	1,775,000	1,775,000	1,775,000	1,775,000
656002 PARKING FINES-COLLECTION AGENCY	Parking Fines (655656)	4,127	0	14,000	12,000	10,000	10,000	10,000	10,000
659001 BAD CHECK FEES	Miscellaneous Fines (655659)	3,945	0	7,400	7,400	7,400	7,400	7,400	7,400
665001 INTEREST ON INVESTMENT	Interest On Investments (664665)	223,279	0	340,000	360,000	400,000	450,000	500,000	550,000
672002 INTEREST/PENALTIES ON SPEC ASSM	Special Assessments (671672)	176,715	0	140,000	120,000	120,000	120,000	120,000	120,000
676001 REFUNDS - EXPENDITURES	Refunds And Reimbursements (671676)	35	0	0	0	0	0	0	0
694002 CASH - OVER/UNDER	Miscellaneous Other Revenues (671694)	(771)	0	0	0	0	0	0	0
694012 NON-SUFFICIENT FUNDS CHECK CHG	Miscellaneous Other Revenues (671694)	(1,200)	0	(700)	(700)	(700)	(700)	(700)	(700)
694014 MISCELLANEOUS OTHER	Miscellaneous Other Revenues (671694)	0	0	30	30	30	30	30	30
Total Treasury		14,983,443	0	15,321,407	15,324,082	15,514,289	15,712,323	15,973,500	16,157,297
Comptroller's Office									
607005 ADMIN SERVICE - GARNISHMENTS	Service Fees (600607)	294	0	350	350	350	350	350	350
665002 OTHER INTEREST INCOME	Interest On Investments (664665)	280	0	0	0	0	0	0	0
676007 EXPENDITURE - REIMBURSEMENT	Refunds And Reimbursements (671676)	1,323	0	1,535	1,535	1,535	1,535	1,535	1,535
694012 NON-SUFFICIENT FUNDS CHECK CHG	Miscellaneous Other Revenues (671694)	30	0	0	0	0	0	0	0
694014 MISCELLANEOUS OTHER	Miscellaneous Other Revenues (671694)	613	0	6,090	30	30	30	30	30
Total Comptroller's Office		2,541	0	7,975	1,915	1,915	1,915	1,915	1,915
TOTAL REVENUE		94,725,771	0	118,526,189	122,970,896	121,720,777	122,320,088	123,545,445	125,651,900

APPENDIX C
City of Grand Rapids, Michigan
CAPITAL IMPROVEMENT FUND - CAPITAL RESERVE
SUMMARY OF CAPITAL PROJECTS FISCAL YEAR 2015

Discussion:

The Capital Improvement Fund – General Capital Program was established to fund capital projects for departments that have no specific revenue for such capital projects. The program is supported by a transfer of general tax dollars from the General Operating Fund to the Capital Reserve Fund. The type of projects funded in this manner varies from department to department.

Facilities Management	\$	1,552,068	Stormwater-Environmental Protection	\$	295,000
<p>Renovate lobby of GR Police Headquarters for improved security. Miscellaneous repairs to 61st District Court facility as part of asset management plan. Repair failed sealant and severely deteriorated concrete on Calder Plaza to maintain deck integrity. Exterior facade repairs and waterproofing at Fleet Management facility and Public Services storage facility. Construction of secure and efficient storage facility at GR Police Pistol Range facility. Repair and maintenance of parking lot and sidewalk and replacement of landscaping at Westside Complex. Renovation of Conference Room 601 and City Commission Chambers at City Hall.</p>					
<p>Kent County Drain Commission Special Assessments and stormwater infrastructure repairs or replacement projects which occur throughout the year. Used when repairs are outside the scope of Sewer Maintenance Department. Improvements to the county drain located within the City of Grand Rapids require funding. These assessments occur through the Kent County Drain Commissioner's Office.</p>					

Fire Department	\$	187,900	Street Lighting	\$	557,000
<p>Year one of three year plan to replace or add to Automatic External Defibrillator units for reserve fire apparatus and fire prevention vehicles. First year of a four year plan to replace Personal Protection Equipment to meet guidelines and ten year replacement schedule. Replace 200 face pieces for Self-Contained Breathing Apparatus (SCBA) that are requiring increasing maintenance as time and exposure to multiple fires occurs. Purchase Fire Apparatus Hoses for two medium duty engines per Apparatus Plan.</p>					
<p>Electrical system and street lighting improvements in conjunction with roadway projects. Replacement of 10 street lighting and power poles. Replacement of 106 electric meters at City facilities with new meters that can be read remotely. Necessary safety improvements to upgrade electrical distribution system. Upgrades to electrical switching system to allow for radio control. Replace broken street lighting with LED fixture for energy improvement. Replace 57 decorative street lights in Ottawa Hills area that are 40 years old. Regular maintenance of primary circuit service downtown area.</p>					

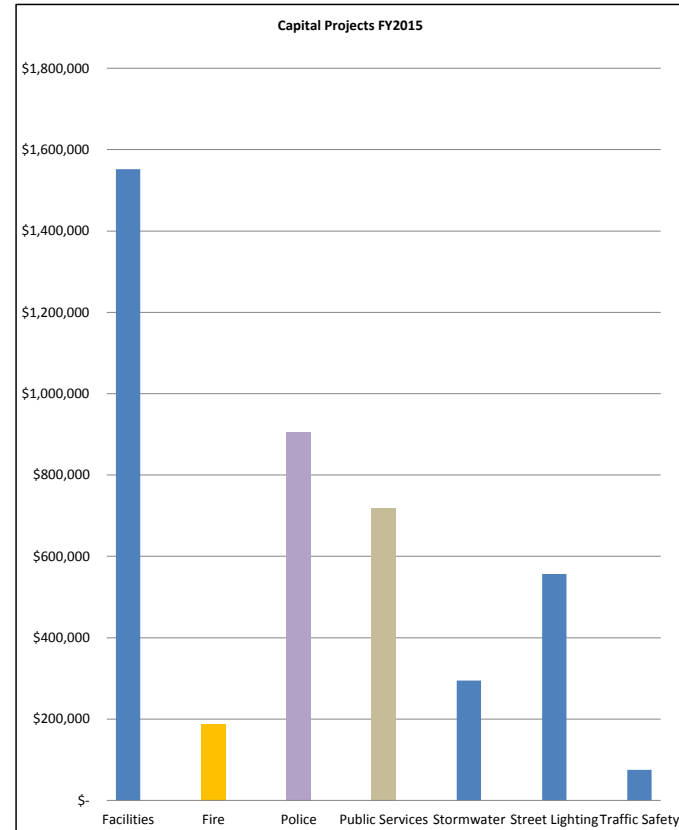
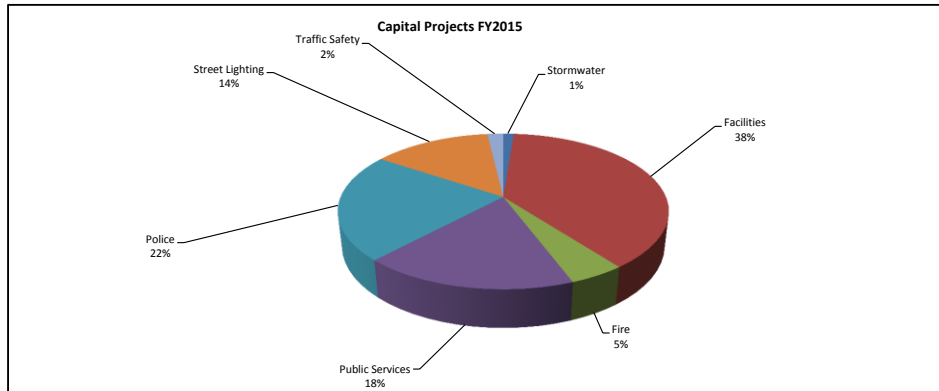
Police Department	\$	905,000	Traffic Safety	\$	75,000
<p>Second year of four-year plan to purchase of vehicle interior packages to equip newly designed police cruisers. Includes prisoner partition, window bars, truck rack, control console, hard molded back seat/ready buckle system, shotgun mount, laptop docking station, push bumpers, etc. Second year of four-year replacement plan for 15 year old portable and mobile radios. Radios are past expected 10 year life cycle and no longer supported by the manufacturer. Purchase of digital storage for FileMaker/ICV; a complete system that is expected to provide four years of storage for GRPD records management system needs. Replace 2008 technology for in car video system that is near failure.</p>					
<p>Bike Network Expansion - The City has set a goal of providing 100 miles of bike facilities by 2015. The City is making significant gains in developing and implementing a non-motorized facilities plan that will ultimately provide a city-wide bike network, promote multi-modal transportation, and enhance Grand Rapids' image of a bicycle friendly community. Continued funding is critical to reaching the short term goal as long range goals.</p>					

Public Services	\$	717,800			
<p>Tremont Boulevard-Shawmut Blvd. to Covell Rd. Green space improvements. This would be the third phase of solving a long standing flooding problem in the area. Phase Three includes adding walking paths, lighting, benches and landscaping. Upgrade of cemetery software with advanced reporting features as well as financial reporting. Repair of retaining walls at Oakhill Cemetery that are deteriorating. Repairs at Fairplains, Fulton, Greenwood, Oakgrove, Oakhill and Woodlawn cemeteries.</p>					

APPENDIX C
City of Grand Rapids, Michigan
CAPITAL IMPROVEMENT FUND - CAPITAL RESERVE

Project Dept.	Project No.	Project Name	City Funding	Project Dept.	Project No.	Project Name	City Funding
<u>Facilities Management</u>				<u>Stormwater - Environmental Protection</u>			
1913		Renovate Conference Room 601 and Commission Chambers at City Hall	\$ 201,250	1380		Kent County Drain Commissioner Special Assessments Emergency Repairs	\$ 123,075
2023		Construct storage building at Pistol Range facility	201,250	1733		Kent County Drain Commissioner Special Assessments	45,000
2671		Westside Complex parking lot, sidewalk and site landscaping replacement	230,000	3663		Drainage Improvements at Various Locations	52,220
3081		Calder Plaza maintenance program construction phase	79,568	3666		Eastridge Stormwater Improvements	14,100
3099		Installation of Variable Frequency Drives to HVAC Equipment at Police HQ	69,000	3669		Brookshire Outfall Replacement and Erosion Repair	10,605
3735		Exterior façade repairs and waterproofing Fleet Management facility	143,750	3801		Kent County Drain Commissioner Knapp's Crossing	50,000
3736		Replacement of Misc Metal Doors at Fleet Management Facilities	23,000				<u>\$ 295,000</u>
3740		Window Replacement at Fleet Management Fuel Island	23,000				
3746		Exterior Façade Repairs and Waterproofing at 601 Ottawa Phase II	86,250	<u>Street Lighting</u>			
3748		Exterior façade repairs and waterproofing Public Services storage facility	57,500	1327		Bostwick-Lyon to Crescent	\$ 5,000
3758		Lobby improvements Police Administration facility	172,500	2190		Critical Safety Improvements to Upgrade Electrical Distribution System	60,000
3764		Repairs to 61st District Court facility	115,000	2207		Street Lighting Energy Improvements	30,000
4115		Fire Facilities Asset Management Plan	150,000	2225		Support for ESO and other 2015 Engineering Department Projects	125,000
			<u>\$ 1,552,068</u>	2234		Radio Controlled Switching	20,000
<u>Fire</u>				2244		Primary Circuit Repair	45,000
3142		Automatic External Defibrillator (AED)	\$ 24,000	2251		Pole Replacement Project	50,000
3143		Personal Protection Equipment (PPE)	79,900	2392		Kalamazoo-Burton to Hall	2,500
3985		Self-Contained Breathing Apparatus (SCBA) Face Pieces	54,000	2891		Burton-Plymouth to Breton	1,000
4015		Fire Apparatus Hose	30,000	2895		Burton-Towner to Division	2,000
			<u>\$ 187,900</u>	2918		Fuller-Malta to Leonard	15,000
<u>Public Services</u>				2941		Kalamazoo-42nd to 36th	1,500
3519		Cemetery Software Upgrade	\$ 25,000	3713		Ottawa Hills Decorative Street Lighting Fixtures Replacement Project	120,000
3791		Tremont Boulevard-Shawmut Boulevard to Covell Road Phase III	290,000	4086		Electric Meter Conversion to Remote Radio Reading	80,000
4105		Oakhill Retaining Wall Repair	200,000				<u>\$ 557,000</u>
4128		Repairs at Various Cemeteries	202,800	<u>Traffic Safety</u>			
			<u>\$ 717,800</u>	3563		Bike Network Expansion	\$ 75,000
<u>Police</u>							<u>\$ 75,000</u>
3475		Portable and Mobile Radio Replacements	\$ 95,000	GRAND TOTAL: \$4,289,768			
3483		New Vehicle Interior Packages	60,000				
3996		Digital Storage for FileMaker/ICV	200,000				
3999		In Car Video Replacement	550,000				
			<u>\$ 905,000</u>				

APPENDIX C
City of Grand Rapids, Michigan
CAPITAL IMPROVEMENT FUND - CAPITAL RESERVE



**City of Grand Rapids, Michigan
FACILITIES MANAGEMENT
SUMMARY OF CAPITAL PROJECTS FISCAL YEAR 2015**

Discussion:

Facilities Management is an internal services department that funds some projects from it's departmental budget and some from capital reserve fund. The department is in the process of developing a Citywide Asset Management Plan.

FACILITIES MANAGEMENT PROJECTS FY2015 = \$2,850,200

PROJECTS FROM FACILITIES MANAGEMENT DEPARTMENTAL BUDGET			
Project No.	Project Name	City Funding	Other Municipality Funding
1919	Annual Miscellaneous HVAC / Heat Pumps Police Administration Facility	\$ 115,000	\$ -
1925	Exterior Façade Repairs and Waterproofing at 201 Market Facility	86,250	-
3046	Replacement of Miscellaneous Metal Doors at Public Service Center	20,700	-
3073	Replace storage bins and riverbank fence line at Public Service Center	201,250	-
3383	Exterior Façade Repairs and Waterproofing at City Hall	172,500	-
3386	Window Replacement at Refuse Storage Facility	28,750	-
3733	Exterior Façade Repairs and Waterproofing at Refuse Storage Facility	86,250	-
3742	Security System Upgrade at Bridgeview Facility	69,000	-
3744	Security System Upgrade at Bridgeview Warehouse	46,000	-
3750	Installation of Variable Frequency drives to HVAC Equipment at Archives Facility	46,000	-
3752	Expansion of the DDC and Energy Mgmt System to Add HVAC at City/County Complex	72,335	42,665
3754	Police Administration Parking Garage Concrete Restoration & Waterproofing	57,500	-
3756	Exterior Façade Repairs and Waterproofing at Police Admin Facility Phase II	172,500	-
3760	Renovation/Repair of Existing Storage Building & Shooting Canopy at Pistol Range	34,500	-
		\$ 1,208,535	\$ 42,665

FACILITIES MANAGEMENT PROJECTS FUNDED FROM CAPITAL RESERVE			
Project No.	Project Name	Project Cost	Other Municipality Funding
1913	Renovate Conference Room 601 and Commission Chambers at City Hall	\$ 201,250	\$ -
2023	Construct storage building at Pistol Range facility	201,250	-
2671	Westside Complex parking lot, sidewalk and site landscaping replacement	230,000	-
3081	Calder Plaza maintenance program construction phase	79,568	46,932
3099	Installation of Variable Frequency Drives to HVAC Equipment at Police HQ	69,000	-
3735	Exterior façade repairs and waterproofing Fleet Management facility	143,750	-
3736	Replacement of Misc Metal Doors at Fleet Management Facilities	23,000	-
3740	Window Replacement at Fleet Management Fuel Island	23,000	-
3746	Exterior Façade Repairs and Waterproofing at 601 Ottawa Phase II	86,250	-
3748	Exterior façade repairs and waterproofing Public Services storage facility	57,500	-
3758	Lobby improvements Police Administration facility	172,500	-
3764	Repairs to 61st District Court facility	115,000	-
4115	Fire Facilities Asset Management Plan	150,000	-
		\$ 1,552,068	\$ 46,932

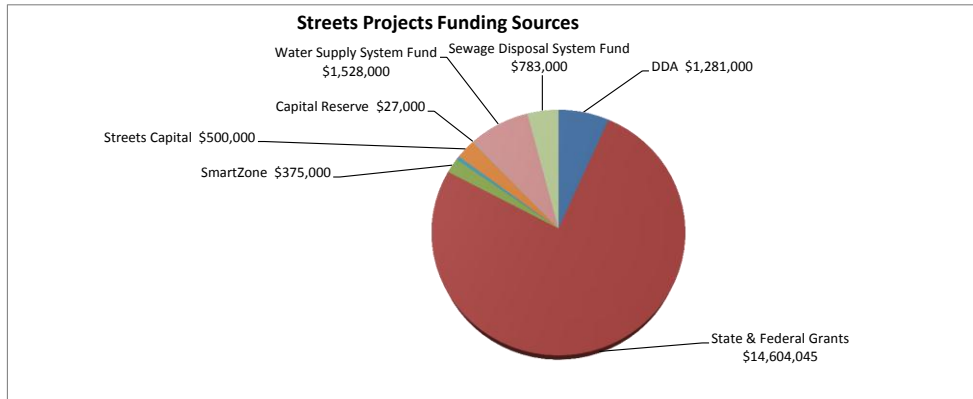
**City of Grand Rapids, Michigan
MAJOR / LOCAL STREETS FUNDS
SUMMARY OF CAPITAL PROJECTS FISCAL YEAR 2015**

Discussion:

The projects that are funded from the Major / Local Streets Fund include repaving projects on sections of road that are in need of preventive maintenance. Michigan is subject to the freeze/thaw cycle that is prevalent in northern states; this cycle requires strict attention to road quality. By keeping ahead of problem areas, the roads are maintained at a level that will prevent major, costly problems in the future. Preliminary engineering funds are budgeted for larger projects.

STREETS PROJECTS FY2015 = \$19,194,045

Project No.	Project Name	Total Project Cost	Other Funding Sources					City Funds					Total City Project Cost	
			DDA	State & Federal Grants	SmartZone	Private Contributions	Other Municipalities	Total Outside Funding	Capital Reserve	Streets Capital	Water Supply System Fund	Sewage Disposal System Fund		
151327	Bostwick Avenue-Lyon Street to Crescent Street	\$ 685,357	\$ 225,000	\$ 130,357	\$ -	\$ -	\$ -	\$ 355,357	\$ 5,000	\$ -	\$ 175,000	\$ 150,000	\$ -	\$ 330,000
151360	MDOT-Trunk line (Act 51)	9,821,903	-	9,821,903	-	-	-	9,821,903	-	-	-	-	-	-
151366	Richmond Street-Alpine Avenue to Turner Avenue	273,000	-	-	-	-	-	-	-	-	273,000	-	-	273,000
151367	Safety Projects-Variou Locations	300,000	-	250,000	-	-	-	250,000	-	50,000	-	-	-	50,000
151370	State Street-Jefferson Avenue to Lafayette Avenue	1,217,356	400,000	349,356	-	-	-	749,356	-	-	318,000	150,000	-	468,000
151973	Carlton Avenue - Lake Drive to Fulton Street	400,000	-	-	-	-	-	-	-	-	400,000	-	-	400,000
151998	Michigan Street - College Avenue Intersection Improvements	1,664,454	-	1,289,454	375,000	-	-	1,664,454	-	-	-	-	-	-
152016	Alger Bridge over the C&O (CSX) Railroad	50,000	-	-	-	-	-	-	-	50,000	-	-	-	50,000
152130	Traffic Signal LED Upgrades & Detection Enhancements	40,000	-	-	-	-	-	-	-	40,000	-	-	-	40,000
152131	Traffic Signal Capital Replacement	40,000	-	-	-	-	-	-	-	40,000	-	-	-	40,000
152154	Traffic Signal Optimization & Detection Project	300,000	-	240,000	-	-	-	240,000	-	60,000	-	-	-	60,000
152171	Traffic Signal Optimization FY15 through FY20 GVMC Area	300,000	-	240,000	-	-	45,000	285,000	-	15,000	-	-	-	15,000
152183	Traffic Safety CMAQ Grant Projects FY14 through FY20	501,000	-	450,000	-	-	51,000	501,000	-	-	-	-	-	-
152392	Kalamazoo Avenue - Burton Street to Hall Street	295,833	-	243,333	-	-	-	243,333	2,500	50,000	-	-	-	52,500
152891	Burton Street - Plymouth Avenue to Breton Avenue	1,000	-	-	-	-	-	-	1,000	-	-	-	-	1,000
152895	Burton Street - Towner Avenue to Division Avenue	2,000	-	-	-	-	-	-	2,000	-	-	-	-	2,000
152914	Fuller Avenue - Leonard Street to Knapp Street	675,714	-	625,714	-	-	-	625,714	-	50,000	-	-	-	50,000
152918	Fuller Avenue - Malta Street to Leonard Street	15,000	-	-	-	-	-	-	15,000	-	-	-	-	15,000
152922	Fuller Avenue - Michigan Street to Race Street	200,000	-	-	-	-	-	-	-	-	-	200,000	-	200,000
152933	Fulton Street - Woodward Avenue to Lakeside Avenue	295,714	-	260,714	-	-	-	260,714	-	35,000	-	-	-	35,000
152941	Kalamazoo Avenue - 42nd Street to 36th Street	31,500	-	-	-	-	-	-	1,500	30,000	-	-	-	31,500
152979	Pearl Street - Mt. Vernon Avenue to Front Avenue	493,214	-	443,214	-	-	-	443,214	-	50,000	-	-	-	50,000
153001	Safe Routes to School	20,000	-	10,000	-	-	-	10,000	-	10,000	-	-	-	10,000
153659	Walker Avenue Bridge Over Indian Mill Creek	20,000	-	-	-	-	-	-	-	20,000	-	-	-	20,000
153717	Sheldon Boulevard - Weston Street to Fulton Street	916,000	456,000	-	-	-	-	456,000	-	-	192,000	268,000	-	460,000
153729	Weston Avenue - Sheldon Boulevard to LaGrave Avenue	635,000	200,000	250,000	-	-	-	450,000	-	-	170,000	15,000	-	185,000
		\$ 19,194,045	\$ 1,281,000	\$ 14,604,045	\$ 375,000	\$ -	\$ 96,000	\$ 16,356,045	\$ 27,000	\$ 500,000	\$ 1,528,000	\$ 783,000	\$ -	\$ 2,838,000



City of Grand Rapids, Michigan
MOTOR EQUIPMENT SYSTEM FUND
SUMMARY OF CAPITAL PROJECTS FISCAL YEAR 2015

Discussion:

The Motor Equipment System Fund is used to purchase City car pool vehicles. Older vehicles are rotated out and sent to auction and new vehicles are purchased to replace them. It is in this manner the City is able to retain a pool of vehicles that are reliable, well maintained and readily available for user departments. The Motor Equipment System Fund "owns" the vehicles and the user departments "lease" them from the motor pool for a set lease rate that is then budgeted in each department's operating budget, based upon the department's need for the vehicles. The vehicles are stored, fueled and maintained at the cost of the Motor Equipment Fund. These costs are recouped through the leasing rates charged to departments.

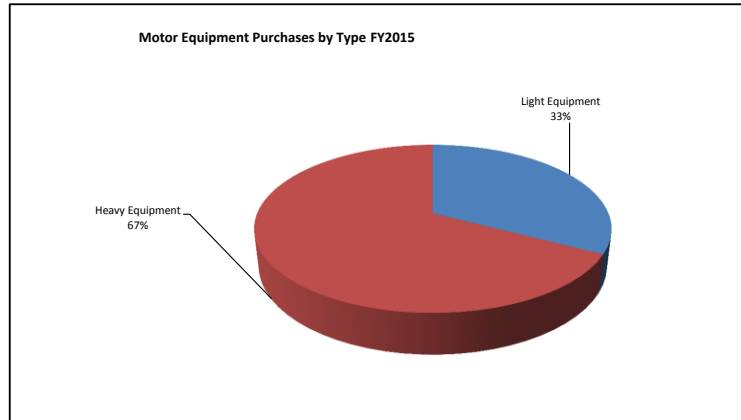
MOTOR EQUIPMENT SYSTEM FUND FY2015 PROJECTS = \$3,630,618

LIGHT EQUIPMENT

Fleet Automobiles (10)	\$	141,949
Police Patrol Cars (12)		322,535
Police Fleet Automobile (6)		85,169
Dump Truck 1 Ton (4)		177,098
Pickup Truck, Crew Cab (1)		26,405
Pickup Truck, Standard (1)		20,840
Pickup Truck, 4X4 with Plow (7)		194,532
Police Crime Scene Van (2)		44,536
Utility Truck up to 15,000 GVWR (2)		94,374
Mini Van (2)		43,968
Salt Spreader 2-yd (2)		11,072
Scissor Lift Work Platform (1)		22,485
Subtotal	\$	1,184,963

HEAVY EQUIPMENT

Aerial Platform, Truck Mounted, Small (1)	\$	146,519
Boom Truck, Water (2)		388,599
Dump Truck, 30-40,000 GVWR (2)		309,078
Digger Derrick Truck (1)		235,503
Sewer Jet/Vacuum Basin Cleaner (2)		834,372
Stake Truck 20 to 30,000 GVWR with Boom (1)		116,299
Large Brush Chipper (1)		59,839
Street Sweeper, Broom-Type (2)		355,446
Subtotal	\$	2,445,655



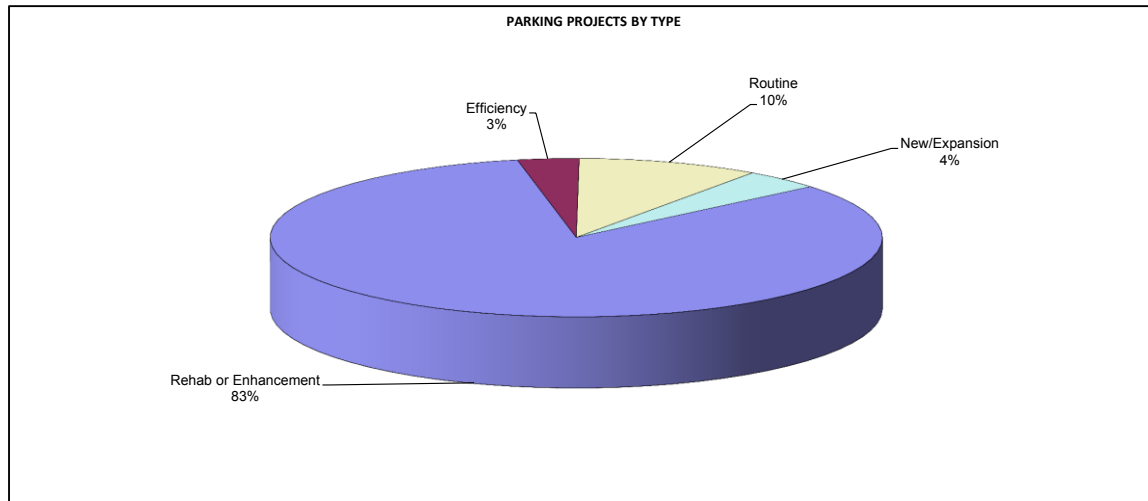
**City of Grand Rapids, Michigan
PARKING SERVICES FUND
SUMMARY OF CAPITAL PROJECTS FISCAL YEAR 2015**

Discussion:

The Parking Services Fund is used to account for the various Parking Ramps and services provided by the City.

PARKING SERVICES FUND PROJECTS FY2015 = \$4,623,000

Project Number	Project Name	Parking Services Funding	Other Funding Sources	TOTAL Project Cost
1858	Meter Inventory	\$ 150,000	\$ -	\$ 150,000
1928	Parking Access Control Equipment Upgrades	50,000	-	50,000
1932	Upgrade Enhance and Replace Signs	140,000	-	140,000
1955	Replace Lights in Parking Ramps	510,000	-	510,000
1976	Parking Lot Resurfacing	250,000	-	250,000
1985	Skid Steer Replacement	50,000	-	50,000
2554	DASH Bus Replacement	1,500,000	-	1,500,000
2557	Replace All IP Switches in Parking System	125,000	-	125,000
4062	LAMRA System-IVAL for DASH Buses	20,000	-	20,000
4066	Surface Parking Lot on Market Street	1,178,000	-	1,178,000
4071	Surface Parking Expansion in North Monroe	500,000	-	500,000
4075	Parking Gate Replacement	150,000	-	150,000
		<u>\$ 4,623,000</u>	<u>\$ -</u>	<u>\$ 4,623,000</u>



City of Grand Rapids, Michigan
SEWAGE DISPOSAL SYSTEM FUND
SUMMARY OF CAPITAL PROJECTS FISCAL YEAR 2015

Discussion:

The Sewage Disposal System Fund is an enterprise fund supported mainly by user fees. In order to maintain the sewage disposal system in an environmentally safe and effective manner it is necessary for the fund to budget for regular maintenance and upgrade projects. These projects include various relining of systems under roadways and in rights-of-way, replacement of failing pumps, and the rehabilitation or replacement of sections of the system as it ages. In addition to the continuing maintenance on this large system, technological advances in the industry make it beneficial, if not necessary, for new technologies to be implemented. Therefore, new equipment and improvements to existing equipment will be made.

SEWAGE DISPOSAL SYSTEM PROJECTS FY2015 = \$ 13,909,000

PROJECTS FROM SEWAGE DISPOSAL FUND		
Project No.	Project Name	Project Cost
1327	Bostwick Avenue / Lyon St to Crescent St	\$ 150,000
1370	State Street / Jefferson Ave to Lafayette Ave	150,000
1749	Long Term Wet Weather Control Program	750,000
2453	Livingston Pumping Station 2nd Discharge Line from Contract #1 (DWRP)	265,000
2569	Eastside Combined Sewer Overflow Contract No. 28	200,000
2622	Shorehaven Lift Station Upgrade / Replacement	256,000
2922	Fuller Avenue / Michigan St to Race St	200,000
3717	Sheldon Boulevard / Weston St to Fulton St	268,000
3729	Weston Avenue / Sheldon Blvd to LaGrave Ave	15,000
3794	Berm Improvements around WWTP	2,000,000
3797	3 Mile Road / Remembrance Lift Station Pump #2 Replacement	25,000
3820	Hydro-Vac Excavator	420,000
4057	Carlton Avenue / Lake Dr to Fulton St	100,000
		<u><u>\$ 4,799,000</u></u>

BOND-FUNDED PROJECTS		
Project No.	Project Name	Project Cost
1348	Eastside Combined Sewer Overflow Contract No. 27	\$ 3,465,000
1374	CIPP Rehab of Sanitary Sewers-Variou Sites	600,000
2453	Livingston Pumping Station-2nd Discharge Line from Contract No. 1 DWRP	3,045,000
3300	Flow Distribution Structure - WWTP	2,000,000
		<u><u>\$ 9,110,000</u></u>

**City of Grand Rapids, Michigan
WATER SUPPLY SYSTEM FUND
SUMMARY OF CAPITAL PROJECTS FISCAL YEAR 2015**

Discussion:

The Water Supply System Fund is an enterprise fund supported by user fees. In order to maintain the City water supply system in an environmentally safe and effective manner, it is necessary for the fund to budget for regular maintenance and upgrade projects. These projects include the replacement of various water mains that are worn and/or old. The Department also assists neighboring cities with water main installation / replacement at their request. In addition to maintaining and replacing portions of the water supply system as the need arises, technological advances in the industry make it beneficial, if not necessary, for these technologies to be implemented. The new equipment and technologies being requested are part of an on-going effort to keep the water supply system as modern and state-of-the-art as possible.

WATER SUPPLY SYSTEM PROJECTS FY2015 = \$ 12,497,000

PROJECTS FROM WATER SUPPLY SYSTEM FUND

Project No.	Project Name	Project Cost
1327	Bostwick Avenue / Lyon St to Crescent St	\$ 175,000
1348	Eastside Combined Sewer Overflow-Contract No. 27	1,205,000
1366	Richmond Street / Alpine Ave to Turner Ave	273,000
1370	State Street / Jefferson Ave to Lafayette Ave	318,000
1375	Water main Oversizing	50,000
1397	LMFP-Master Electrical Control Panels	50,000
1415	Franklin Pumps 1 & 3 Motor Starters & Low Service Pump VFD's	1,000,000
1973	Carlton Avenue / Lake Dr to Fulton St	400,000
3159	Water main Lining Maintenance	250,000
3376	Water System Site Security Upgrades	100,000
3460	Water System Annual Efficiency & Sustainability Projects	200,000
3717	Sheldon Boulevard / Weston St to Fulton St	192,000
3729	Weston Avenue / Sheldon Blvd to LaGrave Ave	170,000
4002	LMFP-HVAC and Window Upgrades ESCO	1,000,000
4007	LMFP-South Clearwell Storage Tank Improvements	450,000
4013	Crescent Street / Barclay to Lafayette	138,000
		\$ 5,971,000

BOND-FUNDED PROJECTS

Project No.	Project Name	Project Cost
1393	Wilson Pump Station Improvements (DWRP)	\$ 771,000
2453	Livingston Pumping Station-2nd Discharge Line from Contract No. 1 (DWRP)	5,755,000
		\$ 6,526,000

City of Grand Rapids, Michigan
Fiscal Year 2015 through Fiscal Year 2019 Capital Improvement Program

Project Number: 1913		Project Title: Commission Chamber and Conference Room 601 renovation at the City Hall facility							
Department: Facilities Management Dept.				Priority: 4		One Time			
Total	Total	Budget		Unappropriated Requests for Subsequent Years					
Project Cost	Appropriations to Date	Year 1	FY2015	Year 2	Year 3	Year 4	Year 5	FY2019	Future Funding Requirements
\$201,250		201,250	-	-	-	-	-	-	-

Description and Scope

This project would provide funding to increase the flexibility and make improvement's to the City Commission chambers and the conference room #601 in City Hall. The project would remove the fixed seating in the chambers and replace them with modular/stackable chairs. The carpeting and window blinds would be replaced and painting touch up would complete the project. New tables would be purchased to allow for large meetings, training and testing functions for various departments including employment testing for Human Resources. New chairs and presentation boards and monitors would be purchased for conference room #601.

Purpose and Need - Include Consequences of Not Funding

The purpose of the renovations to the City Commission Chambers and conference room 601 is to increase usability and flexibility of the space. This will be achieved with modular design concepts for the seating and tables. The commission chamber currently has all of the original fixed seating from 1969 and is well beyond its useful life expectancy. The carpet within the space is also past its useful life and will also be replaced as part of this project.

History and Current Status (for Ongoing Projects) -- Alternatives (for New Projects)

In the past these rooms have had limited use due to the existing design and limited furnishings capabilities. With renovations and new modular designs these rooms would be beneficial spaces available for use by many city departments.

Operating Budget Impact

Basis for Estimate	FY2015	FY2016	FY2017	FY2018	FY2019
Operating Cost	-	-	-	-	-
Less Operating Revenue	-	-	-	-	-
New Net Cost	-	-	-	-	-
Less Current Net Operating Cost	-	-	-	-	-
Increase (Decrease) in Operating Cost	-	-	-	-	-

Schedule of Activities		
Activity	From-To (Dates)	Amount
FY15 Projects		201,250
Total Program Cost		201,250
Means of Financing		
Funding Source		Amount
Capital Improvement Fund		201,250
Total Program Financing		201,250

City of Grand Rapids, Michigan
Fiscal Year 2015 through Fiscal Year 2019 Capital Improvement Program

Project Number: 2023		Project Title: Construction of storage building at the Pistol Range facility						
Department: Facilities Management Dept.			Priority: 2			One Time		
Total	Total	Budget		Unappropriated Requests for Subsequent Years				
Project Cost	Appropriations to Date	Year 1	FY2015	Year 2	Year 3	Year 4	Year 5	
				FY2016	FY2017	FY2018	FY2019	Future Funding Requirements
\$201,250		201,250		-	-	-	-	-

Description and Scope

This project would involve the construction of a new storage facility located at the Pistol Range to facilitate Grand Rapids Police Department various assets associated with the their training at the pistol range.

Purpose and Need - Include Consequences of Not Funding

The Grand Rapids Police Department controls various operations that use large scale assets and require significant amounts of space to store equipment. In order to provide safe storage and allow for efficient operations, Police has expressed strong desire to keep their assets at a single location which would provide a central point for their various operations associated with training at the pistol range.

History and Current Status (for Ongoing Projects) -- Alternatives (for New Projects)

The current pistol range is in good repair and has been adequately funded to maintain its integrity.

Operating Budget Impact

Basis for Estimate	FY2015	FY2016	FY2017	FY2018	FY2019
Operating Cost	-	-	-	-	-
Less Operating Revenue	-	-	-	-	-
New Net Cost	-	-	-	-	-
Less Current Net Operating Cost	-	-	-	-	-
Increase (Decrease) in Operating Cost	-	-	-	-	-

Schedule of Activities

Activity	From-To (Dates)	Amount
FY15 Projects		201,250
Total Program Cost		201,250

Means of Financing

Funding Source	Amount
Capital Improvement Fund	201,250
Total Program Financing	201,250

Insert Map or photo here

City of Grand Rapids, Michigan
Fiscal Year 2015 through Fiscal Year 2019 Capital Improvement Program

Project Number: 2671		Project Title: Parking lot, sidewalk, and site landscaping replacement at the Westside Complex							
Department: Facilities Management Dept.						Priority: 5		One Time	
Total Project Cost	Total Appropriations to Date	Budget		Unappropriated Requests for Subsequent Years					
		Year 1 FY2015	Year 2 FY2016	Year 3 FY2017	Year 4 FY2018	Year 5 FY2019	Future Funding Requirements		
\$230,000		230,000	-	-	-	-	-		

Description and Scope

Complete parking lot repairs at the Westside Complex including milling, paving and striping of asphalt. General maintenance and repairs of curbs, storm/sanitary grates and covers. This project is scheduled based upon our internal parking lot management plan.

Purpose and Need - Include Consequences of Not Funding

The purpose of this project is to restore and repair the failed/failing parking lot, sidewalk and site landscaping. This project is needed because the current parking lot and site areas have several uneven surfaces causing potential trip hazards, multiple cracks and pot holes that collect water and ice causing increase deterioration.

History and Current Status (for Ongoing Projects) -- Alternatives (for New Projects)

The facilities annual condition assessment indicates that the parking lot and site is in need of extensive repair due to operating well beyond its useful life as well as increasing site safety. The parking lot was constructed in 1982 and has served its purpose very well with normal maintenance and repairs. It has exceeded its useful life and is in need of restoration.

Operating Budget Impact

Basis for Estimate	FY2015	FY2016	FY2017	FY2018	FY2019
Operating Cost	-	-	-	-	-
Less Operating Revenue	-	-	-	-	-
New Net Cost	-	-	-	-	-
Less Current Net Operating Cost	-	-	-	-	-
Increase (Decrease) in Operating Cost	-	-	-	-	-

Schedule of Activities

Activity	From-To (Dates)	Amount
FY15 Projects		230,000
Total Program Cost		230,000

Means of Financing

Funding Source	Amount
Capital Improvement Fund	230,000
Total Program Financing	230,000

Insert Map or photo here

City of Grand Rapids, Michigan									
Fiscal Year 2015 through Fiscal Year 2019 Capital Improvement Program									
Project Number: 3073			Project Title: Replacement of the aggregate storage bins and riverbank fence line at the Public Service Center						
Department: Facilities Management Dept.			Priority: 4			One Time			
Total Project Cost	Total Appropriations to Date	Budget		Unappropriated Requests for Subsequent Years					
		Year 1 FY2015	Year 2 FY2016	Year 3 FY2017	Year 4 FY2018	Year 5 FY2019	Future Funding Requirements		
\$201,250		201,250	-	-	-	-	-	-	-
Description and Scope									
Due to the current condition, the existing storage bins and security fence lines are not containing aggregate properly. New structures would help contain materials and ensure proper containment to comply with DEQ and Storm water Control requirements and improve the security of the Public Service Center.									
Purpose and Need - Include Consequences of Not Funding									
The purpose of this project is to replace failed/failing aggregate storage bins and riverbank fencing. This is needed to reduce/eliminate the potential of aggregate from getting into the river and also provides a containment area separate from the building to reduce/eliminate damage to the building when handling the aggregate. The fencing is needed to secure the perimeter of the PSC reducing/eliminating trespassing, theft, soliciting, etc.									
History and Current Status (for Ongoing Projects) -- Alternatives (for New Projects)									
The current condition of the aggregate storage and overall handling operations is poor. This deficiency has been noted on past storm water site inspections and needs to be corrected.									
Operating Budget Impact									
Basis for Estimate	FY2015	FY2016	FY2017	FY2018	FY2019				
Operating Cost	-	-	-	-	-				
Less Operating Revenue	-	-	-	-	-				
New Net Cost	-	-	-	-	-				
Less Current Net Operating Cost	-	-	-	-	-				
Increase (Decrease) in Operating Cost	-	-	-	-	-				
Schedule of Activities									
Activity		From-To (Dates)			Amount				
FY15 Projects					201,250				
Total Program Cost					201,250				
Means of Financing									
Funding Source					Amount				
Capital Improvement Fund					201,250				
Total Program Financing					201,250				
Insert Map or photo here									

City of Grand Rapids, Michigan
Fiscal Year 2015 through Fiscal Year 2019 Capital Improvement Program

Project Number: 3081		Project Title: Calder Plaza maintenance program - Construction phase							
Department: Facilities Management Dept.				Priority: 4				Ongoing	
Total Project Cost	Total Appropriations to Date	Budget		Unappropriated Requests for Subsequent Years					
		Year 1 FY2015	Year 2 FY2016	Year 3 FY2017	Year 4 FY2018	Year 5 FY2019	Future Funding Requirements		
\$4,749,500		126,500	-	23,000	3,010,174	1,589,826	-		

Description and Scope

The concrete plaza deck requires general maintenance and repairs to properly maintain it's integrity. The FY15 project would replace any failed sealant and repair any severely deteriorated concrete. It is anticipated that within the next 5 years major repairs will be needed to maintain the deck. A comprehensive asset management plan is being developed to guide the future needs of the plaza.

Purpose and Need - Include Consequences of Not Funding

The Calder Plaza was originally designed with multiple purposes in mind. The more visible intent is acting as a City owned and operated park that can be used for various festivals and events. The more crucial function is to protect the 3 story Government Center parking structure located beneath the Plaza from the weather elements. The concrete plaza continues to age. Currently, all normal maintenance and repairs are being completed.

History and Current Status (for Ongoing Projects) -- Alternatives (for New Projects)

Since the original deck was replaced in 1987, numerous construction projects have taken place on the deck to limit and repair deficiencies as they developed. Now as the deck is beginning to exceed its useful life, minor repairs will no longer be able to preserve the deck for the long-term.

Operating Budget Impact					
Basis for Estimate	FY2015	FY2016	FY2017	FY2018	FY2019
Operating Cost	-	-	-	-	-
Less Operating Revenue	-	-	-	-	-
New Net Cost	-	-	-	-	-
Less Current Net Operating Cost	-	-	-	-	-
Increase (Decrease) in Operating Cost	-	-	-	-	-

Schedule of Activities		
Activity	From-To (Dates)	Amount
FY15 Project		126,500
Future Years		4,623,000
Total Program Cost		4,749,500
Means of Financing		
Funding Source	Amount	
Capital Improvement Fund	4,749,500	
Total Program Financing	4,749,500	

Insert Map or photo here

City of Grand Rapids, Michigan
Fiscal Year 2015 through Fiscal Year 2019 Capital Improvement Program

Project Number: 3735		Project Title: Exterior façade repairs and waterproofing at the Fleet Management facilities							
Department: Facilities Management Dept.				Priority: 2				One Time	
Total	Total	Budget		Unappropriated Requests for Subsequent Years					
Project Cost	Appropriations to Date	Year 1	FY2015	Year 2	Year 3	Year 4	Year 5	FY2019	Future Funding Requirements
\$143,750		143,750		-	-	-	-		-

Description and Scope

Preventative maintenance repairs to the exterior building envelope at the Fleet Management facilities. This work includes minor repairs and painting of the exterior steel panels, brick mortar tuck pointing, caulk replacement, window glazing, and other exterior repairs to ensure a sealed leak free building preventing future structural damage. The project scope shall include the main repair facility and various smaller storage buildings on the site used for fleet operations.

Purpose and Need - Include Consequences of Not Funding

The purpose of this project is to restore and repair the exterior envelope of the facility. The envelope is a critical component and must remain intact to prevent damage to the buildings and maintain the integrity of the asset. Damages to the facility caused from a failed envelope can consist of many forms including extreme and inconsistent climate, air infiltration, all types of moisture, wind, insects, and pests, etc. If these negative influences are not eliminated at the exterior envelope the results can be detrimental to the facilities structure and interior components. This will lead to increased failures and maintenance costs.

History and Current Status (for Ongoing Projects) -- Alternatives (for New Projects)

The facilities annual condition assessment indicates that the envelope is in need of various maintenance and repair to maintain its integrity, further protect the facility, and increase its useful life.

Operating Budget Impact

Basis for Estimate	FY2015	FY2016	FY2017	FY2018	FY2019
Operating Cost	-	-	-	-	-
Less Operating Revenue	-	-	-	-	-
New Net Cost	-	-	-	-	-
Less Current Net Operating Cost	-	-	-	-	-
Increase (Decrease) in Operating Cost	-	-	-	-	-

Schedule of Activities

Activity	From-To (Dates)	Amount
FY15 Projects		143,750
Total Program Cost		143,750

Means of Financing

Funding Source	Amount
Capital Improvement Fund	143,750
Total Program Financing	143,750

Insert Map or photo here

City of Grand Rapids, Michigan
Fiscal Year 2015 through Fiscal Year 2019 Capital Improvement Program

Project Number: 3748		Project Title: Exterior façade repairs and waterproofing at the Public Services storage facility							
Department: Facilities Management Dept.						Priority: 2		One Time	
Total Project Cost	Total Appropriations to Date	Budget		Unappropriated Requests for Subsequent Years					
		Year 1 FY2015	Year 2 FY2016	Year 3 FY2017	Year 4 FY2018	Year 5 FY2019	Future Funding Requirements		
\$57,500		57,500	-	-	-	-	-		

Description and Scope

Preventative maintenance repairs to the exterior building envelope at the Public Services storage facility . This work includes brick mortar tuck pointing, caulk replacement, window glazing, and other exterior repairs to ensure a sealed leak free building preventing future structural damage.

Purpose and Need - Include Consequences of Not Funding

The purpose of this project is to restore and repair the failed/failing exterior envelope of the facility. The envelope is a critical component and must remain intact to prevent damage to out facility as an overall asset. Damages to the facility caused from a failed envelope can consist of many forms including extreme and inconsistent climate, air infiltration, all types of moisture, wind, insects, and pests, etc. if these negative influences are not eliminated at the exterior envelope the results can be detrimental to the facilities structure and interior components. This will lead to increased failures and maintenance costs.

History and Current Status (for Ongoing Projects) -- Alternatives (for New Projects)

The facilities annual condition assessment indicates that the envelope is in need of various maintenance and repair to maintain is integrity, further protect the facility, and increase its useful life.

Operating Budget Impact

Basis for Estimate	FY2015	FY2016	FY2017	FY2018	FY2019
Operating Cost	-	-	-	-	-
Less Operating Revenue	-	-	-	-	-
New Net Cost	-	-	-	-	-
Less Current Net Operating Cost	-	-	-	-	-
Increase (Decrease) in Operating Cost	-	-	-	-	-

Schedule of Activities		
Activity	From-To (Dates)	Amount
FY15 Projects		57,500
Total Program Cost		57,500
Means of Financing		
Funding Source	Amount	
Capital Improvement Fund	57,500	
Total Program Financing		57,500

Insert Map or photo here

City of Grand Rapids, Michigan
Fiscal Year 2015 through Fiscal Year 2019 Capital Improvement Program

Project Number: 3758		Project Title: Customer service / security improvements to the lobby of the Police Administration facility							
Department: Facilities Management Dept.					Priority: 5		One time		
Total	Total Appropriations to Date	Budget		Unappropriated Requests for Subsequent Years					
Project Cost		Year 1	FY2015	Year 2	Year 3	Year 4	Year 5	FY2019	Future Funding Requirements
\$172,500			\$172,500	-	-	-	-		-

Description and Scope

The Police Department lobby at the Police Administration facility is being redesigned to meet current security and safety practices. This project will allow the new facility lobby to achieve CJIS (Criminal Justice Information Systems) requirements, limit public access throughout the facility, and will eliminate the need for a kiosk officer at the Monroe Center entrance. Additional improvements to the lobby will consist of moving all services relating to the public from their existing location to the North side of the lobby near the Monroe Center entrance point. The total project cost is \$344,000. The balance of funding will come from current capital project monies already approved and budgeted for in the Police departments budget.

Purpose and Need - Include Consequences of Not Funding

The lobby renovation is necessary be in compliance with the current CJIS requirements. Deferring this project will keep the lobby space out of CJIS compliance, allow for poor facility security, and require additional staff located at specific entrance points. As a result of this project one full time police officer can be reassigned to other duties.

History and Current Status (for Ongoing Projects) -- Alternatives (for New Projects)

Current operations require citizens to enter the Police Administration facility from Monroe Center on the North side of the lobby, sign in with the kiosk officer, and then travel through the lobby unescorted in order to reach the existing public services counter. Not only is this process inconvenient and confusing for customers, guest, but also allows for unescorted access to other areas within the facility..

Operating Budget Impact

Basis for Estimate	FY2015	FY2016	FY2017	FY2018	FY2019
Operating Cost	-	-	-	-	-
Less Operating Revenue	-	-	-	-	-
New Net Cost	-	-	-	-	-
Less Current Net Operating Cost	-	-	-	-	-
Increase (Decrease) in Operating Cost	-	-	-	-	-

Schedule of Activities

Activity	From-To (Dates)	Amount
FY15 Project		172,500
Total Program Cost		172,500

Means of Financing

Funding Source	Amount
Capital Improvement Fund	172,500
Total Program Financing	172,500

Insert Map or photo here

City of Grand Rapids, Michigan
Fiscal Year 2015 through Fiscal Year 2019 Capital Improvement Program

Project Number: 3764		Project Title: Miscellaneous repairs to the 61st District Court facility							
Department: Facilities Management Dept.				Priority: 5				Ongoing	
Total Project Cost	Total Appropriations to Date	Budget		Unappropriated Requests for Subsequent Years					
		Year 1 FY2015	Year 2 FY2016	Year 3 FY2017	Year 4 FY2018	Year 5 FY2019	Year 6 FY2020	Year 7 FY2021	Future Funding Requirements
\$690,000		\$115,000	\$143,750	\$143,750	\$143,750	\$143,750			-

Description and Scope

This project is needed to begin setting aside monies in a sinking fund for future capital projects. We are in the process of working with Kent County to develop a comprehensive asset management plan for the facility. The annual budget for the District Court includes monies for minor capital items such as carpeting, painting, furniture, etc. This project is a part of the major capital projects program that will cover items such as roof, windows, heating and cooling equipment, electrical items, etc.

Purpose and Need - Include Consequences of Not Funding

The 61st District Court facility was constructed over a decade ago and has been well maintained. Facility assets and interior finishes are beginning to reach their life expectancy and should be replaced or renovated based upon various factors. It is important to identify and respond to deficiencies since assets will become more expensive to operate and maintain as they exceed their useful life.

History and Current Status (for Ongoing Projects) -- Alternatives (for New Projects)

To date, all normal maintenance and repair items have been completed and the facility is in good repair.

Operating Budget Impact

Basis for Estimate	FY2015	FY2016	FY2017	FY2018	FY2019
Operating Cost	-	-	-	-	-
Less Operating Revenue	-	-	-	-	-
New Net Cost	-	-	-	-	-
Less Current Net Operating Cost	-	-	-	-	-
Increase (Decrease) in Operating Cost	-	-	-	-	-

Schedule of Activities

Activity	From-To (Dates)	Amount
FY15 projects		115,000
Future Years		575,000
Total Program Cost		690,000

Means of Financing

Funding Source	Amount
Capital Improvement Fund	690,000
Total Program Financing	690,000

Insert Map or photo here

City of Grand Rapids, Michigan Fiscal Year 2015 through Fiscal Year 2019 Capital Improvement Program							
Project Number: 4115			Project Title: Fire Facilities Asset Management				
Department: Fire		Priority: 10				Ongoing	
Total Project Cost	Total Appropriations to Date	Budget Year 1 FY2015	Unappropriated Requests for Subsequent Years				Future Funding Requirements
			Year 2 FY2016	Year 3 FY2017	Year 4 FY2018	Year 5 FY2019	
150,000		150,000	-	-	-	-	-
Description and Scope							
These projects are part of the Fire Facilities Asset Management program and are high priority projects. The projects are a kitchen renovation at the Kalamazoo Station, HVAC component replacements at the Leonard Station, and asphalt replacements.							
Purpose and Need - Include Consequences of Not Funding							
The Kalamazoo Station kitchen is 37 years old. It is in constant use and used to prepare meals 24/7/365. Renovating with commercial quality components will ensure a kitchen requiring less maintenance and repairs. The replacement of HVAC components at the Leonard Station is the second phase to replace the original 33 year old components. The first phase was the installation of the geothermal loop. This phase replaces the boiler and controls. The asphalted areas require continual care. There are over 25,000 apparatus responses and countless other routine and training activities that take place on the paved sections surrounding our fire stations. This is accelerated by the extreme weight of our apparatus, with engines weighing approximately 35,000 lbs. and aerials exceeding 75,000 lbs. It is recommended to fund four parking lots at four fire stations to ensure our essential response, minimizing apparatus maintenance and maintaining our large capital investments at our fire stations.							
History and Current Status (for Ongoing Projects) -- Alternatives (for New Projects)							
Utilizing residential components in the Kalamazoo kitchen are an optional cost cutting measure with a possible savings of \$10,000. Replacing the older components at the Leonard Station with high-efficiency units will further reduce our energy consumption and also help comply with the green initiatives. Deferring will result in continued inefficient heating of stations, increased energy costs, non-compliance with City's green initiatives. The result of not completing the asphalt project may lead to increased wear and tear on the fire apparatus. It may also reduce training opportunities by limiting the spaces currently in use.							
Operating Budget Impact							
Basis for Estimate	FY2015	FY2016	FY2017	FY2018	FY2019		
Operating Cost	150,000.00	-	-	-	-		
Less Operating Revenue	-	-	-	-	-		
New Net Cost	-	-	-	-	-		
Less Current Net Operating Cost	-	-	-	-	-		
Increase (Decrease) in Operating Cost	-	-	-	-	-		
Schedule of Activities							
Activity	From-To (Dates)	Amount					
Kitchen renovation - Kalamazoo		30,000					
HVAC components - Leonard		40,000					
Asphalt replacement - Various		80,000					
Future Years							
Total Program Cost		150,000					
Means of Financing							
Funding Source	Amount						
Capital Improvement Fund	150,000						
Total Program Financing	150,000						

City of Grand Rapids, Michigan
Fiscal Year 2015 through Fiscal Year 2019 Capital Improvement Program

Project Number: 4015			Project Title: Fire Apparatus Hose				
Department: Fire			Priority: 3			Ongoing	
Total	Total Appropriations to Date	Budget	Unappropriated Requests for Subsequent Years				
Project Cost		Year 1 FY2015	Year 2 FY2016	Year 3 FY2017	Year 4 FY2018	Year 5 FY2019	Future Funding Requirements
60,000		30,000	30,000				

Description and Scope

The requested amount of \$30,000 will purchase the complete compliment of hose for two of the medium duty engines in order to begin our hose alignment with our Apparatus Plan.

Purpose and Need - Include Consequences of Not Funding

The average age of our fire hose is 19.97 years. We are experiencing more hose failures during annual hose testing and at fires, so the hose program was re-evaluated to provide an improved replacement strategy. The new hose program now mirrors the new Apparatus Replacement plan's implementation. This new hose will have a front-line lifespan that aligns with the projected front-line life of the apparatus. The hose will then be recycled into service on reserve apparatus to further increase its life expectancy and reduce potential failure of hose on scene or operating with less than the recommended compliment of hose.

History and Current Status (for Ongoing Projects) -- Alternatives (for New Projects)

Hose is currently being replaced as it fails and we are experiencing more failures during hose testing due to age. We also conduct our own hose repair in house to extend the useful life of hose if we are able. We want to move to a proactive replacement program with replacement of two machines in FY15 and FY16 and tie this to the apparatus replacement plan.

Operating Budget Impact					
Basis for Estimate	FY2015	FY2016	FY2017	FY2018	FY2019
Operating Cost	30,000.00	-	-	-	-
Less Operating Revenue	-	-	-	-	-
New Net Cost	-	-	-	-	-
Less Current Net Operating Cost	-	-	-	-	-
Increase (Decrease) in Operating Cost	-	-	-	-	-

Schedule of Activities		
Activity	From-To (Dates)	Amount
Fire Apparatus Hose Replacement		30,000
Future Years		
Total Program Cost		30,000
Means of Financing		
Funding Source	Amount	
Capital Improvement Fund	30,000	
Total Program Financing	30,000	

City of Grand Rapids, Michigan
Fiscal Year 2015 through Fiscal Year 2019 Capital Improvement Program

Project Number: 3985		Project Title: Self-Contained Breathing Apparatus (SCBA) Face Pieces						
Department: Fire						Priority: 2	Ongoing	
Total	Total Appropriations to Date	Budget		Unappropriated Requests for Subsequent Years				
Project Cost		Year 1	FY2015	Year 2	Year 3	Year 4	Year 5	Future Funding Requirements
54,000			54,000					

Description and Scope

The cost to replace a lens in our current face piece is \$91.25 for the lens and about \$40 in labor costs for the repair. If the face seal or straps have been compromised the costs escalate from there. The cost for a complete new face piece that is 2013 compliant is currently \$255.50. The total project cost to replace 200 face pieces plus some miscellaneous parts is \$54,000.

Purpose and Need - Include Consequences of Not Funding

Our current face pieces are at least 8 years old and have been subjected to multiple fires over that time frame. Not only is the lens weaker, but the seal and all other components have been subjected to heat multiple times. There is not a life expectancy on face pieces per the manufacturer, but increasing maintenance and technological advances result in taking action to replace old face pieces.

History and Current Status (for Ongoing Projects) – Alternatives (for New Projects)

One of the three main changes in the 2013 NFPA standard for SCBA's pertains to the face piece. As noted in the Firehouse article below, several injuries and fatalities have occurred due to failed face piece lenses. This has resulted in NFPA changing their standard for testing the integrity of the face piece lens. The number one reason for replacing face pieces is firefighter safety. Every year at the FDIC conference, Scott Safety Inc. runs a flashover simulator. In 2012 they had crazing, or compromised integrity in 43 face pieces throughout the week. This is the same face piece and lens that Grand Rapids firefighters currently use. In 2013, using the new 2013 NFPA compliant face piece, they had one face piece that was compromised over that same period. Through utilization of existing grant funds of \$7665, we are acquiring 36 of the face pieces. We would recommend adjusting the capital request to \$46,335.

Operating Budget Impact					
Basis for Estimate	FY2015	FY2016	FY2017	FY2018	FY2019
Operating Cost	54,000.00	-	-	-	-
Less Operating Revenue	-	-	-	-	-
New Net Cost	-	-	-	-	-
Less Current Net Operating Cost	-	-	-	-	-
Increase (Decrease) in Operating Cost	-	-	-	-	-

Schedule of Activities		
Activity	From-To (Dates)	Amount
SCBA Face Pieces		54,000
Future Years		
Total Program Cost		54,000
Means of Financing		
Funding Source	Amount	
Capital Improvement Fund	54,000	
Total Program Financing	54,000	

City of Grand Rapids, Michigan Fiscal Year 2015 through Fiscal Year 2019 Capital Improvement Program							
Project Number: 3143			Project Title: Personal Protection Equipment (PPE)				
Department: Fire					Priority: 1	Ongoing	
Total Project Cost	Total Appropriations to Date	Budget Year 1 FY2015	Unappropriated Requests for Subsequent Years				Future Funding Requirements
			Year 2 FY2016	Year 3 FY2017	Year 4 FY2018	Year 5 FY2019	
319,600		79,900	79,900	79,900	79,900		
Description and Scope							
<p>The Grand Rapids Fire Department has a plan to protect the members of our department by replacing all of our PPE over the next four years. NFPA 1851 "Standard on Selection, Care and Maintenance of Structural Fire Fighting Protective Ensembles" states that "Structural firefighting ensembles and ensemble elements shall be retired no more than 10 years from the date the ensembles or ensemble elements were manufactured." We can stay within the NFPA requirement of ten years' service life by replacing 25% of our turnout gear each year for the next four years. The cost for PPE is \$1,700 per set and the four year plan would replace 47 sets the first year at a project cost of \$79,900.</p>							
Purpose and Need - Include Consequences of Not Funding							
<p>The firefighters' PPE has a life expectancy and NFPA replacement of 10 years. The need to purchase 188 sets of fire gear we are proposing to budget this over four years. In the interim we do repair PPE to NFPA standards to ensure the maximum life expectancy. We need to provide compliant PPE for the firefighters. This will ensure they have safe equipment to work in hazardous environments. Deferring the cost only makes it more expensive in the future. Sub-standard PPE increases the risk of firefighter injuries.</p>							
History and Current Status (for Ongoing Projects) -- Alternatives (for New Projects)							
<p>In the past the GRFD has been able to purchase turnout gear with grant funds or by budgeting just to stay ahead of the replacement need due to wear and tear. A large segment of our turnout gear in service today was purchased in 2004 and 2007. With a capital purchase over the next four years we will position our organization to meet the guidelines specified in NFPA 1851. Further our back-up turnout gear will also meet the 10 year requirement. We need this back-up turnout gear so we can wash our primary turnout gear after a fire and during the drying time needed after washing. Recent evidence is suggesting that in order to prevent certain cancers, that are more evident in firefighters, we need to ensure that we are cleaning our gear after all fire incidents. We need to make sure that we are able to provide the necessary resources to do this. In addition we are contracting with a Southfield Michigan company for annual cleaning/ inspections or for needed repairs that must be completed by a trained Independent Service Provider (ISP) also required in NFPA 1851. This will ensure we are maintaining our PPE in safe and serviceable condition.</p>							
Operating Budget Impact							
Basis for Estimate	FY2015	FY2016	FY2017	FY2018	FY2019		
Operating Cost	79,900.00	79,900.00	79,900.00	79,900.00	-		
Less Operating Revenue	-	-	-	-	-		
New Net Cost	79,900.00	79,900.00	79,900.00	79,900.00	-		
Less Current Net Operating Cost	-	-	-	-	-		
Increase (Decrease) in Operating Cost	79,900.00	79,900.00	79,900.00	79,900.00	-		
Schedule of Activities							
		Activity	From-To (Dates)	Amount			
		PPE 25% replacement per year		79,900			
		Future Years		79,900			
				79,900			
				79,900			
		Total Program Cost		319,600			
Means of Financing							
				Funding Source	Amount		
				Capital Improvement Fund	79,900		
				Total Program Financing	79,900		

City of Grand Rapids, Michigan Fiscal Year 2015 through Fiscal Year 2019 Capital Improvement Program								
Project Number: 3142			Project Title: Automatic External Defibrillator (AED)					
Department: Fire			Priority: 5			Ongoing		
Total Project Cost	Total Appropriations to Date	Budget		Unappropriated Requests for Subsequent Years				
		Year 1 FY2015	Year 2 FY2016	Year 3 FY2017	Year 4 FY2018	Year 5 FY2019	Future Funding Requirements	
24,000		24,000						
Description and Scope								
This will replace or add AEDs to our reserve fire apparatus and Fire Prevention vehicles ensuring they are compliant. We have identified a unit that is more than 50% the cost of our existing units and will work well for this platform. In addition we have a three year plan to replace our AED batteries for our front line apparatus. This will be year one. This request will purchase 15 AEDs and 10 batteries. We have been fortunate to have had KCEMS purchase all of our AEDs and batteries through grant funding, but there is no funding available this time.								
Purpose and Need - Include Consequences of Not Funding								
The positive impact of AEDs has spread nationwide; several municipalities have similar devices in all their public buildings and City vehicles (something the City should strongly consider). This is proven technology, that when made readily available, has shown to improve the outcome potential in sudden cardiac arrest. We are requesting \$24,000 for the purchase of 15 AEDs and 10 batteries. If we do not replace the AEDs we risk the possibility of failure and inoperable equipment.								
History and Current Status (for Ongoing Projects) -- Alternatives (for New Projects)								
In 2013 the GRFD responded to 200 documented cardiac arrests. It is clear that early onset and aggressive CPR along with early AED use provides a greater chance of survival than without. It is impossible to determine when and where the next cardiac event will occur. Our organization is engaging the public daily from many fronts, (RSPs, Inspections, CIOs, Neighborhood Associations, etc.) and not always with a front line machine. The citizens of Grand Rapids have come to expect the highest level of service possible. While out in the public we wear and drive clearly marked items, our members could be flagged down by a citizen to provide assistance. The addition of AEDs in clearly marked vehicles (non-front line units) should be considered so that in the event they are flagged down immediate care could be delivered if a sudden cardiac event occurs.								
Operating Budget Impact								
Basis for Estimate		FY2015	FY2016	FY2017	FY2018	FY2019		
Operating Cost		24,000.00	-	-	-	-		
Less Operating Revenue		-	-	-	-	-		
New Net Cost		-	-	-	-	-		
Less Current Net Operating Cost		-	-	-	-	-		
Increase (Decrease) in Operating Cost		-	-	-	-	-		
Schedule of Activities								
Activity		From-To (Dates)	Amount					
15 AEDs and 10 batteries			24,000					
Future Years								
Total Program Cost			24,000					
Means of Financing								
Funding Source		Amount						
Capital Improvement Fund		24,000						
Total Program Financing		24,000						


City of Grand Rapids, Michigan									
Fiscal Year 2015 through Fiscal Year 2019 Capital Improvement Program									
Project Number:			Project Title: Tremont Park - Phase III						
Department: Parks and Recreation						Priority: 3		One Time	
Total Project Cost	Total Appropriations to Date	Budget		Unappropriated Requests for Subsequent Years					Future Funding Requirements
		Year 1 FY2015	Year 2 FY2016	Year 3 FY2017	Year 4 FY2018	Year 5 FY2019			
150,000	-	150,000	-	-	-	-	-	-	-
Description and Scope									
Tremont Boulevard between Covell and Shawmut experienced periodic severe flooding resulting in damage to eight homes. The Kent County Drain Commissioner (KCDC) and the City of Grand Rapids investigated potential solutions, many of which would have required a multi-million dollar capital investment in downstream infrastructure. After careful consideration of the various solutions, the preferred option was to buy and demolish the homes (using FEMA funds) and to create a passive public park that can detain, treat and release storm water.									
Purpose and Need - Include Consequences of Not Funding									
A community process was held in 2013 to develop design options for the greenspace, separating the project into phases. FEMA, the County Drain Commissioner and the City covered Phase I and Phase II, but the actual park construction was included in Phase III at the City's cost solely. This location has been converted to greenspace the phase would transition the site into a park with a playground.									
History and Current Status (for Ongoing Projects) -- Alternatives (for New Projects)									
See above									
Operating Budget Impact									
Basis for Estimate			FY2015	FY2016	FY2017	FY2018	FY2019		
Operating Cost			Not Applicable	-	-	-	-	-	-
Less Operating Revenue			-	-	-	-	-	-	-
New Net Cost			-	-	-	-	-	-	-
Less Current Net Operating Cost			-	-	-	-	-	-	-
Increase (Decrease) in Operating Cost			-	-	-	-	-	-	-
Schedule of Activities									
Activity			From-To (Dates)		Amount				
Total Program Cost					-				
Means of Financing									
Funding Source			Amount						
Total Program Financing			-						

City of Grand Rapids, Michigan									
Fiscal Year 2015 through Fiscal Year 2019 Capital Improvement Program									
Project Number: 153475			Project Title: Portable and Mobile Radio Replacement						
Department: Police			Priority: 2				Ongoing		
Total Project Cost	Total Appropriations to Date	Budget		Unappropriated Requests for Subsequent Years					
		Year 1 FY2015	Year 2 FY2016	Year 3 FY2017	Year 4 FY2018	Year 5 FY2019	Future Funding Requirements		
349,260	64,260	95,000	95,000	95,000	-	-	-	-	-
Description and Scope									
Replacement of 160 portable (individually assigned) radios and 35 mobile (vehicle assigned) radios.									
Purpose and Need - Include Consequences of Not Funding									
Current radios are 15+ years old, well past the expected 10 year life-span, and are no longer supported by the manufacturer. When radios fail, parts are unavailable. The Department has been able to survive by replacing broken radios from spares (due to personnel reductions). Failure to fund will result in inadequate equipment to perform law enforcement function.									
History and Current Status (for Ongoing Projects) -- Alternatives (for New Projects)									
The Department used approved FY14 capital funds to begin this replacement project. 40 new radios have been put into service. There is no alternate funding source at this time (this does not fall within KCDA mission/responsibility).									
Operating Budget Impact									
Basis for Estimate		FY2015	FY2016	FY2017	FY2018	FY2019			
Operating Cost		-	-	-	-	-			
Less Operating Revenue		-	-	-	-	-			
New Net Cost		-	-	-	-	-			
Less Current Net Operating Cost		-	-	-	-	-			
Increase (Decrease) in Operating Cost		-	-	-	-	-			
Schedule of Activities									
Activity		From-To (Dates)	Amount						
Replace radios		7/1/2013 to 6/30/2016	349,260						
Total Program Cost		349,260							
Means of Financing									
Funding Source		Amount							
Capital Reserve Fund		349,260							
Total Program Financing		349,260							

City of Grand Rapids, Michigan									
Fiscal Year 2015 through Fiscal Year 2019 Capital Improvement Program									
Project Number: 153483			Project Title: New Vehicle Interior Equipment Packages						
Department: Police			Priority: 1				Ongoing		
Total Project Cost	Total Appropriations to Date	Budget		Unappropriated Requests for Subsequent Years					Future Funding Requirements
		Year 1 FY2015	Year 2 FY2016	Year 3 FY2017	Year 4 FY2018	Year 5 FY2019			
240,000	60,000	60,000	60,000	60,000	-	-	-	-	-
Description and Scope									
Necessary to equip the new police vehicles with internal equipment that was not transferable from the discontinued vehicles. Items include prisoner partition, window bars, trunk rack, control console, molded back seat, shotgun mount, docking stations.									
Purpose and Need - Include Consequences of Not Funding									
The former patrol car (Crown Victoria) was discontinued. After much research, the Department selected the Ford Police Interceptor Utility vehicle as the new patrol car. This requires some new interior equipment that was not transferable to the new vehicle. This is a four year project to transition all of the new patrol cars into the fleet. Failure to fund leaves the department without the necessary equipment to perform law enforcement services.									
History and Current Status (for Ongoing Projects) -- Alternatives (for New Projects)									
The Department is in the process of transitioning the first 15 vehicles into the fleet using approved FY14 capital funds for this project.									
Operating Budget Impact									
Basis for Estimate		FY2015	FY2016	FY2017	FY2018	FY2019			
Operating Cost		-	-	-	-	-			
Less Operating Revenue		-	-	-	-	-			
New Net Cost		-	-	-	-	-			
Less Current Net Operating Cost		-	-	-	-	-			
Increase (Decrease) in Operating Cost		-	-	-	-	-			
Schedule of Activities									
Activity		From-To (Dates)	Amount						
Transition new vehicle into fleet requiring new interior equipment packages		7/1/2013 to 6/30/2016	240,000						
Total Program Cost		240,000							
Means of Financing									
Funding Source		Amount							
Capital Reserve Fund		240,000							
Total Program Financing		240,000							

City of Grand Rapids, Michigan									
Fiscal Year 2015 through Fiscal Year 2019 Capital Improvement Program									
Project Number: 153996			Project Title: Digital Storage for FileMaker / ICV						
Department: Police			Priority: 3				One Time		
Total Project Cost	Total Appropriations to Date	Budget		Unappropriated Requests for Subsequent Years					Future Funding Requirements
		Year 1 FY2015	Year 2 FY2016	Year 3 FY2017	Year 4 FY2018	Year 5 FY2019			
200,000		200,000	-	-	-	-	-	-	?
Description and Scope									
This funding includes 2 servers, a storage array to house data, a backup device and device that the data is replicated to off site for disaster recovery. It is a complete system that is expected to provide adequate storage for the Departments records management system for the next four years.									
Purpose and Need - Include Consequences of Not Funding									
This funding is needed to continue and increase and storage for the Department's records management system, i.e. FileMaker/In Car Video. There is a project underway to scan old paper incident reports from paper, microfilm, and microfiche into PDF documents making them retrievable similar to current electronic reports. This will increase efficiency for clerks and investigators and reduce physical storage. In addition, the system is being changed to allow users to attached any type of document to case files in effect creating complete electronic case files. This too will increase efficiency, ensure records are backed up, and reduce physical storage requirements.									
History and Current Status (for Ongoing Projects) -- Alternatives (for New Projects)									
There was an original concept of placing this storage location on the City's EMC storage device and setting the files to move (archive) to near line storage which is less expensive than the EMC SATA drives. It was determined that due to FileMaker software limitations, this is not possible. Unable to take advantage of the less expensive near line storage, the PD would pay nearly \$700,000 per year for the drive space needed. Therefore, over 4 years, the cost to the PD would be \$2.7 million. The PDs solution for 4 years will only cost a total of \$200,000.									
Operating Budget Impact									
Basis for Estimate		FY2015	FY2016	FY2017	FY2018	FY2019			
Operating Cost		-	-	-	-	-			
Less Operating Revenue		-	-	-	-	-			
New Net Cost		-	-	-	-	-			
Less Current Net Operating Cost		-	-	-	-	-			
Increase (Decrease) in Operating Cost		-	-	-	-	-			
Schedule of Activities									
Activity		From-To (Dates)		Amount					
Replace FileMaker Servers, adding adequate storage for electronic case files and ICV				200,000					
Total Program Cost				200,000					
Means of Financing									
Funding Source		Amount							
Capital Reserve Fund		200,000							
Total Program Financing		200,000							

City of Grand Rapids, Michigan										
Fiscal Year 2015 through Fiscal Year 2019 Capital Improvement Program										
Project Number: 153999			Project Title: In Car Video Replacement							
Department: Police			Priority: 4				One Time			
Total Project Cost	Total Appropriations to Date	Budget		Unappropriated Requests for Subsequent Years						
		Year 1 FY2015	Year 2 FY2016	Year 3 FY2017	Year 4 FY2018	Year 5 FY2019	Future Funding Requirements			
550,000		550,000	-	-	-	-	-	-	-	
Description and Scope										
This project would replace and enhance the current in car video system and would include a complete replacement of both back-end and in-car equipment. The project will increase the quality of video and efficiency of backroom operations as well as update the old technology currently in use.										
Purpose and Need - Include Consequences of Not Funding										
The current in car video system is reaching end of life. Use of the current system began in 2008 at which time only a system "upgrade" was completed. The current storage servers are near death, require routine rebooting in order to upload video from patrol vehicles, and staff are replacing hard drives regularly. Back-end equipment is old technology, including the use of a dvd back up system which is personnel intensive and adds to current physical storage space issues. Failure to fund will lead to a failure in the system creating the inability to record patrol video and may include the loss of certain video that has not been backed up from the dying server.										
History and Current Status (for Ongoing Projects) -- Alternatives (for new projects)										
The ability exists to "limp" the system through another year with the purchase of some new hardware for less than \$50,000. The \$50,000, though, would not be an investment in the future as the intention is switch to a different system that better meets the department's needs.										
Operating Budget Impact										
Basis for Estimate		FY2015	FY2016	FY2017	FY2018	FY2019				
Operating Cost		-	-	-	-	-				
Less Operating Revenue		-	-	-	-	-				
New Net Cost		-	-	-	-	-				
Less Current Net Operating Cost		-	-	-	-	-				
Increase (Decrease) in Operating Cost		-	-	-	-	-				
Schedule of Activities										
Activity		From-To (Dates)		Amount						
Replace ICV System				550,000						
Total Program Cost				550,000						
Means of Financing										
Funding Source		Amount								
Capital Reserve Fund		550,000								
Total Program Financing		550,000								

City of Grand Rapids, Michigan Fiscal Year 2015 through Fiscal Year 2019 Capital Improvement Program											
Project Number: 3801			Project Title: Kent County Drain Commissioner - Knapp's Crossing								
Department: Environmental Services				Priority:				<small>One time</small>			
Total Project Cost	Total Appropriations to Date	Budget		Unappropriated Requests for Subsequent Years							
		Year 1 FY2015	Year 2 FY2016	Year 3 FY2017	Year 4 FY2018	Year 5 FY2019	Future Funding Requirements				
50,000	-	50,000	-	-	-	-	-	-			
<p>The Kent County Drain Commissioner has informed us that work will continue on cleaning out sediment buildup and overall detention basin repairs. The detention basin at Knapp's Crossing does not drain as designed and gets clogged with sediment regularly. Without sediment cleanout and repairs, future repairs could be more costly.</p>											
<p>Per the drain commissioner, the project is required and State law requires the City to pall all assessments from the drain commissioner.</p>											
<p>State law does not allow for deferment of costs, so there are no alternatives.</p>											
Basis for Estimate			FY2015	FY2016	FY2017	FY2018	FY2019				
Operating Cost			-	-	-	-	-	-			
Less Operating Revenue			-	-	-	-	-	-			
New Net Cost			-	-	-	-	-	-			
Less Current Net Operating Cost			-	-	-	-	-	-			
Increase (Decrease) in Operating Cost			-	-	-	-	-	-			
			Activity		From-To (Dates)	Amount					
			Repair and cleanout		2015		50,000				
			Total Program Cost				50,000				
			Funding Source			Amount					
			Capital Improvement Fund			50,000					
Total Program Financing			50,000								

City of Grand Rapids, Michigan
Fiscal Year 2015 through Fiscal Year 2019 Capital Improvement Program

Project Number: 3669		Project Title: Brookshire Outfall replacement and Erosion Repair						
Department: Environmental Services					Priority:		One time	
Total Project Cost	Total Appropriations to Date	Budget		Unappropriated Requests for Subsequent Years				
		Year 1 FY2015	Year 2 FY2016	Year 3 FY2017	Year 4 FY2018	Year 5 FY2019	Future Funding Requirements	
70,700	-	10,605	60,095	-	-	-	-	

A 30" stormwater outfall has failed and is causing significant bank erosion. The work will consist of replacing the culvert and stabilizing the bank to prevent further erosion and future harm to the outfall.

Continued erosion will be caused by not repairing the outfall. The longer this remains, the greater the expense of repairs to the bank. In addition, sediment containing ecoli will continue to be deposited in the drain and transferred downstream into other waterways.

This project was identified in the 1987 Drainage and Erosion Plan or the 1994 Stormwater Master Plan. Wolpert IO software was used to rank the identified projects in terms of overall risk. The alternative is to continue to wait. However, postponement of the project will result in increased cost and continued detriment to the waterways.

Basis for Estimate	FY2015	FY2016	FY2017	FY2018	FY2019
Operating Cost	-	-	-	-	-
Less Operating Revenue	-	-	-	-	-
New Net Cost	-	-	-	-	-
Less Current Net Operating Cost	-	-	-	-	-
Increase (Decrease) in Operating Cost	-	-	-	-	-



Activity	From-To (Dates)	Amount
Engineering	2015	10,605
Construction	2016	60,095
Total Program Cost		70,700

Funding Source	Amount
Capital Improvement Fund	70,700
Total Program Financing	70,700

City of Grand Rapids, Michigan
Fiscal Year 2015 through Fiscal Year 2019 Capital Improvement Program

Project Number: 3666		Project Title: Eastridge Stormwater Improvements						
Department: Environmental Services					Priority:		<small>One time</small>	
Total Project Cost	Total Appropriations to Date	Budget Year 1	FY2015	Year 2 FY2016	Year 3 FY2017	Year 4 FY2018	Year 5 FY2019	Future Funding Requirements
94,000	-	14,100		79,900	-	-	-	-

Sheet flow from Eastridge Drive runs through 711 Eastridge NE and creates erosion on the steep slopes leading to a county drain that is a tributary to an unnamed lake. In addition to eroding the slope, this is depositing sediment into the waterways. We are proposing to install additional catch basins to the east and to increase the size of the pipe to the outfall to remove more of the sheet flow.

Continued erosion will be caused by the sheet flow of the water over the hill. The longer this remains, the greater the expense of repairs to the bank. Erosion in this area could present a threat to the house at 711 Eastridge. In addition, sediment containing ecoli will continue to be deposited in the drain and transferred downstream into other waterways.

This project was identified in the 1987 Drainage and Erosion Plan or the 1994 Stormwater Master Plan. Wolpert IO software was used to rank the identified projects in terms of overall risk. The alternative is to continue to wait. However, postponement of the project will result in increased cost, continued detriment to the waterways and potential risk to the house at 711 Eastridge.

Basis for Estimate	FY2015	FY2016	FY2017	FY2018	FY2019
Operating Cost	-	-	-	-	-
Less Operating Revenue	-	-	-	-	-
New Net Cost	-	-	-	-	-
Less Current Net Operating Cost	-	-	-	-	-
Increase (Decrease) in Operating Cost	-	-	-	-	-



Activity	From-To (Dates)	Amount
Engineering	2015	14,100
Construction	2016	79,900
Total Program Cost		94,000

Funding Source	Amount
Capital Improvement Fund	94,000
Total Program Financing	94,000

City of Grand Rapids, Michigan
Fiscal Year 2015 through Fiscal Year 2019 Capital Improvement Program

Project Number: 3663		Project Title: Drainage Improvements at Various Locations						
Department: Environmental Services				Priority:		One time		
Total	Total Appropriations to Date	Budget		Unappropriated Requests for Subsequent Years				
Project Cost		Year 1	FY2015	Year 2	Year 3	Year 4	Year 5	Future Funding
52,220	-	52,220	-	-	-	-	-	Requirements
				FY2016	FY2017	FY2018	FY2019	
				-	-	-	-	-

This is a collection of several smaller projects as follows: **Colton Drive Culvert** - Drainage ditch on either side of Colton are in disrepair and there is a humped driveway culvert. Replace culvert and repair ditches. **Eastcastle Drain Improvements** - Outfall and bank have failed just west of Breton Road. Replace outfall and repair erosion damage. **Indian Mill Creek Improvements** - Outfall to Indian Mill Creek north of Tamarack has separated. Replace outfall, repair erosion and stabilize bank. **Leffingwell Culvert Replacement and Erosion Repair** - Culvert at Leffingwell, 850 feet north of Bradford Street has significant bank erosion and is impacting the sanitary manhole. Perform bank stabilization and add spillway for road runoff to prevent future erosion. Channelizing of bank upstream of crossing to protect manhole.

Colton Drive Culvert - Ditch conditions could lead to flooding and further erosion issues. In addition, there is potential for the culvert to fail when the resident is exiting or entering their driveway. **Eastcastle Drain Improvements** - The damaged outfall and erosion could undermine Breton road and pose a threat to public safety. **Indian Mill Creek Improvements** - The damaged outfall will cause further bank erosion, depositing pollutants in the creek and potentially leading to severe erosion. **Leffingwell Culvert Replacement and Erosion Repair** - The damaged outfall and erosion could undermine Breton road and pose a threat to public safety.

All of these projects were identified in the 1987 Drainage and Erosion Plan or the 1994 Stormwater Master Plan. Wolpert IO software was used to rank the identified projects in terms of overall risk. The alternative is to continue to wait. However, postponement of the projects will result in increased cost and in all cases will be a risk to public safety and/or the environment.

Basis for Estimate	FY2015	FY2016	FY2017	FY2018	FY2019
Operating Cost	-	-	-	-	-
Less Operating Revenue	-	-	-	-	-
New Net Cost	-	-	-	-	-
Less Current Net Operating Cost	-	-	-	-	-
Increase (Decrease) in Operating Cost	-	-	-	-	-



Activity	From-To (Dates)	Amount
Engineering	2015	7,680
Colton Drive	2015	12,835
Eastcastle Drain	2015	13,260
Indian Mill Creek	2015	5,610
Leffingwell	2015	12,835
Total Program Cost		52,220
Funding Source		Amount
Capital Improvement Fund		52,220
Total Program Financing		52,220

City of Grand Rapids, Michigan
Fiscal Year 2015 through Fiscal Year 2019 Capital Improvement Program

Project Number: 1733		Project Title: Kent County Drain Commissioner Special Assessments				
Department: Environmental Services			Priority:		Ongoing	
Total Project Cost	Total Appropriations to Date	Budget Year 1 FY2015	Unappropriated Requests for Subsequent Years			Future Funding Requirements
			Year 2 FY2016	Year 3 FY2017	Year 4 FY2018	Year 5 FY2019
		45,000	45,000	45,000	45,000	45,000

When the Kent County Drain Commissioner performs repair to the county drains, the City is assessed for our portion of the costs. These projects are not typically initiated by the City, but we are required to pay as they occur. We are not notified of costs in time to budget them with specific details. The cost represents an estimated based on typical history of assessments.

Projects are selected by the drain commissioner, presumably based on need for maintenance or due to flooding. State law requires us to pay the assessments, so not funding is not an option.

State law does not allow for deferment of costs, so there are no alternatives.

Basis for Estimate	FY2015	FY2016	FY2017	FY2018	FY2019
Operating Cost	-	-	-	-	-
Less Operating Revenue	-	-	-	-	-
New Net Cost	-	-	-	-	-
Less Current Net Operating Cost	-	-	-	-	-
Increase (Decrease) in Operating Cost	-	-	-	-	-

Specific sites are not typically known until the City receives the assessment from the drain commissioner.	Activity		From-To (Dates)	Amount
	Total Program Cost			45,000
	Funding Source		Amount	
	Capital Improvement Fund		45,000	
Total Program Financing			45,000	

City of Grand Rapids, Michigan
Fiscal Year 2015 through Fiscal Year 2019 Capital Improvement Program

Project Number: 1380		Project Title: Kent County Drain Commissioner Special Assessments				
Department: Environmental Services				Priority: Ongoing		
Total Project Cost	Total Appropriations to Date	Budget Year 1 FY2015		Unappropriated Requests for Subsequent Years		
		Year 2 FY2016	Year 3 FY2017	Year 4 FY2018	Year 5 FY2019	Future Funding Requirements
		120,000	120,000	120,000	120,000	120,000

When the Kent County Drain Commissioner performs emergency repairs and improvements to the county drains, the City is assessed for our portion of the costs. These projects are not typically initiated by the City, but we are required to pay as they occur. We are not notified of costs in time to budget them with specific details. The cost represents an estimated based on typical history of assessments.

Projects are performed on an as-needed basis due to emergencies. Not funding is not an option, because we are required by State law to pay all assessments form the drain commissioner.

State law does not give the City the authority to alter drain commissioner projects.

Basis for Estimate	FY2015	FY2016	FY2017	FY2018	FY2019
Operating Cost	-	-	-	-	-
Less Operating Revenue	-	-	-	-	-
New Net Cost	-	-	-	-	-
Less Current Net Operating Cost	-	-	-	-	-
Increase (Decrease) in Operating Cost	-	-	-	-	-

Specific sites are not typically known until the City receives the assessment from the drain commissioner.	Activity From-To (Dates) Amount		
	Total Program Cost		120,000
	Funding Source Amount		
	Capital Improvement Fund		120,000
Total Program Financing		120,000	

City of Grand Rapids, Michigan
Fiscal Year 2015 through Fiscal Year 2019 Capital Improvement Program

Project Number: 1327			Project Title: SUPPORT FOR ESO #1327 FY2015 ENGRG DEPT PROJECT					
Department: Traffic Safety					Priority: 4	Ongoing		
Total	Total	Budget		Unappropriated Requests for Subsequent Years				
Project Cost	Appropriations to Date	Year 1	FY2015	Year 2	Year 3	Year 4	Year 5	Future Funding
				FY2016	FY2017	FY2018	FY2019	Requirements
	-		5,000					

This work is Force Account work for Eng. Dept project #1327 needing support for the Street Lighting and/or Traffic Signal work which cannot for whatever reason be paid for out of the primary Project funding, and therefore must be paid for out of the Streets Capital Funds. This year it includes the following Project: Bostwick/Lyon to Crescent..

g. Dept projects needing support for the Street Lighting and/or Traffic Signal work which cannot for whatever reason be paid for out
Examples of this work are when the street is widened and curbs must be replaced, then power and street light poles be moved back or replaced behind the new curbs. R-o-w agreements with the electric, telephone, and other utilities require that they must do this work at their own expense, when the road is widened. The consequences of not doing this work would be unacceptable.

History and Current Status (for Ongoing Projects) -- Alternatives (for New Projects)

All of the Projects listed above will require this same kind of support from the Lighting, Signals and Signs.

Operating Budget Impact					
Basis for Estimate	FY2014	FY2015	FY2016	FY2017	FY2018
Operating Cost	Not Applicable				
Less Operating Revenue	-	-	-	-	-
New Net Cost	-	-	-	-	-
Less Current Net Operating Cost	-	-	-	-	-
Increase (Decrease) in Operating Cost	-	-	-	-	-



Schedule of Activities		
Activity	Date	Amount
As needed for each Project	4/14 - 10/15/2014	5,000
		-
Total Program Cost		5,000

Means of Financing	
Funding Source	Amount
Streets Capital Fund	5,000
Total Program Financing	5,000

City of Grand Rapids, Michigan
Fiscal Year 2015 through Fiscal Year 2019 Capital Improvement Program

Project Number: 2190		Project Title: Critical Safety Improvements to U'grd Electrical Distribution Syst						
Department: Traffic Safety							Priority: 4	Ongoing
Total	Total Appropriations to Date	Budget		Unappropriated Requests for Subsequent Years				
Project Cost		Year 1	FY2015	Year 2 FY2016	Year 3 FY2017	Year 4 FY2018	Year 5 FY2019	Future Funding Requirements
60,000	60,000	60,000		60,000	60,000	60,000	60,000	60,000

The City has approximately 40 underground electrical distribution system vaults, and 30 of them consist of open architecture construction which was designed for mounting on above-ground utility poles. As such they are very dangerous places to work, even without the frequent introduction of water to the vaults from groundwater, rainwater, and other liquids on the surface of the roadways and sidewalks. We are just beginning a program to either replace them with surface mounted "dead-front" equipment which poses no danger, or in some cases to replace the vaults themselves with above-ground pad-mounted equipment, and thereby largely eliminating the dangers posed by mixing water and electricity in the same space.

Purpose and Need - Include Consequences of Not Funding

We hope to combine this equipment replacement program with new standards which are intended to avoid building any new underground transformer vaults, in an effort to raise our safety standards to an even higher level. The consequences of not proceeding with this Program would be to neglect the dangers posed to our own Street Lighting and Traffic Signal Linemen in the future.

In the past, we have simply providing the staff with the latest in PPE and instructed them in the proper precautions to take in these situations

Operating Budget Impact

Basis for Estimate	FY2014	FY2015	FY2016	FY2017	FY2018
Operating Cost	Not Applicable				
Less Operating Revenue	-	-	-	-	-
New Net Cost	-	-	-	-	-
Less Current Net Operating Cost	-	-	-	-	-
Increase (Decrease) in Operating Cost	-	-	-	-	-



Schedule of Activities

Activity	From-To (Dates)	Amount
Replacing unsafe equipment.		60,000
		-
Total Program Cost		60,000

Means of Financing

Funding Source	Amount
Capital Reserve Fund	60,000
Total Program Financing	60,000

City of Grand Rapids, Michigan
Fiscal Year 2015 through Fiscal Year 2019 Capital Improvement Program

Project Number: 2207		Project Title: Street Lighting Energy Improvements					
Department: Traffic Safety						Priority: 4	Ongoing
Total	Total	Budget	Unappropriated Requests for Subsequent Years				
Project Cost	Appropriations to Date	Year 1 FY2015	Year 2 FY2016	Year 3 FY2017	Year 4 FY2018	Year 5 FY2019	Future Funding Requirements
	-	30,000	30,000	30,000	30,000	30,000	30,000

Our department has been following the practice of taking every opportunity afforded by the need to replace a broken or destroyed Street Light fixture having less efficacy than our most current and most efficient fixture with one of the newest ones. At the same time, we review all of the industries innovations which promise, as historically happened, with advancing from the older (incandescent) lamps, through fluorescent, mercury vapor, metal halide, and currently high-pressure sodium fixtures. We are now seeing the development of yet a newer fixture for use in roadway and freeway applications, which is the light-emitting diode lamp (LED). We have for years now been using this technology in our Traffic Signals, and the automotive industry was doing it well before that. Just this past year, we have been live-testing field samples, and now have confidence that LEDs are ready for Street Lighting.

Purpose and Need - Include Consequences of Not Funding

It is important for the City to have a continuous eye on the latest developments in reduced energy-consuming products, especially in street lighting and traffic signals, since we have such a large number of them in operation. In this way we can design our operating and maintenance programs to that by replacing current devices as the wear out or are destroyed by vehicle crashes we are prepared to upgrade them on a continuing basis with a more efficient device. Failure to do this will always bring us to a point where we are forced to make a very large capitol investment to take advantage of greatly reduced operating costs and lower electric bills.

History and Current Status (for Ongoing Projects) -- Alternatives (for New Projects)

In a separate Project, we are in the process of developing a total assessment of our System, which should give us the necessary information to implement a large deployment of highly efficient new fixtures throughout the City.

Operating Budget Impact

Basis for Estimate	FY2014	FY2015	FY2016	FY2017	FY2018
Operating Cost	Not Applicable				
Less Operating Revenue	-	-	-	-	-
New Net Cost	-	-	-	-	-
Increase (Decrease) in Operating Cost	-	\$0	-	-	-



Schedule of Activities

Activity	From-To (Dates)	Amount
Continuous fixture upgrades	1/14 to 8/14	30,000
		-
Total Program Cost		30,000

Means of Financing

Funding Source	Amount
Capital Reserve Fund	30,000
Total Program Financing	30,000

City of Grand Rapids, Michigan
Fiscal Year 2015 through Fiscal Year 2019 Capital Improvement Program

Project Number: 2225		Project Title: SUPPORT FOR ESO AND OTHER 2015 ENGRG DEPT PROJECTS						
Department: Traffic Safety		Priority: 4					Ongoing	
Total Project Cost	Total Appropriations to Date	Budget Year 1 FY2015	Unappropriated Requests for Subsequent Years					Future Funding Requirements
			Year 2 FY2016	Year 3 FY2017	Year 4 FY2018	Year 5 FY2019		
	-	125,000	125,000	125,000	125,000	125,000	125,000	

This work is made up of Force Account work for any/all Engrg. Dept projects needing support for the Street Lighting and/or Traffic Signal work which cannot for whatever reason be paid for out of the primary Project funding, and therefore must be paid for out of the Capitol Reserve Funds/Street Lighting. This year it includes the following Projects: Bostwick, Millbank, Kalamazoo/Hall, Burton/Plymouth, Burton/Towner, Fuller/Malta, and Kalamazoo/32nd Street, to-date.

g. Dept projects needing support for the Street Lighting and/or Traffic Signal work which cannot for whatever reason be paid for out

Examples of this work are when the street is widened and curbs must be replaced, then power and street light poles be moved back or replaced behind the new curbs. R-o-w agreements with the electric, telephone, and other utilities require that they must do this work at their own expense, when the road is widened. The consequences of not doing this work would be unacceptable.

History and Current Status (for Ongoing Projects) -- Alternatives (for New Projects)

All of the Projects listed above will require this same kind of support from the Lighting, Signals and Signs.

Operating Budget Impact					
Basis for Estimate	FY2014	FY2015	FY2016	FY2017	FY2018
Operating Cost	Not Applicable	-	-	-	-
Less Operating Revenue	-	-	-	-	-
New Net Cost	-	-	-	-	-
Less Current Net Operating Cost	-	-	-	-	-
Increase (Decrease) in Operating Cost	-	-	-	-	-



Schedule of Activities		
Activity	Date	Amount
As needed for each Project	4/14 - 10/15/2014	125,000
		-
Total Program Cost		125,000

Means of Financing	
Funding Source	Amount
Streets Capitol Fund	125,000
Total Program Financing	125,000

City of Grand Rapids, Michigan
Fiscal Year 2015 through Fiscal Year 2019 Capital Improvement Program

Project Number: 2234			Project Title: Radio Controlled Switching				
Department: Traffic Safety			Priority: 4			Ongoing	
Total	Total	Budget	Unappropriated Requests for Subsequent Years				
Project Cost	Appropriations to Date	Year 1 FY2015	Year 2 FY2016	Year 3 FY2017	Year 4 FY2018	Year 5 FY2019	Future Funding Requirements
	-	20,000	20,000	20,000	20,000	20,000	20,000

For the purpose of isolation of electrical faults on the City's Electrical Power System, we have strategically placed operable fused switches around the City, in all of the Primary distribution circuits. By using them, we are able to deploy our staff to these various locations, and are then able to locate and "seal off" a failure somewhere on the system, while managing to keep the balance of our system in operation. This then in turn allows us to maintain service to most of the street lights, most of the traffic signals, and many of the small city facilities which for convenience we feed electrical service to from our street lighting system; while we are in the process of finding and fixing the problem. Then, by going in reverse, we are able to bring it all back to normal. By adding radio remote control equipment, we will be able to do this with fewer staff, faster, and in all kinds of weather conditions.

Purpose and Need - Include Consequences of Not Funding Remote switching should allow us to isolate failures sooner and allow us to return previously isolated and/or damaged sections of the system to service. This will then free up staff to be able to respond to other emergencies or to their current assignments. Continuing to use the method of deploying staff to each planned switching location would not be taking full advantage of available technology. Once our Full Assessment Program is completed, can be used to consider new isolation locations, allowing for pinpointing the outage locations and cutting off less of our working system during these repair

History and Current Status (for Ongoing Projects) -- Alternatives (for New Projects)

We currently have no radio-controlled switches in our system..

Operating Budget Impact

Basis for Estimate	FY2014	FY2015	FY2016	FY2017	FY2018
Operating Cost	Not Applicable	-	-	-	-
Less Operating Revenue	-	-	-	-	-
New Net Cost	-	-	-	-	-
Less Current Net Operating Cost	-	-	-	-	-
Increase (Decrease) in Operating Cost	-	-	-	-	-



Schedule of Activities

Activity	From-To (Dates)	Amount
Installing remote control.		20,000
		-
Total Program Cost		20,000

Means of Financing

Funding Source	Amount
Capital Reserve Fund	20,000
Total Program Financing	20,000

City of Grand Rapids, Michigan
Fiscal Year 2015 through Fiscal Year 2019 Capital Improvement Program

Project Number: 2244		Project Title:						
Department: Traffic Safety						Priority: 4	Ongoing	
Total	Total	Budget		Unappropriated Requests for Subsequent Years				
Project Cost	Appropriations to Date	Year 1	FY2015	Year 2 FY2016	Year 3 FY2017	Year 4 FY2018	Year 5 FY2019	Future Funding Requirements
-	-	45,000	-	50,000	45,000	45,000	45,000	45,000

The street lighting primary and secondary power distribution system originates at the City's Coldbrook Substation, located adjacent to a Consumers Energy Substation which is connected to it. From this location, (5) 7200/12,700V Wye circuits and (15) 2400/4160V Delta primary circuits leave the substation and travel both underground and overhead routes throughout the city, distributing power to our street lights, traffic signals, and a number of smaller City facilities including some Fire Stations and Parks, the Zoo, and to our Museum's Long Term Storage Facility (CARC). Regular maintenance, upgrading and replacement must be accomplished on an as-needed basis, to guarantee their reliability.

Without this continuing upkeep, these circuits become undependable and a significant danger to our Linemen, who must sometimes enter the manholes and underground vaults, and access the overhead system using Line trucks and 2-man high-ranger buckets. Because of this preventative and/or additive maintenance, we are able to maintain a very high percentage of up-time, without which our City would present a very inhospitable situation for its residents and visitors alike, in all kinds of weather.

History and Current Status (for Ongoing Projects) -- Alternatives (for New Projects)

When the city expanded its outer limits years ago, a decision was made to limit the our own electrical power system to the original borders, and enter into an agreement with Consumers Energy for the provision of electrical power the all of the new traffic signals and street lights. We do however, using our own forces, handle 100% of the installation, upkeep and operation of them, from the point where we take service from the Utility.

Operating Budget Impact

Basis for Estimate	FY2014	FY2015	FY2016	FY2017	FY2018
Operating Cost	Not Applicable	-	-	-	-
Less Operating Revenue	-	-	-	-	-
New Net Cost	-	-	-	-	-
Less Current Net Operating Cost	-	-	-	-	-
Increase (Decrease) in Operating Cost	-	-	-	-	-



Schedule of Activities

Activity	Amount
As needed for each Project 4/14 - 10/15/2014	45,000
Total Program Cost	45,000

Means of Financing

Funding Source	Amount
Streets Capitol Fund	45,000
Total Program Financing	45,000

City of Grand Rapids, Michigan
Fiscal Year 2015 through Fiscal Year 2019 Capital Improvement Program

Project Number: 2251			Project Title: POLE REPLACEMENT PROJECT					
Department: Traffic Safety						Priority: 4	Ongoing	
Total	Total	Budget		Unappropriated Requests for Subsequent Years				
Project Cost	Appropriations to Date	Year 1	FY2015	Year 2 FY2016	Year 3 FY2017	Year 4 FY2018	Year 5 FY2019	Future Funding Requirements
	-		50,000	50,000	50,000	50,000	50,000	50,000

The City has approximately 18,000 street lighting and power distribution poles of which approx. 10% are at/near the end of their useful life. This request is for the removal/replacement of 10 this year at a cost of \$500/pole. The Traffic Safety department intends to replace at least this year and we expect to have to increase that number in succeeding years. These poles are of a number of different materials, including wood, concrete, and fiberglass.

Purpose and Need - Include Consequences of Not Funding

Since these poles are within the City r-o-w all over the city, and in most cases carry a large cable and equipment load, failure to locate and replace them sometimes leads to them being knocked down by vehicle crashes, or even failing and falling down due to seemingly unknown forces.

History and Current Status (for Ongoing Projects) -- Alternatives (for New Projects)

In the past, the City has not had a strategic plan for systematically locating and replacing them, but our new Business Plan will address this situation.

Operating Budget Impact

Basis for Estimate	FY2014	FY2015	FY2016	FY2017	FY2018
Operating Cost	Not Applicable				
Less Operating Revenue	-	-	-	-	-
New Net Cost	-	-	-	-	-
Less Current Net Operating Cost	-	-	-	-	-
Increase (Decrease) in Operating Cost	-	-	-	-	-



Schedule of Activities

Activity	From-To (Dates)	Amount
Replace deteriorating poles		5,000
Future Years		45,000
		-
Total Program Cost		50,000

Means of Financing

Funding Source	Amount
Capital Reserve Fund	50,000
Total Program Financing	50,000

City of Grand Rapids, Michigan
Fiscal Year 2015 through Fiscal Year 2019 Capital Improvement Program

Project Number: 2392		Project Title: SUPPORT ESO 2015 ENGRG DEPT PROJECT #2392					
Department: Traffic Safety						Priority: 4	Ongoing
Total	Total	Budget		Unappropriated Requests for Subsequent Years			
Project Cost	Appropriations to Date	Year 1	FY2015	Year 2	Year 3	Year 4	Year 5
				FY2016	FY2017	FY2018	FY2019
	-		2,500				Future Funding Requirements

This is Force Account work for Eng. Dept project #2392 for the Street Lighting and/or Traffic Signal work which cannot be paid for out of the primary Project funding, and therefore must be paid for out of the Capital Reserve Funds/Street Lighting. This one is for Kalamazoo - Burton to Hall, in the amount of \$2,500.

g. Dept projects needing support for the Street Lighting and/or Traffic Signal work which cannot for whatever reason be paid for out

Examples of this work are when the street is widened and curbs must be replaced, then power and street light poles be moved back or replaced behind the new curbs. R-o-w agreements with the electric, telephone, and other utilities require that they must do this work at their own expense, when the road is widened. The consequences of not doing this work would be unacceptable.

History and Current Status (for Ongoing Projects) -- Alternatives (for New Projects)

These Projects may require this same kind of support from Signals and Signs.

Operating Budget Impact

Basis for Estimate	FY2014	FY2015	FY2016	FY2017	FY2018
Operating Cost	Not Applicable	2,500.00	-	-	-
Less Operating Revenue	-	-	-	-	-
New Net Cost	-	-	-	-	-
Less Current Net Operating Cost	-	-	-	-	-
Increase (Decrease) in Operating Cost	-	-	-	-	-



Schedule of Activities

Activity	Amount
As needed for each Project 4/14 - 10/15/2014	2,500
Total Program Cost	2,500

Means of Financing

Funding Source	Amount
Streets Capital Fund	2,500
Total Program Financing	2,500

City of Grand Rapids, Michigan
Fiscal Year 2015 through Fiscal Year 2019 Capital Improvement Program

Project Number: 2891		Project Title: SUPPORT FOR ESO #2891 FY2015 ENGRG DEPT PROJECT						
Department: Traffic Safety						Priority: 4	Ongoing	
Total	Total	Budget		Unappropriated Requests for Subsequent Years				
Project Cost	Appropriations to Date	Year 1	FY2015	Year 2 FY2016	Year 3 FY2017	Year 4 FY2018	Year 5 FY2019	Future Funding Requirements
	-		1,000					

This work is made up of Force Account work for any/all Eng. Dept projects needing support for the Street Lighting and/or Traffic Signal work which cannot for whatever reason be paid for out of the primary Project funding, and therefore must be paid for out of the Capital Reserve Funds/Street Lighting. This is for the project Burton Street-Plymouth Avenue to Breton Avenue

g. Dept projects needing support for the Street Lighting and/or Traffic Signal work which cannot for whatever reason be paid for out

Examples of this work are when the street is widened and curbs must be replaced, then power and street light poles be moved back or replaced behind the new curbs. R-o-w agreements with the electric, telephone, and other utilities require that they must do this work at their own expense, when the road is widened. The consequences of not doing this work would be unacceptable.

History and Current Status (for Ongoing Projects) -- Alternatives (for New Projects)

All of the Projects listed above will require this same kind of support from the Lighting, Signals and Signs.

Operating Budget Impact

Basis for Estimate	FY2014	FY2015	FY2016	FY2017	FY2018
Operating Cost	Not Applicable				
Less Operating Revenue	-	-	-	-	-
New Net Cost	-	-	-	-	-
Less Current Net Operating Cost	-	-	-	-	-
Increase (Decrease) in Operating Cost	-	-	-	-	-



Schedule of Activities

Activity	Amount
As needed for each Project	1,000
	-
Total Program Cost	1,000

Means of Financing

Funding Source	Amount
Streets Capital Fund	1,000
Total Program Financing	1,000

City of Grand Rapids, Michigan
Fiscal Year 2015 through Fiscal Year 2019 Capital Improvement Program

Project Number: 2895		Project Title: SUPPORT FOR ESO #2895 FY2015 ENGRG DEPT PROJECT						
Department: Traffic Safety						Priority: 4	Ongoing	
Total	Total	Budget		Unappropriated Requests for Subsequent Years				
Project Cost	Appropriations to Date	Year 1	FY2015	Year 2 FY2016	Year 3 FY2017	Year 4 FY2018	Year 5 FY2019	Future Funding Requirements
	-		2,000					

This work is made up of Force Account work for Eng. Dept project #2895 needing support for the Street Lighting and/or Traffic Signal work which cannot for whatever reason be paid for out of the primary Project funding, and therefore must be paid for out of the Streets Capital Funds. This year it includes Burton/Towner to Division.

g. Dept projects needing support for the Street Lighting and/or Traffic Signal work which cannot for whatever reason be paid for out

Examples of this work are when the street is widened and curbs must be replaced, then power and street light poles be moved back or replaced behind the new curbs. R-o-w agreements with the electric, telephone, and other utilities require that they must do this work at their own expense, when the road is widened. The consequences of not doing this work would be unacceptable.

History and Current Status (for Ongoing Projects) -- Alternatives (for New Projects)

All of the Projects listed above will require this same kind of support from the Lighting, Signals and Signs.

Operating Budget Impact

Basis for Estimate	FY2014	FY2015	FY2016	FY2017	FY2018
Operating Cost	Not Applicable	-	-	-	-
Less Operating Revenue	-	-	-	-	-
New Net Cost	-	-	-	-	-
Less Current Net Operating Cost	-	-	-	-	-
Increase (Decrease) in Operating Cost.	-	-	-	-	-



Schedule of Activities

Activity	Amount
As needed for each Project 4/14 - 10/15/2014	2,000
	-
Total Program Cost	2,000

Means of Financing

Funding Source	Amount
Streets Capital Fund	2,000
Total Program Financing	2,000

City of Grand Rapids, Michigan
Fiscal Year 2015 through Fiscal Year 2019 Capital Improvement Program

Project Number: 2918		Project Title: SUPPORT FOR ESO #2918 FY2015 ENGRG DEPT PROJECT					
Department: Traffic Safety		Priority: 4			Ongoing		
Total	Total	Unappropriated Requests for Subsequent Years					
Project Cost	Appropriations to Date	Budget Year 1 FY2015	Year 2 FY2016	Year 3 FY2017	Year 4 FY2018	Year 5 FY2019	Future Funding Requirements
	-	15,000					

This work is Force Account work for Eng. Dept project #2918, which needs support for the Street Lighting and/or Traffic Signal work which cannot for whatever reason be paid for out of the primary Project funding, and therefore must be paid for out of the Streets Capital Funds. This year it includes the following Project: Fuller/Malta to Leonard

g. Dept projects needing support for the Street Lighting and/or Traffic Signal work which cannot for whatever reason be paid for out

Examples of this work are when the street is widened and curbs must be replaced, then power and street light poles be moved back or replaced behind the new curbs. R-o-w agreements with the electric, telephone, and other utilities require that they must do this work at their own expense, when the road is widened. The consequences of not doing this work would be unacceptable.

History and Current Status (for Ongoing Projects) -- Alternatives (for New Projects)

All of the Projects require this same kind of support from the Lighting, Signals and Signs.

Operating Budget Impact					
Basis for Estimate	FY2014	FY2015	FY2016	FY2017	FY2018
Operating Cost	Not Applicable	-	-	-	-
Less Operating Revenue	-	-	-	-	-
New Net Cost	-	-	-	-	-
Less Current Net Operating Cost	-	-	-	-	-
Increase (Decrease) in Operating Cost	-	-	-	-	-



Schedule of Activities		
Activity	Date	Amount
As needed for each Project	4/14 - 10/15/2014	15,000
		-
Total Program Cost		15,000

Means of Financing	
Funding Source	Amount
Streets Capital Fund	15,000
Total Program Financing	15,000

City of Grand Rapids, Michigan
Fiscal Year 2015 through Fiscal Year 2019 Capital Improvement Program

Project Number: 3713		Project Title: Ottawa Hills decorative street light fixtures replacement Project					
Department: Traffic Safety						Priority: 4	Ongoing
Total	Total Appropriations to Date	Budget		Unappropriated Requests for Subsequent Years			
Project Cost		Year 1	FY2015	Year 2	Year 3	Year 4	Year 5
			FY2016	FY2017	FY2018	FY2019	Future Funding Requirements
	-		120,000				

All 57 of the decorative street lights and concrete/steel decorative poles installed 40 years ago in the Ottawa Hills neighborhood have now deteriorated to the point where they are literally falling apart; and as such present a danger to the citizens and a liability to the City. Because these fixtures, and the available similar ones in which the property owners (through their neighborhood association) are interested, fall under the City's Special Assessment policy #1000-14. The OHNA stands ready to circulate a Petition for this special assessment, once details regarding a new concept of a Sinking Fund is completed. The City contribution to this project, in addition to an amount equal to what plain standard street lighting would be supplied by the City is estimated to be \$120,000.

Purpose and Need - Include Consequences of Not Funding

The need to do something with the decorative street lighting fixtures in this area is at hand. Consequences of inaction will mean pieces of the poles will start falling away and could strike a person, animal, or baby carriage. This might presumably result in litigation for the City.

History and Current Status (for Ongoing Projects) -- Alternatives (for New Projects)

Current City policy regarding decorative street light fixtures only requires the property owners to pay for the first time purchase and installation, and includes nothing at all for operation, maintenance or replacement [either as the result of an unidentified vehicle crash or the pole(s) reaching end-of-life]. The Sinking Fund (proposed with today's economy in mind) is an attempt to address this inequity.

Operating Budget Impact

Basis for Estimate	FY2014	FY2015	FY2016	FY2017	FY2018
Operating Cost	Not Applicable	-	-	-	-
Less Operating Revenue	-	-	-	-	-
New Net Cost	-	-	-	-	-
Less Current Net Operating Cost	-	-	-	-	-
Increase (Decrease) in Operating Cost	-	-	-	-	-



Schedule of Activities

Activity	From-To (Dates)	Amount
Replace poles and underground		120,000
		-
Total Program Cost		120,000

Means of Financing

Funding Source	Amount
Capital Reserve Fund	120,000
Total Program Financing	120,000

City of Grand Rapids, Michigan
Fiscal Year 2015 through Fiscal Year 2019 Capital Improvement Program

Project Number: 4086		Project Title: ELECTRIC METER CONVERSION TO REMOTE RADIO READING										
Department:						Priority:			One Time or Ongoing			
Total Project Cost	Total Appropriations to Date	Budget		Unappropriated Requests for Subsequent Years								
		Year 1	FY2015	Year 2	FY2016	Year 3	FY2017	Year 4	FY2018	Year 5	FY2019	Future Funding Requirements
		80,000		80,000		80,000		80,000		80,000		80,000

Description and Scope

Currently, all 106 of the various City or allied facilities has its own electric meter which is read bi-monthly by a staff person who goes out the location and performs the reading. Technology has now made it possible to read each one remotely, unless there is a problem with the meter or a question as to its accuracy. This Project would replace each existing meter with one designed to be read remotely, and to obtain the remote sending an receiving equipment.

Purpose and Need - Include Consequences of Not Funding

As our staff of Lineman continues to shrink, we are attempting to eliminate or transfer any job functions which do not require the highly skilled high-voltage Linemen to perform them. A consequence of not making this capitol investment would mean the on-going loss of one full day of a Lineman's time every other month.

History and Current Status (for Ongoing Projects) -- Alternatives (for New Projects)

We do currently perform these readings (as some of them are inside of our high-voltage equipment vaults) with a Lineman II, which sometimes means that we cannot take all of the readings on the same day, or even week, which is a problem for a few of our customers.

Operating Budget Impact

Basis for Estimate	FY2015	FY2016	FY2017	FY2018	FY2019
Operating Cost	unknown	-	-	-	-
Less Operating Revenue	-	-	-	-	-
New Net Cost	-	-	-	-	-
Less Current Net Operating Cost	-	-	-	-	-
Increase (Decrease) in Operating Cost	-	-	-	-	-

Schedule of Activities

Activity	From-To (Dates)	Amount
Purchase, installation and testing	8/14 to 9/14	80,000
Total Program Cost		80,000

Means of Financing

Funding Source	Amount
Capitol Reserve Fund	80,000
Total Program Financing	80,000

City of Grand Rapids, Michigan
Fiscal Year 2015 through Fiscal Year 2019 Capital Improvement Program

Project Number: 3563		Project Title: Bike Network Expansion						
Department: Traffic Safety		Priority: 4			Ongoing			
Total	Total	Budget		Unappropriated Requests for Subsequent Years				
Project Cost	Appropriations to Date	Year 1	FY2015	Year 2 FY2016	Year 3 FY2017	Year 4 FY2018	Year 5 FY2019	Future Funding Requirements
375,000	-	75,000		75,000	75,000	75,000	75,000	75,000

Description and Scope

The City has a goal of reaching 100 miles of bike facilities within the City limits. This includes work each season to extend the network using painted lines, painted symbols and signs. At the conclusion of the 2013 painting season (late October, 2013), 38.6 miles of bike facilities had been implemented.

Purpose and Need - Include Consequences of Not Funding

Maintenance and installation of bike facilities has been prioritized by the City of Grand Rapids in order to meet the Sustainable and Complete Street objects set forth. Without funding this initiative current bike facilities cannot be maintained and additional facilities cannot added to the network. Maintenance and installation of bike facilities has been prioritized by the City of Grand Rapids in order to meet the Sustainable and Complete Street objects set forth. Without funding this initiative current bike facilities can not be maintained and additional facilities can not added to the network.

History and Current Status (for Ongoing Projects) -- Alternatives (for New Projects)

The City has installed 38.6 miles of bike facilities since the project began in 2011. Efforts have been made to develop a bike facility map that has been approved/adopted by the City Commission showing the bike network in completion. Bike facilities have been identified as key components to enhancing the quality of life in the City of Grand Rapids by promoting growth through modal choice. Offering non-vehicular alternatives allow for a healthy City physically and demographically.

Operating Budget Impact

Basis for Estimate	FY2014	FY2015	FY2016	FY2017	FY2018
Operating Cost	Not Applicable				
Less Operating Revenue	-	-	-	-	-
New Net Cost	-	-	-	-	-
Less Current Net Operating Cost	-	-	-	-	-
Increase (Decrease) in Operating Cost	-	-	-	-	-



Schedule of Activities

Activity	From-To (Dates)	Amount
Replace Sidewalk Ramps		75,000
Repairs to City-owned property		-
Future Years		300,000
Total Program Cost		375,000

Means of Financing

Funding Source	Amount
Capital Improvement Fund	375,000
Total Program Financing	375,000

City of Grand Rapids, Michigan
Fiscal Year 2015 through Fiscal Year 2019 Capital Improvement Program

Project Number: 2941		Project Title: SUPPORT FOR ESO #2941 FY2015 ENGRG DEPT PROJECT						
Department: Traffic Safety		Priority: 4			Ongoing			
Total	Total	Budget		Unappropriated Requests for Subsequent Years				
Project Cost	Appropriations to Date	Year 1	FY2015	Year 2	Year 3	Year 4	Year 5	Future Funding
				FY2016	FY2017	FY2018	FY2019	Requirements
	-		1,500					

This work is Force Account work for Eng. Dept project #2941, needing support for the Street Lighting and/or Traffic Signal work which cannot for whatever reason be paid for out of the primary Project funding, and therefore must be paid for out of the Streets Capital Funds. This year it includes the following Project: Kalamazoo - 42nd to 36th

g. Dept projects needing support for the Street Lighting and/or Traffic Signal work which cannot for whatever reason be paid for out

Examples of this work are when the street is widened and curbs must be replaced, then power and street light poles be moved back or replaced behind the new curbs. R-o-w agreements with the electric, telephone, and other utilities require that they must do this work at their own expense, when the road is widened. The consequences of not doing this work would be unacceptable.

History and Current Status (for Ongoing Projects) -- Alternatives (for New Projects)

All of the Projects listed above will require this same kind of support from the Lighting, Signals and Signs.

Operating Budget Impact					
Basis for Estimate	FY2014	FY2015	FY2016	FY2017	FY2018
Operating Cost	Not Applicable				
Less Operating Revenue	-	-	-	-	-
New Net Cost	-	-	-	-	-
Less Current Net Operating Cost	-	-	-	-	-
Increase (Decrease) in Operating Cost	-	-	-	-	-



Schedule of Activities		
Activity	Date	Amount
As needed for each Project	4/14 - 10/15/2015	1,500
		-
Total Program Cost		1,500

Means of Financing	
Funding Source	Amount
Streets Capital Fund	1,500
Total Program Financing	1,500

**CITY OF GRAND RAPIDS
FY15 – FY19 MAJOR CAPITAL PROGRAM**

Fiscal Year 2015

154118 Floodwalls along Grand River Initiating Dept: Engineering

Description: The Grand River Floodwalls project encompasses the City's flood protection system along the Grand River within the City limits. The capital projects associated with this includes flapggate replacement/installation for backflow prevention, improvements to t
If deferred: Deferring Impacts for the flapggate and improvements to the system by FEMA would deem the flood protection system as not being "certified", thus placing areas within the City as a requirement for flood insurance. Deferring operational improvements such as
Operating Impact: Operating impacts relates to the criticality or risk to the general public by not performing any of the activities listed herein upon a flood event.
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings: Other
Operating Cost/(Savings): 95,695

Funding Sources	
Bonds - Capital Imp.	95,695
Total Project Cost	<u><u>95,695</u></u>

151348 Eastside Combined Sewer Overflow - Contract No. 27 Initiating Dept: Enterprise Services - Sewage

Description: Spencer Street - Plainfield Avenue to North Street; Lafayette Avenue - Spencer Street to Quimby Street; North Avenue - Curtis Street to North of Mariette Street; Berlin Court - Quimby Street to Ames Street; Mariette Street - North Aven to Cole Alley; Quimb
If deferred: Continued treatment of stormwater at WWTP.
Operating Impact: Reduce the volume of stormwater to be treated.
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings: Contractual Services
Operating Cost/(Savings):

Funding Sources	
Water Supply System Fund	1,205,000
Bonds - Sewer	3,465,000
Total Project Cost	<u><u>4,670,000</u></u>

151374 CIPP Rehab of Sanitary Sewers - Various Sites Initiating Dept: Enterprise Services - Sewage

Description: Re-lining of sewers 50 years and older to reduce I/I and greatly extend useful life.
If deferred: Higher costs associated with emergency repairs.
Operating Impact: Reduces flow due to I/I at the Wastewater Treatment Facility
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings: Contractual Services
Operating Cost/(Savings):

Funding Sources	
Bonds - Sewer	600,000
Total Project Cost	<u><u>600,000</u></u>

151749 Long Term Wet Weather Control Program Initiating Dept: Enterprise Services - Sewage

Description: Prior to December 31, 2019 the City is required to transport and treat all wet weather flows up to and including 25 year/24 hour rain events and not discharge them directly to the river or allow sanitary sewer overflows.
If deferred: Violation of NPDES permit.
Operating Impact: Increase due to additional treatment.
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings: Other
Operating Cost/(Savings):

Funding Sources	
Sewage Disposal System	750,000
Total Project Cost	<u><u>750,000</u></u>

Fiscal Year 2015

152569 Eastside Combined Sewer Overflow - Contract No. 28 Initiating Dept: Enterprise Services - Sewage	
<u>Description:</u> Buchanan Avenue - Stevens Street to Hall Street; Randolph Avenue - Stevens Street to Hall Street; Ionia Avenue - Stevens Street to Putnam Street; LaBelle Street - Ionia Avenue to Division Avenue; Home Avenue - Ionia Avenue to Division Avenue; Rena Street -	Funding Sources
<u>If deferred:</u> Continued wet weather flow issues.	Sewage Disposal System
<u>Operating Impact:</u> Continued higher flows.	
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
	200,000
	Total Project Cost
	<u>200,000</u>
<hr/>	
152622 Shorehaven Lift Station Upgrade / Replacement Initiating Dept: Enterprise Services - Sewage	
<u>Description:</u> Identified in CMP as needing replacement due to age and future system area expansion / growth	Funding Sources
<u>If deferred:</u> Increased maintenance costs, potential failure of major system components	Sewage Disposal System
<u>Operating Impact:</u> Decreased maintenance costs, higher efficiency pumps/ motors, greater reliability.	
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u>	
<u>Operating Cost/(Savings):</u>	
	256,000
	Total Project Cost
	<u>256,000</u>
<hr/>	
153300 Flow distribution Structure - WWTP Initiating Dept: Enterprise Services - Sewage	
<u>Description:</u> the 2005 and 2010 Master Plans identified the need to improve the distribution of flow to the secondaries. The preliminary design requirements were included in the North Aeration Preliminary Design report. The current flow control results in elevated prima	Funding Sources
<u>If deferred:</u> The primary tanks will have an elevated liquid level during high flows (wet weather).	Bonds - Sewer
<u>Operating Impact:</u> This will improve the overall operation of the Secondary Treatment System at the Wastewater Plant.	
<u>Expenditure Type:</u> New/Expansion Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u> 0	
	2,000,000
	Total Project Cost
	<u>2,000,000</u>
<hr/>	
153794 Berm Improvements around WWTP Initiating Dept: Enterprise Services - Sewage	
<u>Description:</u> The April 2013 flooding demonstrated the vulnerability of the WWTP and potential weak spots within the earth berm surrounding the plant. Soils analysis under various flooding conditions confirms the need for structural improvements / reinforcing measures.	Funding Sources
<u>If deferred:</u> Potential for WWTP flooding and/or failure during high river levels.	Sewage Disposal System
<u>Operating Impact:</u> Brings flood protection measures up to a higher confidence level. Prevents seepage from weakening berm integrity.	
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u>	
<u>Operating Cost/(Savings):</u>	
	2,000,000
	Total Project Cost
	<u>2,000,000</u>

Fiscal Year 2015

<p>152234 Radio Controlled Switching Initiating Dept: Enterprise Services - Street Lighting <u>Description:</u> Installation of radio controlled automatic high voltage switch gear on the City's distribution network. <u>If deferred:</u> Continued labor costs for call outs. <u>Operating Impact:</u> Allow operation of switch gear without having to dispatch a crew to remote locations. <u>Expenditure Type:</u> Efficiency Project <u>Type of Cost Savings:</u> <u>Operating Cost/(Savings):</u></p>	<p>Funding Sources Capital Reserve Fund <hr/> Total Project Cost</p>	<p>20,000 <hr/> 20,000</p>
<hr/>		
<p>152244 Primary Circuit Repair / Replacement Initiating Dept: Enterprise Services - Street Lighting <u>Description:</u> Repair / Replacement of high voltage cable the has reached the end of its life cycle and various circuits through out the city. <u>If deferred:</u> Continued recurring faults in system caused by failing cable plant. <u>Operating Impact:</u> Lower O&M costs for faults caused by failing cable. <u>Expenditure Type:</u> Routine Replacement Project <u>Type of Cost Savings:</u> <u>Operating Cost/(Savings):</u></p>	<p>Funding Sources Capital Reserve Fund <hr/> Total Project Cost</p>	<p>45,000 <hr/> 45,000</p>
<hr/>		
<p>152251 Pole Replacement Project Initiating Dept: Enterprise Services - Street Lighting <u>Description:</u> Replacement and capital maintenance of street light poles; including replacement and rehab work. <u>If deferred:</u> Poles continue to deteriorate resulting in unsafe conditions. <u>Operating Impact:</u> Reduction in O&M costs <u>Expenditure Type:</u> Routine Replacement Project <u>Type of Cost Savings:</u> <u>Operating Cost/(Savings):</u></p>	<p>Funding Sources Capital Reserve Fund <hr/> Total Project Cost</p>	<p>50,000 <hr/> 50,000</p>
<hr/>		
<p>154086 Remote power distribution meter reading Initiating Dept: Enterprise Services - Street Lighting <u>Description:</u> Enhance power distribution meters to be remotely sensed. <u>If deferred:</u> Cost of regular visits for reading meters. <u>Operating Impact:</u> Saves staff time and equipment use of regularly visiting power meters. <u>Expenditure Type:</u> Efficiency Project <u>Type of Cost Savings:</u> <u>Operating Cost/(Savings):</u></p>	<p>Funding Sources Capital Reserve Fund <hr/> Total Project Cost</p>	<p>80,000 <hr/> 80,000</p>
<hr/>		

Fiscal Year 2015

151375 Watermain Oversizing **Initiating Dept:** Enterprise Services - Water

Description: To fund oversizing requests from communities/developers.
If deferred: required per contract if needed
Operating Impact: required per contract if needed
Expenditure Type: New/Expansion Project
Type of Cost Savings: Contractual Services
Operating Cost/(Savings):

Funding Sources	
Water Supply System Fund	50,000
Total Project Cost	<u><u>50,000</u></u>

151393 Wilson Pump Station improvements (DWRf) **Initiating Dept:** Enterprise Services - Water

Description: Replace motor starters to increase system reliability and replace pump #1 to match water demand (Master Plan).
If deferred: Inefficient operations with escalated energy costs
Operating Impact: Improve efficiency by replacing pumps to meet demand and update aging equipment
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings: Contractual Services
Operating Cost/(Savings):

Funding Sources	
Bonds - Water	771,000
Total Project Cost	<u><u>771,000</u></u>

151397 LMFP - master electrical control panels **Initiating Dept:** Enterprise Services - Water

Description: 1963 equipment needs to be replaced for reliability.
If deferred: Outdated equipment that may need significant maintenance
Operating Impact: Reduced maintenance
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings: Contractual Services
Operating Cost/(Savings):

Funding Sources	
Water Supply System Fund	50,000
Total Project Cost	<u><u>50,000</u></u>

151415 Franklin pumps 1 & 3, motor starters and low service pump VFD's **Initiating Dept:** Enterprise Services - Water

Description: Replace worn pumps & motor starter units for system reliability. Install VFD's on low service pumps and study widespread use of VFD's at this location.
If deferred: reduced reliability and higher energy costs
Operating Impact: More efficient and cost effective electrical equipment
Expenditure Type: Routine Replacement Project
Type of Cost Savings: Contractual Services
Operating Cost/(Savings):

Funding Sources	
Water Supply System Fund	1,000,000
Total Project Cost	<u><u>1,000,000</u></u>

Fiscal Year 2015

152453 Livingston Pumping Station - Second Discharge Line from, Contract No. 1 (DWRF) Initiating Dept: Enterprise Services - Water															
<p><u>Description:</u> Contract No. 1 of 3: from Livingston Pumping Station to Leonard/Ball intersection (Master Plan) Livingston Ave - Newberry St to Livingston PS; Newberry St - Livingston Ave to Coit Ave; Coit Ave - Newberry St to Bradford St; Bradford St - Coit Ave to Laf</p> <p><u>If deferred:</u> Reduction in ability to provide necessary water volume to northeast portion of system</p> <p><u>Operating Impact:</u> Improved system reliability to northeast portion of system.</p> <p><u>Expenditure Type:</u> New/Expansion Project</p> <p><u>Type of Cost Savings:</u> Contractual Services</p> <p><u>Operating Cost/(Savings):</u></p>	<table border="0"> <tr> <td colspan="2">Funding Sources</td> </tr> <tr> <td>Sewage Disposal System</td> <td style="text-align: right;">265,000</td> </tr> <tr> <td>Bonds - Sewer</td> <td style="text-align: right;">3,045,000</td> </tr> <tr> <td>Bonds - Water</td> <td style="text-align: right;">5,755,000</td> </tr> <tr> <td>State Grants - External ✓</td> <td style="text-align: right;">1,151,573</td> </tr> <tr> <td colspan="2"><hr/></td> </tr> <tr> <td>Total Project Cost</td> <td style="text-align: right;"><u><u>10,216,573</u></u></td> </tr> </table>	Funding Sources		Sewage Disposal System	265,000	Bonds - Sewer	3,045,000	Bonds - Water	5,755,000	State Grants - External ✓	1,151,573	<hr/>		Total Project Cost	<u><u>10,216,573</u></u>
Funding Sources															
Sewage Disposal System	265,000														
Bonds - Sewer	3,045,000														
Bonds - Water	5,755,000														
State Grants - External ✓	1,151,573														
<hr/>															
Total Project Cost	<u><u>10,216,573</u></u>														
<hr/>															
153159 Watermain Lining Maintenance Initiating Dept: Enterprise Services - Water															
<p><u>Description:</u> Line various watermains with history of leaks and water quality problems.</p> <p><u>If deferred:</u> potential for water quality issues and continued expenses for watermain breaks</p> <p><u>Operating Impact:</u> Reduce water quality complaints and costs fo repairing watermain breaks.</p> <p><u>Expenditure Type:</u> Rehabilitation or Enhancement Project</p> <p><u>Type of Cost Savings:</u> Contractual Services</p> <p><u>Operating Cost/(Savings):</u></p>	<table border="0"> <tr> <td colspan="2">Funding Sources</td> </tr> <tr> <td>Water Supply System Fund</td> <td style="text-align: right;">250,000</td> </tr> <tr> <td colspan="2"><hr/></td> </tr> <tr> <td>Total Project Cost</td> <td style="text-align: right;"><u><u>250,000</u></u></td> </tr> </table>	Funding Sources		Water Supply System Fund	250,000	<hr/>		Total Project Cost	<u><u>250,000</u></u>						
Funding Sources															
Water Supply System Fund	250,000														
<hr/>															
Total Project Cost	<u><u>250,000</u></u>														
<hr/>															
153376 Water System - Site Security Upgrades Initiating Dept: Enterprise Services - Water															
<p><u>Description:</u> Add security cameras at various sites in conjunction with card readers and security hardware upgrades</p> <p><u>If deferred:</u> none</p> <p><u>Operating Impact:</u> none</p> <p><u>Expenditure Type:</u> Rehabilitation or Enhancement Project</p> <p><u>Type of Cost Savings:</u> Contractual Services</p> <p><u>Operating Cost/(Savings):</u></p>	<table border="0"> <tr> <td colspan="2">Funding Sources</td> </tr> <tr> <td>Water Supply System Fund</td> <td style="text-align: right;">100,000</td> </tr> <tr> <td colspan="2"><hr/></td> </tr> <tr> <td>Total Project Cost</td> <td style="text-align: right;"><u><u>100,000</u></u></td> </tr> </table>	Funding Sources		Water Supply System Fund	100,000	<hr/>		Total Project Cost	<u><u>100,000</u></u>						
Funding Sources															
Water Supply System Fund	100,000														
<hr/>															
Total Project Cost	<u><u>100,000</u></u>														
<hr/>															
153460 Water System - Annual Efficiency and Sustainability Projects Initiating Dept: Enterprise Services - Water															
<p><u>Description:</u> Annual amount set aside for projects to improve Energy efficiency and sustainability for the Water System at all Water facilities</p> <p><u>If deferred:</u> higher costs with use of outdated equipment and technologies</p> <p><u>Operating Impact:</u> reduce energy consumption and costs</p> <p><u>Expenditure Type:</u> Rehabilitation or Enhancement Project</p> <p><u>Type of Cost Savings:</u> Contractual Services</p> <p><u>Operating Cost/(Savings):</u></p>	<table border="0"> <tr> <td colspan="2">Funding Sources</td> </tr> <tr> <td>Water Supply System Fund</td> <td style="text-align: right;">200,000</td> </tr> <tr> <td colspan="2"><hr/></td> </tr> <tr> <td>Total Project Cost</td> <td style="text-align: right;"><u><u>200,000</u></u></td> </tr> </table>	Funding Sources		Water Supply System Fund	200,000	<hr/>		Total Project Cost	<u><u>200,000</u></u>						
Funding Sources															
Water Supply System Fund	200,000														
<hr/>															
Total Project Cost	<u><u>200,000</u></u>														

Fiscal Year 2015

154002 LMFP - HVAC and Window upgrades - ESCO		Initiating Dept: Enterprise Services - Water	
<u>Description:</u> Replacement or Refurbishment of older equipment and windows plant wide. Will be done over 3 years.		Funding Sources	
<u>If deferred:</u> risk of equipment failure and use of inefficient equipment that is going on 25 years old.		Water Supply System Fund	1,000,000
<u>Operating Impact:</u> reduction of energy usage; cost savings			
<u>Expenditure Type:</u> Efficiency Project		Total Project Cost	<u>1,000,000</u>
<u>Type of Cost Savings:</u> Contractual Services			
<u>Operating Cost/(Savings):</u>			
<hr/>			
154007 LMFP - South Clearwell Storage Tank Improvements		Initiating Dept: Enterprise Services - Water	
<u>Description:</u> Phased painting and structural modifications/repairs		Funding Sources	
<u>If deferred:</u> Potential tank failure and contamination		Water Supply System Fund	450,000
<u>Operating Impact:</u> Will provide another 25 years of service			
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		Total Project Cost	<u>450,000</u>
<u>Type of Cost Savings:</u> Contractual Services			
<u>Operating Cost/(Savings):</u>			
<hr/>			
154013 Crescent - Barclay to Lafayette		Initiating Dept: Enterprise Services - Water	
<u>Description:</u> Replace aging 14" watermain		Funding Sources	
<u>If deferred:</u> conintued maintenance expenses		Water Supply System Fund	138,000
<u>Operating Impact:</u> reduction in maintenance costs as well as expenses for carrying odd size watermain and fittings.			
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		Total Project Cost	<u>138,000</u>
<u>Type of Cost Savings:</u> Contractual Services			
<u>Operating Cost/(Savings):</u>			
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151913 Commission Chamber and Conference Room 601 renovation at the City Hall facility		Initiating Dept: Facilities Management	
<u>Description:</u> This project will be a remodel of the 9th Floor Commission Chambers and 601 Conference Room. Including carpet, modular chairs and tables, window blinds, white boards, and paint.		Funding Sources	
<u>If deferred:</u> This project will re-fresh both areas and create multi-purpose space.		Capital Reserve Fund	201,250
<u>Operating Impact:</u> Minimal impact on operational costs			
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		Total Project Cost	<u>201,250</u>
<u>Type of Cost Savings:</u> Other			
<u>Operating Cost/(Savings):</u>			

Fiscal Year 2015

<p>151919 Annual miscellaneous HVAC/heat pump replacement at the Police Administration facility. <u>Description:</u> Asset management replacement of Heat Pumps (HVAC units) as life cycles expire at the Police Administration facility. <u>If deferred:</u> Existing asset is beyond its useful life. Equipment failure could result in loss of facility operations. <u>Operating Impact:</u> Minimal impact on operational costs <u>Expenditure Type:</u> Routine Replacement Project <u>Type of Cost Savings:</u> Other <u>Operating Cost/(Savings):</u></p>	<p>Initiating Dept: Facilities Management</p> <p>Funding Sources Facilities Management 115,000</p> <hr/> <p>Total Project Cost <u>115,000</u></p>
<hr/>	
<p>151925 Exterior façade repairs and waterproofing at the 201 Market facility <u>Description:</u> Preventative maintenance repairs to the exterior building envelope at the 201 Market facility. This work includes brick mortar tuck pointing, caulk replacement, window glazing, and other exterior repairs to ensure a sealed leak free building preventing fut <u>If deferred:</u> This is normal maintenance that is required to maintain a watertight building envelope. Failure to complete this work will result in building damage. <u>Operating Impact:</u> Minimal impact on operational costs <u>Expenditure Type:</u> Routine Replacement Project <u>Type of Cost Savings:</u> Other <u>Operating Cost/(Savings):</u></p>	<p>Initiating Dept: Facilities Management</p> <p>Funding Sources Facilities Management 86,250</p> <hr/> <p>Total Project Cost <u>86,250</u></p>
<hr/>	
<p>152023 Construction of storage building at the Pistol Range facility <u>Description:</u> This project would construct a new storage facility for Police equipment. <u>If deferred:</u> Police assets will remain unprotected during storage. <u>Operating Impact:</u> Minimal impact on operational costs <u>Expenditure Type:</u> New/Expansion Project <u>Type of Cost Savings:</u> Other <u>Operating Cost/(Savings):</u></p>	<p>Initiating Dept: Facilities Management</p> <p>Funding Sources Capital Reserve Fund 201,250</p> <hr/> <p>Total Project Cost <u>201,250</u></p>
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<p>152671 Parking lot, sidewalk, and site landscaping replacement at the Westside Complex <u>Description:</u> Complete parking lot repairs at the Westside Complex including milling, paving and striping of asphalt. General maintenance and repairs of curbs, storm/sanitary grates and covers. This project is scheduled based upon our internal parking lot management pla <u>If deferred:</u> Existing asset is beyond its useful life. Deferment will result in higher total replacement cost. <u>Operating Impact:</u> Minimal impact on operational costs <u>Expenditure Type:</u> Routine Replacement Project <u>Type of Cost Savings:</u> Other <u>Operating Cost/(Savings):</u></p>	<p>Initiating Dept: Facilities Management</p> <p>Funding Sources Capital Reserve Fund 230,000</p> <hr/> <p>Total Project Cost <u>230,000</u></p>

Fiscal Year 2015

153046 Replacement of miscellaneous metal doors at the Public Service Center. Initiating Dept: Facilities Management		
<u>Description:</u> Replacement of existing exterior metal doors and frames that are beyond repair at the Public Service storage facility. Project to include total replacement of doors, frames, door hardware, and painting.	Funding Sources	
<u>If deferred:</u> Existing asset is beyond its useful life. Failure of asset will result in future deterioration and property damage.	Facilities Management	20,700
<u>Operating Impact:</u> Minimal impact on operational costs		
<u>Expenditure Type:</u> Routine Replacement Project		
<u>Type of Cost Savings:</u> Other		
<u>Operating Cost/(Savings):</u>		
<hr/>		
153073 Replacement of the aggregate storage bins and riverbank fenceline at the Public Service Center Initiating Dept: Facilities Management		
<u>Description:</u> Due to their current condition, the existing storage bins and security fencelines are not containing aggregate properly. New structures would help contain materials and ensure proper containment to comply with DEQ and Stormwater Control requirements and im	Funding Sources	
<u>If deferred:</u> Existing asset is beyond its useful life and in violation of DEQ stormwater control requirements. Deferment will result in higher total replacement cost.	Facilities Management	201,250
<u>Operating Impact:</u> Minimal impact on operational costs		
<u>Expenditure Type:</u> Routine Replacement Project		
<u>Type of Cost Savings:</u> Other		
<u>Operating Cost/(Savings):</u>		
<hr/>		
153081 Calder Plaza maintenance program - Construction phase Initiating Dept: Facilities Management		
<u>Description:</u> The concrete plaza deck requires general maintenance to maintain it's integrity. This project would replace any failed sealant and repair any deteriorated concrete. (Kent County is responsible for \$46,932 of the project cost)	Funding Sources	
<u>If deferred:</u> Failure to perform preventative maintenance will result in premature failure of asset.	Other Municipalities Contr.	46,932
<u>Operating Impact:</u> Minimal impact on operational costs	Capital Reserve Fund	79,568
<u>Expenditure Type:</u> Routine Replacement Project		
<u>Type of Cost Savings:</u> Other		
<u>Operating Cost/(Savings):</u>		
<hr/>		
153099 Installation of variable frequency drives to various HVAC equipment at the Police Administration facility Initiating Dept: Facilities Management		
<u>Description:</u> This will include a study that will determine what components qualify for variable frequency drive modifications as well as the installation of the equipment at the Police Administration facility.	Funding Sources	
<u>If deferred:</u> Continue to pay higher utility costs for operations.	Capital Reserve Fund	69,000
<u>Operating Impact:</u> Reduce annual energy consumption		
<u>Expenditure Type:</u> Efficiency Project		
<u>Type of Cost Savings:</u> Other		
<u>Operating Cost/(Savings):</u>		
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Fiscal Year 2015

153383 Exterior facade repairs and waterproofing at the City Hall facility Initiating Dept: Facilities Management	
<u>Description:</u> Remove existing granite panels from City Hall exterior, replace corroding granite panel support brackets, install installation behind granite panels, re-install granite panels and seal with caulking. This project will be repeated for annually until the ent	Funding Sources
<u>If deferred:</u> This is normal maintenance that is required to maintain a watertight building envelope. Failure to complete this work will result in building damage.	Facilities Management 172,500
<u>Operating Impact:</u> Minimal impact on operational costs	
<u>Expenditure Type:</u> Routine Replacement Project	
<u>Type of Cost Savings:</u> Other	
<u>Operating Cost/(Savings):</u>	
<hr/>	
153386 Window replacement at the Refuse storage facility Initiating Dept: Facilities Management	
<u>Description:</u> Replacing existing inefficient windows with new quality energy efficient windows will result in reduced annual energy consumption and help ensure a watertight envelope at the Refuse storage facility.	Funding Sources
<u>If deferred:</u> Existing windows are beyond their useful life. Failure of asset will result in future deterioration and property damage.	Facilities Management 28,750
<u>Operating Impact:</u> Minimal impact on operational costs	
<u>Expenditure Type:</u> Efficiency Project	
<u>Type of Cost Savings:</u> Other	
<u>Operating Cost/(Savings):</u>	
<hr/>	
153733 Exterior façade repairs and waterproofing at the Refuse storage facility Initiating Dept: Facilities Management	
<u>Description:</u> Preventative maintenance repairs to the exterior building envelope at the Refuse storage facility . This work includes brick mortar tuck pointing, caulk replacement, window glazing, and other exterior repairs to ensure a sealed leak free building preventin	Funding Sources
<u>If deferred:</u> This is normal maintenance that is required to maintain a watertight building envelope. Failure to complete this work will result in building damage.	Facilities Management 86,250
<u>Operating Impact:</u> Minimal impact on operational costs	
<u>Expenditure Type:</u> Routine Replacement Project	
<u>Type of Cost Savings:</u> Other	
<u>Operating Cost/(Savings):</u>	
<hr/>	
153735 Exterior façade repairs and waterproofing at the Fleet Management facilities Initiating Dept: Facilities Management	
<u>Description:</u> Preventative maintenance repairs to the exterior building envelope at the Fleet Management facilities . This work includes painting steel panels, brick mortar tuck pointing, caulk replacement, window glazing, and other exterior repairs to ensure a sealed l	Funding Sources
<u>If deferred:</u> This is normal maintenance that is required to maintain a watertight building envelope. Failure to complete this work will result in building damage.	Capital Reserve Fund 143,750
<u>Operating Impact:</u> Minimal impact on operational costs	
<u>Expenditure Type:</u> Routine Replacement Project	
<u>Type of Cost Savings:</u> Other	
<u>Operating Cost/(Savings):</u>	
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Fiscal Year 2015

153736 Replacement of miscellaneous metal doors at the Fleet Management facilities		Initiating Dept: Facilities Management
<u>Description:</u> Replacement of existing exterior metal doors and frames that are beyond repair at the Fleet Management repair facility. Project to include total replacement of doors, frames, door hardware, and painting.	Funding Sources	
<u>If deferred:</u> Existing asset is beyond its useful life. Failure of asset will result in future deterioration and property damage.	Capital Reserve Fund	23,000
<u>Operating Impact:</u> Minimal impact on operational costs		
<u>Expenditure Type:</u> Routine Replacement Project		
<u>Type of Cost Savings:</u> Other		
<u>Operating Cost/(Savings):</u>		
		Total Project Cost
		<u>23,000</u>
<hr/>		
153740 Window replacement at the Fleet Management Fuel Island		Initiating Dept: Facilities Management
<u>Description:</u> Replacing existing inefficient windows with new quality energy efficient windows will result in reduced annual energy consumption and help ensure a sealed facility envelope at the Fleet Management Fuel Island.	Funding Sources	
<u>If deferred:</u> Existing windows are beyond their useful life. Failure of asset will result in future deterioration and property damage.	Capital Reserve Fund	23,000
<u>Operating Impact:</u> Minimal impact on operational costs		
<u>Expenditure Type:</u> Efficiency Project		
<u>Type of Cost Savings:</u> Other		
<u>Operating Cost/(Savings):</u>		
		Total Project Cost
		<u>23,000</u>
<hr/>		
153742 Security system upgrade at the Bridgeview facility		Initiating Dept: Facilities Management
<u>Description:</u> Install new card access and video surveillance system at the Bridgeview facility to improve security.	Funding Sources	
<u>If deferred:</u> Deferral will result in higher future installation costs.	Facilities Management	69,000
<u>Operating Impact:</u> Improved security of city assets		
<u>Expenditure Type:</u> New/Expansion Project		
<u>Type of Cost Savings:</u> Other		
<u>Operating Cost/(Savings):</u>		
		Total Project Cost
		<u>69,000</u>
<hr/>		
153744 Security system upgrade at the Bridgeview warehouse		Initiating Dept: Facilities Management
<u>Description:</u> Install new card access and video surveillance system at the Bridgeview warehouse to improve security.	Funding Sources	
<u>If deferred:</u> Deferral will result in higher future installation costs.	Facilities Management	46,000
<u>Operating Impact:</u> Improved security of city assets		
<u>Expenditure Type:</u> New/Expansion Project		
<u>Type of Cost Savings:</u> Other		
<u>Operating Cost/(Savings):</u>		
		Total Project Cost
		<u>46,000</u>

Fiscal Year 2015

<p>153746 Exterior façade repairs and waterproofing at 601 Ottawa - Phase II</p> <p><u>Description:</u> Preventative maintenance repairs to the exterior building envelope at the 601 Ottawa facility . This work includes brick mortar tuck pointing, caulk replacement, window glazing, and other exterior repairs to ensure a sealed leak free building preventing fu</p> <p><u>If deferred:</u> This is normal maintenance that is required to maintain a watertight building envelope. Failure to complete this work will result in building damage.</p> <p><u>Operating Impact:</u> Minimal impact on operational costs</p> <p><u>Expenditure Type:</u> Routine Replacement Project</p> <p><u>Type of Cost Savings:</u> Other</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Initiating Dept: Facilities Management</p> <p>Funding Sources</p> <p>Capital Reserve Fund</p> <hr/> <p>Total Project Cost</p>	<p>86,250</p> <hr/> <p><u>86,250</u></p>
<hr/>		
<p>153748 Exterior façade repairs and waterproofing at the Public Services storage facility</p> <p><u>Description:</u> Preventative maintenance repairs to the exterior building envelope at the Public Services storage facility . This work includes brick mortar tuck pointing, caulk replacement, window glazing, and other exterior repairs to ensure a sealed leak free building</p> <p><u>If deferred:</u> This is normal maintenance that is required to maintain a watertight building envelope. Failure to complete this work will result in building damage.</p> <p><u>Operating Impact:</u> Minimal impact on operational costs</p> <p><u>Expenditure Type:</u> Routine Replacement Project</p> <p><u>Type of Cost Savings:</u> Other</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Initiating Dept: Facilities Management</p> <p>Funding Sources</p> <p>Capital Reserve Fund</p> <hr/> <p>Total Project Cost</p>	<p>57,500</p> <hr/> <p><u>57,500</u></p>
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<p>153750 Installation of variable frequency drives to various HVAC equipment at the Community Archives facility</p> <p><u>Description:</u> This will include a study that will determine what components qualify for variable frequency drive modifications as well as the installation of the equipment at the Community Archives facility.</p> <p><u>If deferred:</u> Continue to pay higher utility costs for operations.</p> <p><u>Operating Impact:</u> Reduce annual energy consumption</p> <p><u>Expenditure Type:</u> Efficiency Project</p> <p><u>Type of Cost Savings:</u> Other</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Initiating Dept: Facilities Management</p> <p>Funding Sources</p> <p>Facilities Management</p> <hr/> <p>Total Project Cost</p>	<p>46,000</p> <hr/> <p><u>46,000</u></p>
<hr/>		
<p>153752 Expansion of the DDC and energy management system to include additional HVAC equipment at the City/County Complex</p> <p><u>Description:</u> Study, design, and develop scope of the phased asset management plan to systematically replace the 46 year old HVAC system for the city/county complex at 300 Monroe NW. (Kent County is responsible for \$42,665 of the project cost)</p> <p><u>If deferred:</u> Existing asset is beyond its useful life. Equipment failure could result in loss of facility operations.</p> <p><u>Operating Impact:</u> Various operational impacts will be realized from this project, Reduced maintenance and energy consumption along with increased reliability and tenant satisfaction.</p> <p><u>Expenditure Type:</u> Efficiency Project</p> <p><u>Type of Cost Savings:</u> Other</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Initiating Dept: Facilities Management</p> <p>Funding Sources</p> <p>Other Municipalities Contr.</p> <p>Facilities Management</p> <hr/> <p>Total Project Cost</p>	<p>42,665</p> <p>72,335</p> <hr/> <p><u>115,000</u></p>

Fiscal Year 2015

<p>153754 Police Administration Parking Garage concrete restoration / waterproofing - Construction phase</p> <p><u>Description:</u> Bi-annual preventative maintenance repairs to the Police Administration parking garage to maintain structural integrity. <u>If deferred:</u> Failure to perform preventative maintenance will result in premature failure of asset. <u>Operating Impact:</u> Minimal impact on operational costs <u>Expenditure Type:</u> Routine Replacement Project <u>Type of Cost Savings:</u> Other <u>Operating Cost/(Savings):</u></p>	<p>Initiating Dept: Facilities Management</p> <p>Funding Sources Facilities Management</p> <hr/> <p>Total Project Cost</p>	<p>57,500</p> <hr/> <p><u>57,500</u></p>
<hr/>		
<p>153756 Exterior façade repairs and waterproofing at the Police Administration facility - Phase II</p> <p><u>Description:</u> Preventative maintenance repairs to the exterior building envelope at the Police Administration facility . This work includes brick mortar tuck pointing, caulk replacement, window glazing, and other exterior repairs to ensure a sealed leak free building pr <u>If deferred:</u> This is normal maintenance that is required to maintain a watertight building envelope. Failure to complete this work will result in building damage. <u>Operating Impact:</u> Minimal impact on operational costs <u>Expenditure Type:</u> Routine Replacement Project <u>Type of Cost Savings:</u> Other <u>Operating Cost/(Savings):</u></p>	<p>Initiating Dept: Facilities Management</p> <p>Funding Sources Facilities Management</p> <hr/> <p>Total Project Cost</p>	<p>172,500</p> <hr/> <p><u>172,500</u></p>
<hr/>		
<p>153758 Customer service / security improvements to the lobby of the Police Administration facility</p> <p><u>Description:</u> This project is the complete interior renovation of the Police Administration lobby to meet current physical security requirements. <u>If deferred:</u> Deferment will result in direct violation of current security standards. <u>Operating Impact:</u> Improved security of city assets <u>Expenditure Type:</u> New/Expansion Project <u>Type of Cost Savings:</u> Other <u>Operating Cost/(Savings):</u></p>	<p>Initiating Dept: Facilities Management</p> <p>Funding Sources Capital Reserve Fund</p> <hr/> <p>Total Project Cost</p>	<p>172,500</p> <hr/> <p><u>172,500</u></p>
<hr/>		
<p>153760 Renovation / repair of existing storage building and shooting canopy at the Pistol Range facility</p> <p><u>Description:</u> Preventative maintenance repairs to the existing storage building and shooting canopy at the Pistol Range facility. <u>If deferred:</u> Existing asset is beyond its useful life. Failure of asset will result in future deterioration and property damage. <u>Operating Impact:</u> Minimal impact on operational costs <u>Expenditure Type:</u> Routine Replacement Project <u>Type of Cost Savings:</u> Other <u>Operating Cost/(Savings):</u></p>	<p>Initiating Dept: Facilities Management</p> <p>Funding Sources Facilities Management</p> <hr/> <p>Total Project Cost</p>	<p>34,500</p> <hr/> <p><u>34,500</u></p>

Fiscal Year 2015

<p>153985 Self-contained Breathing Apparatus (SCBA) Face Piece Initiating Dept: Fire</p> <p><u>Description:</u> The SCBA face pieces are a critical component of the firefighter breathing apparatus. These were purchased in 2004 and it is time to replace them. We are incurring cracked face pieces and damage from heat due to age and use.</p> <p><u>If deferred:</u> Purchasing these a few at a time with an increased cost. Potential to have a face piece failure.</p> <p><u>Operating Impact:</u> Integral piece of the firefighter breathing apparatus. We need to ensure we have the appropriate safety equipment for responding to emergencies and for firefighter safety.</p> <p><u>Expenditure Type:</u> Routine Replacement Project</p> <p><u>Type of Cost Savings:</u> Other</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Capital Reserve Fund</p> <hr/> <p>Total Project Cost</p>	<p>54,000</p> <hr/> <p><u>54,000</u></p>
<hr/>		
<p>154015 Fire Apparatus Hose Initiating Dept: Fire</p> <p><u>Description:</u> Replacement hose for fire apparatus. Hose is currently being replaced as it fails and we are experiencing more failures during hose testing due to age. We also conduct our own hose repair in house to extend the useful life of hose if we are able. We want</p> <p><u>If deferred:</u> Potential failure of hose on scene or operating with less than the recommended compliment of hose.</p> <p><u>Operating Impact:</u> Continue to replace hose as it fails and are always catching up to maintain the recommended compliment of hose on our apparatus.</p> <p><u>Expenditure Type:</u> Routine Replacement Project</p> <p><u>Type of Cost Savings:</u> Contractual Services</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Capital Reserve Fund</p> <hr/> <p>Total Project Cost</p>	<p>30,000</p> <hr/> <p><u>30,000</u></p>
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<p>154107 Financial Management System - Citywide Initiating Dept: Fiscal Services</p> <p><u>Description:</u> The City is currently the project sponsor for the development and implementation of a State Wide Financial Management System (FMS) in cooperation with the Michigan Municipal Services Authority (MMSA). The MMSA was formed with a joint partnership with the</p> <p><u>If deferred:</u> The City of Grand Rapids received a CGAP grant award in the amount of \$3.6 million to develop the FMS system. The City, along with the participating partners, have completed a substantial percentage of the work towards the selection and implementation of</p> <p><u>Operating Impact:</u> Increased financial reporting capabilities, enhanced end-user experience, consolidated FMS systems with integrations to all major City sub-systems and functions and overall cost savings.</p> <p><u>Expenditure Type:</u> Efficiency Project</p> <p><u>Type of Cost Savings:</u> Contractual Services</p> <p><u>Operating Cost/(Savings):</u> 3,000,000</p>	<p>Funding Sources</p> <p>Transformational Fund</p> <hr/> <p>Total Project Cost</p>	<p>3,000,000</p> <hr/> <p><u>3,000,000</u></p>
<hr/>		
<p>154125 Income Tax Data Storage Initiating Dept: Fiscal Services</p> <p><u>Description:</u> Outlay required for new data storage system for income tax return and image data.</p> <p><u>If deferred:</u> The Income Tax Department will evaluate its ongoing storage needs to split the data stream between storage requiring immediate retrieval versus data retrieval that can take additional time.</p> <p><u>Operating Impact:</u> Data storage is required to store income tax data essential to the ongoing administration of the City's income tax program.</p> <p><u>Expenditure Type:</u> Efficiency Project</p> <p><u>Type of Cost Savings:</u> Other</p> <p><u>Operating Cost/(Savings):</u> 117,266</p>	<p>Funding Sources</p> <p>Capital Reserve Fund</p> <hr/> <p>Total Project Cost</p>	<p>117,266</p> <hr/> <p><u>117,266</u></p>

Fiscal Year 2015

152332 Vehicle Replacements Initiating Dept: Fleet Management

Description: Vehicle purchase according to replacement schedule.
If deferred: Increase downtime, increase in maintenance costs, and lack of vehicle availability
Operating Impact: No Impact on Operating Costs
Expenditure Type: Routine Replacement Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Motor Equipment System	3,630,618
Total Project Cost	<u><u>3,630,618</u></u>

151858 Meter Inventory Initiating Dept: Parking Services

Description: Parking meter mechanisms, posts, and heads for new meter locations and replacements for damaged meters. Starting in FY14 the Parking System will be upgrading most of the meters in the system. The upgraded meters will provide additional customer service t
If deferred: Customers will continue to drive looking for free parking spaces. This driving contributes to carbon emissions. Additionally, revenue to the parking system will be decreased.
Operating Impact: Part of the parking system will provide vehicular turnover on the street and increased parking in off street parking facilities. Will also generate additional revenues.
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Parking Services Fund	150,000
Total Project Cost	<u><u>150,000</u></u>

151928 Parking Access Control Equipment Upgrades Initiating Dept: Parking Services

Description: With a system as large as ours, equipment obsolescence, and rapid technological changes do require annual funding of parking access and revenue control equipment.
If deferred: Additional labor costs will be required to manually process transactions or work with monthly parking customers who cannot access their parking. This would have a negative impact on employee and visitor parking experiences.
Operating Impact: Continued ability to operate parking in a customer friendly and cost efficient manner.
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Parking Services Fund	50,000
Total Project Cost	<u><u>50,000</u></u>

151932 Upgrade enhance and replace signs Initiating Dept: Parking Services

Description: Upgrade, enhance, or replace parking signs at lots and ramps. This project could include neighborhood parking lots. For FY15 includes LED signs indicating spaces available and if the ramp is closed.
If deferred: Continue to maintain current signs. Field complaints on the state of neighborhood lot signs.
Operating Impact: Create a clean, user friendly image of Grand Rapids and parking operations.
Expenditure Type: Routine Replacement Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Parking Services Fund	140,000
Total Project Cost	<u><u>140,000</u></u>

Fiscal Year 2015

151955 Replace Lights in Parking Ramps **Initiating Dept:** Parking Services

Description: Replace lights in parking ramps with energy efficient, intelligent lights. This will be completed on a ramp by ramp basis, includes City Engineers fees to assist with the completion of this project.

If deferred: Savings will be deferred.

Operating Impact: Reduce electric charges and the City's carbon foot print. Provide lighting in our ramps when customers are present.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Parking Services Fund 510,000

Total Project Cost 510,000

151976 Parking Lot Resurfacing **Initiating Dept:** Parking Services

Description: Resurface parking lots. When lots are in disrepair there is the potential for injury to customers and their property. They are also not inviting for the public to park in. Maintenance equipment will be damaged if surfaces are not repaired. Also include

If deferred: Maintenance equipment may be damaged. City may be liable for damage to customers and their vehicles.

Operating Impact: Ease of maintenance and positive customer experience.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Parking Services Fund 250,000

Total Project Cost 250,000

151985 Skid steer replacement **Initiating Dept:** Parking Services

Description: Replace skid steer

If deferred:

Operating Impact:

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Parking Services Fund 50,000

Total Project Cost 50,000

152554 DASH Bus Replacement **Initiating Dept:** Parking Services

Description: DASH buses operate on a continual loop. These buses are used for up to 18 hours each day. They do require replacement in some cases prior to their 10 year projected useful life. Currently there are 11 buses in operation. They do need to be replaced.

If deferred: DASH bus operating expenses are higher when the buses are older.

Operating Impact: DASH buses are less costly to operate when they are new.

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Other

Operating Cost/(Savings):

Funding Sources

Parking Services Fund 1,500,000

Total Project Cost 1,500,000

Fiscal Year 2015

152557 Replace all IP Switches in Parking System Initiating Dept: Parking Services		
<u>Description:</u> When the parking system began utilizing pay in the lane technology, upgrades to the IT infrastructure were required. Part of this requirement was to purchase and program switches in each parking facility. Some facilities require more than one switch. As	Funding Sources	
<u>If deferred:</u> Customers would be negatively impacted as they would not be able to enter, exit, pay, or contact parking services using the system. Revenue collection would cease.	Parking Services Fund	125,000
<u>Operating Impact:</u> If the switches fail, the equipment in the field, (parking access and revenue control equipment) will not be operational. Customers would not be able to access or exit the parking facility.		
<u>Expenditure Type:</u> Routine Replacement Project		
<u>Type of Cost Savings:</u> Other		
<u>Operating Cost/(Savings):</u>		
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154062 LAMRA System - IVAL for DASH buses Initiating Dept: Parking Services		
<u>Description:</u> This system will provide information to staff regarding the current position of DASH buses. This will allow management of the service to make sure that buses are not bunching up. It will also provide the city with information we can furnish to customers	Funding Sources	
<u>If deferred:</u> Continuing to operate the DASH buses as we are. Telling customers the next bus will be here in the next 15 to 20 minutes. Driving around to observe DASH operations in person.	Parking Services Fund	20,000
<u>Operating Impact:</u> Increased customer service. Ability to manage the DASH bus service from Parking Services instead of driving around and watching buses in operations.		
<u>Expenditure Type:</u> Efficiency Project		
<u>Type of Cost Savings:</u>		
<u>Operating Cost/(Savings):</u>		
<hr/>		
154066 Surface Parking Lot on Market Street Initiating Dept: Parking Services		
<u>Description:</u> A vast majority of surface parking spaces are owned by the DDA. As the economy improves, these sites will be removed from the parking supply, sold and developed. Currently these lots are full of monthly and visitor (during evening and weekend events) cus	Funding Sources	
<u>If deferred:</u> Customers will have no place to park.	Parking Services Fund	1,178,000
<u>Operating Impact:</u> Parking for employees and visitors to Grand Rapids as surface lots are developed and local businesses continue to expand.		
<u>Expenditure Type:</u> New/Expansion Project		
<u>Type of Cost Savings:</u>		
<u>Operating Cost/(Savings):</u>		
<hr/>		
154071 Surface Parking Expansion in North Monroe Initiating Dept: Parking Services		
<u>Description:</u> Development and expansion of businesses in the North Monroe area is creating demand for additional surface parking. Employees have, for the most part, been removed from the Coldbrook Water Offices. The DASH North bus route runs right by this office. Con	Funding Sources	
<u>If deferred:</u> Possibility of parking not being available for visitors or employees.	Parking Services Fund	500,000
<u>Operating Impact:</u> Additional employees and visitors to Grand Rapids. Additional DASH North bus riders.		
<u>Expenditure Type:</u> New/Expansion Project		
<u>Type of Cost Savings:</u>		
<u>Operating Cost/(Savings):</u>		
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Fiscal Year 2015

<p>154075 Parking Gate Replacement Initiating Dept: Parking Services</p> <p><u>Description:</u> Many of the parking gates in the system have obsolete parts. The estimate is to replace 39 gates in the parking ramps where they are required. Parts from these gates can be used to replace parts in the surface lot equipment as needed, delaying the need t</p> <p><u>If deferred:</u> Parking access and control gates will not work correctly.</p> <p><u>Operating Impact:</u> Working parking access and control equipment. Parts are obsolete.</p> <p><u>Expenditure Type:</u> Rehabilitation or Enhancement Project</p> <p><u>Type of Cost Savings:</u></p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Parking Services Fund</p> <hr/> <p>Total Project Cost</p>	<p>150,000</p> <hr/> <p><u>150,000</u></p>
<hr/>		
<p>153475 Portable and Mobile radio replacement. Initiating Dept: Police</p> <p><u>Description:</u> Current Radios are 15 years old, well past the expected 10 year life cycle and no longer supported by the manufacturer. We intend to replace 160 portable radios and 35 mobile radios over the next 3 years.</p> <p><u>If deferred:</u> Portable radio repair needed. Radios have a 10 year life cycle and some are 15 years old.</p> <p><u>Operating Impact:</u> Radios no longer have support by the manufacturer.</p> <p><u>Expenditure Type:</u> Routine Replacement Project</p> <p><u>Type of Cost Savings:</u> Supplies</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Capital Reserve Fund</p> <hr/> <p>Total Project Cost</p>	<p>95,000</p> <hr/> <p><u>95,000</u></p>
<hr/>		
<p>153483 New Vehicle Interior Equipment Packages Initiating Dept: Police</p> <p><u>Description:</u> Necessary to equip newly assigned police cruisers. Includes prisoner partition, window bars, truck rack, control console, hard molded back seat/ready buckle system, shotgun mount, laptop docking station, push bumpers, etc.</p> <p><u>If deferred:</u> Current vehicle used for cruisers no longer made.</p> <p><u>Operating Impact:</u> Expecting approximately 15 new cruisers per year for the next 5 years.</p> <p><u>Expenditure Type:</u> Routine Replacement Project</p> <p><u>Type of Cost Savings:</u> Supplies</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Capital Reserve Fund</p> <hr/> <p>Total Project Cost</p>	<p>60,000</p> <hr/> <p><u>60,000</u></p>
<hr/>		
<p>153996 Storage System to house FileMaker: Initiating Dept: Police</p> <p><u>Description:</u> Storage system to house FileMaker, archive files and In-Car Video data;</p> <p><u>If deferred:</u> Storage fee at GR IT Dept is more than 3 times this cost.</p> <p><u>Operating Impact:</u> Will provide adequate storage for up to 3 years</p> <p><u>Expenditure Type:</u> New/Expansion Project</p> <p><u>Type of Cost Savings:</u> Supplies</p> <p><u>Operating Cost/(Savings):</u> 200,000</p>	<p>Funding Sources</p> <p>Capital Reserve Fund</p> <hr/> <p>Total Project Cost</p>	<p>200,000</p> <hr/> <p><u>200,000</u></p>

Fiscal Year 2015

153999 In-Car Video Upgrade Initiating Dept: Police

Description: In-Car Video Upgrade - upgrade to new ICV system that is beyond lifespan and that will expand quality and efficiency.

If deferred: Will need to at least upgrade existing server to continue ICV program until new system can be purchased.

Operating Impact: Out of warranty, near end of life. Amount of video recording requires faster upload via new technology.

Expenditure Type: Efficiency Project

Type of Cost Savings: Supplies

Operating Cost/(Savings): 550,000

Funding Sources

Capital Reserve Fund 550,000

Total Project Cost 550,000

153519 Cemetery Software Upgrades Initiating Dept: Public Services

Description: To have a multi-user, user-friendly, computer program with more advanced reporting features, tracking mechanisms, as well as financial reporting.

If deferred: More time spent handling cemetery operations in archaic manner.

Operating Impact: Increased productivity.

Expenditure Type: Efficiency Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings): 25,000

Funding Sources

Capital Reserve Fund 25,000

Total Project Cost 25,000

153791 Tremont Boulevard - Shawmut Boulevard to Covell Road Initiating Dept: Public Services

Description: Green space improvements. This would be the third phase of solving a long standing flooding problem in the area. Phase 1 included the demolition of flood prone homes by the KCDC with a grant from FEMA. Phase 2, scheduled for Spring, 2014 would cul-de-sac o

If deferred: The area would continue as an unimproved green space.

Operating Impact: The maintenance of the existing area will be the responsibility of the City. The additional green space improvements would only add a minimal amount of work.

Expenditure Type: New/Expansion Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund 290,000

Total Project Cost 290,000

154105 Cemeteries - Oakhill Retaining Wall Initiating Dept: Public Services

Description: Repair retaining walls at Oakhill Cemetery that are experiencing vertical cracking and failure could result in significant expense to the City

If deferred: Continued deterioration of assets requiring greater future investment

Operating Impact: Reduced maintenance costs in the future

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Other

Operating Cost/(Savings): 215,000

Funding Sources

Capital Reserve Fund 200,000

Total Project Cost 200,000

Fiscal Year 2015

154128 Repairs at Various Cemeteries Initiating Dept: Public Services

Description: Includes repairs at Fairplains, Fulton, Greenwood, Oakgrove, Oakhill and Woodlawn cemeteries.

If deferred: Continued deterioration of cemetery assets.

Operating Impact: Inspection, assessment and repair work on Buildings, foundations, sitework, irrigation systems to maintain the cemetery assets.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Other

Operating Cost/(Savings): 212,800

Funding Sources

Capital Reserve Fund 202,800

Total Project Cost 202,800

151327 Bostwick Avenue - Lyon Street to Crescent Street Initiating Dept: Streets and Sanitation (Eng)

Description: Reconstruction. STPU FY2015. The STPU grant was secured and the amount was increased from \$100k to 133.357k (3/2013)

If deferred: continued issues with road and utilities

Operating Impact: utility replacement with road reconstruction

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Water Supply System Fund 175,000

Capital Reserve Fund 5,000

Downtown Development Auth. ✓ 225,000

Sewage Disposal System 150,000

State Grants - External ✓ 130,357

Total Project Cost 685,357

151360 MDOT - Trunkline (Act 51) Initiating Dept: Streets and Sanitation (Eng)

Description: City's share of trunkline project costs: FY2012 - I96 under Leonard Street; US131 NB and SB over CSX RR; I296/US131 over 6th Street FY2013 - US131 NB from Leonard to N of Ann; I196 WB and EB over the Grand River; M44 Conn from I96 to Airway; I296 SB from

If deferred: Legal mandate - unable to defer.

Operating Impact: No impact.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

State Grants - External ✓ 9,821,903

Total Project Cost 9,821,903

151366 Richmond Street - Alpine Avenue to Turner Avenue Initiating Dept: Streets and Sanitation (Eng)

Description: STPU FY2014 Grant. Rotomill/resurface. The STPU grant amount was decreased from \$330k to 277.725k (3/2013)

If deferred: Street will continue to deteriorate. Work may be more extensive, expensive and disruptive.

Operating Impact: Decreased unplanned maintenance.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Water Supply System Fund 273,000

Total Project Cost 273,000

Fiscal Year 2015

151370 State Street - Jefferson Avenue to Lafayette Avenue		Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> STPU FY2015 grant. Reconstruction and replace 4" main with 6" main. Minor arterial street serves as an important connection to downtown with moderate ADT (2,390-4,037). PASER Rating = 3 out of 10, Remaining Service Life (RSL) = -5. The STPU grant was secur	<u>Funding Sources</u>		
<u>If deferred:</u> Street will continue to deteriorate and risks of main breaks will increase.	Water Supply System Fund		318,000
<u>Operating Impact:</u> Reconstructing the street and infrastructure will decrease unplanned maintenance.	Downtown Development Auth. ✓		400,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	Sewage Disposal System		150,000
<u>Type of Cost Savings:</u> Contractual Services	State Grants - External ✓		349,356
<u>Operating Cost/(Savings):</u>			
	Total Project Cost		<u>1,217,356</u>
<hr/>			
151973 Carlton Avenue - Lake Drive to Fulton Street		Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> STPU FY2014 Grant. Rotomill/resurface. The STPU grant amount was decreased from \$198k to 159.97k (3/2013)	<u>Funding Sources</u>		
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	Water Supply System Fund		400,000
<u>Operating Impact:</u> Continued unplanned maintenance.			
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	Total Project Cost		<u>400,000</u>
<u>Type of Cost Savings:</u> Contractual Services			
<u>Operating Cost/(Savings):</u>			
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151998 Michigan Street/College Avenue Intersection Improvements		Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> CMAQ FY2014 - FY2015	<u>Funding Sources</u>		
<u>If deferred:</u> Increased congestion and further degrade air quality.	State Grants - External ✓		1,289,454
<u>Operating Impact:</u> Reduce congestion and improve air quality.	SmartZone ✓		375,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project			
<u>Type of Cost Savings:</u> Contractual Services	Total Project Cost		<u>1,664,454</u>
<u>Operating Cost/(Savings):</u>			
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152016 Alger Bridge over the C&O (CSX) Railroad		Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> LBP FY2016 Grant. Revised funding to FY2015 and FY2017. (12/2013)	<u>Funding Sources</u>		
<u>If deferred:</u> Bridge will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	Streets Capital Fund		50,000
<u>Operating Impact:</u> Increased unplanned maintenance.			
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	Total Project Cost		<u>50,000</u>
<u>Type of Cost Savings:</u> Contractual Services			
<u>Operating Cost/(Savings):</u>			

Fiscal Year 2015

152392 Kalamazoo Avenue - Burton Street to Hall Street Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> STPU FY2015 and FY2016 grants. Rotomill/rubblize/resurface. Grant will be split between Burton to Fuller (FY2015) and Fuller to Hall (FY2016). Minor arterial street with higher ADT (6,623 - 12,563). PASER Rating = 3 and 4 out of 10, Remaining Service Life	Funding Sources
<u>If deferred:</u> Streets will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	State Grants - External ✓ 243,333
<u>Operating Impact:</u> Decreased unplanned maintenance.	Capital Reserve Fund 2,500
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	Streets Capital Fund 50,000
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
	Total Project Cost <u>295,833</u>
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152891 Burton Street - Plymouth Avenue to Breton Avenue Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> STPU FY2014 grant. Rotomill/resurface. Principle arterial street with high ADT (22,212). PASER Rating = 4 out of 10, Remaining Service Life (RSL) = -2. Street was reconstructed in 2002. Will preserve the investment and continue to upgrade the corridor. Th	Funding Sources
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	Capital Reserve Fund 1,000
<u>Operating Impact:</u> Decreased unplanned maintenance.	
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
	Total Project Cost <u>1,000</u>
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152895 Burton Street - Towner Avenue to Division Avenue Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> STPU FY2014 grant. Principle arterial street with high ADT (23,692). PASER Rating = 3 out of 10, Remaining Service Life (RSL) = -5. Street was last milled and resurfaced in 1999. Will preserve the investment and continue to upgrade the corridor. The STPU	Funding Sources
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	Capital Reserve Fund 2,000
<u>Operating Impact:</u> Decreased unplanned maintenance.	
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
	Total Project Cost <u>2,000</u>
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152914 Fuller Avenue - Leonard Street to Knapp Street Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> STPU FY2015 grant. Principle arterial street with high ADT (19,370). PASER Rating = 3 out of 10, Remaining Service Life (RSL) = -5. Street was rotomilled/resurfaced in 1994. Will preserve the investment and continue to upgrade the corridor. The STPU grant	Funding Sources
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	State Grants - External ✓ 625,714
<u>Operating Impact:</u> Decreased unplanned maintenance.	Streets Capital Fund 50,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
	Total Project Cost <u>675,714</u>

Fiscal Year 2015

152918 Fuller Avenue - Malta Street to Leonard Street Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> STPU FY2014 grant. Principle arterial street with high ADT (22,412). PASER Rating = 4 out of 10, Remaining Service Life (RSL) = -2. Street was reconstructed in 1990. Will preserve the investment and continue to upgrade the corridor. The STPU grant amount	Funding Sources
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	Capital Reserve Fund 15,000
<u>Operating Impact:</u> Decreased unplanned maintenance.	
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
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152922 Fuller Avenue - Michigan Street to Race Street Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> STPU FY2014 grant. Principle arterial street with high ADT (28,670). PASER Rating = 4 out of 10, Remaining Service Life (RSL) = -2. Street was last milled and resurfaced in 2001. Will preserve the investment and continue to upgrade the corridor. The STPU	Funding Sources
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	Sewage Disposal System 200,000
<u>Operating Impact:</u> Decreased unplanned maintenance.	
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
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152933 Fulton Avenue - Woodward Avenue to Lakeside Avenue Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> STPU FY2015 grant. Principle arterial street with high ADT (17,414). PASER Rating = 4 out of 10, Remaining Service Life (RSL) = -2. Street was rotomilled/resurfaced in 2001. Will preserve the investment and continue to upgrade the corridor. The STPU grant	Funding Sources
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	State Grants - External ✓ 260,714
<u>Operating Impact:</u> Decreased unplanned maintenance.	Streets Capital Fund 35,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
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152941 Kalamazoo Avenue - 42nd Street to 36th Street Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> STPU FY2016 grant. Rotomill/resurface. Principle arterial street with high ADT (16,868 – 19,655). PASER Rating = 4 out of 10, Remaining Service Life (RSL) = -2. Street was reconstructed in 1994. Will preserve the investment and continue to upgrade the cor	Funding Sources
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	Streets Capital Fund 30,000
<u>Operating Impact:</u> Decreased unplanned maintenance.	Capital Reserve Fund 1,500
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
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Fiscal Year 2015

152979 Pearl Street - Mt. Vernon Avenue to Front Avenue	Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> Reconstruction. Principle arterial street with high ADT (27,766-14,035). PASER Rating = 4 out of 10, Remaining Service Life (RSL) = -2. Street was reconstructed in 1994 but has deteriorated significantly. The STPU grant was secured, the amount was increase	Funding Sources	
<u>If deferred:</u> Street will continue to deteriorate and work may be more extensive, expensive and disruptive.	Streets Capital Fund	50,000
<u>Operating Impact:</u> Decreased unplanned maintenance.	State Grants - External ✓	443,214
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
Total Project Cost		493,214
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153659 Walker Avenue Bridge over Indian Mill Creek	Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> LBP FY2016 grant for Preventative Maintenance	Funding Sources	
<u>If deferred:</u> Bridge will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	Streets Capital Fund	20,000
<u>Operating Impact:</u> Reduced unplanned maintenance.		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
Total Project Cost		20,000
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153717 Sheldon Boulevard - Weston Street to Fulton Street	Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> Full reconstruction including watermain, sanitary sewer and streetscape	Funding Sources	
<u>If deferred:</u> Continued deterioration and more frequent emergency maintenance.	Downtown Development Auth. ✓	456,000
<u>Operating Impact:</u> Reduced maintenance of street and utilities	Sewage Disposal System	268,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	Water Supply System Fund	192,000
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
Total Project Cost		916,000
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153729 Weston Avenue - Sheldon Boulevard to LaGrave Avenue	Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> Complete reconstruction including watermain, sanitary sewer and streetscape. The City will seek a TAP grant for a portion of the street/streetscape costs.	Funding Sources	
<u>If deferred:</u> Continued deterioration and on-going emergency maintenance	Downtown Development Auth. ✓	200,000
<u>Operating Impact:</u> Reduced maintainance	Sewage Disposal System	15,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	State Grants - External ✓	250,000
<u>Type of Cost Savings:</u> Contractual Services	Water Supply System Fund	170,000
<u>Operating Cost/(Savings):</u>		
Total Project Cost		635,000

Fiscal Year 2015

151367 Safety Projects - Various Locations Initiating Dept: Traffic Safety

Description: Potential Grant. Safety improvements to signalized intersections and roadside improvements at various locations in the City.

If deferred: Loss of grant funds

Operating Impact: Improve safety for the traveling public

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

State Grants - External ✓	250,000
Streets Capital Fund	50,000

Total Project Cost	<u>300,000</u>
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152130 Traffic Signal LED Upgrades and Detection Enhancements Initiating Dept: Traffic Safety

Description: Upgrade 10 Traffic Signals with LED fixtures

If deferred: Not progressing towards City's sustainability goals.

Operating Impact: Reduced Electric usage by 80%

Expenditure Type: Efficiency Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Streets Capital Fund	40,000
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Total Project Cost	<u>40,000</u>
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152131 Traffic Signal Capital Replacement Initiating Dept: Traffic Safety

Description: Replacement of out of date, worn, damaged or functionally obsolete traffic signal equipment

If deferred: Less efficient operations and potentially unsafe traffic signal infrastructure.

Operating Impact: Without replacement traffic signals function without benefit of actuation or interconnect resulting in additional vehicle delays.

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Streets Capital Fund	40,000
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Total Project Cost	<u>40,000</u>
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152154 Traffic Signal Optimization and Detection Project Initiating Dept: Traffic Safety

Description: Optimization of traffic signal timing and installation of traffic detection equipment

If deferred: Loss of grant funding

Operating Impact: Improved traffic flow.

Expenditure Type: Efficiency Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

State Grants	240,000
Streets Capital Fund	60,000

Total Project Cost	<u>300,000</u>
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Fiscal Year 2015

152171 Traffic Signal Optimization FY15 through FY20 **Initiating Dept:** Traffic Safety

Description: Optimize traffic signal timing and operations on corridors in the GVMC area.
If deferred: Loss of grant funds.
Operating Impact: Improved efficiency on area roadways
Expenditure Type: Efficiency Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Federal Grants	240,000
Other Municipalities Contr.	45,000
Streets Capital Fund	15,000
Total Project Cost	<u>300,000</u>

152183 Traffic Safety CMAQ Grant Projects - FY14 through FY20 **Initiating Dept:** Traffic Safety

Description: Grant funded vehicle detection and surveillance and ITS signal communications as programed in the TIP.
If deferred: Loss of grant funding.
Operating Impact: Improvement of traffic flow in the region. Matching funds required for federal grant.
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Federal Grants	450,000
Other Municipalities Contr.	51,000
Total Project Cost	<u>501,000</u>

153001 Safe Routes to School (SR2S) **Initiating Dept:** Traffic Safety

Description: Local match of potential grants for the Safe Routes to School program
If deferred: Less physical activity if routes are perceived as not safe.
Operating Impact: No impact
Expenditure Type: New/Expansion Project
Type of Cost Savings: Contractual Services
Operating Cost/(Savings):

Funding Sources	
Streets Capital Fund	10,000
State Grants - External ✓	10,000
Total Project Cost	<u>20,000</u>

153563 Bicycle Network Expansion **Initiating Dept:** Traffic Safety

Description: The City has set a goal of providing 100 miles of bike facilities by 2015. The City is making significant gains in developing and implementing a non-motorized facilities plan that will ultimately provide a city-wide bike network, promote multi-modal transp
If deferred: Limited connectivity of bicycle opportunities.
Operating Impact: Negligible for on-street facilities as maintenance responsibilities would not change. Will require more maintenance to renew striping, symbols and signs related to this effort.
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Capital Reserve Fund	75,000
Total Project Cost	<u>75,000</u>

Fiscal Year 2015

153713 Ottawa Hills Ornamental Street Lighting **Initiating Dept:** Traffic Safety

Description: Replacement of existing street lighting and underground wiring with ornamental LED lighting and underground conduit in the area bounded by Hall Street; Giddings Avenue; Franklin Street and East City Limits

If deferred: Continued deterioration of lighting in the area.

Operating Impact: Reduced maintenance and energy costs

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund	120,000
Private Contributions	335,000

Total Project Cost	<u>455,000</u>
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Fiscal Year 2015	City Funds Total: 45,321,479	Non-City Funds Total: 16,481,618	Total : <u>61,803,097</u>
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Fiscal Year 2016

164118 Floodwalls along Grand River **Initiating Dept:** Engineering

Description: The Grand River Floodwalls project encompasses the City's flood protection system along the Grand River within the City limits. The capital projects associated with this includes flapggate replacement/installation for backflow prevention, improvements to t

If deferred: Deferring Impacts for the flapggate and improvements to the system by FEMA would deem the flood protection system as not being "certified", thus placing areas within the City as a requirement for flood insurance. Deferring operational improvements such as

Operating Impact: Operating impacts relates to the criticality or risk to the general public by not performing any of the activities listed herein upon a flood event.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Other

Operating Cost/(Savings): 403,748

Funding Sources

Bonds - Capital Imp.	403,748
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Total Project Cost	<u>403,748</u>
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161374 CIPP Rehab of Sanitary Sewers - Various Sites **Initiating Dept:** Enterprise Services - Sewage

Description: Re-lining of sewers 50 years and older to reduce I/I and greatly extend useful life.

If deferred: Higher costs associated with emergency repairs.

Operating Impact: Reduces flow due to I/I at the Wastewater Treatment Facility

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Sewage Disposal System	600,000
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Total Project Cost	<u>600,000</u>
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161379 Silver Creek Sanitary Trunk Sewer Improvements **Initiating Dept:** Enterprise Services - Sewage

Description: From Buchanan Avenue/Stevens Street intersection, south and east to Dickinson Street/Division Avenue; Dickinson Street - Division Avenue to Blaine Avenue Identified in 2009 Comprehensive Master Plan update as trunk sewer needing increased capacity in or

If deferred: none

Operating Impact: reduce the potential for system surcharging

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Sewage Disposal System	250,000
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Total Project Cost	<u>250,000</u>
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Fiscal Year 2016

161380 Drainage Improvements and Emergency Repairs Initiating Dept: Enterprise Services - Stormwater		
<u>Description:</u> Kent County Drain Commission Special Assessments and stormwater infrastructure repairs or replacement projects which occur throughout the year. Used when repairs are outside the scope of Sewer Maint Dept.	Funding Sources	
<u>If deferred:</u> Repairs increase in costs.	Capital Reserve Fund	135,846
<u>Operating Impact:</u> Avoid emergency repairs		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
161733 Kent County Drain Commission Special Assessments Initiating Dept: Enterprise Services - Stormwater		
<u>Description:</u> Improvements to the county drain located within the City of Grand Rapids require funding. These assessments occur through the Kent County Drain Commissioner's Office.	Funding Sources	
<u>If deferred:</u> State Law does not allow deferment.	Capital Reserve Fund	45,000
<u>Operating Impact:</u> None		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Other		
<u>Operating Cost/(Savings):</u>		
163666 Eastridge Stormwater Improvements Initiating Dept: Enterprise Services - Stormwater		
<u>Description:</u> 711 Eastridge Dr. SE, inadequate stormwater drainage, steep slopes: Install catch basins at intersection of Eastridge and Eastview. Upsize downstream pipes to outfall.	Funding Sources	
<u>If deferred:</u> Deferring repairs could cause additional flooding and severe erosion on steep slopes, leading to public (streets) and private property damage and discharge of sediment to waterways.	Capital Reserve Fund	79,900
<u>Operating Impact:</u> No significant impact anticipated, although improvements could result in reduced customer service calls and sewer maintenance repair costs.		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
163669 Brookshire Outfall Replacement and Erosion Repair Initiating Dept: Enterprise Services - Stormwater		
<u>Description:</u> 30" Outfall failed causing major bank erosion. Replace outfall and repair erosion.	Funding Sources	
<u>If deferred:</u> Deferring repair means that the bank will continue to erode. This will cause additional sediment deposit in Plaster Creek, an already impaired waterway, and possible property damage.	Capital Reserve Fund	60,095
<u>Operating Impact:</u> No impact anticipated.		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		

Fiscal Year 2016

163672 Burton-Breton Branch of Plaster Creek - Enlargement of Culverts		Initiating Dept: Enterprise Services - Stormwater	
<u>Description:</u> Enlargement of culverts crossing Okemos Dr. and Annchester Dr.		Funding Sources	
<u>If deferred:</u> Undersized culverts could cause flooding and erode the streets above them. Deferring repairs could result in the need for road replacement and is a risk to the public.		Capital Reserve Fund	30,000
<u>Operating Impact:</u> No impact anticipated.			
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		Total Project Cost	<u>30,000</u>
<u>Type of Cost Savings:</u> Contractual Services			
<u>Operating Cost/(Savings):</u>			
<hr/>			
163675 Moerland and Longmeadow Stormwater Improvements		Initiating Dept: Enterprise Services - Stormwater	
<u>Description:</u> Extend curb, gutter and storm sewer to the west on Moerland to prevent flow from Moerland going through customers' property and causing additional erosion.		Funding Sources	
<u>If deferred:</u> Deferring these improvements means continued erosion of private property and potential undermining of street. In addition, water could cause additional private property damage if it began eroding near foundations and basements.		Capital Reserve Fund	20,730
<u>Operating Impact:</u> Minimal increase in cost of maintaining a few hundred feet of improvements.			
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		Total Project Cost	<u>20,730</u>
<u>Type of Cost Savings:</u> Contractual Services			
<u>Operating Cost/(Savings):</u>			
<hr/>			
162190 Critical Safety Improvements to Underground Systems		Initiating Dept: Enterprise Services - Street Lighting	
<u>Description:</u> Necessary improvements to the underground conduit system to correct safety issues, correct damage or provide for extensions of the system for new development.		Funding Sources	
<u>If deferred:</u> Continued deterioration of the system and increase in emergency responses.		Capital Reserve Fund	60,000
<u>Operating Impact:</u> Increased reliability and greater safety			
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		Total Project Cost	<u>60,000</u>
<u>Type of Cost Savings:</u>			
<u>Operating Cost/(Savings):</u>			
<hr/>			
162207 Street Lighting Energy Improvements		Initiating Dept: Enterprise Services - Street Lighting	
<u>Description:</u> Replacement of HPS and MV street light fixtures with LED fixtures		Funding Sources	
<u>If deferred:</u> Less savings		Capital Reserve Fund	30,000
<u>Operating Impact:</u> Lower energy usage and maintenance costs.			
<u>Expenditure Type:</u> Efficiency Project		Total Project Cost	<u>30,000</u>
<u>Type of Cost Savings:</u>			
<u>Operating Cost/(Savings):</u>			

Fiscal Year 2016

<p>162225 Electric System & Street Lighting Improvements in conjunction with CSO and roadway projects</p> <p><u>Description:</u> Electric System & Street Lighting Improvements in conjunction with CSO and roadway projects</p> <p><u>If deferred:</u> Additional cost for construction/restoratoin</p> <p><u>Operating Impact:</u> Funding will leverage funds in conjunction with improvements in CSO and road projects</p> <p><u>Expenditure Type:</u> Rehabilitation or Enhancement Project</p> <p><u>Type of Cost Savings:</u></p> <p><u>Operating Cost/(Savings):</u></p>	<p>Initiating Dept: Enterprise Services - Street Lighting</p>	<p>Funding Sources</p> <p>Capital Reserve Fund</p> <hr/> <p>Total Project Cost</p>	<p>125,000</p> <hr/> <p><u><u>125,000</u></u></p>
<hr/>			
<p>162234 Radio Controlled Switching</p> <p><u>Description:</u> Installation of radio controlled automatic high voltage switch gear on the City's distribution network.</p> <p><u>If deferred:</u> Continued labor costs for call outs.</p> <p><u>Operating Impact:</u> Allow operation of switch gear without having to dispatch a crew to remote locations.</p> <p><u>Expenditure Type:</u> Efficiency Project</p> <p><u>Type of Cost Savings:</u></p> <p><u>Operating Cost/(Savings):</u></p>	<p>Initiating Dept: Enterprise Services - Street Lighting</p>	<p>Funding Sources</p> <p>Capital Reserve Fund</p> <hr/> <p>Total Project Cost</p>	<p>20,000</p> <hr/> <p><u><u>20,000</u></u></p>
<hr/>			
<p>162244 Primary Circuit Repair / Replacement</p> <p><u>Description:</u> Repair / Replacement of high voltage cable the has reached the end of its life cycle and various circuits through out the city.</p> <p><u>If deferred:</u> Continued recurring faults in system caused by failing cable plant.</p> <p><u>Operating Impact:</u> Lower O&M costs for faults caused by failing cable.</p> <p><u>Expenditure Type:</u> Routine Replacement Project</p> <p><u>Type of Cost Savings:</u></p> <p><u>Operating Cost/(Savings):</u></p>	<p>Initiating Dept: Enterprise Services - Street Lighting</p>	<p>Funding Sources</p> <p>Capital Reserve Fund</p> <hr/> <p>Total Project Cost</p>	<p>50,000</p> <hr/> <p><u><u>50,000</u></u></p>
<hr/>			
<p>162251 Pole Replacement Project</p> <p><u>Description:</u> Replacement and capital maintenance of street light poles; including replacement and rehab work.</p> <p><u>If deferred:</u> Poles continue to deteriorate resulting in unsafe conditions.</p> <p><u>Operating Impact:</u> Reduction in O&M costs</p> <p><u>Expenditure Type:</u> Routine Replacement Project</p> <p><u>Type of Cost Savings:</u></p> <p><u>Operating Cost/(Savings):</u></p>	<p>Initiating Dept: Enterprise Services - Street Lighting</p>	<p>Funding Sources</p> <p>Capital Reserve Fund</p> <hr/> <p>Total Project Cost</p>	<p>50,000</p> <hr/> <p><u><u>50,000</u></u></p>

Fiscal Year 2016

161375 Watermain Oversizing Initiating Dept: Enterprise Services - Water

Description: To fund oversizing requests from communities/developers.
If deferred: required per contract if needed
Operating Impact: required per contract if needed
Expenditure Type: New/Expansion Project
Type of Cost Savings: Contractual Services
Operating Cost/(Savings):

Funding Sources	
Water Supply System Fund	50,000
<hr/>	
Total Project Cost	<u>50,000</u>

161383 Monroe tank valves Initiating Dept: Enterprise Services - Water

Description: Replace worn out butterfly valve and fill valve.
If deferred: Current valves are extremely old and will require significant maintenance if not replaced soon.
Operating Impact:
Expenditure Type: Routine Replacement Project
Type of Cost Savings: Contractual Services
Operating Cost/(Savings):

Funding Sources	
Water Supply System Fund	100,000
<hr/>	
Total Project Cost	<u>100,000</u>

161406 Albany Street - Buchanan Avenue to Division Avenue; Ionia Avenue - Albany Street to Canton Street; Canton - division to Buchanan; Putnam - Ionia to west end; and Shelby Street - Division Avenue to West End Initiating Dept: Enterprise Services - Water

Description: Replace 2500' 4" & 6" main
If deferred: Potential watermain breaks and overtime to repair as well as potential poor water quality.
Operating Impact: Reduced maintenance, overtime and material costs as well as improved volumes for fire fighting. Dead end 4" mains do not carry a large volume of water.
Expenditure Type: Routine Replacement Project
Type of Cost Savings: Contractual Services
Operating Cost/(Savings):

Funding Sources	
Water Supply System Fund	1,360,000
<hr/>	
Total Project Cost	<u>1,360,000</u>

161853 Four Mile Road Elevated Storage Tank - Construction (DWRf) Initiating Dept: Enterprise Services - Water

Description: Construct 0.5 Million Gallon elevated water storage tank in Walker north of I-96 to improve water reliability for increasing demands.
If deferred: Increase in low pressure complaints and inability for area to grow.
Operating Impact: Improve reliability and boost pressures for future demands.
Expenditure Type: New/Expansion Project
Type of Cost Savings: Contractual Services
Operating Cost/(Savings):

Funding Sources	
Bonds - Water	1,900,000
<hr/>	
Total Project Cost	<u>1,900,000</u>

Fiscal Year 2016

161855 Four Mile Road Watermain - design and construction (DWRf) Initiating Dept: Enterprise Services - Water		
<u>Description:</u> Construction of new 16 inch watermain in Four Mile road from Fruit Ridge to Walker to service to new elevated storage tank	Funding Sources	
<u>If deferred:</u> Increase in low pressure complaints.	Bonds - Water	2,000,000
<u>Operating Impact:</u> Needed to serve new tank and increase reliability and pressures.		
<u>Expenditure Type:</u> New/Expansion Project	Total Project Cost	<u>2,000,000</u>
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
<hr/>		
162428 North Lake Line - Full Condition Assessment and easement acquisition Initiating Dept: Enterprise Services - Water		
<u>Description:</u> Analyze North 46" lake line for deterioration and leaks	Funding Sources	
<u>If deferred:</u> Catastrophic ramifications	Water Supply System Fund	500,000
<u>Operating Impact:</u> Proactive maintenance to prevent catastrophic incident that could result in inability to serve system with water.		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	Total Project Cost	<u>500,000</u>
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
<hr/>		
162434 Adams and Alger Pressure districts Modifications Initiating Dept: Enterprise Services - Water		
<u>Description:</u> Possible watermain improvements along Griggs and College; Potential pump replacement and station expansion; potential pressure district conversion	Funding Sources	
<u>If deferred:</u> potential for restricted flow during emergency situations	Water Supply System Fund	1,600,000
<u>Operating Impact:</u> Improve water pressures and fire flows in an existing regulated Adams pressure district		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	Total Project Cost	<u>1,600,000</u>
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
<hr/>		
163152 LMFP - High Service Pump #5 - VFD and Motor starter replacement Initiating Dept: Enterprise Services - Water		
<u>Description:</u> Replace aging VFD with more modern and efficient unit for these pumps. Also replace aging motor starters.	Funding Sources	
<u>If deferred:</u> Continued higher electrical usage and costs.	Water Supply System Fund	1,500,000
<u>Operating Impact:</u> Will reduce energy costs with more modern equipment.		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	Total Project Cost	<u>1,500,000</u>
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		

Fiscal Year 2016

163159 Watermain Lining Maintenance Initiating Dept: Enterprise Services - Water

Description: Line various watermains with history of leaks and water quality problems.
If deferred: potential for water quality issues and continued expenses for watermain breaks
Operating Impact: Reduce water quality complaints and costs fo repairing watermain breaks.
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings: Contractual Services
Operating Cost/(Savings):

Funding Sources	
Water Supply System Fund	250,000
<hr/>	
Total Project Cost	<u><u>250,000</u></u>

163460 Water System - Annual Efficiency and Sustainability Projects Initiating Dept: Enterprise Services - Water

Description: Annual amount set aside for projects to improve Energy efficiency and sustainability for the Water System at all Water facilities
If deferred: higher costs with use of outdated equipment and technologies
Operating Impact: reduce energy consumption and costs
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings: Contractual Services
Operating Cost/(Savings):

Funding Sources	
Water Supply System Fund	200,000
<hr/>	
Total Project Cost	<u><u>200,000</u></u>

164002 LMFP - HVAC and Window upgrades - ESCO Initiating Dept: Enterprise Services - Water

Description: Replacement or Refurbishment of older equipment and windows plant wide. Will be done over 3 years.
If deferred: risk of equipment failure and use of inefficient equipment that is going on 25 years old.
Operating Impact: reduction of energy usage; cost savings
Expenditure Type: Efficiency Project
Type of Cost Savings: Contractual Services
Operating Cost/(Savings):

Funding Sources	
Water Supply System Fund	1,000,000
<hr/>	
Total Project Cost	<u><u>1,000,000</u></u>

164020 LMFP - High Service Pump #6 - VFD and Motor starter replacement Initiating Dept: Enterprise Services - Water

Description: Replace aging VFD with more modern and efficient unit for these pumps. Also replace aging motor starters.
If deferred: increased costs as energy costs go up in conjunction with current energy usage
Operating Impact: energy savings
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings: Contractual Services
Operating Cost/(Savings):

Funding Sources	
Water Supply System Fund	1,500,000
<hr/>	
Total Project Cost	<u><u>1,500,000</u></u>

Fiscal Year 2016

<p>163087 Annual miscellaneous HVAC/heat pump replacement at the Police Administration facility <u>Description:</u> Asset management replacement of Heat Pumps (HVAC units) as life cycles expire at the Police Administration facility. <u>If deferred:</u> Existing asset is beyond its useful life. Equipment failure could result in loss of facility operations. <u>Operating Impact:</u> Minimal impact on operational costs <u>Expenditure Type:</u> Routine Replacement Project <u>Type of Cost Savings:</u> Other <u>Operating Cost/(Savings):</u></p>	<p>Initiating Dept: Facilities Management</p> <table border="0"> <tr> <td>Funding Sources</td> <td></td> </tr> <tr> <td>Facilities Management</td> <td style="text-align: right;">120,750</td> </tr> <tr> <td colspan="2"><hr/></td> </tr> <tr> <td>Total Project Cost</td> <td style="text-align: right;"><u><u>120,750</u></u></td> </tr> </table>	Funding Sources		Facilities Management	120,750	<hr/>		Total Project Cost	<u><u>120,750</u></u>		
Funding Sources											
Facilities Management	120,750										
<hr/>											
Total Project Cost	<u><u>120,750</u></u>										
<hr/>											
<p>163093 City / County Complex electrical/switchgear asset management plan <u>Description:</u> Establish a preventative maintenance program to maintain and prolong existing major electrical components at the City / County complex. Inspection, tight & clean on city owned switch gear at recommended intervals. (Kent County is responsible for \$85,330 of <u>If deferred:</u> Failure to perform preventative maintenance will result in premature failure of asset. <u>Operating Impact:</u> Minimal impact on operational costs <u>Expenditure Type:</u> Routine Replacement Project <u>Type of Cost Savings:</u> Other <u>Operating Cost/(Savings):</u></p>	<p>Initiating Dept: Facilities Management</p> <table border="0"> <tr> <td>Funding Sources</td> <td></td> </tr> <tr> <td>Capital Reserve Fund</td> <td style="text-align: right;">144,670</td> </tr> <tr> <td>Other Municipalities Contr.</td> <td style="text-align: right;">85,330</td> </tr> <tr> <td colspan="2"><hr/></td> </tr> <tr> <td>Total Project Cost</td> <td style="text-align: right;"><u><u>230,000</u></u></td> </tr> </table>	Funding Sources		Capital Reserve Fund	144,670	Other Municipalities Contr.	85,330	<hr/>		Total Project Cost	<u><u>230,000</u></u>
Funding Sources											
Capital Reserve Fund	144,670										
Other Municipalities Contr.	85,330										
<hr/>											
Total Project Cost	<u><u>230,000</u></u>										
<hr/>											
<p>163094 Elevator replacement at the 201 Market facility <u>Description:</u> Replacement of passenger and freight elevator. Each elevator is getting older, requiring more reactive maintenance. The additional service will become more expensive the older the elevator becomes. <u>If deferred:</u> Existing asset is beyond its useful life. Equipment failure could result in loss of facility operations. <u>Operating Impact:</u> Minimal impact on operational costs <u>Expenditure Type:</u> Routine Replacement Project <u>Type of Cost Savings:</u> Other <u>Operating Cost/(Savings):</u></p>	<p>Initiating Dept: Facilities Management</p> <table border="0"> <tr> <td>Funding Sources</td> <td></td> </tr> <tr> <td>Facilities Management</td> <td style="text-align: right;">460,000</td> </tr> <tr> <td colspan="2"><hr/></td> </tr> <tr> <td>Total Project Cost</td> <td style="text-align: right;"><u><u>460,000</u></u></td> </tr> </table>	Funding Sources		Facilities Management	460,000	<hr/>		Total Project Cost	<u><u>460,000</u></u>		
Funding Sources											
Facilities Management	460,000										
<hr/>											
Total Project Cost	<u><u>460,000</u></u>										
<hr/>											
<p>163101 Replacement of the fire alarm system at the Westside Complex. <u>Description:</u> Installation of a new fire alarm system. This will allow the building to provide a safe environment for the users. <u>If deferred:</u> Existing asset is beyond its useful life. Equipment failure could result in loss of facility operations. <u>Operating Impact:</u> Minimal impact on operational costs <u>Expenditure Type:</u> Routine Replacement Project <u>Type of Cost Savings:</u> Other <u>Operating Cost/(Savings):</u></p>	<p>Initiating Dept: Facilities Management</p> <table border="0"> <tr> <td>Funding Sources</td> <td></td> </tr> <tr> <td>Capital Reserve Fund</td> <td style="text-align: right;">57,500</td> </tr> <tr> <td colspan="2"><hr/></td> </tr> <tr> <td>Total Project Cost</td> <td style="text-align: right;"><u><u>57,500</u></u></td> </tr> </table>	Funding Sources		Capital Reserve Fund	57,500	<hr/>		Total Project Cost	<u><u>57,500</u></u>		
Funding Sources											
Capital Reserve Fund	57,500										
<hr/>											
Total Project Cost	<u><u>57,500</u></u>										

Fiscal Year 2016

163278 Building renovation at the 1110 Monroe facility Initiating Dept: Facilities Management		
<u>Description:</u> Preventative maintenance repairs to 1110 Monroe including the interior finishes and exterior building envelope. This work includes brick mortar tuck pointing, caulk replacement, window glazing, and other building repairs to ensure a sealed leak free buildi	Funding Sources	
<u>If deferred:</u> Existing asset is beyond its useful life. Failure of asset will result in future deterioration and property damage.	Facilities Management	46,000
<u>Operating Impact:</u> Minimal impact on operational costs		
<u>Expenditure Type:</u> Routine Replacement Project		
<u>Type of Cost Savings:</u> Other		
<u>Operating Cost/(Savings):</u>		
<hr/>		
163385 Exterior facade repairs and waterproofing at the City Hall facility Initiating Dept: Facilities Management		
<u>Description:</u> Remove existing granite panels from City Hall exterior, replace corroding granite panel support brackets, install installation behind granite panels, re-install granite panels and seal with caulking. This project will be repeated for annually until the ent	Funding Sources	
<u>If deferred:</u> This is normal maintenance that is required to maintain a watertight building envelope. Failure to complete this work will result in building damage.	Facilities Management	172,500
<u>Operating Impact:</u> Minimal impact on operational costs		
<u>Expenditure Type:</u> Routine Replacement Project		
<u>Type of Cost Savings:</u> Other		
<u>Operating Cost/(Savings):</u>		
<hr/>		
163832 Replacement of exterior wall insulation at the Parks / Forestry storage facility Initiating Dept: Facilities Management		
<u>Description:</u> Replacement of missing, damaged, or wet wall insulation at the parks/forestry facility. Work includes removal of all wet insulation and adding a layer of new insulation to the entire building perimeter to prevent excessive heat loss.	Funding Sources	
<u>If deferred:</u> Existing asset is beyond its useful life. Failure of asset will result in future deterioration and property damage.	Capital Reserve Fund	230,000
<u>Operating Impact:</u> Annual energy consumption would be reduced.		
<u>Expenditure Type:</u> Routine Replacement Project		
<u>Type of Cost Savings:</u> Other		
<u>Operating Cost/(Savings):</u>		
<hr/>		
163834 Parking lot repair at the Fleet Management complex Initiating Dept: Facilities Management		
<u>Description:</u> Complete parking lot repairs at the Fleet Management repair facility including milling, paving and striping of asphalt. General maintenance and repairs of curbs, storm/sanitary grates and covers. This project is scheduled based upon our internal parking lo	Funding Sources	
<u>If deferred:</u> Existing asset is beyond its useful life. Deferment will result in higher total replacement cost.	Capital Reserve Fund	230,000
<u>Operating Impact:</u> Minimal impact on operational costs		
<u>Expenditure Type:</u> Routine Replacement Project		
<u>Type of Cost Savings:</u> Other		
<u>Operating Cost/(Savings):</u>		
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Fiscal Year 2016

<p>163854 Exterior façade repairs and waterproofing at the Bridgeview facility Initiating Dept: Facilities Management</p> <p><u>Description:</u> Preventative maintenance repairs to the exterior building envelope at the Bridgeview facility . This work includes brick mortar tuck pointing, caulk replacement, window glazing, and other exterior repairs to ensure a sealed leak free building preventing fu</p> <p><u>If deferred:</u> This is normal maintenance that is required to maintain a watertight building envelope. Failure to complete this work will result in building damage.</p> <p><u>Operating Impact:</u> Minimal impact on operational costs</p> <p><u>Expenditure Type:</u> Routine Replacement Project</p> <p><u>Type of Cost Savings:</u> Other</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Facilities Management</p> <hr/> <p>Total Project Cost</p>	<p>115,000</p> <hr/> <p><u>115,000</u></p>
<hr/>		
<p>163856 Replacement of miscellaneous metal doors at the Refuse storage facility Initiating Dept: Facilities Management</p> <p><u>Description:</u> Replacement of existing exterior metal doors and frames that are beyond repair at the Fleet Management repair facility. Project to include total replacement of doors, frames, door hardware, and painting.</p> <p><u>If deferred:</u> Existing asset is beyond its useful life. Failure of asset will result in future deterioration and property damage.</p> <p><u>Operating Impact:</u> Minimal impact on operational costs</p> <p><u>Expenditure Type:</u> Routine Replacement Project</p> <p><u>Type of Cost Savings:</u> Other</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Facilities Management</p> <hr/> <p>Total Project Cost</p>	<p>20,125</p> <hr/> <p><u>20,125</u></p>
<hr/>		
<p>162069 Fire Station Generators (1 per yr) Initiating Dept: Fire</p> <p><u>Description:</u> Fire stations need to have electrical power at all times in order to receive and effectively respond to emergency alarms. Emergency generators are past their useful lives and are much like a worn-out automobile. Replacement of the units will ensure that fi</p> <p><u>If deferred:</u> Increased maintenance and repair costs.</p> <p><u>Operating Impact:</u> Decrease in maintenance and repair costs.</p> <p><u>Expenditure Type:</u> Routine Replacement Project</p> <p><u>Type of Cost Savings:</u></p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Capital Reserve Fund</p> <hr/> <p>Total Project Cost</p>	<p>90,000</p> <hr/> <p><u>90,000</u></p>
<hr/>		
<p>162092 Station HVAC System/Control replacements Initiating Dept: Fire</p> <p><u>Description:</u> HVAC Units and controls to replace outdated and inefficient units. FY16 - Bridge, Monroe, Burton FY17 - Franklin, Covell FY18 - Plainfield, Chester FY19 - Division</p> <p><u>If deferred:</u> Continues inefficiencies</p> <p><u>Operating Impact:</u> Reduces maintenance and operating costs, reduction in carbon footprint.</p> <p><u>Expenditure Type:</u> Routine Replacement Project</p> <p><u>Type of Cost Savings:</u></p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Capital Reserve Fund</p> <hr/> <p>Total Project Cost</p>	<p>130,000</p> <hr/> <p><u>130,000</u></p>

Fiscal Year 2016

162094 Land Acquisition, Chester Street Fire Station Initiating Dept: Fire

Description: The Chester Street Fire Station has served us well for over 100 years. With the consideration of its age and the need for ongoing repairs it is time for replacement. As we contemplate available land we understand the strategic value of the location. This falls under the category of deferred maintenance. The cost and need for repairs continues to increase.
If deferred: The cost and need for repairs continues to increase.
Operating Impact: Reduce our ongoing building maintenance and repair costs.
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Capital Reserve Fund	250,000
<hr/>	
Total Project Cost	<u><u>250,000</u></u>

162111 Fire Suppression System Initiating Dept: Fire

Description: This project would result in much needed fire suppression system in a fire station. A fire suppression system is a life and property saving investment. A fire that occurs in a building with a functional and adequate fire suppression system, the fire is contained.
If deferred: Potential for property and life loss remains the same.
Operating Impact: Potential property and life savings if a fire should occur.
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Capital Reserve Fund	60,000
<hr/>	
Total Project Cost	<u><u>60,000</u></u>

163143 Personal Protective Equipment (PPE) Initiating Dept: Fire

Description: The firefighters' PPE has a life expectancy and NFPA replacement of 10 years. The need to purchase 188 sets of fire gear we are proposing to budget this over four years. In the interim we do repair PPE to NFPA standards to ensure the maximum life expectancy.
If deferred: We will be out of compliance regarding PPE. Deferring the cost only makes it more expensive in the future. Sub-standard PPE increases the risk of firefighter injuries.
Operating Impact: We need to provide compliant PPE for the firefighters. This will ensure they have safe equipment to work in hazardous environments.
Expenditure Type: Routine Replacement Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Capital Reserve Fund	79,900
<hr/>	
Total Project Cost	<u><u>79,900</u></u>

163986 LaGrave Fire Station - Brick wall Cleaning and Repair Initiating Dept: Fire

Description: LaGrave Ave Fire Station exterior brick walls need cleaned and repaired.
If deferred: Continual deterioration of the exterior walls will lead to increased cost in the future.
Operating Impact: Routine maintenance of the exterior of the building that we have postponed.
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings: Contractual Services
Operating Cost/(Savings):

Funding Sources	
Capital Reserve Fund	25,000
<hr/>	
Total Project Cost	<u><u>25,000</u></u>

Fiscal Year 2016

161858 Meter Inventory Initiating Dept: Parking Services

Description: Parking meter mechanisms, posts, and heads for new meter locations and replacements for damaged meters. Starting in FY14 the Parking System will be upgrading most of the meters in the system. The upgraded meters will provide additional customer service t
If deferred: Customers will continue to drive looking for free parking spaces. This driving contributes to carbon emissions. Additionally, revenue to the parking system will be decreased.
Operating Impact: Part of the parking system will provide vehicular turnover on the street and increased parking in off street parking facilities. Will also generate additional revenues.
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Parking Services Fund	150,000
Total Project Cost	<u>150,000</u>

161928 Parking Access Control Equipment Upgrades Initiating Dept: Parking Services

Description: With a system as large as ours, equipment obsolescence, and rapid technological changes do require annual funding of parking access and revenue control equipment.
If deferred: Additional labor costs will be required to manually process transactions or work with monthly parking customers who cannot access their parking. This would have a negative impact on employee and visitor parking experiences.
Operating Impact: Continued ability to operate parking in a customer friendly and cost efficient manner.
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Parking Services Fund	50,000
Total Project Cost	<u>50,000</u>

161976 Parking Lot Resurfacing Initiating Dept: Parking Services

Description: Resurface parking lots. When lots are in disrepair there is the potential for injury to customers and their property. They are also not inviting for the public to park in. Maintenance equipment will be damaged if surfaces are not repaired. Also include
If deferred: Maintenance equipment may be damaged. City may be liable for damage to customers and their vehicles.
Operating Impact: Ease of maintenance and positive customer experience.
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Parking Services Fund	250,000
Total Project Cost	<u>250,000</u>

161990 Seal Coat Initiating Dept: Parking Services

Description: Seal coat parking. This reduces the amount of maintenance for cracks and holes. Also included is restriping of the lots.
If deferred: Increased maintenance of parking spaces for cracks and holes.
Operating Impact: Allows for easier maintenance and reduces potential of injury to customers, employees, or property
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Parking Services Fund	275,000
Total Project Cost	<u>275,000</u>

Fiscal Year 2016

<p>162554 DASH Bus Replacement Initiating Dept: Parking Services</p> <p><u>Description:</u> DASH buses operate on a continual loop. These buses are used for up to 18 hours each day. They do require replacement in some cases prior to their 10 year projected useful life. Currently there are 11 buses in operation. They do need to be replaced.</p> <p><u>If deferred:</u> DASH bus operating expenses are higher when the buses are older.</p> <p><u>Operating Impact:</u> DASH buses are less costly to operate when they are new.</p> <p><u>Expenditure Type:</u> Routine Replacement Project</p> <p><u>Type of Cost Savings:</u> Other</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Parking Services Fund</p> <hr/> <p>Total Project Cost</p>	<p>1,000,000</p> <hr/> <p><u><u>1,000,000</u></u></p>
<hr/>		
<p>162757 Neighborhood Parking Projects Initiating Dept: Parking Services</p> <p><u>Description:</u> Support neighborhood economic development through parking supply.</p> <p><u>If deferred:</u> Dissatisfied businesses and parking customers.</p> <p><u>Operating Impact:</u> On or off street meters should be required for any neighborhood project.</p> <p><u>Expenditure Type:</u> New/Expansion Project</p> <p><u>Type of Cost Savings:</u></p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Parking Services Fund</p> <hr/> <p>Total Project Cost</p>	<p>40,000</p> <hr/> <p><u><u>40,000</u></u></p>
<hr/>		
<p>163475 Portable and Mobile radio replacement. Initiating Dept: Police</p> <p><u>Description:</u> Current Radios are 15 years old, well past the expected 10 year life cycle and no longer supported by the manufacturer. We intend to replace 160 portable radios and 35 mobile radios over the next 3 years.</p> <p><u>If deferred:</u> Portable radio repair needed. Radios have a 10 year life cycle and some are 15 years old.</p> <p><u>Operating Impact:</u> Radios no longer have support by the manufacturer.</p> <p><u>Expenditure Type:</u> Routine Replacement Project</p> <p><u>Type of Cost Savings:</u> Supplies</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Capital Reserve Fund</p> <hr/> <p>Total Project Cost</p>	<p>95,000</p> <hr/> <p><u><u>95,000</u></u></p>
<hr/>		
<p>163483 New Vehicle Interior Equipment Packages Initiating Dept: Police</p> <p><u>Description:</u> Necessary to equip newly assigned police cruisers. Includes prisoner partition, window bars, truck rack, control console, hard molded back seat/ready buckle system, shotgun mount, laptop docking station, push bumpers, etc.</p> <p><u>If deferred:</u> Current vehicle used for cruisers no longer made.</p> <p><u>Operating Impact:</u> Expecting approximately 15 new cruisers per year for the next 5 years.</p> <p><u>Expenditure Type:</u> Routine Replacement Project</p> <p><u>Type of Cost Savings:</u> Supplies</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Capital Reserve Fund</p> <hr/> <p>Total Project Cost</p>	<p>60,000</p> <hr/> <p><u><u>60,000</u></u></p>

Fiscal Year 2016

<p>164128 Repairs at Various Cemeteries Initiating Dept: Public Services</p> <p><u>Description:</u> Includes repairs at Fairplains, Fulton, Greenwood, Oakgrove, Oakhill and Woodlawn cemeteries. <u>If deferred:</u> Continued deterioration of cemetery assets. <u>Operating Impact:</u> Inspection, assessment and repair work on Buildings, foundations, sitework, irrigation systems to maintain the cemetery assets. <u>Expenditure Type:</u> Rehabilitation or Enhancement Project <u>Type of Cost Savings:</u> Other <u>Operating Cost/(Savings):</u> 400,520</p>	<p>Funding Sources</p> <table border="0"> <tr> <td>Capital Reserve Fund</td> <td style="text-align: right;">390,520</td> </tr> <tr> <td colspan="2"><hr/></td> </tr> <tr> <td>Total Project Cost</td> <td style="text-align: right;"><u>390,520</u></td> </tr> </table>	Capital Reserve Fund	390,520	<hr/>		Total Project Cost	<u>390,520</u>		
Capital Reserve Fund	390,520								
<hr/>									
Total Project Cost	<u>390,520</u>								
<hr/>									
<p>161360 MDOT - Trunkline (Act 51) Initiating Dept: Streets and Sanitation (Eng)</p> <p><u>Description:</u> City's share of trunkline project costs: FY2012 - I96 under Leonard Street; US131 NB and SB over CSX RR; I296/US131 over 6th Street FY2013 - US131 NB from Leonard to N of Ann; I196 WB and EB over the Grand River; M44 Conn from I96 to Airway; I296 SB from <u>If deferred:</u> Legal mandate - unable to defer. <u>Operating Impact:</u> No impact. <u>Expenditure Type:</u> Rehabilitation or Enhancement Project <u>Type of Cost Savings:</u> Contractual Services <u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <table border="0"> <tr> <td>Streets Capital Fund</td> <td style="text-align: right;">40,000</td> </tr> <tr> <td>State Grants - External ✓</td> <td style="text-align: right;">9,454,200</td> </tr> <tr> <td colspan="2"><hr/></td> </tr> <tr> <td>Total Project Cost</td> <td style="text-align: right;"><u>9,494,200</u></td> </tr> </table>	Streets Capital Fund	40,000	State Grants - External ✓	9,454,200	<hr/>		Total Project Cost	<u>9,494,200</u>
Streets Capital Fund	40,000								
State Grants - External ✓	9,454,200								
<hr/>									
Total Project Cost	<u>9,494,200</u>								
<hr/>									
<p>161842 Wealthy Street - US131 to Division Avenue Initiating Dept: Streets and Sanitation (Eng)</p> <p><u>Description:</u> STPU FY2017 Grant. Reconstruction. The STPU grant was secured, the grant amount was decreased from \$990k to 957.04k, the FY was changed from FY2014 to FY2017 and added design work in FY2016. (3/2013) <u>If deferred:</u> Street will continue to deteriorate which may result in additional cost and disruption. <u>Operating Impact:</u> Decreased unplanned maintenance. <u>Expenditure Type:</u> Rehabilitation or Enhancement Project <u>Type of Cost Savings:</u> Contractual Services <u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <table border="0"> <tr> <td>Downtown Development Auth. ✓</td> <td style="text-align: right;">50,000</td> </tr> <tr> <td colspan="2"><hr/></td> </tr> <tr> <td>Total Project Cost</td> <td style="text-align: right;"><u>50,000</u></td> </tr> </table>	Downtown Development Auth. ✓	50,000	<hr/>		Total Project Cost	<u>50,000</u>		
Downtown Development Auth. ✓	50,000								
<hr/>									
Total Project Cost	<u>50,000</u>								
<hr/>									
<p>162016 Alger Bridge over the C&O (CSX) Railroad Initiating Dept: Streets and Sanitation (Eng)</p> <p><u>Description:</u> LBP FY2016 Grant. Revised funding to FY2015 and FY2017. (12/2013) <u>If deferred:</u> Bridge will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive. <u>Operating Impact:</u> Increased unplanned maintenance. <u>Expenditure Type:</u> Rehabilitation or Enhancement Project <u>Type of Cost Savings:</u> Contractual Services <u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <table border="0"> <tr> <td>State Grants - External ✓</td> <td style="text-align: right;">786,600</td> </tr> <tr> <td colspan="2"><hr/></td> </tr> <tr> <td>Total Project Cost</td> <td style="text-align: right;"><u>786,600</u></td> </tr> </table>	State Grants - External ✓	786,600	<hr/>		Total Project Cost	<u>786,600</u>		
State Grants - External ✓	786,600								
<hr/>									
Total Project Cost	<u>786,600</u>								

Fiscal Year 2016

162392 Kalamazoo Avenue - Burton Street to Hall Street Initiating Dept: Streets and Sanitation (Eng)		
<u>Description:</u> STPU FY2015 and FY2016 grants. Rotomill/rubblize/resurface. Grant will be split between Burton to Fuller (FY2015) and Fuller to Hall (FY2016). Minor arterial street with higher ADT (6,623 - 12,563). PASER Rating = 3 and 4 out of 10, Remaining Service Life	Funding Sources	
<u>If deferred:</u> Streets will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	State Grants - External ✓	267,857
<u>Operating Impact:</u> Decreased unplanned maintenance.	Streets Capital Fund	280,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
		<hr/>
162879 Alpine Avenue - Leonard Street to Richmond Street Initiating Dept: Streets and Sanitation (Eng)		
<u>Description:</u> STPU FY2016 grant. Rotomill/resurface. Principle arterial street with high ADT (17,169). PASER Rating = 4 out of 10, Remaining Service Life (RSL) = -2. Street was reconstructed in 1995. Will preserve the investment and begin to upgrade the corridor. The ST	Funding Sources	
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	State Grants - External ✓	289,286
<u>Operating Impact:</u> Decreased unplanned maintenance.	Streets Capital Fund	20,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	Water Supply System Fund	188,000
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
		<hr/>
162914 Fuller Avenue - Leonard Street to Knapp Street Initiating Dept: Streets and Sanitation (Eng)		
<u>Description:</u> STPU FY2015 grant. Principle arterial street with high ADT (19,370). PASER Rating = 3 out of 10, Remaining Service Life (RSL) = -5. Street was rotomilled/resurfaced in 1994. Will preserve the investment and continue to upgrade the corridor. The STPU grant	Funding Sources	
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	Streets Capital Fund	425,000
<u>Operating Impact:</u> Decreased unplanned maintenance.		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
		<hr/>
162925 Fulton Street - Fuller Avenue to Benjamin Avenue Initiating Dept: Streets and Sanitation (Eng)		
<u>Description:</u> STPU FY2016 grant. Principle arterial street with high ADT (18,607). PASER Rating = 4 out of 10, Remaining Service Life (RSL) = -2. Street was reconstructed in 2002. Will preserve the investment and continue to upgrade the corridor. The STPU grant was secu	Funding Sources	
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	State Grants - External ✓	59,528
<u>Operating Impact:</u> Decreased unplanned maintenance.	Streets Capital Fund	45,000
<u>Expenditure Type:</u> Routine Replacement Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
		<hr/>
		<hr/>

Fiscal Year 2016

162929 Fulton Street - Lafayette Avenue to College Avenue Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> STPU FY2017 grant. Principle arterial street with high ADT (15,985). PASER Rating = 4 out of 10, Remaining Service Life (RSL) = -2. Street was reconstructed in 1992. Will preserve the investment and continue to upgrade the corridor. The STPU grant was sec	Funding Sources
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	Streets Capital Fund 25,000
<u>Operating Impact:</u> Decreased unplanned maintenance.	
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
<hr/>	
162941 Kalamazoo Avenue - 42nd Street to 36th Street Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> STPU FY2016 grant. Rotomill/resurface. Principle arterial street with high ADT (16,868 – 19,655). PASER Rating = 4 out of 10, Remaining Service Life (RSL) = -2. Street was reconstructed in 1994. Will preserve the investment and continue to upgrade the cor	Funding Sources
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	State Grants - External ✓ 535,715
<u>Operating Impact:</u> Decreased unplanned maintenance.	Streets Capital Fund 325,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
<hr/>	
162947 Leonard Street - Alpine Avenue to Turner Avenue Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> STPU FY2016 grant. Rotomill/resurface. Principle arterial street with high ADT (15,637). PASER Rating = 4 out of 10, Remaining Service Life (RSL) = -2. The STPU grant was secured and the grant amount was increased from \$310k to 332.143k (3/2013)	Funding Sources
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	Streets Capital Fund 25,000
<u>Operating Impact:</u> Decreased unplanned maintenance.	State Grants - External ✓ 332,143
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
<hr/>	
162952 Leonard Street - Hillburn Avenue to Country Club Avenue Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> STPU FY2017 grant. Rotomill/resurface. Principle arterial street with high ADT (13,561 - 15,195). PASER Rating = 4 out of 10, Remaining Service Life (RSL) = -2. Street was reconstructed in 2001. Will preserve the investment and continue to upgrade the cor	Funding Sources
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	Streets Capital Fund 15,000
<u>Operating Impact:</u> Decreased unplanned maintenance.	
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
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Fiscal Year 2016

162956 Leonard Street - Plainfield Avenue to Lafayette Avenue Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> STPU FY2016 grant. Rotomill/resurface. Principle arterial street with high ADT (19,060). PASER Rating = 5 out of 10, Remaining Service Life (RSL) = 1. Street was reconstructed: 1979 (Plainfield to Gill); 1998 (Gill to Coit) and Plainfield to Lafayette res	Funding Sources
<u>If deferred:</u> Streets will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	State Grants - External ✓
<u>Operating Impact:</u> Decreased unplanned maintenance.	
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
	133,928
	Total Project Cost
	<u><u>133,928</u></u>
<hr/>	
162968 Michigan Street - Diamond Avenue to Fuller Avenue Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> STPU FY2016 grant. Rotomill/resurface. Principle arterial street with high ADT (23,009). PASER Rating = 5 out of 10, Remaining Service Life (RSL) = 1. Street was reconstructed in 1994. Will preserve the investment and continue to upgrade the corridor. The	Funding Sources
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	State Grants - External ✓
<u>Operating Impact:</u> Decreased unplanned maintenance.	
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
	123,215
	Total Project Cost
	<u><u>123,215</u></u>
<hr/>	
162979 Pearl Street - Mt. Vernon Avenue to Front Avenue Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> Reconstruction. Principle arterial street with high ADT (27,766-14,035). PASER Rating = 4 out of 10, Remaining Service Life (RSL) = -2. Street was reconstructed in 1994 but has deteriorated significantly. The STPU grant was secured, the amount was increase	Funding Sources
<u>If deferred:</u> Street will continue to deteriorate and work may be more extensive, expensive and disruptive.	Streets Capital Fund
<u>Operating Impact:</u> Decreased unplanned maintenance.	
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
	90,000
	Total Project Cost
	<u><u>90,000</u></u>
<hr/>	
163659 Walker Avenue Bridge over Indian Mill Creek Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> LBP FY2016 grant for Preventative Maintenance	Funding Sources
<u>If deferred:</u> Bridge will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	State Grants - External ✓
<u>Operating Impact:</u> Reduced unplanned maintenance.	
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
	102,600
	Total Project Cost
	<u><u>102,600</u></u>

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163721 Sheldon Boulevard - Oakes Street to Weston Street		Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> Complete reconstruction including watermain, combined sewer separation and streetscape		Funding Sources	
<u>If deferred:</u> Continued deterioration and emergency maintenance.		Water Supply System Fund	224,000
<u>Operating Impact:</u> Reduced maintenance		Downtown Development Auth. ✓	447,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		Sewage Disposal System	396,000
<u>Type of Cost Savings:</u> Contractual Services			
<u>Operating Cost/(Savings):</u>		Total Project Cost	<u>1,067,000</u>
<hr/>			
161367 Safety Projects - Various Locations		Initiating Dept: Traffic Safety	
<u>Description:</u> Potential Grant. Safety improvements to signalized intersections and roadside improvements at various locations in the City.		Funding Sources	
<u>If deferred:</u> Loss of grant funds		State Grants - External ✓	250,000
<u>Operating Impact:</u> Improve safety for the traveling public		Streets Capital Fund	50,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project			
<u>Type of Cost Savings:</u> Contractual Services		Total Project Cost	<u>300,000</u>
<u>Operating Cost/(Savings):</u>			
<hr/>			
162130 Traffic Signal LED Upgrades and Detection Enhancements		Initiating Dept: Traffic Safety	
<u>Description:</u> Upgrade 10 Traffic Signals with LED fixtures		Funding Sources	
<u>If deferred:</u> Not progressing towards City's sustainability goals.		Streets Capital Fund	40,000
<u>Operating Impact:</u> Reduced Electric usage by 80%			
<u>Expenditure Type:</u> Efficiency Project		Total Project Cost	<u>40,000</u>
<u>Type of Cost Savings:</u>			
<u>Operating Cost/(Savings):</u>			
<hr/>			
162131 Traffic Signal Capital Replacement		Initiating Dept: Traffic Safety	
<u>Description:</u> Replacement of out of date, worn, damaged or functionally obsolete traffic signal equipment		Funding Sources	
<u>If deferred:</u> Less efficient operations and potentially unsafe traffic signal infrastructure.		Streets Capital Fund	40,000
<u>Operating Impact:</u> Without replacement traffic signals function without benefit of actuation or interconnect resulting in additional vehicle delays.		Total Project Cost	<u>40,000</u>
<u>Expenditure Type:</u> Routine Replacement Project			
<u>Type of Cost Savings:</u>			
<u>Operating Cost/(Savings):</u>			

Fiscal Year 2016

162154 Traffic Signal Optimization and Detection Project **Initiating Dept:** Traffic Safety
Description: Optimization of traffic signal timing and installation of traffic detection equipment
If deferred: Loss of grant funding
Operating Impact: Improved traffic flow.
Expenditure Type: Efficiency Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Streets Capital Fund	60,000
State Grants	240,000
<hr/>	
Total Project Cost	<u>300,000</u>

162171 Traffic Signal Optimization FY15 through FY20 **Initiating Dept:** Traffic Safety
Description: Optimize traffic signal timing and operations on corridors in the GVMC area.
If deferred: Loss of grant funds.
Operating Impact: Improved efficiency on area roadways
Expenditure Type: Efficiency Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Other Municipalities Contr.	45,000
Federal Grants	240,000
Streets Capital Fund	25,000
<hr/>	
Total Project Cost	<u>310,000</u>

162183 Traffic Safety CMAQ Grant Projects - FY14 through FY20 **Initiating Dept:** Traffic Safety
Description: Grant funded vehicle detection and surveillance and ITS signal communications as programmed in the TIP.
If deferred: Loss of grant funding.
Operating Impact: Improvement of traffic flow in the region. Matching funds required for federal grant.
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Other Municipalities Contr.	51,000
Federal Grants	450,000
Streets Capital Fund	62,000
<hr/>	
Total Project Cost	<u>563,000</u>

163001 Safe Routes to School (SR2S) **Initiating Dept:** Traffic Safety
Description: Local match of potential grants for the Safe Routes to School program
If deferred: Less physical activity if routes are perceived as not safe.
Operating Impact: No impact
Expenditure Type: New/Expansion Project
Type of Cost Savings: Contractual Services
Operating Cost/(Savings):

Funding Sources	
State Grants - External ✓	10,000
<hr/>	
Total Project Cost	<u>10,000</u>

Fiscal Year 2016

163563 Bicycle Network Expansion Initiating Dept: Traffic Safety

Description: The City has set a goal of providing 100 miles of bike facilities by 2015. The City is making significant gains in developing and implementing a non-motorized facilities plan that will ultimately provide a city-wide bike network, promote multi-modal transp

If deferred: Limited connectivity of bicycle opportunities.

Operating Impact: Negligible for on-street facilities as maintenance responsibilities would not change. Will require more maintenance to renew striping, symbols and signs related to this effort.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund 75,000

Total Project Cost 75,000

Fiscal Year 2016	City Funds Total: 44,690,492	Non-City Funds Total: 12,842,072	Total :	<u>57,532,564</u>
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Fiscal Year 2017

174118 Floodwalls along Grand River Initiating Dept: Engineering

Description: The Grand River Floodwalls project encompasses the City's flood protection system along the Grand River within the City limits. The capital projects associated with this includes flapggate replacement/installation for backflow prevention, improvements to t

If deferred: Deferring Impacts for the flapggate and improvements to the system by FEMA would deem the flood protection system as not being "certified", thus placing areas within the City as a requirement for flood insurance. Deferring operational improvements such as

Operating Impact: Operating impacts relates to the criticality or risk to the general public by not performing any of the activities listed herein upon a flood event.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Other

Operating Cost/(Savings): 402,968

Funding Sources

Bonds - Capital Imp. 402,968

Total Project Cost 402,968

171374 CIPP Rehab of Sanitary Sewers - Various Sites Initiating Dept: Enterprise Services - Sewage

Description: Re-lining of sewers 50 years and older to reduce I/I and greatly extend useful life.

If deferred: Higher costs associated with emergency repairs.

Operating Impact: Reduces flow due to I/I at the Wastewater Treatment Facility

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Sewage Disposal System 600,000

Total Project Cost 600,000

171379 Silver Creek Sanitary Trunk Sewer Improvements Initiating Dept: Enterprise Services - Sewage

Description: From Buchanan Avenue/Stevens Street intersection, south and east to Dickinson Street/Division Avenue; Dickinson Street - Division Avenue to Blaine Avenue Identified in 2009 Comprehensive Master Plan update as trunk sewer needing increased capacity in or

If deferred: none

Operating Impact: reduce the potential for system surcharging

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Bonds - Sewer 5,000,000

Total Project Cost 5,000,000

Fiscal Year 2017

171746 Plaster Creek Sanitary Trunk Sewer Initiating Dept: Enterprise Services - Sewage		
<u>Description:</u> Rosemary Street - Madison Avenue to Godwin Avenue; Public Easement from Godwin Avenue/Rosemary Street to Union Avenue/Billantau Street; Billantau Street - Union Avenue to Eastern Avenue; Eastern Avenue - Brookville Plaza Drive to Billantau Street; Public E	Funding Sources	
<u>If deferred:</u> Possible SSO's due to the recent improvements of Saddleback Sewer.	Bonds - Sewer	6,750,000
<u>Operating Impact:</u> None		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
171380 Drainage Improvements and Emergency Repairs Initiating Dept: Enterprise Services - Stormwater		
<u>Description:</u> Kent County Drain Commission Special Assessments and stormwater infrastructure repairs or replacement projects which occur throughout the year. Used when repairs are outside the scope of Sewer Maint Dept.	Funding Sources	
<u>If deferred:</u> Repairs increase in costs.	Capital Reserve Fund	154,677
<u>Operating Impact:</u> Avoid emergency repairs		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
171733 Kent County Drain Commission Special Assessments Initiating Dept: Enterprise Services - Stormwater		
<u>Description:</u> Improvements to the county drain located within the City of Grand Rapids require funding. These assessments occur through the Kent County Drain Commissioner's Office.	Funding Sources	
<u>If deferred:</u> State Law does not allow deferment.	Capital Reserve Fund	45,000
<u>Operating Impact:</u> None		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Other		
<u>Operating Cost/(Savings):</u>		
173672 Burton-Breton Branch of Plaster Creek - Enlargement of Culverts Initiating Dept: Enterprise Services - Stormwater		
<u>Description:</u> Enlargement of culverts crossing Okemos Dr. and Annchester Dr.	Funding Sources	
<u>If deferred:</u> Undersized culverts could cause flooding and erode the streets above them. Deferring repairs could result in the need for road replacement and is a risk to the public.	Capital Reserve Fund	168,000
<u>Operating Impact:</u> No impact anticipated.		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		

Fiscal Year 2017

173675 Moerland and Longmeadow Stormwater Improvements		Initiating Dept: Enterprise Services - Stormwater	
<u>Description:</u> Extend curb, gutter and storm sewer to the west on Moerland to prevent flow from Moerland going through customers' property and causing additional erosion.		Funding Sources	
<u>If deferred:</u> Deferring these improvements means continued erosion of private property and potential undermining of street. In addition, water could cause additional private property damage if it began eroding near foundations and basements.		Capital Reserve Fund	117,470
<u>Operating Impact:</u> Minimal increase in cost of maintaining a few hundred feet of improvements.			
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		Total Project Cost	<u>117,470</u>
<u>Type of Cost Savings:</u> Contractual Services			
<u>Operating Cost/(Savings):</u>			
<hr/>			
173678 Burton-Breton Branch of Plaster Creek - Channelization and Cleaning		Initiating Dept: Enterprise Services - Stormwater	
<u>Description:</u> Channelizing and cleaning to prevent additional erosion and remove sediment deposits.		Funding Sources	
<u>If deferred:</u> Deferring this project would mean that sediment will continue to build up causing more sediment to flow downstream to the Grand River and increasing the potential for flooding due to the decreased channel volume.		Capital Reserve Fund	37,995
<u>Operating Impact:</u> No impact anticipated.			
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		Total Project Cost	<u>37,995</u>
<u>Type of Cost Savings:</u> Contractual Services			
<u>Operating Cost/(Savings):</u>			
<hr/>			
172190 Critical Safety Improvements to Underground Systems		Initiating Dept: Enterprise Services - Street Lighting	
<u>Description:</u> Necessary improvements to the underground conduit system to correct safety issues, correct damage or provide for extensions of the system for new development.		Funding Sources	
<u>If deferred:</u> Continued deterioration of the system and increase in emergency responses.		Capital Reserve Fund	60,000
<u>Operating Impact:</u> Increased reliability and greater safety			
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		Total Project Cost	<u>60,000</u>
<u>Type of Cost Savings:</u>			
<u>Operating Cost/(Savings):</u>			
<hr/>			
172207 Street Lighting Energy Improvements		Initiating Dept: Enterprise Services - Street Lighting	
<u>Description:</u> Replacement of HPS and MV street light fixtures with LED fixtures		Funding Sources	
<u>If deferred:</u> Less savings		Capital Reserve Fund	30,000
<u>Operating Impact:</u> Lower energy usage and maintenance costs.			
<u>Expenditure Type:</u> Efficiency Project		Total Project Cost	<u>30,000</u>
<u>Type of Cost Savings:</u>			
<u>Operating Cost/(Savings):</u>			

Fiscal Year 2017

<p>172225 Electric System & Street Lighting Improvements in conjunction with CSO and roadway projects</p> <p><u>Description:</u> Electric System & Street Lighting Improvements in conjunction with CSO and roadway projects</p> <p><u>If deferred:</u> Additional cost for construction/restoratoin</p> <p><u>Operating Impact:</u> Funding will leverage funds in conjunction with improvements in CSO and road projects</p> <p><u>Expenditure Type:</u> Rehabilitation or Enhancement Project</p> <p><u>Type of Cost Savings:</u></p> <p><u>Operating Cost/(Savings):</u></p>	<p>Initiating Dept: Enterprise Services - Street Lighting</p>	<p>Funding Sources</p> <p>Capital Reserve Fund</p> <hr/> <p>Total Project Cost</p>	<p>125,000</p> <hr/> <p><u>125,000</u></p>
<hr/>			
<p>172234 Radio Controlled Switching</p> <p><u>Description:</u> Installation of radio controlled automatic high voltage switch gear on the City's distribution network.</p> <p><u>If deferred:</u> Continued labor costs for call outs.</p> <p><u>Operating Impact:</u> Allow operation of switch gear without having to dispatch a crew to remote locations.</p> <p><u>Expenditure Type:</u> Efficiency Project</p> <p><u>Type of Cost Savings:</u></p> <p><u>Operating Cost/(Savings):</u></p>	<p>Initiating Dept: Enterprise Services - Street Lighting</p>	<p>Funding Sources</p> <p>Capital Reserve Fund</p> <hr/> <p>Total Project Cost</p>	<p>20,000</p> <hr/> <p><u>20,000</u></p>
<hr/>			
<p>172244 Primary Circuit Repair / Replacement</p> <p><u>Description:</u> Repair / Replacement of high voltage cable the has reached the end of its life cycle and various circuits through out the city.</p> <p><u>If deferred:</u> Continued recurring faults in system caused by failing cable plant.</p> <p><u>Operating Impact:</u> Lower O&M costs for faults caused by failing cable.</p> <p><u>Expenditure Type:</u> Routine Replacement Project</p> <p><u>Type of Cost Savings:</u></p> <p><u>Operating Cost/(Savings):</u></p>	<p>Initiating Dept: Enterprise Services - Street Lighting</p>	<p>Funding Sources</p> <p>Capital Reserve Fund</p> <hr/> <p>Total Project Cost</p>	<p>50,000</p> <hr/> <p><u>50,000</u></p>
<hr/>			
<p>172251 Pole Replacement Project</p> <p><u>Description:</u> Replacement and capital maintenance of street light poles; including replacement and rehab work.</p> <p><u>If deferred:</u> Poles continue to deteriorate resulting in unsafe conditions.</p> <p><u>Operating Impact:</u> Reduction in O&M costs</p> <p><u>Expenditure Type:</u> Routine Replacement Project</p> <p><u>Type of Cost Savings:</u></p> <p><u>Operating Cost/(Savings):</u></p>	<p>Initiating Dept: Enterprise Services - Street Lighting</p>	<p>Funding Sources</p> <p>Capital Reserve Fund</p> <hr/> <p>Total Project Cost</p>	<p>50,000</p> <hr/> <p><u>50,000</u></p>

Fiscal Year 2017

171375 Watermain Oversizing Initiating Dept: Enterprise Services - Water

Description: To fund oversizing requests from communities/developers.
If deferred: required per contract if needed
Operating Impact: required per contract if needed
Expenditure Type: New/Expansion Project
Type of Cost Savings: Contractual Services
Operating Cost/(Savings):

Funding Sources	
Water Supply System Fund	50,000
<hr/>	
Total Project Cost	<u>50,000</u>

171391 Millbank Street - Giddings Avenue to Newcastle Avenue and Derbyshire Street - Giddings Avenue to Newcastle Avenue Initiating Dept: Enterprise Services - Water

Description: Replace 6" WM with history of breaks. Also, a 36" CSP is in failure mode just east of this location under Millbank, the culvert should also be replaced as part of this contract. Culvert was replaced in 2013 (1/2014).
If deferred: Continued main breaks which in turn costs us more to fix in addition to poor road surface which leads to customer complaints. If culvert totally fails, road could collapse
Operating Impact: Savings from cost of Field Ops crew overtime, excavation, backfill, equipment, pipe and asphalt repair needed to repair watermain breaks.
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings: Contractual Services
Operating Cost/(Savings):

Funding Sources	
Capital Reserve Fund	2,500
Water Supply System Fund	444,000
<hr/>	
Total Project Cost	<u>446,500</u>

171426 Garfield Avenue - Butterworth Avenue to Fulton Street Initiating Dept: Enterprise Services - Water

Description: Replace 6" main with history of breaks.
If deferred: Continued main breaks which in turn costs us more to fix in addition to poor road surface which leads to customer complaints.
Operating Impact: Savings from cost of Field Ops crew overtime, excavation, backfill, equipment, pipe and asphalt repair needed to repair watermain breaks.
Expenditure Type: Routine Replacement Project
Type of Cost Savings: Contractual Services
Operating Cost/(Savings): -14,000

Funding Sources	
Water Supply System Fund	444,000
<hr/>	
Total Project Cost	<u>444,000</u>

171821 Nason - Will to Turner Initiating Dept: Enterprise Services - Water

Description: Install new 6" main to complete loop, improve water quality and reduce water quality complaints.
If deferred: Potentially reduced reliability and water quality.
Operating Impact: Looping of watermain to improve reliability and water quality
Expenditure Type: New/Expansion Project
Type of Cost Savings: Contractual Services
Operating Cost/(Savings):

Funding Sources	
Water Supply System Fund	200,000
<hr/>	
Total Project Cost	<u>200,000</u>

Fiscal Year 2017

172457 Livingston Pumping Station - Second Discharge Line from, Contract No. 2 (DWRf) Initiating Dept: Enterprise Services - Water		
<u>Description:</u> Contract No. 2 of 3: from Livingston Pumping Station to Leonard/Ball intersection (Master Plan) Leonard St - Ashland Ave to Fuller Avenue The STPU FY2017 grant was secured and the grant amount was increased from \$557k to 596.786k (3/2013)	Funding Sources	
<u>If deferred:</u> Reduction in ability to provide necessary water volume to northeast portion of system	State Grants - External ✓	596,786
<u>Operating Impact:</u> Improved system reliability to northeast portion of system.	Bonds - Water	2,815,000
<u>Expenditure Type:</u> New/Expansion Project	Sewage Disposal System	1,260,000
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>	Total Project Cost	<u>4,671,786</u>
<hr/>		
172468 Livingston Pumping Station - Second Discharge Line from, Contract No. 3 (DWRf) Initiating Dept: Enterprise Services - Water		
<u>Description:</u> Contract No. 3 of 3: from Livingston Pumping Station to Leonard/Ball intersection (Master Plan) Leonard St - Fuller Avenue to Ball Avenue The FY2017 STPU grant was secured and the grant amount was decreased from \$339k to 331.058k (3/2013)	Funding Sources	
<u>If deferred:</u> Reduction in ability to provide necessary water volume to northeast portion of system	Sewage Disposal System	875,000
<u>Operating Impact:</u> Improved system reliability to northeast portion of system.	Bonds - Water	1,850,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	State Grants - External ✓	331,058
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>	Total Project Cost	<u>3,056,058</u>
<hr/>		
173150 LMFP - Low Lift Pump 1 High Efficiency Motor Upgrades Initiating Dept: Enterprise Services - Water		
<u>Description:</u> Replace aging equipment with high efficiency motors.	Funding Sources	
<u>If deferred:</u> Continue higher electrical costs to run old motors	Water Supply System Fund	1,000,000
<u>Operating Impact:</u> Will reduce energy costs.		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	Total Project Cost	<u>1,000,000</u>
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
<hr/>		
173157 LMFP - Replace High Service Pump #7 Initiating Dept: Enterprise Services - Water		
<u>Description:</u> Replacement of pump #7 that requires significant amount of maintenance and is aging.	Funding Sources	
<u>If deferred:</u> Continued expenses for maintenance of large pump.	Water Supply System Fund	3,000,000
<u>Operating Impact:</u> Replace with more efficient pump that will save on maintenance costs and energy costs.		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	Total Project Cost	<u>3,000,000</u>
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		

Fiscal Year 2017

173159 Watermain Lining Maintenance **Initiating Dept:** Enterprise Services - Water

Description: Line various watermains with history of leaks and water quality problems.
If deferred: potential for water quality issues and continued expenses for watermain breaks
Operating Impact: Reduce water quality complaints and costs fo repairing watermain breaks.
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings: Contractual Services
Operating Cost/(Savings):

Funding Sources	
Water Supply System Fund	250,000
<hr/>	
Total Project Cost	<u>250,000</u>

173346 LMFP - Accelator Conversion and Residual Improvement **Initiating Dept:** Enterprise Services - Water

Description: Remove Accelator equipment and replace with new system. COnvert two basins to sludge treatment and storage.
If deferred: higher maintenance costs for aging accelator equipment
Operating Impact: modernization of equipment that is more efficient
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings: Contractual Services
Operating Cost/(Savings):

Funding Sources	
Bonds - Water	200,000
<hr/>	
Total Project Cost	<u>200,000</u>

173460 Water System - Annual Efficiency and Sustainability Projects **Initiating Dept:** Enterprise Services - Water

Description: Annual amount set aside for projects to improve Energy efficiency and sustainability for the Water System at all Water facilities
If deferred: higher costs with use of outdated equipment and technologies
Operating Impact: reduce energy consumption and costs
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings: Contractual Services
Operating Cost/(Savings):

Funding Sources	
Water Supply System Fund	200,000
<hr/>	
Total Project Cost	<u>200,000</u>

174002 LMFP - HVAC and Window upgrades - ESCO **Initiating Dept:** Enterprise Services - Water

Description: Replacement or Refurbishment of older equipment and windows plant wide. Will be done over 3 years.
If deferred: risk of equipment failure and use of inefficent equipment that is going on 25 years old.
Operating Impact: reduction of energy usage; cost savings
Expenditure Type: Efficiency Project
Type of Cost Savings: Contractual Services
Operating Cost/(Savings):

Funding Sources	
Water Supply System Fund	1,000,000
<hr/>	
Total Project Cost	<u>1,000,000</u>

Fiscal Year 2017

174010 LMFP - North Clearwell Storage Tank Improvements	Initiating Dept: Enterprise Services - Water	
<u>Description:</u> Phased painting and structural modifications/repairs		Funding Sources
<u>If deferred:</u> Potential for Tank failure or contamination		Water Supply System Fund
<u>Operating Impact:</u> Will provide another 25 years of service		350,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
		Total Project Cost
		<u><u>350,000</u></u>
<hr/>		
174022 LMFP - Low Lift Pump 2 High Efficiency Motor Upgrades	Initiating Dept: Enterprise Services - Water	
<u>Description:</u> Replace aging equipment with high efficiency motors.		Funding Sources
<u>If deferred:</u> continued escalation in energy costs		Water Supply System Fund
<u>Operating Impact:</u> Reduction in energy costs.		1,000,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
		Total Project Cost
		<u><u>1,000,000</u></u>
<hr/>		
174025 Lakeside - Fulton to Michigan	Initiating Dept: Enterprise Services - Water	
<u>Description:</u> Replace 12" watermain with lengthy and recent history of issues		Funding Sources
<u>If deferred:</u> additional repair costs		Water Supply System Fund
<u>Operating Impact:</u> reduced maintenance costs		780,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
		Total Project Cost
		<u><u>780,000</u></u>
<hr/>		
174028 Valley - Walker Ave to 4th	Initiating Dept: Enterprise Services - Water	
<u>Description:</u> Replace various sized watermain with history of issues		Funding Sources
<u>If deferred:</u> increased maintenance costs		Water Supply System Fund
<u>Operating Impact:</u> reduced maintenance costs		804,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
		Total Project Cost
		<u><u>804,000</u></u>

Fiscal Year 2017

174031 Lane - Jackson to Sibley **Initiating Dept:** Enterprise Services - Water

Description: Replace aging 6" watermain with history of issues
If deferred: increase in maintenance costs
Operating Impact: decreased in maintenance costs
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings: Contractual Services
Operating Cost/(Savings):

Funding Sources	
Water Supply System Fund	100,000
Total Project Cost	<u><u>100,000</u></u>

173088 Calder Plaza maintenance program - Construction phase **Initiating Dept:** Facilities Management

Description: The concrete plaza deck requires general maintenance to maintain it's integrity. This project would replace any failed sealant and repair any deteriorated concrete. (Kent County is responsible for \$8,533 of the project cost)
If deferred: Failure to perform preventative maintenance will result in premature failure of asset.
Operating Impact: No impact on operational cost, but will reduce need for major repairs due to deck and sealant failures
Expenditure Type: Routine Replacement Project
Type of Cost Savings: Other
Operating Cost/(Savings):

Funding Sources	
Capital Reserve Fund	14,467
Other Municipalities Contr.	8,533
Total Project Cost	<u><u>23,000</u></u>

173105 Replacement of the HVAC units at the Development Center facility **Initiating Dept:** Facilities Management

Description: The existing units are past their life expectancy and are undersized for the areas they serve. A new properly sized system will reduce operating costs and also provide a more comfortable space for the users.
If deferred: Existing asset is beyond its useful life. Equipment failure could result in loss of facility operations.
Operating Impact: Reduced energy consumption due to proper system design.
Expenditure Type: Routine Replacement Project
Type of Cost Savings: Other
Operating Cost/(Savings):

Funding Sources	
Capital Reserve Fund	345,000
Total Project Cost	<u><u>345,000</u></u>

173113 Annual miscellaneous HVAC/heat pump replacement at the police building. **Initiating Dept:** Facilities Management

Description: Asset management replacement of Heat Pumps (HVAC units) as life cycles expire at the Police Administration facility.
If deferred: Existing asset is beyond its useful life. Equipment failure could result in loss of facility operations.
Operating Impact: Minimal impact on operational costs
Expenditure Type: Routine Replacement Project
Type of Cost Savings: Other
Operating Cost/(Savings):

Funding Sources	
Facilities Management	126,500
Total Project Cost	<u><u>126,500</u></u>

Fiscal Year 2017

173387 Exterior window and door replacement at the 601 Ottawa facility		Initiating Dept: Facilities Management	
<u>Description:</u> Replacing existing inefficient doors and windows with new quality energy efficient fixtures will result in reduced annual energy consumption and help ensure a sealed facility envelope.		Funding Sources	
<u>If deferred:</u> Existing windows and doors are beyond their useful life. Failure of asset will result in future deterioration and property damage.		Capital Reserve Fund	92,000
<u>Operating Impact:</u> Reduced energy consumption			
<u>Expenditure Type:</u> Efficiency Project			
<u>Type of Cost Savings:</u> Other			
<u>Operating Cost/(Savings):</u>			
		Total Project Cost	92,000
<hr/>			
173393 Exterior façade repairs and waterproofing at City Hall.		Initiating Dept: Facilities Management	
<u>Description:</u> Remove existing granite panels from City Hall exterior, replace corroding granite panel support brackets, install installation behind granite panels, re-install granite panels and seal with caulking. This project will be repeated for annually until the ent		Funding Sources	
<u>If deferred:</u> This is normal maintenance that is required to maintain a watertight building envelope. Failure to complete this work will result in building damage.		Facilities Management	172,500
<u>Operating Impact:</u> Minimal impact on operational costs			
<u>Expenditure Type:</u> Routine Replacement Project			
<u>Type of Cost Savings:</u> Other			
<u>Operating Cost/(Savings):</u>			
		Total Project Cost	172,500
<hr/>			
173858 Replacement of the garage exhaust fans at the Refuse storage facility		Initiating Dept: Facilities Management	
<u>Description:</u> Life cycle replacement of the existing vehicle exhaust system at the Refuse storage facility. Work includes total replacement of existing fans and controls to achieve proper vehicle exhaust to meet current code requirements.		Funding Sources	
<u>If deferred:</u> Existing asset is beyond its useful life. Equipment failure could result in loss of facility operations.		Facilities Management	57,500
<u>Operating Impact:</u> Minimal impact on operational costs			
<u>Expenditure Type:</u> Routine Replacement Project			
<u>Type of Cost Savings:</u> Other			
<u>Operating Cost/(Savings):</u>			
		Total Project Cost	57,500
<hr/>			
173860 Parking lot repairs at the Refuse storage facility		Initiating Dept: Facilities Management	
<u>Description:</u> Complete parking lot repairs at the Refuse storage facility including milling, paving and striping of asphalt. General maintenance and repairs of curbs, storm/sanitary grates and covers. This project is scheduled based upon our internal parking lot managem		Funding Sources	
<u>If deferred:</u> Existing asset is beyond its useful life. Deferment will result in higher total replacement cost.		Facilities Management	172,500
<u>Operating Impact:</u> Minimal impact on operational costs			
<u>Expenditure Type:</u> Routine Replacement Project			
<u>Type of Cost Savings:</u> Other			
<u>Operating Cost/(Savings):</u>			
		Total Project Cost	172,500
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Fiscal Year 2017

<p>173862 Replacement of the garage exhaust fans and MAU at the Public Services storage facility <u>Description:</u> Life cycle replacement of the existing vehicle exhaust system at the Public Services storage facility. Work includes total replacement of existing fans and controls to achieve proper vehicle exhaust to meet current code requirements. <u>If deferred:</u> Existing asset is beyond its useful life. Equipment failure could result in loss of facility operations. <u>Operating Impact:</u> Minimal impact on operational costs <u>Expenditure Type:</u> Routine Replacement Project <u>Type of Cost Savings:</u> Other <u>Operating Cost/(Savings):</u></p>	<p>Initiating Dept: Facilities Management</p> <table border="0"> <tr> <td>Funding Sources</td> <td></td> </tr> <tr> <td>Facilities Management</td> <td style="text-align: right;">115,000</td> </tr> <tr> <td colspan="2"><hr/></td> </tr> <tr> <td>Total Project Cost</td> <td style="text-align: right;"><u><u>115,000</u></u></td> </tr> </table>	Funding Sources		Facilities Management	115,000	<hr/>		Total Project Cost	<u><u>115,000</u></u>
Funding Sources									
Facilities Management	115,000								
<hr/>									
Total Project Cost	<u><u>115,000</u></u>								
<hr/>									
<p>173864 Annual roof repair / replacement at the Fleet Management repair facility <u>Description:</u> This project is scheduled according to our Roof Management program. It will consist of a detailed IR scan to identify wet insulation and potential deck repairs, remove/replace insulation, repair decking, and replace cap membrane at the Fleet Management re <u>If deferred:</u> Existing asset is beyond its useful life. Failure of asset will result in future deterioration and property damage. <u>Operating Impact:</u> Minimal impact on operational costs <u>Expenditure Type:</u> Routine Replacement Project <u>Type of Cost Savings:</u> Other <u>Operating Cost/(Savings):</u></p>	<p>Initiating Dept: Facilities Management</p> <table border="0"> <tr> <td>Funding Sources</td> <td></td> </tr> <tr> <td>Facilities Management</td> <td style="text-align: right;">402,500</td> </tr> <tr> <td colspan="2"><hr/></td> </tr> <tr> <td>Total Project Cost</td> <td style="text-align: right;"><u><u>402,500</u></u></td> </tr> </table>	Funding Sources		Facilities Management	402,500	<hr/>		Total Project Cost	<u><u>402,500</u></u>
Funding Sources									
Facilities Management	402,500								
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Total Project Cost	<u><u>402,500</u></u>								
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<p>173866 Facility upgrades for alternative fuels at the Fleet Management repair facility <u>Description:</u> With the CNG vehicle program being effectively implemented, various modifications will be necessary to properly maintain the CNG fleet. Required improvements to the electrical, HVAC, and exhausts systems at the Fleet management building to allow the city t <u>If deferred:</u> Existing facility will be violation of building code due to CNG operations. <u>Operating Impact:</u> Minimal impact on operational costs <u>Expenditure Type:</u> Rehabilitation or Enhancement Project <u>Type of Cost Savings:</u> Other <u>Operating Cost/(Savings):</u></p>	<p>Initiating Dept: Facilities Management</p> <table border="0"> <tr> <td>Funding Sources</td> <td></td> </tr> <tr> <td>Capital Reserve Fund</td> <td style="text-align: right;">345,000</td> </tr> <tr> <td colspan="2"><hr/></td> </tr> <tr> <td>Total Project Cost</td> <td style="text-align: right;"><u><u>345,000</u></u></td> </tr> </table>	Funding Sources		Capital Reserve Fund	345,000	<hr/>		Total Project Cost	<u><u>345,000</u></u>
Funding Sources									
Capital Reserve Fund	345,000								
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Total Project Cost	<u><u>345,000</u></u>								
<hr/>									
<p>173868 Replace HVAC boilers at the Bridgeview facility <u>Description:</u> Replacement of the two hot water heating boilers at the 509 Wealthy building to follow life cycle expectancy. <u>If deferred:</u> Existing asset is beyond its useful life. Equipment failure could result in loss of facility operations. <u>Operating Impact:</u> Minimal impact on operational costs <u>Expenditure Type:</u> Routine Replacement Project <u>Type of Cost Savings:</u> Other <u>Operating Cost/(Savings):</u></p>	<p>Initiating Dept: Facilities Management</p> <table border="0"> <tr> <td>Funding Sources</td> <td></td> </tr> <tr> <td>Facilities Management</td> <td style="text-align: right;">172,500</td> </tr> <tr> <td colspan="2"><hr/></td> </tr> <tr> <td>Total Project Cost</td> <td style="text-align: right;"><u><u>172,500</u></u></td> </tr> </table>	Funding Sources		Facilities Management	172,500	<hr/>		Total Project Cost	<u><u>172,500</u></u>
Funding Sources									
Facilities Management	172,500								
<hr/>									
Total Project Cost	<u><u>172,500</u></u>								

Fiscal Year 2017

173870 Annual roof repair / replacement at the 1110 Monroe facility		Initiating Dept: Facilities Management	
<u>Description:</u> This project is scheduled according to our Roof Management program. It will consist of a detailed IR scan to identify wet insulation and potential deck repairs, remove/replace insulation, repair decking, and replace cap membrane at the 1110 Monroe facility		Funding Sources	
<u>If deferred:</u> Existing asset is beyond its useful life. Failure of asset will result in future deterioration and property damage.		Facilities Management	23,000
<u>Operating Impact:</u> Minimal impact on operational costs			
<u>Expenditure Type:</u> Routine Replacement Project			
<u>Type of Cost Savings:</u> Other			
<u>Operating Cost/(Savings):</u>			
		Total Project Cost	23,000
<hr/>			
173872 Exterior façade repairs and waterproofing at the Community Archives facility		Initiating Dept: Facilities Management	
<u>Description:</u> Preventative maintenance repairs to the exterior building envelope at the Community Archives facility . This work includes brick mortar tuck pointing, caulk replacement, window glazing, and other exterior repairs to ensure a sealed leak free building preve		Funding Sources	
<u>If deferred:</u> This is normal maintenance that is required to maintain a watertight building envelope. Failure to complete this work will result in building damage.		Facilities Management	143,750
<u>Operating Impact:</u> Minimal impact on operational costs			
<u>Expenditure Type:</u> Routine Replacement Project			
<u>Type of Cost Savings:</u> Other			
<u>Operating Cost/(Savings):</u>			
		Total Project Cost	143,750
<hr/>			
173874 Improvements to the City / County HVAC System - Phase II		Initiating Dept: Facilities Management	
<u>Description:</u> This will be a phased asset management plan to systematically replace the 46 year old HVAC system for the City / County complex at 300 Monroe NW. (Kent County is responsible for \$405,318 of the project cost)		Funding Sources	
<u>If deferred:</u> Existing asset is beyond its useful life. Equipment failure could result in loss of facility operations.		Capital Reserve Fund	687,182
<u>Operating Impact:</u> Various operational impacts will be realized from this project, Reduced maintenance and energy consumption along with increased reliability and tenant satisfaction.		Other Municipalities Contr.	405,318
<u>Expenditure Type:</u> Routine Replacement Project			
<u>Type of Cost Savings:</u> Other			
<u>Operating Cost/(Savings):</u>			
		Total Project Cost	1,092,500
<hr/>			
173876 Police Administration Parking Garage concrete restoration / waterproofing - Construction phase		Initiating Dept: Facilities Management	
<u>Description:</u> Bi-annual preventative maintenance repairs to the Police Administration parking garage to maintain structural integrity.		Funding Sources	
<u>If deferred:</u> Failure to perform preventative maintenance will result in premature failure of asset.		Facilities Management	63,250
<u>Operating Impact:</u> Minimal impact on operational costs			
<u>Expenditure Type:</u> Routine Replacement Project			
<u>Type of Cost Savings:</u> Other			
<u>Operating Cost/(Savings):</u>			
		Total Project Cost	63,250
<hr/>			

Fiscal Year 2017

173878 Upgrade Parking Level exhaust system at the Police Administration facility		Initiating Dept: Facilities Management
<u>Description:</u> Life cycle replacement of the existing vehicle exhaust system at the Police Administration facility. Work includes total replacement of existing fans, ductwork, and controls to achieve proper vehicle exhaust to meet current code requirements.	Funding Sources	
<u>If deferred:</u> Existing asset is beyond its useful life. Equipment failure could result in loss of facility operations.	Facilities Management	115,000
<u>Operating Impact:</u> Minimal impact on operational costs		
<u>Expenditure Type:</u> Routine Replacement Project		
<u>Type of Cost Savings:</u> Other		
<u>Operating Cost/(Savings):</u>		
<hr/>		
173880 Parking lot replacement at the Pistol Range facility		Initiating Dept: Facilities Management
<u>Description:</u> Complete parking lot repairs at the Pistol Range including milling, paving and striping of asphalt. General maintenance and repairs of curbs, storm/sanitary grates and covers. This project is scheduled based upon our internal parking lot management plan.	Funding Sources	
<u>If deferred:</u> Existing asset is beyond its useful life. Deferment will result in higher total replacement cost.	Facilities Management	172,500
<u>Operating Impact:</u> Minimal impact on operational costs		
<u>Expenditure Type:</u> Routine Replacement Project		
<u>Type of Cost Savings:</u> Other		
<u>Operating Cost/(Savings):</u>		
<hr/>		
173882 Annual roof repair / replacement at the Pistol Range facility		Initiating Dept: Facilities Management
<u>Description:</u> This project is scheduled according to our Roof Management program. It will consist of a detailed IR scan to identify wet insulation and potential deck repairs, remove/replace insulation, repair decking, and replace cap membrane at the Pistol Range facility	Funding Sources	
<u>If deferred:</u> Existing asset is beyond its useful life. Failure of asset will result in future deterioration and property damage.	Facilities Management	20,700
<u>Operating Impact:</u> Minimal impact on operational costs		
<u>Expenditure Type:</u> Routine Replacement Project		
<u>Type of Cost Savings:</u> Other		
<u>Operating Cost/(Savings):</u>		
<hr/>		
173886 Miscellaneous repairs to the Paul I. Phillips facility		Initiating Dept: Facilities Management
<u>Description:</u> Projects shall be based upon current 5 year work plan with the Paul I. Phillips facility.	Funding Sources	
<u>If deferred:</u> Failure to perform preventative maintenance will result in premature failure of asset.	Capital Reserve Fund	57,500
<u>Operating Impact:</u> Minimal impact on operational costs		
<u>Expenditure Type:</u> Routine Replacement Project		
<u>Type of Cost Savings:</u> Other		
<u>Operating Cost/(Savings):</u>		
<hr/>		
	Total Project Cost	115,000
		172,500
		20,700
		57,500

Fiscal Year 2017

173888 Miscellaneous repairs to the 61st District Court facility Initiating Dept: Facilities Management		
<u>Description:</u> Projects shall be based upon current 5 year work plan with the 61st District Court.	Funding Sources	
<u>If deferred:</u> Failure to perform preventative maintenance will result in premature failure of asset.	Capital Reserve Fund	143,750
<u>Operating Impact:</u> Minimal impact on operational costs		
<u>Expenditure Type:</u> Routine Replacement Project	Total Project Cost	<u>143,750</u>
<u>Type of Cost Savings:</u> Other		
<u>Operating Cost/(Savings):</u>		
<hr/>		
173890 HVAC piping replacement with asbestos abatement at the Westside Complex Initiating Dept: Facilities Management		
<u>Description:</u> Remove all remaining asbestos within the facility and replace all sections of failing steel pipe.	Funding Sources	
<u>If deferred:</u> Existing asset is beyond its useful life. Equipment failure could result in loss of facility operations.	Capital Reserve Fund	115,000
<u>Operating Impact:</u> Minimal impact on operational costs		
<u>Expenditure Type:</u> Routine Replacement Project	Total Project Cost	<u>115,000</u>
<u>Type of Cost Savings:</u> Other		
<u>Operating Cost/(Savings):</u>		
<hr/>		
172069 Fire Station Generators (1 per yr) Initiating Dept: Fire		
<u>Description:</u> Fire stations need to have electrical power at all times in order to receive and effectively respond to emergency alarms. Emergency generators are past their useful lives and are much like a worn-out automobile. Replacement of the units will ensure that fi	Funding Sources	
<u>If deferred:</u> Increased maintenance and repair costs.	Capital Reserve Fund	85,000
<u>Operating Impact:</u> Decrease in maintenance and repair costs.		
<u>Expenditure Type:</u> Routine Replacement Project	Total Project Cost	<u>85,000</u>
<u>Type of Cost Savings:</u>		
<u>Operating Cost/(Savings):</u>		
<hr/>		
172092 Station HVAC System/Control replacements Initiating Dept: Fire		
<u>Description:</u> HVAC Units and controls to replace outdated and inefficient units. FY16 - Bridge, Monroe, Burton FY17 - Franklin, Covell FY18 - Plainfield, Chester FY19 - Division	Funding Sources	
<u>If deferred:</u> Continues inefficiencies	Capital Reserve Fund	80,000
<u>Operating Impact:</u> Reduces maintenance and operating costs, reduction in carbon footprint.		
<u>Expenditure Type:</u> Routine Replacement Project	Total Project Cost	<u>80,000</u>
<u>Type of Cost Savings:</u>		
<u>Operating Cost/(Savings):</u>		

Fiscal Year 2017

172111 Fire Suppression System Initiating Dept: Fire

Description: This project would result in much needed fire suppression system in a fire station. A fire suppression system is a life and property saving investment. A fire that occurs in a building with a functional and adequate fire suppression system, the fire is e
If deferred: Potential for property and life loss remains the same.
Operating Impact: Potential property and life savings if a fire should occur.
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Capital Reserve Fund	70,000
<hr/>	
Total Project Cost	<u><u>70,000</u></u>

172593 Boiler Replacement - Fire Stations Initiating Dept: Fire

Description: Currently LaGrave uses steam for heat and hot water. The study that was conducted suggested that it would be more efficient to convert to a boiler that would be for heat and hot water, instead of 2 separate systems. FY17 - LaGrave
If deferred: Reduce overall energy costs to heat the offices and station.
Operating Impact: Reduce overall energy costs to heat the offices and station.
Expenditure Type: Efficiency Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Capital Reserve Fund	40,000
<hr/>	
Total Project Cost	<u><u>40,000</u></u>

173143 Personal Protective Equipment (PPE) Initiating Dept: Fire

Description: The firefighters' PPE has a life expectancy and NFPA replacement of 10 years. The need to purchase 188 sets of fire gear we are proposing to budget this over four years. In the interim we do repair PPE to NFPA standards to ensure the maximum life expecta
If deferred: We will be out of compliance regarding PPE. Deferring the cost only makes it more expensive in the future. Sub-standard PPE increases the risk of firefighter injuries.
Operating Impact: We need to provide compliant PPE for the firefighters. This will ensure they have safe equipment to work in hazardous enironments.
Expenditure Type: Routine Replacement Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Capital Reserve Fund	79,900
<hr/>	
Total Project Cost	<u><u>79,900</u></u>

173436 Purchase of new Fire Apparatus Initiating Dept: Fire

Description: Purchase of new Fire Engines to replace ones that have exceeded their useful life. This will also be the time to add CAFS units to our fleet thus moving toward full implementation of CAFS technology in the Fire Department. FY17 - E13 replaced with HD p
If deferred: Continue to fall behind our Fire Apparatus Asset Management plan, postponing costs. Increased maintenance costs and apparatus out of service time.
Operating Impact: Need to maintain our Fire Apparatus Asset Management Plan to continue to spread our large capital costs over several years.
Expenditure Type: Routine Replacement Project
Type of Cost Savings: Contractual Services
Operating Cost/(Savings):

Funding Sources	
Capital Reserve Fund	802,234
<hr/>	
Total Project Cost	<u><u>802,234</u></u>

Fiscal Year 2017

174109 Pavement Asset Management Project Initiating Dept: Fiscal Services

Description: Transfer from Dept. 13 to Streets Capital Fund. Title per Eric D.
If deferred: Continued deterioration of streets.
Operating Impact: For use to improve streets.
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings: Other
Operating Cost/(Savings): 750,000

Funding Sources	
Streets Capital Fund	750,000
Total Project Cost	<u><u>750,000</u></u>

172332 Vehicle Replacements Initiating Dept: Fleet Management

Description: Vehicle purchase according to replacement schedule.
If deferred: Increase downtime, increase in maintenance costs, and lack of vehicle availability
Operating Impact: No Impact on Operating Costs
Expenditure Type: Routine Replacement Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Motor Equipment System	4,674,561
Total Project Cost	<u><u>4,674,561</u></u>

171858 Meter Inventory Initiating Dept: Parking Services

Description: Parking meter mechanisms, posts, and heads for new meter locations and replacements for damaged meters. Starting in FY14 the Parking System will be upgrading most of the meters in the system. The upgraded meters will provide additional customer service t
If deferred: Customers will continue to drive looking for free parking spaces. This driving contributes to carbon emissions. Additionally, revenue to the parking system will be decreased.
Operating Impact: Part of the parking system will provide vehicular turnover on the street and increased parking in off street parking facilities. Will also generate additional revenues.
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Parking Services Fund	150,000
Total Project Cost	<u><u>150,000</u></u>

171928 Parking Access Control Equipment Upgrades Initiating Dept: Parking Services

Description: With a system as large as ours, equipment obsolescence, and rapid technological changes do require annual funding of parking access and revenue control equipment.
If deferred: Additional labor costs will be required to manually process transactions or work with monthly parking customers who cannot access their parking. This would have a negative impact on employee and visitor parking experiences.
Operating Impact: Continued ability to operate parking in a customer friendly and cost efficient manner.
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Parking Services Fund	50,000
Total Project Cost	<u><u>50,000</u></u>

Fiscal Year 2017

171930 Camera and Server Replacement Initiating Dept: Parking Services

Description: Replace cameras in the parking ramps and the server that retains the images. Update to current technology. These cameras are vital to operations as the parking facilities are not staffed and the cameras are the dispatch personnel's link to customers. Ad

If deferred: Negative customer impact. Customers idling in exit lanes creating greenhouse gas emissions while staff is speaking with them to determine if there is a problem with equipment or it is operator error.

Operating Impact: Ability to assist customers by viewing them. Ability to furnish information to proper law enforcement staff regarding any events.

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources
Parking Services Fund

20,000

Total Project Cost

20,000

171976 Parking Lot Resurfacing Initiating Dept: Parking Services

Description: Resurface parking lots. When lots are in disrepair there is the potential for injury to customers and their property. They are also not inviting for the public to park in. Maintenance equipment will be damaged if surfaces are not repaired. Also include

If deferred: Maintenance equipment may be damaged. City may be liable for damage to customers and their vehicles.

Operating Impact: Ease of maintenance and positive customer experience.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources
Parking Services Fund

250,000

Total Project Cost

250,000

172556 Radio System Upgrade Initiating Dept: Parking Services

Description: Upgrade radio system utilized by Parking Services for parking facility attendants, security, and maintenance.

If deferred: Radios and base station may become ineffective for communications.

Operating Impact: Ability to communicate timely and clearly.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Other

Operating Cost/(Savings):

Funding Sources
Parking Services Fund

20,000

Total Project Cost

20,000

173475 Portable and Mobile radio replacement. Initiating Dept: Police

Description: Current Radios are 15 years old, well past the expected 10 year life cycle and no longer supported by the manufacturer. We intend to replace 160 portable radios and 35 mobile radios over the next 3 years.

If deferred: Portable radio repair needed. Radios have a 10 year life cycle and some are 15 years old.

Operating Impact: Radios no longer have support by the manufacturer.

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Supplies

Operating Cost/(Savings):

Funding Sources
Capital Reserve Fund

95,000

Total Project Cost

95,000

Fiscal Year 2017

173483 New Vehicle Interior Equipment Packages Initiating Dept: Police		
<u>Description:</u> Necessary to equip newly assigned police cruisers. Includes prisoner partition, window bars, truck rack, control console, hard molded back seat/ready buckle system, shotgun mount, laptop docking station, push bumpers, etc.	Funding Sources	
<u>If deferred:</u> Current vehicle used for cruisers no longer made.	Capital Reserve Fund	60,000
<u>Operating Impact:</u> Expecting approximately 15 new cruisers per year for the next 5 years.		
<u>Expenditure Type:</u> Routine Replacement Project	Total Project Cost	<u>60,000</u>
<u>Type of Cost Savings:</u> Supplies		
<u>Operating Cost/(Savings):</u>		
<hr/>		
174128 Repairs at Various Cemeteries Initiating Dept: Public Services		
<u>Description:</u> Includes repairs at Fairplains, Fulton, Greenwood, Oakgrove, Oakhill and Woodlawn cemeteries.	Funding Sources	
<u>If deferred:</u> Continued deterioration of cemetery assets.	Capital Reserve Fund	395,200
<u>Operating Impact:</u> Inspection, assessment and repair work on Buildings, foundations, sitework, irrigation systems to maintain the cemetery assets.		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	Total Project Cost	<u>395,200</u>
<u>Type of Cost Savings:</u> Other		
<u>Operating Cost/(Savings):</u> 395,200		
<hr/>		
171360 MDOT - Trunkline (Act 51) Initiating Dept: Streets and Sanitation (Eng)		
<u>Description:</u> City's share of trunkline project costs: FY2012 - I96 under Leonard Street; US131 NB and SB over CSX RR; I296/US131 over 6th Street FY2013 - US131 NB from Leonard to N of Ann; I196 WB and EB over the Grand River; M44 Conn from I96 to Airway; I296 SB from	Funding Sources	
<u>If deferred:</u> Legal mandate - unable to defer.	State Grants - External ✓	600,000
<u>Operating Impact:</u> No impact.	Streets Capital Fund	40,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services	Total Project Cost	<u>640,000</u>
<u>Operating Cost/(Savings):</u>		
<hr/>		
171842 Wealthy Street - US131 to Division Avenue Initiating Dept: Streets and Sanitation (Eng)		
<u>Description:</u> STPU FY2017 Grant. Reconstruction. The STPU grant was secured, the grant amount was decreased from \$990k to 957.04k, the FY was changed from FY2014 to FY2017 and added design work in FY2016. (3/2013)	Funding Sources	
<u>If deferred:</u> Street will continue to deteriorate which may result in additional cost and disruption.	Downtown Development Auth. ✓	835,000
<u>Operating Impact:</u> Decreased unplanned maintenance.	Sewage Disposal System	200,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	State Grants - External ✓	957,040
<u>Type of Cost Savings:</u> Contractual Services	Water Supply System Fund	300,000
<u>Operating Cost/(Savings):</u>	Total Project Cost	<u>2,292,040</u>

Fiscal Year 2017

172016 Alger Bridge over the C&O (CSX) Railroad Initiating Dept: Streets and Sanitation (Eng)		
<u>Description:</u> LBP FY2016 Grant. Revised funding to FY2015 and FY2017. (12/2013)	Funding Sources	
<u>If deferred:</u> Bridge will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	Streets Capital Fund	115,000
<u>Operating Impact:</u> Increased unplanned maintenance.		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	Total Project Cost	<u>115,000</u>
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
<hr/>		
172392 Kalamazoo Avenue - Burton Street to Hall Street Initiating Dept: Streets and Sanitation (Eng)		
<u>Description:</u> STPU FY2015 and FY2016 grants. Rotomill/rubblize/resurface. Grant will be split between Burton to Fuller (FY2015) and Fuller to Hall (FY2016). Minor arterial street with higher ADT (6,623 - 12,563). PASER Rating = 3 and 4 out of 10, Remaining Service Life	Funding Sources	
<u>If deferred:</u> Streets will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	Streets Capital Fund	180,000
<u>Operating Impact:</u> Decreased unplanned maintenance.		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	Total Project Cost	<u>180,000</u>
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
<hr/>		
172879 Alpine Avenue - Leonard Street to Richmond Street Initiating Dept: Streets and Sanitation (Eng)		
<u>Description:</u> STPU FY2016 grant. Rotomill/resurface. Principle arterial street with high ADT (17,169). PASER Rating = 4 out of 10, Remaining Service Life (RSL) = -2. Street was reconstructed in 1995. Will preserve the investment and begin to upgrade the corridor. The ST	Funding Sources	
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	Streets Capital Fund	200,000
<u>Operating Impact:</u> Decreased unplanned maintenance.		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	Total Project Cost	<u>200,000</u>
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
<hr/>		
172883 Alpine Avenue - Richmond Street to Nason Street Initiating Dept: Streets and Sanitation (Eng)		
<u>Description:</u> STPU FY2017 grant. Rotomill/resurface.Principle arterial street with high ADT (15,926). PASER Rating = 3 and 4 out of 10, Remaining Service Life (RSL) = -5 and -2. Street was rotomilled/resurfaced in 2001. Will preserve the investment and continue to upgra	Funding Sources	
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	Streets Capital Fund	175,000
<u>Operating Impact:</u> Decreased unplanned maintenance.	State Grants - External ✓	219,729
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	Total Project Cost	<u>394,729</u>
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		

Fiscal Year 2017

172887 Burton Street - Breton Avenue to East Beltline Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> STPU FY2017 grant. Rotomill/resurface. Principle arterial street with high ADT (21,757). PASER Rating = 6 out of 10, Remaining Service Life (RSL) = 4. Street was last milled and resurfaced in 2004. Will preserve the investment and continue to upgrade the	Funding Sources
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	State Grants - External ✓ 585,943
<u>Operating Impact:</u> Decreased unplanned maintenance.	Streets Capital Fund 50,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
<hr/>	
172929 Fulton Street - Lafayette Avenue to College Avenue Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> STPU FY2017 grant. Principle arterial street with high ADT (15,985). PASER Rating = 4 out of 10, Remaining Service Life (RSL) = -2. Street was reconstructed in 1992. Will preserve the investment and continue to upgrade the corridor. The STPU grant was sec	Funding Sources
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	State Grants - External ✓ 122,071
<u>Operating Impact:</u> Decreased unplanned maintenance.	Streets Capital Fund 75,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
<hr/>	
172937 Kalamazoo Avenue - 36th Street to Forrester Avenue Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> STPU FY2017 grant. Rotomill/resurface. Principle arterial street with high ADT (22,140). PASER Rating = 5 out of 10, Remaining Service Life (RSL) = 1. Street was reconstructed in 1991 and resurfaced in 2006. Will preserve the investment and continue to up	Funding Sources
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	Streets Capital Fund 25,000
<u>Operating Impact:</u> Decreased unplanned maintenance.	State Grants - External ✓ 327,151
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
<hr/>	
172947 Leonard Street - Alpine Avenue to Turner Avenue Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> STPU FY2016 grant. Rotomill/resurface. Principle arterial street with high ADT (15,637). PASER Rating = 4 out of 10, Remaining Service Life (RSL) = -2. The STPU grant was secured and the grant amount was increased from \$310k to 332.143k (3/2013)	Funding Sources
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	Streets Capital Fund 200,000
<u>Operating Impact:</u> Decreased unplanned maintenance.	
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
<hr/>	
Total Project Cost	
	635,943
<hr/>	
Total Project Cost	
	197,071
<hr/>	
Total Project Cost	
	352,151
<hr/>	
Total Project Cost	
	200,000
<hr/>	
Total Project Cost	
	200,000

Fiscal Year 2017

172952 Leonard Street - Hillburn Avenue to Country Club Avenue Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> STPU FY2017 grant. Rotomill/resurface. Principle arterial street with high ADT (13,561 - 15,195). PASER Rating = 4 out of 10, Remaining Service Life (RSL) = -2. Street was reconstructed in 2001. Will preserve the investment and continue to upgrade the cor	Funding Sources
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	State Grants - External ✓ 107,423
<u>Operating Impact:</u> Decreased unplanned maintenance.	Streets Capital Fund 75,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
	Total Project Cost <u>182,423</u>
<hr/>	
172956 Leonard Street - Plainfield Avenue to Lafayette Avenue Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> STPU FY2016 grant. Rotomill/resurface. Principle arterial street with high ADT (19,060). PASER Rating = 5 out of 10, Remaining Service Life (RSL) = 1. Street was reconstructed: 1979 (Plainfield to Gill); 1998 (Gill to Coit) and Plainfield to Lafayette res	Funding Sources
<u>If deferred:</u> Streets will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	Streets Capital Fund 100,000
<u>Operating Impact:</u> Decreased unplanned maintenance.	
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
	Total Project Cost <u>100,000</u>
<hr/>	
172960 Leonard Street - Walker Avenue to Alpine Avenue Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> STPU FY2017 grant. Rotomill/resurface. Principle arterial street with high ADT (18,162). PASER Rating = 5 out of 10, Remaining Service Life (RSL) = 1. Street was reconstructed: 1995 (Walker to White) and 1992 (White to Alpine). Will preserve the investmen	Funding Sources
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	State Grants - External ✓ 460,779
<u>Operating Impact:</u> Decreased unplanned maintenance.	Streets Capital Fund 50,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
	Total Project Cost <u>510,779</u>
<hr/>	
172968 Michigan Street - Diamond Avenue to Fuller Avenue Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> STPU FY2016 grant. Rotomill/resurface. Principle arterial street with high ADT (23,009). PASER Rating = 5 out of 10, Remaining Service Life (RSL) = 1. Street was reconstructed in 1994. Will preserve the investment and continue to upgrade the corridor. The	Funding Sources
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	Streets Capital Fund 100,000
<u>Operating Impact:</u> Decreased unplanned maintenance.	
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
	Total Project Cost <u>100,000</u>

Fiscal Year 2017

173725 Sheldon Boulevard - Cherry Street to Oakes Street		Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> Complete reconstruction including watermain, sanitary sewer and streetscape		Funding Sources	
<u>If deferred:</u> Continued deterioration and needed emergency maintenance		Water Supply System Fund	224,000
<u>Operating Impact:</u> Reduced maintenance		Downtown Development Auth. ✓	447,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		Sewage Disposal System	396,000
<u>Type of Cost Savings:</u> Contractual Services			
<u>Operating Cost/(Savings):</u>		Total Project Cost	<u>1,067,000</u>
<hr/>			
171367 Safety Projects - Various Locations		Initiating Dept: Traffic Safety	
<u>Description:</u> Potential Grant. Safety improvements to signalized intersections and roadside improvements at various locations in the City.		Funding Sources	
<u>If deferred:</u> Loss of grant funds		Streets Capital Fund	50,000
<u>Operating Impact:</u> Improve safety for the traveling public		State Grants - External ✓	250,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project			
<u>Type of Cost Savings:</u> Contractual Services		Total Project Cost	<u>300,000</u>
<u>Operating Cost/(Savings):</u>			
<hr/>			
172130 Traffic Signal LED Upgrades and Detection Enhancements		Initiating Dept: Traffic Safety	
<u>Description:</u> Upgrade 10 Traffic Signals with LED fixtures		Funding Sources	
<u>If deferred:</u> Not progressing towards City's sustainability goals.		Streets Capital Fund	40,000
<u>Operating Impact:</u> Reduced Electric usage by 80%			
<u>Expenditure Type:</u> Efficiency Project		Total Project Cost	<u>40,000</u>
<u>Type of Cost Savings:</u>			
<u>Operating Cost/(Savings):</u>			
<hr/>			
172131 Traffic Signal Capital Replacement		Initiating Dept: Traffic Safety	
<u>Description:</u> Replacement of out of date, worn, damaged or functionally obsolete traffic signal equipment		Funding Sources	
<u>If deferred:</u> Less efficient operations and potentially unsafe traffic signal infrastructure.		Streets Capital Fund	40,000
<u>Operating Impact:</u> Without replacement traffic signals function without benefit of actuation or interconnect resulting in additional vehicle delays.		Total Project Cost	<u>40,000</u>
<u>Expenditure Type:</u> Routine Replacement Project			
<u>Type of Cost Savings:</u>			
<u>Operating Cost/(Savings):</u>			

Fiscal Year 2017

<p>172154 Traffic Signal Optimization and Detection Project Initiating Dept: Traffic Safety <u>Description:</u> Optimization of traffic signal timing and installation of traffic detection equipment <u>If deferred:</u> Loss of grant funding <u>Operating Impact:</u> Improved traffic flow. <u>Expenditure Type:</u> Efficiency Project <u>Type of Cost Savings:</u> <u>Operating Cost/(Savings):</u></p>	<p>Funding Sources State Grants 240,000 Streets Capital Fund 60,000</p> <hr/> <p>Total Project Cost <u>300,000</u></p>
<hr/>	
<p>172171 Traffic Signal Optimization FY15 through FY20 Initiating Dept: Traffic Safety <u>Description:</u> Optimize traffic signal timing and operations on corridors in the GVMC area. <u>If deferred:</u> Loss of grant funds. <u>Operating Impact:</u> Improved efficiency on area roadways <u>Expenditure Type:</u> Efficiency Project <u>Type of Cost Savings:</u> <u>Operating Cost/(Savings):</u></p>	<p>Funding Sources Other Municipalities Contr. 45,000 Federal Grants 240,000 Streets Capital Fund 25,000</p> <hr/> <p>Total Project Cost <u>310,000</u></p>
<hr/>	
<p>172183 Traffic Safety CMAQ Grant Projects - FY14 through FY20 Initiating Dept: Traffic Safety <u>Description:</u> Grant funded vehicle detection and surveillance and ITS signal communications as programmed in the TIP. <u>If deferred:</u> Loss of grant funding. <u>Operating Impact:</u> Improvement of traffic flow in the region. Matching funds required for federal grant. <u>Expenditure Type:</u> Rehabilitation or Enhancement Project <u>Type of Cost Savings:</u> <u>Operating Cost/(Savings):</u></p>	<p>Funding Sources Other Municipalities Contr. 51,000 Federal Grants 450,000 Streets Capital Fund 62,000</p> <hr/> <p>Total Project Cost <u>563,000</u></p>
<hr/>	
<p>173001 Safe Routes to School (SR2S) Initiating Dept: Traffic Safety <u>Description:</u> Local match of potential grants for the Safe Routes to School program <u>If deferred:</u> Less physical activity if routes are perceived as not safe. <u>Operating Impact:</u> No impact <u>Expenditure Type:</u> New/Expansion Project <u>Type of Cost Savings:</u> Contractual Services <u>Operating Cost/(Savings):</u></p>	<p>Funding Sources State Grants - External ✓ 10,000</p> <hr/> <p>Total Project Cost <u>10,000</u></p>

Fiscal Year 2017

173563 Bicycle Network Expansion Initiating Dept: Traffic Safety

Description: The City has set a goal of providing 100 miles of bike facilities by 2015. The City is making significant gains in developing and implementing a non-motorized facilities plan that will ultimately provide a city-wide bike network, promote multi-modal transp

If deferred: Limited connectivity of bicycle opportunities.

Operating Impact: Negligible for on-street facilities as maintenance responsibilities would not change. Will require more maintenance to renew striping, symbols and signs related to this effort.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund 75,000

Total Project Cost 75,000

Fiscal Year 2017	City Funds Total: 45,711,455	Non-City Funds Total: 5,849,980	Total :	<u>51,561,435</u>
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Fiscal Year 2018

184118 Floodwalls along Grand River Initiating Dept: Engineering

Description: The Grand River Floodwalls project encompasses the City's flood protection system along the Grand River within the City limits. The capital projects associated with this includes flapggate replacement/installation for backflow prevention, improvements to t

If deferred: Deferring Impacts for the flapggate and improvements to the system by FEMA would deem the flood protection system as not being "certified", thus placing areas within the City as a requirement for flood insurance. Deferring operational improvements such as

Operating Impact: Operating impacts relates to the criticality or risk to the general public by not performing any of the activities listed herein upon a flood event.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Other

Operating Cost/(Savings): 401,720

Funding Sources

Bonds - Capital Imp. 401,720

Total Project Cost 401,720

181374 CIPP Rehab of Sanitary Sewers - Various Sites Initiating Dept: Enterprise Services - Sewage

Description: Re-lining of sewers 50 years and older to reduce I/I and greatly extend useful life.

If deferred: Higher costs associated with emergency repairs.

Operating Impact: Reduces flow due to I/I at the Wastewater Treatment Facility

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Sewage Disposal System 600,000

Total Project Cost 600,000

181746 Plaster Creek Sanitary Trunk Sewer Initiating Dept: Enterprise Services - Sewage

Description: Rosemary Street - Madison Avenue to Godwin Avenue; Public Easement from Godwin Avenue/Rosemary Street to Union Avenue/Billantau Street; Billantau Street - Union Avenue to Eastern Avenue; Eastern Avenue - Brookville Plaza Drive to Billantau Street; Public E

If deferred: Possible SSO's due to the recent improvements of Saddleback Sewer.

Operating Impact: None

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Bonds - Sewer 6,750,000

Total Project Cost 6,750,000

Fiscal Year 2018

182035 Godfrey Avenue - Oxford Street to Market Avenue		Initiating Dept: Enterprise Services - Sewage	
<u>Description:</u> Sewer separation. Moved to FY2018 (Actual fiscal year undetermined).		Funding Sources	
<u>If deferred:</u> Street and infrastructure will continue to deteriorate. Work may be more extensive, expensive and disruptive.		Bonds - Sewer	7,700,000
<u>Operating Impact:</u> Increased unplanned maintenance.		Capital Reserve Fund	210,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		Sewage Disposal System	200,000
<u>Type of Cost Savings:</u> Contractual Services		Water Supply System Fund	100,000
<u>Operating Cost/(Savings):</u>		Total Project Cost	<u>8,210,000</u>
<hr/>			
182041 Godfrey Avenue - Liberty Street to Oxford Street		Initiating Dept: Enterprise Services - Sewage	
<u>Description:</u> Sewer separation. Moved to FY2018 (Actual fiscal year undetermined).		Funding Sources	
<u>If deferred:</u> Street and infrastructure will continue to deteriorate. Work may be more extensive, expensive and disruptive.		Capital Reserve Fund	210,000
<u>Operating Impact:</u> Increased unplanned maintenance.		Sewage Disposal System	200,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		Sewage Disposal System	3,090,000
<u>Type of Cost Savings:</u> Contractual Services		Streets Capital Fund	150,000
<u>Operating Cost/(Savings):</u>		Water Supply System Fund	90,000
		Total Project Cost	<u>3,740,000</u>
<hr/>			
181380 Drainage Improvements and Emergency Repairs		Initiating Dept: Enterprise Services - Stormwater	
<u>Description:</u> Kent County Drain Commission Special Assessments and stormwater infrastructure repairs or replacement projects which occur throughout the year. Used when repairs are outside the scope of Sewer Maint Dept.		Funding Sources	
<u>If deferred:</u> Repairs increase in costs.		Capital Reserve Fund	209,859
<u>Operating Impact:</u> Avoid emergency repairs		Total Project Cost	<u>209,859</u>
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project			
<u>Type of Cost Savings:</u> Contractual Services			
<u>Operating Cost/(Savings):</u>			
<hr/>			
181733 Kent County Drain Commission Special Assessments		Initiating Dept: Enterprise Services - Stormwater	
<u>Description:</u> Improvements to the county drain located within the City of Grand Rapids require funding. These assessments occur through the Kent County Drain Commissioner's Office.		Funding Sources	
<u>If deferred:</u> State Law does not allow deferment.		Capital Reserve Fund	45,000
<u>Operating Impact:</u> None		Total Project Cost	<u>45,000</u>
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project			
<u>Type of Cost Savings:</u> Other			
<u>Operating Cost/(Savings):</u>			

Fiscal Year 2018

<p>182190 Critical Safety Improvements to Underground Systems Initiating Dept: Enterprise Services - Street Lighting</p> <p><u>Description:</u> Necessary improvements to the underground conduit system to correct safety issues, correct damage or provide for extensions of the system for new development.</p> <p><u>If deferred:</u> Continued deterioration of the system and increase in emergency responses.</p> <p><u>Operating Impact:</u> Increased reliability and greater safety</p> <p><u>Expenditure Type:</u> Rehabilitation or Enhancement Project</p> <p><u>Type of Cost Savings:</u></p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Capital Reserve Fund</p> <hr/> <p>Total Project Cost</p>	<p>60,000</p> <hr/> <p><u>60,000</u></p>
<hr/>		
<p>182207 Street Lighting Energy Improvements Initiating Dept: Enterprise Services - Street Lighting</p> <p><u>Description:</u> Replacement of HPS and MV street light fixtures with LED fixtures</p> <p><u>If deferred:</u> Less savings</p> <p><u>Operating Impact:</u> Lower energy usage and maintenance costs.</p> <p><u>Expenditure Type:</u> Efficiency Project</p> <p><u>Type of Cost Savings:</u></p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Capital Reserve Fund</p> <hr/> <p>Total Project Cost</p>	<p>30,000</p> <hr/> <p><u>30,000</u></p>
<hr/>		
<p>182225 Electric System & Street Lighting Improvements in conjunction with CSO and roadway projects Initiating Dept: Enterprise Services - Street Lighting</p> <p><u>Description:</u> Electric System & Street Lighting Improvements in conjunction with CSO and roadway projects</p> <p><u>If deferred:</u> Additional cost for construction/restoratoin</p> <p><u>Operating Impact:</u> Funding will leverage funds in conjunction with improvements in CSO and road projects</p> <p><u>Expenditure Type:</u> Rehabilitation or Enhancement Project</p> <p><u>Type of Cost Savings:</u></p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Capital Reserve Fund</p> <hr/> <p>Total Project Cost</p>	<p>125,000</p> <hr/> <p><u>125,000</u></p>
<hr/>		
<p>182234 Radio Controlled Switching Initiating Dept: Enterprise Services - Street Lighting</p> <p><u>Description:</u> Installation of radio controlled automatic high voltage switch gear on the City's distribution network.</p> <p><u>If deferred:</u> Continued labor costs for call outs.</p> <p><u>Operating Impact:</u> Allow operation of switch gear without having to dispatch a crew to remote locations.</p> <p><u>Expenditure Type:</u> Efficiency Project</p> <p><u>Type of Cost Savings:</u></p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Capital Reserve Fund</p> <hr/> <p>Total Project Cost</p>	<p>20,000</p> <hr/> <p><u>20,000</u></p>

Fiscal Year 2018

<p>182244 Primary Circuit Repair / Replacement Initiating Dept: Enterprise Services - Street Lighting</p> <p><u>Description:</u> Repair / Replacement of high voltage cable the has reached the end of its life cycle and various circuits through out the city.</p> <p><u>If deferred:</u> Continued recurring faults in system caused by failing cable plant.</p> <p><u>Operating Impact:</u> Lower O&M costs for faults caused by failing cable.</p> <p><u>Expenditure Type:</u> Routine Replacement Project</p> <p><u>Type of Cost Savings:</u></p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Capital Reserve Fund</p> <hr/> <p>Total Project Cost</p>	<p>50,000</p> <hr/> <p><u>50,000</u></p>
<hr/>		
<p>182251 Pole Replacement Project Initiating Dept: Enterprise Services - Street Lighting</p> <p><u>Description:</u> Replacement and capital maintenance of street light poles; including replacement and rehab work.</p> <p><u>If deferred:</u> Poles continue to deteriorate resulting in unsafe conditions.</p> <p><u>Operating Impact:</u> Reduction in O&M costs</p> <p><u>Expenditure Type:</u> Routine Replacement Project</p> <p><u>Type of Cost Savings:</u></p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Capital Reserve Fund</p> <hr/> <p>Total Project Cost</p>	<p>50,000</p> <hr/> <p><u>50,000</u></p>
<hr/>		
<p>181375 Watermain Oversizing Initiating Dept: Enterprise Services - Water</p> <p><u>Description:</u> To fund oversizing requests from communities/developers.</p> <p><u>If deferred:</u> required per contract if needed</p> <p><u>Operating Impact:</u> required per contract if needed</p> <p><u>Expenditure Type:</u> New/Expansion Project</p> <p><u>Type of Cost Savings:</u> Contractual Services</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Water Supply System Fund</p> <hr/> <p>Total Project Cost</p>	<p>50,000</p> <hr/> <p><u>50,000</u></p>
<hr/>		
<p>181418 Cascade north river crossing (DWRf) Initiating Dept: Enterprise Services - Water</p> <p><u>Description:</u> Additional river crossing needed to help increase pressure in area (Finance Agreement- Cascade Twp request).</p> <p><u>If deferred:</u> May result in water restrictions in high demand times if not built</p> <p><u>Operating Impact:</u> Will improve pressures at the far eastern end of the system</p> <p><u>Expenditure Type:</u> New/Expansion Project</p> <p><u>Type of Cost Savings:</u> Contractual Services</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Bonds - Water</p> <hr/> <p>Total Project Cost</p>	<p>3,600,000</p> <hr/> <p><u>3,600,000</u></p>

Fiscal Year 2018

<p>181423 Langley Street - Plymouth Avenue to Kalamazoo Avenue and Oak Park to Kalamazoo, Watermain Replacement</p> <p><u>Description:</u> Replace 6" main with history of breaks. <u>If deferred:</u> Continued main breaks which in turn costs us more to fix in addition to poor road surface which leads to customer complaints <u>Operating Impact:</u> Savings from cost of Field Ops crew overtime, excavation, backfill, equipment, pipe and asphalt repair needed to repair watermain breaks. <u>Expenditure Type:</u> Routine Replacement Project <u>Type of Cost Savings:</u> Contractual Services <u>Operating Cost/(Savings):</u> -14,000</p>	<p>Initiating Dept: Enterprise Services - Water</p> <p>Funding Sources Water Supply System Fund</p> <hr/> <p>Total Project Cost</p>	<p>600,000</p> <hr/> <p><u>600,000</u></p>
<hr/>		
<p>183159 Watermain Lining Maintenance</p> <p><u>Description:</u> Line various watermains with history of leaks and water quality problems. <u>If deferred:</u> potential for water quality issues and continued expenses for watermain breaks <u>Operating Impact:</u> Reduce water quality complaints and costs fo repairing watermain breaks. <u>Expenditure Type:</u> Rehabilitation or Enhancement Project <u>Type of Cost Savings:</u> Contractual Services <u>Operating Cost/(Savings):</u></p>	<p>Initiating Dept: Enterprise Services - Water</p> <p>Funding Sources Water Supply System Fund</p> <hr/> <p>Total Project Cost</p>	<p>250,000</p> <hr/> <p><u>250,000</u></p>
<hr/>		
<p>183346 LMFP - Accelator Conversion and Residual Improvement</p> <p><u>Description:</u> Remove Accelator equipment and replace with new system. COnvert two basins to sludge treatment and storage. <u>If deferred:</u> higher maintenance costs for aging accelator equipment <u>Operating Impact:</u> modernization of equipment that is more efficient <u>Expenditure Type:</u> Rehabilitation or Enhancement Project <u>Type of Cost Savings:</u> Contractual Services <u>Operating Cost/(Savings):</u></p>	<p>Initiating Dept: Enterprise Services - Water</p> <p>Funding Sources Bonds - Water</p> <hr/> <p>Total Project Cost</p>	<p>12,000,000</p> <hr/> <p><u>12,000,000</u></p>
<hr/>		
<p>183351 LMFP - Brick Facade Improvements</p> <p><u>Description:</u> In 2006 and 2007, Brick and roof copings were fixed on a portion of the LMFP. Now rest should be done as water coninues to damage it. <u>If deferred:</u> none <u>Operating Impact:</u> none <u>Expenditure Type:</u> Rehabilitation or Enhancement Project <u>Type of Cost Savings:</u> Contractual Services <u>Operating Cost/(Savings):</u></p>	<p>Initiating Dept: Enterprise Services - Water</p> <p>Funding Sources Water Supply System Fund</p> <hr/> <p>Total Project Cost</p>	<p>125,000</p> <hr/> <p><u>125,000</u></p>

Fiscal Year 2018

183354 LMFP - High Service Pumps #8 and #11 - VFD's Initiating Dept: Enterprise Services - Water	
<u>Description:</u> Install VFD's on high service pumps	Funding Sources
<u>If deferred:</u> Higher maintenance costs	Water Supply System Fund
<u>Operating Impact:</u> reduce electrical use and become more efficient with pump usage	750,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	Total Project Cost
<u>Type of Cost Savings:</u> Contractual Services	<u>750,000</u>
<u>Operating Cost/(Savings):</u>	
<hr/>	
183460 Water System - Annual Efficiency and Sustainability Projects Initiating Dept: Enterprise Services - Water	
<u>Description:</u> Annual amount set aside for projects to improve Energy efficiency and sustainability for the Water System at all Water facilities	Funding Sources
<u>If deferred:</u> higher costs with use of outdated equipment and technologies	Water Supply System Fund
<u>Operating Impact:</u> reduce energy consumption and costs	200,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	Total Project Cost
<u>Type of Cost Savings:</u> Contractual Services	<u>200,000</u>
<u>Operating Cost/(Savings):</u>	
<hr/>	
181891 Replacement of the emergency generator at the Police Administration facility Initiating Dept: Facilities Management	
<u>Description:</u> The existing generator is over 25 years old and will need to be replaced to ensure reliable power supply to the police department building and dispatch center during a power outage.	Funding Sources
<u>If deferred:</u> Existing asset is beyond its useful life. Equipment failure could result in loss of facility operations.	Capital Reserve Fund
<u>Operating Impact:</u> Minimal impact on operational costs	345,000
<u>Expenditure Type:</u> Routine Replacement Project	Total Project Cost
<u>Type of Cost Savings:</u> Other	<u>345,000</u>
<u>Operating Cost/(Savings):</u>	
<hr/>	
181895 Miscellaneous renovations at the Fleet Management repair facility Initiating Dept: Facilities Management	
<u>Description:</u> This project would include items such as: Foundations stabilizations, restroom upgrades, fire alarm system upgrades, window replacement, lighting upgrades, plumbing upgrades, etc.	Funding Sources
<u>If deferred:</u> Existing asset is beyond its useful life. Deferment will result in higher total replacement cost.	Capital Reserve Fund
<u>Operating Impact:</u> Minimal impact on operational costs	862,500
<u>Expenditure Type:</u> Routine Replacement Project	Total Project Cost
<u>Type of Cost Savings:</u> Other	<u>862,500</u>
<u>Operating Cost/(Savings):</u>	

Fiscal Year 2018

<p>182010 Miscellaneous renovations at the Public Services storage facility Initiating Dept: Facilities Management</p> <p><u>Description:</u> This facility is in need of repairs such as: Locker room upgrades, fire alarm system, window replacement, HVAC system replacement, etc.</p> <p><u>If deferred:</u> Existing asset is beyond its useful life. Deferment will result in higher total replacement cost.</p> <p><u>Operating Impact:</u> Minimal impact on operational costs</p> <p><u>Expenditure Type:</u> Routine Replacement Project</p> <p><u>Type of Cost Savings:</u> Other</p> <p><u>Operating Cost/(Savings):</u></p>	<table border="0"> <tr> <td>Funding Sources</td> <td></td> </tr> <tr> <td>Facilities Management</td> <td style="text-align: right;">460,000</td> </tr> <tr> <td>Total Project Cost</td> <td style="text-align: right;"><u><u>460,000</u></u></td> </tr> </table>	Funding Sources		Facilities Management	460,000	Total Project Cost	<u><u>460,000</u></u>		
Funding Sources									
Facilities Management	460,000								
Total Project Cost	<u><u>460,000</u></u>								
<hr/>									
<p>182017 Annual roof repair / replacement at the Development Center facility Initiating Dept: Facilities Management</p> <p><u>Description:</u> This project is scheduled according to our Roof Management program. It will consist of a detailed IR scan to identify wet insulation and potential deck repairs, remove/replace insulation, repair decking, and replace cap membrane at the Development Center</p> <p><u>If deferred:</u> Existing asset is beyond its useful life. Failure of asset will result in future deterioration and property damage.</p> <p><u>Operating Impact:</u> Minimal impact on operational costs</p> <p><u>Expenditure Type:</u> Routine Replacement Project</p> <p><u>Type of Cost Savings:</u> Other</p> <p><u>Operating Cost/(Savings):</u></p>	<table border="0"> <tr> <td>Funding Sources</td> <td></td> </tr> <tr> <td>Facilities Management</td> <td style="text-align: right;">227,930</td> </tr> <tr> <td>Total Project Cost</td> <td style="text-align: right;"><u><u>227,930</u></u></td> </tr> </table>	Funding Sources		Facilities Management	227,930	Total Project Cost	<u><u>227,930</u></u>		
Funding Sources									
Facilities Management	227,930								
Total Project Cost	<u><u>227,930</u></u>								
<hr/>									
<p>182678 Exterior doors and window replacement at the Westside Complex Initiating Dept: Facilities Management</p> <p><u>Description:</u> Replacing existing inefficient doors and windows with new quality energy efficient fixtures will result in reduced annual energy consumption and help ensure a sealed facility envelope.</p> <p><u>If deferred:</u> Existing windows and doors are beyond their useful life. Failure of asset will result in future deterioration and property damage.</p> <p><u>Operating Impact:</u> Minimal impact on operational costs</p> <p><u>Expenditure Type:</u> Routine Replacement Project</p> <p><u>Type of Cost Savings:</u> Other</p> <p><u>Operating Cost/(Savings):</u></p>	<table border="0"> <tr> <td>Funding Sources</td> <td></td> </tr> <tr> <td>Capital Reserve Fund</td> <td style="text-align: right;">86,250</td> </tr> <tr> <td>Total Project Cost</td> <td style="text-align: right;"><u><u>86,250</u></u></td> </tr> </table>	Funding Sources		Capital Reserve Fund	86,250	Total Project Cost	<u><u>86,250</u></u>		
Funding Sources									
Capital Reserve Fund	86,250								
Total Project Cost	<u><u>86,250</u></u>								
<hr/>									
<p>183122 Calder Plaza deck replacement - Phase I Initiating Dept: Facilities Management</p> <p><u>Description:</u> Complete replacement of Calder Plaza deck in two phases. This will ensure the structural integrity of the Calder Plaza and safety for the users. (Kent County is responsible for \$1,116,775 of the project cost)</p> <p><u>If deferred:</u> Existing asset is beyond its useful life. Deferment will result in higher total replacement cost.</p> <p><u>Operating Impact:</u> Reduced maintenance caused by existing deficiencies</p> <p><u>Expenditure Type:</u> Routine Replacement Project</p> <p><u>Type of Cost Savings:</u> Other</p> <p><u>Operating Cost/(Savings):</u></p>	<table border="0"> <tr> <td>Funding Sources</td> <td></td> </tr> <tr> <td>Other Municipalities Contr.</td> <td style="text-align: right;">1,116,775</td> </tr> <tr> <td>Capital Reserve Fund</td> <td style="text-align: right;">1,893,399</td> </tr> <tr> <td>Total Project Cost</td> <td style="text-align: right;"><u><u>3,010,174</u></u></td> </tr> </table>	Funding Sources		Other Municipalities Contr.	1,116,775	Capital Reserve Fund	1,893,399	Total Project Cost	<u><u>3,010,174</u></u>
Funding Sources									
Other Municipalities Contr.	1,116,775								
Capital Reserve Fund	1,893,399								
Total Project Cost	<u><u>3,010,174</u></u>								

Fiscal Year 2018

183124 Parking lot repairs at the 201 Market facility	Initiating Dept: Facilities Management		
<u>Description:</u> Complete parking lot repairs at the 201 Market facility including milling, paving and striping of asphalt. General maintenance and repairs of curbs, storm/sanitary grates and covers. This project is scheduled based upon our internal parking lot management		Funding Sources	
<u>If deferred:</u> Existing asset is beyond its useful life. Deferment will result in higher total replacement cost.		Facilities Management	287,500
<u>Operating Impact:</u> Minimal impact on operational costs			
<u>Expenditure Type:</u> Routine Replacement Project			
<u>Type of Cost Savings:</u> Other			
<u>Operating Cost/(Savings):</u>			
		Total Project Cost	<u><u>287,500</u></u>
<hr/>			
183284 Police Administration Parking Garage concrete restoration / waterproofing - Inspection phase	Initiating Dept: Facilities Management		
<u>Description:</u> Bi-annual asset management inspection project to assess the current conditions and future repairs required to maintain the GRPD parking garage.		Funding Sources	
<u>If deferred:</u> Failure to perform preventative maintenance will result in premature failure of asset.		Facilities Management	21,850
<u>Operating Impact:</u> Minimal impact on operational costs			
<u>Expenditure Type:</u> Routine Replacement Project			
<u>Type of Cost Savings:</u> Other			
<u>Operating Cost/(Savings):</u>			
		Total Project Cost	<u><u>21,850</u></u>
<hr/>			
183407 Exterior façade repairs and waterproofing at the City Hall facility	Initiating Dept: Facilities Management		
<u>Description:</u> Remove existing granite panels from City Hall exterior, replace corroding granite panel support brackets, install installation behind granite panels, re-install granite panels and seal with caulking. This project will be repeated for annually until the ent		Funding Sources	
<u>If deferred:</u> This is normal maintenance that is required to maintain a watertight building envelope. Failure to complete this work will result in building damage.		Facilities Management	172,500
<u>Operating Impact:</u> Minimal impact on operational costs			
<u>Expenditure Type:</u> Routine Replacement Project			
<u>Type of Cost Savings:</u> Other			
<u>Operating Cost/(Savings):</u>			
		Total Project Cost	<u><u>172,500</u></u>
<hr/>			
183450 HVAC system DDC upgrade at the Police Administration facility	Initiating Dept: Facilities Management		
<u>Description:</u> Upgrade the existing DDC and energy management systems within the police building. This would also include the installation of utility meters to allow us to track and monitor utility consumption.		Funding Sources	
<u>If deferred:</u> Existing asset is beyond its useful life. Equipment failure could result in loss of facility operations.		Facilities Management	138,000
<u>Operating Impact:</u> Minimal impact on operational costs			
<u>Expenditure Type:</u> Efficiency Project			
<u>Type of Cost Savings:</u> Other			
<u>Operating Cost/(Savings):</u>			
		Total Project Cost	<u><u>138,000</u></u>

Fiscal Year 2018

<p>183456 Annual miscellaneous HVAC/heat pump replacement at the Police Administration facility <u>Description:</u> Asset management replacement of Heat Pumps (HVAC units) as life cycles expire at the Police Administration facility. <u>If deferred:</u> Existing asset is beyond its useful life. Equipment failure could result in loss of facility operations. <u>Operating Impact:</u> Minimal impact on operational costs <u>Expenditure Type:</u> Routine Replacement Project <u>Type of Cost Savings:</u> Other <u>Operating Cost/(Savings):</u></p>	<p>Initiating Dept: Facilities Management</p> <p>Funding Sources Facilities Management 132,250</p> <hr/> <p>Total Project Cost <u>132,250</u></p>
<hr/>	
<p>183892 Concrete injection below slab on grade at the 201 Market facility <u>Description:</u> Eliminate existing foundation settling of the 201 Market facility by performing concrete injections. This will stop future damage and contain existing issues caused by building movement. <u>If deferred:</u> Existing asset is beyond its useful life. Failure of asset will result in future deterioration and property damage. <u>Operating Impact:</u> Minimal impact on operational costs <u>Expenditure Type:</u> Routine Replacement Project <u>Type of Cost Savings:</u> Other <u>Operating Cost/(Savings):</u></p>	<p>Initiating Dept: Facilities Management</p> <p>Funding Sources Facilities Management 143,750</p> <hr/> <p>Total Project Cost <u>143,750</u></p>
<hr/>	
<p>183894 Metal roof deck and skylight repair / replacement at the Refuse facility <u>Description:</u> Complete inspection and replacement of failing steel exterior panels. Determine if alternative skylights are available for steel buildings and upgrade if possible. <u>If deferred:</u> Existing asset is beyond its useful life. Failure of asset will result in future deterioration and property damage. <u>Operating Impact:</u> Minimal impact on operational costs <u>Expenditure Type:</u> Routine Replacement Project <u>Type of Cost Savings:</u> Other <u>Operating Cost/(Savings):</u></p>	<p>Initiating Dept: Facilities Management</p> <p>Funding Sources Facilities Management 74,750</p> <hr/> <p>Total Project Cost <u>74,750</u></p>
<hr/>	
<p>183896 Exterior façade repairs and waterproofing at the Bridgeview warehouse <u>Description:</u> Preventative maintenance repairs to the exterior building envelope at the Bridgeview warehouse . This work includes steel panel repairs and replacement and other exterior repairs to ensure a sealed leak free building preventing future structural damage. <u>If deferred:</u> This is normal maintenance that is required to maintain a watertight building envelope. Failure to complete this work will result in building damage. <u>Operating Impact:</u> Minimal impact on operational costs <u>Expenditure Type:</u> Routine Replacement Project <u>Type of Cost Savings:</u> Other <u>Operating Cost/(Savings):</u></p>	<p>Initiating Dept: Facilities Management</p> <p>Funding Sources Facilities Management 97,750</p> <hr/> <p>Total Project Cost <u>97,750</u></p>

Fiscal Year 2018

183898 Security system upgrades at the Community Archives facility Initiating Dept: Facilities Management	
<u>Description:</u> This project will upgrade the existing security system at the Community Archives facility and become standardize on our main system covering multiple facilities. Upgrading the software, adding cameras or card readers will be determined and completed at thi	Funding Sources
<u>If deferred:</u> Existing asset is beyond its useful life. Equipment failure could result in loss of facility operations.	Facilities Management 46,000
<u>Operating Impact:</u> Minimal impact on operational costs	
<u>Expenditure Type:</u> Routine Replacement Project	
<u>Type of Cost Savings:</u> Other	
<u>Operating Cost/(Savings):</u>	
<hr/>	
183900 Detailed roof inspection at the Community Archives facility Initiating Dept: Facilities Management	
<u>Description:</u> With the majority of these roofs being completed close in time this project will include a detailed inspection to determine if the existing warranties can be extended on each of the roofs at the Community Archives facility.	Funding Sources
<u>If deferred:</u> Failure to perform preventative maintenance will result in premature failure of asset.	Facilities Management 34,500
<u>Operating Impact:</u> Minimal impact on operational costs	
<u>Expenditure Type:</u> Routine Replacement Project	
<u>Type of Cost Savings:</u> Other	
<u>Operating Cost/(Savings):</u>	
<hr/>	
183902 Improvements to the City / County HVAC System - Phase III Initiating Dept: Facilities Management	
<u>Description:</u> This will be a phased asset management plan to systematically replace the 46 year old HVAC system for the City / County complex at 300 Monroe NW. (Kent County is responsible for \$85,330 of the project cost)	Funding Sources
<u>If deferred:</u> Existing asset is beyond its useful life. Equipment failure could result in loss of facility operations.	Other Municipalities Contr. 85,330
<u>Operating Impact:</u> Various operational impacts will be realized from this project, Reduced maintenance and energy consumption along with increased reliability and tenant satisfaction.	Facilities Management 144,670
<u>Expenditure Type:</u> Routine Replacement Project	
<u>Type of Cost Savings:</u> Other	
<u>Operating Cost/(Savings):</u>	
<hr/>	
183906 Miscellaneous repairs to the Paul I. Phillips facility Initiating Dept: Facilities Management	
<u>Description:</u> Projects shall be based upon current 5 year work plan with the Paul I. Phillips facility.	Funding Sources
<u>If deferred:</u> Failure to perform preventative maintenance will result in premature failure of asset.	Capital Reserve Fund 57,500
<u>Operating Impact:</u> Minimal impact on operational costs	
<u>Expenditure Type:</u> Routine Replacement Project	
<u>Type of Cost Savings:</u> Other	
<u>Operating Cost/(Savings):</u>	
<hr/>	
Total Project Cost	
	46,000
	34,500
	230,000
	57,500

Fiscal Year 2018

183908 Miscellaneous repairs to the 61st District Court facility Initiating Dept: Facilities Management		
<u>Description:</u> Projects shall be based upon current 5 year work plan with the 61st District Court.	Funding Sources	
<u>If deferred:</u> Failure to perform preventative maintenance will result in premature failure of asset.	Capital Reserve Fund	
<u>Operating Impact:</u> Minimal impact on operational costs	143,750	
<u>Expenditure Type:</u> Routine Replacement Project	<hr/>	
<u>Type of Cost Savings:</u> Other	Total Project Cost	<u><u>143,750</u></u>
<u>Operating Cost/(Savings):</u>	<hr/>	
182069 Fire Station Generators (1 per yr) Initiating Dept: Fire		
<u>Description:</u> Fire stations need to have electrical power at all times in order to receive and effectively respond to emergency alarms. Emergency generators are past their useful lives and are much like a worn-out automobile. Replacement of the units will ensure that fi	Funding Sources	
<u>If deferred:</u> Increased maintenance and repair costs.	Capital Reserve Fund	
<u>Operating Impact:</u> Decrease in maintenance and repair costs.	90,000	
<u>Expenditure Type:</u> Routine Replacement Project	<hr/>	
<u>Type of Cost Savings:</u>	Total Project Cost	<u><u>90,000</u></u>
<u>Operating Cost/(Savings):</u>	<hr/>	
182092 Station HVAC System/Control replacements Initiating Dept: Fire		
<u>Description:</u> HVAC Units and controls to replace outdated and inefficient units. FY16 - Bridge, Monroe, Burton FY17 - Franklin, Covell FY18 - Plainfield, Chester FY19 - Division	Funding Sources	
<u>If deferred:</u> Continues inefficiencies	Capital Reserve Fund	
<u>Operating Impact:</u> Reduces maintenance and operating costs, reduction in carbon footprint.	100,000	
<u>Expenditure Type:</u> Routine Replacement Project	<hr/>	
<u>Type of Cost Savings:</u>	Total Project Cost	<u><u>100,000</u></u>
<u>Operating Cost/(Savings):</u>	<hr/>	
182111 Fire Suppression System Initiating Dept: Fire		
<u>Description:</u> This project would result in much needed fire suppression system in a fire station. A fire suppression system is a life and property saving investment. A fire that occurs in a building with a functional and adequate fire suppression system, the fire is e	Funding Sources	
<u>If deferred:</u> Potential for property and life loss remains the same.	Capital Reserve Fund	
<u>Operating Impact:</u> Potential property and life savings if a fire should occur.	55,000	
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	<hr/>	
<u>Type of Cost Savings:</u>	Total Project Cost	<u><u>55,000</u></u>
<u>Operating Cost/(Savings):</u>	<hr/>	

Fiscal Year 2018

183058 Fire Station Roof Replacements Initiating Dept: Fire

Description: Due to the overall condition of our roofs, we need to plan for the eventual replacement of station roofs. We will continue to do repairs to prolong their life, but need to plan for their replacement. The roof conditions are evaluated by looking at the data
If deferred: Increased maintenance and operating costs, increased risk of structural damage to buildings.

Operating Impact: Reduces maintenance and operating costs, reduced carbon footprint.

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund 140,000

Total Project Cost 140,000

183143 Personal Protective Equipment (PPE) Initiating Dept: Fire

Description: The firefighters' PPE has a life expectancy and NFPA replacement of 10 years. The need to purchase 188 sets of fire gear we are proposing to budget this over four years. In the interim we do repair PPE to NFPA standards to ensure the maximum life expecta

If deferred: We will be out of compliance regarding PPE. Deferring the cost only makes it more expensive in the future. Sub-standard PPE increases the risk of firefighter injuries.

Operating Impact: We need to provide compliant PPE for the firefighters. This will ensure they have safe equipment to work in hazardous environments.

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund 79,900

Total Project Cost 79,900

184109 Pavement Asset Management Project Initiating Dept: Fiscal Services

Description: Transfer from Dept. 13 to Streets Capital Fund. Title per Eric D.

If deferred: Continued deterioration of streets.

Operating Impact: For use to improve streets.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Other

Operating Cost/(Savings): 750,000

Funding Sources

Streets Capital Fund 750,000

Total Project Cost 750,000

182332 Vehicle Replacements Initiating Dept: Fleet Management

Description: Vehicle purchase according to replacement schedule.

If deferred: Increase downtime, increase in maintenance costs, and lack of vehicle availability

Operating Impact: No Impact on Operating Costs

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Motor Equipment System 3,086,777

Total Project Cost 3,086,777

Fiscal Year 2018

<p>181858 Meter Inventory Initiating Dept: Parking Services</p> <p><u>Description:</u> Parking meter mechanisms, posts, and heads for new meter locations and replacements for damaged meters. Starting in FY14 the Parking System will be upgrading most of the meters in the system. The upgraded meters will provide additional customer service t <u>If deferred:</u> Customers will continue to drive looking for free parking spaces. This driving contributes to carbon emissions. Additionally, revenue to the parking system will be decreased. <u>Operating Impact:</u> Part of the parking system will provide vehicular turnover on the street and increased parking in off street parking facilities. Will also generate additional revenues. <u>Expenditure Type:</u> Rehabilitation or Enhancement Project <u>Type of Cost Savings:</u> <u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <table border="0"> <tr> <td>Parking Services Fund</td> <td style="text-align: right;">75,000</td> </tr> <tr> <td colspan="2"><hr/></td> </tr> <tr> <td>Total Project Cost</td> <td style="text-align: right;"><u>75,000</u></td> </tr> </table>	Parking Services Fund	75,000	<hr/>		Total Project Cost	<u>75,000</u>
Parking Services Fund	75,000						
<hr/>							
Total Project Cost	<u>75,000</u>						
<hr/>							
<p>181928 Parking Access Control Equipment Upgrades Initiating Dept: Parking Services</p> <p><u>Description:</u> With a system as large as ours, equipment obsolescence, and rapid technological changes do require annual funding of parking access and revenue control equipment. <u>If deferred:</u> Additional labor costs will be required to manually process transactions or work with monthly parking customers who cannot access their parking. This would have a negative impact on employee and visitor parking experiences. <u>Operating Impact:</u> Continued ability to operate parking in a customer friendly and cost efficient manner. <u>Expenditure Type:</u> Rehabilitation or Enhancement Project <u>Type of Cost Savings:</u> <u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <table border="0"> <tr> <td>Parking Services Fund</td> <td style="text-align: right;">50,000</td> </tr> <tr> <td colspan="2"><hr/></td> </tr> <tr> <td>Total Project Cost</td> <td style="text-align: right;"><u>50,000</u></td> </tr> </table>	Parking Services Fund	50,000	<hr/>		Total Project Cost	<u>50,000</u>
Parking Services Fund	50,000						
<hr/>							
Total Project Cost	<u>50,000</u>						
<hr/>							
<p>181932 Upgrade enhance and replace signs Initiating Dept: Parking Services</p> <p><u>Description:</u> Upgrade, enhance, or replace parking signs at lots and ramps. This project could include neighborhood parking lots. For FY15 includes LED signs indicating spaces available and if the ramp is closed. <u>If deferred:</u> Continue to maintain current signs. Field complaints on the state of neighborhood lot signs. <u>Operating Impact:</u> Create a clean, user friendly image of Grand Rapids and parking operations. <u>Expenditure Type:</u> Routine Replacement Project <u>Type of Cost Savings:</u> <u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <table border="0"> <tr> <td>Parking Services Fund</td> <td style="text-align: right;">20,000</td> </tr> <tr> <td colspan="2"><hr/></td> </tr> <tr> <td>Total Project Cost</td> <td style="text-align: right;"><u>20,000</u></td> </tr> </table>	Parking Services Fund	20,000	<hr/>		Total Project Cost	<u>20,000</u>
Parking Services Fund	20,000						
<hr/>							
Total Project Cost	<u>20,000</u>						
<hr/>							
<p>181936 Replace Office Computers Initiating Dept: Parking Services</p> <p><u>Description:</u> Replace personal computers located in the parking services offices. <u>If deferred:</u> Slow response time resulting in lost staff time. Newer computers tend to be more energy efficient. <u>Operating Impact:</u> Computer speed for processing customer requests and basic parking operations. <u>Expenditure Type:</u> Routine Replacement Project <u>Type of Cost Savings:</u> <u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <table border="0"> <tr> <td>Parking Services Fund</td> <td style="text-align: right;">30,000</td> </tr> <tr> <td colspan="2"><hr/></td> </tr> <tr> <td>Total Project Cost</td> <td style="text-align: right;"><u>30,000</u></td> </tr> </table>	Parking Services Fund	30,000	<hr/>		Total Project Cost	<u>30,000</u>
Parking Services Fund	30,000						
<hr/>							
Total Project Cost	<u>30,000</u>						

Fiscal Year 2018

181955 Replace Lights in Parking Ramps Initiating Dept: Parking Services

Description: Replace lights in parking ramps with energy efficient, intelligent lights. This will be completed on a ramp by ramp basis, includes City Engineers fees to assist with the completion of this project.

If deferred: Savings will be deferred.

Operating Impact: Reduce electric charges and the City's carbon foot print. Provide lighting in our ramps when customers are present.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources	
Parking Services Fund	250,000
<hr/>	
Total Project Cost	<u><u>250,000</u></u>

181976 Parking Lot Resurfacing Initiating Dept: Parking Services

Description: Resurface parking lots. When lots are in disrepair there is the potential for injury to customers and their property. They are also not inviting for the public to park in. Maintenance equipment will be damaged if surfaces are not repaired. Also include

If deferred: Maintenance equipment may be damaged. City may be liable for damage to customers and their vehicles.

Operating Impact: Ease of maintenance and positive customer experience.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources	
Parking Services Fund	250,000
<hr/>	
Total Project Cost	<u><u>250,000</u></u>

182757 Neighborhood Parking Projects Initiating Dept: Parking Services

Description: Support neighborhood economic development through parking supply.

If deferred: Dissatisfied businesses and parking customers.

Operating Impact: On or off street meters should be required for any neighborhood project.

Expenditure Type: New/Expansion Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources	
Parking Services Fund	40,000
<hr/>	
Total Project Cost	<u><u>40,000</u></u>

184128 Repairs at Various Cemeteries Initiating Dept: Public Services

Description: Includes repairs at Fairplains, Fulton, Greenwood, Oakgrove, Oakhill and Woodlawn cemeteries.

If deferred: Continued deterioration of cemetery assets.

Operating Impact: Inspection, assessment and repair work on Buildings, foundations, sitework, irrigation systems to maintain the cemetery assets.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Other

Operating Cost/(Savings): 405,840

Funding Sources	
Capital Reserve Fund	405,840
<hr/>	
Total Project Cost	<u><u>405,840</u></u>

Fiscal Year 2018

181360 MDOT - Trunkline (Act 51) Initiating Dept: Streets and Sanitation (Eng)		
<u>Description:</u> City's share of trunkline project costs: FY2012 - I96 under Leonard Street; US131 NB and SB over CSX RR; I296/US131 over 6th Street FY2013 - US131 NB from Leonard to N of Ann; I196 WB and EB over the Grand River; M44 Conn from I96 to Airway; I296 SB from	Funding Sources	
<u>If deferred:</u> Legal mandate - unable to defer.	Streets Capital Fund	65,000
<u>Operating Impact:</u> No impact.	State Grants - External ✓	19,918,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
<hr/>		
182887 Burton Street - Breton Avenue to East Beltline Initiating Dept: Streets and Sanitation (Eng)		
<u>Description:</u> STPU FY2017 grant. Rotomill/resurface. Principle arterial street with high ADT (21,757). PASER Rating = 6 out of 10, Remaining Service Life (RSL) = 4. Street was last milled and resurfaced in 2004. Will preserve the investment and continue to upgrade the	Funding Sources	
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	Streets Capital Fund	450,000
<u>Operating Impact:</u> Decreased unplanned maintenance.	Water Supply System Fund	1,980,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
<hr/>		
182937 Kalamazoo Avenue - 36th Street to Forrester Avenue Initiating Dept: Streets and Sanitation (Eng)		
<u>Description:</u> STPU FY2017 grant. Rotomill/resurface. Principle arterial street with high ADT (22,140). PASER Rating = 5 out of 10, Remaining Service Life (RSL) = 1. Street was reconstructed in 1991 and resurfaced in 2006. Will preserve the investment and continue to up	Funding Sources	
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	Streets Capital Fund	255,000
<u>Operating Impact:</u> Decreased unplanned maintenance.		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
<hr/>		
182960 Leonard Street - Walker Avenue to Alpine Avenue Initiating Dept: Streets and Sanitation (Eng)		
<u>Description:</u> STPU FY2017 grant. Rotomill/resurface. Principle arterial street with high ADT (18,162). PASER Rating = 5 out of 10, Remaining Service Life (RSL) = 1. Street was reconstructed: 1995 (Walker to White) and 1992 (White to Alpine). Will preserve the investmen	Funding Sources	
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	Streets Capital Fund	330,000
<u>Operating Impact:</u> Decreased unplanned maintenance.		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
<hr/>		

Fiscal Year 2018

183503 Michigan Street - Eastern Avenue to Diamond Avenue Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> Potential STPU FY2018 grant. Rotomill/resurface. Principle arterial street with high ADT (23,354). PASER Rating = 5 out of 10, Remaining Service Life (RSL) = 1. Street was reconstructed in 1996. Will preserve the investment and continue to upgrade the corr	Funding Sources
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	Streets Capital Fund 280,000
<u>Operating Impact:</u> Decreased unplanned maintenance.	State Grants - External ✓ 335,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u>	
<u>Operating Cost/(Savings):</u>	
<hr/>	
183506 Division Avenue - 28th Street to Burton Street Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> Potential STPU FY2018 grant. Rotomill/resurface. Principle arterial street with high ADT (14,700 - 18,952). PASER Rating = 4 out of 10, Remaining Service Life (RSL) = 0. Street was reconstructed in 2006. Will preserve the investment and continue to upgrade	Funding Sources
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	State Grants - External ✓ 300,000
<u>Operating Impact:</u> Decreased unplanned maintenance.	Other Municipalities Contr. 75,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	Streets Capital Fund 90,000
<u>Type of Cost Savings:</u>	
<u>Operating Cost/(Savings):</u>	
<hr/>	
183511 Fulton Street - Benjamin Avenue to Woodward Avenue Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> Potential STPU FY2018 grant. Principle arterial street with high ADT (14,582 - 18,607). PASER Rating = 5 out of 10, Remaining Service Life (RSL) = 1. Street was reconstructed in 1993. Will preserve the investment and continue to upgrade the corridor.	Funding Sources
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	Water Supply System Fund 1,210,000
<u>Operating Impact:</u> Decreased unplanned maintenance.	State Grants - External ✓ 675,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	Streets Capital Fund 50,000
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
<hr/>	
183515 Fulton Street - Lake Drive/Union Avenue to Fuller Avenue Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> Potential STPU FY2018 grant. Principle arterial street with high ADT (14,582 - 18,607). PASER Rating = 5 out of 10, Remaining Service Life (RSL) = 1. Street was reconstructed in 2001. Will preserve the investment and continue to upgrade the corridor.	Funding Sources
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	State Grants - External ✓ 445,000
<u>Operating Impact:</u> Decreased unplanned maintenance.	Streets Capital Fund 25,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u>	
<u>Operating Cost/(Savings):</u>	
<hr/>	

Fiscal Year 2018

183527 Plainfield Avenue - Ann Street to 3 Mile Road Initiating Dept: Streets and Sanitation (Eng)		
<u>Description:</u> Potential STPU FY2019 grant. Principle arterial street with high ADT (13,269 - 16,020). PASER Rating = 4 out of 10, Remaining Service Life (RSL) = 0. Street was resurfaced in 2001. Will preserve the investment and continue to upgrade the corridor.	Funding Sources	
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	State Grants - External ✓	690,000
<u>Operating Impact:</u> Decreased unplanned maintenance.		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u>		
<u>Operating Cost/(Savings):</u>		
<hr/>		
183533 Division Avenue - Wealthy Street to Cherry Street Initiating Dept: Streets and Sanitation (Eng)		
<u>Description:</u> Potential STPU FY2019 grant. Principle arterial street with high ADT (14,773). PASER Rating = 5 out of 10, Remaining Service Life (RSL) = 1. Last treatment date was not found. Will preserve the investment and continue to upgrade the corridor. Water added f	Funding Sources	
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	State Grants - External ✓	445,000
<u>Operating Impact:</u> Decreased unplanned maintenance.		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u>		
<u>Operating Cost/(Savings):</u>		
<hr/>		
181367 Safety Projects - Various Locations Initiating Dept: Traffic Safety		
<u>Description:</u> Potential Grant. Safety improvements to signalized intersections and roadside improvements at various locations in the City.	Funding Sources	
<u>If deferred:</u> Loss of grant funds	Streets Capital Fund	50,000
<u>Operating Impact:</u> Improve safety for the traveling public	State Grants - External ✓	250,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
<hr/>		
182130 Traffic Signal LED Upgrades and Detection Enhancements Initiating Dept: Traffic Safety		
<u>Description:</u> Upgrade 10 Traffic Signals with LED fixtures	Funding Sources	
<u>If deferred:</u> Not progressing towards City's sustainability goals.	Streets Capital Fund	40,000
<u>Operating Impact:</u> Reduced Electric usage by 80%		
<u>Expenditure Type:</u> Efficiency Project		
<u>Type of Cost Savings:</u>		
<u>Operating Cost/(Savings):</u>		
<hr/>		
		Total Project Cost
		<u>690,000</u>
		<hr/>
		Total Project Cost
		<u>445,000</u>
		<hr/>
		Total Project Cost
		<u>300,000</u>
		<hr/>
		Total Project Cost
		<u>40,000</u>
		<hr/>

Fiscal Year 2018

183001 Safe Routes to School (SR2S) Initiating Dept: Traffic Safety

Description: Local match of potential grants for the Safe Routes to School program
If deferred: Less physical activity if routes are perceived as not safe.
Operating Impact: No impact
Expenditure Type: New/Expansion Project
Type of Cost Savings: Contractual Services
Operating Cost/(Savings):

Funding Sources	
Streets Capital Fund	10,000
State Grants - External ✓	10,000
Total Project Cost	<u><u>20,000</u></u>

183563 Bicycle Network Expansion Initiating Dept: Traffic Safety

Description: The City has set a goal of providing 100 miles of bike facilities by 2015. The City is making significant gains in developing and implementing a non-motorized facilities plan that will ultimately provide a city-wide bike network, promote multi-modal transp
If deferred: Limited connectivity of bicycle opportunities.
Operating Impact: Negligible for on-street facilities as maintenance responsibilities would not change. Will require more maintenance to renew striping, symbols and signs related to this effort.
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings:
Operating Cost/(Savings):

Funding Sources	
Capital Reserve Fund	75,000
Total Project Cost	<u><u>75,000</u></u>

Fiscal Year 2018	City Funds Total: 56,578,905	Non-City Funds Total: 23,068,000	Total : <u><u>79,646,905</u></u>
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Fiscal Year 2019

194118 Floodwalls along Grand River Initiating Dept: Engineering

Description: The Grand River Floodwalls project encompasses the City's flood protection system along the Grand River within the City limits. The capital projects associated with this includes flaggate replacement/installation for backflow prevention, improvements to t
If deferred: Deferring Impacts for the flaggate and improvements to the system by FEMA would deem the flood protection system as not being "certified", thus placing areas within the City as a requirement for flood insurance. Deferring operational improvements such as
Operating Impact: Operating impacts relates to the criticality or risk to the general public by not performing any of the activities listed herein upon a flood event.
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings: Other
Operating Cost/(Savings): 404,776

Funding Sources	
Bonds - Capital Imp.	404,776
Total Project Cost	<u><u>404,776</u></u>

191374 CIPP Rehab of Sanitary Sewers - Various Sites Initiating Dept: Enterprise Services - Sewage

Description: Re-lining of sewers 50 years and older to reduce I/I and greatly extend useful life.
If deferred: Higher costs associated with emergency repairs.
Operating Impact: Reduces flow due to I/I at the Wastewater Treatment Facility
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings: Contractual Services
Operating Cost/(Savings):

Funding Sources	
Sewage Disposal System	600,000
Total Project Cost	<u><u>600,000</u></u>

Fiscal Year 2019

<p>191398 Flow meters at zone gated lift stations Initiating Dept: Enterprise Services - Sewage</p> <p><u>Description:</u> Flow meters need to be replaced at these critical points in order to properly bill customer communities for sewer usage.</p> <p><u>If deferred:</u> Inaccuracies in flow reading resulting in billing abnormalities</p> <p><u>Operating Impact:</u> decreased calibration costs</p> <p><u>Expenditure Type:</u> New/Expansion Project</p> <p><u>Type of Cost Savings:</u> Contractual Services</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Sewage Disposal System</p> <hr/> <p>Total Project Cost</p>	<p>85,000</p> <hr/> <p><u>85,000</u></p>
<hr/>		
<p>191749 Long Term Wet Weather Control Program Initiating Dept: Enterprise Services - Sewage</p> <p><u>Description:</u> Prior to December 31, 2019 the City is required to transport and treat all wet weather flows up to and including 25 year/24 hour rain events and not discharge them directly to the river or allow sanitary sewer overflows.</p> <p><u>If deferred:</u> Violation of NPDES permit.</p> <p><u>Operating Impact:</u> Increase due to additional treatment.</p> <p><u>Expenditure Type:</u> Rehabilitation or Enhancement Project</p> <p><u>Type of Cost Savings:</u> Other</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Bonds - Sewer</p> <hr/> <p>Total Project Cost</p>	<p>5,000,000</p> <hr/> <p><u>5,000,000</u></p>
<hr/>		
<p>192035 Godfrey Avenue - Oxford Street to Market Avenue Initiating Dept: Enterprise Services - Sewage</p> <p><u>Description:</u> Sewer separation. Moved to FY2018 (Actual fiscal year undetermined).</p> <p><u>If deferred:</u> Street and infrastructure will continue to deteriorate. Work may be more extensive, expensive and disruptive.</p> <p><u>Operating Impact:</u> Increased unplanned maintenance.</p> <p><u>Expenditure Type:</u> Rehabilitation or Enhancement Project</p> <p><u>Type of Cost Savings:</u> Contractual Services</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Streets Capital Fund</p> <hr/> <p>Total Project Cost</p>	<p>350,000</p> <hr/> <p><u>350,000</u></p>
<hr/>		
<p>192513 Brandywine Sanitary Trunk Sewer Initiating Dept: Enterprise Services - Sewage</p> <p><u>Description:</u> Mullins Avenue - Remembrance Road to Milo Street; Milo Street - Mullins Avenue to Lamont Avenue; Lamont Avenue/Milo Street, northeast to Richmond Street, near Elmridge Drive</p> <p><u>If deferred:</u></p> <p><u>Operating Impact:</u></p> <p><u>Expenditure Type:</u> Rehabilitation or Enhancement Project</p> <p><u>Type of Cost Savings:</u> Contractual Services</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Sewage Disposal System</p> <hr/> <p>Total Project Cost</p>	<p>100,000</p> <hr/> <p><u>100,000</u></p>

Fiscal Year 2019

192519 O'Brien Sanitary Trunk Sewer Initiating Dept: Enterprise Services - Sewage	
<u>Description:</u> O'Brien Road - Covell Avenue to Butterworth Street and Butterworth Street - Covell Avenue to Garfield Avenue Downstream from the O'Brien PS	Funding Sources
<u>If deferred:</u> Sewer continues to degrade and will risk failure	Sewage Disposal System
<u>Operating Impact:</u> None	100,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
<hr/>	
193824 Long Term Wet Weather Flow Control Program Initiating Dept: Enterprise Services - Sewage	
<u>Description:</u> Project Identified in 5-year master plan as being necessary. While not specific in location, this comprehensive program's intent is to reduce the amount of storm water entering the sanitary sewer collection system.	Funding Sources
<u>If deferred:</u> Clear water will continue to be transported to and treated at the WWTP.	Bonds - Sewer
<u>Operating Impact:</u> Cost savings through reduced treatment.	5,000,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
<hr/>	
191380 Drainage Improvements and Emergency Repairs Initiating Dept: Enterprise Services - Stormwater	
<u>Description:</u> Kent County Drain Commission Special Assessments and stormwater infrastructure repairs or replacement projects which occur throughout the year. Used when repairs are outside the scope of Sewer Maint Dept.	Funding Sources
<u>If deferred:</u> Repairs increase in costs.	Capital Reserve Fund
<u>Operating Impact:</u> Avoid emergency repairs	149,326
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
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192508 Broadway Sanitary Trunk Sewer Initiating Dept: Enterprise Services - Stormwater	
<u>Description:</u> Broadway Avenue - 6th Street to Elizabeth Avenue; Ann Street - Broadway Avenue to Turner Avenue; and Turner Avenue - Ann Street to West River Drive Identified in 2009 Comprehensive Master Plan update	Funding Sources
<u>If deferred:</u>	Sewage Disposal System
<u>Operating Impact:</u>	2,400,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
<hr/>	
Total Project Cost	
	<u><u>100,000</u></u>

Fiscal Year 2019

<p>192190 Critical Safety Improvements to Underground Systems Initiating Dept: Enterprise Services - Street Lighting</p> <p><u>Description:</u> Necessary improvements to the underground conduit system to correct safety issues, correct damage or provide for extensions of the system for new development.</p> <p><u>If deferred:</u> Continued deterioration of the system and increase in emergency responses.</p> <p><u>Operating Impact:</u> Increased reliability and greater safety</p> <p><u>Expenditure Type:</u> Rehabilitation or Enhancement Project</p> <p><u>Type of Cost Savings:</u></p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Capital Reserve Fund</p> <hr/> <p>Total Project Cost</p>	<p>60,000</p> <hr/> <p><u>60,000</u></p>
<hr/>		
<p>192207 Street Lighting Energy Improvements Initiating Dept: Enterprise Services - Street Lighting</p> <p><u>Description:</u> Replacement of HPS and MV street light fixtures with LED fixtures</p> <p><u>If deferred:</u> Less savings</p> <p><u>Operating Impact:</u> Lower energy usage and maintenance costs.</p> <p><u>Expenditure Type:</u> Efficiency Project</p> <p><u>Type of Cost Savings:</u></p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Capital Reserve Fund</p> <hr/> <p>Total Project Cost</p>	<p>30,000</p> <hr/> <p><u>30,000</u></p>
<hr/>		
<p>192225 Electric System & Street Lighting Improvements in conjunction with CSO and roadway projects Initiating Dept: Enterprise Services - Street Lighting</p> <p><u>Description:</u> Electric System & Street Lighting Improvements in conjunction with CSO and roadway projects</p> <p><u>If deferred:</u> Additional cost for construction/restoratoin</p> <p><u>Operating Impact:</u> Funding will leverage funds in conjunction with improvements in CSO and road projects</p> <p><u>Expenditure Type:</u> Rehabilitation or Enhancement Project</p> <p><u>Type of Cost Savings:</u></p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Capital Reserve Fund</p> <hr/> <p>Total Project Cost</p>	<p>125,000</p> <hr/> <p><u>125,000</u></p>
<hr/>		
<p>192234 Radio Controlled Switching Initiating Dept: Enterprise Services - Street Lighting</p> <p><u>Description:</u> Installation of radio controlled automatic high voltage switch gear on the City's distribution network.</p> <p><u>If deferred:</u> Continued labor costs for call outs.</p> <p><u>Operating Impact:</u> Allow operation of switch gear without having to dispatch a crew to remote locations.</p> <p><u>Expenditure Type:</u> Efficiency Project</p> <p><u>Type of Cost Savings:</u></p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Capital Reserve Fund</p> <hr/> <p>Total Project Cost</p>	<p>20,000</p> <hr/> <p><u>20,000</u></p>

Fiscal Year 2019

192244 Primary Circuit Repair / Replacement **Initiating Dept:** Enterprise Services - Street Lighting

Description: Repair / Replacement of high voltage cable the has reached the end of its life cycle and various circuits through out the city.

If deferred: Continued recurring faults in system caused by failing cable plant.

Operating Impact: Lower O&M costs for faults caused by failing cable.

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund

50,000

Total Project Cost

50,000

192251 Pole Replacement Project **Initiating Dept:** Enterprise Services - Street Lighting

Description: Replacement and capital maintenance of street light poles; including replacement and rehab work.

If deferred: Poles continue to deteriorate resulting in unsafe conditions.

Operating Impact: Reduction in O&M costs

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund

50,000

Total Project Cost

50,000

191375 Watermain Oversizing **Initiating Dept:** Enterprise Services - Water

Description: To fund oversizing requests from communities/developers.

If deferred: required per contract if needed

Operating Impact: required per contract if needed

Expenditure Type: New/Expansion Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Water Supply System Fund

50,000

Total Project Cost

50,000

191405 Berkshire Street - Giddings Avenue to Kalamazoo Avenue; Giddings Avenue - Shangri-la Street to Berkshire Street; Shangri-la Street - Giddings Avenue to Kalamazoo Avenue, Watermain Replacement **Initiating Dept:** Enterprise Services - Water

Description: Replace 6" WM with history of breaks.

If deferred: Continued main breaks which in turn costs us more to fix in addition to poor road surface which leads to customer complaints

Operating Impact: Savings from cost of Field Ops crew overtime, excavation, backfill, equipment, pipe and asphalt repair needed to repair watermain breaks.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Sewage Disposal System

225,000

Water Supply System Fund

1,000,000

Total Project Cost

1,225,000

Fiscal Year 2019

191414 Fuller Avenue - Ramona to 300' North (Watermain) and Fuller Avenue - Kalamazoo Avenue to Adams Street (Rotomill/resurface) Water		Initiating Dept: Enterprise Services -
<u>Description:</u> Eliminate dead end 6 inch main in Fuller. PCI = 41. Fund Streets Capital		
<u>If deferred:</u> Potentially reduced reliability and water quality.		
<u>Operating Impact:</u> Looping of watermain to improve reliability and water quality		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
		Funding Sources
		Water Supply System Fund 300,000
		Total Project Cost <u>300,000</u>
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191424 Kent Ridge Avenue - 44th Street to Kendall Street		Initiating Dept: Enterprise Services - Water
<u>Description:</u> Replace 6" main with history of breaks.		
<u>If deferred:</u> Continued main breaks which in turn costs us more to fix in addition to poor road surface which leads to customer complaints.		
<u>Operating Impact:</u> Savings from cost of Field Ops crew overtime, excavation, backfill, equipment, pipe and asphalt repair needed to repair watermain breaks.		
<u>Expenditure Type:</u> Routine Replacement Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u> -14,000		
		Funding Sources
		Water Supply System Fund 600,000
		Total Project Cost <u>600,000</u>
<hr/>		
191434 Rosewood Avenue - Burton Street to CSX Railroad		Initiating Dept: Enterprise Services - Water
<u>Description:</u> Replace 6" main with 8" due to history of breaks.		
<u>If deferred:</u> Continued main breaks which in turn costs us more to fix in addition to poor road surface which leads to customer complaints		
<u>Operating Impact:</u> Savings from cost of Field Ops crew overtime, excavation, backfill, equipment, pipe and asphalt repair needed to repair watermain breaks.		
<u>Expenditure Type:</u> Routine Replacement Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
		Funding Sources
		Water Supply System Fund 759,000
		Total Project Cost <u>759,000</u>
<hr/>		
191781 Omena - Burton to south - watermain replacement		Initiating Dept: Enterprise Services - Water
<u>Description:</u> Replace 6 inch watermain in Omena from Burton to south.		
<u>If deferred:</u> Continued main breaks which in turn costs us more to fix in addition to poor road surface which leads to customer complaints		
<u>Operating Impact:</u> Savings from cost of Field Ops crew overtime, excavation, backfill, equipment, pipe and asphalt repair needed to repair watermain breaks.		
<u>Expenditure Type:</u> Routine Replacement Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u> -14,000		
		Funding Sources
		Water Supply System Fund 500,000
		Total Project Cost <u>500,000</u>

Fiscal Year 2019

193159 Watermain Lining Maintenance **Initiating Dept:** Enterprise Services - Water

Description: Line various watermains with history of leaks and water quality problems.
If deferred: potential for water quality issues and continued expenses for watermain breaks
Operating Impact: Reduce water quality complaints and costs fo repairing watermain breaks.
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings: Contractual Services
Operating Cost/(Savings):

Funding Sources	
Water Supply System Fund	250,000
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Total Project Cost	<u><u>250,000</u></u>

193344 LMFP - LL Traffic Safety Improvements **Initiating Dept:** Enterprise Services - Water

Description: Improve safety measures in front of LL stations
If deferred: none
Operating Impact: none
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings: Contractual Services
Operating Cost/(Savings):

Funding Sources	
Water Supply System Fund	100,000
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Total Project Cost	<u><u>100,000</u></u>

193460 Water System - Annual Efficiency and Sustainability Projects **Initiating Dept:** Enterprise Services - Water

Description: Annual amount set aside for projects to improve Energy efficiency and sustainability for the Water System at all Water facilities
If deferred: higher costs with use of outdated equipment and technologies
Operating Impact: reduce energy consumption and costs
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings: Contractual Services
Operating Cost/(Savings):

Funding Sources	
Water Supply System Fund	200,000
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Total Project Cost	<u><u>200,000</u></u>

194035 VALLEY - FULTON TO BUTTERWORTH; HOVEY - VALLEY TO GARFIELD; WATSON - GARFIELD TO VALLEY; DAYTON - VALLEY TO GARFIELD; PARK - VALLEY TO GARFIELD **Initiating Dept:** Enterprise Services - Water

Description: REPLACE AGING WATERMAIN WITH HISTORY OF PROBLEMS
If deferred: INCREASE IN MAINTENANCE COSTS
Operating Impact: DECREASE IN MAINTENANCE COSTS
Expenditure Type: Rehabilitation or Enhancement Project
Type of Cost Savings: Contractual Services
Operating Cost/(Savings):

Funding Sources	
Water Supply System Fund	942,000
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Total Project Cost	<u><u>942,000</u></u>

Fiscal Year 2019

194037 EMERALD - LEONARD TO SWEET **Initiating Dept:** Enterprise Services - Water

Description: REPLACING AGING WATERMAIN WITH HISTORY OF PROBLEMS

If deferred: INCREASE IN MAINTENANCE COSTS

Operating Impact: DECREASE IN MAINTENANCE COSTS

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

Funding Sources

Water Supply System Fund

783,000

Total Project Cost

783,000

191899 Freight elevator controls and cab upgrade at the Police Administration facility **Initiating Dept:** Facilities Management

Description: The existing controls are old, expensive to maintain, and unreliable. This project would replace the controls and upgrade the cab.

If deferred: Existing asset is beyond its useful life. Equipment failure could result in loss of facility operations.

Operating Impact: Minimal impact on operational costs

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Other

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund

345,000

Total Project Cost

345,000

191903 Miscellaneous renovations at the 201 Market facility **Initiating Dept:** Facilities Management

Description: This facility is in need of repairs such as: Foundation stabilization, restroom upgrades, fire alarm system upgrades, window replacement, lighting upgrades, plumbing upgrades, etc.

If deferred: Existing asset is beyond its useful life. Deferment will result in higher total replacement cost.

Operating Impact: Minimal impact on operational costs

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Other

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund

1,035,000

Total Project Cost

1,035,000

193107 Roof replacement at the Westside Complex **Initiating Dept:** Facilities Management

Description: This project will repair/replace various roofs according to our roof asset management program

If deferred: Existing asset is beyond its useful life. Failure of asset will result in future deterioration and property damage.

Operating Impact: Minimal impact on operational costs

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Other

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund

258,750

Total Project Cost

258,750

Fiscal Year 2019

193116 Miscellaneous chiller and cooling tower system maintenance and repairs at the Community Archives facility		Initiating Dept: Facilities Management
<u>Description:</u> Establish a preventative maintenance plan to increase chiller and cooling tower equipment life expectancy. Complete maintenance and make repairs as needed.		
<u>If deferred:</u> Failure to perform preventative maintenance will result in premature failure of asset.		
<u>Operating Impact:</u> Minimal impact on operational costs		
<u>Expenditure Type:</u> Routine Replacement Project		
<u>Type of Cost Savings:</u> Other		
<u>Operating Cost/(Savings):</u>		
		Funding Sources
		Facilities Management 172,500
		Total Project Cost <u>172,500</u>
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193120 Replacement of the concrete pads at the Fleet Management fuel island		Initiating Dept: Facilities Management
<u>Description:</u> Concrete is becoming damaged due to heavy use and traffic of heavy machinery.		
<u>If deferred:</u> Existing asset is beyond its useful life. Deferment will result in higher total replacement cost.		
<u>Operating Impact:</u> Minimal impact on operational costs		
<u>Expenditure Type:</u> Routine Replacement Project		
<u>Type of Cost Savings:</u> Other		
<u>Operating Cost/(Savings):</u>		
		Funding Sources
		Facilities Management 172,500
		Total Project Cost <u>172,500</u>
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193121 Terrazzo floor restoration at the City / County Complex		Initiating Dept: Facilities Management
<u>Description:</u> Complete restoration of the terrazzo floor to maintain its overall integrity. This will extend the floor's life expectancy. (Kent County is responsible for \$53,331 of the project cost)		
<u>If deferred:</u> Existing asset is beyond its useful life. Deferment will result in higher total replacement cost.		
<u>Operating Impact:</u> Minimal impact on operational costs		
<u>Expenditure Type:</u> Routine Replacement Project		
<u>Type of Cost Savings:</u> Other		
<u>Operating Cost/(Savings):</u>		
		Funding Sources
		Facilities Management 90,419
		Other Municipalities Contr. 53,331
		Total Project Cost <u>143,750</u>
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193826 Replacement of the existing infrared heating system at the Fleet Management repair facility		Initiating Dept: Facilities Management
<u>Description:</u> Life cycle replacement of the existing infrared heaters at the Fleet Management repair facility. The current heaters will begin to fail which will effect the day-to-day operations of Fleet Management.		
<u>If deferred:</u> Existing asset is beyond its useful life. Equipment failure could result in loss of facility operations.		
<u>Operating Impact:</u> Minimal impact on operational costs		
<u>Expenditure Type:</u> Efficiency Project		
<u>Type of Cost Savings:</u> Other		
<u>Operating Cost/(Savings):</u>		
		Funding Sources
		Facilities Management 230,000
		Total Project Cost <u>230,000</u>

Fiscal Year 2019

<p>193914 Marble wall restoration on the Plaza Level of the City Hall facility Initiating Dept: Facilities Management</p> <p><u>Description:</u> Inspect, repair, and replace damaged marble panels at City Hall. The existing panels are nearly 60 years old and have experienced damage for various reasons.</p> <p><u>If deferred:</u> Existing asset is beyond its useful life. Deferment will result in higher total replacement cost.</p> <p><u>Operating Impact:</u> Minimal impact on operational costs</p> <p><u>Expenditure Type:</u> Routine Replacement Project</p> <p><u>Type of Cost Savings:</u> Other</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Facilities Management</p> <hr/> <p>Total Project Cost</p>	<p>57,500</p> <hr/> <p><u>57,500</u></p>
<hr/>		
<p>193916 Exterior façade repairs and waterproofing at the City Hall facility Initiating Dept: Facilities Management</p> <p><u>Description:</u> Remove existing granite panels from City Hall exterior, replace corroding granite panel support brackets, install installation behind granite panels, re-install granite panels and seal with caulking. This project will be repeated for annually until the ent</p> <p><u>If deferred:</u> This is normal maintenance that is required to maintain a watertight building envelope. Failure to complete this work will result in building damage.</p> <p><u>Operating Impact:</u> Minimal impact on operational costs</p> <p><u>Expenditure Type:</u> Routine Replacement Project</p> <p><u>Type of Cost Savings:</u> Other</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Facilities Management</p> <hr/> <p>Total Project Cost</p>	<p>172,500</p> <hr/> <p><u>172,500</u></p>
<hr/>		
<p>193918 Police Administration Parking Garage concrete restoration / waterproofing - Construction phase Initiating Dept: Facilities Management</p> <p><u>Description:</u> Bi-annual preventative maintenance repairs to the Police Administration parking garage to maintain structural integrity.</p> <p><u>If deferred:</u> Failure to perform preventative maintenance will result in premature failure of asset.</p> <p><u>Operating Impact:</u> Minimal impact on operational costs</p> <p><u>Expenditure Type:</u> Routine Replacement Project</p> <p><u>Type of Cost Savings:</u> Other</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Facilities Management</p> <hr/> <p>Total Project Cost</p>	<p>69,000</p> <hr/> <p><u>69,000</u></p>
<hr/>		
<p>193920 Annual miscellaneous HVAC/heat pump replacement at the Police Administration facility Initiating Dept: Facilities Management</p> <p><u>Description:</u> Asset management replacement of Heat Pumps (HVAC units) as life cycles expire at the Police Administration facility.</p> <p><u>If deferred:</u> Existing asset is beyond its useful life. Equipment failure could result in loss of facility operations.</p> <p><u>Operating Impact:</u> Minimal impact on operational costs</p> <p><u>Expenditure Type:</u> Routine Replacement Project</p> <p><u>Type of Cost Savings:</u> Other</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Facilities Management</p> <hr/> <p>Total Project Cost</p>	<p>138,000</p> <hr/> <p><u>138,000</u></p>

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<p>193922 Miscellaneous cooling tower system maintenance and repairs at the Police Administration facility Initiating Dept: Facilities Management</p> <p><u>Description:</u> Establish a preventative maintenance plan to increase cooling tower equipment life expectancy. Complete maintenance and make repairs as needed. <u>If deferred:</u> Failure to perform preventative maintenance will result in premature failure of asset. <u>Operating Impact:</u> Minimal impact on operational costs <u>Expenditure Type:</u> Routine Replacement Project <u>Type of Cost Savings:</u> Other <u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <table border="0"> <tr> <td>Facilities Management</td> <td style="text-align: right;">143,750</td> </tr> <tr> <td colspan="2"><hr/></td> </tr> <tr> <td>Total Project Cost</td> <td style="text-align: right;"><u>143,750</u></td> </tr> </table>	Facilities Management	143,750	<hr/>		Total Project Cost	<u>143,750</u>		
Facilities Management	143,750								
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Total Project Cost	<u>143,750</u>								
<hr/>									
<p>193924 Backstop repairs at the Pistol Range facility Initiating Dept: Facilities Management</p> <p><u>Description:</u> The existing backstop experienced significant improvements in 2011. this project will be necessary to maintain the overall integrity and expand the useful life of the system in place. <u>If deferred:</u> Failure to perform preventative maintenance will result in premature failure of asset. <u>Operating Impact:</u> Minimal impact on operational costs <u>Expenditure Type:</u> Routine Replacement Project <u>Type of Cost Savings:</u> Other <u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <table border="0"> <tr> <td>Facilities Management</td> <td style="text-align: right;">57,500</td> </tr> <tr> <td colspan="2"><hr/></td> </tr> <tr> <td>Total Project Cost</td> <td style="text-align: right;"><u>57,500</u></td> </tr> </table>	Facilities Management	57,500	<hr/>		Total Project Cost	<u>57,500</u>		
Facilities Management	57,500								
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Total Project Cost	<u>57,500</u>								
<hr/>									
<p>193926 Calder Plaza deck replacement - Phase II Initiating Dept: Facilities Management</p> <p><u>Description:</u> Complete replacement of Calder Plaza deck in two phases. This will ensure the structural integrity of the Calder Plaza and safety for the users. (Kent County is responsible for \$589,825 of the project cost) <u>If deferred:</u> Existing asset is beyond its useful life. Deferment will result in higher total replacement cost. <u>Operating Impact:</u> Reduced maintenance caused by existing deficiencies <u>Expenditure Type:</u> Routine Replacement Project <u>Type of Cost Savings:</u> Other <u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <table border="0"> <tr> <td>Other Municipalities Contr.</td> <td style="text-align: right;">589,825</td> </tr> <tr> <td>Capital Reserve Fund</td> <td style="text-align: right;">1,000,001</td> </tr> <tr> <td colspan="2"><hr/></td> </tr> <tr> <td>Total Project Cost</td> <td style="text-align: right;"><u>1,589,826</u></td> </tr> </table>	Other Municipalities Contr.	589,825	Capital Reserve Fund	1,000,001	<hr/>		Total Project Cost	<u>1,589,826</u>
Other Municipalities Contr.	589,825								
Capital Reserve Fund	1,000,001								
<hr/>									
Total Project Cost	<u>1,589,826</u>								
<hr/>									
<p>193930 Miscellaneous repairs to the Paul I. Phillips facility Initiating Dept: Facilities Management</p> <p><u>Description:</u> Projects shall be based upon current 5 year work plan with the Paul I. Phillips facility. <u>If deferred:</u> Failure to perform preventative maintenance will result in premature failure of asset. <u>Operating Impact:</u> Minimal impact on operational costs <u>Expenditure Type:</u> Routine Replacement Project <u>Type of Cost Savings:</u> Other <u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <table border="0"> <tr> <td>Capital Reserve Fund</td> <td style="text-align: right;">57,500</td> </tr> <tr> <td colspan="2"><hr/></td> </tr> <tr> <td>Total Project Cost</td> <td style="text-align: right;"><u>57,500</u></td> </tr> </table>	Capital Reserve Fund	57,500	<hr/>		Total Project Cost	<u>57,500</u>		
Capital Reserve Fund	57,500								
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Total Project Cost	<u>57,500</u>								

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193932 Miscellaneous repairs to the 61st District Court facility Initiating Dept: Facilities Management	
<u>Description:</u> Projects shall be based upon current 5 year work plan with the 61st District Court.	Funding Sources
<u>If deferred:</u> Failure to perform preventative maintenance will result in premature failure of asset.	Capital Reserve Fund
<u>Operating Impact:</u> Minimal impact on operational costs	143,750
<u>Expenditure Type:</u> Routine Replacement Project	
<u>Type of Cost Savings:</u> Other	
<u>Operating Cost/(Savings):</u>	
	Total Project Cost
	<u><u>143,750</u></u>
<hr/>	
192069 Fire Station Generators (1 per yr) Initiating Dept: Fire	
<u>Description:</u> Fire stations need to have electrical power at all times in order to receive and effectively respond to emergency alarms. Emergency generators are past their useful lives and are much like a worn-out automobile. Replacement of the units will ensure that fi	Funding Sources
<u>If deferred:</u> Increased maintenance and repair costs.	Capital Reserve Fund
<u>Operating Impact:</u> Decrease in maintenance and repair costs.	90,000
<u>Expenditure Type:</u> Routine Replacement Project	
<u>Type of Cost Savings:</u>	
<u>Operating Cost/(Savings):</u>	
	Total Project Cost
	<u><u>90,000</u></u>
<hr/>	
192092 Station HVAC System/Control replacements Initiating Dept: Fire	
<u>Description:</u> HVAC Units and controls to replace outdated and inefficient units. FY16 - Bridge, Monroe, Burton FY17 - Franklin, Covell FY18 - Plainfield, Chester FY19 - Division	Funding Sources
<u>If deferred:</u> Continues inefficiencies	Capital Reserve Fund
<u>Operating Impact:</u> Reduces maintenance and operating costs, reduction in carbon footprint.	50,000
<u>Expenditure Type:</u> Routine Replacement Project	
<u>Type of Cost Savings:</u>	
<u>Operating Cost/(Savings):</u>	
	Total Project Cost
	<u><u>50,000</u></u>
<hr/>	
192111 Fire Suppression System Initiating Dept: Fire	
<u>Description:</u> This project would result in much needed fire suppression system in a fire station. A fire suppression system is a life and property saving investment. A fire that occurs in a building with a functional and adequate fire suppression system, the fire is e	Funding Sources
<u>If deferred:</u> Potential for property and life loss remains the same.	Capital Reserve Fund
<u>Operating Impact:</u> Potential property and life savings if a fire should occur.	40,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u>	
<u>Operating Cost/(Savings):</u>	
	Total Project Cost
	<u><u>40,000</u></u>

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<p>191858 Meter Inventory Initiating Dept: Parking Services</p> <p><u>Description:</u> Parking meter mechanisms, posts, and heads for new meter locations and replacements for damaged meters. Starting in FY14 the Parking System will be upgrading most of the meters in the system. The upgraded meters will provide additional customer service t <u>If deferred:</u> Customers will continue to drive looking for free parking spaces. This driving contributes to carbon emissions. Additionally, revenue to the parking system will be decreased. <u>Operating Impact:</u> Part of the parking system will provide vehicular turnover on the street and increased parking in off street parking facilities. Will also generate additional revenues. <u>Expenditure Type:</u> Rehabilitation or Enhancement Project <u>Type of Cost Savings:</u> <u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Parking Services Fund 200,000</p> <hr/> <p>Total Project Cost <u>200,000</u></p>
<p>191928 Parking Access Control Equipment Upgrades Initiating Dept: Parking Services</p> <p><u>Description:</u> With a system as large as ours, equipment obsolescence, and rapid technological changes do require annual funding of parking access and revenue control equipment. <u>If deferred:</u> Additional labor costs will be required to manually process transactions or work with monthly parking customers who cannot access their parking. This would have a negative impact on employee and visitor parking experiences. <u>Operating Impact:</u> Continued ability to operate parking in a customer friendly and cost efficient manner. <u>Expenditure Type:</u> Rehabilitation or Enhancement Project <u>Type of Cost Savings:</u> <u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Parking Services Fund 50,000</p> <hr/> <p>Total Project Cost <u>50,000</u></p>
<p>191976 Parking Lot Resurfacing Initiating Dept: Parking Services</p> <p><u>Description:</u> Resurface parking lots. When lots are in disrepair there is the potential for injury to customers and their property. They are also not inviting for the public to park in. Maintenance equipment will be damaged if surfaces are not repaired. Also include <u>If deferred:</u> Maintenance equipment may be damaged. City may be liable for damage to customers and their vehicles. <u>Operating Impact:</u> Ease of maintenance and positive customer experience. <u>Expenditure Type:</u> Rehabilitation or Enhancement Project <u>Type of Cost Savings:</u> <u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Parking Services Fund 250,000</p> <hr/> <p>Total Project Cost <u>250,000</u></p>
<p>191990 Seal Coat Initiating Dept: Parking Services</p> <p><u>Description:</u> Seal coat parking. This reduces the amount of maintenance for cracks and holes. Also included is restriping of the lots. <u>If deferred:</u> Increased maintenance of parking spaces for cracks and holes. <u>Operating Impact:</u> Allows for easier maintenance and reduces potential of injury to customers, employees, or property <u>Expenditure Type:</u> Rehabilitation or Enhancement Project <u>Type of Cost Savings:</u> <u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>Parking Services Fund 275,000</p> <hr/> <p>Total Project Cost <u>275,000</u></p>

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193515 Fulton Street - Lake Drive/Union Avenue to Fuller Avenue Initiating Dept: Streets and Sanitation (Eng)		
<u>Description:</u> Potential STPU FY2018 grant. Principle arterial street with high ADT (14,582 - 18,607). PASER Rating = 5 out of 10, Remaining Service Life (RSL) = 1. Street was reconstructed in 2001. Will preserve the investment and continue to upgrade the corridor.	Funding Sources	
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	Streets Capital Fund	340,000
<u>Operating Impact:</u> Decreased unplanned maintenance.		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	Total Project Cost	<u>340,000</u>
<u>Type of Cost Savings:</u>		
<u>Operating Cost/(Savings):</u>		
<hr/>		
193533 Division Avenue - Wealthy Street to Cherry Street Initiating Dept: Streets and Sanitation (Eng)		
<u>Description:</u> Potential STPU FY2019 grant. Principle arterial street with high ADT (14,773). PASER Rating = 5 out of 10, Remaining Service Life (RSL) = 1. Last treatment date was not found. Will preserve the investment and continue to upgrade the corridor. Water added f	Funding Sources	
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	Streets Capital Fund	365,000
<u>Operating Impact:</u> Decreased unplanned maintenance.	Water Supply System Fund	1,450,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	Total Project Cost	<u>1,815,000</u>
<u>Type of Cost Savings:</u>		
<u>Operating Cost/(Savings):</u>		
<hr/>		
193536 Leonard Street - Covell Avenue to Walker Avenue Initiating Dept: Streets and Sanitation (Eng)		
<u>Description:</u> Potential STPU FY2019 grant. Principle arterial street with high ADT (14,147). PASER Rating = 5 out of 10, Remaining Service Life (RSL) = 2. The street was reconstructed in 2002. Will preserve the investment and continue to upgrade the corridor. The local	Funding Sources	
<u>If deferred:</u> Street will continue to deteriorate and the window of opportunity may be missed. Work may be more extensive, expensive and disruptive.	State Grants - External ✓	240,000
<u>Operating Impact:</u> Decreased unplanned maintenance.	Total Project Cost	<u>240,000</u>
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u>		
<u>Operating Cost/(Savings):</u>		
<hr/>		
193766 Leonard Street - Oakleigh Avenue to Covell Avenue Initiating Dept: Streets and Sanitation (Eng)		
<u>Description:</u> Potential STPU FY2019 grant. Principle arterial street with high ADT (12,971). PASER Rating = 4 and 5 out of 10, Remaining Service Life (RSL) = 0 and 1. Street was reconstructed in 2003. Will preserve the investment and continue to upgrade the corridor. Th	Funding Sources	
<u>If deferred:</u> Deterioration and loss of investment	State Grants - External ✓	250,000
<u>Operating Impact:</u> Reduced emergency maintenance.	Total Project Cost	<u>250,000</u>
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		

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193769 Kalamazoo Avenue - 28th Street to Alger Street Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> Potential STPU FY2019 grant. Principle arterial street with high ADT (19,198). PASER Rating = 5 out of 10, Remaining Service Life (RSL) = -1 and -2. Street was reconstructed in 2003. Will preserve the investment and continue to upgrade the corridor. The lo	Funding Sources
<u>If deferred:</u> Deterioration and loss of investment.	State Grants - External ✓
<u>Operating Impact:</u> Avoid emergency maintenance	270,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
<hr/>	
193772 Kalamazoo Avenue - 44th Street to 42nd Street Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> Potential STPU FY2019 grant. Principle arterial street with high ADT (23,256). PASER Rating = 4 out of 10, Remaining Service Life (RSL) = -4. Street was reconstructed in 2003. Will preserve the investment and continue to upgrade the corridor. The local sha	Funding Sources
<u>If deferred:</u> Continued deterioration and loss of investment.	State Grants - External ✓
<u>Operating Impact:</u> Reduce emergency maintenance.	125,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
<hr/>	
193775 Division Avenue - Quigley Street to Cottage Grove Street Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> Potential STPU FY2019 grant. Rotomill/resurface. Principle arterial street with high ADT (14,915). PASER Rating = 7 out of 10, Remaining Service Life (RSL) = 4. Street was reconstructed in 2007. Will preserve the investment and continue to upgrade the corr	Funding Sources
<u>If deferred:</u> Continued deterioration and loss of investment.	State Grants - External ✓
<u>Operating Impact:</u> Reduce emergency maintenance.	300,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
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193778 Division Avenue - Cottage Grove Street to Zeno Street Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> Potential STPU FY2019 grant. Rotomill/resurface. Principle arterial street with high ADT (17,476). PASER Rating = 6 AND 7 out of 10, Remaining Service Life (RSL) = 2 AND 4. Street was reconstructed in 2008. Will preserve the investment and continue to upgr	Funding Sources
<u>If deferred:</u> Continued deterioration and loss of investment.	State Grants - External ✓
<u>Operating Impact:</u> Reduce emergency maintenance.	225,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
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193781 Division Avenue - Zeno Street to Highland Street Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> Potential STPU FY2019 grant. Rotomill/resurface. Principle arterial street with high ADT (17,476 - 18,693). PASER Rating = 7 out of 10, Remaining Service Life (RSL) = 4. Street was reconstructed in 2008. Will preserve the investment and continue to upgrade	Funding Sources
<u>If deferred:</u> Continued deterioration and loss of investment.	State Grants - External ✓
<u>Operating Impact:</u> Reduce emergency maintenance.	
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
	150,000
	Total Project Cost
	<u>150,000</u>
<hr/>	
193784 Division Avenue - Highland Street to Franklin Street Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> Potential STPU FY2019 grant. Rotomill/resurface. Principle arterial street with high ADT (18,693). PASER Rating = 7 out of 10, Remaining Service Life (RSL) = 3 and 4. Street was reconstructed in 2007. Will preserve the investment and continue to upgrade th	Funding Sources
<u>If deferred:</u> Continued deterioration and loss of investment.	State Grants - External ✓
<u>Operating Impact:</u> Reduce emergency maintenance.	
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
	225,000
	Total Project Cost
	<u>225,000</u>
<hr/>	
193787 Fulton Street - Jefferson Avenue to Lafayette Avenue Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> Potential STPU FY2019 grant. Rotomill/resurface. Principle arterial street with high ADT (14,390). PASER Rating = 4 out of 10, Remaining Service Life (RSL) = 1. Street was reconstructed in 2006. Will preserve the investment and continue to upgrade the corr	Funding Sources
<u>If deferred:</u> Continued deterioration and loss of investment.	State Grants - External ✓
<u>Operating Impact:</u> Reduce emergency maintenance.	
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
	125,000
	Total Project Cost
	<u>125,000</u>
<hr/>	
193934 Kalamazoo Avenue - Alger Street to Burton Street Initiating Dept: Streets and Sanitation (Eng)	
<u>Description:</u> Potential STPU FY2019 grant. Rotomill/resurface. Principle arterial street with high ADT (11,335). PASER Rating = 7 out of 10, Remaining Service Life (RSL) = 3. Street was reconstructed in 2008. Will preserve the investment and continue to upgrade the corr	Funding Sources
<u>If deferred:</u> Continued deterioration and loss of investment.	State Grants - External ✓
<u>Operating Impact:</u> Decreased emergency maintenance.	
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	
<u>Type of Cost Savings:</u> Contractual Services	
<u>Operating Cost/(Savings):</u>	
	275,000
	Total Project Cost
	<u>275,000</u>

Fiscal Year 2019

<p>193937 Hall Street - Randolph Avenue to 200' West of Division Avenue Initiating Dept: Streets and Sanitation (Eng)</p> <p><u>Description:</u> Potential STPU FY2019 grant. Rotomill/resurface. Principle arterial street with high ADT (13,226 - 16,869). PASER Rating = 6-7 out of 10, Remaining Service Life (RSL) = 3-6. Street was reconstructed in 2006. Will preserve the investment and continue to upg</p> <p><u>If deferred:</u> Continued deterioration and loss of investment.</p> <p><u>Operating Impact:</u> Reduce emergency maintenance.</p> <p><u>Expenditure Type:</u> Rehabilitation or Enhancement Project</p> <p><u>Type of Cost Savings:</u> Contractual Services</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>State Grants - External ✓</p> <hr/> <p>Total Project Cost</p>	<p>100,000</p> <hr/> <p><u>100,000</u></p>
<hr/>		
<p>193940 Leonard Street - Country Club Drive to Oakleigh Avenue Initiating Dept: Streets and Sanitation (Eng)</p> <p><u>Description:</u> Potential STPU FY2019 grant. Rotomill/resurface. Principle arterial street with high ADT (12,233). PASER Rating = 7 out of 10, Remaining Service Life (RSL) = 4. Street was reconstructed in 2008. Will preserve the investment and continue to upgrade the corr</p> <p><u>If deferred:</u> Continued deterioration and loss of investment.</p> <p><u>Operating Impact:</u> Decrease emergency maintenance.</p> <p><u>Expenditure Type:</u> Rehabilitation or Enhancement Project</p> <p><u>Type of Cost Savings:</u> Contractual Services</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>State Grants - External ✓</p> <hr/> <p>Total Project Cost</p>	<p>250,000</p> <hr/> <p><u>250,000</u></p>
<hr/>		
<p>193943 Fuller Avenue - 3 Mile Road to Plainfield Avenue Initiating Dept: Streets and Sanitation (Eng)</p> <p><u>Description:</u> Potential STPU FY2019 grant. Rotomill/resurface. Principle arterial street with high ADT (10,751 - 17,727). PASER Rating = 8 out of 10, Remaining Service Life (RSL) = 8. Street was resurfaced in 2010. Will preserve the investment and continue to upgrade th</p> <p><u>If deferred:</u> Continued deterioration and loss of investment</p> <p><u>Operating Impact:</u> Decrease emergency maintenance.</p> <p><u>Expenditure Type:</u> Rehabilitation or Enhancement Project</p> <p><u>Type of Cost Savings:</u> Contractual Services</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>State Grants - External ✓</p> <hr/> <p>Total Project Cost</p>	<p>225,000</p> <hr/> <p><u>225,000</u></p>
<hr/>		
<p>191367 Safety Projects - Various Locations Initiating Dept: Traffic Safety</p> <p><u>Description:</u> Potential Grant. Safety improvements to signalized intersections and roadside improvements at various locations in the City.</p> <p><u>If deferred:</u> Loss of grant funds</p> <p><u>Operating Impact:</u> Improve safety for the traveling public</p> <p><u>Expenditure Type:</u> Rehabilitation or Enhancement Project</p> <p><u>Type of Cost Savings:</u> Contractual Services</p> <p><u>Operating Cost/(Savings):</u></p>	<p>Funding Sources</p> <p>State Grants - External ✓</p> <p>Streets Capital Fund</p> <hr/> <p>Total Project Cost</p>	<p>250,000</p> <p>50,000</p> <hr/> <p><u>300,000</u></p>

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192130 Traffic Signal LED Upgrades and Detection Enhancements	Initiating Dept: Traffic Safety		
<u>Description:</u> Upgrade 10 Traffic Signals with LED fixtures		Funding Sources	
<u>If deferred:</u> Not progressing towards City's sustainability goals.		Streets Capital Fund	40,000
<u>Operating Impact:</u> Reduced Electric usage by 80%			
<u>Expenditure Type:</u> Efficiency Project		Total Project Cost	<u>40,000</u>
<u>Type of Cost Savings:</u>			
<u>Operating Cost/(Savings):</u>			
<hr/>			
192131 Traffic Signal Capital Replacement	Initiating Dept: Traffic Safety		
<u>Description:</u> Replacement of out of date, worn, damaged or functionally obsolete traffic signal equipment		Funding Sources	
<u>If deferred:</u> Less efficient operations and potentially unsafe traffic signal infrastructure.		Streets Capital Fund	40,000
<u>Operating Impact:</u> Without replacement traffic signals function without benefit of actuation or interconnect resulting in additional vehicle delays.			
<u>Expenditure Type:</u> Routine Replacement Project		Total Project Cost	<u>40,000</u>
<u>Type of Cost Savings:</u>			
<u>Operating Cost/(Savings):</u>			
<hr/>			
192154 Traffic Signal Optimization and Detection Project	Initiating Dept: Traffic Safety		
<u>Description:</u> Optimization of traffic signal timing and installation of traffic detection equipment		Funding Sources	
<u>If deferred:</u> Loss of grant funding		Streets Capital Fund	60,000
<u>Operating Impact:</u> Improved traffic flow.		State Grants	240,000
<u>Expenditure Type:</u> Efficiency Project			
<u>Type of Cost Savings:</u>		Total Project Cost	<u>300,000</u>
<u>Operating Cost/(Savings):</u>			
<hr/>			
192171 Traffic Signal Optimization FY15 through FY20	Initiating Dept: Traffic Safety		
<u>Description:</u> Optimize traffic signal timing and operations on corridors in the GVMC area.		Funding Sources	
<u>If deferred:</u> Loss of grant funds.		Other Municipalities Contr.	45,000
<u>Operating Impact:</u> Improved efficiency on area roadways		Federal Grants	240,000
<u>Expenditure Type:</u> Efficiency Project		Streets Capital Fund	25,000
<u>Type of Cost Savings:</u>		Total Project Cost	<u>310,000</u>
<u>Operating Cost/(Savings):</u>			

Fiscal Year 2019

192183 Traffic Safety CMAQ Grant Projects - FY14 through FY20 **Initiating Dept:** Traffic Safety

Description: Grant funded vehicle detection and surveillance and ITS signal communications as programed in the TIP.

If deferred: Loss of grant funding.

Operating Impact: Improvement of traffic flow in the region. Matching funds required for federal grant.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Other Municipalities Contr.

51,000

Federal Grants

450,000

Streets Capital Fund

62,000

Total Project Cost

563,000

193563 Bicycle Network Expansion **Initiating Dept:** Traffic Safety

Description: The City has set a goal of providing 100 miles of bike facilities by 2015. The City is making significant gains in developing and implementing a non-motorized facilities plan that will ultimately provide a city-wide bike network, promote multi-modal transp

If deferred: Limited connectivity of bicycle opportunities.

Operating Impact: Negligible for on-street facilities as maintenance responsibilities would not change. Will require more maintenance to renew striping, symbols and signs related to this effort.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

Funding Sources

Capital Reserve Fund

75,000

Total Project Cost

75,000

Fiscal Year 2019	City Funds Total: 37,689,675	Non-City Funds Total: 3,010,000	Total :	<u>40,699,675</u>
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APPENDIX D
NEIGHBORHOOD INVESTMENT PLAN
FUNDED BY HOME INVESTMENT PARTNERSHIPS, JUSTICE ASSISTANCE, AND COMMUNITY DEVELOPMENT BLOCK GRANTS

<u>Strategy Name</u>	FY15 Funding	
<u>Requesting Organization and Project Name</u>	<u>Allocations</u>	
Improve Conditions of Existing Housing:		
City of GR Community Dev Dept - Housing Rehabilitation Program	850,000	
City of GR Neighborhood Improvement Dept - Code Enforcement	1,368,688	
City of GR Planning Dept - Historic Preservation Code Enf	55,000	
Disability Advocates - Community-based Accessible Housing	20,000	
Home Repair Services - Access Modifications	46,000	
Home Repair Services - Minor Home Repair	380,940	
Subtotal	380,940	2,720,628
Increase the Supply of Affordable Housing:		
ICCF Nonprofit Housing Corp - Pleasant Prospect Homes 3	180,000	
ICCF Nonprofit Housing Corp - Southtown ADR	180,000	
LINC Community Revitalization - CHDO Operating Support	27,669	
New Development Corp - CHDO Operating Support	27,668	
New Development Corp - North End Affordable Housing / ADR	180,000	
Salvation Army Booth Family Services - Short Term Rental Assistance	402,988	
Subtotal	402,988	998,325
Increase Opportunities for Housing Stability		
Fair Housing Center of West Michigan	71,450	
Legal Aid of Western Michigan - Housing Assistance Center	78,000	
Subtotal	78,000	149,450

APPENDIX D
NEIGHBORHOOD INVESTMENT PLAN
FUNDED BY HOME INVESTMENT PARTNERSHIPS, JUSTICE ASSISTANCE, AND COMMUNITY DEVELOPMENT BLOCK GRANTS

<u>Strategy Name</u>	FY15 Funding	
<u>Requesting Organization and Project Name</u>	<u>Allocations</u>	
Increase Public Safety:		
Baxter Neighborhood Association	35,305	
Creston Neighborhood Association	18,942	
East Hills Council of Neighbors	17,879	
Eastown Community Association	15,854	
Garfield Parks Neighborhoods Association	26,721	
Heritage Hill Association	22,323	
Midtown Neighborhood Association	19,294	
Neighbors of Belknap Lookout	16,594	
Roosevelt Park Neighborhood Association	26,125	
Seeds of Promise	43,151	
South West Area Neighbors	24,273	
West Grand Neighborhood Organization	28,616	
Subtotal	28,616	295,077
Build Neighborhood Leadership and Civic Engagement:		
Creston Neighborhood Association	16,453	
East Hills Council of Neighbors	15,530	
Eastown Community Association	13,772	
Garfield Parks Neighborhoods Association	23,210	
Heritage Hill Association	19,389	
LINC Community Revitalization, Inc.	47,517	
Midtown Neighborhood Association	16,758	
Neighbors of Belknap Lookout	14,414	
Roosevelt Park Neighborhood Association	22,692	
South West Area Neighbors	21,083	
West Grand Neighborhood Organization	24,856	
Subtotal	24,856	235,674
Enhance Neighborhood Infrastructure		
City of GR Community Development - Neighborhood Infrastructure Program		200,000

APPENDIX D
NEIGHBORHOOD INVESTMENT PLAN
FUNDED BY HOME INVESTMENT PARTNERSHIPS, JUSTICE ASSISTANCE, AND COMMUNITY DEVELOPMENT BLOCK GRANTS

<u>Strategy Name</u>	FY15 Funding
<u>Requesting Organization and Project Name</u>	<u>Allocations</u>
Administration and Contingency:	
Grants Administration and Contract Compliance	
GR Area Coalition to End Homelessness	
Subtotal	942,748
	<u>942,748</u>
Total Neighborhood Investment Plan Funding	<u><u>\$ 5,541,902</u></u>
 Funding Sources:	
Community Development Block Grant (CDBG)	4,350,000
Home Investment Partnerships Grant (HOME)	1,109,000
Justice Assistance Grant (JAG)	82,902
	<u><u>\$ 5,541,902</u></u>



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CITY DEBT

Statutory and Constitutional Debt Provisions

Section 21 of Article VII of the State Constitution establishes the authority, subject to statutory and constitutional limitations, for municipalities to incur debt for public purposes:

“The legislature shall provide by general laws for the incorporation of cities and villages. Such laws shall limit their rate of ad valorem property taxation for municipal purposes, and restrict the powers of cities and villages to borrow money and contract debts. Each city and village is granted power to levy other taxes for public purposes, subject to limitations and prohibitions provided by this constitution or by law.”

In accordance with the foregoing authority granted to the State Legislature, the Home Rule City Act limits the amount of debt a city may have outstanding at any time. Section 4(a) of this Act provides:

“... the net indebtedness incurred for all public purpose may be as much as but shall not exceed the greater of the following:

- (a) Ten percent of the assessed value of all real and personal property in the city.
- (b) Fifteen percent of the assessed value of all the real and personal property in the city if that portion of the total amount of indebtedness incurred which exceeds 10% is or has been used solely for the construction or renovation of hospital facilities.”

Significant exceptions to the debt limitation are permitted by the Home Rule City Act for certain types of indebtedness which include: special assessment bonds and State transportation fund Act 175 bonds (formerly, motor vehicle highway fund bonds), even though they are a general obligation of the City; revenue bonds payable from revenues only, whether secured by a mortgage or not; bonds issued or contract obligations or assessments incurred to comply with an order of the Water Resources Commission of the State or a court of competent jurisdiction, and obligations incurred for water supply, sewage, drainage or refuse disposal or resource recovery projects necessary to protect the public health by abating pollution.

Legal Debt Margin

Pursuant to the statutory and constitutional debt provisions set forth herein, the following table reflects the amount of additional debt the City may legally incur as of July 2, 2014.

Debt Limit ⁽¹⁾	\$469,029,515
Debt Outstanding ⁽²⁾	\$546,752,697
Less: Exempt Debt	(406,706,601) <u>\$140,046,096</u>
Legal Debt Margin ⁽²⁾	<u>\$328,983,419</u>

(1) 10% of \$4,690,295,150, which is the City's Total SEV for the fiscal year ending June 30, 2015. Includes the SEV of property granted tax abatement under Act 198, Public Acts of Michigan, 1974, as amended; Act 146, Public Acts of Michigan, 2000, as amended; and Act 147, Public Acts of Michigan, 1992, as amended.

(2) See "CITY DEBT -- Statutory and Constitutional Debt Provisions" above.

The City's financial status is typically reviewed at least annually. The City's most recent sanitary sewer system revenue bonds were issued in April, 2013 and received ratings of Aa1 from Moody's and AA+ from Standard & Poor's. In June, 2014, Moody's affirmed the sanitary sewer system's Aa1 rating. The water supply system received ratings of Aa2 from Moody's and AA from Standard & Poor's for its most recent issue in February, 2013. The City's most recent limited tax general obligation (LTGO) bonds were issued in June, 2012 and received ratings of Aa2 from Moody's and AA from Standard & Poor's. In May, 2014, Standard & Poor's affirmed the City's LTGO bond rating as AA, stable.

Debt service tables are provided in Appendix E of this Plan.

APPENDIX E

DEBT SERVICE REQUIREMENTS TO MATURITY

Total Annual Principal and Interest Required

Fiscal Year	Utility Revenue Bonds	Michigan Transportation Fund Bonds	Internal Service Fund Bonds	Authority Bonds	Capital Improvement Bonds	Other Indebtedness	Total Requirements	Per Capita Debt Service Requirements
2015	\$ 40,233,796	\$ 1,352,188	\$ 940,876	\$ 15,882,330	\$ 1,440,973	\$ 1,572,445	\$ 61,422,607	\$ 326.65
2016	38,865,183	287,800	663,436	16,089,404	1,443,604	1,583,647	58,933,074	313.41
2017	38,782,159	56,100	298,445	16,532,713	1,442,119	1,081,799	58,193,335	309.47
2018	38,451,180	-	225,088	16,599,468	1,451,514	1,025,738	57,752,988	307.13
2019	31,254,382	-	218,549	14,434,316	1,265,008	315,638	47,487,893	252.54
2020	31,259,071	-	155,035	14,428,528	1,269,021	313,669	47,425,325	252.21
2021	27,358,792	-	5,810	14,413,535	1,154,912	316,200	43,249,249	230.00
2022	26,659,007	-	5,653	12,416,731	1,149,034	-	40,230,425	213.95
2023	28,790,077	-	5,472	12,018,318	1,162,961	-	41,976,828	223.23
2024	28,814,839	-	5,305	11,066,015	1,160,675	-	41,046,833	218.29
2025	28,799,336	-	-	5,829,826	1,166,504	-	35,795,666	190.36
2026	28,831,457	-	-	5,819,087	1,168,678	-	35,819,222	190.49
2027	28,844,847	-	-	5,811,142	1,168,402	-	35,824,390	190.51
2028	28,850,762	-	-	5,809,275	1,170,654	-	35,830,691	190.55
2029	23,854,746	-	-	5,807,973	151,481	-	29,814,199	158.55
2030	22,469,038	-	-	3,060,186	147,159	-	25,676,383	136.55
2031	22,456,932	-	-	2,262,934	-	-	24,719,866	131.46
2032	22,478,666	-	-	2,263,320	-	-	24,741,986	131.58
2033	21,378,446	-	-	1,123,827	-	-	22,502,273	119.67
2034	22,082,143	-	-	1,125,507	-	-	23,207,650	123.42
2035	18,991,016	-	-	1,123,747	-	-	20,114,763	106.97
2036	11,117,742	-	-	1,130,480	-	-	12,248,222	65.14
2037	11,114,942	-	-	717,441	-	-	11,832,383	62.92
2038	11,121,068	-	-	284,310	-	-	11,405,378	60.65
2039	8,347,423	-	-	284,836	-	-	8,632,259	45.91
2040	6,380,946	-	-	285,005	-	-	6,665,951	35.45
2041	6,384,886	-	-	-	-	-	6,384,886	33.95
2042	2,163,200	-	-	-	-	-	2,163,200	11.50
TOTAL	\$ 656,136,081	\$ 1,696,088	\$ 2,523,669	\$ 186,620,253	\$ 17,912,699	\$ 6,209,136	\$ 871,097,925	\$ 4,632.51

APPENDIX E

DEBT SERVICE REQUIREMENTS TO MATURITY

Annual Principal and Interest Requirements

Sanitary Sewer System, Water Supply System, SSS/WSS Junior Lien, and Grand Valley Regional Biosolids Authority Revenue Bonds

Fiscal Year	Sanitary Sewer System		Grand Valley Regional Biosolids Authority		Michigan Revolving Fund Junior Lien Bonds		Water Supply System		Total Requirements
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	
2015	\$ 8,670,095	\$ 12,493,495	\$ 1,038,086	\$ 371,552	\$ 900,123	\$ 519,873	\$ 11,085,000	\$ 5,155,571	\$ 40,233,796
2016	7,618,209	12,172,530	1,054,883	350,014	937,840	497,874	11,500,000	4,733,834	38,865,183
2017	7,775,000	11,855,714	1,078,400	328,087	954,012	475,001	12,085,000	4,230,946	38,782,159
2018	7,910,000	11,509,902	1,105,276	305,660	980,185	451,723	12,495,000	3,693,434	38,451,180
2019	8,295,000	11,128,827	1,125,433	282,677	1,006,358	427,754	5,870,000	3,118,334	31,254,382
2020	8,690,000	10,727,902	1,148,949	259,221	1,021,358	403,270	6,140,000	2,868,371	31,259,071
2021	9,060,000	10,304,427	1,175,825	235,266	1,042,531	378,334	2,555,000	2,607,409	27,358,792
2022	8,790,000	9,868,327	1,195,982	210,754	1,073,704	352,831	2,670,000	2,497,409	26,659,007
2023	11,335,000	9,428,002	1,222,858	185,770	1,109,877	326,611	2,800,000	2,381,959	28,790,077
2024	11,895,000	8,878,845	1,249,734	160,202	1,136,049	299,537	2,935,000	2,260,471	28,814,839
2025	12,460,000	8,300,527	1,273,251	134,050	1,157,222	271,746	3,070,000	2,132,540	28,799,336
2026	13,085,000	7,693,670	1,300,127	107,399	1,188,395	243,489	3,215,000	1,998,378	28,831,457
2027	13,725,000	7,058,336	1,330,362	80,164	1,214,568	214,414	3,365,000	1,857,003	28,844,847
2028	14,340,000	6,443,005	1,357,238	52,261	1,239,568	184,825	3,525,000	1,708,865	28,850,762
2029	10,280,000	5,798,105	1,384,114	23,775	1,270,741	154,558	3,385,000	1,558,453	23,854,746
2030	10,760,000	5,330,784	-	-	1,306,914	123,475	3,535,000	1,412,865	22,469,038
2031	11,245,000	4,841,192	-	-	1,333,086	91,575	3,695,000	1,251,078	22,456,932
2032	11,775,000	4,328,905	-	-	1,369,259	58,959	3,865,000	1,081,543	22,478,666
2033	11,955,000	3,761,233	-	-	850,432	26,713	3,880,000	905,068	21,378,446
2034	13,970,000	3,175,290	-	-	412,778	6,172	3,795,000	722,903	22,082,143
2035	12,265,000	2,484,011	-	-	-	-	3,700,000	542,005	18,991,016
2036	7,240,000	1,907,272	-	-	-	-	1,615,000	355,470	11,117,742
2037	7,590,000	1,556,837	-	-	-	-	1,695,000	273,105	11,114,942
2038	7,960,000	1,189,408	-	-	-	-	1,785,000	186,660	11,121,068
2039	5,555,000	821,798	-	-	-	-	1,875,000	95,625	8,347,423
2040	5,795,000	585,946	-	-	-	-	-	-	6,380,946
2041	6,045,000	339,886	-	-	-	-	-	-	6,384,886
2042	2,080,000	83,200	-	-	-	-	-	-	2,163,200
2043	-	-	-	-	-	-	-	-	-
TOTAL	\$ 268,163,304	\$ 174,067,376	\$ 18,040,515	\$ 3,086,851	\$ 21,505,000	\$ 5,508,735	\$ 116,135,000	\$ 49,629,299	\$ 656,136,081

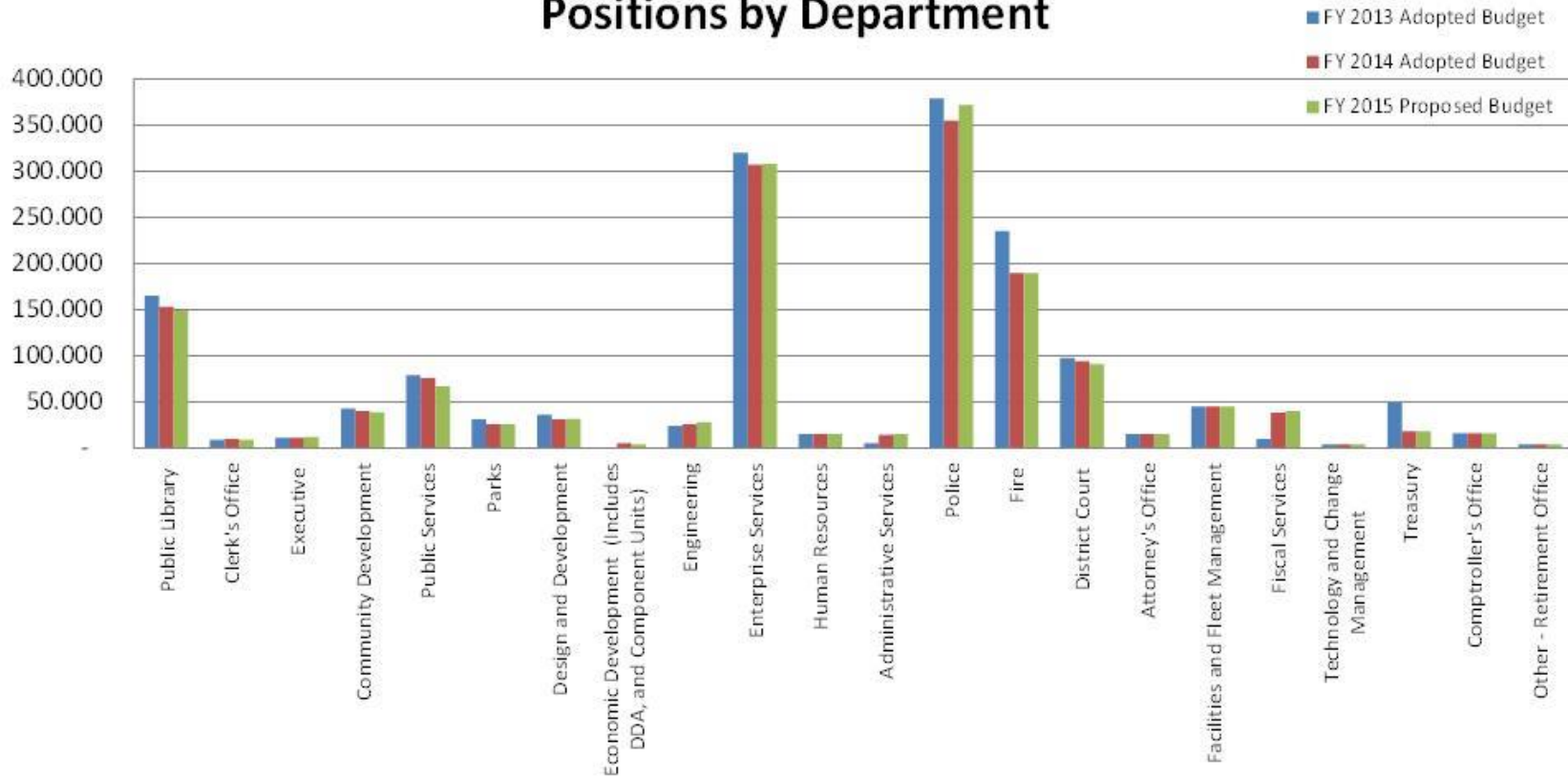
Note 1: In FY2012 and FY2013, the City's Water and Sewer Systems issued eight series of junior lien bonds to the Michigan Finance Authority as part of the State's revolving loan program. Interest rates range from 2.0% to 2.5% for a maximum term of 20 years. Principal amounts included here are based on the maximum amounts of bond proceeds available for the projects and do not include federally subsidized principal forgiveness, if any. Final debt service schedules for these junior lien bonds will be established when the projects are completed or when the maximum available bond proceeds have been expended.

City of Grand Rapids
AUTHORIZED POSITIONS BY DEPARTMENT
 FY2015-FY2019 Fiscal Plan

DEPT	FY 2013 Adopted Budget	FY 2014 Adopted Budget	FY 2015 Proposed Budget	Change
A110 Public Library	165.000	155.000	149.000	(6.000)
A120 Clerk's Office	9.000	10.000	9.000	(1.000)
A130 Executive	11.000	11.000	12.000	1.000
B210 Community Development	43.000	40.000	39.000	(1.000)
B220 Public Services	79.000	76.000	67.000	(9.000)
B230 Parks	31.000	26.000	26.000	-
C310 Design and Development (Incl. Economic Devlpmnt. through FY2013)	36.000	31.000	32.000	1.000
C315 Economic Development (Includes DDA, and Component Units)	-	5.000	4.000	(1.000)
C320 Engineering	24.000	26.000	28.000	2.000
C330 Enterprise Services	320.000	307.000	308.000	1.000
D410 Human Resources	15.000	15.000	15.000	-
D420 Administrative Services	5.000	14.000	15.000	1.000
E510 Police	379.000	355.000	372.000	17.000
E520 Fire	235.000	190.000	190.000 *	-
E530 District Court	98.000	94.000	91.000	(3.000)
E540 Attorney's Office	15.000	15.000	15.000	-
F610 Facilities and Fleet Management	45.000	45.000	45.000	-
F620 Fiscal Services (Includes Income Tax and Assessors starting FY2014)	10.000	39.000	40.000	1.000
F630 Technology and Change Management	4.000	4.000	4.000	-
F640 Treasury (Includes Income Tax & Assessors through FY2013)	49.000	18.000	18.000	-
F650 Comptroller's Office	16.000	16.000	16.000	-
Other - Retirement Office	4.000	4.000	4.000	-
Grand Total Positions (Full Time and Permanent Part-time)	<u>1,593.000</u>	<u>1,496.000</u>	<u>1,499.000</u>	<u>3.000</u>
RECONCILIATION to FTEs:				
Less Dispatch Part-time			(2.500)	
Less Court Part-time			(5.000)	
Less Library Part-time			(52.500)	
<u>TOTAL FTEs</u>			<u>1,439.000</u>	

* The Fire Department Roster authorizes an additional 26 positions on a temporary basis through FY2015. These include the 15 positions funded by the income tax initiative which expires in FY2015, and the remainder of SAFER grant funded positions that will be incorporated through attrition.

Positions by Department

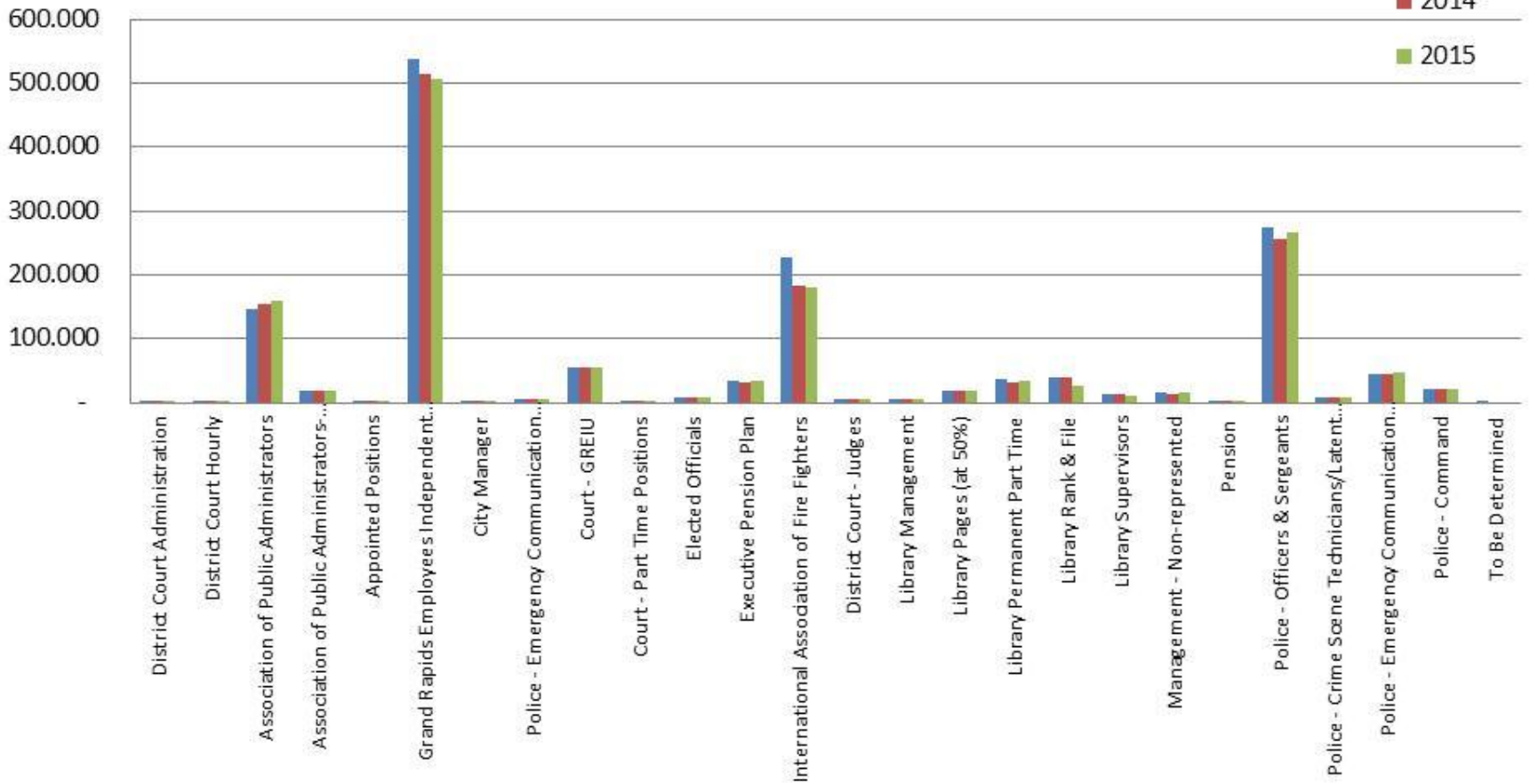


City of Grand Rapids
PERSONNEL BY BARGAINING UNIT - FTEs
 FY2015-FY2019 Fiscal Plan

Unit Code	Unit Name	Authorized 2013	Authorized 2014	Requested 2015	VAR
61ST	District Court Administration	2.000	2.000	2.000	-
61STHR	District Court Hourly	2.750	2.500	1.500	(1.000)
APACITY	Association of Public Administrators	146.000	155.000	160.000	5.000
APACOURT	Association of Public Administrators-Court	19.550	19.500	19.000	(0.500)
APPOINT	Appointed Positions	3.000	3.000	3.000	-
CITY	Grand Rapids Employees Independent Union (GREIU)	539.000	515.000	506.000	(9.000)
CITYMNGR	City Manager	1.000	1.000	1.000	-
COMMSUPV	Police - Emergency Communication Supervisors	5.000	5.000	5.000	-
COURT	Court - GREIU	55.500	55.000	55.000	-
COURTPT	Court - Part Time Positions	2.250	2.500	2.500	-
ELECTED	Elected Officials	8.000	8.000	8.000	-
EXECPLAN	Executive Pension Plan	33.000	31.000	33.000	2.000
IAFF	International Association of Fire Fighters	228.000	183.000	181.000	(2.000)
JUDGE	District Court - Judges	6.000	6.000	6.000	-
LIBRMGT	Library Management	6.000	6.000	6.000	-
LIBRPAGE	Library Pages (at 50%)	18.500	18.500	18.500	-
LIBRPT	Library Permanent Part Time	36.250	30.250	34.500	4.250
LIBRR&F	Library Rank & File	39.500	38.000	27.500	(10.500)
LIBRSUPV	Library Supervisors	13.000	13.000	10.000	(3.000)
MGTNON	Management - Non-represented	15.000	14.000	15.000	1.000
PENSION	Pension	1.000	1.000	1.000	-
POLC1	Police - Officers & Sergeants	274.000	255.000	267.000	12.000
POLC2	Police - Crime Scene Technicians/Latent Print Examiners	9.000	9.000	9.000	-
POLC4	Police - Emergency Communication Officers	45.000	45.000	47.500	2.500
POLC5	Police - Command	22.000	20.000	20.000	-
TBD	To Be Determined	1.000	-	-	-
TOTAL FTEs by Bargaining Unit		1,531.300	1,438.250	1,439.000	0.750

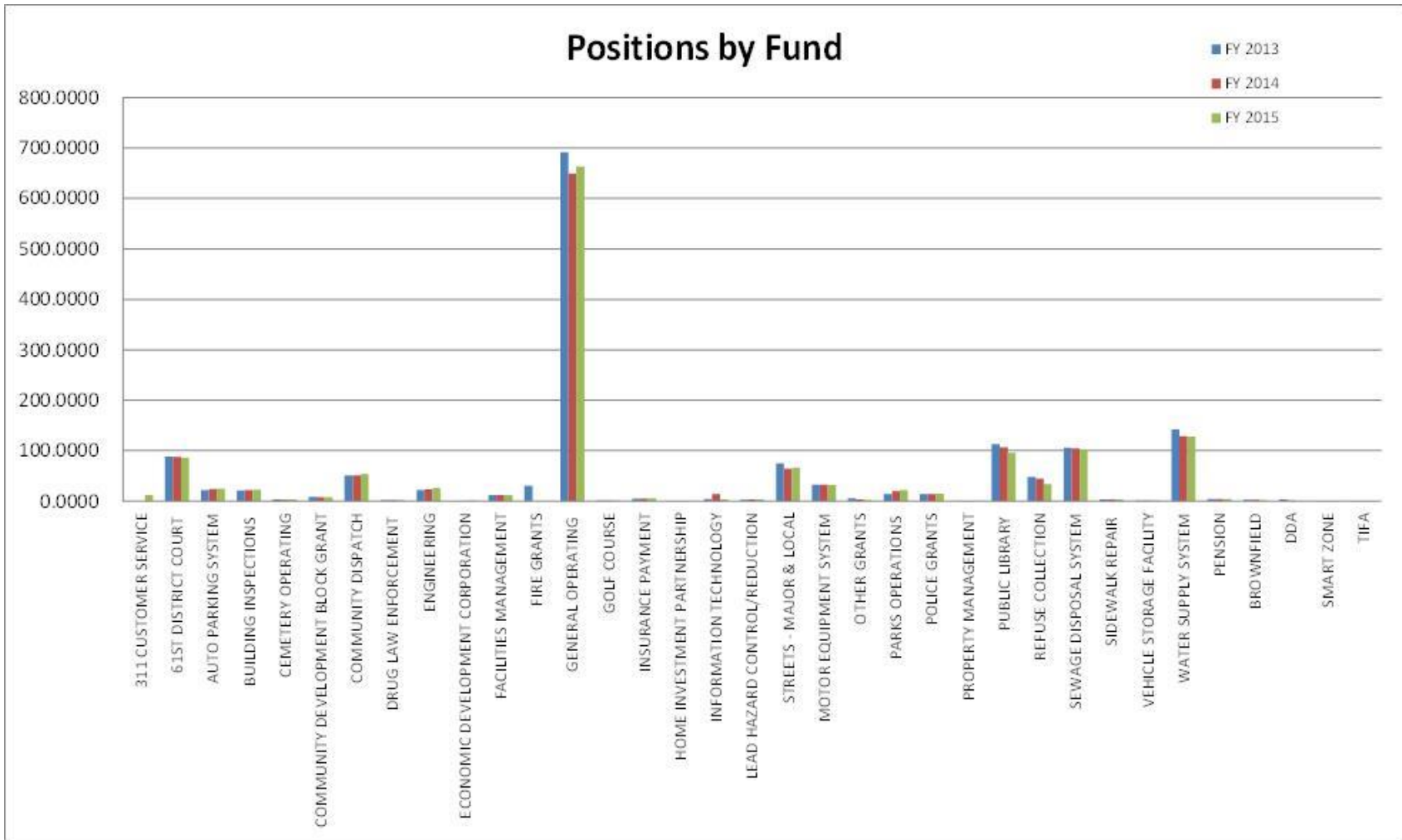
Positions by Bargaining Unit

2013
2014
2015



City of Grand Rapids
PERSONNEL BY FUND - FTEs
 FY2015-FY2019 Fiscal Plan

Fund	FTEs Authorized FY 2013	FTEs Authorized FY 2014	FTEs Proposed FY 2015	VAR
311 CUSTOMER SERVICE	0.0000	0.0000	12.0000	12.000
61ST DISTRICT COURT	88.0500	87.5000	86.0000	(1.500)
AUTO PARKING SYSTEM	22.2825	24.5230	24.5800	0.057
BUILDING INSPECTIONS	20.9700	22.0800	22.5300	0.450
CEMETERY OPERATING	3.4500	2.6800	3.1000	0.420
COMMUNITY DEVELOPMENT BLOCK GRANT	8.3300	7.5700	7.4200	(0.150)
COMMUNITY DISPATCH	51.0000	51.0000	53.5000	2.500
DRUG LAW ENFORCEMENT	2.0000	2.0000	2.0000	0.000
ENGINEERING	21.5100	23.3600	25.6000	2.240
ECONOMIC DEVELOPMENT CORPORATION	0.4500	0.6140	1.2100	0.596
FACILITIES MANAGEMENT	11.5750	11.7500	12.2500	0.500
FIRE GRANTS	30.0000	0.0000	0.0000	0.000
GENERAL OPERATING	691.6050	649.4020	663.5720	14.170
GOLF COURSE	1.4600	1.1500	1.1500	0.000
INSURANCE PAYMENT	5.0000	4.9000	5.3500	0.450
HOME INVESTMENT PARTNERSHIP	0.6500	0.5800	0.5800	0.000
INFORMATION TECHNOLOGY	3.6500	13.7500	3.5500	(10.200)
LEAD HAZARD CONTROL/REDUCTION	3.0000	3.1500	3.4000	0.250
STREETS - MAJOR & LOCAL	75.0800	63.9350	66.1800	2.245
MOTOR EQUIPMENT SYSTEM	32.8150	32.7000	32.2000	(0.500)
OTHER GRANTS	5.6000	3.1000	2.1000	(1.000)
PARKS OPERATIONS	13.8100	20.0650	22.0000	1.935
POLICE GRANTS	14.0000	14.0000	15.0000	1.000
PROPERTY MANAGEMENT	0.4000	0.2000	0.2500	0.050
PUBLIC LIBRARY	113.2500	106.6000	96.5000	(10.100)
REFUSE COLLECTION	48.4100	44.9000	34.0900	(10.810)
SEWAGE DISPOSAL SYSTEM	105.7400	104.3530	102.9630	(1.390)
SIDEWALK REPAIR	3.3125	3.5630	3.3300	(0.233)
VEHICLE STORAGE FACILITY	1.0100	1.1000	1.1000	0.000
WATER SUPPLY SYSTEM	141.9900	128.6250	127.9950	(0.630)
Subtotal Operating Funds:	1,520.40	1,429.15	1,431.50	2.350
COMPONENT UNITS & OTHER				
PENSION	4.00	4.00	4.00	0.000
BROWNFIELD	2.90	2.95	2.23	(0.720)
DDA	3.20	1.20	0.42	(0.780)
SMART ZONE	0.75	0.90	0.80	(0.100)
TIFA	0.05	0.05	0.05	0.000
TOTAL FTEs by Fund:	1,531.30	1,438.25	1,439.00	0.750



APPENDIX F

Group / Department Org / Fund Position Titles	Range	Bargaining Unit	FY13 Authorized	FY14 Authorized	FY15 REQUEST	Change from FY14	FTEs
A. "OTHER" GROUP							
LIBRARY DEPARTMENT (A110)							
PUBLIC LIBRARY FUND							
Assistant Library Director	8I	LIBMGT	1.0000	1.0000	1.0000	.0000	1.0000
Custodian	10G	LIB R&F	4.0000	3.0000	3.0000	.0000	3.0000
Executive Administrative Assistant	3I	LIBMGT	1.0000	1.0000	1.0000	.0000	1.0000
Librarian I	21G	LIB R&F	11.0000	11.0000	10.0000	(1.0000)	10.0000
Librarian I - Part Time (at 0.5 FTE's each)	10LPT	LIBRPT	2.0000	2.0000	.0000	(2.0000)	.0000
Librarian I I - Specialist	22G	LIB R&F	6.0000	5.0000	5.0000	.0000	5.0000
Librarian I I I - Supervisor	25L	LIB SUPV	7.0000	7.0000	5.0000	(2.0000)	5.0000
Librarian I V - Coordinator	27L	LIB SUPV	3.0000	3.0000	2.0000	(1.0000)	2.0000
Library Assistant I I - Part Time (at 0.50 ea)	03LPT	LIBRPT	18.0000	19.0000	25.0000	6.0000	12.5000
Library Assistant I I - Part Time (at 0.75 ea.)	03LPT	LIBRPT	1.0000	.0000	.0000	.0000	.0000
Library Business Manager	02I	LIBMGT	1.0000	1.0000	1.0000	.0000	1.0000
Library Business Office Administrative Assistant	12LPT	LIBRPT	1.0000	1.0000	1.0000	.0000	1.0000
Library Circulation Operations Supervisor	16L	LIB SUPV	.0000	.0000	2.0000	2.0000	2.0000
Library Circulation Services Supervisor	20L	LIB SUPV	1.0000	1.0000	1.0000	.0000	1.0000
Library Clerical Aide I I - Part Time (at 0.50 ea.)	08LPT	LIBRPT	37.0000	31.0000	35.0000	4.0000	17.5000
Library Clerical Aide I I - Part Time (at 0.75 ea.)	08LPT	LIBRPT	3.0000	.0000	.0000	.0000	.0000
Library Communications Assistant -Part Time (at 0.50 ea.)	16G	LIB R&F	.0000	.0000	1.0000	1.0000	.5000
Library Communications Assistant -Part Time (at 0.60 ea.)	16G	LIB R&F	1.0000	1.0000	.0000	(1.0000)	.0000
Library Director	9I	LIBMGT	1.0000	1.0000	1.0000	.0000	1.0000
Library Facilities Manager	21L	LIB SUPV	1.0000	1.0000	1.0000	.0000	1.0000
Library Human Resources Manager	02I	LIBMGT	1.0000	1.0000	1.0000	.0000	1.0000
Library Information Systems Assistant	25L	LIB R&F	1.0000	1.0000	1.0000	.0000	1.0000
Library Information Systems Manager	28L	LIB SUPV	1.0000	1.0000	1.0000	.0000	1.0000
Library Maintenance Mechanic	13G	LIB R&F	.0000	1.0000	1.0000	.0000	1.0000
Library Marketing & Communications Manager	4I	LIBMGT	1.0000	1.0000	1.0000	.0000	1.0000
Library Network Support Technician	11G	LIB R&F	1.0000	2.0000	2.0000	.0000	2.0000

APPENDIX F

Group / Department							
Org / Fund							
Position Titles	Range	Bargaining Unit	FY13 Authorized	FY14 Authorized	FY15 REQUEST	Change from FY14	FTEs
Library Network Support Technician - PT @ 0.50	11LPT	LIBRPT	1.0000	.0000	.0000	.0000	.0000
Library Page (at 0.50 ea)	1LPT	LIB PAGE	37.0000	37.0000	37.0000	.0000	18.5000
Library Web Branch Manager	22G	LIB R&F	1.0000	.0000	.0000	.0000	.0000
Office Assistant I I	9G	LIB R&F	14.0000	14.0000	3.0000	(11.0000)	3.0000
Office Assistant I I I	12G	LIB R&F	1.0000	1.0000	.0000	(1.0000)	.0000
Public Works Maintenance Worker I (at 0.50 ea.)	05LPT	LIBRPT	5.0000	7.0000	7.0000	.0000	3.5000
Public Works Maintenance Worker I (at 0.75 ea.)	05LPT	LIBRPT	1.0000	.0000	.0000	.0000	.0000
TOTAL LIBRARY			165.0000	155.0000	149.0000	(6.0000)	96.5000

CLERK'S DEPARTMENT (A120)

GENERAL OPERATING FUND

Administrative Analyst I	11	APA	1.0000	1.0000	1.0000	.0000	1.0000
Administrative Secretary	15A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
City Archives Officer	23A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Business Registration Coordinator	16A	GREIU	.0000	1.0000	.0000	(1.0000)	.0000
City Clerk		APPOINT	1.0000	1.0000	1.0000	.0000	1.0000
Deputy City Clerk	17	APA	1.0000	1.0000	1.0000	.0000	1.0000
Election Specialist	18A	GREIU	.0000	1.0000	1.0000	.0000	1.0000
Licensing Coordinator	21A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Office Assistant I I I	12A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Office Assistant I V	15A	GREIU	2.0000	1.0000	1.0000	.0000	1.0000
TOTAL CLERK'S DEPARTMENT			9.0000	10.0000	9.0000	(1.0000)	9.0000

EXECUTIVE DEPARTMENT (A130)

GENERAL OPERATING FUND

Assistant To The City Manager	01ATCM	EXECPLAN	1.0000	1.0000	1.0000	.0000	1.0000
City Commissioner		ELECTED	6.0000	6.0000	6.0000	.0000	6.0000
City Manager		CITYMNGR	1.0000	1.0000	1.0000	.0000	1.0000
City Mayor		ELECTED	1.0000	1.0000	1.0000	.0000	1.0000

APPENDIX F

Group / Department							
Org / Fund							
Position Titles	Range	Bargaining Unit	FY13 Authorized	FY14 Authorized	FY15 REQUEST	Change from FY14	FTEs
Communications Director	20U	MGTNON	.0000	.0000	1.0000	1.0000	1.0000
Secretary to the City Manager	9U	MGTNON	1.0000	1.0000	1.0000	.0000	1.0000
Secretary to the Mayor	7U	MGTNON	1.0000	1.0000	1.0000	.0000	1.0000
TOTAL EXECUTIVE DEPARTMENT			11.0000	11.0000	12.0000	1.0000	12.0000

B. COMMUNITY SERVICES GROUP

COMMUNITY DEVELOPMENT DEPARTMENT (B210)

COMMUNITY DEVELOPMENT - GRANT ACTIVITIES

GENERAL OPERATING FUND

Administrative Analyst I (Grant Writer)	11	APA	1.0000	1.0000	1.0000	.0000	1.0000
<i>Subtotal GOF</i>			1.0000	1.0000	1.0000	.0000	1.0000

OTHER GRANTS FUND

Administrative Services Officer I	16	APA	.0000	.0000	.0000	.0000	.0900
Administrative Services Officer I I	18	APA	.0000	.0000	.0000	.0000	.0100
Contract Administrator	11	APA	3.0000	1.0000	.0000	(1.0000)	.0000
<i>Subtotal Other Grants</i>			3.0000	1.0000	.0000	(1.0000)	.1000

CDBG GRANTS FUND

Accountant I	21A	GREIU	1.0000	.0000	.0000	.0000	.0000
Administrative Aide	4	APA	1.0000	1.0000	1.0000	.0000	.3000
Administrative Analyst I	11	APA	1.0000	.0000	.0000	.0000	.0000
Administrative Services Officer I	16	APA	1.0000	1.0000	1.0000	.0000	.6800
Administrative Services Officer I I	18	APA	1.0000	1.0000	1.0000	.0000	.6400
Contract Administrator	11	APA	1.0000	2.0000	2.0000	.0000	1.8500
Financial Assistant I I	13A	GREIU	1.0000	1.0000	1.0000	.0000	.8500
Housing Rehab Specialist I	19A	GREIU	.0000	1.0000	1.0000	.0000	1.0000
Housing Rehab Specialist I I	22A	GREIU	1.0000	.0000	.0000	.0000	.2500
Housing Rehab Supervisor	14	APA	1.0000	1.0000	1.0000	.0000	.6500
Loan Analyst	12	APA	1.0000	1.0000	1.0000	.0000	1.0000
Managing Director	24U	EXECPLAN	1.0000	1.0000	1.0000	.0000	.2000
<i>Subtotal CDBG</i>			11.0000	10.0000	10.0000	.0000	7.4200

APPENDIX F

Group / Department								
Org / Fund			Bargaining	FY13	FY14	FY15	Change from	FTEs
Position Titles	Range	Unit	Authorized	Authorized	REQUEST	FY14		
LEAD HAZARD REDUCTION GRANTS FUND								
Administrative Services Officer I	16	APA	.0000	.0000	.0000	.0000	.0000	.1500
Financial Assistant I I	13A	GREIU	.0000	.0000	.0000	.0000	.0000	.1500
Housing Rehab Specialist I	19A	GREIU	2.0000	1.0000	1.0000	.0000	.0000	1.0000
Housing Rehab Specialist I I	22A	GREIU	.0000	1.0000	1.0000	.0000	.0000	.7500
Housing Rehab Supervisor	14	APA	.0000	.0000	.0000	.0000	.0000	.3500
Office Assistant I I	10A	GREIU	1.0000	1.0000	1.0000	.0000	.0000	1.0000
<i>Subtotal LEAD</i>			3.0000	3.0000	3.0000	.0000	.0000	3.4000
HOME INVESTMENT PARTNERSHIP GRANTS FUND								
Administrative Services Officer I	16	APA	.0000	.0000	.0000	.0000	.0000	.0800
Administrative Services Officer I I	18	APA	.0000	.0000	.0000	.0000	.0000	.3500
Contract Administrator	11	APA	.0000	.0000	.0000	.0000	.0000	.1500
<i>Subtotal HOME</i>			.0000	.0000	.0000	.0000	.0000	.5800
<i>Subtotal Grant Activities</i>			18.0000	15.0000	14.0000	(1.0000)	(1.0000)	12.5000
COMMUNITY DEVELOPMENT - OUR COMMUNITY'S CHILDREN								
OTHER GRANTS FUND								
Administrative Aide	4	APA	1.0000	1.0000	1.0000	.0000	.0000	1.0000
Administrator - Office Children Youth Families	16	APA	1.0000	1.0000	1.0000	.0000	.0000	1.0000
<i>Subtotal OCC</i>			2.0000	2.0000	2.0000	.0000	.0000	2.0000
COMMUNITY DEVELOPMENT - CODE COMPLIANCE								
GENERAL OPERATING FUND								
Administrative Aide	4	APA	1.0000	1.0000	.0000	(1.0000)	(1.0000)	.3300
Administrative Analyst	11	APA	.0000	.0000	1.0000	1.0000	1.0000	.5000
Administrative Services Officer I I	18	APA	1.0000	1.0000	1.0000	.0000	.0000	.9000
Code Compliance Officer I I	19A	GREIU	12.0000	12.0000	12.0000	.0000	.0000	11.4000
Code Compliance Officer I I I	22A	GREIU	4.0000	4.0000	4.0000	.0000	.0000	3.6000
Code Compliance Supervisor	14	APA	1.0000	1.0000	1.0000	.0000	.0000	.9000
Information Systems Coordinator	15	APA	1.0000	1.0000	1.0000	.0000	.0000	1.0000
Managing Director	24U	EXECPLAN	.0000	.0000	.0000	.0000	.0000	.3700

APPENDIX F

Group / Department		Range	Bargaining Unit	FY13 Authorized	FY14 Authorized	FY15 REQUEST	Change from FY14	FTEs
Org / Fund	Position Titles							
	Office Assistant I I	10A	GREIU	2.0000	2.0000	2.0000	.0000	1.3000
	Office Assistant I I I	12A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
	<i>Subtotal Code Comp -GOF</i>			23.0000	23.0000	23.0000	.0000	21.3000
	REFUSE FUND							
	Administrative Services Officer I I	18	APA	.0000	.0000	.0000	.0000	.1000
	Code Compliance Officer I I	19A	GREIU	.0000	.0000	.0000	.0000	.6000
	Code Compliance Officer I I I	22A	GREIU	.0000	.0000	.0000	.0000	.4000
	Code Compliance Supervisor	14	APA	.0000	.0000	.0000	.0000	.1000
	Office Assistant I I	10A	GREIU	.0000	.0000	.0000	.0000	.7000
	<i>Subtotal Code Comp - Refuse</i>			.0000	.0000	.0000	.0000	1.9000
	<i>Subtotal Code Compliance</i>			23.0000	23.0000	23.0000	.0000	23.2000
	TOTAL COMMUNITY DEVELOPMENT DEPT			43.0000	40.0000	39.0000	(1.0000)	37.7000

PUBLIC SERVICES DEPARTMENT (B220)

STREETS & SANITATION DIVISION

MAJOR STREETS FUND

Accountant I	21A	GREIU	.0000	.0000	1.0000	1.0000	.4000
Administrative Aide	4	APA	.0000	.0000	.0000	.0000	.1200
Administrative Analyst I	11	APA	.0000	.0000	.0000	.0000	.4000
Equipment Operator I / I I	10A / 14A	GREIU	6.0000	7.0000	7.0000	.0000	7.4600
Financial Assistant I I	13A	GREIU	.0000	.0000	.0000	.0000	.4000
Information Systems Coordinator	15	APA	1.0000	.0000	.0000	.0000	.3300
Maintenance Assistant I / I I	7A / 10A	GREIU	12.0000	10.0000	10.0000	.0000	10.1700
Managing Director	24U	EXECPLAN	.0000	.0000	.0000	.0000	.1500
Office Assistant I I	10A	GREIU	1.0000	.0000	1.0000	1.0000	.5000
Office Assistant I I I	12A	GREIU	1.0000	1.0000	1.0000	.0000	.3300
Public Services Assistant	15A	GREIU	.0000	.0000	.0000	.0000	.5000
Public Services Director	23U	EXECPLAN	.0000	.0000	1.0000	1.0000	.5000
Public Services Manager	18	APA	1.0000	.0000	.0000	.0000	.1250

APPENDIX F

Group / Department							
Org / Fund							
Position Titles	Range	Bargaining Unit	FY13 Authorized	FY14 Authorized	FY15 REQUEST	Change from FY14	FTEs
Public Services Supervisor	13	APA	1.0000	1.0000	1.0000	.0000	1.2000
Streets & Sanitation Crew Leader	16A	GREIU	2.0000	.0000	.0000	.0000	.0000
<i>Subtotal Major Streets</i>			25.0000	19.0000	22.0000	3.0000	22.5850
LOCAL STREETS FUND							
Equipment Operator I / I I	10A / 14A	GREIU	4.0000	6.0000	6.0000	.0000	4.8900
Maintenance Assistant I / I I	7A / 10A	GREIU	8.0000	7.0000	7.0000	.0000	7.3800
Public Services Manager	18	APA	.0000	.0000	.0000	.0000	.3750
Public Services Supervisor	13	APA	.0000	1.0000	1.0000	.0000	.8000
Safety Technician	10	APA	.0000	.0000	.0000	.0000	.1000
<i>Subtotal Local Streets</i>			12.0000	14.0000	14.0000	.0000	13.5450
REFUSE FUND							
Accountant I	21A	GREIU	.0000	.0000	.0000	.0000	.6000
Administrative Aide	4	APA	.0000	.0000	.0000	.0000	.1300
Administrative Analyst I	11	APA	1.0000	1.0000	1.0000	.0000	.6000
Customer Services Specialist	18A	GREIU	1.0000	1.0000	.0000	(1.0000)	.0000
Equipment Operator I / I I	10A / 14A	GREIU	6.0000	5.0000	9.0000	4.0000	9.6500
Financial Assistant I I	13A	GREIU	.0000	1.0000	1.0000	.0000	.6000
Information Systems Coordinator	15	APA	.0000	1.0000	1.0000	.0000	.6700
Maintenance Assistant I / I I	7A / 10A	GREIU	4.0000	4.0000	4.0000	.0000	3.4500
Managing Director	24U	EXECPLAN	.0000	.0000	.0000	.0000	.1500
Office Assistant I I	10A	GREIU	.0000	.0000	.0000	.0000	.5000
Office Assistant I I I	12A	GREIU	.0000	.0000	.0000	.0000	.6700
Public Services Assistant	15A	GREIU	.0000	1.0000	1.0000	.0000	.5000
Public Services Director	23U	EXECPLAN	.0000	.0000	.0000	.0000	.5000
Public Services Manager	18	APA	.0000	1.0000	1.0000	.0000	.5000
Public Services Specialist	16A	GREIU	1.0000	.0000	.0000	.0000	.0000
Public Services Supervisor	13	APA	1.0000	2.0000	1.0000	(1.0000)	1.0000

APPENDIX F

Group / Department		Range	Bargaining Unit	FY13 Authorized	FY14 Authorized	FY15 REQUEST	Change from FY14	FTEs
Org / Fund								
Position Titles								
Refuse Packer Operator		14A	GREIU	28.0000	26.0000	16.0000	(10.0000)	16.0000
Safety Technician		10	APA	.0000	.0000	.0000	.0000	.1000
<i>Subtotal Refuse</i>				42.0000	43.0000	35.0000	(8.0000)	35.6200
TOTAL PUBLIC SERVICES DEPARTMENT				79.0000	76.0000	71.0000	(5.0000)	71.7500

PARKS DEPARTMENT (B230)

PARKS DIVISION

PARKS SUBFUND

Administrative Aide	4	APA	.0000	.0000	.0000	.0000	.1200	
Administrative Analyst I	11	APA	1.0000	1.0000	1.0000	.0000	1.0000	
Administrative Secretary	15A	GREIU	.0000	.0000	1.0000	1.0000	1.0000	
Carpenter	16A	GREIU	1.0000	1.0000	1.0000	.0000	.9000	
Customer Services Specialist	18A	GREIU	.0000	.0000	1.0000	1.0000	.5000	
Director of Parks and Recreation	23U	EXECPLAN	.0000	1.0000	1.0000	.0000	1.0000	
Financial Assistant I	11A	GREIU	1.0000	.0000	.0000	.0000	.0000	
Financial Assistant II	13A	GREIU	1.0000	1.0000	1.0000	.0000	.7500	
Forester	13	APA	1.0000	1.0000	1.0000	.0000	1.0000	
Groundskeeper I / II	9A / 12A	GREIU	3.0000	3.0000	3.0000	.0000	2.7500	
Groundskeeper III	15A	GREIU	2.0000	2.0000	2.0000	.0000	1.9500	
Managing Director	24U	EXECPLAN	.0000	.0000	.0000	.0000	.1300	
Office Assistant II	10A	GREIU	1.0000	1.0000	.0000	(1.0000)	.0000	
Public Services Director	23U	EXECPLAN	1.0000	1.0000	.0000	(1.0000)	.0000	
Public Services Manager	18	APA	1.0000	1.0000	1.0000	.0000	1.0000	
Public Services Supervisor	13	APA	2.0000	1.0000	1.0000	.0000	.9000	
Recreation Supervisor	10	APA	1.0000	1.0000	1.0000	.0000	1.0000	
Tree Trimmer I	11A	GREIU	4.0000	4.0000	4.0000	.0000	4.0000	
Tree Trimmer II	14A	GREIU	4.0000	4.0000	4.0000	.0000	4.0000	
<i>Subtotal Parks Operations</i>				24.0000	23.0000	23.0000	.0000	22.0000

APPENDIX F

Group / Department Org / Fund	Range	Bargaining Unit	FY13 Authorized	FY14 Authorized	FY15 REQUEST	Change from FY14	FTEs
AFTER SCHOOL SUBFUND							
Recreation Program Coordinator	3	APA	2.0000	.0000	.0000	.0000	.0000
Recreation Supervisor	10	APA	1.0000	.0000	.0000	.0000	.0000
<i>Subtotal After School</i>			3.0000	.0000	.0000	.0000	.0000
CEMETERY SUBFUND							
Customer Services Specialist	18A	GREIU	.0000	.0000	.0000	.0000	.5000
Financial Assisstant I I	13A	GREIU	.0000	.0000	.0000	.0000	.2500
Groundskeeper I / I I	9A / 12A	GREIU	1.0000	1.0000	.0000	(1.0000)	.2500
Groundskeeper I I I	15A	GREIU	1.0000	1.0000	2.0000	1.0000	2.0000
Public Services Supervisor	13	APA	.0000	.0000	.0000	.0000	.1000
<i>Subtotal Cemetery</i>			2.0000	2.0000	2.0000	.0000	3.1000
GOLF COURSE SUBFUND							
Carpenter	16A	GREIU	.0000	.0000	.0000	.0000	.1000
Golf Course Manager	10	APA	1.0000	.0000	.0000	.0000	.0000
Greenskeeper	17A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Groundskeeper I I I	15A	GREIU	.0000	.0000	.0000	.0000	.0500
<i>Subtotal Golf Course</i>			2.0000	1.0000	1.0000	.0000	1.1500
TOTAL PARKS DEPARTMENT			31.0000	26.0000	26.0000	.0000	26.2500

C. DESIGN, DEVELOPMENT STRATEGIC and ENTERPRISE SERVICES GROUP

DESIGN, DEVELOPMENT & CMNTY ENGAGEMENT DEPARTMENT (C310)

PLANNING OFFICE-GENERAL OPERATING FUND

Administrative Aide	4	APA	.0000	.0000	1.0000	1.0000	.5000
Administrative Analyst I	11	APA	.0000	.0000	1.0000	1.0000	1.0500
Administrative Analyst I I	16	APA	.0000	.0000	.0000	.0000	.0500
Administrative Secretary	05U	MGTNON	.0000	.0000	.0000	.0000	.0500
Assistant Planning Director	18	APA	1.0000	2.0000	2.0000	.0000	2.0000
Community Engagement Coordinator	11	APA	.0000	1.0000	.0000	(1.0000)	.0000
Deputy City Manager	26U	EXECPLAN	.0000	.0000	.0000	.0000	.0500

APPENDIX F

Group / Department							
Org / Fund							
Position Titles	Range	Bargaining Unit	FY13 Authorized	FY14 Authorized	FY15 REQUEST	Change from FY14	FTEs
Graphic Illustrator	17A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Historic Preservation Specialist	23A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Managing Director	24U	EXECPLAN	.0000	1.0000	1.0000	.0000	1.0000
Office Assistant I V	15A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Planner I / II	20A /23A	GREIU	3.0000	2.0000	2.0000	.0000	2.0000
Planning Director	23U	EXECPLAN	1.0000	.0000	.0000	.0000	.0000
Planning Supervisor	13	APA	1.0000	1.0000	1.0000	.0000	.6700
Sign Inspector	17A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
<i>Subtotal Planning</i>			10.0000	11.0000	12.0000	1.0000	11.3700
BUILDING INSPECTION FUND							
Administrative Aide	4	APA	.0000	.0000	.0000	.0000	.5000
Administrative Analyst I	11	APA	.0000	.0000	.0000	.0000	.6000
Administrative Analyst II	16	APA	.0000	.0000	.0000	.0000	.0500
Administrative Secretary	05U	MGTNON	.0000	.0000	.0000	.0000	.1000
Assistant Building Official	14	APA	1.0000	1.0000	1.0000	.0000	1.0000
Building Inspector I	19A	GREIU	4.0000	3.0000	3.0000	.0000	3.0000
Building Inspector II	22A	GREIU	1.0000	2.0000	2.0000	.0000	2.0000
Building Official	17	APA	1.0000	1.0000	1.0000	.0000	1.0000
Customer Services Specialist	18A	GREIU	.0000	.0000	.0000	.0000	.3500
Deputy City Manager	26U	EXECPLAN	.0000	.0000	.0000	.0000	.1000
Electrical Inspector I	19A	GREIU	3.0000	3.0000	3.0000	.0000	3.0000
Electrical Inspector II	22A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Fire Prevention Inspector	3B	IAFF	.0000	.0000	.0000	.0000	.5000
Information Systems Coordinator	15	APA	1.0000	1.0000	1.0000	.0000	1.0000
Mechanical Inspector I	19A	GREIU	2.0000	2.0000	2.0000	.0000	2.0000
Mechanical Inspector II	22A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Office Assistant III	12A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Office Assistant I V	15A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Planning Supervisor	13	APA	.0000	.0000	.0000	.0000	.3300
Plans Examiner	12	APA	.0000	1.0000	1.0000	.0000	1.0000

APPENDIX F

Group / Department	Org / Fund	Position Titles	Range	Bargaining Unit	FY13 Authorized	FY14 Authorized	FY15 REQUEST	Change from FY14	FTEs
		Plumbing Inspector I	19A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
		Plumbing Inspector II	22A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
		<i>Subtotal Bldg Inspection</i>			19.0000	20.0000	20.0000	.0000	22.5300
TOTAL DESIGN, DEVELOPMENT & CMNTY ENGAGEMENT DEPT.					29.0000	31.0000	32.0000	1.0000	33.9000

ECONOMIC DEVELOPMENT DEPARTMENT (C315)

ECONOMIC DEVELOPMENT OFFICE

PROPERTY MGT. FUND

Administrative Analyst I	11	APA	.0000	.0000	.0000	.0000	.0500
Economic Development Coordinator I / I I	14 / 17	APA	.0000	.0000	.0000	.0000	.1000
Economic Development Director	21U	EXECPLAN	1.0000	.0000	.0000	.0000	.1000
<i>Subtotal Property Management Fund</i>			1.0000	.0000	.0000	.0000	.2500

ECONOMIC DEVELOPMENT FUND

Administrative Analyst I	11	APA	1.0000	.0000	.0000	.0000	.3000
Administrative Analyst II	16	APA	.0000	.0000	.0000	.0000	.0100
Administrative Secretary	05U	MGTONON	1.0000	.0000	.0000	.0000	.0500
Economic Development Assistant	16A	GREIU	.0000	.0000	.0000	.0000	.1500
Economic Development Coordinator I / I I	14 / 17	APA	1.0000	.0000	.0000	.0000	.4000
Economic Development Director	21U	EXECPLAN	.0000	.0000	.0000	.0000	.3000
<i>Subtotal Economic Development Fund</i>			3.0000	.0000	.0000	.0000	1.2100
<i>Subtotal Economic Development Office</i>			4.0000	.0000	.0000	.0000	1.4600

NON BUDGETED FUNDS

DOWNTOWN DEVELOPMENT AUTHORITY - NOT BUDGETED BY CITY

Administrative Secretary	5U	MGTONON	1.0000	.0000	.0000	.0000	.0000
Debt And Authority Finance Officer	17	APA	.0000	.0000	.0000	.0000	.2500
Economic Development Assistant	16A	GREIU	.0000	.0000	.0000	.0000	.1700
Executive Director - D D A	21U	EXECPLAN	1.0000	.0000	.0000	.0000	.0000
Planner I / I I	20A / 23A	GREIU	1.0000	1.0000	.0000	(1.0000)	.0000
<i>Subtotal DDA</i>			3.0000	1.0000	.0000	(1.0000)	.4200

APPENDIX F

Group / Department								
Org / Fund			Bargaining	FY13	FY14	FY15	Change from	FTEs
Position Titles	Range	Unit	Authorized	Authorized	REQUEST	FY14		
TAX INCREMENT FINANCE AUTHORITY - NOT BUDGETED BY CITY								
Debt And Authority Finance Officer	17	APA	.0000	.0000	.0000	.0000	.0000	.0500
	<i>Subtotal TIFA</i>		<u>.0000</u>	<u>.0000</u>	<u>.0000</u>	<u>.0000</u>	<u>.0000</u>	<u>.0500</u>
BROWNFIELD - NOT BUDGETED BY CITY								
Administrative Analyst I	11	APA	.0000	1.0000	1.0000	.0000	.0000	.9500
Debt And Authority Finance Officer	17	APA	.0000	.0000	.0000	.0000	.0000	.1000
Deputy City Manager	26U	EXECPLAN	.0000	.0000	.0000	.0000	.0000	.0500
Economic Development Assistant	16A	GREIU	.0000	1.0000	1.0000	.0000	.0000	.3800
Economic Development Coordinator I / I I	14 / 17	APA	.0000	1.0000	1.0000	.0000	.0000	.5000
Economic Development Director	21U	EXECPLAN	.0000	1.0000	1.0000	.0000	.0000	.2500
	<i>Subtotal Brownfield</i>		<u>.0000</u>	<u>4.0000</u>	<u>4.0000</u>	<u>.0000</u>	<u>.0000</u>	<u>2.2300</u>
SMARTZONE - NOT BUDGETED BY CITY								
Debt And Authority Finance Officer	17	APA	.0000	.0000	.0000	.0000	.0000	.1000
Deputy City Manager	26U	EXECPLAN	.0000	.0000	.0000	.0000	.0000	.0500
Economic Development Assistant	16A	GREIU	.0000	.0000	.0000	.0000	.0000	.3000
Economic Development Director	21U	EXECPLAN	.0000	.0000	.0000	.0000	.0000	.3500
	<i>Subtotal Smartzone</i>		<u>.0000</u>	<u>.0000</u>	<u>.0000</u>	<u>.0000</u>	<u>.0000</u>	<u>.8000</u>
TOTAL ECONOMIC DEVELOPMENT DEPT			<u>7.0000</u>	<u>5.0000</u>	<u>4.0000</u>	<u>(1.0000)</u>		<u>4.9600</u>

ENGINEERING DEPARTMENT (C320)

ENGINEERING FUND

Administrative Analyst I	11	APA	1.0000	1.0000	1.0000	.0000	.0000	1.1000
Administrative Analyst I - Accountant	11	APA	1.0000	1.0000	1.0000	.0000	.0000	1.0000
Administrative Analyst I I	18	APA	.0000	.0000	.0000	.0000	.0000	.1000
Administrative Secretary	05U	MGTONON	.0000	.0000	.0000	.0000	.0000	.1000
Assistant City Engineer	22	APA	2.0000	2.0000	2.0000	.0000	.0000	1.9500
Assistant Project Manager	15	APA	2.0000	3.0000	4.0000	1.0000	.0000	3.7500
Business Manager	13	APA	.0000	1.0000	1.0000	.0000	.0000	1.0000
City Engineer	24U	EXECPLAN	1.0000	1.0000	1.0000	.0000	.0000	1.0000
Civil Engineer I	22A	GREIU	4.0000	4.0000	5.0000	1.0000	.0000	5.0000

APPENDIX F

Group / Department							
Org / Fund							
Position Titles	Range	Bargaining Unit	FY13 Authorized	FY14 Authorized	FY15 REQUEST	Change from FY14	FTEs
Deputy City Manager	26U	EXECPLAN	.0000	.0000	.0000	.0000	.1000
Draftsperson Specialist	20A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Engineering Assistant I I	22A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Engineering Office Administrative Specialist	20A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Engineering Systems Specialist	24A	GREIU	.0000	1.0000	1.0000	.0000	1.0000
Financial Assistant I I	13A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Land Surveyor	26A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Office Assistant I I I	12A	GREIU	2.0000	2.0000	2.0000	.0000	2.0000
Project Manager	18	APA	1.0000	.0000	.0000	.0000	.0000
Property Acquisition Officer	22AB	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Senior Project Engineer	17	APA	1.0000	1.0000	1.0000	.0000	1.0000
Traffic Technician	16A	GREIU	.0000	.0000	.0000	.0000	.5000
<i>Subtotal Engineering</i>			21.0000	23.0000	25.0000	2.0000	25.6000
SIDEWALK FUND							
Administrative Analyst I I	16	APA	.0000	.0000	.0000	.0000	.0100
Administrative Secretary	05U	MGTNON	.0000	.0000	.0000	.0000	.0100
Assistant City Engineer	22	APA	.0000	.0000	.0000	.0000	.0500
Assistant Project Manager	15	APA	.0000	.0000	.0000	.0000	.2500
Deputy City Manager	26U	EXECPLAN	.0000	.0000	.0000	.0000	.0100
Engineering Assistant I	16A	GREIU	2.0000	2.0000	2.0000	.0000	2.0000
Office Assistant I I	10A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
<i>Subtotal Sidewalks</i>			3.0000	3.0000	3.0000	.0000	3.3300
TOTAL ENGINEERING DEPARTMENT			24.0000	26.0000	28.0000	2.0000	28.9300

ENTERPRISE SERVICES DEPARTMENT (C330)

TRAFFIC SAFETY OFFICE

GENERAL OPERATING FUND

Administrative Aide	4	APA	.0000	.0000	.0000	.0000	.0500
Administrative Secretary	15A	GREIU	.0000	.0000	.0000	.0000	.2500

APPENDIX F

Group / Department								
Org / Fund								
Position Titles	Range	Bargaining Unit	FY13 Authorized	FY14 Authorized	FY15 REQUEST	Change from FY14	FTEs	
Financial Analyst	12	APA	.0000	.0000	1.0000	1.0000	.7500	
Financial Assistant I	11A	GREIU	1.0000	1.0000	.0000	(1.0000)	.0000	
Information System Coordinator	15	APA	.0000	.0000	1.0000	1.0000	.5000	
Inventory Asset Manager	15	APA	.0000	.0000	.0000	.0000	.1500	
Line Foreperson	20A	GREIU	2.0000	2.0000	2.0000	.0000	2.0000	
Lineworker I / II	13A / 17A	GREIU	6.0000	6.0000	5.0000	(1.0000)	5.0000	
Managing Director	24U	EXECPLAN	.0000	.0000	.0000	.0000	.1000	
Office Assistant I	7A	GREIU	.0000	.0000	.0000	.0000	.2500	
Signals and Lighting Supervisor	13	APA	.0000	1.0000	1.0000	.0000	.5000	
Utility Supervisor	14	APA	1.0000	1.0000	1.0000	.0000	.5000	
Utility Systems Manager	20	APA	1.0000	1.0000	1.0000	.0000	.5000	
<i>Subtotal Street Lighting GOF</i>			11.0000	12.0000	12.0000	.0000	10.5500	
MAJOR STREETS FUND								
Administrative Analyst I I	16	APA	.0000	.0000	.0000	.0000	.2000	
Administrative Secretary	15A	GREIU	1.0000	1.0000	1.0000	.0000	.7500	
Information Systems Coordinator	15	APA	.0000	.0000	.0000	.0000	.1250	
Line Foreperson	20A	GREIU	2.0000	2.0000	1.0000	(1.0000)	1.0000	
Lineworker I / I I	13A / 17A	GREIU	5.0000	4.0000	5.0000	1.0000	5.0000	
Office Assistant I	7A	GREIU	1.0000	1.0000	1.0000	.0000	.7500	
Sign Fabricator I / I I	10A / 13A	GREIU	4.0000	4.0000	4.0000	.0000	4.0000	
Sign Fabricator I I I	16A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000	
Signals and Lighting Supervisor	13	APA	.0000	.0000	.0000	.0000	.5000	
Signals Electronics Technician I / I I	17A	GREIU	5.0000	5.0000	6.0000	1.0000	6.0000	
Traffic Engineer	24A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000	
Traffic System Engineer	16	APA	1.0000	1.0000	1.0000	.0000	1.0000	
Traffic Systems Programmer	21A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000	
Traffic Technician	16A	GREIU	2.0000	2.0000	2.0000	.0000	1.5000	

APPENDIX F

Group / Department								
Org / Fund			Bargaining	FY13	FY14	FY15	Change from	FTEs
Position Titles	Range	Unit	Authorized	Authorized	REQUEST	FY14		
Utility Supervisor	14	APA	.0000	.0000	.0000	.0000	.0000	.5000
Utility Systems Manager	20	APA	.0000	.0000	.0000	.0000	.0000	.5000
<i>Subtotal Traffic Safety-Major Streets</i>			24.0000	23.0000	24.0000	1.0000		24.8250
LOCAL STREETS FUND								
Information System Coordinator	15	APA	.0000	.0000	.0000	.0000	.0000	.1250
<i>Subtotal Traffic Safety-Major Streets</i>			.0000	.0000	.0000	.0000		.1250
<i>Subtotal Traffic Safety Office</i>			35.0000	35.0000	36.0000	1.0000		35.5000
WATER DIVISION								
WATER FUND								
Accounts Receivable Coordinator	21A	GREIU	.0000	1.0000	1.0000	.0000	.0000	1.0000
Administrative Aide	4	APA	1.0000	1.0000	1.0000	.0000	.0000	.7000
Administrative Analyst I	11	APA	.0000	.0000	.0000	.0000	.0000	.2000
Administrative Analyst II	16	APA	.0000	.0000	.0000	.0000	.0000	.5500
Administrative Secretary	05U	MGTON	.0000	.0000	.0000	.0000	.0000	.3000
Administrative Services Officer II	18	APA	2.0000	1.0000	1.0000	.0000	.0000	1.0000
Assistant Water System Manager	21	APA	1.0000	1.0000	1.0000	.0000	.0000	.7000
Assistant Water System Mechanic	12A	GREIU	.0000	.0000	1.0000	1.0000	1.0000	1.0000
Business Manager	13	APA	.0000	1.0000	1.0000	.0000	.0000	1.0000
Business Office Support	13A	GREIU	.0000	2.0000	.0000	(2.0000)	.0000	.0000
Business Office Representative	16A	GREIU	.0000	.0000	5.0000	5.0000	5.0000	5.0000
Buyer	10	APA	.0000	.0000	.0000	.0000	.0000	.2000
Cashier I	8A	GREIU	1.0000	.0000	.0000	.0000	.0000	.0000
Chemist I / II	19A / 23A	GREIU	2.0000	2.0000	2.0000	.0000	.0000	2.0000
Collections Agent	16A	GREIU	2.0000	2.0000	.0000	(2.0000)	.0000	.0000
Custodian	10A	GREIU	1.0000	1.0000	1.0000	.0000	.0000	1.0000
Customer Services Specialist	18A	GREIU	4.0000	3.0000	2.0000	(1.0000)	.0000	1.3250
Deputy City Manager	26U	EXECPLAN	.0000	.0000	.0000	.0000	.0000	.2500
Draftsperson I / II	13A / 17A	GREIU	1.0000	1.0000	1.0000	.0000	.0000	1.0000
Electrician I	17A	GREIU	1.0000	1.0000	1.0000	.0000	.0000	1.0000
Electrician II	22A	GREIU	4.0000	4.0000	4.0000	.0000	.0000	4.0000

APPENDIX F

Group / Department	Org / Fund	Range	Bargaining Unit	FY13 Authorized	FY14 Authorized	FY15 REQUEST	Change from FY14	FTEs
Engineering Assistant I		16A	GREIU	3.0000	3.0000	1.0000	(2.0000)	1.0000
Engineering Assistant II		22A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Financial Analyst		12	APA	1.0000	1.0000	1.0000	.0000	.6500
Financial Assistant I		11A	GREIU	13.0000	1.0000	1.0000	.0000	.5000
Financial Systems Administrator		18	APA	.0000	1.0000	.0000	(1.0000)	.0000
Hydraulic Engineer		17	APA	1.0000	1.0000	1.0000	.0000	.5000
Information Systems Coordinator		15	APA	2.0000	2.0000	2.0000	.0000	2.7500
Information Technology Manager		18	APA	.0000	.0000	1.0000	1.0000	1.0000
Inventory Asset Manager		15	APA	1.0000	1.0000	1.0000	.0000	.4000
IT Support Specialist		21A	GREIU	.0000	2.0000	2.0000	.0000	2.0000
Laboratory Technician I / II		14A / 16A	GREIU	1.0000	.0000	.0000	.0000	.0000
Machinist		17A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Maintenance Assistant I / II		7A / 10A	GREIU	2.0000	2.0000	2.0000	.0000	2.0000
Maintenance Planner/Scheduler Technician		18A	GREIU	.0000	.0000	1.0000	1.0000	1.0000
Managing Director		24U	EXECPLAN	.0000	.0000	.0000	.0000	.3000
Meter Reader I / II		10A / 12A	GREIU	5.0000	5.0000	5.0000	.0000	5.0000
Meter Reader Specialist		16A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Office Assistant III		12A	GREIU	4.0000	4.0000	3.0000	(1.0000)	3.0000
Plumbing Inspector I		19A	GREIU	2.0000	2.0000	2.0000	.0000	1.6000
Plumbing Inspector II		22A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Project Engineer		15	APA	1.0000	1.0000	1.0000	.0000	.5000
Safety Technician		10	APA	.0000	.0000	.0000	.0000	.2000
Senior Sewer Maintenance Worker		16A	GREIU	2.0000	2.0000	.0000	(2.0000)	.0000
Senior Water System Mechanic		19A	GREIU	5.0000	5.0000	5.0000	.0000	5.0000
Sewer Maintenance Worker I		12A	GREIU	7.0000	7.0000	.0000	(7.0000)	.0000
Sewer Maintenance Worker II		14A	GREIU	2.0000	2.0000	.0000	(2.0000)	.0000
Storekeeper I		12A	GREIU	1.0000	.0000	.0000	.0000	.0000
Storekeeper II		14A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Trench Inspector		16A	GREIU	1.0000	1.0000	1.0000	.0000	.5000
Utilities Crew Leader		16A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000

APPENDIX F

Group / Department							
Org / Fund							
Position Titles	Range	Bargaining Unit	FY13 Authorized	FY14 Authorized	FY15 REQUEST	Change from FY14	FTEs
Utilities Field Operations Supervisor	13	APA	2.0000	2.0000	2.0000	.0000	1.5000
Utility Financial Officer	17	APA	1.0000	1.0000	1.0000	.0000	.5000
Utility Locator	14A	GREIU	1.0000	1.0000	.0000	(1.0000)	.0000
Utility Maintenance Mechanic I / I I	12A / 16A	GREIU	11.0000	10.0000	9.0000	(1.0000)	9.0000
Utility Maintenance Mechanic I I I	18A	GREIU	5.0000	5.0000	5.0000	.0000	5.0000
Utility Meter Worker	14A	GREIU	.0000	1.0000	1.0000	.0000	1.0000
Utility Supervisor	14	APA	4.0000	3.0000	3.0000	.0000	2.8300
Water Distribution Shift Supervisor	10	APA	5.0000	5.0000	5.0000	.0000	5.0000
Water Filtration Plant Superintendent	18	APA	1.0000	1.0000	1.0000	.0000	1.0000
Water Meter Repair Worker I I	13A	GREIU	1.0000	.0000	.0000	.0000	.0000
Water Plant Operator I / I I	12A / 16A	GREIU	10.0000	10.0000	10.0000	.0000	10.0000
Water Plant Operator I I I	20A	GREIU	6.0000	6.0000	6.0000	.0000	6.0000
Water Quality Specialist	19A	GREIU	1.0000	.0000	.0000	.0000	.0000
Water Service Specialist	18A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Water Service Worker I / I I	12A / 14A	GREIU	10.0000	10.0000	10.0000	.0000	10.0000
Water System Manager	23U	EXECPLAN	1.0000	1.0000	1.0000	.0000	1.0000
Water System Mechanic	16A	GREIU	16.0000	16.0000	15.0000	(1.0000)	15.0000
<i>Subtotal Water Division</i>			156.0000	143.0000	128.0000	(15.0000)	124.9550

ENVIRONMENTAL PROTECTION DIVISION

SEWAGE DISPOSAL SYSTEM FUND

Administrative Aide	4	APA	.0000	.0000	.0000	.0000	.0500
Administrative Analyst I	11	APA	1.0000	1.0000	1.0000	.0000	.2000
Administrative Analyst I I	16	APA	1.0000	1.0000	1.0000	.0000	.5400
Administrative Secretary	05U	MGTONON	1.0000	1.0000	1.0000	.0000	.3000
Assistant Sewer Maintenance Worker	10A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Assistant Water System Manager	21	APA	.0000	.0000	.0000	.0000	.3000
Asst. Environmental Services Manager	20	APA	1.0000	1.0000	1.0000	.0000	1.0000
Buyer	10	APA	1.0000	1.0000	1.0000	.0000	.7000
Chemist I / I I	19A / 23A	GREIU	3.0000	3.0000	3.0000	.0000	3.0000

APPENDIX F

Group / Department								
Org / Fund								
Position Titles	Range	Bargaining Unit	FY13 Authorized	FY14 Authorized	FY15 REQUEST	Change from FY14	FTEs	
Collection System Asset Supervisor	14	APA	1.0000	1.0000	1.0000	.0000	1.0000	
Collection System Asset Technician	14A	GREIU	9.0000	10.0000	8.0000	(2.0000)	8.0000	
Customer Services Specialist	18A	GREIU	.0000	.0000	.0000	.0000	.1630	
Deputy City Manager	26U	EXECPLAN	1.0000	1.0000	1.0000	.0000	.2900	
Electrician I	17A	GREIU	2.0000	2.0000	2.0000	.0000	2.0000	
Electrician I I	22A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000	
Engineering Assistant I	16A	GREIU	.0000	.0000	2.0000	2.0000	2.0000	
Environmental Assessment Supervisor	17	APA	1.0000	1.0000	1.0000	.0000	.8500	
Environmental Services Manager	23U	EXECPLAN	1.0000	1.0000	1.0000	.0000	1.0000	
Financial Analyst	12	APA	.0000	.0000	.0000	.0000	.5500	
Financial Assistant I	11A	GREIU	2.0000	2.0000	2.0000	.0000	2.5000	
Hydraulic Engineer	17	APA	.0000	.0000	.0000	.0000	.5000	
Information Systems Coordinator	15	APA	1.0000	1.0000	1.0000	.0000	1.0000	
Instrument Technician	18A	GREIU	3.0000	3.0000	3.0000	.0000	3.0000	
Inventory Asset Manager	15	APA	.0000	.0000	.0000	.0000	.4000	
Laboratory Technician I / I I	14A / 16A	GREIU	5.0000	5.0000	5.0000	.0000	5.0000	
Maintenance Painter	16A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000	
Maintenance Planner Scheduler Technician	18A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000	
Managing Director	24U	EXECPLAN	.0000	.0000	.0000	.0000	.3000	
Office Assisstant IV	15A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000	
Plant Assistant I / I I	10A / 12A	GREIU	7.0000	4.0000	4.0000	.0000	4.0000	
Plumbing Inspector I	19A	GREIU	.0000	.0000	.0000	.0000	.4000	
Predictive Maintenance Technician	18A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000	
Project Engineer	15	APA	.0000	1.0000	1.0000	.0000	1.1500	
Safety Technician	10	APA	.0000	.0000	.0000	.0000	.2000	
Senior Sewer Maintenance Worker	16A	GREIU	.0000	.0000	2.0000	2.0000	2.0000	
Sewer Camera Monitor Operator	16A	GREIU	2.0000	2.0000	2.0000	.0000	2.0000	
Sewer Maintenance Worker I	12A	GREIU	.0000	.0000	5.0000	5.0000	5.0000	
Sewer Maintenance Worker II	14A	GREIU	.0000	.0000	1.0000	1.0000	1.0000	
Storekeeper I I	14A	GREIU	2.0000	2.0000	2.0000	.0000	2.0000	

APPENDIX F

Group / Department							
Org / Fund							
Position Titles	Range	Bargaining Unit	FY13 Authorized	FY14 Authorized	FY15 REQUEST	Change from FY14	FTEs
Trench Inspector	16A	GREIU	.0000	.0000	.0000	.0000	.5000
Utilities Crew Leader	16A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Utilities Field Operations Supervisor	13	APA	.0000	.0000	.0000	.0000	.5000
Utility Financial Officer	17	APA	.0000	.0000	.0000	.0000	.5000
Utility Locator	14A	GREIU	.0000	.0000	1.0000	1.0000	1.0000
Utility Maintenance Mechanic I / I I	12A / 16A	GREIU	13.0000	11.0000	10.0000	(1.0000)	10.0000
Utility Maintenance Mechanic I I I	18A	GREIU	1.0000	.0000	.0000	.0000	.0000
Utility Maintenance Supervisor	12	APA	.0000	1.0000	1.0000	.0000	1.0000
Utility Operator/Maintainer	18A	GREIU	.0000	.0000	6.0000	6.0000	6.0000
Utility Supervisor	14	APA	.0000	.0000	.0000	.0000	.1700
Waste Water O&M Supervisor	14	APA	5.0000	5.0000	5.0000	.0000	5.0000
Waste Water Plant Operator I / I I	12A / 16A	GREIU	13.0000	11.0000	10.0000	(1.0000)	10.0000
Waste Water Plant Operator Maintainer	17A	GREIU	.0000	3.0000	.0000	(3.0000)	.0000
Waste Water Plant Supervisor	17	APA	1.0000	.0000	.0000	.0000	.0000
Waste Water Plant Superintendent	20	APA	.0000	1.0000	1.0000	.0000	1.0000
Waste Water Technical Control Supervisor	14	APA	1.0000	1.0000	1.0000	.0000	1.0000
Waste Water/Stormwater Maintenance Superintendent	17	APA	1.0000	1.0000	1.0000	.0000	.9000
Water Pollution Control Inspector	21A	GREIU	5.0000	5.0000	5.0000	.0000	5.0000
Water Pollution Control Officer	26A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
<i>Subtotal EP Sewage Disposal Fund</i>			93.0000	91.0000	101.0000	10.0000	102.9630
GENERAL OPERATING FUND							
Air Pollution Control Inspector	18A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Air Pollution Control Officer	22A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Customer Services Specialist	18A	GREIU	.0000	.0000	.0000	.0000	.1620
Engineering Assistant I	16A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Environmental Assessment Supervisor	17	APA	.0000	.0000	.0000	.0000	.1500
Project Engineer	15	APA	1.0000	1.0000	1.0000	.0000	1.3500
<i>Subtotal EP GOF</i>			4.0000	4.0000	4.0000	.0000	4.6620

APPENDIX F

Group / Department								
Org / Fund			Bargaining	FY13	FY14	FY15	Change from	FTEs
Position Titles	Range	Unit	Authorized	Authorized	REQUEST	FY14		
MAJOR STREETS FUND								
Collection System Asset Technician	14A	GREIU	.0000	.0000	.0000	.0000	.0000	.7000
Sewer Maintenance Worker I	12A	GREIU	.0000	.0000	.0000	.0000	.0000	.7000
Sewer Maintenance Worker II	14A	GREIU	.0000	.0000	.0000	.0000	.0000	.3500
Waste Water/Stormwater Maintenance Superintendent	17	APA	.0000	.0000	.0000	.0000	.0000	.0300
<i>Subtotal EP Major Streets</i>			.0000	.0000	.0000	.0000	.0000	1.7800
LOCAL STREETS FUND								
Collection System Asset Technician	14A	GREIU	1.0000	.0000	2.0000	2.0000	2.0000	1.3000
Sewer Maintenance Worker I	12A	GREIU	.0000	.0000	2.0000	2.0000	2.0000	1.3000
Sewer Maintenance Worker II	14A	GREIU	.0000	.0000	1.0000	1.0000	1.0000	.6500
Waste Water/Stormwater Maintenance Superintendent	17	APA	.0000	.0000	.0000	.0000	.0000	.0700
<i>Subtotal EP Local Streets</i>			1.0000	.0000	5.0000	5.0000	5.0000	3.3200
<i>Subtotal Env Protection Division</i>			98.0000	95.0000	110.0000	15.0000	112.7250	
AUTO PARKING DIVISION								
AUTO PARKING FUND								
Accountant I	21A	GREIU	1.0000	1.0000	1.0000	.0000	.0000	1.0000
Administrative Aide	4	APA	.0000	.0000	.0000	.0000	.0000	.2000
Administrative Analyst I	11	APA	.0000	.0000	.0000	.0000	.0000	.0500
Administrative Analyst II	16	APA	.0000	1.0000	1.0000	.0000	.0000	.4900
Administrative Secretary	05U	MGTONON	.0000	.0000	.0000	.0000	.0000	.0900
Administrative Services Officer I I	18	APA	1.0000	1.0000	1.0000	.0000	.0000	1.0000
Buyer	10	APA	.0000	.0000	.0000	.0000	.0000	.1000
Custodian	10A	GREIU	5.0000	5.0000	5.0000	.0000	.0000	5.0000
Custodian Crew Leader	13A	GREIU	1.0000	1.0000	1.0000	.0000	.0000	1.0000
Customer Services Specialist	18A	GREIU	1.0000	1.0000	1.0000	.0000	.0000	1.0000
Deputy City Manager	26U	EXECPLAN	.0000	.0000	.0000	.0000	.0000	.1000
Financial Analyst	12	APA	.0000	.0000	.0000	.0000	.0000	.0500
Financial Assistant I	11A	GREIU	3.0000	3.0000	3.0000	.0000	.0000	3.0000
Information Systems Coordinator	15	APA	1.0000	1.0000	1.0000	.0000	.0000	.5000

APPENDIX F

Group / Department							
Org / Fund							
Position Titles	Range	Bargaining Unit	FY13 Authorized	FY14 Authorized	FY15 REQUEST	Change from FY14	FTEs
Inventory Asset Manager	15	APA	.0000	.0000	.0000	.0000	.0500
Maintenance Assistant I / I I	7A / 10A	GREIU	.0000	1.0000	1.0000	.0000	1.0000
Managing Director	24U	EXECPLAN	1.0000	1.0000	1.0000	.0000	.3000
Parking Customer Service Representative I	7A	GREIU	3.0000	3.0000	3.0000	.0000	3.0000
Parking Facility Supervisor	14	APA	2.0000	2.0000	2.0000	.0000	2.0000
Parking Meter Operations Supervisor	14	APA	1.0000	1.0000	1.0000	.0000	.6500
Parking Meter Service Worker	11A	GREIU	2.0000	2.0000	2.0000	.0000	2.0000
Parking Services Shift Supervisor	10	APA	1.0000	2.0000	2.0000	.0000	2.0000
<i>Subtotal Auto Parking Fund</i>			23.0000	26.0000	26.0000	.0000	24.5800
GENERAL OPERATING FUND							
Parking Meter Operations Supervisor	14	APA	.0000	.0000	.0000	.0000	.3500
Parking Violations Checker	7A	GREIU	8.0000	8.0000	8.0000	.0000	8.0000
<i>Subtotal Parking GOF</i>			8.0000	8.0000	8.0000	.0000	8.3500
<i>Subtotal Auto Parking Division</i>			31.0000	34.0000	34.0000	.0000	32.9300
TOTAL ENTERPRISE SERVICES DEPARTMENT			320.0000	307.0000	308.0000	1.0000	306.1100

D. ADMINISTRATIVE SERVICES GROUP

HUMAN RESOURCES DEPARTMENT (D410)

GENERAL OPERATING FUND

Administrative Secretary	5U	MGTONON	1.0000	1.0000	1.0000	.0000	1.0000
Director Of Human Resources	23U	EXECPLAN	1.0000	.0000	.0000	.0000	.0000
Employee Benefits Manager	16U	EXECPLAN	.0000	1.0000	1.0000	.0000	.5000
Human Resources Analyst	12	APA	2.0000	1.0000	1.0000	.0000	1.0000
Human Resources Assistant	6U	MGTONON	1.0000	2.0000	2.0000	.0000	2.0000
Labor Relations Assistant	7U	MGTONON	1.0000	.0000	.0000	.0000	.0000
Labor Relations Manager	21U	EXECPLAN	1.0000	1.0000	1.0000	.0000	1.0000
Labor Relations Specialist	17U	MGTONON	1.0000	1.0000	1.0000	.0000	1.0000
Managing Director	24U	EXECPLAN	.0000	1.0000	1.0000	.0000	.5000
Personnel Records Assistant	16AB	GREIU	1.0000	1.0000	1.0000	.0000	1.0000

APPENDIX F

Group / Department								
Org / Fund			Bargaining	FY13	FY14	FY15	Change from	FTEs
Position Titles	Range	Unit	Authorized	Authorized	REQUEST	FY14		
Safety Technician	10	APA	1.0000	1.0000	.0000	(1.0000)	.0000	
Senior Human Resources Analyst	14	APA	1.0000	1.0000	1.0000	.0000	1.0000	
<i>Subtotal HR GOF</i>			11.0000	11.0000	10.0000	(1.0000)	9.0000	
HR - INSURANCE FUND								
Administrative Analyst I	11	APA	1.0000	1.0000	1.0000	.0000	1.0000	
Employee Benefits Assistant	15A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000	
Financial Analyst	12	APA	.0000	.0000	.0000	.0000	.2000	
Employee Benefits Manager	16U	EXECPLAN	.0000	.0000	.0000	.0000	.5000	
Managing Director	24U	EXECPLAN	.0000	.0000	.0000	.0000	.2500	
Risk Manager	18U	EXECPLAN	1.0000	1.0000	1.0000	.0000	1.0000	
Risk Management Assistant	8	APA	1.0000	1.0000	1.0000	.0000	1.0000	
Safety Technician	10	APA	.0000	.0000	1.0000	1.0000	.4000	
<i>Subtotal Insurance Funds</i>			4.0000	4.0000	5.0000	1.0000	5.3500	
TOTAL HUMAN RESOURCES DEPARTMENT			15.0000	15.0000	15.0000	.0000	14.3500	

ADMINISTRATIVE SERVICES DEPARTMENT (D420)

OFFICE OF DIVERSITY & INCLUSION-Org 23

GENERAL OPERATING FUND

Administrative Aide	4	APA	2.0000	2.0000	1.0000	(1.0000)	1.0000	
Administrative Services Officer I I	18	APA	1.0000	1.0000	1.0000	.0000	1.0000	
Business Developer	14	APA	1.0000	1.0000	1.0000	.0000	1.0000	
Managing Director	24U	EXECPLAN	1.0000	.0000	.0000	.0000	.2500	
<i>Subtotal Diversity & Inclusion - GOF</i>			5.0000	4.0000	3.0000	(1.0000)	3.2500	

311 CUSTOMER SERVICE OPERATIONS-Org 24

311 CUSTOMER SERVICE FUND

Customer Service Specialist	18A	GREIU	.0000	1.0000	1.0000	.0000	1.0000	
311 Customer Service Manager	18	APA	.0000	1.0000	1.0000	.0000	1.0000	
311 Service Representative	11A	GREIU	.0000	7.0000	8.0000	1.0000	8.0000	

APPENDIX F

Group / Department							
Org / Fund			Bargaining	FY13	FY14	FY15	Change from
Position Titles	Range	Unit	Authorized	Authorized	REQUEST	FY14	FTEs
Business Manager	13	APA	.0000	1.0000	1.0000	.0000	1.0000
CRM Manager	16	APA	.0000	.0000	1.0000	1.0000	1.0000
<i>Subtotal 311 - IT Cust. Serv. Fund</i>			.0000	10.0000	12.0000	2.0000	12.0000
TOTAL ADMINISTRATIVE SERVICES DEPT			5.0000	14.0000	15.0000	1.0000	15.2500

E. PUBLIC SAFETY GROUP

POLICE DEPARTMENT (E510)

GENERAL OPERATING FUND

Administrative Analyst I	11	APA	1.0000	2.0000	2.0000	.0000	2.0000
Administrative Secretary	5U	MGTONON	1.0000	1.0000	1.0000	.0000	1.0000
Crime Scene Technician	2J	POLC2	7.0000	7.0000	7.0000	.0000	7.0000
Deputy Police Chief	22U	EXECPLAN	1.0000	.0000	.0000	.0000	.0000
Financial Assistant I	11A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Financial Assistant II	13A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Forensics Services Manager	14	APA	1.0000	1.0000	1.0000	.0000	1.0000
IT Support Specialist	21A	GREIU	1.0000	.0000	.0000	.0000	.0000
Information Systems Coordinator	15	APA	1.0000	1.0000	1.0000	.0000	1.0000
Latent Print Examiner	4J	POLC2	2.0000	2.0000	2.0000	.0000	2.0000
Office Assistant I	7A	GREIU	2.0000	2.0000	2.0000	.0000	2.0000
Office Assistant II	12A	GREIU	2.0000	1.0000	1.0000	.0000	1.0000
Office Assistant IV	15A	GREIU	3.0000	3.0000	3.0000	.0000	3.0000
Police Captain	2F	POLC5	6.0000	6.0000	6.0000	.0000	6.0000
Police Chief	25U	EXECPLAN	1.0000	1.0000	1.0000	.0000	1.0000
Police Financial Coordinator	22A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Police Lieutenant	1F	POLC5	16.0000	14.0000	14.0000	.0000	14.0000
Police Officer	1C	POLC1	227.0000	210.0000	221.0000	11.0000	221.0000
Police Sergeant	2C	POLC1	32.0000	29.0000	30.0000	1.0000	30.0000
Radio Technician	17A	GREIU	3.0000	2.0000	2.0000	.0000	2.0000

APPENDIX F

Group / Department								
Org / Fund								
Position Titles	Range	Bargaining Unit	FY13 Authorized	FY14 Authorized	FY15 REQUEST	Change from FY14	FTEs	
Special Events Aide	15A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000	
Vehicle Service Worker	9A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000	
<i>Subtotal Police GOF</i>			312.0000	287.0000	299.0000	12.0000	299.0000	
GRANT FUNDS								
POLICE GRANTS - SUBFUND 255								
Police Officer	1C	POLC1	12.0000	14.0000	14.0000	.0000	14.0000	
Police Sergeant	2C	POLC1	.0000	1.0000	1.0000	.0000	1.0000	
<i>Subtotal Grants</i>			12.0000	15.0000	15.0000	.0000	15.0000	
DRUG LAW ENFORCEMENT - FUND 265/266								
Office Assistant I V	15A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000	
Police Officer	1C	POLC1	2.0000	.0000	.0000	.0000	.0000	
Police Sergeant	2C	POLC1	1.0000	1.0000	1.0000	.0000	1.0000	
<i>Subtotal Drug Law</i>			4.0000	2.0000	2.0000	.0000	2.0000	
DISPATCH FUND								
Communications Manager	18	APA	1.0000	1.0000	1.0000	.0000	1.0000	
Emergency Communications Operator I / II / III	1K/2K/3K	POLC4	45.0000	45.0000	45.0000	.0000	45.0000	
Emergency Communications Operator I - Part-time	1K	POLC4	.0000	.0000	5.0000	5.0000	2.5000	
Emergency Communication Supervisor	11 O	COMM SUPP	5.0000	5.0000	5.0000	.0000	5.0000	
<i>Subtotal Dispatch</i>			51.0000	51.0000	56.0000	5.0000	53.5000	
TOTAL POLICE DEPARTMENT			379.0000	355.0000	372.0000	17.0000	369.5000	

FIRE DEPARTMENT (E520)

GENERAL OPERATING FUND

Administrative Aide	4	APA	1.0000	1.0000	1.0000	.0000	1.0000	
Administrative Secretary	5U	MGTONON	1.0000	1.0000	1.0000	.0000	1.0000	
Assistant Fleet Maintenance Supervisor	3B	IAFF	1.0000	1.0000	1.0000	.0000	1.0000	
Battalion Fire Chief	6B	IAFF	6.0000	6.0000	6.0000	.0000	6.0000	
Deputy Fire Chief	7B	IAFF	2.0000	1.0000	2.0000	1.0000	2.0000	
Financial Assistant I I	13A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000	
Fire Captain	5B	IAFF	11.0000	11.0000	11.0000	.0000	11.0000	

APPENDIX F

Group / Department							
Org / Fund							
Position Titles	Range	Bargaining Unit	FY13 Authorized	FY14 Authorized	FY15 REQUEST	Change from FY14	FTEs
Fire Captain - Emergency Medical Services Coordinator	5B	IAFF	1.0000	1.0000	1.0000	.0000	1.0000
Fire Captain - Fleet/Facility Maintenance	11B	IAFF	.0000	1.0000	1.0000	.0000	1.0000
Fire Captain - Fleet Maintenance	5B	IAFF	1.0000	.0000	.0000	.0000	.0000
Fire Captain - Prevention	5B	IAFF	.0000	1.0000	1.0000	.0000	1.0000
Fire Captain - Strategic Planning	5B	IAFF	.0000	1.0000	1.0000	.0000	1.0000
Fire Captain - Training	5B	IAFF	1.0000	1.0000	1.0000	.0000	1.0000
Fire Chief	25U	EXECPLAN	1.0000	1.0000	1.0000	.0000	1.0000
Fire Chief - Asset Mgt.	6B	IAFF	.0000	1.0000	.0000	(1.0000)	.0000
Fire Chief - Financial Officer	6B	IAFF	.0000	1.0000	.0000	(1.0000)	.0000
Fire Chief - Training	6B	IAFF	1.0000	1.0000	1.0000	.0000	1.0000
Fire Equipment Operator	2B	IAFF	45.0000	42.0000	45.0000	3.0000	45.0000
Fire Hazard Inspector	20A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Fire Lieutenant	3B	IAFF	34.0000	31.0000	34.0000	3.0000	34.0000
Fire Lieutenant - Fire Prevention Inspector	3B	IAFF	6.0000	4.0000	4.0000	.0000	3.5000
Fire Lieutenant - Hazardous Materials Planner	3B	IAFF	1.0000	1.0000	1.0000	.0000	1.0000
Fire Lieutenant - Strategic Planning Officer	3B	IAFF	.0000	1.0000	1.0000	.0000	1.0000
Fire Lieutenant - Technology	3B	IAFF	1.0000	.0000	.0000	.0000	.0000
Fire Lieutenant - Training	3B	IAFF	2.0000	2.0000	2.0000	.0000	2.0000
Fire Marshall	6B	IAFF	1.0000	1.0000	1.0000	.0000	1.0000
Firefighter	1B	IAFF	82.0000	73.0000	67.0000	(6.0000)	67.0000
IT Support Specialist	21A	GREIU	1.0000	2.0000	2.0000	.0000	2.0000
Office Assistant I I I	12A	GREIU	1.0000	1.0000	2.0000	1.0000	2.0000
Strategic Planning Officer	3B	IAFF	2.0000	.0000	.0000	.0000	.0000
<i>Subtotal Fire GOF</i>			205.0000	190.0000	190.0000	.0000	189.5000

APPENDIX F

Group / Department								
Org / Fund								
Position Titles	Range	Bargaining Unit	FY13 Authorized	FY14 Authorized	FY15 REQUEST	Change from FY14	FTEs	
FIRE GRANTS -SUBFUND 259								
Firefighter	1B	IAFF	30.0000	.0000	.0000	.0000	.0000	
<i>Subtotal Grants</i>			30.0000	.0000	.0000	.0000	.0000	
TOTAL FIRE DEPARTMENT *			235.0000	190.0000	190.0000	.0000	189.5000	

* NOTE: The fire Department has an additional 26 positions that are temporarily authorized, for total staffing of 216 at the start of FY15. These positions are funded by the Income Tax initiative that will expire on June 30, 2015, and by reserved SAFER 10 grant funding. The positions are expected to transition to the normal roster through the attrition process.

61ST DISTRICT COURT DEPARTMENT (E530)

DISTRICT COURT OPERATING FUND

Alternative Sentencing Coordinator	3D	APA COURT	1.0000	1.0000	1.0000	.0000	1.0000
Chief Deputy Court Clerk	20E	COURT	1.0000	1.0000	1.0000	.0000	1.0000
Chief Probation Officer	7D	APA COURT	1.0000	1.0000	1.0000	.0000	1.0000
Clerk of the Court	09D	APA COURT	1.0000	1.0000	1.0000	.0000	1.0000
Clerk Typist	4E	COURT	2.0000	1.0000	1.0000	.0000	1.0000
Community Service Work Program Supervisor	6D	APA COURT	1.0000	1.0000	1.0000	.0000	1.0000
Court Administrative Assistant - Admin	2D	APA COURT	1.0000	1.0000	1.0000	.0000	1.0000
Court Administrative Assistant - Finance	2D	APA COURT	1.0000	1.0000	1.0000	.0000	1.0000
Court Administrator/ Clerk	14S	61ST	1.0000	1.0000	1.0000	.0000	1.0000
Court Bailiff	14E	COURT	7.0000	7.0000	7.0000	.0000	7.0000
Court Compliance Officer	16E	COURT	1.0000	1.0000	1.0000	.0000	1.0000
Court Information Systems Manager	6D	APA COURT	1.0000	1.0000	1.0000	.0000	1.0000
Court Recorder	18E	COURT	6.0000	6.0000	6.0000	.0000	6.0000
Customer Service Representative	13E	COURT	5.0000	5.0000	5.0000	.0000	5.0000
Deputy Chief Probation Officer	6D	APA COURT	1.0000	1.0000	.0000	(1.0000)	.0000
Deputy Court Clerk	12E	COURT	25.0000	23.0000	23.0000	.0000	23.0000
Deputy Court Clerk Specialist	13E	COURT	.0000	2.0000	2.0000	.0000	2.0000
Deputy Court Clerk I V	18E	COURT	1.0000	1.0000	1.0000	.0000	1.0000
District Court Judge	U05	JUDGE	6.0000	6.0000	6.0000	.0000	6.0000
Law Trained Magistrate	10S	61ST	1.0000	1.0000	1.0000	.0000	1.0000

APPENDIX F

Group / Department							
Org / Fund							
Position Titles	Range	Bargaining Unit	FY13 Authorized	FY14 Authorized	FY15 REQUEST	Change from FY14	FTEs
Lead Work Assignment Clerk	15E	COURT	4.0000	4.0000	4.0000	.0000	4.0000
Probation Officer	3D	APA COURT	8.0000	8.0000	6.0000	(2.0000)	6.0000
Probation Officer I I	05DA	APA COURT	.0000	.0000	3.0000	3.0000	3.0000
Probation Officer - Part Time	3D	APA COURT	1.0000	1.0000	1.0000	.0000	.5000
DART Vol. Coordinator - PT at 0.30 FTE	01D	61STHR	1.0000	.0000	.0000	.0000	.0000
Urinalysis Laboratory Manager	18E	COURT	1.0000	1.0000	1.0000	.0000	1.0000
VIP Coordinator-Part Time @.30	01D	APA COURT	1.0000	1.0000	.0000	(1.0000)	.0000
Work Crew Supervisor	16E	COURT	3.0000	3.0000	3.0000	.0000	3.0000
Work Crew Supervisor-PT at 0.50 FTE	16E	COURTPT	1.0000	1.0000	1.0000	.0000	.5000
<i>Subtotal Operating</i>			84.0000	82.0000	81.0000	(1.0000)	80.0000
DISTRICT COURT GRANTS FUND							
DART On - Call Worker- PT at 0.50 FTE	05T	61STHR	3.0000	1.0000	2.0000	1.0000	1.0000
DART On - Call Worker- PT at 0.25 FTE	05T	61STHR	1.0000	1.0000	.0000	(1.0000)	.0000
DART On - Call Worker- PT at 0.20 FTE	05T	61STHR	1.0000	1.0000	.0000	(1.0000)	.0000
DART Team Leader - PT at 0.75 FTE	09T	APA COURT	1.0000	1.0000	1.0000	.0000	.5000
Probation Officer	3D	APA COURT	2.0000	2.0000	2.0000	.0000	2.0000
Surveillance Officer - PT at 0.25 FTE	06T	61STHR	2.0000	2.0000	1.0000	(1.0000)	.5000
Urinalysis Technician - PT at 0.50 FTE	1E	COURTPT	3.0000	3.0000	4.0000	1.0000	2.0000
Urinalysis Technician - PT at 0.25 FTE	1E	COURTPT	1.0000	1.0000	.0000	(1.0000)	.0000
<i>Subtotal Grants</i>			14.0000	12.0000	10.0000	(2.0000)	6.0000
TOTAL 61ST DISTRICT COURT			98.0000	94.0000	91.0000	(3.0000)	86.0000
ATTORNEY'S DEPARTMENT (E540)							
GENERAL OPERATING FUND							
Assistant City Attorney I	13U	EXECPLAN	3.0000	3.0000	1.0000	(2.0000)	1.0000
Assistant City Attorney I I	17U	EXECPLAN	.0000	1.0000	2.0000	1.0000	2.0000
Assistant City Attorney I I I	22U	EXECPLAN	5.0000	4.0000	5.0000	1.0000	5.0000
City Attorney		APPOINT	1.0000	1.0000	1.0000	.0000	1.0000
Deputy City Attorney	24U	EXECPLAN	1.0000	1.0000	1.0000	.0000	1.0000
Legal Secretary I	3U	MGTNON	1.0000	1.0000	.0000	(1.0000)	.0000

APPENDIX F

Group / Department Org / Fund							
Position Titles	Range	Bargaining Unit	FY13 Authorized	FY14 Authorized	FY15 REQUEST	Change from FY14	FTEs
Legal Secretary I I	7U	MGTNON	1.0000	1.0000	2.0000	1.0000	2.0000
Office Assistant I I I	12A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Office Assistant I V	15A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Secretary To The City Attorney	8U	MGTNON	1.0000	1.0000	1.0000	.0000	1.0000
TOTAL ATTORNEY'S DEPARTMENT			15.0000	15.0000	15.0000	.0000	15.0000

F. FISCAL SERVICES GROUP

FLEET & FACILITIES DEPARTMENT (F610)

FACILITIES MANAGEMENT FUND

Administrative Secretary	15A	GREIU	1.0000	1.0000	1.0000	.0000	.7000
Building Maintenance Mechanic I / I I	13A /16A	GREIU	6.0000	6.0000	6.0000	.0000	6.0000
Chief Financial Officer	25U	EXECPLAN	.0000	.0000	.0000	.0000	.0750
Director Of Facilities And Fleet Management	23U	EXECPLAN	1.0000	1.0000	1.0000	.0000	.4750
Electrician I	17A	GREIU	1.0000	.0000	.0000	.0000	.0000
Electrician II	22A	GREIU	.0000	1.0000	.0000	(1.0000)	.0000
Facilities Maintenance Superintendent	15	APA	1.0000	1.0000	1.0000	.0000	1.0000
Facilities Maintenance Supervisor	12	APA	2.0000	2.0000	2.0000	.0000	2.0000
Facilities Maintenance Technician	23A	GREIU	.0000	.0000	1.0000	1.0000	1.0000
Financial Analyst	12	APA	.0000	.0000	.0000	.0000	.2500
Financial Assistant I I	13A	GREIU	.0000	.0000	.0000	.0000	.2500
Information Systems Coordinator	15	APA	.0000	.0000	.0000	.0000	.5000
<i>Subtotal Facilities</i>			12.0000	12.0000	12.0000	.0000	12.2500

MOTOR EQUIPMENT SERVICES FUND

Administrative Secretary	15A	GREIU	.0000	.0000	.0000	.0000	.1500
Chief Financial Officer	25U	EXECPLAN	.0000	.0000	.0000	.0000	.0750
Director Of Facilities And Fleet Management	23U	EXECPLAN	.0000	.0000	.0000	.0000	.4750
Equipment Maintenance Superintendent	15	APA	1.0000	1.0000	1.0000	.0000	1.0000
Equipment Maintenance Supervisor	12	APA	3.0000	3.0000	3.0000	.0000	3.0000
Financial Analyst	12	APA	.0000	.0000	.0000	.0000	.2500
Financial Assistant I I	13A	GREIU	1.0000	1.0000	1.0000	.0000	.7500

APPENDIX F

Group / Department							
Org / Fund							
Position Titles	Range	Bargaining Unit	FY13 Authorized	FY14 Authorized	FY15 REQUEST	Change from FY14	FTEs
Fleet Operations Instructor	21A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Heavy Equipment Mechanic	17A	GREIU	13.0000	13.0000	13.0000	.0000	13.0000
Information Systems Coordinator	15	APA	.0000	1.0000	1.0000	.0000	.5000
Lead Equipment Mechanic	19A	GREIU	3.0000	3.0000	3.0000	.0000	3.0000
Light Equipment Mechanic	16A	GREIU	4.0000	4.0000	4.0000	.0000	4.0000
Materials Resource Planning Supervisor	10	APA	.0000	.0000	1.0000	1.0000	1.0000
Office Assistant I I I	12A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Storekeeper I	12A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Storekeeper I I	14A	GREIU	1.0000	1.0000	.0000	(1.0000)	.0000
Vehicle Service Worker	9A	GREIU	2.0000	2.0000	2.0000	.0000	2.0000
Welder	17A	GREIU	1.0000	.0000	.0000	.0000	.0000
<i>Subtotal Fleet</i>			32.0000	32.0000	32.0000	.0000	32.2000
VEHICLE STORAGE FUND							
Buyer	10	APA	1.0000	1.0000	1.0000	.0000	1.0000
Financial Analyst	12	APA	.0000	.0000	.0000	.0000	.0500
Director Of Facilities And Fleet Management	23U	EXECPLAN	.0000	.0000	.0000	.0000	.0500
<i>Subtotal Vehicle Storage</i>			1.0000	1.0000	1.0000	.0000	1.1000
TOTAL FLEET & FACILITIES DEPARTMENT			45.0000	45.0000	45.0000	.0000	45.5500

FISCAL SERVICES DEPARTMENT (F620)

ASSESSOR'S OFFICE-GENERAL OPERATING FUND

Administrative Aide	4	APA	.0000	1.0000	.0000	(1.0000)	.0000
Administrative Analyst I I	16	APA	1.0000	.0000	.0000	.0000	.0000
Assessment Records Specialist	18A	GREIU	2.0000	3.0000	3.0000	.0000	3.0000
Certified General Appraiser	24A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
Chief Financial Officer	25U	EXECPLAN	.0000	.0000	.0000	.0000	.1500
City Assessor	22U	EXECPLAN	1.0000	1.0000	1.0000	.0000	1.0000
Deputy City Assessor	18	APA	1.0000	1.0000	1.0000	.0000	1.0000
Office Assistant I I	10A	GREIU	3.0000	.0000	.0000	.0000	.0000
Real and Personal Property Appraiser I & II	15A / 20A	GREIU	2.0000	3.0000	3.0000	.0000	3.0000

APPENDIX F

Group / Department							
Org / Fund							
Position Titles	Range	Bargaining Unit	FY13 Authorized	FY14 Authorized	FY15 REQUEST	Change from FY14	FTEs
Real and Personal Property Appraiser III	23A	GREIU	3.0000	3.0000	3.0000	.0000	3.0000
Tax Auditor	23A	GREIU	2.0000	2.0000	2.0000	.0000	2.0000
<i>Subtotal Assessor</i>			16.0000	15.0000	14.0000	(1.0000)	14.1500
FISCAL ADMINISTRATION OFFICE-GENERAL OPERATING FUND							
Administrative Secretary	5U	MGTONON	1.0000	1.0000	1.0000	.0000	1.0000
Chief Financial Officer	25U	EXECPLAN	1.0000	1.0000	1.0000	.0000	.1000
Debt And Authority Finance Officer	17	APA	1.0000	1.0000	1.0000	.0000	.5000
Deputy Chief Financial Officer	22U	EXECPLAN	1.0000	1.0000	1.0000	.0000	1.0000
Financial Analyst	12	APA	1.0000	1.0000	1.0000	.0000	.0000
Performance Mgmt Financial Rptng Specialist	14	APA	.0000	.0000	2.0000	2.0000	2.0000
<i>Subtotal Fiscal Admin</i>			5.0000	5.0000	7.0000	2.0000	4.6000
PURCHASING OFFICE-GENERAL OPERATING FUND							
Buyer	10	APA	2.0000	1.0000	1.0000	.0000	1.0000
Chief Financial Officer	25U	EXECPLAN	.0000	.0000	.0000	.0000	.1500
City Purchasing Agent	20U	EXECPLAN	.0000	1.0000	1.0000	.0000	1.0000
Fiscal Services Manager	20U	EXECPLAN	1.0000	.0000	.0000	.0000	.0000
Senior Buyer	15	APA	.0000	1.0000	1.0000	.0000	1.0000
<i>Subtotal Purchasing</i>			3.0000	3.0000	3.0000	.0000	3.1500
BUDGET OFFICE-GENERAL OPERATING FUND							
Budget Analyst - Specialty Level C	16	APA	2.0000	2.0000	2.0000	.0000	2.0000
Chief Financial Officer	25U	EXECPLAN	.0000	.0000	.0000	.0000	.1500
<i>Subtotal Budget</i>			2.0000	2.0000	2.0000	.0000	2.1500
INCOME TAX OFFICE-GENERAL OPERATING FUND							
Administrative Aide	4	APA	.0000	1.0000	1.0000	.0000	1.0000
Administrative Analyst - Accounting	11	APA	1.0000	1.0000	.0000	(1.0000)	.0000
Chief Financial Officer	25U	EXECPLAN	.0000	.0000	.0000	.0000	.1500
Financial Assistant I	11A	GREIU	3.0000	3.0000	3.0000	.0000	3.0000
Financial Assistant I I	13A	GREIU	1.0000	.0000	.0000	.0000	.0000
Income Tax Administrator	20U	EXECPLAN	1.0000	1.0000	1.0000	.0000	1.0000
Income Tax Examination Supervisor	14	APA	1.0000	1.0000	2.0000	1.0000	2.0000

APPENDIX F

Group / Department								
Org / Fund								
Position Titles	Range	Bargaining Unit	FY13 Authorized	FY14 Authorized	FY15 REQUEST	Change from FY14	FTEs	
Income Tax Examiner	21A	GREIU	5.0000	5.0000	5.0000	.0000	5.0000	
Office Assistant I I I	12A	GREIU	2.0000	2.0000	2.0000	.0000	2.0000	
<i>Subtotal Income Tax</i>			14.0000	14.0000	14.0000	.0000	14.1500	
TOTAL FISCAL SERVICES DEPARTMENT			40.0000	39.0000	40.0000	1.0000	38.2000	

TECHNOLOGY & CHANGE MANAGEMENT DEPARTMENT (F630)

GENERAL OPERATING FUND

Administrative Analyst I I	16	APA	1.0000	1.0000	1.0000	.0000	1.0000	
<i>Subtotal GOF</i>			1.0000	1.0000	1.0000	.0000	1.0000	

INFORMATION TECHNOLOGY FUND

Administrative Analyst I	11	APA	1.0000	1.0000	1.0000	.0000	1.0000	
Administrative Secretary	15A	GREIU	.0000	.0000	.0000	.0000	.1500	
Chief Financial Officer	25U	EXECPLAN	.0000	.0000	.0000	.0000	.1500	
Director Of Information Technology	23U	EXECPLAN	1.0000	1.0000	1.0000	.0000	1.0000	
Financial Analyst	12	APA	.0000	.0000	.0000	.0000	.2500	
Network And Operations Administrator	18	APA	1.0000	1.0000	1.0000	.0000	1.0000	
<i>Subtotal IT Fund</i>			3.0000	3.0000	3.0000	.0000	3.5500	

TOTAL TECHNOLOGY & CHANGE MGT DEPT

			4.0000	4.0000	4.0000	.0000	4.5500	
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TREASURY DEPT (F640)

TREASURER'S OFFICE - GENERAL OPERATING FUND

Accountant I	21A	GREIU	2.0000	2.0000	2.0000	.0000	2.0000	
Accounts Adjustment Coordinator	17A	GREIU	1.0000	1.0000	1.0000	.0000	.8200	
Administrative Analyst I	11	APA	1.0000	1.0000	1.0000	.0000	.8500	
Administrative Analyst I - Accounting	11	APA	1.0000	1.0000	1.0000	.0000	.4000	
Administrative Secretary	15A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000	
Cashier I	8A	GREIU	2.0000	1.0000	1.0000	.0000	.6600	
Cashier I I	11A	GREIU	1.0000	1.0000	1.0000	.0000	.6600	
City Treasurer		APPOINT	1.0000	1.0000	1.0000	.0000	.9300	

APPENDIX F

Group / Department								
Org / Fund								
Position Titles	Range	Bargaining Unit	FY13 Authorized	FY14 Authorized	FY15 REQUEST	Change from FY14	FTEs	
Deputy City Treasurer	18	APA	1.0000	1.0000	1.0000	.0000	.7900	
Financial Assistant I	11A	GREIU	2.0000	2.0000	2.0000	.0000	.6400	
Financial Assistant I I	13A	GREIU	3.0000	3.0000	3.0000	.0000	2.6400	
Investment Analyst	21A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000	
Office Assistant I I	10A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000	
Public Accounts Collector	19A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000	
<i>Subtotal Treasurer GOF</i>			19.0000	18.0000	18.0000	.0000	14.3900	
TREASURER'S OFFICE - WATER FUND								
Accounts Adjustment Coordinator	17A	GREIU	.0000	.0000	.0000	.0000	.1200	
Administrative Analyst I	11	APA	.0000	.0000	.0000	.0000	.1500	
Administrative Analyst I - Accounting	11	APA	.0000	.0000	.0000	.0000	.5500	
Cashier I	8A	GREIU	.0000	.0000	.0000	.0000	.2200	
Cashier I I	11A	GREIU	.0000	.0000	.0000	.0000	.2200	
City Treasurer		APPOINT	.0000	.0000	.0000	.0000	.0600	
Deputy City Treasurer	18	APA	.0000	.0000	.0000	.0000	.1800	
Financial Assistant I	11A	GREIU	.0000	.0000	.0000	.0000	1.3000	
Financial Assistant I I	13A	GREIU	.0000	.0000	.0000	.0000	.2400	
<i>Subtotal Treasurer - Water Fund</i>			.0000	.0000	.0000	.0000	3.0400	
TREASURER'S OFFICE - REFUSE FUND								
Accounts Adjustment Coordinator	17A	GREIU	.0000	.0000	.0000	.0000	.0600	
Administrative Analyst I - Accounting	11	APA	.0000	.0000	.0000	.0000	.0500	
Cashier I	8A	GREIU	.0000	.0000	.0000	.0000	.1200	
Cashier I I	11A	GREIU	.0000	.0000	.0000	.0000	.1200	
City Treasurer		APPOINT	.0000	.0000	.0000	.0000	.0100	
Deputy City Treasurer	18	APA	.0000	.0000	.0000	.0000	.0300	
Financial Assistant I	11A	GREIU	.0000	.0000	.0000	.0000	.0600	
Financial Assistant I I	13A	GREIU	.0000	.0000	.0000	.0000	.1200	
<i>Subtotal Treasurer - Refuse Fund</i>			.0000	.0000	.0000	.0000	.5700	
TOTAL TREASURY DEPARTMENT			19.0000	18.0000	18.0000	.0000	18.0000	

APPENDIX F

Group / Department	Org / Fund	Position Titles	Range	Bargaining Unit	FY13 Authorized	FY14 Authorized	FY15 REQUEST	Change from FY14	FTEs
COMPTROLLER'S DEPARTMENT (F650)									
GENERAL OPERATING FUND									
		Accountant I	21A	GREIU	4.0000	2.0000	2.0000	.0000	2.0000
		Accounting Technology Specialist	13	APA	1.0000	.0000	.0000	.0000	.0000
		Accounts Payable Supervisor	12	APA	1.0000	1.0000	1.0000	.0000	1.0000
		Administrative Secretary	5U	MGTONON	1.0000	1.0000	1.0000	.0000	1.0000
		City Comptroller		ELECTED	1.0000	1.0000	1.0000	.0000	1.0000
		Deputy City Comptroller	22	APA	1.0000	1.0000	1.0000	.0000	1.0000
		Financial Analyst	12	APA	1.0000	2.0000	2.0000	.0000	2.0000
		Financial Analyst II	15	APA	.0000	1.0000	1.0000	.0000	1.0000
		Financial Assistant I	11A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
		Financial Assistant II	13A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
		Financial Systems Administrator	17	APA	2.0000	2.0000	1.0000	(1.0000)	1.0000
		Financial Systems Analyst	13	APA	.0000	1.0000	1.0000	.0000	1.0000
		Information Systems Coordinator	15	APA	.0000	.0000	1.0000	1.0000	1.0000
		Internal Auditor I I	14	APA	1.0000	1.0000	1.0000	.0000	1.0000
		Payroll Supervisor	12	APA	1.0000	1.0000	1.0000	.0000	1.0000
TOTAL COMPTROLLER'S DEPARTMENT					16.0000	16.0000	16.0000	.0000	16.0000
RETIREMENT OFFICE - Not Budgeted									
		Administrative Analyst I	11	APA	.0000	1.0000	1.0000	.0000	1.0000
		Executive Director Pension Systems	22U	PENSION	1.0000	1.0000	1.0000	.0000	1.0000
		Office Assistant I I I	12A	GREIU	1.0000	.0000	.0000	.0000	.0000
		Retirement Services Specialist	13	APA	1.0000	1.0000	1.0000	.0000	1.0000
		Retirement Systems Assistant	15A	GREIU	1.0000	1.0000	1.0000	.0000	1.0000
TOTAL RETIREMENT OFFICE					4.0000	4.0000	4.0000	.0000	4.0000
TOTAL AUTHORIZED ROSTER FOR FY2014					1,593.0000	1,496.0000	1,503.0000	7.0000	1,443.0000

APPENDIX G - GLOSSARY

A

AAA

Area Agency on Aging - The local chapter of a statewide organization providing direct services to senior citizens.

ABATED ASSESSMENTS

A complete or partial cancellation of a tax imposed by a governmental unit.

ACCRUAL BASIS OF ACCOUNTING

Method of accounting that recognizes the financial effect of transactions, events, and interfund activities when they occur, regardless of the timing of related cash flows.

ACSET

Area Community Services Employment Training - A local public service non-profit agency dedicated to the administration of Federal/State employment and low income programs within the Kent County area.

ADA

Americans with Disabilities Act

AD VALOREM

A direct tax determined according to the appraised value of property. Counties, school districts, municipalities, and special tax districts are typically authorized by law to levy ad valorem tax on property.

APPROPRIATION

The legal authorization granted by the City Commission to make expenditures and to incur obligations for specific purposes. An appropriation usually is limited in amount and the time it may be expended.

ASSESSED VALUATION

A percent of appraisal value assigned to real estate and certain personal property for use as a basis for levying property taxes.

B

BOND

Most often, a written promise to pay a specified sum of money at a specified date or dates in the future, together with periodic interest payments at a specified rate.

BUDGET ORDINANCE

The formal legislative enactment by the City Commission that establishes a fiscal plan and the authority to expend funds.

C

CAPITAL IMPROVEMENT FUNDS

Funds established to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds and Trust Funds).

CAPITAL EXPENDITURE

Expenditures on durable items (fixed assets) with a long-term lifespan.

CDBG

Community Development Block Grant

COGSDALE FINANCIAL MANAGEMENT SYSTEM (CFM)

A comprehensive modular financial software system based on Microsoft Dynamics GP. The City's implementation which replaces FAMIS is expected to be completed in FY2012. The first two modules (see ER and WebProcure) are already in use.

COMMUNITY-ORIENTED GOVERNMENT

Community-Oriented Government (COG) is an initiative promoting the partnership between City staff, neighborhood organizations, and business associations to promote the overall quality of life within neighborhoods by providing customized services based upon the unique characteristics of neighborhoods. COG coordinates service delivery by deployment of staff and resources through Community Resource Teams which include City and neighborhood stakeholders.

APPENDIX G - GLOSSARY

COST ALLOCATION

A method of distributing indirect City costs incurred in the General Operating Fund to other departments that benefit from the services rendered by the General Fund.

CSO

Combined Sewer Overflow, the project name for the separation of sewage and stormwater flow systems present in older parts of the City. Although divided within these older pipes these would overflow the dividers during major rain events.

D

DASH

Downtown Area Shuttle. Provides service to parking lots on the west side and south side of downtown.

DEBT SERVICE FUNDS

Funds to account for the accumulating of resources for, and the payment of general long-term debt principal and interest. See the Fund Summaries section for more information.

DEFICIT

The excess of a fund's liabilities over its assets and/or the excess of expenditures over revenues during an accounting period.

DEPARTMENT

A major unit of organization in the City comprised of subunits named divisions or bureaus and responsible for the provision of a specific package of services.

DEPRECIATION

The portion of the cost of a fixed asset charged as an expense over a given time period to account for its assumed physical and functional obsolescence.

DID

Downtown Improvement District - A special assessment district within the downtown business area.

DNR

Departmental of Natural Resources

DDA

Downtown Development Authority - An authority under the supervision and control of a nine member Board with activities supported by tax increment financing. The DDA has district geographical boundaries within the City. The purpose of the DDA is to correct and prevent deterioration, encourage historic preservation and promote the growth of business.

E

EEO

Equal Employment Opportunity

EMT

Emergency Medical Technician

ENCUMBRANCE

Financial commitments related to unperformed contracts for goods or services. Used in budgeting, encumbrances are not GAAP expenditures or liabilities, but represent the estimated amount of expenditures to result if the financial commitment is ultimately completed.

ENTERPRISE FUNDS

Funds to account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges. See the "Fund Summaries" section for more information.

APPENDIX G - GLOSSARY

ER

Enterprise Reporting is the City's budgeting software tool, a module of the Cogsdale Financial Management System. It allows users to enter their budget requests through web-based entry forms.

F

FAMIS

Financial Accounting Management Information System, an organization-wide computerized financial system supported by Cogsdale Corporation.

FASB

Financial Accounting Standards Board

FISCAL PLAN

A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them. Usually the term indicates a financial plan for a single fiscal year.

FISCAL YEAR

A 12-month period to which the annual operating budget applies and at the end of which a government determines its financial position and the results of its operations.

FUNCTIONAL GROUP

In 2007 the City's organizational chart was reorganized to consolidate departments into eight work groups aligned around common missions and customers. These "Functional Groups" replace the former Service Groups, and include Public Safety, Human Resources, Public Works, Neighborhood Services, Internal Services, Planning & Economic Development, Enterprise Systems and Fiscal Services.

FUND

A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

FUND BALANCE

The difference between assets and liabilities of a fund.

FUND TYPE

Any one of seven categories into which all funds are classified in governmental accounting. The seven fund types are: general, special revenue, debt service, capital projects, enterprise, internal service, and trust and agency.

FY

Fiscal Year

G

GASB

Governmental Accounting Standards Board

GENERAL OPERATING FUND (GENERAL FUND) (GOF)

A fund to account for all resources not otherwise devoted to specific activities and which finances many of the basic municipal functions. See the "Funds Summaries" section for more information.

GAAP - GENERALLY ACCEPTED ACCOUNTING PRINCIPLES

Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules, and procedures that define accepted accounting principles.

GFOA

Government Finance Officers of America

GIS

Geographical Information System, a computerized mapping of an area.

APPENDIX G - GLOSSARY

GOVERNMENTAL FUNDS

This includes the general, special revenue, debt service and capital project funds. They are accounted for on a financial flow basis, measuring available spendable resources and changes in net current assets.

GRETS

Grand Rapids Environs Transportation Study - Regional motor vehicle planning agency for the metropolitan Grand Rapids Area.

H

HEADLEE AMENDMENT

A voted State of Michigan amendment limiting the dollar growth of property tax collections for existing properties to the rate of inflation. That growth limit once calculated is accomplished by reducing millage rates accordingly.

HOMESTEAD, i.e., MICHIGAN HOMESTEAD EXEMPTION

(Principal Residence Exemption)

An exemption from a portion of local school operating taxes for Homestead Property in Michigan. To qualify, a citizen must own and occupy the property for which an exemption is being sought. "Owning" means the legal title to the homestead is held by the claimant; "occupying" means it is the claimant's principal residence and the residence listed on the claimant's driver license and/or voter registration.

HRD

Human Resources Department

HUD

U. S. Department of Housing and Urban Development

I

IBNR

Incurred but not reported - Medical claims incurred for general health services received by City employees but not yet reported to the insurance carrier.

INDICATOR

A measurable statement about the end result that a service is expected to accomplish in a given period of time.

IFT - INDUSTRIAL FACILITY TAX

In lieu of Ad Valorem Taxes, an eligible facility will pay an industrial facilities or commercial facilities tax at a lower rate, to encourage restoration or replacement of obsolete facilities and to attract new facilities to the area.

IT - INFORMATION TECHNOLOGY

Formerly known as Management Information System (MIS).

INFRASTRUCTURE

Public domain fixed assets such as roads, bridges, curbs and gutters, streets and sidewalks, drainage systems, lighting systems and similar assets that are immovable and the responsibility of the governmental unit.

INTERNAL SERVICE FUNDS

Funds to account for the financing of goods or services provided by one department to other departments of the governmental unit on a cost-reimbursement basis. See the Fund Summaries section for more information.

ITP - INTERURBAN TRANSIT PARTNERSHIP

An organization providing bus service to the community. Formerly Grand Rapids Area Transit Authority (GRATA).

J

JTPA

Job Training Partnership Act

M

MDOT

Michigan Department of Transportation

APPENDIX G - GLOSSARY

MILL

One one-thousandth of a dollar.

MILLAGE

Rate used in calculating taxes based upon the value of property, expressed in mills per dollar of property value.

MODIFIED ACCRUAL

Revenue is recognized when measurable and available and expenditures are recognized when the liability is liquidated.

M/WBE

Minority or Women's Business Enterprise

N

N/A

Not Applicable

NBIP

Neighborhood Business Improvement Program

NET INCOME

Proprietary fund excess of operating revenues, non-operating revenues and operating transfers in over operating expenses, non-operating expenses and operating transfers out.

NEZ – Neighborhood Enterprise Zone

Areas of the City where property taxes are abated for rehabilitation of an existing property and new construction. NEZs are aimed at promoting home ownership and investment where the greatest impact would occur and where such improvements may trigger additional investment in adjacent neighborhoods..

NPDES

National Pollutant Discharge Elimination System.

NTU's

Nephelometric Turbidity Units - A standardized measure of water clarity as determined using a nephelometric turbidimeter.

O

OPERATING INCOME

The excess of operating revenues over operating expenses.

OPERATIONAL THEME

Themes that describe the ideal manner in which the City services are provided.

OUTCOME

A broad statement that generally describes the desired result for the service provided.

P

PERMANENT FUNDS

Permanent Funds are used "to report resources that are legally restricted to the extent that only earnings, and not principal, may be used for purposes that support the reporting government's programs."

PRINCIPAL RESIDENCE EXEMPTION

See Homestead.

PROGRAM BUDGET

A budget which allocates money to the functions or activities of the City rather than to specific items of cost; major section of the Program.

PROGRESS REPORT

An annual report provided by departments indicating the achievement of their specific service or operational outcomes.

APPENDIX G - GLOSSARY

PROPRIETARY FUNDS

These include the enterprise and internal service funds. They are accounted for in a manner similar to businesses, measuring costs for services and including total assets and liabilities.

R

RELATIVE TAX EFFORT (RTE)

The amount of tax (property, income a local jurisdiction's (City, township, etc.) levies against its population compared to the amounts levied by all jurisdictions. A RTE of one (1) indicates an average rate of taxation. A RTE of 1.4 would indicate a rate 40% over average.

RENAISSANCE ZONES

Areas within the City that are free of City and State property and income taxes. This program is designed to promote economic development.

RESOURCES

Cash and other assets that, in the normal course of operations, will become cash.

RETAINED EARNINGS

An equity account reflecting the accumulated earnings of an enterprise.

REVENUE BONDS

Bonds payable from a specified source of revenue which does not represent a pledge of the full faith and credit of an issuer. These bonds are ordinarily backed by a pledge of revenues from the operation of the project which the bonds finance or other special assessments or excise taxes.

S

SARA

Super Fund Amendments and Reauthorization Act - Federally funded program to train people to prevent potential chemical hazard incidents.

SERVICE THEME

Themes that describe general outcomes of services and programs provided to the various sectors of the community.

SEV

State Equalized Value, the market value assigned to real or personal property through an assessment process for property tax calculation. (See also Taxable Value).

SERVICE GROUP

see Functional Area.

SERVICE PACKAGE

Prioritized budget requests submitted by department directors linked directly to a service or operational theme and an outcome that produced a result in support of that theme. (Formerly called Decision Package and Proposal for Results).

SPECIAL REVENUE FUNDS

To account for the proceeds of specific revenue sources (other than expendable trusts, or major capital projects) that are legally restricted to expenditure for specified purposes. See the Fund Services section for more information.

SUSTAINABILITY PLAN

A planning and performance measurement process that is inclusive of all City services which measures achievement of outcomes in relation to sustainability principles called the triple bottom line – economic prosperity, environmental equity, and social equality.

T

TAX INCREMENT

The excess taxes generated after taking into account the historic yield.

TAX REVERTED PROPERTIES

Property that has escheated to the State of Michigan for non-payment of taxes.

APPENDIX G - GLOSSARY

TAXABLE VALUE

The assessed value assigned to "homestead" real property for property tax calculation with increases in any one year limited to an inflation index. (See also SEV).

THM

Trihalomethane - Chemical by-products formed when natural organic substances react with chlorine.

TIFA

Tax Increment Financing Authority - An "authority" created to support a specified geographical area financed by property taxes from new or improved facilities within that area.

TRANSFORMATION FUND

A fund developed for managing the incremental increase in Income Tax receipts authorized in a ballot measure on May 4, 2010. The tax increase from 1.3% to 1.5% for residents and from 0.65% to 0.75% for non-residents became effective on July 1, 2010 and sunsets on June 30, 2015.

U

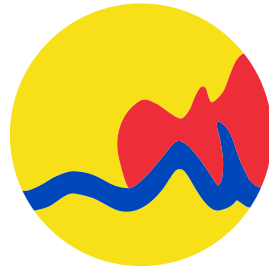
USER FEES

Charges of a voluntary nature paid by persons receiving a service in exchange for the fee (such as recreation activities or water sales).

W

WEB PROCURE

The City's internet-based procurement system which is the second module implemented and in use as part of the Cogsdale Financial Management System.



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**APPENDIX H
GENERAL ADMINISTRATION DEPARTMENT 13
REVENUES**

INTERGOVERNMENTAL REVENUES			FY14 ADOPTED BUDGET	FY14 AMENDED BUDGET	FY14 ESTIMATE	FY15 REQUEST	FORECAST			
COST CENTER	OBJL3	DESCRIPTION					FY16	FY17	FY18	FY19
574002/1320ADMIN	574002	State Shared Revenues (3% growth)	14,133,908	14,133,908	14,190,805	14,559,748	14,996,540	15,446,437	15,909,830	16,387,125
574004/1320ADMIN	574004	Liquor Licenses	-	-	-	-	-	-	-	-
INTERGOVERNMENTAL REVENUES SUBTOTAL:			\$ 14,133,908	\$ 14,133,908	\$ 14,190,805	\$ 14,559,748	\$ 14,996,540	\$ 15,446,437	\$ 15,909,830	\$ 16,387,125
CHARGES FOR SERVICES			FY14 ADOPTED BUDGET	FY14 AMENDED BUDGET	FY14 ESTIMATE	FY15 REQUEST	FORECAST			
COST CENTER	OBJL3	DESCRIPTION					FY16	FY17	FY18	FY19
607023/1310SUPPORT	607023	Cable Consent Fees	\$ 2,175,209	\$ 2,175,209	\$ 2,004,794	\$ 2,061,854	\$ 2,087,627	\$ 2,113,722	\$ 2,140,144	\$ 2,166,896
642003/1310SUPPORT	642003	Sales-Other	100	100	100	100	100	100	100	100
607001/1320ADMIN	607001	Steam Franchise	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
607001/1395LEASE	607001	One North Division	3,589,746	3,589,746	3,598,246	3,610,583	3,623,291	3,636,379	3,649,861	3,663,747
CHARGES FOR SERVICES SUBTOTAL:			\$ 5,815,055	\$ 5,815,055	\$ 5,653,140	\$ 5,722,537	\$ 5,761,018	\$ 5,800,201	\$ 5,840,105	\$ 5,880,743
OTHER REVENUE			FY14 ADOPTED BUDGET	FY14 AMENDED BUDGET	FY14 ESTIMATE	FY15 REQUEST	FORECAST			
COST CENTER	OBJL3	DESCRIPTION					FY16	FY17	FY18	FY19
675002/1310SUPPORT	675002	Tax donations - Veteran flags	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
676001/1310SUPPORT	676001	Kent County - Veteran flags	2,300	2,300	2,300	2,300	2,300	2,300	2,300	2,300
OTHER REVENUE SUBTOTAL:			\$ 12,300	\$ 12,300	\$ 12,300	\$ 12,300	\$ 12,300	\$ 12,300	\$ 12,300	\$ 12,300
OTHER FINANCING SOURCES			FY14 ADOPTED BUDGET	FY14 AMENDED BUDGET	FY14 ESTIMATE	FY15 REQUEST	FORECAST			
COST CENTER	OBJL3	DESCRIPTION					FY16	FY17	FY18	FY19
699002/1320ADMIN	699002	Contributions from Other Funds A87	6,381,445	6,385,722	6,348,777	5,782,391	5,955,863	6,134,539	6,318,575	6,508,132
699002/1320ADMIN	699002	CD Grants A87	(250,019)	(250,019)	(250,019)	(162,819)	(165,313)	(167,880)	(170,526)	(173,247)
699002/1320ADMIN	699002	MI Justice Training Grant A87	(3,894)	(3,894)	(3,894)	(2,407)	(2,479)	(2,554)	(2,630)	(2,709)
699002/1320ADMIN	699002	Property Mgt-Recovership A87	(1,148)	(1,148)	(1,148)	(641)	(660)	(680)	(700)	(721)
699002/1320ADMIN	699002	After School RRR A-87 Closeout Costs	(31,668)	(31,668)	(31,668)	-	-	-	-	-
699002/1320ADMIN	699002	Drug Law Enforcement Grant A87	(28,301)	(28,301)	(28,301)	(27,156)	(27,971)	(28,810)	(29,674)	(30,564)
699002/1320ADMIN	699002	Transformation Fund A87	(25,759)	(25,759)	(25,759)	(10,736)	(11,058)	(11,390)	(11,732)	(12,083)
699002/1320ADMIN	699002	Act 175 Debt Retirement A87	(397)	(397)	(397)	(421)	(434)	(447)	(460)	(474)
699002/1320ADMIN	699002	Belknap Ice Arena A87	(11,185)	(11,185)	(11,185)	(10,088)	(10,391)	10,702	(11,023)	(11,354)
699002/1320ADMIN	699002	GR Building Authority A87	(18,064)	(18,064)	(18,064)	(10,517)	(10,833)	(11,157)	(11,492)	(11,837)
699002/1320ADMIN	699002	Historical Commission A87	(2,372)	(2,372)	(2,372)	(2,861)	(2,947)	(3,035)	(3,126)	(3,220)
699002/1320ADMIN	699002	Other Grants A87	(16,247)	(16,247)	(16,247)	(14,056)	(14,478)	(14,912)	(15,359)	(15,820)
699002/1320ADMIN	699002	Police Grant A87	(76,484)	(76,484)	(76,484)	(60,286)	(62,095)	(63,957)	(65,876)	(67,852)
699002/1320ADMIN	699002	Fire Grant A87	(80,140)	(80,140)	(80,140)	(47,497)	(48,922)	(50,390)	(51,901)	(53,458)
699001/1320ADMIN	699001	Return of Excess GOF Subsidy RRR Program	-	-	-	364,551	-	-	-	-
699001/1320ADMIN	699001	Return of Parks Millage Advance	-	-	-	300,000	-	-	-	-
699001/1320ADMIN	699001	Return of Pools Millage Advance	-	-	-	143,483	-	-	-	-
699001/1320ADMIN	699001	Pension Subsidy from Transformation Fund	-	-	-	1,766,291	-	-	-	-
699001/1320ADMIN	699001	Government Center Ramp Sale Principal as scheduled	1,365,000	1,365,000	1,365,000	1,420,000	1,475,000	1,535,000	1,595,000	1,655,000
699001/1320ADMIN	699001	Government Center Ramp Sale Principal accelerated schedule	-	-	-	-	1,530,000	500,000	(1,000,000)	(1,030,000)
699001/1320ADMIN	699001	Government Center Ramp Sale Interest as scheduled	336,800	336,800	336,800	282,200	225,400	166,400	105,000	41,200
699001/1320ADMIN	699001	Government Center Ramp Sale Interest accelerated schedule	-	-	-	-	(61,200)	(81,200)	(81,200)	(41,200)
699005/1330SUB	699005	Subsidy from Transformation Fund	-	-	-	-	-	-	-	-
699005/1340CONT	699005	Loan Repayment from Facilities Management	-	-	-	-	-	-	-	-
OTHER FINANCING SOURCES SUBTOTAL:			\$ 7,537,567	\$ 7,541,844	\$ 7,505,899	\$ 9,709,431	\$ 8,767,482	\$ 7,910,229	\$ 6,562,876	\$ 6,124,793
GRAND TOTAL:			\$ 27,498,830	\$ 27,503,107	\$ 27,362,144	\$ 30,004,016	\$ 29,537,340	\$ 29,169,167	\$ 28,325,111	\$ 28,404,961

**APPENDIX H
GENERAL ADMINISTRATION DEPARTMENT 13
EXPENDITURES**

PERSONAL SERVICES			FY14 ADOPTED BUDGET	FY14 AMENDED BUDGET	FY14 ESTIMATE	FY15 REQUEST	FORECAST			
INDEX	SUBJECT	DESCRIPTION					FY16	FY17	FY18	FY19
1310	SUPPORT	7120	Pension - Supplemental	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
PERSONAL SERVICES SUBTOTAL:			\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
SUPPLIES			FY14 ADOPTED BUDGET	FY14 AMENDED BUDGET	FY14 ESTIMATE	FY15 REQUEST	FORECAST			
INDEX	SUBJECT	DESCRIPTION					FY16	FY17	FY18	FY19
1310	SUPPORT	7260	Flags - Memorial Day Grave Decoration	10,000	10,000	10,000	10,000	10,000	10,000	10,000
SUPPLIES SUBTOTAL:			\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
OTHER SERVICES & CHARGES			FY14 ADOPTED BUDGET	FY14 AMENDED BUDGET	FY14 ESTIMATE	FY15 REQUEST	FORECAST			
INDEX	SUBJECT	DESCRIPTION					FY16	FY17	FY18	FY19
1310	SUPPORT	8180/8160	Engineering Non-Project Costs	\$ 309,120	\$ 309,120	\$ 325,000	\$ 334,750	\$ 344,793	\$ 355,136	\$ 365,790
1310	SUPPORT	8180	ACSET - Administrative	115,900	115,900	115,900	115,900	115,900	115,900	115,900
1310	SUPPORT	8180	ACSET - Operating Support	15,000	15,000	15,000	15,000	15,000	15,000	15,000
1310	SUPPORT	8180	Act 425 Agreement / Oakleigh Woods	9,000	9,000	9,000	9,000	9,000	9,000	9,000
1310	SUPPORT	8180	Act 425 Agreement / SteelCase	25,426	25,426	25,426	25,426	25,426	25,426	25,426
1310	SUPPORT	8180	Area Agency on Aging of Western Michigan	3,798	3,798	3,798	3,798	3,798	3,798	3,798
1310	SUPPORT	8180	Clark Hill Legal	-	-	-	-	-	-	-
1310	SUPPORT	8180	Consultant Services - State and Federal	129,540	129,540	129,540	129,540	129,540	129,540	129,540
1310	SUPPORT	8180	Emergency Management/Kent County Contract	72,500	72,500	72,500	72,500	72,500	72,500	72,500
1310	SUPPORT	8180	Grand Rapids Cable Access Center	556,452	556,452	555,908	572,585	589,763	607,456	625,879
1310	SUPPORT	8180	Grand Valley Metro Council / GRETS	87,000	87,000	87,000	87,000	87,000	87,000	87,000
1310	SUPPORT	8180	Grand Valley State University Research & Support	-	-	-	30,000	30,000	30,000	30,000
1310	SUPPORT	8180	Independent Financial Audit	97,931	97,931	102,800	107,940	113,337	119,004	124,954
1310	SUPPORT	8180	Right Place - General Support	33,000	33,000	33,000	33,000	50,000	50,000	50,000
1310	SUPPORT	8180	LEAN Training and Implementation	30,000	30,000	30,000	30,000	30,000	30,000	30,000
1310	SUPPORT	8180	Mayor's Innovation Project	-	-	1,500	1,500	1,500	1,500	1,500
1310	SUPPORT	9995/8180	Museum CARC Reimbursements	-	400,000	400,000	400,000	-	-	-
1310	SUPPORT	8180	West Shore Services	-	-	-	-	-	-	-
1310	SUPPORT	8355	Claims	-	-	-	-	-	-	-
1310	SUPPORT	8450	Pension Trustee Fiduciary Insurance	350	350	-	-	-	-	-
1310	SUPPORT	9000	Printing and Publishing	800	800	800	800	800	800	800
1310	SUPPORT	9554	Local Business Expense	-	-	-	-	-	-	-
1310	SUPPORT	9556	Michigan Municipal League	27,508	27,508	28,250	28,250	28,250	28,250	28,250
1310	SUPPORT	9556	National League of Cities	11,535	11,535	11,535	11,535	11,535	11,535	11,535
1310	SUPPORT	9556	U.S. Conference of Mayors	12,242	12,242	12,242	12,242	12,242	12,242	12,242
1310	SUPPORT	9556	West MI Regional Planning	5,000	5,000	5,000	5,000	5,000	5,000	5,000
1360	PRO	8180	Promotional and Advertising	50,000	50,000	50,000	50,000	50,000	50,000	50,000
1395	LEASE	8180/9624	One North Division (Contractual Services & Property Taxes)	487,878	487,878	487,878	495,134	498,918	502,815	506,830
OTHER SERVICES & CHARGES SUBTOTAL:			\$ 2,079,980	\$ 2,479,980	\$ 2,502,077	\$ 2,570,900	\$ 2,224,302	\$ 2,261,902	\$ 2,300,744	\$ 2,340,870
DEBT SERVICE			FY14 ADOPTED BUDGET	FY 14 AMENDED BUDGET	FY 14 ESTIMATE	FY15 REQUEST	FORECAST			
INDEX	SUBJECT	DESCRIPTION					FY16	FY17	FY18	FY19
1395	LEASE	9950	One North Division (Interest & Paying Agent Fees)	4,000	4,000	4,000	4,000	4,000	4,000	4,000
DEBT SERVICE SUBTOTAL:			\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000

**APPENDIX H
GENERAL ADMINISTRATION DEPARTMENT 13
EXPENDITURES**

APPROPRIATION LAPSE			FY14 ADOPTED BUDGET	FY14 AMENDED BUDGET	FY14 ESTIMATE	FY15 REQUEST	FORECAST			
INDEX	SUBJECT	DESCRIPTION	(3,000,000)	(3,000,000)	(350,000)	(3,000,000)	FY16 (3,000,000)	FY17 (3,000,000)	FY18 (3,000,000)	FY19 (3,000,000)
1320ERIP	9960	Appropriation Lapse								
APPROPRIATION LAPSE SUBTOTAL:			\$ (3,000,000)	\$ (3,000,000)	\$ (350,000)	\$ (3,000,000)	\$ (3,000,000)	\$ (3,000,000)	\$ (3,000,000)	\$ (3,000,000)
SUBSIDIES/TRANSFERS OUT			FY14 ADOPTED BUDGET	FY14 AMENDED BUDGET	FY14 ESTIMATE	FY15 REQUEST	FORECAST			
INDEX	SUBJECT	DESCRIPTION					FY16	FY17	FY18	FY19
1310SUPPORT	9990/9995	MET Grant Match	177,600	177,600	177,600	191,260	196,342	197,389	197,637	198,999
1310SUPPORT	9995	Fire FEMA Grant Match FY15-Residential Fire Safety Prog=Smoke Detectors	-	61,000	61,000	13,000	-	-	-	-
1310SUPPORT	9995	Fire FEMA Grant Match FY15-Air Delivery Vehicle Replacement	-	-	-	60,000	-	-	-	-
1310SUPPORT	9995	Fire FEMA Grant Match FY15-Washers and Generators	-	-	-	88,000	-	-	-	-
1330SUB/1310SUPPORT	9990/9995	Fire FEMA Grant Match FY14	20,500	20,500	20,500	-	-	-	-	-
1330SUB/1310SUPPORT	9990/9995	Grant Match for District Court	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
1330SUB	9990	Cemeteries Operating Fund Subsidy	266,416	266,416	266,416	144,640	175,000	175,000	175,000	180,000
1330SUB	9990	Cemeteries Pension Subsidy from Transformation Fund	-	-	-	5,360	-	-	-	-
1330SUB	9990	Our Community's Children In Kind Support	64,138	64,138	64,138	64,909	66,770	68,680	70,685	72,108
1330SUB	9990	61st District Court Fund	3,500,000	3,500,000	3,500,000	3,900,000	4,100,000	4,400,000	4,600,000	4,800,000
1330SUB	9990	District Court Pension Subsidy	-	-	-	142,000	-	-	-	-
1330SUB	9990	Dispatch Support	3,291,458	3,291,458	3,291,458	3,421,459	3,549,616	3,583,772	3,646,160	3,684,497
1330SUB	9990	Dispatch Pension Subsidy	-	-	-	118,264	-	-	-	-
1330SUB	9990	Economic Gardening Contractual Services	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000
1330SUB	9990	Emergency Operations Center Subsidy	-	-	8,020	34,608	34,608	34,608	34,608	34,608
1330SUB	9990	Golf Course Deficit Reduction	-	-	-	-	-	-	-	-
1330SUB	9990	Briggs Pool Repair	-	-	-	-	-	-	-	-
1330SUB	9990	Parks Administration Subsidy	265,057	265,057	224,739	551,009	821,356	1,038,563	1,061,231	1,108,082
1330SUB	9990	Parks Maintenance Subsidy	2,464,740	2,464,740	2,505,029	2,607,030	2,578,888	2,388,983	2,429,674	2,454,143
1330SUB	9990	Parks Forestry Subsidy	1,333,459	1,333,459	1,333,459	1,219,321	1,073,279	1,061,700	1,049,772	1,037,488
1330SUB	9990	Tree Inventory	-	-	-	160,000	-	-	-	-
1330SUB	9990	Pools Subsidy	603,530	603,530	695,033	201,736	65,888	66,481	65,203	66,054
1330SUB	9990	Wading Pools Decommissioning	43,789	43,789	43,789	-	-	-	-	-
1330SUB	9990	Youth Recreation Subsidy	120,295	120,295	266,804	224,523	156,698	156,081	158,015	156,222
1330SUB	9990	Unspent MOE	-	-	-	260,507	394,462	555,893	564,321	571,139
1330SUB	9990	Parks Pension Subsidy from Transformation Fund	-	-	-	42,467	-	-	-	-
1330SUB	9990	Transfer Out to Budget Stabilization Fund SR257 257	2,158,203	2,158,203	2,258,203	808,034	-	-	-	-
1330SUB	9993	Transfer Out to Streets Capital	-	-	-	-	750,000	750,000	750,000	1,000,000
1330SUB	9992	Operating Transfer A-87 Cost	-	-	-	-	-	-	-	-
1330SUB	9995	Operating Transfer Miscellaneous	-	-	-	-	-	-	-	-
1340CONT	9990	Contingent Account	1,500,000	1,039,000	-	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
1395LEASE	9990	One North Division (Debt Service)	2,820,075	2,820,075	2,820,075	2,817,370	2,814,430	2,817,508	2,819,137	2,820,092
SUBSIDIES/TRANSFERS OUT SUBTOTAL:			\$ 18,954,260	\$ 18,554,260	\$ 17,861,263	\$ 18,400,497	\$ 18,262,337	\$ 18,544,658	\$ 18,871,443	\$ 19,433,432
GRAND TOTAL:			\$ 18,058,240	\$ 18,058,240	\$ 20,037,340	\$ 17,920,397	\$ 17,435,639	\$ 17,830,560	\$ 18,196,187	\$ 18,796,302

GENERAL ADMINISTRATION - OPERATING TRANSFERS OUT - AS SHOWN ABOVE:	\$ 18,400,497	\$ 18,262,337	\$ 18,544,658	\$ 18,871,443	\$ 19,433,432
PLANNING - OPERATING TRANSFERS OUT	11,886	11,886	11,886	11,886	11,886
POLICE - OPERATING TRANSFERS OUT	183,364	191,178	192,701	192,956	194,946
FIRE - OPERATING TRANSFERS OUT	481,984	557,194	852,249	894,714	939,298
CODE COMPLIANCE - OPERATING TRANSFERS OUT	500,001	500,001	500,001	500,001	500,001
STORMWATER-TRANSFERS OUT	16,273	17,500	18,000	18,500	19,000
TOTAL:	\$ 19,594,005	\$ 19,540,096	\$ 20,119,495	\$ 20,489,500	\$ 21,098,563
SHOWN ON GOF AS:					
999-CONTINGENT APPROPRIATION	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000
999-TRANSFERS OUT	12,519,378	12,539,525	13,101,795	13,411,285	13,705,435
999-PARKS SUBSIDY (MAINTENANCE OF EFFORT)	5,266,593	5,250,571	5,267,701	5,328,215	5,393,128
999-STREETS CAPITAL	-	750,000	750,000	750,000	1,000,000
999-TRANSFERS OUT-BUDGET STABILIZATION FUND	808,034	-	-	-	-
TOTAL:	\$ 19,594,005	\$ 19,540,096	\$ 20,119,495	\$ 20,489,500	\$ 21,098,563



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CITY OF GRAND RAPIDS ECONOMIC DEVELOPMENT AUTHORITIES AND BUDGETS

Like other urban core municipalities in the State of Michigan, the City uses a variety of tools to attract businesses and individuals. Some of these economic development programs encourage business and residential investment by abating property tax increases from the increased property values resulting from capital investment. These types of programs include abatements for industrial facilities, obsolete property redevelopment, neighborhood enterprise zones, non-industrial personal property, and renaissance zones. Other economic development programs work with businesses to provide access to the tax-exempt bond market via the City's Economic Development Corporation and to provide the financial and legal expertise needed to access the State's economic development programs and agencies.

Another way to encourage economic development is by directly investing in the City's public, business, and residential infrastructure. Revenues for these investments are provided when the City Commission targets certain areas in the City and agrees to divert, usually known as 'capture,' property tax revenues associated with increased property values. This type of revenue program is called, "tax increment financing" or "TIF" for short. The oldest of the City's TIF districts is the Downtown Development Authority and the newest is the North Quarter Corridor Improvement District Authority which was allowed to begin TIF captures in 2013 / Fiscal Year 2014.

The boards for these economic development authorities are appointed by City Commission. These authorities operate independently but in cooperation with City policies and procedures. For accounting purposes, the TIF authorities are considered to be "discretely presented component units," according to criteria established by the Government Accounting Standards Board. TIF authority annual revenues are lower and more variable compared to the City's other budgets. As a result, the TIF authorities' budgets are prepared after the City Assessor finalizes taxable values at the March Board of Review since variations in captured assessed values impact the tax increment revenues used to support program and re-development project expenditures.

Brownfield Redevelopment Authority ("Brownfield")

The Grand Rapids Brownfield was created by the City in 1998 under the provisions of Act 381, Public Acts of 1996 of the State of Michigan, as amended. The purpose of the Authority is to promote the revitalization of environmentally distressed areas and functionally obsolete properties within the City. The entire City of Grand Rapids has been designated as a brownfield district but Brownfield tax increment revenues are captured only for specific development projects which have been approved by Grand Rapids City Commission and the State of Michigan. Brownfield projects may capture local and school tax increment revenues but may not capture any debt-related millages.

Downtown Development Authority ("DDA")

The Grand Rapids DDA was created in 1979 by the City of Grand Rapids under the provisions of Act 197, Public Acts of 1975 of the State of Michigan Public Act 197, as amended. The purpose of the DDA is to correct and prevent deterioration in the downtown Grand Rapids business district; encourage historic preservation; authorize the acquisition and disposal of interests in real and personal property; authorize the creation

and implementation of development plans in the districts; promote the economic growth of the districts; authorize the levy and collection of taxes; authorize the issuance of bonds and other evidences of indebtedness; and authorize the use of tax increment financing.

The DDA district is bounded roughly by Newberry Street, N.W. on the north, west of Lafayette Avenue, or Prospect Avenue on the east, north of Logan Street or Wealthy Street on the south, and east of Lexington Avenue or Seward Avenue on the west. The initial property tax increment revenue capture was in 1981.

The DDA captures tax increment revenues from two sources, local tax increments and school tax increments. Local tax increment (LTI) revenues are captured from millages levied by the City of Grand Rapids, Kent County, Interurban Transportation Partnership (“The Rapid”), and Grand Rapids Community College. School tax increment (STI) revenues are derived from the State Education Tax millage; the Grand Rapids Public Schools operating, sinking fund, and debt millages; and the Kent Intermediate School District millages. State law restricts the DDA’s use of STI revenues for payment of debt service and other eligible obligations in existence prior to January 1, 1995. The DDA’s expenditures for debt obligations issued after December 31, 1994 and for all of the DDA’s operations and current and ongoing development projects and programs are funded with either LTI or non-tax increment revenues, which result primarily from interest and parking revenues generated by facilities located on property owned by the DDA.

Downtown Improvement District (“DID”)

The Grand Rapids DID was created by the City as a special assessment district in August, 2000 after downtown property owners voted in favor of the district. DID operations began in fiscal year 2001 under the provisions of Act 120, Public Acts of 1961 of the State of Michigan, as amended. The purpose of the DID is to provide a program of enhanced services within the district boundaries. These services are funded, in part, by special assessments charged against downtown properties and include clean up, maintenance, beautification, special events, communications, marketing, snowmelt operations, and neighborhood development. The special assessments relieve property owners of the burden of commonly expected maintenance services and also provide funding to draw tourists, downtown workers, and residents to the downtown business district.

In April, 2012, the DID Board adopted a motion recommending that the City Commission declare necessity for Special Assessments beginning July 1, 2012 and ending June 30, 2015. The Special Assessment was to be / is being collected in three installments, one for each fiscal year. Staff is currently preparing the special assessment requests for the next three years beginning with the fiscal year ending June 30, 2016. Therefore, revenues and expenditures included the DID fund statement for fiscal years 2016 through 2019 are estimated and are likely to change. For accounting purposes, the DID is considered a special revenue fund, which is a governmental fund type.

Economic Development Corporation (“EDC”)

The Grand Rapids EDC is a public economic development corporation which does not capture tax increment revenues. The EDC was created to alleviate and prevent conditions of unemployment; to assist and retain local industries and commercial enterprises; to strengthen and revitalize the economy of the City of Grand Rapids and of the State of Michigan; to provide means and methods for the encouragement and assistance of

industrial and commercial enterprises in locating, purchasing construction, reconstructing, modernizing, improving, maintaining, repairing, furnishing, equipping, and expanding in the City of Grand Rapids; and to encourage the location of commercial enterprises in Grand Rapids to more conveniently provide services and facilities to Grand Rapids businesses and residents.

For accounting purposes, the EDC is considered a special revenue fund, which is a governmental fund type, but the EDC is not included in the City of Grand Rapids' annual budget ordinance process since the entity is technically separate from the City organization with which it works cooperatively.

Madison Square Corridor Improvement District Authority and North Quarter Corridor Improvement District Authority

The Madison Square Corridor Improvement District Authority ("CIDA") was created in 2009 under the provisions of Act 280, Public Acts of 2005 of the State of Michigan, as amended. The North Quarter CIDA was created in 2012. The goals of these districts are to correct and prevent deterioration in the business district; encourage historic preservation; authorize the acquisition and disposal of interests in real and personal property; authorize the creation and implementation of development plans in the districts; promote the economic growth of the districts; authorize the issuance of bonds and other evidence of indebtedness; and authorize the use of tax increment financing.

The fiscal year ended June 30, 2012 was the first and only year of tax increment revenue capture for the Madison Square CIDA. The fiscal year ending June 30, 2014 would have been the first year of tax increment revenue capture for the North Quarter authorities if taxable values had increased in that district between 2012 and 2013. As a result, these boards did not approve five year priority plans. Instead, only FY2015 budget requests were considered and adopted by City Commission. As the decreases in Madison Square and North Quarter taxable values illustrate, tax increment revenues cannot be guaranteed, particularly in small and new districts.

Monroe North Tax Increment Financing Authority ("MNTIFA")

The MNTIFA was created in December, 1985 by the City and began operations in fiscal year 1987 under the provisions of Act 450, Public Acts of 1980 of the State of Michigan, as amended. The purpose of the Authority is to provide for the development of the Monroe North Development Area, which is bounded roughly by Coldbrook Street, N.W. on the north, Ionia Avenue on the east, the Grand River on the west and the south line of Newberry Street, N.W. on the south.

The MNTIFA captures local tax increment revenue but, unlike the DDA, may not capture school tax increment revenue since the MNTIFA did not have any eligible debt obligations outstanding prior to January 1, 1995.

SmartZone Local Development Financing Authority ("SmartZone")

The Grand Rapids SmartZone was created by the City in 2002 under the provisions of Act 281, Public Acts of 1986 of the State of Michigan, as amended. The purpose of the SmartZone is to promote the development of high-tech business within the boundaries of the Downtown SmartZone and Satellite SmartZone areas in the City. The SmartZone captures local tax increment revenue but, unlike the DDA, may capture only half of the school millage-related tax increment revenue from the districts. The SmartZone may not capture any debt-related millages.

The initial SmartZone boundaries were established in 2001 in the northern section of downtown Grand Rapids to facilitate development by leveraging the adjacency and synergy of the district's medical, research, educational, financial, governmental and non-profit institutions. The SmartZone works directly with five partners - the City of Grand Rapids, the Van Andel Institute (VAI), Grand Valley State University (GVSU), Grand Rapids Community College (GRCC) and The Right Place, Inc. (RPI.) The resources available through these clustered institutions and other downtown services create an environment for growing and attracting new and established high-tech businesses.

In November, 2002, the Grand Rapids City Commission approved the SmartZone's request to establish a satellite SmartZone around Plymouth Avenue, N.E. Due to delays resulting from State staff turnover, approximately two years later the State Treasurer and Michigan Economic Development Corporation approved the City's request to create a satellite SmartZone in the area north of Michigan Street and east of Ball Avenue and including parcels along Plymouth Avenue and Oak Industrial Drive. The Satellite SmartZone is currently not capturing any tax increment revenues.

Uptown Business Improvement District (“Uptown BID”)

The Uptown BID was created by the City as a special assessment district in June, 2013 after property owners voted in favor of creating the district. BID operations began in fiscal year 2014 under the provisions of Act 120, Public Acts of 1961 of the State of Michigan, as amended. The purpose of the BID is to provide a program of enhanced services within the district boundaries. These services are funded by special assessments charged against district properties and are used to clean up, maintenance, beautification, special events, marketing/branding, and neighborhood development. The special assessments relieve property owners of the burden of commonly expected maintenance services and also provide funding to draw customers and residents to district businesses.

BID Special Assessments are currently being requested in single year periods. Therefore, revenues and expenditures included the BID fund statement for fiscal years 2016 through 2019 are estimated and are likely to change. For accounting purposes, the BID is considered a special revenue fund, which is a governmental fund type.

Uptown Corridor Improvement District Authority (“Uptown CIDA”)

The Uptown CIDA was created in 2009 under the provisions of Act 280, Public Acts of 2005 of the State of Michigan, as amended. The CIDA works with district representatives to correct and prevent deterioration in the business districts; encourage historic preservation; authorize the acquisition and disposal of interests in real and personal property; authorize the creation and implementation of development plans in the districts; promote the economic growth of the districts; authorize the issuance of bonds and other evidence of indebtedness; and authorize the use of tax increment financing. Investing tax increment revenues will create a culture of capital investment to generate property tax increment revenue and jobs in the districts. In addition, the expectation is that this culture of investment will spill into the surrounding areas inspiring surrounding property improvements and attracting new residents and businesses. The fiscal year ended June 30, 2012 was the first year of tax increment revenue capture for the Uptown CIDA.

The Budgeting and Monitoring Process for Economic Development Authorities

The budget process for the entities included in this appendix begins once the City Assessor and the March Board of Review (“MBOR”) have finalized taxable values for the upcoming fiscal year. The Assessor then calculates captured assessed values based on MBOR taxable values. Using the captured assessed values, the Debt and Authority Finance Officer estimates tax increment and other revenues for the next five years. Operating and project expenditure requests are determined depending upon the amounts of estimated and forecasted revenues remaining after debt obligations have been met. Staff submits the five year budget forecasts, known as priority plans, to the appropriate board in May or June for its review and recommendation to City Commission. Upon recommendation of the appropriate board, City Commission then reviews the submitted budget request. Once City Commission approves the request, the budget returns to the appropriate board for adoption. Only the upcoming fiscal year is appropriated. The remaining four years of the priority plan are used for planning purposes.

All of the FY2015 budgets in this appendix were approved by the City Commission on June 10, 2014 then adopted by the appropriate board at its next regularly scheduled meeting.

The five-year fund statements on the following pages have been formatted to match the standard City budget format. Most authority budgets, however, are approved and monitored on a project or program basis so that board members and staff are able to determine whether priorities are being achieved. Each authority board receives interim financial statements on a monthly, bi-monthly, or quarterly basis depending on the needs of the individual boards as well as the volume of financial transactions. For example, the DDA, which is the largest and busiest of the authorities, receives monthly interim financial statements whereas the EDC is provided with quarterly interim financial statements.

APPENDIX I
City of Grand Rapids, Michigan
BROWNFIELD REDEVELOPMENT AUTHORITY (CUGBR768 and 769)
STATEMENT OF OPERATIONS

Organizations	2013 Actual	2014 Adopted	2014 Amended	2014 Estimate	2015 Adopted Budget	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast
REVENUE									
<u>BROWNFIELD REDEVELOPMENT AUTHORITY</u>									
401 Taxes	\$ 2,389,466	\$ 2,702,470	\$ 2,702,470	\$ 3,129,930	\$ 3,250,393	\$ 3,498,089	\$ 3,465,008	\$ 3,411,214	\$ 3,411,216
450 Licenses And Permits	-	-	-	-	-	-	-	-	-
500 Intergovernmental Revenues	79,466	75,000	75,000	75,000	280,584	275,000	75,000	75,000	75,000
600 Charges For Services	21,000	31,050	31,050	57,500	114,906	116,664	120,761	122,576	124,421
655 Fines And Forfeitures	-	-	-	-	-	-	-	-	-
664 Interest And Rents	9,694	13,000	13,000	4,195	3,000	3,000	3,000	3,000	3,000
671 Other Revenue	29,639	100	100	75	100	100	100	100	100
695 Other Financing Sources	-	-	-	-	-	-	-	-	-
Total Revenue	2,529,265	2,821,620	2,821,620	3,266,700	3,648,983	3,892,853	3,663,869	3,611,890	3,613,737
EXPENDITURES									
<u>BROWNFIELD REDEVELOPMENT AUTHORITY</u>									
700 Personal Services	266,070	280,727	280,727	240,000	280,727	289,149	297,823	306,758	315,961
726 Supplies	-	-	-	-	-	-	-	-	-
800 Other Services And Charges	2,541,486	2,588,991	2,588,991	2,805,820	3,084,783	3,326,712	3,106,799	3,063,911	3,062,752
970 Capital Outlay	938,493	920,000	920,000	174,873	-	-	-	-	-
990 Debt Service	122,588	140,625	140,625	140,625	239,513	236,399	238,287	235,072	236,861
996 Appropriation Lapse	-	-	-	-	-	-	-	-	-
999 Transfers Out	19,122	16,255	16,255	16,255	25,584	26,352	27,142	27,956	27,956
Total Expenditures	3,887,759	3,946,598	3,946,598	3,377,573	3,630,607	3,878,612	3,670,051	3,633,697	3,643,530
BROWNFIELD REDEV AUTH NET INCOME/(LOSS)	(1,358,494)	(1,124,978)	(1,124,978)	(110,873)	18,376	14,241	(6,182)	(21,807)	(29,793)
Assigned Fund Balance - Beginning of Year	1,632,680	274,186	274,186	274,186	163,313	181,689	195,930	189,748	167,941
Assigned Fund Balance - End of Year	\$ 274,186	\$ (850,792)	\$ (850,792)	\$ 163,313	\$ 181,689	\$ 195,930	\$ 189,748	\$ 167,941	\$ 138,148

APPENDIX I
City of Grand Rapids, Michigan
DOWNTOWN DEVELOPMENT AUTHORITY - DEBT INCREMENT SUB-FUND (CUDDA763)
STATEMENT OF OPERATIONS

Organizations	2013 Actual	2014 Adopted	2014 Amended	2014 Estimate	2015 Adopted Budget	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
REVENUE									
<u>DDA - DEBT INCREMENT SUB-FUND</u>									
401 Taxes	\$ 6,374,259	\$ 7,314,281	\$ 7,314,281	\$ 7,057,717	\$ 7,329,127	\$ 7,203,253	\$ 7,034,156	\$ 7,089,576	\$ 7,125,174
450 Licenses And Permits	-	-	-	-	-	-	-	-	-
500 Intergovernmental Revenues	-	-	-	-	-	-	-	-	-
600 Charges For Services	-	-	-	-	-	-	-	-	-
655 Fines And Forfeitures	-	-	-	-	-	-	-	-	-
664 Interest And Rents	16,320	15,000	15,000	9,000	10,000	10,000	10,000	10,000	10,000
671 Other Revenue	-	-	-	-	-	-	-	-	-
695 Other Financing Sources	-	-	-	-	-	-	-	-	-
Total Revenue	6,390,579	7,329,281	7,329,281	7,066,717	7,339,127	7,213,253	7,044,156	7,099,576	7,135,174
EXPENDITURES									
<u>DDA - DEBT INCREMENT SUB-FUND</u>									
700 Personal Services	-	-	-	-	-	-	-	-	-
726 Supplies	-	-	-	-	-	-	-	-	-
800 Other Services And Charges	1,492,321	1,842,681	1,842,681	1,753,866	1,849,602	1,723,728	1,224,631	1,278,251	1,313,511
970 Capital Outlay	-	-	-	-	-	-	-	-	-
990 Debt Service	5,474,475	5,471,600	5,471,600	5,471,150	5,479,525	5,479,525	5,809,525	5,811,325	5,811,663
996 Appropriation Lapse	-	-	-	-	-	-	-	-	-
999 Transfers Out	-	-	-	-	-	-	-	-	-
Total Expenditures	6,966,796	7,314,281	7,314,281	7,225,016	7,329,127	7,203,253	7,034,156	7,089,576	7,125,174
DDA - DEBT INCREMENT NET INCOME / (LOSS)	(576,217)	15,000	15,000	(158,299)	10,000	10,000	10,000	10,000	10,000
Assigned Fund Balance - Beginning of Year	3,940,008	3,363,791	3,363,791	3,363,791	3,205,492	3,215,492	3,225,492	3,235,492	3,245,492
Assigned Fund Balance - End of Year	\$ 3,363,791	\$ 3,378,791	\$ 3,378,791	\$ 3,205,492	\$ 3,215,492	\$ 3,225,492	\$ 3,235,492	\$ 3,245,492	\$ 3,255,492

APPENDIX I
City of Grand Rapids, Michigan
DOWNTOWN DEVELOPMENT AUTHORITY - NON-TAX SUB-FUND (CUDDA764)
STATEMENT OF OPERATIONS

Organizations	2013 Actual	2014 Adopted	2014 Amended	2014 Estimate	2015 Adopted Budget	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
REVENUE									
<u>DDA - NON-TAX SUB-FUND</u>									
401 Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
450 Licenses And Permits	-	-	-	-	-	-	-	-	-
500 Intergovernmental Revenues	-	-	-	-	-	-	-	-	-
600 Charges For Services	177,602	355,000	355,000	333,589	336,925	340,294	343,697	347,134	350,605
655 Fines And Forfeitures	-	-	-	-	-	-	-	-	-
664 Interest And Rents	126,360	131,113	131,113	125,148	119,914	108,379	99,677	94,737	95,059
671 Other Revenue	11,375	15,000	15,000	2,052,998	15,500	15,515	15,530	15,546	15,563
695 Other Financing Sources	-	-	-	-	-	-	-	-	-
Total Revenue	315,337	501,113	501,113	2,511,735	472,339	464,188	458,904	457,417	461,227
EXPENDITURES									
<u>DDA - NON-TAX SUB-FUND</u>									
700 Personal Services	-	-	-	-	-	-	-	-	-
726 Supplies	-	-	-	-	-	-	-	-	-
800 Other Services And Charges	528,055	1,433,500	1,433,500	1,047,636	1,548,000	1,213,000	943,000	266,000	266,000
970 Capital Outlay	-	70,000	70,000	-	2,051,451	-	-	-	-
990 Debt Service	-	-	-	-	-	185,997	180,683	175,369	170,054
996 Appropriation Lapse	-	-	-	-	-	-	-	-	-
999 Transfers Out	-	-	-	-	-	-	-	-	-
Total Expenditures	528,055	1,503,500	1,503,500	1,047,636	3,599,451	1,398,997	1,123,683	441,369	436,054
DDA - NON-TAX SUB-FUND NET INCOME / (LOSS)	(212,718)	(1,002,387)	(1,002,387)	1,464,099	(3,127,112)	(934,809)	(664,779)	16,048	25,173
Assigned Fund Balance - Beginning of Year	4,108,450	3,895,732	3,895,732	3,895,732	5,359,831	2,232,719	1,297,910	633,131	649,179
Assigned Fund Balance - End of Year	\$ 3,895,732	\$ 2,893,345	\$ 2,893,345	\$ 5,359,831	\$ 2,232,719	\$ 1,297,910	\$ 633,131	\$ 649,179	\$ 674,352
Brownfield Series 2012A Bond Reserve	\$ 500,144	\$ 500,144	\$ 500,144	\$ 500,144	\$ 514,748	\$ 530,584	\$ 530,637	\$ 531,071	\$ 530,964

APPENDIX I
City of Grand Rapids, Michigan
DOWNTOWN DEVELOPMENT AUTHORITY - LOCAL TAX INCREMENT SUB-FUND (CUDDA765)
STATEMENT OF OPERATIONS

Organizations	2013 Actual	2014 Adopted	2014 Amended	2014 Estimate	2015 Adopted Budget	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
REVENUE									
<u>DDA - LOCAL TAX INCREMENT SUB-FUND</u>									
401 Taxes	\$ 4,155,239	\$ 4,170,883	\$ 4,170,883	\$ 3,892,022	\$ 4,244,008	\$ 4,116,475	\$ 4,039,980	\$ 4,060,430	\$ 4,080,982
450 Licenses And Permits	-	-	-	-	-	-	-	-	-
500 Intergovernmental Revenues	40,852	21,542	21,542	574,288	21,973	21,094	520,461	280,563	120,666
600 Charges For Services	1,500	-	-	-	-	-	-	-	-
655 Fines And Forfeitures	-	-	-	-	-	-	-	-	-
664 Interest And Rents	98,803	40,687	40,687	35,000	50,644	52,047	102,057	127,181	198,541
671 Other Revenue	612,217	10,000	10,000	103,561	10,000	10,000	10,000	10,000	10,000
695 Other Financing Sources	-	-	-	-	-	-	-	-	-
Total Revenue	4,908,611	4,243,112	4,243,112	4,604,871	4,326,625	4,199,616	4,672,498	4,478,174	4,410,189
EXPENDITURES									
<u>DDA - LOCAL TAX INCREMENT SUB-FUND</u>									
700 Personal Services	175,473	122,938	122,938	576,117	642,786	673,032	704,790	738,136	773,150
726 Supplies	6,284	-	-	15,159	144,896	137,145	128,555	119,074	108,640
800 Other Services And Charges	1,694,318	1,813,379	1,813,379	2,017,359	2,060,000	1,242,500	955,000	830,000	895,000
970 Capital Outlay	1,528,906	4,399,952	4,399,952	2,944,181	1,090,000	1,080,000	75,000	960,000	310,000
990 Debt Service	823,975	208,850	208,850	204,390	458,851	459,541	454,987	453,637	418,132
996 Appropriation Lapse	-	-	-	-	-	-	-	-	-
999 Transfers Out	31,873	22,913	22,913	27,190	75,181	77,436	79,760	82,152	84,617
Total Expenditures	4,260,829	6,568,032	6,568,032	5,784,396	4,471,714	3,669,654	2,398,092	3,182,999	2,589,539
DDA - LOCAL TAX INCREMENT NET INCOME/(LOSS)	647,782	(2,324,920)	(2,324,920)	(1,179,525)	(145,089)	529,962	2,274,406	1,295,175	1,820,650
Assigned Fund Balance - Beginning of Year	2,895,197	3,542,979	3,542,979	3,542,979	2,363,454	2,218,365	2,748,327	5,022,733	6,317,908
Assigned Fund Balance - End of Year	\$ 3,542,979	\$ 1,218,059	\$ 1,218,059	\$ 2,363,454	\$ 2,218,365	\$ 2,748,327	\$ 5,022,733	\$ 6,317,908	\$ 8,138,558

APPENDIX I
City of Grand Rapids, Michigan
GRAND RAPIDS DOWNTOWN IMPROVEMENT DISTRICT (SRDID247)
STATEMENT OF OPERATIONS

Organizations	2013 Actual	2014 Adopted	2014 Amended	2014 Estimate	2015 Adopted Budget	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast
REVENUE									
<u>DOWNTOWN IMPROVEMENT DISTRICT</u>									
401 Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
450 Licenses And Permits	-	-	-	-	-	-	-	-	-
500 Intergovernmental Revenues	-	-	-	-	-	-	-	-	-
600 Charges For Services	100,583	-	-	102,276	-	-	-	-	-
655 Fines And Forfeitures	-	-	-	-	-	-	-	-	-
664 Interest And Rents	3,952	2,200	2,200	3,238	250	2,500	2,500	2,500	2,500
671 Other Revenue	658,748	813,300	813,300	866,524	790,120	841,220	867,372	894,351	922,182
695 Other Financing Sources	-	-	-	-	-	-	-	-	-
Total Revenue	763,283	815,500	815,500	972,038	790,370	843,720	869,872	896,851	924,682
EXPENDITURES									
<u>DOWNTOWN IMPROVEMENT DISTRICT</u>									
700 Personal Services	118	-	-	38,000	40,000	42,000	44,100	46,305	48,620
726 Supplies	-	-	-	17,000	27,347	28,167	29,012	29,883	30,779
800 Other Services And Charges	678,394	830,500	830,500	723,152	743,851	766,166	789,151	812,826	837,211
970 Capital Outlay	-	-	-	126,360	-	-	-	-	-
990 Debt Service	-	-	-	-	-	-	-	-	-
996 Appropriation Lapse	-	-	-	-	-	-	-	-	-
999 Transfers Out	5,632	10,776	10,776	6,888	7,172	7,387	7,609	7,837	8,072
Total Expenditures	684,144	841,276	841,276	911,400	818,370	843,720	869,872	896,851	924,682
DOWNTOWN IMPROV DISTR NET INCOME / (LOSS)	79,139	(25,776)	(25,776)	60,638	(28,000)	-	-	-	-
Assigned Fund Balance - Beginning of Year	379,538	458,677	458,677	458,677	519,315	491,315	491,315	491,315	491,315
Assigned Fund Balance - End of Year	\$ 458,677	\$ 432,901	\$ 432,901	\$ 519,315	\$ 491,315	\$ 491,315	\$ 491,315	\$ 491,315	\$ 491,315

APPENDIX I
City of Grand Rapids, Michigan
GRAND RAPIDS ECONOMIC DEVELOPMENT CORPORATION (SREDC260)
STATEMENT OF OPERATIONS

Organizations	2013 Actual	2014 Adopted	2014 Amended	2014 Estimate	2015 Adopted Budget	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast
REVENUE									
<u>ECONOMIC DEVELOPMENT CORPORATION</u>									
401 Taxes	\$ -	\$ -	\$ -	\$ -	\$ 6,400	\$ -	\$ -	\$ -	\$ -
450 Licenses And Permits	-	-	-	-	-	-	-	-	-
500 Intergovernmental Revenues	-	-	-	-	-	-	-	-	-
600 Charges For Services	11,376	80,600	80,600	81,723	65,300	54,100	54,100	54,100	54,100
655 Fines And Forfeitures	-	-	-	-	-	-	-	-	-
664 Interest And Rents	5,080	3,600	3,600	3,600	3,600	3,636	3,672	3,709	3,746
671 Other Revenue	4,237	4,300	4,300	5,800	-	6,400	6,400	6,400	6,400
695 Other Financing Sources	75,000	150,000	150,000	150,000	75,000	75,000	-	-	-
Total Revenue	95,693	238,500	238,500	241,123	150,300	139,136	64,172	64,209	64,246
EXPENDITURES									
<u>ECONOMIC DEVELOPMENT CORPORATION</u>									
700 Personal Services	27,228	61,520	61,520	47,446	133,300	137,357	139,056	141,889	142,933
726 Supplies	-	-	700	775	920	920	920	920	920
800 Other Services And Charges	13,469	224,119	298,419	218,102	119,043	69,090	69,138	69,203	69,227
970 Capital Outlay	-	-	-	-	-	-	-	-	-
990 Debt Service	-	-	-	-	-	-	-	-	-
996 Appropriation Lapse	-	-	-	-	-	-	-	-	-
999 Transfers Out	4,953	565	565	565	4,722	4,864	5,010	5,160	5,315
Total Expenditures	45,650	286,204	361,204	266,888	257,985	212,231	214,124	217,172	218,395
<i>ECONOMIC DEVEL CORP NET INCOME / (LOSS)</i>	50,043	(47,704)	(122,704)	(25,765)	(107,685)	(73,095)	(149,952)	(152,963)	(154,149)
<i>Assigned Fund Balance - Beginning of Year</i>	643,122	693,165	693,165	693,165	667,400	559,715	486,620	336,668	183,705
<i>Assigned Fund Balance - End of Year</i>	\$ 693,165	\$ 645,461	\$ 570,461	\$ 667,400	\$ 559,715	\$ 486,620	\$ 336,668	\$ 183,705	\$ 29,556

APPENDIX I
City of Grand Rapids, Michigan
CORRIDOR IMPROVEMENT AUTHORITIES
STATEMENTS OF OPERATIONS

Organization	MADISON SQUARE (CUCMS747)					NORTH QUARTER (CUCNQ749)			
	2013 Actual	2014 Budget	2014 Amended	2014 Estimate	2015 Adopted Budget	2013 Actual	2014 Budget	2014 Estimate	2015 Adopted Budget
REVENUE									
<u>CORRIDOR IMPROVEMENT AUTHORITY</u>									
401 Taxes	\$ 697	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
450 Licenses And Permits	-	-	-	-	-	-	-	-	-
500 Intergovernmental Revenues	-	-	-	-	-	-	-	-	-
600 Charges For Services	-	-	-	-	-	-	-	-	-
655 Fines And Forfeitures	-	-	-	-	-	-	-	-	-
664 Interest And Rents	-	33	33	-	-	-	-	-	-
671 Other Revenue	-	-	-	-	-	-	-	-	-
695 Other Financing Sources	-	-	-	-	-	-	-	-	-
Total Revenue	697	33	33	-	-	-	-	-	-
EXPENDITURES									
<u>CORRIDOR IMPROVEMENT AUTHORITY</u>									
700 Personal Services	-	-	-	-	-	-	-	-	-
726 Supplies	-	-	-	-	-	-	-	-	-
800 Other Services And Charges	-	4,445	4,445	1,500	3,000	-	-	-	-
970 Capital Outlay	-	-	-	-	-	-	-	-	-
990 Debt Service	-	-	-	-	-	-	-	-	-
996 Appropriation Lapse	-	-	-	-	-	-	-	-	-
999 Transfers Out	-	-	-	-	-	-	-	-	-
Total Expenditures	-	4,445	4,445	1,500	3,000	-	-	-	-
CORRIDOR IMPROVEMENT AUTH NET INCOME/(LOSS)	697	(4,412)	(4,412)	(1,500)	(3,000)	-	-	-	-
Assigned Fund Balance - Beginning of Year	3,341	4,038	4,038	4,038	2,538	-	-	-	-
Assigned Fund Balance - End of Year	\$ 4,038	\$ (374)	\$ (374)	\$ 2,538	\$ (462)	\$ -	\$ -	\$ -	\$ -

APPENDIX I
City of Grand Rapids, Michigan
MONROE NORTH TAX INCREMENT FINANCING AUTHORITY (CUTIF766)
STATEMENT OF OPERATIONS

Organizations	2013 Actual	2014 Adopted	2014 Amended	2014 Estimate	2015 Adopted Budget	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
REVENUE									
<u>MONROE NORTH TAX INCREMENT FINANCING AUTHORITY</u>									
401 Taxes	\$ 448,477	\$ 489,769	\$ 489,769	\$ 198,311	\$ 482,675	\$ 485,126	\$ 486,351	490,851	492,077
450 Licenses And Permits	-	-	-	-	-	-	-	-	-
500 Intergovernmental Revenues	-	-	-	-	-	-	-	-	-
600 Charges For Services	-	-	-	-	-	-	-	-	-
655 Fines And Forfeitures	-	-	-	-	-	-	-	-	-
664 Interest And Rents	7,045	10,969	10,969	10,000	6,832	5,959	9,482	10,172	14,819
671 Other Revenue	-	-	-	-	-	-	-	-	-
695 Other Financing Sources	-	-	-	-	-	-	-	-	-
Total Revenue	455,522	500,738	500,738	208,311	489,507	491,085	495,833	501,023	506,896
EXPENDITURES									
<u>MONROE NORTH TAX INCREMENT FINANCING AUTHORITY</u>									
700 Personal Services	6,964	20,000	20,000	9,000	9,000	10,000	10,000	11,000	11,000
726 Supplies	-	1,000	1,000	100	200	200	200	200	200
800 Other Services And Charges	290,612	263,300	263,300	419,698	379,067	187,885	190,048	191,262	193,612
970 Capital Outlay	25,000	592,103	592,103	180,791	600,000	130,000	120,000	120,000	170,000
990 Debt Service	118,396	119,505	119,505	119,505	119,762	121,539	122,849	123,089	37,877
996 Appropriation Lapse	-	-	-	-	-	-	-	-	-
999 Transfers Out	1,442	9,397	9,397	9,397	9,292	9,571	9,858	10,154	10,458
Total Expenditures	442,414	1,005,305	1,005,305	738,491	1,117,321	459,195	452,955	455,705	423,147
MONROE NORTH TIFA NET INCOME / (LOSS)	13,108	(504,567)	(504,567)	(530,180)	(627,814)	31,890	42,878	45,318	83,749
Assigned Fund Balance - Beginning of Year	1,485,247	1,498,355	1,498,355	1,498,355	968,175	340,361	372,251	415,129	460,447
Assigned Fund Balance - End of Year	\$ 1,498,355	\$ 993,788	\$ 993,788	\$ 968,175	\$ 340,361	\$ 372,251	\$ 415,129	\$ 460,447	\$ 544,196

APPENDIX I
City of Grand Rapids, Michigan
SMARTZONE LOCAL DEVELOPMENT FINANCING AUTHORITY (CUSMZ780 & 782)
STATEMENT OF OPERATIONS

Organizations	2013 Actual	2014 Adopted	2014 Amended	2014 Estimate	2015 Adopted Budget	2016 Adopted Forecast	2017 Adopted Forecast	2018 Adopted Forecast	2019 Adopted Forecast
REVENUE									
<u>SMARTZONE LDFA</u>									
401 Taxes	\$ 1,861,511	\$ 1,849,974	\$ 1,849,974	\$ 1,614,382	\$ 1,874,688	\$ 1,361,269	\$ 1,368,201	\$ 669,788	\$ 673,261
450 Licenses And Permits	-	-	-	-	-	-	-	-	-
500 Intergovernmental Revenues	150,000	904,000	904,000	468,000	461,000	252,000	84,000	-	-
600 Charges For Services	-	-	-	-	-	-	-	-	-
655 Fines And Forfeitures	-	-	-	-	-	-	-	-	-
664 Interest And Rents	20,081	185,669	185,669	15,000	32,187	37,247	27,011	19,990	7,486
671 Other Revenue	12	30	30	30	30	30	30	30	30
695 Other Financing Sources	-	-	-	-	-	-	-	-	-
Total Revenue	2,031,604	2,939,673	2,939,673	2,097,412	2,367,905	1,650,546	1,479,242	689,808	680,777
EXPENDITURES									
<u>SMARTZONE LDFA</u>									
700 Personal Services	62,491	100,470	100,470	80,000	102,479	104,529	106,619	108,752	110,927
726 Supplies	248	-	-	-	-	-	-	-	-
800 Other Services And Charges	1,114,919	2,355,637	2,355,637	1,151,948	2,126,100	2,132,899	2,161,259	1,550,812	1,390,306
970 Capital Outlay	4,479	330,000	330,000	-	330,000	330,000	330,000	100,000	100,000
990 Debt Service	303,605	-	-	-	-	-	-	-	-
996 Appropriation Lapse	-	-	-	-	-	-	-	-	-
998 Special Items	(1,532,821)	-	-	-	-	-	-	-	-
999 Transfers Out	9,217	10,781	10,781	10,781	10,425	10,738	11,060	11,392	11,733
Total Expenditures	(37,862)	2,796,888	2,796,888	1,242,729	2,569,004	2,578,166	2,608,938	1,770,956	1,612,966
SMARTZONE LDFA NET INCOME / (LOSS)	2,069,466	142,785	142,785	854,683	(201,099)	(927,620)	(1,129,696)	(1,081,148)	(932,189)
Assigned Fund Balance - Beginning of Year	1,484,062	3,553,528	3,553,528	3,553,528	4,408,211	4,207,112	3,279,492	2,149,796	1,068,648
Assigned Fund Balance - End of Year	\$ 3,553,528	\$ 3,696,313	\$ 3,696,313	\$ 4,408,211	\$ 4,207,112	\$ 3,279,492	\$ 2,149,796	\$ 1,068,648	\$ 136,459

APPENDIX I
City of Grand Rapids, Michigan
UPTOWN BUSINESS IMPROVEMENT DISTRICT (SRBID745)
STATEMENT OF OPERATIONS

Organizations	2013 Actual	2014 Adopted	2014 Amended	2014 Estimate	2015 Adopted Budget	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast
REVENUE									
<u>UPTOWN BUSINESS IMPROVEMENT DISTRICT</u>									
401 Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
450 Licenses And Permits	-	-	-	-	-	-	-	-	-
500 Intergovernmental Revenues	-	-	-	-	-	-	-	-	-
600 Charges For Services	-	-	-	-	-	-	-	-	-
655 Fines And Forfeitures	-	-	-	-	-	-	-	-	-
664 Interest And Rents	-	-	-	-	-	-	-	-	-
671 Other Revenue	-	91,333	91,333	87,294	92,127	92,127	92,127	92,127	92,127
695 Other Financing Sources	-	-	-	-	-	-	-	-	-
Total Revenue	-	91,333	91,333	87,294	92,127	92,127	92,127	92,127	92,127
EXPENDITURES									
<u>UPTOWN BUSINESS IMPROVEMENT DISTRICT</u>									
700 Personal Services	-	-	-	-	-	-	-	-	-
726 Supplies	-	-	-	-	-	-	-	-	-
800 Other Services And Charges	-	91,333	91,333	56,613	89,390	90,838	92,328	94,423	96,581
970 Capital Outlay	-	-	-	-	-	-	-	-	-
990 Debt Service	-	-	-	-	-	-	-	-	-
996 Appropriation Lapse	-	-	-	-	-	-	-	-	-
999 Transfers Out	-	-	-	-	-	-	-	-	-
Total Expenditures	-	91,333	91,333	56,613	89,390	90,838	92,328	94,423	96,581
<u>UPTOWN BID NET INCOME/(LOSS)</u>	-	-	-	30,681	2,737	1,289	(201)	(2,296)	(4,454)
Assigned Fund Balance - Beginning of Year	-	-	-	-	30,681	33,418	34,707	34,506	32,210
Assigned Fund Balance - End of Year	\$ -	\$ -	\$ -	\$ 30,681	\$ 33,418	\$ 34,707	\$ 34,506	\$ 32,210	\$ 27,756

APPENDIX I
City of Grand Rapids, Michigan
UPTOWN CORRIDOR IMPROVEMENT DISTRICT AUTHORITY (CUCUP745)
STATEMENT OF OPERATIONS

Organizations	2013	2014	2014	2014	2015	2016	2017	2018	2019
	Actual	Adopted	Amended	Estimate	Adopted Budget	Forecast	Forecast	Forecast	Forecast
REVENUE									
<u>UPTOWN CORRIDOR IMPROVEMENT DISTRICT</u>									
401 Taxes	\$ 6,717	\$ 6,414	\$ 6,414	\$ 5,745	\$ 3,914	\$ 3,914	\$ 3,914	\$ 3,914	\$ 3,914
450 Licenses And Permits	-	-	-	-	-	-	-	-	-
500 Intergovernmental Revenues	-	-	-	-	-	-	-	-	-
600 Charges For Services	-	-	-	-	-	-	-	-	-
655 Fines And Forfeitures	-	-	-	-	-	-	-	-	-
664 Interest And Rents	-	48	48	-	17	17	17	17	17
671 Other Revenue	-	-	-	-	-	-	-	-	-
695 Other Financing Sources	-	-	-	-	-	-	-	-	-
Total Revenue	6,717	6,462	6,462	5,745	3,931	3,931	3,931	3,931	3,931
EXPENDITURES									
<u>UPTOWN CORRIDOR IMPROVEMENT DISTRICT</u>									
700 Personal Services	-	-	-	-	-	-	-	-	-
726 Supplies	-	-	-	-	-	-	-	-	-
800 Other Services And Charges	8,988	6,414	6,414	4,500	3,931	3,931	3,931	3,930	3,931
970 Capital Outlay	-	-	-	-	-	-	-	-	-
990 Debt Service	-	-	-	-	-	-	-	-	-
996 Appropriation Lapse	-	-	-	-	-	-	-	-	-
999 Transfers Out	-	-	-	-	-	-	-	-	-
Total Expenditures	8,988	6,414	6,414	4,500	3,931	3,931	3,931	3,930	3,931
UPTOWN BID NET INCOME/(LOSS)	(2,271)	48	48	1,245	-	-	-	1	-
Assigned Fund Balance - Beginning of Year	2,607	336	336	336	1,581	1,581	1,581	1,581	1,582
Assigned Fund Balance - End of Year	\$ 336	\$ 384	\$ 384	\$ 1,581	\$ 1,581	\$ 1,581	\$ 1,581	\$ 1,582	\$ 1,582

Phase II: SUSTAINABLE ASSET MANAGEMENT

FY2015-FY2019

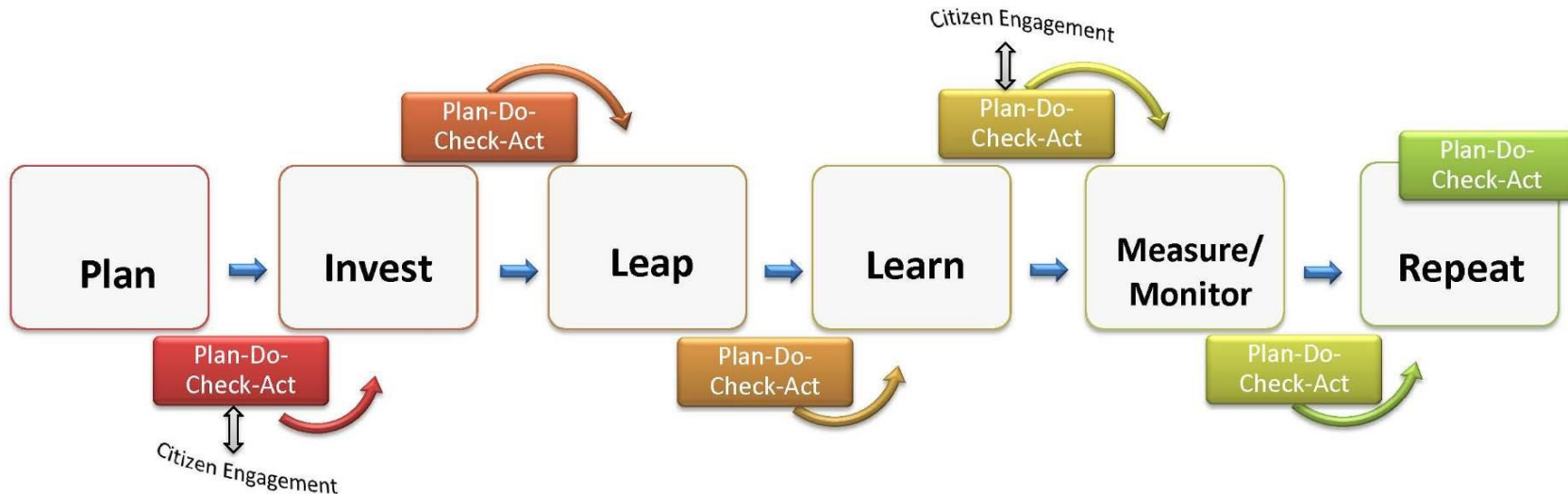
Phase II of the Transformation Investment Plan has been organized into three themes derived from the work of the City Commission, Friends of Grand Rapids Parks, Neighbors for Parks, Pools and Playgrounds (NP3), Sustainable Streets Task Force, Urban Forestry Committee, Transformation Advisors, Grand Rapids Bike Coalition, neighborhood and business associations, West Michigan Environmental Action Council and the Grand Rapids Area Chamber of Commerce.

Transformation Process

The principles we have learned during our journey were essential to successfully implementing Phase I of the Transformation Investment Plan. We have incorporated these principles into Phase II: Sustainable Asset Management and Phase III: Continuous Improvement. Beyond that we are taking steps to ensure our learning becomes part of the fabric of our organization. The principles for success in our transformation are: 1) Invest for Valued Outcomes; 2) Plan, Leap, Learn, and Improve. Repeat; 3) Measure; and 4) Monitor. This journey has resulted in greater transparency of operations, costs, and outcomes, a stronger commitment to citizen engagement, and a keen focus on customer service.

If establishing a successful sustainable asset management plan is vital to the quality of life in a prosperous community, transformational leaps must be achieved and we must continue to plan, leap, learn, and repeat.

Continuous monitoring, evaluation, and reporting of the City's progress must occur regularly. It is essential to measure and track progress on key metrics in real time, and then be able to communicate that information in a transparent manner to Commissioners, citizens, and staff. Investment Managers, project owners and project teams will actively work Phase II of the Transformation Investment Plan to achieve critical results.



Transformation Themes

On December 17, 2013, the City Commission endorsed Phase II which is focused on Sustainable Asset Management and addresses assets such as streets, sidewalks, parks, recreation, pools, water playgrounds, forestry, stormwater, and street lighting. A plan organized into three themes: 1) Green, 2) Mobility, and 3) Public was designed. The plan includes thirty-seven (37) value streams focused on sustainable asset management. The Sustainable Asset Management Plan has been a community effort led by Friends of Grand Rapids Parks, Neighbors for Parks, Pools and Playgrounds (NP3), the Sustainable Streets Task Force, the Urban Forestry Committee, Transformation Advisors, the West Michigan Environmental Action Council, the Grand Rapids Area Chamber of Commerce, Grand Rapids Bike Coalition, and neighborhood and business associations.

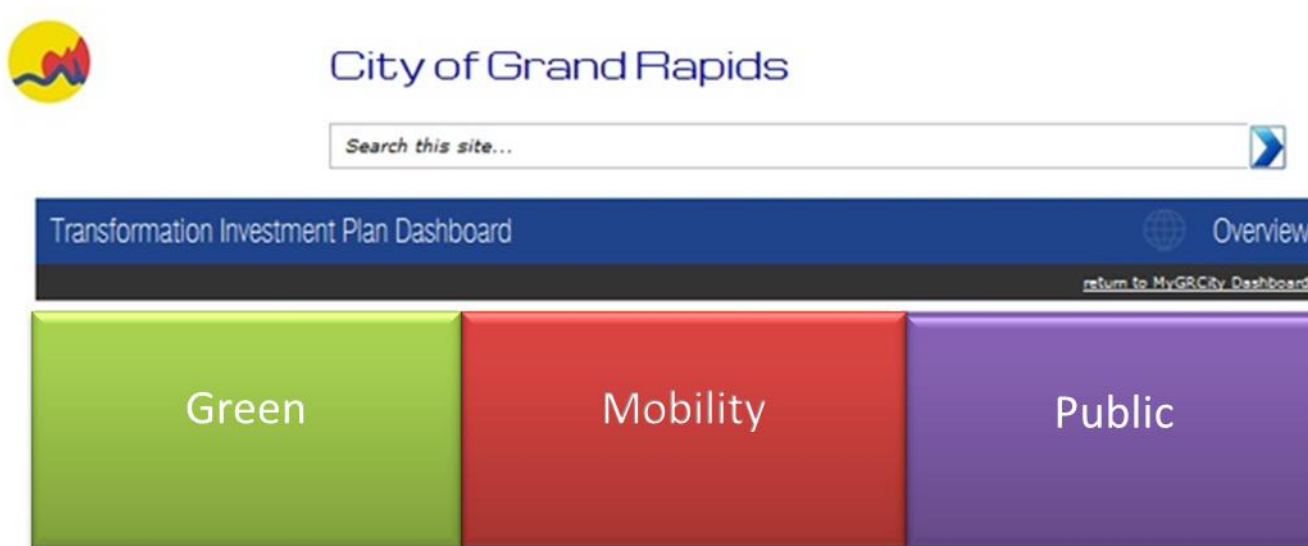


Transformation Investment Plan

On April 22, 2014 staff will provide a transformation update to the City Commission indicating that 75% of the time has passed, nearly 100% of value streams have been addressed, and the City has reached nearly 100% of the financial goals for operations. A list of transformative milestones has been provided below.

The completion of Phases I, II, and III will provide the platform for civic life--a platform for neighborhoods, business districts, and the people of our City to pursue their aspirations. A solid platform of operation and assets is the foundation that will enable our citizens to achieve greatness. As with Phase I, a dashboard will provide members of the community the opportunity to follow the City's progress of Phase II of the Transformation Investment Plan. Visit www.grcity.us/transformation to view a dynamic online version of the plan. We have also provided a view below.

CITY'S DASHBOARD



Phase II: Sustainable Asset Management Plan

GREEN										Owner	Value Stream Number	
7/1/14		7/1/15		7/1/16		7/1/17		7/1/18				
FY2014		FY2015		FY2016		FY2017		FY2018				
Parks Ballot											Eric DeLong	07-01
Establish Guidelines Policies for Investments Strategy, Oversight of Investments and Reporting											Eric DeLong	07-02
		Implement Green Design and Construction Standards for Parks									Connie Bohatch	07-03
		Repair or Replace Inoperable, Outdated, and Inaccessible Park Equipment									TBD	07-04
		Ensure Restrooms and Drinking Fountains are Operational									TBD	07-05
		Transform Pool Operations and Expand use of Water Playground Features									TBD	07-06
		Replace Obsolete Wading Pools with Water Playgrounds									TBD	07-07
		Create and Implement a Sustainable Forestry Maintenance Program									TBD	07-08
		Plant Trees to Reach the City's 40% Canopy Goal									TBD	07-09
Asset Management Plan for Parks: Planning	Asset Management Plan for Parks: Implementation	Asset Management Plan for Parks: Planning	Asset Management Plan for Parks: Implementation	Asset Management Plan for Parks: Planning	Asset Management Plan for Parks: Implementation	Asset Management Plan for Parks: Planning	Asset Management Plan for Parks: Implementation	Asset Management Plan for Parks: Planning	Asset Management Plan for Parks: Implementation	TBD	07-10	
		Green Transformation Community Update		Green Transformation Community Update		Green Transformation Community Update		Green Transformation Community Update		TBD	07-11	

MOBILITY						7/1/14	7/1/15	7/1/16	7/1/17	7/1/18	Owner	Value Stream Number
FY2014	FY2015	FY2016	FY2017	FY2018								
SSTF Presentation of Recommendations to the City Commission											Eric DeLong	08-01
Work with the Sustainable Streets Task Force's Recommendations to Improve Grand Rapids' Street System											Eric DeLong	08-02
Identify Sustainable Investment Sources for Streets and Sidewalks											Eric DeLong	08-03
Work with Governor Snyder and the legislature to Increase Funding for Streets in Grand Rapids											Eric DeLong	08-04
	Create SSTF's Advisory Group										SSTF	08-05
		Implement SSTF's Investment Plan for Streets/Bike Lanes to Reach a State of 70% of Streets in a Good or Fair Condition									Mark DeClercq	08-06
			Implement SSTF's Investment Plan to Ensure that Sidewalks are Accessible to Everyone								Mark DeClercq	08-07
Continue Research of New Street Construction and Maintenance Methods to Maximize Investments											Eric DeLong	08-08
			Use a Comprehensive Asset Management Plan to Manage Street and Sidewalks Investments								Mark DeClercq	08-09
Continue to Implement Green Infrastructure Where Conditions Permit to Help Manage Stormwater											Mark DeClercq	08-10
Complete The City's 100 Mile Bicycle Lane Network											James Hurt	08-11
		Continue Research of New Methods of Investment									Mark DeClercq	08-12
		Work with the Grand Rapids Congressional Delegation to Establish and Increase Federal Transportation Investments									Eric DeLong	08-13
Mobility Transformation Community Update	Mobility Transformation Community Update	Mobility Transformation Community Update	Mobility Transformation Community Update	Mobility Transformation Community Update	Mobility Transformation Community Update						Tom Almonte	08-14

PUBLIC							
	7/1/14	7/1/15	7/1/16	7/1/17	7/1/18	Owner	Value Stream Number
FY2014	FY2015	FY2016	FY2017	FY2018			
	Increase Capital Set Aside of Base City Income Tax Revenues to Sustainably Fund General Capital Improvements for Stormwater, Street Lighting, and City Facilities					Scott Buhner	09-01
	Implement Stormwater Operation Plan					Mike Lunn	09-02
	Implement Asset Management Plan for Stormwater					Mike Lunn	09-03
Complete the GIS Mapping Process for Street Lighting						Chris Zull	09-04
	Develop an Asset Management Plan for Street Lighting					Chris Zull	09-05
		Develop Lighting Standards				Chris Zull	09-06
		Implement Asset Management Plan for Street Lighting				Chris Zull	09-07
	Complete LED Evaluation	LED Implementation				Pam Ritsema	09-08
	Develop an Asset Management Plan for City's Buildings					Gary Reimer	09-09
		Implement Asset Management Plan for City's Buildings				Gary Reimer	09-10
	Public Sustainable Asset Management Community Transformation Update	Public Sustainable Asset Management Community Transformation Update	Public Sustainable Asset Management Community Transformation Update	Public Sustainable Asset Management Community Transformation Update		Tom Almonte	09-11
Make Transformational Investments that have Tangible, Rapid Return on Investment (ROI)						Greg Sundstrom	09-12

Transformative Milestones

TODAY WE ARE BETTER, STRONGER, MORE FLEXIBLE, AND TRANSPARENT

The implementation of Phase I Transformation balanced the budget with funded reserves in FY2013 to make our operations sustainable, thus helping the City resolve an operating deficit of \$33 million we had experienced in 2010. Phases II and III are underway to help our community build the Sustainable City Platform that can support the current and future needs of residents, neighborhoods, and businesses. The framework of our transformation is based on four key principles: 1) Invest for Valued Outcomes; 2) Plan, Leap, Learn, and Improve. Repeat; 3) Measure; and 4) Monitor. These principles are helping our organization reach the following important milestones:

- Reduced employees' total compensation by 12.5%
- Reduced operating costs in the General Operating Fund by 10% through LEAN, transformation, innovation and collaboration.
- Reduced the City's work force by 36% since 2002 (more than 500 employees); still producing the same or better outcomes for residents.
- Achieved a financial outlook where ongoing revenues meet or exceed ongoing expenditures.
- Fully budgeting for payment of the Actuarially Required Contribution (ARC) for retiree health care.
- Closed the Defined Benefit Retiree Health Care Systems to new entrants.
- Converted existing, non-vested employees to a Defined Contribution Retiree Health Care Savings Account.
- Implemented premium sharing for retirees who will "float" with the active employees enrolled in the health care plan.
- Active employees who remained in the Defined Benefit Retiree Health Care Plan, now have to earn the benefit over time (i.e. they are not immediately vested).
- Lowered the pension multiplier for employees in the General Retirement System from 2.7% to 1.8%.
- Closed the City's General Retirement System to new entrants. All new non-sworn employees will contribute an equal share to an industry-standard defined contribution retirement benefit. The Police and Fire Pension system, although not closed to new entrants, has lowered the multiplier for future benefits and increased employee contributions for those choosing to keep their existing level of benefit.
- Created an emergency services dispatching partnership with the City of Wyoming, providing \$775,000 per year in new revenues and \$1 million per year in savings.
- Transferred ownership of the Government Center Parking Ramp from the General Operating Fund to the Parking Fund, providing the General Operating Fund new revenues until the payment is complete.
- Increased parking fine revenue by accelerating collecting outstanding tickets through an amendment to state law which will raise \$300,000 per year in additional revenue for two years.
- Engaged citizens and neighborhood associations to provide park maintenance and base code compliance services.

- Deployed unified communications (VoIP and other tools) with expanded operational flexibility, customer call management, with significant total cost of ownership savings of \$750,000 annually.
- Continued using the Lean process to eliminate redundancies and create efficiencies across all departments. Our efforts have reduced the City's cost by over \$1 million to date. The City has increased our use of Lean A3 to review, analyze, and improve and develop new service models. The work is intensive, thorough, and often revealing.
- Established a contract with a new pharmacy benefits manager. The new contract is estimated to provide one-time savings of \$337,490 to the City.
- Established a service agreement with the City of Wyoming to provide water laboratory services. The collaborative efforts between the City of Grand Rapids and Wyoming will produce savings of \$1,106,256 over five years (FY2013-FY2017).
- Launched an interactive dashboard to report the City's transformation progress. This tool has become a significant feature of how we communicate the progress staff is making as it relates to each value stream. The dashboard has also allowed the City to qualify for annual allocations of \$1.5 million under the Transparency and Accountability category of the State's Economic Vitality Incentive Program.
- Partnered with the Michigan Services Authority (MMSA) resulting in the award of a \$3.6 million Michigan Department of Treasury – Competitive Grant Assistance Program (CGAP) grant, to assist in development of a cloud-based financial management system based on best business processes that will serve the City and will be available to all Michigan municipalities, including our development partner, Kent County. A subsequent grant of \$5 million was awarded for the project on April 1, 2014.
- Achieved a goal to reduce operation costs in the Water and Sewer Funds by 10% over three years.
- Reorganized Facilities and Fleet Management to create efficiencies and implement cost reduction measures, resulting in annual savings of over \$200,000.
- Deployed Electronic Deposit Management processing of paper checks. This action is projected to produce savings of \$48,262 to the City.
- Moved the Water and Sewer billing and customer relationship management off the mainframe to improve overall functionality and customer service, reduce operation costs, and increase efficiency. It will provide a platform for improved customer service through on-line and self-service options, and increase productivity in call center management and work order scheduling. Savings of \$500,000 annually.
- Merged water and sewer field operations, leveraging staffing and resources to be able to continue to meet scheduled and emergency repair needs while reducing staff levels. Savings of \$ 1,000,000 annually.
- Implemented various energy improvements, including projects like a variable frequency drive unit at the Lake Michigan Filtration Plant that matches pumping exactly to demand, and the photovoltaic (solar panel) installation at 1900 Oak Industrial Drive. Savings of \$ 100,000 annually.
- Developed paperless work order system for Street Lighting and Signals. Savings of \$80,000 annually.
- Consolidated City staff at 1120 Monroe onto the third floor reducing the City's total cost of ownership of the building due to additional lease income and will enable the next level of operational synergies for the Development Center and participating departments. Annual savings of \$180,000 to the City.

- Spearheaded collaborating efforts with 19 Michigan cities to redesign the CF-1040 Individual Common Form for City income tax filing. This form serves as the data collection template for the scanning and collection of return data from paper filed returns.
- Acted as the fiduciary for a \$550,000 Economic Vitality Incentive Program (EVIP) Grant to cover the cost associated with establishing a drop box service with JP Morgan Chase in conjunction with the cities of Flint and Lansing that is saving Grand Rapids approximately \$150,000 per year over the next eight to ten years for a total savings of \$1.8 million.
- Leveraged nearly \$1 million in resources to conduct the Michigan Street Corridor study. This plan will have profound effects on the future of a significant portion of the City's northeast area.
- Implemented efforts to reduce energy consumption. Energy efficiency efforts are in line with targets in our Sustainability Plan and Transformation Investment Plan. Energy and cost savings support the investment. In FY 2009 the use of electricity in City owned buildings was 105,997,137 kWh. By FY 2013 energy consumption was reduced to 100,757,673 kWh, an overall decrease of 5%, while the energy cost for the same period increased by 6%. Annualized avoided cost from energy efficiency improvements were in excess of \$300,000. Further electricity savings of over \$250,000 were achieved in recent years with the use of grants, energy optimization rebates, savings and one time investments. Solar deployment project at Water Administration building is producing 30% more electricity than originally projected and the Water Department will benefit directly from electricity used onsite and sold back to the grid.
- Invested \$104,616 in the implementation of an Automated License Plate Recognition (ALPR) technology that will improve both public safety outcomes and revenue recovery in the General Operating Fund. The system has nearly paid for itself in just over one year. The Department has recovered 18 stolen vehicles with an estimated value of \$135,521. Bench Warrant/Income Tax Warrant arrests have collected \$7,780. The system has assisted in the collection of \$53,852 in outstanding parking fines. As a result of our partnership with the Treasurer for the ALPR system, they no longer have the need for an enforcement officer. As part of our partnership, GRPD personnel now respond to all meter reader initiated impounds. The ALPR system has been the catalyst for this service delivery change and the GRPD assisted in the collection of an additional \$28,111 in outstanding parking fines. In total, the system has assisted in the collection of \$81,963 in outstanding parking revenue in just over one year. This does not include the fees related to warrant arrests or the estimated value of stolen vehicles recovered nor the invaluable resource as an investigative tool.
- Invested \$72,329 to support Fire Department's fuel efficiency initiative. The department is using engine telemetry for precise monitoring of engine performance, hydrogen injection technology for cleaner burning combustion, and a lithium iron phosphate "Smart Battery" for idle reduction. The investment is projected to have a return on investment of \$82,852.77 in 4.37 years. This pilot program, if successful, could be expanded to the other portion of the City's fleet.
- Invested \$931,781 from the Transformation Fund for the Fire Department to acquire three Quick Response Vehicles, a new vehicle that performs the functions of a small fire truck and a medical response vehicle. This enables a more flexible deployment model in responding to emergency needs, while lowering operational costs. This investment could accomplish nearly one-half of the Fire Department's five-year savings goals, reducing their costs by 4.5%.
- Invested \$450,000 from the Transformation Fund to complete a stormwater asset management plan. The plan has created the long-term planning and asset management foundation for the stormwater infrastructure and capital program.

- Invested \$562,239 from the Transformation Fund to support the implementation of Phase I and II of the 311 Customer Service Center. The 311 Call Center is designed to consolidate non-emergency call centers for the Water, Public Works, Treasurer, Customer Service Information Desk, and Police non-emergency departments in Phase I. The total Transformation Fund requested was \$562,239 and is expected to recover \$1,017,376 within 5-years. We expected the 311 Customer Service program to significantly improve customer service, lower costs, and permit citizens to track their service requests online to better hold the City accountable and that result is exactly what has occurred. This customer service model may have the most impact on our customers of any of our work to date. Potentially, the City could create a virtual City Hall that is accessible 24/7 where a citizen can make a service request, file a complaint, pay a bill, check on an account, research City ordinances and processes, and find a volunteer opportunity. The 311 Customer Service system could permit a citizen to track their call to the City, create and report performance metrics for service requests, and provide information to City management to modify services to better fit customers' needs. Full implementation is expected in FY2015.
- Invested \$100,808 from the Transformation Fund to launch a Residential Fire Safety program designed to improve public safety outcomes by preventing residential fires. The City's investment leveraged \$444,700 from the Federal Emergency Management Agency (FEMA). Overall, the Fire Department has been successful in obtaining more than \$750,000 in grants for the Residential Safety Program.
- Implemented an open source and off-the-shelf Ultra-high-frequency (UHF) - Radio Frequency Identification (RFID) system for the Grand Rapids Public Library. All library locations are using RFID check out and return materials in real-time. Library staff applied nearly 1,000,000 RFID tags to materials, installed 99 RFID to readers, and developed a suite of open-source software in support of the project. Equipment, supplies, and tagging wages totaled under \$455,000 and are anticipated to recoup this investment by the end of FY2015 through savings in wages and supplies.
- Implemented Single Stream Recycling with smart-cart equipment, GPS and on-board computers, allowing for route optimization. The new program has increased the customer base to 35,000 and has promoted recycling from residents. Since the implementation of the new program we have experienced an increase in recycling of 80% over previous years, and a reduction in tonnage of trash collection from 2,514 per month during the timeframe of 2006-2010 to an average of 2,248 since the single-stream recycling began in 2010, a decline of 10.6 percent.
- Introduced myGRcitypoints. The program stimulated recycling customers and volunteers to shop in our local businesses and redeem more than 11 million points and also engaged citizens in a Park Makeover Campaign resulting in the contribution of over 4 million points. This program impacts the three tenets of the triple-bottom line, by helping our environment, reducing the City's cost for refuse collection and disposal, assisting with City services and enhancing the quality of life through volunteer efforts, providing economic gardening for our local businesses, and economic relief for our citizens. Phase I—Recycling Incentive Program was successfully rolled-out, and Phase II—Civic and community engagement is being developed with Heart of West Michigan United Way as a partner. Phase III—Enhancement and expansion of civic and community engagement will occur under a new funding and operating model providing for a stronger, more sustainable program.
- Increased the transparency of City government, by posting every official document and check that the City writes on the City's webpage.

- Consolidated job duties cross-functionally and cross-departmentally. Deployed a new Business plan for the Indian Trails Golf Course operation.
- Reduced the number of voting precincts resulting in cost reduction.
- Moved to a five-year budgeting model, to shine a light on future revenue and expenditure trends.
- Implemented a customer mobile service request application, 311.
- Assembled a Transformation Research Team to assist in our transformation journey. The Transformation Research and Analysis Team (TRAT) is the result of a partnership between the City of Grand Rapids and Grand Valley State University's Sustainable Community Development Office to help the City transform and become sustainable. The TRAT works closely with departments to research and analyze areas of interest identified as vital to transforming their operation and/or delivery model. The City's investment of \$29,500 annually has resulted in significant cost avoidance to conduct research and analysis of the initiatives supporting the transformation of the City.
- Established mobile office operations, with Automatic Vehicle Locator (AVL)-GPS/telemetry standard for enterprise use.
- Implemented E-filing of personal property statements and made available as an option to all filers in 2010.
- Integrated the responsibilities from the Accounts Receivable Coordinator position into the Treasurer's Office section of Treasury, with work underway to streamline the billing and payment methodology by migrating invoices to the BS&A receivables module.
- Established the Customer First Response Team (CFR) - This team is designed to serve as a single point of contact for Neighborhood Associations and Commissioners to take a holistic problem solving approach. One staff person is assigned to each Ward to serve as the main contact to address complex issues not applicable to a Customer Service 311 system.
- Worked with Online Resources Corporation to serve as our Payment Aggregator to process e-Checks. This eliminated manually keying in accounts and allowed the City in FY10 to download 250 payment files to post \$2,332,196 in water/sewer bill payments instead of processing 21,828 checks.
- Made customer self-service a priority. Using the City's website, individuals and businesses are able to make payments, look up information, report on a variety of topics, and complete permits and applications. For example, the Inspection Services online portal provides customers with the ability to submit and/or renew 68 different applications that support the work of the Development Center, Building Inspections, Planning, Economic Development, Engineering, and Code Compliance functions. Approximately 40% of all Building Inspections applications are now submitted (with payment) online. Customers can also process payments online for services such as water and sewage, income tax, refuse and trash parking tickets, and property taxes.
- Adopted the 2012 International Property Maintenance Code and is working with the Cities of Wyoming and Kentwood to seek to adopt a common ordinance for rental housing inspections and certification for all three cities based on that code.
- Established an appropriation of \$67,000 to plant 1,000 additional trees per year, doubling the number of street trees that we will plant to 2,000 trees. At this rate, the City will fill every available spot on public parkway over the next ten years. To reach the City's 40% tree canopy goal, the balance of the trees will need to be planted on private property.
- Invested \$75,000 to implement a regional Economic Gardening Platform. This investment leveraged \$71,000 of private matching funds from the community and Talent2015 companies to support an online portal (E-merge West Michigan) that enables entrepreneurs seeking business assistance to access the right service at the right time. Members of the West

Michigan Entrepreneurial Service Organization (ESO) group are actively engaged in the implementation of this regional collaborative network/ecosystem to support entrepreneurship and small business growth. This will increase access to entrepreneurial development services for existing and startup neighborhood business while continuing the level of development services delivered to larger commercial, industrial and development vendors.

- The City has partnered with Neighborhood Ventures, LINC Community Revitalization, and the Urban League to initiate business development work with neighborhood businesses within their districts.



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