



CITY OF  
GRAND  
RAPIDS

# FINAL FISCAL PLAN FY 2011-2015

## Guide to the Fiscal Plan

The **White** Table of Contents tab also includes a Cross Reference Guide to enable the reader to quickly navigate through the Fiscal Plan.

The section under the **Red** tab of the Fiscal Plan contains the Manager's Transmittal Letter to the City Commission. This section is the first part a reader should focus on as it summarizes the answers to the policy questions associated with the development of the FY2011-FY2015 Fiscal Plan.

The **Blue** tab is entitled Budget Basics and contains the Organizational Chart, Mission Statement, the Budget Guide with general information about the City of Grand Rapids, an overview of the Policies used to formulate the annual fiscal plan, Economic Assumptions and overviews on the Estimated Revenues and Appropriations in the budget and staffing changes. This allows a reader to get a better sense of the assumptions that drive the detailed development of the economic forecast of resources available as well as assumptions that led to the detailed labor cost forecasts.

Behind the **Green** tab a reader will find a Fund Summaries section including Fund Statements for each of the funds that are addressed in the Fiscal Plan. The Fund Statements are presented in formats that are appropriate for the accounting principles that are applicable to each of the respective funds. In accordance with the Financial Guidelines, the Fund Statements are presented in a fashion that reports FY2009 Actual Results, FY2010 Amended Budget and Estimate and Forecasts for the next five fiscal years.

A new section behind the **Purple** tab has been incorporated into this year's Fiscal Plan entitled Major Fund Details to provide the reader with greater detail with regard to the Expenditures. With the new Enterprise Reporting System in place, we have been able to include more automated reporting reflecting details by Fund for each of the Major Funds: By Department, Organization and Character level.

Behind the **Orange** tabs a reader will find detailed information regarding the City's Functional Groups. Each tab will contain the same basic information, beginning with a mission statement along with an organizational structure chart of the Functional Group, (i.e. the departments that are grouped to form the Functional Group). Also included are summaries, by Fund, personnel detail and revenue and expenditure detail by Fund and Character..

The last sections of the Fiscal Plan are the Appendices as follows:

Appendix A – Major Fund Revenues by Source  
Appendix B – Major Fund Revenues by Department  
Appendix C – Capital Program  
Appendix D – Neighborhood Investment Plan  
Appendix E – Budget Calendar  
Appendix F – Long Term Indebtedness

Appendix G – General Governmental Revenues – Ten Year History  
Appendix H – Sustainability Plan  
Appendix I – Personnel/Position Summaries  
Appendix J – Glossary  
Appendix K – General Administration/Non Departmental

## Attribution

Over the past year the City of Grand Rapids has embraced social media outlets as a medium for connecting with citizens. One of the most significant examples of this is the City's flickr page where we tap into residents' wealth of artistic and creative talent. Here, people who photograph our City can upload their work and we display their images on our homepage – [www.grcity.us](http://www.grcity.us).

The photograph of this year's Fiscal Plan was lifted from our flickr page with the consent of the artist. The City of Grand Rapids would like to extend its deepest thanks to Joshua Trumpie for his beautiful contribution.

Upload your photographs and find his work and the talent of many others at the City's official flickr page – [www.flickr.com/groups/grcity](http://www.flickr.com/groups/grcity)

## A little about Joshua Trumpie

Joshua Trumpie first started his interest in the world of photography when he was a child and he received his first 110 film camera. His interest waxed and waned over the years until 2008. In 2008 Joshua was in the middle of being treated for Hodgkin's Lymphoma when he reached for photography to find an emotional balance. Since then he has studied the science and art of photography and is working to refresh his style. Joshua now enjoys working on Cityscape and Nature Photography.

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***CITY OF GRAND RAPIDS, MICHIGAN  
FINAL FISCAL PLAN  
FISCAL YEAR 2011 - 2015***

***MAYOR***

George K. Heartwell

***CITY COMMISSIONERS***

***First Ward***

Dave Shaffer                      Walt Gutowski

***Second Ward***

Rosalynn Bliss                      Ruth E. Kelly

***Third Ward***

Elias Lumpkins                      James B. White

***CITY MANAGER***

Gregory A. Sundstrom

***CHIEF FINANCIAL OFFICER***

Scott Buhner

***BUDGET PERSONNEL***

Karen Mendez  
Gary Mortensen  
Nancy Recker  
Gail Warren

As of July 1<sup>st</sup>, 2010

## ***DISTINGUISHED BUDGET PRESENTATION AWARD***

*The Government Finance Officers Association of the United States and Canada (GFOA) presents an award for Distinguished Budget Presentations.*

*In order to receive this award, a governmental unit must publish a budget document that meets strict program criteria as a policy document, as an operations guide, as a financial plan and as a communications medium.*

*The City of Grand Rapids has most recently received this award for the Fiscal Year beginning July 1, 2009.*

*This marks the twenty second consecutive year that the City has been honored in this way by the GFOA. The award is valid for a period of one year only. We believe this current budget continues to conform to program requirements and we are submitting it to the GFOA for review.*

*A copy of this noteworthy award is presented on the following page.*



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of Grand Rapids**

**Michigan**

For the Fiscal Year Beginning

**July 1, 2009**

President

Executive Director

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# CITY OF GRAND RAPIDS, MICHIGAN

July 1, 2010

Mayor and City Commissioners:

I am pleased to submit this Fiscal Plan for your consideration. A few months ago, it seemed an impossible task to overcome the City's operating deficit. This \$341 million appropriation request moves the City closer to financial sustainability. I wish to thank Chief Financial Officer Scott Buhner and the Budget staff—Gary Mortensen, Nancy Recker, Gail Warren, and Karen Mendez, for their long hours to assemble this plan within an aggressive and shortened schedule.

The City has been managing change for most of the past decade. The pace started slowly. As City revenues fell and expenditures rose, the pace quickened, to the point where the stream of change that began as a tiny trickle has evolved into today's torrent. We are now fully engaged in sweeping change. This is the most transformational time that the City and our community have experienced in generations.

This journey did not start yesterday and there is no going back. We can only move forward toward a sustainable future. This has required sorting through the best of our past to find those few things we can carry forward; we have to leave the rest behind. Our challenge is to get small enough to fit through the keyhole openings that we know lay between us and the destination of financial sustainability.

## **FY2011 Financial Assumptions and Understandings**

- City Income Tax revenue will fall 8% in FY2010 and 1% in FY2011
- State Revenue Sharing will fall 4% in FY2011 and remain flat thereafter
- Following approval of the ballot proposal, ten Community Police Officers and fifteen Fire Fighters will be added with \$7,504,000 of additional City Income Tax revenue
- The City will serve as a Kent County Dispatch Authority's PSAP, create a dispatch partnership with the City of Wyoming, and beginning January 1, 2011, add ten Emergency Community Operators and one Emergency Communications Supervisor
- The City Income Tax personal exemption changed from \$750 to \$600 per person, resulting in \$400,000 of new annual revenue
- \$300,000 of new revenue from a proposed change in parking ticket law is added, further reducing the General Operating Fund subsidy to the District Court
- Ownership of the Government Center Parking Ramp and operational revenues and expenditures were transferred from the General Operating Fund to the Parking Services Fund at fair market value, reflecting an increase in General Operating Fund revenues of \$700,000
- The General Operating Fund subsidy to Our Community's Children is eliminated, excluding "in-kind" telephone, building rent, computer services, and liability claims
- The \$144,000 General Operating Fund subsidy to the Cemeteries Fund for the Fulton Street Cemetery Wall bond payment is paid from the Perpetual Care Fund
- The \$325,000 General Operating Fund subsidy to the Streets Capital Fund for street bond payment is paid from gas and weight tax revenue in the Major Streets Fund
- The City's membership in REGIS and the National League of Cities is eliminated as is the funding for the Grand Rapids Sister Cities
- The General Operating Fund subsidy to the Streets Capital Fund is reduced from \$3.4 million to \$910,000
- The General Operating Fund subsidy to the District Court is reduced by \$585,865 in FY2010, and FY2011 subsidy requirements are \$500,000 below the amounts previously forecasted
- The Contingent Account is reduced from \$1.5 million to \$835,000
- General Improvement Capital allocations are reduced to \$775,000, with \$700,000 returned to General Operating Fund
- The \$125,000 of maintenance costs for the Old Federal Building are eliminated
- The facility costs for operating 1120 Monroe are reduced by \$105,000
- One Police Department canine unit will be retired
- Nine COPS grant funded Police Officers are added in the Grants Fund for the period of grant. Thereafter, no funding is available for these operations

- Two additional Code Compliance Officers and community-based code compliance will be funded from the Community Development Block Grant
- Diversity and Inclusion staff is reduced by one, Building Inspections staff are reduced by one, District Court staff is reduced by one, Engineering staff is reduced by one, Enterprise Services—Water staff are reduced by fifteen, Public Services—Streets staff are reduced by five, City Treasurer’s staff is reduced by one, Technology and Change Management staff is reduced by one employee, and Library staff is reduced by one employee

**Transformation Accomplishments to Date**

Together, we have been planning the City’s journey, mapping strategies, and taking actions to lead to a sustainable future. The City’s initial responses to Michigan’s decline were based on previous actions weathering prior economic recessions, when we assumed a relatively short downturn and rapid recovery. Unfortunately, Michigan entered a recession in 2001 from which it has not emerged.

In less than a decade, Michigan did a free-fall from among the top ranked states, a position it held for most of a century, to a spot in this nation’s lowest tier. Michigan lost one in five jobs totaling almost 1 million jobs that translated to a Grand Rapids unemployment rate of 15%. While Grand Rapids has performed better than most, no local government has escaped Michigan’s economic decline that has caused:

- State Shared Revenue to Grand Rapids have been cut by almost \$80 million
- City Income Taxes have fallen nearly 20% in the past three years
- Falling property values have resulted in the City’s first property tax revenue decline
- A significant decline in equity markets in 2008 and 2009 caused the City’s two pension funds to lose nearly \$200 million in value

The City has managed through this unprecedented decline by attempting to soften the blow to residents, neighborhoods, and business districts. Unfortunately, the City no longer can shelter citizens from the effects of Michigan’s decline. The City can only deal with the revenue and expenditure imbalance through transformational change that remakes our community. To prepare, the City has taken the following action steps.

**1. Reductions in City employment**

The City reduced employment nearly 25% over eight fiscal years between FY2004 and FY2011 from approximately 2,000 employees in 2003.

- FY2004                    78     positions eliminated
- FY2005                    104    positions eliminated
- FY2006                    51     positions eliminated
- FY2007                    36.4   positions eliminated
- FY2008                    2.2    positions added
- FY2009                    7.5    positions eliminated

- FY2010 130 positions eliminated
- FY2011 40 positions proposed for elimination
- FY2011 11 positions added for the dispatch consolidation
- FY2011 19 positions added from the ballot proposal

## 2. Cut more than \$100 Million in spending

- From FY2002 to FY2010, the City cut \$100 million in cumulative spending
- On November 10, 2009, \$11 million was cut by eliminating 130 positions

## 3. \$5 Million reduction in employee total compensation cost

- The City was able to reduce by \$5 million (4%) employee total compensation costs in the last round of contract negotiations
- Employees began health care premium sharing, which is now 20% for the Mayor, City Commission, and top management and 10% for all other employees
- Last year, the City's health costs per employee fell by 8%
- Restructured health care benefits by increasing employee costs
- Reduced retiree health costs by moving non-vested employees (25% of employees) from a defined-benefit to a defined-contribution retiree health benefit and modified benefits to recognize that they are earned over the course of a career

## 4. Reorganization and divestiture

- Divested the General Operating Fund of the Public Museum, to become a non-profit organization
- Created a new self-supporting business plan for Engineering Services Fund
- Created separate operating funds for Parks and Recreation and the District Court
- Merged Facilities Management and Fleet Management
- Combined Police and Fire Dispatch
- Restructured Information Technology, Police and Fire Dispatch, the Indian Trails Golf Course, and other operations

## 5. Transformed services and increased operational efficiencies

- Increased parking meter fines and transferred the operation to the General Operating Fund
- Reduced staffing by 25%, affect nearly every City department, with non-public safety departments receiving staffing cuts of up to 60%.
- Reduced fire suppression from 57 Fire Fighters on duty everyday to an average of 41 Fire Fighters on duty
- Reduced six police service areas to four
- Reduced the City's motor vehicle fleet

- Implemented a Property Tax Administration fee to offset the City's cost to collect property taxes for other institutions and governments

## **6. Transformed service delivery models**

The City adopted new tools, implemented creative approaches to problem solving, and engaged our community with good results. Key initiatives included:

- Adopted an innovative five-year budgeting model that has permitted the City to shine a light on future revenue and expenditure trends, to ensure that actions and expenditures provide a long-term benefit for future generations that are fully paid by this generation
- Used Lean techniques to reduce the service costs, increase efficiency, improve customer service, and reduce wait time to save nearly \$1 million per year
- Utilized Community-Oriented Policing to continue to work with citizens to proactively address neighborhood issues
- Working with citizens, the City developed Plan Grand Rapids, Zone Grand Rapids, and Green Grand Rapids
- Engaged citizen advisory groups to assist the City with directing City services, such as the Citizen Budget Advisors, Parks and Recreation Task Force, and Urban Forestry Committee
- Conducted two sets of community budget meetings in 2009 to understand citizen priorities
- Adopted a Five-Year Sustainability Plan, focusing on economic prosperity, social equity, and environmental integrity
- Expanded the City's partnership with the 61st District Court's Community Service Worker Program to provide civic services
- Formed the Urban Metro Mayors and Managers to meet with our neighboring cities to address areas of common interest and forge new partnerships
- Continue seeking State law changes to improve financial and service performance

## **7. November 10, 2009, Executive Order**

The November 10, 2009, Executive Order directed a series of critical changes:

- Eliminated another 130 positions, bringing total reductions in the City's work force to almost 25% from our high water mark, position losses now total 415 staff members. This includes the addition of approximately 50 police, fire and dispatch personnel, some of whom are grant funded. Savings from this staffing reduction in the General Operating Fund totaled \$3.1 million in FY2010 and \$7.7 million in FY2011.
- Reorganized to reduce the number of departments and gain synergies
- Positioned City government as a "platform" for citizen focused service
- Transformed new combined departments into business units
- Placed emphasis on seeking service consolidations with neighboring jurisdictions

- Increased emphasis on technology and focused on change management
- Approved a new money-saving Pharmacy Benefits Manager contract
- Reduced the number of 24-hour take-home vehicle assignments

#### **8. Budget tools to address City operating deficit**

Six critical budget tools were implemented to provide a stable platform for transformation, including:

- Reduced the City Income Tax personal exemption from \$750 to \$600 per exemption to provide \$400,000 annually in new revenues at a cost of \$1.95 per year for a resident and 98 cents per year for a non-resident
- Transferred the Government Center Parking Ramp from the General Operating Fund to the Parking Fund, providing \$700,000 per year in new revenues
- Participate in the Kent County Dispatch Authority providing \$1,519,000 per year in new revenues, and created a dispatching partnership with the City of Wyoming providing annual net full year savings that will approach \$1.6 million
- Reduced general capital and street capital funding, providing savings of \$3.2 million per year
- Engaged citizens to provide park maintenance and code compliance
- Continue advocating for legislative changes to increase parking fine revenue by collecting unpaid parking fines from persons with outstanding tickets, raising \$300,000 per year in new revenue for two years

### **Transformation Roadmap**

The City prepared for our transformation by reorganizing, reducing staff, obtaining significant employee concessions, working with partners, making operations leaner, selling City assets, reducing the City's fleet, engaging citizens, raising user fees, consolidating operations, reducing capital expenditures, and deploying new technologies.

The City formed two vital groups of citizen advisors to help us in our journey toward financial sustainability. The Service Application Advisors have been designed to concentrate on how the City can provide current services in a different way while engaging citizens and reducing demands on City resources. The Transformation Advisors will develop a five-year transformation plan to guide the City to become financially sustainable.

### **Service Application Advisors**

The Service Application Advisors is a team of creative citizens who are knowledgeable of City government. The team has been charged with identifying potential services for which applications may be developed, pre-screening potential service applications, suggesting service applications, and making the preliminary determination on whether the applications are feasible and accessible. The Service Application Advisors will rely on a vision of City government that serves as a community platform to host service applications. The Service Application Advisors will work with citizens, entrepreneurs, and organizations to develop applications to provide services that may no longer be feasibly provided by City government. Carol Coletta, President and CEO of CEOs for Cities and

host of the nationally syndicated public radio show Smart City, applauded the City's creation of the Service Application Advisors. She believes Grand Rapids is one of the most innovative cities in the country.

### **Transformation Advisors**

The Transformation Advisors is a team of business and community leaders to advise the City on financial sustainability. The Transformation Advisors are an independent body, and they will transparently report on their meetings, work, and recommendations. The City will assist the Transformation Advisors to perform their charge,

- Review the City's structural fiscal challenges, service delivery models, and best management practices
- Work with the City to develop a Five-Year Transformation Plan
- Monitor the City for efficiency improvements, cost savings, and service model improvements
- Report periodically to the City Commission and City Manager with their findings

### **City's Transformation Priorities**

The City Commission passed a resolution directing staff on their transformation priorities. Their initial priorities focus on improving customer service, reviewing City operations, consolidating City assets, and reducing employee compensation as follows:

#### **1. Improve Customer Service**

- (a) Develop a City website to foster transparency and serve as a scorecard to inform citizens of the City's transformation progress by posting the City's transformation plan, service contracts, labor contracts, and employee pension benefits;
- (b) Set organizational customer service standards;
- (c) Develop a citizen engagement incentive program to encourage involvement in civic affairs;
- (d) Develop customer self-service technology options;
- (e) Implement a customer mobile service request application; and
- (f) Review the potential for implementation of a 3-1-1 customer service system; and

#### **2. Review City Operations**

- (a) Seek outside assistance for an external, independent, and expert view to facilitate examination of service models for potential privatization, partnership, or consolidation, to improve efficiency, lower costs, and create a sustainable service delivery model;
- (b) Public Service Department—Parks and Recreation Services:
  - (i) Conduct a park audit;
  - (ii) Develop a cost-effective model to provide park maintenance;
  - (iii) Redesign the Recreation Reaps Rewards program;

- (iv) Redesign the swimming pools program;
- (c) Fire Department:
  - (i) Transform the fire service model;
  - (ii) Determine the feasibility of creating a fire service partnership with neighboring jurisdictions;
- (d) Police Department:
  - (i) Transform the police service model;
  - (ii) Determine the feasibility of creating a police service partnership with neighboring jurisdictions; and

### **3. Reduce Employee Compensation**

- (a) Develop an employee compensation concessions plan, including:
  - (i) Increasing employee health care premium sharing;
  - (ii) Decreasing the health care opt out paid to employees;
  - (iii) Decreasing the City's contribution to the pension system;
  - (iv) Eliminating longevity payments to employees; and
  - (v) Reducing paid time off for employees;
- (b) Begin concessions with elected officials, appointed officials, top management, and non-represented employees;
- (c) Negotiate concessions with all bargaining units by December 31, 2010; and
- (d) Explore changes to the civil service system; and

### **4. Consolidate City Assets**

- (a) Review and update the inventory of City properties;
- (b) Develop a plan for future use of City properties and facilities, including a strategy for use of any proceeds from disposal of excess City property;
- (c) Implement a plan to create excess capacity by relocating City operations; and
- (d) Dispose of excess City property

### **Difficult choices and much more to do**

The City's financial difficulties have largely been caused by the inability of the State to react to the meltdown of the manufacturing sector and by Wall Street. Despite growing recognition that the State tax system is broken, the State does not appear ready to reform the tax structure. The State continues in vain to slash its way out of its crushing deficit. Waiting for the State will cause the City to perish. The City must become self-reliant to avoid the deterioration of the quality of life that we have attained with municipal services.

The City has no choice, but to cut expenditures because delaying change today with the hope of a better tomorrow is no longer a viable strategy. The City must change to reflect a new normal.

Even with several changes in motion, there is much more that must be accomplished. In November, the City reported an anticipated operating deficit of \$27.4 million. In February, Chief Financial Officer Scott Buhner reported that the operating deficit might grow by another \$3.5 million due to further reductions in State Revenue Sharing, and that unless the City experiences several years with rates of growth far above average in the financial markets, the City will see significant operating deficits in the years beyond FY2011. Mr. Buhner's full report to the City Commission can be found on the City's web site at <http://www.ci.grand-rapids.mi.us/index.pl?binobjid=12258>.

In November, a set of expenditure reduction and revenue enhancement tools were proposed to reduce the operating deficit by another \$12 million. Nearly all of the tools were approved by the City Commission. The General Operating Fund will have revenues exceed expenditures by over \$30,000.

### **The path to transformation**

The City has arrived at another critical crossroads, staring down another decision that will determine our future. The City has two choices. The traditional "all cuts" path that ultimately leads to certain failure, or the transformational path that offers the potential of a better future.

The City can no longer continue to operate government as we have in the past if we expect sustainable outcomes. The City must change our service offerings, service delivery models, and staffing models to more efficiently provide results. This will require the organization to change and require citizens to be confident enough in City government to vote for a tax increase to permit the City to transform services. In short, the City needs time working with a balanced budget to transform this organization.

The City must provide greater transparency of operations, costs, and outcomes. The City must engage citizens in decision-making and apply technologies to permit rapid self-help regarding status of accounts, service requests, and complaints. The City must establish partnerships with citizens, businesses, and neighboring communities to increase the efficiency, stability, value, and quality of services. The City must focus on customer service, the measure of achieving our purpose.

The City will seek to further consolidate services. At Mayor Heartwell's State of the City address, he shared his vision of consolidation. The City has to focus on providing services cost effectively, rather than on who provides the services.

The City is facing continued rising costs coupled with weak revenue growth. The successful ballot proposal will not deter the City from seeking greater efficiencies, cost reductions, and consolidations. New revenues will maintain critical public safety services and permit the City to continue transforming City service delivery and lowering costs to remain within expected future revenues.

### **We are not alone**

The City's story is not unlike most local governments or private corporations in Michigan. Every day, we read and hear of public and private corporations struggling. Some are weathering it well, while others are struggling mightily.

In a recent conversation with a local business leader, he summarized the comparison between public and private management nicely. He said that in a private company, you have more control over expenditures and revenues. In an economic downturn, private-sector companies can cut expenditures until they match revenues, whereas, in the public sector, it can be difficult to cut expenditures. There are not fewer fires, crimes, or streets to maintain in an economic downturn. The reality is when providing public services, it is difficult to simply cut expenditures to match revenues.

### **City's Successful Income Tax Ballot Proposal**

The City had two choices—continue cutting on a race to the bottom that cannot be won, or blaze a new path toward financial sustainability. On February 16, the City Commission approved placing a ballot proposal before citizens on May 4, 2010, to better understand citizens' valuing of City services and willingness to pay for those services. On May 4<sup>th</sup>, Grand Rapids citizens approved the ballot proposal. The tax increase will be effective for five years, returning to the June 30, 2010 City Income Tax rates on July 1, 2015. This should provide sufficient time for the City to transform. The following measures were approved by the electorate.

- The Uniform City Income Tax Ordinance was amended to raise the City Income Tax rate for five years for residents from 1.3% to 1.5% and for non-residents from 0.65% to 0.75%. The new rates become effective on July 1, 2010, and will sunset on June 30, 2015.
- City Code, Chapter 4, "Administrative Service" was amended to define how the revenues from a City Income Tax rate increase will be spent. The City will be required to restore ten Community Police Officers and add a fire squad of fifteen Fire Fighters at the existing LaGrave Avenue fire station to respond to all structure fires.
- The City Charter, Title XVIII, Section 22, was amended to eliminate the requirement that eight hours shall constitute a day's work for all City employees and all employees of City contractors. The City Charter provision limited the City's ability to flexibly change City Hall hours, similar to the Cities of Wyoming and Walker.

It is clear from feedback at the Community Budget Meetings that quality of life matters for citizens and for business. Raising taxes is never desired, but asking for a temporary tax increase to stabilize City finances and services and provide time to create a new model for service delivery was deemed reasonable by voters.

### **FY2011 Investments in Our Community**

Following are the investments and expected outcomes that the City will be making in FY2011, reported according to the City's new organizational structure.

#### **District Court**

The General Operating Fund subsidy to the District Court is reduced by \$585,865 in FY2010, and FY2011 subsidy requirements are \$500,000 below the amounts previously forecasted. The Court is required to provide interpreter services for individuals needing this service, at no cost. In past years, these services cost an average of \$153,000 a year. The Court negotiated a contract with four individual interpreters, reducing costs by one-third, and saving \$50,000.

The Court saved at least \$20,000 by moving from individual desktop printers to network printers. The Court eliminated the purchase of most printed legal books and will contract for on-line legal research services. They have worked with their computer-processing contractor to provide more efficient daily processing. In 2009, the Court began purging their stored files, reducing storage costs. They also aggressively looked at all City contracts to examine services that the Court Supervised Work Crew could perform at a lower cost to the City. The Court assumed contracts for economic development, facilities, streets, engineering, and cemeteries. For 2011, the Court has bid contracts with code enforcement, fire stations, water, and additional work for facilities, streets, parks, and cemeteries. The Court Supervised Work Crew provides a win for the City, restorative justice for the offenders, and reduces the General Operating Fund subsidy for the Court. The Court has also begun to market the drug lab to other courts, probation departments, businesses, and other City departments. In December 2009, the Court increased the cost to offenders for presentence reports, probation oversight, and on all criminal and civil infractions. In 2011, the Court will continue to examine and implement programs to aggressively pursue individuals who are delinquent in paying fines and costs assessed to recoup money owed to the Court.

### **Police Department**

Despite significant staff cuts, the Police Department is maintaining its community policing philosophy. The FY2010 mid-year reductions eliminated 45 full time positions, 42 of which were sworn police officers. An additional 24 part-time Police Interns were also eliminated. The layoffs also included the demotion of three Lieutenants and five Sergeants. Through Federal grants, the department was able to restore thirteen sworn positions. An additional eight Police Officers were reclassified as Police Desk Officers at significantly reduced wages to replace the former interns. With the successful ballot proposal, ten Community Police Officers were restored to support the department's community policing program. The Police Department's appropriation request exceeds the 32% City Charter requirement at 44.5% of the General Operating Fund.

Patrol operations will continue to work with geographic service areas to identify and solve problems in neighborhoods by empowering and holding Police Officers accountable to work in partnership with citizens. The Police Department has produced significant results with serious crime dropping over 6% in 2009. The Department continues to seek creative ways to cut costs, yet maintain operations and keep pace with technological advances that make Police Officers more efficient.

In FY2011, the Police Department has been able to reduce the General Operating Fund subsidy to the Office of Film, Music, and Special Events from \$98,000 to \$20,000. The goal is to eliminate all General Operating Fund support for special events.

The FY2011 budget prepares for the first year of operation of an innovative Police and Fire dispatch partnership with the City of Wyoming. A new special revenue fund has been created to account for activities of the partnership. The partnership will provide service based on nationally accredited standards at significantly reduced cost for both units of government. This is due to a new contractual relationship with the Kent County Central Dispatch Authority and efficiencies gained by working together with a credible partner like the City of Wyoming. Annual net full year savings will approach \$1.6 million.

### **Fire Department**

The Fire Department's FY2011 budget includes a fifteen Fire Fighter squad that will be funded by the proceeds of the successful May 4, 2010, ballot proposal. Staffing will total 235 personnel, including the fifteen new positions. All eleven fire stations will remain staffed and continue to provide fire suppression, special operations, and emergency medical service, fire prevention, and emergency

management services. The recommended budget totals \$26,680,205, including the fifteen new positions. This is an increase of \$1.52 million, or 6% from the final adopted FY2010 budget. Measures taken to date include:

- Reduced fire suppression staff by 16% and support staff by 42% since 2002
- Conducted extensive fire prevention Lean processes
- Consolidated fire prevention and fire investigation services
- Established innovative automatic aid agreements with three neighboring communities that mutually assist with coverage issues
- Divested responsibility for hazardous material responsibilities to the Region 6 Regional Response Team
- Introduced fee schedules for supplemental services
- Changed response protocols for Alarm 2 and smoke investigation responses
- Improved equipment efficiency by adjusting the type and number of fire apparatus used that has reduced fuel consumption by 25% since 2005
- Implemented a strategic planning function through the creative and cooperative reassignment of staff to continue to conduct a department self-assessment, develop standards of cover, and plan for future partnerships
- Operate a Regional Training Center that generates revenue and bolsters the Grand Rapids Fire Department as the leader in West Michigan

### **Fiscal Services Department**

The Fiscal Services Department includes Purchasing, Budget, and Fiscal Administration. The FY2011 appropriation request is down 20% from FY2010. Purchasing staff are instituting several operational changes including collaborative bidding and work sharing with neighboring communities, stockroom operations reform, and improved contract management. These efforts will be bolstered by the implementation of the WebProcure system, the City's online procurement tool. WebProcure will enable City Departments to competitively bid purchases and contracts, transparently report on expenditures, aggressively seek Micro-LBE participation in bid opportunities, and more effectively manage our limited financial resources. Fiscal Administration will direct charge other component units for services related to debt issuance and management, and for services provided to the Grand Valley Regional Biosolids Authority, thereby reducing their General Operating Fund expenditures.

### **Treasury Department**

The Treasury Department combined the functions of the City Treasurer, City Assessor, Income Tax, and Mail Room. The City Treasurer is exploring customer service improvements, prioritizing workloads with fewer staff, and continuing work on deployment of a new credit card settlement solution that will reduce City "out of pocket" credit card expenses, which totaled \$63,300 in 2009.

Employment remains stable at the reduced FY2010 levels. Overall expenditures for the department are up slightly, in part to accommodate new functions. Work continues on legislation to accelerate the collection of parking fines. The legislation was passed by the Michigan House and is before the Michigan Senate.

The City Assessor implemented e-filing of personal property tax statements and achieved a 20% participation rate in the first year. During 2009, the State Tax Commission conducted a “fourteen point review” of the Grand Rapids assessing function. The City Assessor’s Office scored 198 out of 200 possible points to pass with excellence.

City Income Tax has implemented the Treasurer’s electronic deposit solution. E-filing of City Income Tax returns has grown from 10,000 returns for 2007 to an expected 40,000 returns for the 2009 tax year.

### **Technology and Change Management Department**

Mindful of the financial position of the City, the FY2011 Technology and Change Management Department’s FY2011 appropriation request is 24% less than FY2010. This provides a rate reduction for user departments. The Department drives a business model that is competitive, professional, sustainable, transparent, and performance oriented, which seeks to be valued, accountable, and strategic toward the Government 2.0 initiative. The Department now includes change management responsibilities to accelerate transformation and enhance transparent performance management.

The strategic initiatives planned 18-months ago have built a Citywide enterprise approach based on standards, consistency, and compatibility to guide the City in cost-effective selection, use, and support of technology that aligns with City resources, business needs, and processes. In 2010, enterprise technology will include the VoIP unified telephone environment, the Microsoft Citizen Services Platform deployment, SharePoint portal deployment, and an enterprise content management system. FY2011 brings a shift from enterprise driven technology frameworks and reform to departmental innovation, strategy, and engagement, leveraging the efforts of the past two years. The continued deployment of the City’s Technology Strategic Plan will link the City’s goals with technology to improve processes and enhance customer service.

### **Facilities and Fleet Management Department**

The Facilities and Fleet Management Department’s FY2011 appropriation request is \$18.35 million, down 15% from FY2010, due in part to transfer of the mailroom function to the Treasury Department. Equipment rental rates will increase approximately 9.5%. Fleet acquisitions are down 36% by value. Building rental rates will remain stable. The department will assume additional responsibility for maintaining 1120 Monroe following the City’s acquisition and the impound lot operations following the reorganization. Anticipating the transfer of the Old Federal Building, the \$125,000 of annual maintenance will no longer be budgeted. Finally, staff is reviewing custodial contracts to consider reducing the service levels to provide savings.

### **City Clerk**

The appropriation request for the City Clerk reflects a significant increase due to State election activity expected this year. The City Clerk has reduced the number of precincts from 100 to 83. State and Federal funding for election equipment maintenance is reduced this fiscal year and will be eliminated soon. This will continue to increase City costs.

### **City Comptroller**

The City Comptroller’s FY2011 appropriation request decreased 1%. Employment will remain stable at reduced FY2010 levels. The City Comptroller continues to lead the implementation of the City’s new financial software system that will replace the obsolete legacy system. The go-live date for the new system is the third quarter of FY2011.

## **City Attorney**

The City Attorney will maintain staffing at reduced FY2010 levels. State law, City Charter, and City Code mandates many of this department's activities. The City Attorney continues to utilize contract attorneys to ensure adequate service delivery at a reduced cost. The City Attorney has been striving to bring legal work in-house to the greatest extent possible, thereby reducing General Operating Fund expenditures for outside legal counsel. This has included taking on work for the City Treasurer, previously performed by outside legal counsel, in the area of bankruptcy and collections cases. The office has focused on developing an in-house expertise to represent the City's workers' compensation lawsuits, and to perform condemnation work for the City's Engineering Department. Due to economic conditions and recent reductions in the City's workforce, employment law related challenges are increasing. The City Attorney's Office is meeting these increased legal needs with existing staff.

## **Design and Development Services Department**

Design and Development Services manages Economic Development, Planning, Building Inspections, and Development Center services. Following the acquisition of 1120 Monroe, the department will consolidate 80% of their operations on the third floor of that building. The Design and Development Department's fee structure has been reviewed and increases are being proposed in the Omnibus Fee Resolution.

The Development Center will form the backbone of a combined operation that will include planning, building inspections, and sidewalk functions. Efficiencies will be gained through co-locating remaining customer service staff and professionals.

Building Inspections employment will be reduced by two positions based upon workload metrics. The department will continue to monitor the performance of the Building Inspections Fund and has developed a plan to continue reducing costs through FY2012. Building Inspections provides electrical inspection services and backup inspections for the other trade disciplines for the City of Walker. This contract has initiated discussions concerning potential partnerships with other communities. The department will implement advances to the Accela Automation information system that will improve staff productivity, customer service, and e-business applications.

Planning has completed development of the Green Grand Rapids Plan and will focus on the approval and implementation process to ensure the plan reaches its potential. This will include leading work on the complete streets ordinance and the Michigan Street traffic study.

Economic Development will reduce its General Operating Fund footprint to under \$65,000 through allocation of eligible expenses to the Economic Development Corporation, Brownfield Authority, and SmartZone.

The Downtown Development Authority will pay the General Operating Fund \$500,000 for supplemental services rendered within the Downtown Development Authority district in FY2010. The FY2011 budget anticipates a similar arrangement.

## **Enterprise Services Department**

The Enterprise Services Department manages the Water System, Environmental Services, Parking Services, and the new Lighting, Signals and Signs operations. Since January 1, 2010, the department has reviewed ways to collaborate and share efficiencies in the

use of staff, equipment, building space, inventory, and fleet. The resulting teamwork has produced results in the FY2011 Final Fiscal Plan. Savings from staff reductions in FY2010 are carried forward. Fifteen staff reductions are included in the Water System.

The Water System FY2011 appropriation request has been reduced by 6.5%. One heavy maintenance crew and associated equipment have been eliminated. Collaboration between Water System field operations and Environmental Services sewer repair will enable each operation to maintain a high level of customer service and allow greater flexibility in responding to emergencies with reduced staffing levels.

By June 30, 2011, the Water System should complete implementation of the new Customer Information System to replace the City's 25-year old water billing system, saving the Water System \$250,000 per year. The new system will improve customer service, provide on-line customer access to account information, and increase staff productivity and e-business capabilities. The Water System will expand their use of Cityworks to enhance their asset management program and provide more efficient measureable data reporting. The \$14,190,000 capital budget will fund improvements in conjunction with Combined Sewer Overflow work, energy efficiency improvements, a new elevated water tank required to serve a portion of the system near the Gerald R. Ford International Airport, and an innovative approach to replace gaseous chlorine with liquid chlorine at the Lake Michigan Filtration Plant. Water conservation and reduction of energy demand will continue through projects such as the Difgen valve installation at Coldbrook to capture lost energy, as well as, various improvements at the Lake Michigan Filtration Plant identified in the Energy Efficiency and Conservation Strategy.

Environmental Services FY2011 appropriation request has been reduced 5.9% which includes a reduction of 6 staff members. Environmental Services staff will provide trench repair and manhole casting repair services for the Water System and other sections of the department. By providing these services with certified City crews, savings are expected to total \$45,000 over City contracts in the FY2011 pilot. Equipment will also be shared through new collaborations made possible through the reorganization. Environmental Services staff will operate the Grand Valley Regional Biosolids Authority's dewatering and storage facilities under contract. Investments will be made in energy efficiency through the operating and capital budgets as the result of the EECBG operations audit. Environmental Services will soon begin posting real-time performance data on its web page. Capital investments will total \$47 million, including \$11.3 million to address basement flooding in Maryland Estates and East Leonard Heights, \$12.5 million in ongoing Combined Sewer Overflow work, and \$3.3 million for rehabilitation of the north aeration facility to permit biological rather than chemical treatment of phosphorus.

Parking Services FY2011 appropriation request has been reduced 2.5% and decreased staffing by two positions, while expanding the parking system by opening two parking ramps and one parking lot for an increase of 626 parking spaces. An outcome of the energy efficiency and conservation strategy is the addition of forty-one occupancy sensors to control the lighting circuits and the phased replacement of parking ramp high-pressure sodium light fixtures with fluorescent fixtures with integral occupancy sensors and photo-sensors. Each has an estimated payback of ten years.

Energy and Sustainability accomplishments last year included conducting a citywide energy audit for all City facilities. That has formed the basis for capital project planning and enabled the City to secure a \$1.9 million Energy Efficiency and Conservation Block Grant. Staff developed the next generation of the City's Sustainability Plan to provide the basis for budgetary requests and reporting

progress on achieving critical economic, social, and environmental targets. Energy and Sustainability continues efforts to meet the City's goal of 100% renewable energy by December 31, 2020.

### **Engineering Department**

The Engineering Department manages development and implementation of the City's infrastructure investments, including the traffic safety design function. One position has been eliminated from Sidewalk Division. The Engineering Department will enter its sixth successful year of operating under its new business model and has embarked on a strategic business planning exercise that will involve staff, suppliers, and customers. The Engineering Services Fund is meeting financial performance targets and should continue to do so throughout the five-year planning period.

### **Community Development Department**

The Community Development Department was restructured to add Code Compliance and Our Community's Children to its traditional Grants Management function. With a FY2011 appropriation request of \$10,108,507, grants will provide \$7.7 million with earned income providing the balance. The City will benefit from increased Federal grant funding for its FY2011 Neighborhood Investment Plan. The Community Development Block Grant (CDBG) program will increase from \$4.7 to \$5.3 million. The Edward R. Byrne Memorial Justice Assistance Grant (JAG) increased by over \$100,000 to \$155,179. The designation of the Southtown area as a Neighborhood Revitalization Strategy Area is in its final year of a five-year designation. Charges for central services to grant funds will increase to account for actual costs in the General Operating Fund.

The Community Development Department continues to administer several multi-year grants, including Lead-based Paint Hazard Control, Lead Hazard Reduction Demonstration, Neighborhood Stabilization Program (NSP), Midwest Efficiency Cities Pilot, American Recovery and Reinvestment Act for CDBG, Homelessness Prevention and Rapids Re-housing, and the State of Michigan JAG.

As part of a consortium headed by the Michigan State Housing Development Authority, the City was awarded a competitive NSP-2 grant in excess of \$17 million, the largest grant ever received by the City. The NSP-2 grant will be used over three years to renovate foreclosed, vacant, or abandoned properties. The Community Development Department currently administers over \$41 million of grants serving our community.

The Community Development Department is implementing a community-based Code Compliance program in partnership with neighborhood associations to increase self-compliance, reduce complaints, and reduce the number of inspections. The community-based approach, along with hiring two CDBG funded Code Compliance Officers will increase code enforcement activities and permit two-family rental certification efforts.

### **Public Services Department**

The Parks and Recreation Department and the Streets and Sanitation Department merged to form the Public Services Department, which includes cemeteries, golf course, and forestry operations. Several areas within the operation have been identified to create organizational synergies, efficiencies, and cost savings. The FY2011 appropriation request begins to implement service delivery changes through cross-training of field and management staff in all aspects of these consolidated operations and creates a standardized supervisory structure with fewer supervisors.

While park maintenance may decrease in FY2011 because of staff reductions, the newly formed Public Services Department provides an opportunity to share field workers, supervisors, and customer service staff. These shared resources extend to cemetery operations. The appropriation request anticipates that volunteer groups and 61st District Community Service Workers will provide cost-saving maintenance within the City's parks and cemeteries. Adult and youth recreation, including after-school programs, will be provided at similar levels as in FY2010.

On April 1st, forestry operations will move from Street Maintenance to Parks. This provides for greater collaboration and cooperation with Parks' operations, the Urban Forestry Committee, Green Grand Rapids, Friends of Grand Rapids Parks, and the Parks and Recreation Advisory Board. Additionally, the Forestry Supervisor and Tree Surgeon positions will be eliminated and replaced with a City Forester, providing for greater emphasis on tree related matters and efforts to sustain the City's tree canopy.

Street maintenance work will significantly decrease, due to the long-term fiscal weakness of the Major and Local Street Funds. The FY2011 appropriation request provides very little street resurfacing work, while focusing on pothole patching. Street snowplowing and sweeping services are planned at previous year levels. Refuse Collection service levels are anticipated to change significantly with the implementation of Single Stream Recycling this July. The new program presented an opportunity for staff to review and evaluate cost saving measures in the City's current refuse collection and yard waste services. The FY2011 appropriation request eliminates a Streets Supervisor and Crew Leader, bringing the entire Public Services departmental staff reductions to ten positions.

### **Administrative Services**

The reorganization established Administrative Services to consolidate Human Resources, Risk Management, Employee Benefits, Labor Relations, Diversity and Inclusion, and the Customer Service Information Center.

Administrative Services is preparing to implement a 3-1-1 customer service system to provide citizens with a single telephone number for accessing non-emergency local government information and services.

Diversity and Inclusion has been decreased by two staff in 2009 and 2010 with an additional staff reduction in 2011. Diversity and Inclusion will ensure compliance with EEO/civil rights laws prohibiting discrimination, and investigating complaints alleging discrimination or lack of access to city programs, services, and activities. Further, staff will ensure that local, small, and emerging businesses have opportunity to do business with the City through the Micro Local Business Enterprise (MLBE) certification process and through initiatives that promote supplier diversity and inclusion in government contracting. Diversity and Inclusion staff will ensure that the organization is well equipped to manage and be held accountable for transparent workforce and supplier diversity programs that foster inclusion and include collaboration and partnerships with both public and private sector entities. Staff recently completed a Diversity Summit attended by top management staff, which resulted in a collaborative opportunity to fully incorporate diversity and inclusion into all aspects of the City's Sustainability Plan.

The Customer Service Information Center provides the initial point of contact for citizens visiting, calling, or accessing the City online. In addition to responding to thousands of customer requests annually, the Customer Service Information Center provides administrative support to City departments including mailings, registration for various activities, and work order processing for facilities management.

## **Human Resources Department**

The Human Resources Department has negotiated and realized cost savings measures for civil service tests, temporary staffing through implementation of an on-line application process, and Lean techniques for employee advices. Additionally, the Human Resources Department administered a timely, efficient, and compassionate layoff process for over 130 employees last year.

Risk Management's efforts will include implementation of a workers' compensation reporting system that will be completed in August with a cost savings of \$265,000. Risk Management has developed a strategic focus on highest risk exposure and frequent incident areas, and has developed activities and training programs surrounding those areas as top priority.

In conjunction with a multi-disciplinary negotiating team, Labor Relations is negotiating with the City's unions to reduce costs for employee health care and pension benefits. As the team prepares for the next round of bargaining, they will ask City unions to reduce employee total compensation costs to reduce the gap between General Operating Fund revenues and expenditures. The City will present a fair compensation plan that more closely meets community expectations regarding total compensation costs for City employees.

## **Capital Investments**

Capital investments have been severely reduced, with funding normally devoted to such investments instead devoted to support General Operating Fund services. Continuing this trend will have long-term impact on the City's infrastructure resulting in significantly higher future costs.

## **General Capital Improvements**

By City Commission policy, four percent of City Income Taxes and 1.25 mills of City Property Taxes are allocated to support general capital improvements. For most of this decade, this allocation has been reduced to support the General Operating Fund. The same is true for FY2011. Funds will be provided for existing debt service obligations and an all-time low \$775,000 allocation for critical cash and carry projects. The \$1.1 million balance of the funding that would be allocated to this purpose by policy will instead be returned to support General Operating Fund services.

## **Street Capital Projects**

The FY2011 Final Fiscal Plan appropriation request of \$910,000 is less than 30% of the 21<sup>st</sup> Century Infrastructure Task Force goal of \$3,075,000. To continue to fund the local share of grants secured through the Metropolitan Planning Organization, it will be necessary to transfer contingency dollars from completed projects.

If not for American Recovery and Reinvestment Act street projects that were included in FY2010, street investment would stop. The deteriorating City street infrastructure can be directly linked to the State's failure to increase the gas tax or provide alternative sustainable funding sources. Until that problem is addressed, City streets will continue to deteriorate. The City is at the point where we must decide whether to return grants due to this funding shortage. We will have that policy discussion in 2010.

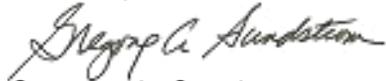
## Conclusion

The City is in a paradigm busting transformation that has forced us to make changes not of our choosing. We can, however, choose the outcome. The City has a long road ahead to transform itself to serve better our citizens. We can no longer continue to operate City government nor provide the services as we have in the past. We need to innovate, be self-reliant, and understand what citizens truly value. We need to transform the City's service offerings, service delivery models, and staffing models. We will become more transparent, engage citizens, improve customer service, and seek new partnerships and consolidations.

Transformational change compels new beliefs, changed attitudes, and innovative behavior. It is effective collaboration and fundamental problem solving that improves organizational performance while increasing the capacity for adapting to new challenges. We know what we must change, we know how to change, but we need time—time to create change, time to create a new and transformed City government. The work ahead is difficult and will require all of our contributions, creativity, and shared sacrifice. We must remain focused on transforming.

The task of preparing this Final Fiscal Plan was monumental. The entire organization worked together to prepare this fiscal plan. I thank Deputy City Manager Eric DeLong for his assistance in preparing this letter. I appreciate the positive and committed spirit of our community, City staff, and the Mayor and City Commission, as we work together on this worthy, necessary, and critical mission.

Sincerely,



Gregory A. Sundstrom  
City Manager



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# **CITY OF GRAND RAPIDS, MICHIGAN**

## **MISSION STATEMENT**

*We, the elected and appointed officials and employees of the City of Grand Rapids, believe in the dignity and worth of all people and in the right of every citizen to have equitable access to the benefits of urban life. We believe in the rights of all citizens to express their views and the responsibility of the City government to respond to those views.*

*As government representatives, we will help shape the future to assure that the City will continue to be a place where the benefits of urban life can be enjoyed. We will:*

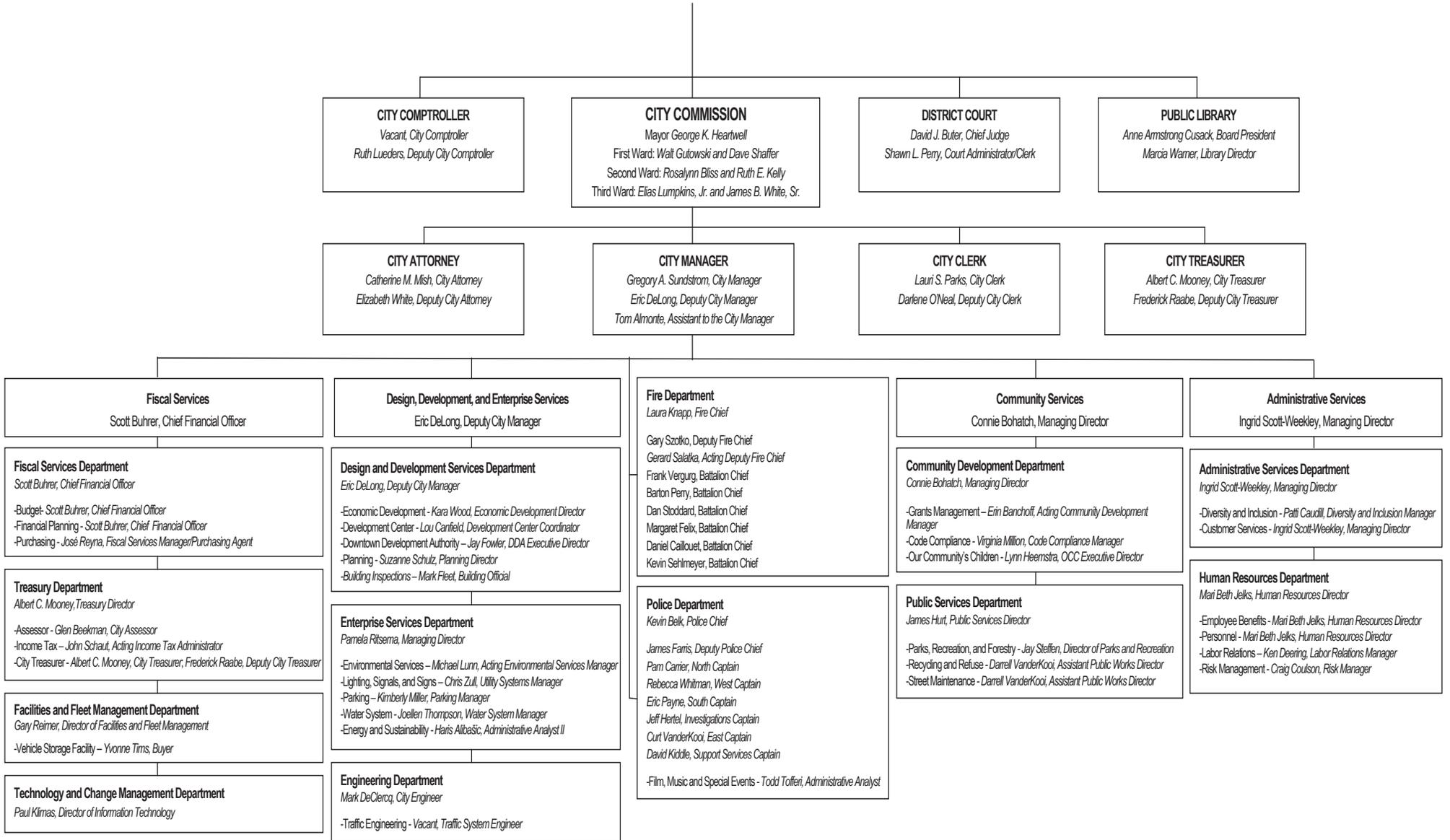
- Provide leadership in focusing community resources to address community needs and opportunities.*
- Develop and nurture partnerships that encourage and support collaboration.*
- Encourage economic prosperity for City residents and businesses to ensure the City's ability to provide important urban services.*
- Foster the economic health of our City within an economically healthy metropolitan region and assure that responsibility is shared equitably across the metropolitan area.*
- Celebrate and strengthen the diversity of our community, ensure the dignity of all citizens, and equitably deliver services.*
- Provide for the security of persons and property.*
- Provide leadership to ensure that children, families, and seniors thrive in our community.*
- Develop, maintain, and improve City-owned physical infrastructure.*
- Maintain and enhance residential neighborhoods and increase homeownership.*
- Enhance citizens' quality of life using the City's cultural, recreational, and occupational infrastructure.*
- Provide high quality municipal services efficiently, fairly, and courteously.*
- Foster a learning environment, which promotes employee and team excellence in delivery of City services.*
- Provide environmental stewardship to enhance quality of life for residents.*
- Collaborate with residents to provide a neighborhood based City service delivery system.*



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# CITIZENS OF GRAND RAPIDS





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## **ABOUT THE CITY**

### ***INTRODUCTION***

The City of Grand Rapids, the second largest city in the State of Michigan, encompasses an area of approximately 45 square miles. Grand Rapids is located in west central Michigan, roughly 30 miles due east of Lake Michigan, and is considered the urban center for the region. The Grand River, a major state waterway, runs through the center of town. The City's population is 197,800, according to the 2000 census, and the metropolitan area population exceeds 500,000. The City's population increased 4.01% from 1980 to 1990 and 4.59% from 1990 to 2000.

Louis Campau, a French trader, established a trading post here in 1826. Although he was not the first permanent non-native settler (that distinction falls to Isaac McCoy, a Baptist minister, who arrived in 1825), Campau became perhaps the most important settler when, in 1831, he bought for \$90 what is now the entire downtown business district from the federal government.

After an international exhibition in Philadelphia in 1876, Grand Rapids became recognized worldwide as a leader in the production of fine furniture. Even today, the Grand Rapids area is considered the world leader in the design and manufacturing of office systems.

Grand Rapids led the nation in 1945 when it became the first city in the United States to add fluoride to its drinking water.

The City was first incorporated as a village in 1838. In 1850 it was incorporated as a city under a mayor-council form of government, and remained that way until 1916, when the

commission-manager form of government was adopted under the authority of the Home Rule Cities Act (Michigan Public Act 279 of 1909, as amended.) The present commission is composed of seven members. Two members are elected on a non-partisan basis from each of the City's three wards, and one member is elected at-large on a non-partisan basis to serve as Mayor. The Comptroller is also elected at-large on a non-partisan basis. The City Manager, the chief administrative officer of the City, is appointed by the City Commission and serves at its pleasure. The City Commission normally meets on Tuesdays in accordance with a schedule determined annually.

### ***TAX BASE***

Per State law, City property values for purposes of levying property taxes are based on 50% of the value with annual increases in taxable value limited to the inflation rate until properties are sold or transferred. The 2009 (FY2010) total taxable value for the industrial, commercial, and residential properties is more than \$4.9 billion; a 0.25% decrease over the prior year. Industrial property accounts for approximately 9.85% of the total taxable value, commercial property accounts for 29.12% and utility-related property for 1.40%. The balance is residential.

The region, and the City in particular, is characterized by an increasingly diverse economy as the local healthcare, technology, and higher education service sectors continue to expand. Non-manufacturing employment in the Grand Rapids combined metropolitan statistical area ("CSA") now accounts for 77.3% of the labor force while approximately 22.7% of all area workers are employed in the manufacturing sector. The Grand Rapids CSA includes Allegan, Barry, Ionia, Kent, Muskegon, Newaygo and

Ottawa counties.

The region is home to major manufacturers of office furniture as well as theater and stadium seating. The City is well known as the headquarters of Steelcase Inc. – the world’s leading designer and manufacturer of office furniture. Other products manufactured in the City include: medical tools; metal, plastic and rubber components; material handling equipment; food products; aircraft components; industrial tools and dies; fuel injectors and

valve lifters; and hardware and shelving systems. In addition to the downtown commercial district, the area is home to three major shopping malls, several smaller malls, and numerous neighborhood shopping districts.

The following table reflects the diversity of the top ten major employers in the Grand Rapids CSA by the products manufactured or services performed, and the approximate number of employees.

<b>Company</b>	<b>Principal Product or Service</b>	<b>Number of Employees</b>
Spectrum Health	Hospitals, clinics and medical services	13,155
Meijer Inc	Retailer – food and general merchandise	10,840
Walmart Stores, Inc.	Retailer – general and food	4,622
Spartan Stores, Inc.	Food wholesaler and retailer	4,440
Steelcase, Inc.	Office systems and furniture	4,300
Mercy General Health Partners	Hospitals, clinics and medical services	4,297
Amway Corporation	Home Care, Nutritional and other Products	4,000
Herman Miller, Inc.	Office systems and furniture	4,000
Axios, Inc.	Human Resource and employment services	3,857
Grand Rapids Public Schools	Elementary and Secondary schools	3,478

*Source: The Right Place, Inc. West Michigan 2009 Fact Sheet*

## **UTILITIES**

Businesses and residents of the City are supplied with natural gas through the DTE Energy, electricity from Consumers Energy, and telephone service through several providers. The City has its own water supply and sewage treatment systems which provide services to City residents as well as to numerous cities and townships in the area. The water and sewer systems provide service through 1,200 and 870 miles of lines, respectively. The City's Lake Michigan Filtration Plant supplies and processes water from Lake Michigan and became operational in 1962, and was expanded in 1992..

During calendar year 1992, the City initiated the task of separating combined sewer and stormwater facilities located in some of the City's older areas, as the existing system was contributing to river pollution during major rain events. The first phase of the project, (west-side sewer separation and construction of a 30-million gallon stormwater retention basin), has been completed, substantially reducing the overflow problem. A major portion of the second phase of the project, east-side sewer separation, was completed in 2006, and the final incremental phases are now underway, with completion expected in 2015.

## **EDUCATION**

Along with public and private K-12 school systems, the Grand Rapids area is home to ten four-year public and private colleges and universities. Western Michigan University, Michigan State University, Ferris State University and the Thomas M. Cooley Law School are located within commuting distance of the City but have built satellite campuses in downtown Grand Rapids. Grand Valley State

University, located several miles west of the City, opened a downtown campus in 1988 on the banks of the Grand River and continues to expand its presence in the City. In addition to the four-year universities, Grand Rapids is also home to the Grand Rapids Community College, a popular two-year general and technical educational institution operated with countywide support.

## **RECREATION AND CULTURE**

Grand Rapids has more than 2,000 acres of parkland in over 80 locations throughout the City. Many provide facilities for football, baseball, softball, soccer, volleyball, and basketball leagues for men, women, and children. Riverside Park provides a disc golf course, and there are 288 miles of bicycle trails within the City and surrounding areas. The Grand Rapids area is popular for sports and recreation activities year-round including skiing, hunting, camping, boating, golfing, and fishing. The Grand Rapids area has the highest percentage of golfers, per capita, in the United States.

Lake Michigan charterboat salmon and lake trout fishing are available at the Lake Michigan shoreline only 40 minutes away. Within the City limits, salmon weighing up to 35 pounds are caught in downtown Grand Rapids during the spring and fall migrations up the Grand River. The public can watch these migrating fish as they use the downtown fish ladder to negotiate the Sixth Street dam.

A highlight of the downtown area is the Gerald R. Ford Museum which is located next to the Grand River and was constructed to document the presidency of President Ford,

who grew up and represented the area for many years in Congress prior to his presidency. President Ford died in December, 2006 at his home in Rancho Mirage, California. After ceremonies in California, Washington, and Grand Rapids, he was interred on the grounds of the museum in Grand Rapids.

The City has several legitimate theaters, professional opera and ballet organizations, two art museums, a zoo, and a botanic garden and sculpture park. On the riverbank, just south of the Ford Museum and north of the Grand Valley State University downtown campus, the state-of-the-art Public Museum showcases the cultural history of the area, as well as a 50-foot diameter planetarium, a working antique carousel, and extensive educational facilities. The carousel platform extends over the Grand River providing interesting views for residents and visitors using the riverwalks at the edge of the Grand River.

The 12,000 seat, multi-purpose Van Andel Arena in downtown Grand Rapids opened in October, 1996. The Arena draws thousands of local and regional visitors to its concert, sporting, and community events. The consistently large numbers of visitors support many downtown restaurants and entertainment facilities. The Arena is home to a minor league hockey team, the Griffins. This team supplements the Whitecaps, a minor league baseball team which started in 1994 and plays at Fifth Third Park ten minutes north of downtown Grand Rapids.

Construction of the new \$211 million downtown convention center began in January, 2000. This facility, known as DeVos Place, provides meeting rooms, an updated performing arts hall, a 685 space underground parking

facility, and a 162,000 square foot exhibition hall. The first phase of construction was completed in December, 2003 with a grand opening that welcomed 12,000 guests. Upon completion of the third and final phase of the project in June, 2005, the facility added additional meeting spaces and a 40,000 square foot ballroom and exhibition hall.

The 40th annual Festival of the Arts was held downtown during June, 2009. "Festival," as it is popularly known, features two and one-half days of performing arts performances on several stages, film presentations, fine art exhibitions and sales, food booths, and craft activities for children and adults. Other downtown events, like the free weekly Blues on the Mall concerts, are scheduled throughout the summer months.

### ***TRANSPORTATION***

The heart of the city is crossed by two major limited access expressways that connect the City with state and federal highway networks. Rail service is provided by Amtrak, CSX, Grand Rapids Eastern, Conrail and others. The Gerald R. Ford International Airport, located thirteen miles southeast of the central city and easily accessible by expressway, is served by eight passenger airlines American Airlines, Air Canada, AirTran Airways, Allegiant Air, Continental Airlines, Delta Airlines, Frontier Airlines, Midwest Airlines, and United Airlines. Greyhound and the Interurban Transit Partnership provide bus service.

### ***OTHER***

The Van Andel Institute (VAI), an eight-story 410,000 square foot facility, is located next to the Spectrum Health-Butterworth Hospital. The VAI, in partnership with the Grand Rapids SmartZone Local Development Financing

Authority, has attracted medical technology development businesses to med-bio incubator facilities in Grand Valley State University's Cook-DeVos Health Sciences facility downtown and in the Cooper's Landing facility north of downtown. Students from Michigan State University's College of Human Medicine, which is being relocated from East Lansing, Michigan to Grand Rapids, are expected to use the space along with the new VAI post-doctoral graduate school.

St. Mary's Mercy Medical Center, located near downtown, has recently opened a Health and Learning Center, a professional office building and a \$42 million comprehensive cancer care facility. The Hauenstein Center, a \$60 million, 145,000 sq. ft. facility that will bring together both inpatient and outpatient neurological services under one roof was opened in February, 2009.

Spectrum Health's Downtown campus has recently opened the \$78 million 200,000 sq. ft. Lemmen-Holton Cancer Pavilion. Construction of the 440,000 sq. ft. Helen De Vos Children's Hospital is nearing completion.

# **BUDGET PROCESS**

## **INTRODUCTION**

State of Michigan Public Act 2 of 1968, as amended, known as the “Uniform Budgeting and Accounting Act”, requires that governmental units adopt an annual budget. The City of Grand Rapids Fiscal Plan is designed to meet or exceed the requirements established in that Act. The following is a brief introduction describing the planning, amending, and structure of the City’s budget document.

## **FUND STRUCTURE FOR BUDGETED FUNDS**

### **What are “Budgetary Basis” and “Accounting Basis”?**

Budgetary basis is the method used to determine when revenues and expenditures are recognized for budgeting purposes. Accounting basis is used to determine when revenues and expenditures are recognized for financial reporting purposes. These determinations depend on the measurement focus of the individual fund – that is, the types of transactions and events that are reported in a fund’s operating statement. The City’s funds use either the modified accrual or the accrual measurement focus.

### **Modified Accrual Basis**

Funds that focus on current financial resources use the modified accrual basis, which recognizes increases and decreases in financial resources only to the extent that they reflect short-term inflows or outflows of cash. Amounts are recognized as revenue when earned as long as they are collectible within the period or soon enough thereafter to be used to pay liabilities of the current period. These individual funds are known collectively as “governmental fund types”.

### **Accrual Basis**

Funds that focus on total economic resources employ the accrual basis, which recognizes increases and decreases in economic resources as soon as the underlying event or transaction occurs. Revenues are recognized as soon as they are earned and expenses are recognized as soon as a liability is incurred, regardless of the timing of related cash inflows and outflows. In the private sector, the accrual basis is often used by for-profit business enterprises and not-for-profit organizations.

For funds that use the modified accrual basis, the portion of year-end fund balance reserved for outstanding compensated absence liabilities (for example, unused vacation) is not considered part of budgetary reserves. Other than this one difference, the City endeavors to have the budgetary basis parallel the accounting basis.

### **RESOURCE ALLOCATION**

The annual budget is developed within the context of a five-year plan. The City is transitioning to a planning and performance measurement process that is inclusive of all City services. It measures achievement of outcomes in relation to sustainability principles called the triple bottom line – economic prosperity, environmental equity, and social equality. What once was known as the City of Grand Rapids’ Strategic Plan has evolved into the City of Grand Rapids’ Sustainability Vision Statement.

The FY2011 budget process began with the City Manager and his Executive Team reviewing and gaining consensus relative to forecasted income tax, property tax, property tax

administration fees, State-shared revenues, (i.e. sales tax) and other revenue forecasts prepared by fiscal staff for the upcoming five fiscal years.

Following the December 31<sup>st</sup> Citywide reorganization, the Budget Office prepared comprehensive personnel cost forecasts for all regular full-time employees.

Departments were then given complete instruction packages, including schedules of charges, along with various electronic submission forms.

All departments were required to prepare five-year funding plans. These five-year budget requests were entered into the City's budget system at the newly consolidated department level.

Departments were also required to correlate their FY2011 estimated revenues and their appropriation requests to desired service outcomes by preparing a "Service Package" for each major service. These packages included performance management information for future years, as well as direct and indirect costs associated with service provision, and reports of the prior year's outcomes/outputs.

All departmental appropriation requests and Proposals for Results were first reviewed by the Budget Office for mathematical accuracy and compliance with policy and instructions. Next, the City Manager and his Executive Team held a series of meetings to review the requests, adjusting them as the Manager determined was necessary.

Requests for major capital project funding followed a separate but concurrent process. Requests were submitted

to the Budget Office electronically for review and summation. The City Manager and his Executive Team reviewed the proposed projects and created a five-year capital plan. Capital planning for the Capital Reserve Fund and the Street Funds was completed after the operating appropriation requests were submitted.

Based on the financial data summarized in the budgeting system, the City Manager's Preliminary Fiscal Plan was assembled and submitted for review to the City Commission. In the weeks that follow, the City Commission will hold discussions and gather information regarding the various departmental requests. After a public hearing at which the public will be invited to comment on the proposed budget, the final version of the operating and capital budgets will be submitted to the City Commission for consideration and adoption. Both the operating and capital budgets are appropriated for the upcoming fiscal year only, within the context of their respective five-year plans.

Data entered into the budgeting system by the departments and adjusted by the Budget Office, as approved by City Commission, will then be interfaced with the City's accounting system (after the budget is adopted), and become the current budget on July 1, 2010.

Although appropriation authority for most encumbrances is lapsed at the end of the fiscal year, amounts for non-operating items over \$5,000 are allowed to carry forward. Requests for re-appropriation of certain other items are considered under special circumstances, but are not generally allowed for operating-type appropriations such as supplies, postage, travel, etc.

Appropriations for grants and capital projects remain in effect until the grant funded activities and capital projects are completed or abandoned.

### **BUDGET AMENDMENTS**

The budget ordinance, once approved, may be amended with City Commission approval. Such requests are first submitted in writing to the Budget Office. If the request meets prescribed criteria, the Budget Office writes an ordinance amendment and submits it to the Chief Financial Officer (CFO) for review. With the CFO's and the City Manager's approval, the request is submitted to City Commission for consideration and approval. Minor budget changes that don't affect the budget ordinance (e.g. transfers within a fund/department, or de-obligations of previous appropriations) are generally handled less formally within pre-established guidelines. The Budget Office electronically posts all changes, once approved, to the accounting system.

### **FISCAL PLAN STRUCTURE**

The City's fiscal plan is organized by informational categories, with a tabbed section for each category. Sections include the Manager's Transmittal Letter, Budget Basics, Fund Summaries, Major Fund Details, Departmental Detail, and Appendices. The appendices provide detail regarding personnel, capital budgets and other important information.

The Final Fiscal Plan includes additional performance data in the Departmental Detail sections. Departments will provide their FY2011 performance management plans ("PMP") along with their FY 2010 progress reports. PMPs are directly tied to the City's Sustainability Vision Statement.

# BUDGET GUIDELINES

## Introduction

The clear expression of policies governing the City's budget process can be a difficult task. Some of these principles may appear to be little more than common sense, barely worthy of the effort necessary to set them forth. On the other hand, they are principles, which influence the decision as to whether or not specific requests, no matter how meritorious, ever achieve the City Manager's recommended budget and further, whether the City Commission approves the request. When a department seeks the financial support of the City Manager and the City Commissioners, it is best for all concerned that the framework for making decisions be clearly understood.

The City has many funding priorities. The City is restricted by a large body of laws, program mandates, rules, restrictions, and fund matching requirements, and staff are always attentive to limitations on the operations. It is the City's historical practice to effectively and efficiently manage its operations in conformity with community wants and needs, but must also remain attentive to legal directives and restrictions.

The City has employed a series of General Financial Guidelines for many years. The City Commission last updated the guidelines in 2005. A policy statement and rationale precedes each set of the guidelines. The Fiscal Plan respects the guidelines, except where noted in italics below.

## Balancing the Budget

The City must live within its means. The City is supported by various financial resources and must function within the limits of these resources each fiscal year. A balance must be maintained between revenues and expenditures, so

that the public can realize the benefits of a strong and stable government. It is important to understand that this economic reality applies to budget entities over periods of time which extend beyond the year-to-year appropriations.

By law, authorized spending cannot exceed available resources, defined as revenues generated in the current period added to balances carried forward from prior years. Temporary shortages, or operating deficits, can and do occur, but they should not be tolerated as extended trends. The City should strive to reverse the developing legacy of operating deficits and use of one-time resources (such as fund balance or sales of assets) or accounting gimmicks to fund on-going expenditures and expect the continued delivery of services to City residents and businesses. *(The FY2011 Fiscal Plan includes the Income Tax measure on the May 4<sup>th</sup> ballot which was approved and therefore includes the \$7.5 million increase in Income Tax Estimated Revenues.)*

## Rationale

Use of one-time money (particularly accounting gimmicks) in the face of a long term deficit plugs the gap without actually solving the deeper structural problem. It is an inherent bet that the problems are cyclical, not structural, in nature. This method of balancing the budget may enable the City to avoid painful measures such as raising taxes or cutting services, but such avoidance can become addictive while the real problem grows in severity until ultimately requiring even more painful solutions.

## Five-Year Context

Why five years? Five years encompasses a sufficient time frame that will demonstrate the consequences of trying to fund ongoing expenditures with one-time revenues. It will show the worst surprises before they are

upon the City. Of course we cannot make perfect projections of the availability of resources and expenditure requirements. Estimates are just that – *estimates*. They are economic models that enable us to reality test budget assumptions. The actual numbers may be different, but the modeling will alert us to future problems that may be created by decisions made today.

The key assumptions that significantly influence the financial forecast are shown later in this section. If the Commission believes that alternative economic variables regarding future year revenue growth or labor costs should be used, staff can assess the impact of such alternative assumptions and illustrate the likely impacts. It is extremely important to remain focused on the economic factors that have the highest probability of occurring.

#### Spending Authorization vs. Appropriations

The City allocates resources for all authorized positions, whether filled or unfilled at the time of budget adoption. Even if all positions are filled at the beginning of the year, it is inevitable that vacancies will occur throughout the year. The requirement for other elements of the budget (road salt for example) is often subject to the vagaries of the weather. The Appropriation Lapse assumption has been developed in recognition that the entire amount of the General Operating Fund approved spending is generally not fully spent.

This has been studied over time with the finding that when the economy is expanding and as a result programs are generally expanding, the unspent appropriation authority is larger (e.g. 3% of authorized levels) and when the economy is contracting and programs are being curtailed, the unspent appropriation authority is smaller.

Appropriation lapse is also influenced by the length of time it takes for vacant positions to be filled, conversely, calculated savings from mid-year changes (e.g. reductions in force) need to account for the likely delays from the time that changes are announced until the time that the change is put into effect. This year, we have employed an appropriation lapse of \$2,500,000 for all years for the General Operating Fund. Other funds have employed Appropriation Lapse based on the prior few years of operating results.

#### Balanced Budget

Ongoing expenditures are to be matched to ongoing revenues and one-time revenues are to be matched to one-time expenditures. Uses of Fund Balance and withdrawals from the Budget Stabilization Fund will be considered one-time sources of funding and as such should be matched to one-time expenditures. (Note: The FY 2011 Final Fiscal Plan adds \$33,203 to fund balance.)

#### Contingencies

The City must anticipate unforeseen conditions. Contingencies can and do occur. They occur with varying degrees of significance and with varying degrees of duration. The City recognizes the importance of emergency reserves that can provide a financial cushion in years of poor revenue receipts or in the event of a major emergency.

#### Rationale

Contingency appropriations and sufficient fund balance reserves must be maintained for unanticipated expenditures or revenue shortfalls, and to preserve flexibility throughout the fiscal year to make adjustments in funding for programs approved in connection with the annual budget. The objective is for the City to be in a

strong fiscal position that will be able to weather negative economic trends. This is important since the City is restricted by the requirements of various laws that limit the City from raising taxes without voter approval, thus increasing the resources available requires long lead times. Additional factors that influence the need for and the level of fund balance reserves include:

- Provide cash balances to facilitate the conducting of financial transactions.
- Investment of reserves provides additional program funding resources in the form of investment income.
- Provide the ability to mitigate State budget actions that may reduce City revenue.
- Front-fund or completely fund, if necessary, disaster costs or costs associated with being predominantly self-insured. (Self-insurance is only possible if reserves are set aside. In the absence of financial reserves the City would have no insurance.)
- Provide the ability to absorb large liability settlements without the need for issuing judgment obligation bonds or to divert funding away from programs and services.

Contingent Account/Fund Balance

The Guidelines state that the General Operating Fund Contingent Appropriation (allowance for unforeseen obligations) will be established each year at \$1,500,000. (Note: The FY 2011 Final Fiscal Plan funds the Contingent Account at \$835,000.)

The unappropriated/unreserved/undesignated Fund Balance of the General Operating fund will be maintained at not less than the levels shown below. (Note: The FY2011 Final Fiscal Plan will result in a projected June 30, 2011 Fund Balance of 4.2%.)

<u>Fiscal Period</u>	<u>Fund Balance as a % of Appropriations</u>
Year Ending 6/30/06	5.00%
Year Ending 6/30/07	7.50%
Year Ending 6/30/08	10.00%
Year Ending 6/30/09	12.50%
Year Ending 6/30/10	15.00%
Thereafter	15.00%

Budget Stabilization Fund

A Budget Stabilization fund will be maintained subject to regulations established by the State of Michigan, (P.A. 1978, No. 30, as amended). The fund balance may be supplemented in any fiscal year from the year end excess of revenues over expenses, if any, of the General Operating Fund. The City shall accumulate budget savings to achieve and maintain a Budget Stabilization Fund balance of 10% of General Operating Fund expenditures. (Note: The remaining \$500,000 in the Budget Stabilization Fund was used to balance the FY2010 budget. No additional funds have been set aside in FY2011.)

### **Capital Improvement Expenditure Program**

The City's Capital Improvement Expenditure Program includes the purchase, renovation or upgrade of new and existing municipal facilities or physical plant infrastructure. The program is also funded by multiple sources of funding, depending on the type of project and the use of the facility. As such the City develops a five-year capital improvement program budget encompassing all City municipal and physical plant facilities. Physical plant infrastructure such as the Water and Wastewater facilities also include a Master Plan covering required renovations and expansion requirements for the next 20 years.

### **Rationale**

It is important for the City to realize the impact of capital assets on the operating budget of the City and understand that capital assets need to be regularly maintained to avoid major deferred maintenance expenditures and to extend the useful life whenever possible.

A five-year capital improvement program shall be prepared and updated each year. The operating impact of each project should be identified and incorporated into the annual operating budget. The City shall endeavor to maintain capital assets on a regular basis. Within legal limits and the constraints of operating budgets, debt may be issued for the purchase or renovation of capital assets.

New projects shall be specifically approved and added to the Capital Improvement Program. Before inclusion in the five-year capital program, information should be obtained on the complete scope of work, a description of the different project phases, cost estimates for the total project (which should include adjustments for inflation based on the construction or development schedule), and recommended funding sources for the total project. Once

approved, significant changes to the scope of work concerning existing projects (i.e. Budget Substitutions) shall be approved by the Fiscal Committee of the City Commission.

The City must recognize the impact of new capital projects on the annual operating budget of the City. Future maintenance costs need to be identified and incorporated into the annual operating budget when new projects are completed. These costs include such things as departmental staffing, building maintenance, custodial services, landscaping, furniture and fixtures, etc. It is important to understand that capital assets need to be regularly maintained to achieve the estimated useful life of the capital asset.

Each year the City prepares a Capital Financing Plan in conjunction with the Capital Budget. The plan details the sources of financing for all capital projects included in the Capital Budget. The plan considers all potential sources of funding including grants and developer contributions, dedicated sources of funding such as water and sewer charges for services, or other Special Revenue or Internal Service Fund fees, general tax revenues, and debt financing.

### **Capital Reserve Fund**

The City maintains a Capital Reserve Fund for the purposes of establishing a financing mechanism to support the General Capital Improvements Program of the City.

The City will annually deposit revenues of 1.25 mills of the General Operating millage levy and 4% of the City income tax revenues into this fund. This Final Fiscal Plan respects this guideline. The capital requirements have

exceeded the funding sources for several years. In response, the City has issued bonds to fund the most urgent capital requirements. In FY2011, debt service associated with debt issued to fund capital projects in prior years will consume \$5.8 million. Additionally, \$700,000 is slated to be returned to the General Operating Fund leaving a mere \$775,000 for new projects.

### **Streets Capital Fund**

The 21<sup>st</sup> Century Task Force concluded that Gas and Weight Tax receipts would be insufficient to maintain the Major and Local Streets. The Task Force recommended that the General Operating Fund provide supplemental funding to the Streets Capital Fund.

In FY2011, the GOF supplemental funding should be \$3.4 million, of which \$325,000 was targeted to go the Major Streets Fund to fund debt service associated with the 2007 Capital Improvement Bonds that were used to sustain street capital projects. The Final Fiscal Plan allocates \$910,000 of General Operating Fund revenues to Streets Capital and no money for the Major Streets Fund debt service obligations.

### **DEBT POLICIES AND LIMITATIONS**

The City of Grand Rapids does not have a formal “debt policy.” The City’s debt guidelines encourage using multiple year debt financing via a bond or other debt issue if proposed capital projects meet criteria including significant project cost, generally greater than \$250,000, and an “estimated useful life” that is not less than the term of the bond. Existing bond issues will generally be considered for refunding if net present value savings will be at least 5% and if the bonds are callable. Generally, City bonds are callable if the bonds were issued at least ten years earlier.

In addition to the City’s own internal debt guidelines, the State of Michigan imposes both constitutional and statutory limitations on the issuance of debt by municipalities. Section 21 of Article VII of the State Constitution establishes the authority, subject to statutory and constitutional limitations, for municipalities to incur debt for public purposes:

“The legislature shall provide by general laws for the incorporation of cities and villages. Such laws shall limit their rate of ad valorem property taxation for municipal purposes, and restrict the powers of cities and villages to borrow money and contract debts. Each city and village is granted power to levy other taxes for public purposes, subject to limitations and prohibitions provided by this constitution or by law.”

In accordance with the foregoing authority granted to the State of Michigan Legislature, the State of Michigan Home Rule City Act (Public Act 279 of 1909, as amended) limits the amount of debt principal a city may have outstanding at any time, subject to certain exemptions. Section 4(a) of this Act provides:

“...the net indebtedness incurred for all public purpose may be as much as but shall not exceed the greater of the following:

- (a) Ten percent of the assessed value (State Equalized Value or “SEV”) of all real and personal property in the city.
- (b) Fifteen percent of the assessed value of all the real and personal property in the city if that portion of the total amount of indebtedness incurred which

exceeds 10% is or has been used solely for the construction or renovation of hospital facilities.”

Significant exceptions to the debt limitation are permitted by the State of Michigan’s Home Rule City Act for certain types of indebtedness which include special assessment bonds and State of Michigan transportation fund bonds (formerly, motor vehicle highway fund bonds), even though they are a general obligation of the City; revenue bonds payable from revenues only, whether secured by a mortgage or not; bonds issued or contract obligations or assessments incurred to comply with an order of the Water Resources Commission of the State of Michigan or a court of competent jurisdiction, and obligations incurred for water supply, sewage, drainage or refuse disposal or resource recovery projects necessary to protect the public health by abating pollution.

The City’s State of Michigan mandated debt limit (known as the “legal debt margin”) is 10% of the City’s State Equalized Valuation (“SEV”). Based on the City’s SEV for tax year 2010/FY2011, the City’s legal debt margin is 10% of the upcoming year’s SEV or \$526,651,870. This is much higher than the \$169 million in outstanding City debt subject to the margin as of August 2, 2010. The principal portion of City outstanding debt which is exempted from the Home Rule City Act debt limitations is \$413 million as of August 2, 2010. The exempt debt issues consist of two transportation fund bond issues, four Water Supply System revenue bond issues, fourteen senior/junior lien Sewage Disposal System revenue bond issues, the City’s share of two Grand Valley Regional Biosolids Authority issues, and one Downtown Development Authority tax increment revenue bond issue.

Finally, the City’s financial condition and debt guidelines are analyzed by third party bond rating agencies every times the City issues debt. These rating agencies review the City’s current and forecasted financial data, financial policies, and economic environment, and then issue a rating using established criteria applied to similar municipalities. For the City’s most recent Limited Tax General Obligation (LTGO) review in August 2010, the City was assigned ratings of Aa2 by Moody’s and AA by Standard & Poor’s.

The amount of annual principal and interest payments for the budget year beginning July 1, 2010 as well as for all future budget years is shown for each major fund, in Appendix F in this FY2011 Fiscal Plan.

**Other Budget Policies**

There are other policy issues that the City is required to consider in developing the budget. These items arose in conjunction with ballot measures where the taxpayers considered dedicated sources of funding for the Public Library and increased funding for the Police.

**Public Library**

The Public Library Fund is designated as the depository of revenues from 2.4533 mills (or the maximum amount that State law permits to be levied) of the General Operating levy. Such funds are restricted, by City Charter, to the operating/maintenance expenses and capital improvement needs of the Grand Rapids Public Library System.

**Police**

Annual General Operating Fund appropriations in support of Police services shall be established in an amount equal to not less than 32% of the total annual appropriation.

(Note: The FY2011 Final Fiscal Plan allocates \$43.7 million for the Police Department which is 39.0% of General Operating Fund appropriations, (excluding \$5.6 million of funding allocated for Dispatch which is now reflected in a new Special Revenue Fund and also excluding 9 officers funded with the COPS grant which are already in the Amended Budget). The authorized GOF funding for Police is 45% including Dispatch and the nine officers.

City of Grand Rapids  
2011 Budget Input  
Payroll Rate Sheet

	2010 Adopted	2010 Revised	2011	2012	2013	2014	2015
<b>Health Insurance</b>							
Yearly Rate - Insurance Costs	13,057.00	12,347.00	11,509.36	12,441.61	13,449.39	14,538.79	15,716.43
Monthly Rate (Calculated)	1,088.08	1,028.92	959.11	1,036.80	1,120.78	1,211.57	1,309.70
Yearly Rate Opt Out - Insurance Costs	13,057.00	12,347.00	11,509.36	12,441.61	13,449.39	14,538.79	15,716.43
Monthly Rate (Calculated)	1,088.08	1,028.92	959.11	1,036.80	1,120.78	1,211.57	1,309.70
Yearly Rate - Insurance Costs - Library	13,057.00	12,347.00	9,744.00	10,884.00	12,060.00	13,512.00	15,132.00
Monthly Rate (Calculated)	1,088.08	1,028.92	812.00	907.00	1,005.00	1,126.00	1,261.00
Yearly Rate Opt Out - Insurance Costs - Library	13,057.00	12,347.00	5,340.00	6,000.00	6,696.00	7,500.00	8,400.00
Monthly Rate (Calculated)	1,088.08	1,028.92	445.00	500.00	558.00	625.00	700.00
<b>Pension</b>							
General Pension Plan	9.79 %	9.79 %	13.62%	17.30%	20.91%	24.87%	27.50%
Police and Fire Pension Plan	0.50 %	0.50 %	21.46%	24.02%	26.89%	25.48%	24.54%
Police Command	1.00 %	1.00 %	21.96%	24.52%	27.39%	25.98%	25.04%
Fire Pension	0.70 %	0.70 %	21.66%	24.22%	27.09%	25.68%	24.74%
Executive 401A (SP)	15.50 %	15.50 %	15.50%	15.50%	15.50%	15.50%	15.50%
Executive 401A (MGR)	18.50 %	18.50 %	18.50%	18.50%	18.50%	18.50%	18.50%
<b>Retiree Health</b>							
All Others Retiree Health	14.00%	14.00%	16.96%	18.10%	17.67%	18.86%	20.15%
Police Retiree Health	20.00%	20.00%	15.76%	16.80%	16.41%	17.50%	18.68%
Fire Retiree Health	18.00%	18.00%	14.04%	15.01%	14.65%	15.66%	16.75%
Emergency Communications Operators	18.00%	18.00%	14.04%	15.01%	14.65%	15.66%	16.75%
Non Vested Retiree Health							
New Hire Retiree Health							
Vested Employees Flat Rate							
<b>Worker's Compensation (LTD)</b>							
Yearly Rate - All Eligible Employees	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>Employer FICA</b>							
Medicare Rate (No Limit)	1.450%	1.450%	1.450%	1.450%	1.450%	1.450%	1.450%
OASDI Rate	6.200%	6.200%	6.200%	6.200%	6.200%	6.200%	6.200%
Total	7.650%	7.650%	7.650%	7.650%	7.650%	7.650%	7.650%
OASDI Limit	106,800.00	106,800.00	106,800.00	106,800.00	106,800.00	106,800.00	106,800.00

<b>Fiscal Wage Increase Factor: % Increase, Effect. Month (July=1; June=12)</b>	<b>%</b>	<b>Month</b>										
61ST / Dist Court Non - Bargain Mgmt	2.500%	1	0.000%	0	1.000%	1	1.000%	1	2.000%	1		
61STHR / Dist Court Non - Bargain Hrlly	2.500%	1	0.000%	0	1.000%	1	1.000%	1	2.000%	1		
700HRRET / 700 Hour Retiree - ( Seasonal)	2.500%	1	0.000%	0	1.000%	1	1.000%	1	2.000%	1		
APACITY / A P A - City Employees	2.500%	1	0.000%	0	1.000%	1	1.000%	1	2.000%	1		
APACOURT / A P A - 61st District Court	2.500%	1	0.000%	0	1.000%	1	1.000%	1	2.000%	1		
APPOINT / Appointed	2.500%	1	0.000%	0	1.000%	1	1.000%	1	2.000%	1		
CITY / G R E I U - City Employees	2.500%	1	0.000%	0	1.000%	1	1.000%	1	2.000%	1		
CITYMNGR / City Manager	2.500%	1	0.000%	0	1.000%	1	1.000%	1	2.000%	1		
COMMSUPV / Emerg Comm Supvr - Local 406	3.000%	1	0.000%	0	1.000%	1	1.000%	1	2.000%	1		
COURT / G R E I U - 61st District Court	2.500%	1	0.000%	0	1.000%	1	1.000%	1	2.000%	1		
COURTPT / G R E I U - Dist Ct Part Time	2.500%	1	0.000%	0	1.000%	1	1.000%	1	2.000%	1		
ELECTED / Elected City Officials	0.000%	0	0.000%	0	1.000%	1	1.000%	1	2.000%	1		
EXECPLAN / Executive Level Classes	2.500%	1	0.000%	0	1.000%	1	1.000%	1	2.000%	1		
IAFF / Fire- Intl Assoc Fire Fighters	0.000%	0	1.000%	1	1.000%	1	2.000%	1	2.000%	1		
JUDGE / Juges - 61st District Court	2.500%	1	0.000%	0	1.000%	1	1.000%	1	2.000%	1		
LIBRHR / Library Part - Time Hourly	2.000%	1	2.000%	1	0.000%	0	0.000%	0	0.000%	0		
LIBRMGT / Library Non- Barg Management	0.000%	0	0.000%	0	0.000%	0	0.000%	0	0.000%	0		
LIBRPAGE / Library Pages	2.000%	1	2.000%	1	0.000%	0	0.000%	0	0.000%	0		
LIBRPT / G R E I U - Library P T Perm	2.000%	1	2.000%	1	0.000%	0	0.000%	0	0.000%	0		
LIBRR&F / G R E I U - Lib. Rank & File	2.000%	1	2.000%	1	0.000%	0	0.000%	0	0.000%	0		
LIBRSUPV / G R E I U - Library Supvr Unit	2.000%	1	2.000%	1	0.000%	0	0.000%	0	0.000%	0		
MGTNON / City Non- Union Management	2.500%	1	0.000%	0	1.000%	1	1.000%	1	2.000%	1		
PENSION / Exec - Director Pension System	2.500%	1	0.000%	0	1.000%	1	1.000%	1	2.000%	1		
POLC1 / Police Officers & Sergeants	0.000%	0	1.000%	1	1.000%	1	2.000%	1	2.000%	1		
POLC2 / Crime Scene Technicians	2.500%	1	0.000%	0	1.000%	1	1.000%	1	2.000%	1		
POLC3 / Police Intern - 216	1.000%	1	0.000%	0	1.000%	1	1.000%	1	2.000%	1		
POLC4 / Emergency Comm Operators	3.000%	1	0.000%	0	1.000%	1	1.000%	1	2.000%	1		
POLC5 / Police Command Officers	0.000%	0	1.000%	1	1.000%	1	2.000%	1	2.000%	1		
RECPART / Recreation Supplementals	0.000%	0	0.000%	0	1.000%	1	1.000%	1	2.000%	1		
SEASONAL / Seasonal Employees	0.000%	0	0.000%	0	1.000%	1	1.000%	1	2.000%	1		
SUPPADV / Supplemental " By " Advice	0.000%	0	0.000%	0	1.000%	1	1.000%	1	2.000%	1		
XGUARDS / School Crossing Guards	0.000%	0	0.000%	0	1.000%	1	1.000%	1	2.000%	1		

**Other Bargaining Unit Level Rates**

Fire Meal Allowance	600.00	600.00	600.00	600.00	600.00	600.00	600.00	600.00
Educational Allowance - Police & Fire Qualified								
Educational Allowance - Level 1 (ZEDUC_001)	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00
Educational Allowance - Level 2 (ZEDUC_002)	800.00	800.00	800.00	800.00	800.00	800.00	800.00	800.00
Educational Allowance - Level 3 (ZEDUC_003)	500.00	500.00	500.00	500.00	500.00	500.00	500.00	500.00
Educational Allowance - Level 4 (ZEDUC_004)	400.00	400.00	400.00	400.00	400.00	400.00	400.00	400.00
Educational Allowance - Level 5 - Masters (ZEDUC_005)	200.00	200.00	200.00	200.00	200.00	200.00	200.00	200.00
Cleaning & Clothing - Police and Fire								
Police Cleaning - Level 1 - POLC1, POLC2 (ZPDCLN_002)	165.00	165.00	0.00	0.00	0.00	0.00	0.00	0.00
Police Cleaning - Level 2 - POLC5 (ZPDCLN_003)	215.00	215.00	215.00	215.00	215.00	215.00	215.00	215.00
Police Clothing - Level 1 - POLC1, POLC2 (ZPDCLTH_001)	960.00	960.00	1,080.00	1,080.00	1,080.00	1,080.00	1,080.00	1,080.00
Police Clothing - Level 2 - POLC5 (ZPDCLTH_002)	720.00	720.00	720.00	720.00	720.00	720.00	720.00	720.00
Fire Clothing - IAFF (ZPDCLTH_003)	600.00	600.00	600.00	600.00	600.00	600.00	600.00	600.00

**Longevity Rates by Bargaining Unit/Tenure**

Longevity Levels - Fire Level 0	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Longevity Levels - Fire Level 1	270.00	270.00	270.00	270.00	270.00	270.00	270.00
Longevity Levels - Fire Level 2	450.00	450.00	450.00	450.00	450.00	450.00	450.00
Longevity Levels - Fire Level 3	630.00	630.00	630.00	630.00	630.00	630.00	630.00
Longevity Levels - Fire Level 4	810.00	810.00	810.00	810.00	810.00	810.00	810.00
Longevity Levels - Fire Level 5	990.00	990.00	990.00	990.00	990.00	990.00	990.00
Longevity Levels - GREIU Level 0	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Longevity Levels - GREIU Level 1	250.00	250.00	250.00	250.00	250.00	250.00	250.00
Longevity Levels - GREIU Level 2	420.00	420.00	420.00	420.00	420.00	420.00	420.00
Longevity Levels - GREIU Level 3	600.00	600.00	600.00	600.00	600.00	600.00	600.00
Longevity Levels - GREIU Level 4	750.00	750.00	750.00	750.00	750.00	750.00	750.00
Longevity Levels - GREIU Level 5	925.00	925.00	925.00	925.00	925.00	925.00	925.00
Longevity Levels - Library Level 0	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Longevity Levels - Library Level 1	125.00	125.00	125.00	125.00	125.00	125.00	125.00
Longevity Levels - Library Level 2	210.00	210.00	210.00	210.00	210.00	210.00	210.00
Longevity Levels - Library Level 3	300.00	300.00	300.00	300.00	300.00	300.00	300.00
Longevity Levels - Library Level 4	375.00	375.00	375.00	375.00	375.00	375.00	375.00
Longevity Levels - Library Level 5	463.00	463.00	463.00	463.00	463.00	463.00	463.00
Longevity Levels - APA/POLICE/EXEC Level 0	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Longevity Levels - APA/POLICE/EXEC Level 1	300.00	300.00	300.00	300.00	300.00	300.00	300.00
Longevity Levels - APA/POLICE/EXEC Level 2	600.00	600.00	600.00	600.00	600.00	600.00	600.00
Longevity Levels - APA/POLICE/EXEC Level 3	900.00	900.00	900.00	900.00	900.00	900.00	900.00
Longevity Levels - APA/POLICE/EXEC Level 4	1,200.00	1,200.00	1,200.00	1,200.00	1,200.00	1,200.00	1,200.00
Longevity Levels - APA/POLICE/EXEC Level 5	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00

## REVENUE OVERVIEW

This section provides an overview of the City of Grand Rapids' Final Fiscal Plan revenues. The narrative and graphics present revenue information for all budgeted funds as well as separate revenue data by source and by fund. Detailed information regarding the City's revenue estimates is included in the appendices.

The revenues of the City can best be examined by separating the sources into six major groups.

**Charges for Services** consist of revenues derived from charging the recipient for the product or service provided by the City. This category is becoming an increasingly larger revenue source since, rather than raising everyone's taxes to provide these services, only those individuals or businesses using the services are charged the fee. State laws and related court cases limit these revenues to the cost of the services provided.

**City Income Taxes** are generated by a flat 1.3% rate applied to the income of City residents and businesses. The rate for non-residents working in the City is one-half of the residents rate (i.e. 0.65%). Income tax rates were increased from 1% and 0.5% respectively on January 1, 1996 as part of a voter approved program to decrease the property tax burden and increase funding for expanded police operations.

Voters approved an increase in the income tax rate from 1.3% to 1.5% on May 4, 2010. The Estimated Revenues include the additional revenue from the ballot measure.

**City Property Taxes** are generated by applying the approved millage rates to the taxable value of a property. One mill equals \$1.00 per \$1,000 of taxable property value. Taxable value of

property is generally the lesser of (a) the taxable value of the property in the immediately preceding year, adjusted for losses, multiplied by the lesser of the net percentage change in the property's State Equalized Value (SEV), or the inflation rate of 5%, plus additions, or (b) the property's current SEV. In many cases, therefore, the taxable value of property will be different from the same property's SEV. Property tax revenues are deposited into the General Operating, Library, Capital Reserve and Refuse Collection and Disposal funds.

**State Revenues and Grants** include three major sources of revenues. State grants, state shared revenues and gas and weight taxes, are historically the City's third largest source of funds, but are currently fourth. State revenues and grants are dependent on the State's economic health.

State Grants support operating and capital activities for City projects ranging from recreational services to street improvements. The amount of State grants received fluctuates annually depending on the timing and purpose of the City's programs and capital projects. Like most grants, State grant revenues and expenditures are recognized via budget amendments when award letters or agreements are received from the granting agency.

State Shared Revenues are an important part of General Operating Fund revenues. The City receives revenue sharing payments from the State under both the State Constitution and the Michigan Revenue Sharing Act, Public Act 140 of 1971 (the "Revenue Sharing Act"), as amended. The State Constitution limits the rate of State sales tax to 6%. After allocating 100% of the revenue of sales tax imposed at a rate of 2% to the State School Aid Fund, the State Constitution further mandates that

15% of the total revenues collected from sales taxes of the remaining 4% (i.e. the "constitutional formula") be distributed to cities, villages and townships.

The Revenue Sharing Act specifies an additional 21.3% of those revenues (i.e. the remaining 4%) are to be distributed to Michigan municipalities (i.e. the "statutory formula"). Unfortunately, State distributions have not been made in accordance with the statutory formula for several years.

State Gas and Weight revenues are excise taxes and are deposited into the City's Major and Local Street Funds to partially support the costs of replacing, repairing and maintaining the major and local streets and bridges within the City's boundaries. The State of Michigan collects the gas and weight taxes under the jurisdiction of the State Trunk Line Highway System Act, Michigan Public Act 51 of 1951, as amended.

Gas and weight taxes are taxes calculated on the number of gallons of fuel sold. As motor vehicles have become more fuel efficient, the result has been that drivers buy a lower number of gallons of gasoline and diesel fuel and that has resulted in declining dollars of gas and weight taxes collected by the State of Michigan. After it collects these taxes, the State then distributes the collected taxes to cities and villages based on a complex formula.

**Investment Earnings** are the result of investing cash at prevailing interest rates until it is needed to pay for goods and services.

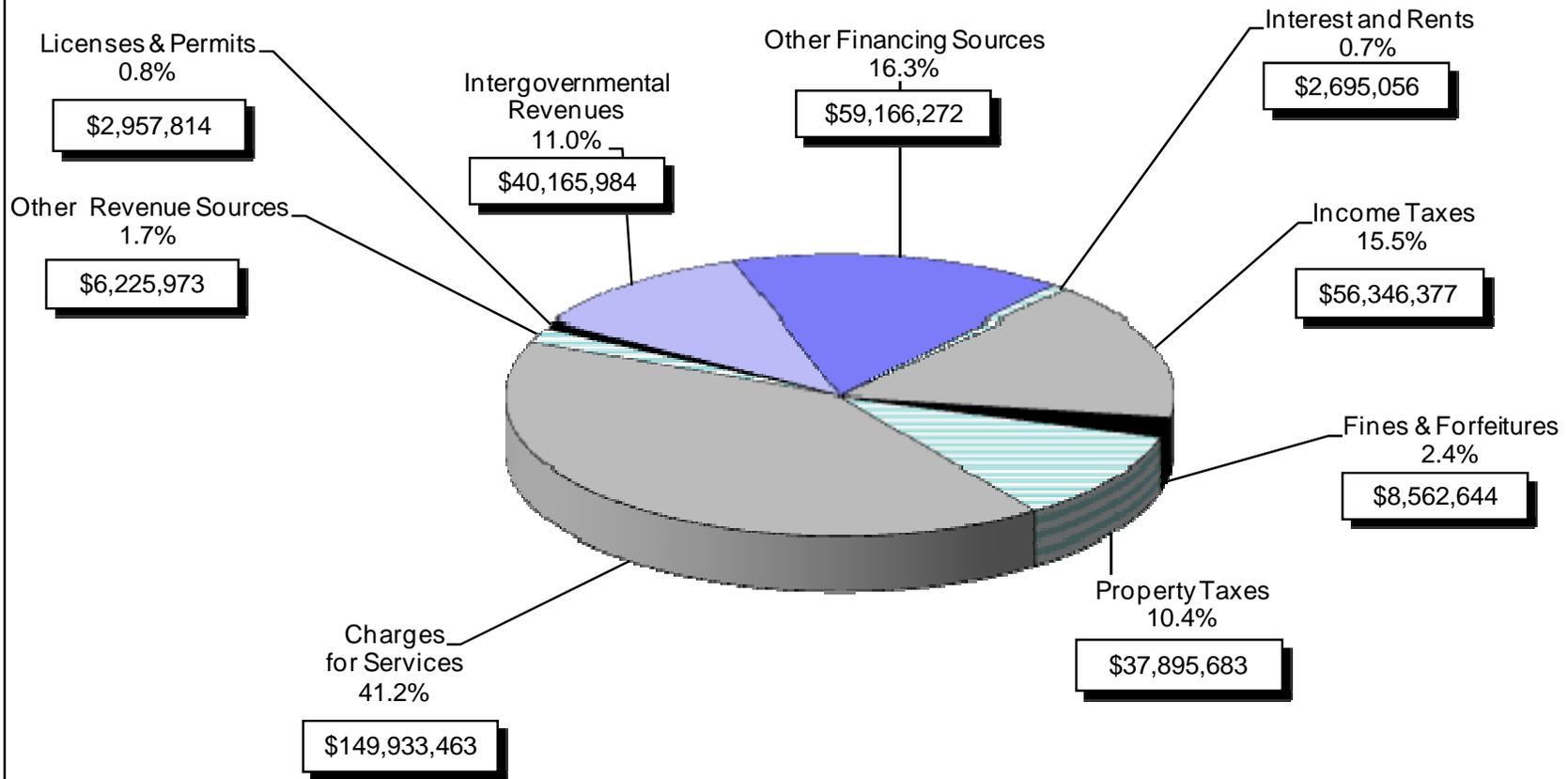
**Other Sources** include a multitude of minor revenue sources, including monies paid by non-General Operating Funds to the General Operating Fund for centralized support services paid with General Operating Fund resources. The amounts are determined by the City's Cost Allocation Plan. The Cost Allocation Plan is compliant with the federal requirements of Circular A-87.

Normally Grant Revenue & Expenditures are budgeted in their entirety via a Budget Amendment in the years they are received. This budget authority remains in effect until the grant is closed and there is no subsequent budget activity in future years. The FY2010 Estimate includes only the actual revenue receipts and expenditures that are anticipated to take place during the year. FY2011 Grants budgeted in the Fiscal Plan are those new grants that are known and awarded and not previously budgeted. The FY11 budget authority for these grants will also remain in effect until they are closed.

### **REVENUES – ALL BUDGETED FUNDS**

Total revenues of the City's budgeted funds amount to \$341 million including fiduciary funds. Additional information can be found in the Combined Budgeted Funds Statement behind the Fund Summaries tab in this Fiscal Plan. The pie chart below illustrates the major revenue categories.

**FISCAL YEAR 2011  
REVENUES - ALL BUDGETED FUNDS \$363,949,266**

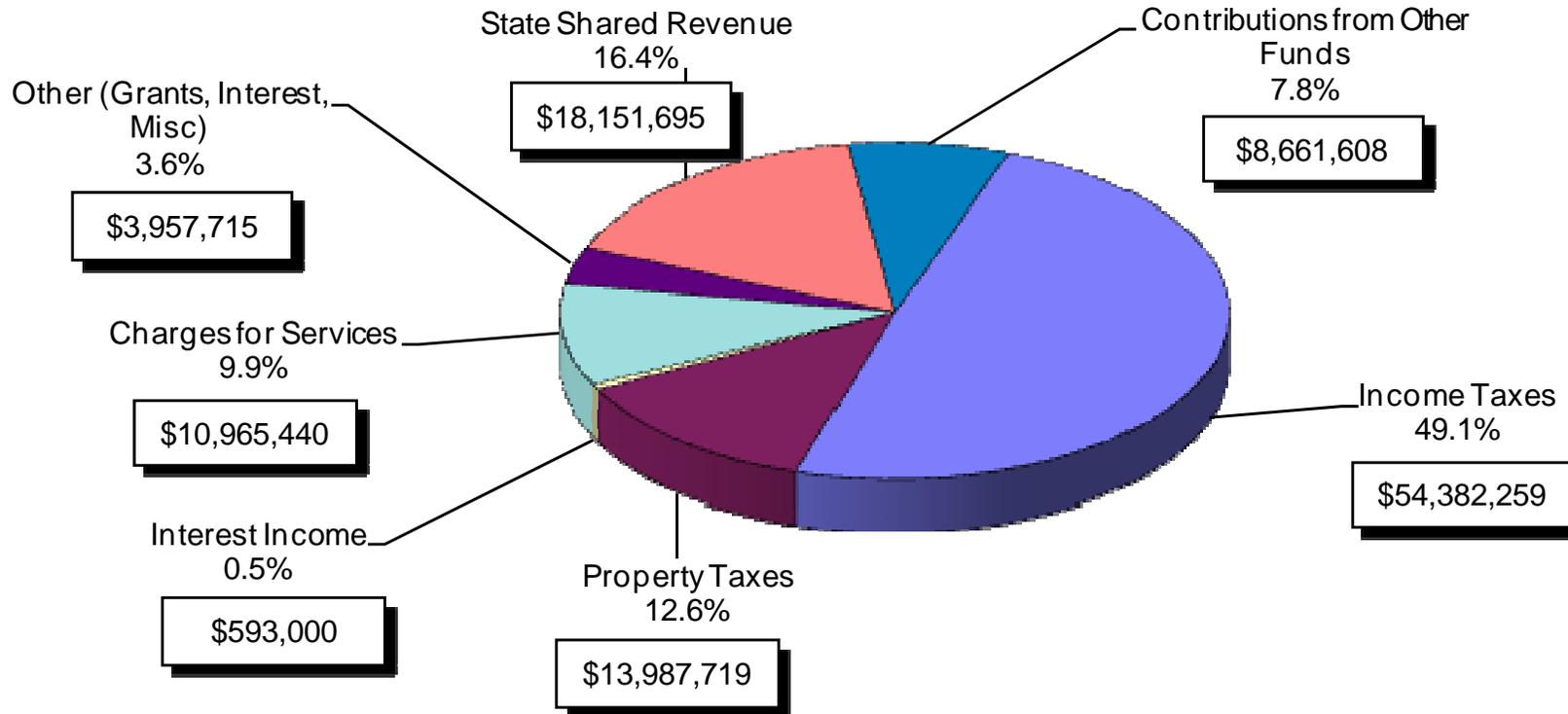


## **REVENUES – GENERAL OPERATING FUND**

The graph below depicts the major revenue categories for the General Operating Fund - the fund where the City accounts for most tax supported activities. As you can see, it presents a different picture from the chart for all budgeted revenues. Here Income Taxes, rather than Charges for Services, are the major revenue source. It is notable that property taxes (including the Property Tax Administration Fee of \$1,809,000) provide only 12.6% of General Fund revenues. Fourteen years ago City income tax and property tax revenues were 38.6% and 16.9% of total General Operating Fund revenues respectively but in FY2011 the proportionate shares are projected to be 49.1% and 12.6%. The estimated income tax revenue includes the income revenues approved on the May 4<sup>th</sup> ballot measure as well as the

City Commission approved modification of the personal exemption from \$750 to \$600 as of July 1, 2010. This shift to the more economically volatile Income Tax as the primary General Operating Fund revenue source has contributed, in part, to the ongoing General Operating Fund budget constraints. This volatility also means that the City's fund balance goals should exceed the traditional 5 – 10% targets of most local governments. City guidelines do, in fact, advise that fund balance levels shall be at 15% with an additional 10% in the Budget Stabilization Fund.

**FISCAL YEAR 2011  
GENERAL OPERATING FUND REVENUES \$110,699,436**

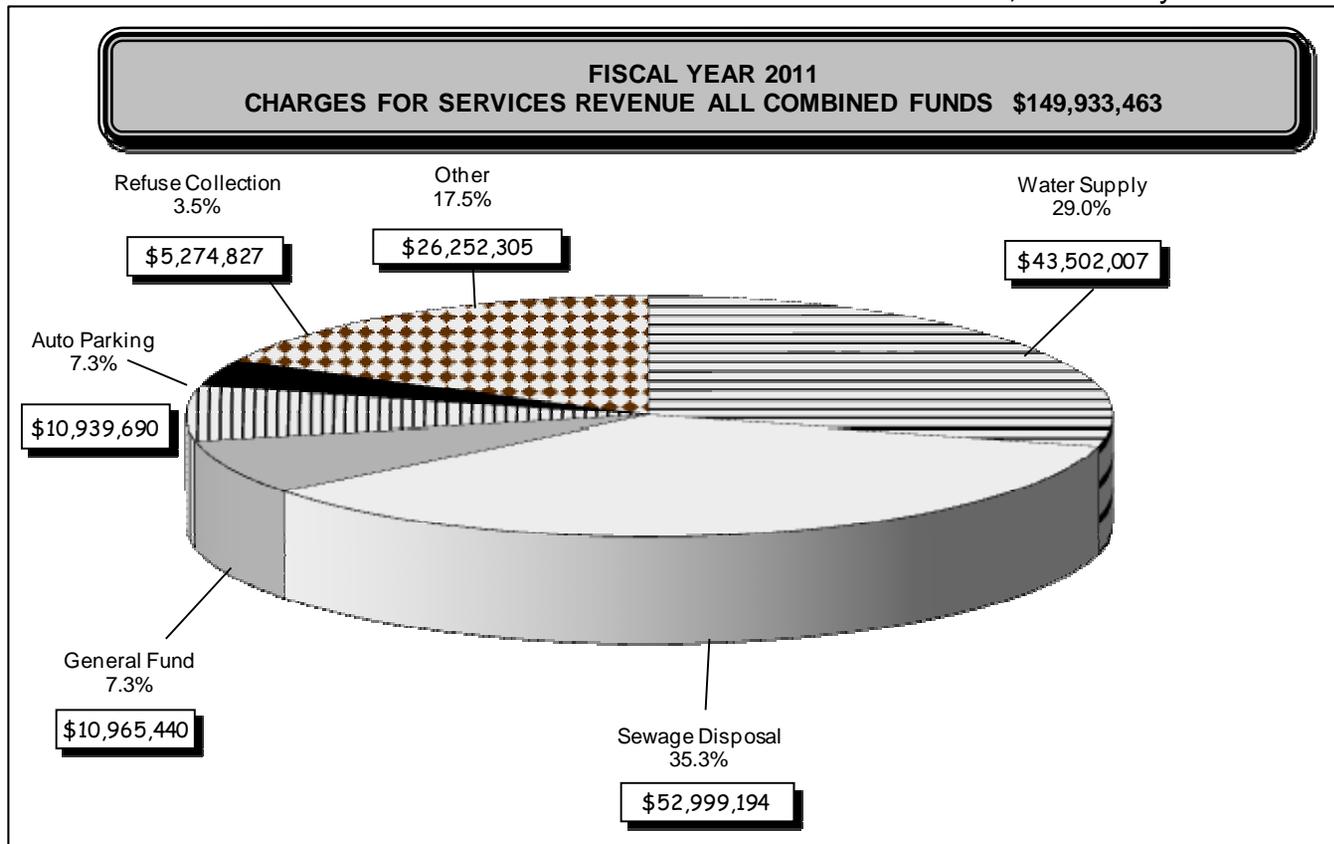


**DESCRIPTIONS OF THE CITY'S MAJOR SOURCES OF REVENUE**

**Charges for Services**

This category is the City's largest overall revenue source due primarily to the revenues of the Water Supply System, Sewage Disposal System and Parking System Enterprise Funds. These Systems are large operations serving City residents and businesses as well as several other surrounding communities. User fees are updated annually or

as needed to ensure compliance with covenants associated with bonded indebtedness as well as to assure the solvency of the systems. Other City funds with fee revenues include Fiduciary Funds, Community Development Block Grant Fund, the 61<sup>st</sup> District Court Fund, Refuse Collection Fund and the Building Inspection Fund, among others. Examples of General Operating Fund charges for services include cable franchise fees, and fire hydrant service charges.



## **Income Taxes**

With the approval of Michigan Public Act 284 in 1964, as amended, the State authorized Michigan cities to adopt uniform city income tax ordinances if approved by the city's residents. In 1967, the City's electorate approved a two mill reduction in the City's maximum authorized general operating millage and the implementation of a uniform city income tax imposed on income earned within the City regardless of the residence of the taxpayer and on all income of City residents. Income taxed includes business net income and individuals' salaries and wages.

State law limits taxation of non-resident income to one-half the rate of taxation for residents. Up to, and including, the calendar year ending December 31, 1995, residents paid 1% and non-residents paid 1/2 of 1%. In 1995, the City's electorate authorized an increase in the income tax from 1.0 % to 1.3% for residents and from 0.5% to 0.65% for non-residents effective January 1, 1996 to amend the City Charter to annually dedicate an appropriation of not less than 32% of the City's general operating fund budget to provide police services so long as an income tax of at least 1.3% for residents and 0.65% for non-residents is collected. On May 4, 2010 voters approved the income tax rate increase from 1.3% to 1.5% for a five-year period beginning July 1, 2010.

Prior to the tax year beginning January 1, 2001, a \$750 dependency exemption was allowed on individual returns with other exemptions for alimony, Keogh and IRA plans, unreimbursed business expenses and disability income. The dependency exemption was increased to \$1,000 per dependent effective January 1, 2001. Effective January 1, 2005 the dependency exemption was once again lowered to

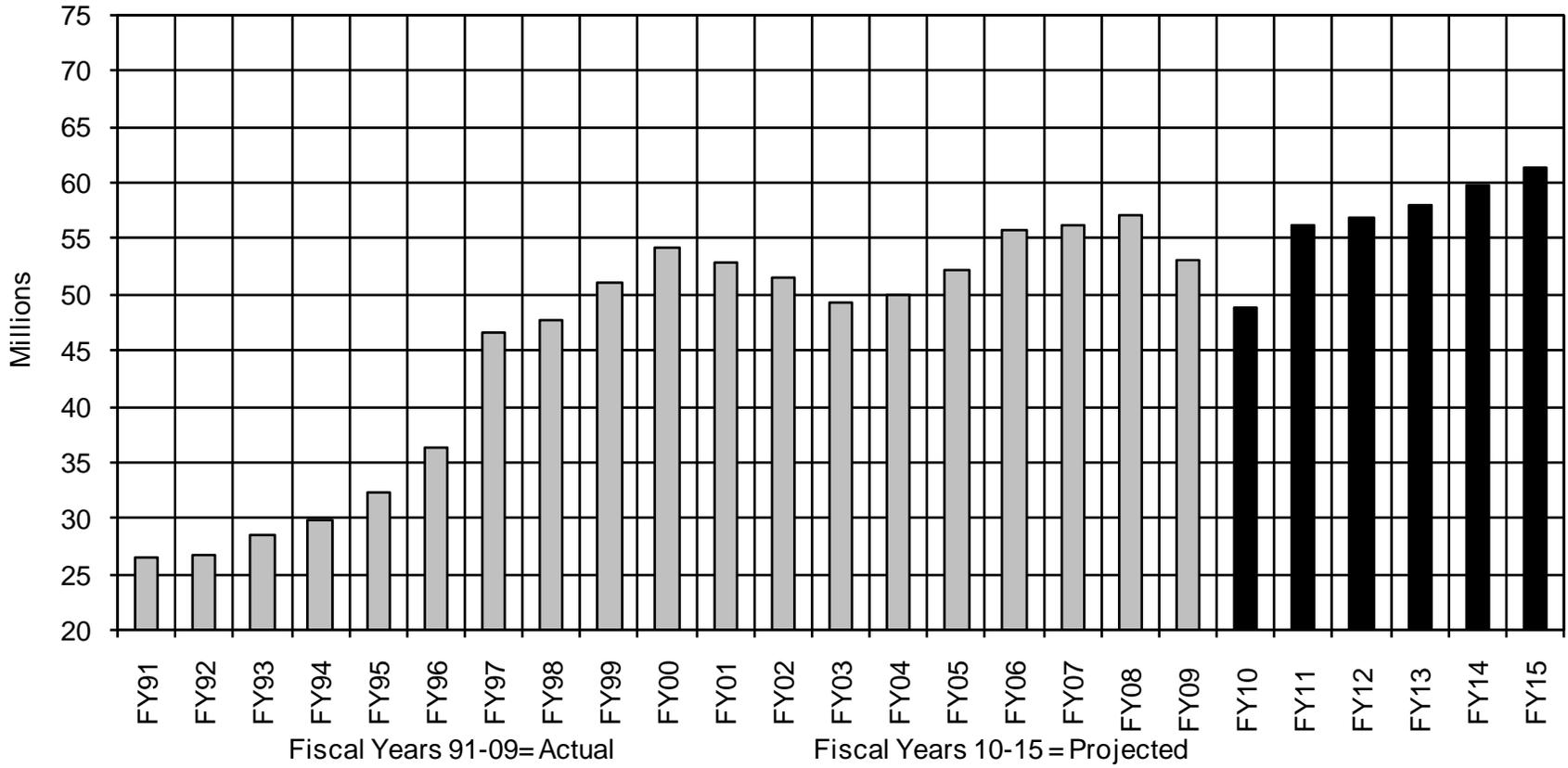
\$750. The Final Fiscal Plan includes the approved dependency exemption at \$600 effective July 1, 2010.

Beginning on July 1, 1997, the City began to dedicate 4% of net income tax revenues to the Capital Reserve Fund for capital needs. This increased to 5% for FY2001 but returned to 4% for FY2002. Due to budget constraints, the percentage of net income tax revenues dedicated to the Capital Reserve Fund for FY2003 to FY2005 was 2%. Since FY2006, the income tax capital set-aside has been 4%. The FY2011 Final Fiscal Plan recommends the bare minimum amount of funding for capital with \$700,000 returned to the General Operating Fund.

In FY2001, the City's Income Taxes declined for the first time since its inception in 1967. Beginning in FY2004, modest growth in City Income Tax receipts resumed. The Income Tax receipts finally exceeded FY2000 levels in FY2006. This is equivalent to an average family going six years without a pay increase.

The graph below reflects the combined income tax revenues for the General Operating Fund and the Capital Reserve Fund combined. FY2009 Income Tax revenues decreased by 10.6% from FY2008 levels. FY2010 net income tax receipts for both the General Operating Fund and Capital Reserve Fund are forecasted to decrease 8% further. The base income tax (exclusive of the revenue from the approved rate increase and exemption changes) for FY2011 and thereafter are forecasted to decrease further. Thereafter, income tax revenues are forecast to grow steadily, reaching 3% annual growth for FY2014 and FY2015.

## CITY INCOME TAX



## **Property Taxes**

Levying and collection of property taxes, enabled under the General Property Tax Act, Michigan Public Act 206 of 1893, as amended, is the primary revenue generator for many of Michigan's governmental units including counties, cities, villages, townships, local and intermediate school districts, community colleges and specially created governmental units such as the regional transit system, the Interurban Transit Partnership. Property taxes, currently the City's third largest overall source of funds, have long been a serious citizen concern in Michigan and elsewhere. The General Property Tax Act is regularly amended but voters approved major changes in 1978 and 1994 which affect the City of Grand Rapids' property tax revenues on an ongoing basis.

The first voter approved major change to the property tax process was an amendment to the State Constitution (the "Headlee Amendment:") in 1978 which placed limitations on increases of property tax millage rates by the State and its political subdivisions from then authorized levels of taxation, as well as voter approved changes thereafter. The Headlee Amendment and the enabling legislation, Michigan Public Act 35 of 1979, as amended, has the effect of reducing the maximum authorized tax rate which could be levied by a local taxing unit.

Under the Headlee Amendment's millage reduction provisions, should the value of taxable property, exclusive of new construction, increase at a percentage greater than the percentage increase in the Consumer Price Index, the maximum authorized tax rate would be reduced by a factor which would result in the same maximum potential tax revenues to the local taxing unit as if the valuation of taxable

property (less new construction) had grown only at the state inflation rate instead of the higher actual growth rate. Thus, should taxable property values rise faster than consumer prices, the maximum authorized tax rate is reduced, or "rolled back", accordingly.

In 1994, the electorate of the State approved an amendment, called "Proposal A," to the Michigan Constitution permitting the Michigan Legislature to authorize ad valorem taxes on a non-uniform basis. The legislation implementing this constitutional amendment added a new measure of property value known as taxable value ("Taxable Value"). Since 1995, taxable property has two valuations, SEV (generally, 50% of true cash value) and Taxable Value. Property taxes are levied on Taxable Value. Generally, the Taxable Value of property is the lesser of (a) the Taxable Value of the property in the immediately preceding year, adjusted for losses, multiplied by the lesser of the net percentage change in the property's SEV, or the inflation rate or 5%, plus additions, or (b) the property's current SEV. Under certain circumstances therefore the Taxable Value of property may be different from the same property's SEV. When property is sold or transferred, Taxable Value is adjusted to the SEV, which under existing law is 50% of the current true cash value. The Taxable Value of new construction is equal to current SEV. Taxable Value and SEV of existing property are also adjusted annually for additions and losses.

In FY1996, the City reduced its maximum millage rate when voters agreed to fund expanded operating support for the Police department through an increase income tax rates.

The interaction between the Headlee Amendment, Proposal A, and legislative treatment of the uncapped value of property upon its transfer, as growth in existing value of property, means that revenues have been artificially reduced since 1995. This interaction disproportionately affects aging communities who can no longer support new growth, and rely on the increase in property value from the “uncapping” of taxable value.

Although initial implementing legislation for the Headlee Amendment permitted rolled back millages to be adjusted upward when property tax values increased by less than the rate of inflation, the Legislature eliminated any millage rate recovery for this situation following the passage of Proposal A.

Below is a comparison of the FY2010 and the estimated FY2011 property tax millage rates.

<b><u>City of Grand Rapids Millage Rates</u></b>			
Tax Year	2009	2010	
Fiscal Year	FY2010	FY2011	Change
General:			
Operating	2.8570	2.8570	0.0000
Capital	1.2500	1.2500	0.0000
Library:			
Operating	2.0728	2.0728	0.0000
Capital	0.3805	0.3805	0.0000
Refuse Collection	2.7711	1.8000	(0.9711)
Promotional	<u>0.0108</u>	<u>0.0108</u>	<u>0.0000</u>
<b>TOTAL MILLS</b>	<b><u>9.3422</u></b>	<b><u>8.3711</u></b>	<b><u>(0.9711)</u></b>

Pursuant to Michigan Public Act 298 of 1917, as amended, the City is authorized to levy up to 3.0000 mills for refuse collection and disposal activities without seeking voter approval.

The Promotional millage must be adjusted to produce not more than \$50,000 for the fiscal year which is the maximum allowed by Michigan Public Act 359 of 1925, as amended.

This Act authorizes home rule cities, like Grand Rapids, to levy up to \$50,000 for promotional expenses. After collecting these property taxes, the City disburses the funds to the Grand Rapids - Kent County Convention and Visitors Bureau.

## **State Revenue Sharing - Constitutional and Statutory**

The State's ability to distribute revenue sharing payments to the City's General Operating Fund in the amounts and at the time specified in the Revenue Sharing Act (Michigan Public Act 141 of 1971, as amended) is subject to the State's overall financial condition and its ability to finance any temporary cash flow deficiencies.

Since the Statutory Revenue Sharing formula is intended to redistribute tax dollars to areas of high service need and low fiscal capacity, Statutory Revenue Sharing reductions have a very inequitable impact on local units of government. The components of the current formula consider the type of local unit and local tax capacity - a community with a low property tax base per capita receives more revenue sharing funding per capita than a wealthier, high tax base community.

Statutory Revenue Sharing is the only State revenue resource which has traditionally leveled the playing field between low and high tax base local units. Statutory Revenue Sharing reductions negatively impact poorer communities more than wealthier communities and compound the inequities. In the past five years, Statutory Revenue Sharing reductions have exacerbated the growing gap between the "have" and "have not" communities.

Even during the robust 1990's Statutory Revenue Sharing was rarely fully funded. In fact, the statutory revenue sharing formula has only been fully funded three times in the last sixteen years. When economic factors reduced the revenues of the State in 2000, revenue sharing was hit the hardest by cutbacks in State funding. Between 2001 and 2006, local

communities lost over \$1.5 billion in revenue sharing payments.

Since FY2002, the City has received \$80 million less than the formulas prescribed by law. As stated in the Manager's letter, there is much uncertainty regarding the FY2011 revenue sharing program. We assumed funding at 96% of the FY2010 State of Michigan Treasury Department estimate.

## **State Gas and Weight Taxes**

The Michigan Constitution provides that all proceeds of taxes levied by the State on motor vehicle fuels and registered motor vehicles (except general sales and use taxes and regulatory fees) and all or a portion of the proceeds of certain other transportation related taxes must be used exclusively for transportation purposes and deposited into the Michigan Transportation Fund (the "Fund"). The Michigan Constitution further provides that at least 90% of all such taxes must be used for the purposes of planning, administering, constructing, financing, and maintaining state, county, city and village roads. Monies deposited into the Fund (after the deduction of certain specified amounts) are allocated by formula established under State Trunk Line Highway System, Michigan Public Act 51 of 1951, as amended ("Act 51"), and transferred to the State Trunk Line Fund, the Comprehensive Transportation Fund, the county road commissions and the cities and villages of the State, all for use for transportation purposes.

These funds (known as "Gas and Weight Taxes") are distributed to cities and villages, after certain deductions by the State, on the basis of population and mileage for the type of street when compared to the total for the State. Pursuant to statutory authorization, a city must first expend such state-

returned moneys for payment of principal and interest on its transportation fund bonds and notes prior to expending funds for new transportation-related projects. A further limitation is specified by Michigan Public Act 175 of 1952, as amended, which specifically states that “no city or village may pledge, for annual debt service requirements in excess of 50% of the revenues received during the fiscal year next preceding any borrowing from the Fund pursuant to Act 51.” The effect of this pledge is to provide a minimum of 2.0 times coverage to the bondholders.

Gas and weight taxes are excise taxes - this means these taxes are charged based on numbers of units sold (i.e., gallons) rather than on the price of the units. As fuels like gas and diesel become more expensive and as vehicles become more fuel efficient, fewer gallons of fuel are sold which means that fewer taxes are collected. At the same time, costs associated with road and street repairs and maintenance continue to rise. Labor costs, like health insurance benefits for the workers who fix the roads, and material costs, like petroleum-derived asphalt, have been and are expected to continue to increase annually above the rate of inflation. Gas and weight taxes are already inadequate to maintain our roads but the problem is going to get worse in the future.

### **Investment Earnings**

The City maintains an investment pool for all budgeted City funds. Each fund's portion of the investment pool is displayed on the balance sheet as “Equity in pooled cash and investments”. The City Treasurer is responsible for most investments, with the exception of the resources of the

Retirement Systems' trust funds which are managed by their own Boards of Trustees and are not part of this Fiscal Plan.

The City Treasurer is authorized by State statute and City ordinance to invest surplus monies belonging to and under the control of the City. Surplus funds must be invested in accordance with Michigan Public Act 66 of 1977, as amended, (MCL 129.91 et seq.); Chapter 18 of the Grand Rapids City Code and the City of Grand Rapids Investment Policy. In summary, the City Treasurer may invest in the following investment instruments:

- Bonds, securities, and other obligations of the United States or an agency or instrumentality of the United States.
- Certificates of deposit, savings accounts, deposit accounts, or depository receipts of a financial institution, subject to a variety of criteria.
- Commercial paper rated at the time of purchase within the two highest classifications established by not less than two of the standard ratings services and that matures not more than 270 days after date of purchase.
- United States or federal agency or instrumentality obligation repurchase agreements.
- Bankers' acceptances of United States Banks.
- Obligations of Michigan or any of its political subdivisions that at the time of purchase are rated as investment grade by not less than one standard rating service.
- Mutual funds registered under the federal Investment Company Act of 1940 (title I of chapter 686, 54 Stat. 789, 15 USC 80a-1 to 80a-3 and 80a-4 to 80a-64) composed of investment vehicles which are legal for direct investment by local units of government in

Michigan. These investments are also subject to a variety of criteria.

- Investment pools organized under the Local Government Investment Pools Act (Michigan Public Act 121 of 1985,) as amended, and/or organized under the Surplus Funds Investment Pool Act (Michigan Public Act 367 of 1982.) subject to a variety of criteria.

The above investment instruments and the cash balances in the City's checking accounts are subject to certain risks, as are all investment instruments. By restricting the investment options the City Treasurer has to the investment instruments listed above, State law and City code have greatly reduced the level of risk when investing the City's funds. However, the City's investments are still subject to the risks summarized below. Additional information regarding investment risk is described in the City's audited Comprehensive Annual Financial Report available online.

- Credit Risk: The risk that an issuer or other counter-party to an investment will not fulfill its obligations.
- Custodial Credit Risk: The risk that, in the event of a failure of the counter-party, the City may not be able to recover the value of investments or collateral securities that are in the possession of an outside party.
- Interest Rate Risk: This risk is the exposure of investments to changes in market value when interest rates change.
- Concentration of Credit Risk: The City's Investment Policy places limits on the amount that may be invested in any one issuer. The policy allows a maximum investment of 25% of available funds to be invested per financial institution at the time of the investment. In

other words, the City Treasurer may not place all of the City's "eggs" in one basket.



CITY OF  
GRAND  
RAPIDS  
MICHIGAN  
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## INTRODUCTION TO FUND SUMMARIES

The City of Grand Rapids accounts for expenditures and revenues according to the generally accepted accounting practices as defined by the Governmental Accounting Standards Board (GASB). These standards require public agencies to maintain separate accountability over financial resources dedicated for specific financial purposes through fund designations. Governmental financial operations will incorporate several different types of funds. In order to have a reasonable structure, funds are classified in generic groups.

The groups budgeted by the City of Grand Rapids, and included in this Fiscal Plan, are governmental, fund types and proprietary fund types. These fund types are defined as follows:

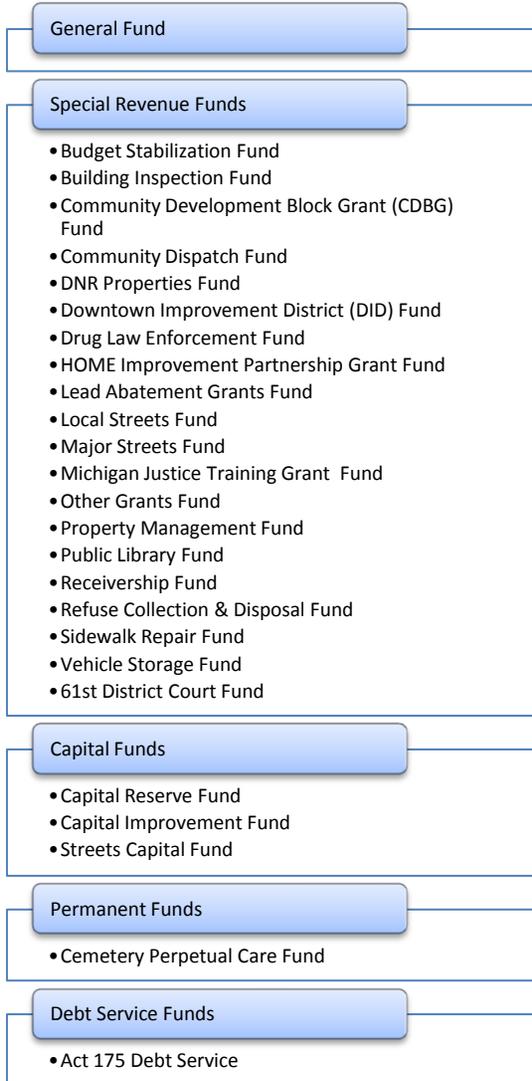
- **Governmental Fund Types** - The funds used to fund those activities of a government that are carried out to provide services to citizens and that are financed primarily through taxes and intergovernmental revenues. Governmental Fund Types include five types of funds – general, special revenue, debt service, capital projects and permanent.
  - General Fund** - Normally the most important fund of a municipality, it accounts for all resources not otherwise devoted to specific activities and finances many of the basic municipal functions, such as general administration, fire and police. This fund is the recipient of the bulk of the general tax dollars (e.g. income tax, property tax) paid by the community.
  - Special Revenue** - Accounts for receipts from revenue sources that have been earmarked for specific activities. For example, motor vehicle gas and weight taxes shared with local governments by the State for street maintenance might be accounted for in a Street Fund.
  - Permanent** - Used to report resources that are legally restricted to the extent that only earnings, and not principal, may be used for purposes that support the reporting government's programs.
  - Debt Service** - Accounts for the financing of the interest and retirement of principal of general long-term debt.
  - Capital Projects** - Accounts for the acquisition of capital facilities, which may be financed out of bond issues, grants-in-aid, or transfers from other funds. This type of fund is limited to accounting for the receipts and expenditures on capital projects. Any bond issues involved will be serviced and repaid by the Debt Service Funds.
- **Proprietary** - These funds are used to account for a government's business-type activities supported, at least in part, by fees or charges.
  - Enterprise** - Accounts for business type activities. Municipal utilities, convention centers, parking operations and other activities supported largely by user charges may be accounted for by this type fund.
  - Internal Service** - These funds are similar to enterprise funds except that the services are not rendered to the general public but are for other governmental organization units within the same governmental jurisdiction. The operations of such activities as motor equipment services, data processing and building and grounds maintenance have been placed under this type of fund to account for the cost of such services and to encourage economy in their use.

The individual fund statements supported by supplemental information for each of the budgeted funds follow the combined fund statement. Each fund statement provides a three-year financial history of the fund. State-ments have been organized by category with the General Fund first, followed by Special Revenue, Permanent, Debt and Capital, Enterprise and Internal Service. Supplemental information is provided with each fund statement to acquaint the reader with additional information about the fund, including its purpose and cross references to departmental and capital information supplied elsewhere in this document.

It is important to note that, although each fund is a separate entity, certain payments are often made from one fund to another. Such "contributions to other funds" could be made for any number of reasons. Perhaps the most obvious reason would be a subsidy to support the services of the recipient fund. Such a transfer most commonly occurs from the City's General Operating Fund. That fund, as the beneficiary of the general tax dollars of the community, is a resource to support other activities. Also, by design, operations of Internal Service Funds are supported by revenues from other funds. To avoid a distortion of the overall city financial picture, the combined fund statement addresses such transfers under the column titled Inter-Fund Eliminations.

# Fund Structure for Budgeted Funds

## Modified Accrual Basis of Budgeting and Accounting



## What are “Budgetary Basis” and “Accounting Basis?”

Budgetary basis is the method used to determine when revenues and expenditures are recognized for budgeting purposes. Accounting basis is used to determine when revenues and expenditures are recognized for financial reporting purposes. These determinations depend on the measurement focus of the individual fund – that is, the types of transactions and events that are reported in a fund’s operating statement. The City of Grand Rapids’ funds use either the modified accrual or accrual measurement focus

## Modified Accrual Basis

Funds that focus on current financial resources use the modified accrual basis which recognizes increases and decreases in financial resources only to the extent that they reflect short-term inflows or outflows of cash. Amounts are recognized as revenue when earned as long as they are collectible within the period or soon enough thereafter to be used to pay liabilities of the current period. These funds are known collectively as “governmental fund types.”

## Accrual Basis

Funds that focus on total economic resources employ the accrual basis which recognizes increases and decreases in economic resources as soon as the underlying event or transaction occurs. Revenues are recognized as soon as they are earned and expenses are recognized as soon as a liability is incurred, regardless of the timing of related cash inflows and outflows. In the private sector, the accrual basis is often used by for-profit business enterprises and not-for-profit organizations

## Difference between the City’s Budgetary Basis and Accounting Basis

For funds that use the modified accrual basis, the portion of year-end fund balance reserved for outstanding compensated absence liabilities (for example, unused vacation) is not considered part of budgetary reserves.

## Accrual Basis of Budgeting and Accounting



City of Grand Rapids, Michigan

# BUDGET STRUCTURE FOR FUNCTIONAL GROUPS AND DEPARTMENTS

Fiscal Year 2011

EXECUTIVE/OTHER GROUP			COMMUNITY SERVICES GROUP		DESIGN DEVELOPMENT AND ENTERPRISE GROUP			ADMINISTRATIVE SERVICES GROUP	
Library Department A110	Clerk's Department A120	Executive Department A130	Community Development Department B210	Public Services Department B220	Design & Development Department C310	Engineering Department C320	Enterprise Services Department C330	Human Resources Department D410	Administrative Services Department D420
Public Library	Elections	Executive Office	Community Development	Parks & Recreation	Planning	Engineering	Parking Services	Personnel	Diversity & Inclusion
Library Trust	Licensing	Mayor	Code Compliance	After School Programs	Development Center	Projects	Water	Labor Relations	Customer Service
	Records	Commission	Our Community's Children	Cemeteries	Building Inspections	Sidewalks	Environmental Prot.	Risk Management	
			Receivership	Golf Course	Economic Dvlpmnt		Energy & Sustainability		
				Streets			Traffic Safety/Signals		
				Refuse & Recycling			Street Lighting		

PUBLIC SAFETY GROUP			
Police Department E510	Fire Department E520	61st District Court E530	Attorney's Department E540
Patrol	Suppression	Court Operations	Civil Litigation
Detectives	Training	Community Worker Program	Municipal Affairs
Vice	Investigation		Criminal Code Enforcement
Support Services	Prevention		
Community Dispatch	Emergency Mgt		
Special Events	Disaster Relief		

FISCAL SERVICES GROUP				
Facilities & Fleet Management Department F610	Fiscal Services Department F620	Technology & Change Mgt. Department F630	Treasury Department F640	Comptroller's Department F650
Facility Maintenance	Financial Planning	Data Center	Accounts Receivable	Internal Audit
Facility Improvements	Purchasing	Police RMS	Billing & Collections	Accounting
Motor Equipment	Budget	Telecommunications	Investment	Accounts Payable
Vehicle Storage	General Fiscal Administration (Dept. 13)	Internet	Income Tax	Payroll
		WIMAX	Assessing	
		Cable Administration	Central Mail	

**CITY FUNDS BY CLASSIFICATION  
WITH APPROVED APPROPRIATIONS**

<b>GENERAL OPERATING</b>	
General Operating Fund	<b>\$ 110,666,233</b>

<b>SPECIAL REVENUE</b>	
Budget Stabilization	\$ -
Building Inspection	2,825,891
Community Development Block Grant	5,477,125
Community Dispatch	5,628,220
61st District Court	12,513,851
DNR Properties	47,339
Downtown Improvement District	884,021
Drug Law Enforcement	759,934
Home Investment Partnership Program	1,543,190
Local Streets	5,330,127
Major Streets	12,934,977
Michigan Justice Training	76,000
Other Grants	87,813
Parks and Recreation	6,607,333
Property Management	277,008
Public Library	11,912,153
Receivership Subfund	40,000
Refuse Collection	13,546,185
Sidewalk Repair	1,422,218
Vehicle Storage Facility	520,885
	<b>\$ 82,434,270</b>

<b>PERMANENT</b>	
Cemetery Perpetual Care	<b>\$ 244,230</b>

<b>CAPITAL IMPROVEMENT and DEBT SERVICE</b>	
Capital Reserve	\$ 7,255,400
Capital Improvement	775,000
Streets Capital	1,990,000
Debt Retirement	1,347,103
	<b>\$ 11,367,503</b>

<b>ENTERPRISE</b>	
Auto Parking	\$ 18,777,428
Belknap Ice Arena	756,751
Cemetery Operating	1,241,154
Cemetery Golf Course	650,047
Sewage Disposal System	79,062,838
Water Supply System	46,724,530
	<b>\$ 147,212,748</b>

<b>INTERNAL SERVICE</b>	
Engineering Services	5,307,121
Facilities Management	\$ 5,300,803
Information Technology	7,161,000
Insurance Health Subfund	21,406,325
Insurance Risk Management Subfund	3,179,833
Motor Equipment System	11,322,122
	<b>\$ 53,677,204</b>

<b>FIDUCIARY (INFORMATIONAL)</b>	
General Retiree Health Care	\$ 9,159,175
Police Officer Retiree Health Care	3,176,095
Firefighter Retiree Health Care	2,011,550
	<b>\$ 14,346,820</b>

**CITY OF GRAND RAPIDS, MICHIGAN  
SUMMARY OF ESTIMATED FINANCIAL  
SOURCES AND USES  
2009 - 2011**

	<b>GENERAL FUND</b>			<b>SPECIAL REVENUE FUNDS</b>		
	2009 Actual	2010 Estimated	2011 Budget	2009 Actual	2010 Estimated	2011 Budget
<b>FINANCIAL SOURCES:</b>						
401 Taxes	\$ 65,274,986	\$ 61,025,262	\$ 68,369,978	\$ 18,588,557	\$ 18,783,817	\$ 18,579,326
450 Licenses and Permits	332,501	339,487	295,800	3,031,804	2,454,260	2,578,014
500 Intergovernmental Revenues	24,042,551	23,386,416	18,827,042	21,134,754	24,049,184	20,258,942
600 Charges for Services	14,444,261	11,814,985	10,965,440	12,065,515	14,996,976	14,480,185
655 Fines and Forfeitures	1,891,138	2,275,900	2,296,300	4,880,240	4,664,344	5,066,344
664 Interest and Rents	826,596	773,254	662,000	1,046,082	469,085	421,750
671 Other Revenue	1,112,753	751,503	621,268	1,963,508	1,982,455	4,814,280
695 Other Financing Sources	10,352,353	9,474,227	8,661,608	8,776,889	13,339,871	12,431,866
<b>TOTAL SOURCES</b>	<b>\$ 118,277,139</b>	<b>\$ 109,841,034</b>	<b>\$ 110,699,436</b>	<b>\$ 71,487,349</b>	<b>\$ 80,739,992</b>	<b>\$ 78,630,707</b>
<b>EXPENDITURES:</b>						
A110 Public Library	\$ -	\$ -	\$ -	\$ 11,789,509	\$ 11,775,911	\$ 11,912,153
A120 Clerk's Office	1,533,992	1,632,613	1,739,145	-	-	-
A130 Executive Office	1,412,166	1,192,595	1,119,189	558,423	-	-
B210 Community Services	2,399,991	1,893,250	2,151,151	6,514,970	10,912,600	7,741,222
B220 Public Services	7,452,525	-	-	26,007,110	35,282,970	32,780,014
C310 Design & Development	1,549,730	1,571,225	1,297,089	4,799,235	4,794,824	4,034,259
C320 Engineering	-	-	-	1,283,852	1,445,103	1,422,218
C330 Enterprise Services	5,910,158	6,038,458	5,359,597	4,241,040	5,070,235	4,998,283
D410 Human Resources	1,762,537	1,885,224	1,832,960	-	-	-
D420 Administrative Services	779,547	789,723	724,751	-	-	-
E510 Police	45,980,081	49,506,080	43,704,432	755,999	955,584	6,464,154
E520 Fire	23,174,348	24,209,045	26,680,205	608,032	-	-
E530 District Court	-	-	-	13,079,734	13,198,791	12,513,851
E540 Attorney's Office	2,245,035	2,336,507	2,394,269	-	-	-
F610 Facilities & Fleet Management	152,348	-	-	-	831,718	520,885
F620 Fiscal Services	15,787,219	16,940,945	14,636,622	517,427	-	-
F630 Technology & Change Management	-	65,929	199,701	-	-	-
F640 Treasury	5,767,030	6,292,402	6,563,076	33,884	25,438	47,231
F650 Comptroller's Office	2,296,404	2,435,697	2,264,046	-	-	-
N980 Non-Departmental	-	-	-	-	-	-
<b>TOTAL USES</b>	<b>\$ 118,203,111</b>	<b>\$ 116,789,693</b>	<b>\$ 110,666,233</b>	<b>\$ 70,189,215</b>	<b>\$ 84,293,174</b>	<b>\$ 82,434,270</b>
<b>Net Increase (Decrease)</b>						
in Fund Balance	\$ 74,028	\$ (6,948,659)	\$ 33,203	\$ 1,298,134	\$ (3,553,182)	\$ (3,803,563)
General Contingencies and Reserves	-	-	-	(16,786)	-	-
Fund Balance - July 1	11,519,707	11,593,735	4,645,076	23,067,969	24,349,317	20,796,135
<b>Fund Balance - June 30</b>	<b>\$ 11,593,735</b>	<b>\$ 4,645,076</b>	<b>\$ 4,678,279</b>	<b>\$ 24,349,317</b>	<b>\$ 20,796,135</b>	<b>\$ 16,992,572</b>

**CITY OF GRAND RAPIDS, MICHIGAN  
SUMMARY OF ESTIMATED FINANCIAL  
SOURCES AND USES  
2009 - 2011**

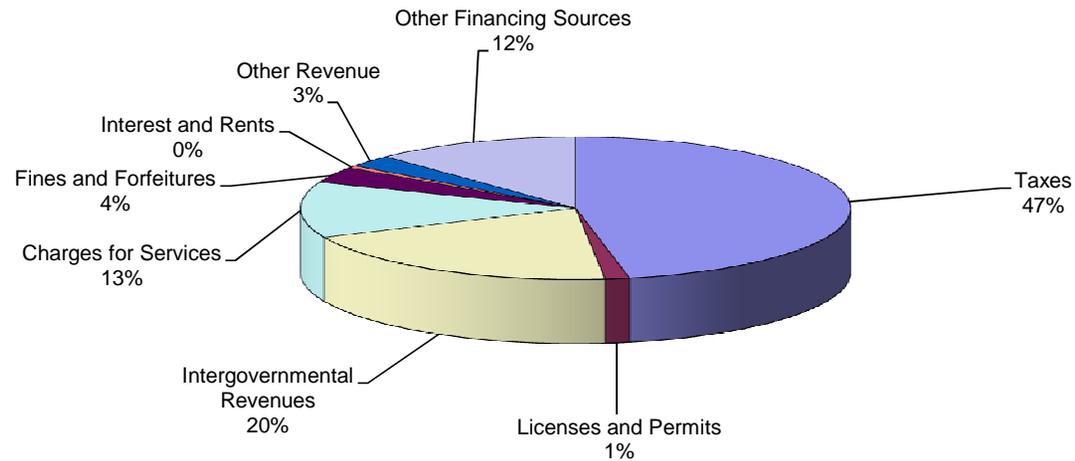
	<b>DEBT SERVICE</b>			<b>CAPITAL IMPROVEMENT</b>		
	2009 Actual	2010 Estimated	2011 Budget	2009 Actual	2010 Estimated	2011 Budget
<b>FINANCIAL SOURCES:</b>						
401 Taxes	\$ -	\$ -	\$ -	\$ 7,594,684	\$ 7,341,845	\$ 7,292,756
450 Licenses and Permits	-	-	-	-	-	-
500 Intergovernmental Revenues	-	-	-	2,146,099	304,652	1,080,000
600 Charges for Services	-	-	-	950	-	-
655 Fines and Forfeitures	-	-	-	-	-	-
664 Interest and Rents	-	-	-	333,248	11,979	15,000
671 Other Revenue	-	-	-	531,123	143,706	-
695 Other Financing Sources	1,351,668	1,341,065	1,347,103	12,360,762	5,507,573	1,829,230
<b>TOTAL SOURCES</b>	<b>\$ 1,351,668</b>	<b>\$ 1,341,065</b>	<b>\$ 1,347,103</b>	<b>\$ 22,966,866</b>	<b>\$ 13,309,755</b>	<b>\$ 10,216,986</b>
<b>EXPENDITURES:</b>						
A110 Public Library	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
A120 Clerk's Office	-	-	-	-	-	-
A130 Executive Office	-	-	-	17,670,506	9,413,296	7,255,400
B210 Community Services	-	-	-	-	-	-
B220 Public Services	-	-	-	78,962	361,766	-
C310 Design & Development	-	-	-	-	-	-
C320 Engineering	-	-	-	5,932,450	6,205,585	825,000
C330 Enterprise Services	-	-	-	2,531,134	789,585	1,835,000
D410 Human Resources	-	-	-	16,800	-	-
D420 Administrative Services	-	-	-	-	-	-
E510 Police	-	-	-	96,665	158,000	50,000
E520 Fire	-	-	-	1,435,149	78,000	-
E530 District Court	-	-	-	-	-	-
E540 Attorney's Office	-	-	-	-	-	-
F610 Facilities & Fleet Management	-	-	-	1,030,685	-	55,000
F620 Fiscal Services	-	-	-	-	-	-
F630 Technology & Change Management	-	-	-	-	-	-
F640 Treasury	-	-	-	458	-	-
F650 Comptroller's Office	-	-	-	-	-	-
N980 Non-Departmental	1,351,668	1,341,065	1,347,103	-	-	-
<b>TOTAL USES</b>	<b>\$ 1,351,668</b>	<b>\$ 1,341,065</b>	<b>\$ 1,347,103</b>	<b>\$ 28,792,809</b>	<b>\$ 17,006,232</b>	<b>\$ 10,020,400</b>
<b>Net Increase (Decrease)</b>						
in Fund Balance	\$ -	\$ -	\$ -	\$ (5,825,943)	\$ (3,696,477)	\$ 196,586
General Contingencies and Reserves	-	-	-	-	(7,643,626)	(4,905,876)
Fund Balance - July 1	-	-	-	21,913,498	16,087,555	4,747,452
<b>Fund Balance - June 30</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 16,087,555</b>	<b>\$ 4,747,452</b>	<b>\$ 38,162</b>

**CITY OF GRAND RAPIDS, MICHIGAN  
SUMMARY OF ESTIMATED FINANCIAL  
SOURCES AND USES  
2009 - 2011**

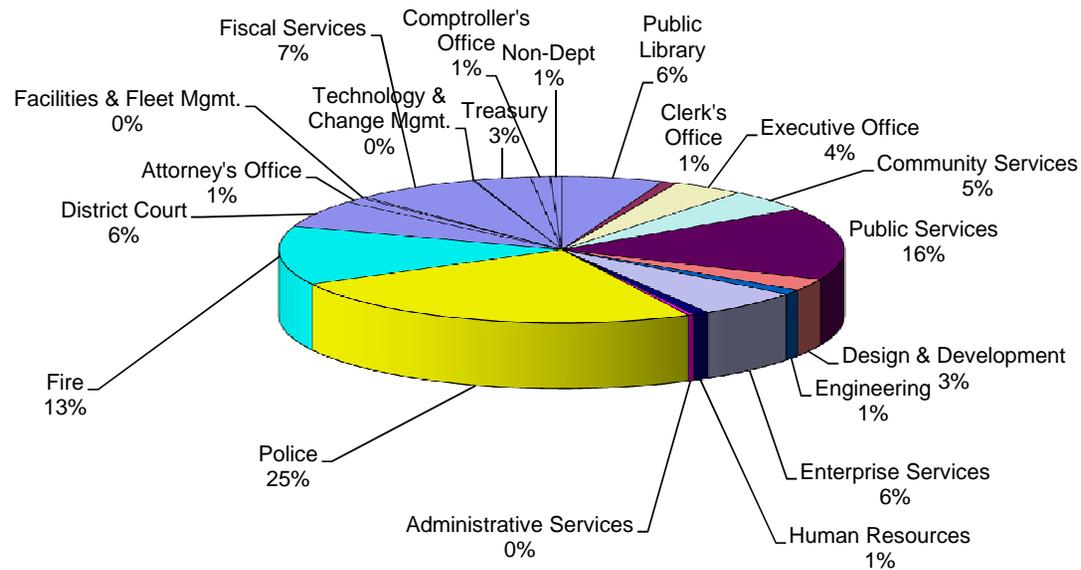
	PERMANENT FUNDS			TOTAL GOVERNMENTAL FUNDS		
	2009 Actual	2010 Estimated	2011 Budget	2009 Actual	2010 Estimated	2011 Budget
<b>FINANCIAL SOURCES:</b>						
401 Taxes	\$ -	\$ -	\$ -	\$ 91,458,227	\$ 87,150,924	\$ 94,242,060
450 Licenses and Permits	-	-	-	3,364,305	2,793,747	2,873,814
500 Intergovernmental Revenues	-	-	-	47,323,404	47,740,252	40,165,984
600 Charges for Services	45,895	27,000	49,162	26,556,621	26,838,961	25,494,787
655 Fines and Forfeitures	-	-	-	6,771,378	6,940,244	7,362,644
664 Interest and Rents	104,365	80,000	80,000	2,310,291	1,334,318	1,178,750
671 Other Revenue	-	-	-	3,607,384	2,877,664	5,435,548
695 Other Financing Sources	92,510	91,679	93,332	32,934,182	29,754,415	24,363,139
<b>TOTAL SOURCES</b>	<b>\$ 242,770</b>	<b>\$ 198,679</b>	<b>\$ 222,494</b>	<b>\$ 214,325,792</b>	<b>\$ 205,430,525</b>	<b>\$ 201,116,726</b>
<b>EXPENDITURES:</b>						
A110 Public Library	\$ -	\$ -	\$ -	\$11,789,509	\$11,775,911	\$11,912,153
A120 Clerk's Office	-	-	-	1,533,992	1,632,613	1,739,145
A130 Executive Office	-	-	-	19,641,095	10,605,891	8,374,589
B210 Community Services	-	-	-	8,914,961	12,805,850	9,892,373
B220 Public Services	270,131	107,600	244,230	33,808,728	35,752,336	33,024,244
C310 Design & Development	-	-	-	6,348,965	6,366,049	5,331,348
C320 Engineering	-	-	-	7,216,302	7,650,688	2,247,218
C330 Enterprise Services	-	-	-	12,682,332	11,898,278	12,192,880
D410 Human Resources	-	-	-	1,779,337	1,885,224	1,832,960
D420 Administrative Services	-	-	-	779,547	789,723	724,751
E510 Police	-	-	-	46,832,745	50,619,664	50,218,586
E520 Fire	-	-	-	25,217,529	24,287,045	26,680,205
E530 District Court	-	-	-	13,079,734	13,198,791	12,513,851
E540 Attorney's Office	-	-	-	2,245,035	2,336,507	2,394,269
F610 Facilities & Fleet Management	-	-	-	1,183,033	831,718	575,885
F620 Fiscal Services	-	-	-	16,304,646	16,940,945	14,636,622
F630 Technology & Change Management	-	-	-	-	65,929	199,701
F640 Treasury	-	-	-	5,801,372	6,317,840	6,610,307
F650 Comptroller's Office	-	-	-	2,296,404	2,435,697	2,264,046
N980 Non-Departmental	-	-	-	1,351,668	1,341,065	1,347,103
<b>TOTAL USES</b>	<b>\$ 270,131</b>	<b>\$ 107,600</b>	<b>\$ 244,230</b>	<b>\$ 218,806,934</b>	<b>\$ 219,537,764</b>	<b>\$ 204,712,236</b>
Net Increase (Decrease) in Fund Balance	\$ (27,361)	\$ 91,079	\$ (21,736)	\$ (4,481,142)	\$ (14,107,239)	\$ (3,595,510)
General Contingencies and Reserves	-	-	-	(16,786)	(7,643,626)	(4,905,876)
Fund Balance - July 1	3,771,707	3,744,346	3,835,425	60,272,881	55,774,953	34,024,088
<b>Fund Balance - June 30</b>	<b>\$ 3,744,346</b>	<b>\$ 3,835,425</b>	<b>\$ 3,813,689</b>	<b>\$ 55,774,953</b>	<b>\$ 34,024,088</b>	<b>\$ 25,522,702</b>

**CITY OF GRAND RAPIDS  
SUMMARY OF ESTIMATED FINANCIAL SOURCES AND USES  
JULY 1, 2010**

**2011 Estimated Total Governmental Funds Sources = \$201,116,726**



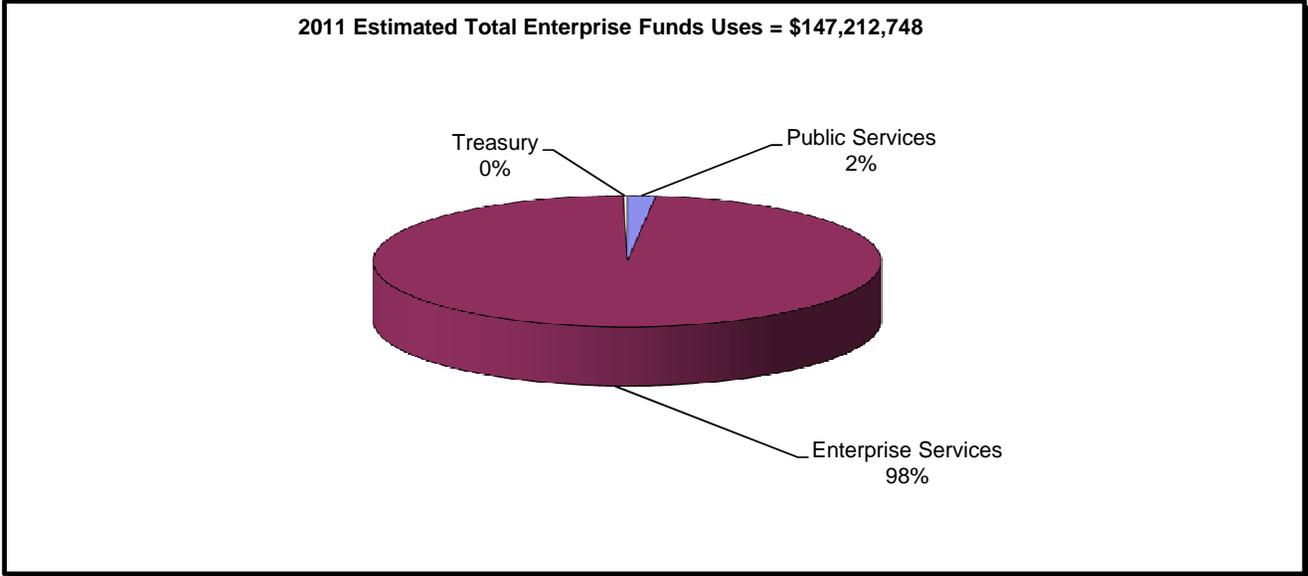
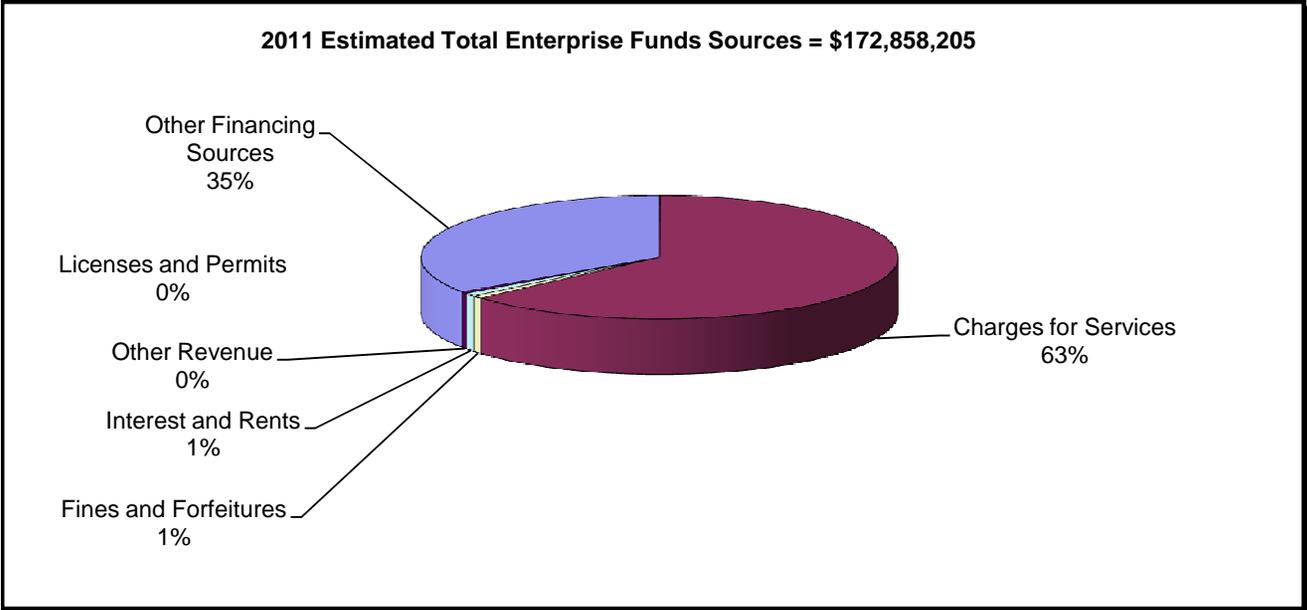
**2011 Estimated Total Governmental Funds Uses = \$204,712,236**



**CITY OF GRAND RAPIDS, MICHIGAN**  
**SUMMARY OF ESTIMATED FINANCIAL SOURCES AND USES**  
**2009 - 2011**  
**JULY 1, 2010**

	<b>ENTERPRISE FUNDS</b>		
	2009 Actual	2010 Estimated	2011 Budget
<b>FINANCIAL SOURCES:</b>			
401 Taxes	\$ -	\$ -	\$ -
450 Licenses and Permits	60,083	73,620	84,000
500 Intergovernmental Revenues	-	-	-
600 Charges for Services	94,155,122	98,948,207	109,563,849
655 Fines and Forfeitures	1,224,162	1,237,600	1,200,000
664 Interest and Rents	2,192,599	1,460,306	1,470,706
671 Other Revenue	3,098,847	1,455,165	790,425
695 Other Financing Sources	48,154,457	103,115,554	59,749,225
<b>TOTAL SOURCES</b>	<b><u>\$ 148,885,270</u></b>	<b><u>\$ 206,290,452</u></b>	<b><u>\$ 172,858,205</u></b>
<b>EXPENDITURES:</b>			
A110 Public Library	\$ -	\$ -	\$ -
A120 Clerk's Office	-	-	-
A130 Executive Office	-	-	-
B210 Community Services	-	-	-
B220 Public Services	3,181,526	2,868,769	2,647,952
C310 Design & Development	-	-	-
C320 Engineering	-	-	-
C330 Enterprise Services	125,124,183	191,559,017	144,167,626
D410 Human Resources	-	-	-
D420 Administrative Services	-	-	-
E510 Police	-	-	-
E520 Fire	-	-	-
E530 District Court	-	-	-
E540 Attorney's Office	-	-	-
F610 Facilities & Fleet Management	-	-	-
F620 Fiscal Services	-	-	-
F630 Technology & Change Management	-	-	-
F640 Treasury	371,809	468,259	397,170
F650 Comptroller's Office	-	-	-
N980 Non-Departmental	-	-	-
<b>TOTAL USES</b>	<b><u>\$ 128,677,518</u></b>	<b><u>\$ 194,896,045</u></b>	<b><u>\$ 147,212,748</u></b>
Net Increase (Decrease) in Fund Balance	\$ 20,207,752	\$ 11,394,407	\$ 25,645,457
General Contingencies and Reserves	(9,277,003)	(14,055,822)	(18,031,226)
Fund Balance - July 1	37,175,074	48,105,823	45,444,408
Fund Balance - June 30	<b><u>\$ 48,105,823</u></b>	<b><u>\$ 45,444,408</u></b>	<b><u>\$ 53,058,639</u></b>

**CITY OF GRAND RAPIDS  
SUMMARY OF ESTIMATED FINANCIAL SOURCES AND USES  
JULY 1, 2010**

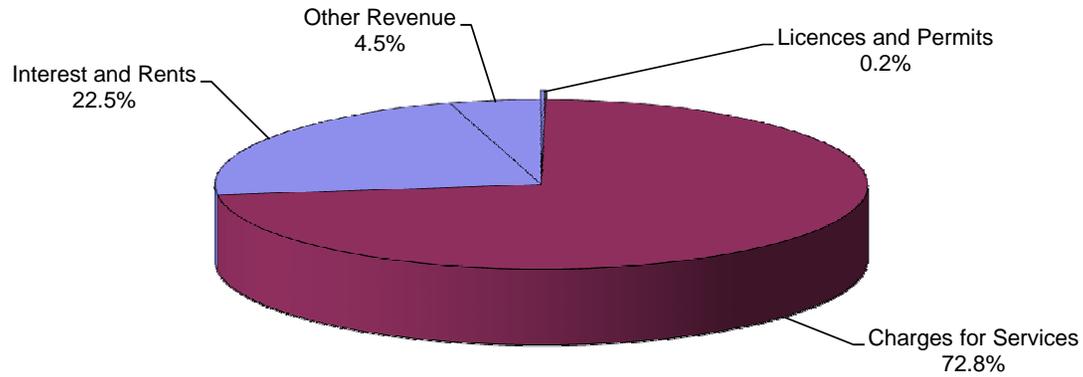


**CITY OF GRAND RAPIDS, MICHIGAN**  
**SUMMARY OF ESTIMATED FINANCIAL SOURCES AND USES**  
**2009 - 2011**  
**JULY 1, 2010**

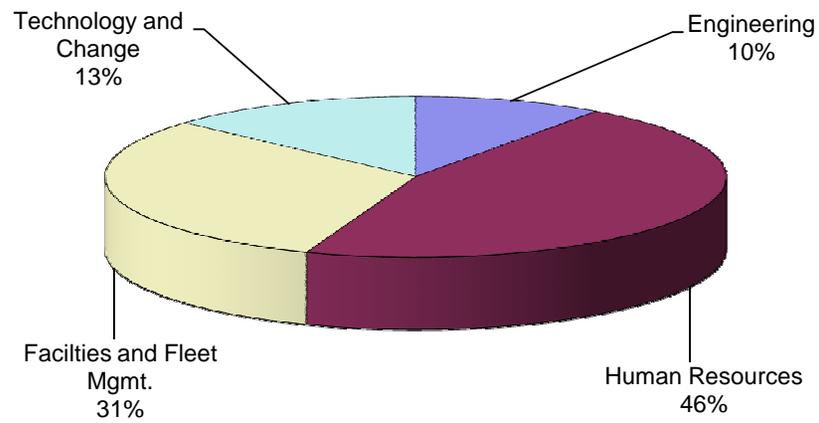
	<b>INTERNAL SERVICE FUNDS</b>		
	2009	2010	2011
	Actual	Estimated	Budget
<b>FINANCIAL SOURCES:</b>			
401 Taxes	\$ -	\$ -	\$ -
450 Licenses and Permits	44,955	33,500	111,000
500 Intergovernmental Revenues	212,563	-	-
600 Charges for Services	43,527,451	44,122,734	39,241,557
655 Fines and Forfeitures	-	-	-
664 Interest and Rents	10,500,552	10,832,698	12,106,956
671 Other Revenue	1,008,908	2,408,523	2,432,976
695 Other Financing Sources	392,680	4,225,000	-
<b>TOTAL SOURCES</b>	<b><u>\$ 55,687,109</u></b>	<b><u>\$ 61,622,455</u></b>	<b><u>\$ 53,892,489</u></b>
<b>EXPENDITURES:</b>			
A110 Public Library	\$ -	\$ -	\$ -
A120 Clerk's Office	-	-	-
A130 Executive Office	-	-	-
B210 Community Services	-	-	-
B220 Public Services	-	-	-
C310 Design & Development	-	-	-
C320 Engineering	4,790,432	4,947,946	5,307,121
C330 Enterprise Services	-	-	-
D410 Human Resources	22,831,475	24,020,422	24,586,158
D420 Administrative Services	-	-	-
E510 Police	-	-	-
E520 Fire	-	-	-
E530 District Court	-	-	-
E540 Attorney's Office	-	-	-
F610 Facilities & Fleet Management	13,426,245	15,785,809	16,622,925
F620 Fiscal Services	-	-	-
F630 Technology & Change	6,895,968	7,222,363	7,161,000
F640 Treasury	-	-	-
F650 Comptroller's Office	-	-	-
N980 Non-Departmental	-	-	-
<b>TOTAL USES</b>	<b><u>\$ 47,944,120</u></b>	<b><u>\$ 51,976,540</u></b>	<b><u>\$ 53,677,204</u></b>
Net Increase (Decrease) in Fund Balance	\$ 7,742,989	\$ 9,645,915	\$ 215,285
General Contingencies and Reserves	(4,659,447)	(2,002,861)	(2,263,147)
Fund Balance - July 1	15,120,210	18,203,752	25,846,806
<b>Fund Balance - June 30</b>	<b><u>\$ 18,203,752</u></b>	<b><u>\$ 25,846,806</u></b>	<b><u>\$ 23,798,944</u></b>

**CITY OF GRAND RAPIDS  
SUMMARY OF ESTIMATED FINANCIAL SOURCES AND USES  
JULY 1, 2010**

**2011 Estimated Total Internal Service Funds Sources = \$53,892,489**



**2011 Estimated Total Internal Service Funds Uses = \$53,677,204**



**CITY OF GRAND RAPIDS, MICHIGAN**  
**SUMMARY OF ESTIMATED FINANCIAL SOURCES AND USES**  
**2009 - 2011**  
**JULY 1, 2010**

	FIDUCIARY FUNDS		
	2009 Actual	2010 Estimated	2011 Budget
<b>REVENUES:</b>			
401 Taxes	\$ -	\$ -	\$ -
450 Licenses and Permits	-	-	-
500 Intergovernmental Revenues	-	-	-
600 Charges for Services	4,645,725	13,873,398	14,874,827
655 Fines and Forfeitures	-	-	-
664 Interest and Rents	235,554	45,600	45,600
671 Other Revenue	-	-	-
695 Other Financing Sources	-	-	-
Miscellaneous	-	-	-
<b>TOTAL SOURCES</b>	<u>\$ 4,881,279</u>	<u>\$ 13,918,998</u>	<u>\$ 14,920,427</u>
<b>EXPENSES:</b>			
A110 Public Library	\$ -	\$ -	\$ -
A120 Clerk's Office	-	-	-
A130 Executive Office	-	-	-
B210 Community Services	-	-	-
B220 Public Services	-	-	-
C310 Design & Development	-	-	-
C320 Engineering	-	-	-
C330 Enterprise Services	-	-	-
D410 Human Resources	-	-	-
D420 Administrative Services	-	-	-
E510 Police	-	-	-
E520 Fire	-	-	-
E530 District Court	-	-	-
E540 Attorney's Office	-	-	-
F610 Facilities & Fleet Management	-	-	-
F620 Fiscal Services	-	-	-
F630 Technology & Change Management	-	-	-
F640 Treasury	-	-	-
F650 Comptroller's Office	-	-	-
N980 Non-Departmental	10,289,367	11,247,500	14,346,820
<b>TOTAL USES</b>	<u>\$ 10,289,367</u>	<u>\$ 11,247,500</u>	<u>\$ 14,346,820</u>
Net Increase (Decrease) in Fund Balance	(\$5,408,088)	\$2,671,498	\$573,607
General Contingencies and Reserves	-	(3,103,829)	(495,890)
Retained Earnings - July 1	7,361,438	1,953,350	1,521,019
<b>Retained Earnings - June 30</b>	<u>\$ 1,953,350</u>	<u>\$ 1,521,019</u>	<u>\$ 1,598,736</u>

**CITY OF GRAND RAPIDS, MICHIGAN  
COMBINED BUDGETED FUNDS  
FISCAL YEAR 2011  
STATEMENT OF REVENUES AND APPROPRIATIONS  
July 1, 2010**

	GENERAL OPERATING	SPECIAL REVENUE	DEBT SERVICE	CAPITAL IMPROVEMENT	PERMANENT	FIDUCIARY	ENTERPRISE	INTER-FUND ELIMINATIONS	TOTAL ALL FUNDS	MEMORANDUM ONLY INTERNAL SERVICE FUNDS
<b>REVENUES:</b>										
401 Taxes	\$68,369,978	\$18,579,326	\$ -	\$7,292,756	\$ -	\$ -	\$ -	\$ -	\$94,242,060	\$ -
450 Licenses and Permits	295,800	2,578,014	-	-	-	-	84,000	-	2,957,814	111,000
500 Intergovernmental Revenues	18,827,042	20,258,942	-	1,080,000	-	-	0	-	40,165,984	-
600 Charges for Services	10,965,440	14,480,185	-	-	49,162	14,874,827	109,563,849	-	149,933,463	39,241,557
655 Fines and Forfeitures	2,296,300	5,066,344	-	-	-	-	1,200,000	-	8,562,644	-
664 Interest and Rents	662,000	421,750	-	15,000	80,000	45,600	1,470,706	-	2,695,056	12,106,956
671 Other Revenue	621,268	4,814,280	-	-	-	-	790,425	-	6,225,973	2,432,976
695 Other Financing Sources	8,661,608	12,431,866	1,347,103	1,829,230	93,332	-	59,749,225	(24,946,092)	59,166,272	-
From (To) Fund Balance	(33,203)	3,803,563	-	(196,586)	21,736	(573,607)	(25,645,457)	-	(22,623,554)	(215,285)
<b>TOTAL REVENUES</b>	<b>\$110,666,233</b>	<b>\$82,434,270</b>	<b>\$1,347,103</b>	<b>10,020,400</b>	<b>\$244,230</b>	<b>\$14,346,820</b>	<b>\$147,212,748</b>	<b>(\$24,946,092)</b>	<b>\$341,325,712</b>	<b>\$53,677,204</b>
<b>APPROPRIATIONS:</b>										
A110 Public Library	\$ -	\$11,912,153	\$ -	\$ -	\$ -	\$ -	\$ -	(\$328,332)	11,583,821	\$ -
A120 Clerk's Office	1,739,145	-	-	-	-	-	-	-	1,739,145	-
A130 Executive Office	1,119,189	-	-	7,255,400	-	-	-	(2,922,716)	5,451,873	-
B210 Community Services	2,151,151	7,741,222	-	-	-	-	-	(282,803)	9,609,570	-
B220 Public Services	-	32,780,014	-	-	244,230	-	2,647,952	(2,920,899)	32,751,297	-
C310 Design & Development	1,297,089	4,034,259	-	-	-	-	-	(149,155)	5,182,193	-
C320 Engineering	-	1,422,218	-	825,000	-	-	-	(57,227)	2,189,991	5,307,121
C330 Enterprise Services	5,359,597	4,998,283	-	1,835,000	-	-	144,167,626	(6,141,701)	150,218,805	-
D410 Human Resources	1,832,960	-	-	-	-	-	-	-	1,832,960	24,586,158
D420 Administrative Services	724,751	-	-	-	-	-	-	-	724,751	-
E510 Police	43,704,431	6,464,154	-	50,000	-	-	-	(161,990)	50,056,595	-
E520 Fire	26,680,205	-	-	-	-	-	-	(6,667)	26,673,538	-
E530 District Court	-	12,513,851	-	-	-	-	-	(236,977)	12,276,874	-
E540 Attorney's Office	2,394,269	-	-	-	-	-	-	-	2,394,269	-
F610 Facilities & Fleet Management	-	520,885	-	55,000	-	-	-	(16,777)	559,108	16,622,925
F620 Fiscal Services	14,636,623	-	-	-	-	-	-	(11,720,848)	2,915,775	-
F630 Technology & Change Management	199,701	-	-	-	-	-	-	-	199,701	7,161,000
F640 Treasury	6,563,076	47,231	-	-	-	-	397,170	-	7,007,477	-
F650 Comptroller's Office	2,264,046	-	-	-	-	-	-	-	2,264,046	-
N980 Non-Departmental	-	-	1,347,103	-	-	14,346,820	-	-	15,693,923	-
<b>TOTAL APPROPRIATIONS</b>	<b>\$110,666,233</b>	<b>\$82,434,270</b>	<b>\$1,347,103</b>	<b>\$10,020,400</b>	<b>\$244,230</b>	<b>\$14,346,820</b>	<b>\$147,212,748</b>	<b>(\$24,946,092)</b>	<b>\$341,325,712</b>	<b>\$53,677,204</b>

**City of Grand Rapids**  
**GENERAL FUND OPERATING (GFGEN)**  
**STATEMENT OF OPERATIONS**

		Projected growth in base Income Tax Revenue									
				-1%	1%	2%	3%	3%			
		2009	2010	2010	2011	2012	2013	2014	2015		
		Actuals	Amended	Final Estimate	Final Proposed	Forecast	Forecast	Forecast	Forecast		
<b>REVENUE</b>											
<b><u>GENERAL FUND OPERATING (GFGEN)</u></b>											
402	Property Tax	\$ 12,536,411	\$ 12,413,383	\$ 12,311,396	\$ 12,178,719	\$ 12,592,315	\$ 13,073,084	\$ 13,455,321	\$ 13,854,868		
438	Income Tax	50,961,489	46,884,570	46,884,570	54,382,259	54,920,847	56,007,268	57,668,683	59,381,463		
447	Property Tax Administration Fee	1,777,085	1,767,635	1,829,296	1,809,000	1,827,000	1,880,000	1,900,000	1,920,000		
451	Licenses	178,827	170,000	170,000	175,000	175,000	180,000	180,000	185,000		
476	Permits	153,674	151,150	169,487	120,800	117,865	119,945	122,040	124,150		
501	Federal Grants	1,099,016	3,830,706	3,476,552	-	-	-	-	-		
539	State Grants	371,397	401,315	311,745	245,112	253,691	262,570	271,760	281,272		
574002	State Shared Revenue	21,665,044	19,268,890	18,908,015	18,151,695	18,151,695	18,151,695	18,151,695	18,151,695		
574003/4	Other State Revenue Distributions	407,371	382,000	394,374	394,000	405,850	418,293	431,357	445,075		
580	Local Unit Contributions	499,723	282,338	295,730	36,235	37,333	38,484	39,691	40,315		
607	Service Fees	9,872,044	8,516,883	8,021,252	8,878,091	8,375,037	8,473,018	8,569,192	8,667,914		
621	Code Enforcement Fees	926,999	1,404,924	853,817	964,849	1,056,957	1,058,680	1,150,818	1,152,574		
642	Sales	1,041,543	866,500	866,500	802,500	850,500	901,380	955,313	1,012,482		
651	Use and Admissions Fees	695,753	240,000	240,000	240,000	240,000	240,000	240,000	240,000		
652	Parking Fees	1,907,921	1,972,345	1,833,416	80,000	80,000	80,000	80,000	80,000		
656	Parking Fines	1,878,947	2,625,000	2,261,400	2,280,000	2,330,000	2,330,000	2,330,000	2,330,000		
659	Miscellaneous Fines	12,191	15,000	14,500	16,300	16,300	16,300	16,300	16,300		
665	Interest on Investments	745,540	855,634	697,254	593,000	1,050,000	1,500,000	1,595,000	1,595,000		
667	Rents and Royalties	81,056	74,000	76,000	69,000	54,000	54,000	54,000	54,000		
672	Special Assessments	226,096	185,000	140,000	110,000	100,000	90,000	90,000	90,000		
675	Contributions from Private Sources	369,219	92,223	87,573	50,000	50,000	50,000	50,000	50,000		
676	Refunds and Reimbursements	414,441	457,980	469,260	404,368	406,761	407,311	409,704	409,704		
694	Miscellaneous Other Revenue	102,997	48,550	54,670	56,900	56,900	56,900	56,900	56,900		
699	Operating Transfers In	10,352,353	10,162,993	9,474,227	8,661,608	7,567,281	7,746,044	8,068,363	8,253,800		
<b>GENERAL FUND OPERATING Total Revenue</b>		<b>\$ 118,277,139</b>	<b>\$ 113,069,019</b>	<b>\$ 109,841,034</b>	<b>\$ 110,699,436</b>	<b>\$ 110,715,332</b>	<b>\$ 113,134,972</b>	<b>\$ 115,886,137</b>	<b>\$ 118,392,512</b>		

**City of Grand Rapids**  
**GENERAL FUND OPERATING (GFGEN)**  
**STATEMENT OF OPERATIONS**

EXPENDITURES			2010	2011	2012	2013	2014	2015
	2009	2010	Final	Final				
<i>GENERAL FUND OPERATING (GFGEN)</i>	Actuals	Amended	Estimate	Proposed	Forecast	Forecast	Forecast	Forecast
A120 Clerk's Office	\$ 1,533,992	\$ 1,629,956	\$ 1,632,613	\$ 1,739,145	\$ 1,722,696	\$ 1,959,742	\$ 1,862,610	\$ 2,102,411
A130 Executive Office	1,412,166	1,297,340	1,192,595	1,119,189	1,166,071	1,205,934	1,259,885	1,316,326
B210 Community Development	2,399,991	1,965,221	1,893,250	2,151,151	1,819,501	1,865,058	1,941,829	2,023,849
B220 Public Services	7,452,525	-	-	-	-	-	-	-
C310 Design and Development	1,549,730	1,571,156	1,571,225	1,297,089	1,319,700	1,355,955	1,411,110	1,469,082
C330 Enterprise Services	5,910,158	6,103,277	6,038,458	5,359,597	5,703,767	5,981,134	6,280,585	6,598,105
D410 Human Resources	1,762,537	1,898,180	1,885,224	1,832,960	1,870,657	1,919,924	1,984,265	2,049,834
D420 Diversity and Inclusion	779,547	780,279	789,723	724,751	746,025	766,006	794,546	825,360
E510 Police	45,980,081	50,053,259	49,506,080	43,704,432	45,724,468	47,101,991	48,174,713	49,505,303
E520 Fire	23,174,348	23,606,714	24,209,045	26,680,205	28,266,490	29,190,951	29,997,328	30,923,653
E540 City Attorney	2,245,035	2,344,270	2,336,507	2,394,269	2,524,477	2,607,307	2,721,457	2,840,272
F610 Facilities and Fleet Management	152,348	183,545	-	-	-	-	-	-
F620 Fiscal Support	15,787,219	16,368,311	16,940,944	14,636,623	10,343,805	11,713,033	12,148,692	13,941,159
F630 Technology and Change Management	-	61,361	65,929	199,701	206,315	212,617	221,368	229,649
F640 Treasury	5,767,030	6,317,648	6,292,402	6,563,076	6,763,321	6,951,346	7,228,409	7,528,308
F650 Comptroller's Office	2,296,404	2,450,649	2,435,697	2,264,046	2,363,999	2,428,923	2,524,249	2,617,084
<b>GENERAL FUND OPERATING Total Expenditures</b>	<b>118,203,110</b>	<b>116,631,167</b>	<b>116,789,693</b>	<b>110,666,233</b>	<b>110,541,290</b>	<b>115,259,919</b>	<b>118,551,047</b>	<b>123,970,395</b>
<b>GENERAL FUND OPERATING NET INCOME (LOSS)</b>	<b>74,028</b>	<b>(3,562,148)</b>	<b>(6,948,659)</b>	<b>33,203</b>	<b>174,042</b>	<b>(2,124,947)</b>	<b>(2,664,910)</b>	<b>(5,577,883)</b>

**STATEMENT OF CHANGES IN FUND BALANCE**

			2010	2011	2012	2013	2014	2015
	2009	2010	Final	Final		NEW FORECAST		
	Actuals	Amended	Estimate	Proposed	Forecast	Forecast	Forecast	Forecast
<b>Beginning Fund Balance</b>	\$ 11,519,707	\$ 11,593,735	\$ 11,593,735	\$ 4,645,076	\$ 4,678,279	\$ 4,852,322	\$ 2,727,375	\$ 62,465
<b>GENERAL FUND OPERATING NET INCOME (LOSS)</b>	<b>74,028</b>	<b>(3,562,148)</b>	<b>(6,948,659)</b>	<b>33,203</b>	<b>174,042</b>	<b>(2,124,947)</b>	<b>(2,664,910)</b>	<b>(5,577,883)</b>
<b>Ending Fund Balance (Unrestricted)</b>	<b>\$ 11,593,735</b>	<b>\$ 8,031,587</b>	<b>\$ 4,645,076</b>	<b>\$ 4,678,279</b>	<b>\$ 4,852,322</b>	<b>\$ 2,727,375</b>	<b>\$ 62,465</b>	<b>\$ (5,515,418)</b>
	9.8%	6.9%	4.0%	4.2%	4.4%	2.4%	0.1%	-4.4%

City of Grand Rapids  
**BUDGET STABILIZATION (SR257)**  
**STATEMENT OF OPERATIONS**

Organizations	2009 Actuals	2010 Adopted	2010 Amended	2010 Adopted Estimate	2011 Adopted Proposed	2012 Adopted Forecast	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast
<b>REVENUE</b>									
<i><b>Budget Stabilization (SR257)</b></i>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
500 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	0	0	0	0	0	0	0	0	0
671 Other Revenue	0	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
<b>Budget Stabilization Total Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>EXPENDITURES</b>									
<i><b>Budget Stabilization (SR257)</b></i>									
700 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	0	0	0	0	0	0	0	0	0
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	1,788,369	500,000	500,000	500,000	0	0	0	0	0
<b>Budget Stabilization Total Expenditures</b>	<b>1,788,369</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Budget Stabilization NET INCOME (LOSS)</b>	<b>(1,788,369)</b>	<b>(500,000)</b>	<b>(500,000)</b>	<b>(500,000)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Beginning Fund Balance</b>	<b>2,288,369</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Ending Fund Balance</b>	<b>500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

City of Grand Rapids  
**BUILDING INSPECTIONS (SR249249)**  
**STATEMENT OF OPERATIONS**

Organizations	2009 Actuals	2010 Adopted	2010 Amended	2010 Adopted Estimate	2011 Adopted Proposed	2012 Adopted Forecast	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast
<b>REVENUE</b>									
<b><u>BUILDING INSPECTIONS (SR249249)</u></b>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	2,570,816	2,110,383	2,110,383	1,931,580	2,037,464	2,228,353	2,294,809	2,451,479	2,519,611
500 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	182,997	133,529	133,529	118,243	157,204	161,904	166,745	171,733	176,870
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	80,153	60,000	60,000	42,825	42,825	75,775	108,700	115,300	115,300
671 Other Revenue	(1)	0	0	0	0	0	0	0	0
695 Other Financing Sources	98,191	392,233	392,233	392,233	316,327	319,133	322,023	324,999	105,265
<b><i>BUILDING INSPECTIONS Total Revenue</i></b>	<b>2,932,156</b>	<b>2,696,145</b>	<b>2,696,145</b>	<b>2,484,881</b>	<b>2,553,820</b>	<b>2,785,165</b>	<b>2,892,277</b>	<b>3,063,511</b>	<b>2,917,046</b>
<b>EXPENDITURES</b>									
<b><u>BUILDING INSPECTIONS (SR249249)</u></b>									
700 Personal Services	1,965,826	2,321,862	2,241,155	1,986,718	2,120,884	2,235,131	2,337,231	2,464,910	2,593,769
726 Supplies	21,015	41,500	41,500	36,500	41,500	41,500	41,500	41,500	41,500
800 Other Services And Charges	859,555	1,077,188	1,397,664	1,406,316	528,924	523,073	529,272	555,816	552,209
970 Capital Outlay	0	48,000	48,000	48,000	6,000	6,000	6,000	6,000	6,000
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	207,473	214,506	214,506	214,506	128,583	132,440	136,413	140,506	144,721
<b><i>BUILDING INSPECTIONS Total Expenditures</i></b>	<b>3,053,869</b>	<b>3,703,056</b>	<b>3,942,825</b>	<b>3,692,040</b>	<b>2,825,891</b>	<b>2,938,144</b>	<b>3,050,416</b>	<b>3,208,732</b>	<b>3,338,199</b>
<b><i>BUILDING INSPECTIONS NET INCOME (LOSS)</i></b>	<b>(121,713)</b>	<b>(1,006,911)</b>	<b>(1,246,680)</b>	<b>(1,207,159)</b>	<b>(272,071)</b>	<b>(152,979)</b>	<b>(158,139)</b>	<b>(145,221)</b>	<b>(421,153)</b>
<b><i>Beginning Fund Balance</i></b>	<b>3,060,737</b>	<b>2,939,024</b>	<b>2,939,024</b>	<b>2,939,024</b>	<b>1,731,865</b>	<b>1,459,795</b>	<b>1,306,816</b>	<b>1,148,678</b>	<b>1,003,456</b>
<b><i>Ending Fund Balance</i></b>	<b>2,939,024</b>	<b>1,932,113</b>	<b>1,692,344</b>	<b>1,731,865</b>	<b>1,459,795</b>	<b>1,306,816</b>	<b>1,148,678</b>	<b>1,003,456</b>	<b>582,303</b>

City of Grand Rapids  
**COMMUNITY DEVELOPMENT PROGRAM (SRGRT269)**  
**STATEMENT OF OPERATIONS**

Organizations	2009 Actuals	2010 Adopted	2010 Amended	2010 Adopted Estimate	2011 Adopted Proposed	2012 Adopted Forecast	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast
<b>REVENUE</b>									
<b><u>COMMUNITY DEVELOPMENT PROGRAM (SRGRT269)</u></b>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
500 Intergovernmental Revenues	4,603,009	4,210,058	7,074,962	7,074,962	4,573,866	4,826,982	4,826,982	4,826,982	4,826,982
600 Charges For Services	98,748	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	651	0	0	0	0	0	0	0	0
664 Interest And Rents	36,769	0	0	0	0	0	0	0	0
671 Other Revenue	521,554	666,924	189,455	658,357	903,259	550,000	550,000	550,000	550,000
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
<b>COMMUNITY DEVELOPMENT PROGRAM Total Reve.</b>	<b>5,260,731</b>	<b>4,876,982</b>	<b>7,264,417</b>	<b>7,733,319</b>	<b>5,477,125</b>	<b>5,376,982</b>	<b>5,376,982</b>	<b>5,376,982</b>	<b>5,376,982</b>
<b>EXPENDITURES</b>									
<b><u>COMMUNITY DEVELOPMENT PROGRAM (SRGRT269)</u></b>									
700 Personal Services	708,450	629,518	402,428	640,255	930,210	973,301	1,016,118	1,068,484	1,123,976
726 Supplies	22,954	17,915	17,111	16,915	23,792	23,887	24,123	24,360	24,596
800 Other Services And Charges	4,146,925	4,141,149	6,689,023	6,952,918	4,278,437	4,246,813	4,200,546	4,146,101	4,088,687
970 Capital Outlay	2,324	8,400	6,093	8,400	7,400	7,424	7,448	7,472	7,496
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	47,242	80,000	133,611	80,000	237,285	241,778	249,332	257,111	265,125
<b>COMMUNITY DEVELOPMENT PROGRAM Total Expe.</b>	<b>4,927,895</b>	<b>4,876,982</b>	<b>7,248,267</b>	<b>7,698,488</b>	<b>5,477,125</b>	<b>5,493,203</b>	<b>5,497,567</b>	<b>5,503,528</b>	<b>5,509,880</b>
<b>COMMUNITY DEVELOPMENT PROGRAM NET INCOM</b>	<b>332,836</b>	<b>(0)</b>	<b>16,151</b>	<b>34,831</b>	<b>0</b>	<b>(116,221)</b>	<b>(120,585)</b>	<b>(126,546)</b>	<b>(132,898)</b>
<b>Beginning Fund Balance</b>	<b>(76,209)</b>	<b>256,627</b>	<b>256,627</b>	<b>256,627</b>	<b>291,458</b>	<b>291,458</b>	<b>175,238</b>	<b>54,652</b>	<b>(71,893)</b>
<b>Ending Fund Balance</b>	<b>256,627</b>	<b>256,627</b>	<b>272,778</b>	<b>291,458</b>	<b>291,458</b>	<b>175,238</b>	<b>54,652</b>	<b>(71,893)</b>	<b>(204,791)</b>

City of Grand Rapids  
**COMMUNITY DISPATCH (SRDSP261)**  
**STATEMENT OF OPERATIONS**

Organizations	2009 Actuals	2010 Adopted	2010 Amended	2010 Adopted Estimate	2011 Adopted Proposed	2012 Adopted Forecast	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast
<b>REVENUE</b>									
<b><u>COMMUNITY DISPATCH (SRDSP261)</u></b>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
500 Intergovernmental Revenues	0	0	0	0	132,036	132,036	132,036	132,036	132,036
600 Charges For Services	0	0	0	0	400	400	400	400	400
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	0	0	0	0	0	0	0	0	0
671 Other Revenue	0	0	0	0	2,388,988	2,451,579	2,509,456	2,579,810	2,649,916
695 Other Financing Sources	0	0	0	0	3,131,796	3,357,113	3,565,458	3,818,720	4,071,090
<b>COMMUNITY DISPATCH Total Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,653,220</b>	<b>5,941,128</b>	<b>6,207,350</b>	<b>6,530,966</b>	<b>6,853,442</b>
<b>EXPENDITURES</b>									
<b><u>COMMUNITY DISPATCH (SRDSP261)</u></b>									
700 Personal Services	0	0	0	0	4,903,943	5,159,186	5,389,970	5,676,536	5,961,134
726 Supplies	0	0	0	0	57,840	59,705	61,357	63,606	65,644
800 Other Services And Charges	0	0	0	0	516,347	541,744	569,966	599,034	628,972
970 Capital Outlay	0	0	0	0	13,100	13,643	14,202	14,779	15,371
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	(25,000)	0	0	0	0
999 Transfers Out	0	0	0	0	161,990	166,850	171,855	177,011	182,321
<b>COMMUNITY DISPATCH Total Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,628,220</b>	<b>5,941,128</b>	<b>6,207,350</b>	<b>6,530,966</b>	<b>6,853,442</b>
<b>COMMUNITY DISPATCH NET INCOME (LOSS)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>25,000</b>	<b>0</b>	<b>(0)</b>	<b>0</b>	<b>0</b>
<b>Beginning Fund Balance</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>
<b>Ending Fund Balance</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>

City of Grand Rapids  
61ST DISTRICT COURT (CUDIS)  
STATEMENT OF OPERATIONS

Organizations	2009 Actuals	2010 Adopted	2010 Amended	2010 Adopted Estimate	2011 Adopted Proposed	2012 Adopted Forecast	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast
<b>REVENUE</b>									
<b><u>61St District Court (CUDIS)</u></b>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
500 Intergovernmental Revenues	783,214	274,344	274,344	603,344	274,344	274,344	274,344	274,344	274,344
600 Charges For Services	2,462,110	3,025,048	3,025,048	2,691,048	2,766,000	2,816,000	2,816,000	2,816,000	2,800,000
655 Fines And Forfeitures	4,674,243	4,364,344	4,364,344	4,464,344	4,836,344	4,850,000	4,550,000	4,550,000	4,550,000
664 Interest And Rents	36,262	0	0	0	0	0	0	0	0
671 Other Revenue	(10,861)	0	0	0	0	0	0	0	0
695 Other Financing Sources	5,621,927	4,811,548	4,811,548	4,475,683	5,015,556	4,929,782	5,585,203	6,001,249	6,482,925
<b>61St District Court Total Revenue</b>	<b>13,566,895</b>	<b>12,475,284</b>	<b>12,475,284</b>	<b>12,234,419</b>	<b>12,892,244</b>	<b>12,870,126</b>	<b>13,225,547</b>	<b>13,641,593</b>	<b>14,107,269</b>
<b>EXPENDITURES</b>									
<b><u>61St District Court (CUDIS)</u></b>									
700 Personal Services	6,328,727	6,279,537	6,279,537	6,494,785	6,550,203	6,864,139	7,171,160	7,565,569	7,984,317
726 Supplies	226,548	185,000	185,000	291,585	152,000	162,000	162,000	162,000	162,000
800 Other Services And Charges	6,156,613	6,348,880	6,348,880	6,018,744	5,678,139	5,715,985	5,742,606	5,766,936	5,802,995
970 Capital Outlay	28,888	53,500	53,500	45,000	27,000	27,000	30,000	32,000	35,000
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	(133,655)	(133,655)	0	(130,468)	(134,194)	(136,772)	(141,095)	(146,691)
999 Transfers Out	338,959	348,677	348,677	348,677	236,977	244,089	251,409	258,951	266,719
<b>61St District Court Total Expenditures</b>	<b>13,079,734</b>	<b>13,081,939</b>	<b>13,081,939</b>	<b>13,198,791</b>	<b>12,513,851</b>	<b>12,879,019</b>	<b>13,220,403</b>	<b>13,644,361</b>	<b>14,104,340</b>
<b>61St District Court NET INCOME (LOSS)</b>	<b>487,160</b>	<b>(606,655)</b>	<b>(606,655)</b>	<b>(964,372)</b>	<b>378,393</b>	<b>(8,893)</b>	<b>5,144</b>	<b>(2,768)</b>	<b>2,929</b>
<b>Beginning Fund Balance</b>		1,204,751	1,204,751	1,204,751	240,379	618,772	609,880	615,024	612,256
<b>Ending Fund Balance</b>	<b>1,204,751</b>	<b>598,096</b>	<b>598,096</b>	<b>240,379</b>	<b>618,772</b>	<b>609,880</b>	<b>615,024</b>	<b>612,256</b>	<b>615,184</b>
<i>Notes - Other Financing Sources:</i>									
General Fund Subsidy	3,900,000	3,362,850	3,362,850	2,776,985	3,567,840	3,479,175	4,130,400	4,546,512	5,027,507
From Capital Reserve for Debt Service	1,446,927	1,448,698	1,448,698	1,448,698	1,447,716	1,450,607	1,454,803	1,454,737	1,455,418
Grant Match from General Fund	275,000	0	0	250,000	0	0	0	0	0

City of Grand Rapids  
**DNR PROPERTIES (SR253253)**  
**STATEMENT OF OPERATIONS**

Organizations	2009 Actuals	2010 Adopted	2010 Amended	2010 Adopted Estimate	2011 Adopted Proposed	2012 Adopted Forecast	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast
<b>REVENUE</b>									
<b><u>DNR PROPERTIES (SR253253)</u></b>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
500 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	7,556	6,000	6,000	2,550	2,550	4,525	6,475	6,875	6,875
671 Other Revenue	23,834	30,000	30,000	14,649	44,320	44,320	44,320	44,320	44,320
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
<b>DNR PROPERTIES Total Revenue</b>	<b>31,390</b>	<b>36,000</b>	<b>36,000</b>	<b>17,199</b>	<b>46,870</b>	<b>48,845</b>	<b>50,795</b>	<b>51,195</b>	<b>51,195</b>
<b>EXPENDITURES</b>									
<b><u>DNR PROPERTIES (SR253253)</u></b>									
700 Personal Services	53,387	0	0	0	0	0	0	0	0
726 Supplies	200	250	250	150	100	0	0	0	0
800 Other Services And Charges	46,990	60,000	60,000	60,000	40,000	0	0	0	0
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	13,859	13,988	13,988	13,988	7,239	7,456	7,680	7,911	8,148
<b>DNR PROPERTIES Total Expenditures</b>	<b>114,436</b>	<b>74,238</b>	<b>74,238</b>	<b>74,138</b>	<b>47,339</b>	<b>7,456</b>	<b>7,680</b>	<b>7,911</b>	<b>8,148</b>
<b>DNR PROPERTIES NET INCOME (LOSS)</b>	<b>(83,047)</b>	<b>(38,238)</b>	<b>(38,238)</b>	<b>(56,939)</b>	<b>(469)</b>	<b>41,389</b>	<b>43,115</b>	<b>43,284</b>	<b>43,047</b>
<b>Beginning Fund Balance</b>	<b>243,361</b>	<b>160,314</b>	<b>160,314</b>	<b>160,314</b>	<b>103,375</b>	<b>102,906</b>	<b>144,295</b>	<b>187,410</b>	<b>230,694</b>
<b>Ending Fund Balance</b>	<b>160,314</b>	<b>122,076</b>	<b>122,076</b>	<b>103,375</b>	<b>102,906</b>	<b>144,295</b>	<b>187,410</b>	<b>230,694</b>	<b>273,741</b>

City of Grand Rapids  
**DOWNTOWN IMPROVEMENT DISTRICT (SRDID)**  
**PRO-FORMA STATEMENT OF OPERATIONS**

Organizations	2009 Actuals	2010 Adopted	2010 Amended	2010 Adopted Estimate	2011 Adopted Proposed	2012 Adopted Forecast	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast
<b>REVENUE</b>									
<i><u>Downtown Improvement District (SRDID)</u></i>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
500 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	183,311	199,163	199,163	199,163	206,885	213,347	223,499	230,247	230,247
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	6,298	5,000	5,000	7,675	7,675	13,600	19,500	20,700	20,700
671 Other Revenue	594,591	631,683	631,683	631,683	656,136	676,599	708,745	729,114	730,114
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
<b><i>Downtown Improvement District Total Revenue</i></b>	<b>784,200</b>	<b>835,846</b>	<b>835,846</b>	<b>838,521</b>	<b>870,696</b>	<b>903,546</b>	<b>951,744</b>	<b>980,061</b>	<b>981,061</b>
<b>EXPENDITURES</b>									
<i><u>Downtown Improvement District (SRDID)</u></i>									
700 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	325	0	0	0	0	0	0	0	0
800 Other Services And Charges	727,115	860,846	860,846	860,846	884,021	910,946	938,244	966,361	966,361
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
<b><i>Downtown Improvement District Total Expenditures</i></b>	<b>727,441</b>	<b>860,846</b>	<b>860,846</b>	<b>860,846</b>	<b>884,021</b>	<b>910,946</b>	<b>938,244</b>	<b>966,361</b>	<b>966,361</b>
<b><i>Downtown Improvement District NET INCOME (LOSS)</i></b>	<b>56,759</b>	<b>(25,000)</b>	<b>(25,000)</b>	<b>(22,325)</b>	<b>(13,325)</b>	<b>(7,400)</b>	<b>13,500</b>	<b>13,700</b>	<b>14,700</b>
<b><i>Beginning Fund Balance</i></b>	<b>112,012</b>	<b>168,771</b>	<b>168,771</b>	<b>168,771</b>	<b>146,446</b>	<b>133,121</b>	<b>125,721</b>	<b>139,221</b>	<b>152,921</b>
<b><i>Ending Fund Balance</i></b>	<b>168,771</b>	<b>143,771</b>	<b>143,771</b>	<b>146,446</b>	<b>133,121</b>	<b>125,721</b>	<b>139,221</b>	<b>152,921</b>	<b>167,621</b>

City of Grand Rapids  
**DRUG LAW ENFORCEMENT AND MET COMBINED (SR265)**  
**STATEMENT OF OPERATIONS**

Organizations	2009 Actuals	2010 Adopted	2010 Amended	2010 Adopted Estimate	2011 Adopted Proposed	2012 Adopted Forecast	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast
<b>REVENUE</b>									
<i><b>Drug Law Enforcement (SR265)</b></i>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
500 Intergovernmental Revenues	41,281	25,000	25,000	8,000	15,000	15,000	15,000	15,000	15,000
600 Charges For Services	197,516	357,388	357,388	1,039,702	353,200	353,200	353,200	353,200	353,200
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	36,219	41,119	41,119	26,525	26,525	43,875	61,225	64,675	64,675
671 Other Revenue	213,612	258,300	258,300	246,000	330,100	330,100	330,100	330,100	330,100
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
<b>Drug Law Enforcement Total Revenue</b>	<b>488,629</b>	<b>681,807</b>	<b>681,807</b>	<b>1,320,227</b>	<b>724,825</b>	<b>742,175</b>	<b>759,525</b>	<b>762,975</b>	<b>762,975</b>
<b>EXPENDITURES</b>									
<i><b>Drug Law Enforcement (SR265)</b></i>									
700 Personal Services	198,459	178,708	218,708	229,140	267,074	276,204	284,570	291,574	299,693
726 Supplies	20,884	44,000	44,000	26,180	40,360	40,360	40,360	40,360	40,360
800 Other Services And Charges	384,410	298,800	278,800	483,864	278,000	278,000	278,000	278,000	278,000
970 Capital Outlay	52,119	162,000	142,000	143,420	174,500	174,500	174,500	174,500	174,500
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	46,442	0	0	0	0	0	0	0	0
<b>Drug Law Enforcement Total Expenditures</b>	<b>702,315</b>	<b>683,508</b>	<b>683,508</b>	<b>882,604</b>	<b>759,934</b>	<b>769,064</b>	<b>777,430</b>	<b>784,434</b>	<b>792,553</b>
<b>Drug Law Enforcement NET INCOME (LOSS)</b>	<b>(213,686)</b>	<b>(1,701)</b>	<b>(1,701)</b>	<b>437,623</b>	<b>(35,109)</b>	<b>(26,889)</b>	<b>(17,905)</b>	<b>(21,459)</b>	<b>(29,578)</b>
<b>Beginning Fund Balance</b>	<b>1,317,612</b>	<b>1,103,926</b>	<b>1,103,926</b>	<b>1,103,926</b>	<b>1,541,549</b>	<b>1,506,440</b>	<b>1,479,551</b>	<b>1,461,646</b>	<b>1,440,187</b>
<b>Ending Fund Balance</b>	<b>1,103,926</b>	<b>1,102,225</b>	<b>1,102,225</b>	<b>1,541,549</b>	<b>1,506,440</b>	<b>1,479,551</b>	<b>1,461,646</b>	<b>1,440,187</b>	<b>1,410,609</b>

City of Grand Rapids  
**Drug Law Enforcement SUB FUND (SR265265)**  
**STATEMENT OF OPERATIONS**

Organizations	2009 Actuals	2010 Adopted	2010 Amended	2010 Adopted Estimate	2011 Adopted Proposed	2012 Adopted Forecast	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast
<b>REVENUE</b>									
<i><b>Drug Law Enforcement (SR265)</b></i>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
500 Intergovernmental Revenues	41,281	25,000	25,000	8,000	15,000	15,000	15,000	15,000	15,000
600 Charges For Services	40,656	80,200	80,200	76,700	70,200	70,200	70,200	70,200	70,200
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	22,265	0	0	15,450	15,450	27,325	39,225	41,600	41,600
671 Other Revenue	207,198	251,000	251,000	241,000	325,000	325,000	325,000	325,000	325,000
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
<b>Drug Law Enforcement Total Revenue</b>	<b>311,400</b>	<b>356,200</b>	<b>356,200</b>	<b>341,150</b>	<b>425,650</b>	<b>437,525</b>	<b>449,425</b>	<b>451,800</b>	<b>451,800</b>
<b>EXPENDITURES</b>									
<i><b>Drug Law Enforcement (SR265)</b></i>									
700 Personal Services	92,935	76,566	116,566	116,566	135,864	140,369	144,820	148,675	153,012
726 Supplies	15,431	15,000	15,000	18,000	15,000	15,000	15,000	15,000	15,000
800 Other Services And Charges	124,515	164,500	144,500	145,335	172,000	172,000	172,000	172,000	172,000
970 Capital Outlay	16,818	140,000	120,000	115,000	155,000	155,000	155,000	155,000	155,000
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	2,400	0	0	0	0	0	0	0	0
<b>Drug Law Enforcement Total Expenditures</b>	<b>252,099</b>	<b>396,066</b>	<b>396,066</b>	<b>394,901</b>	<b>477,864</b>	<b>482,369</b>	<b>486,820</b>	<b>490,675</b>	<b>495,012</b>
<b>Drug Law Enforcement NET INCOME (LOSS)</b>	<b>59,301</b>	<b>(39,866)</b>	<b>(39,866)</b>	<b>(53,751)</b>	<b>(52,214)</b>	<b>(44,844)</b>	<b>(37,395)</b>	<b>(38,875)</b>	<b>(43,212)</b>
<b>Beginning Fund Balance</b>	<b>801,955</b>	<b>861,256</b>	<b>861,256</b>	<b>861,256</b>	<b>807,505</b>	<b>755,291</b>	<b>710,447</b>	<b>673,052</b>	<b>634,177</b>
<b>Ending Fund Balance</b>	<b>861,256</b>	<b>821,390</b>	<b>821,390</b>	<b>807,505</b>	<b>755,291</b>	<b>710,447</b>	<b>673,052</b>	<b>634,177</b>	<b>590,965</b>

City of Grand Rapids  
Metropolitan Enforcement Team/MET SUB FUND (SR265266)  
STATEMENT OF OPERATIONS

Organizations	2009 Actuals	2010 Adopted	2010 Amended	2010 Adopted Estimate	2011 Adopted Proposed	2012 Adopted Forecast	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast
<b>REVENUE</b>									
<b><u>Drug Law Enforcement (SR265)</u></b>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
500 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	156,860	277,188	277,188	963,002	283,000	283,000	283,000	283,000	283,000
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	13,954	41,119	41,119	11,075	11,075	16,550	22,000	23,075	23,075
671 Other Revenue	6,414	7,300	7,300	5,000	5,100	5,100	5,100	5,100	5,100
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
<b>Drug Law Enforcement Total Revenue</b>	<b>177,228</b>	<b>325,607</b>	<b>325,607</b>	<b>979,077</b>	<b>299,175</b>	<b>304,650</b>	<b>310,100</b>	<b>311,175</b>	<b>311,175</b>
<b>EXPENDITURES</b>									
<b><u>Drug Law Enforcement (SR265)</u></b>									
700 Personal Services	105,524	102,142	102,142	112,574	131,210	135,834	139,750	142,898	146,680
726 Supplies	5,453	29,000	29,000	8,180	25,360	25,360	25,360	25,360	25,360
800 Other Services And Charges	259,896	134,300	134,300	338,529	106,000	106,000	106,000	106,000	106,000
970 Capital Outlay	35,301	22,000	22,000	28,420	19,500	19,500	19,500	19,500	19,500
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	44,042	0	0	0	0	0	0	0	0
<b>Drug Law Enforcement Total Expenditures</b>	<b>450,216</b>	<b>287,442</b>	<b>287,442</b>	<b>487,703</b>	<b>282,070</b>	<b>286,694</b>	<b>290,610</b>	<b>293,758</b>	<b>297,540</b>
<b>Drug Law Enforcement NET INCOME (LOSS)</b>	<b>(272,988)</b>	<b>38,165</b>	<b>38,165</b>	<b>491,374</b>	<b>17,105</b>	<b>17,956</b>	<b>19,490</b>	<b>17,417</b>	<b>13,635</b>
<b>Beginning Fund Balance</b>	<b>515,657</b>	<b>242,669</b>	<b>242,669</b>	<b>242,669</b>	<b>734,043</b>	<b>751,148</b>	<b>769,104</b>	<b>788,594</b>	<b>806,011</b>
<b>Ending Fund Balance</b>	<b>242,669</b>	<b>280,834</b>	<b>280,834</b>	<b>734,043</b>	<b>751,148</b>	<b>769,104</b>	<b>788,594</b>	<b>806,011</b>	<b>819,646</b>

## HOME INVESTMENT PARTNERSHIP PROGRAM (SRGRT278)

## STATEMENT OF OPERATIONS

Organizations	2009 Actuals	2010 Adopted	2010 Amended	2010 Adopted Estimate	2011 Adopted Proposed	2012 Adopted Forecast	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast
<b>REVENUE</b>									
<b><u>HOME INVESTMENT PARTNERSHIP PROGRAM (SRGRT278)</u></b>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
500 Intergovernmental Revenues	870,885	1,528,184	1,528,253	1,528,184	1,523,190	1,528,184	1,528,184	1,528,184	1,528,184
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	26	0	26	0	0	0	0	0	0
664 Interest And Rents	1,115	0	1,115	0	0	0	0	0	0
671 Other Revenue	38,561	50,000	38,561	50,000	20,000	30,000	30,000	30,000	30,000
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
<b>HOME INVESTMENT PARTNERSHIP PROGRAM Total</b>	<b>910,586</b>	<b>1,578,184</b>	<b>1,567,955</b>	<b>1,578,184</b>	<b>1,543,190</b>	<b>1,558,184</b>	<b>1,558,184</b>	<b>1,558,184</b>	<b>1,558,184</b>
<b>EXPENDITURES</b>									
<b><u>HOME INVESTMENT PARTNERSHIP PROGRAM (SRGRT278)</u></b>									
700 Personal Services	114,587	122,286	60,729	57,414	74,789	77,803	80,791	84,810	89,080
726 Supplies	1,696	799	799	799	0	1,515	1,530	1,545	1,560
800 Other Services And Charges	784,292	1,455,099	1,698,084	1,519,971	1,461,241	1,400,000	1,400,000	1,400,000	1,400,000
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	7,160	10,000	10,000	10,000	10,000
<b>HOME INVESTMENT PARTNERSHIP PROGRAM Total</b>	<b>900,575</b>	<b>1,578,184</b>	<b>1,759,611</b>	<b>1,578,184</b>	<b>1,543,190</b>	<b>1,489,318</b>	<b>1,492,321</b>	<b>1,496,355</b>	<b>1,500,640</b>
<b>HOME INVESTMENT PARTNERSHIP PROGRAM NET</b>	<b>10,011</b>	<b>0</b>	<b>(191,657)</b>	<b>0</b>	<b>0</b>	<b>68,866</b>	<b>65,863</b>	<b>61,829</b>	<b>57,544</b>
<b>Beginning Fund Balance</b>	<b>268</b>	<b>10,279</b>	<b>10,279</b>	<b>10,279</b>	<b>10,279</b>	<b>10,279</b>	<b>79,146</b>	<b>145,009</b>	<b>206,838</b>
<b>Ending Fund Balance</b>	<b>10,279</b>	<b>10,280</b>	<b>(181,377)</b>	<b>10,279</b>	<b>10,279</b>	<b>79,146</b>	<b>145,009</b>	<b>206,838</b>	<b>264,382</b>

**City of Grand Rapids  
LOCAL STREETS (SRSTR203)  
STATEMENT OF OPERATIONS**

Organizations	2009 Actuals	2010 Amended	2010 Adopted Estimate	2011 Adopted Proposed	2012 Adopted Forecast	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast
<b>REVENUE</b>								
<b><u>LOCAL STREETS (SRSTR203) REVENUE</u></b>								
401 Taxes	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0
500 Intergovernmental Revenues	2,704,887	2,807,757	2,807,757	2,789,271	2,770,785	2,752,299	2,733,813	2,715,327
600 Charges For Services	193,643	17,500	17,500	18,500	18,500	18,500	18,500	18,500
655 Fines And Forfeitures	0	0	0	0	0	0	0	0
664 Interest And Rents	75,451	30,000	51,700	51,700	91,500	131,250	139,200	139,200
671 Other Revenue	1,075	0	30,000	25,000	25,000	25,000	25,000	25,000
695 Other Financing Sources	2,706,771	2,500,000	2,500,000	0	0	0	0	0
<b>LOCAL STREETS (SRSTR203) Total</b>	<b>5,681,827</b>	<b>5,355,257</b>	<b>5,406,957</b>	<b>2,884,471</b>	<b>2,905,785</b>	<b>2,927,049</b>	<b>2,916,513</b>	<b>2,898,027</b>
<b>EXPENDITURES</b>								
<b><u>LOCAL STREETS (SRSTR203) EXPENDITURE</u></b>								
700 Personal Services	2,398,345	2,251,429	2,277,422	2,049,477	2,138,885	2,238,546	2,362,605	2,486,580
726 Supplies	853,394	2,225,816	1,056,223	1,088,686	1,142,863	1,156,110	1,089,799	1,126,458
800 Other Services And Charges	1,817,077	2,947,133	1,953,014	2,027,190	2,198,469	2,302,927	2,372,531	2,384,711
970 Capital Outlay	27,317	37,000	3,020	37,000	37,000	37,000	37,000	37,000
990 Debt Service	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0
999 Transfers Out	141,348	145,566	145,566	127,774	131,607	135,556	139,622	143,811
<b>LOCAL STREETS (SRSTR203) Total</b>	<b>5,237,481</b>	<b>7,606,944</b>	<b>5,435,245</b>	<b>5,330,127</b>	<b>5,648,824</b>	<b>5,870,139</b>	<b>6,001,557</b>	<b>6,178,560</b>
<b>LOCAL STREETS (SRSTR203) NET INCOME (LOSS)</b>	<b>444,346</b>	<b>(2,251,687)</b>	<b>(28,288)</b>	<b>(2,445,656)</b>	<b>(2,743,039)</b>	<b>(2,943,090)</b>	<b>(3,085,044)</b>	<b>(3,280,533)</b>
<b>Beginning Fund Balance</b>	3,020,159	3,464,505	3,464,505	3,436,217	990,561	(1,752,478)	(4,695,568)	(7,780,612)
<b>Ending Fund Balance</b>	<b>3,464,505</b>	<b>1,212,818</b>	<b>3,436,217</b>	<b>990,561</b>	<b>(1,752,478)</b>	<b>(4,695,568)</b>	<b>(7,780,612)</b>	<b>(11,061,145)</b>

City of Grand Rapids  
**MAJOR STREETS (SRSTR202)**  
**STATEMENT OF OPERATIONS**

	2009	2010	2010	2011	2012	2013	2014	2015
	Actuals	Amended	Adopted	Adopted	Adopted	Adopted	Adopted	Adopted
Organizations	Actuals	Amended	Estimate	Proposed	Forecast	Forecast	Forecast	Forecast
<b>REVENUE</b>								
<b><u>MAJOR STREETS (SRSTR202)</u></b>								
401 Taxes	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0
500 Intergovernmental Revenues	10,512,784	10,492,307	10,492,307	10,423,835	10,355,363	10,286,891	10,218,419	10,149,947
600 Charges For Services	2,098,394	1,765,200	1,735,200	1,800,000	1,815,000	1,830,000	1,830,000	1,830,000
655 Fines And Forfeitures	0	0	0	0	0	0	0	0
664 Interest And Rents	281,399	82,000	22,000	22,000	22,000	22,000	22,000	22,000
671 Other Revenue	37,868	33,000	32,500	33,000	33,000	33,000	33,000	33,000
695 Other Financing Sources	350,000	385,000	325,000	0	0	0	0	0
<b>MAJOR STREETS Total Revenue</b>	<b>13,280,445</b>	<b>12,757,507</b>	<b>12,607,007</b>	<b>12,278,835</b>	<b>12,225,363</b>	<b>12,171,891</b>	<b>12,103,419</b>	<b>12,034,947</b>
<b>EXPENDITURES</b>								
<b><u>MAJOR STREETS (SRSTR202)</u></b>								
700 Personal Services	3,202,534	4,266,416	3,971,048	4,597,362	4,784,044	4,991,606	5,244,589	5,504,644
726 Supplies	1,334,365	1,809,683	1,852,654	1,835,047	1,900,470	1,929,906	1,823,355	1,631,817
800 Other Services And Charges	2,758,814	3,704,980	3,850,741	3,806,870	3,955,712	4,042,607	4,155,845	4,279,706
970 Capital Outlay	72,321	31,500	25,050	40,500	30,000	40,500	30,000	40,000
990 Debt Service	1,059,854	1,055,385	1,055,506	1,055,885	1,055,787	892,670	826,270	824,170
996 Appropriation Lapse	0	0	0	0	0	0	0	0
999 Transfers Out	4,696,689	4,351,841	4,351,841	1,599,313	1,609,085	1,610,348	1,612,860	1,636,050
<b>MAJOR STREETS Total Expenditures</b>	<b>13,124,576</b>	<b>15,219,805</b>	<b>15,106,840</b>	<b>12,934,977</b>	<b>13,335,098</b>	<b>13,507,637</b>	<b>13,692,919</b>	<b>13,916,387</b>
<b>MAJOR STREETS NET INCOME (LOSS)</b>	<b>155,869</b>	<b>(2,462,298)</b>	<b>(2,499,833)</b>	<b>(656,142)</b>	<b>(1,109,735)</b>	<b>(1,335,746)</b>	<b>(1,589,500)</b>	<b>(1,881,440)</b>
<b>Beginning Fund Balance</b>	5,079,251	5,218,334	5,218,334	2,718,501	2,062,359	952,624	(383,122)	(1,972,622)
<i>Current year change in Inventory levels</i>	(16,786)	0	0	0	0	0	0	0
<b>Ending Fund Balance</b>	<b>5,218,334</b>	<b>2,756,036</b>	<b>2,718,501</b>	<b>2,062,359</b>	<b>952,624</b>	<b>(383,122)</b>	<b>(1,972,622)</b>	<b>(3,854,062)</b>

City of Grand Rapids  
**MICHIGAN JUSTICE TRAINING (SR216)**  
**STATEMENT OF OPERATIONS**

Organizations	2009 Actuals	2010 Adopted	2010 Amended	2010 Adopted Estimate	2011 Adopted Proposed	2012 Adopted Forecast	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast
<b>REVENUE</b>									
<i><b>Michigan Justice Training (SR216)</b></i>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
500 Intergovernmental Revenues	67,687	80,000	80,000	76,000	76,000	76,000	76,000	76,000	76,000
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	2,713	1,800	1,800	2,150	2,150	3,825	5,500	5,825	5,825
671 Other Revenue	8,970	0	0	2,980	0	0	0	0	0
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
<b>Michigan Justice Training Total Revenue</b>	<b>79,370</b>	<b>81,800</b>	<b>81,800</b>	<b>81,130</b>	<b>78,150</b>	<b>79,825</b>	<b>81,500</b>	<b>81,825</b>	<b>81,825</b>
<b>EXPENDITURES</b>									
<i><b>Michigan Justice Training (SR216)</b></i>									
700 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	53,684	80,000	80,000	72,980	76,000	76,000	76,000	76,000	76,000
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
<b>Michigan Justice Training Total Expenditures</b>	<b>53,684</b>	<b>80,000</b>	<b>80,000</b>	<b>72,980</b>	<b>76,000</b>	<b>76,000</b>	<b>76,000</b>	<b>76,000</b>	<b>76,000</b>
<b>Michigan Justice Training NET INCOME (LOSS)</b>	<b>25,686</b>	<b>1,800</b>	<b>1,800</b>	<b>8,150</b>	<b>2,150</b>	<b>3,825</b>	<b>5,500</b>	<b>5,825</b>	<b>5,825</b>
<b>Beginning Fund Balance</b>	<b>131,201</b>	<b>156,887</b>	<b>156,887</b>	<b>156,887</b>	<b>165,037</b>	<b>167,187</b>	<b>171,012</b>	<b>176,512</b>	<b>182,337</b>
<b>Ending Fund Balance</b>	<b>156,887</b>	<b>158,687</b>	<b>158,687</b>	<b>165,037</b>	<b>167,187</b>	<b>171,012</b>	<b>176,512</b>	<b>182,337</b>	<b>188,162</b>

City of Grand Rapids  
**OTHER GRANTS (SRGRT254)**  
**STATEMENT OF OPERATIONS**

Organizations	2009 Actuals	2010 Adopted	2010 Amended	2010 Adopted Estimate	2011 Adopted Proposed	2012 Adopted Forecast	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast
<b>REVENUE</b>									
<b><u>OTHER GRANTS (SRGRT254)</u></b>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
500 Intergovernmental Revenues	991,374	1,938,000	3,644,366	1,067,335	0	0	0	0	0
600 Charges For Services	0	70,000	70,000	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	6,509	0	0	3,225	3,225	5,700	8,175	8,675	8,675
671 Other Revenue	158,610	0	100,000	100,000	0	0	0	0	0
695 Other Financing Sources	0	0	0	111,084	37,813	38,979	38,685	40,235	41,140
<b>OTHER GRANTS Total Revenue</b>	<b>1,156,493</b>	<b>2,008,000</b>	<b>3,814,366</b>	<b>1,281,644</b>	<b>41,038</b>	<b>44,679</b>	<b>46,860</b>	<b>48,910</b>	<b>49,815</b>
<b>EXPENDITURES</b>									
<b><u>OTHER GRANTS (SRGRT254)</u></b>									
700 Personal Services	0	0	0	133,775	0	(0)	0	(0)	0
726 Supplies	434	0	0	3,044	0	0	0	0	0
800 Other Services And Charges	916,177	2,008,000	3,814,366	841,599	87,813	88,979	88,685	90,235	91,140
970 Capital Outlay	333,428	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
<b>OTHER GRANTS Total Expenditures</b>	<b>1,250,039</b>	<b>2,008,000</b>	<b>3,814,366</b>	<b>978,418</b>	<b>87,813</b>	<b>88,979</b>	<b>88,685</b>	<b>90,235</b>	<b>91,140</b>
<b>OTHER GRANTS NET INCOME (LOSS)</b>	<b>(93,546)</b>	<b>0</b>	<b>0</b>	<b>303,226</b>	<b>(46,775)</b>	<b>(44,300)</b>	<b>(41,825)</b>	<b>(41,325)</b>	<b>(41,325)</b>
<b>Beginning Fund Balance</b>	<b>432,765</b>	<b>339,219</b>	<b>339,219</b>	<b>339,219</b>	<b>642,445</b>	<b>595,670</b>	<b>551,370</b>	<b>509,545</b>	<b>468,220</b>
<b>Ending Fund Balance</b>	<b>339,219</b>	<b>339,219</b>	<b>339,219</b>	<b>642,445</b>	<b>595,670</b>	<b>551,370</b>	<b>509,545</b>	<b>468,220</b>	<b>426,895</b>

City of Grand Rapids  
**PARKS FUND(SRPRK)**  
**STATEMENT OF OPERATIONS**

Organizations	2009 Actuals	2010 Adopted	2010 Amended	2010 Adopted Estimate	2011 Adopted Proposed	2012 Adopted Forecast	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast
<b>REVENUE</b>									
<b><u>Parks Fund (SRPRK)</u></b>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
500 Intergovernmental Revenues	0	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
600 Charges For Services	0	2,393,781	2,444,531	2,457,225	2,412,790	2,354,520	2,364,320	2,366,920	2,373,520
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	0	8,650	8,650	4,400	2,400	2,400	2,400	2,400	2,400
671 Other Revenue	0	120,653	148,153	129,520	336,477	14,477	1,977	1,977	1,977
695 Other Financing Sources	0	5,361,664	5,176,255	4,900,871	3,930,374	3,757,306	3,914,998	4,081,621	4,266,536
<b>Parks Fund Total Revenue</b>	<b>0</b>	<b>7,924,748</b>	<b>7,817,589</b>	<b>7,532,016</b>	<b>6,722,041</b>	<b>6,168,703</b>	<b>6,323,695</b>	<b>6,492,918</b>	<b>6,684,433</b>
<b>EXPENDITURES</b>									
<b><u>Parks Fund (SRPRK)</u></b>									
700 Personal Services	0	4,787,399	4,620,892	4,605,184	3,801,854	3,351,376	3,411,827	3,481,946	3,561,800
726 Supplies	0	753,256	765,547	664,043	639,623	594,266	604,466	606,259	612,689
800 Other Services And Charges	0	1,778,989	1,836,049	1,670,793	1,653,447	1,697,380	1,768,052	1,851,281	1,942,009
970 Capital Outlay	0	45,000	45,000	46,600	70,000	70,000	70,000	70,000	70,000
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	560,104	560,104	560,104	442,409	455,681	469,351	483,432	497,935
<b>Parks Fund Total Expenditures</b>	<b>0</b>	<b>7,924,748</b>	<b>7,827,592</b>	<b>7,546,724</b>	<b>6,607,333</b>	<b>6,168,703</b>	<b>6,323,695</b>	<b>6,492,918</b>	<b>6,684,433</b>
<b>Parks Fund NET INCOME (LOSS)</b>	<b>0</b>	<b>(0)</b>	<b>(10,003)</b>	<b>(14,708)</b>	<b>114,708</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>(0)</b>
<b>Beginning Fund Balance</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(14,708)</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>
<b>Ending Fund Balance</b>	<b>0</b>	<b>(0)</b>	<b>(10,003)</b>	<b>(14,708)</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>
GOF Subsidy-Parks			3,775,454	3,704,949	3,675,047	3,687,589	3,841,702	4,004,368	4,184,961
GOF Subsidy-Pools (FY10 est. is \$39,642 for the Summer 2010 season)			815,353	670,858	85,358	0	0	0	0
GOF RRR Subsidy (for water Playgrounds only starting in FY11)			379,590	423,663	65,512	69,717	73,296	77,253	81,575
OCC Grant for RRR			205,858	101,401	104,457	0	0	0	0

Subsidy from Dept 13:

4,970,397    4,799,470    **3,825,917**    3,757,306    3,914,998    4,081,621    4,266,536

City of Grand Rapids  
**PROPERTY MANAGEMENT (SR246248)**  
**STATEMENT OF OPERATIONS**

Organizations	2009 Actuals	2010 Adopted	2010 Amended	2010 Adopted Estimate	2011 Adopted Proposed	2012 Adopted Forecast	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast
<b>REVENUE</b>									
<b><u>PROPERTY MANAGEMENT (SR246248)</u></b>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
500 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	0	0	0	1,943	101,762	101,762	101,762	101,762	101,762
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	59,529	57,201	57,201	56,485	11,150	65,085	73,660	75,385	75,385
671 Other Revenue	363,833	480,375	480,375	15,763	0	0	0	0	0
695 Other Financing Sources	0	0	0	635,000	0	0	0	0	0
<b>PROPERTY MANAGEMENT Total Revenue</b>	<b>423,363</b>	<b>537,576</b>	<b>537,576</b>	<b>709,191</b>	<b>112,912</b>	<b>166,847</b>	<b>175,422</b>	<b>177,147</b>	<b>177,147</b>
<b>EXPENDITURES</b>									
<b><u>PROPERTY MANAGEMENT (SR246248)</u></b>									
700 Personal Services	53,102	97,611	109,146	109,597	114,285	118,825	122,894	128,502	134,606
726 Supplies	78	430	430	0	0	0	0	0	0
800 Other Services And Charges	87,285	147,431	147,431	36,436	121,345	14,848	14,987	15,251	15,489
970 Capital Outlay	615,895	0	0	1,260	1,000	1,000	1,000	1,000	1,000
990 Debt Service	0	72,728	72,728	8,421	40,378	40,147	39,864	44,492	44,005
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	75,593	12,086	12,086	12,086	0	0	0	0	0
<b>PROPERTY MANAGEMENT Total Expenditures</b>	<b>831,954</b>	<b>330,286</b>	<b>341,821</b>	<b>167,800</b>	<b>277,008</b>	<b>174,820</b>	<b>178,745</b>	<b>189,245</b>	<b>195,100</b>
<b>PROPERTY MANAGEMENT NET INCOME (LOSS)</b>	<b>(408,591)</b>	<b>207,290</b>	<b>195,755</b>	<b>541,391</b>	<b>(164,096)</b>	<b>(7,973)</b>	<b>(3,323)</b>	<b>(12,098)</b>	<b>(17,953)</b>
<b>Beginning Fund Balance</b>	<b>800,581</b>	<b>391,990</b>	<b>391,990</b>	<b>391,990</b>	<b>933,381</b>	<b>769,285</b>	<b>761,313</b>	<b>757,990</b>	<b>745,891</b>
<b>Ending Fund Balance</b>	<b>391,990</b>	<b>599,280</b>	<b>587,745</b>	<b>933,381</b>	<b>769,285</b>	<b>761,313</b>	<b>757,990</b>	<b>745,891</b>	<b>727,939</b>

**City of Grand Rapids  
Public Library (SRLIB)  
STATEMENT OF OPERATIONS**

Organizations	2009 Actuals	2010 Adopted	2010 Amended	2010 Adopted Estimate	2011 Adopted Proposed	2012 Adopted Forecast	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast
<b>REVENUE</b>									
<i>Public Library (SRLIB)</i>									
401 Taxes	11,282,454	11,175,272	11,175,272	11,030,498	10,911,906	11,285,126	11,717,212	12,060,670	12,420,870
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
500 Intergovernmental Revenues	559,633	397,000	397,000	351,295	411,400	411,400	411,400	411,400	411,400
600 Charges For Services	208,806	207,900	207,900	108,000	19,000	120,000	120,000	120,000	120,000
655 Fines And Forfeitures	205,320	230,000	230,000	200,000	230,000	235,000	240,000	245,000	250,000
664 Interest And Rents	236,285	147,000	147,000	141,600	141,600	250,500	359,400	381,175	381,175
671 Other Revenue	(402)	0	0	15,000	15,000	18,000	18,000	18,500	18,500
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
<b>Public Library Total Revenue</b>	<b>12,492,097</b>	<b>12,157,172</b>	<b>12,157,172</b>	<b>11,846,393</b>	<b>11,728,906</b>	<b>12,320,026</b>	<b>12,866,012</b>	<b>13,236,745</b>	<b>13,601,945</b>
<b>EXPENDITURES</b>									
<i>Public Library (SRLIB)</i>									
700 Personal Services	6,450,052	6,739,001	6,739,001	6,733,420	6,825,418	7,363,605	7,589,749	7,890,490	8,139,157
726 Supplies	110,868	113,800	113,800	110,680	115,900	118,000	120,500	122,900	125,100
800 Other Services And Charges	1,532,816	1,627,288	1,627,288	1,497,300	1,547,853	1,592,248	1,622,703	1,642,365	1,630,566
970 Capital Outlay	1,779,371	1,531,340	1,531,340	1,338,250	1,382,000	1,298,000	1,310,000	1,324,000	1,337,000
990 Debt Service	300	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	1,916,103	2,096,261	2,096,261	2,096,261	2,040,982	2,105,232	2,165,127	2,234,828	2,303,591
<b>Public Library Total Expenditures</b>	<b>11,789,509</b>	<b>12,107,690</b>	<b>12,107,690</b>	<b>11,775,911</b>	<b>11,912,153</b>	<b>12,477,085</b>	<b>12,808,079</b>	<b>13,214,583</b>	<b>13,535,414</b>
<b>Public Library NET INCOME (LOSS)</b>	<b>702,588</b>	<b>49,482</b>	<b>49,482</b>	<b>70,482</b>	<b>(183,247)</b>	<b>(157,059)</b>	<b>57,933</b>	<b>22,162</b>	<b>66,531</b>
<b>Beginning Fund Balance</b>	<b>4,019,058</b>	<b>4,721,646</b>	<b>4,721,646</b>	<b>4,721,646</b>	<b>4,792,128</b>	<b>4,608,881</b>	<b>4,451,822</b>	<b>4,509,755</b>	<b>4,531,917</b>
<b>Ending Fund Balance</b>	<b>4,721,646</b>	<b>4,771,128</b>	<b>4,771,128</b>	<b>4,792,128</b>	<b>4,608,881</b>	<b>4,451,822</b>	<b>4,509,755</b>	<b>4,531,917</b>	<b>4,598,448</b>

City of Grand Rapids  
**RECEIVERSHIP (SR246245)**  
**STATEMENT OF OPERATIONS**

Organizations	2009 Actuals	2010 Adopted	2010 Amended	2010 Adopted Estimate	2011 Adopted Proposed	2012 Adopted Forecast	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast
<b>REVENUE</b>									
<b><u>RECEIVERSHIP (SR246245)</u></b>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
500 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	0	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	872	0	0	0	0	0	0	0	0
671 Other Revenue	25,243	40,800	40,800	40,000	40,000	40,000	40,000	40,000	40,000
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
<b>RECEIVERSHIP Total Revenue</b>	<b>26,115</b>	<b>40,800</b>	<b>40,800</b>	<b>40,000</b>	<b>40,000</b>	<b>40,000</b>	<b>40,000</b>	<b>40,000</b>	<b>40,000</b>
<b>EXPENDITURES</b>									
<b><u>RECEIVERSHIP (SR246245)</u></b>									
700 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	3,977	45,000	45,000	40,000	40,000	40,000	40,000	40,000	40,000
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
<b>RECEIVERSHIP Total Expenditures</b>	<b>3,977</b>	<b>45,000</b>	<b>45,000</b>	<b>40,000</b>	<b>40,000</b>	<b>40,000</b>	<b>40,000</b>	<b>40,000</b>	<b>40,000</b>
<b>RECEIVERSHIP NET INCOME (LOSS)</b>	<b>22,139</b>	<b>(4,200)</b>	<b>(4,200)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Beginning Fund Balance</b>	<b>51,332</b>	<b>73,471</b>	<b>73,471</b>	<b>73,471</b>	<b>73,471</b>	<b>73,471</b>	<b>73,471</b>	<b>73,471</b>	<b>73,471</b>
<b>Ending Fund Balance</b>	<b>73,471</b>	<b>69,271</b>	<b>69,271</b>	<b>73,471</b>	<b>73,471</b>	<b>73,471</b>	<b>73,471</b>	<b>73,471</b>	<b>73,471</b>

**City of Grand Rapids**  
**REFUSE COLLECTION (SR226226)**  
**STATEMENT OF OPERATIONS**

Organizations	2009	2010	2010	2011	2012	2013	2014	2015
	Actuals	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
<b>REVENUE</b>								
<b><u>REFUSE COLLECTION (SR226226) REVENUE</u></b>								
401 Taxes	7,306,103	7,822,024	7,753,319	7,667,420	7,928,907	8,231,808	8,472,629	8,724,356
450 Licenses And Permits	0	0	0	0	0	0	0	0
500 Intergovernmental Revenues	0	0	0	0	0	0	0	0
600 Charges For Services	5,033,496	5,605,373	5,259,052	5,274,827	5,823,432	5,873,797	5,951,051	6,004,347
655 Fines And Forfeitures	0	0	0	0	0	0	0	0
664 Interest And Rents	156,131	140,000	98,250	98,250	173,850	249,450	264,550	264,550
671 Other Revenue	(603)	25	0	0	0	0	0	0
695 Other Financing Sources	0	0	0	0	0	0	0	0
<b><i>REFUSE COLLECTION (SR226226) Total</i></b>	<b>12,495,127</b>	<b>13,567,422</b>	<b>13,110,621</b>	<b>13,040,497</b>	<b>13,926,189</b>	<b>14,355,055</b>	<b>14,688,230</b>	<b>14,993,253</b>
<b>EXPENDITURES</b>								
<b><u>REFUSE COLLECTION (SR226226) EXPENDITURE</u></b>								
700 Personal Services	4,616,811	4,747,508	4,458,038	4,401,806	4,604,026	4,793,441	5,037,455	5,291,263
726 Supplies	586,545	853,499	486,456	536,431	553,478	571,838	590,692	610,168
800 Other Services And Charges	7,124,637	8,117,880	7,643,084	8,212,659	8,273,959	8,397,766	8,434,290	8,537,420
970 Capital Outlay	4,054	128,000	31,500	131,500	31,715	31,937	32,166	32,403
990 Debt Service	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0
999 Transfers Out	258,403	279,870	288,266	263,789	271,703	279,854	288,249	296,897
<b><i>REFUSE COLLECTION (SR226226) Total</i></b>	<b>12,590,451</b>	<b>14,126,757</b>	<b>12,907,344</b>	<b>13,546,185</b>	<b>13,734,881</b>	<b>14,074,836</b>	<b>14,382,852</b>	<b>14,768,151</b>
<b><i>REFUSE COLLECTION (SR226226) NET INCOME (LOSS)</i></b>	<b>(95,323)</b>	<b>(559,335)</b>	<b>203,277</b>	<b>(505,688)</b>	<b>191,308</b>	<b>280,219</b>	<b>305,378</b>	<b>225,102</b>
<b><i>Beginning Fund Balance</i></b>	<b>3,357,719</b>	<b>3,262,396</b>	<b>3,262,396</b>	<b>3,465,673</b>	<b>2,959,985</b>	<b>3,151,293</b>	<b>3,431,512</b>	<b>3,736,890</b>
<b><i>Ending Fund Balance</i></b>	<b>3,262,396</b>	<b>2,703,061</b>	<b>3,465,673</b>	<b>2,959,985</b>	<b>3,151,293</b>	<b>3,431,512</b>	<b>3,736,890</b>	<b>3,961,992</b>
Special tax millage rate per fiscal year (max. 3.0 mills)	1.67	1.80	1.80	1.80	1.80	1.80	1.80	1.80

City of Grand Rapids  
**SIDEWALK REPAIR (SR256)**  
**STATEMENT OF OPERATIONS**

Organizations	2009 Actuals	2010 Adopted	2010 Amended	2010 Adopted Estimate	2011 Adopted Proposed	2012 Adopted Forecast	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast
<b>REVENUE</b>									
<i><b>Sidewalk Repair (SR256)</b></i>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	460,988	482,850	482,850	522,680	540,550	578,075	586,600	618,800	648,700
500 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	794,462	843,850	843,850	830,300	830,300	830,300	830,300	830,300	830,300
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	12,003	8,000	8,000	6,550	6,550	11,600	16,650	17,675	17,675
671 Other Revenue	(6,040)	16,000	16,000	16,003	22,000	22,000	22,000	22,000	22,000
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
<b>Sidewalk Repair Total Revenue</b>	<b>1,261,413</b>	<b>1,350,700</b>	<b>1,350,700</b>	<b>1,375,533</b>	<b>1,399,400</b>	<b>1,441,975</b>	<b>1,455,550</b>	<b>1,488,775</b>	<b>1,518,675</b>
<b>EXPENDITURES</b>									
<i><b>Sidewalk Repair (SR256)</b></i>									
700 Personal Services	480,571	532,008	532,008	491,226	488,559	509,289	529,171	555,326	583,327
726 Supplies	5,355	7,000	7,000	7,000	7,100	7,200	7,300	7,400	7,500
800 Other Services And Charges	753,832	894,062	894,062	891,879	862,032	863,669	864,705	866,613	868,555
970 Capital Outlay	258	14,700	14,700	5,000	7,300	1,800	6,800	300	6,300
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	43,835	49,998	49,998	49,998	57,227	58,944	60,712	62,533	64,409
<b>Sidewalk Repair Total Expenditures</b>	<b>1,283,852</b>	<b>1,497,768</b>	<b>1,497,768</b>	<b>1,445,103</b>	<b>1,422,218</b>	<b>1,440,903</b>	<b>1,468,688</b>	<b>1,492,172</b>	<b>1,530,092</b>
<b>Sidewalk Repair NET INCOME (LOSS)</b>	<b>(22,439)</b>	<b>(147,068)</b>	<b>(147,068)</b>	<b>(69,570)</b>	<b>(22,818)</b>	<b>1,072</b>	<b>(13,138)</b>	<b>(3,397)</b>	<b>(11,417)</b>
<b>Beginning Fund Balance</b>	<b>444,078</b>	<b>421,639</b>	<b>421,639</b>	<b>421,639</b>	<b>352,069</b>	<b>329,251</b>	<b>330,323</b>	<b>317,185</b>	<b>313,789</b>
<b>Ending Fund Balance</b>	<b>421,639</b>	<b>274,571</b>	<b>274,571</b>	<b>352,069</b>	<b>329,251</b>	<b>330,323</b>	<b>317,185</b>	<b>313,789</b>	<b>302,372</b>

City of Grand Rapids  
**VEHICLE STORAGE FACILITY (SR235)**  
**STATEMENT OF OPERATIONS**

Organizations	2009 Actuals	2010 Adopted	2010 Amended	2010 Adopted Estimate	2011 Adopted Proposed	2012 Adopted Forecast	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast
<b>REVENUE</b>									
<b><u>Vehicle Storage Facility (SR235)</u></b>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
500 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	612,032	683,068	683,068	539,600	539,317	555,497	572,162	589,326	607,006
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	10,818	9,000	9,000	3,150	3,150	5,550	7,975	8,450	8,450
671 Other Revenue	(6,336)	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
<b>Vehicle Storage Facility Total Revenue</b>	<b>616,514</b>	<b>692,068</b>	<b>692,068</b>	<b>542,750</b>	<b>542,467</b>	<b>561,047</b>	<b>580,137</b>	<b>597,776</b>	<b>615,456</b>
<b>EXPENDITURES</b>									
<b><u>Vehicle Storage Facility (SR235)</u></b>									
700 Personal Services	97,891	167,851	149,067	101,068	107,785	111,913	116,208	121,606	127,348
726 Supplies	1,962	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000
800 Other Services And Charges	392,721	407,808	407,808	375,815	394,323	404,741	416,296	427,854	440,861
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	24,852	352,835	352,835	352,835	16,777	17,281	17,799	18,333	18,883
<b>Vehicle Storage Facility Total Expenditures</b>	<b>517,427</b>	<b>930,494</b>	<b>911,710</b>	<b>831,718</b>	<b>520,885</b>	<b>535,935</b>	<b>552,303</b>	<b>569,793</b>	<b>589,092</b>
<b>Vehicle Storage Facility NET INCOME (LOSS)</b>	<b>99,087</b>	<b>(238,426)</b>	<b>(219,642)</b>	<b>(288,968)</b>	<b>21,582</b>	<b>25,112</b>	<b>27,834</b>	<b>27,983</b>	<b>26,364</b>
<b>Beginning Fund Balance</b>	<b>356,453</b>	<b>455,540</b>	<b>455,540</b>	<b>455,540</b>	<b>166,572</b>	<b>188,154</b>	<b>213,266</b>	<b>241,100</b>	<b>269,083</b>
<b>Ending Fund Balance</b>	<b>455,540</b>	<b>217,114</b>	<b>235,898</b>	<b>166,572</b>	<b>188,154</b>	<b>213,266</b>	<b>241,100</b>	<b>269,083</b>	<b>295,447</b>

City of Grand Rapids  
CEMETERY PERPETUAL CARE (PFCEM)  
STATEMENT OF OPERATIONS

Organizations	2009 Actuals	2010 Adopted	2010 Amended	2010 Adopted Estimate	2011 Adopted Proposed	2012 Adopted Forecast	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast
<b>REVENUE</b>									
<b><i>Cemetery Perpetual Care (PFCEM)</i></b>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
500 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	45,895	50,230	50,230	27,000	49,162	50,145	51,148	52,171	53,214
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	104,365	75,000	75,000	80,000	80,000	141,700	203,300	215,600	215,600
671 Other Revenue	0	0	0	0	0	0	0	0	0
695 Other Financing Sources	92,510	97,368	97,368	91,679	93,332	95,198	97,101	99,082	101,022
<b><i>Cemetery Perpetual Care Total Revenue</i></b>	<b>242,770</b>	<b>222,598</b>	<b>222,598</b>	<b>198,679</b>	<b>222,494</b>	<b>287,043</b>	<b>351,549</b>	<b>366,853</b>	<b>369,836</b>
<b>EXPENDITURES</b>									
<b><i>Cemetery Perpetual Care (PFCEM)</i></b>									
700 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	0	0	0	0	0	0	0	0	0
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	270,131	90,000	102,600	107,600	244,230	308,320	376,573	390,351	387,394
<b><i>Cemetery Perpetual Care Total Expenditures</i></b>	<b>270,131</b>	<b>90,000</b>	<b>102,600</b>	<b>107,600</b>	<b>244,230</b>	<b>308,320</b>	<b>376,573</b>	<b>390,351</b>	<b>387,394</b>
<b><i>Cemetery Perpetual Care NET INCOME (LOSS)</i></b>	<b>(27,361)</b>	<b>132,598</b>	<b>119,998</b>	<b>91,079</b>	<b>(21,736)</b>	<b>(21,277)</b>	<b>(25,024)</b>	<b>(23,498)</b>	<b>(17,558)</b>
<b><i>Beginning Fund Balance</i></b>	<b>3,771,707</b>	<b>3,744,346</b>	<b>3,744,346</b>	<b>3,744,346</b>	<b>3,835,425</b>	<b>3,813,689</b>	<b>3,792,412</b>	<b>3,767,388</b>	<b>3,743,890</b>
<b><i>Ending Fund Balance</i></b>	<b>3,744,346</b>	<b>3,876,944</b>	<b>3,864,344</b>	<b>3,835,425</b>	<b>3,813,689</b>	<b>3,792,412</b>	<b>3,767,388</b>	<b>3,743,890</b>	<b>3,726,332</b>
<i>Undesignated</i>	1,023,484								
<i>Perpetual Care</i>	2,701,900								
<i>Inventory</i>	18,962								

**City of Grand Rapids  
CAPITAL RESERVE (CPGCP403)  
STATEMENT OF OPERATIONS**

	2010			FIVE YEAR CAPITAL PROGRAM				
	2009 Actuals	2010 Amended	2010 Adopted Estimate	2011 Proposed	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast
<b>REVENUES:</b>								
Property Tax	\$ 5,469,187	\$ 5,431,628	\$ 5,387,499	\$ 5,328,638	\$ 5,509,658	\$ 5,720,005	\$ 5,887,242	\$ 6,062,052
Income Tax	2,125,497	1,999,662	1,954,346	1,964,118	1,983,759	2,013,516	2,053,786	2,105,164
CFOF: From Cemeteries Operating Fund	144,839	142,403	142,403	144,230	141,620	143,273	144,751	146,199
Property Management Subfund	20,000	-	-	-	-	-	-	-
Grant Close-outs	-	-	-	-	-	-	-	-
Interest on Investments	192,279	145,000	2,400	15,000	15,000	34,500	49,500	52,500
Bond Proceeds - Refunding	5,745,100	-	-	-	-	-	-	-
Special Assessments	-	-	-	-	-	-	-	-
	<u>13,696,902</u>	<u>7,718,693</u>	<u>7,486,648</u>	<u>7,451,986</u>	<u>7,650,037</u>	<u>7,911,294</u>	<u>8,135,279</u>	<u>8,365,915</u>
<b>EXPENDITURES:</b>								
Debt Obligations (fiscal year completed)								
- GR Building Authority FY1997-2010 Richmond & Briggs Pools	264,410	276,915	276,915	-	-	-	-	-
- Kent County Drain FY1997-2009 - Grand River Floodwalls	313,805	-	-	-	-	-	-	-
- Kent County Drain FY2000-2011 - Grand River Floodwalls	246,311	125,983	125,983	127,203	-	-	-	-
- Kent County Drain 2003 (FY2015) - Silver Creek	502,267	498,816	498,816	502,432	500,786	501,640	505,125	303,374
- Kent County Drain 2008 (FY2021) - Floodwalls	140,335	559,078	559,078	578,137	712,663	720,241	726,989	728,549
- GR Building Authority FY1999-2019 Archive Center Phase I	131,268	-	-	-	-	-	-	-
- GR Building Authority FY2000-FY2021 - Police Facilities	2,077,663	1,193,660	1,193,660	1,198,647	-	-	-	-
- GR Building Authority FY2002-2022 - Archive Center Phase II	256,174	256,134	256,134	260,759	259,818	263,519	256,919	260,169
- GR Building Authority FY2003-2013 Fire Stations & MLK Pool	97,290	97,674	97,674	28,813	28,668	28,456	-	-
- GR Building Authority FY2009-2021 Archive Center Phase I	-	148,242	148,242	144,187	136,500	148,388	144,788	146,113
- GR Building Authority FY2010-FY2021 - Police Facilities	-	780,866	780,866	786,437	1,971,625	1,992,363	1,978,263	1,978,038
- Capital Imp. Bonds FY2007 (2018) - Repairs to Museum	183,650	183,550	183,550	183,250	182,750	182,050	181,150	180,050
- Capital Imp. Bonds FY2007 (2028) Wealthy St. Conduit	58,652	57,687	57,687	57,360	61,270	60,717	60,139	58,896
- Capital Imp. Bonds FY2007 Fulton St. Cemetery	144,919	142,403	142,403	144,230	141,620	143,273	144,751	141,794
- 2009 Capital Improvement bonds (BAB's)	-	-	21,369	136,537	135,556	144,277	142,717	145,810
61st District Court 2004/5 (2026) Long term Courthouse lease	1,446,927	1,448,698	1,448,698	1,447,716	1,450,607	1,454,803	1,454,737	1,455,418
Human Services Complex - ACSET	15,391	184,692	184,692	184,692	184,692	184,692	184,692	184,692
Bonds - Refunding	5,853,312	-	-	-	-	-	-	-
Transfers to General Operating Fund - BA #20	426,242	-	-	-	-	-	-	-
Transfers to General Operating Fund - BA #21	293,389	-	-	-	-	-	-	-
Transfers to General Operating Fund - Income Tax	-	828,295	828,295	-	-	-	-	-
Transfers to General Operating Fund - FY2011	-	-	-	700,000	-	-	-	-
Transfers to Capital - Other projects (see Appendix C)	-	-	-	-	1,900,000	2,000,000	2,400,000	2,800,000
- Stormwater	100,000	100,000	100,000	50,000	-	-	-	-
- Sidewalks	130,000	120,000	120,000	90,000	-	-	-	-
- Facilities Management	625,000	-	-	55,000	-	-	-	-
- Fire	200,000	78,000	78,000	-	-	-	-	-
- Parking Services	24,000	-	-	-	-	-	-	-
- Parks & Recreation	410,000	75,000	75,000	-	-	-	-	-
- Police	258,000	158,000	158,000	50,000	-	-	-	-
- Street Lighting	-	-	-	190,000	-	-	-	-
- Engineering	1,540,000	405,000	405,000	340,000	-	-	-	-
	<u>15,739,005</u>	<u>7,718,693</u>	<u>7,740,062</u>	<u>7,255,400</u>	<u>7,666,555</u>	<u>7,824,419</u>	<u>8,180,270</u>	<u>8,382,903</u>
Operating Excess (Deficiency)	(2,042,103)	(0)	(253,414)	196,586	(16,518)	86,875	(44,991)	(16,988)
Fund Balance, beginning of year	2,117,264	75,161	75,161	(178,253)	18,333	1,815	88,690	43,699
Fund Balance, end of year (cumulative)	<u>\$ 75,161</u>	<u>\$ 75,161</u>	<u>\$ (178,253)</u>	<u>\$ 18,333</u>	<u>\$ 1,815</u>	<u>\$ 88,690</u>	<u>\$ 43,699</u>	<u>\$ 26,711</u>

City of Grand Rapids  
**CAPITAL IMPROVEMENT (CPGCP401)**  
**STATEMENT OF OPERATIONS**

Organizations	2009	2010	2010	2010	2011	2012	2013	2014	2015
	Actuals	Adopted	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
<b>REVENUE</b>									
<b><u>CAPITAL IMPROVEMENT (CPGCP401)</u></b>									
401 Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
500 Intergovernmental Revenues	1,471,707	0	0	232,580	0	0	0	0	0
600 Charges For Services	950	0	0	0	0	0	0	0	0
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	20,599	0	0	9,579	0	0	0	0	0
671 Other Revenue	330,289	0	5,000	40,706	0	0	0	0	0
695 Other Financing Sources	4,292,000	936,000	1,485,585	3,445,585	775,000	1,900,000	2,000,000	2,400,000	2,800,000
<b><i>CAPITAL IMPROVEMENT Total Revenue</i></b>	<b>6,115,546</b>	<b>936,000</b>	<b>1,490,585</b>	<b>3,728,450</b>	<b>775,000</b>	<b>1,900,000</b>	<b>2,000,000</b>	<b>2,400,000</b>	<b>2,800,000</b>
<b>EXPENDITURES</b>									
<b><u>CAPITAL IMPROVEMENT (CPGCP401)</u></b>									
700 Personal Services	214	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	132,815	0	0	689,585	0	0	0	0	0
970 Capital Outlay	5,067,959	936,000	1,206,000	2,761,000	775,000	4,415,000	6,410,000	3,904,000	4,710,000
990 Debt Service	2,592	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	1,788,438	0	284,585	0	0	0	0	0	0
<b><i>CAPITAL IMPROVEMENT Total Expenditures</i></b>	<b>6,992,019</b>	<b>936,000</b>	<b>1,490,585</b>	<b>3,450,585</b>	<b>775,000</b>	<b>4,415,000</b>	<b>6,410,000</b>	<b>3,904,000</b>	<b>4,710,000</b>
<b><i>CAPITAL IMPROVEMENT NET INCOME (LOSS)</i></b>	<b>(876,473)</b>	<b>0</b>	<b>0</b>	<b>277,865</b>	<b>0</b>	<b>(2,515,000)</b>	<b>(4,410,000)</b>	<b>(1,504,000)</b>	<b>(1,910,000)</b>
<b><i>Beginning Fund Balance</i></b>	<b>\$ 6,978,255</b>	<b>\$ 6,101,782</b>	<b>\$ 6,101,782</b>	<b>\$ 6,101,782</b>	<b>\$ 4,905,877</b>	<b>\$ (0)</b>	<b>\$ (2,515,000)</b>	<b>\$ (6,925,000)</b>	<b>\$ (8,429,000)</b>
<b><i>Costs incurred on previous approved projects</i></b>				1,473,770					
<b><i>Reserve for Long Term Receivables and Project Completion</i></b>					4,905,877				
<b><i>Ending Fund Balance (Reserved)</i></b>	<b>\$ 6,101,782</b>			<b>\$ 4,905,877</b>	<b>\$ (0)</b>	<b>\$ (2,515,000)</b>	<b>\$ (6,925,000)</b>	<b>\$ (8,429,000)</b>	<b>\$ (10,339,000)</b>

City of Grand Rapids  
STREETS-CAPITAL PROJECTS (CPGCP405)  
STATEMENT OF OPERATIONS

Organizations	2009	2010	2010	2011	2012	2013	2014	2015
	Actuals	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
<b>REVENUE</b>								
<b><u>STREETS-CAPITAL PROJECTS (CPGCP405)</u></b>								
500 Intergovernmental Revenues	674,392	72,072	72,072	1,080,000	1,898,000	1,008,000	1,370,500	525,000
664 Interest And Rents	120,370	0	0	0	0	0	0	0
671 Other Revenue	200,834	103,000	103,000	0	0	0	0	0
695 Other Financing Sources	2,158,823	1,919,585	1,919,585	910,000	2,960,000	3,475,000	3,250,000	4,330,000
<b>STREETS-CAPITAL PROJECTS Total Revenue</b>	<b>3,154,419</b>	<b>2,094,657</b>	<b>2,094,657</b>	<b>1,990,000</b>	<b>4,858,000</b>	<b>4,483,000</b>	<b>4,620,500</b>	<b>4,855,000</b>
<b>EXPENDITURES</b>								
<b><u>STREETS-CAPITAL PROJECTS (CPGCP405)</u></b>								
700 Personal Services	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0
800 Other Services And Charges	0	0	0	0	0	0	0	0
970 Capital Outlay	6,061,785	1,967,585	5,815,585	1,990,000	5,823,000	5,160,000	5,070,000	5,795,000
990 Debt Service	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0
<b>STREETS-CAPITAL PROJECTS Total Expenditures</b>	<b>6,061,785</b>	<b>1,967,585</b>	<b>5,815,585</b>	<b>1,990,000</b>	<b>5,823,000</b>	<b>5,160,000</b>	<b>5,070,000</b>	<b>5,795,000</b>
<b>STREETS-CAPITAL PROJECTS NET INCOME (LOSS)</b>	<b>(2,907,366)</b>	<b>127,072</b>	<b>(3,720,928)</b>	<b>0</b>	<b>(965,000)</b>	<b>(677,000)</b>	<b>(449,500)</b>	<b>(940,000)</b>
<i>Reserve for Unrealized Revenue for Projects</i>	0	1,337,120	1,337,120	0	0	0	0	0
<i>Reserve for Uncompleted Capital Projects</i>	0	(11,004,976)	(11,004,976)	0	0	0	0	0
<i>Anticipated Savings from Project Completions</i>	0	0	3,498,000	0	965,000	677,000	449,500	940,000
<b>Beginning Fund Balance</b>	12,817,979	9,910,613	9,910,613	19,829	19,829	19,829	19,829	19,829
<b>Ending Fund Balance</b>	9,910,613	369,829	19,829	19,829	19,829	19,829	19,829	19,829

**City of Grand Rapids**  
**DEBT RETIREMENT FUND (DS324324)**  
**STATEMENT OF OPERATIONS**

Organizations	2009 Actuals	2010 Amended	2010 Adopted Estimate	2011 Adopted Proposed	2012 Adopted Forecast	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast
<b>REVENUE</b>								
695 Other Financing Sources (Transfer from Major Street Fund)	1,351,668	1,341,065	1,341,065	1,347,103	1,349,310	1,342,779	1,337,265	1,352,188
<b>DEBT RETIREMENT Total Revenue</b>	<b>1,351,668</b>	<b>1,341,065</b>	<b>1,341,065</b>	<b>1,347,103</b>	<b>1,349,310</b>	<b>1,342,779</b>	<b>1,337,265</b>	<b>1,352,188</b>
<b>EXPENDITURES</b>								
991 Principal	975,000	1,010,000	1,010,000	1,065,000	1,120,000	1,170,000	1,225,000	1,305,000
995 Interest and Paying Agent Fees	376,668	331,065	331,065	282,103	229,310	172,779	112,265	47,188
<b>DEBT RETIREMENT Total Expenditures</b>	<b>1,351,668</b>	<b>1,341,065</b>	<b>1,341,065</b>	<b>1,347,103</b>	<b>1,349,310</b>	<b>1,342,779</b>	<b>1,337,265</b>	<b>1,352,188</b>
<b>DEBT RETIREMENT NET INCOME (LOSS)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Beginning Fund Balance</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Ending Fund Balance</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**City of Grand Rapids**  
**AUTO PARKING OPERATING (ENAPS585)**  
**STATEMENT OF OPERATIONS**

Organizations	2009	2010	2010	2011	2012	2013	2014	2015
	Actuals	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
<b>REVENUE</b>								
<b><u>AUTO PARKING OPERATING (ENAPS585) REVENUE</u></b>								
401 Taxes	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0
500 Intergovernmental Revenues	0	0	0	0	0	0	0	0
600 Charges For Services	10,432,896	11,480,265	9,162,508	10,939,690	11,342,662	11,711,634	11,778,643	11,624,513
655 Fines And Forfeitures	0	0	0	0	0	0	0	0
664 Interest And Rents	480,866	460,644	324,051	324,051	494,944	665,853	701,780	704,001
671 Other Revenue	1,896,880	0	0	0	0	0	0	0
695 Other Financing Sources	0	0	0	0	0	0	0	0
<b><i>AUTO PARKING OPERATING (ENAPS585) Total</i></b>	<b>12,810,642</b>	<b>11,940,909</b>	<b>9,486,559</b>	<b>11,263,741</b>	<b>11,837,606</b>	<b>12,377,487</b>	<b>12,480,423</b>	<b>12,328,514</b>
<b>EXPENSE</b>								
<b><u>AUTO PARKING OPERATING (ENAPS585) EXPENDITURE</u></b>								
700 Personal Services	2,860,903	2,919,392	2,888,374	2,347,225	2,427,671	2,515,734	2,621,790	2,733,689
726 Supplies	134,176	130,001	110,520	113,168	113,168	113,168	113,168	113,168
800 Other Services And Charges	3,086,539	4,231,818	3,103,967	3,417,600	3,509,292	3,655,675	3,787,306	3,937,287
970 Capital Outlay	1,419	14,450	14,450	29,000	14,000	14,000	14,000	14,000
990 Debt Service	1,178,915	1,492,107	1,492,107	2,276,574	2,303,647	2,214,875	2,120,946	2,049,524
996 Appropriation Lapse	0	(215,000)	0	(87,500)	(89,600)	(91,200)	(92,900)	(95,000)
999 Transfers Out	396,445	364,433	364,433	563,361	580,262	597,670	615,600	634,068
<b><i>AUTO PARKING OPERATING (ENAPS585) Total</i></b>	<b>7,658,397</b>	<b>8,937,201</b>	<b>7,973,851</b>	<b>8,659,428</b>	<b>8,858,440</b>	<b>9,019,922</b>	<b>9,179,910</b>	<b>9,386,736</b>
<b><i>AUTO PARKING NET OPERATING INCOME (LOSS)</i></b>	<b>5,152,245</b>	<b>3,003,708</b>	<b>1,512,708</b>	<b>2,604,313</b>	<b>2,979,166</b>	<b>3,357,565</b>	<b>3,300,513</b>	<b>2,941,778</b>
Depreciation removed from above expense	1,550,684	1,230,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000

**City of Grand Rapids**  
**AUTO PARKING OPERATING (ENAPS585)**  
**STATEMENT OF OPERATIONS**

Organizations	2009 Actuals	2010 Amended	2010 Adopted Estimate	2011 Adopted Proposed	2012 Adopted Forecast	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast
<b>Working Capital, Beginning of year</b>	12,267,972	16,746,097	16,746,097	16,082,916	15,762,860	15,297,422	15,572,121	15,607,634
<b>Additions:</b>								
<b>Net Income (Loss)</b>	5,152,245	3,003,708	1,512,708	2,604,313	2,979,166	3,357,565	3,300,513	2,941,778
<b>Bond Proceeds</b>	8,820,631	9,305,000		9,305,000				
<b>State Grant Revenue - Dash Bus</b>		208,000		208,000				
<b>Total Additions</b>	13,972,876	12,516,708	1,512,708	12,117,313	2,979,166	3,357,565	3,300,513	2,941,778
<b>Deductions:</b>								
<b>Transfers to Capital Outlay</b>	8,442,917	10,902,384	952,000	10,118,000	1,146,000	690,000	985,000	680,000
<b>Transfers to G.R. Building Authority (Principal payments)</b>	1,051,834	1,223,889	1,223,889	2,319,369	2,298,604	2,392,866	2,280,000	2,365,000
<b>Total Deductions</b>	9,494,751	12,126,273	2,175,889	12,437,369	3,444,604	3,082,866	3,265,000	3,045,000
<b>Ending Fund Balance</b>	16,746,097	17,136,532	16,082,916	15,762,860	15,297,422	15,572,121	15,607,634	15,504,412
Note:								
Payment to G.O.F. for Gov't Center Ramp - Principal	0	0	0	1,070,000	1,120,000	1,165,000	1,350,000	1,400,000
Payment to G.O.F. for Gov't Center Ramp - Interest	0	0	0	486,644	445,200	400,400	353,800	299,800
Total Payment to G.O.F. (included in above statements)	0	0	0	1,556,644	1,565,200	1,565,400	1,703,800	1,699,800

City of Grand Rapids  
**BELKNAP ICE ARENA (EN578)**  
**PRO-FORMA STATEMENT OF OPERATIONS**

Organizations	2009 Actuals	2010 Adopted	2010 Amended	2010 Adopted Estimate	2011 Adopted Proposed	2012 Adopted Forecast	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast
<b>REVENUE</b>									
<b><i>Belknap Ice Arena (EN578)</i></b>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
500 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	899,456	851,500	851,500	851,500	877,045	903,357	930,458	958,371	987,121
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	4,383	5,000	5,000	3,650	3,650	6,475	9,300	9,850	9,850
671 Other Revenue	0	7,500	7,500	7,500	7,725	7,957	8,195	8,441	8,695
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
<b><i>Belknap Ice Arena Total Revenue</i></b>	<b>903,839</b>	<b>864,000</b>	<b>864,000</b>	<b>862,650</b>	<b>888,420</b>	<b>917,789</b>	<b>947,953</b>	<b>976,662</b>	<b>1,005,666</b>
<b>EXPENDITURES</b>									
<b><i>Belknap Ice Arena (EN578)</i></b>									
700 Personal Services	255,511	244,000	244,000	244,000	258,949	264,362	269,938	270,208	270,208
726 Supplies	39,053	44,500	44,500	44,500	44,500	44,500	44,500	44,500	44,500
800 Other Services And Charges	636,395	446,210	446,210	446,210	453,302	470,591	488,400	512,214	537,023
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
<b><i>Belknap Ice Arena Total Expenditures</i></b>	<b>930,959</b>	<b>734,710</b>	<b>734,710</b>	<b>734,710</b>	<b>756,751</b>	<b>779,453</b>	<b>802,838</b>	<b>826,922</b>	<b>851,731</b>
<b><i>Belknap Ice Arena NET INCOME (LOSS)</i></b>	<b>(27,120)</b>	<b>129,290</b>	<b>129,290</b>	<b>127,940</b>	<b>131,669</b>	<b>138,336</b>	<b>145,115</b>	<b>149,740</b>	<b>153,935</b>
<b><i>Beginning Fund Balance</i></b>	<b>406,603</b>	<b>379,483</b>	<b>379,483</b>	<b>379,483</b>	<b>507,423</b>	<b>639,092</b>	<b>777,428</b>	<b>922,543</b>	<b>1,072,283</b>
<b><i>Ending Fund Balance</i></b>	<b>379,483</b>	<b>508,773</b>	<b>508,773</b>	<b>507,423</b>	<b>639,092</b>	<b>777,428</b>	<b>922,543</b>	<b>1,072,283</b>	<b>1,226,218</b>

City of Grand Rapids  
**CEMETERY OPERATING (ENCEM502)**  
**STATEMENT OF OPERATIONS**

Organizations	2009 Actuals	2010 Adopted	2010 Amended	2010 Adopted Estimate	2011 Adopted Proposed	2012 Adopted Forecast	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast
<b>REVENUE</b>									
<b><u>CEMETERY OPERATING (ENCEM502)</u></b>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
500 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	607,162	648,820	648,820	610,770	621,913	634,351	647,037	659,979	673,179
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	9,065	93,000	93,000	90,000	90,000	90,000	90,000	90,000	90,000
671 Other Revenue	510	300	300	425	300	300	300	300	300
695 Other Financing Sources	1,292,772	859,594	788,930	793,930	491,712	537,917	597,739	651,382	687,692
<b>CEMETERY OPERATING Total Revenue</b>	<b>1,909,508</b>	<b>1,601,714</b>	<b>1,531,050</b>	<b>1,495,125</b>	<b>1,203,925</b>	<b>1,262,568</b>	<b>1,335,076</b>	<b>1,401,661</b>	<b>1,451,171</b>
<b>EXPENDITURES</b>									
<b><u>CEMETERY OPERATING (ENCEM502)</u></b>									
700 Personal Services	783,168	857,740	774,476	752,584	518,720	526,044	542,817	564,054	586,528
726 Supplies	45,925	52,250	52,250	51,800	51,800	54,300	56,975	59,731	62,675
800 Other Services And Charges	489,922	221,940	221,940	261,533	322,753	340,977	360,921	383,631	408,612
970 Capital Outlay	1,039	15,000	27,600	27,600	20,000	25,000	30,000	30,000	30,000
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	395,426	421,606	421,606	415,917	327,881	329,847	336,193	342,487	344,471
<b>CEMETERY OPERATING Total Expenditures</b>	<b>1,715,480</b>	<b>1,568,536</b>	<b>1,497,872</b>	<b>1,509,434</b>	<b>1,241,154</b>	<b>1,276,168</b>	<b>1,326,906</b>	<b>1,379,903</b>	<b>1,432,286</b>
<b>CEMETERY OPERATING NET INCOME (LOSS)</b>	<b>194,028</b>	<b>33,178</b>	<b>33,178</b>	<b>(14,309)</b>	<b>(37,229)</b>	<b>(13,600)</b>	<b>8,170</b>	<b>21,758</b>	<b>18,885</b>
<b>Beginning Fund Balance</b>	<b>13,512</b>	<b>207,540</b>	<b>207,540</b>	<b>207,540</b>	<b>193,231</b>	<b>156,002</b>	<b>142,402</b>	<b>150,571</b>	<b>172,330</b>
<b>Ending Fund Balance</b>	<b>207,540</b>	<b>240,719</b>	<b>240,719</b>	<b>193,231</b>	<b>156,002</b>	<b>142,402</b>	<b>150,571</b>	<b>172,330</b>	<b>191,215</b>
GOF Subsidy	1,022,641	769,594	686,330	686,330	247,482	229,597	221,166	261,031	300,298
Debt Service to Cap. Reserve for Fulton Wall	144,838.00	142,403.00	142,403.00	142,403.00	144,230.00	141,620.00	143,273.00	144,751.00	141,794.00

City of Grand Rapids  
**CEMETERY-GOLF COURSE (ENCEM503)**  
**STATEMENT OF OPERATIONS**

Organizations	2009 Actuals	2010 Adopted	2010 Amended	2010 Adopted Estimate	2011 Adopted Proposed	2012 Adopted Forecast	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast
<b>REVENUE</b>									
<b><u>CEMETERY-GOLF COURSE (ENCEM503)</u></b>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
500 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	533,045	598,000	598,000	593,000	624,000	634,000	643,000	656,000	670,000
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	2,493	2,100	2,100	1,100	1,100	1,925	2,775	2,950	2,950
671 Other Revenue	47	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
<b>CEMETERY-GOLF COURSE Total Revenue</b>	<b>535,585</b>	<b>600,100</b>	<b>600,100</b>	<b>594,100</b>	<b>625,100</b>	<b>635,925</b>	<b>645,775</b>	<b>658,950</b>	<b>672,950</b>
<b>EXPENDITURES</b>									
<b><u>CEMETERY-GOLF COURSE (ENCEM503)</u></b>									
700 Personal Services	346,503	331,356	372,402	372,108	360,920	364,900	373,189	383,943	395,403
726 Supplies	97,357	77,705	77,705	77,705	100,000	100,000	100,000	100,000	100,000
800 Other Services And Charges	90,314	175,295	175,295	174,812	189,127	189,900	189,936	190,140	190,380
970 Capital Outlay	913	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
<b>CEMETERY-GOLF COURSE Total Expenditures</b>	<b>535,087</b>	<b>584,356</b>	<b>625,402</b>	<b>624,625</b>	<b>650,047</b>	<b>654,800</b>	<b>663,125</b>	<b>674,083</b>	<b>685,783</b>
<b>CEMETERY-GOLF COURSE NET INCOME (LOSS)</b>	<b>498</b>	<b>15,744</b>	<b>(25,302)</b>	<b>(30,525)</b>	<b>(24,947)</b>	<b>(18,875)</b>	<b>(17,350)</b>	<b>(15,133)</b>	<b>(12,833)</b>
<b>Beginning Fund Balance</b>	<b>96,272</b>	<b>96,770</b>	<b>96,770</b>	<b>96,770</b>	<b>66,245</b>	<b>41,298</b>	<b>22,423</b>	<b>5,073</b>	<b>(10,059)</b>
<b>Ending Fund Balance</b>	<b>96,770</b>	<b>112,514</b>	<b>71,468</b>	<b>66,245</b>	<b>41,298</b>	<b>22,423</b>	<b>5,073</b>	<b>(10,059)</b>	<b>(22,892)</b>

City of Grand Rapids  
Fund Summary by Character - Revenue  
Budget 2011, Version 1  
RECEIVING/OPERATIONS (ENSDS500)

**CITY OF GRAND RAPIDS  
SEWAGE DISPOSAL SYSTEM FUND  
STATEMENT OF OPERATIONS**

FUNDCHAR

	2009	2010	2010	2011	2012	2013	2014	2015
	Actuals	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
<b>REVENUE</b>								
<b><u>RECEIVING/OPERATIONS (ENSDS500) by Character</u></b>								
401 Taxes	0	0	0	0	0	0	0	0
450 Licenses And Permits	49,143	64,000	59,000	64,000	60,000	60,000	60,000	60,000
500 Intergovernmental Revenues	0	0	0	0	0	0	0	0
600 Charges For Services	42,782,721	53,098,476	47,726,019	52,999,194	55,859,422	58,604,872	60,363,378	62,171,288
655 Fines And Forfeitures	0	0	0	0	0	0	0	0
664 Interest And Rents	516,016	388,500	209,400	209,400	365,850	522,325	553,600	553,600
671 Other Revenue	951,619	424,032	1,472,340	746,400	768,040	793,693	844,359	895,038
695 Other Financing Sources	0	0	0	0	0	0	0	0
<b>RECEIVING/OPERATIONS (ENSDS500) Total</b>	<b>44,299,499</b>	<b>53,975,008</b>	<b>49,466,759</b>	<b>54,018,994</b>	<b>57,053,312</b>	<b>59,980,890</b>	<b>61,821,337</b>	<b>63,679,926</b>
<b>EXPENSE</b>								
<b><u>RECEIVING/OPERATIONS (ENSDS500) by Character</u></b>								
700 Personal Services	8,602,527	9,667,159	8,913,314	9,276,905	9,734,778	10,172,557	10,718,215	11,281,212
726 Supplies	1,625,450	1,749,124	1,826,400	1,746,554	1,701,503	1,741,157	1,780,474	1,707,162
800 Other Services And Charges	12,947,293	14,885,152	12,867,180	13,409,223	14,831,809	15,719,398	16,583,916	18,047,634
970 Capital Outlay	14,622	284,000	169,000	170,000	155,000	155,000	155,000	155,000
990 Debt Service	10,455,751	12,190,522	12,239,260	15,398,784	15,474,455	17,060,963	17,017,393	18,342,837
996 Appropriation Lapse	0	(571,000)	0	(1,171,000)	(1,226,000)	(1,288,000)	(1,355,000)	(1,442,000)
999 Transfers Out	2,908,151	3,659,943	3,450,640	3,139,072	3,228,479	3,352,878	3,515,869	3,690,453
<b>RECEIVING/OPERATIONS (ENSDS500) Total</b>	<b>36,553,794</b>	<b>41,864,901</b>	<b>39,465,794</b>	<b>41,969,538</b>	<b>43,900,024</b>	<b>46,913,953</b>	<b>48,415,867</b>	<b>51,782,298</b>
<b>NET INCOME</b>	<b>7,745,705</b>	<b>12,110,107</b>	<b>10,000,965</b>	<b>12,049,456</b>	<b>13,153,288</b>	<b>13,066,937</b>	<b>13,405,470</b>	<b>11,897,628</b>

City of Grand Rapids  
Fund Summary by Character - Revenue  
Budget 2011, Version 1  
RECEIVING/OPERATIONS (ENSDS500)

**CITY OF GRAND RAPIDS  
SEWAGE DISPOSAL SYSTEM FUND  
STATEMENT OF OPERATIONS**

FUNDCHAR

	2009 Actuals	2010 Amended	2010 Adopted Estimate	2011 Adopted Proposed	2012 Adopted Forecast	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast
<b>Working Capital, beginning of year</b>	9,314,134	15,361,880	15,361,880	14,760,912	18,693,211	21,119,218	24,214,526	26,545,220
<b>Additions:</b>								
Net Income (Loss)	7,745,705	12,110,107	10,000,965	12,049,456	13,153,288	13,066,937	13,405,470	11,897,628
2008 Revenue Bond Proceeds	26,606,696		38,995,501					
2010/2015 Revenue Bond Proceeds		52,132,000	36,026,770	36,428,000	9,495,000	16,550,000	11,050,000	32,495,000
Restricted Contributions	(42,384)							
Capital Project Closeouts	3,712,708	1,000,000	1,000,000	500,000	500,000	500,000	500,000	500,000
<b>Total Additions</b>	<b>38,022,725</b>	<b>65,242,107</b>	<b>86,023,236</b>	<b>48,977,456</b>	<b>23,148,288</b>	<b>30,116,937</b>	<b>24,955,470</b>	<b>44,892,628</b>
<b>Deductions:</b>								
Transfer to Capital	4,332,087	3,900,000	3,900,000	665,300	1,795,000	775,000	1,075,000	600,000
Transfer to Capital - 2010/2012 Bond Projects		52,132,000	36,026,770	36,428,000	9,495,000	16,550,000	11,050,000	32,495,000
Transfer to Capital - 2008 Bond Projects	21,353,959		38,995,501					
Transfer to Bond Accounts - Principal	6,288,933	7,701,933	7,701,933	7,951,857	9,432,281	9,696,629	10,499,776	9,162,094
<b>Total Deductions</b>	<b>31,974,979</b>	<b>63,733,933</b>	<b>86,624,204</b>	<b>45,045,157</b>	<b>20,722,281</b>	<b>27,021,629</b>	<b>22,624,776</b>	<b>42,257,094</b>
<b>Working Capital, end of year</b>	<b>15,361,880</b>	<b>16,870,054</b>	<b>14,760,912</b>	<b>18,693,211</b>	<b>21,119,218</b>	<b>24,214,526</b>	<b>26,545,220</b>	<b>29,180,754</b>

City of Grand Rapids  
Fund Summary by Character - Revenue  
Budget 2011, Version 1  
RECEIVING/OPERATIONS (ENWSS500)

**CITY OF GRAND RAPIDS  
WATER SUPPLY SYSTEM FUND  
STATEMENT OF OPERATIONS**

FUNDCHAR

Organizations	2009 Actuals	2010 Amended	2010 Adopted Estimate	2011 Adopted Proposed	2012 Adopted Forecast	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast
<b>REVENUE</b>								
<i><b>RECEIVING/OPERATIONS (ENWSS500) by Character</b></i>								
401 Taxes	0	0	0	0	0	0	0	0
450 Licenses And Permits	10,940	20,000	14,620	20,000	20,200	20,404	20,612	20,824
500 Intergovernmental Revenues	0	0	0	0	0	0	0	0
600 Charges For Services	38,899,842	43,088,536	40,004,410	43,502,007	46,068,028	48,339,194	50,726,057	53,228,224
655 Fines And Forfeitures	1,224,162	1,190,000	1,237,600	1,200,000	1,236,000	1,273,080	1,311,272	1,350,610
664 Interest And Rents	1,179,776	1,099,000	832,105	842,505	1,058,455	1,259,805	1,331,381	1,341,672
671 Other Revenue	249,791	36,000	(25,100)	36,000	36,930	37,885	38,866	39,873
695 Other Financing Sources	1,936,129	2,450,550	2,150,774	2,211,513	2,273,093	2,368,831	2,502,299	2,646,477
<b>RECEIVING/OPERATIONS (ENWSS500) Total</b>	<b>43,500,641</b>	<b>47,884,086</b>	<b>44,214,409</b>	<b>47,812,025</b>	<b>50,692,706</b>	<b>53,299,199</b>	<b>55,930,487</b>	<b>58,627,680</b>
<b>EXPENSE</b>								
<i><b>RECEIVING/OPERATIONS (ENWSS500) by Character</b></i>								
700 Personal Services	14,210,861	16,191,707	14,694,379	15,216,855	15,792,518	16,441,776	17,267,882	18,144,246
726 Supplies	2,481,176	4,040,767	2,782,450	2,995,600	3,126,080	3,219,375	3,315,365	3,414,234
800 Other Services And Charges	10,054,205	11,454,002	10,344,111	9,459,928	9,906,698	10,193,467	10,645,277	11,978,250
970 Capital Outlay	84,554	302,500	242,500	220,500	175,500	175,500	173,500	173,500
990 Debt Service	7,066,861	8,666,381	7,946,638	7,863,185	8,876,323	8,673,164	9,482,071	8,923,133
996 Appropriation Lapse	0	(632,000)	0	(1,228,000)	(1,260,000)	(1,305,000)	(1,365,000)	(1,463,000)
999 Transfers Out	1,161,688	1,279,605	1,276,295	791,462	815,206	839,663	864,853	890,798
<b>RECEIVING/OPERATIONS (ENWSS500) Total</b>	<b>35,059,346</b>	<b>41,302,962</b>	<b>37,286,373</b>	<b>35,319,530</b>	<b>37,432,325</b>	<b>38,237,945</b>	<b>40,383,948</b>	<b>42,061,161</b>
<b>NET INCOME (LOSS)</b>	<b>8,441,295</b>	<b>6,581,124</b>	<b>6,928,036</b>	<b>12,492,495</b>	<b>13,260,381</b>	<b>15,061,254</b>	<b>15,546,539</b>	<b>16,566,519</b>

City of Grand Rapids  
Fund Summary by Character - Revenue  
Budget 2011, Version 1  
RECEIVING/OPERATIONS (ENWSS500)

**CITY OF GRAND RAPIDS  
WATER SUPPLY SYSTEM FUND  
STATEMENT OF OPERATIONS**

FUNDCHAR

Organizations	2009 Actuals	2010 Amended	2010 Adopted Estimate	2011 Adopted Proposed	2012 Adopted Forecast	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast
<b>Working Capital, beginning of year</b>	15,076,581	15,314,053	15,314,053	13,833,681	17,766,176	20,486,557	24,772,811	25,245,350
Additions:								
Net Income (Loss)	8,441,295	6,581,124	6,928,036	12,492,495	13,260,381	15,061,254	15,546,539	16,566,519
Bond Proceeds	9,540,613	8,268,000	25,148,579	11,105,000	10,485,000	13,975,000	7,650,000	12,350,000
Capital Projects Closeouts	1,731,056	1,500,000	1,700,000	500,000	500,000	400,000	300,000	300,000
<b>Total Additions</b>	<b>19,712,964</b>	<b>16,349,124</b>	<b>33,776,615</b>	<b>24,097,495</b>	<b>24,245,381</b>	<b>29,436,254</b>	<b>23,496,539</b>	<b>29,216,519</b>
Deductions:								
Transfer to Capital	2,554,879	5,212,000	2,278,408	300,000	1,885,000	980,000	4,675,000	4,015,000
Transfer to Capital - 2011/13 Bond Projects				11,105,000	10,485,000	13,975,000	7,650,000	12,350,000
Transfer to Capital - 2005/2009 Bond Projects	9,540,613	8,268,000	25,148,579					
Transfer to Bond Accounts - Principal	7,380,000	7,830,000	7,830,000	8,760,000	9,155,000	10,195,000	10,699,000	11,711,000
<b>Total Deductions</b>	<b>19,475,492</b>	<b>21,310,000</b>	<b>35,256,987</b>	<b>20,165,000</b>	<b>21,525,000</b>	<b>25,150,000</b>	<b>23,024,000</b>	<b>28,076,000</b>
<b>Working Capital, end of year</b>	<b>15,314,053</b>	<b>10,353,177</b>	<b>13,833,681</b>	<b>17,766,176</b>	<b>20,486,557</b>	<b>24,772,811</b>	<b>25,245,350</b>	<b>26,385,869</b>

City of Grand Rapids  
**ENGINEERING SERVICES (IS661661)**  
**STATEMENT OF OPERATIONS**

Organizations	2009 Actuals	2010 Amended	2010 Adopted Estimate	2011 Adopted Proposed	2012 Adopted Forecast	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast
<b>REVENUE</b>								
<b><u>ENGINEERING SERVICES (IS661661)</u></b>								
401 Taxes	0	0	0	0	0	0	0	0
450 Licenses And Permits	44,955	15,500	33,500	111,000	113,000	115,500	118,000	123,000
500 Intergovernmental Revenues	0	0	0	0	0	0	0	0
600 Charges For Services	4,312,759	6,428,307	5,275,949	5,822,180	4,556,296	5,665,039	5,758,164	6,220,629
655 Fines And Forfeitures	0	0	0	0	0	0	0	0
664 Interest And Rents	27,317	20,000	18,025	18,025	31,900	45,775	48,550	48,550
671 Other Revenue	702	0	0	0	0	0	0	0
695 Other Financing Sources	13,000	0	0	0	0	0	0	0
<b>ENGINEERING SERVICES Total Revenue</b>	<b>4,398,732</b>	<b>6,463,807</b>	<b>5,327,474</b>	<b>5,951,205</b>	<b>4,701,196</b>	<b>5,826,314</b>	<b>5,924,714</b>	<b>6,392,179</b>
<b>EXPENDITURES</b>								
<b><u>ENGINEERING SERVICES (IS661661)</u></b>								
700 Personal Services	3,566,964	3,814,734	3,717,742	4,099,378	4,262,642	4,426,010	4,644,368	4,876,057
726 Supplies	45,406	56,700	56,700	57,950	59,225	60,450	61,800	63,200
800 Other Services And Charges	711,404	877,012	729,866	717,866	732,648	744,061	762,067	778,985
970 Capital Outlay	32,055	58,140	36,029	80,590	62,590	101,090	103,320	93,790
990 Debt Service	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0
999 Transfers Out	434,604	383,285	407,608	351,337	361,881	372,750	383,927	395,445
<b>ENGINEERING SERVICES Total Expenditures</b>	<b>4,790,432</b>	<b>5,189,871</b>	<b>4,947,946</b>	<b>5,307,121</b>	<b>5,478,986</b>	<b>5,704,361</b>	<b>5,955,482</b>	<b>6,207,477</b>
<b>ENGINEERING SERVICES NET INCOME (LOSS)</b>	<b>(391,700)</b>	<b>1,273,936</b>	<b>379,528</b>	<b>644,084</b>	<b>(777,790)</b>	<b>121,953</b>	<b>(30,768)</b>	<b>184,702</b>
<b>Beginning Fund Balance</b>	<b>1,728,952</b>	<b>1,337,252</b>	<b>1,337,252</b>	<b>1,716,781</b>	<b>2,360,865</b>	<b>1,583,075</b>	<b>1,705,027</b>	<b>1,674,260</b>
<b>Ending Fund Balance</b>	<b>1,337,252</b>	<b>2,611,188</b>	<b>1,716,781</b>	<b>2,360,865</b>	<b>1,583,075</b>	<b>1,705,027</b>	<b>1,674,260</b>	<b>1,858,962</b>

City of Grand Rapids  
**FACILITIES MANAGEMENT (IS651651)**  
**STATEMENT OF OPERATIONS**

Organizations	2009 Actuals	2010 Amended	2010 Adopted Estimate	2011 Adopted Proposed	2012 Adopted Forecast	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast
<b>REVENUE</b>								
<b><u>FACILITIES MANAGEMENT (IS651651)</u></b>								
401 Taxes	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0
500 Intergovernmental Revenues	212,563	372,186	0	0	0	0	0	0
600 Charges For Services	4,449,971	5,118,986	5,211,544	5,113,566	5,249,205	5,397,605	5,554,187	5,723,779
655 Fines And Forfeitures	0	0	0	0	0	0	0	0
664 Interest And Rents	22,365	13,195	16,075	327,780	340,155	352,530	355,005	355,005
671 Other Revenue	590	0	0	0	0	0	0	0
695 Other Financing Sources	379,680	0	0	0	0	0	0	0
<b><i>FACILITIES MANAGEMENT Total Revenue</i></b>	<b>5,065,169</b>	<b>5,504,367</b>	<b>5,227,619</b>	<b>5,441,346</b>	<b>5,589,360</b>	<b>5,750,135</b>	<b>5,909,192</b>	<b>6,078,784</b>
<b>EXPENDITURES</b>								
<b><u>FACILITIES MANAGEMENT (IS651651)</u></b>								
700 Personal Services	1,045,661	1,097,494	1,149,022	1,118,813	1,166,735	1,213,795	1,276,178	1,340,487
726 Supplies	353,239	447,001	441,427	202,000	208,060	214,302	220,730	227,353
800 Other Services And Charges	2,436,221	2,597,629	2,582,457	2,837,420	2,861,379	2,897,269	2,927,462	2,967,879
970 Capital Outlay	384,524	1,156,817	800,000	750,000	800,000	850,000	900,000	950,000
990 Debt Service	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	(52,000)	(53,000)	(54,000)	(56,000)	(58,000)
999 Transfers Out	177,023	494,913	494,913	444,570	448,555	452,661	456,891	461,246
<b><i>FACILITIES MANAGEMENT Total Expenditures</i></b>	<b>4,396,668</b>	<b>5,793,854</b>	<b>5,467,819</b>	<b>5,300,803</b>	<b>5,431,729</b>	<b>5,574,027</b>	<b>5,725,261</b>	<b>5,888,965</b>
<b><i>FACILITIES MANAGEMENT NET INCOME (LOSS)</i></b>	<b>668,501</b>	<b>(289,487)</b>	<b>(240,200)</b>	<b>140,543</b>	<b>157,631</b>	<b>176,108</b>	<b>183,931</b>	<b>189,819</b>
<b><i>Beginning Fund Balance</i></b>	<b>819,780</b>	<b>1,488,281</b>	<b>1,488,281</b>	<b>1,248,081</b>	<b>1,388,625</b>	<b>1,546,256</b>	<b>1,722,364</b>	<b>1,906,295</b>
<b><i>Ending Fund Balance</i></b>	<b>1,488,281</b>	<b>1,198,795</b>	<b>1,248,081</b>	<b>1,388,625</b>	<b>1,546,256</b>	<b>1,722,364</b>	<b>1,906,295</b>	<b>2,096,114</b>

City of Grand Rapids  
**INFORMATION TECHNOLOGY (IS671)**  
**STATEMENT OF OPERATIONS**

Organizations	2009 Actuals	2010 Adopted	2010 Amended	2010 Adopted Estimate	2011 Adopted Proposed	2012 Adopted Forecast	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast
<b>REVENUE</b>									
<i><b>Information Technology (IS671)</b></i>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
500 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	8,959,728	8,822,459	8,822,459	9,871,715	6,466,868	6,546,874	6,483,781	6,527,794	6,529,127
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	245,715	249,930	249,930	229,830	234,938	285,471	336,187	350,841	356,614
671 Other Revenue	181	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
<b>Information Technology Total Revenue</b>	<b>9,205,623</b>	<b>9,072,389</b>	<b>9,072,389</b>	<b>10,101,545</b>	<b>6,701,806</b>	<b>6,832,345</b>	<b>6,819,968</b>	<b>6,878,635</b>	<b>6,885,741</b>
<b>EXPENDITURES</b>									
<i><b>Information Technology (IS671)</b></i>									
700 Personal Services	616,186	691,596	600,713	567,917	505,677	520,725	535,430	557,153	581,792
726 Supplies	559,866	63,900	63,900	53,281	49,410	49,410	49,410	49,410	49,410
800 Other Services And Charges	5,717,168	5,749,845	6,893,569	5,078,317	5,018,633	5,244,553	5,247,967	5,251,746	5,256,025
970 Capital Outlay	(195,708)	1,492,243	1,492,243	1,114,394	908,400	908,400	908,400	908,400	908,400
990 Debt Service	57,285	40,840	40,840	42,939	29,713	12,449	3,151	2,085	763
996 Appropriation Lapse	0	(10,427)	(10,427)	0	(68,435)	(68,657)	(68,878)	(69,171)	(69,495)
999 Transfers Out	141,170	365,515	365,515	365,515	357,602	138,846	143,012	147,302	151,721
<b>Information Technology Total Expenditures</b>	<b>6,895,968</b>	<b>8,393,512</b>	<b>9,446,354</b>	<b>7,222,363</b>	<b>6,801,000</b>	<b>6,805,726</b>	<b>6,818,492</b>	<b>6,846,925</b>	<b>6,878,616</b>
<b>Information Technology NET INCOME (LOSS)</b>	<b>2,309,656</b>	<b>678,877</b>	<b>(373,965)</b>	<b>2,879,182</b>	<b>(99,194)</b>	<b>26,619</b>	<b>1,476</b>	<b>31,710</b>	<b>7,125</b>
<b>Beginning Working Capital</b>	<b>4,353,928</b>	<b>4,111,409</b>	<b>4,111,409</b>	<b>4,111,409</b>	<b>6,602,591</b>	<b>5,675,397</b>	<b>4,018,015</b>	<b>2,978,491</b>	<b>2,945,201</b>
Net Income (Loss)	2,309,656	678,877	(373,965)	2,879,182	(99,194)	26,619	1,476	31,710	7,125
Depreciation Add Back	754,733								
Less: Current portion of Long Term Debt	(388,000)	(388,000)	(388,000)	(388,000)	(468,000)	(484,000)	(65,000)	(65,000)	(70,000)
Bond Premium Amortization	(3,300)								
Change in OPEB Obligation	6,610								
Purchase of Capital Assets	(2,922,218)				(360,000)	(1,200,000)	(976,000)		
<b>Ending Working Capital</b>	<b>4,111,409</b>	<b>4,402,286</b>	<b>3,349,444</b>	<b>6,602,591</b>	<b>5,675,397</b>	<b>4,018,015</b>	<b>2,978,491</b>	<b>2,945,201</b>	<b>2,882,326</b>

City of Grand Rapids  
**HEALTH INSURANCE (ISINS637)**  
**STATEMENT OF OPERATIONS**

Organizations	2009 Actuals	2010 Adopted	2010 Amended	2010 Adopted Estimate	2011 Adopted Proposed	2012 Adopted Forecast	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast
<b>REVENUE</b>									
<b><u>HEALTH INSURANCE (ISINS637)</u></b>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
500 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	22,779,383	26,238,197	26,238,197	22,060,720	18,151,331	19,619,942	22,311,047	25,272,884	24,777,965
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	127,059	85,000	85,000	104,025	104,025	184,075	264,100	280,100	280,100
671 Other Revenue	623,497	2,576,801	2,576,801	2,165,918	2,137,976	2,311,152	2,498,355	2,700,722	2,919,480
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
<b>HEALTH INSURANCE Total Revenue</b>	<b>23,529,938</b>	<b>28,899,998</b>	<b>28,899,998</b>	<b>24,330,663</b>	<b>20,393,332</b>	<b>22,115,169</b>	<b>25,073,502</b>	<b>28,253,706</b>	<b>27,977,545</b>
<b>EXPENDITURES</b>									
<b><u>HEALTH INSURANCE (ISINS637)</u></b>									
700 Personal Services	146,152	158,691	158,691	147,893	157,984	167,046	176,039	187,497	200,072
726 Supplies	278	0	0	0	0	0	0	0	0
800 Other Services And Charges	19,268,923	28,656,307	29,276,328	20,534,484	21,248,341	22,890,128	24,664,768	26,583,283	28,657,299
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
<b>HEALTH INSURANCE Total Expenditures</b>	<b>19,415,353</b>	<b>28,814,998</b>	<b>29,435,019</b>	<b>20,682,377</b>	<b>21,406,325</b>	<b>23,057,174</b>	<b>24,840,807</b>	<b>26,770,780</b>	<b>28,857,371</b>
<b>HEALTH INSURANCE NET INCOME (LOSS)</b>	<b>4,114,585</b>	<b>85,000</b>	<b>(535,021)</b>	<b>3,648,286</b>	<b>(1,012,993)</b>	<b>(942,005)</b>	<b>232,695</b>	<b>1,482,926</b>	<b>(879,826)</b>
<b>Beginning Fund Balance</b>	<b>1,996,330</b>	<b>6,110,915</b>	<b>6,110,915</b>	<b>6,110,915</b>	<b>9,759,201</b>	<b>8,746,208</b>	<b>7,804,203</b>	<b>8,036,898</b>	<b>9,519,824</b>
<b>Ending Fund Balance</b>	<b>6,110,915</b>	<b>6,195,915</b>	<b>5,575,894</b>	<b>9,759,201</b>	<b>8,746,208</b>	<b>7,804,203</b>	<b>8,036,898</b>	<b>9,519,824</b>	<b>8,639,998</b>

City of Grand Rapids  
**RISK MANAGEMENT (ISINS638)**  
**STATEMENT OF OPERATIONS**

Organizations	2009 Actuals	2010 Adopted	2010 Amended	2010 Adopted Estimate	2011 Adopted Proposed	2012 Adopted Forecast	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast
<b>REVENUE</b>									
<b><u>OTHER RESERVES (ISINS638)</u></b>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
500 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	2,482,910	1,102,806	1,102,806	1,102,806	3,069,612	3,069,612	3,069,612	3,100,308	3,162,315
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	310,194	246,461	246,461	140,125	140,125	247,925	355,725	377,275	377,275
671 Other Revenue	169,268	33,000	33,000	42,605	45,000	45,000	45,000	45,000	45,000
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
<b>OTHER RESERVES Total Revenue</b>	<b>2,962,372</b>	<b>1,382,267</b>	<b>1,382,267</b>	<b>1,285,536</b>	<b>3,254,737</b>	<b>3,362,537</b>	<b>3,470,337</b>	<b>3,522,583</b>	<b>3,584,590</b>
<b>EXPENDITURES</b>									
<b><u>OTHER RESERVES (ISINS638)</u></b>									
700 Personal Services	359,872	274,974	274,974	303,977	308,566	324,317	340,426	359,436	377,927
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	2,875,323	2,627,155	2,627,155	2,757,883	2,801,931	2,810,764	2,811,436	2,812,448	2,813,274
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	(33,979)	(34,313)	(34,576)	(34,871)	(35,163)
999 Transfers Out	180,927	276,185	276,185	276,185	103,315	106,414	109,606	112,894	116,281
<b>OTHER RESERVES Total Expenditures</b>	<b>3,416,122</b>	<b>3,178,314</b>	<b>3,178,314</b>	<b>3,338,045</b>	<b>3,179,833</b>	<b>3,207,182</b>	<b>3,226,892</b>	<b>3,249,907</b>	<b>3,272,319</b>
<b>OTHER RESERVES NET INCOME (LOSS)</b>	<b>(453,750)</b>	<b>(1,796,047)</b>	<b>(1,796,047)</b>	<b>(2,052,509)</b>	<b>74,904</b>	<b>155,355</b>	<b>243,445</b>	<b>272,676</b>	<b>312,271</b>
<b>Beginning Fund Balance</b>	<b>4,278,191</b>	<b>3,824,441</b>	<b>3,824,441</b>	<b>3,824,441</b>	<b>1,771,932</b>	<b>1,846,836</b>	<b>2,002,191</b>	<b>2,245,636</b>	<b>2,518,313</b>
<b>Ending Fund Balance</b>	<b>3,824,441</b>	<b>2,028,394</b>	<b>2,028,394</b>	<b>1,771,932</b>	<b>1,846,836</b>	<b>2,002,191</b>	<b>2,245,636</b>	<b>2,518,313</b>	<b>2,830,584</b>
MMR Retention Fund (Restricted)	1,362,405								

City of Grand Rapids  
**MOTOR EQUIPMENT SYSTEM (IS641641)**  
**STATEMENT OF OPERATIONS**

Organizations	2009 Actuals	2010 Amended	2010 Adopted Estimate	2011 Adopted Proposed	2012 Adopted Forecast	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast
<b>REVENUE</b>								
<b><u>MOTOR EQUIPMENT SYSTEM (IS641641)</u></b>								
401 Taxes	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0
500 Intergovernmental Revenues	0	0	0	0	0	0	0	0
600 Charges For Services	542,700	500,000	600,000	618,000	636,540	655,636	675,305	695,564
655 Fines And Forfeitures	0	0	0	0	0	0	0	0
664 Interest And Rents	9,767,902	10,189,701	10,324,618	11,282,063	12,394,567	13,608,119	14,894,133	16,291,733
671 Other Revenue	214,670	475,000	200,000	250,000	250,000	250,000	250,000	250,000
695 Other Financing Sources	0	4,285,000	4,225,000	0	500,000	3,000,000	3,400,000	0
<b>MOTOR EQUIPMENT SYSTEM Total Revenue</b>	<b>10,525,273</b>	<b>15,449,701</b>	<b>15,349,618</b>	<b>12,150,063</b>	<b>13,781,107</b>	<b>17,513,755</b>	<b>19,219,438</b>	<b>17,237,297</b>
<b>EXPENDITURES</b>								
<b><u>MOTOR EQUIPMENT SYSTEM (IS641641)</u></b>								
700 Personal Services	2,531,642	2,794,341	2,801,314	2,945,024	3,084,139	3,219,157	3,387,039	3,559,226
726 Supplies	3,563,741	3,600,000	3,400,000	3,680,000	3,930,400	4,182,312	4,435,781	4,690,854
800 Other Services And Charges	522,006	585,921	530,088	534,518	549,829	565,473	584,251	604,551
970 Capital Outlay	1,668,390	5,793,375	2,824,958	3,665,050	6,374,518	8,055,106	8,522,103	5,843,285
990 Debt Service	2,373,501	2,554,986	1,870,682	2,036,365	1,446,880	1,303,375	1,791,013	2,198,548
996 Appropriation Lapse	0	0	0	(134,000)	(159,000)	(179,000)	(193,000)	(175,000)
999 Transfers Out	477,569	505,809	505,809	390,312	402,022	414,082	426,504	439,299
<b>MOTOR EQUIPMENT SYSTEM Total Expenditures</b>	<b>11,136,849</b>	<b>15,834,432</b>	<b>11,932,851</b>	<b>13,117,269</b>	<b>15,628,788</b>	<b>17,560,505</b>	<b>18,953,691</b>	<b>17,160,763</b>
<b>MOTOR EQUIPMENT SYSTEM NET INCOME (LOSS)</b>	<b>(611,577)</b>	<b>(384,731)</b>	<b>3,416,767</b>	<b>(967,206)</b>	<b>(1,847,681)</b>	<b>(46,750)</b>	<b>265,747</b>	<b>76,534</b>
<b>Beginning Fund Balance</b>	1,943,029	1,331,452	1,331,452	4,748,219	3,781,014	1,933,332	1,886,583	2,152,330
<b>Ending Fund Balance</b>	1,331,452	946,721	4,748,219	3,781,014	1,933,332	1,886,583	2,152,330	2,228,864

## GENERAL RETIREE HEALTH CARE FUND (U65) (FDRHC736)

## STATEMENT OF OPERATIONS

Organizations	2009 Actuals	2010 Adopted	2010 Amended	2010 Adopted Estimate	2011 Adopted Proposed	2012 Adopted Forecast	2013* Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast
<b>REVENUE</b>									
<b><u>GENERAL RETIREE HEALTH CARE FUND (U65) (FDRHC736)</u></b>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
500 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	3,942,105	8,917,316	8,917,316	6,250,000	9,239,622	9,925,314	9,835,845	10,642,104	11,605,542
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	110,708	100,000	100,000	25,000	25,000	25,000	25,000	25,000	25,000
671 Other Revenue	0	9,947	9,947	0	0	0	0	0	0
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
<b>GENERAL RETIREE HEALTH CARE FUND (U65) Total</b>	<b>4,052,813</b>	<b>9,027,263</b>	<b>9,027,263</b>	<b>6,275,000</b>	<b>9,264,622</b>	<b>9,950,314</b>	<b>9,860,845</b>	<b>10,667,104</b>	<b>11,630,542</b>
<b>EXPENDITURES</b>									
<b><u>GENERAL RETIREE HEALTH CARE FUND (U65) (FDRHC736)</u></b>									
700 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	5,363,725	8,770,572	8,770,572	7,004,000	9,159,175	9,822,154	9,572,914	10,265,035	11,012,526
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
<b>GENERAL RETIREE HEALTH CARE FUND (U65) Total</b>	<b>5,363,725</b>	<b>8,770,572</b>	<b>8,770,572</b>	<b>7,004,000</b>	<b>9,159,175</b>	<b>9,822,154</b>	<b>9,572,914</b>	<b>10,265,035</b>	<b>11,012,526</b>
<b>GENERAL RETIREE HEALTH CARE FUND (U65) NET</b>	<b>(1,310,912)</b>	<b>256,691</b>	<b>256,691</b>	<b>(729,000)</b>	<b>105,447</b>	<b>128,160</b>	<b>287,931</b>	<b>402,069</b>	<b>618,016</b>
<b>Beginning Fund Balance</b>	2,772,642	1,461,730	1,461,730	1,461,730	732,730	838,177	966,337	1,139,026	1,541,095
Transfer to Trust							(115,242)		
<b>Ending Fund Balance</b>	<b>1,461,730</b>	<b>1,718,421</b>	<b>1,718,421</b>	<b>732,730</b>	<b>838,177</b>	<b>966,337</b>	<b>1,139,026</b>	<b>1,541,095</b>	<b>2,159,111</b>
Pay as you go		7,011,360	7,011,360	6,500,000	8,698,475	9,361,454	9,112,214	9,804,335	10,551,826
Funding for DC Plan		504,000	504,000	504,000	460,700	460,700	460,700	460,700	460,700

Target FB=12.5% PayGo

Number of Retirees for calculations - Defined Benefit: 344; Defined Contribution: 271

\* Premium Sharing for DB members begins in FY2013

## POLICE OFFICER RETIREE HEALTH CARE (U65) (FDRHC737)

## STATEMENT OF OPERATIONS

Organizations	2009 Actuals	2010 Adopted	2010 Amended	2010 Adopted Estimate	2011 Adopted Proposed	2012 Adopted Forecast	2013* Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast
<b>REVENUE</b>									
<b><u>POLICE OFFICER RETIREE HEALTH CARE (U65) (FDRHC737)</u></b>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
500 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services (From Departments)	(1,442,375)	5,006,834	5,006,834	4,850,000	3,703,532	3,993,770	3,850,548	4,187,474	4,562,091
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	76,941	40,000	40,000	0	0	0	0	0	0
671 Other Revenue	0	5,684	5,684	0	0	0	0	0	0
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
<b><i>POLICE OFFICER RETIREE HEALTH CARE (U65) Total Rev</i></b>	<b>(1,365,434)</b>	<b>5,052,518</b>	<b>5,052,518</b>	<b>4,850,000</b>	<b>3,703,532</b>	<b>3,993,770</b>	<b>3,850,548</b>	<b>4,187,474</b>	<b>4,562,091</b>
<b>EXPENDITURES</b>									
<b><u>POLICE OFFICER RETIREE HEALTH CARE (U65) (FDRHC737)</u></b>									
700 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	2,883,762	5,022,669	5,022,669	2,893,500	3,176,095	3,405,440	3,319,220	3,558,646	3,817,226
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
<b><i>POLICE OFFICER RETIREE HEALTH CARE (U65) Total Exp</i></b>	<b>2,883,762</b>	<b>5,022,669</b>	<b>5,022,669</b>	<b>2,893,500</b>	<b>3,176,095</b>	<b>3,405,440</b>	<b>3,319,220</b>	<b>3,558,646</b>	<b>3,817,226</b>
<b><i>POLICE OFFICER RETIREE HEALTH CARE (U65) NET INC</i></b>	<b>(4,249,197)</b>	<b>29,849</b>	<b>29,849</b>	<b>1,956,500</b>	<b>527,437</b>	<b>588,330</b>	<b>531,328</b>	<b>628,828</b>	<b>744,865</b>
<b><i>Beginning Fund Balance</i></b>	<b>3,081,144</b>	<b>(1,168,053)</b>	<b>(1,168,053)</b>	<b>(1,168,053)</b>	<b>330,000</b>	<b>361,547</b>	<b>389,069</b>	<b>378,722</b>	<b>407,454</b>
Transfer to Trust				(458,447)	(495,890)	(560,808)	(541,675)	(600,096)	(713,835)
<b><i>Ending Fund Balance</i></b>	<b>(1,168,053)</b>	<b>(1,138,204)</b>	<b>(1,138,204)</b>	<b>330,000</b>	<b>361,547</b>	<b>389,069</b>	<b>378,722</b>	<b>407,454</b>	<b>438,483</b>
Pay as you go		2,799,670	2,799,670	2,750,000	3,012,895	3,242,240	3,156,020	3,395,446	3,654,026
Funding for DC Plan		143,500	143,500	163,200	163,200	163,200	163,200	163,200	163,200

Target FB=12.5% PayGo

Number of Retirees for calculations - Defined Benefit: 119; Defined Contribution: 96

330,000 361,547 389,069 378,722 407,454 438,483

\* Premium Sharing for DB members begins in FY2013

City of Grand Rapids  
**FIREFIGHTER RETIREE HEALTH CARE (U65) (FDRHC738)**  
**STATEMENT OF OPERATIONS**

Organizations	2009 Actuals	2010 Adopted	2010 Amended	2010 Adopted Estimate	2011 Adopted Proposed	2012 Adopted Forecast	2013 * Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast
<b>REVENUE</b>									
<b><u>FIREFIGHTER RETIREE HEALTH CARE (U65) (FDRHC738)</u></b>									
401 Taxes	0	0	0	0	0	0	0	0	0
450 Licenses And Permits	0	0	0	0	0	0	0	0	0
500 Intergovernmental Revenues	0	0	0	0	0	0	0	0	0
600 Charges For Services	2,145,995	2,773,718	2,773,718	2,773,398	1,931,673	2,088,382	2,061,859	2,251,313	2,456,765
655 Fines And Forfeitures	0	0	0	0	0	0	0	0	0
664 Interest And Rents	47,905	30,000	30,000	20,600	20,600	20,600	20,600	20,600	20,600
671 Other Revenue	0	2,368	2,368	0	0	0	0	0	0
695 Other Financing Sources	0	0	0	0	0	0	0	0	0
<b><u>FIREFIGHTER RETIREE HEALTH CARE (U65) Total R</u></b>	<b><u>2,193,900</u></b>	<b><u>2,806,086</u></b>	<b><u>2,806,086</u></b>	<b><u>2,793,998</u></b>	<b><u>1,952,273</u></b>	<b><u>2,108,982</u></b>	<b><u>2,082,459</u></b>	<b><u>2,271,913</u></b>	<b><u>2,477,365</u></b>
<b>EXPENDITURES</b>									
<b><u>FIREFIGHTER RETIREE HEALTH CARE (U65) (FDRHC738)</u></b>									
700 Personal Services	0	0	0	0	0	0	0	0	0
726 Supplies	0	0	0	0	0	0	0	0	0
800 Other Services And Charges	2,041,880	2,787,398	2,787,398	1,350,000	2,011,550	2,173,440	2,112,579	2,281,585	2,464,112
970 Capital Outlay	0	0	0	0	0	0	0	0	0
990 Debt Service	0	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	0	0	0	0	0	0	0	0
999 Transfers Out	0	0	0	0	0	0	0	0	0
<b><u>FIREFIGHTER RETIREE HEALTH CARE (U65) Total E</u></b>	<b><u>2,041,880</u></b>	<b><u>2,787,398</u></b>	<b><u>2,787,398</u></b>	<b><u>1,350,000</u></b>	<b><u>2,011,550</u></b>	<b><u>2,173,440</u></b>	<b><u>2,112,579</u></b>	<b><u>2,281,585</u></b>	<b><u>2,464,112</u></b>
<b><u>FIREFIGHTER RETIREE HEALTH CARE (U65) NET IN</u></b>	<b><u>152,020</u></b>	<b><u>18,688</u></b>	<b><u>18,688</u></b>	<b><u>1,443,998</u></b>	<b><u>(59,277)</u></b>	<b><u>(64,458)</u></b>	<b><u>(30,120)</u></b>	<b><u>(9,672)</u></b>	<b><u>13,253</u></b>
<b><u>Beginning Fund Balance</u></b>	<b><u>1,507,652</u></b>	<b><u>1,659,672</u></b>	<b><u>1,659,672</u></b>	<b><u>1,659,672</u></b>	<b><u>458,288</u></b>	<b><u>399,011</u></b>	<b><u>334,553</u></b>	<b><u>304,433</u></b>	<b><u>294,761</u></b>
Transfer to Trust				(2,645,382)					
<b><u>Ending Fund Balance</u></b>	<b><u>1,659,672</u></b>	<b><u>1,678,360</u></b>	<b><u>1,678,360</u></b>	<b><u>458,288</u></b>	<b><u>399,011</u></b>	<b><u>334,553</u></b>	<b><u>304,433</u></b>	<b><u>294,761</u></b>	<b><u>308,014</u></b>
Pay as you go		1,752,837	1,752,837	1,350,000	2,011,550	2,173,440	2,112,579	2,281,585	2,464,112
Funding for DC Plan		1,034,561	1,034,561	0	0	0	0	0	0

Target FB=12.5% PayGo

Number of Retirees for calculations - Defined Benefit: 84; Defined Contribution: 0

168,750 251,444 271,680 264,072 285,198 308,014

\* Premium Sharing for DB members begins in FY2013



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**MAJOR FUND DETAILS**  
**GENERAL OPERATING FUND**



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City of Grand Rapids  
Fund Summary by Dept, Org & Character - Expense  
Budget 2011, Version 1  
GF (General Fund)

FUNDDEPTORGCHAR

Departments	2009 Actuals	2010 Adopted	2010 Amended	2010 Adopted Estimate	2011 Adopted Proposed	2012 Adopted Forecast	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast
<b>A120 Clerk's Office</b>									
0910 GENERAL ADMINISTRATION-CLERK									
700 Personal Services	283,325	363,893	363,893	363,893	368,562	386,961	411,376	452,690	477,402
726 Supplies	33,392	35,000	35,000	35,000	35,000	38,000	39,000	39,500	40,500
800 Other Services And Charges	223,154	235,718	235,718	235,718	217,615	221,565	224,151	227,779	231,865
970 Capital Outlay	0	8,238	8,238	8,238	3,773	3,773	3,773	3,773	3,773
0910 GENERAL ADMINISTRATION-CLERK Total	539,871	642,849	642,849	642,849	624,950	650,299	678,300	723,742	753,540
0920 ELECTIONS									
700 Personal Services	442,373	381,897	316,130	313,871	438,234	337,099	513,188	351,731	524,748
726 Supplies	41,725	60,700	60,700	60,700	66,000	60,000	70,500	62,500	70,500
800 Other Services And Charges	8,430	44,300	44,300	43,850	45,012	45,037	45,087	45,112	45,112
970 Capital Outlay	0	10,000	10,000	10,000	0	0	0	0	0
0920 ELECTIONS Total	492,529	496,897	431,130	428,421	549,246	442,136	628,775	459,343	640,360
0930 LICENSING									
700 Personal Services	109,950	121,878	121,878	121,879	131,713	137,135	142,578	149,776	157,551
726 Supplies	5,120	7,000	7,000	7,000	7,500	7,500	8,000	8,000	8,000
800 Other Services And Charges	0	0	0	0	738	738	738	738	738
0930 LICENSING Total	115,070	128,878	128,878	128,879	139,951	145,373	151,316	158,514	166,289
0940 RECORDS									
700 Personal Services	263,633	281,752	281,752	287,118	298,471	310,769	323,030	339,423	357,102
726 Supplies	8,485	10,000	10,000	10,000	10,000	10,000	10,500	10,500	10,500
800 Other Services And Charges	114,406	135,346	135,346	135,346	111,526	159,120	162,821	166,087	169,619
970 Capital Outlay	0	0	0	0	5,000	5,000	5,000	5,000	5,000
0940 RECORDS Total	386,523	427,098	427,098	432,464	424,997	484,889	501,351	521,010	542,221
<b>Clerk's Office Total</b>	<b>1,533,992</b>	<b>1,695,722</b>	<b>1,629,956</b>	<b>1,632,613</b>	<b>1,739,145</b>	<b>1,722,696</b>	<b>1,959,742</b>	<b>1,862,610</b>	<b>2,102,411</b>
<b>A130 Executive Office</b>									
0110 EXECUTIVE ADMINISTRATION									
700 Personal Services	309,591	318,921	318,921	316,707	323,440	335,719	347,326	363,741	380,732
726 Supplies	357	0	0	0	0	0	0	0	0
800 Other Services And Charges	47,922	27,917	27,917	16,710	16,800	16,800	16,800	16,800	16,800
0110 EXECUTIVE ADMINISTRATION Total	357,870	346,838	346,838	333,417	340,240	352,519	364,126	380,541	397,532
0120 GENERAL ADMINISTRATION									
700 Personal Services	56,419	25,478	76,634	87,752	134,849	147,068	152,441	160,049	168,238
726 Supplies	432	0	0	0	0	0	0	0	0
800 Other Services And Charges	85,496	2,859	8,110	7,151	1,850	1,850	1,850	1,850	1,850
970 Capital Outlay	0	0	0	0	1,200	0	0	0	0
0120 GENERAL ADMINISTRATION Total	142,348	28,337	84,744	94,903	137,899	148,918	154,291	161,899	170,088

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0130 CITY COMMISSION ADMINISTRATION									
700 Personal Services	376,914	414,920	414,920	386,322	409,578	428,108	446,811	470,961	496,798
800 Other Services And Charges	41,670	22,107	29,995	25,829	20,916	21,699	22,592	23,701	24,921
970 Capital Outlay	13,368	0	0	0	0	0	0	0	0
0130 CITY COMMISSION ADMINISTRATION Total	431,951	437,027	444,914	412,151	430,494	449,807	469,403	494,662	521,719
0140 CABLE ADMINISTRATION									
700 Personal Services	120,300	122,721	61,360	61,361	0	0	0	0	0
800 Other Services And Charges	7,256	7,150	7,150	3,482	0	0	0	0	0
0140 CABLE ADMINISTRATION Total	127,557	129,871	68,510	64,843	0	0	0	0	0
0170 CUSTOMER SERVICE INFORMATION CTR									
700 Personal Services	93,344	98,652	59,726	0	0	0	0	0	0
726 Supplies	106	0	0	0	0	0	0	0	0
800 Other Services And Charges	0	450	450	0	0	0	0	0	0
0170 CUSTOMER SERVICE INFORMATION CTR Total	93,450	99,102	60,176	0	0	0	0	0	0
0180 DEPARTMENT UNASSIGNED									
726 Supplies	10,339	6,950	6,950	6,950	7,500	7,500	7,500	7,500	7,500
800 Other Services And Charges	248,652	285,207	285,207	280,331	203,055	207,327	210,614	215,283	219,487
0180 DEPARTMENT UNASSIGNED Total	258,990	292,157	292,157	287,281	210,555	214,827	218,114	222,783	226,987
<b>Executive Office Total</b>	<b>1,412,166</b>	<b>1,333,332</b>	<b>1,297,340</b>	<b>1,192,595</b>	<b>1,119,189</b>	<b>1,166,071</b>	<b>1,205,934</b>	<b>1,259,885</b>	<b>1,316,326</b>
<b>B210 Community Development</b>									
3570 COMMUNITY DEVELOPMENT RESOURCE TRACKING									
800 Other Services And Charges	259,358	0	115	0	0	0	0	0	0
3570 COMMUNITY DEVELOPMENT RESOURCE TR	259,358	0	115	0	0	0	0	0	0
3571 COMMUNITY DEVELOPMENT OPERATIONS									
700 Personal Services	148,001	(197)	35	0	90,013	93,683	97,327	102,239	107,486
726 Supplies	6,366	197	0	0	0	0	0	0	0
800 Other Services And Charges	(116,736)	0	26,219	26,254	8,920	2,073	2,073	2,073	2,073
970 Capital Outlay	77	0	0	0	0	0	0	0	0
3571 COMMUNITY DEVELOPMENT OPERATIONS Total	37,709	0	26,254	26,254	98,933	95,756	99,400	104,312	109,559
3590 CODE COMPLIANCE									
700 Personal Services	0	0	0	0	1,176,612	1,235,515	1,284,584	1,347,996	1,416,120
726 Supplies	0	0	0	0	42,000	42,000	42,000	42,000	42,000
800 Other Services And Charges	0	0	0	0	829,605	430,230	435,073	443,521	452,170
970 Capital Outlay	0	0	0	0	4,000	16,000	4,000	4,000	4,000
3590 CODE COMPLIANCE Total	0	0	0	0	2,052,217	1,723,745	1,765,657	1,837,517	1,914,290
3101 INDIRECT-NEIGHB. IMP.									
700 Personal Services	30,341	0	0	0	0	0	0	0	0
800 Other Services And Charges	69,386	0	0	0	0	0	0	0	0
3101 INDIRECT-NEIGHB. IMP. Total	99,726	0	0	0	0	0	0	0	0

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3110 HOUSING INSPECTIONS									
700 Personal Services	1,569,253	1,635,986	1,306,304	1,259,803	0	0	0	0	0
726 Supplies	35,433	42,000	42,000	42,000	0	0	0	0	0
800 Other Services And Charges	398,512	515,549	590,549	563,693	0	0	0	0	0
970 Capital Outlay	0	0	0	1,500	0	0	0	0	0
3110 HOUSING INSPECTIONS Total	2,003,198	2,193,535	1,938,853	1,866,996	0	0	0	0	0
<b>Community Development Total</b>	<b>2,399,991</b>	<b>2,193,535</b>	<b>1,965,221</b>	<b>1,893,250</b>	<b>2,151,151</b>	<b>1,819,501</b>	<b>1,865,058</b>	<b>1,941,829</b>	<b>2,023,849</b>
<b>B220 Public Services</b>									
2601 INDIRECT-PARKS									
700 Personal Services	7,609	0	0	0	0	0	0	0	0
726 Supplies	390	0	0	0	0	0	0	0	0
800 Other Services And Charges	47,462	0	0	0	0	0	0	0	0
2601 INDIRECT-PARKS Total	55,462	0	0	0	0	0	0	0	0
2610 ADMINISTRATION-PARKS & REC									
700 Personal Services	440,992	0	0	0	0	0	0	0	0
726 Supplies	58,628	0	0	0	0	0	0	0	0
800 Other Services And Charges	311,082	0	0	0	0	0	0	0	0
2610 ADMINISTRATION-PARKS & REC Total	810,702	0	0	0	0	0	0	0	0
2620 PARKS MAINTENANCE									
700 Personal Services	1,617,652	0	0	0	0	0	0	0	0
726 Supplies	357,457	0	0	0	0	0	0	0	0
800 Other Services And Charges	977,378	0	0	0	0	0	0	0	0
970 Capital Outlay	36,918	0	0	0	0	0	0	0	0
2620 PARKS MAINTENANCE Total	2,989,405	0	0	0	0	0	0	0	0
2625 POOLS									
700 Personal Services	709,595	0	0	0	0	0	0	0	0
726 Supplies	86,320	0	0	0	0	0	0	0	0
800 Other Services And Charges	92,422	0	0	0	0	0	0	0	0
2625 POOLS Total	888,338	0	0	0	0	0	0	0	0
2640 RECREATION									
700 Personal Services	1,720,470	0	0	0	0	0	0	0	0
726 Supplies	342,435	0	0	0	0	0	0	0	0
800 Other Services And Charges	249,719	0	0	0	0	0	0	0	0
2640 RECREATION Total	2,312,623	0	0	0	0	0	0	0	0
2645 RECREATION - FY 2009									
700 Personal Services	346,590	0	0	0	0	0	0	0	0
726 Supplies	38,881	0	0	0	0	0	0	0	0
800 Other Services And Charges	10,524	0	0	0	0	0	0	0	0
2645 RECREATION - FY 2009 Total	395,995	0	0	0	0	0	0	0	0
<b>Public Services Total</b>	<b>7,452,525</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

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<b>C310 Design &amp; Development</b>									
1001 INDIRECT-PLANNING									
700 Personal Services	48,589	58,519	58,519	58,519	20,384	20,933	21,476	22,287	23,250
1001 INDIRECT-PLANNING Total	48,589	58,519	58,519	58,519	20,384	20,933	21,476	22,287	23,250
1010 ADMINISTRATION & SUPPORT-PLANNING									
700 Personal Services	191,386	257,915	212,580	236,385	196,977	198,840	200,497	210,166	220,689
726 Supplies	8,456	41,500	41,500	37,000	41,000	42,000	43,000	44,000	44,000
800 Other Services And Charges	295,751	243,154	275,712	289,997	293,085	285,037	285,190	287,480	289,557
999 Transfers Out	0	17,391	17,391	16,374	13,333	13,733	14,142	14,566	15,003
1010 ADMINISTRATION & SUPPORT-PLANNING Total	495,594	559,960	547,183	579,756	544,395	539,610	542,829	556,212	569,249
1025 DEVELOPMENT REVIEW									
700 Personal Services	486,654	505,924	437,011	437,011	443,107	466,950	489,489	517,179	547,107
726 Supplies	21,458	0	0	0	0	0	0	0	0
800 Other Services And Charges	58,721	65,054	65,054	60,000	25,000	25,000	25,000	25,000	25,000
1025 DEVELOPMENT REVIEW Total	566,833	570,978	502,065	497,011	468,107	491,950	514,489	542,179	572,107
1030 DEVELOPMENT COMPLIANCE									
700 Personal Services	239,085	194,090	194,090	194,091	198,465	206,510	214,706	225,559	237,047
800 Other Services And Charges	5,012	6,670	6,670	3,854	0	0	0	0	0
1030 DEVELOPMENT COMPLIANCE Total	244,097	200,760	200,760	197,945	198,465	206,510	214,706	225,559	237,047
1040 CITY DEPARTMENT SUPPORT									
700 Personal Services	28,997	62,060	62,060	62,060	33,416	35,076	36,554	38,459	40,442
726 Supplies	1,724	0	0	0	0	0	0	0	0
800 Other Services And Charges	0	2,816	2,816	0	0	0	0	0	0
1040 CITY DEPARTMENT SUPPORT Total	30,721	64,876	64,876	62,060	33,416	35,076	36,554	38,459	40,442
4710 ECONOMIC DEVELOPMENT-ADMINISTRATION									
700 Personal Services	59,343	99,089	90,726	90,726	6,115	6,280	6,443	6,686	6,975
726 Supplies	1,488	1,000	1,000	800	0	0	0	0	0
800 Other Services And Charges	103,064	106,027	106,027	84,408	26,207	19,340	19,459	19,727	20,012
4710 ECONOMIC DEVELOPMENT-ADMINISTRATIC	163,896	206,116	197,753	175,934	32,322	25,620	25,902	26,413	26,987
<b>Design &amp; Development Total</b>	<b>1,549,730</b>	<b>1,661,208</b>	<b>1,571,156</b>	<b>1,571,225</b>	<b>1,297,089</b>	<b>1,319,700</b>	<b>1,355,955</b>	<b>1,411,110</b>	<b>1,469,082</b>
<b>C330 Enterprise Services</b>									
1901 INDIRECT-TRAFFIC SAFETY									
700 Personal Services	337	0	0	0	0	0	0	0	0
1901 INDIRECT-TRAFFIC SAFETY Total	337	0	0	0	0	0	0	0	0

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1920 ADMINISTRATION & SUPPORT SERVICES									
700 Personal Services	296,004	107,280	44,177	94,506	0	0	0	0	0
726 Supplies	4,252	8,277	8,277	1,403	0	0	0	0	0
800 Other Services And Charges	68,791	85,743	85,743	84,569	0	0	0	0	0
970 Capital Outlay	2,155	3,000	3,000	0	0	0	0	0	0
999 Transfers Out	9,400	8,695	8,695	8,695	0	0	0	0	0
1920 ADMINISTRATION & SUPPORT SERVICES Total	380,602	212,995	149,892	189,173	0	0	0	0	0
1950 STREET LIGHTING									
700 Personal Services	948,978	868,666	901,477	911,477	1,049,117	1,098,847	1,148,156	1,210,579	1,273,043
726 Supplies	590,084	460,000	460,000	460,000	425,200	465,000	465,000	465,000	465,000
800 Other Services And Charges	1,888,215	2,308,351	2,308,351	2,302,351	2,489,062	2,684,764	2,839,597	3,002,078	3,175,091
970 Capital Outlay	32,991	20,000	20,000	15,000	35,000	40,000	40,500	40,000	45,500
1950 STREET LIGHTING Total	3,460,268	3,657,017	3,689,828	3,688,828	3,998,379	4,288,611	4,493,253	4,717,657	4,958,634
4450 AIR POLLUTION - 101									
700 Personal Services	176,339	198,980	189,468	180,950	208,843	217,197	225,497	236,900	248,871
726 Supplies	44	2,500	2,500	100	1,000	1,000	1,000	1,000	1,000
800 Other Services And Charges	14,991	15,671	15,671	11,859	22,885	23,413	23,820	24,417	25,055
970 Capital Outlay	2,033	2,500	2,500	0	2,500	2,500	2,500	2,500	2,500
4450 AIR POLLUTION - 101 Total	193,407	219,651	210,139	192,909	235,228	244,110	252,817	264,817	277,426
4452 STORMWATER									
700 Personal Services	269,238	266,610	177,464	225,238	242,349	256,885	271,843	288,324	302,571
726 Supplies	80	2,250	2,250	550	2,250	2,250	2,250	2,250	2,250
800 Other Services And Charges	82,905	149,023	178,623	116,312	153,820	154,475	158,777	163,320	168,070
970 Capital Outlay	0	10,000	10,000	5,000	5,000	5,000	5,000	5,000	5,000
4452 STORMWATER Total	352,223	427,883	368,337	347,100	403,419	418,610	437,870	458,894	477,891
4620 ON-STREET									
700 Personal Services	394,564	550,780	528,136	442,917	579,128	609,298	636,882	672,138	709,750
726 Supplies	15,843	14,000	14,000	14,000	14,000	14,000	14,000	14,000	14,000
800 Other Services And Charges	108,246	107,878	107,878	110,878	129,444	129,137	146,313	153,079	160,403
4620 ON-STREET Total	518,653	672,658	650,014	567,795	722,572	752,435	797,195	839,217	884,153
4624 GOVERNMENT CENTER									
800 Other Services And Charges	532,818	561,226	561,226	578,812	0	0	0	0	0
999 Transfers Out	471,850	473,841	473,841	473,841	0	0	0	0	0
4624 GOVERNMENT CENTER Total	1,004,668	1,035,067	1,035,067	1,052,653	0	0	0	0	0
<b>Enterprise Services Total</b>	<b>5,910,158</b>	<b>6,225,270</b>	<b>6,103,277</b>	<b>6,038,458</b>	<b>5,359,597</b>	<b>5,703,767</b>	<b>5,981,134</b>	<b>6,280,585</b>	<b>6,598,105</b>

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<b>D410 Human Resources</b>									
0210 ADMINISTRATION-HR									
700 Personal Services	187,547	195,192	195,192	193,949	222,669	231,004	239,427	251,108	263,365
726 Supplies	29,385	40,000	40,000	40,000	38,000	38,000	38,000	38,000	38,000
800 Other Services And Charges	135,824	201,235	201,235	199,560	204,144	204,267	204,402	204,544	204,697
970 Capital Outlay	2,159	0	0	0	0	0	0	0	0
0210 ADMINISTRATION-HR Total	354,915	436,427	436,427	433,509	464,813	473,271	481,829	493,652	506,062
0220 PERSONNEL									
700 Personal Services	525,322	567,723	567,723	562,496	501,916	511,274	534,018	560,947	588,563
726 Supplies	53	0	0	0	0	0	0	0	0
800 Other Services And Charges	299,828	374,232	374,232	370,448	312,867	316,078	318,032	321,449	324,546
0220 PERSONNEL Total	825,203	941,955	941,955	932,944	814,783	827,352	852,050	882,396	913,109
0240 LABOR RELATIONS									
700 Personal Services	329,580	347,457	347,457	345,327	400,802	416,027	430,924	451,580	473,547
800 Other Services And Charges	249,357	93,362	168,362	169,464	148,497	149,846	150,864	152,272	152,693
0240 LABOR RELATIONS Total	578,937	440,819	515,819	514,791	549,299	565,873	581,788	603,852	626,240
0250 RISK MANAGEMENT									
800 Other Services And Charges	3,482	3,980	3,980	3,980	4,064	4,160	4,256	4,364	4,424
0250 RISK MANAGEMENT Total	3,482	3,980	3,980	3,980	4,064	4,160	4,256	4,364	4,424
<b>Human Resources Total</b>	<b>1,762,537</b>	<b>1,823,180</b>	<b>1,898,180</b>	<b>1,885,224</b>	<b>1,832,960</b>	<b>1,870,657</b>	<b>1,919,924</b>	<b>1,984,265</b>	<b>2,049,834</b>
<b>D420 Administrative Services</b>									
2310 OFFICE OF DIVERSITY & INCLUSION									
700 Personal Services	657,135	580,263	626,064	642,008	423,829	438,465	453,222	473,686	496,085
726 Supplies	6,035	7,800	7,800	7,800	9,600	10,005	10,430	10,866	11,410
800 Other Services And Charges	116,376	146,415	146,415	139,915	141,357	143,459	144,491	146,626	148,384
2310 OFFICE OF DIVERSITY & INCLUSION Total	779,547	734,478	780,279	789,723	574,786	591,929	608,143	631,178	655,879
2320 CUSTOMER SERVICE CENTER									
700 Personal Services	0	0	0	0	135,703	139,562	143,312	148,592	154,601
726 Supplies	0	0	0	0	1,000	1,050	1,103	1,158	1,216
800 Other Services And Charges	0	0	0	0	13,262	13,483	13,448	13,618	13,663
2320 CUSTOMER SERVICE CENTER Total	0	0	0	0	149,965	154,095	157,863	163,368	169,480
<b>Administrative Services Total</b>	<b>779,547</b>	<b>734,478</b>	<b>780,279</b>	<b>789,723</b>	<b>724,751</b>	<b>746,025</b>	<b>766,006</b>	<b>794,546</b>	<b>825,360</b>
<b>E510 Police</b>									
1710 ADMINISTRATION									
700 Personal Services	1,457,729	1,601,646	1,540,285	0	1,249,208	1,295,839	1,338,862	1,371,571	1,413,317
726 Supplies	13,169	20,149	20,149	0	15,906	16,383	16,874	17,380	17,902
800 Other Services And Charges	972,153	691,214	691,214	638,643	932,227	1,075,951	1,084,840	1,101,277	1,126,255
1710 ADMINISTRATION Total	2,443,051	2,313,009	2,251,648	638,643	2,197,341	2,388,173	2,440,576	2,490,228	2,557,474

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1720 PATROL UNIT									
700 Personal Services	21,019,980	22,593,421	20,690,317	37,958,725	24,132,989	25,082,300	25,915,563	26,486,374	27,183,910
726 Supplies	313,672	269,963	269,963	436,076	296,760	318,727	328,289	338,138	348,281
800 Other Services And Charges	2,789,801	3,604,925	3,604,925	6,874,340	3,049,264	3,130,894	3,175,101	3,241,523	3,339,545
970 Capital Outlay	(3,971)	2,400	2,400	41,000	1,800	1,854	1,910	1,967	2,026
999 Transfers Out	24,788	0	0	0	0	0	0	0	0
1720 PATROL UNIT Total	24,144,270	26,470,709	24,567,605	45,310,141	27,480,813	28,533,775	29,420,863	30,068,002	30,873,762
1730 SUPPORT SERVICES DIVISION									
700 Personal Services	7,133,585	8,004,075	7,840,792	0	3,373,945	3,525,376	3,664,706	3,812,306	3,968,975
726 Supplies	177,069	110,154	110,154	5,749	60,056	63,953	66,966	70,988	74,852
800 Other Services And Charges	2,979,766	2,335,239	2,374,160	6,362	1,403,915	1,686,715	1,716,184	1,731,182	1,783,073
970 Capital Outlay	41,039	83,350	83,350	2,000	11,040	11,764	12,510	18,079	18,869
1730 SUPPORT SERVICES DIVISION Total	10,331,459	10,532,818	10,408,456	14,111	4,848,956	5,287,808	5,460,366	5,632,555	5,845,769
1740 INVESTIGATIVE SERVICES									
700 Personal Services	7,417,144	7,519,733	10,006,072	2,838,985	7,835,785	8,098,229	8,329,348	8,492,094	8,695,108
726 Supplies	159,247	107,131	107,131	1,000	104,276	107,405	110,626	113,945	117,363
800 Other Services And Charges	1,002,528	1,308,548	2,036,915	523,200	904,713	928,044	947,213	970,598	993,214
970 Capital Outlay	36,096	0	280,000	180,000	0	0	0	0	0
1740 INVESTIGATIVE SERVICES Total	8,615,015	8,935,412	12,430,118	3,543,185	8,844,774	9,133,678	9,387,187	9,576,637	9,805,685
1760 SPECIAL EVENTS									
700 Personal Services	383,461	329,948	329,948	0	288,089	318,405	328,944	341,757	355,270
726 Supplies	1,063	5,373	5,373	0	5,784	5,958	6,136	6,320	6,510
800 Other Services And Charges	61,762	60,112	60,112	0	38,676	56,671	57,918	59,213	60,834
1760 SPECIAL EVENTS Total	446,286	395,433	395,433	0	332,549	381,034	392,998	407,290	422,614
<b>Police Total</b>	<b>45,980,081</b>	<b>48,647,381</b>	<b>50,053,259</b>	<b>49,506,080</b>	<b>43,704,432</b>	<b>45,724,468</b>	<b>47,101,991</b>	<b>48,174,713</b>	<b>49,505,303</b>
<b>E520 Fire</b>									
1810 ADMINISTRATION-FIRE									
700 Personal Services	1,095,758	1,043,387	1,043,387	1,090,058	1,280,804	1,327,766	1,374,401	1,414,842	1,462,756
726 Supplies	44,173	50,000	50,000	50,000	45,000	52,250	54,613	47,093	59,698
800 Other Services And Charges	1,343,222	1,655,971	1,655,971	1,721,810	1,766,422	1,891,642	1,947,959	2,011,027	2,075,077
970 Capital Outlay	59,423	200,000	229,741	229,741	160,000	269,500	296,450	326,095	358,705
1810 ADMINISTRATION-FIRE Total	2,542,576	2,949,358	2,979,099	3,091,609	3,252,226	3,541,158	3,673,423	3,799,057	3,956,236
1830 SUPPRESSION									
700 Personal Services	18,674,163	19,726,917	18,526,640	19,135,779	21,327,319	22,240,929	23,030,718	23,625,355	24,299,579
726 Supplies	162,516	185,000	185,000	185,000	150,000	190,550	196,267	202,154	208,219
800 Other Services And Charges	268,675	296,329	296,329	240,329	195,298	251,638	269,439	294,506	322,368
970 Capital Outlay	81,344	115,000	115,000	115,000	102,500	193,000	207,050	222,243	238,679
990 Debt Service	378,310	391,632	391,632	391,632	418,264	553,296	466,896	457,794	453,423
1830 SUPPRESSION Total	19,565,008	20,714,878	19,514,601	20,067,740	22,193,381	23,429,413	24,170,370	24,802,052	25,522,268

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1840 TRAINING									
700 Personal Services	283,306	216,926	188,244	177,648	317,063	324,274	336,437	345,438	355,943
726 Supplies	1,379	5,000	10,000	10,000	10,000	10,300	10,610	10,928	11,256
800 Other Services And Charges	28,030	31,789	33,289	25,789	29,358	32,710	34,300	35,909	37,055
970 Capital Outlay	6,147	10,000	17,500	17,500	17,000	19,250	21,175	23,293	25,622
1840 TRAINING Total	318,861	263,715	249,033	230,937	373,421	386,534	402,522	415,568	429,876
1845 EMERGENCY MEDICAL SERVICES									
700 Personal Services	0	0	0	0	26,422	26,045	27,306	28,046	28,919
726 Supplies	20,151	25,000	25,000	25,000	25,000	25,750	26,523	27,318	28,138
800 Other Services And Charges	22,693	66,970	66,970	66,970	78,855	84,275	87,492	94,764	99,327
970 Capital Outlay	0	5,000	5,000	5,000	5,000	5,250	5,513	5,788	6,078
1845 EMERGENCY MEDICAL SERVICES Total	42,844	96,970	96,970	96,970	135,277	141,320	146,834	155,916	162,462
1850 INVESTIGATIONS									
800 Other Services And Charges	5,459	0	0	0	0	0	0	0	0
1850 INVESTIGATIONS Total	5,459	0	0	0	0	0	0	0	0
1860 PREVENTION									
700 Personal Services	660,548	749,615	678,924	633,701	624,043	658,116	681,836	701,435	723,694
726 Supplies	3,333	5,004	5,004	5,004	5,500	5,665	5,835	6,010	6,190
800 Other Services And Charges	29,879	46,388	46,388	46,388	65,690	72,084	76,319	81,790	85,651
970 Capital Outlay	951	9,000	9,000	9,000	5,000	5,250	5,513	5,788	6,078
999 Transfers Out	0	8,696	8,696	8,696	6,667	7,000	7,350	7,718	8,104
1860 PREVENTION Total	694,710	818,703	748,012	702,789	706,900	748,115	776,853	802,741	829,717
1870 EMERGENCY MANAGEMENT									
700 Personal Services	0	0	0	0	(0)	1	(1)	(1)	(0)
800 Other Services And Charges	4,889	12,000	12,000	12,000	12,000	12,600	13,230	13,892	14,586
970 Capital Outlay	0	7,000	7,000	7,000	7,000	7,350	7,718	8,103	8,509
1870 EMERGENCY MANAGEMENT Total	4,889	19,000	19,000	19,000	19,000	19,951	20,947	21,994	23,095
<b>Fire Total</b>	<b>23,174,348</b>	<b>24,862,624</b>	<b>23,606,714</b>	<b>24,209,045</b>	<b>26,680,205</b>	<b>28,266,490</b>	<b>29,190,951</b>	<b>29,997,328</b>	<b>30,923,653</b>
<b>E540 Attorney's Office</b>									
0810 ADMINISTRATION-ATTORNEY									
726 Supplies	1,820	0	0	0	0	0	0	0	0
800 Other Services And Charges	240,958	163,510	163,510	162,039	180,552	183,858	185,046	188,085	190,626
0810 ADMINISTRATION-ATTORNEY Total	242,778	163,510	163,510	162,039	180,552	183,858	185,046	188,085	190,626
0820 CIVIL LITIGATION									
700 Personal Services	607,424	654,471	654,471	649,560	700,776	732,959	764,926	808,026	850,773
726 Supplies	16,005	16,000	16,000	15,800	15,800	15,800	15,800	15,800	15,800
800 Other Services And Charges	27,982	66,150	66,150	65,900	65,950	69,200	71,450	73,700	75,950
970 Capital Outlay	6,579	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000
0820 CIVIL LITIGATION Total	657,990	740,621	740,621	735,260	786,526	821,959	856,176	901,526	946,523

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0830 MUNICIPAL AFFAIRS									
700 Personal Services	735,728	805,973	805,973	805,973	823,846	895,758	924,837	965,735	1,010,277
726 Supplies	11,900	13,250	13,250	13,250	13,250	13,750	14,250	14,750	15,250
800 Other Services And Charges	9,684	27,300	27,300	27,050	24,116	24,366	24,616	24,866	25,116
970 Capital Outlay	3,558	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000
0830 MUNICIPAL AFFAIRS Total	760,870	850,523	850,523	850,273	865,212	937,874	967,703	1,009,351	1,054,643
0840 ORDINANCE ENFORCEMENT									
700 Personal Services	540,699	493,040	454,875	454,875	441,404	457,062	474,507	498,136	523,296
726 Supplies	6,700	7,200	7,200	7,200	7,100	7,100	7,100	7,100	7,100
800 Other Services And Charges	35,998	127,540	127,540	126,860	113,475	116,625	116,775	117,259	118,084
0840 ORDINANCE ENFORCEMENT Total	583,397	627,780	589,615	588,935	561,979	580,787	598,382	622,495	648,480
<b>Attorney's Office Total</b>	<b>2,245,035</b>	<b>2,382,435</b>	<b>2,344,270</b>	<b>2,336,507</b>	<b>2,394,269</b>	<b>2,524,477</b>	<b>2,607,307</b>	<b>2,721,457</b>	<b>2,840,272</b>
<b>F610 Facilities &amp; Fleet Management</b>									
1405 FACILITIES MGT.-MAILROOM-101									
700 Personal Services	63,414	66,520	66,520	0	0	0	0	0	0
726 Supplies	4,370	2,000	2,000	0	0	0	0	0	0
800 Other Services And Charges	84,564	115,025	115,025	0	0	0	0	0	0
1405 FACILITIES MGT.-MAILROOM-101 Total	152,348	183,545	183,545	0	0	0	0	0	0
<b>Facilities &amp; Fleet Management Total</b>	<b>152,348</b>	<b>183,545</b>	<b>183,545</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>F620 Fiscal Services</b>									
0610 ADMINISTRATION-FISCAL									
700 Personal Services	175,071	176,344	176,344	210,219	166,479	172,746	179,211	187,649	196,836
726 Supplies	2,989	3,343	4,443	3,988	4,093	4,200	4,311	4,426	4,544
800 Other Services And Charges	60,276	121,607	145,551	120,339	134,693	136,015	136,415	137,804	139,014
0610 ADMINISTRATION-FISCAL Total	238,335	301,294	326,338	334,546	305,265	312,961	319,937	329,879	340,394
0620 PURCHASING									
700 Personal Services	606,072	581,396	548,074	548,074	372,354	386,572	400,749	419,775	440,632
726 Supplies	13,972	20,500	20,500	20,500	20,500	20,500	20,500	20,500	20,500
800 Other Services And Charges	373,456	312,404	351,528	506,504	317,413	300,509	299,755	303,103	304,795
0620 PURCHASING Total	993,500	914,300	920,102	1,075,078	710,267	707,581	721,004	743,378	765,927
0630 BUDGET OFFICE									
700 Personal Services	359,217	374,485	374,485	376,939	397,149	412,413	426,888	446,969	468,949
726 Supplies	0	25	25	0	3,018	0	0	0	0
800 Other Services And Charges	137,210	143,827	143,827	141,620	124,275	119,892	120,028	121,680	122,658
0630 BUDGET OFFICE Total	496,427	518,337	518,337	518,559	524,442	532,305	546,916	568,649	591,607

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Departments	Actuals	Adopted	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
1310 OTHER ORGANIZATION SUPPORT									
700 Personal Services	14,001	14,783	14,783	14,783	14,783	14,783	14,783	14,783	14,783
726 Supplies	9,732	10,590	10,590	10,590	10,590	10,590	10,590	10,590	10,590
800 Other Services And Charges	1,512,907	1,238,865	1,331,008	1,211,806	882,332	1,020,689	1,044,312	1,068,644	1,094,158
970 Capital Outlay	618	0	0	0	0	0	0	0	0
1310 OTHER ORGANIZATION SUPPORT Total	1,537,258	1,264,238	1,356,381	1,237,179	907,705	1,046,062	1,069,685	1,094,017	1,119,531
1320 GENERAL ADMIN-MISCELLANEOUS									
700 Personal Services	0	(1,171,672)	366,595	366,595	(1,444,236)	(8,683,005)	(8,899,688)	(9,200,951)	(9,529,534)
996 Appropriation Lapse	0	(2,700,000)	(2,388,893)	(750,000)	(2,500,000)	(2,500,000)	(2,500,000)	(2,500,000)	(2,500,000)
1320 GENERAL ADMIN-MISCELLANEOUS Total	0	(3,871,672)	(2,022,298)	(383,405)	(3,944,236)	(11,183,005)	(11,399,688)	(11,700,951)	(12,029,534)
1330 SUBSIDIES									
700 Personal Services	(100)	0	0	2,332	0	0	0	0	0
800 Other Services And Charges	1,287,914	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
999 Transfers Out	7,788,398	11,034,334	11,050,246	10,168,454	11,720,648	13,822,170	15,345,707	15,998,119	18,036,571
1330 SUBSIDIES Total	9,076,212	11,284,334	11,300,246	10,420,786	11,970,648	14,072,170	15,595,707	16,248,119	18,286,571
1340 CONTINGENT									
999 Transfers Out	239,680	1,000,000	634,492	500,000	835,000	1,500,000	1,500,000	1,500,000	1,500,000
1340 CONTINGENT Total	239,680	1,000,000	634,492	500,000	835,000	1,500,000	1,500,000	1,500,000	1,500,000
1360 PROMOTIONAL AND ADVERTISING									
800 Other Services And Charges	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
1360 PROMOTIONAL AND ADVERTISING Total	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
1395 LEASE AGREEMENT CONDO NO. 2									
800 Other Services And Charges	457,182	484,035	538,035	443,023	482,372	485,820	489,371	493,027	496,792
990 Debt Service	2,500	4,000	4,000	2,500	2,500	2,500	2,500	2,500	2,500
999 Transfers Out	2,696,124	2,742,678	2,742,678	2,742,678	2,792,660	2,817,410	2,817,600	2,820,075	2,817,370
1395 LEASE AGREEMENT CONDO NO. 2 Total	3,155,806	3,230,713	3,284,713	3,188,201	3,277,532	3,305,730	3,309,471	3,315,602	3,316,662
<b>Fiscal Services Total</b>	<b>15,787,219</b>	<b>14,691,544</b>	<b>16,368,311</b>	<b>16,940,944</b>	<b>14,636,623</b>	<b>10,343,805</b>	<b>11,713,033</b>	<b>12,148,692</b>	<b>13,941,159</b>
<b>F630 Technology &amp; Change Management</b>									
3835 CABLE ADMINISTRATION									
700 Personal Services	0	0	61,361	61,361	129,680	134,768	140,130	146,970	154,248
800 Other Services And Charges	0	0	0	4,568	70,021	71,547	72,487	74,398	75,401
3835 CABLE ADMINISTRATION Total	0	0	61,361	65,929	199,701	206,315	212,617	221,368	229,649
<b>Technology &amp; Change Management Total</b>	<b>0</b>	<b>0</b>	<b>61,361</b>	<b>65,929</b>	<b>199,701</b>	<b>206,315</b>	<b>212,617</b>	<b>221,368</b>	<b>229,649</b>

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<b>F640 Treasury</b>									
0410 ADMINISTRATION-TREASURER									
700 Personal Services	1,242,739	1,342,855	1,339,632	1,302,687	1,446,135	1,486,357	1,551,542	1,632,571	1,716,026
726 Supplies	109,271	121,000	121,000	116,500	125,000	126,600	129,100	130,600	132,100
800 Other Services And Charges	474,995	438,719	438,719	422,474	510,666	512,590	515,707	521,051	524,671
970 Capital Outlay	0	1,727	2,327	4,200	5,000	5,000	3,000	0	0
0410 ADMINISTRATION-TREASURER Total	1,827,004	1,904,301	1,901,678	1,845,861	2,086,801	2,130,547	2,199,349	2,284,222	2,372,797
0510 ADMINISTRATION-ASSESSING									
700 Personal Services	1,426,281	1,517,669	1,519,120	1,532,665	1,608,071	1,680,396	1,754,048	1,847,837	1,942,722
726 Supplies	45,579	49,000	49,000	49,000	50,000	50,000	50,000	50,000	50,000
800 Other Services And Charges	383,515	441,956	480,905	481,005	462,733	466,053	467,716	472,332	476,438
0510 ADMINISTRATION-ASSESSING Total	1,855,375	2,008,625	2,049,025	2,062,670	2,120,804	2,196,449	2,271,764	2,370,169	2,469,160
0560 APPEALS									
800 Other Services And Charges	135	0	0	0	0	0	0	0	0
0560 APPEALS Total	135	0	0	0	0	0	0	0	0
0710 ADMINISTRATION-INCOME TAX									
700 Personal Services	1,461,748	1,621,962	1,583,909	1,598,323	1,632,780	1,701,955	1,767,896	1,849,563	1,935,452
726 Supplies	135,552	153,785	153,785	149,785	134,812	138,200	138,000	138,900	145,350
800 Other Services And Charges	486,318	469,251	579,251	585,763	537,879	551,169	554,337	563,555	572,549
970 Capital Outlay	898	50,000	50,000	50,000	50,000	45,000	20,000	22,000	33,000
0710 ADMINISTRATION-INCOME TAX Total	2,084,516	2,294,998	2,366,945	2,383,871	2,355,471	2,436,324	2,480,233	2,574,018	2,686,351
<b>Treasury Total</b>	<b>5,767,030</b>	<b>6,207,924</b>	<b>6,317,648</b>	<b>6,292,402</b>	<b>6,563,076</b>	<b>6,763,321</b>	<b>6,951,346</b>	<b>7,228,409</b>	<b>7,528,308</b>
<b>F650 Comptroller's Office</b>									
0310 ADMINISTRATION-COMPTROLLER									
700 Personal Services	323,967	347,753	347,753	323,552	313,958	371,008	379,738	393,130	407,916
726 Supplies	22,893	17,185	17,185	23,500	19,775	23,275	23,275	23,275	23,275
800 Other Services And Charges	717,219	704,655	704,655	701,841	649,978	640,366	637,634	643,865	647,079
0310 ADMINISTRATION-COMPTROLLER Total	1,064,079	1,069,593	1,069,593	1,048,893	983,711	1,034,649	1,040,647	1,060,270	1,078,270
0320 INTERNAL AUDIT									
700 Personal Services	111,091	112,685	112,685	112,685	118,862	123,716	128,572	134,884	141,601
800 Other Services And Charges	6,829	12,430	12,430	12,415	12,589	12,685	12,781	12,889	12,949
0320 INTERNAL AUDIT Total	117,920	125,115	125,115	125,100	131,451	136,401	141,353	147,773	154,550
0330 ACCOUNTING									
700 Personal Services	489,600	588,319	588,319	582,019	611,848	639,336	666,575	702,585	741,586
726 Supplies	0	500	500	500	500	500	500	500	500
800 Other Services And Charges	6,526	10,130	10,130	10,075	11,377	11,569	11,761	11,977	12,097
0330 ACCOUNTING Total	496,126	598,949	598,949	592,594	623,725	651,405	678,836	715,062	754,183

City of Grand Rapids  
Fund Summary by Dept, Org & Character - Expense  
Budget 2011, Version 1  
GF (General Fund)

FUNDDEPTORGCHAR

	2009	2010	2010	2010	2011	2012	2013	2014	2015
Departments	Actuals	Adopted	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
0340 ACCOUNTS PAYABLE									
700 Personal Services	243,014	214,311	214,311	214,311	229,438	245,511	262,383	281,928	297,037
726 Supplies	10,219	12,500	12,500	12,500	14,970	10,220	10,250	10,300	10,300
800 Other Services And Charges	4,195	9,220	9,220	7,375	6,929	7,130	7,301	7,459	7,019
970 Capital Outlay	0	0	7,000	28,640	0	0	0	0	0
0340 ACCOUNTS PAYABLE Total	257,429	236,031	243,031	262,826	251,337	262,861	279,934	299,687	314,356
0350 PAYROLL									
700 Personal Services	215,419	216,775	216,775	216,774	242,894	252,425	261,808	274,825	288,972
726 Supplies	1,807	2,400	2,400	2,400	2,400	2,400	2,400	2,400	2,400
800 Other Services And Charges	56,950	101,917	101,917	101,967	28,530	23,857	23,946	24,232	24,353
0350 PAYROLL Total	274,176	321,092	321,092	321,141	273,824	278,682	288,154	301,457	315,725
0360 ACCOUNTS RECEIVABLE									
700 Personal Services	85,844	90,916	90,916	83,390	0	0	0	0	0
726 Supplies	830	1,753	1,753	1,753	0	0	0	0	0
800 Other Services And Charges	0	200	200	0	0	0	0	0	0
0360 ACCOUNTS RECEIVABLE Total	86,674	92,869	92,869	85,143	0	0	0	0	0
<b>Comptroller's Office Total</b>	<b>2,296,404</b>	<b>2,443,649</b>	<b>2,450,649</b>	<b>2,435,697</b>	<b>2,264,046</b>	<b>2,363,999</b>	<b>2,428,923</b>	<b>2,524,249</b>	<b>2,617,084</b>
<b>GF (General Fund) Total</b>	<b>118,203,110</b>	<b>115,085,827</b>	<b>116,631,167</b>	<b>116,789,692</b>	<b>110,666,233</b>	<b>110,541,290</b>	<b>115,259,919</b>	<b>118,551,047</b>	<b>123,970,395</b>

MAJOR FUND DETAILS  
SPECIAL REVENUE FUNDS



CITY OF  
GRAND  
RAPIDS  
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City of Grand Rapids  
Fund Summary by Dept, Org & Character - Expense  
Budget 2011, Version 1  
CUDIS (61St District Court)

FUNDDEPTORGCHAR

Departments	2009 Actuals	2010 Adopted	2010 Amended	2010 Adopted Estimate	2011 Adopted Proposed	2012 Adopted Forecast	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast
<b>E530 District Court</b>									
6601 DISTRICT COURT-INDIRECT									
700 Personal Services	(559)	0	0	0	0	0	0	0	0
6601 DISTRICT COURT-INDIRECT Total	(559)	0	0	0	0	0	0	0	0
6610 DISTRICT COURT-ADMIN									
700 Personal Services	5,857,654	6,279,537	6,279,537	6,014,785	6,550,202	6,864,139	7,171,160	7,565,569	7,984,317
726 Supplies	154,936	185,000	185,000	185,000	152,000	162,000	162,000	162,000	162,000
800 Other Services And Charges	6,087,481	6,348,880	6,348,880	5,963,795	5,678,139	5,715,985	5,742,606	5,766,936	5,802,995
970 Capital Outlay	28,888	53,500	53,500	45,000	27,000	27,000	30,000	32,000	35,000
996 Appropriation Lapse	0	(133,655)	(133,655)	0	(130,468)	(134,194)	(136,772)	(141,095)	(146,691)
999 Transfers Out	338,959	348,677	348,677	348,677	236,977	244,089	251,409	258,951	266,719
6610 DISTRICT COURT-ADMIN Total	12,467,918	13,081,939	13,081,939	12,557,257	12,513,850	12,879,019	13,220,403	13,644,361	14,104,340
6630 DISTRICT COURT-GRANTS									
700 Personal Services	471,631	(0)	0	480,000	0	0	(0)	0	0
726 Supplies	71,612	0	0	106,585	0	0	0	0	0
800 Other Services And Charges	69,132	0	0	54,949	0	0	0	0	0
6630 DISTRICT COURT-GRANTS Total	612,375	(0)	0	641,534	0	0	(0)	0	0
<b>District Court Total</b>	<b>13,079,734</b>	<b>13,081,939</b>	<b>13,081,939</b>	<b>13,198,791</b>	<b>12,513,851</b>	<b>12,879,019</b>	<b>13,220,403</b>	<b>13,644,361</b>	<b>14,104,340</b>
<b>CUDIS (61St District Court) Total</b>	<b>13,079,734</b>	<b>13,081,939</b>	<b>13,081,939</b>	<b>13,198,791</b>	<b>12,513,851</b>	<b>12,879,019</b>	<b>13,220,403</b>	<b>13,644,361</b>	<b>14,104,340</b>

City of Grand Rapids  
Fund Summary by Dept, Org & Character - Expense  
Budget 2011, Version 1  
SRSTR203 (LOCAL STREETS)

FUNDDEPTORGCHAR

Departments	2009 Actuals	2010 Adopted	2010 Amended	2010 Adopted Estimate	2011 Adopted Proposed	2012 Adopted Forecast	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast
<b>B220 Public Services</b>									
4501 INDIRECT									
800 Other Services And Charges	1,453	0	0	0	0	0	0	0	0
4501 INDIRECT Total	1,453	0	0	0	0	0	0	0	0
4510 ADMINISTRATION									
700 Personal Services	114,981	2,110,125	2,086,408	2,003,425	1,784,493	1,860,872	1,947,456	2,055,002	2,162,595
726 Supplies	5,878	1,658,822	2,158,822	1,001,722	1,031,671	1,085,062	1,094,500	1,027,355	1,061,155
800 Other Services And Charges	98,226	2,090,126	2,690,126	1,746,267	1,809,256	1,962,030	2,046,473	2,097,646	2,089,351
970 Capital Outlay	0	37,000	37,000	3,020	37,000	37,000	37,000	37,000	37,000
999 Transfers Out	141,348	145,566	145,566	145,566	127,774	131,607	135,556	139,622	143,811
4510 ADMINISTRATION Total	360,432	6,041,639	7,117,922	4,900,000	4,790,194	5,076,571	5,260,985	5,356,625	5,493,912
4520 STREET MAINTENANCE									
700 Personal Services	1,818,396	0	0	0	0	0	0	0	0
726 Supplies	824,019	0	0	0	0	0	0	0	0
800 Other Services And Charges	1,535,569	0	35,768	0	0	0	0	0	0
970 Capital Outlay	27,317	0	0	0	0	0	0	0	0
4520 STREET MAINTENANCE Total	4,205,301	0	35,768	0	0	0	0	0	0
<b>Public Services Total</b>	<b>4,567,186</b>	<b>6,041,639</b>	<b>7,153,689</b>	<b>4,900,000</b>	<b>4,790,194</b>	<b>5,076,571</b>	<b>5,260,985</b>	<b>5,356,625</b>	<b>5,493,912</b>
<b>C330 Enterprise Services</b>									
1940 SIGN SHOP									
700 Personal Services	187,443	7,800	7,800	7,800	20,522	23,450	26,340	29,164	31,131
726 Supplies	3,074	35,000	35,000	35,000	30,000	30,000	33,000	33,000	35,000
800 Other Services And Charges	11,027	58,367	58,367	55,367	55,512	57,329	59,301	61,931	64,724
1940 SIGN SHOP Total	201,544	101,167	101,167	98,167	106,034	110,779	118,641	124,095	130,855
4446 STORM SEWER MAINTENANCE									
700 Personal Services	280,696	157,222	157,222	266,197	244,462	254,562	264,749	278,439	292,854
726 Supplies	20,423	31,994	31,994	19,501	27,015	27,801	28,610	29,444	30,303
800 Other Services And Charges	170,803	162,872	162,872	151,380	162,422	179,110	197,153	212,954	230,636
4446 STORM SEWER MAINTENANCE Total	471,922	352,088	352,088	437,078	433,899	461,473	490,512	520,837	553,793
<b>Enterprise Services Total</b>	<b>673,466</b>	<b>453,255</b>	<b>453,255</b>	<b>535,245</b>	<b>539,933</b>	<b>572,252</b>	<b>609,153</b>	<b>644,932</b>	<b>684,648</b>
<b>SRSTR203 (LOCAL STREETS) Total</b>	<b>5,240,651</b>	<b>6,494,893</b>	<b>7,606,944</b>	<b>5,435,245</b>	<b>5,330,127</b>	<b>5,648,824</b>	<b>5,870,139</b>	<b>6,001,557</b>	<b>6,178,560</b>

City of Grand Rapids  
Fund Summary by Dept, Org & Character - Expense  
Budget 2011, Version 1  
SRSTR202 (MAJOR STREETS)

FUNDDEPTORGCHAR

Departments	2009 Actuals	2010 Adopted	2010 Amended	2010 Adopted Estimate	2011 Adopted Proposed	2012 Adopted Forecast	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast
<b>B220 Public Services</b>									
4501 INDIRECT									
700 Personal Services	365	0	0	0	0	0	0	0	0
4501 INDIRECT Total	365	0	0	0	0	0	0	0	0
4510 ADMINISTRATION									
700 Personal Services	242,380	1,802,124	1,781,369	1,463,974	2,263,127	2,357,296	2,459,990	2,589,521	2,721,070
726 Supplies	(10,268)	1,151,955	1,151,955	1,200,653	1,200,000	1,250,000	1,257,000	1,150,000	950,000
800 Other Services And Charges	746,856	2,086,344	2,518,979	2,663,449	2,492,799	2,587,231	2,619,542	2,652,243	2,688,763
970 Capital Outlay	2,085	11,500	11,500	7,550	0	0	0	0	0
990 Debt Service	0	1,055,385	1,055,385	1,055,506	1,055,885	1,055,787	892,670	826,270	824,170
999 Transfers Out	3,231,121	4,180,718	4,180,718	4,180,718	1,514,816	1,522,054	1,520,705	1,520,529	1,540,949
4510 ADMINISTRATION Total	4,212,173	10,288,026	10,699,907	10,571,850	8,526,627	8,772,368	8,749,907	8,738,563	8,724,952
4520 STREET MAINTENANCE									
700 Personal Services	1,061,120	0	0	0	0	0	0	0	0
726 Supplies	860,000	0	0	0	0	0	0	0	0
800 Other Services And Charges	976,193	0	67,708	0	0	0	0	0	0
970 Capital Outlay	27,317	0	0	0	0	0	0	0	0
990 Debt Service	1,059,854	0	0	0	0	0	0	0	0
999 Transfers Out	1,351,668	0	0	0	0	0	0	0	0
4520 STREET MAINTENANCE Total	5,336,152	0	67,708	0	0	0	0	0	0
<b>Public Services Total</b>	<b>9,548,690</b>	<b>10,288,026</b>	<b>10,767,614</b>	<b>10,571,850</b>	<b>8,526,627</b>	<b>8,772,368</b>	<b>8,749,907</b>	<b>8,738,563</b>	<b>8,724,952</b>
<b>C330 Enterprise Services</b>									
1930 TRAFFIC SIGNALS									
700 Personal Services	1,395,250	1,776,932	1,785,981	1,746,677	1,690,537	1,752,244	1,827,189	1,912,208	2,002,234
726 Supplies	358,576	500,500	500,500	501,500	500,500	515,500	525,500	525,500	525,500
800 Other Services And Charges	675,789	762,869	762,869	764,869	851,526	887,115	922,735	981,726	1,045,549
970 Capital Outlay	2,280	10,000	10,000	7,500	15,500	15,000	15,500	15,000	15,000
999 Transfers Out	113,900	171,123	171,123	171,123	84,497	87,031	89,643	92,331	95,101
1930 TRAFFIC SIGNALS Total	2,545,795	3,221,424	3,230,473	3,191,669	3,142,560	3,256,890	3,380,567	3,526,765	3,683,384
1940 SIGN SHOP									
700 Personal Services	344,495	665,995	622,423	617,060	512,065	537,432	561,870	592,931	623,650
726 Supplies	114,807	140,000	140,000	140,000	120,000	120,000	132,000	132,000	140,000
800 Other Services And Charges	269,916	268,498	268,498	340,910	374,305	384,044	393,096	406,004	419,838
970 Capital Outlay	40,639	10,000	10,000	10,000	25,000	15,000	25,000	15,000	25,000
1940 SIGN SHOP Total	769,857	1,084,493	1,040,921	1,107,970	1,031,370	1,056,476	1,111,966	1,145,935	1,208,488

City of Grand Rapids  
Fund Summary by Dept, Org & Character - Expense  
Budget 2011, Version 1  
SRSTR202 (MAJOR STREETS)

FUNDDEPTORCHAR

	2009	2010	2010	2010	2011	2012	2013	2014	2015
Departments	Actuals	Adopted	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
4446 STORM SEWER MAINTENANCE									
700 Personal Services	151,636	76,642	76,642	143,337	131,634	137,072	142,557	149,929	157,691
726 Supplies	11,250	17,228	17,228	10,501	14,547	14,970	15,406	15,855	16,317
800 Other Services And Charges	90,060	86,926	86,926	81,513	88,240	97,322	107,234	115,872	125,556
4446 STORM SEWER MAINTENANCE Total	252,947	180,796	180,796	235,351	234,421	249,364	265,197	281,656	299,564
<b>Enterprise Services Total</b>	<b>3,568,599</b>	<b>4,486,713</b>	<b>4,452,191</b>	<b>4,534,990</b>	<b>4,408,350</b>	<b>4,562,730</b>	<b>4,757,730</b>	<b>4,954,356</b>	<b>5,191,435</b>
<b>SRSTR202 (MAJOR STREETS) Total</b>	<b>13,117,289</b>	<b>14,774,739</b>	<b>15,219,805</b>	<b>15,106,840</b>	<b>12,934,977</b>	<b>13,335,098</b>	<b>13,507,637</b>	<b>13,692,919</b>	<b>13,916,387</b>

City of Grand Rapids  
Fund Summary by Dept, Org & Character - Expense  
Budget 2011, Version 1  
SRPRK (Parks Fund)

FUNDDEPTORGCHAR

Departments	2009 Actuals	2010 Adopted	2010 Amended	2010 Adopted Estimate	2011 Adopted Proposed	2012 Adopted Forecast	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast
<b>B220 Public Services</b>									
2610 ADMINISTRATION-PARKS & REC									
700 Personal Services	0	426,273	384,176	455,929	393,946	406,057	416,389	431,798	450,507
726 Supplies	0	71,554	71,554	63,921	73,701	75,915	78,192	80,538	82,954
800 Other Services And Charges	0	335,737	371,240	376,816	394,510	400,257	404,832	411,549	418,871
999 Transfers Out	0	560,104	560,104	560,104	442,409	455,681	469,351	483,432	497,935
<b>2610 ADMINISTRATION-PARKS &amp; REC Total</b>	<b>0</b>	<b>1,393,668</b>	<b>1,387,074</b>	<b>1,456,770</b>	<b>1,304,566</b>	<b>1,337,910</b>	<b>1,368,764</b>	<b>1,407,317</b>	<b>1,450,267</b>
2621 PARKS MAINTENANCE									
700 Personal Services	0	1,486,676	1,319,361	1,255,969	930,335	931,061	962,315	1,002,046	1,044,020
726 Supplies	0	202,208	206,519	212,638	212,047	218,347	229,886	231,569	238,497
800 Other Services And Charges	0	921,320	942,509	914,666	1,006,398	1,063,517	1,125,485	1,197,750	1,276,303
970 Capital Outlay	0	45,000	45,000	45,000	70,000	70,000	70,000	70,000	70,000
<b>2621 PARKS MAINTENANCE Total</b>	<b>0</b>	<b>2,655,204</b>	<b>2,513,389</b>	<b>2,428,273</b>	<b>2,218,780</b>	<b>2,282,925</b>	<b>2,387,686</b>	<b>2,501,365</b>	<b>2,628,820</b>
2625 POOLS									
700 Personal Services	0	716,982	723,556	566,373	354,154	60,705	63,201	66,583	70,216
726 Supplies	0	80,439	88,161	66,461	48,638	0	0	0	0
800 Other Services And Charges	0	210,844	210,844	148,809	65,286	0	0	0	0
<b>2625 POOLS Total</b>	<b>0</b>	<b>1,008,265</b>	<b>1,022,561</b>	<b>781,643</b>	<b>468,078</b>	<b>60,705</b>	<b>63,201</b>	<b>66,583</b>	<b>70,216</b>
2646 RECREATION									
700 Personal Services	0	358,402	395,526	392,566	410,923	418,172	428,988	437,304	447,918
726 Supplies	0	46,430	46,688	39,423	42,700	43,075	44,429	44,811	46,123
800 Other Services And Charges	0	15,048	15,416	16,196	17,560	16,379	17,512	18,464	19,694
<b>2646 RECREATION Total</b>	<b>0</b>	<b>419,880</b>	<b>457,630</b>	<b>448,185</b>	<b>471,183</b>	<b>477,626</b>	<b>490,929</b>	<b>500,579</b>	<b>513,735</b>
2647 AFTER SCHOOL PROGRAMS									
700 Personal Services	0	1,799,067	1,798,274	1,934,347	1,712,496	1,535,381	1,540,934	1,544,214	1,549,139
726 Supplies	0	352,625	352,625	281,600	262,537	256,929	251,959	249,341	245,115
800 Other Services And Charges	0	296,040	296,040	214,306	169,693	217,227	220,223	223,518	227,141
970 Capital Outlay	0	0	0	1,600	0	0	0	0	0
<b>2647 AFTER SCHOOL PROGRAMS Total</b>	<b>0</b>	<b>2,447,732</b>	<b>2,446,939</b>	<b>2,431,853</b>	<b>2,144,726</b>	<b>2,009,537</b>	<b>2,013,116</b>	<b>2,017,073</b>	<b>2,021,395</b>
<b>Public Services Total</b>	<b>0</b>	<b>7,924,748</b>	<b>7,827,592</b>	<b>7,546,724</b>	<b>6,607,333</b>	<b>6,168,703</b>	<b>6,323,696</b>	<b>6,492,918</b>	<b>6,684,433</b>
<b>SRPRK (Parks Fund) Total</b>	<b>0</b>	<b>7,924,748</b>	<b>7,827,592</b>	<b>7,546,724</b>	<b>6,607,333</b>	<b>6,168,703</b>	<b>6,323,696</b>	<b>6,492,918</b>	<b>6,684,433</b>

City of Grand Rapids  
Fund Summary by Dept, Org & Character - Expense  
Budget 2011, Version 1  
SR226 (Refuse Collection)

FUNDEPTORGCHAR

Departments	2009 Actuals	2010 Adopted	2010 Amended	2010 Adopted Estimate	2011 Adopted Proposed	2012 Adopted Forecast	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast
<b>B210 Community Development</b>									
3590 CODE COMPLIANCE									
700 Personal Services	0	0	0	0	378,997	390,992	401,452	415,094	429,653
800 Other Services And Charges	0	0	0	0	264,097	264,348	264,407	264,617	264,773
3590 CODE COMPLIANCE Total	0	0	0	0	643,094	655,340	665,859	679,711	694,426
3110 HOUSING INSPECTIONS									
700 Personal Services	335,617	502,768	425,096	349,255	0	0	0	0	0
726 Supplies	86	1,799	1,799	0	0	0	0	0	0
800 Other Services And Charges	320,895	209,984	209,984	268,255	0	0	0	0	0
3110 HOUSING INSPECTIONS Total	656,598	714,551	636,879	617,510	0	0	0	0	0
<b>Community Development Total</b>	<b>656,598</b>	<b>714,551</b>	<b>636,879</b>	<b>617,510</b>	<b>643,094</b>	<b>655,340</b>	<b>665,859</b>	<b>679,711</b>	<b>694,426</b>
<b>B220 Public Services</b>									
4530 REFUSE COLLECTION									
700 Personal Services	4,226,118	4,461,688	4,290,474	4,092,917	3,982,472	4,170,823	4,347,923	4,575,891	4,812,679
726 Supplies	586,246	851,700	851,700	486,156	536,031	553,078	571,338	590,192	609,668
800 Other Services And Charges	6,797,071	7,699,247	7,899,247	7,365,557	7,942,068	8,003,077	8,126,767	8,163,054	8,266,321
970 Capital Outlay	4,054	128,000	128,000	31,500	131,500	31,715	31,937	32,166	32,403
999 Transfers Out	258,403	279,870	279,870	288,266	263,789	271,703	279,854	288,249	296,897
4530 REFUSE COLLECTION Total	11,871,891	13,420,505	13,449,291	12,264,396	12,855,860	13,030,396	13,357,819	13,649,552	14,017,968
<b>Public Services Total</b>	<b>11,871,891</b>	<b>13,420,505</b>	<b>13,449,291</b>	<b>12,264,396</b>	<b>12,855,860</b>	<b>13,030,396</b>	<b>13,357,819</b>	<b>13,649,552</b>	<b>14,017,968</b>
<b>F640 Treasury</b>									
0430 CUSTOMER SERVICE									
700 Personal Services	27,775	31,937	31,937	15,866	40,337	42,211	44,066	46,470	48,931
726 Supplies	213	0	0	300	400	400	500	500	500
800 Other Services And Charges	6,672	8,649	8,649	9,272	6,494	6,534	6,592	6,619	6,326
0430 CUSTOMER SERVICE Total	34,660	40,586	40,586	25,438	47,231	49,145	51,158	53,589	55,757
<b>Treasury Total</b>	<b>34,660</b>	<b>40,586</b>	<b>40,586</b>	<b>25,438</b>	<b>47,231</b>	<b>49,145</b>	<b>51,158</b>	<b>53,589</b>	<b>55,757</b>
<b>SR226 (Refuse Collection) Total</b>	<b>12,563,149</b>	<b>14,175,643</b>	<b>14,126,757</b>	<b>12,907,344</b>	<b>13,546,185</b>	<b>13,734,881</b>	<b>14,074,836</b>	<b>14,382,852</b>	<b>14,768,151</b>

MAJOR FUND DETAILS  
ENTERPRISE FUNDS



CITY OF  
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City of Grand Rapids  
Fund Summary by Dept, Org & Character - Expense  
Budget 2011, Version 1  
ENAPS (Auto Parking System)

FUNDDEPTORGCHAR

Departments	2009 Actuals	2010 Adopted	2010 Amended	2010 Adopted Estimate	2011 Adopted Proposed	2012 Adopted Forecast	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast
<b>C330 Enterprise Services</b>									
4480 ENERGY & SUSTAINABILITY									
800 Other Services And Charges	0	0	0	0	14,600	14,600	14,600	14,600	14,600
4480 ENERGY & SUSTAINABILITY Total	0	0	0	0	14,600	14,600	14,600	14,600	14,600
4601 INDIRECT									
800 Other Services And Charges	622	0	0	0	0	0	0	0	0
4601 INDIRECT Total	622	0	0	0	0	0	0	0	0
4610 ADMINISTRATION									
700 Personal Services	812,435	742,227	755,562	759,652	683,134	713,651	743,575	779,443	817,665
726 Supplies	35,283	28,001	28,001	28,000	28,000	28,000	28,000	28,000	28,000
800 Other Services And Charges	2,034,818	352,638	458,392	391,027	507,257	512,221	516,187	522,148	529,609
970 Capital Outlay	(351,022)	0	0	0	0	0	0	0	0
996 Appropriation Lapse	0	(215,000)	(215,000)	0	(87,500)	(89,600)	(91,200)	(92,900)	(95,000)
999 Transfers Out	396,445	364,433	364,433	364,433	563,361	580,262	597,670	615,600	634,068
4610 ADMINISTRATION Total	2,927,960	1,272,299	1,391,388	1,543,112	1,694,252	1,744,534	1,794,232	1,852,291	1,914,342
4620 ON-STREET									
700 Personal Services	182,457	179,933	179,933	168,230	185,952	193,589	201,263	211,466	222,271
726 Supplies	11,066	20,000	20,000	10,000	10,000	10,000	10,000	10,000	10,000
800 Other Services And Charges	39,957	37,492	37,492	36,092	40,820	31,841	33,073	34,571	36,368
4620 ON-STREET Total	233,480	237,425	237,425	214,322	236,772	235,430	244,336	256,037	268,639
4630 OFF-STREET									
700 Personal Services	1,830,138	2,012,479	1,948,174	1,923,269	1,439,499	1,480,397	1,529,412	1,587,458	1,648,323
726 Supplies	86,180	79,000	79,000	69,520	72,168	72,168	72,168	72,168	72,168
800 Other Services And Charges	1,700,594	2,378,620	2,525,526	1,762,238	1,886,632	1,962,820	2,065,661	2,159,638	2,259,291
970 Capital Outlay	3,444	14,450	14,450	14,450	29,000	14,000	14,000	14,000	14,000
990 Debt Service	1,178,915	1,492,107	1,492,107	1,492,107	2,276,574	2,303,647	2,214,875	2,120,946	2,049,524
4630 OFF-STREET Total	4,799,272	5,976,656	6,059,257	5,261,584	5,703,873	5,833,032	5,896,116	5,954,210	6,043,306
4640 CAPITAL PROJECTS									
970 Capital Outlay	741,545	10,465,000	7,977,777	952,000	10,118,000	1,146,000	690,000	985,000	680,000
999 Transfers Out	0	0	2,924,608	0	0	0	0	0	0
4640 CAPITAL PROJECTS Total	741,545	10,465,000	10,902,385	952,000	10,118,000	1,146,000	690,000	985,000	680,000
4660 DASH SHUTTLE BUS SERVICES									
700 Personal Services	35,873	35,723	35,723	37,223	38,640	40,034	41,483	43,423	45,431
726 Supplies	1,646	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000
800 Other Services And Charges	830,790	852,000	1,176,409	880,610	933,291	951,810	989,154	1,018,349	1,058,419
4660 DASH SHUTTLE BUS SERVICES Total	868,309	890,723	1,215,132	920,833	974,931	994,844	1,033,637	1,064,772	1,106,850
<b>Enterprise Services Total</b>	<b>9,571,188</b>	<b>18,842,103</b>	<b>19,805,586</b>	<b>8,891,851</b>	<b>18,742,428</b>	<b>9,968,440</b>	<b>9,672,922</b>	<b>10,126,910</b>	<b>10,027,736</b>

**F640 Treasury**

City of Grand Rapids  
Fund Summary by Dept, Org & Character - Expense  
Budget 2011, Version 1  
ENAPS (Auto Parking System)

FUNDDEPTORGCHAR

	2009	2010	2010	2010	2011	2012	2013	2014	2015
Departments	Actuals	Adopted	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
0430 CUSTOMER SERVICE									
800 Other Services And Charges	34,346	34,000	34,000	34,000	35,000	36,000	37,000	38,000	39,000
0430 CUSTOMER SERVICE Total	34,346	34,000	34,000	34,000	35,000	36,000	37,000	38,000	39,000
Treasury Total	34,346	34,000	34,000	34,000	35,000	36,000	37,000	38,000	39,000
<b>ENAPS (Auto Parking System) Total</b>	<b>9,605,534</b>	<b>18,876,103</b>	<b>19,839,586</b>	<b>8,925,851</b>	<b>18,777,428</b>	<b>10,004,440</b>	<b>9,709,922</b>	<b>10,164,910</b>	<b>10,066,736</b>

City of Grand Rapids  
Fund Summary by Dept, Org & Character - Expense  
Budget 2011, Version 1  
ENSDS (Sewage Disposal System)

FUNDDEPTORGCHAR

Departments	2009 Actuals	2010 Adopted	2010 Amended	2010 Adopted Estimate	2011 Adopted Proposed	2012 Adopted Forecast	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast
<b>C330 Enterprise Services</b>									
4410 PUBLIC WORKS ADMINISTRATION									
700 Personal Services	237,766	252,758	278,990	264,679	317,488	326,566	335,500	348,460	363,512
726 Supplies	(8,690)	8,000	8,000	1,000	6,000	6,000	6,000	6,000	6,000
800 Other Services And Charges	(12,477,734)	709,254	1,193,754	1,136,109	1,072,773	940,216	954,653	970,768	1,493,857
970 Capital Outlay	0	10,000	10,000	0	8,000	8,000	8,000	8,000	8,000
990 Debt Service	10,455,751	12,190,522	12,190,522	12,239,260	15,398,784	15,474,455	17,060,963	17,017,393	18,342,837
996 Appropriation Lapse	0	(571,000)	(571,000)	0	(1,171,000)	(1,226,000)	(1,288,000)	(1,355,000)	(1,442,000)
999 Transfers Out	998,999	1,163,333	1,253,808	1,253,808	904,226	931,353	959,293	988,073	1,017,715
4410 PUBLIC WORKS ADMINISTRATION Total	(793,909)	13,762,867	14,364,074	14,894,856	16,536,271	16,460,590	18,036,409	17,983,694	19,789,921
4413 SDSF- CUSTOMER SERVICE									
999 Transfers Out	1,863,011	2,360,075	2,360,075	2,150,774	2,211,513	2,273,093	2,368,831	2,502,299	2,646,477
4413 SDSF- CUSTOMER SERVICE Total	1,863,011	2,360,075	2,360,075	2,150,774	2,211,513	2,273,093	2,368,831	2,502,299	2,646,477
4423 WASTEWATER TREATMENT PLANT									
700 Personal Services	6,396,305	7,179,798	6,985,544	6,481,187	6,597,516	6,933,435	7,252,117	7,643,063	8,047,559
726 Supplies	1,370,717	1,589,174	1,589,174	1,507,450	1,555,231	1,505,700	1,539,747	1,573,297	1,494,052
800 Other Services And Charges	7,216,079	8,835,803	9,172,469	8,542,786	9,079,215	9,815,007	10,455,286	11,110,569	11,841,107
970 Capital Outlay	14,622	219,000	219,000	154,000	132,000	117,000	117,000	117,000	117,000
4423 WASTEWATER TREATMENT PLANT Total	14,997,724	17,823,775	17,966,186	16,685,423	17,363,962	18,371,142	19,364,150	20,443,929	21,499,718
4425 SANITARY SEWER MAINTENANCE									
700 Personal Services	1,968,456	2,434,225	2,402,625	2,167,448	2,361,901	2,474,777	2,584,940	2,726,692	2,870,141
726 Supplies	263,422	151,950	151,950	317,950	185,323	189,803	195,410	201,177	207,110
800 Other Services And Charges	4,994,575	3,760,202	4,518,930	3,188,285	3,227,935	4,047,286	4,280,159	4,473,279	4,683,370
970 Capital Outlay	0	55,000	55,000	15,000	30,000	30,000	30,000	30,000	30,000
999 Transfers Out	46,141	46,060	46,060	46,058	23,333	24,033	24,754	25,497	26,261
4425 SANITARY SEWER MAINTENANCE Total	7,272,594	6,447,437	7,174,565	5,734,741	5,828,492	6,765,899	7,115,263	7,456,645	7,816,882
4480 ENERGY & SUSTAINABILITY									
800 Other Services And Charges	0	0	0	0	29,300	29,300	29,300	29,300	29,300
4480 ENERGY & SUSTAINABILITY Total	0	0	0	0	29,300	29,300	29,300	29,300	29,300
4490 PROJECTS									
700 Personal Services	0	0	78	0	0	0	0	0	0
800 Other Services And Charges	24,789,706	0	0	0	0	0	0	0	0
970 Capital Outlay	0	56,032,000	41,281,964	78,922,271	37,093,300	11,290,000	17,325,000	12,125,000	33,095,000
4490 PROJECTS Total	24,789,706	56,032,000	41,282,042	78,922,271	37,093,300	11,290,000	17,325,000	12,125,000	33,095,000

City of Grand Rapids  
Fund Summary by Dept, Org & Character - Expense  
Budget 2011, Version 1  
ENSDS (Sewage Disposal System)

FUNDDEPTORGCHAR

	2009	2010	2010	2010	2011	2012	2013	2014	2015
Departments	Actuals	Adopted	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
Enterprise Services Total	48,129,126	96,426,154	83,146,943	118,388,065	79,062,838	55,190,024	64,238,953	60,540,867	84,877,298
<b>ENSDS (Sewage Disposal System) Total</b>	<b>48,129,126</b>	<b>96,426,154</b>	<b>83,146,943</b>	<b>118,388,065</b>	<b>79,062,838</b>	<b>55,190,024</b>	<b>64,238,953</b>	<b>60,540,867</b>	<b>84,877,298</b>

City of Grand Rapids  
Fund Summary by Dept, Org & Character - Expense  
Budget 2011, Version 1  
ENWSS (Water Supply System)

FUNDDEPTORGCHAR

Departments	2009 Actuals	2010 Adopted	2010 Amended	2010 Adopted Estimate	2011 Adopted Proposed	2012 Adopted Forecast	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast
<b>C330 Enterprise Services</b>									
4301 INDIRECT									
700 Personal Services	1,793	0	0	0	0	0	0	0	0
4301 INDIRECT Total	1,793	0	0	0	0	0	0	0	0
4311 ADMINISTRATION									
700 Personal Services	648,518	865,554	892,580	779,720	868,014	849,333	882,879	928,596	974,615
726 Supplies	(12,530)	1,000	1,000	500	1,000	1,000	1,000	1,000	1,000
800 Other Services And Charges	(5,706,503)	918,761	1,348,761	1,179,533	981,872	960,181	970,837	983,270	1,503,721
970 Capital Outlay	11,653	30,000	30,000	12,000	20,000	20,000	20,000	20,000	20,000
990 Debt Service	6,905,397	8,666,381	8,666,381	7,946,638	7,863,185	8,876,323	8,673,164	9,482,071	8,923,133
996 Appropriation Lapse	0	(632,000)	(632,000)	0	(1,228,000)	(1,260,000)	(1,305,000)	(1,365,000)	(1,463,000)
999 Transfers Out	1,119,038	1,215,337	1,215,337	1,215,337	759,698	782,489	805,964	830,143	855,047
4311 ADMINISTRATION Total	2,965,574	11,065,033	11,522,059	11,133,728	9,265,769	10,229,326	10,048,844	10,880,080	10,814,516
4312 CUSTOMER SERVICE									
700 Personal Services	3,512,563	4,032,250	3,997,263	3,467,012	3,904,631	4,087,845	4,253,163	4,469,692	4,701,555
726 Supplies	266,920	314,000	314,000	246,000	284,000	292,520	301,296	310,335	319,645
800 Other Services And Charges	1,706,028	1,776,569	2,160,947	2,150,667	1,354,196	1,389,775	1,298,735	1,345,591	1,392,934
970 Capital Outlay	6,164	24,000	24,000	23,000	12,000	22,000	22,000	22,000	22,000
4312 CUSTOMER SERVICE Total	5,491,675	6,146,819	6,496,210	5,886,679	5,554,827	5,792,140	5,875,194	6,147,618	6,436,134
4315 ENGINEERING									
700 Personal Services	1,053,692	1,258,013	1,133,784	1,093,148	1,040,760	1,088,168	1,130,645	1,183,662	1,241,583
726 Supplies	5,318	15,000	15,000	10,000	12,000	12,360	12,731	13,113	13,506
800 Other Services And Charges	180,556	278,916	278,916	268,954	352,363	372,774	379,408	390,028	400,325
970 Capital Outlay	0	13,000	13,000	7,000	9,000	5,000	5,000	5,000	5,000
999 Transfers Out	42,650	64,268	64,268	60,958	31,764	32,717	33,699	34,710	35,751
4315 ENGINEERING Total	1,282,215	1,629,197	1,504,968	1,440,060	1,445,887	1,511,019	1,561,483	1,626,513	1,696,165
4320 COLDBROOK CONTROL									
700 Personal Services	1,359,431	1,391,526	1,391,526	1,411,733	1,405,818	1,467,849	1,528,324	1,606,432	1,687,620
726 Supplies	6,450	12,500	12,500	8,200	10,500	10,500	10,500	10,500	10,500
800 Other Services And Charges	86,006	118,845	118,845	95,191	81,378	109,715	112,980	117,116	121,426
970 Capital Outlay	0	3,000	3,000	0	2,000	2,000	2,000	2,000	2,000
4320 COLDBROOK CONTROL Total	1,451,888	1,525,871	1,525,871	1,515,124	1,499,696	1,590,064	1,653,804	1,736,048	1,821,546
4322 COLDBROOK DISTRIBUTION									
700 Personal Services	626,740	802,639	739,439	595,027	516,123	546,125	569,258	600,298	631,377
726 Supplies	92,591	175,500	175,500	95,500	160,500	165,300	170,244	175,336	180,581
800 Other Services And Charges	1,831,223	2,094,360	2,094,360	1,711,461	2,004,623	2,099,342	2,198,928	2,304,883	2,416,287
970 Capital Outlay	0	30,000	30,000	20,000	24,000	24,000	24,000	24,000	24,000

City of Grand Rapids  
Fund Summary by Dept, Org & Character - Expense  
Budget 2011, Version 1  
ENWSS (Water Supply System)

FUNDDEPTORGCHAR

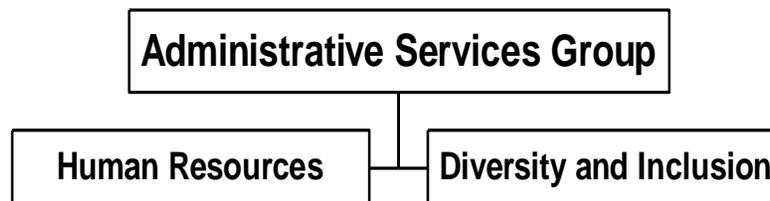
Departments	2009 Actuals	2010 Adopted	2010 Amended	2010 Adopted Estimate	2011 Adopted Proposed	2012 Adopted Forecast	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast
4322 COLDBROOK DISTRIBUTION Total	2,550,554	3,102,499	3,039,299	2,421,988	2,705,246	2,834,767	2,962,430	3,104,517	3,252,245
4331 FIELD OPERATIONS									
700 Personal Services	3,770,351	3,972,170	3,890,351	3,681,471	3,809,865	3,963,742	4,119,727	4,316,723	4,530,025
726 Supplies	965,732	1,385,000	2,380,567	1,215,000	1,240,000	1,277,200	1,315,516	1,354,981	1,395,630
800 Other Services And Charges	2,098,189	1,950,365	1,950,365	1,877,239	1,696,127	1,951,327	2,078,764	2,212,584	2,357,461
970 Capital Outlay	0	25,000	25,000	10,000	20,000	20,000	20,000	20,000	20,000
4331 FIELD OPERATIONS Total	6,834,271	7,332,535	8,246,282	6,783,710	6,765,992	7,212,269	7,534,007	7,904,288	8,303,116
4342 FILTRATION									
700 Personal Services	3,554,096	3,951,157	3,914,550	3,402,507	3,416,685	3,523,154	3,680,010	3,869,694	4,069,271
726 Supplies	1,209,232	1,137,800	1,137,800	1,202,650	1,282,800	1,362,400	1,403,188	1,445,200	1,488,472
800 Other Services And Charges	2,569,089	3,003,335	3,329,835	2,897,668	2,859,659	2,892,331	3,021,671	3,158,207	3,651,175
970 Capital Outlay	66,737	175,000	175,000	168,000	131,500	80,500	80,500	80,500	80,500
4342 FILTRATION Total	7,399,154	8,267,292	8,557,185	7,670,825	7,690,644	7,858,385	8,185,369	8,553,601	9,289,418
4390 PROJECTS									
700 Personal Services	0	0	10,348	0	0	0	0	0	0
800 Other Services And Charges	13,772,007	0	0	0	0	0	0	0	0
970 Capital Outlay	(0)	13,480,000	10,334,746	27,426,987	11,405,000	12,370,000	14,955,000	12,325,000	16,365,000
4390 PROJECTS Total	13,772,007	13,480,000	10,345,094	27,426,987	11,405,000	12,370,000	14,955,000	12,325,000	16,365,000
4480 ENERGY & SUSTAINABILITY									
800 Other Services And Charges	0	0	0	0	29,300	29,300	29,300	29,300	29,300
4480 ENERGY & SUSTAINABILITY Total	0	0	0	0	29,300	29,300	29,300	29,300	29,300
<b>Enterprise Services Total</b>	<b>41,749,131</b>	<b>52,549,246</b>	<b>51,236,969</b>	<b>64,279,101</b>	<b>46,362,361</b>	<b>49,427,270</b>	<b>52,805,431</b>	<b>52,306,964</b>	<b>58,007,439</b>
<b>F640 Treasury</b>									
0430 CUSTOMER SERVICE									
700 Personal Services	235,911	237,213	232,215	263,761	254,960	266,302	277,770	292,786	308,201
726 Supplies	4,495	4,400	4,400	4,600	4,800	4,800	4,900	4,900	4,900
800 Other Services And Charges	97,057	171,973	171,973	163,398	100,410	101,953	102,844	104,298	105,621
970 Capital Outlay	0	2,500	2,500	2,500	2,000	2,000	2,000	0	0
0430 CUSTOMER SERVICE Total	337,462	416,086	411,088	434,259	362,170	375,055	387,514	401,984	418,722
<b>Treasury Total</b>	<b>337,462</b>	<b>416,086</b>	<b>411,088</b>	<b>434,259</b>	<b>362,170</b>	<b>375,055</b>	<b>387,514</b>	<b>401,984</b>	<b>418,722</b>
<b>ENWSS (Water Supply System) Total</b>	<b>42,086,593</b>	<b>52,965,332</b>	<b>51,648,057</b>	<b>64,713,360</b>	<b>46,724,530</b>	<b>49,802,325</b>	<b>53,192,945</b>	<b>52,708,948</b>	<b>58,426,161</b>

# Administrative Services Group INTRODUCTION

## *Group Mission Statement*

The mission of the Administrative Services Group is to promote workforce, supplier and community diversity; provide excellent personnel benefit services to City departments and employees; deliver exceptional customer service through improved customer interactions and increased service levels; and ensure that all City programs, services and activities are inclusive, accessible and administered in accordance with pertinent EEO/civil rights regulations.

## ORGANIZATIONAL STRUCTURE



**Administrative Services Group**

**Functional Group Funding:**

<b>Fund Type</b>	<b>Administrative Services Group Funding</b>		<b>2011</b>
			<b>Fund Type Totals</b>
Capital Projects	0	0.00 %	10,020,400
Debt Service	0	0.00 %	1,347,103
Enterprise	0	0.00 %	147,212,748
Fiduciary	0	0.00 %	14,346,820
General Fund	2,557,710	2.31 %	110,666,233
Internal Service	24,586,158	45.80 %	53,677,203
Permanent Funds	0	0.00 %	244,230
Special Revenue	0	0.00 %	82,434,269
<b>TOTAL FUNCTIONAL GROUP FUNDING</b>	<b>27,143,868</b>	<b>6.46 %</b>	<b>419,949,006</b>

NOTES REFLECT ELIMINATION DATES RANGING FROM JULY 2 - JUNE 30, 2010.  
STAFFING ELIMINATIONS DURING FY11 ARE **NOT** INCLUDED IN COUNTS.

**APPENDIX C  
FY 2011 STAFFING LEVELS**

**D410 - HUMAN RESOURCES**

NOTES

	ADMIN 210	PERS 220	LAB REL 240	RSK MGT 250								TOTALS 02
<i>NON UNION</i>												
Director of Human Resources (23U)	1	-	-	-	-	-	-	-	-	-	-	1
Labor Relations Manager (20U)	-	-	1	-	-	-	-	-	-	-	-	1
Labor Relations Specialist (17U)	-	-	1	-	-	-	-	-	-	-	-	1
Risk Manager (17)	-	-	-	1	-	-	-	-	-	-	-	1
Labor Relations Assistant (7U)	-	-	1	-	-	-	-	-	-	-	-	1
Human Resources Assistant (6U)	-	1	-	-	-	-	-	-	-	-	-	1
Administrative Secretary (5U)	1	-	-	-	-	-	-	-	-	-	-	1
<i>APA</i>												
Senior Human Resources Analyst (14)	-	1	-	-	-	-	-	-	-	-	-	1
Human Resources Analyst (12)	-	2	-	-	-	-	-	-	-	-	-	2
Administrative Analyst I (11)	-	-	-	1	-	-	-	-	-	-	-	1
Safety Technician (10)	-	-	-	1	-	-	-	-	-	-	-	1
Administrative Aide (4)	-	-	-	1	-	-	-	-	-	-	-	1
<i>GREIU</i>												
Personnel Records Assistant (16A)	-	1	-	-	-	-	-	-	-	-	-	1
Employee Benefits Assistant (15A)	-	1	-	-	-	-	-	-	-	-	-	1
Total	2	6	3	4								15

one eliminated as of 8/31/10

**D420 - DIVERSITY AND INCLUSION**

NOTES

	ADMIN 23130											
<i>NON UNION</i>												
Managing Director (24U)	1	-	-	-	-	-	-	-	-	-	-	1
<i>APA</i>												
Administrative Services Officer II (18)	1	-	-	-	-	-	-	-	-	-	-	1
Business Developer (14)	1	-	-	-	-	-	-	-	-	-	-	1
Administrative Aide (4)	2	-	-	-	-	-	-	-	-	-	-	2
Total	5											5

City of Grand Rapids  
 Dept. Budget Summary by Subfund & Character - Revenue  
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 Human Resources (D410)

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Fund & Index Code	2009 Actuals	2010 Adopted	2010 Amended	2010 Adopted Estimate	2011 Adopted Proposed	2012 Adopted Forecast	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast
<b>CAPITAL IMPROVEMENT (CPGCP401)</b>									
695 Other Financing Sources	600	0	0	0	0	0	0	0	0
<b>CAPITAL IMPROVEMENT (CPGCP401) Total</b>	<b>600</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>GENERAL FUND OPERATING (GFGEN101)</b>									
671 Other Revenue	8,371	0	0	0	0	0	0	0	0
<b>GENERAL FUND OPERATING (GFGEN101) Total</b>	<b>8,371</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>HEALTH INSURANCE (ISINS637)</b>									
600 Charges For Services	22,779,383	26,238,197	26,238,197	22,060,720	18,151,331	19,619,942	22,311,047	25,272,884	24,777,965
671 Other Revenue	623,497	2,576,801	2,576,801	2,165,918	2,137,976	2,311,152	2,498,355	2,700,722	2,919,480
<b>HEALTH INSURANCE (ISINS637) Total</b>	<b>23,402,879</b>	<b>28,814,998</b>	<b>28,814,998</b>	<b>24,226,638</b>	<b>20,289,307</b>	<b>21,931,094</b>	<b>24,809,402</b>	<b>27,973,606</b>	<b>27,697,445</b>
<b>OTHER RESERVES (ISINS638)</b>									
600 Charges For Services	2,482,910	1,102,806	1,102,806	1,102,806	3,069,612	3,069,612	3,069,612	3,100,308	3,162,315
664 Interest And Rents	50,521	0	0	0	0	0	0	0	0
671 Other Revenue	169,268	33,000	33,000	42,605	45,000	45,000	45,000	45,000	45,000
<b>OTHER RESERVES (ISINS638) Total</b>	<b>2,702,699</b>	<b>1,135,806</b>	<b>1,135,806</b>	<b>1,145,411</b>	<b>3,114,612</b>	<b>3,114,612</b>	<b>3,114,612</b>	<b>3,145,308</b>	<b>3,207,315</b>
<b>Human Resources (D410) Total</b>	<b>26,114,549</b>	<b>29,950,804</b>	<b>29,950,804</b>	<b>25,372,049</b>	<b>23,403,919</b>	<b>25,045,706</b>	<b>27,924,014</b>	<b>31,118,914</b>	<b>30,904,760</b>

City of Grand Rapids  
 Dept. Budget Summary by Subfund & Character - Expense  
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 Human Resources (D410)

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Fund & Index Code	2009 Actuals	2010 Adopted	2010 Amended	2010 Adopted Estimate	2011 Adopted Proposed	2012 Adopted Forecast	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast
<b>CAPITAL IMPROVEMENT (CPGCP401)</b>									
970 Capital Outlay	16,800	0	0	0	0	0	0	0	0
<b>CAPITAL IMPROVEMENT (CPGCP401) Total</b>	<b>16,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>GENERAL FUND OPERATING (GFGEN101)</b>									
700 Personal Services	1,042,449	1,110,371	1,110,371	1,101,772	1,125,388	1,158,306	1,204,370	1,263,636	1,325,474
726 Supplies	29,438	40,000	40,000	40,000	38,000	38,000	38,000	38,000	38,000
800 Other Services And Charges	688,491	672,809	747,809	743,452	669,572	674,351	677,554	682,629	686,360
970 Capital Outlay	2,159	0	0	0	0	0	0	0	0
<b>GENERAL FUND OPERATING (GFGEN101) Total</b>	<b>1,762,537</b>	<b>1,823,180</b>	<b>1,898,180</b>	<b>1,885,224</b>	<b>1,832,960</b>	<b>1,870,657</b>	<b>1,919,924</b>	<b>1,984,265</b>	<b>2,049,834</b>
<b>HEALTH INSURANCE (ISINS637)</b>									
700 Personal Services	146,152	158,691	158,691	147,893	157,984	167,046	176,039	187,497	200,072
726 Supplies	278	0	0	0	0	0	0	0	0
800 Other Services And Charges	19,268,923	28,656,307	29,276,328	20,534,484	21,248,341	22,890,128	24,664,768	26,583,283	28,657,299
<b>HEALTH INSURANCE (ISINS637) Total</b>	<b>19,415,353</b>	<b>28,814,998</b>	<b>29,435,019</b>	<b>20,682,377</b>	<b>21,406,325</b>	<b>23,057,174</b>	<b>24,840,807</b>	<b>26,770,780</b>	<b>28,857,371</b>
<b>OTHER RESERVES (ISINS638)</b>									
700 Personal Services	359,872	274,974	274,974	303,977	308,566	324,317	340,426	359,436	377,927
800 Other Services And Charges	2,875,323	2,627,155	2,627,155	2,757,883	2,801,931	2,810,764	2,811,436	2,812,448	2,813,274
996 Appropriation Lapse	0	0	0	0	(33,979)	(34,313)	(34,576)	(34,871)	(35,163)
999 Transfers Out	180,927	276,185	276,185	276,185	103,315	106,414	109,606	112,894	116,281
<b>OTHER RESERVES (ISINS638) Total</b>	<b>3,416,122</b>	<b>3,178,314</b>	<b>3,178,314</b>	<b>3,338,045</b>	<b>3,179,833</b>	<b>3,207,182</b>	<b>3,226,892</b>	<b>3,249,907</b>	<b>3,272,319</b>
<b>Human Resources (D410) Total</b>	<b>24,610,812</b>	<b>33,816,492</b>	<b>34,511,513</b>	<b>25,905,646</b>	<b>26,419,117</b>	<b>28,135,013</b>	<b>29,987,622</b>	<b>32,004,951</b>	<b>34,179,524</b>

City of Grand Rapids  
 Dept. Budget Summary by Subfund & Character - Revenue  
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 Administrative Services (D420)

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Fund & Index Code	2009	2010	2010	2010	2011	2012	2013	2014	2015
	Actuals	Adopted	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
<b>GENERAL FUND OPERATING (GFGEN101)</b>									
500 Intergovernmental Revenues	0	0	0	35,688	36,235	37,333	38,484	39,691	40,315
600 Charges For Services	0	0	0	0	52,200	52,200	52,200	52,200	52,200
671 Other Revenue	39	0	0	0	0	0	0	0	0
<b>GENERAL FUND OPERATING (GFGEN101) Total</b>	<b>39</b>	<b>0</b>	<b>0</b>	<b>35,688</b>	<b>88,435</b>	<b>89,533</b>	<b>90,684</b>	<b>91,891</b>	<b>92,515</b>
<b>Administrative Services (D420) Total</b>	<b>39</b>	<b>0</b>	<b>0</b>	<b>35,688</b>	<b>88,435</b>	<b>89,533</b>	<b>90,684</b>	<b>91,891</b>	<b>92,515</b>

City of Grand Rapids  
 Dept. Budget Summary by Subfund & Character - Expense  
 Budget 2011, Version 1  
 Administrative Services (D420)

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Fund & Index Code	2009 Actuals	2010 Adopted	2010 Amended	2010 Adopted Estimate	2011 Adopted Proposed	2012 Adopted Forecast	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast
<b>GENERAL FUND OPERATING (GFGEN101)</b>									
700 Personal Services	657,135	580,263	626,064	642,008	559,532	578,028	596,534	622,278	650,687
726 Supplies	6,035	7,800	7,800	7,800	10,600	11,055	11,533	12,024	12,626
800 Other Services And Charges	116,376	146,415	146,415	139,915	154,619	156,942	157,939	160,244	162,047
<b>GENERAL FUND OPERATING (GFGEN101) Total</b>	<b>779,547</b>	<b>734,478</b>	<b>780,279</b>	<b>789,723</b>	<b>724,751</b>	<b>746,025</b>	<b>766,006</b>	<b>794,546</b>	<b>825,360</b>
<b>Administrative Services (D420) Total</b>	<b>779,547</b>	<b>734,478</b>	<b>780,279</b>	<b>789,723</b>	<b>724,751</b>	<b>746,025</b>	<b>766,006</b>	<b>794,546</b>	<b>825,360</b>



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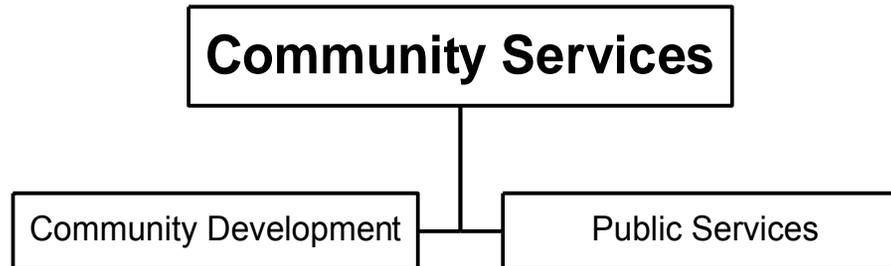
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# Community Services INTRODUCTION

## *Group Mission Statement*

Sustaining vibrant urban living.

## ORGANIZATIONAL STRUCTURE



**Community Services Group**

**Functional Group Funding:**

<b>Fund Type</b>	<b>Community Services Group Funding</b>		<b>2011</b>	<b>Fund Type Totals</b>
Capital Projects	0	0.00 %		10,020,400
Debt Service	0	0.00 %		1,347,103
Enterprise	2,647,952	1.80 %		147,212,748
Fiduciary	0	0.00 %		14,346,820
General Fund	2,151,151	1.94 %		110,666,233
Internal Service	0	0.00 %		53,677,203
Permanent Funds	244,230	100.00 %		244,230
Special Revenue	40,521,235	49.16 %		82,434,269
<b>TOTAL FUNCTIONAL GROUP FUNDING</b>	<b>45,564,568</b>	<b>10.85 %</b>		<b>419,949,006</b>

**APPENDIX C  
FY 2011 STAFFING LEVELS**

**B210 - COMMUNITY DEVELOPMENT**

*NON UNION*

Managing Director (24U)

*APA*

Administrative Services Officer II (18)

Administrative Services Officer I (16)

Housing Rehab. Supervisor (14)

Contract Compliance Officer (12)

Loan Analyst (12)

Administrative Analyst I (11)

Contract Administrator (11)

Administrative Aide (4)

*GREIU*

Accountant I (21A)

Housing Rehab. Specialist II (22A)

Housing Rehab. Specialist I (17A)

Financial Assistant II (13A)

Office Assistant II (10A)

Community Development Assistant (16A)

Total

**B210 - OUR COMMUNITY'S CHILDREN**

*APA*

Administrator (16)

Administrative Aide (4)

Total

**B210 - CODE ENFORCEMENT**

*APA*

Administrative Services Officer II (18)

Information System Coordinator (15)

Code Compliance Supervisor (14)

Administrative Aide (4)

*GREIU*

Code Compliance Officer III (22A)

Code Compliance Officer II (19A)

Office Assistant II (10A)

Total

NOTES

	PRG MGT	PGM DEV	HSG REH	GRANTS	CD ADMIN	CD ACCTG					TOTALS	
	35	35	35	3570	3571	3571						35
Managing Director (24U)	-				1							1
Administrative Services Officer II (18)	-	1	-	-	-	-	-	-	-	-	-	1
Administrative Services Officer I (16)	-	1	-	-	-	-	-	-	-	-	-	1
Housing Rehab. Supervisor (14)	-	-	1	-	-	-	-	-	-	-	-	1
Contract Compliance Officer (12)	-	1	-	-	-	-	-	-	-	-	-	1
Loan Analyst (12)	-	-	-	-	-	1	-	-	-	-	-	1
Administrative Analyst I (11)	1	-	-	1	-	-	-	-	-	-	-	2
Contract Administrator (11)	3	-	-	-	-	-	-	-	-	-	-	3
Administrative Aide (4)	-	-	-	-	1	-	-	-	-	-	-	1
Accountant I (21A)	-	-	-	-	-	1	-	-	-	-	-	1
Housing Rehab. Specialist II (22A)	-	-	1	-	-	-	-	-	-	-	-	1
Housing Rehab. Specialist I (17A)	-	-	4	-	-	-	-	-	-	-	-	4
Financial Assistant II (13A)	-	-	-	-	-	1	-	-	-	-	-	1
Office Assistant II (10A)	-	-	2	-	-	-	-	-	-	-	-	2
Community Development Assistant (16A)	-	-	-	-	-	-	-	-	-	-	-	-
Total	4	3	8	1	2	3	-	-	-	-	-	21
												TOTALS
	11											11
Administrator (16)	1	-	-	-	-	-	-	-	-	-	-	1
Administrative Aide (4)	1	-	-	-	-	-	-	-	-	-	-	1
Total	2											2
												TOTALS
	HSG INSP											31
	31											31
Administrative Services Officer II (18)	1	-	-	-	-	-	-	-	-	-	-	1
Information System Coordinator (15)	1	-	-	-	-	-	-	-	-	-	-	1
Code Compliance Supervisor (14)	1	-	-	-	-	-	-	-	-	-	-	1
Administrative Aide (4)	1	-	-	-	-	-	-	-	-	-	-	1
Code Compliance Officer III (22A)	4	-	-	-	-	-	-	-	-	-	-	4
Code Compliance Officer II (19A)	6	-	-	-	-	-	-	-	-	-	-	6
Office Assistant II (10A)	2	-	-	-	-	-	-	-	-	-	-	2
Total	16.00	-	-	-	-	-	-	-	-	-	-	16.00



City of Grand Rapids  
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 Community Development (B210)

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Fund & Index Code	2009 Actuals	2010 Adopted	2010 Amended	2010 Adopted Estimate	2011 Adopted Proposed	2012 Adopted Forecast	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast
<b>GENERAL FUND OPERATING (GFGEN101)</b>									
600 Charges For Services	1,710,924	2,502,925	2,502,925	1,621,977	2,340,566	1,844,500	1,844,500	1,934,898	1,934,898
671 Other Revenue	1,161	0	0	0	0	0	0	0	0
695 Other Financing Sources	62,653	80,000	80,000	219,529	0	0	0	0	0
<b>GENERAL FUND OPERATING (GFGEN101) Total</b>	<b>1,774,738</b>	<b>2,582,925</b>	<b>2,582,925</b>	<b>1,841,506</b>	<b>2,340,566</b>	<b>1,844,500</b>	<b>1,844,500</b>	<b>1,934,898</b>	<b>1,934,898</b>
<b>LAW ENFORCEMENT GRANT (GFGEN103)</b>									
500 Intergovernmental Revenues	251,507	0	0	0	0	0	0	0	0
664 Interest And Rents	3,104	0	26,254	26,254	0	0	0	0	0
<b>LAW ENFORCEMENT GRANT (GFGEN103) Total</b>	<b>254,612</b>	<b>0</b>	<b>26,254</b>	<b>26,254</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>REFUSE COLLECTION (SR226226)</b>									
600 Charges For Services	269,641	373,990	373,990	253,941	253,941	279,335	279,335	304,729	304,729
<b>REFUSE COLLECTION (SR226226) Total</b>	<b>269,641</b>	<b>373,990</b>	<b>373,990</b>	<b>253,941</b>	<b>253,941</b>	<b>279,335</b>	<b>279,335</b>	<b>304,729</b>	<b>304,729</b>
<b>RECEIVERSHIP (SR246245)</b>									
664 Interest And Rents	872	0	0	0	0	0	0	0	0
671 Other Revenue	25,243	40,800	40,800	40,000	40,000	40,000	40,000	40,000	40,000
<b>RECEIVERSHIP (SR246245) Total</b>	<b>26,115</b>	<b>40,800</b>	<b>40,800</b>	<b>40,000</b>	<b>40,000</b>	<b>40,000</b>	<b>40,000</b>	<b>40,000</b>	<b>40,000</b>
<b>OTHER GRANTS (SRGRT254)</b>									
500 Intergovernmental Revenues	0	0	993,400	1,067,335	0	0	0	0	0
671 Other Revenue	12,050	0	100,000	100,000	0	0	0	0	0
695 Other Financing Sources	0	0	0	111,084	37,813	38,979	38,685	40,235	41,140

<b>OTHER GRANTS (SRGRT254) Total</b>		12,050	0	1,093,400	1,278,419	37,813	38,979	38,685	40,235	41,140
<b>COMMUNITY DEVELOPMENT PROGRAM (SRGRT269)</b>										
500	Intergovernmental Revenues	4,603,009	4,210,058	7,074,962	7,074,962	4,573,866	4,826,982	4,826,982	4,826,982	4,826,982
600	Charges For Services	98,748	0	0	0	0	0	0	0	0
655	Fines And Forfeitures	651	0	0	0	0	0	0	0	0
664	Interest And Rents	36,769	0	0	0	0	0	0	0	0
671	Other Revenue	521,554	666,924	189,455	658,357	903,259	550,000	550,000	550,000	550,000
<b>COMMUNITY DEVELOPMENT PROGRAM (SRGRT269) Total</b>		5,260,731	4,876,982	7,264,417	7,733,319	5,477,125	5,376,982	5,376,982	5,376,982	5,376,982
<b>LEAD HAZARD CONTROL/REDUCTION (SRGRT270)</b>										
500	Intergovernmental Revenues	1,283,409	0	0	0	0	0	0	0	0
655	Fines And Forfeitures	401	0	0	0	0	0	0	0	0
671	Other Revenue	167,012	0	0	0	0	0	0	0	0
<b>LEAD HAZARD CONTROL/REDUCTION (SRGRT270) Total</b>		1,450,822	0	0	0	0	0	0	0	0
<b>HOME INVESTMENT PARTNERSHIP PROGRAM (SRGRT278)</b>										
500	Intergovernmental Revenues	870,885	1,528,184	1,528,253	1,528,184	1,523,190	1,528,184	1,528,184	1,528,184	1,528,184
655	Fines And Forfeitures	26	0	26	0	0	0	0	0	0
664	Interest And Rents	1,115	0	1,115	0	0	0	0	0	0
671	Other Revenue	38,561	50,000	38,561	50,000	20,000	30,000	30,000	30,000	30,000
<b>HOME INVESTMENT PARTNERSHIP PROGRAM (SRGRT278) Total</b>		910,586	1,578,184	1,567,955	1,578,184	1,543,190	1,558,184	1,558,184	1,558,184	1,558,184
<b>Community Development (B210) Total</b>		<b>9,959,294</b>	<b>9,452,881</b>	<b>12,949,741</b>	<b>12,751,623</b>	<b>9,692,635</b>	<b>9,137,980</b>	<b>9,137,686</b>	<b>9,255,028</b>	<b>9,255,933</b>

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<b>GENERAL FUND OPERATING (GFGEN101)</b>									
700 Personal Services	1,734,414	1,635,986	1,306,304	1,259,803	1,266,626	1,329,198	1,381,911	1,450,235	1,523,607
726 Supplies	41,772	42,000	42,000	42,000	42,000	42,000	42,000	42,000	42,000
800 Other Services And Charges	346,184	515,549	590,549	563,693	838,525	432,303	437,146	445,594	454,243
970 Capital Outlay	77	0	0	1,500	4,000	16,000	4,000	4,000	4,000
<b>GENERAL FUND OPERATING (GFGEN101) Total</b>	<b>2,122,447</b>	<b>2,193,535</b>	<b>1,938,853</b>	<b>1,866,996</b>	<b>2,151,151</b>	<b>1,819,501</b>	<b>1,865,057</b>	<b>1,941,829</b>	<b>2,023,850</b>
<b>LAW ENFORCEMENT GRANT (GFGEN103)</b>									
700 Personal Services	13,181	(197)	35	0	(0)	(0)	0	(0)	(0)
726 Supplies	27	197	0	0	0	0	0	0	0
800 Other Services And Charges	264,336	0	26,334	26,254	0	0	0	0	0
<b>LAW ENFORCEMENT GRANT (GFGEN103) Total</b>	<b>277,544</b>	<b>0</b>	<b>26,369</b>	<b>26,254</b>	<b>(0)</b>	<b>(0)</b>	<b>0</b>	<b>(0)</b>	<b>(0)</b>
<b>REFUSE COLLECTION (SR226226)</b>									
700 Personal Services	335,617	502,768	425,096	349,255	378,997	390,992	401,452	415,094	429,653
726 Supplies	86	1,799	1,799	0	0	0	0	0	0
800 Other Services And Charges	320,895	209,984	209,984	268,255	264,097	264,348	264,407	264,617	264,773
<b>REFUSE COLLECTION (SR226226) Total</b>	<b>656,598</b>	<b>714,551</b>	<b>636,879</b>	<b>617,510</b>	<b>643,094</b>	<b>655,340</b>	<b>665,859</b>	<b>679,711</b>	<b>694,426</b>
<b>RECEIVERSHIP (SR246245)</b>									
800 Other Services And Charges	3,977	45,000	45,000	40,000	40,000	40,000	40,000	40,000	40,000
<b>RECEIVERSHIP (SR246245) Total</b>	<b>3,977</b>	<b>45,000</b>	<b>45,000</b>	<b>40,000</b>	<b>40,000</b>	<b>40,000</b>	<b>40,000</b>	<b>40,000</b>	<b>40,000</b>
<b>OTHER GRANTS (SRGRT254)</b>									
700 Personal Services	0	0	0	133,775	0	(0)	0	(0)	(0)

726	Supplies	434	0	0	3,044	0	0	0	0	0
800	Other Services And Charges	6,220	0	1,093,400	841,599	37,813	38,979	38,685	40,235	41,140
970	Capital Outlay	5,396	0	0	0	0	0	0	0	0
<b>OTHER GRANTS (SRGRT254) Total</b>		<b>12,050</b>	<b>0</b>	<b>1,093,400</b>	<b>978,418</b>	<b>37,813</b>	<b>38,979</b>	<b>38,685</b>	<b>40,235</b>	<b>41,140</b>
<b>COMMUNITY DEVELOPMENT PROGRAM (SRGRT269)</b>										
700	Personal Services	708,450	629,518	402,428	640,255	930,210	973,301	1,016,118	1,068,484	1,123,976
726	Supplies	22,954	17,915	17,111	16,915	23,792	23,887	24,123	24,360	24,596
800	Other Services And Charges	4,146,925	4,141,149	6,689,023	6,952,918	4,278,437	4,246,813	4,200,546	4,146,101	4,088,687
970	Capital Outlay	2,324	8,400	6,093	8,400	7,400	7,424	7,448	7,472	7,496
999	Transfers Out	47,242	80,000	133,611	80,000	237,285	241,778	249,332	257,111	265,125
<b>COMMUNITY DEVELOPMENT PROGRAM (SRGRT269) Total</b>		<b>4,927,895</b>	<b>4,876,982</b>	<b>7,248,267</b>	<b>7,698,488</b>	<b>5,477,125</b>	<b>5,493,203</b>	<b>5,497,567</b>	<b>5,503,528</b>	<b>5,509,880</b>
<b>LEAD HAZARD CONTROL/REDUCTION (SRGRT270)</b>										
700	Personal Services	290,871	0	115	464,515	0	(1)	1	(0)	0
726	Supplies	5,944	0	0	0	0	0	0	0	0
800	Other Services And Charges	1,280,680	0	115	1,012,940	0	0	0	0	0
999	Transfers Out	15,411	0	0	0	0	0	0	0	0
<b>LEAD HAZARD CONTROL/REDUCTION (SRGRT270) Total</b>		<b>1,592,906</b>	<b>0</b>	<b>230</b>	<b>1,477,455</b>	<b>0</b>	<b>(1)</b>	<b>1</b>	<b>(0)</b>	<b>0</b>
<b>HOME INVESTMENT PARTNERSHIP PROGRAM (SRGRT278)</b>										
700	Personal Services	114,587	122,286	60,729	57,414	74,789	77,803	80,791	84,810	89,080
726	Supplies	1,696	799	799	799	0	1,515	1,530	1,545	1,560
800	Other Services And Charges	784,292	1,455,099	1,698,084	1,519,971	1,461,241	1,400,000	1,400,000	1,400,000	1,400,000
999	Transfers Out	0	0	0	0	7,160	10,000	10,000	10,000	10,000
<b>HOME INVESTMENT PARTNERSHIP PROGRAM (SRGRT278) Total</b>		<b>900,575</b>	<b>1,578,184</b>	<b>1,759,611</b>	<b>1,578,184</b>	<b>1,543,190</b>	<b>1,489,318</b>	<b>1,492,321</b>	<b>1,496,355</b>	<b>1,500,640</b>
<b>Community Development (B210) Total</b>		<b>10,493,991</b>	<b>9,408,252</b>	<b>12,748,608</b>	<b>14,283,305</b>	<b>9,892,372</b>	<b>9,536,339</b>	<b>9,599,492</b>	<b>9,701,657</b>	<b>9,809,935</b>

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<b>CAPITAL IMPROVEMENT (CPGCP401)</b>									
500 Intergovernmental Revenues	70,601	0	0	252,580	0	0	0	0	0
600 Charges For Services	875	0	0	0	0	0	0	0	0
664 Interest And Rents	7,072	0	0	0	0	0	0	0	0
671 Other Revenue	100	0	0	0	0	0	0	0	0
695 Other Financing Sources	344,000	75,000	361,766	75,000	0	125,000	125,000	125,000	125,000
<b>CAPITAL IMPROVEMENT (CPGCP401) Total</b>	<b>422,648</b>	<b>75,000</b>	<b>361,766</b>	<b>327,580</b>	<b>0</b>	<b>125,000</b>	<b>125,000</b>	<b>125,000</b>	<b>125,000</b>
<b>BELKNAP ICE ARENA (EN578578)</b>									
600 Charges For Services	899,456	851,500	851,500	851,500	877,045	903,357	930,458	958,371	987,121
664 Interest And Rents	754	0	0	0	0	0	0	0	0
671 Other Revenue	0	7,500	7,500	7,500	7,725	7,957	8,195	8,441	8,695
<b>BELKNAP ICE ARENA (EN578578) Total</b>	<b>900,210</b>	<b>859,000</b>	<b>859,000</b>	<b>859,000</b>	<b>884,770</b>	<b>911,314</b>	<b>938,653</b>	<b>966,812</b>	<b>995,816</b>
<b>CEMETERY OPERATING (ENCEM502)</b>									
600 Charges For Services	607,162	648,820	648,820	610,770	621,913	634,351	647,037	659,979	673,179
664 Interest And Rents	0	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000
671 Other Revenue	510	300	300	425	300	300	300	300	300
695 Other Financing Sources	1,292,772	859,594	788,930	793,930	491,712	537,917	597,739	651,382	687,692
<b>CEMETERY OPERATING (ENCEM502) Total</b>	<b>1,900,443</b>	<b>1,598,714</b>	<b>1,528,050</b>	<b>1,495,125</b>	<b>1,203,925</b>	<b>1,262,568</b>	<b>1,335,076</b>	<b>1,401,661</b>	<b>1,451,171</b>
<b>CEMETERY-GOLF COURSE (ENCEM503)</b>									
600 Charges For Services	533,045	598,000	598,000	593,000	624,000	634,000	643,000	656,000	670,000
671 Other Revenue	47	0	0	0	0	0	0	0	0
<b>CEMETERY-GOLF COURSE (ENCEM503) Total</b>	<b>533,092</b>	<b>598,000</b>	<b>598,000</b>	<b>593,000</b>	<b>624,000</b>	<b>634,000</b>	<b>643,000</b>	<b>656,000</b>	<b>670,000</b>

**GENERAL FUND OPERATING (GFGEN101)**

500	Intergovernmental Revenues	40,000	0	0	0	0	0	0	0	0
600	Charges For Services	651,001	0	0	0	0	0	0	0	0
664	Interest And Rents	5,750	0	0	0	0	0	0	0	0
671	Other Revenue	281,158	0	0	0	0	0	0	0	0

**GENERAL FUND OPERATING (GFGEN101) Total**

977,909	0	0	0	0	0	0	0	0	0
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**GENERAL FUND GRANTS (GFGEN102)**

600	Charges For Services	1,655,039	0	0	0	0	0	0	0	0
671	Other Revenue	61	0	0	0	0	0	0	0	0

**GENERAL FUND GRANTS (GFGEN102) Total**

1,655,100	0	0	0	0	0	0	0	0	0
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**CEMETERY PERPETUAL CARE (PFCEM150)**

600	Charges For Services	45,895	50,230	50,230	27,000	49,162	50,145	51,148	52,171	53,214
695	Other Financing Sources	92,510	97,368	97,368	91,679	93,332	95,198	97,101	99,082	101,022

**CEMETERY PERPETUAL CARE (PFCEM150) Total**

138,405	147,598	147,598	118,679	142,494	145,343	148,249	151,253	154,236
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**REFUSE COLLECTION (SR226226)**

600	Charges For Services	4,763,856	5,231,383	5,231,383	5,005,111	5,020,886	5,544,097	5,594,462	5,646,322	5,699,618
671	Other Revenue	(603)	25	25	0	0	0	0	0	0

**REFUSE COLLECTION (SR226226) Total**

4,763,253	5,231,408	5,231,408	5,005,111	5,020,886	5,544,097	5,594,462	5,646,322	5,699,618
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**GENERAL TRUST (SRGEN220)**

664	Interest And Rents	523	0	0	0	0	0	0	0	0
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**GENERAL TRUST (SRGEN220) Total**

523	0	0	0	0	0	0	0	0	0
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**PARKS & RECREATION (SRPRK208)**

600	Charges For Services	0	572,697	623,447	556,999	512,970	454,700	464,500	467,100	473,700
664	Interest And Rents	0	7,450	7,450	2,900	2,400	2,400	2,400	2,400	2,400
671	Other Revenue	0	120,653	148,153	129,520	336,477	14,477	1,977	1,977	1,977
695	Other Financing Sources	0	5,155,806	4,590,807	4,375,807	3,760,405	3,687,589	3,841,702	4,004,368	4,184,961

<b>PARKS &amp; RECREATION (SRPRK208) Total</b>	0	5,856,606	5,369,857	5,065,226	4,612,252	4,159,166	4,310,579	4,475,845	4,663,038
<b>AFTER SCHOOL PROGRAMS (SRPRK211)</b>									
500 Intergovernmental Revenues	0	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
600 Charges For Services	0	1,821,084	1,821,084	1,900,226	1,899,820	1,899,820	1,899,820	1,899,820	1,899,820
664 Interest And Rents	0	1,200	1,200	1,500	0	0	0	0	0
695 Other Financing Sources	0	205,858	585,448	525,064	169,969	69,717	73,296	77,253	81,575
<b>AFTER SCHOOL PROGRAMS (SRPRK211) Total</b>	0	2,068,142	2,447,732	2,466,790	2,109,789	2,009,537	2,013,116	2,017,073	2,021,395
<b>MAJOR STREETS (SRSTR202)</b>									
500 Intergovernmental Revenues	10,106,270	10,492,307	10,492,307	10,492,307	10,423,835	10,355,363	10,286,891	10,218,419	10,149,947
600 Charges For Services	759,557	717,200	717,200	687,200	720,000	720,000	720,000	720,000	720,000
671 Other Revenue	2,956	3,000	3,000	2,500	3,000	3,000	3,000	3,000	3,000
695 Other Financing Sources	350,000	385,000	385,000	325,000	0	0	0	0	0
<b>MAJOR STREETS (SRSTR202) Total</b>	11,218,784	11,597,507	11,597,507	11,507,007	11,146,835	11,078,363	11,009,891	10,941,419	10,872,947
<b>LOCAL STREETS (SRSTR203)</b>									
500 Intergovernmental Revenues	2,704,887	2,807,757	2,807,757	2,807,757	2,789,271	2,770,785	2,752,299	2,733,813	2,715,327
600 Charges For Services	193,643	17,500	17,500	17,500	18,500	18,500	18,500	18,500	18,500
671 Other Revenue	1,075	0	0	30,000	25,000	25,000	25,000	25,000	25,000
695 Other Financing Sources	2,706,771	2,500,000	2,500,000	2,500,000	0	0	0	0	0
<b>LOCAL STREETS (SRSTR203) Total</b>	5,606,376	5,325,257	5,325,257	5,355,257	2,832,771	2,814,285	2,795,799	2,777,313	2,758,827
<b>Public Services (B220) Total</b>	<b>28,116,743</b>	<b>33,357,232</b>	<b>33,466,176</b>	<b>32,792,775</b>	<b>28,577,722</b>	<b>28,683,673</b>	<b>28,913,825</b>	<b>29,158,698</b>	<b>29,412,048</b>

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<b>CAPITAL IMPROVEMENT (CPGCP401)</b>									
800 Other Services And Charges	882	0	0	0	0	0	0	0	0
970 Capital Outlay	78,080	75,000	361,766	361,766	0	125,000	125,000	125,000	125,000
<b>CAPITAL IMPROVEMENT (CPGCP401) Total</b>	<b>78,962</b>	<b>75,000</b>	<b>361,766</b>	<b>361,766</b>	<b>0</b>	<b>125,000</b>	<b>125,000</b>	<b>125,000</b>	<b>125,000</b>
<b>BELKNAP ICE ARENA (EN578578)</b>									
700 Personal Services	255,511	244,000	244,000	244,000	258,949	264,362	269,938	270,208	270,208
726 Supplies	39,053	44,500	44,500	44,500	44,500	44,500	44,500	44,500	44,500
800 Other Services And Charges	636,395	446,210	446,210	446,210	453,302	470,591	488,400	512,214	537,023
<b>BELKNAP ICE ARENA (EN578578) Total</b>	<b>930,959</b>	<b>734,710</b>	<b>734,710</b>	<b>734,710</b>	<b>756,751</b>	<b>779,453</b>	<b>802,838</b>	<b>826,922</b>	<b>851,731</b>
<b>CEMETERY OPERATING (ENCEN502)</b>									
700 Personal Services	783,168	857,740	774,476	752,584	518,720	526,044	542,817	564,054	586,528
726 Supplies	45,925	52,250	52,250	51,800	51,800	54,300	56,975	59,731	62,675
800 Other Services And Charges	489,922	221,940	221,940	261,533	322,753	340,977	360,921	383,631	408,612
970 Capital Outlay	1,039	15,000	27,600	27,600	20,000	25,000	30,000	30,000	30,000
999 Transfers Out	395,426	421,606	421,606	415,917	327,881	329,847	336,193	342,487	344,471
<b>CEMETERY OPERATING (ENCEN502) Total</b>	<b>1,715,480</b>	<b>1,568,536</b>	<b>1,497,872</b>	<b>1,509,434</b>	<b>1,241,154</b>	<b>1,276,168</b>	<b>1,326,906</b>	<b>1,379,903</b>	<b>1,432,286</b>
<b>CEMETERY-GOLF COURSE (ENCEN503)</b>									
700 Personal Services	346,503	331,356	372,402	372,108	360,920	364,900	373,189	383,943	395,403
726 Supplies	97,357	77,705	77,705	77,705	100,000	100,000	100,000	100,000	100,000
800 Other Services And Charges	90,314	175,295	175,295	174,812	189,127	189,900	189,936	190,140	190,380
970 Capital Outlay	913	0	0	0	0	0	0	0	0
<b>CEMETERY-GOLF COURSE (ENCEN503) Total</b>	<b>535,087</b>	<b>584,356</b>	<b>625,402</b>	<b>624,625</b>	<b>650,047</b>	<b>654,800</b>	<b>663,125</b>	<b>674,083</b>	<b>685,783</b>

**GENERAL FUND OPERATING (GFGEN101)**

700	Personal Services	3,573,010	0	0	0	0	0	0	0	0
726	Supplies	701,928	0	0	0	0	0	0	0	0
800	Other Services And Charges	1,545,502	0	0	0	0	0	0	0	0
970	Capital Outlay	36,918	0	0	0	0	0	0	0	0

**GENERAL FUND OPERATING (GFGEN101) Total**

5,857,359	0	0	0	0	0	0	0	0	0
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**GENERAL FUND GRANTS (GFGEN102)**

700	Personal Services	1,269,898	0	0	0	0	0	0	0	0
726	Supplies	182,183	0	0	0	0	0	0	0	0
800	Other Services And Charges	143,086	0	0	0	0	0	0	0	0

**GENERAL FUND GRANTS (GFGEN102) Total**

1,595,167	0	0	0	0	0	0	0	0	0
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**CEMETERY PERPETUAL CARE (PFCEM150)**

999	Transfers Out	270,131	90,000	102,600	107,600	244,230	308,320	376,573	390,351	387,394
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**CEMETERY PERPETUAL CARE (PFCEM150) Total**

270,131	90,000	102,600	107,600	244,230	308,320	376,573	390,351	387,394
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**REFUSE COLLECTION (SR226226)**

700	Personal Services	4,226,118	4,461,688	4,290,474	4,092,917	3,982,472	4,170,823	4,347,923	4,575,891	4,812,679
726	Supplies	586,246	851,700	851,700	486,156	536,031	553,078	571,338	590,192	609,668
800	Other Services And Charges	6,797,071	7,699,247	7,899,247	7,365,557	7,942,068	8,003,077	8,126,767	8,163,054	8,266,321
970	Capital Outlay	4,054	128,000	128,000	31,500	131,500	31,715	31,937	32,166	32,403
999	Transfers Out	258,403	279,870	279,870	288,266	263,789	271,703	279,854	288,249	296,897

**REFUSE COLLECTION (SR226226) Total**

11,871,891	13,420,505	13,449,291	12,264,396	12,855,860	13,030,396	13,357,819	13,649,552	14,017,968
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**PARKS & RECREATION (SRPRK208)**

700	Personal Services	0	2,988,332	2,822,619	2,670,837	2,089,358	1,815,995	1,870,893	1,937,732	2,012,661
726	Supplies	0	400,631	412,922	382,443	377,086	337,337	352,507	356,918	367,574
800	Other Services And Charges	0	1,482,949	1,540,009	1,456,487	1,483,754	1,480,153	1,547,829	1,627,763	1,714,868
970	Capital Outlay	0	45,000	45,000	45,000	70,000	70,000	70,000	70,000	70,000
999	Transfers Out	0	560,104	560,104	560,104	442,409	455,681	469,351	483,432	497,935

**PARKS & RECREATION (SRPRK208) Total**

0	5,477,016	5,380,653	5,114,871	4,462,607	4,159,166	4,310,580	4,475,845	4,663,038
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**AFTER SCHOOL PROGRAMS (SRPRK211)**

700	Personal Services	0	1,799,067	1,798,274	1,934,347	1,712,496	1,535,381	1,540,934	1,544,214	1,549,139
726	Supplies	0	352,625	352,625	281,600	262,537	256,929	251,959	249,341	245,115
800	Other Services And Charges	0	296,040	296,040	214,306	169,693	217,227	220,223	223,518	227,141
970	Capital Outlay	0	0	0	1,600	0	0	0	0	0

**AFTER SCHOOL PROGRAMS (SRPRK211) Total**

0	2,447,732	2,446,939	2,431,853	2,144,726	2,009,537	2,013,116	2,017,073	2,021,395
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**MAJOR STREETS (SRSTR202)**

700	Personal Services	1,303,865	1,802,124	1,781,369	1,463,974	2,263,127	2,357,296	2,459,990	2,589,521	2,721,070
726	Supplies	849,732	1,151,955	1,151,955	1,200,653	1,200,000	1,250,000	1,257,000	1,150,000	950,000
800	Other Services And Charges	1,723,049	2,086,344	2,586,687	2,663,449	2,492,799	2,587,231	2,619,542	2,652,243	2,688,763
970	Capital Outlay	29,402	11,500	11,500	7,550	0	0	0	0	0
990	Debt Service	1,059,854	1,055,385	1,055,385	1,055,506	1,055,885	1,055,787	892,670	826,270	824,170
999	Transfers Out	4,582,789	4,180,718	4,180,718	4,180,718	1,514,816	1,522,054	1,520,705	1,520,529	1,540,949

**MAJOR STREETS (SRSTR202) Total**

9,548,690	10,288,026	10,767,614	10,571,850	8,526,627	8,772,368	8,749,907	8,738,563	8,724,952
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**LOCAL STREETS (SRSTR203)**

700	Personal Services	1,933,377	2,110,125	2,086,408	2,003,425	1,784,493	1,860,872	1,947,456	2,055,002	2,162,595
726	Supplies	829,897	1,658,822	2,158,822	1,001,722	1,031,671	1,085,062	1,094,500	1,027,355	1,061,155
800	Other Services And Charges	1,635,247	2,090,126	2,725,894	1,746,267	1,809,256	1,962,030	2,046,473	2,097,646	2,089,351
970	Capital Outlay	27,317	37,000	37,000	3,020	37,000	37,000	37,000	37,000	37,000
999	Transfers Out	141,348	145,566	145,566	145,566	127,774	131,607	135,556	139,622	143,811

**LOCAL STREETS (SRSTR203) Total**

4,567,186	6,041,639	7,153,689	4,900,000	4,790,194	5,076,571	5,260,985	5,356,625	5,493,912
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**Public Services (B220) Total**

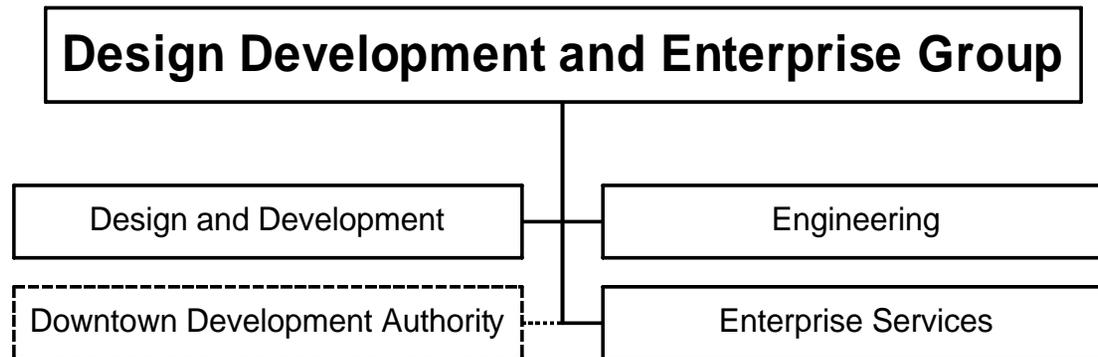
36,970,911	40,727,520	42,520,537	38,621,105	35,672,196	36,191,779	36,986,849	37,633,916	38,403,458
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# Design Development and Enterprise Group INTRODUCTION

## *Group Mission Statement*

Optimize the potential of urban life through appropriate land use planning, property development, and economic development. Improve and maintain City facilities and services while operating within a financially sustainable practice.

## ORGANIZATIONAL STRUCTURE



**Design, Development & Enterprise Group**

**Functional Group Funding:**

<b>Fund Type</b>	<b>Design, Development &amp; Enterprise Group Funding</b>		<b>2011</b>
			<b>Fund Type Totals</b>
Capital Projects	2,660,000	26.55 %	10,020,400
Debt Service	0	0.00 %	1,347,103
Enterprise	144,167,626	97.93 %	147,212,748
Fiduciary	0	0.00 %	14,346,820
General Fund	6,656,686	6.02 %	110,666,233
Internal Service	5,307,121	9.89 %	53,677,203
Permanent Funds	0	0.00 %	244,230
Special Revenue	9,570,740	11.61 %	82,434,269
<b>TOTAL FUNCTIONAL GROUP FUNDING</b>	<b>168,362,172</b>	<b>40.09 %</b>	<b>419,949,006</b>

**APPENDIX C  
FY 2011 STAFFING LEVELS**

**C310 - BUILDING INSPECTIONS**

	NOTES	BLDG INSP										TOTALS
		31										31
<i>APA</i>												
Building Official (17)		1	-	-	-	-	-	-	-	-	-	1
Information System Coordinator (15)		1	-	-	-	-	-	-	-	-	-	1
Assistant Building Official (14)		1	-	-	-	-	-	-	-	-	-	1
<i>GREIU</i>												
Building Inspector II (22A)		1	-	-	-	-	-	-	-	-	-	1
Electrical Inspector II (22A)		1	-	-	-	-	-	-	-	-	-	1
Plumbing Inspector II (22A)		1	-	-	-	-	-	-	-	-	-	1
Mechanical Inspector II (22A)		1	-	-	-	-	-	-	-	-	-	1
Mechanical Inspector I (19A)		2	-	-	-	-	-	-	-	-	-	2
Building Inspector I (19A)		4	-	-	-	-	-	-	-	-	-	4
Electrical Inspector I (19A)		4	-	-	-	-	-	-	-	-	-	4
Plumbing Inspector I (19A)		1	-	-	-	-	-	-	-	-	-	1
Office Assistant IV (15A)		1	-	-	-	-	-	-	-	-	-	1
Office Assistant III (12A)		2	-	-	-	-	-	-	-	-	-	2
Total		21	-	-	-	-	-	-	-	-	-	21

**C310 - PLANNING**

	NOTES	ADMIN										TOTALS
		1010										10
<i>NON UNION</i>												
Planning Director (23U)		1	-	-	-	-	-	-	-	-	-	1
<i>APA</i>												
Planning Supervisor (13)		1	-	-	-	-	-	-	-	-	-	1
<i>GREIU</i>												
Historic Preservation Specialist (23A)		1	-	-	-	-	-	-	-	-	-	1
Planner I / II (20A / 23A)		3	-	-	-	-	-	-	-	-	-	3
Graphic Illustrator (17A)		1	-	-	-	-	-	-	-	-	-	1
Sign Inspector I (17A)		1	-	-	-	-	-	-	-	-	-	1
Office Assistant IV (15A)		1	-	-	-	-	-	-	-	-	-	1
<b>PLANNING TOTAL</b>		9	-	-	-	-	-	-	-	-	-	9

**C310 - ECONOMIC DEVELOPMENT**

	NOTES	ADMIN										TOTALS
		4710										47
<i>NON UNION</i>												
Economic Development Director (21U)		1	-	-	-	-	-	-	-	-	-	1
<i>APA</i>												
Economic Development Coordinator I / II (14 / 17)		2	-	-	-	-	-	-	-	-	-	2
<i>GREIU</i>												
Administrative Secretary (15A)		1	-	-	-	-	-	-	-	-	-	1
Total		4	-	-	-	-	-	-	-	-	-	4

**C320 - ENGINEERING**

	NOTES	ADMIN	SIDEWLK									TOTALS
		2225	2260									22
<i>NON UNION</i>												
City Engineer (24U)		1	-	-	-	-	-	-	-	-	-	1
<i>APA</i>												
Assistant City Engineer (22)		2	-	-	-	-	-	-	-	-	-	2
Facilities Project Engineering Coord. (18)		1	-	-	-	-	-	-	-	-	-	1
Senior Project Engineer (17)		3	-	-	-	-	-	-	-	-	-	3
Engineering Services Administrator (16)		1	-	-	-	-	-	-	-	-	-	1
Traffic System Engineer (16)		1	-	-	-	-	-	-	-	-	-	1
Project Engineer (15)		2	-	-	-	-	-	-	-	-	-	2
Construction Inspection Supervisor (13)		4	-	-	-	-	-	-	-	-	-	4
Engineering Design Serv. Supervisor (13)		1	-	-	-	-	-	-	-	-	-	1
Administrative Analyst - Accounting (11)		1	-	-	-	-	-	-	-	-	-	1
Administrative Analyst I (11)		1	1	-	-	-	-	-	-	-	-	2
Contract Administrator (11)		1	-	-	-	-	-	-	-	-	-	1
<i>GREIU</i>												
Land Surveyor (26A)		1	-	-	-	-	-	-	-	-	-	1
Traffic Engineer (24A)		1	-	-	-	-	-	-	-	-	-	1
Engineering Assistant II (22A)		2	-	-	-	-	-	-	-	-	-	2
Property Acquisition Officer (22AB)		1	-	-	-	-	-	-	-	-	-	1
Property Acquisition Officer (20A)		-	-	-	-	-	-	-	-	-	-	0
Draftsperson Specialist (20A)		1	-	-	-	-	-	-	-	-	-	1
Engineering Office Administrative Specialist (20A)		1	-	-	-	-	-	-	-	-	-	1

**APPENDIX C**  
**FY 2011 STAFFING LEVELS**

**C320 - ENGINEERING (CONTINUED)**

NOTES	ADMIN	SIDEWLK											TOTALS	
	2225	2260											22	
Engineering Assistant I (16A)	7	2	-	-	-	-	-	-	-	-	-	-	-	9
Administrative Secretary (15A)	1	-	-	-	-	-	-	-	-	-	-	-	-	1
Draftsperson I / II (13A / 17A)	6	-	-	-	-	-	-	-	-	-	-	-	-	6
Traffic Technician (16A)	1	-	-	-	-	-	-	-	-	-	-	-	-	1
Financial Assistant II (13A)	1	-	-	-	-	-	-	-	-	-	-	-	-	1
Office Assistant III (12A)	1	-	-	-	-	-	-	-	-	-	-	-	-	1
Financial Assistant I (11A)	1	-	-	-	-	-	-	-	-	-	-	-	-	1
Office Assistant II (10A)	-	2	-	-	-	-	-	-	-	-	-	-	-	2
Office Assistant I (7A)	1	-	-	-	-	-	-	-	-	-	-	-	-	1
Total	45	5											50	

**C330 - WATER**

NOTES	ADMIN	COLDBRK	CUST SVC	ENG SVCS	FLD OPS	LMFP	CLD PMP						TOTALS	
	4311	4320	431210	4315	4331	4342	4322						43	
<i>NON UNION</i> Water System Manager (23U)	1	-	-	-	-	-	-	-	-	-	-	-	-	1
<i>APA</i> Assistant Water System Manager (21)	1	-	-	-	-	-	-	-	-	-	-	-	-	1
Administrative Services Officer II (18)	-	1	1	-	-	-	-	-	-	-	-	-	-	2
Water Filtration Plant Superintendent (18)	-	-	-	-	-	1	-	-	-	-	-	-	-	1
Hydraulic Engineer (17)	-	-	-	1	-	-	-	-	-	-	-	-	-	1
Information Systems Coordinator (15)	1	-	-	-	-	-	-	-	-	-	-	-	-	1
Utility Supervisor (14)	-	-	2	-	-	2	-	-	-	-	-	-	-	4
Utilities Field Operations Supervisor (13)	-	-	-	-	2	-	-	-	-	-	-	-	-	2
Administrative Analyst I (11)	-	-	-	-	-	-	-	-	-	-	-	-	-	0
Water Distribution Shift Supervisor (10)	-	5	-	-	-	-	-	-	-	-	-	-	-	5
<i>GREIU</i> Engineering Assistant II (22A)	-	-	-	2	-	-	-	-	-	-	-	-	-	2
Plumbing Inspector II (22A)	-	-	-	1	-	-	-	-	-	-	-	-	-	1
Fleet Operations Instructor (21A)	-	-	-	-	-	-	-	-	-	-	-	-	-	0
Water Plant Operator III (20A)	-	-	-	-	-	6	-	-	-	-	-	-	-	6
Plumbing Inspector I (19A)	-	-	-	2	-	-	-	-	-	-	-	-	-	2
Senior Water System Mechanic (19A)	-	-	-	-	6	-	-	-	-	-	-	-	-	6
Chemist I / II (19A / 23A)	-	-	-	-	-	2	-	-	-	-	-	-	-	2
Electrician II (19A)	-	-	-	-	-	2	2	-	-	-	-	-	-	4
Water Quality Specialist (19A)	-	-	-	-	-	1	-	-	-	-	-	-	-	1
Customer Services Specialist (18A)	-	-	3	1	-	-	-	-	-	-	-	-	-	4
Water Service Specialist (18A)	-	-	1	-	-	-	-	-	-	-	-	-	-	1
Utility Maintenance Mechanic III (18A)	-	-	-	-	-	3	3	-	-	-	-	-	-	6
Machinist (17A)	-	-	-	-	1	-	-	-	-	-	-	-	-	1
Electrician I (17A)	-	-	-	-	-	1	-	-	-	-	-	-	-	1
Collections Agent (16A)	-	-	2	-	-	-	-	-	-	-	-	-	-	2
Meter Reader Specialist (16A)	-	-	1	-	-	-	-	-	-	-	-	-	-	1
Engineering Assistant I (16A)	-	-	-	1	-	-	-	-	-	-	-	-	-	1
Trench Inspector (16A)	-	-	-	1	-	-	-	-	-	-	-	-	-	1
Water Syst. Mechanic / Assist (16A / 12A)	-	-	-	-	22	-	-	-	-	-	-	-	-	22
Utilities Crew Leader (16A)	-	-	-	-	-	1	-	-	-	-	-	-	-	1
Office Assistant IV (15A)	-	-	-	-	-	-	-	-	-	-	-	-	-	0
Utility Locator (14A)	-	-	-	-	-	-	-	-	-	-	-	-	-	0
Storekeeper II (14A)	-	-	-	-	1	-	-	-	-	-	-	-	-	1
Laboratory Technician I / II (14A / 16A)	-	-	-	-	-	2	-	-	-	-	-	-	-	2
Draftsperson I / II (13A / 17A)	-	-	-	1	-	-	-	-	-	-	-	-	-	1
Financial Assistant II (13A)	-	-	1	-	-	-	-	-	-	-	-	-	-	1
Water Meter Repair Worker II (13A)	-	-	1	-	-	-	-	-	-	-	-	-	-	1
Water Plant Operator I / II (12 / 16A)	-	7	-	-	-	6	-	-	-	-	-	-	-	13
Water Service Worker I / II (12A / 14A)	-	-	12	-	-	-	-	-	-	-	-	-	-	12
Office Assistant III (12A)	-	-	-	1	1	-	-	-	-	-	-	-	-	2
Utility Maint Mechanic I / II (12A / 16A)	-	-	-	-	1	8	3	-	-	-	-	-	-	12
Storekeeper I (12A)	-	-	-	-	1	-	-	-	-	-	-	-	-	1
Financial Assistant I (11A)	-	1	17	-	1	1	-	-	-	-	-	-	-	20
Meter Reader I / II (10A / 12A)	-	-	7	-	-	-	-	-	-	-	-	-	-	7
Custodian (10A)	-	1	-	-	-	-	-	-	-	-	-	-	-	1
Office Assistant II (10A)	-	-	-	-	-	-	-	-	-	-	-	-	-	0
Water Meter Repair Worker I (10A)	-	-	2	-	-	-	-	-	-	-	-	-	-	2
Maintenance Assistant I / II (7A / 10A)	-	-	-	-	-	2	-	-	-	-	-	-	-	2
Total	3	15	50	11	36	38	8						161	

**APPENDIX C**  
**FY 2011 STAFFING LEVELS**

**C330 - ENVIRONMENTAL PROTECTION**

NOTES

	ADMIN	WWTP	AIR POLL	SAN SEW	STM SEW	STM MGMT						TOTALS
	4410	4423	4451	4425	4446	4452						44
<i>NON UNION</i>												
Deputy City Manager (26U)	1	-	-	-	-	-	-	-	-	-	-	1
Managing Director (24U)	1	-	-	-	-	-	-	-	-	-	-	1
Environmental Services Manager (23U)	-	1	-	-	-	-	-	-	-	-	-	1
Secretary to Deputy City Manager (7U)	1	-	-	-	-	-	-	-	-	-	-	1
<i>APA</i>												
Assistant Environmental Services Manager (20)	-	1	-	-	-	-	-	-	-	-	-	1
Hydraulic Engineer (17)	-	1	-	-	-	-	-	-	-	-	-	1
Wastewater Plant Supervisor (17)	-	1	-	-	-	-	-	-	-	-	-	1
Utility Finance Officer (17)	1	-	-	-	-	-	-	-	-	-	-	1
Wastewater/Stormwater Maintenance Superintendent (17)	1	-	-	-	-	-	-	-	-	-	-	1
Administrative Analyst II (16)	1	-	-	-	-	-	-	-	-	-	-	1
Project Engineer (15)	-	-	-	-	-	-	1	-	-	-	-	1
Utility Supervisor (14)	-	6	-	-	-	-	-	-	-	-	-	6
Wastewater Lab Superintendent (14)	1	-	-	-	-	-	-	-	-	-	-	1
Wastewater Technical Control Supervisor (14)	1	-	-	-	-	-	-	-	-	-	-	1
Financial Analyst (12)	1	-	-	-	-	-	-	-	-	-	-	1
<i>GREIU</i>												
Water Pollution Control Officer (26A)	-	1	-	-	-	-	-	-	-	-	-	1
Air Pollution Control Officer (22A)	-	-	1	-	-	-	-	-	-	-	-	1
Water Pollution Control Inspector (21A)	-	4	-	-	-	-	-	-	-	-	-	4
Chemist I / II (19A / 23A)	-	4	-	-	-	-	-	-	-	-	-	4
Electrician II (19A)	-	1	-	-	-	-	-	-	-	-	-	1
Instrument Technician (18A)	-	3	-	-	-	-	-	-	-	-	-	3
Utility Maintenance Mechanic III (18A)	-	2	-	-	-	-	-	-	-	-	-	2
Predictive Maintenance Technician (18A)	-	1	-	-	-	-	-	-	-	-	-	1
Air Pollution Control Inspector (18A)	-	-	1	-	-	-	-	-	-	-	-	1
Electrician I (17A)	-	2	-	-	-	-	-	-	-	-	-	2
Maintenance Painter (16A)	-	1	-	-	-	-	-	-	-	-	-	1
Utilities Crew Leader (16A)	-	1	-	-	-	-	-	-	-	-	-	1
Engineering Assistant I (16A)	-	2	-	-	-	1	-	-	-	-	-	3
Sewer Camera Monitor Operator (16A)	-	-	-	2	-	-	-	-	-	-	-	2
Sr. Sewer Maintenance Worker (16A)	-	-	-	2	-	-	-	-	-	-	-	2
Sewer Maintenance Worker II (14A)	-	-	-	7	3	-	-	-	-	-	-	10
Utility Locator (14A)	-	-	-	1	-	-	-	-	-	-	-	1
Laboratory Technician I / II (14A / 16A)	-	5	-	-	-	-	-	-	-	-	-	5
Storekeeper II (14A)	-	2	-	-	-	-	-	-	-	-	-	2
Utility Maint. Mechanic I / II (12A / 16A)	-	13	-	-	-	-	-	-	-	-	-	13
Wastewater Plant Operator I / II (12A / 16A)	-	16	-	-	-	-	-	-	-	-	-	16
Storekeeper I (12A)	-	1	-	-	-	-	-	-	-	-	-	1
Assist Sewer Maint Worker / I (10A / 12A)	-	-	-	8	2	-	-	-	-	-	-	10
Plant Assistant I / II (10A/12A)	-	6	-	-	-	-	-	-	-	-	-	6
Financial Assistant I (11A)	-	2	-	1	-	-	-	-	-	-	-	3
Office Assistant II (10A)	-	-	-	-	-	-	-	-	-	-	-	0
Total	9	77	2	21	5	2						116

**C330 - TRAFFIC SAFETY**

NOTES

	ADMIN	SIGNALS	SIGN SHOP	ST LITE						TOTALS		
	1920	1930	1940	1950							19	
<i>APA</i>												
Utilities System Manager (20)	1	-	-	-	-	-	-	-	-	-	-	1
Utility Supervisor (14)	1	-	-	-	-	-	-	-	-	-	-	1
<i>GREIU</i>												
Traffic Engineer (24A)	-	1	-	-	-	-	-	-	-	-	-	1
Traffic Systems Programmer (21A)	-	1	-	-	-	-	-	-	-	-	-	1
Line Foreperson (20A)	-	2	-	2	-	-	-	-	-	-	-	4
Signals Electronics Tech I (17A)	-	4	-	-	-	-	-	-	-	-	-	4
Traffic Technician (16A)	-	-	1	-	-	-	-	-	-	-	-	1
Sign Fabricator III (16A)	-	-	1	-	-	-	-	-	-	-	-	1
Sign Fabricator I / II (10A/13A)	-	-	4	-	-	-	-	-	-	-	-	4
Administrative Secretary (15A)	1	-	-	-	-	-	-	-	-	-	-	1
Lineworker I / II (13A / 17A)	-	6	-	6	-	-	-	-	-	-	-	12
Financial Assistant I (11A)	-	-	-	1	-	-	-	-	-	-	-	1
Office Assistant I (7A)	1	-	-	-	-	-	-	-	-	-	-	1
Total	4	14	6	9								33

NOTES REFLECT ELIMINATION DATES RANGING FROM JULY 2 - JUNE 30, 2010.  
 STAFFING ELIMINATIONS DURING FY11 ARE **NOT** INCLUDED IN COUNTS.

**APPENDIX C**  
**FY 2011 STAFFING LEVELS**

**C330 - PARKING SERVICES**

NOTES

*APA*  
 Administrative Services Officer II (18)  
 Information Systems Coordinator (15)  
 Parking Meter Operations Supervisor (14)  
 Parking Facility Supervisor (14)  
 Parking Facility Shift Supervisor (10)  
*GREIU*  
 Accountant I (21A)  
 Customer Service Specialist (18A)  
 Financial Assistant I (11A)  
 Parking Meter Service Worker (10A)  
 Custodian (10A)  
 Parking Violations Checker (7A)  
 Parking Facility Attendant I (5A)

one eliminated as of 7/22/10

one eliminated as of 7/31/10

ADMIN 4610	MTR OPS 462010	ENFORC 462020	FAC OPS 463010	FAC MNT 463020							TOTALS 46
1	-	-	-	-	-	-	-	-	-	-	1
1											1
-	1	-	-	-	-	-	-	-	-	-	1
-	-	-	2	-	-	-	-	-	-	-	2
-	-	-	1	-	-	-	-	-	-	-	1
1	-	-	-	-	-	-	-	-	-	-	1
1	-	-	-	-	-	-	-	-	-	-	1
3	-	-	-	-	-	-	-	-	-	-	3
-	2	-	-	-	-	-	-	-	-	-	2
-	-	-	-	3	-	-	-	-	-	-	3
-	-	8	-	-	-	-	-	-	-	-	8
-	-	-	5	-	-	-	-	-	-	-	5
<b>7</b>	<b>3</b>	<b>8</b>	<b>8</b>	<b>3</b>							<b>29</b>

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<b>GENERAL FUND OPERATING (GFGEN101)</b>									
450 Licenses And Permits	31,033	41,500	41,500	41,500	42,700	44,025	45,350	46,675	48,000
600 Charges For Services	216,679	283,087	283,087	217,579	218,887	208,937	213,487	218,037	222,587
671 Other Revenue	90,882	78,623	78,623	77,573	40,000	40,000	40,000	40,000	40,000
<b>GENERAL FUND OPERATING (GFGEN101) Total</b>	<b>338,594</b>	<b>403,210</b>	<b>403,210</b>	<b>336,652</b>	<b>301,587</b>	<b>292,962</b>	<b>298,837</b>	<b>304,712</b>	<b>310,587</b>
<b>PROPERTY MANAGEMENT (SR246248)</b>									
600 Charges For Services	0	0	0	1,943	101,762	101,762	101,762	101,762	101,762
664 Interest And Rents	45,470	46,201	46,201	45,335	0	45,335	45,335	45,335	45,335
671 Other Revenue	363,833	480,375	480,375	15,763	0	0	0	0	0
695 Other Financing Sources	0	0	0	635,000	0	0	0	0	0
<b>PROPERTY MANAGEMENT (SR246248) Total</b>	<b>409,303</b>	<b>526,576</b>	<b>526,576</b>	<b>698,041</b>	<b>101,762</b>	<b>147,097</b>	<b>147,097</b>	<b>147,097</b>	<b>147,097</b>
<b>BUILDING INSPECTIONS (SR249249)</b>									
450 Licenses And Permits	2,570,816	2,110,383	2,110,383	1,931,580	2,037,464	2,228,353	2,294,809	2,451,479	2,519,611
600 Charges For Services	182,997	133,529	133,529	118,243	157,204	161,904	166,745	171,733	176,870
671 Other Revenue	(1)	0	0	0	0	0	0	0	0
695 Other Financing Sources	98,191	392,233	392,233	392,233	316,327	319,133	322,023	324,999	105,265
<b>BUILDING INSPECTIONS (SR249249) Total</b>	<b>2,852,003</b>	<b>2,636,145</b>	<b>2,636,145</b>	<b>2,442,056</b>	<b>2,510,995</b>	<b>2,709,390</b>	<b>2,783,577</b>	<b>2,948,211</b>	<b>2,801,746</b>
<b>DNR PROPERTIES (SR253253)</b>									
671 Other Revenue	23,834	30,000	30,000	14,649	44,320	44,320	44,320	44,320	44,320
<b>DNR PROPERTIES (SR253253) Total</b>	<b>23,834</b>	<b>30,000</b>	<b>30,000</b>	<b>14,649</b>	<b>44,320</b>	<b>44,320</b>	<b>44,320</b>	<b>44,320</b>	<b>44,320</b>
<b>DOWNTOWN IMPROVEMENT DISTRICT (SRDID247)</b>									

600	Charges For Services	183,311	199,163	199,163	199,163	206,885	213,347	223,499	230,247	230,247
671	Other Revenue	594,591	631,683	631,683	631,683	656,136	676,599	708,745	729,114	730,114
<b>DOWNTOWN IMPROVEMENT DISTRICT (SRDID247) Total</b>		<b>777,902</b>	<b>830,846</b>	<b>830,846</b>	<b>830,846</b>	<b>863,021</b>	<b>889,946</b>	<b>932,244</b>	<b>959,361</b>	<b>960,361</b>
<b>ECONOMIC DEVELOPMENT (SREDC260)</b>										
600	Charges For Services	1,000	0	0	0	0	0	0	0	0
<b>ECONOMIC DEVELOPMENT (SREDC260) Total</b>		<b>1,000</b>	<b>0</b>							
<b>OTHER GRANTS (SRGRT254)</b>										
671	Other Revenue	146,560	0	0	0	0	0	0	0	0
<b>OTHER GRANTS (SRGRT254) Total</b>		<b>146,560</b>	<b>0</b>							
<b>Design &amp; Development (C310) Total</b>		<b>4,549,195</b>	<b>4,426,777</b>	<b>4,426,777</b>	<b>4,322,244</b>	<b>3,821,685</b>	<b>4,083,715</b>	<b>4,206,075</b>	<b>4,403,701</b>	<b>4,264,111</b>

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<b>GENERAL FUND OPERATING (GFGEN101)</b>									
700 Personal Services	1,054,054	1,177,596	1,054,987	1,078,792	898,464	934,590	969,164	1,020,337	1,075,510
726 Supplies	33,127	42,500	42,500	37,800	41,000	42,000	43,000	44,000	44,000
800 Other Services And Charges	462,549	423,721	456,279	438,259	344,292	329,377	329,649	332,207	334,569
999 Transfers Out	0	17,391	17,391	16,374	13,333	13,733	14,142	14,566	15,003
<b>GENERAL FUND OPERATING (GFGEN101) Total</b>	<b>1,549,730</b>	<b>1,661,208</b>	<b>1,571,156</b>	<b>1,571,225</b>	<b>1,297,089</b>	<b>1,319,700</b>	<b>1,355,955</b>	<b>1,411,110</b>	<b>1,469,082</b>
<b>PROPERTY MANAGEMENT (SR246248)</b>									
700 Personal Services	53,102	97,611	109,146	109,597	114,285	118,825	122,894	128,502	134,606
726 Supplies	78	430	430	0	0	0	0	0	0
800 Other Services And Charges	87,285	147,431	147,431	36,436	121,345	14,848	14,987	15,251	15,489
970 Capital Outlay	615,895	0	0	1,260	1,000	1,000	1,000	1,000	1,000
990 Debt Service	0	72,728	72,728	8,421	40,378	40,147	39,864	44,492	44,005
999 Transfers Out	75,593	12,086	12,086	12,086	0	0	0	0	0
<b>PROPERTY MANAGEMENT (SR246248) Total</b>	<b>831,954</b>	<b>330,286</b>	<b>341,821</b>	<b>167,800</b>	<b>277,008</b>	<b>174,820</b>	<b>178,745</b>	<b>189,245</b>	<b>195,100</b>
<b>BUILDING INSPECTIONS (SR249249)</b>									
700 Personal Services	1,965,826	2,321,862	2,241,155	1,986,718	2,120,884	2,235,131	2,337,231	2,464,910	2,593,769
726 Supplies	21,015	41,500	41,500	36,500	41,500	41,500	41,500	41,500	41,500
800 Other Services And Charges	859,555	1,077,188	1,397,664	1,406,316	528,924	523,073	529,272	555,816	552,209
970 Capital Outlay	0	48,000	48,000	48,000	6,000	6,000	6,000	6,000	6,000
999 Transfers Out	207,473	214,506	214,506	214,506	128,583	132,440	136,413	140,506	144,721
<b>BUILDING INSPECTIONS (SR249249) Total</b>	<b>3,053,869</b>	<b>3,703,056</b>	<b>3,942,825</b>	<b>3,692,040</b>	<b>2,825,891</b>	<b>2,938,144</b>	<b>3,050,416</b>	<b>3,208,732</b>	<b>3,338,199</b>
<b>DNR PROPERTIES (SR253253)</b>									
700 Personal Services	53,387	0	0	0	0	0	0	0	0

726	Supplies	200	250	250	150	100	0	0	0	0
800	Other Services And Charges	46,990	60,000	60,000	60,000	40,000	0	0	0	0
999	Transfers Out	13,859	13,988	13,988	13,988	7,239	7,456	7,680	7,911	8,148
<b>DNR PROPERTIES (SR253253) Total</b>		<b>114,436</b>	<b>74,238</b>	<b>74,238</b>	<b>74,138</b>	<b>47,339</b>	<b>7,456</b>	<b>7,680</b>	<b>7,911</b>	<b>8,148</b>
<b>DOWNTOWN IMPROVEMENT DISTRICT (SRDID247)</b>										
726	Supplies	325	0	0	0	0	0	0	0	0
800	Other Services And Charges	727,115	860,846	860,846	860,846	884,021	910,946	938,244	966,361	966,361
<b>DOWNTOWN IMPROVEMENT DISTRICT (SRDID247) Total</b>		<b>727,441</b>	<b>860,846</b>	<b>860,846</b>	<b>860,846</b>	<b>884,021</b>	<b>910,946</b>	<b>938,244</b>	<b>966,361</b>	<b>966,361</b>
<b>ECONOMIC DEVELOPMENT (SREDC260)</b>										
700	Personal Services	47,407	(16,800)	0	49,174	(50,800)	(0)	0	(0)	0
726	Supplies	34	500	0	500	500	0	0	0	0
800	Other Services And Charges	49,425	16,300	0	50,300	50,300	0	0	0	0
<b>ECONOMIC DEVELOPMENT (SREDC260) Total</b>		<b>96,865</b>	<b>(0)</b>	<b>0</b>	<b>99,974</b>	<b>0</b>	<b>(0)</b>	<b>0</b>	<b>(0)</b>	<b>0</b>
<b>OTHER GRANTS (SRGRT254)</b>										
800	Other Services And Charges	71,535	0	0	0	0	0	0	0	0
<b>OTHER GRANTS (SRGRT254) Total</b>		<b>71,535</b>	<b>0</b>							
<b>Design &amp; Development (C310) Total</b>		<b>6,445,829</b>	<b>6,629,635</b>	<b>6,790,887</b>	<b>6,466,023</b>	<b>5,331,348</b>	<b>5,351,065</b>	<b>5,531,040</b>	<b>5,783,359</b>	<b>5,976,890</b>

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<b>CAPITAL IMPROVEMENT (CPGCP401)</b>									
664 Interest And Rents	4,777	0	0	0	0	0	0	0	0
671 Other Revenue	92,405	0	5,000	4,042	0	0	0	0	0
695 Other Financing Sources	196,000	120,000	385,000	2,345,000	90,000	585,000	725,000	120,000	120,000
<b>CAPITAL IMPROVEMENT (CPGCP401) Total</b>	<b>293,183</b>	<b>120,000</b>	<b>390,000</b>	<b>2,349,042</b>	<b>90,000</b>	<b>585,000</b>	<b>725,000</b>	<b>120,000</b>	<b>120,000</b>
<b>STREETS-CAPITAL PROJECTS (CPGCP405)</b>									
500 Intergovernmental Revenues	111,791	0	0	0	0	0	0	0	0
671 Other Revenue	237,925	0	0	0	0	0	0	0	0
695 Other Financing Sources	2,044,923	1,585,000	1,473,000	2,094,657	910,000	2,960,000	3,475,000	3,250,000	4,330,000
<b>STREETS-CAPITAL PROJECTS (CPGCP405) Total</b>	<b>2,394,639</b>	<b>1,585,000</b>	<b>1,473,000</b>	<b>2,094,657</b>	<b>910,000</b>	<b>2,960,000</b>	<b>3,475,000</b>	<b>3,250,000</b>	<b>4,330,000</b>
<b>STREETS-CONSTRUCTION BOND FUND (CPGCP406)</b>									
664 Interest And Rents	109,346	0	0	0	0	0	0	0	0
671 Other Revenue	113,535	0	0	0	0	0	0	0	0
<b>STREETS-CONSTRUCTION BOND FUND (CPGCP406) Total</b>	<b>222,881</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>ENGINEERING SERVICES (IS661661)</b>									
450 Licenses And Permits	44,955	15,500	15,500	33,500	111,000	113,000	115,500	118,000	123,000
600 Charges For Services	4,312,758	6,428,307	6,428,307	5,275,949	5,822,180	4,556,296	5,665,039	5,758,164	6,220,629
671 Other Revenue	702	0	0	0	0	0	0	0	0
695 Other Financing Sources	13,000	0	0	0	0	0	0	0	0
<b>ENGINEERING SERVICES (IS661661) Total</b>	<b>4,371,414</b>	<b>6,443,807</b>	<b>6,443,807</b>	<b>5,309,449</b>	<b>5,933,180</b>	<b>4,669,296</b>	<b>5,780,539</b>	<b>5,876,164</b>	<b>6,343,629</b>
<b>SIDEWALK REPAIR (SR256256)</b>									

450	Licenses And Permits	460,988	482,850	482,850	522,680	540,550	578,075	586,600	618,800	648,700
600	Charges For Services	794,462	843,850	843,850	830,300	830,300	830,300	830,300	830,300	830,300
671	Other Revenue	(6,040)	16,000	16,000	16,003	22,000	22,000	22,000	22,000	22,000
<b>SIDEWALK REPAIR (SR256256) Total</b>		<b>1,249,410</b>	<b>1,342,700</b>	<b>1,342,700</b>	<b>1,368,983</b>	<b>1,392,850</b>	<b>1,430,375</b>	<b>1,438,900</b>	<b>1,471,100</b>	<b>1,501,000</b>
<b>Engineering (C320) Total</b>		<b>8,531,527</b>	<b>9,491,507</b>	<b>9,649,507</b>	<b>11,122,131</b>	<b>8,326,030</b>	<b>9,644,671</b>	<b>11,419,439</b>	<b>10,717,264</b>	<b>12,294,629</b>

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<b>CAPITAL IMPROVEMENT (CPGCP401)</b>									
970 Capital Outlay	577,394	120,000	390,000	390,000	90,000	585,000	725,000	120,000	120,000
<b>CAPITAL IMPROVEMENT (CPGCP401) Total</b>	<b>577,394</b>	<b>120,000</b>	<b>390,000</b>	<b>390,000</b>	<b>90,000</b>	<b>585,000</b>	<b>725,000</b>	<b>120,000</b>	<b>120,000</b>
<b>STREETS-CAPITAL PROJECTS (CPGCP405)</b>									
700 Personal Services	42,229	0	0	0	0	0	0	0	0
970 Capital Outlay	2,255,196	1,460,000	1,418,000	5,815,585	910,000	3,925,000	4,152,000	3,699,500	5,270,000
<b>STREETS-CAPITAL PROJECTS (CPGCP405) Total</b>	<b>2,297,424</b>	<b>1,460,000</b>	<b>1,418,000</b>	<b>5,815,585</b>	<b>910,000</b>	<b>3,925,000</b>	<b>4,152,000</b>	<b>3,699,500</b>	<b>5,270,000</b>
<b>STREETS-CONSTRUCTION BOND FUND (CPGCP406)</b>									
700 Personal Services	17,578	0	0	0	0	0	0	0	0
970 Capital Outlay	3,040,054	0	0	0	0	0	0	0	0
<b>STREETS-CONSTRUCTION BOND FUND (CPGCP406) Total</b>	<b>3,057,632</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>ENGINEERING SERVICES (IS661661)</b>									
700 Personal Services	3,566,964	3,814,734	3,814,734	3,717,742	4,099,378	4,262,642	4,426,010	4,644,369	4,876,058
726 Supplies	45,406	56,700	56,700	56,700	57,950	59,225	60,450	61,800	63,200
800 Other Services And Charges	711,404	877,012	877,012	729,866	717,866	732,648	744,061	762,067	778,985
970 Capital Outlay	32,055	58,140	58,140	36,029	80,590	62,590	101,090	103,320	93,790
999 Transfers Out	434,604	383,285	383,285	407,608	351,337	361,881	372,750	383,927	395,445
<b>ENGINEERING SERVICES (IS661661) Total</b>	<b>4,790,432</b>	<b>5,189,871</b>	<b>5,189,871</b>	<b>4,947,946</b>	<b>5,307,121</b>	<b>5,478,985</b>	<b>5,704,361</b>	<b>5,955,482</b>	<b>6,207,477</b>
<b>SIDEWALK REPAIR (SR256256)</b>									
700 Personal Services	480,571	532,008	532,008	491,226	488,559	509,289	529,171	555,326	583,327
726 Supplies	5,355	7,000	7,000	7,000	7,100	7,200	7,300	7,400	7,500

800	Other Services And Charges	753,832	894,062	894,062	891,879	862,032	863,669	864,705	866,613	868,555
970	Capital Outlay	258	14,700	14,700	5,000	7,300	1,800	6,800	300	6,300
999	Transfers Out	43,835	49,998	49,998	49,998	57,227	58,944	60,712	62,533	64,409
<b>SIDEWALK REPAIR (SR256256) Total</b>		<b>1,283,852</b>	<b>1,497,768</b>	<b>1,497,768</b>	<b>1,445,103</b>	<b>1,422,218</b>	<b>1,440,903</b>	<b>1,468,688</b>	<b>1,492,172</b>	<b>1,530,092</b>
<b>Engineering (C320) Total</b>		<b>12,006,734</b>	<b>8,267,640</b>	<b>8,495,640</b>	<b>12,598,633</b>	<b>7,729,339</b>	<b>11,429,888</b>	<b>12,050,049</b>	<b>11,267,154</b>	<b>13,127,569</b>

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Fund & Index Code	2009 Actuals	2010 Adopted	2010 Amended	2010 Adopted Estimate	2011 Adopted Proposed	2012 Adopted Forecast	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast
<b>CAPITAL IMPROVEMENT (CPGCP401)</b>									
500 Intergovernmental Revenues	481,610	0	0	0	0	0	0	0	0
671 Other Revenue	63,483	0	0	40	0	0	0	0	0
695 Other Financing Sources	1,664,000	505,000	806,585	789,585	580,000	520,000	220,000	220,000	220,000
<b>CAPITAL IMPROVEMENT (CPGCP401) Total</b>	<b>2,209,093</b>	<b>505,000</b>	<b>806,585</b>	<b>789,625</b>	<b>580,000</b>	<b>520,000</b>	<b>220,000</b>	<b>220,000</b>	<b>220,000</b>
<b>STREETS-CAPITAL PROJECTS (CPGCP405)</b>									
500 Intergovernmental Revenues	422,999	0	72,072	0	1,080,000	1,898,000	1,008,000	1,370,500	525,000
695 Other Financing Sources	113,900	50,000	384,585	0	0	0	0	0	0
<b>STREETS-CAPITAL PROJECTS (CPGCP405) Total</b>	<b>536,899</b>	<b>50,000</b>	<b>456,657</b>	<b>0</b>	<b>1,080,000</b>	<b>1,898,000</b>	<b>1,008,000</b>	<b>1,370,500</b>	<b>525,000</b>
<b>AUTO PARKING OPERATING (ENAPS585)</b>									
600 Charges For Services	9,861,767	11,480,265	11,480,265	9,162,508	10,939,690	11,342,662	11,711,634	11,778,643	11,624,513
664 Interest And Rents	93,722	110,644	110,644	104,626	104,626	106,719	108,853	111,030	113,251
671 Other Revenue	1,901,314	0	0	0	0	0	0	0	0
695 Other Financing Sources	(482,000)	0	(952,000)	0	0	0	0	0	0
<b>AUTO PARKING OPERATING (ENAPS585) Total</b>	<b>11,374,802</b>	<b>11,590,909</b>	<b>10,638,909</b>	<b>9,267,134</b>	<b>11,044,316</b>	<b>11,449,381</b>	<b>11,820,487</b>	<b>11,889,673</b>	<b>11,737,764</b>
<b>AUTO PARKING CAPITAL PROJECTS (ENAPS586)</b>									
500 Intergovernmental Revenues	0	208,000	208,000	0	208,000	0	0	0	0
695 Other Financing Sources	482,000	9,305,000	10,257,000	0	9,305,000	0	0	0	0
<b>AUTO PARKING CAPITAL PROJECTS (ENAPS586) Total</b>	<b>482,000</b>	<b>9,513,000</b>	<b>10,465,000</b>	<b>0</b>	<b>9,513,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>RECEIVING/OPERATIONS (ENSDS500)</b>									
450 Licenses And Permits	49,143	64,000	64,000	59,000	64,000	60,000	60,000	60,000	60,000

600	Charges For Services	43,652,183	53,008,001	53,098,476	47,726,019	52,999,194	55,859,422	58,604,872	60,363,378	62,171,288
664	Interest And Rents	45,571	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000
671	Other Revenue	909,095	424,032	424,032	1,472,340	746,400	768,040	793,693	844,359	895,038
695	Other Financing Sources	(1,027,471)	0	(3,900,000)	0	0	0	0	0	0
<b>RECEIVING/OPERATIONS (ENSDS500) Total</b>		<b>43,628,520</b>	<b>53,502,033</b>	<b>49,692,508</b>	<b>49,263,359</b>	<b>53,815,594</b>	<b>56,693,462</b>	<b>59,464,565</b>	<b>61,273,737</b>	<b>63,132,326</b>
<b>REPLACEMENT (ENSDS510)</b>										
671	Other Revenue	(42,384)	0	0	0	0	0	0	0	0
695	Other Financing Sources	0	0	3,490,139	0	0	0	0	0	0
<b>REPLACEMENT (ENSDS510) Total</b>		<b>(42,384)</b>	<b>0</b>	<b>3,490,139</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>IMPROVEMENT (ENSDS520)</b>										
695	Other Financing Sources	1,027,471	0	500,000	0	0	0	0	0	0
<b>IMPROVEMENT (ENSDS520) Total</b>		<b>1,027,471</b>	<b>0</b>	<b>500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NEW CONSTRUCTION (ENSDS530)</b>										
695	Other Financing Sources	0	0	(1,430,000)	0	0	0	0	0	0
<b>NEW CONSTRUCTION (ENSDS530) Total</b>		<b>0</b>	<b>0</b>	<b>(1,430,000)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>SS REVENUE BONDS 2008 (ENSDS533)</b>										
664	Interest And Rents	888,702	0	765,555	0	0	0	0	0	0
671	Other Revenue	33,316	0	0	0	0	0	0	0	0
695	Other Financing Sources	0	52,132,000	42,166,915	75,022,271	36,428,000	9,495,000	16,550,000	11,050,000	32,495,000
<b>SS REVENUE BONDS 2008 (ENSDS533) Total</b>		<b>922,019</b>	<b>52,132,000</b>	<b>42,932,470</b>	<b>75,022,271</b>	<b>36,428,000</b>	<b>9,495,000</b>	<b>16,550,000</b>	<b>11,050,000</b>	<b>32,495,000</b>
<b>RECEIVING/OPERATIONS (ENWSS500)</b>										
450	Licenses And Permits	10,940	20,000	20,000	14,620	20,000	20,200	20,404	20,612	20,824
600	Charges For Services	38,899,842	43,025,851	43,088,536	40,004,410	43,502,007	46,068,028	48,339,194	50,726,057	53,228,224
655	Fines And Forfeitures	1,224,162	1,190,000	1,190,000	1,237,600	1,200,000	1,236,000	1,273,080	1,311,272	1,350,610
664	Interest And Rents	633,431	649,000	649,000	570,330	580,730	595,330	595,330	626,631	636,922
671	Other Revenue	832,997	36,000	36,000	(25,100)	36,000	36,930	37,885	38,866	39,873
695	Other Financing Sources	1,936,129	2,360,075	(6,282,450)	2,150,774	2,211,513	2,273,093	2,368,831	2,502,299	2,646,477

<b>RECEIVING/OPERATIONS (ENWSS500) Total</b>	<b>43,537,502</b>	<b>47,280,926</b>	<b>38,701,086</b>	<b>43,952,634</b>	<b>47,550,250</b>	<b>50,229,581</b>	<b>52,634,724</b>	<b>55,225,737</b>	<b>57,922,930</b>
<b>REPLACEMENT (ENWSS510)</b>									
664 Interest And Rents	0	0	(1)	0	0	0	0	0	0
671 Other Revenue	125	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	0	2,589,765	0	0	0	0	0	0
<b>REPLACEMENT (ENWSS510) Total</b>	<b>125</b>	<b>0</b>	<b>2,589,764</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>IMPROVEMENT (ENWSS520)</b>									
695 Other Financing Sources	0	0	731,697	0	0	0	0	0	0
<b>IMPROVEMENT (ENWSS520) Total</b>	<b>0</b>	<b>0</b>	<b>731,697</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NEW CONSTRUCTION (ENWSS530)</b>									
664 Interest And Rents	26,951	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	8,268,000	(10,562,788)	0	0	0	0	0	0
<b>NEW CONSTRUCTION (ENWSS530) Total</b>	<b>26,951</b>	<b>8,268,000</b>	<b>(10,562,788)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>WSS REVENUE BONDS 2009 (ENWSS531)</b>									
664 Interest And Rents	55,128	0	0	0	0	0	0	0	0
695 Other Financing Sources	0	0	21,578,412	25,148,579	11,105,000	10,485,000	13,975,000	7,650,000	12,350,000
<b>WSS REVENUE BONDS 2009 (ENWSS531) Total</b>	<b>55,128</b>	<b>0</b>	<b>21,578,412</b>	<b>25,148,579</b>	<b>11,105,000</b>	<b>10,485,000</b>	<b>13,975,000</b>	<b>7,650,000</b>	<b>12,350,000</b>
<b>GENERAL FUND OPERATING (GFGEN101)</b>									
450 Licenses And Permits	93,071	83,350	83,350	91,344	37,000	37,740	38,495	39,265	40,050
500 Intergovernmental Revenues	223,999	245,112	245,112	245,112	245,112	253,691	262,570	271,760	281,272
600 Charges For Services	3,499,507	3,213,080	3,213,080	3,036,360	1,304,665	1,355,814	1,411,906	1,469,116	1,529,627
664 Interest And Rents	22,000	22,000	22,000	22,000	0	0	0	0	0
671 Other Revenue	61,029	40,000	43,600	40,000	45,000	45,000	45,000	45,000	45,000
<b>GENERAL FUND OPERATING (GFGEN101) Total</b>	<b>3,899,606</b>	<b>3,603,542</b>	<b>3,607,142</b>	<b>3,434,816</b>	<b>1,631,777</b>	<b>1,692,245</b>	<b>1,757,971</b>	<b>1,825,141</b>	<b>1,895,949</b>
<b>MAJOR STREETS (SRSTR202)</b>									
500 Intergovernmental Revenues	406,514	0	0	0	0	0	0	0	0

600	Charges For Services	1,338,835	1,048,000	1,048,000	1,048,000	1,080,000	1,095,000	1,110,000	1,110,000	1,110,000
664	Interest And Rents	27,000	22,000	22,000	22,000	22,000	22,000	22,000	22,000	22,000
671	Other Revenue	34,912	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
<b>MAJOR STREETS (SRSTR202) Total</b>		<b>1,807,262</b>	<b>1,100,000</b>	<b>1,100,000</b>	<b>1,100,000</b>	<b>1,132,000</b>	<b>1,147,000</b>	<b>1,162,000</b>	<b>1,162,000</b>	<b>1,162,000</b>
<b>Enterprise Services (C330) Total</b>		<b>109,464,993</b>	<b>187,545,410</b>	<b>175,297,581</b>	<b>207,978,418</b>	<b>173,879,937</b>	<b>143,609,669</b>	<b>158,592,747</b>	<b>151,666,788</b>	<b>181,440,969</b>

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<b>CAPITAL IMPROVEMENT (CPGCP401)</b>									
700 Personal Services	214	0	0	0	0	0	0	0	0
800 Other Services And Charges	45,599	0	0	689,585	0	0	0	0	0
970 Capital Outlay	1,451,066	505,000	522,000	100,000	580,000	1,060,000	720,000	845,000	655,000
999 Transfers Out	327,525	0	284,585	0	0	0	0	0	0
<b>CAPITAL IMPROVEMENT (CPGCP401) Total</b>	<b>1,824,405</b>	<b>505,000</b>	<b>806,585</b>	<b>789,585</b>	<b>580,000</b>	<b>1,060,000</b>	<b>720,000</b>	<b>845,000</b>	<b>655,000</b>
<b>STREETS-CAPITAL PROJECTS (CPGCP405)</b>									
700 Personal Services	4,252	0	0	0	0	0	0	0	0
970 Capital Outlay	702,477	50,000	384,585	0	1,080,000	1,898,000	1,008,000	1,370,500	525,000
<b>STREETS-CAPITAL PROJECTS (CPGCP405) Total</b>	<b>706,729</b>	<b>50,000</b>	<b>384,585</b>	<b>0</b>	<b>1,080,000</b>	<b>1,898,000</b>	<b>1,008,000</b>	<b>1,370,500</b>	<b>525,000</b>
<b>AUTO PARKING OPERATING (ENAPS585)</b>									
700 Personal Services	2,860,903	2,970,362	2,919,392	2,888,374	2,347,225	2,427,671	2,515,734	2,621,790	2,733,689
726 Supplies	134,176	130,001	130,001	110,520	113,168	113,168	113,168	113,168	113,168
800 Other Services And Charges	4,606,781	3,620,750	4,197,818	3,069,967	3,382,600	3,473,292	3,618,675	3,749,306	3,898,287
970 Capital Outlay	(347,578)	14,450	14,450	14,450	29,000	14,000	14,000	14,000	14,000
990 Debt Service	1,178,915	1,492,107	1,492,107	1,492,107	2,276,574	2,303,647	2,214,875	2,120,946	2,049,524
996 Appropriation Lapse	0	(215,000)	(215,000)	0	(87,500)	(89,600)	(91,200)	(92,900)	(95,000)
999 Transfers Out	396,445	364,433	364,433	364,433	563,361	580,262	597,670	615,600	634,068
<b>AUTO PARKING OPERATING (ENAPS585) Total</b>	<b>8,829,642</b>	<b>8,377,103</b>	<b>8,903,201</b>	<b>7,939,851</b>	<b>8,624,428</b>	<b>8,822,440</b>	<b>8,982,922</b>	<b>9,141,910</b>	<b>9,347,736</b>
<b>AUTO PARKING CAPITAL PROJECTS (ENAPS586)</b>									
970 Capital Outlay	741,545	10,465,000	7,977,777	952,000	10,118,000	1,146,000	690,000	985,000	680,000
999 Transfers Out	0	0	2,924,608	0	0	0	0	0	0

<b>AUTO PARKING CAPITAL PROJECTS (ENAPS586) Total</b>		<b>741,545</b>	<b>10,465,000</b>	<b>10,902,385</b>	<b>952,000</b>	<b>10,118,000</b>	<b>1,146,000</b>	<b>690,000</b>	<b>985,000</b>	<b>680,000</b>
<b>RECEIVING/OPERATIONS (ENSDS500)</b>										
700	Personal Services	8,602,527	9,866,781	9,667,159	8,913,314	9,276,905	9,734,778	10,172,557	10,718,215	11,281,212
726	Supplies	1,625,449	1,749,124	1,749,124	1,826,400	1,746,554	1,701,503	1,741,157	1,780,474	1,707,162
800	Other Services And Charges	(267,080)	13,305,259	14,885,152	12,867,180	13,409,223	14,831,809	15,719,398	16,583,916	18,047,634
970	Capital Outlay	14,622	284,000	284,000	169,000	170,000	155,000	155,000	155,000	155,000
990	Debt Service	10,455,751	12,190,522	12,190,522	12,239,260	15,398,784	15,474,455	17,060,963	17,017,393	18,342,837
996	Appropriation Lapse	0	(571,000)	(571,000)	0	(1,171,000)	(1,226,000)	(1,288,000)	(1,355,000)	(1,442,000)
999	Transfers Out	2,908,151	3,569,468	3,659,943	3,450,640	3,139,072	3,228,479	3,352,878	3,515,869	3,690,453
<b>RECEIVING/OPERATIONS (ENSDS500) Total</b>		<b>23,339,421</b>	<b>40,394,154</b>	<b>41,864,901</b>	<b>39,465,794</b>	<b>41,969,538</b>	<b>43,900,024</b>	<b>46,913,953</b>	<b>48,415,867</b>	<b>51,782,298</b>
<b>REPLACEMENT (ENSDS510)</b>										
700	Personal Services	0	0	78	0	0	0	0	0	0
800	Other Services And Charges	2,962,737	0	0	0	0	0	0	0	0
970	Capital Outlay	0	3,900,000	(495,851)	3,900,000	665,300	1,795,000	775,000	1,075,000	600,000
<b>REPLACEMENT (ENSDS510) Total</b>		<b>2,962,737</b>	<b>3,900,000</b>	<b>(495,773)</b>	<b>3,900,000</b>	<b>665,300</b>	<b>1,795,000</b>	<b>775,000</b>	<b>1,075,000</b>	<b>600,000</b>
<b>IMPROVEMENT (ENSDS520)</b>										
800	Other Services And Charges	473,010	0	0	0	0	0	0	0	0
970	Capital Outlay	0	0	275,344	0	0	0	0	0	0
<b>IMPROVEMENT (ENSDS520) Total</b>		<b>473,010</b>	<b>0</b>	<b>275,344</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NEW CONSTRUCTION (ENSDS530)</b>										
970	Capital Outlay	0	0	(1,430,000)	0	0	0	0	0	0
<b>NEW CONSTRUCTION (ENSDS530) Total</b>		<b>0</b>	<b>0</b>	<b>(1,430,000)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>SS REVENUE BONDS 2008 (ENSDS533)</b>										
800	Other Services And Charges	21,353,959	0	0	0	0	0	0	0	0
970	Capital Outlay	0	52,132,000	42,932,470	75,022,271	36,428,000	9,495,000	16,550,000	11,050,000	32,495,000
<b>SS REVENUE BONDS 2008 (ENSDS533) Total</b>		<b>21,353,959</b>	<b>52,132,000</b>	<b>42,932,470</b>	<b>75,022,271</b>	<b>36,428,000</b>	<b>9,495,000</b>	<b>16,550,000</b>	<b>11,050,000</b>	<b>32,495,000</b>
<b>RECEIVING/OPERATIONS (ENWSS500)</b>										

700	Personal Services	14,527,184	16,273,309	15,959,493	14,430,618	14,961,896	15,526,216	16,164,006	16,975,096	17,836,045
726	Supplies	2,533,713	3,040,800	4,036,367	2,777,850	2,990,800	3,121,280	3,214,475	3,310,465	3,409,334
800	Other Services And Charges	2,764,588	10,141,151	11,282,029	10,180,713	9,359,518	9,804,745	10,090,623	10,540,979	11,872,629
970	Capital Outlay	84,554	300,000	300,000	240,000	218,500	173,500	173,500	173,500	173,500
990	Debt Service	6,905,397	8,666,381	8,666,381	7,946,638	7,863,185	8,876,323	8,673,164	9,482,071	8,923,133
996	Appropriation Lapse	0	(632,000)	(632,000)	0	(1,228,000)	(1,260,000)	(1,305,000)	(1,365,000)	(1,463,000)
999	Transfers Out	1,161,688	1,279,605	1,279,605	1,276,295	791,462	815,206	839,663	864,853	890,798
<b>RECEIVING/OPERATIONS (ENWSS500) Total</b>		<b>27,977,124</b>	<b>39,069,246</b>	<b>40,891,875</b>	<b>36,852,114</b>	<b>34,957,361</b>	<b>37,057,270</b>	<b>37,850,431</b>	<b>39,981,964</b>	<b>41,642,439</b>
<b>REPLACEMENT (ENWSS510)</b>										
700	Personal Services	0	0	256	0	0	0	0	0	0
800	Other Services And Charges	2,906,666	0	0	0	0	0	0	0	0
970	Capital Outlay	0	5,212,000	(335,018)	0	300,000	1,885,000	980,000	4,675,000	4,015,000
<b>REPLACEMENT (ENWSS510) Total</b>		<b>2,906,666</b>	<b>5,212,000</b>	<b>(334,762)</b>	<b>0</b>	<b>300,000</b>	<b>1,885,000</b>	<b>980,000</b>	<b>4,675,000</b>	<b>4,015,000</b>
<b>IMPROVEMENT (ENWSS520)</b>										
800	Other Services And Charges	1,324,728	0	0	0	0	0	0	0	0
970	Capital Outlay	0	0	(335,768)	0	0	0	0	0	0
<b>IMPROVEMENT (ENWSS520) Total</b>		<b>1,324,728</b>	<b>0</b>	<b>(335,768)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NEW CONSTRUCTION (ENWSS530)</b>										
700	Personal Services	0	0	10,092	0	0	0	0	0	0
800	Other Services And Charges	6,061,802	0	0	0	0	0	0	0	0
970	Capital Outlay	(0)	8,268,000	(10,572,880)	0	0	0	0	0	0
<b>NEW CONSTRUCTION (ENWSS530) Total</b>		<b>6,061,802</b>	<b>8,268,000</b>	<b>(10,562,788)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>WSS REVENUE BONDS 2009 (ENWSS531)</b>										
800	Other Services And Charges	3,478,811	0	0	0	0	0	0	0	0
970	Capital Outlay	0	0	21,578,412	27,426,987	11,105,000	10,485,000	13,975,000	7,650,000	12,350,000
<b>WSS REVENUE BONDS 2009 (ENWSS531) Total</b>		<b>3,478,811</b>	<b>0</b>	<b>21,578,412</b>	<b>27,426,987</b>	<b>11,105,000</b>	<b>10,485,000</b>	<b>13,975,000</b>	<b>7,650,000</b>	<b>12,350,000</b>
<b>GENERAL FUND OPERATING (GFGEN101)</b>										

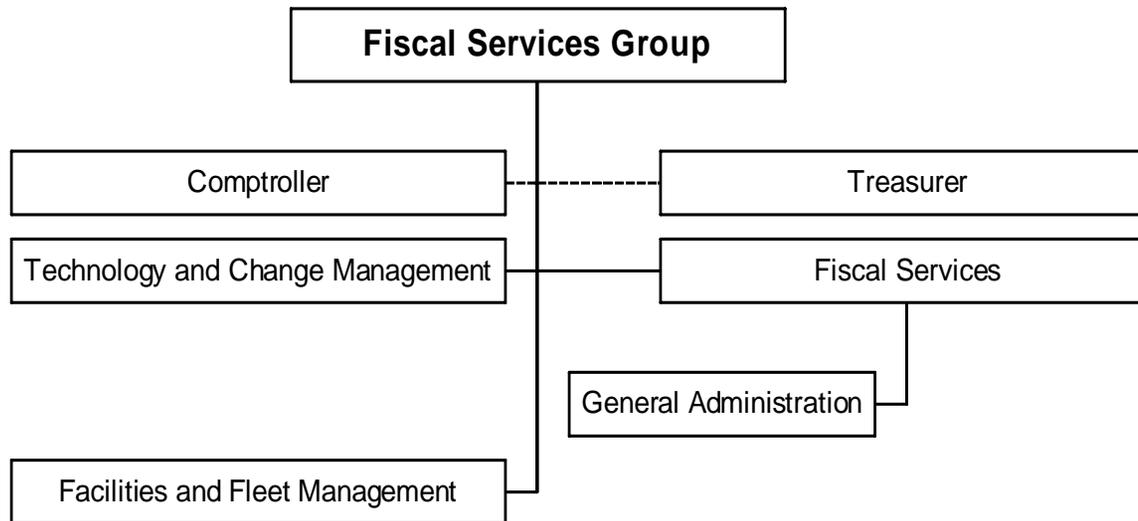
700	Personal Services	2,085,459	1,992,315	1,840,722	1,855,088	2,079,436	2,182,228	2,282,377	2,407,941	2,534,236
726	Supplies	610,303	487,027	487,027	476,053	442,450	482,250	482,250	482,250	482,250
800	Other Services And Charges	2,695,966	3,227,892	3,257,492	3,204,781	2,795,211	2,991,789	3,168,507	3,342,894	3,528,619
970	Capital Outlay	37,179	35,500	35,500	20,000	42,500	47,500	48,000	47,500	53,000
999	Transfers Out	481,250	482,536	482,536	482,536	0	0	0	0	0
<b>GENERAL FUND OPERATING (GFGEN101) Total</b>		<b>5,910,158</b>	<b>6,225,270</b>	<b>6,103,277</b>	<b>6,038,458</b>	<b>5,359,597</b>	<b>5,703,767</b>	<b>5,981,134</b>	<b>6,280,585</b>	<b>6,598,105</b>
<b>OTHER GRANTS (SRGRT254)</b>										
800	Other Services And Charges	0	0	0	0	50,000	50,000	50,000	50,000	50,000
<b>OTHER GRANTS (SRGRT254) Total</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>
<b>MAJOR STREETS (SRSTR202)</b>										
700	Personal Services	1,891,381	2,519,569	2,485,047	2,507,074	2,334,235	2,426,748	2,531,616	2,655,068	2,783,574
726	Supplies	484,633	657,728	657,728	652,001	635,047	650,470	672,906	673,355	681,817
800	Other Services And Charges	1,035,765	1,118,293	1,118,293	1,187,292	1,314,071	1,368,481	1,423,065	1,503,602	1,590,943
970	Capital Outlay	42,919	20,000	20,000	17,500	40,500	30,000	40,500	30,000	40,000
999	Transfers Out	113,900	171,123	171,123	171,123	84,497	87,031	89,643	92,331	95,101
<b>MAJOR STREETS (SRSTR202) Total</b>		<b>3,568,599</b>	<b>4,486,713</b>	<b>4,452,191</b>	<b>4,534,990</b>	<b>4,408,350</b>	<b>4,562,730</b>	<b>4,757,730</b>	<b>4,954,356</b>	<b>5,191,435</b>
<b>LOCAL STREETS (SRSTR203)</b>										
700	Personal Services	468,139	165,022	165,022	273,997	264,984	278,012	291,089	307,603	323,985
726	Supplies	23,497	66,994	66,994	54,501	57,015	57,801	61,610	62,444	65,303
800	Other Services And Charges	181,830	221,239	221,239	206,747	217,934	236,439	256,454	274,885	295,360
<b>LOCAL STREETS (SRSTR203) Total</b>		<b>673,466</b>	<b>453,255</b>	<b>453,255</b>	<b>535,245</b>	<b>539,933</b>	<b>572,252</b>	<b>609,153</b>	<b>644,932</b>	<b>684,648</b>
<b>Enterprise Services (C330) Total</b>		<b>112,132,800</b>	<b>179,537,741</b>	<b>166,389,390</b>	<b>203,457,295</b>	<b>156,185,506</b>	<b>128,432,483</b>	<b>139,843,323</b>	<b>137,120,115</b>	<b>166,616,662</b>

# Fiscal Services INTRODUCTION

## *Group Mission Statement*

Responsibly, accurately, and efficiently plan and monitor the operating and capital resources of the City; record assets, liabilities and financial transactions for the proper administrative and financial management of the City; provide the most equitable distribution of tax burden under existing law; collect revenue due the City as prescribed by State law; invest funds in a manner to maximize interest earnings while meeting financial resource needs. Improve and maintain the operational efficiency and customer service quality of internal service departments.

## ORGANIZATIONAL STRUCTURE



**Fiscal Services Group**

**Functional Group Funding:**

<b>Fund Type</b>	<b>Fiscal Services Group Funding</b>		<b>2011</b>	<b>Fund Type Totals</b>
Capital Projects	55,000	0.55 %		10,020,400
Debt Service	0	0.00 %		1,347,103
Enterprise	397,170	0.27 %		147,212,748
Fiduciary	0	0.00 %		14,346,820
General Fund	23,663,447	21.38 %		110,666,233
Internal Service	23,783,925	44.31 %		53,677,203
Permanent Funds	0	0.00 %		244,230
Special Revenue	568,116	0.69 %		82,434,269
<b>TOTAL FUNCTIONAL GROUP FUNDING</b>	<b>48,467,657</b>	<b>11.54 %</b>		<b>419,949,006</b>

**APPENDIX C  
FY 2011 STAFFING LEVELS**

**F610 - FACILITIES MANAGEMENT**

	NOTES											TOTALS
		14										14
<i>NON UNION</i>												
Director of Facilities and Fleet Management (23U)		1	-	-	-	-	-	-	-	-	-	1
<i>APA</i>												
Facilities Maintenance Superintendent (15)		1	-	-	-	-	-	-	-	-	-	1
Financial Analyst (12)		1	-	-	-	-	-	-	-	-	-	1
Facilities Maintenance Supervisor (12)		2	-	-	-	-	-	-	-	-	-	2
<i>GREIU</i>												
Electrician I (17A)		1	-	-	-	-	-	-	-	-	-	1
Building Maint Mechanic I / II (13A / 16A)		6	-	-	-	-	-	-	-	-	-	6
Financial Assistant II (13A)		1	-	-	-	-	-	-	-	-	-	1
Total		13										13

**F610 - FLEET MANAGEMENT**

	NOTES											TOTALS
		42										42
<i>APA</i>												
Equipment Maintenance Superintendent (15)		1	-	-	-	-	-	-	-	-	-	1
Equipment Maintenance Supervisor (12)		3	-	-	-	-	-	-	-	-	-	3
Buyer (10)		1	-	-	-	-	-	-	-	-	-	1
<i>GREIU</i>												
Fleet Operations Instructor (21A)		1	-	-	-	-	-	-	-	-	-	1
Lead Equipment Mechanic (19A)		3	-	-	-	-	-	-	-	-	-	3
Heavy Equipment Mechanic (17A)		13	-	-	-	-	-	-	-	-	-	13
Light Equipment Mechanic (16A)		4	-	-	-	-	-	-	-	-	-	4
Welder (16A)		1	-	-	-	-	-	-	-	-	-	1
Storekeeper II (14A)		1	-	-	-	-	-	-	-	-	-	1
Office Assistant III (12A)		1	-	-	-	-	-	-	-	-	-	1
Storekeeper I (12A)		1	-	-	-	-	-	-	-	-	-	1
Vehicle Service Worker (9A)		2	-	-	-	-	-	-	-	-	-	2
Total		32										32

**F620 - FISCAL SUPPORT**

	NOTES	ADMIN 610	PURCH 620	VEH ST 0620VEH	BUDGET 630						TOTALS 06	
<i>NON UNION</i>												
Chief Financial Officer (25U)		1	-	-	-	-	-	-	-	-	-	1
Fiscal Services Manager (20U)		-	1	-	-	-	-	-	-	-	-	1
Administrative Secretary (5U)		1	-	-	-	-	-	-	-	-	-	1
<i>APA</i>												
Debt and Authority Finance Officer (17)		1	-	-	-	-	-	-	-	-	-	1
Senior Buyer (15)		-	-	-	-	-	-	-	-	-	-	-
Budget Analyst (12/14/16)		-	-	-	3	-	-	-	-	-	-	3
Buyer (10)		-	2	-	-	-	-	-	-	-	-	2
Total		3	3	-	3							9

**F630 - INFORMATION TECHNOLOGY**

	NOTES	38	38GOF									TOTALS 38
<i>NON UNION</i>												
Director of Information Technology (23U)		1	-	-	-	-	-	-	-	-	-	1
<i>APA</i>												
Network and Operations Administrator (18)		1	-	-	-	-	-	-	-	-	-	1
Administrative Analyst II (16)		-	1	-	-	-	-	-	-	-	-	1
Administrative Analyst I (11)		1	-	-	-	-	-	-	-	-	-	1
<i>GREIU</i>												
Administrative Secretary (15A)		1	-	-	-	-	-	-	-	-	-	1
Total		4	1									5

**APPENDIX C  
FY 2011 STAFFING LEVELS**

**F640 - TREASURY**

NOTES

*NON UNION*

City Treasurer

*APA*

Deputy City Treasurer (18)

Administrative Analyst I (11)

Administrative Analyst I-Acct (11)

*GREIU*

Investment Analyst (21A)

Accountant I (21A)

Public Accounts Collector (19A)

Accounts Adjustment Coordinator (17A)

Administrative Secretary (15A)

Financial Assistant II (13A)

Financial Assistant I (11A)

Cashier II (11A)

Office Assistant II (10A)

Cashier I (8A)

Office Assistant I (7A)

Total

**F640 - ASSESSING**

NOTES

*NON UNION*

City Assessor (22U)

*APA*

Deputy City Assessor (18)

Administrative Analyst II (16)

*GREIU*

Certified General Appraiser (24A)

Real Property Appraiser III (23A)

Personal Property Tax Auditor (22A)

Assessment Records Specialist (18A)

Real Property Appraiser I / II (15A / 19A)

Office Assistant II (10A)

Total

**F640 - INCOME TAX**

NOTES

*NON UNION*

Income Tax Administrator (20U)

*APA*

Income Tax Examination Supervisor (14)

*GREIU*

Income Tax Examiner (21A)

Office Assistant IV (15A)

Financial Assistant II (13A)

Office Assistant III (12A)

Financial Assistant I (11A)

Total

	ADMIN 41030	UTIL 4302020	MAILROOM									TOTALS 04	
City Treasurer	-	1	-	-	-	-	-	-	-	-	-	-	1
Deputy City Treasurer (18)	-	1	-	-	-	-	-	-	-	-	-	-	1
Administrative Analyst I (11)	-	1	-	-	-	-	-	-	-	-	-	-	1
Administrative Analyst I-Acct (11)	-	-	1	-	-	-	-	-	-	-	-	-	1
Investment Analyst (21A)	-	1	-	-	-	-	-	-	-	-	-	-	1
Accountant I (21A)	-	2	-	-	-	-	-	-	-	-	-	-	2
Public Accounts Collector (19A)	-	1	-	-	-	-	-	-	-	-	-	-	1
Accounts Adjustment Coordinator (17A)	-	1	-	-	-	-	-	-	-	-	-	-	1
Administrative Secretary (15A)	-	1	-	-	-	-	-	-	-	-	-	-	1
Financial Assistant II (13A)	-	3	-	-	-	-	-	-	-	-	-	-	3
Financial Assistant I (11A)	-	-	2	-	-	-	-	-	-	-	-	-	2
Cashier II (11A)	-	-	1	-	-	-	-	-	-	-	-	-	1
Office Assistant II (10A)	-	-	-	1	-	-	-	-	-	-	-	-	1
Cashier I (8A)	-	-	2	-	-	-	-	-	-	-	-	-	2
Office Assistant I (7A)	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total</b>		<b>12</b>	<b>6</b>	<b>1</b>									<b>19</b>
	ADMIN 510												TOTALS 5
City Assessor (22U)	1	-	-	-	-	-	-	-	-	-	-	-	1
Deputy City Assessor (18)	1	-	-	-	-	-	-	-	-	-	-	-	1
Administrative Analyst II (16)	1	-	-	-	-	-	-	-	-	-	-	-	1
Certified General Appraiser (24A)	1	-	-	-	-	-	-	-	-	-	-	-	1
Real Property Appraiser III (23A)	3	-	-	-	-	-	-	-	-	-	-	-	3
Personal Property Tax Auditor (22A)	2	-	-	-	-	-	-	-	-	-	-	-	2
Assessment Records Specialist (18A)	2	-	-	-	-	-	-	-	-	-	-	-	2
Real Property Appraiser I / II (15A / 19A)	2	-	-	-	-	-	-	-	-	-	-	-	2
Office Assistant II (10A)	3	-	-	-	-	-	-	-	-	-	-	-	3
<b>Total</b>	<b>16</b>												<b>16</b>
	ADMIN 710												TOTALS 07
Income Tax Administrator (20U)	1	-	-	-	-	-	-	-	-	-	-	-	1
Income Tax Examination Supervisor (14)	1	-	-	-	-	-	-	-	-	-	-	-	1
Income Tax Examiner (21A)	5	-	-	-	-	-	-	-	-	-	-	-	5
Office Assistant IV (15A)	2	-	-	-	-	-	-	-	-	-	-	-	2
Financial Assistant II (13A)	1	-	-	-	-	-	-	-	-	-	-	-	1
Office Assistant III (12A)	2	-	-	-	-	-	-	-	-	-	-	-	2
Financial Assistant I (11A)	4	-	-	-	-	-	-	-	-	-	-	-	4
<b>Total</b>	<b>16</b>												<b>16</b>

NOTES REFLECT ELIMINATION DATES RANGING FROM JULY 2 - JUNE 30, 2010.  
 STAFFING ELIMINATIONS DURING FY11 ARE **NOT** INCLUDED IN COUNTS.

**APPENDIX C  
 FY 2011 STAFFING LEVELS**

**F650 - COMPTROLLER'S OFFICE**

NOTES

*NON UNION*

City Comptroller

Administrative Secretary (5U)

*APA*

Deputy City Comptroller (22)

Financial Systems Administrator (17)

Internal Auditor II (14)

Accounts Payable Supervisor (12)

Payroll Supervisor (12)

Financial Analyst (12)

*GREIU*

Accountant I (21A)

Financial Assistant II (13A)

Financial Assistant I (11A)

Total

ADMIN 0310	INT AUD 0320	ACCTG 0330	AP 0340	PAYROLL 0350	AR 0360						TOTALS 03	
1	-	-	-	-	-	-	-	-	-	-	-	1
1	-	-	-	-	-	-	-	-	-	-	-	1
1	-	-	-	-	-	-	-	-	-	-	-	1
-	-	1	-	1	-	-	-	-	-	-	-	2
-	1	-	-	-	-	-	-	-	-	-	-	1
-	-	-	1	-	-	-	-	-	-	-	-	1
-	-	-	-	1	-	-	-	-	-	-	-	1
-	-	1	-	-	-	-	-	-	-	-	-	1
-	-	4	-	-	-	-	-	-	-	-	-	4
-	-	-	1	-	-	-	-	-	-	-	-	1
-	-	-	1	-	-	-	-	-	-	-	-	1
3	1	6	3	2	-	-	-	-	-	-	-	15

City of Grand Rapids  
 Dept. Budget Summary by Subfund & Character - Revenue  
 Budget 2011, Version 1  
 Facilities & Fleet Management (F610)

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Fund & Index Code	2009 Actuals	2010 Adopted	2010 Amended	2010 Adopted Estimate	2011 Adopted Proposed	2012 Adopted Forecast	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast
<b>CAPITAL IMPROVEMENT (CPGCP401)</b>									
500 Intergovernmental Revenues	154,371	0	0	0	0	0	0	0	0
600 Charges For Services	75	0	0	0	0	0	0	0	0
695 Other Financing Sources	251,181	0	0	0	55,000	670,000	930,000	1,935,000	2,335,000
<b>CAPITAL IMPROVEMENT (CPGCP401) Total</b>	<b>405,627</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>55,000</b>	<b>670,000</b>	<b>930,000</b>	<b>1,935,000</b>	<b>2,335,000</b>
<b>MOTOR EQUIPMENT SYSTEM (IS641641)</b>									
600 Charges For Services	542,700	500,000	500,000	600,000	618,000	636,540	655,636	675,305	695,564
664 Interest And Rents	9,734,843	10,141,466	10,141,466	10,262,568	11,220,013	12,284,792	13,450,619	14,727,083	16,124,683
671 Other Revenue	249,912	475,000	475,000	200,000	250,000	250,000	250,000	250,000	250,000
695 Other Financing Sources	0	4,285,000	4,285,000	4,225,000	0	500,000	3,000,000	3,400,000	0
<b>MOTOR EQUIPMENT SYSTEM (IS641641) Total</b>	<b>10,527,455</b>	<b>15,401,466</b>	<b>15,401,466</b>	<b>15,287,568</b>	<b>12,088,013</b>	<b>13,671,332</b>	<b>17,356,255</b>	<b>19,052,388</b>	<b>17,070,247</b>
<b>FACILITIES MANAGEMENT (IS651651)</b>									
500 Intergovernmental Revenues	212,563	0	372,186	0	0	0	0	0	0
600 Charges For Services	4,449,972	5,118,986	5,118,986	5,211,544	5,113,566	5,249,205	5,397,605	5,554,187	5,723,779
664 Interest And Rents	1,500	0	0	0	311,705	311,705	311,705	311,705	311,705
671 Other Revenue	590	0	0	0	0	0	0	0	0
695 Other Financing Sources	379,680	0	0	0	0	0	0	0	0
<b>FACILITIES MANAGEMENT (IS651651) Total</b>	<b>5,044,305</b>	<b>5,118,986</b>	<b>5,491,172</b>	<b>5,211,544</b>	<b>5,425,271</b>	<b>5,560,910</b>	<b>5,709,310</b>	<b>5,865,892</b>	<b>6,035,484</b>
<b>VEHICLE STORAGE FACILITY (SR235235)</b>									
600 Charges For Services	0	0	0	539,600	539,317	555,497	572,162	589,326	607,006
<b>VEHICLE STORAGE FACILITY (SR235235) Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>539,600</b>	<b>539,317</b>	<b>555,497</b>	<b>572,162</b>	<b>589,326</b>	<b>607,006</b>
<b>Facilities &amp; Fleet Management (F610) Total</b>	<b>15,977,387</b>	<b>20,520,452</b>	<b>20,892,638</b>	<b>21,038,712</b>	<b>18,107,601</b>	<b>20,457,739</b>	<b>24,567,727</b>	<b>27,442,606</b>	<b>26,047,737</b>

City of Grand Rapids  
 Dept. Budget Summary by Subfund & Character - Expense  
 Budget 2011, Version 1  
 Facilities & Fleet Management (F610)

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Fund & Index Code	2009 Actuals	2010 Adopted	2010 Amended	2010 Adopted Estimate	2011 Adopted Proposed	2012 Adopted Forecast	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast
<b>CAPITAL IMPROVEMENT (CPGCP401)</b>									
970 Capital Outlay	510,329	0	0	0	55,000	1,150,000	4,200,000	2,200,000	3,275,000
999 Transfers Out	520,356	0	0	0	0	0	0	0	0
<b>CAPITAL IMPROVEMENT (CPGCP401) Total</b>	<b>1,030,685</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>55,000</b>	<b>1,150,000</b>	<b>4,200,000</b>	<b>2,200,000</b>	<b>3,275,000</b>
<b>GENERAL FUND OPERATING (GFGEN101)</b>									
700 Personal Services	63,414	66,520	66,520	0	0	0	0	0	0
726 Supplies	4,370	2,000	2,000	0	0	0	0	0	0
800 Other Services And Charges	84,564	115,025	115,025	0	0	0	0	0	0
<b>GENERAL FUND OPERATING (GFGEN101) Total</b>	<b>152,348</b>	<b>183,545</b>	<b>183,545</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>MOTOR EQUIPMENT SYSTEM (IS641641)</b>									
700 Personal Services	2,531,642	2,846,630	2,794,341	2,801,314	2,945,024	3,084,139	3,219,157	3,387,039	3,559,226
726 Supplies	3,544,941	3,600,000	3,600,000	3,400,000	3,680,000	3,930,400	4,182,312	4,435,781	4,690,854
800 Other Services And Charges	4,033,446	585,921	585,921	530,088	534,518	549,829	565,473	584,251	604,551
970 Capital Outlay	18,802	5,793,375	5,793,375	2,824,958	3,665,050	6,374,518	8,055,106	8,522,103	5,843,285
990 Debt Service	266,229	586,000	586,000	255,821	241,218	215,050	308,294	344,678	375,442
996 Appropriation Lapse	0	0	0	0	(134,000)	(159,000)	(179,000)	(193,000)	(175,000)
999 Transfers Out	477,569	505,809	505,809	505,809	390,312	402,022	414,082	426,504	439,299
<b>MOTOR EQUIPMENT SYSTEM (IS641641) Total</b>	<b>10,872,628</b>	<b>13,917,735</b>	<b>13,865,446</b>	<b>10,317,990</b>	<b>11,322,122</b>	<b>14,396,958</b>	<b>16,565,424</b>	<b>17,507,356</b>	<b>15,337,657</b>
<b>FACILITIES MANAGEMENT (IS651651)</b>									
700 Personal Services	1,045,661	1,126,073	1,097,494	1,149,022	1,118,813	1,166,735	1,213,795	1,276,178	1,340,487
726 Supplies	353,239	447,001	447,001	441,427	202,000	208,060	214,302	220,730	227,353
800 Other Services And Charges	2,436,221	2,549,698	2,597,629	2,582,457	2,837,420	2,861,379	2,897,269	2,927,462	2,967,879
970 Capital Outlay	384,524	750,000	1,156,817	800,000	750,000	800,000	850,000	900,000	950,000

996	Appropriation Lapse	0	0	0	0	(52,000)	(53,000)	(54,000)	(56,000)	(58,000)
999	Transfers Out	177,023	239,844	494,913	494,913	444,570	448,555	452,661	456,891	461,246
<b>FACILITIES MANAGEMENT (IS651651) Total</b>		<b>4,396,668</b>	<b>5,112,616</b>	<b>5,793,854</b>	<b>5,467,819</b>	<b>5,300,803</b>	<b>5,431,729</b>	<b>5,574,027</b>	<b>5,725,261</b>	<b>5,888,965</b>
<b>VEHICLE STORAGE FACILITY (SR235235)</b>										
700	Personal Services	0	0	0	101,068	107,785	111,913	116,208	121,606	127,348
726	Supplies	0	0	0	2,000	2,000	2,000	2,000	2,000	2,000
800	Other Services And Charges	0	0	0	375,815	394,323	404,741	416,296	427,854	440,861
999	Transfers Out	0	0	0	352,835	16,777	17,281	17,799	18,333	18,883
<b>VEHICLE STORAGE FACILITY (SR235235) Total</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>831,718</b>	<b>520,885</b>	<b>535,935</b>	<b>552,303</b>	<b>569,793</b>	<b>589,092</b>
<b>Facilities &amp; Fleet Management (F610) Total</b>		<b>16,452,329</b>	<b>19,213,897</b>	<b>19,842,845</b>	<b>16,617,527</b>	<b>17,198,809</b>	<b>21,514,622</b>	<b>26,891,754</b>	<b>26,002,409</b>	<b>25,090,714</b>

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<b>GENERAL FUND OPERATING (GFGEN101)</b>									
500 Intergovernmental Revenues	0	0	0	0	18,151,695	18,151,695	18,151,695	18,151,695	18,151,695
600 Charges For Services	5,128,925	5,119,668	5,173,668	5,395,153	5,436,972	5,508,274	5,561,925	5,613,450	5,666,125
671 Other Revenue	8,253	13,021	13,021	11,000	11,000	11,000	11,000	11,000	11,000
695 Other Financing Sources	3,370,196	2,628,670	2,883,739	2,055,444	8,661,608	7,567,281	7,746,044	8,068,363	8,253,800
<b>GENERAL FUND OPERATING (GFGEN101) Total</b>	<b>8,507,374</b>	<b>7,761,359</b>	<b>8,070,428</b>	<b>7,461,597</b>	<b>32,261,275</b>	<b>31,238,250</b>	<b>31,470,664</b>	<b>31,844,508</b>	<b>32,082,620</b>
<b>VEHICLE STORAGE FACILITY (SR235235)</b>									
600 Charges For Services	612,032	683,068	683,068	0	0	0	0	0	0
671 Other Revenue	(6,336)	0	0	0	0	0	0	0	0
<b>VEHICLE STORAGE FACILITY (SR235235) Total</b>	<b>605,696</b>	<b>683,068</b>	<b>683,068</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fiscal Services (F620) Total</b>	<b>9,113,070</b>	<b>8,444,427</b>	<b>8,753,496</b>	<b>7,461,597</b>	<b>32,261,275</b>	<b>31,238,250</b>	<b>31,470,664</b>	<b>31,844,508</b>	<b>32,082,620</b>

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<b>GENERAL FUND OPERATING (GFGEN101)</b>									
700 Personal Services	1,154,261	(24,664)	1,480,281	1,518,942	(493,471)	(7,696,490)	(7,878,056)	(8,131,776)	(8,408,333)
726 Supplies	26,692	34,458	35,558	35,078	38,201	35,290	35,401	35,516	35,634
800 Other Services And Charges	3,878,946	2,600,738	2,809,949	2,723,292	2,241,085	2,362,925	2,389,881	2,424,258	2,457,417
970 Capital Outlay	618	0	0	0	0	0	0	0	0
990 Debt Service	2,500	4,000	4,000	2,500	2,500	2,500	2,500	2,500	2,500
996 Appropriation Lapse	0	(2,700,000)	(2,388,893)	(750,000)	(2,500,000)	(2,500,000)	(2,500,000)	(2,500,000)	(2,500,000)
999 Transfers Out	10,724,202	14,777,012	14,427,416	13,411,132	15,348,308	18,139,580	19,663,307	20,318,194	22,353,941
<b>GENERAL FUND OPERATING (GFGEN101) Total</b>	<b>15,787,219</b>	<b>14,691,544</b>	<b>16,368,311</b>	<b>16,940,944</b>	<b>14,636,623</b>	<b>10,343,805</b>	<b>11,713,033</b>	<b>12,148,692</b>	<b>13,941,159</b>
<b>VEHICLE STORAGE FACILITY (SR235235)</b>									
700 Personal Services	97,891	167,851	149,067	0	0	0	0	0	0
726 Supplies	1,962	2,000	2,000	0	0	0	0	0	0
800 Other Services And Charges	392,721	407,808	407,808	0	0	0	0	0	0
999 Transfers Out	24,852	352,835	352,835	0	0	0	0	0	0
<b>VEHICLE STORAGE FACILITY (SR235235) Total</b>	<b>517,427</b>	<b>930,494</b>	<b>911,710</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fiscal Services (F620) Total</b>	<b>16,304,646</b>	<b>15,622,038</b>	<b>17,280,021</b>	<b>16,940,944</b>	<b>14,636,623</b>	<b>10,343,805</b>	<b>11,713,033</b>	<b>12,148,692</b>	<b>13,941,159</b>

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<b>INFORMATION TECHNOLOGY (IS671671)</b>									
600 Charges For Services	8,959,728	8,822,459	8,822,459	9,871,715	6,466,868	6,546,874	6,483,781	6,527,794	6,529,127
664 Interest And Rents	5,054	0	0	0	0	0	0	0	0
671 Other Revenue	181	0	0	0	0	0	0	0	0
<b>INFORMATION TECHNOLOGY (IS671671) Total</b>	<b>8,964,963</b>	<b>8,822,459</b>	<b>8,822,459</b>	<b>9,871,715</b>	<b>6,466,868</b>	<b>6,546,874</b>	<b>6,483,781</b>	<b>6,527,794</b>	<b>6,529,127</b>
<b>WIRELESS BROADBAND (IS671673)</b>									
664 Interest And Rents	137,783	146,000	146,000	170,980	176,088	181,371	186,812	192,416	198,189
<b>WIRELESS BROADBAND (IS671673) Total</b>	<b>137,783</b>	<b>146,000</b>	<b>146,000</b>	<b>170,980</b>	<b>176,088</b>	<b>181,371</b>	<b>186,812</b>	<b>192,416</b>	<b>198,189</b>
<b>Technology &amp; Change Management (F630) Total</b>	<b>9,102,746</b>	<b>8,968,459</b>	<b>8,968,459</b>	<b>10,042,695</b>	<b>6,642,956</b>	<b>6,728,245</b>	<b>6,670,593</b>	<b>6,720,210</b>	<b>6,727,316</b>

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<b>GENERAL FUND OPERATING (GFGEN101)</b>									
700 Personal Services	0	0	61,361	61,361	129,680	134,768	140,130	146,970	154,248
800 Other Services And Charges	0	0	0	4,568	70,021	71,547	72,487	74,398	75,401
<b>GENERAL FUND OPERATING (GFGEN101) Total</b>	<b>0</b>	<b>0</b>	<b>61,361</b>	<b>65,929</b>	<b>199,701</b>	<b>206,315</b>	<b>212,617</b>	<b>221,368</b>	<b>229,649</b>
<b>INFORMATION TECHNOLOGY (IS671671)</b>									
700 Personal Services	616,186	691,596	600,713	567,917	505,677	520,725	535,430	557,153	581,792
726 Supplies	559,866	63,900	63,900	53,281	49,410	49,410	49,410	49,410	49,410
800 Other Services And Charges	5,717,168	5,748,645	6,892,369	5,078,317	5,018,633	5,244,553	5,247,967	5,251,746	5,256,025
970 Capital Outlay	(195,708)	1,492,093	1,492,093	1,114,394	1,268,400	2,108,400	1,884,400	908,400	908,400
990 Debt Service	57,285	40,840	40,840	42,939	29,713	12,449	3,151	2,085	763
996 Appropriation Lapse	0	(10,427)	(10,427)	0	(68,435)	(68,657)	(68,878)	(69,171)	(69,495)
999 Transfers Out	141,170	365,515	365,515	365,515	357,602	138,846	143,012	147,302	151,721
<b>INFORMATION TECHNOLOGY (IS671671) Total</b>	<b>6,895,968</b>	<b>8,392,162</b>	<b>9,445,004</b>	<b>7,222,363</b>	<b>7,161,000</b>	<b>8,005,726</b>	<b>7,794,492</b>	<b>6,846,925</b>	<b>6,878,616</b>
<b>WIRELESS BROADBAND (IS671673)</b>									
800 Other Services And Charges	0	1,200	1,200	0	0	0	0	0	0
970 Capital Outlay	0	150	150	0	0	0	0	0	0
<b>WIRELESS BROADBAND (IS671673) Total</b>	<b>0</b>	<b>1,350</b>	<b>1,350</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Technology &amp; Change Management (F630) Total</b>	<b>6,895,968</b>	<b>8,393,512</b>	<b>9,507,715</b>	<b>7,288,292</b>	<b>7,360,701</b>	<b>8,212,042</b>	<b>8,007,110</b>	<b>7,068,293</b>	<b>7,108,265</b>

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<b>GRBA CARC - PHASE II (CPGBA528)</b>									
664 Interest And Rents	25,380	0	0	7,100	7,100	12,550	18,000	19,100	19,100
<b>GRBA CARC - PHASE II (CPGBA528) Total</b>	<b>25,380</b>	<b>0</b>	<b>0</b>	<b>7,100</b>	<b>7,100</b>	<b>12,550</b>	<b>18,000</b>	<b>19,100</b>	<b>19,100</b>
<b>CAPITAL RESERVE (CPGCP403)</b>									
401 Taxes	7,594,684	7,431,290	7,431,290	7,341,845	7,292,756	7,493,417	7,733,521	7,941,028	8,167,216
664 Interest And Rents	192,279	145,000	145,000	2,400	15,000	15,000	34,500	49,500	52,500
<b>CAPITAL RESERVE (CPGCP403) Total</b>	<b>7,786,963</b>	<b>7,576,290</b>	<b>7,576,290</b>	<b>7,344,245</b>	<b>7,307,756</b>	<b>7,508,417</b>	<b>7,768,021</b>	<b>7,990,528</b>	<b>8,219,716</b>
<b>61ST DISTRICT COURT (CUDIS740)</b>									
664 Interest And Rents	36,262	0	0	0	0	0	0	0	0
<b>61ST DISTRICT COURT (CUDIS740) Total</b>	<b>36,262</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>BROWNFIELD REDEVELOPMENT AUTHORITY (CUGBR768)</b>									
401 Taxes	152,249	0	0	0	0	0	0	0	0
664 Interest And Rents	25,384	0	0	15,200	15,200	26,900	38,600	40,925	40,925
<b>BROWNFIELD REDEVELOPMENT AUTHORITY (CUGBR768) Total</b>	<b>177,633</b>	<b>0</b>	<b>0</b>	<b>15,200</b>	<b>15,200</b>	<b>26,900</b>	<b>38,600</b>	<b>40,925</b>	<b>40,925</b>
<b>DDA SCHOOL TAX INCREMENT (CUGDA763)</b>									
401 Taxes	4,967,023	0	0	0	0	0	0	0	0
<b>DDA SCHOOL TAX INCREMENT (CUGDA763) Total</b>	<b>4,967,023</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>DDA NON TAX INCREMENT (CUGDA764)</b>									
664 Interest And Rents	136,568	0	0	97,725	97,725	172,900	248,100	263,125	263,125

<b>DDA NON TAX INCREMENT (CUGDA764) Total</b>	<b>136,568</b>	<b>0</b>	<b>0</b>	<b>97,725</b>	<b>97,725</b>	<b>172,900</b>	<b>248,100</b>	<b>263,125</b>	<b>263,125</b>
<b>DDA LOCAL TAX INCREMENT (CUGDA765)</b>									
401 Taxes	4,187,682	0	0	0	0	0	0	0	0
664 Interest And Rents	330,916	0	0	242,050	242,050	428,250	614,450	651,700	651,700
<b>DDA LOCAL TAX INCREMENT (CUGDA765) Total</b>	<b>4,518,597</b>	<b>0</b>	<b>0</b>	<b>242,050</b>	<b>242,050</b>	<b>428,250</b>	<b>614,450</b>	<b>651,700</b>	<b>651,700</b>
<b>TAX INCREMENT FINANCE AUTHORITY (CUGTI766)</b>									
401 Taxes	453,010	0	0	0	0	0	0	0	0
664 Interest And Rents	29,861	0	0	20,875	20,875	36,950	53,025	56,225	56,225
<b>TAX INCREMENT FINANCE AUTHORITY (CUGTI766) Total</b>	<b>482,871</b>	<b>0</b>	<b>0</b>	<b>20,875</b>	<b>20,875</b>	<b>36,950</b>	<b>53,025</b>	<b>56,225</b>	<b>56,225</b>
<b>BELKNAP ICE ARENA (EN578578)</b>									
664 Interest And Rents	3,629	5,000	5,000	3,650	3,650	6,475	9,300	9,850	9,850
<b>BELKNAP ICE ARENA (EN578578) Total</b>	<b>3,629</b>	<b>5,000</b>	<b>5,000</b>	<b>3,650</b>	<b>3,650</b>	<b>6,475</b>	<b>9,300</b>	<b>9,850</b>	<b>9,850</b>
<b>AUTO PARKING OPERATING (ENAPS585)</b>									
664 Interest And Rents	397,331	350,000	350,000	219,425	219,425	388,225	557,000	590,750	590,750
<b>AUTO PARKING OPERATING (ENAPS585) Total</b>	<b>397,331</b>	<b>350,000</b>	<b>350,000</b>	<b>219,425</b>	<b>219,425</b>	<b>388,225</b>	<b>557,000</b>	<b>590,750</b>	<b>590,750</b>
<b>CEMETERY OPERATING (ENCEM502)</b>									
664 Interest And Rents	9,065	3,000	3,000	0	0	0	0	0	0
<b>CEMETERY OPERATING (ENCEM502) Total</b>	<b>9,065</b>	<b>3,000</b>	<b>3,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CEMETERY-GOLF COURSE (ENCEM503)</b>									
664 Interest And Rents	2,493	2,100	2,100	1,100	1,100	1,925	2,775	2,950	2,950
<b>CEMETERY-GOLF COURSE (ENCEM503) Total</b>	<b>2,493</b>	<b>2,100</b>	<b>2,100</b>	<b>1,100</b>	<b>1,100</b>	<b>1,925</b>	<b>2,775</b>	<b>2,950</b>	<b>2,950</b>
<b>RECEIVING/OPERATIONS (ENSDS500)</b>									
664 Interest And Rents	452,850	382,500	382,500	203,400	203,400	359,850	516,325	547,600	547,600

<b>RECEIVING/OPERATIONS (ENSDS500) Total</b>	<b>452,850</b>	<b>382,500</b>	<b>382,500</b>	<b>203,400</b>	<b>203,400</b>	<b>359,850</b>	<b>516,325</b>	<b>547,600</b>	<b>547,600</b>
<b>RECEIVING/OPERATIONS (ENWSS500)</b>									
664 Interest And Rents	559,664	450,000	450,000	261,775	261,775	463,125	664,475	704,750	704,750
<b>RECEIVING/OPERATIONS (ENWSS500) Total</b>	<b>559,664</b>	<b>450,000</b>	<b>450,000</b>	<b>261,775</b>	<b>261,775</b>	<b>463,125</b>	<b>664,475</b>	<b>704,750</b>	<b>704,750</b>
<b>NEW CONSTRUCTION (ENWSS530)</b>									
664 Interest And Rents	42,101	0	0	0	0	0	0	0	0
<b>NEW CONSTRUCTION (ENWSS530) Total</b>	<b>42,101</b>	<b>0</b>							
<b>ITP PROPERTY TAX (FDATX701)</b>									
401 Taxes	4,598,868	0	0	0	0	0	0	0	0
<b>ITP PROPERTY TAX (FDATX701) Total</b>	<b>4,598,868</b>	<b>0</b>							
<b>GRAND RAPIDS PUBLIC SCHOOLS (FDATX707)</b>									
401 Taxes	37,618,655	0	0	0	0	0	0	0	0
<b>GRAND RAPIDS PUBLIC SCHOOLS (FDATX707) Total</b>	<b>37,618,655</b>	<b>0</b>							
<b>KENT COUNTY TAX (FDATX708)</b>									
401 Taxes	22,137,839	0	0	0	0	0	0	0	0
600 Charges For Services	15,095	0	0	0	0	0	0	0	0
<b>KENT COUNTY TAX (FDATX708) Total</b>	<b>22,152,934</b>	<b>0</b>							
<b>KENT INTERMEDIATE SCHOOL DISTRICT (FDATX709)</b>									
401 Taxes	19,372,683	0	0	0	0	0	0	0	0
<b>KENT INTERMEDIATE SCHOOL DISTRICT (FDATX709) Total</b>	<b>19,372,683</b>	<b>0</b>							
<b>GRAND RAPIDS COMMUNITY COLLEGE (FDATX710)</b>									
401 Taxes	7,341,240	0	0	0	0	0	0	0	0

<b>GRAND RAPIDS COMMUNITY COLLEGE (FDATX710) Total</b>	<b>7,341,240</b>	<b>0</b>							
<b>STATE EDUCATION TAX (FDATX718)</b>									
401 Taxes	24,002,939	0	0	0	0	0	0	0	0
<b>STATE EDUCATION TAX (FDATX718) Total</b>	<b>24,002,939</b>	<b>0</b>							
<b>CALEDONIA PUBLIC SCHOOLS (FDATX770)</b>									
401 Taxes	49,896	0	0	0	0	0	0	0	0
<b>CALEDONIA PUBLIC SCHOOLS (FDATX770) Total</b>	<b>49,896</b>	<b>0</b>							
<b>FOREST HILLS PUBLIC SCHOOLS (FDATX771)</b>									
401 Taxes	1,268,182	0	0	0	0	0	0	0	0
<b>FOREST HILLS PUBLIC SCHOOLS (FDATX771) Total</b>	<b>1,268,182</b>	<b>0</b>							
<b>GRANDVILLE PUBLIC SCHOOLS (FDATX772)</b>									
401 Taxes	1,781	0	0	0	0	0	0	0	0
<b>GRANDVILLE PUBLIC SCHOOLS (FDATX772) Total</b>	<b>1,781</b>	<b>0</b>							
<b>GODWIN PUBLIC SCHOOLS (FDATX773)</b>									
401 Taxes	468,407	0	0	0	0	0	0	0	0
<b>GODWIN PUBLIC SCHOOLS (FDATX773) Total</b>	<b>468,407</b>	<b>0</b>							
<b>KENTWOOD PUBLIC SCHOOLS (FDATX774)</b>									
401 Taxes	3,055,093	0	0	0	0	0	0	0	0
<b>KENTWOOD PUBLIC SCHOOLS (FDATX774) Total</b>	<b>3,055,093</b>	<b>0</b>							
<b>KENOWA HILLS PUBLIC SCHOOLS (FDATX775)</b>									
401 Taxes	7,774	0	0	0	0	0	0	0	0
<b>KENOWA HILLS PUBLIC SCHOOLS (FDATX775) Total</b>	<b>7,774</b>	<b>0</b>							

**GENERAL FUND OPERATING (GFGEN101)**

401	Taxes	65,274,986	62,172,990	61,065,588	61,025,262	68,369,978	69,340,162	70,960,352	73,024,004	75,156,331
600	Charges For Services	248,402	192,550	192,550	193,750	193,750	192,250	191,250	190,250	189,250
655	Fines And Forfeitures	1,491,394	2,195,000	2,195,000	1,905,900	1,926,300	1,976,300	1,976,300	1,976,300	1,976,300
664	Interest And Rents	738,938	829,380	829,380	671,000	593,000	1,050,000	1,500,000	1,595,000	1,595,000
671	Other Revenue	225,790	182,690	182,690	141,220	110,970	100,970	90,970	90,970	90,970

**GENERAL FUND OPERATING (GFGEN101) Total**

67,979,510	65,572,610	64,465,208	63,937,132	71,193,998	72,659,682	74,718,872	76,876,524	79,007,851
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**MOTOR EQUIPMENT SYSTEM (IS641641)**

664	Interest And Rents	33,060	48,235	48,235	62,050	62,050	109,775	157,500	167,050	167,050
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**MOTOR EQUIPMENT SYSTEM (IS641641) Total**

33,060	48,235	48,235	62,050	62,050	109,775	157,500	167,050	167,050
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**FACILITIES MANAGEMENT (IS651651)**

664	Interest And Rents	20,865	13,195	13,195	16,075	16,075	28,450	40,825	43,300	43,300
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**FACILITIES MANAGEMENT (IS651651) Total**

20,865	13,195	13,195	16,075	16,075	28,450	40,825	43,300	43,300
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**ENGINEERING SERVICES (IS661661)**

664	Interest And Rents	27,317	20,000	20,000	18,025	18,025	31,900	45,775	48,550	48,550
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**ENGINEERING SERVICES (IS661661) Total**

27,317	20,000	20,000	18,025	18,025	31,900	45,775	48,550	48,550
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**INFORMATION TECHNOLOGY (IS671671)**

664	Interest And Rents	102,878	103,930	103,930	58,850	58,850	104,100	149,375	158,425	158,425
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**INFORMATION TECHNOLOGY (IS671671) Total**

102,878	103,930	103,930	58,850	58,850	104,100	149,375	158,425	158,425
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**HEALTH INSURANCE (ISINS637)**

664	Interest And Rents	127,059	85,000	85,000	104,025	104,025	184,075	264,100	280,100	280,100
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**HEALTH INSURANCE (ISINS637) Total**

127,059	85,000	85,000	104,025	104,025	184,075	264,100	280,100	280,100
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**OTHER RESERVES (ISINS638)**

664	Interest And Rents	259,673	246,461	246,461	140,125	140,125	247,925	355,725	377,275	377,275
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<b>OTHER RESERVES (ISINS638) Total</b>		259,673	246,461	246,461	140,125	140,125	247,925	355,725	377,275	377,275
<b>CEMETERY PERPETUAL CARE (PFCEM150)</b>										
664	Interest And Rents	104,365	75,000	75,000	80,000	80,000	141,700	203,300	215,600	215,600
<b>CEMETERY PERPETUAL CARE (PFCEM150) Total</b>		104,365	75,000	75,000	80,000	80,000	141,700	203,300	215,600	215,600
<b>MICHIGAN JUSTICE TRAINING (SR216216)</b>										
664	Interest And Rents	2,713	1,800	1,800	2,150	2,150	3,825	5,500	5,825	5,825
<b>MICHIGAN JUSTICE TRAINING (SR216216) Total</b>		2,713	1,800	1,800	2,150	2,150	3,825	5,500	5,825	5,825
<b>REFUSE COLLECTION (SR226226)</b>										
401	Taxes	7,306,103	7,822,024	7,822,024	7,753,319	7,667,420	7,928,907	8,231,808	8,472,629	8,724,356
664	Interest And Rents	156,131	140,000	140,000	98,250	98,250	173,850	249,450	264,550	264,550
<b>REFUSE COLLECTION (SR226226) Total</b>		7,462,233	7,962,024	7,962,024	7,851,569	7,765,670	8,102,757	8,481,258	8,737,179	8,988,906
<b>VEHICLE STORAGE FACILITY (SR235235)</b>										
664	Interest And Rents	10,818	9,000	9,000	3,150	3,150	5,550	7,975	8,450	8,450
<b>VEHICLE STORAGE FACILITY (SR235235) Total</b>		10,818	9,000	9,000	3,150	3,150	5,550	7,975	8,450	8,450
<b>PROPERTY MANAGEMENT (SR246248)</b>										
664	Interest And Rents	14,060	11,000	11,000	11,150	11,150	19,750	28,325	30,050	30,050
<b>PROPERTY MANAGEMENT (SR246248) Total</b>		14,060	11,000	11,000	11,150	11,150	19,750	28,325	30,050	30,050
<b>BUILDING INSPECTIONS (SR249249)</b>										
664	Interest And Rents	80,153	60,000	60,000	42,825	42,825	75,775	108,700	115,300	115,300
<b>BUILDING INSPECTIONS (SR249249) Total</b>		80,153	60,000	60,000	42,825	42,825	75,775	108,700	115,300	115,300
<b>DNR PROPERTIES (SR253253)</b>										
664	Interest And Rents	7,556	6,000	6,000	2,550	2,550	4,525	6,475	6,875	6,875
<b>DNR PROPERTIES (SR253253) Total</b>		7,556	6,000	6,000	2,550	2,550	4,525	6,475	6,875	6,875

**SIDEWALK REPAIR (SR256256)**

664 Interest And Rents	12,003	8,000	8,000	6,550	6,550	11,600	16,650	17,675	17,675
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**SIDEWALK REPAIR (SR256256) Total**

	12,003	8,000	8,000	6,550	6,550	11,600	16,650	17,675	17,675
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**DRUG LAW ENFORCEMENT (SR265265)**

664 Interest And Rents	20,482	0	0	15,450	15,450	27,325	39,225	41,600	41,600
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**DRUG LAW ENFORCEMENT (SR265265) Total**

	20,482	0	0	15,450	15,450	27,325	39,225	41,600	41,600
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**DRUG LAW ENFORCEMENT - 266 (SR265266)**

664 Interest And Rents	1,069	0	0	7,075	7,075	12,550	18,000	19,075	19,075
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**DRUG LAW ENFORCEMENT - 266 (SR265266) Total**

	1,069	0	0	7,075	7,075	12,550	18,000	19,075	19,075
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**DOWNTOWN IMPROVEMENT DISTRICT (SRDID247)**

664 Interest And Rents	6,298	5,000	5,000	7,675	7,675	13,600	19,500	20,700	20,700
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**DOWNTOWN IMPROVEMENT DISTRICT (SRDID247) Total**

	6,298	5,000	5,000	7,675	7,675	13,600	19,500	20,700	20,700
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**ECONOMIC DEVELOPMENT (SREDC260)**

664 Interest And Rents	17,203	0	0	10,475	10,475	18,525	26,600	28,200	28,200
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**ECONOMIC DEVELOPMENT (SREDC260) Total**

	17,203	0	0	10,475	10,475	18,525	26,600	28,200	28,200
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**HISTORICAL COMMISSION (SRGEN213)**

664 Interest And Rents	1,611	0	0	825	825	1,450	2,075	2,200	2,200
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**HISTORICAL COMMISSION (SRGEN213) Total**

	1,611	0	0	825	825	1,450	2,075	2,200	2,200
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**GENERAL TRUST (SRGEN220)**

664 Interest And Rents	406	0	0	725	725	1,300	1,875	1,975	1,975
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**GENERAL TRUST (SRGEN220) Total**

	406	0	0	725	725	1,300	1,875	1,975	1,975
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**AMAN PARK/INDIAN TRAILS (SRGEN225)**

664	Interest And Rents	399	0	0	300	300	525	750	800	800
<b>AMAN PARK/INDIAN TRAILS (SRGEN225) Total</b>		<b>399</b>	<b>0</b>	<b>0</b>	<b>300</b>	<b>300</b>	<b>525</b>	<b>750</b>	<b>800</b>	<b>800</b>
<b>OTHER GRANTS (SRGRT254)</b>										
664	Interest And Rents	10,006	0	0	3,225	3,225	5,700	8,175	8,675	8,675
<b>OTHER GRANTS (SRGRT254) Total</b>		<b>10,006</b>	<b>0</b>	<b>0</b>	<b>3,225</b>	<b>3,225</b>	<b>5,700</b>	<b>8,175</b>	<b>8,675</b>	<b>8,675</b>
<b>LIBRARY TRUST (SRLIB205)</b>										
664	Interest And Rents	9,329	6,000	6,000	4,525	4,525	8,000	11,450	12,150	12,150
<b>LIBRARY TRUST (SRLIB205) Total</b>		<b>9,329</b>	<b>6,000</b>	<b>6,000</b>	<b>4,525</b>	<b>4,525</b>	<b>8,000</b>	<b>11,450</b>	<b>12,150</b>	<b>12,150</b>
<b>PUBLIC LIBRARY OPERATING (SRLIB218)</b>										
401	Taxes	9,507,877	9,442,768	9,442,768	9,290,799	9,188,200	9,502,104	9,865,261	10,153,991	10,455,795
664	Interest And Rents	157,128	94,000	94,000	101,325	101,325	179,250	257,200	272,775	272,775
<b>PUBLIC LIBRARY OPERATING (SRLIB218) Total</b>		<b>9,665,005</b>	<b>9,536,768</b>	<b>9,536,768</b>	<b>9,392,124</b>	<b>9,289,525</b>	<b>9,681,354</b>	<b>10,122,461</b>	<b>10,426,766</b>	<b>10,728,570</b>
<b>PUBLIC LIBRARY GRANTS/PROJECTS (SRLIB219)</b>										
401	Taxes	1,745,077	1,732,504	1,732,504	1,704,699	1,685,706	1,743,022	1,809,951	1,862,679	1,918,075
664	Interest And Rents	69,828	47,000	47,000	35,750	35,750	63,250	90,750	96,250	96,250
<b>PUBLIC LIBRARY GRANTS/PROJECTS (SRLIB219) Total</b>		<b>1,814,905</b>	<b>1,779,504</b>	<b>1,779,504</b>	<b>1,740,449</b>	<b>1,721,456</b>	<b>1,806,272</b>	<b>1,900,701</b>	<b>1,958,929</b>	<b>2,014,325</b>
<b>MAJOR STREETS (SRSTR202)</b>										
664	Interest And Rents	254,399	60,000	60,000	0	0	0	0	0	0
<b>MAJOR STREETS (SRSTR202) Total</b>		<b>254,399</b>	<b>60,000</b>	<b>60,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>LOCAL STREETS (SRSTR203)</b>										
664	Interest And Rents	75,451	30,000	30,000	51,700	51,700	91,500	131,250	139,200	139,200
<b>LOCAL STREETS (SRSTR203) Total</b>		<b>75,451</b>	<b>30,000</b>	<b>30,000</b>	<b>51,700</b>	<b>51,700</b>	<b>91,500</b>	<b>131,250</b>	<b>139,200</b>	<b>139,200</b>
<b>Treasury (F640) Total</b>		<b>227,657,707</b>	<b>94,408,417</b>	<b>93,301,015</b>	<b>91,987,319</b>	<b>99,000,205</b>	<b>102,805,057</b>	<b>107,362,488</b>	<b>110,625,951</b>	<b>113,595,393</b>

City of Grand Rapids  
 Dept. Budget Summary by Subfund & Character - Expense  
 Budget 2011, Version 1  
 Treasury (F640)

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Fund & Index Code	2009 Actuals	2010 Adopted	2010 Amended	2010 Adopted Estimate	2011 Adopted Proposed	2012 Adopted Forecast	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast
<b>CAPITAL IMPROVEMENT (CPGCP401)</b>									
970 Capital Outlay	458	0	0	0	0	0	0	0	0
<b>CAPITAL IMPROVEMENT (CPGCP401) Total</b>	<b>458</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>AUTO PARKING OPERATING (ENAPS585)</b>									
800 Other Services And Charges	34,346	34,000	34,000	34,000	35,000	36,000	37,000	38,000	39,000
<b>AUTO PARKING OPERATING (ENAPS585) Total</b>	<b>34,346</b>	<b>34,000</b>	<b>34,000</b>	<b>34,000</b>	<b>35,000</b>	<b>36,000</b>	<b>37,000</b>	<b>38,000</b>	<b>39,000</b>
<b>RECEIVING/OPERATIONS (ENWSS500)</b>									
700 Personal Services	235,911	237,213	232,215	263,761	254,960	266,302	277,770	292,786	308,201
726 Supplies	4,495	4,400	4,400	4,600	4,800	4,800	4,900	4,900	4,900
800 Other Services And Charges	97,057	171,973	171,973	163,398	100,410	101,953	102,844	104,298	105,621
970 Capital Outlay	0	2,500	2,500	2,500	2,000	2,000	2,000	0	0
<b>RECEIVING/OPERATIONS (ENWSS500) Total</b>	<b>337,462</b>	<b>416,086</b>	<b>411,088</b>	<b>434,259</b>	<b>362,170</b>	<b>375,055</b>	<b>387,514</b>	<b>401,984</b>	<b>418,722</b>
<b>ITP PROPERTY TAX (FDATX701)</b>									
800 Other Services And Charges	4,598,868	0	0	0	0	0	0	0	0
<b>ITP PROPERTY TAX (FDATX701) Total</b>	<b>4,598,868</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>GRAND RAPIDS PUBLIC SCHOOLS (FDATX707)</b>									
800 Other Services And Charges	37,618,655	0	0	0	0	0	0	0	0
<b>GRAND RAPIDS PUBLIC SCHOOLS (FDATX707) Total</b>	<b>37,618,655</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>KENT COUNTY TAX (FDATX708)</b>									

800 Other Services And Charges	22,152,934	0	0	0	0	0	0	0	0	0
<b>KENT COUNTY TAX (FDATX708) Total</b>	<b>22,152,934</b>	<b>0</b>								
<b>KENT INTERMEDIATE SCHOOL DISTRICT (FDATX709)</b>										
800 Other Services And Charges	19,372,683	0	0	0	0	0	0	0	0	0
<b>KENT INTERMEDIATE SCHOOL DISTRICT (FDATX709) Total</b>	<b>19,372,683</b>	<b>0</b>								
<b>GRAND RAPIDS COMMUNITY COLLEGE (FDATX710)</b>										
800 Other Services And Charges	7,341,240	0	0	0	0	0	0	0	0	0
<b>GRAND RAPIDS COMMUNITY COLLEGE (FDATX710) Total</b>	<b>7,341,240</b>	<b>0</b>								
<b>STATE EDUCATION TAX (FDATX718)</b>										
800 Other Services And Charges	24,002,939	0	0	0	0	0	0	0	0	0
<b>STATE EDUCATION TAX (FDATX718) Total</b>	<b>24,002,939</b>	<b>0</b>								
<b>CALEDONIA PUBLIC SCHOOLS (FDATX770)</b>										
800 Other Services And Charges	49,896	0	0	0	0	0	0	0	0	0
<b>CALEDONIA PUBLIC SCHOOLS (FDATX770) Total</b>	<b>49,896</b>	<b>0</b>								
<b>FOREST HILLS PUBLIC SCHOOLS (FDATX771)</b>										
800 Other Services And Charges	1,268,182	0	0	0	0	0	0	0	0	0
<b>FOREST HILLS PUBLIC SCHOOLS (FDATX771) Total</b>	<b>1,268,182</b>	<b>0</b>								
<b>GRANDVILLE PUBLIC SCHOOLS (FDATX772)</b>										
800 Other Services And Charges	1,781	0	0	0	0	0	0	0	0	0
<b>GRANDVILLE PUBLIC SCHOOLS (FDATX772) Total</b>	<b>1,781</b>	<b>0</b>								
<b>GODWIN PUBLIC SCHOOLS (FDATX773)</b>										
800 Other Services And Charges	468,407	0	0	0	0	0	0	0	0	0

<b>GODWIN PUBLIC SCHOOLS (FDATX773) Total</b>	<b>468,407</b>	<b>0</b>	<b>0</b>							
<b>KENTWOOD PUBLIC SCHOOLS (FDATX774)</b>										
800 Other Services And Charges	3,055,093	0	0	0	0	0	0	0	0	0
<b>KENTWOOD PUBLIC SCHOOLS (FDATX774) Total</b>	<b>3,055,093</b>	<b>0</b>	<b>0</b>							
<b>KENOWA HILLS PUBLIC SCHOOLS (FDATX775)</b>										
800 Other Services And Charges	7,774	0	0	0	0	0	0	0	0	0
<b>KENOWA HILLS PUBLIC SCHOOLS (FDATX775) Total</b>	<b>7,774</b>	<b>0</b>	<b>0</b>							
<b>GENERAL FUND OPERATING (GFGEN101)</b>										
700 Personal Services	4,130,768	4,482,486	4,442,661	4,433,675	4,686,986	4,868,709	5,073,486	5,329,971	5,594,200	
726 Supplies	290,402	323,785	323,785	315,285	309,812	314,800	317,100	319,500	327,450	
800 Other Services And Charges	1,344,962	1,349,926	1,498,875	1,489,242	1,511,278	1,529,812	1,537,760	1,556,938	1,573,658	
970 Capital Outlay	898	51,727	52,327	54,200	55,000	50,000	23,000	22,000	33,000	
<b>GENERAL FUND OPERATING (GFGEN101) Total</b>	<b>5,767,030</b>	<b>6,207,924</b>	<b>6,317,648</b>	<b>6,292,402</b>	<b>6,563,076</b>	<b>6,763,321</b>	<b>6,951,346</b>	<b>7,228,409</b>	<b>7,528,308</b>	
<b>REFUSE COLLECTION (SR226226)</b>										
700 Personal Services	27,775	31,937	31,937	15,866	40,337	42,211	44,066	46,470	48,931	
726 Supplies	213	0	0	300	400	400	500	500	500	
800 Other Services And Charges	6,672	8,649	8,649	9,272	6,494	6,534	6,592	6,619	6,326	
<b>REFUSE COLLECTION (SR226226) Total</b>	<b>34,660</b>	<b>40,586</b>	<b>40,586</b>	<b>25,438</b>	<b>47,231</b>	<b>49,145</b>	<b>51,158</b>	<b>53,589</b>	<b>55,757</b>	
<b>Treasury (F640) Total</b>	<b>126,112,407</b>	<b>6,698,596</b>	<b>6,803,322</b>	<b>6,786,099</b>	<b>7,007,477</b>	<b>7,223,521</b>	<b>7,427,019</b>	<b>7,721,982</b>	<b>8,041,787</b>	

City of Grand Rapids  
 Dept. Budget Summary by Subfund & Character - Revenue  
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<b>Fund &amp; Index Code</b>	<b>2009 Actuals</b>	<b>2010 Adopted</b>	<b>2010 Amended</b>	<b>2010 Adopted Estimate</b>	<b>2011 Adopted Proposed</b>	<b>2012 Adopted Forecast</b>	<b>2013 Adopted Forecast</b>	<b>2014 Adopted Forecast</b>	<b>2015 Adopted Forecast</b>
<b>GENERAL FUND OPERATING (GFGEN101)</b>									
600 Charges For Services	648	250	250	350	350	350	350	350	350
671 Other Revenue	5,408	0	0	620	600	600	600	600	600
<b>GENERAL FUND OPERATING (GFGEN101) Total</b>	<b>6,056</b>	<b>250</b>	<b>250</b>	<b>970</b>	<b>950</b>	<b>950</b>	<b>950</b>	<b>950</b>	<b>950</b>
<b>Comptroller's Office (F650) Total</b>	<b>6,056</b>	<b>250</b>	<b>250</b>	<b>970</b>	<b>950</b>	<b>950</b>	<b>950</b>	<b>950</b>	<b>950</b>

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<b>Fund &amp; Index Code</b>	<b>2009 Actuals</b>	<b>2010 Adopted</b>	<b>2010 Amended</b>	<b>2010 Adopted Estimate</b>	<b>2011 Adopted Proposed</b>	<b>2012 Adopted Forecast</b>	<b>2013 Adopted Forecast</b>	<b>2014 Adopted Forecast</b>	<b>2015 Adopted Forecast</b>
<b>GENERAL FUND OPERATING (GFGEN101)</b>									
700 Personal Services	1,468,936	1,570,759	1,570,759	1,532,731	1,516,998	1,631,997	1,699,075	1,787,352	1,877,112
726 Supplies	35,748	34,338	34,338	40,653	37,645	36,395	36,425	36,475	36,475
800 Other Services And Charges	791,720	838,552	838,552	833,673	709,403	695,607	693,423	700,422	703,497
970 Capital Outlay	0	0	7,000	28,640	0	0	0	0	0
<b>GENERAL FUND OPERATING (GFGEN101) Total</b>	<b>2,296,404</b>	<b>2,443,649</b>	<b>2,450,649</b>	<b>2,435,697</b>	<b>2,264,046</b>	<b>2,363,999</b>	<b>2,428,923</b>	<b>2,524,249</b>	<b>2,617,084</b>
<b>Comptroller's Office (F650) Total</b>	<b>2,296,404</b>	<b>2,443,649</b>	<b>2,450,649</b>	<b>2,435,697</b>	<b>2,264,046</b>	<b>2,363,999</b>	<b>2,428,923</b>	<b>2,524,249</b>	<b>2,617,084</b>



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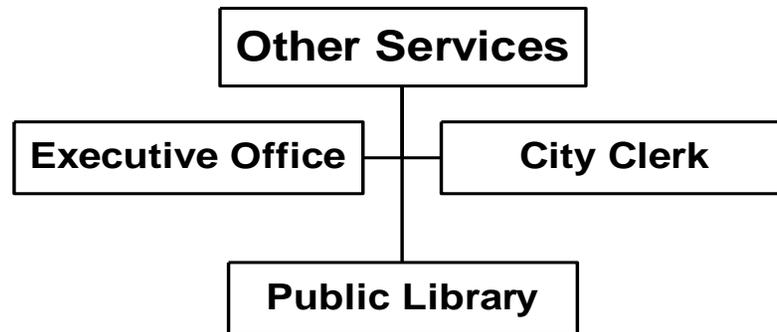
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# Other Services INTRODUCTION

## *Group Mission Statement*

Improve and maintain the provision of essential services as required by City and State laws.

## ORGANIZATIONAL STRUCTURE



**Other Services**

**Functional Group Funding:**

Fund Type	Other Services Funding		2011 Fund Type Totals
Capital Projects	144,230	1.41 %	10,224,086
Debt Service	0	0.00 %	1,347,103
Enterprise	0	0.00 %	172,858,205
Fiduciary	0	0.00 %	14,920,427
General Fund	301,498	0.27 %	110,699,436
Internal Service	0	0.00 %	53,892,489
Permanent Funds	0	0.00 %	222,494
Special Revenue	713,400	0.91 %	78,643,032
<b>TOTAL FUNCTIONAL GROUP FUNDING</b>	<b><u>1,159,128</u></b>	<b>0.26 %</b>	<b><u>442,807,272</u></b>

**Non-Departmental (Budget Stab and Debt Service)**

**Functional Group Funding:**

Fund Type	Non-Departmental (Budget Stab and Debt Service) Funding		2011 Fund Type Totals
Capital Projects	0	0.00 %	10,224,086
Debt Service	1,347,103	100.00 %	1,347,103
Enterprise	0	0.00 %	172,858,205
Fiduciary	0	0.00 %	14,920,427
General Fund	0	0.00 %	110,699,436
Internal Service	0	0.00 %	53,892,489
Permanent Funds	0	0.00 %	222,494
Special Revenue	0	0.00 %	78,643,032
<b>TOTAL FUNCTIONAL GROUP FUNDING</b>	<b><u>1,347,103</u></b>	<b>0.30 %</b>	<b><u>442,807,272</u></b>

**APPENDIX I  
FY 2011 STAFFING LEVELS**

**A110 - PUBLIC LIBRARY**

NOTES

	ADMIN 2811EXS	BRANCH 2811BRAN	BUS OFF 2811BUS	MAINT 2811MAINT	COMM 2811COM	CIRC/REG 2811CR	INFO SYS 2811IS	LOC HIS 2811LH	GEN REF 2811REF	TECH SV 2811TAS	YTH SV 2811YS	TOTALS 28
<i>LIBRARY MGMT</i>												
Library Director (9I)	1	-	-	-	-	-	-	-	-	-	-	1
Assistant Library Director (8I)	1	-	-	-	-	-	-	-	-	-	-	1
Library Business Manager (7I)	1	-	-	-	-	-	-	-	-	-	-	1
Library Communications Manager (4I)	1	-	-	-	-	-	-	-	-	-	-	1
Executive Administrative Assistant (3I)	1	-	-	-	-	-	-	-	-	-	-	1
Human Resources Manager (7I)	1	-	-	-	-	-	-	-	-	-	-	1
<i>LIBRARY SUPERVISORY</i>												
Librarian IV (27L)	-	-	-	-	-	-	-	-	1	1	1	3
Library Information Systems Manager (26L)	-	-	-	-	-	-	1	-	-	-	-	1
Librarian III - Supervisor (25L)	-	3	-	-	-	-	-	1	2	-	-	6
Library Circulation Services Supervisor (20L)	-	-	-	-	-	1	-	-	-	-	-	1
Library Facilities Manager (21L)	-	-	-	1	-	-	-	-	-	-	-	1
<i>LIBRARY RANK &amp; FILE</i>												
Librarian II - Specialist (22G)	-	4	-	-	-	-	-	-	1	1	1	7
Library Web Branch Manager (22G)	-	-	-	-	-	-	1	-	-	-	-	1
Librarian I (21G)	-	3	-	-	-	-	-	1	5	-	1	10
Library Information Systems Assistant (20G)	-	-	-	-	-	-	1	-	-	-	-	1
Library Communications Assistant (16G)	-	-	-	-	1	-	-	-	-	-	-	1
Office Assistant III (12G)	-	-	1	-	-	-	-	-	-	-	-	1
Library Network Support Technician (11G)	-	-	-	-	-	-	1	-	-	-	-	1
Financial Assistant I (11G)	-	-	-	-	-	-	-	-	-	1	-	1
Custodian (10G)	-	-	-	5	-	-	-	-	-	-	-	5
Office Assistant II (9G)	-	4	-	-	-	1	-	-	1	1	-	7
Library Clerk (8G)	-	1	-	-	-	-	-	-	-	-	-	1
Office Assistant I (7G)	-	2	-	-	-	3	-	1	-	1	-	7
Total Full time staff	6	17	1	6	1	5	4	3	10	5	3	61

**Part Time Staff:**

Business Office Admin. Asst. (0.75 FTE)	-	-	0.75	-	-	-	-	-	-	-	-	0.75
Librarian I (0.5 FTE)	-	-	-	-	-	-	-	-	1.00	-	-	1.00
Library Assistant II (0.5 FTE)	-	-	-	-	-	-	-	1.50	5.00	1.00	-	7.50
Library Assistant II (0.75 FTE)	-	-	-	-	-	-	-	-	1.50	-	-	1.50
Library Clerk Aide I (0.5 FTE)	-	8	-	-	-	-	-	-	5.50	1.00	-	14.50
Library Clerk Aide II (0.5 FTE)	-	0.50	0.50	-	-	4	-	-	0.50	-	-	5.50
Library Clerk Aide II (0.75 FTE)	-	-	-	-	-	0.75	-	-	-	2.25	-	3.00
Library Technician (0.75 FTE)	-	-	-	-	-	-	0.75	-	-	-	-	0.75
Maintenance Worker I (0.5 FTE)	-	-	-	1.5	-	-	-	-	-	-	-	1.50
Maintenance Worker I (0.75 FTE)	-	-	-	1.5	-	-	-	-	-	-	-	1.50
Page (0.5 FTE)	-	5	-	-	-	10.5	-	-	-	2.50	-	18.00
Total Part time staff	-	13.50	1.25	3.00	-	15.25	0.75	1.50	13.50	6.75	-	55.50

**A120 - CITY CLERK**

NOTES

	ADMIN 910	VOTER 920	BUS LIC 930	ARCH 940	TOTALS 09
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*NON UNION*

City Clerk	1	-	-	-	-	-	-	-	-	-	-	1
<i>APA</i>												
Deputy City Clerk (17)	1	-	-	-	-	-	-	-	-	-	-	1
Administrative Analyst I (11)	1	-	-	-	-	-	-	-	-	-	-	1
<i>GREIU</i>												
Archivist (23A)	-	-	-	1	-	-	-	-	-	-	-	1
Licensing Coordinator (21A)	-	-	1	-	-	-	-	-	-	-	-	1
Administrative Secretary (15A)	1	-	-	-	-	-	-	-	-	-	-	1
Office Assistant IV (15A)	-	1	-	1	-	-	-	-	-	-	-	2
Office Assistant III (12A)	-	-	1	-	-	-	-	-	-	-	-	1
Total	4	1	2	2	-	-	-	-	-	-	-	9

**A130 - EXECUTIVE**

NOTES

	ADMIN 110	MGT SVS 120	COMM 130	CABLE 140	CUST SVC 170	TOTALS
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*NON UNION*

City Mayor	-	-	1	-	-	-	-	-	-	-	-	1
City Commissioner	-	-	6	-	-	-	-	-	-	-	-	6
City Manager	1	-	-	-	-	-	-	-	-	-	-	1
Assistant to the City Manager (20U)	1	-	-	-	-	-	-	-	-	-	-	1
Secretary to the City Manager (9U)	1	-	-	-	-	-	-	-	-	-	-	1
Secretary to the Mayor (7U)	-	-	1	-	-	-	-	-	-	-	-	1
Total	3	-	8	-	-	-	-	-	-	-	-	11

City of Grand Rapids  
 Dept. Budget Summary by Subfund & Character - Revenue  
 Budget 2011, Version 1  
 Public Library (A110)

DEPTSUBCHAR

Fund & Index Code	2009	2010	2010	2010	2011	2012	2013	2014	2015
	Actuals	Adopted	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
<b>PUBLIC LIBRARY OPERATING (SRLIB218)</b>									
401 Taxes	29,500	0	0	35,000	38,000	40,000	42,000	44,000	47,000
500 Intergovernmental Revenues	435,381	269,000	269,000	351,295	411,400	411,400	411,400	411,400	411,400
600 Charges For Services	208,806	207,900	207,900	108,000	19,000	120,000	120,000	120,000	120,000
655 Fines And Forfeitures	205,320	230,000	230,000	200,000	230,000	235,000	240,000	245,000	250,000
671 Other Revenue	(402)	0	0	15,000	15,000	18,000	18,000	18,500	18,500
<b>PUBLIC LIBRARY OPERATING (SRLIB218) Total</b>	<b>878,605</b>	<b>706,900</b>	<b>706,900</b>	<b>709,295</b>	<b>713,400</b>	<b>824,400</b>	<b>831,400</b>	<b>838,900</b>	<b>846,900</b>
<b>PUBLIC LIBRARY GRANTS/PROJECTS (SRLIB219)</b>									
500 Intergovernmental Revenues	124,252	128,000	128,000	0	0	0	0	0	0
<b>PUBLIC LIBRARY GRANTS/PROJECTS (SRLIB219) Total</b>	<b>124,252</b>	<b>128,000</b>	<b>128,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Public Library (A110) Total</b>	<b>1,002,858</b>	<b>834,900</b>	<b>834,900</b>	<b>709,295</b>	<b>713,400</b>	<b>824,400</b>	<b>831,400</b>	<b>838,900</b>	<b>846,900</b>

City of Grand Rapids  
 Dept. Budget Summary by Subfund & Character - Expense  
 Budget 2011, Version 1  
 Public Library (A110)

DEPTSUBCHAR

Fund & Index Code	2009	2010	2010	2010	2011	2012	2013	2014	2015
	Actuals	Adopted	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
<b>LIBRARY TRUST (SRLIB205)</b>									
970 Capital Outlay	329	0	0	0	0	0	0	0	0
<b>LIBRARY TRUST (SRLIB205) Total</b>	<b>329</b>	<b>0</b>							
<b>PUBLIC LIBRARY OPERATING (SRLIB218)</b>									
700 Personal Services	6,450,052	6,739,001	6,739,001	6,733,420	6,825,418	7,363,605	7,589,749	7,890,490	8,139,157
726 Supplies	110,868	113,800	113,800	110,680	115,900	118,000	120,500	122,900	125,100
800 Other Services And Charges	1,436,791	1,551,288	1,551,288	1,497,300	1,547,853	1,592,248	1,622,703	1,642,365	1,630,566
970 Capital Outlay	1,779,042	1,363,248	1,363,248	1,338,250	1,273,000	1,298,000	1,310,000	1,324,000	1,337,000
999 Transfers Out	302,308	432,883	432,883	432,883	328,332	338,182	348,327	358,778	369,541
<b>PUBLIC LIBRARY OPERATING (SRLIB218) Total</b>	<b>10,079,061</b>	<b>10,200,220</b>	<b>10,200,220</b>	<b>10,112,533</b>	<b>10,090,503</b>	<b>10,710,035</b>	<b>10,991,279</b>	<b>11,338,533</b>	<b>11,601,364</b>
<b>PUBLIC LIBRARY GRANTS/PROJECTS (SRLIB219)</b>									
800 Other Services And Charges	96,024	76,000	76,000	0	0	0	0	0	0
970 Capital Outlay	0	168,092	168,092	0	109,000	0	0	0	0
990 Debt Service	300	0	0	0	0	0	0	0	0
999 Transfers Out	1,613,795	1,663,378	1,663,378	1,663,378	1,712,650	1,767,050	1,816,800	1,876,050	1,934,050
<b>PUBLIC LIBRARY GRANTS/PROJECTS (SRLIB219) Total</b>	<b>1,710,119</b>	<b>1,907,470</b>	<b>1,907,470</b>	<b>1,663,378</b>	<b>1,821,650</b>	<b>1,767,050</b>	<b>1,816,800</b>	<b>1,876,050</b>	<b>1,934,050</b>
<b>Public Library (A110) Total</b>	<b>11,789,509</b>	<b>12,107,690</b>	<b>12,107,690</b>	<b>11,775,911</b>	<b>11,912,153</b>	<b>12,477,085</b>	<b>12,808,079</b>	<b>13,214,583</b>	<b>13,535,414</b>

City of Grand Rapids  
 Dept. Budget Summary by Subfund & Character - Revenue  
 Budget 2011, Version 1  
 Clerk's Office (A120)

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Fund & Index Code	2009 Actuals	2010 Adopted	2010 Amended	2010 Adopted Estimate	2011 Adopted Proposed	2012 Adopted Forecast	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast
<b>GENERAL FUND OPERATING (GFGEN101)</b>									
450 Licenses And Permits	178,827	170,000	170,000	170,000	175,000	175,000	180,000	180,000	185,000
500 Intergovernmental Revenues	143,949	157,000	157,000	157,000	0	0	0	0	0
600 Charges For Services	24,639	35,500	35,500	35,500	35,500	36,000	36,000	36,500	36,500
671 Other Revenue	75,627	104,819	104,819	92,590	90,698	93,091	93,641	96,034	96,034
<b>GENERAL FUND OPERATING (GFGEN101) Total</b>	<b>423,043</b>	<b>467,319</b>	<b>467,319</b>	<b>455,090</b>	<b>301,198</b>	<b>304,091</b>	<b>309,641</b>	<b>312,534</b>	<b>317,534</b>
<b>Clerk's Office (A120) Total</b>	<b>423,043</b>	<b>467,319</b>	<b>467,319</b>	<b>455,090</b>	<b>301,198</b>	<b>304,091</b>	<b>309,641</b>	<b>312,534</b>	<b>317,534</b>

City of Grand Rapids  
 Dept. Budget Summary by Subfund & Character - Expense  
 Budget 2011, Version 1  
 Clerk's Office (A120)

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Fund & Index Code	2009 Actuals	2010 Adopted	2010 Amended	2010 Adopted Estimate	2011 Adopted Proposed	2012 Adopted Forecast	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast
<b>GENERAL FUND OPERATING (GFGEN101)</b>									
700 Personal Services	1,099,280	1,149,420	1,083,654	1,086,761	1,236,981	1,171,963	1,390,172	1,293,621	1,516,804
726 Supplies	88,722	112,700	112,700	112,700	118,500	115,500	128,000	120,500	129,500
800 Other Services And Charges	345,991	415,364	415,364	414,914	374,891	426,460	432,797	439,716	447,334
970 Capital Outlay	0	18,238	18,238	18,238	8,773	8,773	8,773	8,773	8,773
<b>GENERAL FUND OPERATING (GFGEN101) Total</b>	<b>1,533,992</b>	<b>1,695,722</b>	<b>1,629,956</b>	<b>1,632,613</b>	<b>1,739,145</b>	<b>1,722,696</b>	<b>1,959,742</b>	<b>1,862,610</b>	<b>2,102,411</b>
<b>Clerk's Office (A120) Total</b>	<b>1,533,992</b>	<b>1,695,722</b>	<b>1,629,956</b>	<b>1,632,613</b>	<b>1,739,145</b>	<b>1,722,696</b>	<b>1,959,742</b>	<b>1,862,610</b>	<b>2,102,411</b>

City of Grand Rapids  
 Dept. Budget Summary by Subfund & Character - Revenue  
 Budget 2011, Version 1  
 Executive Office (A130)

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Fund & Index Code	2009 Actuals	2010 Adopted	2010 Amended	2010 Adopted Estimate	2011 Adopted Proposed	2012 Adopted Forecast	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast
<b>CAPITAL IMPROVEMENT (CPGCP401)</b>									
500 Intergovernmental Revenues	(54,875)	0	0	0	0	0	0	0	0
664 Interest And Rents	8,750	0	0	9,579	0	0	0	0	0
671 Other Revenue	174,301	0	0	36,624	0	0	0	0	0
695 Other Financing Sources	379,424	0	(86,766)	0	0	0	0	0	0
<b>CAPITAL IMPROVEMENT (CPGCP401) Total</b>	<b>507,600</b>	<b>0</b>	<b>(86,766)</b>	<b>46,203</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CAPITAL RESERVE (CPGCP403)</b>									
695 Other Financing Sources	5,909,939	142,403	142,403	142,403	144,230	141,620	143,273	144,751	146,199
<b>CAPITAL RESERVE (CPGCP403) Total</b>	<b>5,909,939</b>	<b>142,403</b>	<b>142,403</b>	<b>142,403</b>	<b>144,230</b>	<b>141,620</b>	<b>143,273</b>	<b>144,751</b>	<b>146,199</b>
<b>GENERAL FUND OPERATING (GFGEN101)</b>									
500 Intergovernmental Revenues	21,700,729	21,164,361	19,304,578	18,908,015	0	0	0	0	0
600 Charges For Services	71,686	300	300	300	300	300	300	300	300
671 Other Revenue	25	0	0	0	0	0	0	0	0
695 Other Financing Sources	6,848,275	7,199,254	7,199,254	7,199,254	0	0	0	0	0
<b>GENERAL FUND OPERATING (GFGEN101) Total</b>	<b>28,620,715</b>	<b>28,363,915</b>	<b>26,504,132</b>	<b>26,107,569</b>	<b>300</b>	<b>300</b>	<b>300</b>	<b>300</b>	<b>300</b>
<b>GENERAL FUND GRANTS (GFGEN102)</b>									
600 Charges For Services	11,360	0	0	0	0	0	0	0	0
<b>GENERAL FUND GRANTS (GFGEN102) Total</b>	<b>11,360</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>OTHER GRANTS (SRGRT254)</b>									
500 Intergovernmental Revenues	472,259	1,938,000	2,650,966	0	0	0	0	0	0
600 Charges For Services	0	70,000	70,000	0	0	0	0	0	0
<b>OTHER GRANTS (SRGRT254) Total</b>	<b>472,259</b>	<b>2,008,000</b>	<b>2,720,966</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Executive Office (A130) Total</b>	<b>35,521,873</b>	<b>30,514,318</b>	<b>29,280,735</b>	<b>26,296,175</b>	<b>144,530</b>	<b>141,920</b>	<b>143,573</b>	<b>145,051</b>	<b>146,499</b>

City of Grand Rapids  
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Fund & Index Code	2009 Actuals	2010 Adopted	2010 Amended	2010 Adopted Estimate	2011 Adopted Proposed	2012 Adopted Forecast	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast
<b>CAPITAL IMPROVEMENT (CPGCP401)</b>									
800 Other Services And Charges	86,335	0	0	0	0	0	0	0	0
970 Capital Outlay	969,609	0	(86,766)	1,673,234	0	0	0	0	0
999 Transfers Out	875,557	0	0	0	0	0	0	0	0
<b>CAPITAL IMPROVEMENT (CPGCP401) Total</b>	<b>1,931,501</b>	<b>0</b>	<b>(86,766)</b>	<b>1,673,234</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CAPITAL RESERVE (CPGCP403)</b>									
800 Other Services And Charges	16,040	0	0	184,692	184,692	184,692	184,692	184,692	184,692
990 Debt Service	7,336,440	1,568,867	1,568,867	1,590,236	1,730,198	1,735,419	1,752,972	1,761,397	1,558,999
999 Transfers Out	8,386,525	6,149,826	6,149,826	5,965,134	5,340,510	5,746,444	5,886,753	6,234,181	6,639,212
<b>CAPITAL RESERVE (CPGCP403) Total</b>	<b>15,739,005</b>	<b>7,718,693</b>	<b>7,718,693</b>	<b>7,740,062</b>	<b>7,255,400</b>	<b>7,666,555</b>	<b>7,824,417</b>	<b>8,180,270</b>	<b>8,382,903</b>
<b>GENERAL FUND OPERATING (GFGEN101)</b>									
700 Personal Services	956,567	980,692	931,561	852,142	867,868	910,895	946,578	994,751	1,045,768
726 Supplies	11,234	6,950	6,950	6,950	7,500	7,500	7,500	7,500	7,500
800 Other Services And Charges	395,282	345,690	358,829	333,503	242,621	247,676	251,856	257,634	263,058
970 Capital Outlay	13,368	0	0	0	1,200	0	0	0	0
<b>GENERAL FUND OPERATING (GFGEN101) Total</b>	<b>1,376,452</b>	<b>1,333,332</b>	<b>1,297,340</b>	<b>1,192,595</b>	<b>1,119,189</b>	<b>1,166,071</b>	<b>1,205,934</b>	<b>1,259,885</b>	<b>1,316,326</b>
<b>GENERAL FUND GRANTS (GFGEN102)</b>									
800 Other Services And Charges	35,714	0	0	0	0	0	0	0	0
<b>GENERAL FUND GRANTS (GFGEN102) Total</b>	<b>35,714</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>OTHER GRANTS (SRGRT254)</b>									
800 Other Services And Charges	558,423	2,008,000	2,720,966	0	0	0	0	0	0
<b>OTHER GRANTS (SRGRT254) Total</b>	<b>558,423</b>	<b>2,008,000</b>	<b>2,720,966</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Executive Office (A130) Total</b>	<b>19,641,094</b>	<b>11,060,025</b>	<b>11,650,233</b>	<b>10,605,891</b>	<b>8,374,589</b>	<b>8,832,626</b>	<b>9,030,351</b>	<b>9,440,155</b>	<b>9,699,229</b>



CITY OF  
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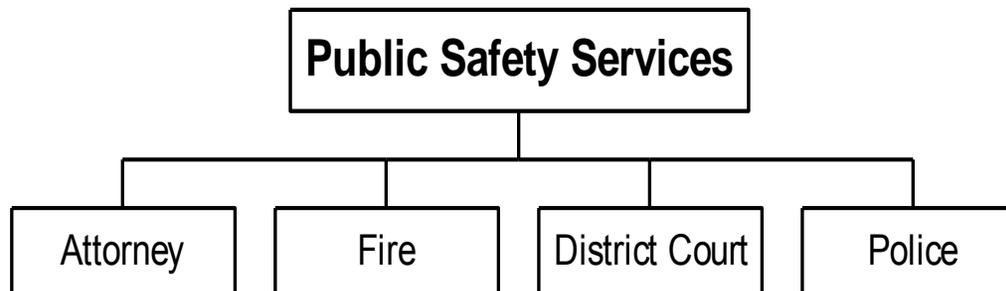
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# Public Safety Services INTRODUCTION

## *Group Mission Statement*

The mission of the Public Safety Service Group is to promote safety, security, and order within the geographical boundaries of the City of Grand Rapids through fire protection, law enforcement and legal representation and enhance urban living by planning, promoting, and assisting in community special and cultural events and celebrations.

## ORGANIZATIONAL STRUCTURE



**Public Safety**

**Functional Group Funding:**

<b>Fund Type</b>	<b>Public Safety Funding</b>		<b>2011 Fund Type Totals</b>
Capital Projects	50,000	0.50 %	10,020,400
Debt Service	0	0.00 %	1,347,103
Enterprise	0	0.00 %	147,212,748
Fiduciary	0	0.00 %	14,346,820
General Fund	72,778,906	65.76 %	110,666,233
Internal Service	0	0.00 %	53,677,203
Permanent Funds	0	0.00 %	244,230
Special Revenue	18,978,004	23.02 %	82,434,269
<b>TOTAL FUNCTIONAL GROUP FUNDING</b>	<b>91,806,910</b>	<b>21.86 %</b>	<b>419,949,006</b>

**APPENDIX C**  
**FY 2011 STAFFING LEVELS**

**E510 - POLICE**

*NON-UNION*

Police Chief (25U)  
Deputy Police Chief (22U)  
Administrative Secretary (5U)  
*COMMSUPV*  
Emergency Communications Supervisor (11O)  
*ECOS*  
Emergency Comm Oper I / II / III (1K/2K/ 3K)  
*APA*  
Communications Manager (17)  
Information Systems Coordinator (15)  
Forensics Services Manager (14)  
Administrative Analyst I (11)

*GREIU*

Accountant I (21A)  
Radio Technician (17A)  
Office Assistant IV (15A)  
Special Events Aide (15A)  
Financial Assistant II (13A)  
Office Assistant III (12A)  
Financial Assistant I (11A)  
Vehicle Service Worker (9A)  
Office Assistant I (7A)

*UNIFORM*

Police Captain (2F)  
Police Lieutenant (1F)  
Police Sergeant (2C)  
Police Officer (1C)  
Police Desk Officer (1R)

*CST/LTE/LPT*

Latent Print Examiner (4J)  
Crime Scene Technician (2J)

Total

NOTES

	ADMIN 1710	PATROL 1720	SUPPORT 1730	INVEST. 1740	GOF GRTS 1740102	OTHER GRTS 1740254	SPEC. EVTS 1760	COM POLICING			TOTALS 17
Police Chief (25U)	1	-	-	-	-	-	-	-	-	-	1
Deputy Police Chief (22U)	1	-	-	-	-	-	-	-	-	-	1
Administrative Secretary (5U)	1	-	-	-	-	-	-	-	-	-	1
Emergency Communications Supervisor (11O)	-	-	5	-	-	-	-	-	-	-	5
Emergency Comm Oper I / II / III (1K/2K/ 3K)	-	-	45	-	-	-	-	-	-	-	45
Communications Manager (17)	-	-	1	-	-	-	-	-	-	-	1
Information Systems Coordinator (15)	-	-	1	-	-	-	-	-	-	-	1
Forensics Services Manager (14)	-	-	1	-	-	-	-	-	-	-	1
Administrative Analyst I (11)	-	-	-	-	-	-	1	-	-	-	1
Accountant I (21A)	-	-	1	-	-	-	-	-	-	-	1
Radio Technician (17A)	-	-	3	-	-	-	-	-	-	-	3
Office Assistant IV (15A)	1	-	1	-	-	1	1	-	-	-	4
Special Events Aide (15A)	-	-	-	-	-	-	1	-	-	-	1
Financial Assistant II (13A)	-	-	1	-	-	-	-	-	-	-	1
Office Assistant III (12A)	1	-	1	-	-	-	-	-	-	-	2
Financial Assistant I (11A)	-	-	1	-	-	-	-	-	-	-	1
Vehicle Service Worker (9A)	-	-	1	-	-	-	-	-	-	-	1
Office Assistant I (7A)	-	-	3	-	-	-	-	-	-	-	3
Police Captain (2F)	-	4	1	1	-	-	-	-	-	-	6
Police Lieutenant (1F)	2	9	1	2	-	-	1	-	-	-	15
Police Sergeant (2C)	2	17	3	9	-	1	1	1	-	-	34
Police Officer (1C)	5	165	9	58	5	-	-	9	-	-	251
Police Desk Officer (1R)	-	8	-	-	-	-	-	-	-	-	8
Latent Print Examiner (4J)	-	-	2	-	-	-	-	-	-	-	2
Crime Scene Technician (2J)	-	-	7	-	-	-	-	-	-	-	7
Total	14	203	88	70	5	2	5	10	-	-	397

**E520 - FIRE**

*NON-UNION*

Fire Chief (25U)  
Administrative Secretary (5U)

*APA*

Administrative Aide (4)

*GREIU*

IT Support Specialist (21A)  
Fire Hazard Inspector (18A)  
Financial Assistant II (13A)  
Office Assistant III (12A)

*UNIFORM*

Deputy Fire Chief (7B)  
Battalion Fire Chief (6B)  
Fire Training Supervisor (6B)  
Asst. Fire Training Supervisor (5B)  
Fire Captain (5B)  
Fire Lieutenant (3B)  
Strategic Planning Officers (3B)  
Asst. Fleet Maintenance Supervisor (3B)  
Fire Prevention Inspector (3B)  
Fire Equipment Operator (2B)  
Fire Fighter (1B)

Total

NOTES

	ADMIN 1810	SUPP 1830	TRAINING 1840	INVEST. 1850	PREVENTION 1860			TOTALS 18
Fire Chief (25U)	1	-	-	-	-	-	-	1
Administrative Secretary (5U)	1	-	-	-	-	-	-	1
Administrative Aide (4)	1	-	-	-	-	-	-	1
IT Support Specialist (21A)	-	-	-	-	-	-	-	-
Fire Hazard Inspector (18A)	-	-	-	-	1	-	-	1
Financial Assistant II (13A)	1	-	-	-	-	-	-	1
Office Assistant III (12A)	1	-	-	-	-	-	-	1
Deputy Fire Chief (7B)	2	-	-	-	-	-	-	2
Battalion Fire Chief (6B)	-	6	-	-	-	-	-	6
Fire Training Supervisor (6B)	-	-	1	-	-	-	-	1
Asst. Fire Training Supervisor (5B)	-	-	1	-	-	-	-	1
Fire Captain (5B)	1	12	-	-	-	-	-	13
Fire Lieutenant (3B)	-	33	-	-	-	-	-	33
Strategic Planning Officers (3B)	2	-	-	-	-	-	-	2
Asst. Fleet Maintenance Supervisor (3B)	1	-	-	-	-	-	-	1
Fire Prevention Inspector (3B)	-	-	-	-	5	-	-	5
Fire Equipment Operator (2B)	-	45	-	-	-	-	-	45
Fire Fighter (1B)	-	120	-	-	-	-	-	120
Total	11	216	2	-	6	-	-	235

**APPENDIX C  
FY 2011 STAFFING LEVELS**

**E530 - DISTRICT COURT**

	NOTES	ADMIN	GRANTS										TOTALS	
		6610	6630										66	
<i>DC NONUNION</i>														
District Court Judge		6	-	-	-	-	-	-	-	-	-	-	-	6
<i>DC SUPERVISORY</i>														
Court Administrator (13S)		1	-	-	-	-	-	-	-	-	-	-	-	1
Law Trained Magistrate (10S)		1	-	-	-	-	-	-	-	-	-	-	-	1
<i>DC APA</i>														
Clerk of the Court (8D)		-	-	-	-	-	-	-	-	-	-	-	-	-
Chief Probation Officer (7D)		1	-	-	-	-	-	-	-	-	-	-	-	1
Deputy Chief Probation Officer (6D)		1	-	-	-	-	-	-	-	-	-	-	-	1
Court Information Systems Manager (6D)		1	-	-	-	-	-	-	-	-	-	-	-	1
Deputy Clerk Supervisors (5D)		2	-	-	-	-	-	-	-	-	-	-	-	2
Court Administrative Assistant		1	-	-	-	-	-	-	-	-	-	-	-	1
Probation Officer (3D)		8.5	3.0	-	-	-	-	-	-	-	-	-	-	11.5
Alternative Sentencing Coordinator (3D)		1	-	-	-	-	-	-	-	-	-	-	-	1
Domestic Violence On-Call Wkr. (D)		-	3.00	-	-	-	-	-	-	-	-	-	-	3
Domestic Violence Volunteer Coordinator		-	0.25	-	-	-	-	-	-	-	-	-	-	0.25
Surveillance Officer (D)		-	0.5	-	-	-	-	-	-	-	-	-	-	0.5
<i>DC GREIU</i>														
Deputy Court Clerk IV (18E)		2	-	-	-	-	-	-	-	-	-	-	-	2
Lead Work Crew Supervisor (17E)		1	-	-	-	-	-	-	-	-	-	-	-	1
Work Crew Supervisor (16E)		2.5	-	-	-	-	-	-	-	-	-	-	-	2.5
Administrative Secretary (15E)		1	-	-	-	-	-	-	-	-	-	-	-	1
Court Recorder (14E)		6	-	-	-	-	-	-	-	-	-	-	-	6
Deputy Court Clerk III (14E)		6	-	-	-	-	-	-	-	-	-	-	-	6
Deputy Court Clerk II (12E)		8	-	-	-	-	-	-	-	-	-	-	-	8
Bailiff (12E)		7	-	-	-	-	-	-	-	-	-	-	-	7
Deputy Court Clerk I (9E)		24	-	-	-	-	-	-	-	-	-	-	-	24
Clerk Typist (4E)		1	-	-	-	-	-	-	-	-	-	-	-	1
Urinalysis Technician (1E)		-	1.5	-	-	-	-	-	-	-	-	-	-	1.5
Total		82.00	8.25											90.25

**E540 - ATTORNEY'S OFFICE**

	NOTES	CIV LIT	MUN AF	ORD ENF									TOTALS	
		0820	0830	0840									08	
<i>NON UNION</i>														
City Attorney		-	1	-	-	-	-	-	-	-	-	-	-	1
Deputy City Attorney (24U)		-	1	-	-	-	-	-	-	-	-	-	-	1
Assistant City Attorney III (22U)		2	2	1	-	-	-	-	-	-	-	-	-	5
Assistant City Attorney II (17U)		1	1	-	-	-	-	-	-	-	-	-	-	2
Assistant City Attorney I (13U)	one added as of Jan. 1, 2011	1	-	1	-	-	-	-	-	-	-	-	-	2
Secretary to the City Attorney (8U)		-	1	-	-	-	-	-	-	-	-	-	-	1
Legal Secretary II (7U)		1	-	-	-	-	-	-	-	-	-	-	-	1
Legal Secretary I (3U)		1	-	-	-	-	-	-	-	-	-	-	-	1
<i>GREIU</i>														
Office Assistant IV (15A)		-	-	1	-	-	-	-	-	-	-	-	-	1
Office Assistant III (12A)		-	-	1	-	-	-	-	-	-	-	-	-	1
Total		6	6	4										16

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Fund & Index Code	2009 Actuals	2010 Adopted	2010 Amended	2010 Adopted Estimate	2011 Adopted Proposed	2012 Adopted Forecast	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast
<b>CAPITAL IMPROVEMENT (CPGCP401)</b>									
695 Other Financing Sources	258,000	158,000	158,000	158,000	50,000	0	0	0	0
<b>CAPITAL IMPROVEMENT (CPGCP401) Total</b>	<b>278,000</b>	<b>158,000</b>	<b>158,000</b>	<b>138,000</b>	<b>50,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>GENERAL FUND OPERATING (GFGEN101)</b>									
450 Licenses And Permits	29,570	26,300	26,300	36,643	41,100	36,100	36,100	36,100	36,100
500 Intergovernmental Revenues	464,038	246,650	246,650	260,042	157,000	157,000	157,000	157,000	157,000
600 Charges For Services	556,497	818,690	818,690	574,914	610,243	596,262	596,262	596,262	596,262
655 Fines And Forfeitures	399,745	445,000	445,000	370,000	370,000	370,000	370,000	370,000	370,000
664 Interest And Rents	53,306	52,000	52,000	54,000	69,000	54,000	54,000	54,000	54,000
671 Other Revenue	248,792	336,000	336,000	313,500	311,000	311,000	311,000	311,000	311,000
<b>GENERAL FUND OPERATING (GFGEN101) Total</b>	<b>1,751,948</b>	<b>1,924,640</b>	<b>1,924,640</b>	<b>1,609,099</b>	<b>1,558,343</b>	<b>1,524,362</b>	<b>1,524,362</b>	<b>1,524,362</b>	<b>1,524,362</b>
<b>GENERAL FUND GRANTS (GFGEN102)</b>									
500 Intergovernmental Revenues	952,999	492,203	3,986,909	3,543,185	0	0	0	0	0
600 Charges For Services	3,002	0	0	0	0	0	0	0	0
671 Other Revenue	88,645	0	0	50,000	0	0	0	0	0
695 Other Financing Sources	71,230	0	0	0	0	0	0	0	0
<b>GENERAL FUND GRANTS (GFGEN102) Total</b>	<b>1,115,876</b>	<b>492,203</b>	<b>3,986,909</b>	<b>3,593,185</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>MICHIGAN JUSTICE TRAINING (SR216216)</b>									
500 Intergovernmental Revenues	67,687	80,000	80,000	76,000	76,000	76,000	76,000	76,000	76,000
671 Other Revenue	8,970	0	0	2,980	0	0	0	0	0
<b>MICHIGAN JUSTICE TRAINING (SR216216) Total</b>	<b>76,657</b>	<b>80,000</b>	<b>80,000</b>	<b>78,980</b>	<b>76,000</b>	<b>76,000</b>	<b>76,000</b>	<b>76,000</b>	<b>76,000</b>

**DRUG LAW ENFORCEMENT (SR265265)**

500	Intergovernmental Revenues	41,281	25,000	25,000	8,000	15,000	15,000	15,000	15,000	15,000
600	Charges For Services	40,656	80,200	80,200	76,700	70,200	70,200	70,200	70,200	70,200
664	Interest And Rents	1,783	0	0	0	0	0	0	0	0
671	Other Revenue	207,198	251,000	251,000	241,000	325,000	325,000	325,000	325,000	325,000

**DRUG LAW ENFORCEMENT (SR265265) Total**

290,919	356,200	356,200	325,700	410,200	410,200	410,200	410,200	410,200	410,200
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**DRUG LAW ENFORCEMENT - 266 (SR265266)**

600	Charges For Services	156,860	277,188	277,188	963,002	283,000	283,000	283,000	283,000	283,000
664	Interest And Rents	12,885	41,119	41,119	4,000	4,000	4,000	4,000	4,000	4,000
671	Other Revenue	6,414	7,300	7,300	5,000	5,100	5,100	5,100	5,100	5,100

**DRUG LAW ENFORCEMENT - 266 (SR265266) Total**

176,158	325,607	325,607	972,002	292,100	292,100	292,100	292,100	292,100	292,100
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**COMMUNITY DISPATCH (SRDSP261)**

500	Intergovernmental Revenues	0	0	0	0	132,036	132,036	132,036	132,036	132,036
600	Charges For Services	0	0	0	0	400	400	400	400	400
671	Other Revenue	0	0	0	0	2,388,988	2,451,579	2,509,456	2,579,810	2,649,916
695	Other Financing Sources	0	0	0	0	3,131,796	3,357,113	3,565,458	3,818,720	4,071,090

**COMMUNITY DISPATCH (SRDSP261) Total**

0	0	0	0	5,653,220	5,941,128	6,207,350	6,530,966	6,853,442
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**Police (E510) Total**

3,689,558	3,336,650	6,831,356	6,716,966	8,039,863	8,243,790	8,510,012	8,833,628	9,156,104
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City of Grand Rapids  
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<b>CAPITAL IMPROVEMENT (CPGCP401)</b>									
970 Capital Outlay	96,665	158,000	158,000	158,000	50,000	575,000	125,000	37,000	0
<b>CAPITAL IMPROVEMENT (CPGCP401) Total</b>	<b>96,665</b>	<b>158,000</b>	<b>158,000</b>	<b>158,000</b>	<b>50,000</b>	<b>575,000</b>	<b>125,000</b>	<b>37,000</b>	<b>0</b>
<b>GENERAL FUND OPERATING (GFGEN101)</b>									
700 Personal Services	36,636,454	39,585,373	37,457,624	37,958,725	36,770,651	38,260,427	39,550,805	40,501,891	41,636,576
726 Supplies	571,323	510,420	510,420	441,825	482,782	512,426	528,891	546,771	564,908
800 Other Services And Charges	7,556,391	7,724,538	7,763,459	7,519,345	6,328,795	6,878,275	6,981,256	7,103,793	7,302,921
970 Capital Outlay	37,068	85,750	85,750	43,000	12,840	13,618	14,420	20,046	20,895
999 Transfers Out	24,788	0	0	0	0	0	0	0	0
<b>GENERAL FUND OPERATING (GFGEN101) Total</b>	<b>44,826,024</b>	<b>47,906,081</b>	<b>45,817,253</b>	<b>45,962,895</b>	<b>43,595,068</b>	<b>45,664,746</b>	<b>47,075,372</b>	<b>48,172,501</b>	<b>49,525,300</b>
<b>GENERAL FUND GRANTS (GFGEN102)</b>									
700 Personal Services	775,445	463,450	2,949,790	2,838,985	109,364	59,722	26,619	2,211	(19,997)
726 Supplies	92,897	2,350	2,350	1,000	0	0	0	0	0
800 Other Services And Charges	249,618	275,500	1,003,867	523,200	0	0	0	0	0
970 Capital Outlay	36,096	0	280,000	180,000	0	0	0	0	0
<b>GENERAL FUND GRANTS (GFGEN102) Total</b>	<b>1,154,057</b>	<b>741,300</b>	<b>4,236,007</b>	<b>3,543,185</b>	<b>109,364</b>	<b>59,722</b>	<b>26,619</b>	<b>2,211</b>	<b>(19,997)</b>
<b>MICHIGAN JUSTICE TRAINING (SR216216)</b>									
800 Other Services And Charges	53,684	80,000	80,000	72,980	76,000	76,000	76,000	76,000	76,000
<b>MICHIGAN JUSTICE TRAINING (SR216216) Total</b>	<b>53,684</b>	<b>80,000</b>	<b>80,000</b>	<b>72,980</b>	<b>76,000</b>	<b>76,000</b>	<b>76,000</b>	<b>76,000</b>	<b>76,000</b>
<b>DRUG LAW ENFORCEMENT (SR265265)</b>									
700 Personal Services	92,935	76,566	116,566	116,566	135,864	140,369	144,820	148,675	153,012

726	Supplies	15,431	15,000	15,000	18,000	15,000	15,000	15,000	15,000	15,000
800	Other Services And Charges	124,515	164,500	144,500	145,335	172,000	172,000	172,000	172,000	172,000
970	Capital Outlay	16,818	140,000	120,000	115,000	155,000	155,000	155,000	155,000	155,000
999	Transfers Out	2,400	0	0	0	0	0	0	0	0
<b>DRUG LAW ENFORCEMENT (SR265265) Total</b>		<b>252,100</b>	<b>396,066</b>	<b>396,066</b>	<b>394,901</b>	<b>477,864</b>	<b>482,369</b>	<b>486,820</b>	<b>490,675</b>	<b>495,012</b>
<b>DRUG LAW ENFORCEMENT - 266 (SR265266)</b>										
700	Personal Services	105,524	102,142	102,142	112,574	131,210	135,834	139,750	142,898	146,680
726	Supplies	5,453	29,000	29,000	8,180	25,360	25,360	25,360	25,360	25,360
800	Other Services And Charges	259,896	134,300	134,300	338,529	106,000	106,000	106,000	106,000	106,000
970	Capital Outlay	35,301	22,000	22,000	28,420	19,500	19,500	19,500	19,500	19,500
999	Transfers Out	44,042	0	0	0	0	0	0	0	0
<b>DRUG LAW ENFORCEMENT - 266 (SR265266) Total</b>		<b>450,215</b>	<b>287,442</b>	<b>287,442</b>	<b>487,703</b>	<b>282,070</b>	<b>286,694</b>	<b>290,610</b>	<b>293,758</b>	<b>297,540</b>
<b>COMMUNITY DISPATCH (SRDSP261)</b>										
700	Personal Services	0	0	0	0	4,903,943	5,159,186	5,389,970	5,676,536	5,961,134
726	Supplies	0	0	0	0	57,840	59,705	61,357	63,606	65,644
800	Other Services And Charges	0	0	0	0	516,347	541,744	569,966	599,034	628,972
970	Capital Outlay	0	0	0	0	13,100	13,643	14,202	14,779	15,371
996	Appropriation Lapse	0	0	0	0	(25,000)	0	0	0	0
999	Transfers Out	0	0	0	0	161,990	166,850	171,855	177,011	182,321
<b>COMMUNITY DISPATCH (SRDSP261) Total</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,628,220</b>	<b>5,941,128</b>	<b>6,207,350</b>	<b>6,530,966</b>	<b>6,853,442</b>
<b>Police (E510) Total</b>		<b>46,832,745</b>	<b>49,568,890</b>	<b>50,974,768</b>	<b>50,619,664</b>	<b>50,218,586</b>	<b>53,085,659</b>	<b>54,287,771</b>	<b>55,603,112</b>	<b>57,227,297</b>

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Fund & Index Code	2009 Actuals	2010 Adopted	2010 Amended	2010 Adopted Estimate	2011 Adopted Proposed	2012 Adopted Forecast	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast
<b>CAPITAL IMPROVEMENT (CPGCP401)</b>									
500 Intergovernmental Revenues	800,000	0	0	0	0	0	0	0	0
695 Other Financing Sources	1,198,796	78,000	78,000	78,000	0	0	0	0	0
<b>CAPITAL IMPROVEMENT (CPGCP401) Total</b>	<b>1,998,796</b>	<b>78,000</b>	<b>78,000</b>	<b>78,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>GENERAL FUND OPERATING (GFGEN101)</b>									
500 Intergovernmental Revenues	265,329	225,000	225,000	237,374	237,000	248,850	261,293	274,357	288,075
600 Charges For Services	661,948	690,602	780,602	739,102	772,007	807,607	844,898	883,960	924,871
664 Interest And Rents	3,497	0	0	0	0	0	0	0	0
671 Other Revenue	4,351	0	0	0	0	0	0	0	0
<b>GENERAL FUND OPERATING (GFGEN101) Total</b>	<b>935,125</b>	<b>915,602</b>	<b>1,005,602</b>	<b>976,476</b>	<b>1,009,007</b>	<b>1,056,457</b>	<b>1,106,191</b>	<b>1,158,317</b>	<b>1,212,946</b>
<b>OTHER GRANTS (SRGRT254)</b>									
500 Intergovernmental Revenues	519,115	0	0	0	0	0	0	0	0
664 Interest And Rents	(3,497)	0	0	0	0	0	0	0	0
<b>OTHER GRANTS (SRGRT254) Total</b>	<b>515,618</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fire (E520) Total</b>	<b>3,449,539</b>	<b>993,602</b>	<b>1,083,602</b>	<b>1,054,476</b>	<b>1,009,007</b>	<b>1,056,457</b>	<b>1,106,191</b>	<b>1,158,317</b>	<b>1,212,946</b>

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Fund & Index Code	2009 Actuals	2010 Adopted	2010 Amended	2010 Adopted Estimate	2011 Adopted Proposed	2012 Adopted Forecast	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast
<b>CAPITAL IMPROVEMENT (CPGCP401)</b>									
970 Capital Outlay	1,367,557	78,000	78,000	78,000	0	920,000	515,000	577,000	535,000
990 Debt Service	2,592	0	0	0	0	0	0	0	0
999 Transfers Out	65,000	0	0	0	0	0	0	0	0
<b>CAPITAL IMPROVEMENT (CPGCP401) Total</b>	<b>1,435,149</b>	<b>78,000</b>	<b>78,000</b>	<b>78,000</b>	<b>0</b>	<b>920,000</b>	<b>515,000</b>	<b>577,000</b>	<b>535,000</b>
<b>GENERAL FUND OPERATING (GFGEN101)</b>									
700 Personal Services	20,713,774	21,736,845	20,437,194	21,037,186	23,575,651	24,577,129	25,450,699	26,115,116	26,870,890
726 Supplies	231,552	270,004	275,004	275,004	235,500	284,515	293,848	293,503	313,501
800 Other Services And Charges	1,702,848	2,109,447	2,110,947	2,113,286	2,147,623	2,344,949	2,428,739	2,531,888	2,634,064
970 Capital Outlay	147,865	346,000	383,241	383,241	296,500	499,600	543,419	591,310	643,671
990 Debt Service	378,310	391,632	391,632	391,632	418,264	553,296	466,896	457,794	453,423
999 Transfers Out	0	8,696	8,696	8,696	6,667	7,000	7,350	7,718	8,104
<b>GENERAL FUND OPERATING (GFGEN101) Total</b>	<b>23,174,348</b>	<b>24,862,624</b>	<b>23,606,714</b>	<b>24,209,045</b>	<b>26,680,205</b>	<b>28,266,489</b>	<b>29,190,951</b>	<b>29,997,329</b>	<b>30,923,653</b>
<b>GENERAL FUND GRANTS (GFGEN102)</b>									
700 Personal Services	0	0	0	0	(0)	1	(1)	(1)	(0)
<b>GENERAL FUND GRANTS (GFGEN102) Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>1</b>	<b>(1)</b>	<b>(1)</b>	<b>(0)</b>
<b>OTHER GRANTS (SRGRT254)</b>									
800 Other Services And Charges	280,000	0	0	0	0	0	0	0	0
970 Capital Outlay	328,032	0	0	0	0	0	0	0	0
<b>OTHER GRANTS (SRGRT254) Total</b>	<b>608,032</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fire (E520) Total</b>	<b>25,217,530</b>	<b>24,940,624</b>	<b>23,684,714</b>	<b>24,287,045</b>	<b>26,680,205</b>	<b>29,186,490</b>	<b>29,705,951</b>	<b>30,574,328</b>	<b>31,458,653</b>

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Fund & Index Code	2009	2010	2010	2010	2011	2012	2013	2014	2015
	Actuals	Adopted	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
<b>61ST DISTRICT COURT (CUDIS740)</b>									
500 Intergovernmental Revenues	274,344	274,344	274,344	274,344	274,344	274,344	274,344	274,344	274,344
600 Charges For Services	2,462,110	3,025,048	3,025,048	2,691,048	2,766,000	2,816,000	2,816,000	2,816,000	2,800,000
655 Fines And Forfeitures	4,674,243	4,364,344	4,364,344	4,464,344	4,836,344	4,850,000	4,550,000	4,550,000	4,550,000
671 Other Revenue	(10,861)	0	0	0	0	0	0	0	0
695 Other Financing Sources	5,346,927	4,811,548	4,811,548	4,225,683	5,015,556	4,929,782	5,585,203	6,001,249	6,482,925
<b>61ST DISTRICT COURT (CUDIS740) Total</b>	<b>12,746,763</b>	<b>12,475,284</b>	<b>12,475,284</b>	<b>11,655,419</b>	<b>12,892,244</b>	<b>12,870,126</b>	<b>13,225,547</b>	<b>13,641,593</b>	<b>14,107,269</b>
<b>61ST DISTRICT COURT GRANTS (CUDIS741)</b>									
500 Intergovernmental Revenues	508,870	0	0	329,000	0	0	0	0	0
695 Other Financing Sources	275,000	0	0	250,000	0	0	0	0	0
<b>61ST DISTRICT COURT GRANTS (CUDIS741) Total</b>	<b>783,870</b>	<b>0</b>	<b>0</b>	<b>579,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>District Court (E530) Total</b>	<b>13,530,632</b>	<b>12,475,284</b>	<b>12,475,284</b>	<b>12,234,419</b>	<b>12,892,244</b>	<b>12,870,126</b>	<b>13,225,547</b>	<b>13,641,593</b>	<b>14,107,269</b>

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 District Court (E530)

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Fund & Index Code	2009 Actuals	2010 Adopted	2010 Amended	2010 Adopted Estimate	2011 Adopted Proposed	2012 Adopted Forecast	2013 Adopted Forecast	2014 Adopted Forecast	2015 Adopted Forecast
<b>61ST DISTRICT COURT (CUDIS740)</b>									
700 Personal Services	5,857,095	6,279,537	6,279,537	6,014,785	6,550,202	6,864,139	7,171,160	7,565,569	7,984,317
726 Supplies	154,936	185,000	185,000	185,000	152,000	162,000	162,000	162,000	162,000
800 Other Services And Charges	6,087,481	6,348,880	6,348,880	5,963,795	5,678,139	5,715,985	5,742,606	5,766,936	5,802,995
970 Capital Outlay	28,888	53,500	53,500	45,000	27,000	27,000	30,000	32,000	35,000
996 Appropriation Lapse	0	(133,655)	(133,655)	0	(130,468)	(134,194)	(136,772)	(141,095)	(146,691)
999 Transfers Out	338,959	348,677	348,677	348,677	236,977	244,089	251,409	258,951	266,719
<b>61ST DISTRICT COURT (CUDIS740) Total</b>	<b>12,467,359</b>	<b>13,081,939</b>	<b>13,081,939</b>	<b>12,557,257</b>	<b>12,513,850</b>	<b>12,879,019</b>	<b>13,220,403</b>	<b>13,644,361</b>	<b>14,104,340</b>
<b>61ST DISTRICT COURT GRANTS (CUDIS741)</b>									
700 Personal Services	471,631	(0)	0	480,000	0	0	(0)	0	0
726 Supplies	71,612	0	0	106,585	0	0	0	0	0
800 Other Services And Charges	69,132	0	0	54,949	0	0	0	0	0
<b>61ST DISTRICT COURT GRANTS (CUDIS741) Total</b>	<b>612,375</b>	<b>(0)</b>	<b>0</b>	<b>641,534</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>0</b>	<b>0</b>
<b>District Court (E530) Total</b>	<b>13,079,734</b>	<b>13,081,939</b>	<b>13,081,939</b>	<b>13,198,791</b>	<b>12,513,851</b>	<b>12,879,019</b>	<b>13,220,403</b>	<b>13,644,361</b>	<b>14,104,340</b>

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Fund & Index Code	2009	2010	2010	2010	2011	2012	2013	2014	2015
	Actuals	Adopted	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
<b>GENERAL FUND OPERATING (GFGEN101)</b>									
600 Charges For Services	4,002	0	0	0	0	0	0	0	0
671 Other Revenue	13,160	25,000	25,000	25,000	12,000	12,000	12,000	12,000	12,000
<b>GENERAL FUND OPERATING (GFGEN101) Total</b>	<b>17,162</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>12,000</b>	<b>12,000</b>	<b>12,000</b>	<b>12,000</b>	<b>12,000</b>
<b>Attorney's Office (E540) Total</b>	<b>17,162</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>12,000</b>	<b>12,000</b>	<b>12,000</b>	<b>12,000</b>	<b>12,000</b>

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 Dept. Budget Summary by Subfund & Character - Expense  
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Fund & Index Code	2009	2010	2010	2010	2011	2012	2013	2014	2015
	Actuals	Adopted	Amended	Adopted Estimate	Adopted Proposed	Adopted Forecast	Adopted Forecast	Adopted Forecast	Adopted Forecast
<b>GENERAL FUND OPERATING (GFGEN101)</b>									
700 Personal Services	1,883,852	1,953,485	1,915,320	1,910,408	1,966,026	2,085,778	2,164,270	2,271,897	2,384,346
726 Supplies	36,425	36,450	36,450	36,250	36,150	36,650	37,150	37,650	38,150
800 Other Services And Charges	314,622	384,500	384,500	381,849	384,093	394,049	397,887	403,910	409,776
970 Capital Outlay	10,137	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000
<b>GENERAL FUND OPERATING (GFGEN101) Total</b>	<b>2,245,035</b>	<b>2,382,435</b>	<b>2,344,270</b>	<b>2,336,507</b>	<b>2,394,269</b>	<b>2,524,477</b>	<b>2,607,307</b>	<b>2,721,457</b>	<b>2,840,272</b>
<b>Attorney's Office (E540) Total</b>	<b>2,245,035</b>	<b>2,382,435</b>	<b>2,344,270</b>	<b>2,336,507</b>	<b>2,394,269</b>	<b>2,524,477</b>	<b>2,607,307</b>	<b>2,721,457</b>	<b>2,840,272</b>

## APPENDICES

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**City of Grand Rapids, Michigan  
General Operating Fund  
Statement of Revenues by Source**

Appendix A

Appendix A  
General Operating Fund Revenues by Source

Revenue Code / Description	Department	FY 09	FY 10		FY 11	FY 12	FY 13	FY 14	FY 15	
		Actual	Amended Budget	Estimate	Budget	Forecast				
<b>INCOME TAX (401438)</b>										
438001	CITY INCOME TAXES	TREASURER	57,752,219	52,752,855	53,132,073	61,560,717	62,170,399	63,400,227	65,280,949	67,219,816
438002	CITY INCOME TAX REFUNDS	TREASURER	(7,404,154)	(6,341,224)	(6,811,822)	(7,831,045)	(7,908,602)	(8,065,046)	(8,304,290)	(8,550,930)
438003	INTEREST/PENALTIES ON INCOME TAXES	TREASURER	613,424	472,939	564,319	652,587	659,050	672,087	692,024	712,577
			<u>50,961,489</u>	<u>46,884,570</u>	<u>46,884,570</u>	<u>54,382,259</u>	<u>54,920,847</u>	<u>56,007,268</u>	<u>57,668,683</u>	<u>59,381,463</u>
<b>STATE GRANTS (500539)</b>										
539101	DEPT. OF JUSTICE	POLICE	147,398	156,203	66,633					
539501	DEPT. OF NATURAL RESOURCES	ENTERPRISE SERVICES	4,080							
539701	DEPT. OF ENVIRONMENTAL QUALITY	ENTERPRISE SERVICES	219,919	245,112	245,112	245,112	253,691	262,570	271,760	281,272
			<u>371,397</u>	<u>401,315</u>	<u>311,745</u>	<u>245,112</u>	<u>253,691</u>	<u>262,570</u>	<u>271,760</u>	<u>281,272</u>
<b>STATE SHARED REVENUES (500574)</b>										
574002	SALES & USE TAX	EXECUTIVE OFFICE	21,665,044	19,268,890	18,908,015					
574002	SALES & USE TAX	FISCAL SERVICES				18,151,695	18,151,695	18,151,695	18,151,695	18,151,695
574004	LIQUOR LICENSES	CLERK	143,949	157,000	157,000					
574004	LIQUOR LICENSES	POLICE				157,000	157,000	157,000	157,000	157,000
574006	FIRE PROTECTION - STATE OWNED BLDGS.	FIRE	263,422	225,000	237,374	237,000	248,850	261,293	274,357	288,075
			<u>22,072,415</u>	<u>19,650,890</u>	<u>19,302,389</u>	<u>18,545,695</u>	<u>18,557,545</u>	<u>18,569,988</u>	<u>18,583,052</u>	<u>18,596,770</u>
<b>PROPERTY TAX (401402)</b>										
402001	REAL PROPERTY TAXES	TREASURER	11,368,006	11,293,765	11,165,575	11,054,805	11,444,098	11,889,086	12,242,875	12,612,685
402002	TAXES - ASSESSMENT CANCELED	TREASURER	(14,999)	(120,000)	(80,000)	(79,206)	(81,996)	(85,184)	(87,719)	(90,368)
402003	PERSONAL PROPERTY TAXES	TREASURER	930,186	990,512	977,821	968,120	1,002,213	1,041,182	1,072,165	1,104,551
402004	INDUSTRIAL/COMMERCIAL FACILITIES TAX	TREASURER	111,496	91,411	108,000	100,000	95,000	95,000	95,000	95,000
402005	PAYMENT IN LIEU OF TAXES	TREASURER	60,230	77,695	68,000	65,000	65,000	65,000	65,000	65,000
402006	INT/PENALTIES - DELINQUENT PROP. TAX	TREASURER	81,492	80,000	72,000	70,000	68,000	68,000	68,000	68,000
447001	PROPERTY TAX ADMINISTRATION FEE	TREASURER	1,777,085	1,767,635	1,829,296	1,809,000	1,827,000	1,880,000	1,900,000	1,920,000
			<u>14,313,496</u>	<u>14,181,018</u>	<u>14,140,692</u>	<u>13,987,719</u>	<u>14,419,315</u>	<u>14,953,084</u>	<u>15,355,321</u>	<u>15,774,868</u>

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General Operating Fund Revenues by Source

Revenue Code / Description	Department	FY 09	FY 10		FY 11	FY 12	FY 13	FY 14	FY 15
		Actual	Amended Budget	Estimate	Budget	Forecast			
<b>FEDERAL GRANTS (500501)</b>									
501101	DEPT. OF JUSTICE	COMMUNITY DEVELOPMENT	251,507						
501101	DEPT. OF JUSTICE	POLICE	328,933	3,477,540	3,249,679				
501102	DEPT. OF JUSTICE - PASS THRU	POLICE	385,659	336,000	209,707				
501201	DEPT. OF TRANSPORTATION	POLICE	91,010	17,166	17,166				
501202	DEPT. OF TRANSPORTATION - PASS THRU	FIRE	1,907						
501501	DEPT. OF THE INTERIOR	PUBLIC SERVICES	40,000						
			<u>1,099,016</u>	<u>3,830,706</u>	<u>3,476,552</u>				
<b>CHARGES FOR SERVICES (600)</b>									
607001	MISCELLANEOUS SERVICE FEES	ADMINISTRATIVE SERVICES				52,200	52,200	52,200	52,200
607001	MISCELLANEOUS SERVICE FEES	ATTORNEY	4,002						
607001	MISCELLANEOUS SERVICE FEES	CLERK	(407)	2,500	2,500	2,500	2,500	2,500	2,500
607001	MISCELLANEOUS SERVICE FEES	DESIGN & DEVELOPMENT	98,697	110,337	100,337	107,837	108,337	108,837	109,837
607001	MISCELLANEOUS SERVICE FEES	ENTERPRISE SERVICES	699	45,000	45,000				
607001	MISCELLANEOUS SERVICE FEES	EXECUTIVE OFFICE	71,136						
607001	MISCELLANEOUS SERVICE FEES	FIRE	230,700	342,500	301,000	312,000	324,600	337,741	351,445
607001	MISCELLANEOUS SERVICE FEES	FISCAL SERVICES	3,409,320	3,528,636	3,528,636	3,535,098	3,568,389	3,583,268	3,595,246
607001	MISCELLANEOUS SERVICE FEES	POLICE	7,505	218,000	400	700			
607001	MISCELLANEOUS SERVICE FEES	PUBLIC SERVICES	1,664,502						
607001	MISCELLANEOUS SERVICE FEES	TREASURER	107,902	62,000	55,500	55,000	55,000	55,000	55,000
607006	RESTITUTION FEES - PROBATION	PUBLIC SERVICES	445						
607012	TAX STATEMENT FEES	TREASURER	7,869		7,500	7,000	7,000	7,000	7,000
607018	PROCESSING FEES	CLERK	25,046	33,000	33,000	33,000	33,500	33,500	34,000
607018	PROCESSING FEES	DESIGN & DEVELOPMENT	22,339	15,000	6,592	7,000	7,000	7,000	7,000
607018	PROCESSING FEES	POLICE	860	590	1,800	1,800	1,800	1,800	1,800
607020	COURT TRIAL FEES	POLICE	93						
607023	TAX COLLECTION FEES	TREASURER	15,028	11,000	11,500	10,500	10,000	10,000	10,000
607024	PLANNING COMMISSION REVIEW FEES	DESIGN & DEVELOPMENT	70,950	98,350	55,000	55,000	57,750	60,500	63,250
607026	IND/COMM FACILITY EXEMPT FEES	DESIGN & DEVELOPMENT		3,000	24,000	17,500	3,000	3,000	3,000
607029	SOIL EROSION FILLING FEES	DESIGN & DEVELOPMENT	3,727	31,250	5,000	5,000	5,150	5,300	5,450
607029	SOIL EROSION FILLING FEES	ENTERPRISE SERVICES	19,433	116,385	111,304	117,115	119,457	121,846	124,283
607036	ADMINISTRATION SERVICES	COMMUNITY DEVELOPMENT	33,090	142,092	10,000				

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General Operating Fund Revenues by Source

Revenue Code / Description	Department	FY 09	FY 10		FY 11	FY 12	FY 13	FY 14	FY 15
		Actual	Amended Budget	Estimate	Budget	Forecast			
607036 ADMINISTRATION SERVICES	DESIGN & DEVELOPMENT	4,318	5,750	5,750	5,750	6,000	6,250	6,500	6,750
607037 ADMINISTRATIVE SRVC - GARNISHMENTS	COMPROLLERS	648	250	350	350	350	350	350	350
607038 SERVICES CHARGES - DATA PROCESSING	TREASURER	25	50						
607041 MARRIAGE CEREMONIES	EXECUTIVE OFFICE	550	300	300	300	300	300	300	300
607042 FIRE HYDRANT SERVICE CHGS	FIRE	417,240	438,102	438,102	460,007	483,007	507,157	532,515	559,141
607043 PRELIMINARY CONST - ENGINEERS	ENTERPRISE SERVICES		20,000	20,000					
607063 PARKS - BILL/OTHER THAN DEPT.S	PUBLIC SERVICES	10,756							
607066 COMMUNITY DEVELOPMENT SERVICES	COMMUNITY DEVELOPMENT	817,310	1,027,909	800,000	1,436,467	850,000	850,000	850,000	850,000
607066 COMMUNITY DEVELOPMENT SERVICES	PUBLIC SERVICES	145,004							
607067 EMPLOYEE DEVELOPMENT SERVICE	TREASURER	36							
607068 MATERIAL - SERVICES	ENTERPRISE SERVICES	243							
607070 BAGS & TAGS SERVICES	POLICE	41,800	50,000	46,000	46,000	46,000	46,000	46,000	46,000
607071 IMPOUND FINES - CIVIL/DISTRICT COURT	POLICE	1,185							
607073 POLICE RECORDS/REPROC FEES	POLICE	89,779	110,350	93,000	110,000	110,000	110,000	110,000	110,000
607076 MANAGEMENT FEE	TREASURER	19,200	15,000	15,000	15,000	14,000	13,000	12,000	11,000
607077 POLICE - VEHICLE STORAGE FACILITY FE	POLICE	4,192	5,000	417					
607078 TCI CABLEVISION FEE	FISCAL SERVICES	1,686,132	1,623,732	1,845,217	1,900,574	1,938,585	1,977,357	2,016,904	2,057,242
607084 DDA SERVICES	POLICE	94,750	94,750	99,226	104,462	104,462	104,462	104,462	104,462
607085 SPECIAL EVENT BILLINGS LABOR - PARKS	POLICE	21,248	20,000	14,071	27,281	14,000	14,000	14,000	14,000
607097 PHOTOCOPY FEES	COMMUNITY DEVELOPMENT	43	800	100	100	100	100	100	100
607097 PHOTOCOPY FEES	DESIGN & DEVELOPMENT	9							
607097 PHOTOCOPY FEES	TREASURER	912	500	250	250	250	250	250	250
607098 STREET/EXPRESSWAY LIGHTING MAINT.	ENTERPRISE SERVICES	7,562	45,000	45,000	36,000	36,000	38,000	38,000	38,000
607100 STREET LIGHTING SERVICES	ENTERPRISE SERVICES	544,816	160,000	160,000	275,000	275,000	275,000	275,000	275,000
607101 STREET LIGHTIN-CATV APPL/POLE RENTAL	ENTERPRISE SERVICES	68,050	35,000	35,000	35,000	35,000	35,000	35,000	35,000
607110 INVESTMENTS/CASH MANAGEMENT FEES	TREASURER	103,000	104,000	104,000	106,000	106,000	106,000	106,000	106,000
607113 NEZ APPLICATION FEE	DESIGN & DEVELOPMENT	300	750	400	300	300	300	300	300
621001 HOUSING - MULTI-FAMILY CERT.	COMMUNITY DEVELOPMENT	220,150	27,000						
621002 HOUSING - CDTA TWO-FAMILY CERT.	COMMUNITY DEVELOPMENT	48,865							
621003 HOUSING-ONE/TWO-FAMILY CERT & RECER	COMMUNITY DEVELOPMENT		3,920	4,000					
621005 HOUSING - NTR-INITIAL ORDER	COMMUNITY DEVELOPMENT	94,022	50,000						
621007 HOUSING - OTHER HOUSING FEE	COMMUNITY DEVELOPMENT	61,543	690,734	526,121					

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General Operating Fund Revenues by Source

Revenue Code / Description	Department	FY 09	FY 10		FY 11	FY 12	FY 13	FY 14	FY 15
		Actual	Amended Budget	Estimate	Budget	Forecast			
621008 HOUSING - HOUSING APPEAL FEE	COMMUNITY DEVELOPMENT	3,835	5,017	3,720	3,720	4,092	4,092	4,464	4,464
621009 HOUSING - VACANT AND ABANDONED FEES	COMMUNITY DEVELOPMENT	27,156							
621104 ZONING,NOISE,PKG - OTHER FEE	DESIGN & DEVELOPMENT	5,305	3,250	5,000	5,000	5,150	5,300	5,450	5,600
621105 ZONING,NOISE,PKG-APPEAL FEE	DESIGN & DEVELOPMENT	12,220	14,900	15,000	15,000	15,750	16,500	17,250	18,000
621204 HISTORIC PRES. - OTHER FEE	DESIGN & DEVELOPMENT	215	500	500	500	500	500	500	500
621403 ADDRESSES - OTHER FEE	COMMUNITY DEVELOPMENT	163,471							
621403 ADDRESSES - OTHER FEE	DESIGN & DEVELOPMENT	(1,400)							
621403 ADDRESSES - OTHER FEE	ENTERPRISE SERVICES	17,790							
621403 ADDRESSES - OTHER FEE	FIRE	14,008							
621403 ADDRESSES - OTHER FEE	TREASURER	(5,570)							
621501 NUISANCES - RELOCATION REIMB.	COMMUNITY DEVELOPMENT	1,360							
621502 NUISANCES - WEED REMOVAL REIMB.	COMMUNITY DEVELOPMENT		505,500	258,037	258,037	283,841	283,841	309,644	309,644
621503 NUISANCES - ABANDONED CAR REIMB.	COMMUNITY DEVELOPMENT	3,565							
621504 NUISANCES - DEMOLITION REIMB.	COMMUNITY DEVELOPMENT	32,686	49,953	19,999	642,242	706,467	706,467	770,690	770,690
621505 NUISANCES - SECURING REIMB.	COMMUNITY DEVELOPMENT	57,545							
621506 NUISANCES - YARD - REFUSE CHARGE	COMMUNITY DEVELOPMENT	146,284							
621601 LUDS ENFORCEMENT FEES	ENTERPRISE SERVICES	23,950	54,150	21,440	40,350	41,157	41,980	42,820	43,676
642002 AUCTION SALES	FISCAL SERVICES	32,414	20,000	20,000					
642003 SALES - OTHER	FISCAL SERVICES	1,059	1,300	1,300	1,300	1,300	1,300	1,300	1,300
642003 SALES - OTHER	PUBLIC SERVICES	1,817							
642009 SALE OF SCRAP MATERIAL	ENTERPRISE SERVICES	5,986	1,200	1,200	1,200	1,200	1,200	1,200	1,200
642009 SALE OF SCRAP MATERIAL	PUBLIC SERVICES	1,687							
642010 ELECTRIC POWER DIST/GAS AGGREGATION	ENTERPRISE SERVICES	983,056	844,000	844,000	800,000	848,000	898,880	952,813	1,009,982
642018 CONCESSIONS	PUBLIC SERVICES	15,524							
651001 ADMISSIONS	EXECUTIVE OFFICE	11,360							
651003 SPECIAL EVENT FEES	POLICE	218,088	240,000	240,000	240,000	240,000	240,000	240,000	240,000
651009 RECREATION REGISTRATION FEES	PUBLIC SERVICES	466,306							
652004 PKG FEES - DAILY	ENTERPRISE SERVICES	482,593	497,893	522,600					
652005 PKG FEES - MONTHLY	ENTERPRISE SERVICES	930,074	944,556	845,816					
652006 PKG FEES - EVENT	ENTERPRISE SERVICES	415,254	449,896	385,000					
652006 PKG FEES - EVENT	POLICE	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000
		<u>14,444,262</u>	<u>13,000,652</u>	<u>11,814,985</u>	<u>10,965,440</u>	<u>10,602,494</u>	<u>10,753,078</u>	<u>10,995,323</u>	<u>11,152,970</u>

General Operating Fund

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General Operating Fund Revenues by Source

Revenue Code / Description	Department	FY 09	FY 10		FY 11	FY 12	FY 13	FY 14	FY 15
		Actual	Amended Budget	Estimate	Budget	Forecast			
<b>CONTRIBUTIONS FROM OTHER FUNDS (695)</b>									
699001 OPERATING TRANSFERS IN	COMMUNITY DEVELOPMENT	62,653	80,000	219,529					
699001 OPERATING TRANSFERS IN	EXECUTIVE OFFICE	6,848,275	7,199,254	7,199,254					
699001 OPERATING TRANSFERS IN	FISCAL SERVICES	3,370,196	2,883,739	2,055,444	8,661,608	7,567,281	7,746,044	8,068,363	8,253,800
699001 OPERATING TRANSFERS IN	POLICE	71,230							
		<u>10,352,354</u>	<u>10,162,993</u>	<u>9,474,227</u>	<u>8,661,608</u>	<u>7,567,281</u>	<u>7,746,044</u>	<u>8,068,363</u>	<u>8,253,800</u>
<b>INTEREST ON INVESTMENTS (664665)</b>									
665001 INTEREST ON INVESTMENT	COMMUNITY DEVELOPMENT	176	176	176					
665001 INTEREST ON INVESTMENT	FIRE	3,497							
665001 INTEREST ON INVESTMENT	TREASURER	704,738	800,000	671,000	593,000	1,050,000	1,500,000	1,595,000	1,595,000
665002 OTHER INTEREST INCOME	COMMUNITY DEVELOPMENT	2,929	26,078	26,078					
665002 OTHER INTEREST INCOME	TREASURER	34,201	29,380						
		<u>745,541</u>	<u>855,634</u>	<u>697,254</u>	<u>593,000</u>	<u>1,050,000</u>	<u>1,500,000</u>	<u>1,595,000</u>	<u>1,595,000</u>
<b>FINES AND FORFEITURES (655)</b>									
656001 PKG FINES	POLICE	399,745	445,000	370,000	370,000	370,000	370,000	370,000	370,000
656001 PKG FINES	TREASURER	1,478,034	2,180,000	1,880,000	1,900,000	1,950,000	1,950,000	1,950,000	1,950,000
656002 PARKING FINES - COLLECTION AGENCY	TREASURER	1,168		11,400	10,000	10,000	10,000	10,000	10,000
659001 BAD CHECK FEES	TREASURER	12,191	15,000	14,500	16,300	16,300	16,300	16,300	16,300
		<u>1,891,138</u>	<u>2,640,000</u>	<u>2,275,900</u>	<u>2,296,300</u>	<u>2,346,300</u>	<u>2,346,300</u>	<u>2,346,300</u>	<u>2,346,300</u>
<b>LOCAL GOVT CONTRIBUTIONS (500580)</b>									
580001 LOCAL GOVERNMENT REVENUES	ADMINISTRATIVE SERVICES			35,688	36,235	37,333	38,484	39,691	40,315
580001 LOCAL GOVERNMENT REVENUES	EXECUTIVE OFFICE	35,685	35,688						
580002 KENT COUNTY - MISC. CONTRACTS	POLICE	250,867	246,650	128,006					
580003 PROGRAM CONTRIBUTIONS	POLICE	213,171		132,036					
		<u>499,723</u>	<u>282,338</u>	<u>295,730</u>	<u>36,235</u>	<u>37,333</u>	<u>38,484</u>	<u>39,691</u>	<u>40,315</u>
<b>LICENSES AND PERMITS (450)</b>									
451001 MISCELLANEOUS LICENSES	CLERK	178,827	170,000	170,000	175,000	175,000	180,000	180,000	185,000
476006 MISCELLANEOUS PERMITS	DESIGN & DEVELOPMENT	31,033	41,500	41,500	42,700	44,025	45,350	46,675	48,000
476006 MISCELLANEOUS PERMITS	POLICE	18,092	15,000	25,543	30,000	25,000	25,000	25,000	25,000
476011 TEMPORARY STREET CLOSING PERMITS	ENTERPRISE SERVICES		55,000	55,000					
476014 TEMPORARY OCCUPANCY PERMITS	ENTERPRISE SERVICES								

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General Operating Fund Revenues by Source

Revenue Code / Description	Department	FY 09	FY 10		FY 11	FY 12	FY 13	FY 14	FY 15
		Actual	Amended Budget	Estimate	Budget	Forecast			
476015 ALCOHOL PERMITS	POLICE	840	1,000	1,100	1,100	1,100	1,100	1,100	1,100
476018 ALARM PERMITS	POLICE	10,638	10,300	10,000	10,000	10,000	10,000	10,000	10,000
476024 LUDS PERMITS	ENTERPRISE SERVICES	93,071	28,350	36,344	37,000	37,740	38,495	39,265	40,050
		<u>332,501</u>	<u>321,150</u>	<u>339,487</u>	<u>295,800</u>	<u>292,865</u>	<u>299,945</u>	<u>302,040</u>	<u>309,150</u>
<b>RENTS AND ROYALTIES (664667)</b>									
667001 RENTALS - EQUIPMENT	POLICE	29,111	39,000	40,000	45,000	40,000	40,000	40,000	40,000
667003 RENTALS - FACILITIES	ENTERPRISE SERVICES	22,000	22,000	22,000					
667003 RENTALS - FACILITIES	POLICE	24,195	13,000	14,000	24,000	14,000	14,000	14,000	14,000
667003 RENTALS - FACILITIES	PUBLIC SERVICES	5,750							
		<u>81,056</u>	<u>74,000</u>	<u>76,000</u>	<u>69,000</u>	<u>54,000</u>	<u>54,000</u>	<u>54,000</u>	<u>54,000</u>
<b>MISCELLANEOUS (671)</b>									
672001 SPECIAL ASSESSMENTS	TREASURER	145							
672002 INT/PENALTIES ON SPEC ASSM/CONTR	TREASURER	225,952	185,000	140,000	110,000	100,000	90,000	90,000	90,000
675002 RESTRICTED CONTRIBUTIONS	DESIGN & DEVELOPMENT	75,784	78,623	77,573	40,000	40,000	40,000	40,000	40,000
675002 RESTRICTED CONTRIBUTIONS	ENTERPRISE SERVICES		3,600						
675002 RESTRICTED CONTRIBUTIONS	FISCAL SERVICES	8,050	10,000	10,000	10,000	10,000	10,000	10,000	10,000
675002 RESTRICTED CONTRIBUTIONS	POLICE	4,980							
675002 RESTRICTED CONTRIBUTIONS	PUBLIC SERVICES	280,405							
676001 REFUNDS - EXPENDITURES	ATTORNEY	13,160	25,000	25,000	12,000	12,000	12,000	12,000	12,000
676001 REFUNDS - EXPENDITURES	CLERK	307							
676001 REFUNDS - EXPENDITURES	COMMUNITY DEVELOPMENT	1,028							
676001 REFUNDS - EXPENDITURES	COMPTROLLERS	3,318							
676001 REFUNDS - EXPENDITURES	FIRE	4,084							
676001 REFUNDS - EXPENDITURES	FISCAL SERVICES	203	3,020	1,000	1,000	1,000	1,000	1,000	1,000
676001 REFUNDS - EXPENDITURES	POLICE	313,707	325,000	350,000	300,000	300,000	300,000	300,000	300,000
676001 REFUNDS - EXPENDITURES	PUBLIC SERVICES	100							
676007 REIMB. - MUSEUM CAPITAL CAMPAIGN	COMPTROLLERS			600	600	600	600	600	600
676007 REIMB. - MUSEUM CAPITAL CAMPAIGN	POLICE	1,351							
676007 REIMB. - MUSEUM CAPITAL CAMPAIGN	PUBLIC SERVICES	90							
676016 REIMB. - GR PUBLIC SCHOOLS	CLERK	75,320	104,819	92,590	90,698	93,091	93,641	96,034	96,034
676017 MISCELLANEOUS TELEPHONE RECEIPTS	COMMUNITY DEVELOPMENT	109							
676017 MISCELLANEOUS TELEPHONE RECEIPTS	DESIGN & DEVELOPMENT	98							

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General Operating Fund Revenues by Source

Revenue Code / Description	Department	FY 09	FY 10		FY 11	FY 12	FY 13	FY 14	FY 15
		Actual	Amended Budget	Estimate	Budget	Forecast			
676017 MISCELLANEOUS TELEPHONE RECEIPTS	EXECUTIVE OFFICE	25							
676017 MISCELLANEOUS TELEPHONE RECEIPTS	FIRE	350							
676017 MISCELLANEOUS TELEPHONE RECEIPTS	FISCAL SERVICES	1	1						
676017 MISCELLANEOUS TELEPHONE RECEIPTS	HUMAN RESOURCES	59							
676017 MISCELLANEOUS TELEPHONE RECEIPTS	POLICE	70							
676017 MISCELLANEOUS TELEPHONE RECEIPTS	PUBLIC SERVICES	947							
676017 MISCELLANEOUS TELEPHONE RECEIPTS	TREASURER	115	140	70	70	70	70	70	70
694002 CASH - OVER/UNDER	COMPTROLLERS	(88)							
694002 CASH - OVER/UNDER	ENTERPRISE SERVICES	(1,478)							
694002 CASH - OVER/UNDER	TREASURER	(212)							
694004 CLAIMS/DAMAGE BILLINGS	ENTERPRISE SERVICES	62,507	40,000	40,000	45,000	45,000	45,000	45,000	45,000
694004 CLAIMS/DAMAGE BILLINGS	POLICE	14,988	8,000	8,000	8,000	8,000	8,000	8,000	8,000
694004 CLAIMS/DAMAGE BILLINGS	PUBLIC SERVICES	1,830							
694008 FLOAT LOAN REPAYMENTS	HUMAN RESOURCES	6,579							
694012 NON-SUFFICIENT FUNDS CHECK CHARGE	FIRE	(83)							
694012 NON-SUFFICIENT FUNDS CHECK CHARGE	POLICE	(198)							
694012 NON-SUFFICIENT FUNDS CHECK CHARGE	PUBLIC SERVICES	(2,153)							
694012 NON-SUFFICIENT FUNDS CHECK CHARGE	TREASURER	(2,375)	(4,000)						
694014 MISCELLANEOUS OTHER	ADMINISTRATIVE SERVICES	39							
694014 MISCELLANEOUS OTHER	COMMUNITY DEVELOPMENT	22							
694014 MISCELLANEOUS OTHER	COMPTROLLERS	2,176		20					
694014 MISCELLANEOUS OTHER	DESIGN & DEVELOPMENT	15,000							
694014 MISCELLANEOUS OTHER	HUMAN RESOURCES	1,380							
694014 MISCELLANEOUS OTHER	POLICE	2,539	3,000	5,500	3,000	3,000	3,000	3,000	3,000
694014 MISCELLANEOUS OTHER	TREASURER	2,166	1,550	1,150	900	900	900	900	900
694015 GRANT REVENUE - YEAR END ADJUSTMENT	HUMAN RESOURCES	354							
		<u>1,112,751</u>	<u>783,753</u>	<u>751,503</u>	<u>621,268</u>	<u>613,661</u>	<u>604,211</u>	<u>606,604</u>	<u>606,604</u>
Grand Total:		<u>\$118,277,139</u>	<u>\$113,069,019</u>	<u>\$109,841,034</u>	<u>\$110,699,436</u>	<u>\$110,715,332</u>	<u>\$113,134,972</u>	<u>\$115,886,137</u>	<u>\$118,392,512</u>



**City of Grand Rapids, Michigan  
61st District Court Fund  
Statement of Revenues by Source**

Appendix A

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61st District Court Fund Revenues by Source

Revenue Code / Description	Department	FY 09	FY 10		FY 11	FY 12	FY 13	FY 14	FY 15
		Actual	Amended Budget	Estimate	Budget	Forecast			
<b>STATE SHARED REVENUES (500574)</b>									
574010 JUDGES STANDARDIZATION	DISTRICT COURT	274,344	274,344	274,344	274,344	274,344	274,344	274,344	274,344
		<u>274,344</u>							
<b>FEDERAL GRANTS (500501)</b>									
501102 DEPT. OF JUSTICE - PASS THRU	DISTRICT COURT	426,367		329,000					
		<u>426,367</u>		<u>329,000</u>					
<b>CHARGES FOR SERVICES (600)</b>									
607001 MISCELLANEOUS SERVICE FEES	DISTRICT COURT	9,515	16,048	16,048	16,000	16,000	16,000	16,000	
607003 COURT COSTS - CITY	DISTRICT COURT		200,000						
607010 REHABILITATION FEES	DISTRICT COURT	161,630	334,000	250,000	250,000	250,000	250,000	250,000	250,000
607014 SUBSTANCE ABUSE PROGRAM FEES	DISTRICT COURT		50,000						
607106 DISTRICT COURT FEES	DISTRICT COURT	2,290,965	2,425,000	2,425,000	2,500,000	2,550,000	2,550,000	2,550,000	2,550,000
		<u>2,462,110</u>	<u>3,025,048</u>	<u>2,691,048</u>	<u>2,766,000</u>	<u>2,816,000</u>	<u>2,816,000</u>	<u>2,816,000</u>	<u>2,800,000</u>
<b>CONTRIBUTIONS FROM OTHER FUNDS (695)</b>									
699001 OPERATING TRANSFERS IN	DISTRICT COURT	5,621,927	4,811,548	4,475,683	5,015,556	4,929,782	5,585,203	6,001,249	6,482,925
		<u>5,621,927</u>	<u>4,811,548</u>	<u>4,475,683</u>	<u>5,015,556</u>	<u>4,929,782</u>	<u>5,585,203</u>	<u>6,001,249</u>	<u>6,482,925</u>
<b>INTEREST ON INVESTMENTS (664665)</b>									
665001 INTEREST ON INVESTMENT	TREASURER	36,228							
665002 OTHER INTEREST INCOME	TREASURER	34							
		<u>36,262</u>							
<b>FINES AND FORFEITURES (655)</b>									
658001 CITY NON-TRAFFIC FINES - CRIMINAL	DISTRICT COURT	4,674,243	4,364,344	4,464,344	4,836,344	4,850,000	4,550,000	4,550,000	4,550,000
		<u>4,674,243</u>	<u>4,364,344</u>	<u>4,464,344</u>	<u>4,836,344</u>	<u>4,850,000</u>	<u>4,550,000</u>	<u>4,550,000</u>	<u>4,550,000</u>
<b>LOCAL GOVT CONTRIBUTIONS (500580)</b>									
580003 PROGRAM CONTRIBUTIONS	DISTRICT COURT	82,503							
		<u>82,503</u>							
<b>MISCELLANEOUS (671)</b>									
676001 REFUNDS - EXPENDITURES	DISTRICT COURT	133							
694002 CASH - OVER/UNDER	DISTRICT COURT	(300)							
694012 NON-SUFFICIENT FUNDS CHECK CHARGE	DISTRICT COURT	(10,694)							

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61st District Court Fund Revenues by Source

Revenue Code / Description	Department	FY 09	FY 10		FY 11	FY 12	FY 13	FY 14	FY 15
		Actual	Amended Budget	Estimate	Budget	Forecast			
		(10,861)							
	Grand Total:	\$13,566,895	\$12,475,284	\$12,234,419	\$12,892,244	\$12,870,126	\$13,225,547	\$13,641,593	\$14,107,269



**City of Grand Rapids, Michigan  
Local Streets Fund  
Statement of Revenues by Source**

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Appendix A

Local Streets Revenues by Source

Revenue Code / Description	Department	FY 09	FY 10		FY 11	FY 12	FY 13	FY 14	FY 15
		Actual	Amended Budget	Estimate	Budget	Forecast			
<b>STATE SHARED REVENUES (500574)</b>									
574003 GAS/WEIGHT TAX	PUBLIC SERVICES	2,704,887	2,807,757	2,807,757	2,789,271	2,770,785	2,752,299	2,733,813	2,715,327
		<u>2,704,887</u>	<u>2,807,757</u>	<u>2,807,757</u>	<u>2,789,271</u>	<u>2,770,785</u>	<u>2,752,299</u>	<u>2,733,813</u>	<u>2,715,327</u>
<b>CHARGES FOR SERVICES (600)</b>									
607001 MISCELLANEOUS SERVICE FEES	PUBLIC SERVICES	701	1,000	1,000	1,000	1,000	1,000	1,000	1,000
607046 STREET SERVICES	PUBLIC SERVICES	181,717	5,000	1,500	5,000	5,000	5,000	5,000	5,000
642009 SALE OF SCRAP MATERIAL	PUBLIC SERVICES	6,405	2,500	6,500	7,000	7,000	7,000	7,000	7,000
642017 PARKS - TREES	PUBLIC SERVICES	2,765	6,500	4,000	3,000	3,000	3,000	3,000	3,000
642022 SALE OF LOGS	PUBLIC SERVICES	2,030	2,500	4,500	2,500	2,500	2,500	2,500	2,500
642033 RECYCLING CONTAINERS	PUBLIC SERVICES	25							
		<u>193,643</u>	<u>17,500</u>	<u>17,500</u>	<u>18,500</u>	<u>18,500</u>	<u>18,500</u>	<u>18,500</u>	<u>18,500</u>
<b>CONTRIBUTIONS FROM OTHER FUNDS (695)</b>									
699001 OPERATING TRANSFERS IN	PUBLIC SERVICES	2,706,771	2,500,000	2,500,000					
		<u>2,706,771</u>	<u>2,500,000</u>	<u>2,500,000</u>					
<b>INTEREST ON INVESTMENTS (664665)</b>									
665001 INTEREST ON INVESTMENT	PUBLIC SERVICES	75,451	30,000	51,700	51,700	91,500	131,250	139,200	139,200
		<u>75,451</u>	<u>30,000</u>	<u>51,700</u>	<u>51,700</u>	<u>91,500</u>	<u>131,250</u>	<u>139,200</u>	<u>139,200</u>
<b>MISCELLANEOUS (671)</b>									
672001 SPECIAL ASSESSMENTS	PUBLIC SERVICES	912							
672002 INT/PENALTIES ON SPEC ASSM/CONTR	PUBLIC SERVICES	118		30,000	25,000	25,000	25,000	25,000	25,000
694014 MISCELLANEOUS OTHER	PUBLIC SERVICES	45							
		<u>1,075</u>		<u>30,000</u>	<u>25,000</u>	<u>25,000</u>	<u>25,000</u>	<u>25,000</u>	<u>25,000</u>
Grand Total:		<u>\$5,681,827</u>	<u>\$5,355,257</u>	<u>\$5,406,957</u>	<u>\$2,884,471</u>	<u>\$2,905,785</u>	<u>\$2,927,049</u>	<u>\$2,916,513</u>	<u>\$2,898,027</u>



**City of Grand Rapids, Michigan  
Major Streets Fund  
Statement of Revenues by Source**

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Major Streets Revenues by Source

Revenue Code / Description	Department	FY 09	FY 10		FY 11	FY 12	FY 13	FY 14	FY 15
		Actual	Amended Budget	Estimate	Budget	Forecast			
<b>STATE SHARED REVENUES (500574)</b>									
574003 GAS/WEIGHT TAX	PUBLIC SERVICES	10,106,270	10,492,307	10,492,307	10,423,835	10,355,363	10,286,891	10,218,419	10,149,947
		<u>10,106,270</u>	<u>10,492,307</u>	<u>10,492,307</u>	<u>10,423,835</u>	<u>10,355,363</u>	<u>10,286,891</u>	<u>10,218,419</u>	<u>10,149,947</u>
<b>FEDERAL GRANTS (500501)</b>									
501202 DEPT. OF TRANSPORTATION - PASS THRU	ENTERPRISE SERVICES	406,514							
		<u>406,514</u>							
<b>CHARGES FOR SERVICES (600)</b>									
607001 MISCELLANEOUS SERVICE FEES	PUBLIC SERVICES	634,947	650,000	620,000	650,000	650,000	650,000	650,000	650,000
607046 STREET SERVICES	ENTERPRISE SERVICES	138,645	98,000	98,000	110,000	110,000	115,000	115,000	115,000
607046 STREET SERVICES	PUBLIC SERVICES	8,328							
607047 STREET SERVICES FOR STATE OF MI	PUBLIC SERVICES	89,240	67,200	67,200	70,000	70,000	70,000	70,000	70,000
607068 MATERIAL - SERVICES	PUBLIC SERVICES	27,043							
607093 SIGNAL SYSTEM MAINT. - ACT 476	ENTERPRISE SERVICES	582,167	325,000	325,000	350,000	350,000	350,000	350,000	350,000
607094 COMPUTER INTERSECTION MAINT - ACT 47	ENTERPRISE SERVICES	134,528	45,000	45,000	45,000	45,000	45,000	45,000	45,000
607095 SIGNAL SYSTEM IMPROVEMENT - ACT 478	ENTERPRISE SERVICES	483,496	580,000	580,000	575,000	590,000	600,000	600,000	600,000
		<u>2,098,394</u>	<u>1,765,200</u>	<u>1,735,200</u>	<u>1,800,000</u>	<u>1,815,000</u>	<u>1,830,000</u>	<u>1,830,000</u>	<u>1,830,000</u>
<b>CONTRIBUTIONS FROM OTHER FUNDS (695)</b>									
699001 OPERATING TRANSFERS IN	PUBLIC SERVICES	350,000	385,000	325,000					
		<u>350,000</u>	<u>385,000</u>	<u>325,000</u>					
<b>INTEREST ON INVESTMENTS (664665)</b>									
665001 INTEREST ON INVESTMENT	TREASURER	254,361	60,000						
665002 OTHER INTEREST INCOME	TREASURER	38							
		<u>254,399</u>	<u>60,000</u>						
<b>RENTS AND ROYALTIES (664667)</b>									
667003 RENTALS - FACILITIES	ENTERPRISE SERVICES	27,000	22,000	22,000	22,000	22,000	22,000	22,000	22,000
		<u>27,000</u>	<u>22,000</u>						
<b>MISCELLANEOUS (671)</b>									
676001 REFUNDS - EXPENDITURES	ENTERPRISE SERVICES	165							
676007 REIMB. - MUSEUM CAPITAL CAMPAIGN	ENTERPRISE SERVICES	324							
694004 CLAIMS/DAMAGE BILLINGS	PUBLIC SERVICES	2,956	3,000	2,500	3,000	3,000	3,000	3,000	3,000

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Major Streets Revenues by Source

Revenue Code / Description	Department	FY 09	FY 10		FY 11	FY 12	FY 13	FY 14	FY 15
		Actual	Amended Budget	Estimate	Budget	Forecast			
694010 TRAFFIC SIGNALS - ACCIDENT BILLINGS	ENTERPRISE SERVICES	34,422	30,000	30,000	30,000	30,000	30,000	30,000	30,000
		37,867	33,000	32,500	33,000	33,000	33,000	33,000	33,000
	Grand Total:	\$13,280,444	\$12,757,507	\$12,607,007	\$12,278,835	\$12,225,363	\$12,171,891	\$12,103,419	\$12,034,947



**City of Grand Rapids, Michigan  
Parks and Recreation Fund  
Statement of Revenues by Source**

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Parks and Recreation Revenues by Source

Revenue Code / Description	Department	FY 09	FY 10		FY 11	FY 12	FY 13	FY 14	FY 15
		Actual	Amended Budget	Estimate	Budget	Forecast			
<b>FEDERAL GRANTS (500501)</b>									
501501 DEPT. OF THE INTERIOR	PUBLIC SERVICES		40,000	40,000	40,000	40,000	40,000	40,000	40,000
			40,000	40,000	40,000	40,000	40,000	40,000	40,000
<b>CHARGES FOR SERVICES (600)</b>									
607001 MISCELLANEOUS SERVICE FEES	PUBLIC SERVICES		1,693,645	1,776,006	1,774,454	1,774,454	1,774,954	1,774,954	1,774,954
607009 AFFIDAVIT FEES - CERTIFIED COPY	PUBLIC SERVICES		500	3,572	500	500	500	500	500
607063 PARKS - BILL/OTHER THAN DEPT.S	PUBLIC SERVICES		50,500	43,500	43,500	43,500	43,500	43,500	43,500
607066 COMMUNITY DEVELOPMENT SERVICES	PUBLIC SERVICES		133,439	133,866	133,866	133,866	133,866	133,866	133,866
607085 SPECIAL EVENT BILLINGS LABOR - PARKS	PUBLIC SERVICES		26,500						
642003 SALES - OTHER	PUBLIC SERVICES			90					
642009 SALE OF SCRAP MATERIAL	PUBLIC SERVICES		100	2,100	500	500	500	500	500
642017 PARKS - TREES	PUBLIC SERVICES			1,100					
642018 CONCESSIONS	PUBLIC SERVICES		13,300	1,000	500	500	500	500	500
651001 ADMISSIONS	PUBLIC SERVICES		25,250	35,000	31,000	31,000	32,000	32,000	32,000
651009 RECREATION REGISTRATION FEES	PUBLIC SERVICES		501,297	460,991	428,470	370,200	378,500	381,100	387,700
			2,444,531	2,457,225	2,412,790	2,354,520	2,364,320	2,366,920	2,373,520
<b>CONTRIBUTIONS FROM OTHER FUNDS (695)</b>									
699001 OPERATING TRANSFERS IN	PUBLIC SERVICES		5,176,255	4,900,871	3,930,374	3,757,306	3,914,998	4,081,621	4,266,536
			5,176,255	4,900,871	3,930,374	3,757,306	3,914,998	4,081,621	4,266,536
<b>RENTS AND ROYALTIES (664667)</b>									
667003 RENTALS - FACILITIES	PUBLIC SERVICES		8,650	4,400	2,400	2,400	2,400	2,400	2,400
			8,650	4,400	2,400	2,400	2,400	2,400	2,400
<b>MISCELLANEOUS (671)</b>									
675002 RESTRICTED CONTRIBUTIONS	PUBLIC SERVICES		146,303	127,500	334,500	12,500			
676007 REIMB. - MUSEUM CAPITAL CAMPAIGN	PUBLIC SERVICES			127	127	127	127	127	127
676017 MISCELLANEOUS TELEPHONE RECEIPTS	PUBLIC SERVICES		350	350	350	350	350	350	350
694004 CLAIMS/DAMAGE BILLINGS	PUBLIC SERVICES		1,500	1,500	1,500	1,500	1,500	1,500	1,500
694012 NON-SUFFICIENT FUNDS CHECK CHARGE	PUBLIC SERVICES			43					
			148,153	129,520	336,477	14,477	1,977	1,977	1,977
<b>Grand Total:</b>			<b>\$7,817,589</b>	<b>\$7,532,016</b>	<b>\$6,722,041</b>	<b>\$6,168,703</b>	<b>\$6,323,695</b>	<b>\$6,492,918</b>	<b>\$6,684,433</b>



**City of Grand Rapids, Michigan  
Refuse Collection and Disposal Fund  
Statement of Revenues by Source**

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Appendix A

Refuse Collection and Disposal Fund Revenues by Source

Revenue Code / Description	Department	FY 09	FY 10		FY 11	FY 12	FY 13	FY 14	FY 15
		Actual	Amended Budget	Estimate	Budget	Forecast			
<b>PROPERTY TAX (401402)</b>									
402001 REAL PROPERTY TAXES	TREASURER	6,620,197	7,115,428	7,034,664	6,964,876	7,210,142	7,490,499	7,713,397	7,946,389
402002 TAXES - ASSESSMENT CANCELED	TREASURER	(2,666)	(70,000)	(50,403)	(49,902)	(51,660)	(53,669)	(55,266)	(56,935)
402003 PERSONAL PROPERTY TAXES	TREASURER	541,700	624,054	616,058	609,946	631,425	655,978	675,498	695,902
402004 INDUSTRIAL/COMMERCIAL FACILITIES TAX	TREASURER	64,866	57,592	68,000	62,000	60,000	60,000	60,000	60,000
402005 PAYMENT IN LIEU OF TAXES	TREASURER	35,075	48,950	44,000	40,000	40,000	40,000	40,000	40,000
402006 INT/PENALTIES - DELINQUENT PROP. TAX	TREASURER	46,931	46,000	41,000	40,500	39,000	39,000	39,000	39,000
		<u>7,306,103</u>	<u>7,822,024</u>	<u>7,753,319</u>	<u>7,667,420</u>	<u>7,928,907</u>	<u>8,231,808</u>	<u>8,472,629</u>	<u>8,724,356</u>
<b>CHARGES FOR SERVICES (600)</b>									
607001 MISCELLANEOUS SERVICE FEES	PUBLIC SERVICES	80,088	138,000	100,000	105,510	108,675	111,935	115,293	118,752
621403 ADDRESSES - OTHER FEE	COMMUNITY DEVELOPMENT	116,446							
621502 NUISANCES - WEED REMOVAL REIMB.	COMMUNITY DEVELOPMENT		373,990	253,941	253,941	279,335	279,335	304,729	304,729
621506 NUISANCES - YARD - REFUSE CHARGE	COMMUNITY DEVELOPMENT	153,195							
642015 TRASH BAGS	PUBLIC SERVICES	1,510,247	1,728,831	1,551,486	1,644,820	1,808,820	1,808,820	1,808,820	1,808,820
642022 SALE OF LOGS	PUBLIC SERVICES	25							
642025 APPLIANCE STICKERS	PUBLIC SERVICES	11,036	19,531	15,600	14,300	14,300	14,300	14,300	14,300
642026 YARD BAGS	PUBLIC SERVICES	576,009	635,787	635,787	626,251	689,251	689,251	689,251	689,251
642027 TAGS	PUBLIC SERVICES	1,174,585	1,422,928	1,422,928	1,308,694	1,482,955	1,527,394	1,573,046	1,619,948
642028 BULK YARD WASTE TAGS	PUBLIC SERVICES	16,988	17,504	17,504	17,900	18,537	18,990	19,560	20,147
642030 OTHER PRODUCT SALES	PUBLIC SERVICES	466							
642031 BULK STICKERS	PUBLIC SERVICES	61,174	71,142	63,804	65,814	67,788	69,822	71,917	74,075
642033 RECYCLING CONTAINERS	PUBLIC SERVICES	1,145	828	828					
642034 YARD CART TAGS	PUBLIC SERVICES	77,041	67,018	67,018	71,424	71,424	71,424	71,424	71,424
642035 YARD WASTE CARTS	PUBLIC SERVICES	5,928	4,658	5,000	5,800	5,974	6,153	6,338	6,528
642036 REFUSE CART PROGRAM	PUBLIC SERVICES	1,249,123	1,125,156	1,125,156	1,160,373	1,276,373	1,276,373	1,276,373	1,276,373
		<u>5,033,496</u>	<u>5,605,373</u>	<u>5,259,052</u>	<u>5,274,827</u>	<u>5,823,432</u>	<u>5,873,797</u>	<u>5,951,051</u>	<u>6,004,347</u>
<b>INTEREST ON INVESTMENTS (664665)</b>									
665001 INTEREST ON INVESTMENT	TREASURER	156,107	140,000	98,250	98,250	173,850	249,450	264,550	264,550
665002 OTHER INTEREST INCOME	TREASURER	24							
		<u>156,131</u>	<u>140,000</u>	<u>98,250</u>	<u>98,250</u>	<u>173,850</u>	<u>249,450</u>	<u>264,550</u>	<u>264,550</u>
<b>MISCELLANEOUS (671)</b>									
676017 MISCELLANEOUS TELEPHONE RECEIPTS	PUBLIC SERVICES		25						
694002 CASH - OVER/UNDER	PUBLIC SERVICES	(20)							

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Refuse Collection and Disposal Fund Revenues by Source

Revenue Code / Description	Department	FY 09	FY 10		FY 11	FY 12	FY 13	FY 14	FY 15
		Actual	Amended Budget	Estimate	Budget	Forecast			
694012 NON-SUFFICIENT FUNDS CHECK CHARGE	PUBLIC SERVICES	(603)							
694014 MISCELLANEOUS OTHER	PUBLIC SERVICES	20							
		(603)	25						
<b>Grand Total:</b>		<b>\$12,495,127</b>	<b>\$13,567,422</b>	<b>\$13,110,621</b>	<b>\$13,040,497</b>	<b>\$13,926,189</b>	<b>\$14,355,055</b>	<b>\$14,688,230</b>	<b>\$14,993,253</b>



**City of Grand Rapids, Michigan  
Auto Parking System Fund  
Statement of Revenues by Source**

Appendix A  
Auto Parking System Revenues by Source

Revenue Code / Description	Department	FY 09	FY 10		FY 11	FY 12	FY 13	FY 14	FY 15
		Actual	Amended Budget	Estimate	Budget	Forecast			
<b>STATE GRANTS (500539)</b>									
539701 DEPT. OF ENVIRONMENTAL QUALITY	ENTERPRISE SERVICES		208,000						
			208,000						
<b>FEDERAL GRANTS (500501)</b>									
501201 DEPT. OF TRANSPORTATION	ENTERPRISE SERVICES				208,000				
					208,000				
<b>CHARGES FOR SERVICES (600)</b>									
607001 MISCELLANEOUS SERVICE FEES	ENTERPRISE SERVICES	16,325	1,720,000	17,000	21,000	21,000	21,000	21,000	21,000
607036 ADMINISTRATION SERVICES	ENTERPRISE SERVICES	585,466	890,627	650,213	85,500	79,600	90,900	94,100	97,500
652001 PKG FEES	ENTERPRISE SERVICES	315							
652002 PKG METERS	ENTERPRISE SERVICES	1,285,134	1,252,000	1,260,000	1,265,000	1,265,000	1,265,000	1,265,000	1,265,000
652003 RENTAL OF HOODED METERS	ENTERPRISE SERVICES	236,989	150,000	120,000	80,000	80,000	80,000	80,000	80,000
652004 PKG FEES - DAILY	ENTERPRISE SERVICES	1,568,706	1,503,483	1,888,938	2,687,841	2,866,884	3,048,985	3,071,328	3,077,365
652005 PKG FEES - MONTHLY	ENTERPRISE SERVICES	5,042,562	4,897,398	4,454,005	5,565,870	5,806,351	5,954,151	5,993,475	5,996,437
652006 PKG FEES - EVENT	ENTERPRISE SERVICES	1,737,878	1,791,000	1,536,763	2,013,958	2,023,094	2,065,739	2,076,434	2,082,699
652007 PKG FEES - DDA ARENA OPERATIONS	ENTERPRISE SERVICES	358							
652008 IN CAR METER PROGRAM	ENTERPRISE SERVICES	22,988	20,300	25,000	50,000	50,500	51,000	51,500	52,000
652009 PARKING	ENTERPRISE SERVICES	41,116	39,475	40,000	42,000	42,000	42,000	42,000	42,000
652010 PARKING FEES - TRANSFER TO OWNER	ENTERPRISE SERVICES	(676,069)	(784,018)	(829,411)	(871,479)	(891,767)	(907,141)	(916,197)	(1,089,488)
		<u>9,861,768</u>	<u>11,480,265</u>	<u>9,162,508</u>	<u>10,939,690</u>	<u>11,342,662</u>	<u>11,711,634</u>	<u>11,778,640</u>	<u>11,624,513</u>
<b>CONTRIBUTIONS FROM OTHER FUNDS (695)</b>									
698001 BOND PROCEEDS	ENTERPRISE SERVICES		9,305,000		9,305,000				
			9,305,000		9,305,000				
<b>INTEREST ON INVESTMENTS (664665)</b>									
665001 INTEREST ON INVESTMENT	ENTERPRISE SERVICES	29							
665001 INTEREST ON INVESTMENT	TREASURER	397,316	350,000	219,425	219,425	388,225	557,000	590,750	590,750
665002 OTHER INTEREST INCOME	TREASURER	15							

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Auto Parking System Revenues by Source

Revenue Code / Description	Department	FY 09	FY 10		FY 11	FY 12	FY 13	FY 14	FY 15
		Actual	Amended Budget	Estimate	Budget	Forecast			
		397,360	350,000	219,425	219,425	388,225	557,000	590,750	590,750
<b>RENTS AND ROYALTIES (664667)</b>									
667003 RENTALS - FACILITIES	ENTERPRISE SERVICES	93,693	110,644	104,626	104,626	106,719	108,853	111,033	113,251
		93,693	110,644	104,626	104,626	106,719	108,853	111,033	113,251
<b>MISCELLANEOUS (671)</b>									
673002 SALE OF FIXED ASSETS	ENTERPRISE SERVICES	1,896,880							
676017 MISCELLANEOUS TELEPHONE RECEIPTS	ENTERPRISE SERVICES	721							
694002 CASH - OVER/UNDER	ENTERPRISE SERVICES	(454)							
694003 RECOVERY/DEBTS CHARGED-OFF	ENTERPRISE SERVICES	1,076							
694004 CLAIMS/DAMAGE BILLINGS	ENTERPRISE SERVICES	885							
694012 NON-SUFFICIENT FUNDS CHECK CHARGE	ENTERPRISE SERVICES	(502)							
694014 MISCELLANEOUS OTHER	ENTERPRISE SERVICES	2,706							
		1,901,312							
<b>Grand Total:</b>		<b>\$12,254,133</b>	<b>\$21,453,909</b>	<b>\$9,486,559</b>	<b>\$20,776,741</b>	<b>\$11,837,606</b>	<b>\$12,377,487</b>	<b>\$12,480,423</b>	<b>\$12,328,514</b>



**City of Grand Rapids, Michigan  
Sewage Disposal System Fund  
Statement of Revenues by Source**

Appendix A

Appendix A  
Sewage Disposal System Revenues by Source

Revenue Code / Description	Department	FY 09	FY 10		FY 11	FY 12	FY 13	FY 14	FY 15
		Actual	Amended Budget	Estimate	Budget	Forecast			
<b>CHARGES FOR SERVICES (600)</b>									
607001 MISCELLANEOUS SERVICE FEES	ENTERPRISE SERVICES		10,000	10,000	10,000	10,000	10,000	10,000	10,000
607043 PRELIMINARY CONST - ENGINEERS	ENTERPRISE SERVICES	82,678	70,000	70,000	70,000	72,000	72,000	75,000	75,000
607054 ADA SEWAGE SERVICE CHG	ENTERPRISE SERVICES	638,588	704,976	745,677	1,094,478	1,404,471	1,474,694	1,518,935	1,564,503
607055 RETAIL SEWAGE SERVICE CHG	ENTERPRISE SERVICES	39,193,269	48,869,846	43,973,724	48,727,412	51,163,782	53,721,971	55,333,630	56,993,639
607056 WYOMING SEWAGE SERVICE CHG	ENTERPRISE SERVICES	84,609	75,000	85,000	85,000	87,550	90,177	92,882	95,668
607057 INDUSTRIAL DISCHARGE AUTHORIZATION	ENTERPRISE SERVICES	35,486	50,000	40,600	42,000	43,000	44,000	45,000	46,000
607058 NORTH KENT SEWAGE SERVICE CHG	ENTERPRISE SERVICES	793,755							
607059 SEWAGE CONNECTION FEES	ENTERPRISE SERVICES	627,908	900,000	539,000	600,000	618,000	636,540	655,636	675,305
607060 E GRAND RAPIDS SEWAGE SERVICE CHG	ENTERPRISE SERVICES	751,861	827,032	778,046	822,676	863,810	907,001	934,211	962,237
607061 SEWAGE FRONT FOOTAGE	ENTERPRISE SERVICES	104,112	175,000	67,000	100,000	103,000	106,090	109,273	112,551
607062 GAINES TWP SEWAGE SERVICE CHG	ENTERPRISE SERVICES	159,856	180,622	164,973	163,628	171,809	180,399	185,811	191,385
607074 SEWAGE SURCHARGE	ENTERPRISE SERVICES	1,158,864	1,236,000	1,246,493	1,284,000	1,322,000	1,362,000	1,403,000	1,445,000
607096 ENGINEERING COPY PROCESSING SERVICE	ENTERPRISE SERVICES	350							
607114 MEIJER-ALGOMA SERVICE	ENTERPRISE SERVICES	1,919							
642009 SALE OF SCRAP MATERIAL	ENTERPRISE SERVICES	(356)		2,961					
642018 CONCESSIONS	ENTERPRISE SERVICES	(78)							
642019 INVENTORY WITHDRAWALS (SALES)	ENTERPRISE SERVICES	18,965		2,545					
642030 OTHER PRODUCT SALES	ENTERPRISE SERVICES	396							
		<u>43,652,182</u>	<u>53,098,476</u>	<u>47,726,019</u>	<u>52,999,194</u>	<u>55,859,422</u>	<u>58,604,872</u>	<u>60,363,378</u>	<u>62,171,288</u>
<b>CONTRIBUTIONS FROM OTHER FUNDS (695)</b>									
698001 BOND PROCEEDS	ENTERPRISE SERVICES		40,736,915	75,022,271	36,428,000	9,495,000	16,550,000	11,050,000	32,495,000
699001 OPERATING TRANSFERS IN	ENTERPRISE SERVICES		90,139						
			<u>40,827,054</u>	<u>75,022,271</u>	<u>36,428,000</u>	<u>9,495,000</u>	<u>16,550,000</u>	<u>11,050,000</u>	<u>32,495,000</u>
<b>INTEREST ON INVESTMENTS (664665)</b>									
665001 INTEREST ON INVESTMENT	ENTERPRISE SERVICES	916,225	765,555						
665001 INTEREST ON INVESTMENT	TREASURER	452,811	382,500	203,400	203,400	359,850	516,325	547,600	547,600

Appendix A

Sewage Disposal System Revenues by Source

Revenue Code / Description	Department	FY 09	FY 10		FY 11	FY 12	FY 13	FY 14	FY 15	
		Actual	Amended Budget	Estimate	Budget	Forecast				
665002 OTHER INTEREST INCOME	ENTERPRISE SERVICES	18,048	6,000	6,000	6,000	6,000	6,000	6,000	6,000	
665002 OTHER INTEREST INCOME	TREASURER	39								
		<u>1,387,123</u>	<u>1,154,055</u>	<u>209,400</u>	<u>209,400</u>	<u>365,850</u>	<u>522,325</u>	<u>553,600</u>	<u>553,600</u>	
<b>LICENSES AND PERMITS (450)</b>										
476009 INDUSTRIAL PRETREATMENT PERMITS	ENTERPRISE SERVICES	49,143	64,000	59,000	64,000	60,000	60,000	60,000	60,000	
		<u>49,143</u>	<u>64,000</u>	<u>59,000</u>	<u>64,000</u>	<u>60,000</u>	<u>60,000</u>	<u>60,000</u>	<u>60,000</u>	
<b>MISCELLANEOUS (671)</b>										
672001 SPECIAL ASSESSMENTS	ENTERPRISE SERVICES	(550)								
672002 INT/PENALTIES ON SPEC ASSM/CONTR	ENTERPRISE SERVICES	18,144	25,000	20,000	20,000	20,400	20,808	21,224	21,648	
675002 RESTRICTED CONTRIBUTIONS	ENTERPRISE SERVICES	(42,384)								
675003 CONTRIBUTED CAPITAL	ENTERPRISE SERVICES	809,343								
676001 REFUNDS - EXPENDITURES	ENTERPRISE SERVICES	19,640	10,000	10,000	10,000	10,000	10,000	10,000	10,000	
676007 REIMB. - MUSEUM CAPITAL CAMPAIGN	ENTERPRISE SERVICES	33,316	378,432	1,380,000	704,000	725,000	750,000	800,000	850,000	
676017 MISCELLANEOUS TELEPHONE RECEIPTS	ENTERPRISE SERVICES	170	600	340	400	400	400	400	400	
694012 NON-SUFFICIENT FUNDS CHECK CHARGE	ENTERPRISE SERVICES	51,721		50,000						
694014 MISCELLANEOUS OTHER	ENTERPRISE SERVICES	10,627	10,000	12,000	12,000	12,240	12,485	12,735	12,990	
		<u>900,027</u>	<u>424,032</u>	<u>1,472,340</u>	<u>746,400</u>	<u>768,040</u>	<u>793,693</u>	<u>844,359</u>	<u>895,038</u>	
	Grand Total:	<u>\$45,988,475</u>	<u>\$95,567,617</u>	<u>\$124,489,030</u>	<u>\$90,446,994</u>	<u>\$66,548,312</u>	<u>\$76,530,890</u>	<u>\$72,871,337</u>	<u>\$96,174,926</u>	



**City of Grand Rapids, Michigan  
Water Supply System Fund  
Statement of Revenues by Source**

Appendix A

Appendix A  
Water Supply System Revenues by Source

Revenue Code / Description	Department	FY 09	FY 10		FY 11	FY 12	FY 13	FY 14	FY 15	
		Actual	Amended Budget	Estimate	Budget	Forecast				
<b>CHARGES FOR SERVICES (600)</b>										
607001	MISCELLANEOUS SERVICE FEES	ENTERPRISE SERVICES	(3,420)	10,000	31,628	10,000	10,200	10,404	10,612	10,824
607027	INSPECTION FEES - UTILITIES	ENTERPRISE SERVICES	32,840	40,000	33,700	35,000	36,050	37,132	38,246	39,393
607034	MONTHLY STATEMENT SERVICE FEES	ENTERPRISE SERVICES	205,451	220,000	214,300	220,000	226,600	233,398	240,400	247,612
607043	PRELIMINARY CONST - ENGINEERS	ENTERPRISE SERVICES	82,678	70,000	70,000	70,000	72,000	72,000	75,000	75,000
607048	FIRE HYDRANT BILLINGS	ENTERPRISE SERVICES	57,160	80,000	61,424	70,000	72,100	74,263	76,491	78,786
607049	SERVICES FOR CONTRACTORS	ENTERPRISE SERVICES	50,066	50,000	50,000	50,000	51,500	53,045	54,636	56,275
607051	WATER FRONT FOOTAGE	ENTERPRISE SERVICES	126,645	160,000	137,300	150,000	154,500	159,135	163,909	168,826
607052	METER SETTING FEES	ENTERPRISE SERVICES	10,815	20,000	11,800	13,000	13,390	13,792	14,206	14,632
607053	INTEGRATED WATER CONNECTION	ENTERPRISE SERVICES	676,881	1,100,000	772,000	800,000	824,000	848,720	874,182	900,407
642008	OTTAWA COUNTY WATER SALES	ENTERPRISE SERVICES	1,110,034	1,164,456	1,149,316	1,265,102	1,341,008	1,408,058	1,478,461	1,552,384
642009	SALE OF SCRAP MATERIAL	ENTERPRISE SERVICES	6,125		457					
642011	RETAIL METERED WATER SALES	ENTERPRISE SERVICES	34,340,866	37,742,432	35,177,574	38,335,864	40,636,016	42,667,816	44,801,207	47,041,268
642012	E GRAND RAPIDS WATER SALES	ENTERPRISE SERVICES	838,607	980,997	907,892	975,898	1,034,452	1,086,175	1,140,484	1,197,508
642013	WYOMING WATER SALES	ENTERPRISE SERVICES	56,356	10,000	12,798	12,000	12,360	12,731	13,113	13,506
642021	ADA WATER SALES	ENTERPRISE SERVICES	1,260,950	1,385,651	1,328,721	1,445,143	1,531,852	1,608,445	1,688,867	1,773,310
642024	UNMETERED WATER SALES	ENTERPRISE SERVICES	47,789	55,000	45,500	50,000	52,000	54,080	56,243	58,493
			<u>38,899,843</u>	<u>43,088,536</u>	<u>40,004,410</u>	<u>43,502,007</u>	<u>46,068,028</u>	<u>48,339,194</u>	<u>50,726,057</u>	<u>53,228,224</u>
<b>CONTRIBUTIONS FROM OTHER FUNDS (695)</b>										
698001	BOND PROCEEDS	ENTERPRISE SERVICES		6,253,624	25,148,579	11,105,000	10,485,000	13,975,000	7,650,000	12,350,000
699001	OPERATING TRANSFERS IN	ENTERPRISE SERVICES	1,936,129	1,801,012	2,150,774	2,211,513	2,273,093	2,368,831	2,502,299	2,646,477
			<u>1,936,129</u>	<u>8,054,636</u>	<u>27,299,353</u>	<u>13,316,513</u>	<u>12,758,093</u>	<u>16,343,831</u>	<u>10,152,299</u>	<u>14,996,477</u>
<b>INTEREST ON INVESTMENTS (664665)</b>										
665001	INTEREST ON INVESTMENT	ENTERPRISE SERVICES	105,170	(1)						
665001	INTEREST ON INVESTMENT	TREASURER	601,666	450,000	261,775	261,775	463,125	664,475	704,750	704,750
665002	OTHER INTEREST INCOME	ENTERPRISE SERVICES	40,270	10,000	10,000	10,000	10,000	10,000	10,000	10,000
665002	OTHER INTEREST INCOME	TREASURER	98							

Appendix A

Water Supply System Revenues by Source

Revenue Code / Description	Department	FY 09	FY 10		FY 11	FY 12	FY 13	FY 14	FY 15
		Actual	Amended Budget	Estimate	Budget	Forecast			
		747,204	459,999	271,775	271,775	473,125	674,475	714,750	714,750
<b>FINES AND FORFEITURES (655)</b>									
659002 WATER PENALTIES	ENTERPRISE SERVICES	1,224,162	1,190,000	1,237,600	1,200,000	1,236,000	1,273,080	1,311,272	1,350,610
		1,224,162	1,190,000	1,237,600	1,200,000	1,236,000	1,273,080	1,311,272	1,350,610
<b>LICENSES AND PERMITS (450)</b>									
451006 CONTRACTOR UNDERGROUND LICENSE	ENTERPRISE SERVICES	7,560	10,000	8,220	10,000	10,200	10,404	10,612	10,824
476012 TAPPING PERMITS	ENTERPRISE SERVICES	3,380	10,000	6,400	10,000	10,000	10,000	10,000	10,000
		10,940	20,000	14,620	20,000	20,200	20,404	20,612	20,824
<b>RENTS AND ROYALTIES (664667)</b>									
667003 RENTALS - FACILITIES	ENTERPRISE SERVICES	570,069	639,000	560,330	570,730	585,330	585,330	616,631	626,922
		570,069	639,000	560,330	570,730	585,330	585,330	616,631	626,922
<b>MISCELLANEOUS (671)</b>									
672002 INT/PENALTIES ON SPEC ASSM/CONTR	ENTERPRISE SERVICES	29,034	20,000	11,800	20,000	20,600	21,218	21,855	22,511
673001 PROPERTY SALES	ENTERPRISE SERVICES	557,010							
673002 SALE OF FIXED ASSETS	ENTERPRISE SERVICES	(347,901)							
675003 CONTRIBUTED CAPITAL	ENTERPRISE SERVICES	596,649							
676001 REFUNDS - EXPENDITURES	ENTERPRISE SERVICES	21,310							
676007 REIMB. - MUSEUM CAPITAL CAMPAIGN	ENTERPRISE SERVICES	125							
676017 MISCELLANEOUS TELEPHONE RECEIPTS	ENTERPRISE SERVICES	41	1,000		1,000	1,030	1,061	1,093	1,126
694002 CASH - OVER/UNDER	ENTERPRISE SERVICES	(39)							
694004 CLAIMS/DAMAGE BILLINGS	ENTERPRISE SERVICES	21,074	15,000	8,100	15,000	15,300	15,606	15,918	16,236
694012 NON-SUFFICIENT FUNDS CHECK CHARGE	ENTERPRISE SERVICES	(49,116)		(50,000)					
694014 MISCELLANEOUS OTHER	ENTERPRISE SERVICES	4,936		5,000					
		833,123	36,000	(25,100)	36,000	36,930	37,885	38,866	39,873
<b>Grand Total:</b>		<b>\$44,221,470</b>	<b>\$53,488,171</b>	<b>\$69,362,988</b>	<b>\$58,917,025</b>	<b>\$61,177,706</b>	<b>\$67,274,199</b>	<b>\$63,580,487</b>	<b>\$70,977,680</b>



**City of Grand Rapids, Michigan  
General Operating Fund  
Statement of Revenues by Department**

Appendix B

Appendix B

General Operating Fund Revenues by Department

Revenue Code / Description	Revenue Group	FY 09	FY 10		FY 11	FY 12	FY 13	FY 14	FY 15
		Actual	Amended Budget	Estimate	Budget	Forecast			
<b>ADMINISTRATIVE SERVICES</b>									
580001 LOCAL GOVERNMENT REVENUES	LOCAL GOVT CONTRIBUTIONS (5005)			35,688	36,235	37,333	38,484	39,691	40,315
607001 MISCELLANEOUS SERVICE FEES	CHARGES FOR SERVICES (600)				52,200	52,200	52,200	52,200	52,200
694014 MISCELLANEOUS OTHER	MISCELLANEOUS (671)	39							
		<u>39</u>		<u>35,688</u>	<u>88,435</u>	<u>89,533</u>	<u>90,684</u>	<u>91,891</u>	<u>92,515</u>
<b>ATTORNEY</b>									
607001 MISCELLANEOUS SERVICE FEES	CHARGES FOR SERVICES (600)	4,002							
676001 REFUNDS - EXPENDITURES	MISCELLANEOUS (671)	13,160	25,000	25,000	12,000	12,000	12,000	12,000	12,000
		<u>17,162</u>	<u>25,000</u>	<u>25,000</u>	<u>12,000</u>	<u>12,000</u>	<u>12,000</u>	<u>12,000</u>	<u>12,000</u>
<b>CLERK</b>									
451001 MISCELLANEOUS LICENSES	LICENSES AND PERMITS (450)	178,827	170,000	170,000	175,000	175,000	180,000	180,000	185,000
574004 LIQUOR LICENSES	STATE SHARED REVENUES (500574)	143,949	157,000	157,000					
607001 MISCELLANEOUS SERVICE FEES	CHARGES FOR SERVICES (600)	(407)	2,500	2,500	2,500	2,500	2,500	2,500	2,500
607018 PROCESSING FEES	CHARGES FOR SERVICES (600)	25,046	33,000	33,000	33,000	33,500	33,500	34,000	34,000
676001 REFUNDS - EXPENDITURES	MISCELLANEOUS (671)	307							
676016 REIMB. - GR PUBLIC SCHOOLS	MISCELLANEOUS (671)	75,320	104,819	92,590	90,698	93,091	93,641	96,034	96,034
		<u>423,042</u>	<u>467,319</u>	<u>455,090</u>	<u>301,198</u>	<u>304,091</u>	<u>309,641</u>	<u>312,534</u>	<u>317,534</u>
<b>COMMUNITY DEVELOPMENT</b>									
501101 DEPT. OF JUSTICE	FEDERAL GRANTS (500501)	251,507							
607036 ADMINISTRATION SERVICES	CHARGES FOR SERVICES (600)	33,090	142,092	10,000					
607066 COMMUNITY DEVELOPMENT SERVICES	CHARGES FOR SERVICES (600)	817,310	1,027,909	800,000	1,436,467	850,000	850,000	850,000	850,000
607097 PHOTOCOPY FEES	CHARGES FOR SERVICES (600)	43	800	100	100	100	100	100	100
621001 HOUSING - MULTI-FAMILY CERT.	CHARGES FOR SERVICES (600)	220,150	27,000						
621002 HOUSING - CDTA TWO-FAMILY CERT.	CHARGES FOR SERVICES (600)	48,865							
621003 HOUSING-ONE/TWO-FAMILY CERT & RECERT	CHARGES FOR SERVICES (600)		3,920	4,000					
621005 HOUSING - NTR-INITIAL ORDER	CHARGES FOR SERVICES (600)	94,022	50,000						
621007 HOUSING - OTHER HOUSING FEE	CHARGES FOR SERVICES (600)	61,543	690,734	526,121					
621008 HOUSING - HOUSING APPEAL FEE	CHARGES FOR SERVICES (600)	3,835	5,017	3,720	3,720	4,092	4,092	4,464	4,464
621009 HOUSING - VACANT AND ABANDONED FEES	CHARGES FOR SERVICES (600)	27,156							
621403 ADDRESSES - OTHER FEE	CHARGES FOR SERVICES (600)	163,471							
621501 NUISANCES - RELOCATION REIMB.	CHARGES FOR SERVICES (600)	1,360							
621502 NUISANCES - WEED REMOVAL REIMB.	CHARGES FOR SERVICES (600)		505,500	258,037	258,037	283,841	283,841	309,644	309,644
621503 NUISANCES - ABANDONED CAR REIMB.	CHARGES FOR SERVICES (600)	3,565							

General Operating Fund

Appendix B

General Operating Fund Revenues by Department

Revenue Code / Description	Revenue Group	FY 09	FY 10		FY 11	FY 12	FY 13	FY 14	FY 15
		Actual	Amended Budget	Estimate	Budget	Forecast			
621504 NUISANCES - DEMOLITION REIMB.	CHARGES FOR SERVICES (600)	32,686	49,953	19,999	642,242	706,467	706,467	770,690	770,690
621505 NUISANCES - SECURING REIMB.	CHARGES FOR SERVICES (600)	57,545							
621506 NUISANCES - YARD - REFUSE CHARGE	CHARGES FOR SERVICES (600)	146,284							
665001 INTEREST ON INVESTMENT	INTEREST ON INVESTMENTS (664665)	176	176	176					
665002 OTHER INTEREST INCOME	INTEREST ON INVESTMENTS (664665)	2,929	26,078	26,078					
676001 REFUNDS - EXPENDITURES	MISCELLANEOUS (671)	1,028							
676017 MISCELLANEOUS TELEPHONE RECEIPTS	MISCELLANEOUS (671)	109							
694014 MISCELLANEOUS OTHER	MISCELLANEOUS (671)	22							
699001 OPERATING TRANSFERS IN	CONTRIBUTIONS FROM OTHER FUND	62,653	80,000	219,529					
		<u>2,029,349</u>	<u>2,609,179</u>	<u>1,867,760</u>	<u>2,340,566</u>	<u>1,844,500</u>	<u>1,844,500</u>	<u>1,934,898</u>	<u>1,934,898</u>
<b>COMPROLLERS</b>									
607037 ADMINISTRATIVE SRVC - GARNISHMENTS	CHARGES FOR SERVICES (600)	648	250	350	350	350	350	350	350
676001 REFUNDS - EXPENDITURES	MISCELLANEOUS (671)	3,318							
676007 REIMB. - MUSEUM CAPITAL CAMPAIGN	MISCELLANEOUS (671)			600	600	600	600	600	600
694002 CASH - OVER/UNDER	MISCELLANEOUS (671)	(88)							
694014 MISCELLANEOUS OTHER	MISCELLANEOUS (671)	2,176		20					
		<u>6,054</u>	<u>250</u>	<u>970</u>	<u>950</u>	<u>950</u>	<u>950</u>	<u>950</u>	<u>950</u>
<b>DESIGN &amp; DEVELOPMENT</b>									
476006 MISCELLANEOUS PERMITS	LICENSES AND PERMITS (450)	31,033	41,500	41,500	42,700	44,025	45,350	46,675	48,000
607001 MISCELLANEOUS SERVICE FEES	CHARGES FOR SERVICES (600)	98,697	110,337	100,337	107,837	108,337	108,837	109,337	109,837
607018 PROCESSING FEES	CHARGES FOR SERVICES (600)	22,339	15,000	6,592	7,000	7,000	7,000	7,000	7,000
607024 PLANNING COMMISSION REVIEW FEES	CHARGES FOR SERVICES (600)	70,950	98,350	55,000	55,000	57,750	60,500	63,250	66,000
607026 IND/COMM FACILITY EXEMPT FEES	CHARGES FOR SERVICES (600)		3,000	24,000	17,500	3,000	3,000	3,000	3,000
607029 SOIL EROSION FILLING FEES	CHARGES FOR SERVICES (600)	3,727	31,250	5,000	5,000	5,150	5,300	5,450	5,600
607036 ADMINISTRATION SERVICES	CHARGES FOR SERVICES (600)	4,318	5,750	5,750	5,750	6,000	6,250	6,500	6,750
607097 PHOTOCOPY FEES	CHARGES FOR SERVICES (600)	9							
607113 NEZ APPLICATION FEE	CHARGES FOR SERVICES (600)	300	750	400	300	300	300	300	300
621104 ZONING,NOISE,PKG - OTHER FEE	CHARGES FOR SERVICES (600)	5,305	3,250	5,000	5,000	5,150	5,300	5,450	5,600
621105 ZONING,NOISE,PKG-APPEAL FEE	CHARGES FOR SERVICES (600)	12,220	14,900	15,000	15,000	15,750	16,500	17,250	18,000
621204 HISTORIC PRES. - OTHER FEE	CHARGES FOR SERVICES (600)	215	500	500	500	500	500	500	500
621403 ADDRESSES - OTHER FEE	CHARGES FOR SERVICES (600)	(1,400)							
675002 RESTRICTED CONTRIBUTIONS	MISCELLANEOUS (671)	75,784	78,623	77,573	40,000	40,000	40,000	40,000	40,000
676017 MISCELLANEOUS TELEPHONE RECEIPTS	MISCELLANEOUS (671)	98							
694014 MISCELLANEOUS OTHER	MISCELLANEOUS (671)	15,000							
		<u>338,595</u>	<u>403,210</u>	<u>336,652</u>	<u>301,587</u>	<u>292,962</u>	<u>298,837</u>	<u>304,712</u>	<u>310,587</u>
<b>ENTERPRISE SERVICES</b>									
476011 TEMPORARY STREET CLOSING PERMITS	LICENSES AND PERMITS (450)		55,000	55,000					
476014 TEMPORARY OCCUPANCY PERMITS	LICENSES AND PERMITS (450)								

Appendix B

General Operating Fund Revenues by Department

Revenue Code / Description	Revenue Group	FY 09	FY 10		FY 11	FY 12	FY 13	FY 14	FY 15	
		Actual	Amended Budget	Estimate	Budget	Forecast				
476024 LUDS PERMITS	LICENSES AND PERMITS (450)	93,071	28,350	36,344	37,000	37,740	38,495	39,265	40,050	
539501 DEPT. OF NATURAL RESOURCES	STATE GRANTS (500539)	4,080								
539701 DEPT. OF ENVIRONMENTAL QUALITY	STATE GRANTS (500539)	219,919	245,112	245,112	245,112	253,691	262,570	271,760	281,272	
607001 MISCELLANEOUS SERVICE FEES	CHARGES FOR SERVICES (600)	699	45,000	45,000						
607029 SOIL EROSION FILLING FEES	CHARGES FOR SERVICES (600)	19,433	116,385	111,304	117,115	119,457	121,846	124,283	126,769	
607043 PRELIMINARY CONST - ENGINEERS	CHARGES FOR SERVICES (600)		20,000	20,000						
607068 MATERIAL - SERVICES	CHARGES FOR SERVICES (600)	243								
607098 STREET/EXPRESSWAY LIGHTING MAINT.	CHARGES FOR SERVICES (600)	7,562	45,000	45,000	36,000	36,000	38,000	38,000	38,000	
607100 STREET LIGHTING SERVICES	CHARGES FOR SERVICES (600)	544,816	160,000	160,000	275,000	275,000	275,000	275,000	275,000	
607101 STREET LIGHTIN-CATV APPL/POLE RENTAL	CHARGES FOR SERVICES (600)	68,050	35,000	35,000	35,000	35,000	35,000	35,000	35,000	
621403 ADDRESSES - OTHER FEE	CHARGES FOR SERVICES (600)	17,790								
621601 LUDS ENFORCEMENT FEES	CHARGES FOR SERVICES (600)	23,950	54,150	21,440	40,350	41,157	41,980	42,820	43,676	
642009 SALE OF SCRAP MATERIAL	CHARGES FOR SERVICES (600)	5,986	1,200	1,200	1,200	1,200	1,200	1,200	1,200	
642010 ELECTRIC POWER DIST/GAS AGGREGATION	CHARGES FOR SERVICES (600)	983,056	844,000	844,000	800,000	848,000	898,880	952,813	1,009,982	
652004 PKG FEES - DAILY	CHARGES FOR SERVICES (600)	482,593	497,893	522,600						
652005 PKG FEES - MONTHLY	CHARGES FOR SERVICES (600)	930,074	944,556	845,816						
652006 PKG FEES - EVENT	CHARGES FOR SERVICES (600)	415,254	449,896	385,000						
667003 RENTALS - FACILITIES	RENTS AND ROYALTIES (664667)	22,000	22,000	22,000						
675002 RESTRICTED CONTRIBUTIONS	MISCELLANEOUS (671)		3,600							
694002 CASH - OVER/UNDER	MISCELLANEOUS (671)	(1,478)								
694004 CLAIMS/DAMAGE BILLINGS	MISCELLANEOUS (671)	62,507	40,000	40,000	45,000	45,000	45,000	45,000	45,000	
		<u>3,899,605</u>	<u>3,607,142</u>	<u>3,434,816</u>	<u>1,631,777</u>	<u>1,692,245</u>	<u>1,757,971</u>	<u>1,825,141</u>	<u>1,895,949</u>	
<b>EXECUTIVE OFFICE</b>										
574002 SALES & USE TAX	STATE SHARED REVENUES (500574)	21,665,044	19,268,890	18,908,015						
580001 LOCAL GOVERNMENT REVENUES	LOCAL GOVT CONTRIBUTIONS (5005)	35,685	35,688							
607001 MISCELLANEOUS SERVICE FEES	CHARGES FOR SERVICES (600)	71,136								
607041 MARRIAGE CEREMONIES	CHARGES FOR SERVICES (600)	550	300	300	300	300	300	300	300	
651001 ADMISSIONS	CHARGES FOR SERVICES (600)	11,360								
676017 MISCELLANEOUS TELEPHONE RECEIPTS	MISCELLANEOUS (671)	25								
699001 OPERATING TRANSFERS IN	CONTRIBUTIONS FROM OTHER FUND	6,848,275	7,199,254	7,199,254						
		<u>28,632,075</u>	<u>26,504,132</u>	<u>26,107,569</u>	<u>300</u>	<u>300</u>	<u>300</u>	<u>300</u>	<u>300</u>	
<b>FIRE</b>										
501202 DEPT. OF TRANSPORTATION - PASS THRU	FEDERAL GRANTS (500501)	1,907								
574006 FIRE PROTECTION - STATE OWNED BLDGS.	STATE SHARED REVENUES (500574)	263,422	225,000	237,374	237,000	248,850	261,293	274,357	288,075	
607001 MISCELLANEOUS SERVICE FEES	CHARGES FOR SERVICES (600)	230,700	342,500	301,000	312,000	324,600	337,741	351,445	365,730	
607042 FIRE HYDRANT SERVICE CHGS	CHARGES FOR SERVICES (600)	417,240	438,102	438,102	460,007	483,007	507,157	532,515	559,141	
621403 ADDRESSES - OTHER FEE	CHARGES FOR SERVICES (600)	14,008								
665001 INTEREST ON INVESTMENT	INTEREST ON INVESTMENTS (664665)	3,497								
676001 REFUNDS - EXPENDITURES	MISCELLANEOUS (671)	4,084								

General Operating Fund

Appendix B

General Operating Fund Revenues by Department

Revenue Code / Description	Revenue Group	FY 09	FY 10		FY 11	FY 12	FY 13	FY 14	FY 15
		Actual	Amended Budget	Estimate	Budget	Forecast			
676017 MISCELLANEOUS TELEPHONE RECEIPTS	MISCELLANEOUS (671)	350							
694012 NON-SUFFICIENT FUNDS CHECK CHARGE	MISCELLANEOUS (671)	(83)							
		<u>935,125</u>	<u>1,005,602</u>	<u>976,476</u>	<u>1,009,007</u>	<u>1,056,457</u>	<u>1,106,191</u>	<u>1,158,317</u>	<u>1,212,946</u>
<b>FISCAL SERVICES</b>									
574002 SALES & USE TAX	STATE SHARED REVENUES (500574)				18,151,695	18,151,695	18,151,695	18,151,695	18,151,695
607001 MISCELLANEOUS SERVICE FEES	CHARGES FOR SERVICES (600)	3,409,320	3,528,636	3,528,636	3,535,098	3,568,389	3,583,268	3,595,246	3,607,583
607078 TCI CABLEVISION FEE	CHARGES FOR SERVICES (600)	1,686,132	1,623,732	1,845,217	1,900,574	1,938,585	1,977,357	2,016,904	2,057,242
642002 AUCTION SALES	CHARGES FOR SERVICES (600)	32,414	20,000	20,000					
642003 SALES - OTHER	CHARGES FOR SERVICES (600)	1,059	1,300	1,300	1,300	1,300	1,300	1,300	1,300
675002 RESTRICTED CONTRIBUTIONS	MISCELLANEOUS (671)	8,050	10,000	10,000	10,000	10,000	10,000	10,000	10,000
676001 REFUNDS - EXPENDITURES	MISCELLANEOUS (671)	203	3,020	1,000	1,000	1,000	1,000	1,000	1,000
676017 MISCELLANEOUS TELEPHONE RECEIPTS	MISCELLANEOUS (671)	1	1						
699001 OPERATING TRANSFERS IN	CONTRIBUTIONS FROM OTHER FUND	3,370,196	2,883,739	2,055,444	8,661,608	7,567,281	7,746,044	8,068,363	8,253,800
		<u>8,507,375</u>	<u>8,070,428</u>	<u>7,461,597</u>	<u>32,261,275</u>	<u>31,238,250</u>	<u>31,470,664</u>	<u>31,844,508</u>	<u>32,082,620</u>
<b>HUMAN RESOURCES</b>									
676017 MISCELLANEOUS TELEPHONE RECEIPTS	MISCELLANEOUS (671)	59							
694008 FLOAT LOAN REPAYMENTS	MISCELLANEOUS (671)	6,579							
694014 MISCELLANEOUS OTHER	MISCELLANEOUS (671)	1,380							
694015 GRANT REVENUE - YEAR END ADJUSTMENT	MISCELLANEOUS (671)	354							
		<u>8,372</u>							
<b>POLICE</b>									
476006 MISCELLANEOUS PERMITS	LICENSES AND PERMITS (450)	18,092	15,000	25,543	30,000	25,000	25,000	25,000	25,000
476015 ALCOHOL PERMITS	LICENSES AND PERMITS (450)	840	1,000	1,100	1,100	1,100	1,100	1,100	1,100
476018 ALARM PERMITS	LICENSES AND PERMITS (450)	10,638	10,300	10,000	10,000	10,000	10,000	10,000	10,000
501101 DEPT. OF JUSTICE	FEDERAL GRANTS (500501)	328,933	3,477,540	3,249,679					
501102 DEPT. OF JUSTICE - PASS THRU	FEDERAL GRANTS (500501)	385,659	336,000	209,707					
501201 DEPT. OF TRANSPORTATION	FEDERAL GRANTS (500501)	91,010	17,166	17,166					
539101 DEPT. OF JUSTICE	STATE GRANTS (500539)	147,398	156,203	66,633					
574004 LIQUOR LICENSES	STATE SHARED REVENUES (500574)				157,000	157,000	157,000	157,000	157,000
580002 KENT COUNTY - MISC. CONTRACTS	LOCAL GOVT CONTRIBUTIONS (5005)	250,867	246,650	128,006					
580003 PROGRAM CONTRIBUTIONS	LOCAL GOVT CONTRIBUTIONS (5005)	213,171		132,036					
607001 MISCELLANEOUS SERVICE FEES	CHARGES FOR SERVICES (600)	7,505	218,000	400	700				
607018 PROCESSING FEES	CHARGES FOR SERVICES (600)	860	590	1,800	1,800	1,800	1,800	1,800	1,800
607020 COURT TRIAL FEES	CHARGES FOR SERVICES (600)	93							
607070 BAGS & TAGS SERVICES	CHARGES FOR SERVICES (600)	41,800	50,000	46,000	46,000	46,000	46,000	46,000	46,000
607071 IMPOUND FINES - CIVIL/DISTRICT COURT	CHARGES FOR SERVICES (600)	1,185							
607073 POLICE RECORDS/REPROC FEES	CHARGES FOR SERVICES (600)	89,779	110,350	93,000	110,000	110,000	110,000	110,000	110,000
607077 POLICE - VEHICLE STORAGE FACILITY FE	CHARGES FOR SERVICES (600)	4,192	5,000	417					

General Operating Fund

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General Operating Fund Revenues by Department

Revenue Code / Description	Revenue Group	FY 09	FY 10		FY 11	FY 12	FY 13	FY 14	FY 15	
		Actual	Amended Budget	Estimate	Budget	Forecast				
607084 DDA SERVICES	CHARGES FOR SERVICES (600)	94,750	94,750	99,226	104,462	104,462	104,462	104,462	104,462	
607085 SPECIAL EVENT BILLINGS LABOR - PARKS	CHARGES FOR SERVICES (600)	21,248	20,000	14,071	27,281	14,000	14,000	14,000	14,000	
651003 SPECIAL EVENT FEES	CHARGES FOR SERVICES (600)	218,088	240,000	240,000	240,000	240,000	240,000	240,000	240,000	
652006 PKG FEES - EVENT	CHARGES FOR SERVICES (600)	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	
656001 PKG FINES	FINES AND FORFEITURES (655)	399,745	445,000	370,000	370,000	370,000	370,000	370,000	370,000	
667001 RENTALS - EQUIPMENT	RENTS AND ROYALTIES (664667)	29,111	39,000	40,000	45,000	40,000	40,000	40,000	40,000	
667003 RENTALS - FACILITIES	RENTS AND ROYALTIES (664667)	24,195	13,000	14,000	24,000	14,000	14,000	14,000	14,000	
675002 RESTRICTED CONTRIBUTIONS	MISCELLANEOUS (671)	4,980								
676001 REFUNDS - EXPENDITURES	MISCELLANEOUS (671)	313,707	325,000	350,000	300,000	300,000	300,000	300,000	300,000	
676007 REIMB. - MUSEUM CAPITAL CAMPAIGN	MISCELLANEOUS (671)	1,351								
676017 MISCELLANEOUS TELEPHONE RECEIPTS	MISCELLANEOUS (671)	70								
694004 CLAIMS/DAMAGE BILLINGS	MISCELLANEOUS (671)	14,988	8,000	8,000	8,000	8,000	8,000	8,000	8,000	
694012 NON-SUFFICIENT FUNDS CHECK CHARGE	MISCELLANEOUS (671)	(198)								
694014 MISCELLANEOUS OTHER	MISCELLANEOUS (671)	2,539	3,000	5,500	3,000	3,000	3,000	3,000	3,000	
699001 OPERATING TRANSFERS IN	CONTRIBUTIONS FROM OTHER FUND	71,230								
		<u>2,867,826</u>	<u>5,911,549</u>	<u>5,202,284</u>	<u>1,558,343</u>	<u>1,524,362</u>	<u>1,524,362</u>	<u>1,524,362</u>	<u>1,524,362</u>	
<b>PUBLIC SERVICES</b>										
501501 DEPT. OF THE INTERIOR	FEDERAL GRANTS (500501)	40,000								
607001 MISCELLANEOUS SERVICE FEES	CHARGES FOR SERVICES (600)	1,664,502								
607006 RESTITUTION FEES - PROBATION	CHARGES FOR SERVICES (600)	445								
607063 PARKS - BILL/OTHER THAN DEPT.S	CHARGES FOR SERVICES (600)	10,756								
607066 COMMUNITY DEVELOPMENT SERVICES	CHARGES FOR SERVICES (600)	145,004								
642003 SALES - OTHER	CHARGES FOR SERVICES (600)	1,817								
642009 SALE OF SCRAP MATERIAL	CHARGES FOR SERVICES (600)	1,687								
642018 CONCESSIONS	CHARGES FOR SERVICES (600)	15,524								
651009 RECREATION REGISTRATION FEES	CHARGES FOR SERVICES (600)	466,306								
667003 RENTALS - FACILITIES	RENTS AND ROYALTIES (664667)	5,750								
675002 RESTRICTED CONTRIBUTIONS	MISCELLANEOUS (671)	280,405								
676001 REFUNDS - EXPENDITURES	MISCELLANEOUS (671)	100								
676007 REIMB. - MUSEUM CAPITAL CAMPAIGN	MISCELLANEOUS (671)	90								
676017 MISCELLANEOUS TELEPHONE RECEIPTS	MISCELLANEOUS (671)	947								
694004 CLAIMS/DAMAGE BILLINGS	MISCELLANEOUS (671)	1,830								
694012 NON-SUFFICIENT FUNDS CHECK CHARGE	MISCELLANEOUS (671)	(2,153)								
		<u>2,633,010</u>								
<b>TREASURER</b>										
402001 REAL PROPERTY TAXES	PROPERTY TAX (401402)	11,368,006	11,293,765	11,165,575	11,054,805	11,444,098	11,889,086	12,242,875	12,612,685	
402002 TAXES - ASSESSMENT CANCELED	PROPERTY TAX (401402)	(14,999)	(120,000)	(80,000)	(79,206)	(81,996)	(85,184)	(87,719)	(90,368)	
402003 PERSONAL PROPERTY TAXES	PROPERTY TAX (401402)	930,186	990,512	977,821	968,120	1,002,213	1,041,182	1,072,165	1,104,551	
402004 INDUSTRIAL/COMMERCIAL FACILITIES TAX	PROPERTY TAX (401402)	111,496	91,411	108,000	100,000	95,000	95,000	95,000	95,000	

General Operating Fund

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General Operating Fund Revenues by Department

Revenue Code / Description	Revenue Group	FY 09	FY 10		FY 11	FY 12	FY 13	FY 14	FY 15	
		Actual	Amended Budget	Estimate	Budget	Forecast				
402005	PAYMENT IN LIEU OF TAXES	PROPERTY TAX (401402)	60,230	77,695	68,000	65,000	65,000	65,000	65,000	65,000
402006	INT/PENALTIES - DELINQUENT PROP. TAX	PROPERTY TAX (401402)	81,492	80,000	72,000	70,000	68,000	68,000	68,000	68,000
438001	CITY INCOME TAXES	INCOME TAX (401438)	57,752,219	52,752,855	53,132,073	61,560,717	62,170,399	63,400,227	65,280,949	67,219,816
438002	CITY INCOME TAX REFUNDS	INCOME TAX (401438)	(7,404,154)	(6,341,224)	(6,811,822)	(7,831,045)	(7,908,602)	(8,065,046)	(8,304,290)	(8,550,930)
438003	INTEREST/PENALTIES ON INCOME TAXES	INCOME TAX (401438)	613,424	472,939	564,319	652,587	659,050	672,087	692,024	712,577
447001	PROPERTY TAX ADMINISTRATION FEE	PROPERTY TAX (401402)	1,777,085	1,767,635	1,829,296	1,809,000	1,827,000	1,880,000	1,900,000	1,920,000
607001	MISCELLANEOUS SERVICE FEES	CHARGES FOR SERVICES (600)	107,902	62,000	55,500	55,000	55,000	55,000	55,000	55,000
607012	TAX STATEMENT FEES	CHARGES FOR SERVICES (600)	7,869		7,500	7,000	7,000	7,000	7,000	7,000
607023	TAX COLLECTION FEES	CHARGES FOR SERVICES (600)	15,028	11,000	11,500	10,500	10,000	10,000	10,000	10,000
607038	SERVICES CHARGES - DATA PROCESSING	CHARGES FOR SERVICES (600)	25	50						
607067	EMPLOYEE DEVELOPMENT SERVICE	CHARGES FOR SERVICES (600)	36							
607076	MANAGEMENT FEE	CHARGES FOR SERVICES (600)	19,200	15,000	15,000	15,000	14,000	13,000	12,000	11,000
607097	PHOTOCOPY FEES	CHARGES FOR SERVICES (600)	912	500	250	250	250	250	250	250
607110	INVESTMENTS/CASH MANAGEMENT FEES	CHARGES FOR SERVICES (600)	103,000	104,000	104,000	106,000	106,000	106,000	106,000	106,000
621403	ADDRESSES - OTHER FEE	CHARGES FOR SERVICES (600)	(5,570)							
656001	PKG FINES	FINES AND FORFEITURES (655)	1,478,034	2,180,000	1,880,000	1,900,000	1,950,000	1,950,000	1,950,000	1,950,000
656002	PARKING FINES - COLLECTION AGENCY	FINES AND FORFEITURES (655)	1,168		11,400	10,000	10,000	10,000	10,000	10,000
659001	BAD CHECK FEES	FINES AND FORFEITURES (655)	12,191	15,000	14,500	16,300	16,300	16,300	16,300	16,300
665001	INTEREST ON INVESTMENT	INTEREST ON INVESTMENTS (664665)	704,738	800,000	671,000	593,000	1,050,000	1,500,000	1,595,000	1,595,000
665002	OTHER INTEREST INCOME	INTEREST ON INVESTMENTS (664665)	34,201	29,380						
672001	SPECIAL ASSESSMENTS	MISCELLANEOUS (671)	145							
672002	INT/PENALTIES ON SPEC ASSM/CONTR	MISCELLANEOUS (671)	225,952	185,000	140,000	110,000	100,000	90,000	90,000	90,000
676017	MISCELLANEOUS TELEPHONE RECEIPTS	MISCELLANEOUS (671)	115	140	70	70	70	70	70	70
694002	CASH - OVER/UNDER	MISCELLANEOUS (671)	(212)							
694012	NON-SUFFICIENT FUNDS CHECK CHARGE	MISCELLANEOUS (671)	(2,375)	(4,000)						
694014	MISCELLANEOUS OTHER	MISCELLANEOUS (671)	2,166	1,550	1,150	900	900	900	900	900
			<u>67,979,510</u>	<u>64,465,208</u>	<u>63,937,132</u>	<u>71,193,998</u>	<u>72,659,682</u>	<u>74,718,872</u>	<u>76,876,524</u>	<u>79,007,851</u>
	<b>Grand Total:</b>		<u>\$118,277,139</u>	<u>\$113,069,019</u>	<u>\$109,841,034</u>	<u>\$110,699,436</u>	<u>\$110,715,332</u>	<u>\$113,134,972</u>	<u>\$115,886,137</u>	<u>\$118,392,512</u>



**City of Grand Rapids, Michigan  
61st District Court Fund  
Statement of Revenues by Department**

Appendix B

Appendix B

61st District Court Fund Revenues by Department

Revenue Code / Description	Revenue Group	FY 09	FY 10		FY 11	FY 12	FY 13	FY 14	FY 15
		Actual	Amended Budget	Estimate	Budget	Forecast			
<b>DISTRICT COURT</b>									
501102 DEPT. OF JUSTICE - PASS THRU	FEDERAL GRANTS (500501)	426,367		329,000					
574010 JUDGES STANDARDIZATION	STATE SHARED REVENUES (500574)	274,344	274,344	274,344	274,344	274,344	274,344	274,344	274,344
580003 PROGRAM CONTRIBUTIONS	LOCAL GOVT CONTRIBUTIONS (5005)	82,503							
607001 MISCELLANEOUS SERVICE FEES	CHARGES FOR SERVICES (600)	9,515	16,048	16,048	16,000	16,000	16,000	16,000	
607003 COURT COSTS - CITY	CHARGES FOR SERVICES (600)		200,000						
607010 REHABILITATION FEES	CHARGES FOR SERVICES (600)	161,630	334,000	250,000	250,000	250,000	250,000	250,000	250,000
607014 SUBSTANCE ABUSE PROGRAM FEES	CHARGES FOR SERVICES (600)		50,000						
607106 DISTRICT COURT FEES	CHARGES FOR SERVICES (600)	2,290,965	2,425,000	2,425,000	2,500,000	2,550,000	2,550,000	2,550,000	2,550,000
658001 CITY NON-TRAFFIC FINES - CRIMINAL	FINES AND FORFEITURES (655)	4,674,243	4,364,344	4,464,344	4,836,344	4,850,000	4,550,000	4,550,000	4,550,000
676001 REFUNDS - EXPENDITURES	MISCELLANEOUS (671)	133							
694002 CASH - OVER/UNDER	MISCELLANEOUS (671)	(300)							
694012 NON-SUFFICIENT FUNDS CHECK CHARGE	MISCELLANEOUS (671)	(10,694)							
699001 OPERATING TRANSFERS IN	CONTRIBUTIONS FROM OTHER FUN	5,621,927	4,811,548	4,475,683	5,015,556	4,929,782	5,585,203	6,001,249	6,482,925
		<u>13,530,633</u>	<u>12,475,284</u>	<u>12,234,419</u>	<u>12,892,244</u>	<u>12,870,126</u>	<u>13,225,547</u>	<u>13,641,593</u>	<u>14,107,269</u>
<b>TREASURER</b>									
665001 INTEREST ON INVESTMENT	INTEREST ON INVESTMENTS (664665)	36,228							
665002 OTHER INTEREST INCOME	INTEREST ON INVESTMENTS (664665)	34							
		<u>36,262</u>							
	Grand Total:	<u>\$13,566,895</u>	<u>\$12,475,284</u>	<u>\$12,234,419</u>	<u>\$12,892,244</u>	<u>\$12,870,126</u>	<u>\$13,225,547</u>	<u>\$13,641,593</u>	<u>\$14,107,269</u>



**City of Grand Rapids, Michigan  
Local Streets Fund  
Statement of Revenues by Department**

Appendix B

Appendix B  
Local Streets Fund Revenues by Department

Revenue Code / Description	Revenue Group	FY 09	FY 10		FY 11	FY 12	FY 13	FY 14	FY 15
		Actual	Amended Budget	Estimate	Budget	Forecast			
<b>PUBLIC SERVICES</b>									
574003 GAS/WEIGHT TAX	STATE SHARED REVENUES (500574)	2,704,887	2,807,757	2,807,757	2,789,271	2,770,785	2,752,299	2,733,813	2,715,327
607001 MISCELLANEOUS SERVICE FEES	CHARGES FOR SERVICES (600)	701	1,000	1,000	1,000	1,000	1,000	1,000	1,000
607046 STREET SERVICES	CHARGES FOR SERVICES (600)	181,717	5,000	1,500	5,000	5,000	5,000	5,000	5,000
642009 SALE OF SCRAP MATERIAL	CHARGES FOR SERVICES (600)	6,405	2,500	6,500	7,000	7,000	7,000	7,000	7,000
642017 PARKS - TREES	CHARGES FOR SERVICES (600)	2,765	6,500	4,000	3,000	3,000	3,000	3,000	3,000
642022 SALE OF LOGS	CHARGES FOR SERVICES (600)	2,030	2,500	4,500	2,500	2,500	2,500	2,500	2,500
642033 RECYCLING CONTAINERS	CHARGES FOR SERVICES (600)	25							
665001 INTEREST ON INVESTMENT	INTEREST ON INVESTMENTS (664665)	75,451	30,000	51,700	51,700	91,500	131,250	139,200	139,200
672001 SPECIAL ASSESSMENTS	MISCELLANEOUS (671)	912							
672002 INT/PENALTIES ON SPEC ASSM/CONTR	MISCELLANEOUS (671)	118		30,000	25,000	25,000	25,000	25,000	25,000
694014 MISCELLANEOUS OTHER	MISCELLANEOUS (671)	45							
699001 OPERATING TRANSFERS IN	CONTRIBUTIONS FROM OTHER FUN	2,706,771	2,500,000	2,500,000					
		5,681,827	5,355,257	5,406,957	2,884,471	2,905,785	2,927,049	2,916,513	2,898,027
	Grand Total:	\$5,681,827	\$5,355,257	\$5,406,957	\$2,884,471	\$2,905,785	\$2,927,049	\$2,916,513	\$2,898,027



**City of Grand Rapids, Michigan  
Major Streets Fund  
Statement of Revenues by Department**

Appendix B

Appendix B  
Major Streets Fund Revenues by Department

Revenue Code / Description	Revenue Group	FY 09	FY 10		FY 11	FY 12	FY 13	FY 14	FY 15	
		Actual	Amended Budget	Estimate	Budget	Forecast				
<b>ENTERPRISE SERVICES</b>										
501202	DEPT. OF TRANSPORTATION - PASS THRU	FEDERAL GRANTS (500501)	406,514							
607046	STREET SERVICES	CHARGES FOR SERVICES (600)	138,645	98,000	98,000	110,000	110,000	115,000	115,000	115,000
607093	SIGNAL SYSTEM MAINT. - ACT 476	CHARGES FOR SERVICES (600)	582,167	325,000	325,000	350,000	350,000	350,000	350,000	350,000
607094	COMPUTER INTERSECTION MAINT - ACT 47	CHARGES FOR SERVICES (600)	134,528	45,000	45,000	45,000	45,000	45,000	45,000	45,000
607095	SIGNAL SYSTEM IMPROVEMENT - ACT 478	CHARGES FOR SERVICES (600)	483,496	580,000	580,000	575,000	590,000	600,000	600,000	600,000
667003	RENTALS - FACILITIES	RENTS AND ROYALTIES (664667)	27,000	22,000	22,000	22,000	22,000	22,000	22,000	22,000
676001	REFUNDS - EXPENDITURES	MISCELLANEOUS (671)	165							
676007	REIMB. - MUSEUM CAPITAL CAMPAIGN	MISCELLANEOUS (671)	324							
694010	TRAFFIC SIGNALS - ACCIDENT BILLINGS	MISCELLANEOUS (671)	34,422	30,000	30,000	30,000	30,000	30,000	30,000	30,000
			<u>1,807,261</u>	<u>1,100,000</u>	<u>1,100,000</u>	<u>1,132,000</u>	<u>1,147,000</u>	<u>1,162,000</u>	<u>1,162,000</u>	<u>1,162,000</u>
<b>PUBLIC SERVICES</b>										
574003	GAS/WEIGHT TAX	STATE SHARED REVENUES (500574)	10,106,270	10,492,307	10,492,307	10,423,835	10,355,363	10,286,891	10,218,419	10,149,947
607001	MISCELLANEOUS SERVICE FEES	CHARGES FOR SERVICES (600)	634,947	650,000	620,000	650,000	650,000	650,000	650,000	650,000
607046	STREET SERVICES	CHARGES FOR SERVICES (600)	8,328							
607047	STREET SERVICES FOR STATE OF MI	CHARGES FOR SERVICES (600)	89,240	67,200	67,200	70,000	70,000	70,000	70,000	70,000
607068	MATERIAL - SERVICES	CHARGES FOR SERVICES (600)	27,043							
694004	CLAIMS/DAMAGE BILLINGS	MISCELLANEOUS (671)	2,956	3,000	2,500	3,000	3,000	3,000	3,000	3,000
699001	OPERATING TRANSFERS IN	CONTRIBUTIONS FROM OTHER FUN	350,000	385,000	325,000					
			<u>11,218,784</u>	<u>11,597,507</u>	<u>11,507,007</u>	<u>11,146,835</u>	<u>11,078,363</u>	<u>11,009,891</u>	<u>10,941,419</u>	<u>10,872,947</u>
<b>TREASURER</b>										
665001	INTEREST ON INVESTMENT	INTEREST ON INVESTMENTS (664665)	254,361	60,000						
665002	OTHER INTEREST INCOME	INTEREST ON INVESTMENTS (664665)	38							
			<u>254,399</u>	<u>60,000</u>						
	<b>Grand Total:</b>		<u><u>\$13,280,444</u></u>	<u><u>\$12,757,507</u></u>	<u><u>\$12,607,007</u></u>	<u><u>\$12,278,835</u></u>	<u><u>\$12,225,363</u></u>	<u><u>\$12,171,891</u></u>	<u><u>\$12,103,419</u></u>	<u><u>\$12,034,947</u></u>



**City of Grand Rapids, Michigan  
Parks and Recreation Fund  
Statement of Revenues by Department**

Appendix B

Appendix B  
Parks and Recreation Fund Revenues by Department

Revenue Code / Description	Revenue Group	FY 09	FY 10		FY 11	FY 12	FY 13	FY 14	FY 15
		Actual	Amended Budget	Estimate	Budget	Forecast			
<b>PUBLIC SERVICES</b>									
501501 DEPT. OF THE INTERIOR	FEDERAL GRANTS (500501)		40,000	40,000	40,000	40,000	40,000	40,000	40,000
607001 MISCELLANEOUS SERVICE FEES	CHARGES FOR SERVICES (600)		1,693,645	1,776,006	1,774,454	1,774,454	1,774,954	1,774,954	1,774,954
607009 AFFIDAVIT FEES - CERTIFIED COPY	CHARGES FOR SERVICES (600)		500	3,572	500	500	500	500	500
607063 PARKS - BILL/OTHER THAN DEPT.S	CHARGES FOR SERVICES (600)		50,500	43,500	43,500	43,500	43,500	43,500	43,500
607066 COMMUNITY DEVELOPMENT SERVICES	CHARGES FOR SERVICES (600)		133,439	133,866	133,866	133,866	133,866	133,866	133,866
607085 SPECIAL EVENT BILLINGS LABOR - PARKS	CHARGES FOR SERVICES (600)		26,500						
642003 SALES - OTHER	CHARGES FOR SERVICES (600)			90					
642009 SALE OF SCRAP MATERIAL	CHARGES FOR SERVICES (600)		100	2,100	500	500	500	500	500
642017 PARKS - TREES	CHARGES FOR SERVICES (600)			1,100					
642018 CONCESSIONS	CHARGES FOR SERVICES (600)		13,300	1,000	500	500	500	500	500
651001 ADMISSIONS	CHARGES FOR SERVICES (600)		25,250	35,000	31,000	31,000	32,000	32,000	32,000
651009 RECREATION REGISTRATION FEES	CHARGES FOR SERVICES (600)		501,297	460,991	428,470	370,200	378,500	381,100	387,700
667003 RENTALS - FACILITIES	RENTS AND ROYALTIES (664667)		8,650	4,400	2,400	2,400	2,400	2,400	2,400
675002 RESTRICTED CONTRIBUTIONS	MISCELLANEOUS (671)		146,303	127,500	334,500	12,500			
676007 REIMB. - MUSEUM CAPITAL CAMPAIGN	MISCELLANEOUS (671)			127	127	127	127	127	127
676017 MISCELLANEOUS TELEPHONE RECEIPTS	MISCELLANEOUS (671)		350	350	350	350	350	350	350
694004 CLAIMS/DAMAGE BILLINGS	MISCELLANEOUS (671)		1,500	1,500	1,500	1,500	1,500	1,500	1,500
694012 NON-SUFFICIENT FUNDS CHECK CHARGE	MISCELLANEOUS (671)			43					
699001 OPERATING TRANSFERS IN	CONTRIBUTIONS FROM OTHER FUN		5,176,255	4,900,871	3,930,374	3,757,306	3,914,998	4,081,621	4,266,536
				7,817,589	7,532,016	6,722,041	6,168,703	6,323,695	6,684,433
	<b>Grand Total:</b>		<b>\$7,817,589</b>	<b>\$7,532,016</b>	<b>\$6,722,041</b>	<b>\$6,168,703</b>	<b>\$6,323,695</b>	<b>\$6,492,918</b>	<b>\$6,684,433</b>



**City of Grand Rapids, Michigan  
Refuse Collection and Disposal Fund  
Statement of Revenues by Department**

Appendix B

Appendix B

Refuse Collection and Disposal Fund Revenues by Department

Revenue Code / Description	Revenue Group	FY 09	FY 10		FY 11	FY 12	FY 13	FY 14	FY 15
		Actual	Amended Budget	Estimate	Budget	Forecast			
<b>COMMUNITY DEVELOPMENT</b>									
621403 ADDRESSES - OTHER FEE	CHARGES FOR SERVICES (600)	116,446							
621502 NUISANCES - WEED REMOVAL REIMB.	CHARGES FOR SERVICES (600)		373,990	253,941	253,941	279,335	279,335	304,729	304,729
621506 NUISANCES - YARD - REFUSE CHARGE	CHARGES FOR SERVICES (600)	153,195							
		<u>269,641</u>	<u>373,990</u>	<u>253,941</u>	<u>253,941</u>	<u>279,335</u>	<u>279,335</u>	<u>304,729</u>	<u>304,729</u>
<b>PUBLIC SERVICES</b>									
607001 MISCELLANEOUS SERVICE FEES	CHARGES FOR SERVICES (600)	80,088	138,000	100,000	105,510	108,675	111,935	115,293	118,752
642015 TRASH BAGS	CHARGES FOR SERVICES (600)	1,510,247	1,728,831	1,551,486	1,644,820	1,808,820	1,808,820	1,808,820	1,808,820
642022 SALE OF LOGS	CHARGES FOR SERVICES (600)	25							
642025 APPLIANCE STICKERS	CHARGES FOR SERVICES (600)	11,036	19,531	15,600	14,300	14,300	14,300	14,300	14,300
642026 YARD BAGS	CHARGES FOR SERVICES (600)	576,009	635,787	635,787	626,251	689,251	689,251	689,251	689,251
642027 TAGS	CHARGES FOR SERVICES (600)	1,174,585	1,422,928	1,422,928	1,308,694	1,482,955	1,527,394	1,573,046	1,619,948
642028 BULK YARD WASTE TAGS	CHARGES FOR SERVICES (600)	16,988	17,504	17,504	17,900	18,537	18,990	19,560	20,147
642030 OTHER PRODUCT SALES	CHARGES FOR SERVICES (600)	466							
642031 BULK STICKERS	CHARGES FOR SERVICES (600)	61,174	71,142	63,804	65,814	67,788	69,822	71,917	74,075
642033 RECYCLING CONTAINERS	CHARGES FOR SERVICES (600)	1,145	828	828					
642034 YARD CART TAGS	CHARGES FOR SERVICES (600)	77,041	67,018	67,018	71,424	71,424	71,424	71,424	71,424
642035 YARD WASTE CARTS	CHARGES FOR SERVICES (600)	5,928	4,658	5,000	5,800	5,974	6,153	6,338	6,528
642036 REFUSE CART PROGRAM	CHARGES FOR SERVICES (600)	1,249,123	1,125,156	1,125,156	1,160,373	1,276,373	1,276,373	1,276,373	1,276,373
676017 MISCELLANEOUS TELEPHONE RECEIPTS	MISCELLANEOUS (671)		25						
694002 CASH - OVER/UNDER	MISCELLANEOUS (671)	(20)							
694012 NON-SUFFICIENT FUNDS CHECK CHARGE	MISCELLANEOUS (671)	(603)							
694014 MISCELLANEOUS OTHER	MISCELLANEOUS (671)	20							
		<u>4,763,252</u>	<u>5,231,408</u>	<u>5,005,111</u>	<u>5,020,886</u>	<u>5,544,097</u>	<u>5,594,462</u>	<u>5,646,322</u>	<u>5,699,618</u>
<b>TREASURER</b>									
402001 REAL PROPERTY TAXES	PROPERTY TAX (401402)	6,620,197	7,115,428	7,034,664	6,964,876	7,210,142	7,490,499	7,713,397	7,946,389
402002 TAXES - ASSESSMENT CANCELED	PROPERTY TAX (401402)	(2,666)	(70,000)	(50,403)	(49,902)	(51,660)	(53,669)	(55,266)	(56,935)
402003 PERSONAL PROPERTY TAXES	PROPERTY TAX (401402)	541,700	624,054	616,058	609,946	631,425	655,978	675,498	695,902
402004 INDUSTRIAL/COMMERCIAL FACILITIES TAX	PROPERTY TAX (401402)	64,866	57,592	68,000	62,000	60,000	60,000	60,000	60,000
402005 PAYMENT IN LIEU OF TAXES	PROPERTY TAX (401402)	35,075	48,950	44,000	40,000	40,000	40,000	40,000	40,000
402006 INT/PENALTIES - DELINQUENT PROP. TAX	PROPERTY TAX (401402)	46,931	46,000	41,000	40,500	39,000	39,000	39,000	39,000
665001 INTEREST ON INVESTMENT	INTEREST ON INVESTMENTS (664665)	156,107	140,000	98,250	98,250	173,850	249,450	264,550	264,550
665002 OTHER INTEREST INCOME	INTEREST ON INVESTMENTS (664665)	24							

Appendix B

Refuse Collection and Disposal Fund Revenues by Departm

Revenue Code / Description	Revenue Group	FY 09	FY 10		FY 11	FY 12	FY 13	FY 14	FY 15
		Actual	Amended Budget	Estimate	Budget	Forecast			
		7,462,234	7,962,024	7,851,569	7,765,670	8,102,757	8,481,258	8,737,179	8,988,906
	Grand Total:	\$12,495,127	\$13,567,422	\$13,110,621	\$13,040,497	\$13,926,189	\$14,355,055	\$14,688,230	\$14,993,253



**City of Grand Rapids, Michigan  
Auto Parking System Fund  
Statement of Revenues by Department**

Appendix B

Appendix B  
Auto Parking System Fund Revenues by Department

Revenue Code / Description	Revenue Group	FY 09	FY 10		FY 11	FY 12	FY 13	FY 14	FY 15
		Actual	Amended Budget	Estimate	Budget	Forecast			
<b>ENTERPRISE SERVICES</b>									
501201 DEPT. OF TRANSPORTATION	FEDERAL GRANTS (500501)				208,000				
539701 DEPT. OF ENVIRONMENTAL QUALITY	STATE GRANTS (500539)		208,000						
607001 MISCELLANEOUS SERVICE FEES	CHARGES FOR SERVICES (600)	16,325	1,720,000	17,000	21,000	21,000	21,000	21,000	21,000
607036 ADMINISTRATION SERVICES	CHARGES FOR SERVICES (600)	585,466	890,627	650,213	85,500	79,600	90,900	94,100	97,500
652001 PKG FEES	CHARGES FOR SERVICES (600)	315							
652002 PKG METERS	CHARGES FOR SERVICES (600)	1,285,134	1,252,000	1,260,000	1,265,000	1,265,000	1,265,000	1,265,000	1,265,000
652003 RENTAL OF HOODED METERS	CHARGES FOR SERVICES (600)	236,989	150,000	120,000	80,000	80,000	80,000	80,000	80,000
652004 PKG FEES - DAILY	CHARGES FOR SERVICES (600)	1,568,706	1,503,483	1,888,938	2,687,841	2,866,884	3,048,985	3,071,328	3,077,365
652005 PKG FEES - MONTHLY	CHARGES FOR SERVICES (600)	5,042,562	4,897,398	4,454,005	5,565,870	5,806,351	5,954,151	5,993,475	5,996,437
652006 PKG FEES - EVENT	CHARGES FOR SERVICES (600)	1,737,878	1,791,000	1,536,763	2,013,958	2,023,094	2,065,739	2,076,434	2,082,699
652007 PKG FEES - DDA ARENA OPERATIONS	CHARGES FOR SERVICES (600)	358							
652008 IN CAR METER PROGRAM	CHARGES FOR SERVICES (600)	22,988	20,300	25,000	50,000	50,500	51,000	51,500	52,000
652009 PARKING	CHARGES FOR SERVICES (600)	41,116	39,475	40,000	42,000	42,000	42,000	42,000	42,000
652010 PARKING FEES - TRANSFER TO OWNER	CHARGES FOR SERVICES (600)	(676,069)	(784,018)	(829,411)	(871,479)	(891,767)	(907,141)	(916,197)	(1,089,488)
665001 INTEREST ON INVESTMENT	INTEREST ON INVESTMENTS (664665)	29							
667003 RENTALS - FACILITIES	RENTS AND ROYALTIES (664667)	93,693	110,644	104,626	104,626	106,719	108,853	111,033	113,251
673002 SALE OF FIXED ASSETS	MISCELLANEOUS (671)	1,896,880							
676017 MISCELLANEOUS TELEPHONE RECEIPTS	MISCELLANEOUS (671)	721							
694002 CASH - OVER/UNDER	MISCELLANEOUS (671)	(454)							
694003 RECOVERY/DEBTS CHARGED-OFF	MISCELLANEOUS (671)	1,076							
694004 CLAIMS/DAMAGE BILLINGS	MISCELLANEOUS (671)	885							
694012 NON-SUFFICIENT FUNDS CHECK CHARGE	MISCELLANEOUS (671)	(502)							
694014 MISCELLANEOUS OTHER	MISCELLANEOUS (671)	2,706							
698001 BOND PROCEEDS	CONTRIBUTIONS FROM OTHER FUN		9,305,000		9,305,000				
		<u>11,856,802</u>	<u>21,103,909</u>	<u>9,267,134</u>	<u>20,557,316</u>	<u>11,449,381</u>	<u>11,820,487</u>	<u>11,889,673</u>	<u>11,737,764</u>
<b>TREASURER</b>									
665001 INTEREST ON INVESTMENT	INTEREST ON INVESTMENTS (664665)	397,316	350,000	219,425	219,425	388,225	557,000	590,750	590,750
665002 OTHER INTEREST INCOME	INTEREST ON INVESTMENTS (664665)	15							
		<u>397,331</u>	<u>350,000</u>	<u>219,425</u>	<u>219,425</u>	<u>388,225</u>	<u>557,000</u>	<u>590,750</u>	<u>590,750</u>
<b>Grand Total:</b>		<u><u>\$12,254,133</u></u>	<u><u>\$21,453,909</u></u>	<u><u>\$9,486,559</u></u>	<u><u>\$20,776,741</u></u>	<u><u>\$11,837,606</u></u>	<u><u>\$12,377,487</u></u>	<u><u>\$12,480,423</u></u>	<u><u>\$12,328,514</u></u>



**City of Grand Rapids, Michigan  
Sewage Disposal System Fund  
Statement of Revenues by Department**

Appendix B

Appendix B

Sewage Disposal System Fund Revenues by Department

Revenue Code / Description	Revenue Group	FY 09	FY 10		FY 11	FY 12	FY 13	FY 14	FY 15
		Actual	Amended Budget	Estimate	Budget	Forecast			
<b>ENTERPRISE SERVICES</b>									
476009 INDUSTRIAL PRETREATMENT PERMITS	LICENSES AND PERMITS (450)	49,143	64,000	59,000	64,000	60,000	60,000	60,000	60,000
607001 MISCELLANEOUS SERVICE FEES	CHARGES FOR SERVICES (600)		10,000	10,000	10,000	10,000	10,000	10,000	10,000
607043 PRELIMINARY CONST - ENGINEERS	CHARGES FOR SERVICES (600)	82,678	70,000	70,000	70,000	72,000	72,000	75,000	75,000
607054 ADA SEWAGE SERVICE CHG	CHARGES FOR SERVICES (600)	638,588	704,976	745,677	1,094,478	1,404,471	1,474,694	1,518,935	1,564,503
607055 RETAIL SEWAGE SERVICE CHG	CHARGES FOR SERVICES (600)	39,193,269	48,869,846	43,973,724	48,727,412	51,163,782	53,721,971	55,333,630	56,993,639
607056 WYOMING SEWAGE SERVICE CHG	CHARGES FOR SERVICES (600)	84,609	75,000	85,000	85,000	87,550	90,177	92,882	95,668
607057 INDUSTRIAL DISCHARGE AUTHORIZATION	CHARGES FOR SERVICES (600)	35,486	50,000	40,600	42,000	43,000	44,000	45,000	46,000
607058 NORTH KENT SEWAGE SERVICE CHG	CHARGES FOR SERVICES (600)	793,755							
607059 SEWAGE CONNECTION FEES	CHARGES FOR SERVICES (600)	627,908	900,000	539,000	600,000	618,000	636,540	655,636	675,305
607060 E GRAND RAPIDS SEWAGE SERVICE CHG	CHARGES FOR SERVICES (600)	751,861	827,032	778,046	822,676	863,810	907,001	934,211	962,237
607061 SEWAGE FRONT FOOTAGE	CHARGES FOR SERVICES (600)	104,112	175,000	67,000	100,000	103,000	106,090	109,273	112,551
607062 GAINES TWP SEWAGE SERVICE CHG	CHARGES FOR SERVICES (600)	159,856	180,622	164,973	163,628	171,809	180,399	185,811	191,385
607074 SEWAGE SURCHARGE	CHARGES FOR SERVICES (600)	1,158,864	1,236,000	1,246,493	1,284,000	1,322,000	1,362,000	1,403,000	1,445,000
607096 ENGINEERING COPY PROCESSING SERVICE	CHARGES FOR SERVICES (600)	350							
607114 MEIJER-ALGOMA SERVICE	CHARGES FOR SERVICES (600)	1,919							
642009 SALE OF SCRAP MATERIAL	CHARGES FOR SERVICES (600)	(356)		2,961					
642018 CONCESSIONS	CHARGES FOR SERVICES (600)	(78)							
642019 INVENTORY WITHDRAWALS (SALES)	CHARGES FOR SERVICES (600)	18,965		2,545					
642030 OTHER PRODUCT SALES	CHARGES FOR SERVICES (600)	396							
665001 INTEREST ON INVESTMENT	INTEREST ON INVESTMENTS (664665)	916,225	765,555						
665002 OTHER INTEREST INCOME	INTEREST ON INVESTMENTS (664665)	18,048	6,000	6,000	6,000	6,000	6,000	6,000	6,000
672001 SPECIAL ASSESSMENTS	MISCELLANEOUS (671)	(550)							
672002 INT/PENALTIES ON SPEC ASSM/CONTR	MISCELLANEOUS (671)	18,144	25,000	20,000	20,000	20,400	20,808	21,224	21,648
675002 RESTRICTED CONTRIBUTIONS	MISCELLANEOUS (671)	(42,384)							
675003 CONTRIBUTED CAPITAL	MISCELLANEOUS (671)	809,343							
676001 REFUNDS - EXPENDITURES	MISCELLANEOUS (671)	19,640	10,000	10,000	10,000	10,000	10,000	10,000	10,000
676007 REIMB. - MUSEUM CAPITAL CAMPAIGN	MISCELLANEOUS (671)	33,316	378,432	1,380,000	704,000	725,000	750,000	800,000	850,000
676017 MISCELLANEOUS TELEPHONE RECEIPTS	MISCELLANEOUS (671)	170	600	340	400	400	400	400	400
694012 NON-SUFFICIENT FUNDS CHECK CHARGE	MISCELLANEOUS (671)	51,721		50,000					
694014 MISCELLANEOUS OTHER	MISCELLANEOUS (671)	10,627	10,000	12,000	12,000	12,240	12,485	12,735	12,990
698001 BOND PROCEEDS	CONTRIBUTIONS FROM OTHER FUN		40,736,915	75,022,271	36,428,000	9,495,000	16,550,000	11,050,000	32,495,000
699001 OPERATING TRANSFERS IN	CONTRIBUTIONS FROM OTHER FUN		90,139						
		<u>45,535,625</u>	<u>95,185,117</u>	<u>124,285,630</u>	<u>90,243,594</u>	<u>66,188,462</u>	<u>76,014,565</u>	<u>72,323,737</u>	<u>95,627,326</u>

Sewage Disposal System Fund

Appendix B

Sewage Disposal System Fund Revenues by Department

Revenue Code / Description	Revenue Group	FY 09	FY 10		FY 11	FY 12	FY 13	FY 14	FY 15
		Actual	Amended Budget	Estimate	Budget	Forecast			
<b>TREASURER</b>									
665001 INTEREST ON INVESTMENT	INTEREST ON INVESTMENTS (664665)	452,811	382,500	203,400	203,400	359,850	516,325	547,600	547,600
665002 OTHER INTEREST INCOME	INTEREST ON INVESTMENTS (664665)	39							
		<u>452,850</u>	<u>382,500</u>	<u>203,400</u>	<u>203,400</u>	<u>359,850</u>	<u>516,325</u>	<u>547,600</u>	<u>547,600</u>
	Grand Total:	<u>\$45,988,475</u>	<u>\$95,567,617</u>	<u>\$124,489,030</u>	<u>\$90,446,994</u>	<u>\$66,548,312</u>	<u>\$76,530,890</u>	<u>\$72,871,337</u>	<u>\$96,174,926</u>



**City of Grand Rapids, Michigan  
Water Supply System Fund  
Statement of Revenues by Department**

Appendix B

Appendix B  
Water Supply System Fund Revenues by Department

Revenue Code / Description	Revenue Group	FY 09	FY 10		FY 11	FY 12	FY 13	FY 14	FY 15	
		Actual	Amended Budget	Estimate	Budget	Forecast				
<b>ENTERPRISE SERVICES</b>										
451006	CONTRACTOR UNDERGROUND LICENSE	LICENSES AND PERMITS (450)	7,560	10,000	8,220	10,000	10,200	10,404	10,612	10,824
476012	TAPPING PERMITS	LICENSES AND PERMITS (450)	3,380	10,000	6,400	10,000	10,000	10,000	10,000	10,000
607001	MISCELLANEOUS SERVICE FEES	CHARGES FOR SERVICES (600)	(3,420)	10,000	31,628	10,000	10,200	10,404	10,612	10,824
607027	INSPECTION FEES - UTILITIES	CHARGES FOR SERVICES (600)	32,840	40,000	33,700	35,000	36,050	37,132	38,246	39,393
607034	MONTHLY STATEMENT SERVICE FEES	CHARGES FOR SERVICES (600)	205,451	220,000	214,300	220,000	226,600	233,398	240,400	247,612
607043	PRELIMINARY CONST - ENGINEERS	CHARGES FOR SERVICES (600)	82,678	70,000	70,000	70,000	72,000	72,000	75,000	75,000
607048	FIRE HYDRANT BILLINGS	CHARGES FOR SERVICES (600)	57,160	80,000	61,424	70,000	72,100	74,263	76,491	78,786
607049	SERVICES FOR CONTRACTORS	CHARGES FOR SERVICES (600)	50,066	50,000	50,000	50,000	51,500	53,045	54,636	56,275
607051	WATER FRONT FOOTAGE	CHARGES FOR SERVICES (600)	126,645	160,000	137,300	150,000	154,500	159,135	163,909	168,826
607052	METER SETTING FEES	CHARGES FOR SERVICES (600)	10,815	20,000	11,800	13,000	13,390	13,792	14,206	14,632
607053	INTEGRATED WATER CONNECTION	CHARGES FOR SERVICES (600)	676,881	1,100,000	772,000	800,000	824,000	848,720	874,182	900,407
642008	OTTAWA COUNTY WATER SALES	CHARGES FOR SERVICES (600)	1,110,034	1,164,456	1,149,316	1,265,102	1,341,008	1,408,058	1,478,461	1,552,384
642009	SALE OF SCRAP MATERIAL	CHARGES FOR SERVICES (600)	6,125		457					
642011	RETAIL METERED WATER SALES	CHARGES FOR SERVICES (600)	34,340,866	37,742,432	35,177,574	38,335,864	40,636,016	42,667,816	44,801,207	47,041,268
642012	E GRAND RAPIDS WATER SALES	CHARGES FOR SERVICES (600)	838,607	980,997	907,892	975,898	1,034,452	1,086,175	1,140,484	1,197,508
642013	WYOMING WATER SALES	CHARGES FOR SERVICES (600)	56,356	10,000	12,798	12,000	12,360	12,731	13,113	13,506
642021	ADA WATER SALES	CHARGES FOR SERVICES (600)	1,260,950	1,385,651	1,328,721	1,445,143	1,531,852	1,608,445	1,688,867	1,773,310
642024	UNMETERED WATER SALES	CHARGES FOR SERVICES (600)	47,789	55,000	45,500	50,000	52,000	54,080	56,243	58,493
659002	WATER PENALTIES	FINES AND FORFEITURES (655)	1,224,162	1,190,000	1,237,600	1,200,000	1,236,000	1,273,080	1,311,272	1,350,610
665001	INTEREST ON INVESTMENT	INTEREST ON INVESTMENTS (664665)	105,170	(1)						
665002	OTHER INTEREST INCOME	INTEREST ON INVESTMENTS (664665)	40,270	10,000	10,000	10,000	10,000	10,000	10,000	10,000
667003	RENTALS - FACILITIES	RENTS AND ROYALTIES (664667)	570,069	639,000	560,330	570,730	585,330	585,330	616,631	626,922
672002	INT/PENALTIES ON SPEC ASSM/CONTR	MISCELLANEOUS (671)	29,034	20,000	11,800	20,000	20,600	21,218	21,855	22,511
673001	PROPERTY SALES	MISCELLANEOUS (671)	557,010							
673002	SALE OF FIXED ASSETS	MISCELLANEOUS (671)	(347,901)							
675003	CONTRIBUTED CAPITAL	MISCELLANEOUS (671)	596,649							
676001	REFUNDS - EXPENDITURES	MISCELLANEOUS (671)	21,310							
676007	REIMB. - MUSEUM CAPITAL CAMPAIGN	MISCELLANEOUS (671)	125							
676017	MISCELLANEOUS TELEPHONE RECEIPTS	MISCELLANEOUS (671)	41	1,000		1,000	1,030	1,061	1,093	1,126
694002	CASH - OVER/UNDER	MISCELLANEOUS (671)	(39)							
694004	CLAIMS/DAMAGE BILLINGS	MISCELLANEOUS (671)	21,074	15,000	8,100	15,000	15,300	15,606	15,918	16,236
694012	NON-SUFFICIENT FUNDS CHECK CHARGE	MISCELLANEOUS (671)	(49,116)		(50,000)					
694014	MISCELLANEOUS OTHER	MISCELLANEOUS (671)	4,936		5,000					
698001	BOND PROCEEDS	CONTRIBUTIONS FROM OTHER FUN		6,253,624	25,148,579	11,105,000	10,485,000	13,975,000	7,650,000	12,350,000

Appendix B  
 Water Supply System Fund Revenues by Department

Revenue Code / Description	Revenue Group	FY 09	FY 10		FY 11	FY 12	FY 13	FY 14	FY 15
		Actual	Amended Budget	Estimate	Budget	Forecast			
699001 OPERATING TRANSFERS IN	CONTRIBUTIONS FROM OTHER FUN	1,936,129	1,801,012	2,150,774	2,211,513	2,273,093	2,368,831	2,502,299	2,646,477
		<u>43,619,706</u>	<u>53,038,171</u>	<u>69,101,213</u>	<u>58,655,250</u>	<u>60,714,581</u>	<u>66,609,724</u>	<u>62,875,737</u>	<u>70,272,930</u>
<b>TREASURER</b>									
665001 INTEREST ON INVESTMENT	INTEREST ON INVESTMENTS (664665	601,666	450,000	261,775	261,775	463,125	664,475	704,750	704,750
665002 OTHER INTEREST INCOME	INTEREST ON INVESTMENTS (664665	98							
		<u>601,764</u>	<u>450,000</u>	<u>261,775</u>	<u>261,775</u>	<u>463,125</u>	<u>664,475</u>	<u>704,750</u>	<u>704,750</u>
	Grand Total:	<u>\$44,221,470</u>	<u>\$53,488,171</u>	<u>\$69,362,988</u>	<u>\$58,917,025</u>	<u>\$61,177,706</u>	<u>\$67,274,199</u>	<u>\$63,580,487</u>	<u>\$70,977,680</u>



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# CITY OF GRAND RAPIDS FIVE YEAR CAPITAL PROGRAM

## Introduction

The City of Grand Rapids annually compiles a five-year plan of Capital expenditures. The plan is a comprehensive list of major capital projects supported by the resources of the respective governmental fund groups. The process involves all City departments, with requested capital projects submitted first to the Budget Office for general review and summation, then to an executive committee, and finally, to the City commission for approval. The end result of that process for Fiscal Year 2011 is summarized in Appendix C of this Fiscal Plan.

The City Mission Statement specifically states that the City will work in partnership with others to maintain, improve, and develop the City-owned infrastructure. With roads, utilities (water, sewer, stormwater), libraries, etc. serving 197,000 citizens over 45 square miles, the capital needs are many and certainly surpass available resources. Capital planning encourages the early identification of those needs and resources, and identifies related objectives and strategies. It also improves scheduling, financing and coordination of individual and related projects.

## Process

The process begins with the request for a schedule of Capital needs from various operating departments. The requests are reviewed and edited by the Budget Office for policy compliance, summation and funding sources. Meetings with top management staff follow and the most desirable mix of projects is recommended. The plan becomes final once the City Manager and the City Commission have approved it.

The City may commit City Commission resources for the next fiscal year. This commitment usually takes place at or near the beginning of each new fiscal year with the approval of the ensuing year's budget. Until then, the five-year capital plan represents departmental requests only. After City Commission approval, the ensuing fiscal year's portion of the capital plan is appropriated, and the subsequent four years' information is used for planning and/or informational purposes only. Appropriations remain in effect until the project is completed or abandoned. The budgeted plan is modified during the year through an established formal budget amendment, budget substitution, and budget transfer process.

## Funding

Capital planning and financing for the City of Grand Rapids distinguishes between major and minor projects. Major capital projects may range from a value of \$20,000 to millions of dollars. Minor capital projects, those with a value usually less than \$20,000, are planned for and financed within the annual operating budgets of the various City departments. These projects generally are not a significant part of the capital budget and do not receive special financing.

Certain funds are legally restricted to certain types of projects. Examples of these dedicated funding sources include the Streets Funds where revenues are derived, for the most part, from the State Gas and Weight Tax; the Water Supply System Fund where revenues are derived from user fees; and the Refuse Disposal Fund where funding is received through a combination of user fees and property taxes. Projects financed by any of these and other funding sources may be purchased using cash or be supported by a bond issue with debt service provided annually by the applicable fund.

## CITY OF GRAND RAPIDS FIVE YEAR CAPITAL PROGRAM (continued)

Because many departments do not have access to dedicated funding sources, the City has established a separate Capital Reserve Fund. Four percent of the City's Income Tax and 1.25 mills of property tax revenue support this fund. State legislation restricts the issuance of General Obligation Bonds. Bonds are also issued through established authorities such as the City/County Building Authority and the Grand Rapids Building Authority. Often debt service payments are made to those entities and to bond paying agents from the City's Capital Reserve Fund. However, debt service payments are also paid from operating funds such as General Operating Fund, Cemetery Fund, and the Major Streets Fund. Revenue bonds supported by the dedicated resources discussed previously are not so restricted.

Projects are considered for financing through a bond issue if they meet certain criteria. These include projects of a significant physical size (frequently at a cost of greater than \$1 million), and a useful life exceeding the length of the bond issue. Another consideration for financing capital projects is to spread the annual cash requirements of a debt issue over time so future users (e.g. rate payers) share in the cost of the project.

Historically, a portion of the Capital Reserve revenue is dedicated to an array of capital purchases too small for bonding but not appropriate for an operating department's budget. Generally this program provides approximately two million dollars annually. In FY2011, the allocation of funding has been reduced to a mere \$775,000 and the remaining \$700,000 available will be transferred back to the General Operating Fund. These dollars are allocated to the requested projects based on certain criteria including preservation of existing facilities, safety, and financial leveraging.

### Types of Projects

Preventive maintenance is the most effective tool in preserving the useful life of equipment and buildings and avoiding costly, unnecessary repairs. The City takes a pro-active approach to maintenance management and realizes the importance of its role in meeting community goals and objectives.

Although capital expenditures are usually one-time or non-recurring, they may result in ongoing operating expenditures. Sometimes, upgrading the City's infrastructure can also generate savings. The Five Year Capital Plan document has information on each Service Group's Capital Budget. Included in the detail is a brief discussion of the expected impact of the capital projects on the operating budget. Generally speaking, the impact is usually minimal since many of the projects are repairs and rehabilitation projects for the purpose of preventing significant impacts to the operating budget.

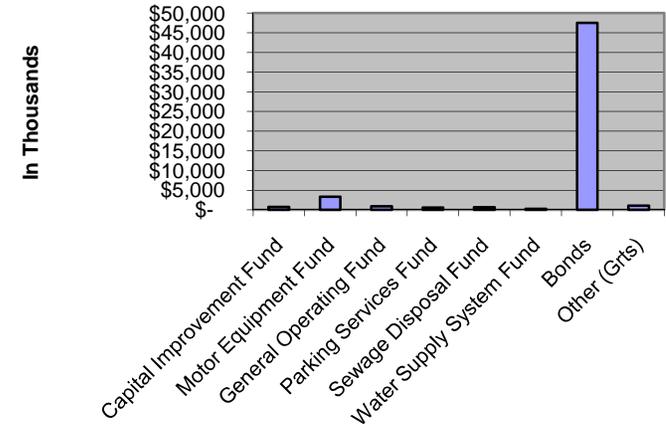
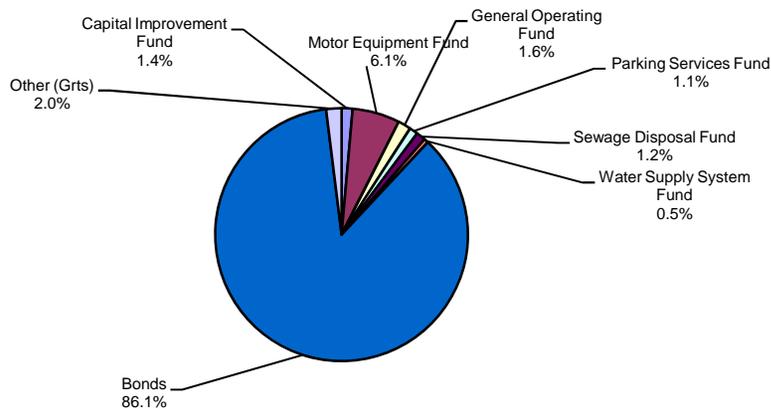
### Conclusion

The repair, maintenance, and addition of infrastructure in the City require long-term planning. Accordingly, capital projects are budgeted in this Five Year Capital Plan. It outlines each project and its funding source and provides a detailed record of capital requests for each of the next five fiscal years; a summary of capital projects in gross dollar amounts for each of the next five fiscal years; and a summary of capital project funding sources for the planned projects. The current year numbers coincide with fund statements in the City's FY 2011 Fiscal Plan.

# FISCAL YEAR 2011 MAJOR CAPITAL PROGRAM

FUND	FY2011 PROJECTS -CITY COSTS-	FY2011 PROJECTS OUTSIDE FUNDING
Capital Improvement Fund	\$ 775,000	\$ -
Motor Equipment Fund	3,350,050	-
Streets Funds		
General Operating Fund	910,000	-
Other Funding (Federal, State Grants & Local Govt Contributions)	1,080,000	-
Parking Services Fund	605,000	-
Sewage Disposal Fund	665,300	-
Water Supply System Fund	300,000	-
Water Bond Issues	11,105,000	-
Sewer Bond Issues	36,428,000	-
Subtotal Cash & Carry Projects	<b>55,218,350</b>	
State Grants	-	13,084,831
SmartZone	-	635,000
DDA	-	3,120,000
<b>TOTAL Capital Projects</b>	<b>\$ 55,218,350</b>	<b>\$ 16,839,831</b>

## CASH & CARRY CITY FUNDED CAPITAL PROJECTS



**CITY OF GRAND RAPIDS**  
**SUMMARY OF CAPITAL EXPENDITURES BY TYPE**  
**FY2011 - FY2015**

EXPENDITURE TYPE	FY2011	FY2012	FY2013	FY2014	FY2015	TOTAL
Architecture/Engineering	\$ 100,000	\$ 705,000	\$ 460,000	\$ 1,100,000	\$ 1,200,000	\$ 3,565,000
Construction/Acquisition	66,543,131	37,738,421	56,873,314	44,600,000	69910000	275,664,866
Equipment	4,625,050	2,581,000	1,590,000	1,939,000	1,790,000	12,525,050
Land Acquisition	500,000	600,000	-	-	-	1,100,000
Other	290,000	1,040,000	525,000	480,000	755,000	3,090,000
	<u>\$ 72,058,181</u>	<u>\$ 42,664,421</u>	<u>\$59,448,314</u>	<u>\$ 48,119,000</u>	<u>\$ 73,655,000</u>	<u>\$295,944,916</u>

**CITY OF GRAND RAPIDS**  
**SUMMARY OF CAPITAL PROJECTS BY TYPE**  
**FY2011 - FY2015**

PROJECT TYPE	FY2011	FY2012	FY2013	FY2014	FY2015	TOTAL
Routine Replacement	\$ 4,460,050	\$ 3,147,000	\$ 2,862,000	\$ 6,459,000	\$ 4,490,000	\$ 21,418,050
Rehabilitation or Enhancement	58,928,131	34,804,421	44,693,314	33,150,000	63,870,000	235,445,866
Efficiency Project	745,000	1,298,000	1,518,000	685,000	1,420,000	5,666,000
New/Expansion	7,925,000	3,415,000	10,375,000	7,825,000	3,875,000	33,415,000
	<u>\$ 72,058,181</u>	<u>\$ 42,664,421</u>	<u>\$59,448,314</u>	<u>\$ 48,119,000</u>	<u>\$ 73,655,000</u>	<u>\$295,944,916</u>

**CAPITAL IMPROVEMENT FUND - CAPITAL RESERVE  
SUMMARY OF CAPITAL PROJECTS FISCAL YEAR 2011**

Discussion:

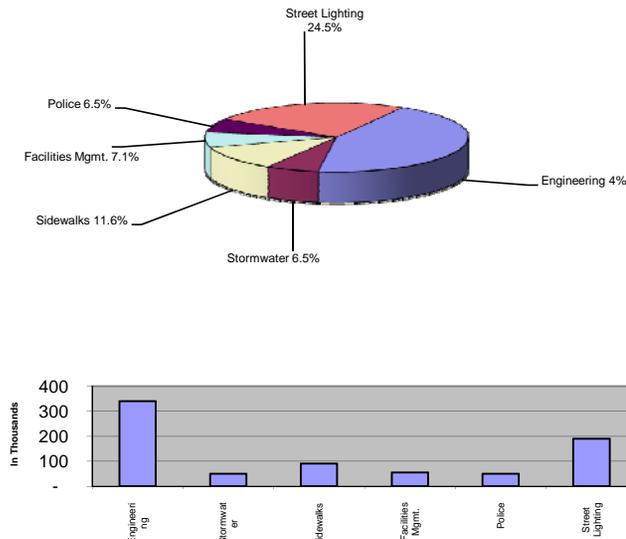
The Capital Improvement Fund – General Capital Program was established to fund capital projects for departments that have no specific revenue for such capital projects. The program is supported by a transfer of general tax dollars from the General Operating Fund to the Capital Reserve Fund. The type of projects funded in this manner varies from department to department.

<b>Engineering Department</b>	<b>\$ 340,000</b>	<b>Facilities Management</b>	<b>\$ 55,000</b>
Coit Avenue - Kendalwood Street to North Park Street; Commerce Avenue - Wealthy Street to Cherry St.; Bartlett Street - Ionia Avenue to Commerce Avenue and Goodrich Street - Ionia Avenue to Commerce Avenue.		Replace existing lighting in City Hall with a newer, more energy efficient system. These funds are being used as the required grant match for the EECBG project.	
<b>Environmental Protection-Stormwater</b>	<b>\$ 50,000</b>	<b>Police Department</b>	<b>\$ 50,000</b>
Kent County Drain Commission Special Assessments and stormwater infrastructure repairs or replacement projects which occur through the year. Used when repairs are outside the scope of Sewer Maintenance Division.		Replace the PMU Inventory system as current equipment is over 12 years old and is technologically out of date and is no longer supported by the manufacturer.	
<b>Sidewalks</b>	<b>\$ 90,000</b>	<b>Street Lighting</b>	<b>\$ 190,000</b>
Removal and replacement of non-compliant handicap curb ramps, which will adhere with a mandate issued by Federal Government under the Americans with Disabilities Act; Removal and replacement of deficient sidewalk and/or drive approaches at City owned facilities.		Critical Safety Improvements to underground systems; Replacement of HPS or MV street lighting fixtures with LED; Install fault current detection equipment on various locations on the electrical distribution system; Replacement of deteriorated concrete poles in the downtown and neighborhood business districts with new poles; Replacement of sections of 50 year old primary cable; Electric system and street lighting improvements in conjunction with CSO and roadway projects.	

**CAPITAL IMPROVEMENT FUND - CAPITAL RESERVE (Cont.)**

Depart- ment	Project No.	Project Name	Total	City Funding
<u>Engineering</u>				
	111333	Coit Avenue - Kendalwood St to North Park St	\$ 130,000	\$ 130,000
	111335	Commerce - Wealthy to Cherry; Bartlett/Ionia Comm.	210,000	210,000
<u>Sidewalks</u>				
	111604/6	Sidewalk repair - City Owned Facilities	40,000	40,000
	111605	Sidewalk ramps - ADA	50,000	50,000
<u>Environmental Protection-Stormwater</u>				
	111380	Drainage Improvements and Emergency Repairs	50,000	50,000
<u>Street Lighting</u>				
	112187	Critical Safety Improvements to UG System	40,000	40,000
	112202	Street Lighting Energy Improvements	25,000	25,000
	112215	Fault Detection Equipment	25,000	25,000
	112217	Downtown Concrete Pole Replacement	25,000	25,000
	112221	Richmond Primary Improvements	25,000	25,000
	112225	Electric System & St. Lighting improvements	50,000	50,000
<u>Facilities Management</u>				
	111879	Lighting upgrade - City Hall	55,000	55,000
<u>Police</u>				
	112197	PMU Inventory System	50,000	50,000
			<b>\$ 775,000</b>	<b>\$ 775,000</b>

**FY2011 Capital Improvement Fund Projects**



**MOTOR EQUIPMENT SYSTEM FUND  
SUMMARY OF CAPITAL PROJECTS FISCAL YEAR 2011**

Discussion:

The Motor Equipment System Fund is used to purchase City car pool vehicles. Older vehicles are rotated out and sent to auction and new vehicles are purchased to replace them. It is in this manner the City is able to retain a pool of vehicles that are reliable, well maintained and readily available for user departments. The Motor Equipment System Fund "owns" the vehicles and the user departments "lease" them from the motor pool for a set lease rate that is then budgeted in each department's operating budget, based upon the department's need for the vehicles. The vehicles are stored, fueled and maintained at the cost of the Motor Equipment Fund. These costs are recouped through the leasing rates charged to departments.

**FY2011 Projects = \$3,350,050**

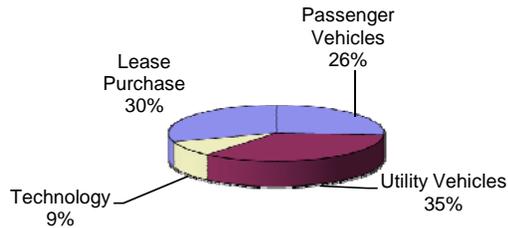
**EQUIPMENT DESCRIPTION**

Police Patrol Cars (35)	\$	788,895
Police Fleet Automobile (1)		22,540
Water Boom Truck (3)		495,661
1 - Ton Dumps (1)		46,758
Pickup Truck, Crew Cab (1)		24,380
Pickup Truck, Standard (8)		165,530
Pickup Truck, 4x4 with Plow (3)		74,949
25-yd Rear Loading Packer (1)		221,861
Mini Van (3)		63,170
Utility Van (2)		40,183
Van - Special Use (1)		34,185
Mower (1)		13,043
Technology Improvements on Equipment		300,000
Miscellaneous Equipment		51,500
	<u>\$</u>	<u>2,342,655</u>

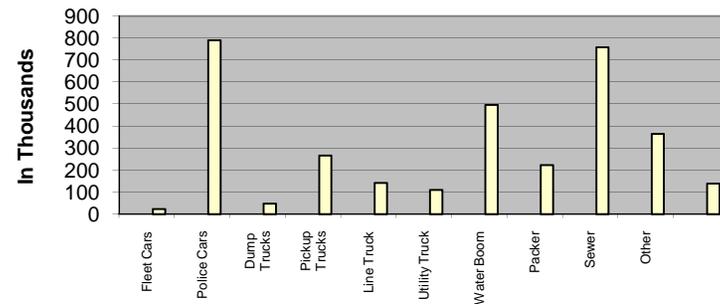
**LEASE PURCHASE**

Line Truck (1)	\$	141,282
Sewer Jet/Vacuum Basin Cleaner (2)		756,800
Utility Truck (3)		109,313
	<u>\$</u>	<u>1,007,395</u>

**MOTOR EQUIPMENT SYSTEM FUND PROJECTS**



**VEHICLES BY TYPE**



**MAJOR / LOCAL STREETS FUNDS  
SUMMARY OF CAPITAL PROJECTS FISCAL YEAR 2011**

Discussion:

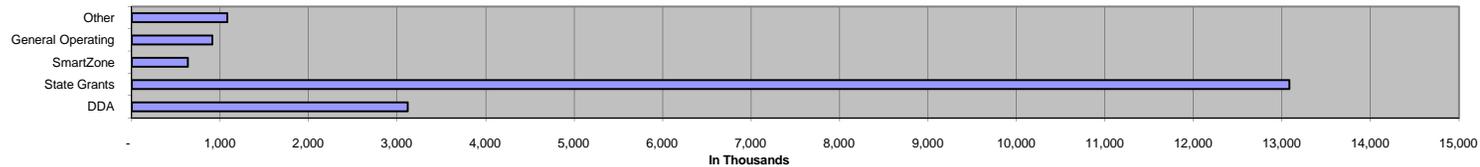
The projects that are funded from the Major / Local Streets Fund include repaving projects on sections of road that are in need of preventive maintenance. Michigan is subject to the freeze/thaw cycle that is prevalent in northern states; this cycle requires strict attention to road quality. By keeping ahead of problem areas, the roads are maintained at a level that will prevent major, costly problems in the future. Preliminary engineering funds are budgeted for larger projects.

**Streets Projects = \$18,829,831 with \$1,990,000 from City Funds**

Project No.	Project Name	Total Project Cost	Operating Costs* (Savings)	Other Funding Sources				City Funds			
				DDA	State Grants	Smart Zone	Total Outside Funding	General Operating	Other (Grants and Other Contributions)	Total City Project Cost	
111301	1st Street - Lane Ave to Stocking	\$ 104,780	\$ -	\$ -	\$ 69,780	\$ -	\$ 69,780	\$ 35,000	\$ -	\$ 35,000	
111302	Breton Ave - 28th St to Burton St.	617,553	-	-	617,553	-	617,553	-	-	-	
111328	Burton St. Bridge over Norfolk Southern Railroad	2,050,000	-	-	2,050,000	-	2,050,000	-	-	-	
111331	Cherry St. - Division Ave to Sheldon Ave.	535,000	-	535,000	-	-	535,000	-	-	-	
111332	Cherry St. - Market Ave to Grandville Ave	104,780	-	-	69,780	-	69,780	35,000	-	35,000	
111333	Coit Ave- Kendalwood St. to North Park St.	211,758	-	-	76,758	-	76,758	135,000	-	135,000	
111334	College Ave - Fulton St to Fountain St.	97,692	-	-	97,692	-	97,692	-	-	-	
111335	Commerce Ave - Wealthy St. to Cherry	1,750,000	-	1,750,000	-	-	1,750,000	-	-	-	
111350	Hall St. - Eastern Ave to Kalamazoo Ave.	325,000	-	-	190,000	-	190,000	135,000	-	135,000	
111351	Hall St. - Madison Ave to Eastern Ave.	383,763	-	-	233,763	-	233,763	150,000	-	150,000	
111356	Lafayette Ave - Wealthy St. to State St.	783,954	-	135,000	648,954	-	783,954	-	-	-	
111359	Madison Ave - Wealthy St to Cherry St.	270,494	-	-	160,494	-	160,494	110,000	-	110,000	
111360	MDOT - Trunkline (Act 51)	4,633,000	-	-	4,583,000	-	4,583,000	50,000	-	50,000	
111361	Monroe Ave - Ottawa Ave to Leonard St	186,181	-	-	101,181	-	101,181	85,000	-	85,000	
111364	Plymouth Ave - Burton St to Boston St.	990,876	-	-	990,876	-	990,876	-	-	-	
111368	Seward Avenue Extension	2,200,000	-	700,000	1,500,000	-	2,200,000	-	-	-	
111372	Trowbridge St. - Clancy Ave to Lafayette Ave	583,000	-	-	583,000	-	583,000	-	-	-	
111998	Michigan St/College Ave Intersection Improvements	1,555,000	-	-	920,000	635,000	1,555,000	-	-	-	
111367	Safety projects - various locations	192,000	-	-	192,000	-	192,000	-	-	-	
112133	Traffic Safety CMAQ Grant Projects	955,000	-	-	-	-	-	115,000	840,000	955,000	
112154	Traffic Signal Optimization and Detection Project	300,000	-	-	-	-	-	60,000	240,000	300,000	
		<b>\$ 18,829,831</b>	<b>\$ -</b>		<b>\$ 3,120,000</b>	<b>\$ 13,084,831</b>	<b>\$ 635,000</b>	<b>\$ 16,839,831</b>	<b>\$ 910,000</b>	<b>\$ 1,080,000</b>	<b>\$ 1,990,000</b>

\*Operating Costs are not included in total project costs

**FUNDING SOURCES FOR STREETS PROJECTS**



**PARKING SERVICES FUND  
SUMMARY OF CAPITAL PROJECTS FISCAL YEAR 2011**

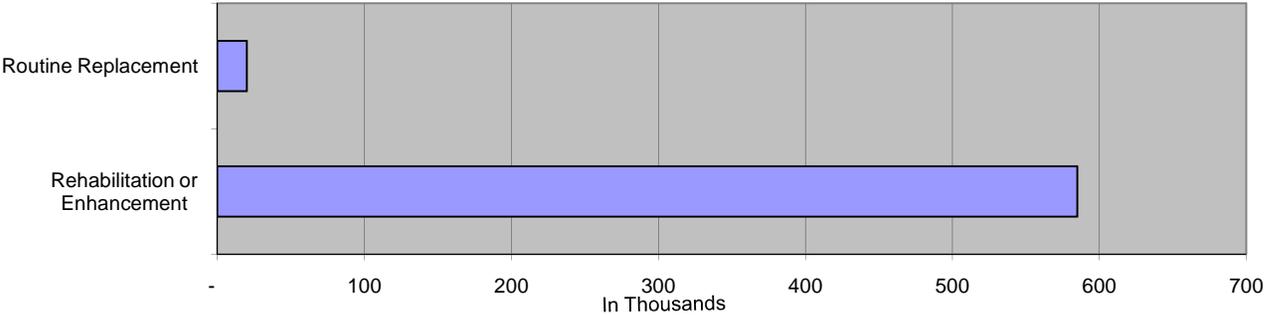
Discussion:

The Parking Services Fund is used to account for the various Parking Ramps and services provided by the City. In FY11, Parking Services is planning to complete equipment upgrades, replace lighting in Parking ramps, resurfacing and replace signage.

**Parking Services Projects = \$605,000**

Project Number	Project Name	Parking Services Funding
111858	Meter Inventory	\$ 50,000
111928	Parking Access Control Equipment Upgrades	35,000
111932	Upgrade, enhance and replace signs	20,000
111955	Replace lights in Parking Ramps	250,000
111976	Parking Lot Resurfacing	250,000
		\$ 605,000

**PARKING PROJECTS BY TYPE**



**SEWAGE DISPOSAL SYSTEM FUND  
SUMMARY OF CAPITAL PROJECTS FISCAL YEAR 2011**

Discussion:

The Sewage Disposal System Fund is an enterprise fund supported mainly by user fees. In order to maintain the sewage disposal system in an environmentally safe and effective manner it is necessary for the fund to budget for regular maintenance and upgrade projects. In addition to the continuing maintenance on this large system, technological advances in the industry make it beneficial, if not necessary, for new technologies to be implemented. Therefore, new equipment and improvements to existing equipment will be made. Replacement of worn shop equipment is an ongoing need and various pieces are included in the 2011 capital budget.

**Sewage Disposal System Projects = \$665,300**

**PROJECTS FROM SEWAGE DISPOSAL FUND**

Project No.	Project Name	Project Cost
111386	Metals Analysis Instrumentation	\$ 175,000
111387	Oak Hollow & Orchard Vista Lift Station Generator	200,000
111410	MARB Concrete Rehabilitation	175,300
111851	WWTP System Air compressors & dryers	75,000
112249	WWTP - Electric Motor Upgrades	40,000
		<u>\$ 665,300</u>

**BOND-FUNDED PROJECTS**

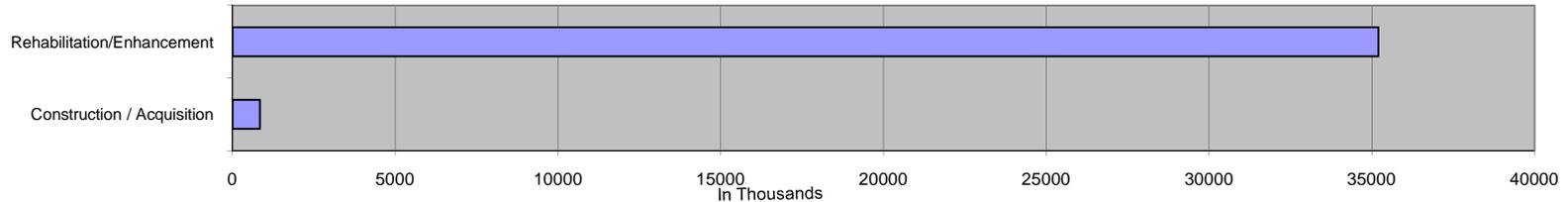
111339	ESCSO - Contract No. 16	\$ 4,150,000
111342	ESCSO - Contract No. 20	1,375,000
111349	ESCSO - Highland, Union and Cass	1,250,000
111374	CIPP Rehab of Sanitary Sewers - Various Sites	600,000
111388	Michigan LS Renovation	750,000
111409	Kingsbury Lift Station Replacement	1,200,000
111411	Sewer Collection System Rehabilitation	1,500,000
		<u>\$ 10,825,000</u>

**Sewage Disposal System Bond Projects = \$36,428,000**

**BOND-FUNDED PROJECTS (CONTINUED)**

Project No.	Project Name	Project Cost
111416	Leonard Heights Lift Station	944,000
111419	Demolition of Obsolete Equipment and Structures	500,000
111420	East Leonard Heights - Sanitary Sewer Improvements	4,876,000
111421	Remembrance Rd. - Sanitary Sewer Replacement	100,000
111422	Maryland Estates - Improvements	7,113,000
111729	WWTP - South Blower Bldg Ventilation Improvements	250,000
111731	MAPS Ventilation Improvements	200,000
111741	North Aeration & Final Clarifier Improvement & BioP	4,200,000
111743	Sanitary Sewer Oversizing	20,000
111801	MARB Bar Screen Improvements	300,000
112125	Market Ave Pump Station Flood Gates Repair/Removal	350,000
111335	Commerce Ave - Wealthy St to Cherry St; Bartlett - Ionia...	1,020,000
111340	ESCSO - Contract #17	5,350,000
111368	Seward Avenue Extension	200,000
111372	Trowbridge St. - Clancy Ave to Lafayette Ave and North Ave	180,000
		<u>\$ 25,603,000</u>

**SEWER PROJECTS BY TYPE**



**WATER SUPPLY SYSTEM FUND  
SUMMARY OF CAPITAL PROJECTS FISCAL YEAR 2011**

Discussion:

The Water Supply System Fund is an enterprise fund supported by user fees. In order to maintain the City water supply system in an environmentally safe and effective manner, it is necessary for the fund to budget for regular maintenance and upgrade projects. These projects include the replacement of various watermain that are worn and/or old. The Department also assists neighboring cities with watermain installation / replacement at their request. In addition to maintaining and replacing portions of the water supply system as the need arises, technological advances in the industry make it beneficial, if not necessary, for these technologies to be implemented. The new equipment and technologies being requested are part of an on-going effort to keep the water supply system as modern and state-of-the-art as possible.

**Water Supply System Projects = \$300,000**

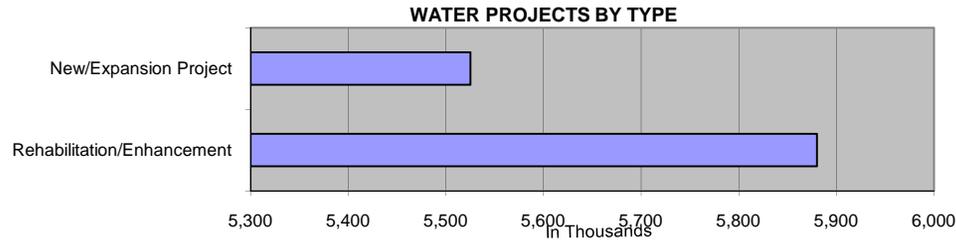
**Water Supply System Bond Projects = \$11,105,000**

**PROJECTS FROM WATER SUPPLY SYSTEM FUND**

Project No.	Project Name	Project Cost
111375	Watermain oversizing	\$ 50,000
112051	Water Customer Service - Training - New platform	250,000
		\$ 300,000

**BOND-FUNDED PROJECTS**

Project No.	Project Name	Project Cost	Operating Cost (Savings)
111335	Commerce Ave - Wealthy St to Cherry St; Bartlett - Ionia...		260,000
111339	ESCSO - Contract No. 16		\$ 410,000
111340	ESCSO - Contract #17		225,000
111342	ESCSO - Contract No. 20		450,000
111349	ESCSO - Highland, Union and Cass		1,250,000
111368	Seward Avenue Extension		475,000
111372	Trowbridge St. - Clancy Ave to Lafayette Ave and North Ave		165,000
111376	LMFP - Concrete Repairs - Phase 6 and 1A		920,000
111385	Livingston Pumping Station - Second Discharge Line from, Union Ave - Ball		100,000
111389	Southeast Elevated Storage Tank		4,000,000
111435	LMFP - Low Lift Variable Frequency Drive		600,000
111868	LMFP - On site Chlorine generation		1,500,000
111872	Water System - Site Security Improvements		150,000
111874	SE Tank - Property Acquisition - additional funding		500,000
112033	Fuller Ave watermain replacement at I-196 crossing		100,000
		\$ -	\$ 11,105,000



**CITY OF GRAND RAPIDS  
FY11 – FY15 MAJOR CAPITAL PROGRAM**

**Fiscal Year 2011**

<p><b>111604</b> Sidewalk Repair - City Owned Facilities    <b>Initiating Dept:</b> Engineering</p> <p><u>Description:</u> Removal and replacement of deficient sidewalk and/or drive approaches at City owned facilities, Franklin Fire Station.</p> <p><u>If deferred:</u></p> <p><u>Operating Impact:</u></p> <p><u>Expenditure Type:</u> Routine Replacement Project</p> <p><u>Type of Cost Savings:</u> Contractual Services</p> <p><u>Operating Cost/(Savings):</u></p>	<p><b>Funding Sources</b></p> <p>Capital Improvement Fund <span style="float: right;">20,000</span></p> <hr/> <p><b>Total Project Cost</b> <span style="float: right;"><u>20,000</u></span></p>
<hr/>	
<p><b>111605</b> Sidewalk Ramps - ADA    <b>Initiating Dept:</b> Engineering</p> <p><u>Description:</u> Removal and replacement of non-compliant handicap curb ramps which will adhere with a mandate issued by Federal Government under the Americans with Disabilities Act.</p> <p><u>If deferred:</u></p> <p><u>Operating Impact:</u></p> <p><u>Expenditure Type:</u> Rehabilitation or Enhancement Project</p> <p><u>Type of Cost Savings:</u> Contractual Services</p> <p><u>Operating Cost/(Savings):</u></p>	<p><b>Funding Sources</b></p> <p>Capital Improvement Fund <span style="float: right;">50,000</span></p> <hr/> <p><b>Total Project Cost</b> <span style="float: right;"><u>50,000</u></span></p>
<hr/>	
<p><b>111606</b> Sidewalk Repair - City Owned Facilities    <b>Initiating Dept:</b> Engineering</p> <p><u>Description:</u> Removal and replacement of deficient sidewalk and/or drive approaches at City owned facilities, i.e. Parks, Fire Stations, etc.</p> <p><u>If deferred:</u></p> <p><u>Operating Impact:</u></p> <p><u>Expenditure Type:</u> Routine Replacement Project</p> <p><u>Type of Cost Savings:</u> Contractual Services</p> <p><u>Operating Cost/(Savings):</u></p>	<p><b>Funding Sources</b></p> <p>Capital Improvement Fund <span style="float: right;">20,000</span></p> <hr/> <p><b>Total Project Cost</b> <span style="float: right;"><u>20,000</u></span></p>
<hr/>	
<p><b>111339</b> Eastside Combined Sewer Overflow - Contract No. 16    <b>Initiating Dept:</b> Enterprise Services - Sewage</p> <p><u>Description:</u> Dunham Street - Fuller Avenue to Benjamin Avenue; Benjamin Avenue - Thomas Street to Dunham Street; Thomas Street - Benjamin Avenue to Giddings Avenue; Giddings Avenue - Franklin Street to 290'South and Franklin Avenue Alley - Giddings Street to West end</p> <p><u>If deferred:</u> violation of NPDES permit</p> <p><u>Operating Impact:</u> required in order to meet separation deadline of 2019</p> <p><u>Expenditure Type:</u> Rehabilitation or Enhancement Project</p> <p><u>Type of Cost Savings:</u> Contractual Services</p> <p><u>Operating Cost/(Savings):</u></p>	<p><b>Funding Sources</b></p> <p>Bonds - Water <span style="float: right;">410,000</span></p> <p>Bonds - Sewer <span style="float: right;">4,150,000</span></p> <hr/> <p><b>Total Project Cost</b> <span style="float: right;"><u>4,560,000</u></span></p>

Fiscal Year 2011

<b>111342</b> Eastside Combined Sewer Overflow - Contract No. 20 (Wealthy Heights) <b>Initiating Dept:</b> Enterprise Services - Sewage		
<u>Description:</u> Donald Place, Robey Place, Freyling Place, Calkins Avenue, Visser Place, McKinley Court, Fairmont Street	<b>Funding Sources</b>	
<u>If deferred:</u> violation of NPDES permit	Bonds - Water	450,000
<u>Operating Impact:</u> required in order to meet separation deadline of 2019	Bonds - Sewer	1,375,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services	<b>Total Project Cost</b>	<u>1,825,000</u>
<u>Operating Cost/(Savings):</u>		
<hr/>		
<b>111349</b> Eastside Combined Sewer Overflow - Highland, Union and Cass <b>Initiating Dept:</b> Enterprise Services - Sewage		
<u>Description:</u> Highland Street - Madison Avenue to Eastern Avenue; Union Avenue - Highland Street to Howard Street; and Cass Avenue - Highland Street to 330' South	<b>Funding Sources</b>	
<u>If deferred:</u> Violation of NPDES permit	Bonds - Sewer	1,250,000
<u>Operating Impact:</u> Required in order to meet separation deadline of 2019.	Bonds - Water	1,250,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services	<b>Total Project Cost</b>	<u>2,500,000</u>
<u>Operating Cost/(Savings):</u>		
<hr/>		
<b>111374</b> CIPP Rehab of Sanitary Sewers - Various Sites <b>Initiating Dept:</b> Enterprise Services - Sewage		
<u>Description:</u> Re-lining of sewers 50 years and older to reduce I/I and greatly extend useful life.	<b>Funding Sources</b>	
<u>If deferred:</u> Higher costs associated with emergency repairs.	Bonds - Sewer	600,000
<u>Operating Impact:</u> Reduces flow due to I/I at the Wastewater Treatment Facility		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	<b>Total Project Cost</b>	<u>600,000</u>
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
<hr/>		
<b>111386</b> Metals Analysis Instrumentation <b>Initiating Dept:</b> Enterprise Services - Sewage		
<u>Description:</u> Analytic Chemistry instrument used to detect / monitor metals concentration in wastewater and Final Effluent	<b>Funding Sources</b>	
<u>If deferred:</u> Annual cost to maintain existing units will continue to increase	Sewage Disposal System	175,000
<u>Operating Impact:</u> New technology to replace 2 aging units.		
<u>Expenditure Type:</u> Routine Replacement Project	<b>Total Project Cost</b>	<u>175,000</u>
<u>Type of Cost Savings:</u> Other		
<u>Operating Cost/(Savings):</u>		



Fiscal Year 2011

**111411 Sewer Collection System Rehabilitation**      **Initiating Dept:** Enterprise Services - Sewage

Description: Miscellenous repairs identified in the master plan.

If deferred:

Operating Impact:

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Bonds - Sewer

1,500,000

**Total Project Cost**

1,500,000

**111416 Leonard Heights Lift Station**      **Initiating Dept:** Enterprise Services - Sewage

Description: Reconstruction of Sanitary Lift Station 41 years old

If deferred: Possible equipment failure causing back-ups

Operating Impact: Better electric efficiency, equipment reliability

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Bonds - Sewer

944,000

**Total Project Cost**

944,000

**111419 Demolition of Obsolete Equipment and Structures**      **Initiating Dept:** Enterprise Services - Sewage

Description: removes old / abandoned equipment

If deferred: none

Operating Impact: frees up space for future projects

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Bonds - Sewer

500,000

**Total Project Cost**

500,000

**111420 East Leonard Heights - Sanitary Sewer Improvements**      **Initiating Dept:** Enterprise Services - Sewage

Description: A Sanitary Sewer Evaluation Study was conducted and recommended disconnection of footing tiles in this area to prevent basement backups.

If deferred: Continued Claims

Operating Impact: Reduced Claims

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Other

Operating Cost/(Savings):

**Funding Sources**

Bonds - Sewer

4,876,000

**Total Project Cost**

4,876,000

Fiscal Year 2011

<p><b>111421</b> Remembrance Road - Sanitary Sewer Replacement in, south of 3 Mile Road</p> <p><u>Description:</u> Replace approx 330' of 8" sanitary sewer  <u>If deferred:</u> possible future backups into adjoining homes  <u>Operating Impact:</u> smoother flow line, elimination of dip  <u>Expenditure Type:</u> Routine Replacement Project  <u>Type of Cost Savings:</u> Contractual Services  <u>Operating Cost/(Savings):</u></p>	<p><b>Initiating Dept:</b> Enterprise Services - Sewage</p> <p><b>Funding Sources</b>            Bonds - Sewer</p> <hr/> <p><b>Total Project Cost</b></p>	<p>100,000</p> <hr/> <p><u>100,000</u></p>
<hr/>		
<p><b>111422</b> Maryland Estates - Improvements</p> <p><u>Description:</u> A Sanitary Sewer Evaluation Study was conducted and recommended disconnection of footing tiles in this area to prevent basement backups.  <u>If deferred:</u> Claims will continue.  <u>Operating Impact:</u> Reduced claims  <u>Expenditure Type:</u> Rehabilitation or Enhancement Project  <u>Type of Cost Savings:</u> Other  <u>Operating Cost/(Savings):</u></p>	<p><b>Initiating Dept:</b> Enterprise Services - Sewage</p> <p><b>Funding Sources</b>            Bonds - Sewer</p> <hr/> <p><b>Total Project Cost</b></p>	<p>7,113,000</p> <hr/> <p><u>7,113,000</u></p>
<hr/>		
<p><b>111729</b> WWTP - South Blower Building Ventilation Improvements</p> <p><u>Description:</u> During 1995 large Blowers were brought online in this building as part of the South Aeration Project and resulted in high temperatures during the summer months. The rise in ambient temperature effects the employees and the equipment in the building. Curre  <u>If deferred:</u> Employees and expensive equipment will be exposed to heat.  <u>Operating Impact:</u> During the summer slightly more electricity will be used to cool the building.  <u>Expenditure Type:</u> Rehabilitation or Enhancement Project  <u>Type of Cost Savings:</u> Utilities  <u>Operating Cost/(Savings):</u> 1,000</p>	<p><b>Initiating Dept:</b> Enterprise Services - Sewage</p> <p><b>Funding Sources</b>            Bonds - Sewer</p> <hr/> <p><b>Total Project Cost</b></p>	<p>250,000</p> <hr/> <p><u>250,000</u></p>
<hr/>		
<p><b>111731</b> MAPS Ventilation Improvements</p> <p><u>Description:</u> MAPS ambient temperature are quite high and cause overheating of the VFD Panels in the station. Current Project #440013  <u>If deferred:</u> Failure of motors and/or drives are the highest flow lift station in the system. There have been 3 motor failures (250 HP electrical motors).  <u>Operating Impact:</u> No Impact  <u>Expenditure Type:</u> Rehabilitation or Enhancement Project  <u>Type of Cost Savings:</u> Utilities  <u>Operating Cost/(Savings):</u> 500</p>	<p><b>Initiating Dept:</b> Enterprise Services - Sewage</p> <p><b>Funding Sources</b>            Bonds - Sewer</p> <hr/> <p><b>Total Project Cost</b></p>	<p>200,000</p> <hr/> <p><u>200,000</u></p>



Fiscal Year 2011

<b>112125</b> Market Avenue Pump Station Flood Gates Repair/Removal	<b>Initiating Dept:</b> Enterprise Services - Sewage	
<u>Description:</u> A recent study by FTCH determine that the six (6) flood gates at the Market Avenue Pump Station are in immediate need of repair/replacement.		<b>Funding Sources</b>
<u>If deferred:</u> One of the gates may fail resulting in either river water in the sewer system or a sanitary sewage overflow depending on river level.		Bonds - Sewer 350,000
<u>Operating Impact:</u> The gates leak and allow water into the system when the river is high.		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Other		
<u>Operating Cost/(Savings):</u> -2,500		<b>Total Project Cost</b> 350,000

<b>112249</b> WWTP - Electric Motor Upgrades	<b>Initiating Dept:</b> Enterprise Services - Sewage	
<u>Description:</u> Energy Conservation Measures report by FTC&H recommends the replacement of older electric motors at the facility with newer premium efficiency motors. The cost is approximately \$80 per horsepower.		<b>Funding Sources</b>
<u>If deferred:</u> Continue inefficient motor usage.		Sewage Disposal System 40,000
<u>Operating Impact:</u> Reduced energy use and reduction in green house gases.		
<u>Expenditure Type:</u> Efficiency Project		
<u>Type of Cost Savings:</u> Utilities		
<u>Operating Cost/(Savings):</u> 600		<b>Total Project Cost</b> 40,000

<b>111380</b> Drainage Improvements and Emergency Repairs	<b>Initiating Dept:</b> Enterprise Services - Stormwater	
<u>Description:</u> Kent County Drain Commission Special Assessments and stormwater infrastructure repairs or replacement projects which occur throughout the year. Used when repairs are outside the scope of Sewer Maint Dept.		<b>Funding Sources</b>
<u>If deferred:</u>		Capital Improvement Fund 50,000
<u>Operating Impact:</u>		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		<b>Total Project Cost</b> 50,000

<b>112187</b> Critical Safety Improvements to Underground Systems	<b>Initiating Dept:</b> Enterprise Services - Street Lighting	
<u>Description:</u> Necessary improvements to the underground conduit system to correct safety issues, correct damage or provide for extensions of the system for new development.		<b>Funding Sources</b>
<u>If deferred:</u>		Capital Improvement Fund 40,000
<u>Operating Impact:</u>		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u>		
<u>Operating Cost/(Savings):</u>		<b>Total Project Cost</b> 40,000

Fiscal Year 2011

**112202 Street Lighting Energy Improvements**      **Initiating Dept:** Enterprise Services - Street Lighting

Description: Replacement of HPS or MV street lighting fixtures with LED fixtures.

If deferred:

Operating Impact: Lower energy usage and maintenance costs.

Expenditure Type: Efficiency Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Capital Improvement Fund 25,000

**Total Project Cost** 25,000

**112215 Fault Detection Equipment**      **Initiating Dept:** Enterprise Services - Street Lighting

Description: Install fault current detection equipment on various locations on the electrical distribution system.

If deferred: No change from existing

Operating Impact: Allow quicker identification of the location of faults in the system so repairs / service restoration can be done quicker.

Expenditure Type: Efficiency Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Capital Improvement Fund 25,000

**Total Project Cost** 25,000

**112217 Downtown Concrete Pole Replacement**      **Initiating Dept:** Enterprise Services - Street Lighting

Description: Replacement of deteriorated concrete poles in the downtown and neighborhood business districts with new poles.

If deferred: Old poles could crack and fall

Operating Impact: new structures with lower O&M costs

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Capital Improvement Fund 25,000

**Total Project Cost** 25,000

**112221 Richmond Primary Improvements**      **Initiating Dept:** Enterprise Services - Street Lighting

Description: Replacement of sections of 50 year old primary cable.

If deferred:

Operating Impact: Reduction in energy loss more reliability in system

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Capital Improvement Fund 25,000

**Total Project Cost** 25,000

Fiscal Year 2011

<p><b>112225</b> Electric System &amp; Street Lighting Improvements in conjunction with CSO and roadway projects  <u>Description:</u> Electric System &amp; Street Lighting Improvements in conjunction with CSO and roadway projects  <u>If deferred:</u>  <u>Operating Impact:</u> Funding will leverage funds in conjunction with improvements in CSO and road projects  <u>Expenditure Type:</u> Rehabilitation or Enhancement Project  <u>Type of Cost Savings:</u>  <u>Operating Cost/(Savings):</u></p>	<p><b>Initiating Dept:</b> Enterprise Services - Street Lighting</p>	<p><b>Funding Sources</b>  Capital Improvement Fund 50,000</p> <hr/> <p><b>Total Project Cost</b> <u>50,000</u></p>
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<p><b>111375</b> Watermain Oversizing  <u>Description:</u> To fund oversizing requests from communities/developers.  <u>If deferred:</u>  <u>Operating Impact:</u>  <u>Expenditure Type:</u> New/Expansion Project  <u>Type of Cost Savings:</u> Contractual Services  <u>Operating Cost/(Savings):</u></p>	<p><b>Initiating Dept:</b> Enterprise Services - Water</p>	<p><b>Funding Sources</b>  Water Supply System Fund 50,000</p> <hr/> <p><b>Total Project Cost</b> <u>50,000</u></p>
<hr/>		
<p><b>111376</b> LMFP - Concrete Repairs - Phase 6 and 1A  <u>Description:</u> Install concrete coatings and repairs in the basins (additional funds for project in job bank).  <u>If deferred:</u> Continued deterioration of concrete facilities and as well as leaking of water between structures; more maintenance as well  <u>Operating Impact:</u> Extends the structure's useful life and provides for more efficient and reduced maintenance of structures  <u>Expenditure Type:</u> Rehabilitation or Enhancement Project  <u>Type of Cost Savings:</u> Contractual Services  <u>Operating Cost/(Savings):</u></p>	<p><b>Initiating Dept:</b> Enterprise Services - Water</p>	<p><b>Funding Sources</b>  Bonds - Water 920,000</p> <hr/> <p><b>Total Project Cost</b> <u>920,000</u></p>
<hr/>		
<p><b>111385</b> Livingston Pumping Station - Second Discharge Line from, including Leonard Street - Union Avenue to Ball Avenue  <u>Description:</u> From Livingston Reservoir to Leonard/Ball intersection (Master Plan).  <u>If deferred:</u> Reduction in ability to provide necessary water volume to northeast portion of system.  <u>Operating Impact:</u> Improved system reliability to northeast portion of system.  <u>Expenditure Type:</u> New/Expansion Project  <u>Type of Cost Savings:</u> Contractual Services  <u>Operating Cost/(Savings):</u></p>	<p><b>Initiating Dept:</b> Enterprise Services - Water</p>	<p><b>Funding Sources</b>  Bonds - Water 100,000</p> <hr/> <p><b>Total Project Cost</b> <u>100,000</u></p>



Fiscal Year 2011

<b>111874 SE Tank - Property Acquisition - additional funding</b>		<b>Initiating Dept:</b> Enterprise Services - Water
<u>Description:</u> additional funds to purchase land for new SE Tank		
<u>If deferred:</u> Would not be able to keep up with demand in southeast portion of system and may result in higher pumping costs and potential water restrictions during high demand.		
<u>Operating Impact:</u> Increased storage capacity, efficiency, pressures and volumes on southeast side of system		
<u>Expenditure Type:</u> New/Expansion Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
		<b>Funding Sources</b>
		Bonds - Water
		500,000
		<b>Total Project Cost</b>
		<u>500,000</u>
<hr/>		
<b>112033 Fuller ave watermain replacement at I-196 crossing</b>		<b>Initiating Dept:</b> Enterprise Services - Water
<u>Description:</u> replace existing watermain crossing at fuller avenue bridge as part of MDOT Bridge project.		
<u>If deferred:</u>		
<u>Operating Impact:</u>		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
		<b>Funding Sources</b>
		Bonds - Water
		100,000
		<b>Total Project Cost</b>
		<u>100,000</u>
<hr/>		
<b>112051 Water Customer Service - Training - New platform</b>		<b>Initiating Dept:</b> Enterprise Services - Water
<u>Description:</u> Funds to train staff on new customer service software.		
<u>If deferred:</u>		
<u>Operating Impact:</u>		
<u>Expenditure Type:</u> New/Expansion Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
		<b>Funding Sources</b>
		Water Supply System Fund
		250,000
		<b>Total Project Cost</b>
		<u>250,000</u>
<hr/>		
<b>111879 Lighting Upgrade - City Hall</b>		<b>Initiating Dept:</b> Facilities Management
<u>Description:</u> This project would replace the existing lighting with a new more energy efficient system. This is matching monies for our EECBG project		
<u>If deferred:</u> We will continue to pay higher utility costs.		
<u>Operating Impact:</u> Annual energy consumption could be reduced by approximately \$40,000 per year.		
<u>Expenditure Type:</u> Efficiency Project		
<u>Type of Cost Savings:</u> Other		
<u>Operating Cost/(Savings):</u>		
		<b>Funding Sources</b>
		Capital Improvement Fund
		55,000
		<b>Total Project Cost</b>
		<u>55,000</u>

Fiscal Year 2011

**112321** Purchase of 6 Police Patrol Cars **Initiating Dept:** Fleet Management

Description: Vehicle purchase according to replacement schedule.

If deferred:

Operating Impact:

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Motor Equipment System

788,895

**Total Project Cost**

788,895

**112322** Police Fleet Automobile **Initiating Dept:** Fleet Management

Description: Vehicle purchase according to replacement schedule.

If deferred:

Operating Impact:

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Motor Equipment System

22,540

**Total Project Cost**

22,540

**112323** Water Boom Trucks (three) **Initiating Dept:** Fleet Management

Description: Vehicle purchase according to replacement schedule.

If deferred:

Operating Impact:

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Motor Equipment System

495,661

**Total Project Cost**

495,661

**112324** One Ton Dump Truck **Initiating Dept:** Fleet Management

Description: Vehicle purchase according to replacement schedule.

If deferred:

Operating Impact:

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Motor Equipment System

46,758

**Total Project Cost**

46,758

Fiscal Year 2011

**112325** Pickup Truck, Crew Cab **Initiating Dept:** Fleet Management

Description: Vehicle purchase according to replacement schedule.

If deferred:

Operating Impact:

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Motor Equipment System

24,380

**Total Project Cost**

24,380

**112326** Pickup Truck, standard (eight) **Initiating Dept:** Fleet Management

Description:

If deferred:

Operating Impact:

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Motor Equipment System

165,530

**Total Project Cost**

165,530

**112327** Pickup Truck, 4X4 with Plow (three) **Initiating Dept:** Fleet Management

Description:

If deferred:

Operating Impact:

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Motor Equipment System

74,949

**Total Project Cost**

74,949

**112328** 25 yd Rear Loading Packer **Initiating Dept:** Fleet Management

Description:

If deferred:

Operating Impact:

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Motor Equipment System

221,861

**Total Project Cost**

221,861

Fiscal Year 2011

**112329** Three Mini vans **Initiating Dept:** Fleet Management

Description:  
If deferred:  
Operating Impact:  
Expenditure Type: Routine Replacement Project  
Type of Cost Savings:  
Operating Cost/(Savings):

**Funding Sources**  
 Motor Equipment System 63,170  


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**Total Project Cost** 63,170

**112330** Utility Vans **Initiating Dept:** Fleet Management

Description: Vehicle purchase according to replacement schedule.  
If deferred:  
Operating Impact:  
Expenditure Type: Routine Replacement Project  
Type of Cost Savings:  
Operating Cost/(Savings):

**Funding Sources**  
 Motor Equipment System 40,183  


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**Total Project Cost** 40,183

**112332** Van - Special Use **Initiating Dept:** Fleet Management

Description: Vehicle purchase according to replacement schedule.  
If deferred:  
Operating Impact:  
Expenditure Type: Routine Replacement Project  
Type of Cost Savings:  
Operating Cost/(Savings):

**Funding Sources**  
 Motor Equipment System 34,185  


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**Total Project Cost** 34,185

**112333** One Mower **Initiating Dept:** Fleet Management

Description: Vehicle purchase according to replacement schedule.  
If deferred:  
Operating Impact:  
Expenditure Type: Routine Replacement Project  
Type of Cost Savings:  
Operating Cost/(Savings):

**Funding Sources**  
 Motor Equipment System 13,043  


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**Total Project Cost** 13,043

Fiscal Year 2011

**112334** Technology Improvements on Equipment    **Initiating Dept:** Fleet Management

Description:  
If deferred:  
Operating Impact:  
Expenditure Type: Efficiency Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Motor Equipment System	300,000
<hr/>	
<b>Total Project Cost</b>	<u><u>300,000</u></u>

**112335** Miscellaneous Equipment    **Initiating Dept:** Fleet Management

Description: Equipment purchase according to replacement schedule.  
If deferred:  
Operating Impact:  
Expenditure Type: Routine Replacement Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Motor Equipment System	51,500
<hr/>	
<b>Total Project Cost</b>	<u><u>51,500</u></u>

**112336** One Line Truck    **Initiating Dept:** Fleet Management

Description: Lease Purchase  
If deferred:  
Operating Impact:  
Expenditure Type: Routine Replacement Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Motor Equipment System	141,282
<hr/>	
<b>Total Project Cost</b>	<u><u>141,282</u></u>

**112337** Sewer Jet/Vacuum Basin Cleaner    **Initiating Dept:** Fleet Management

Description: Vehicle purchase according to replacement schedule.  
If deferred:  
Operating Impact:  
Expenditure Type: Routine Replacement Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Motor Equipment System	756,800
<hr/>	
<b>Total Project Cost</b>	<u><u>756,800</u></u>

Fiscal Year 2011

**112338 Utility Trucks (three) Initiating Dept:** Fleet Management

Description: Vehicle purchase according to replacement schedule.

If deferred:

Operating Impact:

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Motor Equipment System

109,313

**Total Project Cost**

109,313

**111858 Meter Inventory Initiating Dept:** Parking Services

Description: Parking meter mechanisms, posts, and heads for new meter locations and replacements for damaged meters.

If deferred: Customers will continue to drive looking for free parking spaces. This driving contributes to carbon emissions. Additionally, revenue to the parking system will be decreased.

Operating Impact: Part of the parking system will provide vehicular turnover on the street and increased parking in off street parking facilities. Will also generate additional revenues.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Parking Services Fund

50,000

**Total Project Cost**

50,000

**111928 Parking Access Control Equipment Upgrades Initiating Dept:** Parking Services

Description: With a system as large as ours, equipment obsolescence, and rapid technological changes do require annual funding of parking access and revenue control equipment.

If deferred: Additional labor costs will be required to manually process transactions or work with monthly parking customers who cannot access their parking. This would have a negative impact on employee and visitor parking experiences.

Operating Impact: Continued ability to operate parking in a customer friendly and cost efficient manner.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Parking Services Fund

35,000

**Total Project Cost**

35,000

**111932 Upgrade enhance and replace signs Initiating Dept:** Parking Services

Description: Upgrade, enhance, or replace parking signs at lots and ramps. This project could include neighborhood parking lots.

If deferred: Continue to maintain current signs. Field complaints on the state of neighborhood lot signs.

Operating Impact: Create a clean, user friendly image of Grand Rapids and parking operations.

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Parking Services Fund

20,000

**Total Project Cost**

20,000

Fiscal Year 2011

**111955** Replace Lights in Parking Ramps **Initiating Dept:** Parking Services

Description: Replace lights in parking ramps with energy efficient, intelligent lights. This will be completed on a ramp by ramp basis, costing approximately 250,000 per ramp.

If deferred:

Operating Impact: Reduce electric charges and the City's carbon foot print. Provide lighting in our ramps when customers are present.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Parking Services Fund

250,000

**Total Project Cost**

250,000

**111976** Parking Lot Resurfacing **Initiating Dept:** Parking Services

Description: Resurface parking lots. When lots are in disrepair there is the potential for injury to customers and their property. They are also not inviting for the public to park in. Maintenance equipment will be damaged if surfaces are not repaired.

If deferred: Maintenance equipment may be damaged. City may be liable for damage to customers and their vehicles.

Operating Impact: Ease of maintenance and positive customer experience.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Parking Services Fund

250,000

**Total Project Cost**

250,000

**112197** PMU INVENTORY SYSTEM **Initiating Dept:** Police

Description: CURRENT EQUIPMENT IS OVER 12 YEARS OLD AND IS TECHNOLOGICALLY OUT OF DATE AND NO LONGER SUPPORTED BY THE MANUFACTURER.

If deferred:

Operating Impact:

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Capital Improvement Fund

50,000

**Total Project Cost**

50,000

**111301** 1st Street - Lane Avenue to Stocking Avenue **Initiating Dept:** Streets and Sanitation (Eng)

Description: STPU FY2011. Rotomilling/resurfacing

If deferred:

Operating Impact:

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

General Operating Fund

35,000

State Grants - External ✓

69,780

**Total Project Cost**

104,780

Fiscal Year 2011

<b>111302</b> Breton Avenue - 28th Street to Burton Street	<b>Initiating Dept:</b> Streets and Sanitation (Eng)		
<u>Description:</u> STPU FY2011. Rotomilling/resurfacing		<b>Funding Sources</b>	
<u>If deferred:</u> More potholes		State Grants - External ✓	617,553
<u>Operating Impact:</u> Reduce emergency maintenance			
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		<b>Total Project Cost</b>	<b>617,553</b>
<u>Type of Cost Savings:</u> Contractual Services			
<u>Operating Cost/(Savings):</u>			
<hr/>			
<b>111328</b> Burton Street Bridge over the Norfolk Southern Railroad	<b>Initiating Dept:</b> Streets and Sanitation (Eng)		
<u>Description:</u> LBP Grant FY2011		<b>Funding Sources</b>	
<u>If deferred:</u>		State Grants - External ✓	2,050,000
<u>Operating Impact:</u>			
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		<b>Total Project Cost</b>	<b>2,050,000</b>
<u>Type of Cost Savings:</u> Contractual Services			
<u>Operating Cost/(Savings):</u>			
<hr/>			
<b>111331</b> Cherry Street - Division Avenue to Sheldon Avenue	<b>Initiating Dept:</b> Streets and Sanitation (Eng)		
<u>Description:</u> Reconstruction		<b>Funding Sources</b>	
<u>If deferred:</u>		Downtown Development Auth. ✓	535,000
<u>Operating Impact:</u>			
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		<b>Total Project Cost</b>	<b>535,000</b>
<u>Type of Cost Savings:</u> Contractual Services			
<u>Operating Cost/(Savings):</u>			
<hr/>			
<b>111332</b> Cherry Street - Market Avenue to Grandville Avenue	<b>Initiating Dept:</b> Streets and Sanitation (Eng)		
<u>Description:</u> STPU FY2011		<b>Funding Sources</b>	
<u>If deferred:</u>		State Grants - External ✓	69,780
<u>Operating Impact:</u>		General Operating Fund	35,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		<b>Total Project Cost</b>	<b>104,780</b>
<u>Type of Cost Savings:</u> Contractual Services			
<u>Operating Cost/(Savings):</u>			

Fiscal Year 2011

<b>111333</b> Coit Avenue - Kendalwood Street to North Park Street	<b>Initiating Dept:</b> Streets and Sanitation (Eng)		
<u>Description:</u> STPU FY2011		<b>Funding Sources</b>	
<u>If deferred:</u>		State Grants - External ✓	76,758
<u>Operating Impact:</u>		Capital Improvement Fund	130,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		General Operating Fund	135,000
<u>Type of Cost Savings:</u> Contractual Services			
<u>Operating Cost/(Savings):</u>		<b>Total Project Cost</b>	<u><u>341,758</u></u>

<b>111334</b> College Avenue - Fulton Street to Fountain Street	<b>Initiating Dept:</b> Streets and Sanitation (Eng)		
<u>Description:</u> STPU FY2011		<b>Funding Sources</b>	
<u>If deferred:</u>		State Grants - External ✓	97,692
<u>Operating Impact:</u>			
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		<b>Total Project Cost</b>	<u><u>97,692</u></u>
<u>Type of Cost Savings:</u> Contractual Services			
<u>Operating Cost/(Savings):</u>			

<b>111335</b> Commerce Avenue - Wealthy Street to Cherry Street; Bartlett Street - Ionia Avenue to Commerce Avenue and Goodrich Street - Ionia Avenue to Commerce Avenue	<b>Initiating Dept:</b> Streets and Sanitation (Eng)		
<u>Description:</u> Reconstruction in coordination with street project		<b>Funding Sources</b>	
<u>If deferred:</u> possible future sewer failure		Bonds - Water	260,000
<u>Operating Impact:</u> replacing aging sewer and properly connecting storm sewers into adjoining streets		Bonds - Sewer	1,020,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		Capital Improvement Fund	210,000
<u>Type of Cost Savings:</u> Contractual Services		Downtown Development Auth. ✓	1,750,000
<u>Operating Cost/(Savings):</u>		<b>Total Project Cost</b>	<u><u>3,240,000</u></u>

<b>111340</b> Eastside Combined Sewer Overflow - Contract No. 17	<b>Initiating Dept:</b> Streets and Sanitation (Eng)		
<u>Description:</u> Morris Avenue - Pleasant Street to Logan Street; Logan Street - Morris Avenue to James Avenue and Union Avenue - Logan Street to Wealthy Street		<b>Funding Sources</b>	
<u>If deferred:</u> Violation of NPDES permit		Bonds - Sewer	5,350,000
<u>Operating Impact:</u> Required in order to meet separation deadline of 2019.		Bonds - Water	225,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		<b>Total Project Cost</b>	<u><u>5,575,000</u></u>
<u>Type of Cost Savings:</u> Contractual Services			
<u>Operating Cost/(Savings):</u>			

Fiscal Year 2011

<b>111350</b> Hall Street - Eastern Avenue to Kalamazoo Avenue	<b>Initiating Dept:</b> Streets and Sanitation (Eng)		
<u>Description:</u> STPU FY2011		<b>Funding Sources</b>	
<u>If deferred:</u>		State Grants - External ✓	190,000
<u>Operating Impact:</u>		General Operating Fund	135,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project			
<u>Type of Cost Savings:</u> Contractual Services		<b>Total Project Cost</b>	<u><u>325,000</u></u>
<u>Operating Cost/(Savings):</u>			
<hr/>			
<b>111351</b> Hall Street - Madison Avenue to Eastern Avenue	<b>Initiating Dept:</b> Streets and Sanitation (Eng)		
<u>Description:</u> STPU FY2011		<b>Funding Sources</b>	
<u>If deferred:</u>		State Grants - External ✓	233,763
<u>Operating Impact:</u>		General Operating Fund	150,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project			
<u>Type of Cost Savings:</u> Contractual Services		<b>Total Project Cost</b>	<u><u>383,763</u></u>
<u>Operating Cost/(Savings):</u>			
<hr/>			
<b>111356</b> Lafayette Avenue - Wealthy Street to State Street	<b>Initiating Dept:</b> Streets and Sanitation (Eng)		
<u>Description:</u> STPU FY2011		<b>Funding Sources</b>	
<u>If deferred:</u>		State Grants - External ✓	648,954
<u>Operating Impact:</u>		Downtown Development Auth. ✓	135,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project			
<u>Type of Cost Savings:</u> Contractual Services		<b>Total Project Cost</b>	<u><u>783,954</u></u>
<u>Operating Cost/(Savings):</u>			
<hr/>			
<b>111359</b> Madison Avenue - Wealthy Street to Cherry Street	<b>Initiating Dept:</b> Streets and Sanitation (Eng)		
<u>Description:</u> STPU FY2011		<b>Funding Sources</b>	
<u>If deferred:</u>		State Grants - External ✓	160,494
<u>Operating Impact:</u>		General Operating Fund	110,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project			
<u>Type of Cost Savings:</u> Contractual Services		<b>Total Project Cost</b>	<u><u>270,494</u></u>
<u>Operating Cost/(Savings):</u>			

Fiscal Year 2011

**111360 MDOT - Trunkline (Act 51)      Initiating Dept:** Streets and Sanitation (Eng)

Description: City's share of trunkline project costs  
If deferred:  
Operating Impact:  
Expenditure Type: Rehabilitation or Enhancement Project  
Type of Cost Savings: Contractual Services  
Operating Cost/(Savings):

<b>Funding Sources</b>	
State Grants - External ✓	4,583,000
General Operating Fund	50,000
<b>Total Project Cost</b>	<b><u>4,633,000</u></b>

**111361 Monroe Avenue - Ottawa Avenue to Leonard Street      Initiating Dept:** Streets and Sanitation (Eng)

Description: STPU FY2011  
If deferred:  
Operating Impact:  
Expenditure Type: Rehabilitation or Enhancement Project  
Type of Cost Savings: Contractual Services  
Operating Cost/(Savings):

<b>Funding Sources</b>	
State Grants - External ✓	101,181
General Operating Fund	85,000
<b>Total Project Cost</b>	<b><u>186,181</u></b>

**111364 Plymouth Avenue - Burton Street to Boston Street      Initiating Dept:** Streets and Sanitation (Eng)

Description: STPU FY2011  
If deferred:  
Operating Impact:  
Expenditure Type: Rehabilitation or Enhancement Project  
Type of Cost Savings: Contractual Services  
Operating Cost/(Savings):

<b>Funding Sources</b>	
State Grants - External ✓	990,876
<b>Total Project Cost</b>	<b><u>990,876</u></b>

**111368 Seward Avenue Extension      Initiating Dept:** Streets and Sanitation (Eng)

Description: Includes the extension of Seward Avenue from Watson Street to Fulton Street and the reconstruction of Lexington Avenue from Butterworth Avenue to Watson Street as well as the cul-de-sac of Lexington Avenue, north of Watson Street. EDA Grant  
If deferred:  
Operating Impact:  
Expenditure Type: New/Expansion Project  
Type of Cost Savings: Contractual Services  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Downtown Development Auth. ✓	700,000
Bonds - Sewer	200,000
Bonds - Water	475,000
State Grants - External ✓	1,500,000
<b>Total Project Cost</b>	<b><u>2,875,000</u></b>

Fiscal Year 2011

**111372** Trowbridge Street - Clancy Avenue to Lafayette Avenue and North Avenue - Walnut Street to Cedar Street **Initiating Dept:** Streets and Sanitation (Eng)

Description: STPE FY2010

If deferred:

Operating Impact:

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

State Grants - External ✓ 583,000

Bonds - Sewer 180,000

Bonds - Water 165,000

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**Total Project Cost** 928,000

**111998** Michigan Street/College Avenue Intersection Improvements **Initiating Dept:** Streets and Sanitation (Eng)

Description: CMAQ FY2011

If deferred:

Operating Impact:

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

SmartZone ✓ 635,000

State Grants - External ✓ 920,000

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**Total Project Cost** 1,555,000

**111367** Safety Projects - Various Locations **Initiating Dept:** Traffic Safety

Description: Potential Grant. Safety improvements to signalized intersections and roadside improvements at various locations in the City.

If deferred: Loss of grant funds

Operating Impact: Improve safety for the traveling public

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

State Grants - External ✓ 192,000

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**Total Project Cost** 192,000

**112133** Traffic Safety CMAQ Grant Projects **Initiating Dept:** Traffic Safety

Description: FY 11 Projects include Traffic Signal Optimization, Operational Cost, upgrades to the Traffic Management Center and capital improvements on the systems communication network.

If deferred: Loss of grant funding

Operating Impact: Matching funds required for federal grant.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

General Operating Fund 115,000

Federal Grants 764,000

Other Municipalities Contr. 76,000

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**Total Project Cost** 955,000

**Fiscal Year 2011**

**112154** Traffic Signal Optimization and Detection Project **Initiating Dept:** Traffic Safety

Description: Optimization of traffic signal timing and installation of traffic detection equipment

If deferred: Loss of grant funding

Operating Impact: Improved traffic flow.

Expenditure Type: Efficiency Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

State Grants	240,000
General Operating Fund	60,000

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<b>Total Project Cost</b>	<b><u>300,000</u></b>
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Fiscal Year 2011	City Funds Total: 55,218,350	Non-City Funds Total: 16,839,831	Total : <u><u>72,058,181</u></u>
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**Fiscal Year 2012**

**121605** Sidewalk Ramps - ADA **Initiating Dept:** Engineering

Description: Removal and replacement of non-compliant handicap curb ramps which will adhere with a mandate issued by Federal Government under the Americans with Disabilities Act.

If deferred:

Operating Impact:

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Capital Improvement Fund	100,000
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<b>Total Project Cost</b>	<b><u>100,000</u></b>
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**121606** Sidewalk Repair - City Owned Facilities **Initiating Dept:** Engineering

Description: Removal and replacement of deficient sidewalk and/or drive approaches at City owned facilities, i.e. Parks, Fire Stations, etc.

If deferred:

Operating Impact:

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Capital Improvement Fund	20,000
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<b>Total Project Cost</b>	<b><u>20,000</u></b>
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**121341** Eastside Combined Sewer Overflow - Contract No. 18 **Initiating Dept:** Enterprise Services - Sewage

Description: Union Avenue - Wealthy Street to Evans Street; Evans Street - Union Avenue to Henry Avenue; Union Avenue - Evans Street to 360'North; James Avenue - Evans Street to 360'North and Henry Avenue - Evans Street to 360'North

If deferred: Violation of NPDES permit

Operating Impact: required in order to meet separation deadline of 2019

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Bonds - Sewer	2,150,000
Bonds - Water	450,000
General Operating Fund	225,000

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<b>Total Project Cost</b>	<b><u>2,825,000</u></b>
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Fiscal Year 2012

<b>121345</b> Eastside Combined Sewer Overflow - Contract No. 23	<b>Initiating Dept:</b> Enterprise Services - Sewage	
<u>Description:</u> Baldwin Street from Eastern Avenue to Dwight Avenue; Dwight Avenue from Baldwin Street to Baldwin Street; Baldwin Street - Dwight Street to Vandine Street; Eastern Avenue - Lockwood Street to Lockwood Street; Vandine and Congress Avenue Alleys from Fulton		
<u>If deferred:</u> Violation of NPDES permit		
<u>Operating Impact:</u> required in order to meet separation deadline of 2019		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
	<b>Funding Sources</b>	
	Bonds - Water	1,900,000
	Bonds - Sewer	4,300,000
	General Operating Fund	560,000
	<b>Total Project Cost</b>	<u><u>6,760,000</u></u>

<b>121374</b> CIPP Rehab of Sanitary Sewers - Various Sites	<b>Initiating Dept:</b> Enterprise Services - Sewage	
<u>Description:</u> Re-lining of sewers 50 years and older to reduce I/I and greatly extend useful life.		
<u>If deferred:</u> Higher costs associated with emergency repairs.		
<u>Operating Impact:</u> Reduces flow due to I/I at the Wastewater Treatment Facility		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
	<b>Funding Sources</b>	
	Bonds - Sewer	600,000
	<b>Total Project Cost</b>	<u><u>600,000</u></u>

<b>121394</b> GCMS Replacement	<b>Initiating Dept:</b> Enterprise Services - Sewage	
<u>Description:</u> General Chemistry Mass Spectrometer - instrument used to analyze chemical makeup of water.		
<u>If deferred:</u> Annual maintenance on existing units will continue to increase		
<u>Operating Impact:</u> Replace 2 existing older units		
<u>Expenditure Type:</u> Routine Replacement Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
	<b>Funding Sources</b>	
	Sewage Disposal System	185,000
	<b>Total Project Cost</b>	<u><u>185,000</u></u>

<b>121395</b> WWTP - Extension of Watermain	<b>Initiating Dept:</b> Enterprise Services - Sewage	
<u>Description:</u> Extend water main to create loop around WWTP to improve reliability.		
<u>If deferred:</u>		
<u>Operating Impact:</u>		
<u>Expenditure Type:</u> New/Expansion Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
	<b>Funding Sources</b>	
	Sewage Disposal System	100,000
	<b>Total Project Cost</b>	<u><u>100,000</u></u>

Fiscal Year 2012

**121413** Grit System Rehabilitation     **Initiating Dept:** Enterprise Services - Sewage

Description:

If deferred:

Operating Impact:

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Sewage Disposal System

75,000

**Total Project Cost**

75,000

**121419** Demolition of Obsolete Equipment and Structures     **Initiating Dept:** Enterprise Services - Sewage

Description: removes old / abandoned equipment

If deferred: none

Operating Impact: frees up space for future projects

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Bonds - Sewer

500,000

**Total Project Cost**

500,000

**121743** Sanitary Sewer Oversizing     **Initiating Dept:** Enterprise Services - Sewage

Description: Mechanism for installation of slightly larger diameter sewers in anticipation of growth based on customer community requests.

If deferred: Other funding sources will be required.

Operating Impact: None

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Other

Operating Cost/(Savings):

**Funding Sources**

Bonds - Sewer

20,000

**Total Project Cost**

20,000

**121761** Coldbrook Sanitary Trunk Sewer - Phase I - IV     **Initiating Dept:** Enterprise Services - Sewage

Description: Reconstruction of Coldbrook Street from Monroe Avenue to Clancy Avenue, Clancy Avenue from Coldbrook Street to Cedar Street, Cedar Street from Clancy Avenue to Lafayette Avenue, and Lafayette Avenue from Bradford Street to Cedar Street (Phase I) Note: a

If deferred:

Operating Impact:

Expenditure Type: New/Expansion Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Bonds - Water

165,000

**Total Project Cost**

165,000

Fiscal Year 2012

**122123** Television Truck Replacement **Initiating Dept:** Enterprise Services - Sewage

Description: Replacement of the sewer television inspection truck.  
If deferred: Continued maintenance expenditures and lack of availability of modern technology.  
Operating Impact: Current truck is aging and maintenance costs increasing. New technology is available to enhance sewer assessments.  
Expenditure Type: Routine Replacement Project  
Type of Cost Savings: Contractual Services  
Operating Cost/(Savings): -2,500

<b>Funding Sources</b>	
Sewage Disposal System	320,000
<hr/>	
<b>Total Project Cost</b>	<b><u><u>320,000</u></u></b>

**121380** Drainage Improvements and Emergency Repairs **Initiating Dept:** Enterprise Services - Stormwater

Description: Kent County Drain Commission Special Assessments and stormwater infrastructure repairs or replacement projects which occur throughout the year. Used when repairs are outside the scope of Sewer Maint Dept.  
If deferred:  
Operating Impact:  
Expenditure Type: Rehabilitation or Enhancement Project  
Type of Cost Savings: Contractual Services  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Capital Improvement Fund	175,000
<hr/>	
<b>Total Project Cost</b>	<b><u><u>175,000</u></u></b>

**121733** Kent County Drain Commission Special Assessments **Initiating Dept:** Enterprise Services - Stormwater

Description: Improvements to the county drain located within the City of Grand Rapids require funding. These assessments occur through the Kent County Drain Commissioner's Office.  
If deferred: State Law does not allow deferment.  
Operating Impact: None  
Expenditure Type: Rehabilitation or Enhancement Project  
Type of Cost Savings: Other  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Capital Improvement Fund	45,000
<hr/>	
<b>Total Project Cost</b>	<b><u><u>45,000</u></u></b>

**121739** Shamutt Hills Drain **Initiating Dept:** Enterprise Services - Stormwater

Description: Improvements to Kent County Drain located west of Covell and North of Lake Michigan Drive. This is the City's at large share. At times the payment is over a number of years.  
If deferred: State Law does not allow deferment  
Operating Impact: None  
Expenditure Type: Rehabilitation or Enhancement Project  
Type of Cost Savings: Other  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Capital Improvement Fund	300,000
<hr/>	
<b>Total Project Cost</b>	<b><u><u>300,000</u></u></b>

Fiscal Year 2012

<p><b>122188</b> Critical Safety Improvements to Underground Systems    <b>Initiating Dept:</b> Enterprise Services - Street Lighting</p> <p><u>Description:</u> Necessary improvements to the underground conduit system to correct safety issues, correct damage or provide for extensions of the system for new development.</p> <p><u>If deferred:</u></p> <p><u>Operating Impact:</u></p> <p><u>Expenditure Type:</u> Rehabilitation or Enhancement Project</p> <p><u>Type of Cost Savings:</u></p> <p><u>Operating Cost/(Savings):</u></p>	<p><b>Funding Sources</b></p> <p>Capital Improvement Fund</p> <hr/> <p><b>Total Project Cost</b></p>	<p>50,000</p> <hr/> <p><u>50,000</u></p>
<hr/>		
<p><b>122204</b> Street Lighting Energy Improvements    <b>Initiating Dept:</b> Enterprise Services - Street Lighting</p> <p><u>Description:</u> Replacement of HPS and MV street light fixtures with LED fixtures</p> <p><u>If deferred:</u></p> <p><u>Operating Impact:</u> Lower energy consumption and maintenance costs.</p> <p><u>Expenditure Type:</u> Efficiency Project</p> <p><u>Type of Cost Savings:</u></p> <p><u>Operating Cost/(Savings):</u></p>	<p><b>Funding Sources</b></p> <p>Capital Improvement Fund</p> <hr/> <p><b>Total Project Cost</b></p>	<p>25,000</p> <hr/> <p><u>25,000</u></p>
<hr/>		
<p><b>122215</b> Fault Detection Equipment    <b>Initiating Dept:</b> Enterprise Services - Street Lighting</p> <p><u>Description:</u> Install fault current detection equipment on various locations on the electrical distribution system.</p> <p><u>If deferred:</u> No change from existing</p> <p><u>Operating Impact:</u> Allow quicker identification of the location of faults in the system so repairs / service restoration can be done quicker.</p> <p><u>Expenditure Type:</u> Efficiency Project</p> <p><u>Type of Cost Savings:</u></p> <p><u>Operating Cost/(Savings):</u></p>	<p><b>Funding Sources</b></p> <p>Capital Improvement Fund</p> <hr/> <p><b>Total Project Cost</b></p>	<p>20,000</p> <hr/> <p><u>20,000</u></p>
<hr/>		
<p><b>122225</b> Electric System &amp; Street Lighting Improvements in conjunction with CSO and roadway projects    <b>Initiating Dept:</b> Enterprise Services - Street Lighting</p> <p><u>Description:</u> Electric System &amp; Street Lighting Improvements in conjunction with CSO and roadway projects</p> <p><u>If deferred:</u></p> <p><u>Operating Impact:</u> Funding will leverage funds in conjunction with improvements in CSO and road projects</p> <p><u>Expenditure Type:</u> Rehabilitation or Enhancement Project</p> <p><u>Type of Cost Savings:</u></p> <p><u>Operating Cost/(Savings):</u></p>	<p><b>Funding Sources</b></p> <p>Capital Improvement Fund</p> <hr/> <p><b>Total Project Cost</b></p>	<p>100,000</p> <hr/> <p><u>100,000</u></p>

Fiscal Year 2012

**122234** Radio Controlled Switching **Initiating Dept:** Enterprise Services - Street Lighting

Description: Installation of radio controlled automatic high voltage switch gear on the City's distribution network.

If deferred:

Operating Impact: Allow system operate switch gear with having to dispatch a crew to remote locations.

Expenditure Type: Efficiency Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Capital Improvement Fund 20,000

**Total Project Cost**

20,000

**122240** Replacement of Air Compressor **Initiating Dept:** Enterprise Services - Street Lighting

Description: Replacement of 15 year old end of life cycle air compressor.

If deferred: Increased O&M costs

Operating Impact: Lower O&M cost

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Capital Improvement Fund 35,000

**Total Project Cost**

35,000

**122244** Primary Circuit Repair / Replacement **Initiating Dept:** Enterprise Services - Street Lighting

Description: Repair / Replacement of high voltage cable the has reached the end of its life cycle and various circuits through out the city.

If deferred: Continued recurring faults in system caused by failing cable plant.

Operating Impact: Lower O&M costs for faults caused by failing cable.

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Capital Improvement Fund 20,000

**Total Project Cost**

20,000

**122251** Pole Replacement Project **Initiating Dept:** Enterprise Services - Street Lighting

Description: Replacement and capital maintenance of street light poles; including replacement and rehab work.

If deferred: Poles continue to deteriorate resulting in unsafe conditions.

Operating Impact: Reduction in O&M costs

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Capital Improvement Fund 20,000

**Total Project Cost**

20,000

Fiscal Year 2012

**121375** Watermain Oversizing **Initiating Dept:** Enterprise Services - Water

Description: To fund oversizing requests from communities/developers.

If deferred:

Operating Impact:

Expenditure Type: New/Expansion Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Water Supply System Fund 50,000

**Total Project Cost** 50,000

**121377** LMFP - Concrete Repairs - Phase 7 **Initiating Dept:** Enterprise Services - Water

Description: Install concrete coatings and repairs in the basins (additional funds for project in job bank).

If deferred: Continued deterioration of concrete facilities and as well as leaking of water between structures; more maintenance as well.

Operating Impact: Extends the structure's useful life and provides for more efficient and reduced maintenance of structures.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Bonds - Water 590,000

**Total Project Cost** 590,000

**121384** Livingston power subyard **Initiating Dept:** Enterprise Services - Water

Description: Rebuild subyard to increase system reliability.

If deferred: Existing subyard is nearing the end of its useful life and maintenance costs will only go up.

Operating Impact: Reduce maintenance costs.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Water Supply System Fund 250,000

**Total Project Cost** 250,000

**121390** Southeast Elevated Storage Tank Watermain **Initiating Dept:** Enterprise Services - Water

Description: 16" watermain Needed for new storage tank. (Master Plan)

If deferred:

Operating Impact: Increased storage capacity, efficiency, pressures and volumes on southeast side of system

Expenditure Type: New/Expansion Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Bonds - Water 2,200,000

**Total Project Cost** 2,200,000

Fiscal Year 2012

<b>121391</b> Millbank Street - Giddings Avenue to Newcastle Avenue and Derbyshire Street - Giddings Avenue to Newcastle Avenue	<b>Initiating Dept:</b> Enterprise Services - Water	
<u>Description:</u> Replace 6" WM with history of breaks.		
<u>If deferred:</u> Continued main breaks which in turn costs us more to fix in addition to poor road surface which leads to customer complaints		
<u>Operating Impact:</u> Savings from cost of Field Ops crew overtime, excavation, backfill, equipment, pipe and asphalt repair needed to repair watermain breaks.		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
		<b>Funding Sources</b>
		Water Supply System Fund 300,000
		<b>Total Project Cost</b> <u>300,000</u>
<hr/>		
<b>121397</b> LMFP - master electrical control panels	<b>Initiating Dept:</b> Enterprise Services - Water	
<u>Description:</u> 1963 equipment needs to be replaced for reliability.		
<u>If deferred:</u> Outdated equipment that may need significant maintenance		
<u>Operating Impact:</u> Reduced maintenance		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
		<b>Funding Sources</b>
		Water Supply System Fund 50,000
		<b>Total Project Cost</b> <u>50,000</u>
<hr/>		
<b>121404</b> Lake Michigan Filtration Plant - Replace Filter Cells 3, 5, 7 & 9 at the	<b>Initiating Dept:</b> Enterprise Services - Water	
<u>Description:</u> Replace filter media, underdrain and repair concrete.		
<u>If deferred:</u>		
<u>Operating Impact:</u> Improves water quality and filter efficiency		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
		<b>Funding Sources</b>
		Bonds - Water 2,200,000
		<b>Total Project Cost</b> <u>2,200,000</u>
<hr/>		
<b>121405</b> Berkshire Street - Giddings Avenue to Kalamazoo Avenue; Giddings Avenue - Shangri-la Street to Berkshire Street; Shangri-la Street - Giddings Avenue to Kalamazoo Avenue, Watermain Replacement	<b>Initiating Dept:</b> Enterprise Services - Water	
<u>Description:</u> Replace 6" WM with history of breaks.		
<u>If deferred:</u> Continued main breaks which in turn costs us more to fix in addition to poor road surface which leads to customer complaints		
<u>Operating Impact:</u> Savings from cost of Field Ops crew overtime, excavation, backfill, equipment, pipe and asphalt repair needed to repair watermain breaks.		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
		<b>Funding Sources</b>
		Sewage Disposal System 225,000
		Water Supply System Fund 560,000
		<b>Total Project Cost</b> <u>785,000</u>

Fiscal Year 2012

<p><b>121406</b> Albany Street - Buchanan Avenue to Division Avenue; Ionia Avenue - Albany Street to Shelby Street; and Shelby Street - Division Avenue to West End  <b>Dept:</b> Enterprise Services - Water  <u>Description:</u> Replace 2500' 4" &amp; 6" main in Albany (Division to Ionia) &amp; Ionia (Albany to Shelby) &amp; Shelby (Division to west end).  <u>If deferred:</u> Potential watermain breaks and overtime to repair as well as potential poor water quality.  <u>Operating Impact:</u> Reduced maintenance, overtime and material costs as well as improved volumes for fire fighting. Dead end 4" mains do not carry a large volume of water.  <u>Expenditure Type:</u> Routine Replacement Project  <u>Type of Cost Savings:</u> Contractual Services  <u>Operating Cost/(Savings):</u></p>	<p><b>Initiating</b></p> <p><b>Funding Sources</b>  Water Supply System Fund 500,000</p> <hr/> <p><b>Total Project Cost</b> 500,000</p>
<hr/>	
<p><b>121637</b> Property Acquisition     <b>Initiating Dept:</b> Enterprise Services - Water  <u>Description:</u> Additional funding for storage if north yard is sold.  <u>If deferred:</u>  <u>Operating Impact:</u> Allows for relocation of storage yard if demand for existing yard is there  <u>Expenditure Type:</u> New/Expansion Project  <u>Type of Cost Savings:</u> Contractual Services  <u>Operating Cost/(Savings):</u></p>	<p><b>Funding Sources</b>  Bonds - Water 500,000</p> <hr/> <p><b>Total Project Cost</b> 500,000</p>
<hr/>	
<p><b>121855</b> Four Mile Road Watermain - design and construction     <b>Initiating Dept:</b> Enterprise Services - Water  <u>Description:</u> Construction of new 16 inch watermain in FOur Mile road from Fruit Ridge to Walker to service to new elevated storage tank  <u>If deferred:</u> Increase inlow pressure complaints.  <u>Operating Impact:</u> Needed to serve new tank and increase reliability and pressures.  <u>Expenditure Type:</u> New/Expansion Project  <u>Type of Cost Savings:</u> Contractual Services  <u>Operating Cost/(Savings):</u></p>	<p><b>Funding Sources</b>  Bonds - Water 200,000</p> <hr/> <p><b>Total Project Cost</b> 200,000</p>
<hr/>	
<p><b>121869</b> LMFP - Taste and Odor improvements     <b>Initiating Dept:</b> Enterprise Services - Water  <u>Description:</u> study to improve treatment methods for seasonal taste and odor issues  <u>If deferred:</u>  <u>Operating Impact:</u> improve quality of water and reduce potential for complaints  <u>Expenditure Type:</u> Rehabilitation or Enhancement Project  <u>Type of Cost Savings:</u> Contractual Services  <u>Operating Cost/(Savings):</u></p>	<p><b>Funding Sources</b>  Bonds - Water 100,000</p> <hr/> <p><b>Total Project Cost</b> 100,000</p>



Fiscal Year 2012

**122023** Police Pistol Range Repairs **Initiating Dept:** Facilities Management

Description: Perform needed repairs to Pistol range site  
If deferred: Backdrop may become unsafe to fire against  
Operating Impact:  
Expenditure Type: Rehabilitation or Enhancement Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Capital Improvement Fund	100,000
<hr/>	
<b>Total Project Cost</b>	<b><u>100,000</u></b>

**122069** Fire Station Generators (2 per yr) **Initiating Dept:** Fire

Description: Fire stations need to have electrical power at all times in order to receive and effectively respond to emergency alarms. Emergency generators are past their useful lives and are much like a worn-out automobile. Replacement of the units will ensure that fi  
If deferred: Increased maintenance and repair costs.  
Operating Impact: Decrease in maintenance and repair costs.  
Expenditure Type: Routine Replacement Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Capital Improvement Fund	170,000
<hr/>	
<b>Total Project Cost</b>	<b><u>170,000</u></b>

**122071** Emergency Operations Center Upgrades **Initiating Dept:** Fire

Description: This project would provide much needed technology and equipment upgrades within the Emergency Operations Center to meet federal communications compliance standards, and to improve the existing operational capabilities. The need for the EOC occurs eithe  
If deferred: Capabilities remain the same.  
Operating Impact: Improves the city's capabilities to react to natural and manmade disasters and to better coordinate for high profile events that occur within the city of Grand Rapids.  
Expenditure Type: Rehabilitation or Enhancement Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Capital Improvement Fund	35,000
<hr/>	
<b>Total Project Cost</b>	<b><u>35,000</u></b>

**122072** Bridge Street Fire Station Women's Restroom **Initiating Dept:** Fire

Description: This project will provide proper restroom and shower facilities for female firefighters working at the station. Female firefighters currently are forced to use the public restroom near the front entrance and showers that are connected to the men's restroom  
If deferred: Leaves facilities inadequate to accommodate both sexes, leaving the city open to liability.  
Operating Impact: Gives comparable restroom and shower facilities for male and female firefighters and reduces city liability.  
Expenditure Type: New/Expansion Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Capital Improvement Fund	35,000
<hr/>	
<b>Total Project Cost</b>	<b><u>35,000</u></b>

Fiscal Year 2012

**122073 Fire Station Alerting System    Initiating Dept: Fire**

Description: Station alerting is the process where dispatch sends tones to a particular station or several stations based on the nature of the emergency. Our current system is becoming more problematic with age and obsolescence. The system we are considering will not o

If deferred: Increasing repair costs.

Operating Impact: This will reduce our increasing repair costs and outages at the Fire Stations.

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Capital Improvement Fund 500,000

**Total Project Cost** 500,000

**122088 Cardiovascular Equipment    Initiating Dept: Fire**

Description: The cardiovascular equipment is the most widely used and provides the best exercise for our firefighters The use of this equipment continues to increase as more and more of our firefighters realize the value of physical fitness. We encourage our firefighte

If deferred: The current units are used extensively and the need for repairs continues to increase.

Operating Impact: This will provide each station more durable equipment and reduce our ongoing repair costs.

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Capital Improvement Fund 40,000

**Total Project Cost** 40,000

**122089 Fire Station Apparatus Emissions Exhaust System    Initiating Dept: Fire**

Description: This project will replace an aging automatic vehicle exhaust system and will safely remove know cancer causing byproducts of diesel emissions. Current systems are aging and in need of repairs on a regular basis.

If deferred: Continued inefficiencies and repair costs.

Operating Impact: Reduces any city liability and ongoing repair costs.

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Capital Improvement Fund 50,000

**Total Project Cost** 50,000

**122090 Fire Station Concrete Repair - Monroe Fire Station    Initiating Dept: Fire**

Description: Replace broken and hazardous concrete drives at fire station.

If deferred: City liability from possible injuries remains the same.

Operating Impact: Reduces city liability from possible injuries that could be incurred.

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Capital Improvement Fund 50,000

**Total Project Cost** 50,000

Fiscal Year 2012

**122092 Station Air Conditioning Units (2 per yr) Initiating Dept: Fire**

Description: Air Conditioning Units to replace outdated and inefficient units.  
If deferred: Continues inefficiencies  
Operating Impact: Reduces maintenance and operating costs, reduction in carbon footprint.  
Expenditure Type: Routine Replacement Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Capital Improvement Fund	40,000
<hr/>	
<b>Total Project Cost</b>	<u><u>40,000</u></u>

**121858 Meter Inventory Initiating Dept: Parking Services**

Description: Parking meter mechanisms, posts, and heads for new meter locations and replacements for damaged meters.  
If deferred: Customers will continue to drive looking for free parking spaces. This driving contributes to carbon emissions. Additionally, revenue to the parking system will be decreased.  
Operating Impact: Part of the parking system will provide vehicular turnover on the street and increased parking in off street parking facilities. Will also generate additional revenues.  
Expenditure Type: Rehabilitation or Enhancement Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Parking Services Fund	75,000
<hr/>	
<b>Total Project Cost</b>	<u><u>75,000</u></u>

**121928 Parking Access Control Equipment Upgrades Initiating Dept: Parking Services**

Description: With a system as large as ours, equipment obsolescence, and rapid technological changes do require annual funding of parking access and revenue control equipment.  
If deferred: Additional labor costs will be required to manually process transactions or work with monthly parking customers who cannot access their parking. This would have a negative impact on employee and visitor parking experiences.  
Operating Impact: Continued ability to operate parking in a customer friendly and cost efficient manner.  
Expenditure Type: Rehabilitation or Enhancement Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Parking Services Fund	35,000
<hr/>	
<b>Total Project Cost</b>	<u><u>35,000</u></u>

**121931 Upgrade parking access revenue control systems Initiating Dept: Parking Services**

Description: Upgrade the software in parking services. This software manages access of monthly parkers, daily revenue reports, validation accounts, and count software (utilized for event parking to make sure ramps are not overfilled).  
If deferred: Customers may be negatively impacted. Excess time to enter or exit the ramps could be eliminated reducing greenhouse gas emissions.  
Operating Impact: Ability to stay with the current, vendor supported software for parking operations.  
Expenditure Type: Rehabilitation or Enhancement Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Parking Services Fund	40,000
<hr/>	
<b>Total Project Cost</b>	<u><u>40,000</u></u>

Fiscal Year 2012

**121955** Replace Lights in Parking Ramps **Initiating Dept:** Parking Services

Description: Replace lights in parking ramps with energy efficient, intelligent lights. This will be completed on a ramp by ramp basis, costing approximately 250,000 per ramp.

If deferred:

Operating Impact: Reduce electric charges and the City's carbon foot print. Provide lighting in our ramps when customers are present.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Parking Services Fund

250,000

**Total Project Cost**

250,000

**121976** Parking Lot Resurfacing **Initiating Dept:** Parking Services

Description: Resurface parking lots. When lots are in disrepair there is the potential for injury to customers and their property. They are also not inviting for the public to park in. Maintenance equipment will be damaged if surfaces are not repaired.

If deferred: Maintenance equipment may be damaged. City may be liable for damage to customers and their vehicles.

Operating Impact: Ease of maintenance and positive customer experience.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Parking Services Fund

325,000

**Total Project Cost**

325,000

**121982** Snowmelt Replacement **Initiating Dept:** Parking Services

Description: Replace snowmelt under sidewalk at entrances of the Government Center Parking ramp.

If deferred: Snow will need to be shoveled or plowed by parking services staff members. During large events or day snowfalls can be dangerous for vehicles and pedestrians.

Operating Impact: Snow will melt as it falls.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Parking Services Fund

96,000

**Total Project Cost**

96,000

**121983** Sidewalk snow machine **Initiating Dept:** Parking Services

Description: Replace sidewalk snow machine (toolcat)

If deferred: Current machine is aging and will require extensive maintenance. Sidewalks may not be plowed causing unsafe conditions for pedestrians.

Operating Impact:

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Parking Services Fund

50,000

**Total Project Cost**

50,000

Fiscal Year 2012

**121990 Seal Coat    Initiating Dept:** Parking Services

Description: Seal coat parking. This reduces the amount of maintenance for cracks and holes. Also included is restriping of the lots.

If deferred: Increased maintenance of parking spaces for cracks and holes.

Operating Impact:

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Parking Services Fund 275,000

**Total Project Cost**

275,000

**122192 GAS MASK REPLACEMENTS/FILTERS    Initiating Dept:** Police

Description: OUR GAS MASKS ARE CURRENTLY OVER 20 YEARS OLD FOR WHICH PURIFYING CANISTERS MEETING OSHA STANDARDS ARE NO LONGER AVAILABLE. FY11 AND FY12

If deferred:

Operating Impact:

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Capital Improvement Fund 37,000

**Total Project Cost**

37,000

**122194 TWO QUANTAR TRANSMITTERS/2 MOTOR TRANSMITTERS    Initiating Dept:** Police

Description: COMMUNICATIONS EQUIPMENT CRITICAL IN ORDER TO MEET THE FCC MANDATE THAT REQUIRES MIGRATION TO NARROWBAND CHANNELS BY JANUARY 1, 2013.

If deferred:

Operating Impact:

Expenditure Type: New/Expansion Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Capital Improvement Fund 40,000

**Total Project Cost**

40,000

**122195 16 MOTOROLLA XTL 5000 MOBILE RADIOS - COMMUNICATIONS EQUIPMENT CRITICAL IN ORDER TO MEET THE FCC MANDATE THAT REQUIRES MIGRATION TO NARROWBAND CHANNELS BY JANUARY 1, 2013    Initiating Dept:** Police

Description:

If deferred:

Operating Impact:

Expenditure Type: Efficiency Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Capital Improvement Fund 48,000

**Total Project Cost**

48,000

Fiscal Year 2012

**122200 REPLACE FIREARMS RANGE**    **Initiating Dept:** Police

Description: NOT TO BE INCLUDED IN THIS YEARS CAPITAL REQUEST - FY12 REQUEST FOR REPLACEMENT OF OUR FIREARMS RANGE.

If deferred:

Operating Impact:

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Other

Operating Cost/(Savings):

**Funding Sources**

Capital Improvement Fund

450,000

**Total Project Cost**

450,000

**122064 Grand River Frontage**    **Initiating Dept:** Public Services - Parks

Description: Acquisition of property.

If deferred:

Operating Impact:

Expenditure Type: New/Expansion Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Capital Improvement Fund

100,000

**Total Project Cost**

100,000

**122065 Paving at Various Parks**    **Initiating Dept:** Public Services - Parks

Description: Removal and replacement of paved lots and drives that are beyond maintenance efforts.

If deferred: Paved areas that are hazardous.

Operating Impact: Driveways that are safe.

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Capital Improvement Fund

25,000

**Total Project Cost**

25,000

**121326 Bostwick Avenue - Crescent Street to Michigan Street**    **Initiating Dept:** Streets and Sanitation (Eng)

Description: BRT (alternate) route. ITP current schedule is for the system to be operational in November, 2012.

If deferred:

Operating Impact:

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

State Grants - External ✓

200,000

Bonds - Water

175,000

SmartZone ✓

325,000

**Total Project Cost**

700,000

Fiscal Year 2012

<b>121327</b> Bostwick Avenue - Lyon Street to Crescent Street	<b>Initiating Dept:</b> Streets and Sanitation (Eng)		
<u>Description:</u> Reconstruction		<b>Funding Sources</b>	
<u>If deferred:</u>		Bonds - Water	175,000
<u>Operating Impact:</u>		Sewage Disposal System	150,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		SmartZone ✓	325,000
<u>Type of Cost Savings:</u> Contractual Services			
<u>Operating Cost/(Savings):</u>		<b>Total Project Cost</b>	<u><u>650,000</u></u>
<hr/>			
<b>121329</b> Burton Street - Division Avenue to Eastern Avenue	<b>Initiating Dept:</b> Streets and Sanitation (Eng)		
<u>Description:</u> STPU FY2012		<b>Funding Sources</b>	
<u>If deferred:</u>		General Operating Fund	25,000
<u>Operating Impact:</u>			
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		<b>Total Project Cost</b>	<u><u>25,000</u></u>
<u>Type of Cost Savings:</u> Contractual Services			
<u>Operating Cost/(Savings):</u>			
<hr/>			
<b>121330</b> Burton Street - Eastern Avenue to Plymouth Avenue	<b>Initiating Dept:</b> Streets and Sanitation (Eng)		
<u>Description:</u> STPU FY2012		<b>Funding Sources</b>	
<u>If deferred:</u>		Sewage Disposal System	150,000
<u>Operating Impact:</u>		Capital Improvement Fund	250,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		General Operating Fund	635,000
<u>Type of Cost Savings:</u> Contractual Services		State Grants - External ✓	727,453
<u>Operating Cost/(Savings):</u>		<b>Total Project Cost</b>	<u><u>1,762,453</u></u>
<hr/>			
<b>121337</b> Crescent Street - Bostwick Avenue to Ransom Avenue	<b>Initiating Dept:</b> Streets and Sanitation (Eng)		
<u>Description:</u> BRT (Alternate) Route. ITP current schedule is for the system to be operational in November, 2012.		<b>Funding Sources</b>	
<u>If deferred:</u>		SmartZone ✓	140,000
<u>Operating Impact:</u>		Bonds - Sewer	130,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		Bonds - Water	130,000
<u>Type of Cost Savings:</u> Contractual Services		State Grants - External ✓	50,000
<u>Operating Cost/(Savings):</u>		<b>Total Project Cost</b>	<u><u>450,000</u></u>

Fiscal Year 2012

<b>121338</b> Division Avenue - Franklin Street to Wealthy Street	<b>Initiating Dept:</b> Streets and Sanitation (Eng)	
<u>Description:</u> BRT Route. ITP current schedule is for the system to be operational in November, 2012.	<b>Funding Sources</b>	
<u>If deferred:</u>	General Operating Fund	75,000
<u>Operating Impact:</u>		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	<b>Total Project Cost</b>	<u>75,000</u>
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
<hr/>		
<b>121352</b> Jefferson Avenue - Cherry Street to Fulton Street	<b>Initiating Dept:</b> Streets and Sanitation (Eng)	
<u>Description:</u> BRT Route. ITP current schedule is for the system to be operational in November, 2012.	<b>Funding Sources</b>	
<u>If deferred:</u>	Bonds - Water	450,000
<u>Operating Impact:</u>	Bonds - Sewer	765,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	Downtown Development Auth. ✓	800,000
<u>Type of Cost Savings:</u> Contractual Services	State Grants - External ✓	200,000
<u>Operating Cost/(Savings):</u>	<b>Total Project Cost</b>	<u>2,215,000</u>
<hr/>		
<b>121353</b> Jefferson Avenue - Logan Street to Wealthy Street	<b>Initiating Dept:</b> Streets and Sanitation (Eng)	
<u>Description:</u> BRT Route. ITP current schedule is for the system to be operational in November, 2012.	<b>Funding Sources</b>	
<u>If deferred:</u>	Bonds - Water	135,000
<u>Operating Impact:</u>	Capital Improvement Fund	190,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	General Operating Fund	180,000
<u>Type of Cost Savings:</u> Contractual Services	State Grants - External ✓	80,000
<u>Operating Cost/(Savings):</u>	<b>Total Project Cost</b>	<u>585,000</u>
<hr/>		
<b>121355</b> Lafayette Avenue - Fountain Street to Michigan Street	<b>Initiating Dept:</b> Streets and Sanitation (Eng)	
<u>Description:</u> BRT Route. ITP current schedule is for the system to be operational in November, 2012.	<b>Funding Sources</b>	
<u>If deferred:</u>	Capital Improvement Fund	225,000
<u>Operating Impact:</u>	Bonds - Water	850,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project	General Operating Fund	485,000
<u>Type of Cost Savings:</u> Contractual Services	Sewage Disposal System	450,000
<u>Operating Cost/(Savings):</u>	State Grants - External ✓	330,000
	Streets Capital Fund	50,000
	<b>Total Project Cost</b>	<u>2,390,000</u>

Fiscal Year 2012

<p><b>121357</b> Leonard Street - Ball Avenue to East Beltline    <b>Initiating Dept:</b> Streets and Sanitation (Eng)</p> <p><u>Description:</u> STPU FY2013  <u>If deferred:</u>  <u>Operating Impact:</u>  <u>Expenditure Type:</u> Rehabilitation or Enhancement Project  <u>Type of Cost Savings:</u> Contractual Services  <u>Operating Cost/(Savings):</u></p>	<p><b>Funding Sources</b></p> <table border="0"> <tr> <td>General Operating Fund</td> <td style="text-align: right;">25,000</td> </tr> <tr> <td colspan="2"><hr/></td> </tr> <tr> <td><b>Total Project Cost</b></td> <td style="text-align: right;"><b><u>25,000</u></b></td> </tr> </table>	General Operating Fund	25,000	<hr/>		<b>Total Project Cost</b>	<b><u>25,000</u></b>								
General Operating Fund	25,000														
<hr/>															
<b>Total Project Cost</b>	<b><u>25,000</u></b>														
<hr/>															
<p><b>121358</b> Logan Street - Division Avenue to Jefferson Avenue    <b>Initiating Dept:</b> Streets and Sanitation (Eng)</p> <p><u>Description:</u> BRT Route. ITP current schedule is for the system to be operational in November, 2012.  <u>If deferred:</u>  <u>Operating Impact:</u>  <u>Expenditure Type:</u> Rehabilitation or Enhancement Project  <u>Type of Cost Savings:</u> Contractual Services  <u>Operating Cost/(Savings):</u></p>	<p><b>Funding Sources</b></p> <table border="0"> <tr> <td>Bonds - Sewer</td> <td style="text-align: right;">1,030,000</td> </tr> <tr> <td>Bonds - Water</td> <td style="text-align: right;">265,000</td> </tr> <tr> <td>Capital Improvement Fund</td> <td style="text-align: right;">50,000</td> </tr> <tr> <td>General Operating Fund</td> <td style="text-align: right;">60,000</td> </tr> <tr> <td>State Grants - External ✓</td> <td style="text-align: right;">190,000</td> </tr> <tr> <td colspan="2"><hr/></td> </tr> <tr> <td><b>Total Project Cost</b></td> <td style="text-align: right;"><b><u>1,595,000</u></b></td> </tr> </table>	Bonds - Sewer	1,030,000	Bonds - Water	265,000	Capital Improvement Fund	50,000	General Operating Fund	60,000	State Grants - External ✓	190,000	<hr/>		<b>Total Project Cost</b>	<b><u>1,595,000</u></b>
Bonds - Sewer	1,030,000														
Bonds - Water	265,000														
Capital Improvement Fund	50,000														
General Operating Fund	60,000														
State Grants - External ✓	190,000														
<hr/>															
<b>Total Project Cost</b>	<b><u>1,595,000</u></b>														
<hr/>															
<p><b>121360</b> MDOT - Trunkline (Act 51)    <b>Initiating Dept:</b> Streets and Sanitation (Eng)</p> <p><u>Description:</u> City's share of trunkline project costs  <u>If deferred:</u>  <u>Operating Impact:</u>  <u>Expenditure Type:</u> Rehabilitation or Enhancement Project  <u>Type of Cost Savings:</u> Contractual Services  <u>Operating Cost/(Savings):</u></p>	<p><b>Funding Sources</b></p> <table border="0"> <tr> <td>State Grants - External ✓</td> <td style="text-align: right;">2,671,000</td> </tr> <tr> <td>General Operating Fund</td> <td style="text-align: right;">200,000</td> </tr> <tr> <td colspan="2"><hr/></td> </tr> <tr> <td><b>Total Project Cost</b></td> <td style="text-align: right;"><b><u>2,871,000</u></b></td> </tr> </table>	State Grants - External ✓	2,671,000	General Operating Fund	200,000	<hr/>		<b>Total Project Cost</b>	<b><u>2,871,000</u></b>						
State Grants - External ✓	2,671,000														
General Operating Fund	200,000														
<hr/>															
<b>Total Project Cost</b>	<b><u>2,871,000</u></b>														
<hr/>															
<p><b>121362</b> Plainfield Avenue - 3 Mile Road to I-96    <b>Initiating Dept:</b> Streets and Sanitation (Eng)</p> <p><u>Description:</u> STPU FY2012  <u>If deferred:</u>  <u>Operating Impact:</u>  <u>Expenditure Type:</u> Rehabilitation or Enhancement Project  <u>Type of Cost Savings:</u> Contractual Services  <u>Operating Cost/(Savings):</u></p>	<p><b>Funding Sources</b></p> <table border="0"> <tr> <td>State Grants - External ✓</td> <td style="text-align: right;">541,360</td> </tr> <tr> <td>General Operating Fund</td> <td style="text-align: right;">440,000</td> </tr> <tr> <td>Sewage Disposal System</td> <td style="text-align: right;">100,000</td> </tr> <tr> <td>Water Supply System Fund</td> <td style="text-align: right;">175,000</td> </tr> <tr> <td colspan="2"><hr/></td> </tr> <tr> <td><b>Total Project Cost</b></td> <td style="text-align: right;"><b><u>1,256,360</u></b></td> </tr> </table>	State Grants - External ✓	541,360	General Operating Fund	440,000	Sewage Disposal System	100,000	Water Supply System Fund	175,000	<hr/>		<b>Total Project Cost</b>	<b><u>1,256,360</u></b>		
State Grants - External ✓	541,360														
General Operating Fund	440,000														
Sewage Disposal System	100,000														
Water Supply System Fund	175,000														
<hr/>															
<b>Total Project Cost</b>	<b><u>1,256,360</u></b>														

Fiscal Year 2012

<b>121363</b> Plainfield Avenue - Leonard Street to Ann Street	<b>Initiating Dept:</b> Streets and Sanitation (Eng)		
<u>Description:</u> STPU FY2012		<b>Funding Sources</b>	
<u>If deferred:</u>		Streets Capital Fund	445,000
<u>Operating Impact:</u>		State Grants - External ✓	490,608
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project			
<u>Type of Cost Savings:</u> Contractual Services		<b>Total Project Cost</b>	<u><u>935,608</u></u>
<u>Operating Cost/(Savings):</u>			
<hr/>			
<b>121365</b> Ransom Avenue - Fulton Street to Fountain Street	<b>Initiating Dept:</b> Streets and Sanitation (Eng)		
<u>Description:</u> BRT Route. ITP current schedule is for the system to be operational in November, 2012.		<b>Funding Sources</b>	
<u>If deferred:</u>		Sewage Disposal System	40,000
<u>Operating Impact:</u>		General Operating Fund	50,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		State Grants - External ✓	130,000
<u>Type of Cost Savings:</u> Contractual Services			
<u>Operating Cost/(Savings):</u>		<b>Total Project Cost</b>	<u><u>220,000</u></u>
<hr/>			
<b>121369</b> Sixth Street Bridge over the Grand River	<b>Initiating Dept:</b> Streets and Sanitation (Eng)		
<u>Description:</u> LBP Grant FY2012		<b>Funding Sources</b>	
<u>If deferred:</u>		Downtown Development Auth. ✓	120,000
<u>Operating Impact:</u>			
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		<b>Total Project Cost</b>	<u><u>120,000</u></u>
<u>Type of Cost Savings:</u> Contractual Services			
<u>Operating Cost/(Savings):</u>			
<hr/>			
<b>121381</b> Downtown to West Side Bridge over the Grand River	<b>Initiating Dept:</b> Streets and Sanitation (Eng)		
<u>Description:</u> Potential STPE Grant		<b>Funding Sources</b>	
<u>If deferred:</u>		Downtown Development Auth. ✓	35,000
<u>Operating Impact:</u>			
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		<b>Total Project Cost</b>	<u><u>35,000</u></u>
<u>Type of Cost Savings:</u> Contractual Services			
<u>Operating Cost/(Savings):</u>			

Fiscal Year 2012

**121995** Bridge Street Bridge over the Grand River **Initiating Dept:** Streets and Sanitation (Eng)

Description: Potential LBP FY2013.

If deferred:

Operating Impact:

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Downtown Development Auth. ✓

73,000

**Total Project Cost**

73,000

**121367** Safety Projects - Various Locations **Initiating Dept:** Traffic Safety

Description: Potential Grant. Safety improvements to signalized intersections and roadside improvements at various locations in the City.

If deferred: Loss of grant funds

Operating Impact: Improve safety for the traveling public

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

State Grants - External ✓

192,000

Streets Capital Fund

48,000

**Total Project Cost**

240,000

**121371** Traffic Calming **Initiating Dept:** Traffic Safety

Description:

If deferred:

Operating Impact:

Expenditure Type: New/Expansion Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Streets Capital Fund

25,000

**Total Project Cost**

25,000

**122130** Traffic Signal LED Retrofit **Initiating Dept:** Traffic Safety

Description: Upgrade 10 Traffic Signals with LED fixtures

If deferred:

Operating Impact: Reduced Electric usage by 80%

Expenditure Type: Efficiency Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Streets Capital Fund

40,000

**Total Project Cost**

40,000

Fiscal Year 2012

**122131** Traffic Signal Capital Replacement **Initiating Dept:** Traffic Safety

Description: Replacement of out of date, worn, damaged or functionally obsolete traffic signal equipment

If deferred:

Operating Impact: Without replacement traffic signals function without benefit of actuation or interconnect resulting in additional vehicle delays.

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Streets Capital Fund 40,000

**Total Project Cost**

40,000

**122141** Traffic Signal Replacement **Initiating Dept:** Traffic Safety

Description: Replacement of functionally obsolete or damaged traffic signal equipment.

If deferred: Increased delay for the public.

Operating Impact: Improved traffic flow on city streets

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Streets Capital Fund 45,000

**Total Project Cost**

45,000

**122144** Traffic Signal LED Retrofit **Initiating Dept:** Traffic Safety

Description: Replacement of traffic signal indications with LED fixtures

If deferred:

Operating Impact: Reduction of energy usage by 80%

Expenditure Type: Efficiency Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Streets Capital Fund 45,000

**Total Project Cost**

45,000

**122146** Regionwide CMAQ Grant Projects **Initiating Dept:** Traffic Safety

Description: Traffic Signal Optimization, Traffic Surveillance camera installation, replacement of broken / damaged traffic detection equipment and improvements to regional traffic management center.

If deferred: Loss of grant funding.

Operating Impact: Improvement of traffic flow in the region.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Federal Grants 820,000

Other Municipalities Contr. 126,000

Streets Capital Fund 79,000

**Total Project Cost**

1,025,000

**Fiscal Year 2012**

**122150** Improvements to Regional ITS Systems **Initiating Dept:** Traffic Safety

Description: Conersion of communication systems to IP, installation of GPS clocks and locators and programming system equipment for traffic responsive operations. Includes annual operational subsidy

If deferred: Loss of grant funds

Operating Impact: Improved traffic flow on regional roadways.

Expenditure Type: Efficiency Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Federal Grants	640,000
Other Municipalities Contr.	72,000
Streets Capital Fund	88,000

<b>Total Project Cost</b>	<b><u>800,000</u></b>
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**122154** Traffic Signal Optimization and Detection Project **Initiating Dept:** Traffic Safety

Description: Optimization of traffi signal timing and installation of traffic detection equipment

If deferred: Loss of grant funding

Operating Impact: Improved traffic flow.

Expenditure Type: Efficiency Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Streets Capital Fund	60,000
State Grants	240,000

<b>Total Project Cost</b>	<b><u>300,000</u></b>
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Fiscal Year 2012	City Funds Total: 35,044,000	Non-City Funds Total: 7,620,421	Total : <u><u>42,664,421</u></u>
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**Fiscal Year 2013**

**131605** Sidewalk Ramps - ADA **Initiating Dept:** Engineering

Description: Removal and replacement of non-compliant handicap curb ramps which will adhere with a mandate issued by Federal Government under the Americans with Disabilities Act.

If deferred:

Operating Impact:

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Capital Improvement Fund	100,000
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<b>Total Project Cost</b>	<b><u>100,000</u></b>
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**131606** Sidewalk Repair - City Owned Facilities **Initiating Dept:** Engineering

Description: Removal and replacement of deficient sidewalk and/or drive approaches at City owned facilities, i.e. Parks, Fire Stations, etc.

If deferred:

Operating Impact:

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Capital Improvement Fund	20,000
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<b>Total Project Cost</b>	<b><u>20,000</u></b>
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Fiscal Year 2013

**131413** Grit System Rehabilitation      **Initiating Dept:** Enterprise Services - Sewage

Description:

If deferred:

Operating Impact:

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Bonds - Sewer

2,000,000

**Total Project Cost**

2,000,000

**131419** Demolition of Obsolete Equipment and Structures      **Initiating Dept:** Enterprise Services - Sewage

Description: removes old / abandoned equipment

If deferred: none

Operating Impact: frees up space for future projects

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Bonds - Sewer

500,000

**Total Project Cost**

500,000

**131669** Stockroom Renovations      **Initiating Dept:** Enterprise Services - Sewage

Description: Renovate the stockroom to provide better service to the plant.

If deferred:

Operating Impact:

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Sewage Disposal System

250,000

**Total Project Cost**

250,000

**131761** Coldbrook Sanitary Trunk Sewer - Phase I - IV      **Initiating Dept:** Enterprise Services - Sewage

Description: Reconstruction of Coldbrook Street from Monroe Avenue to Clancy Avenue, Clancy Avenue from Coldbrook Street to Cedar Street, Cedar Street from Clancy Avenue to Lafayette Avenue, and Lafayette Avenue from Bradford Street to Cedar Street (Phase I) Note: a

If deferred:

Operating Impact:

Expenditure Type: New/Expansion Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Bonds - Water

500,000

Bonds - Sewer

2,000,000

Bonds - Water

775,000

**Total Project Cost**

3,275,000

Fiscal Year 2013

**131849** Automatic Titration System **Initiating Dept:** Enterprise Services - Sewage

Description: Laboratory instrument

If deferred:

Operating Impact:

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Sewage Disposal System

40,000

**Total Project Cost**

40,000

**132035** Godfrey Avenue - Oxford Street to Market Avenue

**Initiating Dept:** Enterprise Services - Sewage

Description: Sewer separation

If deferred:

Operating Impact:

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Sewage Disposal System

200,000

**Total Project Cost**

200,000

**131380** Drainage Improvements and Emergency Repairs

**Initiating Dept:** Enterprise Services - Stormwater

Description: Kent County Drain Commission Special Assessments and stormwater infrastructure repairs or replacement projects which occur throughout the year. Used when repairs are outside the scope of Sewer Maint Dept.

If deferred:

Operating Impact:

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Capital Improvement Fund

175,000

**Total Project Cost**

175,000

**131733** Kent County Drain Commission Special Assessments

**Initiating Dept:** Enterprise Services - Stormwater

Description: Improvements to the county drain located within the City of Grand Rapids require funding. These assessments occur through the Kent County Drain Commissioner's Office.

If deferred: State Law does not allow deferment.

Operating Impact: None

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Other

Operating Cost/(Savings):

**Funding Sources**

Capital Improvement Fund

45,000

**Total Project Cost**

45,000

Fiscal Year 2013

<p><b>132189</b> Critical Safety Improvements to Underground Systems    <b>Initiating Dept:</b> Enterprise Services - Street Lighting</p> <p><u>Description:</u> Necessary improvements to the underground conduit system to correct safety issues, correct damage or provide for extensions of the system for new development.</p> <p><u>If deferred:</u></p> <p><u>Operating Impact:</u></p> <p><u>Expenditure Type:</u> Rehabilitation or Enhancement Project</p> <p><u>Type of Cost Savings:</u></p> <p><u>Operating Cost/(Savings):</u></p>	<p><b>Funding Sources</b></p> <p>Capital Improvement Fund</p> <hr/> <p><b>Total Project Cost</b></p>	<p>50,000</p> <hr/> <p><u>50,000</u></p>
<hr/>		
<p><b>132206</b> Street Lighting Energy Improvements    <b>Initiating Dept:</b> Enterprise Services - Street Lighting</p> <p><u>Description:</u> Replacement of HPS and MV street light fixtures with LED fixtures</p> <p><u>If deferred:</u></p> <p><u>Operating Impact:</u> Lower energy usage and maintenance costs.</p> <p><u>Expenditure Type:</u> Efficiency Project</p> <p><u>Type of Cost Savings:</u></p> <p><u>Operating Cost/(Savings):</u></p>	<p><b>Funding Sources</b></p> <p>Capital Improvement Fund</p> <hr/> <p><b>Total Project Cost</b></p>	<p>60,000</p> <hr/> <p><u>60,000</u></p>
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<p><b>132225</b> Electric System &amp; Street Lighting Improvements in conjunction with CSO and roadway projects    <b>Initiating Dept:</b> Enterprise Services - Street Lighting</p> <p><u>Description:</u> Electric System &amp; Street Lighting Improvements in conjunction with CSO and roadway projects</p> <p><u>If deferred:</u></p> <p><u>Operating Impact:</u> Funding will leverage funds in conjunction with improvements in CSO and road projects</p> <p><u>Expenditure Type:</u> Rehabilitation or Enhancement Project</p> <p><u>Type of Cost Savings:</u></p> <p><u>Operating Cost/(Savings):</u></p>	<p><b>Funding Sources</b></p> <p>Capital Improvement Fund</p> <hr/> <p><b>Total Project Cost</b></p>	<p>200,000</p> <hr/> <p><u>200,000</u></p>
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<p><b>132234</b> Radio Controlled Switching    <b>Initiating Dept:</b> Enterprise Services - Street Lighting</p> <p><u>Description:</u> Installation of radio controlled automatic high voltage switch gear on the Citys distribution network.</p> <p><u>If deferred:</u></p> <p><u>Operating Impact:</u> Allow system operate switch gear with having to dispatch a crew to remote locations.</p> <p><u>Expenditure Type:</u> Efficiency Project</p> <p><u>Type of Cost Savings:</u></p> <p><u>Operating Cost/(Savings):</u></p>	<p><b>Funding Sources</b></p> <p>Capital Improvement Fund</p> <hr/> <p><b>Total Project Cost</b></p>	<p>40,000</p> <hr/> <p><u>40,000</u></p>

Fiscal Year 2013

**132244** Primary Circuit Repair / Replacement **Initiating Dept:** Enterprise Services - Street Lighting

Description: Repair / Replacement of high voltage cable the has reached the end of its life cycle and various circuits through out the city.

If deferred: Continued recurring faults in system caused by failing cable plant.

Operating Impact: Lower O&M costs for faults caused by failing cable.

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Capital Improvement Fund 90,000

**Total Project Cost** 90,000

**132251** Pole Replacement Project **Initiating Dept:** Enterprise Services - Street Lighting

Description: Replacement and capital maintenance of street light poles; including replacement and rehab work.

If deferred: Poles continue to deteriorate reulting in unsafe conditions.

Operating Impact: Reduction in O&M costs

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Capital Improvement Fund 60,000

**Total Project Cost** 60,000

**131375** Watermain Oversizing **Initiating Dept:** Enterprise Services - Water

Description: To fund oversizing requests from communities/developers.

If deferred:

Operating Impact:

Expenditure Type: New/Expansion Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Water Supply System Fund 50,000

**Total Project Cost** 50,000

**131385** Livingston Pumping Station - Second Discharge Line from, including Leonard Street - Union Avenue to Ball Avenue **Initiating Dept:** Enterprise Services - Water

Description: From Livingston Reservoir to Leonard/Ball intersection (Master Plan).

If deferred: Reduction in ability to provide necessary water volume to northeast portion of system.

Operating Impact: Improved system reliability to northeast portion of system.

Expenditure Type: New/Expansion Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Bonds - Water 3,000,000

**Total Project Cost** 3,000,000

Fiscal Year 2013

**131392 East Paris Station Improvements**      **Initiating Dept:** Enterprise Services - Water

Description: Expand pump station and replace worn pump units nearing the end of their useful life and to match pumps to water demand (Master Plan).

If deferred: Inability to meet demand which may result in water restrictions

Operating Impact: Improved capacity and efficiency

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Bonds - Water 3,800,000

**Total Project Cost**

3,800,000

**131428 LMFP - Concrete Repairs - Phase 8**      **Initiating Dept:** Enterprise Services - Water

Description: Install concrete coatings and repairs in the basins (additional funds for project in job bank).

If deferred: Continued deterioration of concrete facilities and as well as leaking of water between structures; more maintenance as well

Operating Impact: Extends the structure's useful life and provides for more efficient and reduced maintenance of structures

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Bonds - Water 450,000

**Total Project Cost**

450,000

**131430 Woodward Avenue - Boston Street to Burton Street**      **Initiating Dept:** Enterprise Services - Water

Description: Replace main with history of breaks.

If deferred: Continued main breaks which in turn costs us more to fix in addition to poor road surface which leads to customer complaints

Operating Impact: Savings from cost of Field Ops crew overtime, excavation, backfill, equipment, pipe and asphalt repair needed to repair watermain breaks.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings): -14,000

**Funding Sources**

Water Supply System Fund 600,000

**Total Project Cost**

600,000

**131853 Four Mile Road Elevated Storage Tank - Construction**      **Initiating Dept:** Enterprise Services - Water

Description: Construct 0.5 Million Gallon elevated water storage tank in Walker north of I-96 to improve water reliability for increasing demands.

If deferred: Increase in low pressure complaints and inability for area to grow.

Operating Impact: Improve reliability and boost pressures for future demands.

Expenditure Type: New/Expansion Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Bonds - Water 1,900,000

**Total Project Cost**

1,900,000

Fiscal Year 2013

<p><b>131855</b> Four Mile Road Watermain - design and construction    <b>Initiating Dept:</b> Enterprise Services - Water</p> <p><u>Description:</u> Construction of new 16 inch watermain in FOur Mile road from Fruit Ridge to Walker to service to new elevated storage tank</p> <p><u>If deferred:</u> Increase inlow pressure complaints.</p> <p><u>Operating Impact:</u> Needed to serve new tank and increase reliability and pressures.</p> <p><u>Expenditure Type:</u> New/Expansion Project</p> <p><u>Type of Cost Savings:</u> Contractual Services</p> <p><u>Operating Cost/(Savings):</u></p>	<p><b>Funding Sources</b></p> <p>Bonds - Water <span style="float: right;">2,000,000</span></p> <hr/> <p><b>Total Project Cost</b> <span style="float: right;"><u>2,000,000</u></span></p>
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<p><b>131887</b> HVAC Equipment Replacement - 201 market    <b>Initiating Dept:</b> Facilities Management</p> <p><u>Description:</u> This project would replace the HVAC equipment thatserves the Streets Department space on the 1st floor and the HVAC equipment that serves the 2nd floor. Both systems have exceeded their expected life and are costly to maintain.</p> <p><u>If deferred:</u> Emergency replacement may be required if the equipment fails</p> <p><u>Operating Impact:</u> If the equipment fails funds will be taken from other projects to pay fot the emergency replacement of the units. Annual savings would be relized by reducing maintenance costs and energy costs of apprximately \$5,000.</p> <p><u>Expenditure Type:</u> Routine Replacement Project</p> <p><u>Type of Cost Savings:</u></p> <p><u>Operating Cost/(Savings):</u></p>	<p><b>Funding Sources</b></p> <p>Capital Improvement Fund <span style="float: right;">200,000</span></p> <hr/> <p><b>Total Project Cost</b> <span style="float: right;"><u>200,000</u></span></p>
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<p><b>131889</b> Interior Renovations - Streets/Parks Maintenance Building    <b>Initiating Dept:</b> Facilities Management</p> <p><u>Description:</u> This facility is in need of repairs such as: Locker room upgrades, fire alarm system, window replacement, HVAC system replacement, Lighting upgrade, etc.</p> <p><u>If deferred:</u> Higher future replacement costs.</p> <p><u>Operating Impact:</u> Energy saving could be realized with these improvements. Utility costs could be reduced by approximeately \$2500 per year.</p> <p><u>Expenditure Type:</u> Routine Replacement Project</p> <p><u>Type of Cost Savings:</u></p> <p><u>Operating Cost/(Savings):</u></p>	<p><b>Funding Sources</b></p> <p>Capital Improvement Fund <span style="float: right;">400,000</span></p> <hr/> <p><b>Total Project Cost</b> <span style="float: right;"><u>400,000</u></span></p>
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<p><b>131891</b> Emergency Generator Replacement - Police Department    <b>Initiating Dept:</b> Facilities Management</p> <p><u>Description:</u> The existing generator is 25 years old and will need to be replaced</p> <p><u>If deferred:</u> Equipment will fail and the operations of the 911 Dispatch Center will be compromised.</p> <p><u>Operating Impact:</u> none</p> <p><u>Expenditure Type:</u> Routine Replacement Project</p> <p><u>Type of Cost Savings:</u></p> <p><u>Operating Cost/(Savings):</u></p>	<p><b>Funding Sources</b></p> <p>Capital Improvement Fund <span style="float: right;">300,000</span></p> <hr/> <p><b>Total Project Cost</b> <span style="float: right;"><u>300,000</u></span></p>

Fiscal Year 2013

**131893 HVAC Equipment Replacement - One Monroe Center (GRPD) Initiating Dept:** Facilities Management

Description: When the facility was renovated in 2001, a majority of the HVAC equipment was not replaced. This project will be year 2 of a 5 year replacement program of various components of the existing equipment as it reaches the end of it's useful life.

If deferred:

Operating Impact: None

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Capital Improvement Fund 150,000

**Total Project Cost** 150,000

**131895 Interior Renovations - Motor Equipment Building Initiating Dept:** Facilities Management

Description: This project would include items such as: Foundations stabilizations, restroom upgrades, fire alarm system upgrades, window replacement, lighting upgrades, plumbing upgrades, etc.

If deferred: Higher future replacement costs.

Operating Impact: Energy savings could be realized with these improvements. Utility cost could be reduced by approximately \$2500 per year.

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Capital Improvement Fund 500,000

**Total Project Cost** 500,000

**131899 Freight Elevator Upgrades - Police Department Initiating Dept:** Facilities Management

Description: The existing controls are old, expensive to maintain, and unreliable. This project would replace the controls and upgrade the cab.

If deferred: Equipment will continue to fail and result in higher maintenance and repair costs.

Operating Impact: None

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Capital Improvement Fund 300,000

**Total Project Cost** 300,000

**131901 Security Improvements - Public Service Center Initiating Dept:** Facilities Management

Description: This project would include 3 security gates, card access systems, and security surveillance camera system.

If deferred:

Operating Impact: None

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Capital Improvement Fund 250,000

**Total Project Cost** 250,000

**Fiscal Year 2013**

**131903 Interior Renovations - 201 Market Initiating Dept:** Facilities Management

Description: This facility is in need of repairs such as: Foundation stabilization, restroom upgrades, fire alarm system upgrades, window replacement, lighting upgrades, plumbing upgrades, etc.

If deferred: Higher future replacement costs.

Operating Impact: We would realize a small savings in utility costs with the new HVAC equipment and windows.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Capital Improvement Fund 1,500,000

**Total Project Cost** 1,500,000

**131905 Roof Replacements Initiating Dept:** Facilities Management

Description: This project will repair/replace various roofs according to our asset management program

If deferred:

Operating Impact:

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Capital Improvement Fund 200,000

**Total Project Cost** 200,000

**131911 Concrete Restoration/Waterproofing Calder Plaza Initiating Dept:** Facilities Management

Description: The concrete Plaza deck requires general maintenance to maintain its integrity. This project would inspect the entire deck, replace any failed sealant and repair any deteriorated concrete.

If deferred: Continued leaking will cause structural damage to the Plaza deck and areas below.

Operating Impact: none

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Capital Improvement Fund 200,000

**Total Project Cost** 200,000

**131921 HVAC Upgrades - 273 Market Initiating Dept:** Facilities Management

Description: The existing HVAC system is old and expensive to maintain, The system is beginning to fail and needs to be replaced.

If deferred: Equipment will fail.

Operating Impact: We would be able to reduce our maintenance and utility costs.

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Capital Improvement Fund 200,000

**Total Project Cost** 200,000

Fiscal Year 2013

**132069** Fire Station Generators (2 per yr) **Initiating Dept:** Fire

Description: Fire stations need to have electrical power at all times in order to receive and effectively respond to emergency alarms. Emergency generators are past their useful lives and are much like a worn-out automobile. Replacement of the units will ensure that fi

If deferred: Increased maintenance and repair costs.

Operating Impact: Decrease in maintenance and repair costs.

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Capital Improvement Fund 170,000

**Total Project Cost** 170,000

**132088** Cardiovascular Equipment **Initiating Dept:** Fire

Description: The cardiovascular equipment is the most widely used and provides the best exercise for our firefighters The use of this equipment continues to increase as more and more of our firefighters realize the value of physical fitness. We encourage our firefight

If deferred: The current units are used extensively and the need for repairs continues to increase.

Operating Impact: This will provide each station more durable equipment and reduce our ongoing repair costs.

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Capital Improvement Fund 40,000

**Total Project Cost** 40,000

**132089** Fire Station Apparatus Emissions Exhaust System **Initiating Dept:** Fire

Description: This project will replace an aging automatic vehicle exhaust system and will safely remove know cancer causing byproducts of diesel emissions. Current systems are aging and in need of repairs on a regular basis.

If deferred: Continued inefficiencies and repair costs.

Operating Impact: Reduces any city liability and ongoing repair costs.

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Capital Improvement Fund 50,000

**Total Project Cost** 50,000

**132092** Station Air Conditioning Units (2 per yr) **Initiating Dept:** Fire

Description: Air Conditioning Units to replace outdated and inefficient units.

If deferred: Continues inefficiencies

Operating Impact: Reduces maintenance and operating costs, reduction in carbon footprint.

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Capital Improvement Fund 40,000

**Total Project Cost** 40,000

Fiscal Year 2013

**132093 Building Control System Initiating Dept: Fire**

Description: Installing an integrated, web-based control system at our Fire Stations will allow us to reduce operating costs and carbon footprint. The system would permit us to compare energy consumption and help to minimize energy consumption as we strive towards the

If deferred: Continued inefficiency and lack of control of station heating and cooling.

Operating Impact: Improved efficiency and control of all station energy costs while reducing our carbon footprint.

Expenditure Type: Efficiency Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Capital Improvement Fund 110,000

**Total Project Cost** 110,000

**132109 Fire Station Concrete Repair - Franklin Fire Station Initiating Dept: Fire**

Description: Replace broken and hazardous concrete drives at fire station.

If deferred: City liability from possible injuries remains the same.

Operating Impact: Reduces city liability from possible injuries that could be incurred.

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Capital Improvement Fund 50,000

**Total Project Cost** 50,000

**132111 Fire Suppression System Initiating Dept: Fire**

Description: This project would result in much needed fire suppression system in a fire station. A fire suppression system is a life and property saving investment. A fire that occurs in a building with a functional and adequate fire suppression system, the fire is

If deferred: Potential for property and life loss remains the same.

Operating Impact: Potential property and life savings if a fire should occur.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Capital Improvement Fund 55,000

**Total Project Cost** 55,000

**131928 Parking Access Control Equipment Upgrades Initiating Dept: Parking Services**

Description: With a system as large as ours, equipment obsolescence, and rapid technological changes do require annual funding of parking access and revenue control equipment.

If deferred: Additional labor costs will be required to manually process transactions or work with monthly parking customers who cannot access their parking. This would have a negative impact on employee and visitor parking experiences.

Operating Impact: Continued ability to operate parking in a customer friendly and cost efficient manner.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Parking Services Fund 35,000

**Total Project Cost** 35,000

Fiscal Year 2013

**131930** Camera and Server Replacement **Initiating Dept:** Parking Services

Description: Replace cameras in the parking ramps and the server that retains the images. Update to current technology. These cameras are vital to operations as the parking facilities are not staffed and the cameras are the dispatch personnel's link to customers.

If deferred: Negative customer impact. Customers idling in exit lanes creating greenhouse gas emissions while staff is speaking with them to determine if there is a problem with equipment or it is operator error.

Operating Impact: Ability to assist customers by viewing them. Ability to furnish information to proper law enforcement staff regarding any events.

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Parking Services Fund 100,000

**Total Project Cost** 100,000

**131955** Replace Lights in Parking Ramps **Initiating Dept:** Parking Services

Description: Replace lights in parking ramps with energy efficient, intelligent lights. This will be completed on a ramp by ramp basis, costing approximately 250,000 per ramp.

If deferred:

Operating Impact: Reduce electric charges and the City's carbon foot print. Provide lighting in our ramps when customers are present.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Parking Services Fund 255,000

**Total Project Cost** 255,000

**131976** Parking Lot Resurfacing **Initiating Dept:** Parking Services

Description: Resurface parking lots. When lots are in disrepair there is the potential for injury to customers and their property. They are also not inviting for the public to park in. Maintenance equipment will be damaged if surfaces are not repaired.

If deferred: Maintenance equipment may be damaged. City may be liable for damage to customers and their vehicles.

Operating Impact: Ease of maintenance and positive customer experience.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Parking Services Fund 250,000

**Total Project Cost** 250,000

**131985** Skid steer replacement **Initiating Dept:** Parking Services

Description: Replace skid steer

If deferred:

Operating Impact:

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Parking Services Fund 50,000

**Total Project Cost** 50,000

Fiscal Year 2013

**132192 GAS MASK REPLACEMENTS/FILTERS    Initiating Dept:** Police

Description: OUR GAS MASKS ARE CURRENTLY OVER 20 YEARS OLD FOR WHICH PURIFYING CANISTERS MEETING OSHA STANDARDS ARE NO LONGER AVAILABLE. FY11 AND FY12

If deferred:

Operating Impact:

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Capital Improvement Fund 37,000

**Total Project Cost** 37,000

**132194 TWO QUANTAR TRANSMITTERS/2 MOTOR TRANSMITTERS    Initiating Dept:** Police

Description: COMMUNICATIONS EQUIPMENT CRITICAL IN ORDER TO MEET THE FCC MANDATE THAT REQUIRES MIGRATION TO NARROWBAND CHANNELS BY JANUARY 1, 2013.

If deferred:

Operating Impact:

Expenditure Type: New/Expansion Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Capital Improvement Fund 40,000

**Total Project Cost** 40,000

**132195 16 MOTOROLLA XTL 5000 MOBILE RADIOS - COMMUNICATIONS EQUIPMENT CRITICAL IN ORDER TO MEET THE FCC MANDATE THAT REQUIRES MIGRATION TO NARROWBAND CHANNELS BY JANUARY 1, 2013    Initiating Dept:** Police

Description:

If deferred:

Operating Impact:

Expenditure Type: Efficiency Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Capital Improvement Fund 48,000

**Total Project Cost** 48,000

**132053 Garfield Park Tennis and Basketball Courts    Initiating Dept:** Public Services - Parks

Description: Removal and replacement of deteriorated sports courts.

If deferred: The courts would not be safe to use.

Operating Impact: Tennis and basketball courts that are in good shape and safe for lessons, organized sports, and for general public use.

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Capital Improvement Fund 100,000

**Total Project Cost** 100,000

Fiscal Year 2013

**132054** Paving at Various Parks **Initiating Dept:** Public Services - Parks

Description: Removal and replacement of paved lots and drives that are beyond maintenance efforts.

If deferred: Paved areas that are hazardous.

Operating Impact: Driveways that are safe.

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Capital Improvement Fund 25,000

**Total Project Cost** 25,000

**131323** Bridge Repairs - Various Locations **Initiating Dept:** Streets and Sanitation (Eng)

Description:

If deferred:

Operating Impact:

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

General Operating Fund 290,000

**Total Project Cost** 290,000

**131329** Burton Street - Division Avenue to Eastern Avenue **Initiating Dept:** Streets and Sanitation (Eng)

Description: STPU FY2012

If deferred:

Operating Impact:

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

State Grants - External ✓ 561,661

General Operating Fund 485,000

**Total Project Cost** 1,046,661

**131338** Division Avenue - Franklin Street to Wealthy Street **Initiating Dept:** Streets and Sanitation (Eng)

Description: BRT Route. ITP current schedule is for the system to be operational in November, 2012.

If deferred:

Operating Impact:

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

General Operating Fund 1,500,000

Bonds - Sewer 1,700,000

Bonds - Water 1,550,000

Capital Improvement Fund 330,000

State Grants - External ✓ 530,000

**Total Project Cost** 5,610,000

Fiscal Year 2013

<p><b>131354</b> Lafayette Avenue - Fulton Street to Fountain Street  <u>Description:</u> Reconstruction  <u>If deferred:</u>  <u>Operating Impact:</u>  <u>Expenditure Type:</u> Rehabilitation or Enhancement Project  <u>Type of Cost Savings:</u> Contractual Services  <u>Operating Cost/(Savings):</u></p>	<p><b>Initiating Dept:</b> Streets and Sanitation (Eng)</p>	<p><b>Funding Sources</b>  Capital Improvement Fund 275,000  Sewage Disposal System 200,000  Streets Capital Fund 250,000  Water Supply System Fund 330,000</p> <hr/> <p><b>Total Project Cost</b> <u><u>1,055,000</u></u></p>
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<p><b>131357</b> Leonard Street - Ball Avenue to East Beltline  <u>Description:</u> STPU FY2013  <u>If deferred:</u>  <u>Operating Impact:</u>  <u>Expenditure Type:</u> Rehabilitation or Enhancement Project  <u>Type of Cost Savings:</u> Contractual Services  <u>Operating Cost/(Savings):</u></p>	<p><b>Initiating Dept:</b> Streets and Sanitation (Eng)</p>	<p><b>Funding Sources</b>  General Operating Fund 1,100,000  State Grants - External ✓ 1,226,948</p> <hr/> <p><b>Total Project Cost</b> <u><u>2,326,948</u></u></p>
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<p><b>131360</b> MDOT - Trunkline (Act 51)  <u>Description:</u> City's share of trunkline project costs  <u>If deferred:</u>  <u>Operating Impact:</u>  <u>Expenditure Type:</u> Rehabilitation or Enhancement Project  <u>Type of Cost Savings:</u> Contractual Services  <u>Operating Cost/(Savings):</u></p>	<p><b>Initiating Dept:</b> Streets and Sanitation (Eng)</p>	<p><b>Funding Sources</b>  Streets Capital Fund 135,000  State Grants - External ✓ 8,832,705</p> <hr/> <p><b>Total Project Cost</b> <u><u>8,967,705</u></u></p>
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<p><b>131366</b> Richmond Street - Alpine Avenue to Scribner Avenue  <u>Description:</u> Potential STPU FY2014 Grant. Rotomill/resurface  <u>If deferred:</u>  <u>Operating Impact:</u>  <u>Expenditure Type:</u> Rehabilitation or Enhancement Project  <u>Type of Cost Savings:</u> Contractual Services  <u>Operating Cost/(Savings):</u></p>	<p><b>Initiating Dept:</b> Streets and Sanitation (Eng)</p>	<p><b>Funding Sources</b>  Streets Capital Fund 25,000</p> <hr/> <p><b>Total Project Cost</b> <u><u>25,000</u></u></p>



Fiscal Year 2013

**131995** Bridge Street Bridge over the Grand River **Initiating Dept:** Streets and Sanitation (Eng)

Description: Potential LBP FY2013.

If deferred:

Operating Impact:

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

State Grants - External ✓	890,000
Downtown Development Auth. ✓	147,000

<b>Total Project Cost</b>	<b><u>1,037,000</u></b>
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**131367** Safety Projects - Various Locations **Initiating Dept:** Traffic Safety

Description: Potential Grant. Safety improvements to signalized intersections and roadside improvements at various locations in the City.

If deferred: Loss of grant funds

Operating Impact: Improve safety for the traveling public

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

General Operating Fund	50,000
State Grants - External ✓	250,000

<b>Total Project Cost</b>	<b><u>300,000</u></b>
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**131371** Traffic Calming **Initiating Dept:** Traffic Safety

Description:

If deferred:

Operating Impact:

Expenditure Type: New/Expansion Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Streets Capital Fund	25,000
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<b>Total Project Cost</b>	<b><u>25,000</u></b>
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**132130** Traffic Signal LED Retrofit **Initiating Dept:** Traffic Safety

Description: Upgrade 10 Traffic Signals with LED fixtures

If deferred:

Operating Impact: Reduced Electric usage by 80%

Expenditure Type: Efficiency Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Streets Capital Fund	40,000
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<b>Total Project Cost</b>	<b><u>40,000</u></b>
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Fiscal Year 2013

**132131** Traffic Signal Capital Replacement **Initiating Dept:** Traffic Safety

Description: Replacement of out of date, worn, damaged or functionally obsolete traffic signal equipment

If deferred:

Operating Impact: Without replacement traffic signals function without benefit of actuation or interconnect resulting in additional vehicle delays.

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Streets Capital Fund 40,000

**Total Project Cost** 40,000

**132154** Traffic Signal Optimization and Detection Project **Initiating Dept:** Traffic Safety

Description: Optimization of traffi signal timing and installation of traffic detection equipment

If deferred: Loss of grant funding

Operating Impact: Improved traffic flow.

Expenditure Type: Efficiency Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

State Grants 240,000

Streets Capital Fund 60,000

**Total Project Cost** 300,000

**132155** Traffic Signal Optimization and Detection Project **Initiating Dept:** Traffic Safety

Description: OPTimization of traffi signal timing and installation of traffic detection equipment

If deferred: Loss of grant funding

Operating Impact: Improved traffic flow.

Expenditure Type: Efficiency Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Other Municipalities Contr. 81,000

Federal Grants 420,000

Streets Capital Fund 24,000

**Total Project Cost** 525,000

**132159** Traffic Signal LED Retrofit **Initiating Dept:** Traffic Safety

Description: Replace traffic signal indications with LED fixtures

If deferred:

Operating Impact: 80% reduction energy use at each intersection.

Expenditure Type: Efficiency Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Streets Capital Fund 45,000

**Total Project Cost** 45,000

**Fiscal Year 2013**

**132161** Traffic Signal Capital Replacement **Initiating Dept:** Traffic Safety

Description: Replacement of functionally obsolete, damaged or worn out traffic signal equipment.

If deferred:

Operating Impact: Reduced efficiency at impacted interections.

Expenditure Type: Efficiency Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

General Operating Fund

50,000

**Total Project Cost**

50,000

**132166** Regional ITS Operations and Improvements **Initiating Dept:** Traffic Safety

Description: Annual ITS setaside grant for operations and maintenance of the regional ITS system.

If deferred: Loss of grant funds

Operating Impact:

Expenditure Type: Efficiency Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Other Municipalities Contr.

27,000

Federal Grants

240,000

Streets Capital Fund

33,000

**Total Project Cost**

300,000

Fiscal Year 2013	City Funds Total: 44,540,000	Non-City Funds Total: 14,908,314	Total :	<u>59,448,314</u>
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**Fiscal Year 2014**

**141605** Sidewalk Ramps - ADA **Initiating Dept:** Engineering

Description: Removal and replacement of non-compliant handicap curb ramps which will adhere with a mandate issued by Federal Government under the Americans with Disabilities Act.

If deferred:

Operating Impact:

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Capital Improvement Fund

100,000

**Total Project Cost**

100,000

**141606** Sidewalk Repair - City Owned Facilities **Initiating Dept:** Engineering

Description: Removal and replacement of deficient sidewalk and/or drive approaches at City owned facilities, i.e. Parks, Fire Stations, etc.

If deferred:

Operating Impact:

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Capital Improvement Fund

20,000

**Total Project Cost**

20,000



Fiscal Year 2014

<p><b>141419</b> Demolition of Obsolete Equipment and Structures  <u>Description:</u> removes old / abandoned equipment  <u>If deferred:</u> none  <u>Operating Impact:</u> frees up space for future projects  <u>Expenditure Type:</u> Rehabilitation or Enhancement Project  <u>Type of Cost Savings:</u> Contractual Services  <u>Operating Cost/(Savings):</u></p>	<p><b>Initiating Dept:</b> Enterprise Services - Sewage</p>	<p><b>Funding Sources</b>  Bonds - Sewer 500,000</p> <hr/> <p><b>Total Project Cost</b> <u>500,000</u></p>
<hr/>		
<p><b>141749</b> Long Term Wet Weather Control Program  <u>Description:</u> Prior to December 31, 2019 the City is required to transport and treat all wet weather flows up to and including 25 year/24 hour rain events and not discharge them directly to the river or allow sanitary sewer overflows.  <u>If deferred:</u> Violation of NPDES permit.  <u>Operating Impact:</u> Increase due to additional treatment.  <u>Expenditure Type:</u> Rehabilitation or Enhancement Project  <u>Type of Cost Savings:</u> Other  <u>Operating Cost/(Savings):</u></p>	<p><b>Initiating Dept:</b> Enterprise Services - Sewage</p>	<p><b>Funding Sources</b>  Bonds - Sewer 750,000</p> <hr/> <p><b>Total Project Cost</b> <u>750,000</u></p>
<hr/>		
<p><b>142035</b> Godfrey Avenue - Oxford Street to Market Avenue  <u>Description:</u> Sewer separation  <u>If deferred:</u>  <u>Operating Impact:</u>  <u>Expenditure Type:</u> Rehabilitation or Enhancement Project  <u>Type of Cost Savings:</u> Contractual Services  <u>Operating Cost/(Savings):</u></p>	<p><b>Initiating Dept:</b> Enterprise Services - Sewage</p>	<p><b>Funding Sources</b>  Bonds - Sewer 8,600,000  Capital Improvement Fund 250,000  General Operating Fund 175,000  Water Supply System Fund 115,000</p> <hr/> <p><b>Total Project Cost</b> <u>9,140,000</u></p>
<hr/>		
<p><b>142041</b> Godfrey Avenue - Liberty Street to Oxford Street  <u>Description:</u> Sewer separation  <u>If deferred:</u>  <u>Operating Impact:</u>  <u>Expenditure Type:</u> Rehabilitation or Enhancement Project  <u>Type of Cost Savings:</u> Contractual Services  <u>Operating Cost/(Savings):</u></p>	<p><b>Initiating Dept:</b> Enterprise Services - Sewage</p>	<p><b>Funding Sources</b>  Sewage Disposal System 200,000</p> <hr/> <p><b>Total Project Cost</b> <u>200,000</u></p>

Fiscal Year 2014

<p><b>141380</b> Drainage Improvements and Emergency Repairs     <b>Initiating Dept:</b> Enterprise Services - Stormwater</p> <p><u>Description:</u> Kent County Drain Commission Special Assessments and stormwater infrastructure repairs or replacement projects which occur throughout the year. Used when repairs are outside the scope of Sewer Maint Dept.</p> <p><u>If deferred:</u></p> <p><u>Operating Impact:</u></p> <p><u>Expenditure Type:</u> Rehabilitation or Enhancement Project</p> <p><u>Type of Cost Savings:</u> Contractual Services</p> <p><u>Operating Cost/(Savings):</u></p>	<p><b>Funding Sources</b></p> <p>Capital Improvement Fund</p> <hr/> <p><b>Total Project Cost</b></p>	<p>175,000</p> <hr/> <p><u>175,000</u></p>
<hr/>		
<p><b>141733</b> Kent County Drain Commission Special Assessments     <b>Initiating Dept:</b> Enterprise Services - Stormwater</p> <p><u>Description:</u> Improvements to the county drain located within the City of Grand Rapids require funding. These assessments occur through the Kent County Drain Commissioner's Office.</p> <p><u>If deferred:</u> State Law does not allow deferment.</p> <p><u>Operating Impact:</u> None</p> <p><u>Expenditure Type:</u> Rehabilitation or Enhancement Project</p> <p><u>Type of Cost Savings:</u> Other</p> <p><u>Operating Cost/(Savings):</u></p>	<p><b>Funding Sources</b></p> <p>Capital Improvement Fund</p> <hr/> <p><b>Total Project Cost</b></p>	<p>45,000</p> <hr/> <p><u>45,000</u></p>
<hr/>		
<p><b>142190</b> Critical Safety Improvements to Underground Systems     <b>Initiating Dept:</b> Enterprise Services - Street Lighting</p> <p><u>Description:</u> Necessary improvements to the underground conduit system to correct safety issues, correct damage or provide for extensions of the system for new development.</p> <p><u>If deferred:</u></p> <p><u>Operating Impact:</u></p> <p><u>Expenditure Type:</u> Rehabilitation or Enhancement Project</p> <p><u>Type of Cost Savings:</u></p> <p><u>Operating Cost/(Savings):</u></p>	<p><b>Funding Sources</b></p> <p>Capital Improvement Fund</p> <hr/> <p><b>Total Project Cost</b></p>	<p>50,000</p> <hr/> <p><u>50,000</u></p>
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<p><b>142207</b> Street Lighting Energy Improvements     <b>Initiating Dept:</b> Enterprise Services - Street Lighting</p> <p><u>Description:</u> Replacement of HPS and MV street light fixtures with LED fixtures</p> <p><u>If deferred:</u></p> <p><u>Operating Impact:</u> Lower energy usage and maintenance costs.</p> <p><u>Expenditure Type:</u> Efficiency Project</p> <p><u>Type of Cost Savings:</u></p> <p><u>Operating Cost/(Savings):</u></p>	<p><b>Funding Sources</b></p> <p>Capital Improvement Fund</p> <hr/> <p><b>Total Project Cost</b></p>	<p>25,000</p> <hr/> <p><u>25,000</u></p>

Fiscal Year 2014

<p><b>142225</b> Electric System &amp; Street Lighting Improvements in conjunction with CSO and roadway projects  <u>Description:</u> Electric System &amp; Street Lighting Improvements in conjunction with CSO and roadway projects  <u>If deferred:</u>  <u>Operating Impact:</u> Funding will leverage funds in conjunction with improvements in CSO and road projects  <u>Expenditure Type:</u> Rehabilitation or Enhancement Project  <u>Type of Cost Savings:</u>  <u>Operating Cost/(Savings):</u></p>	<p><b>Initiating Dept:</b> Enterprise Services - Street Lighting</p>	<p><b>Funding Sources</b>  Capital Improvement Fund 50,000</p> <hr/> <p><b>Total Project Cost</b> <u>50,000</u></p>
<hr/>		
<p><b>142234</b> Radio Controlled Switching  <u>Description:</u> Installation of radio controlled automatic high voltage switch gear on the City's distribution network.  <u>If deferred:</u>  <u>Operating Impact:</u> Allow system operate switch gear with having to dispatch a crew to remote locations.  <u>Expenditure Type:</u> Efficiency Project  <u>Type of Cost Savings:</u>  <u>Operating Cost/(Savings):</u></p>	<p><b>Initiating Dept:</b> Enterprise Services - Street Lighting</p>	<p><b>Funding Sources</b>  Capital Improvement Fund 20,000</p> <hr/> <p><b>Total Project Cost</b> <u>20,000</u></p>
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<p><b>142244</b> Primary Circuit Repair / Replacement  <u>Description:</u> Repair / Replacement of high voltage cable the has reached the end of its life cycle and various circuits through out the city.  <u>If deferred:</u> Continued recurring faults in system caused by failing cable plant.  <u>Operating Impact:</u> Lower O&amp;M costs for faults caused by failing cable.  <u>Expenditure Type:</u> Routine Replacement Project  <u>Type of Cost Savings:</u>  <u>Operating Cost/(Savings):</u></p>	<p><b>Initiating Dept:</b> Enterprise Services - Street Lighting</p>	<p><b>Funding Sources</b>  Capital Improvement Fund 30,000</p> <hr/> <p><b>Total Project Cost</b> <u>30,000</u></p>
<hr/>		
<p><b>141375</b> Watermain Oversizing  <u>Description:</u> To fund oversizing requests from communities/developers.  <u>If deferred:</u>  <u>Operating Impact:</u>  <u>Expenditure Type:</u> New/Expansion Project  <u>Type of Cost Savings:</u> Contractual Services  <u>Operating Cost/(Savings):</u></p>	<p><b>Initiating Dept:</b> Enterprise Services - Water</p>	<p><b>Funding Sources</b>  Water Supply System Fund 50,000</p> <hr/> <p><b>Total Project Cost</b> <u>50,000</u></p>

Fiscal Year 2014

**141383** Monroe tank valves **Initiating Dept:** Enterprise Services - Water

Description: Replace worn out butterfly valve and fill valve.

If deferred: Current valves are extremely old and will require significant maintenance if not replaced soon.

Operating Impact:

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Water Supply System Fund

100,000

**Total Project Cost**

100,000

**141385** Livingston Pumping Station - Second Discharge Line from, including Leonard Street - Union Avenue to Ball Avenue

**Initiating Dept:** Enterprise Services - Water

Description: From Livingston Reservoir to Leonard/Ball intersection (Master Plan).

If deferred: Reduction in ability to provide necessary water volume to northeast portion of system.

Operating Impact: Improved system reliability to northeast portion of system.

Expenditure Type: New/Expansion Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Bonds - Water

3,800,000

**Total Project Cost**

3,800,000

**141408** Baker Park Drive - 32nd Street to Dawes Avenue; Paul R Street - Dawes Avenue to Baker Park Drive; Dawes Avenue - 32nd Street to Baker Park Drive; Dawes Avenue - 32nd Street to 750' South of 32nd Street **Initiating Dept:** Enterprise Services - Water

Description: Replace 6" main with history of breaks.

If deferred: Continued main breaks which in turn costs us more to fix in addition to poor road surface which leads to customer complaints.

Operating Impact: Savings from cost of Field Ops crew overtime, excavation, backfill, equipment, pipe and asphalt repair needed to repair watermain breaks.

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Water Supply System Fund

730,000

**Total Project Cost**

730,000

**141415** Franklin pumps 1 & 3, motor starters **Initiating Dept:** Enterprise Services - Water

Description: Replace worn pumps & motor starter units for system reliability.

If deferred: reduced reliability and higher energy costs

Operating Impact: More efficient and cost effective electrical equipment

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Water Supply System Fund

300,000

**Total Project Cost**

300,000

Fiscal Year 2014

<p><b>141418</b> Cascade north river crossing     <b>Initiating Dept:</b> Enterprise Services - Water  <u>Description:</u> Additional river crossing needed to help increase pressure in area (Finance Agreement- Cascade Twp request).  <u>If deferred:</u> May result in water restrictions in high demand times if not built  <u>Operating Impact:</u> Will improve pressures at the far eastern end of the system  <u>Expenditure Type:</u> New/Expansion Project  <u>Type of Cost Savings:</u> Contractual Services  <u>Operating Cost/(Savings):</u></p>	<p><b>Funding Sources</b>  Bonds - Water     3,250,000</p> <hr/> <p><b>Total Project Cost</b>     <u><u>3,250,000</u></u></p>
<hr/>	
<p><b>141423</b> Langley Street - Plymouth Avenue to Kalamazoo Avenue, Watermain Replacement     <b>Initiating Dept:</b> Enterprise Services - Water  <u>Description:</u> Replace 6" main with history of breaks.  <u>If deferred:</u> Continued main breaks which in turn costs us more to fix in addition to poor road surface which leads to customer complaints  <u>Operating Impact:</u> Savings from cost of Field Ops crew overtime, excavation, backfill, equipment, pipe and asphalt repair needed to repair watermain breaks.  <u>Expenditure Type:</u> Routine Replacement Project  <u>Type of Cost Savings:</u> Contractual Services  <u>Operating Cost/(Savings):</u> -14,000</p>	<p><b>Funding Sources</b>  Water Supply System Fund     325,000</p> <hr/> <p><b>Total Project Cost</b>     <u><u>325,000</u></u></p>
<hr/>	
<p><b>141424</b> Kent Ridge Avenue - 44th Street to Kendall Street     <b>Initiating Dept:</b> Enterprise Services - Water  <u>Description:</u> Replace 6" main with history of breaks.  <u>If deferred:</u> Continued main breaks which in turn costs us more to fix in addition to poor road surface which leads to customer complaints.  <u>Operating Impact:</u> Savings from cost of Field Ops crew overtime, excavation, backfill, equipment, pipe and asphalt repair needed to repair watermain breaks.  <u>Expenditure Type:</u> Routine Replacement Project  <u>Type of Cost Savings:</u> Contractual Services  <u>Operating Cost/(Savings):</u> -14,000</p>	<p><b>Funding Sources</b>  Water Supply System Fund     500,000</p> <hr/> <p><b>Total Project Cost</b>     <u><u>500,000</u></u></p>
<hr/>	
<p><b>141425</b> Forrester Street - Kalamazoo Avenue to 600' East     <b>Initiating Dept:</b> Enterprise Services - Water  <u>Description:</u> Replace dead end 4" main with history of breaks with 6" main.  <u>If deferred:</u> Continued main breaks which in turn costs us more to fix in addition to poor road surface which leads to customer complaints  <u>Operating Impact:</u> Savings from cost of Field Ops crew overtime, excavation, backfill, equipment, pipe and asphalt repair needed to repair watermain breaks.  <u>Expenditure Type:</u> Routine Replacement Project  <u>Type of Cost Savings:</u> Contractual Services  <u>Operating Cost/(Savings):</u> -14,000</p>	<p><b>Funding Sources</b>  Water Supply System Fund     130,000</p> <hr/> <p><b>Total Project Cost</b>     <u><u>130,000</u></u></p>

Fiscal Year 2014

<b>141426</b> Garfield Avenue - Butterworth Avenue to Fulton Street	<b>Initiating Dept:</b> Enterprise Services - Water	
<u>Description:</u> Replace 6" main with history of breaks.		
<u>If deferred:</u> Continued main breaks which in turn costs us more to fix in addition to poor road surface which leads to customer complaints.		
<u>Operating Impact:</u> Savings from cost of Field Ops crew overtime, excavation, backfill, equipment, pipe and asphalt repair needed to repair watermain breaks.		
<u>Expenditure Type:</u> Routine Replacement Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u> -14,000		
		<b>Funding Sources</b>
		Water Supply System Fund 750,000
		<b>Total Project Cost</b> 750,000

<b>141431</b> Garfield Avenue - Leonard Street to Crosby Street and 11th Street to 12th Street	<b>Initiating Dept:</b> Enterprise Services - Water	
<u>Description:</u> Replace main with history of breaks.		
<u>If deferred:</u> Continued main breaks which in turn costs us more to fix in addition to poor road surface which leads to customer complaints.		
<u>Operating Impact:</u> Savings from cost of Field Ops crew overtime, excavation, backfill, equipment, pipe and asphalt repair needed to repair watermain breaks.		
<u>Expenditure Type:</u> Routine Replacement Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u> -14,000		
		<b>Funding Sources</b>
		Water Supply System Fund 300,000
		<b>Total Project Cost</b> 300,000

<b>141432</b> Garfield Avenue - Fulton Street to Veto Street; Garfield Avenue - California Street to Bridge Street; Veto Street - Valley Avenue to Garfield Avenue and California Street - Valley Avenue to Marion Avenue	<b>Initiating Dept:</b> Enterprise Services - Water	
<u>Description:</u> Replace 6" main with history of breaks.		
<u>If deferred:</u> Continued main breaks which in turn costs us more to fix in addition to poor road surface which leads to customer complaints		
<u>Operating Impact:</u> Savings from cost of Field Ops crew overtime, excavation, backfill, equipment, pipe and asphalt repair needed to repair watermain breaks.		
<u>Expenditure Type:</u> Routine Replacement Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
		<b>Funding Sources</b>
		Bonds - Sewer 100,000
		Water Supply System Fund 1,000,000
		<b>Total Project Cost</b> 1,100,000

<b>141821</b> Nason - Will to Turner	<b>Initiating Dept:</b> Enterprise Services - Water	
<u>Description:</u> Install new 6" main to complete loop, improve water quality and reduce water quality complaints.		
<u>If deferred:</u> Potentially reduced reliability and water quality.		
<u>Operating Impact:</u> Looping of watermain to improve reliability and water quality		
<u>Expenditure Type:</u> New/Expansion Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
		<b>Funding Sources</b>
		Water Supply System Fund 200,000
		<b>Total Project Cost</b> 200,000

Fiscal Year 2014

**141909** Freight Elevator upgrade - 273 Market Street **Initiating Dept:** Facilities Management

Description: The controls in the elevator are beginning to fail and are expensive to maintain, This project would update the controls and elevator cab.

If deferred:

Operating Impact: None

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Capital Improvement Fund 100,000

**Total Project Cost**

100,000

**141913** Commission Chambers Renovation **Initiating Dept:** Facilities Management

Description: This project would completely renovate the existing room including seating, lighting, diaz, technology, etc.

If deferred: Increased future replacement cost.

Operating Impact: none

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Capital Improvement Fund 750,000

**Total Project Cost**

750,000

**141917** Facade Tuckpointing/Sealing - police Department **Initiating Dept:** Facilities Management

Description: This work is required to maintain the integrity of the exterior facade. Routine exterior repairs are required on the masonry and foam insulated panel exterior.

If deferred: Water infiltration to the structure will cause damage to the building infrastructure.

Operating Impact: None

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Capital Improvement Fund 250,000

**Total Project Cost**

250,000

**141919** HVAC Equipment Replacement - One Monroe Center (GRPD) **Initiating Dept:** Facilities Management

Description: When the facility was renovated in 2001, a majority of the HVAC equipment was not replaced. This project will be year 3 of a 5 year replacement program of various components of the existing equipment as it reaches the end of its useful life.

If deferred:

Operating Impact: None

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Capital Improvement Fund 200,000

**Total Project Cost**

200,000



Fiscal Year 2014

**142088 Cardiovascular Equipment    Initiating Dept: Fire**

Description: The cardiovascular equipment is the most widely used and provides the best exercise for our firefighters. The use of this equipment continues to increase as more and more of our firefighters realize the value of physical fitness. We encourage our firefighters

If deferred: The current units are used extensively and the need for repairs continues to increase.  
Operating Impact: This will provide each station more durable equipment and reduce our ongoing repair costs.

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Capital Improvement Fund 42,000

**Total Project Cost** 42,000

**142092 Station Air Conditioning Units (2 per yr)    Initiating Dept: Fire**

Description: Air Conditioning Units to replace outdated and inefficient units.

If deferred: Continues inefficiencies

Operating Impact: Reduces maintenance and operating costs, reduction in carbon footprint.

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Capital Improvement Fund 45,000

**Total Project Cost** 45,000

**142094 Land Acquisition, Chester Street Fire Station    Initiating Dept: Fire**

Description: The Chester Street Fire Station has served us well for over 100 years. With the consideration of its age and the need for ongoing repairs it is time for replacement. As we contemplate available land we understand the strategic value of the location. This fa

If deferred: The cost and need for repairs continues to increase.

Operating Impact: Reduce our ongoing building maintenance and repair costs.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Capital Improvement Fund 250,000

**Total Project Cost** 250,000

**142111 Fire Suppression System    Initiating Dept: Fire**

Description: This project would result in much needed fire suppression system in a fire station. A fire suppression system is a life and property saving investment. A fire that occurs in a building with a functional and adequate fire suppression system, the fire is

If deferred: Potential for property and life loss remains the same.

Operating Impact: Potential property and life savings if a fire should occur.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Capital Improvement Fund 60,000

**Total Project Cost** 60,000

Fiscal Year 2014

**141858 Meter Inventory Initiating Dept:** Parking Services

Description: Parking meter mechanisms, posts, and heads for new meter locations and replacements for damaged meters.

If deferred: Customers will continue to drive looking for free parking spaces. This driving contributes to carbon emissions. Additionally, revenue to the parking system will be decreased.

Operating Impact: Part of the parking system will provide vehicular turnover on the street and increased parking in off street parking facilities. Will also generate additional revenues.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Parking Services Fund 75,000

**Total Project Cost** 75,000

**141928 Parking Access Control Equipment Upgrades Initiating Dept:** Parking Services

Description: With a system as large as ours, equipment obsolescence, and rapid technological changes do require annual funding of parking access and revenue control equipment.

If deferred: Additional labor costs will be required to manually process transactions or work with monthly parking customers who cannot access their parking. This would have a negative impact on employee and visitor parking experiences.

Operating Impact: Continued ability to operate parking in a customer friendly and cost efficient manner.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Parking Services Fund 35,000

**Total Project Cost** 35,000

**141936 Replace Office Computers Initiating Dept:** Parking Services

Description: Replace personal computers located in the parking services offices.

If deferred: Slow response time resulting in lost staff time. Newer computers tend to be more energy efficient.

Operating Impact: Computer speed for processing customer requests and basic parking operations.

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Parking Services Fund 30,000

**Total Project Cost** 30,000

**141955 Replace Lights in Parking Ramps Initiating Dept:** Parking Services

Description: Replace lights in parking ramps with energy efficient, intelligent lights. This will be completed on a ramp by ramp basis, costing approximately 250,000 per ramp.

If deferred:

Operating Impact: Reduce electric charges and the City's carbon foot print. Provide lighting in our ramps when customers are present.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Parking Services Fund 255,000

Parking Services Fund 255,000

**Total Project Cost** 510,000

Fiscal Year 2014

**141976** Parking Lot Resurfacing **Initiating Dept:** Parking Services

Description: Resurface parking lots. When lots are in disrepair there is the potential for injury to customers and their property. They are also not inviting for the public to park in. Maintenance equipment will be damaged if surfaces are not repaired.

If deferred: Maintenance equipment may be damaged. City may be liable for damage to customers and their vehicles.

Operating Impact: Ease of maintenance and positive customer experience.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Parking Services Fund 250,000

**Total Project Cost** 250,000

**141984** Power sweepers **Initiating Dept:** Parking Services

Description: Replace two riding power sweepers that are used for parking ramp maintenance.

If deferred: Sweepers will experience additional maintenance expenses. Parking ramps will be dirty from not being swept.

Operating Impact:

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Parking Services Fund 85,000

**Total Project Cost** 85,000

**142192** GAS MASK REPLACEMENTS/FILTERS **Initiating Dept:** Police

Description: OUR GAS MASKS ARE CURRENTLY OVER 20 YEARS OLD FOR WHICH PURIFYING CANISTERS MEETING OSHA STANDARDS ARE NO LONGER AVAILABLE. FY11 AND FY12

If deferred:

Operating Impact:

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Capital Improvement Fund 37,000

**Total Project Cost** 37,000

**142055** Belknap Park and the Farmers Market **Initiating Dept:** Public Services - Parks

Description: Removal and replacement of paved lots and drives that are beyond maintenance efforts.

If deferred: Driveways that are hazardous to the public.

Operating Impact: Driveways that are safe.

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Capital Improvement Fund 125,000

**Total Project Cost** 125,000

Fiscal Year 2014

**141323** Bridge Repairs - Various Locations **Initiating Dept:** Streets and Sanitation (Eng)

Description:

If deferred:

Operating Impact:

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

General Operating Fund 350,000

**Total Project Cost** 350,000

**141336** Concrete Street Repair **Initiating Dept:** Streets and Sanitation (Eng)

Description:

If deferred:

Operating Impact:

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

General Operating Fund 750,000

**Total Project Cost** 750,000

**141360** MDOT - Trunkline (Act 51) **Initiating Dept:** Streets and Sanitation (Eng)

Description: City's share of trunkline project costs

If deferred:

Operating Impact:

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

General Operating Fund 150,000

State Grants - External ✓ 9,000,000

**Total Project Cost** 9,150,000

**141366** Richmond Street - Alpine Avenue to Scribner Avenue **Initiating Dept:** Streets and Sanitation (Eng)

Description: Potential STPU FY2014 Grant. Rotomill/resurface

If deferred:

Operating Impact:

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

General Operating Fund 150,000

State Grants - External ✓ 300,000

**Total Project Cost** 450,000

Fiscal Year 2014

<b>141370</b> State Street - Jefferson Avenue to Lafayette Avenue	<b>Initiating Dept:</b> Streets and Sanitation (Eng)	
<u>Description:</u> Potential Grant (STPU FY2014) Replace 4" main with 6" main as part of street project.		<b>Funding Sources</b>
<u>If deferred:</u> Risk of main breaks after street is reconstructed.		Capital Improvement Fund 200,000
<u>Operating Impact:</u> Replaces old watermain and reduces potential of main breaks thus reducing overtime and additional material costs.		Downtown Development Auth. ✓ 660,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		Sewage Disposal System 175,000
<u>Type of Cost Savings:</u>		Water Supply System Fund 175,000
<u>Operating Cost/(Savings):</u>		<b>Total Project Cost</b> <u><u>1,210,000</u></u>

<b>141399</b> Rotomilling/Resurfacing - Various Locations	<b>Initiating Dept:</b> Streets and Sanitation (Eng)	
<u>Description:</u>		<b>Funding Sources</b>
<u>If deferred:</u>		General Operating Fund 600,000
<u>Operating Impact:</u>		<b>Total Project Cost</b> <u><u>600,000</u></u>
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		

<b>141842</b> Wealthy Street - US131 to Division Avenue	<b>Initiating Dept:</b> Streets and Sanitation (Eng)	
<u>Description:</u> Potential STPU FY2014 Grant. Reconstruction.		<b>Funding Sources</b>
<u>If deferred:</u>		Bonds - Water 600,000
<u>Operating Impact:</u>		Downtown Development Auth. ✓ 850,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		Sewage Disposal System 200,000
<u>Type of Cost Savings:</u> Contractual Services		State Grants - External ✓ 900,000
<u>Operating Cost/(Savings):</u>		<b>Total Project Cost</b> <u><u>2,550,000</u></u>

<b>141846</b> Ann Street - Alpine Avenue to Voorheis Avenue	<b>Initiating Dept:</b> Streets and Sanitation (Eng)	
<u>Description:</u> Potential STPU FY2014 Grant. Rotomill/resurface.		<b>Funding Sources</b>
<u>If deferred:</u>		General Operating Fund 40,000
<u>Operating Impact:</u>		State Grants - External ✓ 60,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		<b>Total Project Cost</b> <u><u>100,000</u></u>
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		

Fiscal Year 2014

<b>141857</b> Buchanan Avenue - Alger Street to Burton Street	<b>Initiating Dept:</b> Streets and Sanitation (Eng)	
<u>Description:</u> Potential STPU FY2014 Grant. Rotomill/resurface.		
<u>If deferred:</u>		
<u>Operating Impact:</u>		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
	<b>Funding Sources</b>	
	State Grants - External ✓	250,000
	General Operating Fund	150,000
	<b>Total Project Cost</b>	<u><u>400,000</u></u>
<hr/>		
<b>141865</b> Turner Avenue - Ann Street to US131 SB Ramp	<b>Initiating Dept:</b> Streets and Sanitation (Eng)	
<u>Description:</u> Potential STPU FY2014 Grant. Rotomill/resurface		
<u>If deferred:</u>		
<u>Operating Impact:</u>		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
	<b>Funding Sources</b>	
	General Operating Fund	75,000
	State Grants - External ✓	140,000
	<b>Total Project Cost</b>	<u><u>215,000</u></u>
<hr/>		
<b>141933</b> Ann Street - Monroe Avenue to Plainfield Avenue	<b>Initiating Dept:</b> Streets and Sanitation (Eng)	
<u>Description:</u> Potential STPU FY2015 Grant. Reconstruction		
<u>If deferred:</u>		
<u>Operating Impact:</u>		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
	<b>Funding Sources</b>	
	General Operating Fund	50,000
	<b>Total Project Cost</b>	<u><u>50,000</u></u>
<hr/>		
<b>141943</b> Buchanan Avenue - Burton Street to Hall Street	<b>Initiating Dept:</b> Streets and Sanitation (Eng)	
<u>Description:</u> Potential STPU FY2014 Grant. Rotomill/resurface.		
<u>If deferred:</u>		
<u>Operating Impact:</u>		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
	<b>Funding Sources</b>	
	General Operating Fund	300,000
	State Grants - External ✓	490,000
	<b>Total Project Cost</b>	<u><u>790,000</u></u>

Fiscal Year 2014

<b>141951</b> Lake Michigan Drive - Garfield Avenue to Seward Avenue	<b>Initiating Dept:</b> Streets and Sanitation (Eng)	
<u>Description:</u> Potential STPU FY2014 Grant. Rotomill/resurface. Confirm East Limit.		
<u>If deferred:</u>		
<u>Operating Impact:</u>		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
	<b>Funding Sources</b>	
	General Operating Fund	230,000
	State Grants - External ✓	500,000
	<b>Total Project Cost</b>	<u><u>730,000</u></u>
<hr/>		
<b>141954</b> Lake Drive - East Beltline to East City Limits	<b>Initiating Dept:</b> Streets and Sanitation (Eng)	
<u>Description:</u> Potential STPU FY2014 Grant. Resurface.		
<u>If deferred:</u>		
<u>Operating Impact:</u>		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
	<b>Funding Sources</b>	
	State Grants - External ✓	130,000
	General Operating Fund	80,000
	<b>Total Project Cost</b>	<u><u>210,000</u></u>
<hr/>		
<b>141963</b> Knapp Street - Plainfield Avenue to Eastern Avenue	<b>Initiating Dept:</b> Streets and Sanitation (Eng)	
<u>Description:</u> Potential STPU FY2015 Grant. Reconstruction		
<u>If deferred:</u>		
<u>Operating Impact:</u>		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
	<b>Funding Sources</b>	
	Streets Capital Fund	50,000
	<b>Total Project Cost</b>	<u><u>50,000</u></u>
<hr/>		
<b>141973</b> Carlton Avenue - Lake Drive to Fulton Street	<b>Initiating Dept:</b> Streets and Sanitation (Eng)	
<u>Description:</u> Potential STPU FY2015 Grant. Rotomill/resurface.		
<u>If deferred:</u>		
<u>Operating Impact:</u>		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		
	<b>Funding Sources</b>	
	State Grants - External ✓	180,000
	Streets Capital Fund	90,000
	<b>Total Project Cost</b>	<u><u>270,000</u></u>

Fiscal Year 2014

**142016** Alger Bridge over the C&O (CSX) Railroad **Initiating Dept:** Streets and Sanitation (Eng)

Description: Potential LBP FY2014 Grant.

If deferred:

Operating Impact:

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Streets Capital Fund

50,000

**Total Project Cost**

50,000

**141367** Safety Projects - Various Locations **Initiating Dept:** Traffic Safety

Description: Potential Grant. Safety improvements to signalized intersections and roadside improvements at various locations in the City.

If deferred: Loss of grant funds

Operating Impact: Improve safety for the traveling public

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

State Grants - External ✓

250,000

General Operating Fund

50,000

**Total Project Cost**

300,000

**141371** Traffic Calming **Initiating Dept:** Traffic Safety

Description:

If deferred:

Operating Impact:

Expenditure Type: New/Expansion Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

General Operating Fund

25,000

**Total Project Cost**

25,000

**142130** Traffic Signal LED Retrofit **Initiating Dept:** Traffic Safety

Description: Upgrade 10 Traffic Signals with LED fixtures

If deferred:

Operating Impact: Reduced Electric usage by 80%

Expenditure Type: Efficiency Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Streets Capital Fund

40,000

**Total Project Cost**

40,000

Fiscal Year 2014

**142131** Traffic Signal Capital Replacement **Initiating Dept:** Traffic Safety  
Description: Replacement of out of date, worn, damaged or functionally obsolete traffic signal equipment  
If deferred:  
Operating Impact: Without replacement traffic signals function without benefit of actuation or interconnect resulting in additional vehicle delays.  
Expenditure Type: Routine Replacement Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Streets Capital Fund	40,000
<hr/>	
<b>Total Project Cost</b>	<b><u>40,000</u></b>

**142154** Traffic Signal Optimization and Detection Project **Initiating Dept:** Traffic Safety  
Description: Optimization of traffi signal timing and installation of traffic detection equipment  
If deferred: Loss of grant funding  
Operating Impact: Improved traffic flow.  
Expenditure Type: Efficiency Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
State Grants	240,000
Streets Capital Fund	60,000
<hr/>	
<b>Total Project Cost</b>	<b><u>300,000</u></b>

**142170** Traffic Signal Optimization **Initiating Dept:** Traffic Safety  
Description: Optimization of Traffic Signal Operations in the GVMC area.  
If deferred: Loss of grant funds.  
Operating Impact: Improved traffic flow on region roadways.  
Expenditure Type: Efficiency Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Other Municipalities Contr.	45,000
Federal Grants	240,000
Streets Capital Fund	15,000
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<b>Total Project Cost</b>	<b><u>300,000</u></b>

**142181** Traffic Signal Capital Replacement **Initiating Dept:** Traffic Safety  
Description: Replacement of functionally obsolete, damage or worn out traffic signal equipment.  
If deferred:  
Operating Impact:  
Expenditure Type: Routine Replacement Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
General Operating Fund	75,000
<hr/>	
<b>Total Project Cost</b>	<b><u>75,000</u></b>

**Fiscal Year 2014**

**142183** Regional ITS Operations and Maintenance **Initiating Dept:** Traffic Safety

Description: Grant funded operations and maintenance of the regionwide ITS system.

If deferred: Loss of grant funds

Operating Impact:

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Federal Grants	760,000
Other Municipalities Contr.	85,500
Streets Capital Fund	104,500

**Total Project Cost** 950,000

Fiscal Year 2014	City Funds Total: 34,409,000	Non-City Funds Total: 13,710,000	Total :	<u>48,119,000</u>
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**Fiscal Year 2015**

**151605** Sidewalk Ramps - ADA **Initiating Dept:** Engineering

Description: Removal and replacement of non-compliant handicap curb ramps which will adhere with a mandate issued by Federal Government under the Americans with Disabilities Act.

If deferred:

Operating Impact:

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Capital Improvement Fund	100,000
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**Total Project Cost** 100,000

**151606** Sidewalk Repair - City Owned Facilities **Initiating Dept:** Engineering

Description: Removal and replacement of deficient sidewalk and/or drive approaches at City owned facilities, i.e. Parks, Fire Stations, etc.

If deferred:

Operating Impact:

Expenditure Type: Routine Replacement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Capital Improvement Fund	20,000
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**Total Project Cost** 20,000

**151343** Eastside Combined Sewer Overflow - Contract No. 21 **Initiating Dept:** Enterprise Services - Sewage

Description: Lafayette Avenue - Cherry Street to Washington Street; Washington Street - Lafayette Avenue to College Avenue; College Avenue - Washington Street to Fulton Street; Lafayette Avenue from Washington Street to 400'North; Prospect Avenue from Washington Street

If deferred: Violation of NPDES permit

Operating Impact: required in order to meet separation deadline of 2019

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

General Operating Fund	315,000
Bonds - Sewer	11,200,000
Bonds - Water	950,000

**Total Project Cost** 12,465,000

Fiscal Year 2015

<b>151344</b> Eastside Combined Sewer Overflow - Contract No. 22	<b>Initiating Dept:</b> Enterprise Services - Sewage	
<u>Description:</u> College Avenue - Fulton Street to 500'North; Fulton Street - College Avenue to 150'East of Union Avenue; Union Avenue - Fulton Street to 700'South and Union Avenue - Cherry Street to 200'North		<b>Funding Sources</b>
<u>If deferred:</u> Violation of NPDES permit		Streets Capital Fund 300,000
<u>Operating Impact:</u> required in order to meet separation deadline of 2019		Bonds - Sewer 3,295,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		Bonds - Water 850,000
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		<b>Total Project Cost</b> <u>4,445,000</u>

<b>151347</b> Eastside Combined Sewer Overflow - Contract No. 26	<b>Initiating Dept:</b> Enterprise Services - Sewage	
<u>Description:</u> Page Street - Plainfield Avenue to Maude Avenue; Center Avenue - Sweet Street to Palmer Street; Dale Street - Center Avenue to 330'East; Travis Street - Center Avenue to 330' East; and Palmer Street - Center Avenue to 330' East		<b>Funding Sources</b>
<u>If deferred:</u> Violation of NPDES permit		Bonds - Water 1,250,000
<u>Operating Impact:</u> required in order to meet separation deadline of 2019		Bonds - Sewer 3,400,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		Streets Capital Fund 500,000
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		<b>Total Project Cost</b> <u>5,150,000</u>

<b>151348</b> Eastside Combined Sewer Overflow - Contract No. 27	<b>Initiating Dept:</b> Enterprise Services - Sewage	
<u>Description:</u> Spencer Street - Plainfield Avenue to North Street; Lafayette Avenue - Spencer Street to Quimby Street; North Avenue - Curtis Street to Mariette Street; Berlin Court - Quimby Street to Ames Street; Mariette Street - North Aven to Cole Alley; Quimby Street		<b>Funding Sources</b>
<u>If deferred:</u> Violation of NPDES permit		Bonds - Water 1,650,000
<u>Operating Impact:</u> required in order to meet separation deadline of 2019		Bonds - Sewer 4,650,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		General Operating Fund 425,000
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		<b>Total Project Cost</b> <u>6,725,000</u>

<b>151374</b> CIPP Rehab of Sanitary Sewers - Various Sites	<b>Initiating Dept:</b> Enterprise Services - Sewage	
<u>Description:</u> Re-lining of sewers 50 years and older to reduce I/I and greatly extend useful life.		<b>Funding Sources</b>
<u>If deferred:</u> Higher costs associated with emergency repairs.		Sewage Disposal System 600,000
<u>Operating Impact:</u> Reduces flow due to I/I at the Wastewater Treatment Facility		
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		
<u>Type of Cost Savings:</u> Contractual Services		
<u>Operating Cost/(Savings):</u>		<b>Total Project Cost</b> <u>600,000</u>

Fiscal Year 2015

**151746** Plaster Creek Sewer **Initiating Dept:** Enterprise Services - Sewage

Description: Identified in 2004 Master Plan as requiring replacement due to capacity.

If deferred: Possible SSO's due to the recent improvements of Saddleback Sewer.

Operating Impact: None

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Other

Operating Cost/(Savings):

**Funding Sources**

Bonds - Sewer 1,200,000

**Total Project Cost** 1,200,000

**151749** Long Term Wet Weather Control Program **Initiating Dept:** Enterprise Services - Sewage

Description: Prior to December 31, 2019 the City is required to transport and treat all wet weather flows up to and including 25 year/24 hour rain events and not discharge them directly to the river or allow sanitary sewer overflows.

If deferred: Violation of NPDES permit.

Operating Impact: Increase due to additional treatment.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Other

Operating Cost/(Savings):

**Funding Sources**

Bonds - Sewer 5,000,000

**Total Project Cost** 5,000,000

**152041** Godfrey Avenue - Liberty Street to Oxford Street **Initiating Dept:** Enterprise Services - Sewage

Description: Sewer separation

If deferred:

Operating Impact:

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

General Operating Fund 175,000

Bonds - Sewer 3,750,000

Capital Improvement Fund 175,000

Water Supply System Fund 100,000

**Total Project Cost** 4,200,000

**151380** Drainage Improvements and Emergency Repairs **Initiating Dept:** Enterprise Services - Stormwater

Description: Kent County Drain Commission Special Assessments and stormwater infrastructure repairs or replacement projects which occur throughout the year. Used when repairs are outside the scope of Sewer Maint Dept.

If deferred:

Operating Impact:

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Capital Improvement Fund 175,000

**Total Project Cost** 175,000



Fiscal Year 2015

**152244** Primary Circuit Repair / Replacement **Initiating Dept:** Enterprise Services - Street Lighting

Description: Repair / Replacement of high voltage cable the has reached the end of its life cycle and various circuits through out the city.

If deferred: Continued recurring faults in system caused by failing cable plant.

Operating Impact: Lower O&M costs for faults caused by failing cable.

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Capital Improvement Fund 45,000

**Total Project Cost** 45,000

**151375** Watermain Oversizing **Initiating Dept:** Enterprise Services - Water

Description: To fund oversizing requests from communities/developers.

If deferred:

Operating Impact:

Expenditure Type: New/Expansion Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Water Supply System Fund 50,000

**Total Project Cost** 50,000

**151385** Livingston Pumping Station - Second Discharge Line from, including Leonard Street - Union Avenue to Ball Avenue **Initiating Dept:** Enterprise Services - Water

Description: From Livingston Reservoir to Leonard/Ball intersection (Master Plan).

If deferred: Reduction in ability to provide necessary water volume to northeast portion of system.

Operating Impact: Improved system reliability to northeast portion of system.

Expenditure Type: New/Expansion Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Bonds - Water 3,800,000

**Total Project Cost** 3,800,000

**151393** Wilson Pump Station improvements **Initiating Dept:** Enterprise Services - Water

Description: Replace motor starters to increase system reliability and replace pump #1 to match water demand (Master Plan).

If deferred: Inefficient operations with escalated energy costs

Operating Impact: Improve efficiency by replacing pumps to meet demand and update aging equipment

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Water Supply System Fund 600,000

**Total Project Cost** 600,000

Fiscal Year 2015

**151396** Burton/East Paris facility **Initiating Dept:** Enterprise Services - Water

Description: Booster pump station needed if water demand increases in SE area (Master Plan).

If deferred: May be needed in future if demand increases

Operating Impact:

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Bonds - Water 2,000,000

**Total Project Cost** 2,000,000

**151414** Fuller Avenue - Ramona to 300' North (Watermain) and Fuller Avenue - Kalamazoo Avenue to Adams Street (Rotomill/resurface) **Initiating Dept:** Enterprise Services - Water

Description: Eliminate dead end 6 inch main in Fuller. PCI = 41

If deferred: Potentially reduced reliability and water quality.

Operating Impact: Looping of watermain to improve reliability and water quality

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Water Supply System Fund 75,000

General Operating Fund 250,000

**Total Project Cost** 325,000

**151427** LMFP - electrical upgrades - Allendale **Initiating Dept:** Enterprise Services - Water

Description: Upgrades to electrical systems and substation at Allendale Pumping Station to replace old equipment

If deferred:

Operating Impact: May improve efficiency of pumping water from lake to city with more modern equipment

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Bonds - Water 1,850,000

**Total Project Cost** 1,850,000

**151429** LMFP - High Lift Pump #7 Replacement **Initiating Dept:** Enterprise Services - Water

Description: Replace aging equipment nearing end of useful life.

If deferred: Current pump is extremely old and will require significant maintenance if not replaced soon.

Operating Impact: Reduced maintenance costs.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

Water Supply System Fund 1,000,000

**Total Project Cost** 1,000,000

Fiscal Year 2015

<p><b>151434</b> Rosewood Avenue - Burton Street to CSX Railroad     <b>Initiating Dept:</b> Enterprise Services - Water</p> <p><u>Description:</u> Replace 6" main with 8" due to history of breaks.  <u>If deferred:</u> Continued main breaks which in turn costs us more to fix in addition to poor road surface which leads to customer complaints  <u>Operating Impact:</u> Savings from cost of Field Ops crew overtime, excavation, backfill, equipment, pipe and asphalt repair needed to repair watermain breaks.  <u>Expenditure Type:</u> Routine Replacement Project  <u>Type of Cost Savings:</u> Contractual Services  <u>Operating Cost/(Savings):</u></p>	<p><b>Funding Sources</b></p> <p>Water Supply System Fund     700,000</p> <hr/> <p><b>Total Project Cost</b>     <u><u>700,000</u></u></p>
<hr/>	
<p><b>151436</b> Greenbrier Court - Greenbrier Street to West end     <b>Initiating Dept:</b> Enterprise Services - Water</p> <p><u>Description:</u>  <u>If deferred:</u>  <u>Operating Impact:</u>  <u>Expenditure Type:</u> Routine Replacement Project  <u>Type of Cost Savings:</u> Contractual Services  <u>Operating Cost/(Savings):</u> -14,000</p>	<p><b>Funding Sources</b></p> <p>Water Supply System Fund     150,000</p> <hr/> <p><b>Total Project Cost</b>     <u><u>150,000</u></u></p>
<hr/>	
<p><b>151781</b> Omena - Burton to south - watermain replacement     <b>Initiating Dept:</b> Enterprise Services - Water</p> <p><u>Description:</u> Replace 6 inch watermain in Omena from Burton to south.  <u>If deferred:</u> Continued main breaks which in turn costs us more to fix in addition to poor road surface which leads to customer complaints  <u>Operating Impact:</u> Savings from cost of Field Ops crew overtime, excavation, backfill, equipment, pipe and asphalt repair needed to repair watermain breaks.  <u>Expenditure Type:</u> Routine Replacement Project  <u>Type of Cost Savings:</u> Contractual Services  <u>Operating Cost/(Savings):</u> -14,000</p>	<p><b>Funding Sources</b></p> <p>Water Supply System Fund     500,000</p> <hr/> <p><b>Total Project Cost</b>     <u><u>500,000</u></u></p>
<hr/>	
<p><b>151785</b> Clovercrest - Trail to Leonard     <b>Initiating Dept:</b> Enterprise Services - Water</p> <p><u>Description:</u> Replace existing 6 inch main with long history of breaks.  <u>If deferred:</u> Continued main breaks which in turn costs us more to fix in addition to poor road surface which leads to customer complaints  <u>Operating Impact:</u> Savings from cost of Field Ops crew overtime, excavation, backfill, equipment, pipe and asphalt repair needed to repair watermain breaks.  <u>Expenditure Type:</u> Routine Replacement Project  <u>Type of Cost Savings:</u> Contractual Services  <u>Operating Cost/(Savings):</u> -14,000</p>	<p><b>Funding Sources</b></p> <p>Water Supply System Fund     340,000</p> <hr/> <p><b>Total Project Cost</b>     <u><u>340,000</u></u></p>

Fiscal Year 2015

**151915** Heating system replacement - City Hall **Initiating Dept:** Facilities Management  
Description: This project is to replace the heating system for the City/County complex. The system would be made more efficient.  
If deferred: Continue to pay higher utility costs.  
Operating Impact: We would be able to reduce our utility costs by approximately \$70,000 annually.  
Expenditure Type: Efficiency Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Capital Improvement Fund	750,000
<hr/>	
<b>Total Project Cost</b>	<u><u>750,000</u></u>

**152002** Heating coil replacement - City hall **Initiating Dept:** Facilities Management  
Description: The existing system is over 45 years old and requires some major restoration to maintain it in operating condition  
If deferred: System could fail  
Operating Impact: None  
Expenditure Type: Routine Replacement Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Capital Improvement Fund	500,000
<hr/>	
<b>Total Project Cost</b>	<u><u>500,000</u></u>

**152004** Air handler replacement - City hall **Initiating Dept:** Facilities Management  
Description: The existing equipment is 45 years old and in need of major renovation  
If deferred: Equipment could fail.  
Operating Impact: The new equipment would be more efficient. We would be able to reduce our utility cost by about \$30,000 per year  
Expenditure Type: Routine Replacement Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Capital Improvement Fund	1,400,000
<hr/>	
<b>Total Project Cost</b>	<u><u>1,400,000</u></u>

**152006** HVAC equipment replacement - One Monroe Center (GRPD) **Initiating Dept:** Facilities Management  
Description: When the facility was renovated in 2001, a majority of the HVAC equipment was not replaced. This project will be year 4 of a 5 year replacement program of various components of the existing equipment as it reaches the end of it's useful life.  
If deferred:  
Operating Impact: None  
Expenditure Type: Routine Replacement Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Capital Improvement Fund	225,000
<hr/>	
<b>Total Project Cost</b>	<u><u>225,000</u></u>

Fiscal Year 2015

**152008 Concrete restoration/waterproof - Calder Plaza Initiating Dept: Facilities Management**

Description: The concrete Plaza deck requires general maintenance to maintain it's integrity. This project would inspect the entire deck, replace any failed sealant and repair any deteriorated concrete.

If deferred: Continued leaking will cause structural damage to the Plaza deck and areas below.

Operating Impact: None

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Capital Improvement Fund 250,000

**Total Project Cost**

250,000

**152010 Fire sprinkler system upgrade - 273 Market St Initiating Dept: Facilities Management**

Description: This project would upgrade the existing system with new controls

If deferred:

Operating Impact: None

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Capital Improvement Fund 50,000

**Total Project Cost**

50,000

**152017 Roof replacements Initiating Dept: Facilities Management**

Description: This project will repair/replace various roofs according to our asset management program

If deferred: Roof system will fail and cause damage to facility

Operating Impact: Annual repair costs will be increased

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Capital Improvement Fund 100,000

**Total Project Cost**

100,000

**152069 Fire Station Generators (2 per yr) Initiating Dept: Fire**

Description: Fire stations need to have electrical power at all times in order to receive and effectively respond to emergency alarms. Emergency generators are past their useful lives and are much like a worn-out automobile. Replacement of the units will ensure that fi

If deferred: Increased maintenance and repair costs.

Operating Impact: Decrease in maintenance and repair costs.

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Capital Improvement Fund 180,000

**Total Project Cost**

180,000

Fiscal Year 2015

**152092 Station Air Conditioning Units (2 per yr) Initiating Dept: Fire**

Description: Air Conditioning Units to replace outdated and inefficient units.  
If deferred: Continues inefficiencies  
Operating Impact: Reduces maintenance and operating costs, reduction in carbon footprint.  
Expenditure Type: Routine Replacement Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Capital Improvement Fund	45,000
<hr/>	
<b>Total Project Cost</b>	<u><u>45,000</u></u>

**152095 Land Acquisition, Division Ave. Fire Station Initiating Dept: Fire**

Description: The Division Ave. Fire Station has served the neighborhood and the community for many years as well. The strategic location is of key importance to our operation while the building limits our versatility. As we adjust our approach to emergency response we  
If deferred: The cost and need for repairs continues to increase.  
Operating Impact: Reduce our ongoing building maintenance and repair costs.  
Expenditure Type: Rehabilitation or Enhancement Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Capital Improvement Fund	250,000
<hr/>	
<b>Total Project Cost</b>	<u><u>250,000</u></u>

**152111 Fire Suppression System Initiating Dept: Fire**

Description: This project would result in much needed fire suppression system in a fire station. A fire suppression system is a life and property saving investment. A fire that occurs in a building with a functional and adequate fire suppression system, the fire is  
If deferred: Potential for property and life loss remains the same.  
Operating Impact: Potential property and life savings if a fire should occur.  
Expenditure Type: Rehabilitation or Enhancement Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Capital Improvement Fund	60,000
<hr/>	
<b>Total Project Cost</b>	<u><u>60,000</u></u>

**151928 Parking Access Control Equipment Upgrades Initiating Dept: Parking Services**

Description: With a system as large as ours, equipment obsolescence, and rapid technological changes do require annual funding of parking access and revenue control equipment.  
If deferred: Additional labor costs will be required to manually process transactions or work with monthly parking customers who cannot access their parking. This would have a negative impact on employee and visitor parking experiences.  
Operating Impact: Continued ability to operate parking in a customer friendly and cost efficient manner.  
Expenditure Type: Rehabilitation or Enhancement Project  
Type of Cost Savings:  
Operating Cost/(Savings):

<b>Funding Sources</b>	
Parking Services Fund	35,000
<hr/>	
<b>Total Project Cost</b>	<u><u>35,000</u></u>

Fiscal Year 2015

**151929** Replace ExpressParc Units **Initiating Dept:** Parking Services

Description: Replace the expressparc units located at Government Center (1) and Cherry Commerce (2). The high volume of transactions experienced by these units and technological changes could result in obsolescence or increasingly high maintenance charges. These units

If deferred: Negative customer impact. Customers idling in exit lanes creating greenhouse gas emissions.

Operating Impact: Stay current with processing speed, reduce the number of mechanical problems that develop as machines age, thus, maintaining high levels of customer service.

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Parking Services Fund 120,000

**Total Project Cost**

120,000

**151976** Parking Lot Resurfacing **Initiating Dept:** Parking Services

Description: Resurface parking lots. When lots are in disrepair there is the potential for injury to customers and their property. They are also not inviting for the public to park in. Maintenance equipment will be damaged if surfaces are not repaired.

If deferred: Maintenance equipment may be damaged. City may be liable for damage to customers and their vehicles.

Operating Impact: Ease of maintenance and positive customer experience.

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Parking Services Fund 250,000

**Total Project Cost**

250,000

**151990** Seal Coat **Initiating Dept:** Parking Services

Description: Seal coat parking. This reduces the amount of maintenance for cracks and holes. Also included is restriping of the lots.

If deferred: Increased maintenance of parking spaces for cracks and holes.

Operating Impact:

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Parking Services Fund 275,000

**Total Project Cost**

275,000

**152056** Garfield Park and Plaster Creek Trail Maintenance **Initiating Dept:** Public Services - Parks

Description: Paving and seal coating.

If deferred: Areas that are hazardous to bike or walk on.

Operating Impact: Paved areas that are safe to walk and bike on.

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Capital Improvement Fund 125,000

**Total Project Cost**

125,000

Fiscal Year 2015

**151323** Bridge Repairs - Various Locations **Initiating Dept:** Streets and Sanitation (Eng)

Description:

If deferred:

Operating Impact:

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

General Operating Fund 410,000

**Total Project Cost** 410,000

**151336** Concrete Street Repair **Initiating Dept:** Streets and Sanitation (Eng)

Description:

If deferred:

Operating Impact:

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

General Operating Fund 250,000

**Total Project Cost** 250,000

**151360** MDOT - Trunkline (Act 51) **Initiating Dept:** Streets and Sanitation (Eng)

Description: City's share of trunkline project costs

If deferred:

Operating Impact:

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

State Grants - External ✓ 9,000,000

General Operating Fund 150,000

**Total Project Cost** 9,150,000

**151399** Rotomilling/Resurfacing - Various Locations **Initiating Dept:** Streets and Sanitation (Eng)

Description:

If deferred:

Operating Impact:

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

General Operating Fund 600,000

**Total Project Cost** 600,000

Fiscal Year 2015

<b>151933</b> Ann Street - Monroe Avenue to Plainfield Avenue	<b>Initiating Dept:</b> Streets and Sanitation (Eng)		
<u>Description:</u> Potential STPU FY2015 Grant. Reconstruction		<b>Funding Sources</b>	
<u>If deferred:</u>		General Operating Fund	825,000
<u>Operating Impact:</u>		State Grants - External ✓	1,420,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		Water Supply System Fund	400,000
<u>Type of Cost Savings:</u> Contractual Services			
<u>Operating Cost/(Savings):</u>		<b>Total Project Cost</b>	<u><u>2,645,000</u></u>

<b>151963</b> Knapp Street - Plainfield Avenue to Eastern Avenue	<b>Initiating Dept:</b> Streets and Sanitation (Eng)		
<u>Description:</u> Potential STPU FY2015 Grant. Reconstruction		<b>Funding Sources</b>	
<u>If deferred:</u>		State Grants - External ✓	860,000
<u>Operating Impact:</u>		General Operating Fund	400,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project			
<u>Type of Cost Savings:</u> Contractual Services		<b>Total Project Cost</b>	<u><u>1,260,000</u></u>
<u>Operating Cost/(Savings):</u>			

<b>151967</b> 2nd Street - Lane Avenue to Valley Avenue	<b>Initiating Dept:</b> Streets and Sanitation (Eng)		
<u>Description:</u> Potential STPU FY2015 Grant. Rotomill/resurface.		<b>Funding Sources</b>	
<u>If deferred:</u>		State Grants - External ✓	190,000
<u>Operating Impact:</u>		General Operating Fund	110,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project		Water Supply System Fund	100,000
<u>Type of Cost Savings:</u> Contractual Services			
<u>Operating Cost/(Savings):</u>		<b>Total Project Cost</b>	<u><u>400,000</u></u>

<b>151970</b> 2nd Street - Stocking Avenue to Lane Avenue	<b>Initiating Dept:</b> Streets and Sanitation (Eng)		
<u>Description:</u> Potential STPU FY2015 Grant. Rotomill/resurface		<b>Funding Sources</b>	
<u>If deferred:</u>		General Operating Fund	100,000
<u>Operating Impact:</u>		State Grants - External ✓	170,000
<u>Expenditure Type:</u> Rehabilitation or Enhancement Project			
<u>Type of Cost Savings:</u> Contractual Services		<b>Total Project Cost</b>	<u><u>270,000</u></u>
<u>Operating Cost/(Savings):</u>			

Fiscal Year 2015

**152016** Alger Bridge over the C&O (CSX) Railroad **Initiating Dept:** Streets and Sanitation (Eng)

Description: Potential LBP FY2014 Grant.

If deferred:

Operating Impact:

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

General Operating Fund  
State Grants - External ✓

230,000  
1,120,000

**Total Project Cost**

1,350,000

**151367** Safety Projects - Various Locations **Initiating Dept:** Traffic Safety

Description: Potential Grant. Safety improvements to signalized intersections and roadside improvements at various locations in the City.

If deferred: Loss of grant funds

Operating Impact: Improve safety for the traveling public

Expenditure Type: Rehabilitation or Enhancement Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

General Operating Fund  
State Grants - External ✓

50,000  
250,000

**Total Project Cost**

300,000

**151371** Traffic Calming **Initiating Dept:** Traffic Safety

Description:

If deferred:

Operating Impact:

Expenditure Type: New/Expansion Project

Type of Cost Savings: Contractual Services

Operating Cost/(Savings):

**Funding Sources**

General Operating Fund

25,000

**Total Project Cost**

25,000

**152130** Traffic Signal LED Retrofit **Initiating Dept:** Traffic Safety

Description: Upgrade 10 Traffic Signals with LED fixtures

If deferred:

Operating Impact: Reduced Electric usage by 80%

Expenditure Type: Efficiency Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Streets Capital Fund

40,000

**Total Project Cost**

40,000

**Fiscal Year 2015**

**152131 Traffic Signal Capital Replacement    Initiating Dept: Traffic Safety**

Description: Replacement of out of date, worn, damaged or functionally obsolete traffic signal equipment

If deferred:

Operating Impact: Without replacement traffic signals function without benefit of actuation or interconnect resulting in additional vehicle delays.

Expenditure Type: Routine Replacement Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

Streets Capital Fund 40,000

**Total Project Cost** 40,000

**152154 Traffic Signal Optimization and Detection Project    Initiating Dept: Traffic Safety**

Description: Optimization of traffi signal timing and installation of traffic detection equipment

If deferred: Loss of grant funding

Operating Impact: Improved traffic flow.

Expenditure Type: Efficiency Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

State Grants 240,000

Streets Capital Fund 60,000

**Total Project Cost** 300,000

**152171 Traffic Signal Optimization    Initiating Dept: Traffic Safety**

Description: Optimize traffic signal timing and operations on corridors in the GVMC area.

If deferred: Loss of grant funds.

Operating Impact: Improved efficiency on area roadways

Expenditure Type: Efficiency Project

Type of Cost Savings:

Operating Cost/(Savings):

**Funding Sources**

General Operating Fund 15,000

Federal Grants 240,000

Other Municipalities Contr. 45,000

**Total Project Cost** 300,000

Fiscal Year 2015	City Funds Total: 60,645,000	Non-City Funds Total: 13,010,000	Total :	<u>73,655,000</u>
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**APPENDIX D**  
**NEIGHBORHOOD INVESTMENT PLAN**  
**FUNDED BY HOME INVESTMENT PARTNERSHIPS, JUSTICE ASSISTANCE, AND COMMUNITY**  
**DEVELOPMENT BLOCK GRANTS**

<u>Strategy Name</u>	FY11 Funding	
<u>Requesting Organization - Project Name</u>	<u>Allocations</u>	
<b>Reduce Crime and Increase Public Safety:</b>		
Creston Neighborhood Association	20,859	
East Hills Council of Neighbors	19,688	
Eastown Community Association	17,459	
Garfield Parks Neighborhoods Association	29,425	
Heritage Hill Association	24,582	
Neighborhood Revitalization Strategy Area - Lighthouse Communities	86,395	
Midtown Neighborhood Association	21,246	
Neighbors of Belknap Lookout	18,274	
Roosevelt Park Neighborhood Association	28,769	
South West Area Neighbors	26,729	
West Grand Neighborhood Organization	31,512	
Subtotal	31,512	324,938
<b>Increase Affordable and High Quality Housing:</b>		
Lighthouse Communities - CHDO Operating Support	35,000	
The Salvation Army - Short-Term Rental Assistance	986,201	
Community Development / CHDOs - Affordable Housing	780,000	
New Development Corp - CHDO Operating Support	35,000	
Subtotal	35,000	1,836,201
<b>Decrease Impediments to Housing:</b>		
City of GR Community Dev Dept - Homebuyer Assistance Fund	150,000	
Fair Housing Center of West Michigan	73,000	
Grand Rapids Urban League - Landlord Tenant Affairs	40,377	
Home Repair Services - Foreclosure Prevention	19,156	
Legal Aid of Western Michigan	87,000	
Neighborhood Revitalization Strategy Area - Lighthouse Communities	7,500	
The Salvation Army - Homeless Assistance Program	30,840	
Subtotal	30,840	407,873
<b>Improve Housing Conditions:</b>		
City of GR Community Dev Dept - Housing Rehabilitation Program	850,000	
City of GR Community Dev Dept - Rental Rehabilitation Program	356,535	
City of GR Neighborhood Improvement Dept - Code Enforcement	1,436,467	
City of GR Planning Dept - Zoning and Historic Preservation Code Enf	110,000	
Disability Advocates - Community-based Accessible Housing	17,622	
Home Repair Services - Access Modifications	46,000	
Home Repair Services - Builders Abundance	99,766	
Home Repair Services - Minor Home Repair	363,000	
Home Repair Services - Tool Library	41,000	
Subtotal	41,000	3,320,390

Strategy Name

FY11 Funding

**Increase Neighborhood-based Leadership and Involvement:**

Creston Neighborhood Association	20,041	
East Hills Council of Neighbors	18,917	
Eastown Community Association	16,775	
Garfield Parks Neighborhoods Association	28,272	
Heritage Hill Association	23,618	
Neighborhood Revitalization Strategy Area - Lighthouse Communities	83,006	
Midtown Neighborhood Association	20,412	
Neighbors of Belknap Lookout	17,557	
Roosevelt Park Neighborhood Association	27,640	
South West Area Neighbors	25,680	
West Grand Neighborhood Organization	30,276	
Subtotal	<u>302,776</u>	312,194

**Improve Safety, Access and Appearance of Public Infrastructure:**

City of GR Community Dev Dept - Neighborhood Infrastructure Program		200,000
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**Improve Community Facilities, Parks, Green Spaces and Neighborhood Commercial Districts**

City of GR Parks & Recreation Dept - Park Improvements		100,000
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**Increase Number and Capacity of Microenterprise Businesses:**

Grand Rapids Opportunities for Women - Business Wellness Check-up	19,000	
Grand Rapids Opportunities for Women - Minding Your Own Business Prog	48,450	
Lighthouse Communities - Microenterprise Assistance	35,000	
Subtotal	<u>102,450</u>	102,450

**Other Projects:**

City of GR Parks & Recreation - Recreation Reaps Rewards	150,000	
Neighborhood Revitalization Strategy Area - Lighthouse Comm Operations	30,000	
Subtotal	<u>180,000</u>	180,000

**Administration and Contingency:**

CDBG Administration	950,000	
Kent County Dept of Human Services - GR Coalition to End Homelessness	30,000	
HOME Administration	87,818	
The Salvation Army - Administration of Short-Term Rental Assistance	55,000	
JAG Administration	33,869	
CDBG Contingency	-	
Subtotal	<u>1,156,687</u>	1,156,687

**Total Neighborhood Investment Plan Funding**

**\$ 7,940,733**

**Funding Sources:**

Community Development Block Grant (CDBG)	5,300,000	
Home Investment Partnerships Grant (HOME)	2,485,554	
Justice Assistance Grant (JAG)	155,179	
	<u>\$ 7,940,733</u>	

**APPENDIX E  
FY2011 BUDGET PREPARATION CALENDAR**

As of: **8/25/2010 12:51**

Dates	Day	Length	Activity	Responsible Party	X
7/1/09	Wed		2010 Fiscal Year begins		x
11/13/09	Fri	Ongoing	Develop Budget Planning Calendar-begin preparing instructions	CFO & Budget Staff	

**INTERNAL SERVICE FUND BUDGETING**

12/14/09	Mon	2 weeks	Request HBIC changes from ISF Depts	Budget Office	x
<b>12/28/09</b>	<b>Mon</b>		<b>HBIC Changes due from ISF Depts.</b>	Departments	x
1/4/10	Mon	1 week	Set up ER system - Rates, Personnel Calcs, Downloads, etc.	Budget Office - System Admin	x
1/4/10	Mon	1 week	Review and finalize Instructions for ISF	Budget Office	x
<b>1/11/10</b>	<b>Mon</b>		<b>Internal Service Fund instructions distributed-ER opened</b>	<b>Budget Office</b>	<b>x</b>
1/11/10	Mon	1 week	ISF Depts Prepare Requests	Budget Office	x
1/12/10	Tue	1 Day	Train ISF Users (As Requested)	Budget Staff; Sys Admin	x
<b>1/18/10</b>	<b>Mon</b>		<b>Internal Service Fund requests (incl. Service Pkgs) Due</b>	Internal Service Dept.Heads	x
1/18/10	Mon	4 days	CBO review of Internal Service Fund requests Begins	Budget Office	x
1/21/10	Thu		CBO review of Internal Service Fund requests Completed	Budget Office	x
<b>1/25/10</b>	<b>Mon</b>	<b>1 day</b>	<b>City Manager's review of Internal Service Fund requests</b>	<b>Manager, Deputy, ACMs</b>	<b>x</b>

**CAPITAL BUDGETING**

1/27/10	Wed	1 Day	Capital Project forms and instructions distributed	Budget Office	
<b>2/8/10</b>	<b>Mon</b>	<b>2 weeks</b>	<b>Streets &amp; Capital Improvement Capital Project requests due</b>	Department Heads	
2/9/10	Tue	2 weeks	Budget Office's review of Capital Project requests begins	Budget Office	
2/23/10	Tue		Budget Office's review of Capital Project requests ends	Budget Office	
2/24/10	Wed	5 days	City Manager's review of Capital Project requests begins	Manager, Deputy, ACMs	
3/1/10	Mon		City Manager's review of Capital Project requests ends	Manager, Deputy, ACMs	
<b>3/22/10</b>	<b>Mon</b>		<b>Capital Budgets Completed</b>	Department Heads	

**OPERATING DEPARTMENT BUDGETING**

1/7/10	Thurs	1 week	Request HBIC changes from Operating Depts	Budget Office	x
<b>1/14/10</b>	<b>Thur</b>		<b>HBIC Changes due from Operating Depts.</b>	Departments	x
1/15/10	Fri	10 days	Set up ER system - Rates, Personnel Calcs, Downloads, etc.	System Admin/Budget Office	x
1/18/10	Mon	1 week	Review and finalize instructions for Operating Depts.	Budget Office	x
1/25/10	Mon		ISF Review Completed (see above); Prepare Operating Exhibits	Budget Office	x
<b>1/25/10</b>	<b>Mon</b>		<b>Operating Departments instructions distributed</b>	Budget Office	<b>x</b>
1/25/10	Mon		Data Entry opened for Operating Depts.	Budget Office	x
1/25/10	Mon	2 weeks	Depts Prepare Requests	Operating Department Heads	
<b>2/8/10</b>	<b>Mon</b>		<b>Operating Budget requests (incl. Service Pkgs) due</b>	Operating Department Heads	
<b>2/8/10</b>	<b>Mon</b>		<b>Performance Management Plans due</b>	All Department Heads	
2/9/10	Tue	2 weeks	Budget Office's review of Operating Budget requests begins	Budget Office	
<b>2/19/10</b>	<b>Fri</b>		<b>Engineering Revenue Request Due</b>	Engineering Dept. Director	
2/24/10	Wed	2 weeks	City Manager's Budget / Performance Mgt. Reviews begin	Manager, Cabinet	
<b>3/10/10</b>	<b>Wed</b>		<b>Deadline for Changes to Preliminary Fiscal Plan Requests</b>	All	
3/10/10	Wed	2 weeks	Budget Office Prepare Preliminary Fiscal Plan	Budget Office	

**APPENDIX E  
FY2011 BUDGET PREPARATION CALENDAR**

As of: **8/25/2010 12:51**

Dates	Day	Length	Activity	Responsible Party	X
3/22/10	Mon	5 days	Budget Office submit Preliminary Fiscal Plan and Preliminary Capital Plan to Printer	Budget Office	
3/26/10	Fri		Preliminary Plans Returned from Printer for CBO Review	Budget Office	

**COMMISSION BUDGET REVIEW**

<b>3/29/10</b>	<b>Mon</b>		<b>Preliminary Fiscal Plan delivered to City Commissioners</b>	Manager	
<b>3/30/10</b>	<b>Tue</b>	<b>1 day</b>	<b>City Manager Presents Preliminary Fiscal Plan</b>	<b>Commission</b>	
3/30/10	Tue	12 weeks	Commission Review of Budget Requests Begins	Commission	
<b>5/25/10</b>	<b>Tue</b>	<b>1 day</b>	<b>Set Public Hearing for adoption of FY11 Budget and 2011 Property Tax levy</b>	<b>Commission</b>	
6/15/10			Commission Review of Budget Request Ends- <b>Deadline for Changes</b>	Commission	
<b>6/15/10</b>	<b>Tue</b>	<b>1 day</b>	<b>Hold Public Hearing for the Proposed FY11 Budget and 2011 Property Tax levy</b>	Commission	
6/16/10	Wed	1 week	Finalize Proposed FY11 Budget Ordinance	Budget Office	
<b>6/22/10</b>	<b>Tue</b>	<b>1 day</b>	<b>Resolution to establish a 2011 Property Tax levy and Adoption of the FY11 Budget Ordinance and FY11-15 Strategic Plan</b>	Commission	
7/1/10	Thu		2011 Fiscal Year begins		

Community Meetings & Commission Retreats

November 16, 2009 - City High School (1400 Fuller NE)  
 November 18, 2009 - Gerald R. Ford Middle School (851 Madison SE)  
 November 19, 2009 - Cesar E. Chavez Elementary School (703 Shamrock SW)  
 November 23, 2009 - Union High School (1800 Tremont Blvd. NW)  
 November 30, 2009 - Creston High School (1720 Plainfield NE)  
 December 02, 2009 - Alger Middle School (921 Alger St. SE)  
 Feb 2, 2010 - City Commission Planning Retreat

## APPENDIX F

### DEBT SERVICE REQUIREMENTS TO MATURITY BY BOND TYPE

#### Annual Principal and Interest Required Totals

Fiscal Year	Utility Revenue Bonds	Michigan Transportation Fund Bonds	Internal Service Fund Bonds	Authority Bonds	Capital Improvement Bonds	Other Indebtedness	Total Requirements	Per Capita Debt Service Requirements
2011	\$ 34,699,225	\$ 1,347,103	\$ 2,484,079	\$ 15,262,652	\$ 1,435,108	\$ 1,562,395	\$ 56,790,563	\$ 287.11
2012	34,661,759	1,349,310	1,863,330	15,516,227	1,434,135	1,468,295	56,293,056	284.60
2013	34,754,690	1,342,779	1,095,097	15,632,704	1,441,707	1,172,398	55,439,375	280.28
2014	34,626,125	1,337,265	1,093,096	15,287,851	1,447,720	1,173,302	54,965,359	277.88
2015	32,985,296	1,352,188	933,378	15,357,020	1,447,091	972,663	53,047,635	268.19
2016	31,605,446	287,800	656,522	15,565,955	1,449,735	957,803	50,523,261	255.43
2017	31,489,234	56,100	292,050	16,013,429	1,445,728	469,292	49,765,833	251.60
2018	31,339,134	-	214,373	16,076,583	1,450,963	226,269	49,307,321	249.28
2019	23,313,771	-	213,513	13,883,808	1,269,556	235,231	38,915,879	196.74
2020	23,349,346	-	153,075	13,901,700	1,275,390	223,406	38,902,917	196.68
2021	19,435,171	-	5,643	13,901,980	1,159,062	236,844	34,738,700	175.63
2022	21,928,221	-	5,459	11,898,403	1,152,703	244,231	35,229,017	178.10
2023	21,940,571	-	5,275	11,478,677	1,166,088	255,831	34,846,443	176.17
2024	21,959,840	-	5,092	10,581,699	1,163,225	266,381	33,976,237	171.77
2025	21,950,471	-	-	5,287,640	1,168,210	275,631	28,681,952	145.00
2026	21,958,290	-	-	5,287,777	1,169,587	288,806	28,704,460	145.12
2027	21,969,490	-	-	5,276,039	1,173,243	300,638	28,719,410	145.19
2028	21,964,540	-	-	5,275,854	1,174,255	316,125	28,730,774	145.25
2029	16,148,815	-	-	5,266,802	153,749	-	21,569,366	109.05
2030	16,154,940	-	-	2,519,894	152,949	-	18,827,783	95.19
2031	16,159,740	-	-	1,723,912	-	-	17,883,652	90.41
2032	16,165,730	-	-	1,728,078	-	-	17,893,808	90.46
2033	16,176,405	-	-	714,776	-	-	16,891,181	85.40
2034	16,180,015	-	-	713,544	-	-	16,893,559	85.41
2035	15,575,305	-	-	714,277	-	-	16,289,582	82.35
2036	6,369,220	-	-	718,909	-	-	7,088,129	35.83
2037	6,366,855	-	-	717,441	-	-	7,084,296	35.82
2038	6,365,910	-	-	-	-	-	6,365,910	32.18
2039	1,970,625	-	-	-	-	-	1,970,625	9.96
2040	-	-	-	-	-	-	-	-
2041	-	-	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 619,564,179</b>	<b>\$ 7,072,545</b>	<b>\$ 9,019,982</b>	<b>\$ 236,303,630</b>	<b>\$ 23,730,204</b>	<b>\$ 10,645,542</b>	<b>\$ 897,999,547</b>	<b>\$ 4,539.94</b>

## APPENDIX F

### DEBT SERVICE REQUIREMENTS TO MATURITY BY BOND TYPE

#### Annual Principal and Interest Requirements

#### Utility Revenue Bonds

Fiscal Year	Sewage Disposal System		Water Supply System		Utility Revenue Bonds Total
	Principal	Interest	Principal	Interest	Requirements
2011	\$ 7,881,357	\$ 11,086,778	\$ 8,760,000	\$ 6,971,090	\$ 34,699,225
2012	8,031,281	10,914,888	9,155,000	6,560,590	34,661,759
2013	8,226,129	10,636,196	9,770,000	6,122,365	34,754,690
2014	8,381,776	10,344,159	10,250,000	5,650,190	34,626,125
2015	6,935,094	10,057,374	10,845,000	5,147,828	32,985,296
2016	5,838,209	9,779,309	11,380,000	4,607,928	31,605,446
2017	5,935,000	9,510,669	12,005,000	4,038,565	31,489,234
2018	6,015,000	9,223,881	12,635,000	3,465,253	31,339,134
2019	6,340,000	8,906,256	5,220,000	2,847,515	23,313,771
2020	6,670,000	8,571,431	5,495,000	2,612,915	23,349,346
2021	6,960,000	8,227,931	1,880,000	2,367,240	19,435,171
2022	9,820,000	7,864,981	1,970,000	2,273,240	21,928,221
2023	10,345,000	7,355,831	2,065,000	2,174,740	21,940,571
2024	10,875,000	6,838,350	2,175,000	2,071,490	21,959,840
2025	11,415,000	6,292,731	2,280,000	1,962,740	21,950,471
2026	11,995,000	5,719,550	2,395,000	1,848,740	21,958,290
2027	12,605,000	5,120,500	2,515,000	1,728,990	21,969,490
2028	13,230,000	4,491,300	2,640,000	1,603,240	21,964,540
2029	8,075,000	3,829,800	2,765,000	1,479,015	16,148,815
2030	8,485,000	3,426,050	2,895,000	1,348,890	16,154,940
2031	8,915,000	3,001,800	3,040,000	1,202,940	16,159,740
2032	9,365,000	2,556,050	3,195,000	1,049,680	16,165,730
2033	9,845,000	2,087,800	3,355,000	888,605	16,176,405
2034	10,345,000	1,595,550	3,520,000	719,465	16,180,015
2035	10,255,000	1,078,300	3,700,000	542,005	15,575,305
2036	3,800,000	598,750	1,615,000	355,470	6,369,220
2037	3,990,000	408,750	1,695,000	273,105	6,366,855
2038	4,185,000	209,250	1,785,000	186,660	6,365,910
2039	-	-	1,875,000	95,625	1,970,625
<b>TOTAL</b>	<b>\$ 234,758,846</b>	<b>\$ 169,734,215</b>	<b>\$ 142,875,000</b>	<b>\$ 72,196,118</b>	<b>\$ 619,564,179</b>

## APPENDIX F

### DEBT SERVICE REQUIREMENTS TO MATURITY BY BOND TYPE

#### Annual Principal and Interest Requirements Michigan Transportation Fund Bonds

Fiscal Year	Series 1999 Bonds		Series 2003 Bonds		Total Requirements
	Principal	Interest	Principal	Interest	
2011	\$830,000	\$224,128	\$235,000	\$57,975	\$1,347,103
2012	870,000	180,135	250,000	49,175	1,349,310
2013	920,000	133,135	250,000	39,644	1,342,779
2014	970,000	82,565	255,000	29,700	1,337,265
2015	1,025,000	28,188	280,000	19,000	1,352,188
2016	-	-	280,000	7,800	287,800
2017	-	-	55,000	1,100	56,100
2018	-	-	-	-	-
2019	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 4,615,000</b>	<b>\$ 648,151</b>	<b>\$ 1,605,000</b>	<b>\$ 204,394</b>	<b>\$ 7,072,545</b>

## APPENDIX F

### DEBT SERVICE REQUIREMENTS TO MATURITY BY BOND TYPE

Annual Principal and Interest Requirements  
Internal Service Funds

Fiscal Year	Grand Rapids - GOLT Series 2002A IPA - MES		Grand Rapids - GOLT Series 2004 MPN - MES		Grand Rapids - GOLT Series 2006 I.		Grand Rapids - GOLT Series 2006A MPN -MES		Grand Rapids - GOLT Series 2006A MPN - IT	
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
2011	\$50,969	\$16,492	\$82,178	\$6,472	\$840,000	\$57,000	\$272,000	\$32,880	\$408,000	\$24,920
2012	53,652	14,578	82,178	3,287	255,000	23,400	281,000	21,820	419,000	8,380
2013	53,652	12,563	-	-	165,000	13,200	130,000	13,600	-	-
2014	56,335	10,413	-	-	165,000	6,600	135,000	8,300	-	-
2015	59,017	8,157	-	-	-	-	140,000	2,800	-	-
2016	61,700	5,556	-	-	-	-	-	-	-	-
2017	64,381	2,835	-	-	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 399,706</b>	<b>\$ 70,594</b>	<b>\$ 164,356</b>	<b>\$ 9,759</b>	<b>\$ 1,425,000</b>	<b>\$ 100,200</b>	<b>\$ 958,000</b>	<b>\$ 79,400</b>	<b>\$ 827,000</b>	<b>\$ 33,300</b>

## APPENDIX F

### DEBT SERVICE REQUIREMENTS TO MATURITY BY BOND TYPE

Annual Principal and Interest Requirements  
Internal Service Funds

Fiscal Year	2009 CIB MES		2009 CIB IT		Total Requirements		
	Principal	Interest	Principal	Interest	Principal	Interest	Combined
2011	\$550,000	\$78,374	\$60,000	\$4,794	\$2,263,147	\$220,932	\$2,484,079
2012	560,000	71,965	65,000	4,070	1,715,830	147,500	1,863,330
2013	575,000	63,931	65,000	3,151	988,652	106,445	1,095,097
2014	590,000	54,364	65,000	2,084	1,011,335	81,761	1,093,096
2015	610,000	42,642	70,000	762	879,017	54,361	933,378
2016	560,000	29,266	-	-	621,700	34,822	656,522
2017	205,000	19,834	-	-	269,381	22,669	292,050
2018	200,000	14,373	-	-	200,000	14,373	214,373
2019	205,000	8,513	-	-	205,000	8,513	213,513
2020	150,000	3,075	-	-	150,000	3,075	153,075
2021	5,000	643	-	-	5,000	643	5,643
2022	5,000	459	-	-	5,000	459	5,459
2023	5,000	275	-	-	5,000	275	5,275
2024	5,000	92	-	-	5,000	92	5,092
<b>TOTAL</b>	<b>\$ 4,225,000</b>	<b>\$ 387,806</b>	<b>\$ 325,000</b>	<b>\$ 14,861</b>	<b>\$ 7,749,062</b>	<b>\$ 668,490</b>	<b>\$ 8,417,552</b>

**APPENDIX F**

**DEBT SERVICE REQUIREMENTS TO MATURITY BY BOND TYPE  
Annual Principal and Interest Requirements Authority Bonds**

Fiscal Year	City / County Joint Bldg Authority		Downtown Development Authority (Discretely Presented Component Unit)		Grand Rapids Building Authority Public Library		Grand Rapids Building Authority Police Facilities		State of Michigan Infrastructure Bank	
	Series 1993 Bonds		Series 1994 Bonds		Series 1998 Bonds		Series 2000 Bonds		2001 Loan	
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
2011	\$ 225,000	\$ 49,000	\$ 1,104,281	\$ 2,405,719	\$ 1,100,000	\$ 612,350	\$ 1,170,000	\$ 28,373	\$ 86,448	\$ 6,821
2012	240,000	37,750	1,049,788	2,560,212	1,205,000	561,752	-	-	84,090	3,364
2013	250,000	25,750	998,969	2,721,031	1,315,000	501,500	-	-	-	-
2014	265,000	13,250	929,047	2,785,953	1,440,000	435,750	-	-	-	-
2015	-	-	921,247	3,073,753	1,570,000	363,750	-	-	-	-
2016	-	-	857,487	3,137,513	1,705,000	285,250	-	-	-	-
2017	-	-	789,572	3,205,428	1,920,000	200,000	-	-	-	-
2018	-	-	734,601	3,260,399	2,080,000	104,000	-	-	-	-
2019	-	-	144,554	700,446	-	-	-	-	-	-
2020	-	-	-	-	-	-	-	-	-	-
2021	-	-	-	-	-	-	-	-	-	-
2022	-	-	-	-	-	-	-	-	-	-
2023	-	-	-	-	-	-	-	-	-	-
2024	-	-	-	-	-	-	-	-	-	-
2025	-	-	-	-	-	-	-	-	-	-
2026	-	-	-	-	-	-	-	-	-	-
2027	-	-	-	-	-	-	-	-	-	-
2028	-	-	-	-	-	-	-	-	-	-
2029	-	-	-	-	-	-	-	-	-	-
2030	-	-	-	-	-	-	-	-	-	-
2031	-	-	-	-	-	-	-	-	-	-
2032	-	-	-	-	-	-	-	-	-	-
2033	-	-	-	-	-	-	-	-	-	-
2034	-	-	-	-	-	-	-	-	-	-
2035	-	-	-	-	-	-	-	-	-	-
2036	-	-	-	-	-	-	-	-	-	-
2037	-	-	-	-	-	-	-	-	-	-
2038										
2039										
2040										
<b>TOTAL</b>	<b>\$ 980,000</b>	<b>\$ 125,750</b>	<b>\$ 7,529,545</b>	<b>\$ 23,850,455</b>	<b>\$ 12,335,000</b>	<b>\$ 3,064,352</b>	<b>\$ 1,170,000</b>	<b>\$ 28,373</b>	<b>\$ 170,538</b>	<b>\$ 10,185</b>

**APPENDIX F**

**DEBT SERVICE REQUIREMENTS TO MATURITY BY BOND TYPE**  
**Annual Principal and Interest Requirements Authority Bonds**

Fiscal Year	Grand Rapids Building Authority - Refunded Portion Ottawa/Fulton Ramp Series 2001 Bonds		Grand Rapids Building Authority - New Money Monroe Ctr Ramp Series 2001 Bonds		Grand Rapids Building Authority CARC II Series 2002 Bonds		Grand Rapids Building Authority Condo II Series 2002A Bonds		Grand Rapids Building Authority Govt. Ctr. Ramp Series 2003 Bonds	
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
2011	\$ 310,000	\$ 193,858	\$ 40,000	\$ 464,902	\$ 135,000	\$ 125,509	\$ 500,000	\$ 828,618	\$ 335,000	\$ 38,325
2012	320,000	180,076	45,000	463,043	140,000	119,569	570,000	808,003	345,000	26,433
2013	335,000	165,748	45,000	461,074	150,000	113,269	605,000	784,788	355,000	13,668
2014	350,000	150,545	50,000	458,965	150,000	106,669	625,000	755,501	-	-
2015	360,000	134,390	60,000	456,460	160,000	99,919	665,000	725,013	-	-
2016	380,000	117,180	60,000	453,670	170,000	92,559	685,000	692,876	-	-
2017	395,000	98,770	65,000	450,700	175,000	84,569	720,000	654,238	-	-
2018	415,000	79,123	65,000	447,547	185,000	76,169	765,000	613,401	-	-
2019	435,000	58,080	70,000	444,205	195,000	67,150	805,000	570,226	-	-
2020	455,000	35,603	80,000	440,415	360,000	57,400	855,000	524,576	-	-
2021	480,000	12,000	80,000	436,375	380,000	39,400	900,000	476,313	-	-
2022	-	-	590,000	419,625	400,000	20,400	950,000	428,407	-	-
2023	-	-	620,000	388,987	-	-	995,000	380,375	-	-
2024	-	-	655,000	356,316	-	-	1,045,000	329,375	-	-
2025	-	-	685,000	321,978	-	-	1,095,000	275,875	-	-
2026	-	-	725,000	285,847	-	-	1,155,000	219,625	-	-
2027	-	-	760,000	247,794	-	-	1,210,000	160,500	-	-
2028	-	-	800,000	207,819	-	-	1,270,000	98,500	-	-
2029	-	-	845,000	165,666	-	-	1,335,000	33,375	-	-
2030	-	-	890,000	121,206	-	-	-	-	-	-
2031	-	-	935,000	74,441	-	-	-	-	-	-
2032	-	-	985,000	25,241	-	-	-	-	-	-
2033	-	-	-	-	-	-	-	-	-	-
2034	-	-	-	-	-	-	-	-	-	-
2035	-	-	-	-	-	-	-	-	-	-
2036	-	-	-	-	-	-	-	-	-	-
2037	-	-	-	-	-	-	-	-	-	-
2038										
2039										
2040										
<b>TOTAL</b>	<b>\$ 4,235,000</b>	<b>\$ 1,225,372</b>	<b>\$ 9,150,000</b>	<b>\$ 7,592,275</b>	<b>\$ 2,600,000</b>	<b>\$ 1,002,580</b>	<b>\$ 16,750,000</b>	<b>\$ 9,359,582</b>	<b>\$ 1,035,000</b>	<b>\$ 78,426</b>

**APPENDIX F**  
**DEBT SERVICE REQUIREMENTS TO MATURITY BY BOND TYPE**  
**Annual Principal and Interest Requirements Authority Bonds**

Fiscal Year	City / County Joint Bldg Authority		Grand Rapids Building Authority		Grand Rapids Building Authority		Grand Rapids Building Authority	
	Series 2003B Bonds		Condo II Series 2004 Bonds		Cherry/Commerce Ramp Series 2006 Bonds		Weston/Commerce Ramp Series 2008 Bonds	
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
2011	\$ 210,000	\$ 177,188	\$ 530,000	\$ 881,008	\$ 145,000	\$ 288,336	\$ 165,000	\$ 477,756
2012	220,000	169,388	550,000	857,238	150,000	282,436	170,000	472,519
2013	225,000	160,762	575,000	831,350	160,000	276,237	180,000	466,606
2014	235,000	151,562	600,000	803,438	165,000	269,736	185,000	459,988
2015	245,000	141,962	630,000	773,603	170,000	263,036	190,000	452,719
2016	255,000	131,962	660,000	741,668	180,000	256,036	365,000	441,163
2017	265,000	120,238	695,000	707,445	185,000	248,274	380,000	424,856
2018	275,000	106,738	730,000	670,743	195,000	240,211	395,000	406,925
2019	285,000	92,738	770,000	629,625	200,000	232,311	415,000	387,169
2020	300,000	78,112	810,000	584,200	210,000	224,112	435,000	365,647
2021	315,000	62,344	855,000	536,331	215,000	215,611	460,000	342,425
2022	325,000	45,543	905,000	485,731	225,000	206,699	480,000	317,150
2023	345,000	27,956	960,000	432,113	235,000	197,239	510,000	289,606
2024	360,000	9,450	1,015,000	375,331	245,000	187,309	540,000	259,738
2025	-	-	1,075,000	315,244	255,000	176,934	570,000	227,113
2026	-	-	1,135,000	251,706	265,000	166,078	605,000	191,863
2027	-	-	1,200,000	184,575	275,000	154,737	640,000	154,513
2028	-	-	1,270,000	113,563	290,000	142,800	680,000	114,063
2029	-	-	1,340,000	38,522	300,000	130,262	720,000	70,313
2030	-	-	-	-	315,000	117,194	765,000	23,906
2031	-	-	-	-	325,000	103,594	-	-
2032	-	-	-	-	340,000	89,462	-	-
2033	-	-	-	-	355,000	74,694	-	-
2034	-	-	-	-	370,000	59,288	-	-
2035	-	-	-	-	385,000	43,244	-	-
2036	-	-	-	-	405,000	26,456	-	-
2037	-	-	-	-	420,000	8,925	-	-
2038								
2039								
2040								
<b>TOTAL</b>	<b>\$ 3,860,000</b>	<b>\$ 1,475,943</b>	<b>\$ 16,305,000</b>	<b>\$ 10,213,434</b>	<b>\$ 6,980,000</b>	<b>\$ 4,681,251</b>	<b>\$ 8,850,000</b>	<b>\$ 6,346,034</b>

**APPENDIX F**

**DEBT SERVICE REQUIREMENTS TO MATURITY BY BOND TYPE  
Annual Principal and Interest Requirements Authority Bonds**

Fiscal Year	Grand Rapids Building Authority Police Facilities/CARC I Refund Series 2009 Bonds		Downtown Development Authority Series 2009 Bonds		Grand Rapids Building Authority Recovery Zone Ec. Dev Bonds 415 Franklin/1120 Monroe Series 2010A Bonds		Grand Rapids Building Authority Federally Taxable 415 Franklin/1120 Monroe Series 2010A Bonds		Total Requirements		
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Combined
2011	\$ 300,000	\$ 630,350	\$ -	\$ 1,484,525	\$ -	\$ 63,453	\$ -	\$ 150,832	\$ 6,355,729	\$ 8,906,923	\$ 15,262,652
2012	1,500,000	607,850	-	1,484,525	-	63,278	80,000	149,914	6,668,878	8,847,349	15,516,227
2013	1,575,000	565,475	-	1,484,525	-	63,278	80,000	148,674	6,848,969	8,783,735	15,632,704
2014	1,605,000	517,775	-	1,484,525	-	63,278	85,000	146,871	6,684,047	8,603,804	15,287,851
2015	1,655,000	468,875	-	1,484,525	-	63,278	85,000	144,491	6,711,247	8,645,773	15,357,020
2016	1,710,000	414,125	-	1,484,525	-	63,278	85,000	141,665	7,112,487	8,453,468	15,565,955
2017	1,770,000	353,225	330,000	1,484,525	-	63,278	90,000	138,311	7,779,572	8,233,857	16,013,429
2018	1,835,000	287,844	345,000	1,471,325	-	63,278	95,000	134,281	8,114,601	7,961,982	16,076,583
2019	1,905,000	217,719	3,510,000	1,456,663	-	63,278	100,000	129,646	8,834,554	5,049,254	13,883,808
2020	1,850,000	137,500	4,530,000	1,281,163	-	63,278	100,000	124,696	9,985,000	3,916,700	13,901,700
2021	1,950,000	46,500	4,775,000	1,032,013	-	63,278	110,000	119,391	10,520,000	3,381,980	13,901,980
2022	-	-	5,015,000	793,263	-	63,278	115,000	113,309	9,005,000	2,893,403	11,898,403
2023	-	-	5,265,000	542,513	-	63,278	120,000	106,611	9,050,000	2,428,677	11,478,677
2024	-	-	4,660,000	256,275	-	63,278	125,000	99,629	8,645,000	1,936,699	10,581,699
2025	-	-	-	-	-	63,278	135,000	92,219	3,815,000	1,472,640	5,287,640
2026	-	-	-	-	-	63,278	140,000	84,381	4,025,000	1,262,777	5,287,777
2027	-	-	-	-	-	63,278	150,000	75,644	4,235,000	1,041,039	5,276,039
2028	-	-	-	-	-	63,278	160,000	65,832	4,470,000	805,854	5,275,854
2029	-	-	-	-	-	63,278	170,000	55,388	4,710,000	556,802	5,266,802
2030	-	-	-	-	-	63,278	180,000	44,310	2,150,000	369,894	2,519,894
2031	-	-	-	-	-	63,278	190,000	32,600	1,450,000	273,912	1,723,912
2032	-	-	-	-	-	63,278	205,000	20,098	1,530,000	198,078	1,728,078
2033	-	-	-	-	-	63,278	215,000	6,805	570,000	144,776	714,776
2034	-	-	-	-	225,000	59,256	-	-	595,000	118,544	713,544
2035	-	-	-	-	235,000	51,033	-	-	620,000	94,277	714,277
2036	-	-	-	-	245,000	42,453	-	-	650,000	68,909	718,909
2037	-	-	-	-	255,000	33,516	-	-	675,000	42,441	717,441
2038	-	-	-	-	260,000	24,310	-	-	260,000	24,310	284,310
2039	-	-	-	-	270,000	14,836	-	-	270,000	14,836	284,836
2040	-	-	-	-	280,000	5,005	-	-	280,000	5,005	285,005
<b>TOTAL</b>	<b>\$ 17,655,000</b>	<b>\$ 4,247,238</b>	<b>\$28,430,000</b>	<b>\$ 17,224,888</b>	<b>\$ 1,770,000</b>	<b>\$ 1,685,967</b>	<b>\$ 2,815,000</b>	<b>\$2,325,594</b>	<b>\$ 142,620,083</b>	<b>\$ 94,537,697</b>	<b>\$ 237,157,781</b>

**APPENDIX F**

**DEBT SERVICE REQUIREMENTS TO MATURITY BY BOND TYPE**

**Annual Principal and Interest Requirements Other Indebtedness**

Fiscal Year	Kent County Drain Commission						Fire Trucks/ Equipment		State of Michigan Infrastructure Bank		SmartZone LDFA (Discretely Presented Component Unit)		Total Requirements
	Series 2000 Floodwalls		Series 2008 Floodwalls (Refunding)		Silvercreek Refunding		Other IPAs		Streets Dept Share 2001 Loan		Series 2004		
	Bonds	Contracts Payable	Bonds	Contracts Payable	Series 2003 Bonds	Series 2003 Bonds	Principal	Interest	Principal	Interest	Principal	Interest	
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	
2011	\$ 170,000	\$ 4,250	\$ 535,000	\$ 256,969	\$ 423,488	\$ 78,944	\$ 296,853	\$ 71,527	\$ 215,417	\$ 16,998	\$ 105,000	\$ 179,919	\$ 1,562,395
2012	-	-	740,000	236,250	435,704	65,082	314,170	59,704	209,536	8,381	200,000	175,719	1,468,295
2013	-	-	775,000	211,632	451,992	49,648	241,348	46,692	-	-	215,000	167,719	1,172,398
2014	-	-	810,000	185,875	472,352	32,773	243,665	35,930	-	-	230,000	158,581	1,173,302
2015	-	-	840,000	158,013	285,040	18,334	245,983	25,075	-	-	250,000	148,231	972,663
2016	-	-	885,000	127,825	297,256	6,317	253,300	13,949	-	-	250,000	136,981	957,803
2017	-	-	930,000	93,738	-	-	55,618	2,443	-	-	285,000	126,231	469,292
2018	-	-	970,000	55,738	-	-	-	-	-	-	115,000	111,269	226,269
2019	-	-	285,000	30,638	-	-	-	-	-	-	130,000	105,231	235,231
2020	-	-	295,000	18,669	-	-	-	-	-	-	125,000	98,406	223,406
2021	-	-	310,000	6,200	-	-	-	-	-	-	145,000	91,844	236,844
	-	-	-	-	-	-	-	-	-	-	160,000	84,231	244,231
	-	-	-	-	-	-	-	-	-	-	180,000	75,831	255,831
	-	-	-	-	-	-	-	-	-	-	200,000	66,381	266,381
	-	-	-	-	-	-	-	-	-	-	220,000	55,631	275,631
	-	-	-	-	-	-	-	-	-	-	245,000	43,806	288,806
	-	-	-	-	-	-	-	-	-	-	270,000	30,638	300,638
	-	-	-	-	-	-	-	-	-	-	300,000	16,125	316,125
<b>TOTAL</b>	<b>\$ 170,000</b>	<b>\$ 4,250</b>	<b>\$ 7,375,000</b>	<b>\$ 1,381,544</b>	<b>\$ 2,365,832</b>	<b>\$ 251,098</b>	<b>\$ 1,650,936</b>	<b>\$ 255,319</b>	<b>\$ 424,953</b>	<b>\$ 25,379</b>	<b>\$ 3,625,000</b>	<b>\$ 1,872,775</b>	<b>10,645,542</b>

## APPENDIX F

### DEBT SERVICE REQUIREMENTS TO MATURITY BY BOND TYPE

#### Annual Principal and Interest Requirements Capital Improvement Bonds

Fiscal Year	Capital Improvement Bonds (CIB) 2007 Museum, Cemetery Wall, Conduits		Capital Improvement Bonds (CIB) 2007 Street portion		Capital Improvement Bonds (CIB) 2009 - 403	
	Principal	Interest	Principal	Interest	Principal	Interest
2011	\$ 225,000	\$ 159,840	\$ 370,000	\$ 453,470	\$ 85,000	\$ 51,537
2012	235,000	150,640	385,000	438,370	85,000	50,556
2013	245,000	141,040	400,000	422,670	95,000	49,277
2014	255,000	131,040	420,000	406,270	95,000	47,717
2015	260,000	120,740	435,000	389,170	100,000	45,811
2016	270,000	110,140	455,000	371,370	105,000	43,459
2017	285,000	99,040	470,000	352,870	105,000	40,814
2018	300,000	85,840	495,000	331,095	105,000	37,982
2019	130,000	75,090	520,000	305,720	110,000	34,869
2020	135,000	68,465	545,000	279,095	115,000	31,413
2021	140,000	62,220	570,000	253,785	60,000	28,517
2022	145,000	55,725	595,000	227,225	60,000	26,314
2023	155,000	48,225	630,000	196,600	65,000	24,018
2024	160,000	40,550	660,000	165,175	70,000	21,540
2025	170,000	32,500	690,000	132,250	75,000	18,877
2026	180,000	23,750	730,000	96,750	75,000	16,025
2027	190,000	14,500	765,000	59,375	85,000	12,879
2028	195,000	4,875	805,000	20,125	90,000	9,438
2029	-	-	-	-	95,000	5,800
2030	-	-	-	-	100,000	1,966
<b>TOTAL</b>	<b>\$ 3,675,000</b>	<b>\$ 1,424,220</b>	<b>\$ 9,940,000</b>	<b>\$ 4,901,385</b>	<b>\$ 1,775,000</b>	<b>\$ 598,809</b>

## APPENDIX F

### DEBT SERVICE REQUIREMENTS TO MATURITY BY BOND TYPE

#### Annual Principal and Interest Requirements Capital Improvement Bonds

Fiscal Year	Capital Improvement Bonds (CIB) 2009 - 101 Fire		Capital Improvement Bonds (CIB) 2009-Prop Mgmt		Total Requirements	
	Principal	Interest	Principal	Interest	Principal	Interest
2011	\$ 40,000	\$ 9,883	\$ 20,000	\$ 20,378	\$ 740,000	\$ 695,108
2012	40,000	9,422	20,000	20,147	765,000	669,135
2013	40,000	8,856	20,000	19,864	800,000	641,707
2014	40,000	8,200	25,000	19,493	835,000	612,720
2015	45,000	7,365	25,000	19,005	865,000	582,091
2016	45,000	6,334	25,000	18,432	900,000	549,735
2017	45,000	5,201	25,000	17,803	930,000	515,728
2018	50,000	3,918	25,000	17,128	975,000	475,963
2019	50,000	2,472	25,000	16,405	835,000	434,556
2020	55,000	858	30,000	15,559	880,000	395,390
2021	-	-	30,000	14,540	800,000	359,062
2022	-	-	30,000	13,439	830,000	322,703
2023	-	-	35,000	12,245	885,000	281,088
2024	-	-	35,000	10,960	925,000	238,225
2025	-	-	40,000	9,583	975,000	193,210
2026	-	-	40,000	8,062	1,025,000	144,587
2027	-	-	40,000	6,489	1,080,000	93,243
2028	-	-	45,000	4,817	1,135,000	39,255
2029	-	-	50,000	2,949	145,000	8,749
2030	-	-	50,000	983	150,000	2,949
<b>TOTAL</b>	<b>\$ 450,000</b>	<b>\$ 62,509</b>	<b>\$ 635,000</b>	<b>\$ 268,281</b>	<b>\$ 16,475,000</b>	<b>\$ 7,255,204</b>

## APPENDIX G

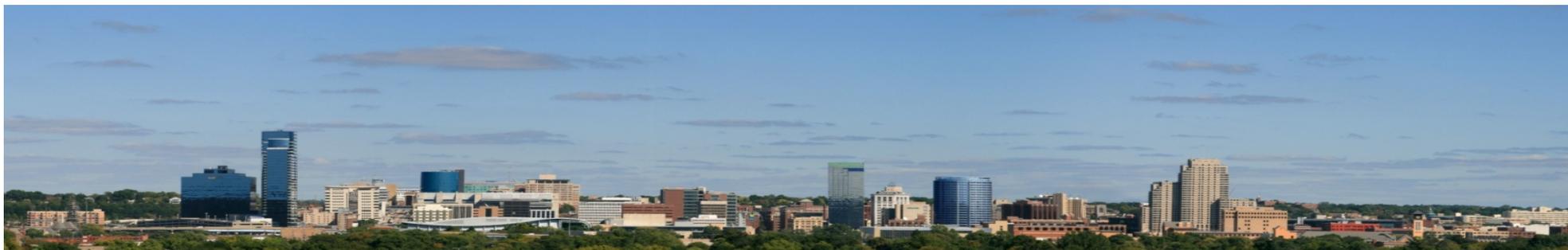
### General Governmental Revenues by Source (unaudited) (1) Last Ten Fiscal Years

<u>Fiscal Year</u>	<u>City Income and Property Taxes</u>	<u>State Shared Taxes</u>	<u>Licenses and Permits</u>	<u>Fines and Forfeitures</u>	<u>Investment Earnings</u>	<u>Other Agencies - Grants</u>	<u>Charges for Services</u>	<u>Miscellaneous</u>	<u>Total</u>
1998	\$ 66,937,505	\$ 33,448,499	\$ 1,742,338	\$ 1,974,948	\$ 3,711,200	\$ 14,283,878	\$ 16,766,376	\$ 1,686,190	\$ 140,550,934
1999	72,373,584	35,426,859	1,861,920	2,164,570	3,881,967	19,409,579	18,566,422	2,128,584	155,813,485
2000	76,386,407	38,255,232	2,228,080	2,024,220	5,022,586	15,358,147	19,766,904	2,559,083	161,600,659
2001	76,216,245	39,682,032	1,965,111	2,702,595	5,927,404	12,973,474	20,412,658	2,385,622	162,265,141
2002	80,503,849	44,491,309	2,373,116	3,999,529	4,365,056	13,016,490	22,731,240	3,862,027	175,342,616
2003	79,890,185	39,379,693	2,206,937	4,312,681	2,319,021	22,126,003	27,130,183	4,421,297	181,786,000
2004	80,783,718	38,116,803	2,110,581	4,145,387	1,732,336	13,155,610	30,805,504	3,929,008	174,778,947
2005	83,775,708	37,459,858	2,505,698	1,479,619	1,998,314	17,042,396	27,384,991	4,330,456	175,977,040
2006	92,136,562	37,663,040	3,046,481	1,522,692	3,017,557	15,483,026	28,385,989	3,313,344	184,568,691
2007	93,961,292	36,828,342	4,077,284	647,587	4,376,806	12,380,681	25,599,287	2,961,898	180,833,177
2008	97,316,214	36,613,479	3,823,654	1,973,737	4,553,028	11,628,660	25,613,387	3,670,803	185,192,962
2009	91,458,225	35,443,205	2,903,318	2,084,267	2,324,325	13,342,296	25,791,006	2,597,097	175,943,739
<b>Percent to Total Revenues</b>									
1998	47.6%	23.8%	1.2%	1.4%	2.6%	10.2%	11.9%	1.2%	9.0%
1999	46.4	22.7	1.2	1.4	2.5	12.5	11.9	1.4	10.9
2000	47.3	23.7	1.4	1.3	3.1	9.5	12.2	1.6	3.7
2001	47.0	24.5	1.2	1.7	3.7	8.0	12.6	1.5	0.4
2002	45.9	25.4	1.4	2.3	2.5	7.4	13.0	2.2	8.1
2003	43.9	21.7	1.2	2.4	1.3	12.2	14.9	2.4	3.7
2004	46.2	21.8	1.2	2.4	1.0	7.5	17.6	2.2	-3.9
2005	47.6	21.3	1.4	0.8	1.1	9.7	15.6	2.5	0.7
2006	49.9	20.4	1.7	0.8	1.6	8.4	15.4	1.8	4.9
2007	52.0	20.4	2.3	0.4	2.4	6.8	14.2	1.6	-2.0
2008	52.5	19.8	2.1	1.1	2.5	6.3	13.8	2.0	2.4
2009	52.0	20.1	1.7	1.2	1.3	7.6	14.7	1.5	-5.0

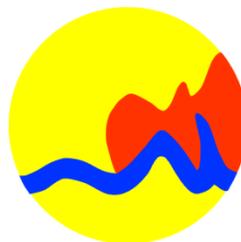


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## CITY OF GRAND RAPIDS



# SUSTAINABILITY PLAN

FY 2011 through FY 2015

(7/1/2010 – 6/30/2015)

Managing the Economic, Social, and Environmental  
Resources of the City through a Framework  
of Sustainability Outcomes and Targets

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## Who We Are

Like the river it's named for, the city of Grand Rapids is a vibrant, exciting, and diverse place representing the second largest city in Michigan. Located in west central Michigan, roughly 30 miles east of Lake Michigan and nearly equidistant from Chicago and Detroit, Grand Rapids comprises approximately 45 square miles. The Grand River, a major state waterway, runs through the city's center. The city's population is 197,800, with a metropolitan area of over 1,000,000, per the 2000 census. Grand Rapids is the county seat of Kent County which boasts a population of over 600,000, covering 856 square miles.

Two nonpartisan City Commissioners are elected from each of the city's three wards, while the Mayor is elected at large by a majority of all voters. The Comptroller is also elected at large as well as a seven-member Library Board. The City Manager is hired by the City Commission to serve as the city's chief executive officer responsible for overall City service delivery and administration and execution of policies and programs set by the City Commission.

Grand Rapids has a strong history of leadership, creativity, and entrepreneurship. In 1881, the country's first hydro-electric plant came to life on the City's west side. Grand Rapids led the nation in 1945 when it became the first city in the United States to add fluoride to its drinking water. Grand Rapids lays claim to the first scheduled air service, and the first publicly-funded art installation, *La Grande Vitesse* by Alexander Calder, known locally as *The Calder*. Today, we are known for having the highest per capita number of LEED-certified buildings in the United States; being the first city in the United States recognized by the United Nations as a Regional Centre of Expertise for Education on Sustainable Development; and hosting the world's largest art competition known as ArtPrize.

The Grand Rapids City logo was designed by Joseph Kinnebrew, a Grand Rapids native. It was officially adopted in March of 1982. The three-color logo incorporates the sun in yellow, the Calder stabile in red, and the Grand River in blue. The logo is used to provide a uniform symbol of the City of Grand Rapids, and enables the public to recognize City services and programs.



## Our Guiding Principles

We believe in the people of Grand Rapids. We believe that citizens are entitled to information, have the duty to be involved, and have the right to critique government performance. We believe it is the responsibility of City government to respond to its citizens.

We believe municipal services are to be delivered with respect and courtesy, in an efficient, equitable, and timely manner. We believe the City of Grand Rapids has a responsibility to manage its limited financial resources with great care.

We believe the economic health of the metropolitan region is directly dependent on the economic health and vitality of the core city. We believe all municipalities within the region have a shared responsibility for the development and success of our metropolitan area.

We believe a sustainable community development strategy will assist us in “meeting the needs of the present without compromising the ability of future generations to meet their own needs.”<sup>1</sup>

We believe the City of Grand Rapids has a responsibility to act as a steward of the environment.

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<sup>1</sup> Our Common Future: The Report of the Brandtland Commission, World Commission on Environment and Development, UN General Assembly, 1989.

## What We Value

In planning for its future, the City recognizes that a number of organizational and community values influence our priorities and actions. These values are strongly held beliefs or ways of doing things and permeate everything we do. These values are an outgrowth of what we believe is the right thing to do, not stand alone activities.

We value:

**Accessible Government and Public Engagement** - We encourage citizens to be involved and engaged in local government and community activities and to help make the decisions with which they must live. Information about City services and processes is widely available, and decision making is done in open session with ample opportunity for public input.

**Accountability** - We focus on the results we desire and direct our energies appropriately. We measure our progress toward meeting our outcomes, make that information available to the public, and welcome critiques of our performance.

**Children and Families** - We recognize the value of our citizens and their families and children. We strive to provide support and assistance for an advanced lifestyle and improved quality of life. We are committed to the safety and welfare of the family unit including attainment of quality education.

**Collaborations and Partnerships** - We understand the City cannot be successful on its own and must work with others to achieve our mutual goals, and leverage community assets and resources. Such collaborations and partnerships are especially important in community decision making to address economic development opportunities, regional issues, and shared public services.

**Diversity and Inclusion** - We know the differences in cultures and experiences of all of our citizens make us a strong and enriched community. All citizens matter and deserve to be treated with dignity and respect, have access to services, and have opportunities to succeed. We will practice fairness, listening with an open mind, and mutual understanding.

**Integrity and Honesty** - We are committed to actions that are beyond reproach, reflect moral ethics, accomplish consistency and steadfastness of purpose, and establish trustful working relationships. We are diligent in the performance of our jobs, open to new ideas, and seek full understanding of the truth.

**Organizational Excellence** - We make every effort to be the best at what we do by reaching our objectives in an efficient and effective manner. We manage our limited financial resources with great care and continuously upgrade our internal systems and employ efficiency concepts. We are innovative, empowered to take risks to provide the most effective services possible, and strive for excellence through newly acquired skills and sharing of knowledge

**Quality Customer Service** - We are committed to providing assistance and quality services to our citizens and employees. We try to anticipate problems, seek to find solutions, and follow-through on our commitments in a courteous, respectful, and timely manner.

**Sustainability** - We are committed to the principles of sustainability, where the interdependency of the natural environment, economic system and social structure of the City are recognized. This “triple bottom line” thinking is fundamental to all City policy and program decisions.

## What We Will Do

The City of Grand Rapids is responsible for a variety of functions, including an extensive range of core services such as police and fire protection, water and sewer services, street construction and maintenance, and tax collection. The City will continue to provide these services while doing our part to promote economic prosperity, ensure social equity, and protect the integrity of the natural environment for all citizens. To the best of our ability, we will function as a sustainable organization and community. We will be successful in this “Triple Bottom Line” approach using City leadership, partnerships with others, and the commitment of our citizens to accomplish the following outcomes:

### **ECO - ECONOMIC**

1. A STRONG ECONOMY
  - 1.1 Increase business investment.
2. DIVERSE SUPPLIER BASE
  - 2.1 Increase supplier diversity.
  - 2.2 Ensure fair, equal and open procurement, management, and financial processes.
3. EMPLOYMENT AND WORKFORCE TRAINING
  - 3.1 Increase employment opportunities.
  - 3.2 Increase employee skills and performance in delivering City services.
  - 3.3 Increase career readiness of youth.
4. FINANCIAL MANAGEMENT / SUSTAINABILITY
  - 4.1 Improve the long-term fiscal sustainability of the City.
  - 4.2 Optimize and maintain expenditure and operational efficiencies.
  - 4.3 Adopt sustainable purchasing practices.
5. ENHANCED CUSTOMER SERVICE (internal and external)
  - 5.1 Improve the efficiency and effectiveness of City operations.
  - 5.2 Improve customer satisfaction with City service delivery.
  - 5.3 Maximize the usable life and/or improve the quality of City property.
  - 5.4 Establish and maintain regional partnerships and cooperative relationships.
6. VITAL BUSINESS DISTRICTS
  - 6.1 Ensure downtown Grand Rapids remains a lively, diverse, and healthy regional center.
  - 6.2 Increase the vitality of neighborhood business districts.
  - 6.3 Capitalize on the Grand River area for economic development and people-oriented activities.

### **SOC - SOCIAL**

1. GREAT NEIGHBORHOODS
  - 1.1 Increase housing choices for all residents and decrease homelessness.
  - 1.2 Ensure compliance with City ordinances and building, housing, and nuisance codes.
  - 1.3 Ensure diversity, inclusion and nondiscrimination.
2. STRONG EDUCATION, ARTS & COMMUNITY

- 2.1 Increase education attainment.
- 2.2 Increase volunteerism.
- 2.3 Increase access to arts and entertainment opportunities.
- 3. CIVIC ENGAGEMENT
  - 3.1 Increase access to and opportunities for civic engagement and community based leadership.
- 4. HEALTHY LIFESTYLES AND HEALTHY ENVIRONMENTS
  - 4.1 Improve access to local food sources.
  - 4.2 Increase and maintain human health and wellness.
  - 4.3 Increase availability of recreational programs/facilities.
- 5. PUBLIC SAFETY
  - 5.1 Reduce the occurrence of crime.
  - 5.2 Reduce the loss of life and property from fire and emergency medical calls.
  - 5.3 Ensure capacity for responding to emergencies and disasters.
  - 5.4 Increase crime prevention, neighborhood public safety, and neighborhood-based leadership or involvement.

**ENV - ENVIRONMENTAL**

- 1. ENERGY AND CLIMATE PROTECTION
  - 1.1 Reduce greenhouse gas emissions (carbon footprint) and impact on climate change.
  - 1.2 Reduce energy demand and fossil fuel consumption.
- 2. ENVIRONMENTAL QUALITY AND NATURAL SYSTEMS
  - 2.1 Maintain an adequate and safe water supply.
  - 2.2 Improve the quality of the Grand River and its tributaries.
  - 2.3 Protect and maintain healthy ecosystems and habitat.
  - 2.4 Reuse and recycle; and reduce waste sent to landfills.
- 3. LAND USE AND DEVELOPMENT
  - 3.1 Ensure that sound land uses enhance the natural environment.
  - 3.2 Ensure quality design and construction of the built environment in accordance with the City's Master Plan and Zoning Ordinance.
  - 3.3 Ensure access to parks and open spaces for all citizens.

# Economic



Grand River Walkway

## Overview of the Issues

We know that a strong economy, vibrant downtown, attractive business districts, and healthy neighborhoods are the foundation of a great city. We understand that a high quality of life attracts both people and business to our city and is the strongest economic development tool we possess. We also recognize that high education attainment and industries, such as health care and education, are proven economic engines for our community. Indeed, such jobs accounted for 60% of job growth in the U.S. from 2001 – 2007 and pay nearly \$59,000 a year compared to \$33,000 a year for other industries.

In recent years, Michigan has experienced difficult economic times. While Grand Rapids has suffered from these trends in many ways, it has also been successful in other respects. Clearly, the City must continue to build on its successes by encouraging business investment, diversifying its economic base, and expanding employment opportunities. For example, the Grand River remains a largely untapped source for economic development. Although the City originally came into existence because of its location on the river, much can still be done to redevelop underutilized buildings along the riverfront and provide places for residents and visitors to enjoy the natural environment.

## The Grand Rapids Response

We have many tools to build a strong economy: tax incentives, brownfield redevelopment grants, site location assistance, corridor improvement districts, special tax zones, bonding authority, public infrastructure improvements, and more. Our area is also widely known and respected for the quality of our workforce and the ability to forge public-private partnerships to accomplish difficult tasks. Furthermore, we value the role of neighborhood business districts and residential neighborhoods in maintaining the quality of life that attracts and retains businesses.

As a city, Grand Rapids has committed to a number of outcomes to promote overall employment growth, business investment, and supplier diversity throughout the City. Places within the city also contribute to our economic health - an active and exciting downtown, an attractive Grand River, vital neighborhood business districts, and healthy and safe residential neighborhoods. These outcomes are addressed in the following section, along with targets to measure success.

## **ECO 1 A STRONG ECONOMY**

### **ECO 1.1 - Outcome: Increase business investment.**

By effectively leveraging public resources, we can improve the business environment and diversify our economic base. While the ultimate goal is increasing business investment in real and personal property and job creation in the city, there are numerous tools and programs to help accomplish this goal. These include brownfield clean-up, the reuse of obsolete buildings, assembly of land for redevelopment, flexible financing tools, and a streamlined development approval process. Biotechnology, health services, green businesses, and applied clean technologies are high priorities for business investment.

- Target 1:** Increase new private business investment by \$100 million by June 30, 2011.
- Target 2:** Increase the number of new businesses locating in the City of Grand Rapids by June 30, 2015.
- Target 3:** 80% of jobs created or retained with incentives will be permanent, full time employment with benefits by June 30, 2015
- Target 4:** 20% of jobs created or retained with incentives will be in green or applied clean technology industries by June 30, 2015.
- Target 5:** Increase the percent of jobs created that pay greater than or equal to the Cost of Living Index by 20% by June 30, 2015.
- Target 6:** \$16 million in private funds will be invested in the restoration of vacant, blighted, or contaminated land by June 30, 2011.

## **ECO 2 DIVERSE SUPPLIER BASE**

### **ECO 2.1 - Outcome: Increase supplier diversity.**

A strong economy is one where all people have an opportunity to succeed. The City ensures there is no discrimination in City contracts and promotes supplier diversity by providing all business enterprises with access and equal opportunity to bid on City contracts. This is accomplished by recruiting and certifying Micro Local Business Enterprises (Micro-LBE), Veteran Owned Small Business (VOSB), Minority Business Enterprise (MBE) and Women Business Enterprise (WBE) to enhance the growth and development of local, small and emerging businesses.

- Target 1:** Increase the number of vendors contained in the Equal Business Opportunity Certification Directory by at least 50% by June 30, 2011.

**Target 2:** Increase the dollar volume and percentage of contracts awarded to vendors contained in the EBO Certification Directory by at least 50% by June 30, 2011.

**Target 3:** Increase utilization of the Bid Discount Program by June 30, 2013.

**ECO 2.2 - Outcome: Ensure fair, equal and open procurement, management, and financial processes.**

As the Grand Rapids community becomes more diverse, it is increasingly important that fiscal services, management and planning should be done to ensure as much as possible that procurement, employment and investment opportunities are available to all.

**Target 1:** Increase the number of Micro Local Business Enterprise (Micro-LBE) Firms available for City use by 50% by June 30, 2010.

**Target 2:** Ensure 100% of City established entrepreneurial opportunities have provisions that include Micro Local Business Enterprises (Micro-LBE), Veteran Owned Small Businesses (VOSB), Minority Business Enterprises (MBE) and Women Business Enterprises (WBE).

**ECO 3 EMPLOYMENT AND WORKFORCE TRAINING**

**ECO 3.1 - Outcome: Increase employment opportunities.**

For the city to thrive today and in years to come, the economy must provide opportunities for employment in diverse fields, with a particular emphasis on high education attainment industries. These types of jobs help retain the area's brightest young adults and attract the creative class to the city. The relatively higher incomes of those in the high education attainment fields also help provide the revenues needed to support important urban services and attract amenities that contribute to the quality of life for all residents.

**Target 1:** Create at least 500 jobs for youth by June 30, 2015.

**Target 2:** Decrease the unemployment rate in the city to no more than 5% by June 30, 2015.

**Target 3:** Retain or create at least 500 jobs by June 30, 2011.

**ECO 3.2 - Outcome: Increase employee skills and performance in delivering City services.**

To better serve the public, all City departments must work conscientiously to train its staff and improve their ability to provide services in the safest, most responsive way.

**Target 1:** Reduce training injuries by 95% by June 30, 2015.

**Target 2:** Ensure 100% compliance for required employee training and certifications.

**Target 3:** Increase employee mentorship opportunities by June 30, 2015.

**Target 4:** Increase the level of employee cultural competency by June 30, 2015.

**Target 5:** Increase sustainability activities undertaken by City employees by June 30, 2011.

**ECO 3.3 - Outcome: Increase career readiness of youth.**

In order to ensure our city's youth are ready for college, work and life, the City will commit to offering job-readiness experiences to expose teens to careers requiring college degrees.

**Target 1:** Provide at least six internships annually to city high school youth.

## **ECO 4 FINANCIAL MANAGEMENT/ SUSTAINABILITY**

**ECO 4.1 - Outcome: Improve the long-term fiscal sustainability of the City.**

All City departments are accountable for the management of their budgets. Fiscal Services departments are also responsible for ensuring that City funds are managed responsibly.

**Target 1:** Ensure that an investment grade rating is maintained.

**Target 2:** Maintain a 25 basis points spread (or better) between the average portfolio yield on City investments and the yield on the 90-day T-Bill.

**Target 3:** Maintain annual debt service coverage ratio of 1.2 in Enterprise Funds.

**Target 4:** Ensure adequate cost recovery in the Water and Sewer Operating Funds.

**Target 5:** Ensure that all operating and budgeting practices recognize the full cost of services.

**Target 6:** Establish and maintain sustainable funding for public safety and quality of life services by June 30, 2015.

**Target 7:** Decrease the City's health care costs by June 30, 2015.

**Target 8:** Achieve and maintain 100% of insurance compliance for all City contracts.

**Target 9:** Increase Income Tax receipts by June 30, 2015.

**Target 10:** Ensure annual independent audit results in an unqualified opinion.

**ECO 4.2 - Outcome: Optimize and maintain expenditure and operational efficiencies.**

The City is committed to providing quality service in a fiscally responsible manner. Today's economy demands that City operations be open to review to find possible efficiencies using tools such as Lean Thinking, A-3 problem solving, and standardization and consolidation of activities both internally and externally. The City also strives to foster the economic health of our city within an economically healthy metropolitan region and to assure that responsibility is shared equitably across the metropolitan area.

**Target 1:** Aggregate the purchase of playground surface material with three other public entities by June 30, 2015.

**Target 2:** Standardize IT purchases by June 30, 2015.

**Target 3:** Increase timeliness and effectiveness of response to customer requests by June 30, 2015.

**Target 4:** Increase energy efficiency efforts and report City-wide results.

**Target 5:** Obtain judgments at a minimum level of 80% of the amounts sought by the City in litigation in which the City is the plaintiff.

**Target 6:** At least 80% of those lawsuits in which the City or a City employee is the defendant and monetary damages are sought by an opposing party will be concluded with a judgment of dismissal or no-cause of action.

**ECO 4.3 - Outcome: Adopt sustainable purchasing practices.**

A key component on federal contracts is an assessment of the bidder's ability to meet "green purchasing objectives." The federal preference for green purchasing was first set forth in the 1998 Executive Order 13101—Greening the Government Through Waste Prevention, Recycling, and Federal Acquisition. From the federal government's perspective, green purchasing refers to a range of products that have attributes such as recycled content, energy, and water efficiency. A product is considered environmentally preferable if it is bio-based, non-ozone depleting, and promotes the use of alternative fuels. State and local governments have adopted similar green purchasing objectives as part of contract solicitation. Due to the amount of federal grant money received by the City and the City Commission's commitment to sustainability, it is incumbent upon us to adopt such practices for the City.

**Target 1:** Increase the purchase of goods that are green/sustainable/ local by 25% by June 30, 2015.

**Target 2:** Assure 100% of contractors are compliant with local tax and reporting responsibilities.

**ECO 5 ENHANCED CUSTOMER SERVICE (internal and external)**

**ECO 5.1 - Outcome: Improve the efficiency and effectiveness of City operations.**

All City departments have the duty to continuously improve their internal operations to achieve maximum efficiency. Internal departments, i.e. those that primarily serve other City departments, have an equal duty to continuously improve their operations.

- Target 1:** Increase the effectiveness of customer response by June 30, 2015.
- Target 2:** Reduce the amount of paper used and stored by 50% by June 30, 2015.
- Target 3:** Improve accounting accuracy of automated fuel dispensing systems by June 30, 2015.
- Target 4:** At least 75% of all employee job reclassification reviews will be completed within 8 months by June 30, 2011.
- Target 5:** Decrease the time from job posting to approval for hiring by at least 50% by June 30, 2015.
- Target 6:** Increase the availability and number of customer self-service modules by 25%, by June 30, 2015.
- Target 7:** Increase construction code inspector time in the field by at least 10% by June 30, 2011.
- Target 8:** Decrease the time required to process permit applications by at least 5% by June 30, 2011.
- Target 9:** Increase the efficiency and effectiveness of the location and layout of the Public Service Department’s customer service area by June 30, 2011.
- Target 10:** Increase the use of e-commerce by City customers by 50%.by June 30, 2015.
- Target 11:** Achieve 100% compliance with all applicable federal, state, and local requirements.
- Target 12:** At least 95% of positions requested through Civil Service System will be filled within 90 days by June 30, 2015.
- Target 13:** Process at least 95% of employment waivers and employment applications for entrance, promotional and contractual transfers within 30 days by June 30, 2015.
- Target 14:** Train 100% of City departments to use NEOGOV electronic requisition system by June 30, 2013.

- Target 15:** Achieve 100% IT network security by June 30, 2015.
- Target 16:** Network storage/archive capabilities increased by at least 400% by June 30, 2013.
- Target 17:** Increase to 100% the accuracy of processing and securing evidence and property for court purposes by June 30, 2015.
- Target 18:** Achieve at least 82% of contracted IT staff utilization by June 30, 2011.
- Target 19:** Increase the uniformity and equity of real property and personal property assessments by June 30, 2015.
- Target 20:** Achieve 100% compliance with all deadlines set by courts and administrative tribunals.

**ECO 5.2 - Outcome: Improve customer satisfaction with City service delivery.**

Every City department that engages the public has a responsibility to provide its services in a respectful, efficient, and timely manner and to provide opportunities for citizens to engage in community decision making.

- Target 1:** Increase the number of LUDS and building reviews that meet the 5-day median review by at least 2% by June 30, 2011.
- Target 2:** Increase first time accuracy of information needed for Planning Commission & Board of Zoning Appeal decisions by 2% by June 30, 2012.
- Target 3:** Respond to 100% of pothole service requests within 24 hours.
- Target 4:** Resolve 100% of street maintenance citizen service requests (excluding pothole requests) within 72 hours.
- Target 5:** Respond to 100% of traffic signal malfunctions within 2 hours.
- Target 6:** Complete 100% of accounting, collections, and disbursements within 3 business days of receipt.
- Target 7:** Respond to 100% of street lighting outages within 72 hours of being reported.
- Target 8:** Increase the information available to citizens on the website regarding road closures by June 30, 2012.
- Target 9:** Ensure that 100% of all requests for customer service are completed or forwarded to the appropriate department within 24 hours.

- Target 10:** Increase communications regarding type of City services available and how to access services for non-English speaking residents by June 30, 2015.
- Target 11:** Increase diverse programming and additional language programming by 25% on the Public Access Channel by June 30, 2015.
- Target 12:** Ensure that at least 95% of requests for Encroachment and TOP permits are processed within 5 days by June 30, 2011.
- Target 13:** Reduce the number of complaints received by June 30, 2015.
- Target 14:** Provide 100% of requested Police records within the legally required timeframe.
- Target 15:** Repair emergency watermain breaks and restore service within 6 hours at least 95% of the time.
- Target 16:** 100% income tax refund checks processed within 45 days of receipt and 100% electronic funds transfer (EFT) income tax refunds processed within 30 days of receipt.
- Target 17:** Achieve 100% accuracy on accounting, collections and disbursements entries.

**ECO 5.3 - Outcome: Maximize the usable life and/or improve the quality of City property.**

As a steward of the environment, the City is also a steward of its facilities and assets. Maintaining the viability of its buildings, lands, and equipment in a timely and efficient manner is environmentally and economically sensible.

- Target 1:** Ensure scheduled maintenance work is completed on time 100% of the time by June 30, 2012.
- Target 2:** Decrease the time needed to make park repairs to less than 48 hours on average by June 30, 2015.

**ECO 5.4 - Outcome: Establish and maintain regional partnerships and cooperative relationships.**

Regional and local partnerships promote sustainability and sharing of resources and ideas that better serve the public needs, allow for increased emergency resource sharing, improve management of our watershed and natural resources, promote economic efficiencies and increased effectiveness, and provide better educational outcomes for youth.

- Target 1:** Respond to State legislative actions within 24 hours by working with Michigan Municipal League, Grand Valley Metro Council and others.
- Target 2:** Increase ability for sharing security measures and threat information regarding Water System facilities by June 15, 2015.
- Target 3:** Increase the annual cost savings achieved through strategic partnerships and joint service agreements to \$2 million by June 30, 2015.
- Target 4:** Increase the membership of the Community Sustainability Partnership by 10% by June 30, 2012.

**ECO 6 VITAL BUSINESS DISTRICTS**

**ECO 6.1 - Outcome: Ensure downtown Grand Rapids remains a lively, diverse, and healthy regional center.**

Downtown Grand Rapids is the region’s center for government, commerce, education, the arts, entertainment and health. In recent years, it has also attracted a significant residential population. The strength of our central core is a major factor in our city’s economic success, as well as that of the metropolitan region.

- Target 1:** Increase the diversity of business types in the downtown area by June 30, 2015.
- Target 2:** Increase awareness of the availability of accessible, safe, affordable parking options in the downtown area by June 30, 2015.

**ECO 6.2 - Outcome: Increase the vitality of neighborhood business districts.**

Neighborhood business districts typically serve one or more roles in the community. Traditionally, they provide basic services, such as a pharmacy, hardware store, stationary shop, or bank, to the surrounding residential neighborhood. Sometimes, business districts are destination spots for retail or entertainment. Vital business districts and great neighborhoods go hand-in-hand; one cannot succeed with the success of the other.

- Target 1:** Increase the diversity of business types in neighborhood business districts by June 30, 2015.
- Target 2:** Increase neighborhood vehicle and bike parking options by June 30, 2015.

**Target 3:** Increase the number of neighborhood Micro-Local Business Enterprises (Micro-LBE's) opening or expanding after receiving technical assistance by 50 by June 30, 2015.

**Target 4:** Reduce the number of fires in commercial properties in neighborhood business districts by 25% by June 30, 2015.

**ECO 6.3 - Outcome: Capitalize on the Grand River area for economic development and people-oriented activities.**

As the City's most significant natural asset, the Grand River can and should be a magnet for economic development. Open space and mixed-use development is needed to encourage riverfront investment that creates a variety of people-oriented destinations. Tourism and the City's quality of life would also be enhanced by expanding visibility of the river and improving access along its edges.

**Target 1:** Increase the riverfront property available for economic development and people-oriented activities by June 30, 2015.

**Target 2:** Increase public access to and activities on the Grand River by June 30, 2015.

# Social



Hillcrest Community Garden

## Overview of the Issues

Social equity is an important element of a sustainable community. It means that all citizens have equal access to goods and services, education, and resources that enable people to have a high quality of life. Public institutions are to provide fair, just and equitable distribution of public services, while promoting fairness, justice and equity in the formation of public policy. It allows for full participation in the cultural and political life of the community, including meeting basic fundamental needs.

Social capital is an important element of social equity whereby citizens develop cohesion and connectedness. In order for a community to flourish, social capital is essential and requires a willingness to engage in collective civic activities. This is accomplished through trust, mutual understanding, and shared values. Thus, developing social capital and working cooperatively in a community go hand in hand.

## The Grand Rapids Response

Our area is widely known and respected for the ability to forge public-private partnerships to accomplish amazing things. The City has worked to provide youth with enrichment, leadership and learning opportunities to ensure they are ready for college, work and life. We value, and actively participate in critical community collaborations to address issues of poverty, affordable housing, and childhood lead poisoning.

As a city, Grand Rapids has committed to a number of outcomes to promote diversity, inclusion and nondiscrimination, civic engagement, affordable housing and personal income growth, education, and public safety. Likewise, equitable access to parks, Grand River recreational opportunities, community gardens, and farmers markets all help to ensure the social health of the city. These outcomes are addressed in the following section, along with measurable targets of our progress toward meeting these outcomes.

## **SOC 1 GREAT NEIGHBORHOODS**

### **SOC 1.1 - Outcome: Increase housing choices for all residents and decrease homelessness.**

Great neighborhoods are the foundation of a great city, and housing is the single most important component of great neighborhoods. Housing choices is about providing housing for people of different ages, income levels and abilities. It is about high-quality design and construction, maintenance and improvements to the existing housing stock, alternatives to single-family houses, downtown housing and housing in non-traditional environments, affordability, mixed-income neighborhoods, and housing for special needs populations such as older adults and persons with disabilities.

- Target 1:** Increase access to permanent housing by June 30, 2015.
- Target 2:** Decrease the number of residents experiencing housing related legal matters by June 30, 2015.
- Target 3:** Decrease the number of foreclosures by June 30, 2015.
- Target 4:** Increase the number of affordable housing units by 200 by June 30, 2015.
- Target 5:** Increase the number of rehabilitated and/or repaired housing units by at least 1,800 by June 30, 2015.
- Target 6:** Increase the number of mixed income housing developments by June 30, 2015.
- Target 7:** Increase affordability of housing for at least 600 households by June 30, 2015.
- Target 8:** Reduce the number of shelter beds in proportion to the increase in available and affordable permanent housing units by June 30, 2015.

### **SOC 1.2 - Outcome: Ensure compliance with City ordinances and building, housing, and nuisance codes.**

Great neighborhoods are safe, clean, and attractive places. Toward this end, the City has a responsibility to help ensure that the built environment is safe and sanitary, and that property owners are held accountable for the condition of their property. This is accomplished through a variety of code enforcement efforts, from rental housing certifications to housing code complaints to pro-active nuisance (weeds and trash) surveys. Code compliance efforts are vital to preserving the existing housing infrastructure and to maintaining the quality of our great neighborhoods.

- Target 1:** Increase community involvement in neighborhood code enforcement by June 30, 2012.

- Target 2:** At least 95% of multi-family and 75% of two-family rental dwellings will be certified to meet housing code standards by June 30, 2015.
- Target 3:** 100% of trash and yard complaint and nuisance violation cases will be brought into compliance annually.
- Target 4:** At least 75% of housing code violation cases will be brought into compliance annually.
- Target 5:** 100% of abandoned properties will be monitored and secured within 7 days
- Target 6:** Increase Fire Code compliance to at least 80% upon inspection by June 30, 2015.
- Target 7:** Increase the number of residential sprinkler and fire alarms systems in new or rehabbed residential properties by June 30, 2015.
- Target 8:** 100% of sidewalk snow removal complaints will be abated within 72 hours.
- Target 9:** 100% of abandoned and inoperable vehicle and equipment complaints will be resolved within 48 hours.
- Target 10:** 100% of businesses licensed by the City will have current licenses.

**SOC 1.3 - Outcome: Ensure diversity, inclusion and nondiscrimination.**

Organizations which tie diversity and inclusion to their business strategy tend to increase performance, productivity and customer satisfaction. It is the City's intent to create an environment where differences are recognized, understood, appreciated, and leveraged, and where all can perform to their full potential. The City is committed to assuring that 100% of fair housing, ADA, CRC, and other citizen complaints are investigated and resolved within their prescribed timelines, that 100% of all City employment opportunities posted for external hire are advertised in diverse media sources and that the voices of youth and other sectors of the community are represented in City policy and decision making.

- Target 1:** Reduce the number of fair housing violations by June 30, 2015.
- Target 2:** Increase the diversity (age, gender, race, ethnicity, socio-economic, etc.) on City boards and commissions by June 30, 2015.
- Target 3:** Increase opportunities for employees to participate in educational activities regarding diversity and inclusion by June 30, 2015.
- Target 4:** Increase the engagement of citizens in the City's diversity initiatives by 25% by June 30, 2015.

**Target 5:** Increase exposure of diverse populations to the services offered by the City by 25%, by June 30, 2015.

**Target 6:** Increase the number of ADA curb ramps by at least 30 by June 30, 2011.

## **SOC 2 STRONG EDUCATION, ARTS, & COMMUNITY**

### **SOC 2.1 - Outcome: Increase education attainment.**

It is generally accepted that the higher one's education level, the more competitive he or she will be in the job market. Indeed, the level of education directly impacts a person's potential to earn more money, live healthier lifestyles and enhance their quality of life. Conversely, lack of education is associated with poverty and health disparities that diminish quality of life. Not only does someone with an advanced degree make more money at the beginning of their career, but the extent to which their earnings increase over time is greater. Establishing a strong learning foundation at a young age is critical for high educational attainment. CEO's for Cities has determined that a 1% increase in the number of residents who have attained a bachelors degree or higher generates a \$1 billion increase in personal income for the 9-county West Michigan Region.

- Target 1:** Increase opportunities for high school students to learn about the educational requirements for working in municipal government by June 30, 2015.
- Target 2:** At least 40% of all after school and playground participants 8 years and older, who attend three or more days a week, will demonstrate gains in at least five of the nine identified performance indicators by June 30, 2015.
- Target 3:** Increase the number of city youth involved with after school and job readiness programs by June 30, 2015.

### **SOC 2.2 - Outcome: Increase volunteerism.**

Volunteering is the practice of people working on behalf of others or a particular cause without payment for their time and services. Volunteering is generally considered an altruistic activity, intended to promote good or improve human quality of life. People also volunteer for their own skill development, to meet others, to make contacts for possible employment, to have fun, and a variety of other reasons. The City is committed to providing mentoring, coaching and other positive volunteer opportunities to youth, residents and businesses, and City employees in order to create a positive community atmosphere.

- Target 1:** Increase the number of employees providing mentoring/coaching at the two youth centers and Camp O'Malley by June 30, 2015.
- Target 2:** Increase the number of students mentored by City employees by June 30, 2015.
- Target 3:** Increase the volunteer opportunities for residents and businesses to assist with providing services (park services, code enforcement, etc.) by June 30, 2012.

### **SOC 2.3 - Outcome: Increase access to arts and entertainment opportunities.**

The presence of art experiences is an essential component of an advanced society and community with a high quality of life. Visual and performing arts allow viewers, artists, and performers to creatively express themselves and create a forum for constructive dialogue. The practice of artistic creativity leads to productive problem-solving skills that are translatable to other disciplines and lead to a community that is aware of the need to create and continually evolve.

- Target 1:** Increase the accessibility to City venues and resources for special events, festivals, artists, and film productions by June 30, 2015.
- Target 2:** Increase the opportunities for art experiences for residents and visitors by June 30, 2015.
- Target 3:** Increase the City's art collection while increasing and maintaining the standard of artistic quality of the collection and with no negative financial impact to the City by June 30, 2015.

### **SOC 3 CIVIC ENGAGEMENT**

#### **SOC 3.1 - Outcome: Increase access to and opportunities for civic engagement and community based leadership.**

When citizens have the opportunity to become fully engaged and involved in local government they become empowered to call attention to and help resolve critical issues affecting their community. By providing equal access, necessary tools, and user-friendly technology, citizens will have increased opportunities to participate in their government and community.

- Target 1:** Increase voter registration and participation by June 30, 2015.
- Target 2:** Increase availability of information through website, media, social media, etc., regarding access to City services by June 30, 2015.
- Target 3:** Increase the number of youth engaged in City projects by at least 1,000, by June 30, 2015.
- Target 4:** Increase the number of residents and businesses engaged in City projects by June 30, 2015.
- Target 5:** Increase the availability of information regarding opportunities for participation on City boards and commissions by June 30, 2015.
- Target 6:** Increase information available on City projects and opportunities for citizen input on City projects by June 30, 2011.

## **SOC 4 HEALTHY LIFESTYLES AND HEALTHY ENVIRONMENTS**

### **SOC 4.1 - Outcome: Improve access to local food sources.**

Farmers' markets and community gardens have the potential to yield significant environmental, economic and quality of life benefits – from reducing vehicle miles traveled to distribute and access food, to providing income to urban farmers and capturing food expenditures in the local economy, to promoting healthy eating and providing opportunities for exercise and recreation.

**Target 1:** Increase access for development of community gardens by June 30, 2015.

**Target 2:** Improve access and availability of farmers' markets throughout the city by June 30, 2015.

### **SOC 4.2 - Outcome: Increase and maintain human health & wellness.**

Many definitions of health exist. Most definitions consider health as an outcome—the result of actions to produce it, such as good nutrition, immunization to prevent disease, or medical treatment to cure disease. The *American Heritage Dictionary* defines health as fixed and measurable—"the overall condition of an organism at a given time." However, health also may be viewed as the active process used by individuals and communities to adapt to ever-changing environments. In 1948, the Constitution of the World Health Organization (WHO) defined health as "a state of complete physical, mental, and social well-being and not merely the absence of disease and infirmity." This still widely used definition is broader and more positive than simply defining health as the absence of illness or disability. Complex relationships exist between physical health, mental health, socioeconomic status, and the environment. Defining and measuring health as well as disability must therefore take into account these complex relationships.

**Target 1:** Decrease the number of children with toxic blood levels contributed to by lead paint by at least 50% by June 30, 2012.

**Target 2:** Increase the wellness of City employees and their families.

### **SOC 4.3 - Outcome: Increase availability of recreational programs/facilities.**

Americans are confronted with a number of serious health and social issues - obesity, diabetes, depression and suicide to name a few. The trend towards a sedentary lifestyle is recognized as a major contributor towards many health and social issues. With the increased awareness of these issues, park and recreation professionals, policy makers, health care providers, public safety officers and educators need to better understand the benefits that park and recreation lands, facilities and programs may play in addressing these concerns. Physical activity must be fun, safe and accessible to address these alarming health trends. Recreation opportunities need to be made more available while actively promoting the link between parks and recreation and better mental, physical and societal health. (excerpted from *The Health and Social Benefits of Recreation*, © 2005 by California State Parks.)

**Target 1:** Add 5 new facilities, 3 of which will be the size of a gymnasium, where recreation programs can be offered by June 30, 2012.

- Target 2:** Increase the number of people participating in recreation programming by at least 30% by June 30, 2013.
- Target 3:** Increase by at least 10% the number of children who learn how to swim by June 30, 2012.
- Target 4:** Increase by at least 5% the number of open swim visits by June 30, 2012.
- Target 5:** Increase the number of youth participating in Boys and Girls Club/GRYC by 20% by June 30, 2015.

**SOC 5 PUBLIC SAFETY**

**SOC 5.1 - Outcome: Reduce the occurrence of crime.**

Police protection is a core service provided by local government and crime reduction is perhaps the best measure of success. It is essential - especially in our primarily underrepresented and low-income areas - to ensure we live in a place where we are protected in our homes, and can travel, conduct business, and enjoy a high quality of life without fear for our personal safety. As a vital service, it is imperative that the delivery of these services be targeted effectively and produced in the most cost efficient manner possible.

- Target 1:** Reduce the number of Part 1 offenses by 12% by June 30, 2015.
- Target 2:** Reduce the number of Part 2 offenses by 30% by June 30, 2015.
- Target 3:** Reduce the number of hate crimes by 20% by June 30, 2015.
- Target 4:** Decrease the occurrence of graffiti in the city by 7% by June 30, 2015.

**SOC 5.2 - Outcome: Reduce the loss of life and property from fire and emergency medical calls.**

Fire protection is a core service provided by local government, and the response time to fire and emergency medical calls is an important measure of success. As a vital service, it is imperative that the delivery of these services be targeted effectively and produced in the most cost efficient manner possible.

- Target 1:** Respond within 6.5 minutes at least 90% of the time for the first arriving fire company to each fire call.
- Target 2:** Respond within 6.5 minutes at least 85% of the time for Priority 1 emergency medical calls.

- Target 3:** Respond within 10.5 minutes at least 85% of the time for Priority 2 emergency medical calls.
- Target 4:** Sufficient level of fire personnel on scene within 10.5 minutes at least 90% of the time on a confirmed structure fire incident.
- Target 5:** Increase “Save Rate” for the estimated value of a structure and contents of each fire to 97% by June 30, 2015.
- Target 6:** Zero fire-related deaths.

**SOC 5.3 - Outcome: Ensure capacity for responding to emergencies and disasters.**

The public has come to rely on police and fire services to provide an effective, coordinated response to natural disasters, emergencies of all kinds, and other threats to human health and safety, regardless of scope or complexity. As a vital service, it is imperative that the delivery of these services be targeted effectively and produced in the most cost efficient manner possible.

- Target 1:** Increase the City’s wireless internet capacity by June, 30, 2015.
- Target 2:** All required City employees in the Incident Command System (ICS) will be trained annually for federal National Incident Management System (NIMS) compliancy.
- Target 3:** Educate Board members and staff of all Neighborhood Associations on personal, family, and business “All Hazards Emergency Preparedness” by June 30, 2015.

**SOC 5.4 - Outcome: Increase crime prevention, neighborhood public safety, and neighborhood-based leadership or involvement.**

Great neighborhoods are places where people are protected from the threat of crime. While arrests and prosecutions of crimes are critical, so is the prevention of crime. For a neighborhood to thrive, its residents must feel safe in their homes and on their sidewalks and streets. Residents must be empowered through leadership development and opportunities to resolve problems, help one another, and provide a neighborly environment.

- Target 1:** Increase by at least 5% the public safety issues successfully resolved by June 30, 2015.
- Target 2:** Increase by at least 5% the neighborhood conditions (safety and/or appearance) successfully resolved by June 30, 2015.
- Target 3:** Increase by at least 5% the neighborhood stakeholders involved in resolving neighborhood issues by June 30, 2015.
- Target 4:** Every active Neighborhood Association will have a Fire Department advocate by June 30, 2015.
- Target 5:** At least one neighborhood association will participate in the “In Home Fire Safety Inspection” initiative by June 30, 2015.

# Environmental



*Rain Garden at Grand Rapids'  
Wastewater Treatment Plant*

## Overview of the Issues

It is estimated that 50% of the world's population now lives in cities. Cities are major contributors to greenhouse gas emissions (GHG) and global warming. Indeed, carbon dioxide emissions in the United States increased by 20% from 1990 – 2004. The industrial sector accounts for the largest share of emissions (~36%), followed closely by transportation (~29%). The residential and commercial sectors are also major contributors due to their relatively large share of electricity consumption.

Furthermore, it is generally recognized that cities can be 3 – 4 degrees hotter than their surrounding suburban and rural areas. This “heat island effect” is caused by large amounts of pavement, a concentration of vehicle emissions, and decreased tree canopy. This effect results in additional energy usage (for cooling), compromised human health (respiratory ailments), and impaired water quality (stormwater runoff).

## The Grand Rapids Response

We know how to counteract the effects of GHG and global warming: energy conservation, reuse and recycling of materials, public transit, bicycling, pedestrian friendly neighborhoods and streets, trees, “green buildings,” and more. We know our efforts will be rewarded with a higher quality of life and a cleaner and greener community. Grand Rapids citizens care about the environment. Throughout the Green Grand Rapids planning process in 2008 – 2009, citizens have made it clear how important it is to have a city with a thriving Grand River and an abundance of trees and parks and community gardens. Citizens have also advocated for a bicycle-friendly city with alternatives to automobile travel, where “complete streets” are built with all users in mind, regardless of the mode of transportation or age or ability.

As a city, Grand Rapids has committed to a number of outcomes to promote the integrity of the natural environment. They include energy reduction, climate protection, improved environmental quality and natural systems, as well as smart sustainable land use, urban design, and transportation. These outcomes are addressed in the following section, along with measurable targets of our progress toward meeting these outcomes.

## ENV 1. ENERGY AND CLIMATE PROTECTION

### **ENV 1.1 - Outcome: Reduce greenhouse gas emissions (carbon footprint) and impact on climate change.**

Climate change is a significant threat to our society. Carbon dioxide collects in the atmosphere, trapping the sun's heat, causing our planet to warm. Vehicles and coal-burning power plants are the largest sources of carbon dioxide in the United States. Poor air quality resulting from car and truck emissions and other air pollutants contributes to health problems such as asthma, lung disease and heart disease.

- Target 1:** Meet the obligations of the US Mayors Climate Protection Agreement (<http://usmayors.org/climateprotection/agreement.htm>) for greenhouse gas emissions reductions by June 30, 2013.
- Target 2:** Reduce parking exit time by 10% by June 30, 2011.
- Target 3:** Reduce total direct and indirect CO<sub>2</sub> emissions by 10,000 metric tons by June 30, 2013.
- Target 4:** Increase miles of on-street bike lanes to 100 miles by June 30, 2014.
- Target 5:** Develop 4 miles of new sidewalks by June 30, 2012.
- Target 6:** Increase the number of Type 1 Connector Trails to 12 miles by June 30, 2013.
- Target 7:** Add ¼ mile of new sidewalks on major or regional streets by June 30, 2011.
- Target 8:** Increase the number of college/university students using the Downtown Area Shuttle (DASH) buses by 10% by June 30, 2015.
- Target 9:** Decrease the total vehicle miles traveled by City employees by at least 10% by June 30, 2015.
- Target 10:** Increase the number of employees using the City/County ride share program by at least 5% by June 30, 2015.
- Target 11:** Increase the mix of alternate fuel vehicles by at least 5% per year to achieve 25% of total inventory by June 30, 2015.
- Target 12:** Ensure air quality levels are monitored and reported in compliance with our agreement with the Michigan Department of Natural Resources and Environment (MDNRE).

### **ENV 1.2 - Outcome: Reduce energy demand and fossil fuel consumption.**

Movement toward energy independence is essential for long-term national security, integrity of the environment, and climate protection. Aggressive efforts are needed to substantially reduce overall non-renewable energy usage and rising energy costs. Renewable energy sources (solar electric, wind, geothermal, biomass, and small and low-impact hydro) can be used to produce electricity with fewer environmental impacts.

- Target 1:** Reduce the City's annual consumption of gasoline and diesel fuel to 450,000 gallons by June 30, 2013.
- Target 2:** Reduce the City's annual electrical usage to 103,000 MWh by June 30, 2013
- Target 3:** Reduce the City's annual consumption of natural gas to 128,000 Mcf by June 30, 2013.
- Target 4:** Achieve at least 30% of energy use from renewable sources such as hydro, wind, solar, and geothermal by June 30, 2013.
- Target 5:** Increase energy efficiency and conservation of City facilities by at least 10% by June 30, 2015.

## ENV 2. ENVIRONMENTAL QUALITY AND NATURAL SYSTEMS

### ENV 2.1 - Outcome: Maintain an adequate and safe water supply.

Grand Rapids is blessed with a rich supply of water from Lake Michigan. Yet the transmission and treatment of this water remains a costly endeavor. The City must remain vigilant in preserving this valuable resource and ensuring high-quality drinking water for its residents and subscriber communities. By encouraging reduced consumption, we can decrease the amount of pollutants that return to our surface waters and discharge to our sewer systems.

- Target 1:** Average final effluent levels at least 10% lower than the maximum allowed by the Wastewater Treatment Plant's National Pollutant Discharge Elimination System (NPDES) .
- Target 2:** Reduce the annual customer consumption of water provided by the City's Water System by at least 3% by June 30, 2013.
- Target 3:** Meet or exceed 100% of federal and state drinking water standards with no violations.
- Target 4:** Increase reuse of captured water and/or "gray water" by June 30, 2015.
- Target 5:** 100% compliance with residential backflow prevention program in each zone surveyed annually.
- Target 6:** 100% compliance with commercial and industrial backflow prevention program annually.

**Target 7:** 100% of water services and sanitary laterals constructed per local and state codes.

**Target 8:** Increase access to programs for properly managing and disposing of Pharmaceuticals and Personal Care Products (PPCPs) by June 30, 2013.

**ENV 2.2 - Outcome: Improve the quality of the Grand River and its tributaries.**

The Grand River is the city's single most precious natural resource. It provides a site for economic development and recreation as well as important ecological processes that support fish populations, vegetation, wetlands, and birdlife. The Grand River and the areas surrounding it provide a natural method of stormwater containment during the spring thaw and significant rain events.

**Target 1:** Achieve 100% compliance with NPDES permit requirements.

**Target 2:** Achieve water quality index of 70 or higher on Grand River.

**Target 3:** Achieve 100% compliance with Stormwater Pollution Prevention Initiative (SWPPI), Public Education Program (PEP), and Illicit Discharge Elimination Program (IDEP) permits.

**Target 4:** Reduce wastewater flow by at least 5% by 2014.

**Target 5:** Eliminate three of the remaining seven Combined Sewer Overflow points by June 30, 2015.

**Target 6:** Increase the number and square footage of green roofs within the city by June 30, 2015.

**Target 7:** Reduce stormwater discharge by at least 50,000 gallons per rain event by June 30, 2013.

**Target 8:** Reduce road salt consumption by at least 25% by June 30, 2015.

**Target 9:** At least 5% of new roads to be constructed of pervious pavement by June 30, 2015.

**ENV 2.3 - Outcome: Protect and maintain healthy ecosystems and habitat.**

Urban environments such as Grand Rapids suffer from the heat island effect, wherein the streets, parking lots and roof tops retain heat and elevate air temperatures. Waste heat from automobiles, air conditioning, industry, and other sources also contributes to urban heat. The result is that cities are warmer than surrounding rural areas. A significant and cost effective countermeasure is vegetation, particularly trees and open space plantings. Trees also provide environments for small wildlife and birds.

**Target 1:** Increase the percentage of tree canopy in the city to at least 37.5% by June 30, 2015.

- Target 2:** Increase the percentage of low-maintenance grasses and native plants used in landscaping throughout the city by at least 25% by June 30, 2015.
- Target 3:** Increase the diversity of tree species planted in the City by at least 25% by June 30, 2013.
- Target 4:** Increase the participation in the Adopt a Park Program by at least 50% by June 30, 2011.

**ENV 2.4 - Outcome: Reuse and recycle; and reduce waste sent to landfills.**

Not only are landfills leading contributors to climate change by emitting large amounts of methane gas, they also pollute groundwater, waste precious resources and require a great deal of energy and money to manage. The City must continue its efforts to expand reuse and recycling opportunities, as well as composting of yard waste.

- Target 1:** Increase participation in recycling to at least 45,000 households by June 30, 2013.
- Target 2:** Increase the number of households composting yard waste by at least 10% by June 30, 2012.
- Target 3:** Recycle or reuse 100% of recyclable/reusable City-owned equipment and supplies by June 30, 2015.
- Target 4:** Decrease the number of tons of City's waste diverted to landfills by at least 5% by June 30, 2013.
- Target 5:** Decrease the amount of the City's waste sent to hazardous waste landfills by at least 3% by June 30, 2013.
- Target 6:** Increase the reuse of materials from deconstruction/demolition projects within the city by 15% by June 30, 2015.
- Target 7:** Implement recycling in City owned parks by June 30, 2012.
- Target 8:** Increase residential refuse cart service by at least 10% by June 30, 2012.

**ENV 3 LAND USE AND DEVELOPMENT**

**ENV 3.1 - Outcome: Ensure that sound land uses enhance the natural environment.**

New development and substantial redevelopment have the potential to seriously degrade the natural environment. However, where done with sensitivity toward the environment, development can be an effective tool in enhancing the city. This is done by promoting efficient land use, retaining natural resources, and requiring the planting of trees, landscaping and buffer zones. The result is a more aesthetically pleasing environment and a higher quality of life achieved by encouraging wildlife habitats, improving air quality, mitigating climate change, and preserving soil.

**Target 1:** Achieve 100% compliance with Zoning Ordinance regulations for landscaping, slope and stream protection by June 30, 2012.

**Target 2:** Increase Land Use Development (LUDS) permit compliance to 100% by June 30, 2015.

**ENV 3.2 - Outcome: Ensure quality design and construction of the built environment in accordance with the City's Master Plan and Zoning Ordinance.**

The City's Master Plan ([http://www.ci.grand-rapids.mi.us/index.pl?page\\_id=2661](http://www.ci.grand-rapids.mi.us/index.pl?page_id=2661)) and Zoning Ordinance ([http://www.ci.grand-rapids.mi.us/index.pl?page\\_id=5831](http://www.ci.grand-rapids.mi.us/index.pl?page_id=5831)) promote quality design, high-intensity mixed-use development, efficient land use, greening of the cityscape, and alternatives to automobile dependence. These principles help reduce urban sprawl, support the integrity of the natural environment, and encourage sustainable economic development in an era of declining energy resources.

**Target 1:** Increase the percent of all project applications approved without waivers or variances from the Zoning Ordinance to at least 80% by June 30, 2015.

**Target 2:** 100% of public improvement projects designed in conformance with the City's Master Land Use plans.

**Target 3:** Increase the number of sustainable building (such as LEED, Green Built, etc.) certified commercial and residential projects in Grand Rapids by 25% by June 30, 2015.

**Target 4:** Increase the number of sustainable residential (re)development projects by 200 housing/rental units by June 30, 2015.

**Target 5:** Increase the number of properties restored and protected within the ecological framework plan (Green Grand Rapids) by at least three properties by January 1, 2015.

**Target 6:** Increase accessibility, aesthetics, and/or other aspects of the streetscapes of two city gateway corridors by June 30, 2015.

**Target 7:** Increase the number of acres of City-owned park property using low impact design (LID) standards by June 30, 2012.

**Target 8:** 100% of sidewalk/approach locations constructed/repared meet City specifications of construction and are safe for pedestrian travel.

**ENV3.3 - Outcome: Ensure access to parks and open spaces for all citizens.**

In addition to being nice to look at and enjoyable to play in, parks and open spaces have a number of other benefits. Large swaths of greenspace can act as air scrubbers, with plants pulling pollution out of the air and emitting oxygen as a byproduct, and greenspace can also help to regulate the temperature in a city, preventing radical fluctuations which can make urban life unpleasant. Greenspace also provides a natural habitat for animals and helps to preserve the natural environment and the diversity of regional species. Greenspace also helps with water conservation. Urban forest canopies reduce the rate of evaporation, keeping water in a city, and urban wetlands help reduce flooding and manage stormwater runoff. The environmental benefits of greenspace do not generally conflict with human uses, making the choice to prioritize greenspace in city planning much easier.

- Target 1:** Increase the number of acres of City-owned parks and open space within the city by at least 10% by June 30, 2015.
- Target 2:** Increase the number of people who live within ¼ mile of a park or open space by at least 10% by June 30, 2015,
- Target 3:** At least 75% of City-owned facilities and grounds will be ADA compliant by June 30, 2015.

# APPENDIX

## Glossary of Sustainability Terms

**Alternative Fuels** - Non-petroleum fuels, such as biodiesel, electricity, ethanol, hydrogen, methanol, natural gas, and propane.

**Biomass Energy** – A type of renewable energy generated by burning wood, agricultural waste, fuel crops, sewage sludge, manure or methane from landfills.

**Cap and Trade** –A two-part regulatory system in which the “cap” is a government-imposed limit on carbon emissions, and the “trade” is a government-created market to buy and sell greenhouse gas credits. Companies that generate less than the allowed emissions can sell credits allowing others to emit more gases than the cap allows.

**Carbon Footprint** - Usually stands for a measurement of gaseous emissions that are relevant to climate change and associated with human production or consumption activities.

**Carbon Offset** – Purchasing greenhouse gas reduction credits from a project elsewhere to neutralize the impact of one's own emissions.

**Carbon Neutral** - Over its life cycle, a product or process that does not add more carbon dioxide to the atmosphere.

**Carbon Sequestration** – The removal and storage of carbon from the atmosphere in carbon sinks (such as oceans, forests or soils) through physical or biological processes, such as photosynthesis.

**Carpool, Vanpool** - Sharing rides to reduce the number of vehicles on the road, especially during typical rush hours.

**Climate Change** - Sometimes used to refer to all forms of climatic inconsistency, but more often used to imply a significant change from one climatic condition to another. In some cases 'climate change' has been used synonymously with the term 'global warming'.

**Compressed Natural Gas (CNG)** - An alternative fuel.

**Cogeneration** - The simultaneous production of heat energy and electricity from the same fuel in the same facility through the capture and recycle of the heat emitted during the electricity generation process.

**Compact Fluorescent Lamp (CFL):** A spiral-shaped fluorescent lamp that is energy efficient.

**Compact Fluorescent Light Bulb** – A fluorescent light that has the same shape as an incandescent bulb but is four times more efficient and can last up to 10 times longer.

**Conservation** - The practice of being conscientious of resources consumed.

**Cradle-to-Cradle** - A design protocol that advocates the elimination of waste by recycling a material or product into a new or similar product rather than disposing of it at the end of its intended life.

**Cradle-to-Grave** - A manufacturing model, dating to the onset of the Industrial Revolution, describing the process of disposing of a material or product via landfill, incineration, etc., at the end of its presumed useful life.

**Dematerialization** - Reducing the total material that goes toward providing benefits to customers. This may be accomplished through greater efficiency, the use of better or more appropriate materials, or by creating a service that produces the same benefit as a product.

**Ecological Footprint** - A measure of human demand on the Earth's ecosystems. The carbon footprint is an element of the ecological footprint.

**Emission** - The release of any gas, particle, or vapor into the environment from a commercial, industrial, or residential source including smokestacks, chimneys, and motor vehicles.

**Energy Efficiency** - The practice of using energy resources in an efficient way so as to require less to be used.

**Energy Intensity** - The entire amount of energy required to produce a product as a ratio of that product.

**Energy Recovery** - Simply put, obtaining energy from waste. This is accomplished through a variety of processes, and is also known as "waste-to-energy." Traditionally, this meant burning waste products, but now gasification and anaerobic digestion are also playing a role. Also see waste-to-energy.

**Energy Star** - A rating system to help consumers compare items that they might purchase.

**Environmental Footprint** - The environmental impact any company or entity makes as it performs any activity. A footprint is determined by how well raw materials or by-products are (or aren't) absorbed by the surrounding environment.

**Environmental Impact** - Any change to the environment, good or bad, that wholly or partially results from industrial/manufacturing activities, products or services.

**Environmental Impact Areas** - Energy consumption, greenhouse gas (CO<sub>2</sub>-eq) production, toxicity and natural resources depletion are some of the key environmental impact areas.

**Environmental Justice** - Aimed at ensuring that people of color, low-income, and indigenous communities are not disproportionately adversely affected by environmental problems, such as climate change, or approaches to address them.

**Fossil Fuels** –Includes coal, petroleum, and natural gas and can be burned to provide heat that can be used directly, as in home heating, or to produce electricity. They all contain carbon formed through geologic processes over hundreds of millions of years.

**Geothermal Power** – Uses heat from below the earth's surface to generate electricity with virtually no emissions. Geothermal power plants use subterranean steam or hot water to turn turbines that produce electricity. Geothermal heat pumps are used to heat or cool individual buildings by moving the air through pipes buried in shallow ground where the temperature remains relatively constant.

**Global Warming** – An increase in the average temperature of the lower atmosphere resulting in climate change. While it can have many different causes, global warming is most commonly associated with human activities that result in the emission of greenhouse gases.

**Green** - The current word to describe taking measures to use resources wisely, including sustainability considerations.

**Green Roof** - Covering a rooftop with a garden to keep the surface temperature low.

**Greenhouse Effect** - The warming of the earth's surface and lower atmosphere as a result of carbon dioxide and water vapor in the atmosphere, which results in an increase in temperature.

**Greenhouse Gases** – A gas, such as carbon dioxide, methane, nitrous oxide, and ozone, that traps the sun's heat and contributes to global warming. Some greenhouse gases are naturally-occurring and serve to maintain the surface temperature of the earth. When too much greenhouse gas is released into the atmosphere (man-made), then the natural balance is disrupted.

**Hybrid Vehicle** - A car or other vehicle that uses electricity along with other fuel.

**Hydrochlorofluorocarbons (HCFCs)** – (also known as halogenated gases) One of the chlorine-containing gases that absorb infrared radiation at wavelengths that would not otherwise be absorbed, making them potent greenhouse gases that may affect global climate change and that also tend to destroy the ozone layer

**Hydrogen Cell** – An energy conversion device that can efficiently capture and use hydrogen to generate pollution-free power for a variety of applications.

**LEED** – The Leadership in Energy and Environmental Design (LEED) Green Building Rating System™ is the nationally accepted benchmark for the design, construction, and operation of high performance green buildings.

**Life Cycle Analysis (LCA)** - The assessment of a product's full environmental costs, from raw materials to final disposal, in terms of consumption of resources, energy and waste - 'from the cradle to the grave.'

**Light Emitting Diodes (LEDs)** – Highly energy-efficient devices that work by semiconductor rather than heat generation to provide light for up to 35,000 hours or more.

**Material Intensity** - The total amount of material needed to produce a product as a ratio of that product.

**Methane to Electricity** – Instead of burning off the gas that accumulates in capped solid waste landfills, the gas is piped into a combustion generator to produce electricity.

**Non-renewable Energy** - Energy derived from sources that cannot be replenished in a short period of time relative to a human life span. Non-renewable sources of energy are typically divided into two types: fossil fuels and nuclear fuels. Fossil fuels include oil, natural gas, and coal. Nuclear involves uranium.

**Organic** - Grown using natural forms of pest control and fertilizer.

**Peak Oil** - The point in time at which global petroleum production reaches a level of maximum output. After this point, the rate of production declines. A well-known definition of this point is Hubbert's Peak, the time when half of the oil that can be recovered has been recovered.

**Recycle** - The practice of allowing goods to be re-used to extend their life and to keep them out of the landfill. The practice of buying goods made from recycled items.

**Renewable Energy** - Energy derived from generally renewable resources including hydro, solar, wind and geothermal.

**Segregated Waste to Energy** – Generates electricity by burning non-toxic municipal waste such as paper, wood, pallets, tree and lawn trimmings.

**Solar Photovoltaic (PV) Energy** – Direct conversion of sunlight to electricity, producing no emissions. PV panels contain semiconductors such as silicon that collect and absorb solar energy, producing direct current (DC) electricity. An inverter device is used to convert the DC current into alternating current (AC) electricity.

**Stormwater** - When rain falls on the earth, the water that is not absorbed into the ground travels along roads, parking lots, and driveways, collecting surface pollutants as it flows into rivers, lakes, and other bodies of water.

**Sustainability** Now a widely accepted definition, the World Commission on Environment and Development in 1987 said sustainability means, "Meeting the needs of the present without compromising the ability of future generations to meet their own needs."

**Triple Bottom Line** - The idea that economic prosperity, social equity, and environmental quality are equally important.

**U.S. Green Building Council** - An organization of community leaders who are concerned with building practices that focus on environmentally-friendly materials, protecting ecosystems and biodiversity, improving air and water quality, and conserving natural resources.

**Waste-to-Energy** - The practice of processing waste products to generate steam, heat, or electricity. Also see energy recovery.

**Weatherization** - The practice of making homes and buildings more energy efficient. Weatherization reduces heating and cooling bills.

**Wind Energy** - Turbines, similar to gigantic windmills, capture and convert the natural power of the wind into electricity without producing any emissions.



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### THREE YEAR GROUP SUMMARY

GROUP	DEPARTMENT	DEPT. CODE	2009 AUTHORIZED	2010 AUTHORIZED	2011 ADOPTED	COUNT VARIANCE
<b>OTHER</b>						
	PUBLIC LIBRARY	A110	62.00	62	61	(1.00)
	CLERK'S OFFICE	A120	10.00	9	9	-
	EXECUTIVE OFFICE	A130	12.00	11	11	-
	<b>OTHER TOTAL</b> .....				81	
<b>COMMUNITY SERVICES</b>						
	COMMUNITY DEVELOPMENT	B210	48.00	38	39	1.00
	PUBLIC SERVICES	B220	147.00	129	119	(10.00)
	<b>COMMUNITY SERVICES TOTAL</b> .....				158	
<b>DESIGN DEVELOPMENT AND ENTERPRISE</b>						
	DESIGN AND DEVELOPMENT	C310	41.50	36	34	(2.00)
	ENGINEERING	C320	51.00	51	50	(1.00)
	ENTERPRISE SERVICES	C330	388.50	363	339	(24.00)
	<b>DESIGN DEVELOPMENT AND ENTERPRISE TOTAL</b> .....				423	
<b>ADMINISTRATIVE SERVICES</b>						
	HUMAN RESOURCES	D410	17.00	16	15	(1.00)
	DIVERSITY AND INCLUSION	D420	7.00	6	5	(1.00)
	<b>ADMINISTRATIVE SERVICES TOTAL</b> .....				20	
<b>PUBLIC SAFETY</b>						
	POLICE	E510	404.00	378	397	19.00
	FIRE	E520	238.00	204	235	31.00
	DISTRICT COURT	E530	91.25	91.25	90.25	(1.00)
	CITY ATTORNEY	E540	17.00	16	16	-
	<b>PUBLIC SAFETY TOTAL</b> .....				738	
<b>FISCAL SERVICES</b>						
	FACILITIES AND FLEET MANAGEMENT	F610	47.00	45	45	-
	FISCAL SUPPORT	F620	12.00	10	9	(1.00)
	TECHNOLOGY AND CHANGE MANAGEMENT	F630	7.00	6	5	(1.00)
	TREASURY	F640	59.00	52	51	(1.00)
	COMPTROLLER'S OFFICE	F650	16.00	15	15	-
	<b>FISCAL SERVICES TOTAL</b> .....				125	
<b>TOTAL AUTHORIZED (BUDGETED) PERSONNEL</b>			1,675.25	1,538.25	1,545.25	
<b>FUNDED BY OUTSIDE SOURCES</b>				7	7	
<b>TOTAL EMPLOYEES OF RECORD</b>				1,545.25	1,552.25	7.00
Informational:					55.50	
Library Part time					1,607.75	

### THREE YEAR FUND SUMMARY

<u>FUND</u>	<u>2009</u> <u>AUTHORIZED</u>	<u>2010</u> <u>AUTHORIZED</u>	<u>2011</u> <u>REQUEST</u>	<u>VARIANCE</u>
General Operating	884.05	753.40	746.91	(6)
Water Supply System	192.34	182.20	168.04	(14)
Sewage Disposal System	116.33	114.09	105.64	(8)
District Court Fund	91.25	91.25	90.25	(1)
Drug Law Enforcement Fund	2.00	2.00	2.00	-
Property Management Subfund	-	0.95	0.85	(0.10)
Streets, Major/Local	87.33	77.98	78.27	0
Public Library *	62.00	62.00	61.00	(1)
Refuse Collection/Disposal	48.00	52.35	51.19	(1)
Engineering Services Fund	45.00	40.50	40.01	(0.49)
Parking Services	27.00	23.93	20.76	(3)
Motor Equipment System	32.00	31.75	32.57	1
Building Inspections	25.50	25.08	22.92	(2)
Facilities Management	14.00	11.75	11.58	(0.17)
Cemetery Operating Subfund	7.00	6.05	4.05	(2.00)
Golf Course Subfund	2.00	2.00	2.12	0.12
Parks & Recreation Fund	-	20.62	16.08	(4.54)
Information Technology	6.00	5.25	3.90	(1)
Community Development Block Grant	19.00	10.92	10.76	(0.16)
Other Grants Fund	2.00	4.00	4.18	0.18
Sidewalk Repair	6.00	6.34	5.32	(1)
Insurance Payment	4.45	4.7	4.7	-
Lead Hazard Control/Reduction	-	6.45	5.95	(1)
Home Investment Partnership Program	1	0.30	0.65	0.35
Vehicle Storage Facility	1	1	1	-
Community Dispatch			51	51
* Excludes Part time (55.5 FTEs)				
TOTAL AUTHORIZED PERSONNEL	1,675.25	<u>1,536.85</u>	<u>1,541.70</u>	<u>4.85</u>
OTHER FUNDING SOURCES		<u>8.40</u>	<u>10.55</u>	<u>2.50</u>
TOTAL EMPLOYEES OF "RECORD"		<u><u>1,545.25</u></u>	<u><u>1,552.25</u></u>	<u><u>7.35</u></u>
TOTAL NON BUDGETED PERSONNEL				

## 2011 UNION SUMMARY

DEPARTMENT	DEPT. CODE	GREIU	GREIU Dist. Ct.	GREIU Lib R&F	GREIU Lib Sup.	APA	APA Court	POLC Off/Sgt	POLC Com	POLC CST/LPT	POLC ECO	POLC ECO Sup	IAFF	Lib Mgmt	DC Mgmt	Non Rep	Elected Appointed	Total
PUBLIC LIBRARY	A110			42	13									6				61
CLERK'S OFFICE	A120	6				2										1		9
EXECUTIVE OFFICE	A130															11		11
COMMUNITY DEVELOPMENT	B210	21				17										1		39
PUBLIC SERVICES	B220	104				13										2		119
DESIGN AND DEVELOPMENT	C310	26				6										2		34
ENGINEERING	C320	30				19										1		50
ENTERPRISE SERVICES	C330	293				41										5		339
HUMAN RESOURCES	D410	2				6										7		15
DIVERSITY AND INCLUSION	D420					4										1		5
POLICE	E210	17				4		293	21	9	45	5				3		397
FIRE	E520	3				1							229			2		235
DISTRICT COURT	E530		60				22									2	6	90.25
CITY ATTORNEY	E540	2														14		16
FACILITIES AND FLEET MGMT	F610	35				9										1		45
FISCAL SUPPORT	F620					6										3		9
TECHNOLOGY AND CHANGE MGMT	F630	1				3										1		5
TREASURY	F640	42				6										2	1	51
COMPTROLLER'S OFFICE	F650	6				7										1	1	15
<b>TOTAL AUTHORIZED PERSONNEL</b>		<b>588</b>	<b>60</b>	<b>42</b>	<b>13</b>	<b>144</b>	<b>22</b>	<b>293</b>	<b>21</b>	<b>9</b>	<b>45</b>	<b>5</b>	<b>229</b>	<b>6</b>	<b>-</b>	<b>60</b>	<b>8</b>	<b>1,545.25</b>
FUNDED BY OUTSIDE SOURCES		2				2										3		7.00
<b>TOTAL EMPLOYEES OF RECORD</b>	*	<b>590</b>	<b>60</b>	<b>42</b>	<b>13</b>	<b>146</b>	<b>22</b>	<b>293</b>	<b>21</b>	<b>9</b>	<b>45</b>	<b>5</b>	<b>229</b>	<b>6</b>	<b>-</b>	<b>63</b>	<b>8</b>	<b>1,552.25</b>

\* Excludes 55.5 Part time employees in the Library

**APPENDIX I  
FY 2011 STAFFING LEVELS**

**A110 - PUBLIC LIBRARY**

NOTES

*LIBRARY MGMT*

Library Director (9I)  
Assistant Library Director (8I)  
Library Business Manager (7I)  
Library Communications Manager (4I)  
Executive Administrative Assistant (3I)  
Human Resources Manager (7I)

*LIBRARY SUPERVISORY*

Librarian IV (27L)  
Library Information Systems Manager (26L)  
Librarian III - Supervisor (25L)  
Library Circulation Services Supervisor (20L)  
Library Facilities Manager (21L)

*LIBRARY RANK & FILE*

Librarian II - Specialist (22G)  
Library Web Branch Manager (22G)  
Librarian I (21G)  
Library Information Systems Assistant (20G)  
Library Communications Assistant (16G)  
Office Assistant III (12G)  
Library Network Support Technician (11G)  
Financial Assistant I (11G)  
Custodian (10G)  
Office Assistant II (9G)  
Library Clerk (8G)  
Office Assistant I (7G)

Total Full time staff

**Part Time Staff:**

Business Office Admin. Asst. (0.75 FTE)  
Librarian I (0.5 FTE)  
Library Assistant II (0.5 FTE)  
Library Assistant II (0.75 FTE)  
Library Clerk Aide I (0.5 FTE)  
Library Clerk Aide II (0.5 FTE)  
Library Clerk Aide II (0.75 FTE)  
Library Technician (0.75 FTE)  
Maintenance Worker I (0.5 FTE)  
Maintenance Worker I (0.75 FTE)  
Page (0.5 FTE)

Total Part time staff

**A120 -CITY CLERK**

NOTES

*NON UNION*

City Clerk

*APA*

Deputy City Clerk (17)  
Administrative Analyst I (11)

*GREIU*

Archivist (23A)  
Licensing Coordinator (21A)  
Administrative Secretary (15A)  
Office Assistant IV (15A)  
Office Assistant III (12A)

Total

	ADMIN 2811EXS	BRANCH 2811BRAN	BUS OFF 2811BUS	MAINT 2811MAINT	COMM 2811COM	CIRC/REG 2811CR	INFO SYS 2811IS	LOC HIS 2811LH	GEN REF 2811REF	TECH SV 2811TAS	YTH SV 2811YS	TOTALS 28
Library Director (9I)	1	-	-	-	-	-	-	-	-	-	-	1
Assistant Library Director (8I)	1	-	-	-	-	-	-	-	-	-	-	1
Library Business Manager (7I)	1	-	-	-	-	-	-	-	-	-	-	1
Library Communications Manager (4I)	1	-	-	-	-	-	-	-	-	-	-	1
Executive Administrative Assistant (3I)	1	-	-	-	-	-	-	-	-	-	-	1
Human Resources Manager (7I)	1	-	-	-	-	-	-	-	-	-	-	1
Librarian IV (27L)	-	-	-	-	-	-	-	-	1	1	1	3
Library Information Systems Manager (26L)	-	-	-	-	-	-	1	-	-	-	-	1
Librarian III - Supervisor (25L)	-	3	-	-	-	-	-	1	2	-	-	6
Library Circulation Services Supervisor (20L)	-	-	-	-	-	1	-	-	-	-	-	1
Library Facilities Manager (21L)	-	-	-	1	-	-	-	-	-	-	-	1
Librarian II - Specialist (22G)	-	4	-	-	-	-	-	-	1	1	1	7
Library Web Branch Manager (22G)	-	-	-	-	-	-	1	-	-	-	-	1
Librarian I (21G)	-	3	-	-	-	-	-	1	5	-	1	10
Library Information Systems Assistant (20G)	-	-	-	-	-	-	1	-	-	-	-	1
Library Communications Assistant (16G)	-	-	-	-	1	-	-	-	-	-	-	1
Office Assistant III (12G)	-	-	1	-	-	-	-	-	-	-	-	1
Library Network Support Technician (11G)	-	-	-	-	-	-	1	-	-	-	-	1
Financial Assistant I (11G)	-	-	-	-	-	-	-	-	-	1	-	1
Custodian (10G)	-	-	-	5	-	-	-	-	-	-	-	5
Office Assistant II (9G)	-	4	-	-	-	1	-	-	1	1	-	7
Library Clerk (8G)	-	1	-	-	-	-	-	-	-	-	-	1
Office Assistant I (7G)	-	2	-	-	-	3	-	1	-	1	-	7
<b>Total Full time staff</b>	<b>6</b>	<b>17</b>	<b>1</b>	<b>6</b>	<b>1</b>	<b>5</b>	<b>4</b>	<b>3</b>	<b>10</b>	<b>5</b>	<b>3</b>	<b>61</b>
Business Office Admin. Asst. (0.75 FTE)	-	-	0.75	-	-	-	-	-	-	-	-	0.75
Librarian I (0.5 FTE)	-	-	-	-	-	-	-	-	1.00	-	-	1.00
Library Assistant II (0.5 FTE)	-	-	-	-	-	-	-	1.50	5.00	1.00	-	7.50
Library Assistant II (0.75 FTE)	-	-	-	-	-	-	-	-	1.50	-	-	1.50
Library Clerk Aide I (0.5 FTE)	-	8	-	-	-	-	-	-	5.50	1.00	-	14.50
Library Clerk Aide II (0.5 FTE)	-	0.50	0.50	-	-	4	-	-	0.50	-	-	5.50
Library Clerk Aide II (0.75 FTE)	-	-	-	-	-	0.75	-	-	-	2.25	-	3.00
Library Technician (0.75 FTE)	-	-	-	-	-	-	0.75	-	-	-	-	0.75
Maintenance Worker I (0.5 FTE)	-	-	-	1.5	-	-	-	-	-	-	-	1.50
Maintenance Worker I (0.75 FTE)	-	-	-	1.5	-	-	-	-	-	-	-	1.50
Page (0.5 FTE)	-	5	-	-	-	10.5	-	-	-	2.50	-	18.00
<b>Total Part time staff</b>	<b>-</b>	<b>13.50</b>	<b>1.25</b>	<b>3.00</b>	<b>-</b>	<b>15.25</b>	<b>0.75</b>	<b>1.50</b>	<b>13.50</b>	<b>6.75</b>	<b>-</b>	<b>55.50</b>
	ADMIN 910	VOTER 920	BUS LIC 930	ARCH 940								TOTALS 09
City Clerk	1	-	-	-	-	-	-	-	-	-	-	1
Deputy City Clerk (17)	1	-	-	-	-	-	-	-	-	-	-	1
Administrative Analyst I (11)	1	-	-	-	-	-	-	-	-	-	-	1
Archivist (23A)	-	-	-	1	-	-	-	-	-	-	-	1
Licensing Coordinator (21A)	-	-	1	-	-	-	-	-	-	-	-	1
Administrative Secretary (15A)	1	-	-	-	-	-	-	-	-	-	-	1
Office Assistant IV (15A)	-	1	-	1	-	-	-	-	-	-	-	2
Office Assistant III (12A)	-	-	1	-	-	-	-	-	-	-	-	1
<b>Total</b>	<b>4</b>	<b>1</b>	<b>2</b>	<b>2</b>								<b>9</b>

NOTES REFLECT ELIMINATION DATES RANGING FROM JULY 2 - JUNE 30, 2010.  
STAFFING ELIMINATIONS DURING FY11 ARE **NOT** INCLUDED IN COUNTS.

**APPENDIX I  
FY 2011 STAFFING LEVELS**

**A130 - EXECUTIVE**

*NON UNION*

NOTES

City Mayor  
City Commissioner  
City Manager  
Assistant to the City Manager (20U)  
Secretary to the City Manager (9U)  
Secretary to the Mayor (7U)  
Total

ADMIN	MGT SVS	COMM	CABLE	CUST SVC							
110	120	130	140	170							
-	-	1	-	-	-	-	-	-	-	-	1
-	-	6	-	-	-	-	-	-	-	-	6
1	-	-	-	-	-	-	-	-	-	-	1
1	-	-	-	-	-	-	-	-	-	-	1
1	-	-	-	-	-	-	-	-	-	-	1
-	-	1	-	-	-	-	-	-	-	-	1
3	-	8	-	-	-	-	-	-	-	-	11

**B210 - COMMUNITY DEVELOPMENT**

*NON UNION*

NOTES

Managing Director (24U)  
*APA*  
Administrative Services Officer II (18)  
Administrative Services Officer I (16)  
Housing Rehab. Supervisor (14)  
Contract Compliance Officer (12)  
Loan Analyst (12)  
Administrative Analyst I (11)  
Contract Administrator (11)  
Administrative Aide (4)  
*GREIU*  
Accountant I (21A)  
Housing Rehab. Specialist II (22A)  
Housing Rehab. Specialist I (17A)  
Financial Assistant II (13A)  
Office Assistant II (10A)  
Community Development Assistant (16A)  
Total

PRG MGT	PGM DEV	HSG REH	GRANTS	CD ADMIN	CD ACCTG						TOTALS
35	35	35	3570	3571	3571						
-	-	-	-	-	1	-	-	-	-	-	1
-	1	-	-	-	-	-	-	-	-	-	1
-	1	-	-	-	-	-	-	-	-	-	1
-	-	1	-	-	-	-	-	-	-	-	1
-	1	-	-	-	-	-	-	-	-	-	1
-	-	-	-	-	1	-	-	-	-	-	1
1	-	-	1	-	-	-	-	-	-	-	2
3	-	-	-	-	-	-	-	-	-	-	3
-	-	-	-	1	-	-	-	-	-	-	1
-	-	-	-	-	1	-	-	-	-	-	1
-	-	1	-	-	-	-	-	-	-	-	1
-	-	4	-	-	-	-	-	-	-	-	4
-	-	-	-	-	1	-	-	-	-	-	1
-	-	2	-	-	-	-	-	-	-	-	2
-	-	-	-	-	-	-	-	-	-	-	-
4	3	8	1	2	3	-	-	-	-	-	21

**B210 - OUR COMMUNITY'S CHILDREN**

*APA*

NOTES

Administrator (16)  
Administrative Aide (4)  
Total

											TOTALS
11											11
1	-	-	-	-	-	-	-	-	-	-	1
1	-	-	-	-	-	-	-	-	-	-	1
2											2

**B210 - CODE ENFORCEMENT**

*APA*

NOTES

Administrative Services Officer II (18)  
Information System Coordinator (15)  
Code Compliance Supervisor (14)  
Administrative Aide (4)  
*GREIU*  
Code Compliance Officer III (22A)  
Code Compliance Officer II (19A)  
Office Assistant II (10A)  
Total

HSG INSP											TOTALS
31											31
1	-	-	-	-	-	-	-	-	-	-	1
1	-	-	-	-	-	-	-	-	-	-	1
1	-	-	-	-	-	-	-	-	-	-	1
1	-	-	-	-	-	-	-	-	-	-	1
4	-	-	-	-	-	-	-	-	-	-	4
6	-	-	-	-	-	-	-	-	-	-	6
2	-	-	-	-	-	-	-	-	-	-	2
16.00	-										16.00

NOTES REFLECT ELIMINATION DATES RANGING FROM JULY 2 - JUNE 30, 2010.  
STAFFING ELIMINATIONS DURING FY11 ARE **NOT** INCLUDED IN COUNTS.

**APPENDIX I  
FY 2011 STAFFING LEVELS**

**B220 - PARKS AND RECREATION**

*NON UNION*  
Director of Parks and Recreation (23U)  
*APA*  
Administrative Analyst I (11)  
Recreation Supervisor (10)  
Recreation Services Specialist (10)  
Golf Course Manager - Indian Trails (10)  
Public Services Supervisor

NOTES

	ADMIN 2610	AQUATICS 2625	MAINT 2621	RECREATION 2646	AFTER SCHOOL 2647	CEMETERIES 2630	GOLF COURSE 2670				TOTALS 26
	1	-	-	-	-	-	-	-	-	-	1
	1	-	-	-	-	-	-	-	-	-	1
	-	-	-	1	-	-	-	-	-	-	1
	-	-	-	-	1	-	-	-	-	-	1
	-	-	-	-	-	-	1	-	-	-	1
	1	-	-	-	-	1	-	-	-	-	2
<i>GREIU</i> Lead Equipment Mechanic (19A)	-	-	-	-	-	-	-	-	-	-	-
Plumber II (19A)	-	-	-	-	-	-	-	-	-	-	-
Greenskeeper - Indian Trails (17A)	-	-	-	-	-	-	1	-	-	-	1
Carpenter (16A)	-	-	1	-	-	-	-	-	-	-	1
Light Equipment Mechanic (16A)	-	-	1	-	-	-	-	-	-	-	1
Building Maint. Mech. I / II (13A / 16A)	-	-	-	-	-	-	-	-	-	-	-
Groundskeeper III (15A)	-	-	2	-	-	2	-	-	-	-	4
Financial Assistant II (13A)	1	-	-	-	-	-	-	-	-	-	1
Financial Assistant I (11A)	-	-	-	-	-	-	-	-	-	-	-
Office Assistant II (10A)	1	-	-	-	-	-	-	-	-	-	1
Groundskeeper I / II (9A / 12A)	-	-	3	-	-	1	-	-	-	-	4
Recreation Program Coordinator (3)	-	-	-	-	3	-	-	-	-	-	3
Total	5	-	7	1	4	4	2	-	-	-	23

**B220 - STREETS AND SANITATION**

*NON-UNION*  
Public Services Director (23U)  
*APA*  
Assistant Public Works Director (20)  
Administrative Services Officer I (16)  
Information Systems Coordinator (15)  
Forester  
Public Services Supervisor  
Administrative Analyst I (11)

NOTES

	ADMIN 4510	SIGNS 4520	FORESTRY 452020	REFUSE 4530							TOTALS 45
	1	-	-	-	-	-	-	-	-	-	1
	1	-	-	-	-	-	-	-	-	-	1
	1	-	-	-	-	-	-	-	-	-	1
	-	-	1	-	-	-	-	-	-	-	1
	-	2	-	-	-	-	-	-	-	-	2
	1	-	-	-	-	-	-	-	-	-	1
<i>GREIU</i> Customer Service Specialist (18A)	-	-	-	1	-	-	-	-	-	-	1
Streets & Sanitation Crew Leader (16A)	-	4	-	0	-	-	-	-	-	-	4
Refuse Packer Operator (14A)	-	-	-	28	-	-	-	-	-	-	28
Storekeeper II (14A)	-	-	-	1	-	-	-	-	-	-	1
Tree Trimmer II (14A)	-	-	4	-	-	-	-	-	-	-	4
Office Assistant III (12A)	1	-	-	-	-	-	-	-	-	-	1
Storekeeper I (12A)	-	-	-	1	-	-	-	-	-	-	1
Financial Assistant I (11A)	-	-	-	1	-	-	-	-	-	-	1
Tree Trimmer I (11A)	-	-	4	-	-	-	-	-	-	-	4
Equipment Operator I / II (10A / 14A)	-	11	-	5	-	-	-	-	-	-	16
Maintenance Assistant I / II (7A / 10A)	-	21	-	5	-	-	-	-	-	-	26
Office Assistant II (10A)	1	-	-	-	-	-	-	-	-	-	1
Total	7	38	9	42	-	-	-	-	-	-	96

**APPENDIX I  
FY 2011 STAFFING LEVELS**

**C310 - BUILDING INSPECTIONS**

	NOTES	BLDG INSP										TOTALS
		31										31
<i>APA</i>												
Building Official (17)		1	-	-	-	-	-	-	-	-	-	1
Information System Coordinator (15)		1	-	-	-	-	-	-	-	-	-	1
Assistant Building Official (14)		1	-	-	-	-	-	-	-	-	-	1
<i>GREIU</i>												
Building Inspector II (22A)		1	-	-	-	-	-	-	-	-	-	1
Electrical Inspector II (22A)		1	-	-	-	-	-	-	-	-	-	1
Plumbing Inspector II (22A)		1	-	-	-	-	-	-	-	-	-	1
Mechanical Inspector II (22A)		1	-	-	-	-	-	-	-	-	-	1
Mechanical Inspector I (19A)		2	-	-	-	-	-	-	-	-	-	2
Building Inspector I (19A)		4	-	-	-	-	-	-	-	-	-	4
Electrical Inspector I (19A)		4	-	-	-	-	-	-	-	-	-	4
Plumbing Inspector I (19A)		1	-	-	-	-	-	-	-	-	-	1
Office Assistant IV (15A)		1	-	-	-	-	-	-	-	-	-	1
Office Assistant III (12A)		2	-	-	-	-	-	-	-	-	-	2
Total		21	-	-	-	-	-	-	-	-	-	21

**C310 - PLANNING**

	NOTES	ADMIN										TOTALS
		1010										10
<i>NON UNION</i>												
Planning Director (23U)		1	-	-	-	-	-	-	-	-	-	1
<i>APA</i>												
Planning Supervisor (13)		1	-	-	-	-	-	-	-	-	-	1
<i>GREIU</i>												
Historic Preservation Specialist (23A)		1	-	-	-	-	-	-	-	-	-	1
Planner I / II (20A / 23A)		3	-	-	-	-	-	-	-	-	-	3
Graphic Illustrator (17A)		1	-	-	-	-	-	-	-	-	-	1
Sign Inspector I (17A)		1	-	-	-	-	-	-	-	-	-	1
Office Assistant IV (15A)		1	-	-	-	-	-	-	-	-	-	1
<b>PLANNING TOTAL</b>		9	-	-	-	-	-	-	-	-	-	9

**C310 - ECONOMIC DEVELOPMENT**

	NOTES	ADMIN										TOTALS
		4710										47
<i>NON UNION</i>												
Economic Development Director (21U)		1	-	-	-	-	-	-	-	-	-	1
<i>APA</i>												
Economic Development Coordinator I / II (14 / 17)		2	-	-	-	-	-	-	-	-	-	2
<i>GREIU</i>												
Administrative Secretary (15A)		1	-	-	-	-	-	-	-	-	-	1
Total		4	-	-	-	-	-	-	-	-	-	4

**C320 - ENGINEERING**

	NOTES	ADMIN	SIDEWLK									TOTALS
		2225	2260									22
<i>NON UNION</i>												
City Engineer (24U)		1	-	-	-	-	-	-	-	-	-	1
<i>APA</i>												
Assistant City Engineer (22)		2	-	-	-	-	-	-	-	-	-	2
Facilities Project Engineering Coord. (18)		1	-	-	-	-	-	-	-	-	-	1
Senior Project Engineer (17)		3	-	-	-	-	-	-	-	-	-	3
Engineering Services Administrator (16)		1	-	-	-	-	-	-	-	-	-	1
Traffic System Engineer (16)		1	-	-	-	-	-	-	-	-	-	1
Project Engineer (15)		2	-	-	-	-	-	-	-	-	-	2
Construction Inspection Supervisor (13)		4	-	-	-	-	-	-	-	-	-	4
Engineering Design Serv. Supervisor (13)		1	-	-	-	-	-	-	-	-	-	1
Administrative Analyst - Accounting (11)		1	-	-	-	-	-	-	-	-	-	1
Administrative Analyst I (11)		1	1	-	-	-	-	-	-	-	-	2
Contract Administrator (11)		1	-	-	-	-	-	-	-	-	-	1
<i>GREIU</i>												
Land Surveyor (26A)		1	-	-	-	-	-	-	-	-	-	1
Traffic Engineer (24A)		1	-	-	-	-	-	-	-	-	-	1
Engineering Assistant II (22A)		2	-	-	-	-	-	-	-	-	-	2
Property Acquisition Officer (22AB)		1	-	-	-	-	-	-	-	-	-	1
Property Acquisition Officer (20A)		-	-	-	-	-	-	-	-	-	-	0
Draftsperson Specialist (20A)		1	-	-	-	-	-	-	-	-	-	1
Engineering Office Administrative Specialist (20A)		1	-	-	-	-	-	-	-	-	-	1

**APPENDIX I  
FY 2011 STAFFING LEVELS**

**C320 - ENGINEERING (CONTINUED)**

	NOTES	
	ADMIN 2225	SIDEWLK 2260
Engineering Assistant I (16A)	7	2
Administrative Secretary (15A)	1	-
Draftsperson I / II (13A / 17A)	6	-
Traffic Technician (16A)	1	-
Financial Assistant II (13A)	1	-
Office Assistant III (12A)	1	-
Financial Assistant I (11A)	1	-
Office Assistant II (10A)	-	2
Office Assistant I (7A)	1	-
<b>Total</b>	<b>45</b>	<b>5</b>

											TOTALS
											22
											9
											1
											6
											1
											1
											1
											1
											2
											1
											50

**C330 - WATER**

	NOTES	
	ADMIN 4311	COLD BRK 4320
<i>NON UNION</i>		
Water System Manager (23U)	1	-
<i>APA</i>		
Assistant Water System Manager (21)	1	-
Administrative Services Officer II (18)	-	1
Water Filtration Plant Superintendent (18)	-	-
Hydraulic Engineer (17)	-	-
Information Systems Coordinator (15)	1	-
Utility Supervisor (14)	-	2
Utilities Field Operations Supervisor (13)	-	-
Administrative Analyst I (11)	-	-
Water Distribution Shift Supervisor (10)	-	5
<i>GREIU</i>		
Engineering Assistant II (22A)	-	-
Plumbing Inspector II (22A)	-	-
Fleet Operations Instructor (21A)	-	-
Water Plant Operator III (20A)	-	-
Plumbing Inspector I (19A)	-	-
Senior Water System Mechanic (19A)	-	-
Chemist I / II (19A / 23A)	-	-
Electrician II (19A)	-	-
Water Quality Specialist (19A)	-	-
Customer Services Specialist (18A)	-	3
Water Service Specialist (18A)	-	1
Utility Maintenance Mechanic III (18A)	-	-
Machinist (17A)	-	-
Electrician I (17A)	-	-
Collections Agent (16A)	-	2
Meter Reader Specialist (16A)	-	1
Engineering Assistant I (16A)	-	-
Trench Inspector (16A)	-	-
Water Syst. Mechanic / Assist (16A / 12A)	-	-
Utilities Crew Leader (16A)	-	-
Office Assistant IV (15A)	-	-
Utility Locator (14A)	-	-
Storekeeper II (14A)	-	-
Laboratory Technician I / II (14A / 16A)	-	-
Draftsperson I / II (13A / 17A)	-	-
Financial Assistant II (13A)	-	1
Water Meter Repair Worker II (13A)	-	1
Water Plant Operator I / II (12 / 16A)	-	7
Water Service Worker I / II (12A / 14A)	-	-
Office Assistant III (12A)	-	-
Utility Maint Mechanic I / II (12A / 16A)	-	-
Storekeeper I (12A)	-	-
Financial Assistant I (11A)	-	1
Meter Reader I / II (10A / 12A)	-	7
Custodian (10A)	-	1
Office Assistant II (10A)	-	-
Water Meter Repair Worker I (10A)	-	2
Maintenance Assistant I / II (7A / 10A)	-	-

											TOTALS
ADMIN	COLD BRK	CUST SVC	ENG SVCS	FLD OPS	LMFP	CLD PMP					TOTALS
4311	4320	431210	4315	4331	4342	4322					43
											1
											1
											2
											1
											1
											4
											2
											0
											5
											2
											1
											0
											6
											2
											6
											2
											4
											1
											4
											1
											6
											1
											1
											2
											1
											1
											1
											22
											1
											0
											0
											1
											2
											1
											13
											12
											2
											12
											1
											20
											7
											1
											0
											2
											2
											161

NOTES REFLECT ELIMINATION DATES RANGING FROM JULY 2 - JUNE 30, 2010.  
STAFFING ELIMINATIONS DURING FY11 ARE **NOT** INCLUDED IN COUNTS.

**APPENDIX I  
FY 2011 STAFFING LEVELS**

**C330 - ENVIRONMENTAL PROTECTION**

NOTES

	ADMIN	WWTP	AIR POLL	SAN SEW	STM SEW	STM MGMT						TOTALS
	4410	4423	4451	4425	4446	4452						44
<i>NON UNION</i>												
Deputy City Manager (26U)	1	-	-	-	-	-	-	-	-	-	-	1
Managing Director (24U)	1	-	-	-	-	-	-	-	-	-	-	1
Environmental Services Manager (23U)	-	1	-	-	-	-	-	-	-	-	-	1
Secretary to Deputy City Manager (7U)	1	-	-	-	-	-	-	-	-	-	-	1
<i>APA</i>												
Assistant Environmental Services Manager (20)	-	1	-	-	-	-	-	-	-	-	-	1
Hydraulic Engineer (17)	-	1	-	-	-	-	-	-	-	-	-	1
Wastewater Plant Supervisor (17)	-	1	-	-	-	-	-	-	-	-	-	1
Utility Finance Officer (17)	1	-	-	-	-	-	-	-	-	-	-	1
Wastewater/Stormwater Maintenance Superintendent (17)	1	-	-	-	-	-	-	-	-	-	-	1
Administrative Analyst II (16)	1	-	-	-	-	-	-	-	-	-	-	1
Project Engineer (15)	-	-	-	-	-	-	1	-	-	-	-	1
Utility Supervisor (14)	-	6	-	-	-	-	-	-	-	-	-	6
Wastewater Lab Superintendent (14)	1	-	-	-	-	-	-	-	-	-	-	1
Wastewater Technical Control Supervisor (14)	1	-	-	-	-	-	-	-	-	-	-	1
Financial Analyst (12)	1	-	-	-	-	-	-	-	-	-	-	1
<i>GREIU</i>												
Water Pollution Control Officer (26A)	-	1	-	-	-	-	-	-	-	-	-	1
Air Pollution Control Officer (22A)	-	-	1	-	-	-	-	-	-	-	-	1
Water Pollution Control Inspector (21A)	-	4	-	-	-	-	-	-	-	-	-	4
Chemist I / II (19A / 23A)	-	4	-	-	-	-	-	-	-	-	-	4
Electrician II (19A)	-	1	-	-	-	-	-	-	-	-	-	1
Instrument Technician (18A)	-	3	-	-	-	-	-	-	-	-	-	3
Utility Maintenance Mechanic III (18A)	-	2	-	-	-	-	-	-	-	-	-	2
Predictive Maintenance Technician (18A)	-	1	-	-	-	-	-	-	-	-	-	1
Air Pollution Control Inspector (18A)	-	-	1	-	-	-	-	-	-	-	-	1
Electrician I (17A)	-	2	-	-	-	-	-	-	-	-	-	2
Maintenance Painter (16A)	-	1	-	-	-	-	-	-	-	-	-	1
Utilities Crew Leader (16A)	-	1	-	-	-	-	-	-	-	-	-	1
Engineering Assistant I (16A)	-	2	-	-	-	1	-	-	-	-	-	3
Sewer Camera Monitor Operator (16A)	-	-	-	2	-	-	-	-	-	-	-	2
Sr. Sewer Maintenance Worker (16A)	-	-	-	2	-	-	-	-	-	-	-	2
Sewer Maintenance Worker II (14A)	-	-	-	7	3	-	-	-	-	-	-	10
Utility Locator (14A)	-	-	-	1	-	-	-	-	-	-	-	1
Laboratory Technician I / II (14A / 16A)	-	5	-	-	-	-	-	-	-	-	-	5
Storekeeper II (14A)	-	2	-	-	-	-	-	-	-	-	-	2
Utility Maint. Mechanic I / II (12A / 16A)	-	13	-	-	-	-	-	-	-	-	-	13
Wastewater Plant Operator I / II (12A / 16A)	-	16	-	-	-	-	-	-	-	-	-	16
Storekeeper I (12A)	-	1	-	-	-	-	-	-	-	-	-	1
Assist Sewer Maint Worker / I (10A / 12A)	-	-	-	8	2	-	-	-	-	-	-	10
Plant Assistant I / II (10A/12A)	-	6	-	-	-	-	-	-	-	-	-	6
Financial Assistant I (11A)	-	2	-	1	-	-	-	-	-	-	-	3
Office Assistant II (10A)	-	-	-	-	-	-	-	-	-	-	-	0
Total	9	77	2	21	5	2						116

**C330 - TRAFFIC SAFETY**

NOTES

	ADMIN	SIGNALS	SIGN SHOP	ST LITE						TOTALS		
	1920	1930	1940	1950							19	
<i>APA</i>												
Utilities System Manager (20)	1	-	-	-	-	-	-	-	-	-	-	1
Utility Supervisor (14)	1	-	-	-	-	-	-	-	-	-	-	1
<i>GREIU</i>												
Traffic Engineer (24A)	-	1	-	-	-	-	-	-	-	-	-	1
Traffic Systems Programmer (21A)	-	1	-	-	-	-	-	-	-	-	-	1
Line Foreperson (20A)	-	2	-	2	-	-	-	-	-	-	-	4
Signals Electronics Tech I (17A)	-	4	-	-	-	-	-	-	-	-	-	4
Traffic Technician (16A)	-	-	1	-	-	-	-	-	-	-	-	1
Sign Fabricator III (16A)	-	-	1	-	-	-	-	-	-	-	-	1
Sign Fabricator I / II (10A/13A)	-	-	4	-	-	-	-	-	-	-	-	4
Administrative Secretary (15A)	1	-	-	-	-	-	-	-	-	-	-	1
Lineworker I / II (13A / 17A)	-	6	-	6	-	-	-	-	-	-	-	12
Financial Assistant I (11A)	-	-	-	1	-	-	-	-	-	-	-	1
Office Assistant I (7A)	1	-	-	-	-	-	-	-	-	-	-	1
Total	4	14	6	9								33

**APPENDIX I  
FY 2011 STAFFING LEVELS**

**C330 - PARKING SERVICES**

	NOTES
<i>APA</i>	
Administrative Services Officer II (18)	
Information Systems Coordinator (15)	
Parking Meter Operations Supervisor (14)	
Parking Facility Supervisor (14)	
Parking Facility Shift Supervisor (10)	one eliminated as of 7/22/10
<i>GREIU</i>	
Accountant I (21A)	
Customer Service Specialist (18A)	
Financial Assistant I (11A)	
Parking Meter Service Worker (10A)	
Custodian (10A)	
Parking Violations Checker (7A)	
Parking Facility Attendant I (5A)	one eliminated as of 7/31/10

ADMIN	MTR OPS	ENFORC	FAC OPS	FAC MNT	TOTALS
4610	462010	462020	463010	463020	46
1	-	-	-	-	1
1	-	-	-	-	1
-	1	-	-	-	1
-	-	-	2	-	2
-	-	-	1	-	1
1	-	-	-	-	1
1	-	-	-	-	1
3	-	-	-	-	3
-	2	-	-	-	2
-	-	-	-	3	3
-	-	8	-	-	8
-	-	-	5	-	5
7	3	8	8	3	29

**D410 - HUMAN RESOURCES**

	NOTES
<i>NON UNION</i>	
Director of Human Resources (23U)	
Labor Relations Manager (20U)	
Labor Relations Specialist (17U)	
Risk Manager (17)	
Labor Relations Assistant (7U)	
Human Resources Assistant (6U)	
Administrative Secretary (5U)	
<i>APA</i>	
Senior Human Resources Analyst (14)	
Human Resources Analyst (12)	one eliminated as of 8/31/10
Administrative Analyst I (11)	
Safety Technician (10)	
Administrative Aide (4)	
<i>GREIU</i>	
Personnel Records Assistant (16A)	
Employee Benefits Assistant (15A)	
Total	

ADMIN	PERS	LAB REL	RSK MGT	TOTALS
210	220	240	250	02
1	-	-	-	1
-	-	1	-	1
-	-	1	-	1
-	-	-	1	1
-	-	1	-	1
-	1	-	-	1
1	-	-	-	1
-	1	-	-	1
-	2	-	-	2
-	-	-	1	1
-	-	-	1	1
-	1	-	-	1
-	1	-	-	1
2	6	3	4	15

**D420 - DIVERSITY AND INCLUSION**

	NOTES
<i>NON UNION</i>	
Managing Director (24U)	
<i>APA</i>	
Administrative Services Officer II (18)	
Business Developer (14)	
Administrative Aide (4)	
Total	

ADMIN	TOTALS
23130	17
1	1
1	1
1	1
2	2
5	5

**E510 - POLICE**

	NOTES
<i>NON-UNION</i>	
Police Chief (25U)	
Deputy Police Chief (22U)	
Administrative Secretary (5U)	
<i>COMMSUPV</i>	
Emergency Communications Supervisor (110)	
<i>ECOS</i>	
Emergency Comm Oper I / II / III (1K/2K/ 3K)	
<i>APA</i>	
Communications Manager (17)	
Information Systems Coordinator (15)	
Forensics Services Manager (14)	
Administrative Analyst I (11)	

ADMIN	PATROL	SUPPORT	INVEST.	GOF GRTS	OTHER GRTS	SPEC. EVTS	COM	TOTALS
1710	1720	1730	1740	1740102	1740254	1760	POLICING	17
1	-	-	-	-	-	-	-	1
1	-	-	-	-	-	-	-	1
1	-	-	-	-	-	-	-	1
-	-	5	-	-	-	-	-	5
-	-	45	-	-	-	-	-	45
-	-	1	-	-	-	-	-	1
-	-	1	-	-	-	-	-	1
-	-	1	-	-	-	-	-	1
-	-	-	-	-	-	1	-	1

NOTES REFLECT ELIMINATION DATES RANGING FROM JULY 2 - JUNE 30, 2010.  
STAFFING ELIMINATIONS DURING FY11 ARE **NOT** INCLUDED IN COUNTS.

**APPENDIX I  
FY 2011 STAFFING LEVELS**

**E510 - POLICE (CONTINUED)**

NOTES

	ADMIN 1710	PATROL 1720	SUPPORT 1730	INVEST. 1740	GOF GRTS 1740102	OTHER GRTS 1740254	SPEC. EVTS 1760	COM POLICING	TOTALS 17
<i>GREIU</i>									
Accountant I (21A)	-	-	1	-	-	-	-	-	1
Radio Technician (17A)	-	-	3	-	-	-	-	-	3
Office Assistant IV (15A)	1	-	1	-	-	1	1	-	4
Special Events Aide (15A)	-	-	-	-	-	-	1	-	1
Financial Assistant II (13A)	-	-	1	-	-	-	-	-	1
Office Assistant III (12A)	1	-	1	-	-	-	-	-	2
Financial Assistant I (11A)	-	-	1	-	-	-	-	-	1
Vehicle Service Worker (9A)	-	-	1	-	-	-	-	-	1
Office Assistant I (7A)	-	-	3	-	-	-	-	-	3
<i>UNIFORM</i>									
Police Captain (2F)	-	4	1	1	-	-	-	-	6
Police Lieutenant (1F)	2	9	1	2	-	-	1	-	15
Police Sergeant (2C)	2	17	3	9	-	1	1	-	34
Police Officer (1C)	5	165	9	58	5	-	9	-	251
Police Desk Officer (1R)	-	8	-	-	-	-	-	-	8
<i>CST/LTE/LPT</i>									
Latent Print Examiner (4J)	-	-	2	-	-	-	-	-	2
Crime Scene Technician (2J)	-	-	7	-	-	-	-	-	7
Total	14	203	88	70	5	2	5	10	397

**E520 - FIRE**

NOTES

	ADMIN 1810	SUPP 1830	TRAINING 1840	INVEST. 1850	PREVENTION 1860	TOTALS 18
<i>NON-UNION</i>						
Fire Chief (25U)	1	-	-	-	-	1
Administrative Secretary (5U)	1	-	-	-	-	1
<i>APA</i>						
Administrative Aide (4)	1	-	-	-	-	1
<i>GREIU</i>						
IT Support Specialist (21A)	-	-	-	-	-	-
Fire Hazard Inspector (18A)	-	-	-	-	1	1
Financial Assistant II (13A)	1	-	-	-	-	1
Office Assistant III (12A)	1	-	-	-	-	1
<i>UNIFORM</i>						
Deputy Fire Chief (7B)	2	-	-	-	-	2
Battalion Fire Chief (6B)	-	6	-	-	-	6
Fire Training Supervisor (6B)	-	-	1	-	-	1
Asst. Fire Training Supervisor (5B)	-	-	1	-	-	1
Fire Captain (5B)	1	12	-	-	-	13
Fire Lieutenant (3B)	-	33	-	-	-	33
Strategic Planning Officers (3B)	2	-	-	-	-	2
Asst. Fleet Maintenance Supervisor (3B)	1	-	-	-	-	1
Fire Prevention Inspector (3B)	-	-	-	-	5	5
Fire Equipment Operator (2B)	-	45	-	-	-	45
Fire Fighter (1B)	-	120	-	-	-	120
Total	11	216	2	-	6	235

NOTES REFLECT ELIMINATION DATES RANGING FROM JULY 2 - JUNE 30, 2010.  
STAFFING ELIMINATIONS DURING FY11 ARE **NOT** INCLUDED IN COUNTS.

**APPENDIX I  
FY 2011 STAFFING LEVELS**

**E530 - DISTRICT COURT**

	NOTES	ADMIN		GRANTS								TOTALS
		6610	6630	6610	6630							66
<i>DC NONUNION</i>												
District Court Judge		6	-	-	-	-	-	-	-	-	-	6
<i>DC SUPERVISORY</i>												
Court Administrator (13S)		1	-	-	-	-	-	-	-	-	-	1
Law Trained Magistrate (10S)		1	-	-	-	-	-	-	-	-	-	1
<i>DC APA</i>												
Clerk of the Court (8D)		-	-	-	-	-	-	-	-	-	-	-
Chief Probation Officer (7D)		1	-	-	-	-	-	-	-	-	-	1
Deputy Chief Probation Officer (6D)		1	-	-	-	-	-	-	-	-	-	1
Court Information Systems Manager (6D)		1	-	-	-	-	-	-	-	-	-	1
Deputy Clerk Supervisors (5D)		2	-	-	-	-	-	-	-	-	-	2
Court Administrative Assistant		1	-	-	-	-	-	-	-	-	-	1
Probation Officer (3D)		8.5	3.0	-	-	-	-	-	-	-	-	11.5
Alternative Sentencing Coordinator (3D)		1	-	-	-	-	-	-	-	-	-	1
Domestic Violence On-Call Wkr. (D)		-	3.00	-	-	-	-	-	-	-	-	3
Domestic Violence Volunteer Coordinator		-	0.25	-	-	-	-	-	-	-	-	0.25
Surveillance Officer (D)		-	0.5	-	-	-	-	-	-	-	-	0.5
<i>DC GREIU</i>												
Deputy Court Clerk IV (18E)		2	-	-	-	-	-	-	-	-	-	2
Lead Work Crew Supervisor (17E)		1	-	-	-	-	-	-	-	-	-	1
Work Crew Supervisor (16E)		2.5	-	-	-	-	-	-	-	-	-	2.5
Administrative Secretary (15E)		1	-	-	-	-	-	-	-	-	-	1
Court Recorder (14E)		6	-	-	-	-	-	-	-	-	-	6
Deputy Court Clerk III (14E)		6	-	-	-	-	-	-	-	-	-	6
Deputy Court Clerk II (12E)		8	-	-	-	-	-	-	-	-	-	8
Bailiff (12E)		7	-	-	-	-	-	-	-	-	-	7
Deputy Court Clerk I (9E)		24	-	-	-	-	-	-	-	-	-	24
Clerk Typist (4E)		1	-	-	-	-	-	-	-	-	-	1
Urinalysis Technician (1E)		-	1.5	-	-	-	-	-	-	-	-	1.5
Total		82.00	8.25									90.25

**E540 - ATTORNEY'S OFFICE**

	NOTES	CIV LIT			MUN AF			ORD ENF			TOTALS	
		0820	0830	0840	0830	0840	0840	0840	0840	08		
<i>NON UNION</i>												
City Attorney		-	1	-	-	-	-	-	-	-	-	1
Deputy City Attorney (24U)		-	1	-	-	-	-	-	-	-	-	1
Assistant City Attorney III (22U)		2	2	1	-	-	-	-	-	-	-	5
Assistant City Attorney II (17U)		1	1	-	-	-	-	-	-	-	-	2
Assistant City Attorney I (13U)	one added as of Jan. 1, 2011	1	-	1	-	-	-	-	-	-	-	2
Secretary to the City Attorney (8U)		-	1	-	-	-	-	-	-	-	-	1
Legal Secretary II (7U)		1	-	-	-	-	-	-	-	-	-	1
Legal Secretary I (3U)		1	-	-	-	-	-	-	-	-	-	1
<i>GREIU</i>												
Office Assistant IV (15A)		-	-	1	-	-	-	-	-	-	-	1
Office Assistant III (12A)		-	-	1	-	-	-	-	-	-	-	1
Total		6	6	4								16

**APPENDIX I  
FY 2011 STAFFING LEVELS**

**F610 - FACILITIES MANAGEMENT**

	NOTES											TOTALS
		14										14
<i>NON UNION</i>												
Director of Facilities and Fleet Management (23U)		1	-	-	-	-	-	-	-	-	-	1
<i>APA</i>												
Facilities Maintenance Superintendent (15)		1	-	-	-	-	-	-	-	-	-	1
Financial Analyst (12)		1	-	-	-	-	-	-	-	-	-	1
Facilities Maintenance Supervisor (12)		2	-	-	-	-	-	-	-	-	-	2
<i>GREIU</i>												
Electrician I (17A)		1	-	-	-	-	-	-	-	-	-	1
Building Maint Mechanic I / II (13A / 16A)		6	-	-	-	-	-	-	-	-	-	6
Financial Assistant II (13A)		1	-	-	-	-	-	-	-	-	-	1
Total		13										13

**F610 - FLEET MANAGEMENT**

	NOTES											TOTALS
		42										42
<i>APA</i>												
Equipment Maintenance Superintendent (15)		1	-	-	-	-	-	-	-	-	-	1
Equipment Maintenance Supervisor (12)		3	-	-	-	-	-	-	-	-	-	3
Buyer (10)		1	-	-	-	-	-	-	-	-	-	1
<i>GREIU</i>												
Fleet Operations Instructor (21A)		1	-	-	-	-	-	-	-	-	-	1
Lead Equipment Mechanic (19A)		3	-	-	-	-	-	-	-	-	-	3
Heavy Equipment Mechanic (17A)		13	-	-	-	-	-	-	-	-	-	13
Light Equipment Mechanic (16A)		4	-	-	-	-	-	-	-	-	-	4
Welder (16A)		1	-	-	-	-	-	-	-	-	-	1
Storekeeper II (14A)		1	-	-	-	-	-	-	-	-	-	1
Office Assistant III (12A)		1	-	-	-	-	-	-	-	-	-	1
Storekeeper I (12A)		1	-	-	-	-	-	-	-	-	-	1
Vehicle Service Worker (9A)		2	-	-	-	-	-	-	-	-	-	2
Total		32										32

**F620 - FISCAL SUPPORT**

	NOTES	ADMIN 610	PURCH 620	VEH ST 0620VEH	BUDGET 630						TOTALS 06	
<i>NON UNION</i>												
Chief Financial Officer (25U)		1	-	-	-	-	-	-	-	-	-	1
Fiscal Services Manager (20U)		-	1	-	-	-	-	-	-	-	-	1
Administrative Secretary (5U)		1	-	-	-	-	-	-	-	-	-	1
<i>APA</i>												
Debt and Authority Finance Officer (17)		1	-	-	-	-	-	-	-	-	-	1
Senior Buyer (15)		-	-	-	-	-	-	-	-	-	-	-
Budget Analyst (12/14/16)		-	-	-	3	-	-	-	-	-	-	3
Buyer (10)		-	2	-	-	-	-	-	-	-	-	2
Total		3	3	-	3							9

**F630 - INFORMATION TECHNOLOGY**

	NOTES	38	38GOF									TOTALS 38
<i>NON UNION</i>												
Director of Information Technology (23U)		1	-	-	-	-	-	-	-	-	-	1
<i>APA</i>												
Network and Operations Administrator (18)		1	-	-	-	-	-	-	-	-	-	1
Administrative Analyst II (16)		-	1	-	-	-	-	-	-	-	-	1
Administrative Analyst I (11)		1	-	-	-	-	-	-	-	-	-	1
<i>GREIU</i>												
Administrative Secretary (15A)		1	-	-	-	-	-	-	-	-	-	1
Total		4	1									5

**APPENDIX I  
 FY 2011 STAFFING LEVELS**

**F640 - TREASURY**

NOTES

	ADMIN 41030	UTIL 4302020	MAILROOM									TOTALS 04
<i>NON UNION</i>												
City Treasurer	-	1	-	-	-	-	-	-	-	-	-	1
<i>APA</i>												
Deputy City Treasurer (18)	-	1	-	-	-	-	-	-	-	-	-	1
Administrative Analyst I (11)	-	1	-	-	-	-	-	-	-	-	-	1
Administrative Analyst I-Acct (11)	-	-	1	-	-	-	-	-	-	-	-	1
<i>GREIU</i>												
Investment Analyst (21A)	-	1	-	-	-	-	-	-	-	-	-	1
Accountant I (21A)	-	2	-	-	-	-	-	-	-	-	-	2
Public Accounts Collector (19A)	-	1	-	-	-	-	-	-	-	-	-	1
Accounts Adjustment Coordinator (17A)	-	1	-	-	-	-	-	-	-	-	-	1
Administrative Secretary (15A)	-	1	-	-	-	-	-	-	-	-	-	1
Financial Assistant II (13A)	-	3	-	-	-	-	-	-	-	-	-	3
Financial Assistant I (11A)	-	-	2	-	-	-	-	-	-	-	-	2
Cashier II (11A)	-	-	1	-	-	-	-	-	-	-	-	1
Office Assistant II (10A)	-	-	-	1	-	-	-	-	-	-	-	1
Cashier I (8A)	-	-	2	-	-	-	-	-	-	-	-	2
Office Assistant I (7A)	-	-	-	-	-	-	-	-	-	-	-	-
Total		12	6	1								19

**F640 - ASSESSING**

NOTES

	ADMIN 510									TOTALS 5		
<i>NON UNION</i>												
City Assessor (22U)	1	-	-	-	-	-	-	-	-	-	-	1
<i>APA</i>												
Deputy City Assessor (18)	1	-	-	-	-	-	-	-	-	-	-	1
Administrative Analyst II (16)	1	-	-	-	-	-	-	-	-	-	-	1
<i>GREIU</i>												
Certified General Appraiser (24A)	1	-	-	-	-	-	-	-	-	-	-	1
Real Property Appraiser III (23A)	3	-	-	-	-	-	-	-	-	-	-	3
Personal Property Tax Auditor (22A)	2	-	-	-	-	-	-	-	-	-	-	2
Assessment Records Specialist (18A)	2	-	-	-	-	-	-	-	-	-	-	2
Real Property Appraiser I / II (15A / 19A)	2	-	-	-	-	-	-	-	-	-	-	2
Office Assistant II (10A)	3	-	-	-	-	-	-	-	-	-	-	3
Total	16											16

**F640 - INCOME TAX**

NOTES

	ADMIN 710									TOTALS 07		
<i>NON UNION</i>												
Income Tax Administrator (20U)	1	-	-	-	-	-	-	-	-	-	-	1
<i>APA</i>												
Income Tax Examination Supervisor (14)	1	-	-	-	-	-	-	-	-	-	-	1
<i>GREIU</i>												
Income Tax Examiner (21A)	5	-	-	-	-	-	-	-	-	-	-	5
Office Assistant IV (15A)	2	-	-	-	-	-	-	-	-	-	-	2
Financial Assistant II (13A)	1	-	-	-	-	-	-	-	-	-	-	1
Office Assistant III (12A)	2	-	-	-	-	-	-	-	-	-	-	2
Financial Assistant I (11A)	4	-	-	-	-	-	-	-	-	-	-	4
Total	16											16

NOTES REFLECT ELIMINATION DATES RANGING FROM JULY 2 - JUNE 30, 2010.  
STAFFING ELIMINATIONS DURING FY11 ARE **NOT** INCLUDED IN COUNTS.

**APPENDIX I  
FY 2011 STAFFING LEVELS**

**F650 - COMPTROLLER'S OFFICE**

NOTES

*NON UNION*

City Comptroller

Administrative Secretary (5U)

*APA*

Deputy City Comptroller (22)

Financial Systems Administrator (17)

Internal Auditor II (14)

Accounts Payable Supervisor (12)

Payroll Supervisor (12)

Financial Analyst (12)

*GREIU*

Accountant I (21A)

Financial Assistant II (13A)

Financial Assistant I (11A)

Total

ADMIN 0310	INT AUD 0320	ACCTG 0330	AP 0340	PAYROLL 0350	AR 0360	TOTALS 03
1	-	-	-	-	-	1
1	-	-	-	-	-	1
1	-	-	-	-	-	1
-	-	1	-	1	-	2
-	1	-	-	-	-	1
-	-	-	1	-	-	1
-	-	-	-	1	-	1
-	-	1	-	-	-	1
-	-	4	-	-	-	4
-	-	-	1	-	-	1
-	-	-	1	-	-	1
3	1	6	3	2	-	15

**RECONCILIATION**

**Authorized Positions**

**Positions funded by Outside Agencies:**

Administrative Secretary

DDA Executive Director

Planner I/II

Executive Director Pension Systems

Retirement Services Specialist

Administrative Analyst

Office Assistant III

1,545.25
1
1
1
1
1
1
1
7
1,552.25
55.50
1,607.75

**Public Library Part-time**

APPENDIX J - GLOSSARY

A

**AAA**

Area Agency on Aging - The local chapter of a statewide organization providing direct services to senior citizens.

**ABATED ASSESSMENTS**

A complete or partial cancellation of a tax imposed by a governmental unit.

**ACCRUAL BASIS OF ACCOUNTING**

Method of accounting that recognizes the financial effect of transactions, events, and interfund activities when they occur, regardless of the timing of related cash flows.

**ACSET**

Area Community Services Employment Training - A local public service non-profit agency dedicated to the administration of Federal/State employment and low income programs within the Kent County area.

**ADA**

Americans with Disabilities Act

**AD VALOREM**

A direct tax determined according to the appraised value of property. Counties, school districts, municipalities, and special tax districts are typically authorized by law to levy ad valorem tax on property.

**APPROPRIATION**

The legal authorization granted by the City Commission to make expenditures and to incur obligations for specific purposes. An appropriation usually is limited in amount and the time it may be expended.

**ASSESSED VALUATION**

A percent of appraisal value assigned to real estate and certain personal property for use as a basis for levying property taxes.

---

B

**BOND**

Most often, a written promise to pay a specified sum of money at a specified date or dates in the future, together with periodic interest payments at a specified rate.

**BPREP**

Computerized Budget Preparation system. This software was replaced with ER in 2009.

**BUDGET ORDINANCE**

The formal legislative enactment by the City Commission that establishes a fiscal plan and the authority to expend funds.

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C

**CAPITAL IMPROVEMENT FUNDS**

Funds established to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds and Trust Funds).

**CAPITAL EXPENDITURE**

Expenditures on durable items (fixed assets) with a long-term lifespan.

**CDBG**

Community Development Block Grant

**COMMUNITY-ORIENTED GOVERNMENT**

Community-Oriented Government (COG) is an initiative promoting the partnership between City staff, neighborhood organizations, and business associations to promote the overall quality of life within neighborhoods by providing customized services based upon the unique characteristics of neighborhoods. COG coordinates service delivery by deployment of staff and resources through Community Resource Teams which include City and neighborhood stakeholders.

APPENDIX J - GLOSSARY

**COST ALLOCATION**

A method of distributing indirect City costs incurred in the General Operating Fund to other departments that benefit from the services rendered by the General Fund.

**CSO**

Combined Sewer Overflow, the project name for the separation of sewage and stormwater flow systems present in older parts of the City. Although divided within these older pipes these would overflow the dividers during major rain events.

---

D

**DASH**

Downtown Area Shuttle. Provides service to parking lots on the west side and south side of downtown.

**DEBT SERVICE FUNDS**

Funds to account for the accumulating of resources for, and the payment of general long-term debt principal and interest. See the Fund Summaries section for more information.

**DEFICIT**

The excess of a fund's liabilities over its assets and/or the excess of expenditures over revenues during an accounting period.

**DEPARTMENT**

A major unit of organization in the City comprised of subunits named divisions or bureaus and responsible for the provision of a specific package of services.

**DEPRECIATION**

The portion of the cost of a fixed asset charged as an expense over a given time period to account for its assumed physical and functional obsolescence.

**DID**

Downtown Improvement District - A special assessment district within the downtown business area.

**DNR**

Departmental of Natural Resources

**DDA**

Downtown Development Authority - An authority under the supervision and control of a nine member Board with activities supported by tax increment financing. The DDA has district geographical boundaries within the City. The purpose of the DDA is to correct and prevent deterioration, encourage historic preservation and promote the growth of business.

---

E

**EEO**

Equal Employment Opportunity

**EMT**

Emergency Medical Technician

**ENCUMBRANCE**

Financial commitments related to unperformed contracts for goods or services. Used in budgeting, encumbrances are not GAAP expenditures or liabilities, but represent the estimated amount of expenditures to result if the financial commitment is ultimately completed.

**ENTERPRISE FUNDS**

Funds to account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges. See the "Fund Summaries" section for more information.

APPENDIX J - GLOSSARY

**ER**

Enterprise Reporting is the City's new budgeting software tool, supported by Cogsdale Corporation. It is the first phase of a comprehensive financial software upgrade expected to be completed in FY2010. It allows users to enter their budget requests through Web-based entry forms.

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**F**

**FAMIS**

Financial Accounting Management Information System, an organization-wide computerized financial system supported by Cogsdale Corporation.

**FASB**

Financial Accounting Standards Board

**FISCAL PLAN**

A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them. Usually the term indicates a financial plan for a single fiscal year.

**FISCAL YEAR**

A 12-month period to which the annual operating budget applies and at the end of which a government determines its financial position and the results of its operations.

**FUNCTIONAL GROUP**

In 2007 the City's organizational chart was reorganized to consolidate departments into eight work groups aligned around common missions and customers. These "Functional Groups" replace the former Service Groups, and include Public Safety, Human Resources, Public Works, Neighborhood Services, Internal Services, Planning & Economic Development, Enterprise Systems and Fiscal Services.

**FUND**

A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for

the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

**FUND BALANCE**

The difference between assets and liabilities of a fund.

**FUND TYPE**

Any one of seven categories into which all funds are classified in governmental accounting. The seven fund types are: general, special revenue, debt service, capital projects, enterprise, internal service, and trust and agency.

**FY**

Fiscal Year

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**G**

**GASB**

Governmental Accounting Standards Board

**GENERAL OPERATING FUND (GENERAL FUND) (GOF)**

A fund to account for all resources not otherwise devoted to specific activities and which finances many of the basic municipal functions. See the "Funds Summaries" section for more information.

**GAAP - GENERALLY ACCEPTED ACCOUNTING PRINCIPLES**

Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules, and procedures that define accepted accounting principles.

**GFOA**

Government Finance Officers of America

**GIS**

Geographical Information System, a computerized mapping of an area.

APPENDIX J - GLOSSARY

**GOVERNMENTAL FUNDS**

This includes the general, special revenue, debt service and capital project funds. They are accounted for on a financial flow basis, measuring available spendable resources and changes in net current assets.

**GRETS**

Grand Rapids Environs Transportation Study - Regional motor vehicle planning agency for the metropolitan Grand Rapids Area.

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H

**HEADLEE AMENDMENT**

A voted State of Michigan amendment limiting the dollar growth of property tax collections for existing properties to the rate of inflation. That growth limit once calculated is accomplished by reducing millage rates accordingly.

**HOMESTEAD, i.e., MICHIGAN HOMESTEAD EXEMPTION**

(Principal Residence Exemption)

An exemption from a portion of local school operating taxes for Homestead Property in Michigan. To qualify, a citizen must own and occupy the property for which an exemption is being sought. "Owning" means the legal title to the homestead is held by the claimant; "occupying" means it is the claimant's principal residence and the residence listed on the claimant's driver license and/or voter registration.

**HRD**

Human Resources Department

**HUD**

U. S. Department of Housing and Urban Development

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I

**IBNR**

Incurring but not reported - Medical claims incurred for general health services received by City employees but not yet reported to the insurance carrier.

**INDICATOR**

A measurable statement about the end result that a service is expected to accomplish in a given period of time.

**IFT - INDUSTRIAL FACILITY TAX**

In lieu of Ad Valorem Taxes, an eligible facility will pay an industrial facilities or commercial facilities tax at a lower rate, to encourage restoration or replacement of obsolete facilities and to attract new facilities to the area.

**IT - INFORMATION TECHNOLOGY**

Formerly known as Management Information System (MIS).

**INFRASTRUCTURE**

Public domain fixed assets such as roads, bridges, curbs and gutters, streets and sidewalks, drainage systems, lighting systems and similar assets that are immovable and the responsibility of the governmental unit.

**INTERNAL SERVICE FUNDS**

Funds to account for the financing of goods or services provided by one department to other departments of the governmental unit on a cost-reimbursement basis. See the Fund Summaries section for more information.

**ITP - INTERURBAN TRANSIT PARTNERSHIP**

An organization providing bus service to the community. Formerly Grand Rapids Area Transit Authority (GRATA).

---

J

**JTPA**

Job Training Partnership Act

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M

**MDOT**

Michigan Department of Transportation

APPENDIX J - GLOSSARY

**MILL**

One one-thousandth of a dollar.

**MILLAGE**

Rate used in calculating taxes based upon the value of property, expressed in mills per dollar of property value.

**MODIFIED ACCRUAL**

Revenue is recognized when measurable and available and expenditures are recognized when the liability is liquidated.

**M/WBE**

Minority or Women's Business Enterprise

---

**N**

**N/A**

Not Applicable

**NBIP**

Neighborhood Business Improvement Program

**NET INCOME**

Proprietary fund excess of operating revenues, non-operating revenues and operating transfers in over operating expenses, non-operating expenses and operating transfers out.

**NEZ – Neighborhood Enterprise Zone**

Areas of the City where property taxes are abated for rehabilitation of an existing property and new construction. NEZs are aimed at promoting home ownership and investment where the greatest impact would occur and where such improvements may trigger additional investment in adjacent neighborhoods..

**NPDES**

National Pollutant Discharge Elimination System.

**NTU's**

Nephelometric Turbidity Units - A standardized measure of water clarity as determined using a nephelometric turbidimeter.

---

**O**

**OPERATING INCOME**

The excess of operating revenues over operating expenses.

**OPERATIONAL THEME**

Themes that describe the ideal manner in which the City services are provided.

**OUTCOME**

A broad statement that generally describes the desired result for the service provided.

---

**P**

**PERMANENT FUNDS**

The newest governmental fund type is the Permanent Fund which is used "to report resources that are legally restricted to the extent that only earnings, and not principal, may be used for purposes that support the reporting government's programs."

**PRINCIPAL RESIDENCE EXEMPTION**

*See Homestead.*

**PROGRAM BUDGET**

A budget which allocates money to the functions or activities of the City rather than to specific items of cost; major section of the Program.

**PROGRESS REPORT**

An annual report provided by departments indicating the achievement of their specific service or operational outcomes.

APPENDIX J - GLOSSARY

**PROPRIETARY FUNDS**

These include the enterprise and internal service funds. They are accounted for in a manner similar to businesses, measuring costs for services and including total assets and liabilities.

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R

**RELATIVE TAX EFFORT (RTE)**

The amount of tax (property, income a local jurisdiction's (City, township, etc.) levies against its population compared to the amounts levied by all jurisdictions. A RTE of one (1) indicates an average rate of taxation. A RTE of 1.4 would indicate a rate 40% over average.

**RENAISSANCE ZONES**

Areas within the City that are free of City and State property and income taxes. This program is designed to promote economic development.

**RESOURCES**

Cash and other assets that, in the normal course of operations, will become cash.

**RETAINED EARNINGS**

An equity account reflecting the accumulated earnings of an enterprise.

**REVENUE BONDS**

Bonds payable from a specified source of revenue which does not represent a pledge of the full faith and credit of an issuer. These bonds are ordinarily backed by a pledge of revenues from the operation of the project which the bonds finance or other special assessments or excise taxes.

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S

**SARA**

Super Fund Amendments and Reauthorization Act - Federally funded program to train people to prevent potential chemical hazard incidents.

**SERVICE THEME**

Themes that describe general outcomes of services and programs provided to the various sectors of the community.

**SEV**

State Equalized Value, the market value assigned to real or personal property through an assessment process for property tax calculation. (See also Taxable Value).

**SERVICE GROUP**

see Functional Area.

**SERVICE PACKAGE**

Prioritized budget requests submitted by department directors linked directly to a service or operational theme and an outcome that produced a result in support of that theme. (Formerly called Decision Package and Proposal for Results).

**SPECIAL REVENUE FUNDS**

To account for the proceeds of specific revenue sources (other than expendable trusts, or major capital projects) that are legally restricted to expenditure for specified purposes. See the Fund Services section for more information.

**SUSTAINABILITY PLAN**

A planning and performance measurement process that is inclusive of all City services which measures achievement of outcomes in relation to sustainability principles called the triple bottom line – economic prosperity, environmental equity, and social equality.

---

T

**TAX INCREMENT**

The excess taxes generated after taking into account the historic yield.

**TAX REVERTED PROPERTIES**

Property that has escheated to the State of Michigan for non-payment of taxes.

## APPENDIX J - GLOSSARY

### **TAXABLE VALUE**

The assessed value assigned to "homestead" real property for property tax calculation with increases in any one year limited to an inflation index. (See also SEV).

### **THM**

Trihalomethane - Chemical by-products formed when natural organic substances react with chlorine.

### **TIFA**

Tax Increment Financing Authority - An "authority" created to support a specified geographical area financed by property taxes from new or improved facilities within that area.

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## U

### **USER FEES**

Charges of a voluntary nature paid by persons receiving a service in exchange for the fee (such as recreation activities or water sales).

**Fund: General Operating Fund**  
**Non-Departmental - General Administration (13)**

**REVENUES**

Description	FY09	FY 10	FORECAST				
	ACTUALS	ESTIMATE	F.Y. 11	F.Y. 12	F.Y. 13	F.Y. 14	F.Y. 15
<b>REVENUES (all sources)</b>							
Cable Consent Fees	\$ 1,686,132	\$ 1,845,217	\$ 1,900,574	\$ 1,938,585	\$ 1,977,357	\$ 2,016,904	\$ 2,057,242
Budget Stabilization Fund	1,788,369	500,000	-	-	-	-	-
Reduction in Policy Level Income Tax	-	-	-	-	-	-	-
Reduction in Policy Level Property Tax	-	-	-	-	-	-	-
DDA Downtown Services	-	500,000	500,000	-	-	-	-
State Shared Revenues	-	-	18,151,695	18,151,695	18,151,695	18,151,695	18,151,695
Government Center Ramp Sale Proceeds	-	-	1,556,644	1,565,200	1,565,400	1,703,800	1,699,800
Facilities Reimbursement	-	255,069	-	-	-	-	-
Contributions from Other Funds	-	-	5,778,720	5,952,081	6,130,644	6,314,563	6,504,000
Steam Franchise	-	-	50,000	50,000	50,000	50,000	50,000
One North Division	3,409,309	3,528,636	3,535,098	3,568,389	3,583,268	3,595,246	3,607,583
Sales-Other	1,059	1,300	1,300	1,300	1,300	1,300	1,300
Tax donations - Veteran flags	8,050	10,000	10,000	10,000	10,000	10,000	10,000
Kent County - Veteran flags	203	1,000	1,000	1,000	1,000	1,000	1,000
Property Sale	-	480,375	-	-	-	-	-
Capital Reserve	719,631	-	700,000	-	-	-	-
Capital Improvement	862,196	-	-	-	-	-	-
Miscellaneous	-	320,000	76,244	-	-	-	-
<b>TOTAL REVENUES</b>	<b>\$ 8,474,949</b>	<b>\$ 7,441,597</b>	<b>\$ 32,261,275</b>	<b>\$ 31,238,250</b>	<b>\$ 31,470,664</b>	<b>\$ 31,844,508</b>	<b>\$ 32,082,620</b>

**Fund: General Operating Fund**  
**Non-Departmental - General Administration (13)**

**EXPENDITURES**

Description	FY2009	F.Y. 10	F.Y. 11	FORECAST			
	ACTUALS	ESTIMATE	BUDGET	F.Y. 12	F.Y. 13	F.Y. 14	F.Y. 15
<b>Subsidies:</b>							
Unemployment	\$ (100)	\$ 2,332	\$ -	\$ -	\$ -	\$ -	\$ -
Grant Match for District Court	275,000	250,000	250,000	250,000	250,000	250,000	250,000
Insurance Payment Fund	1,287,914	-	-	-	-	-	-
Cemeteries Operating Fund	1,022,641	543,927	247,282	229,597	221,166	261,031	300,298
Debt Service - Fulton Cemetery Wall	-	142,403	-	-	-	-	-
OCC Bldg Rental/Phone/Computer/Liability Insurance	130,834	111,084	37,813	38,979	38,685	40,235	41,140
Streets Capital Funds	2,044,923	1,635,000	910,000	2,960,000	3,475,000	3,250,000	4,330,000
Major Streets Fund	325,000	-	-	-	-	-	-
61st District Court Fund	3,900,000	2,776,985	3,567,840	3,479,175	4,130,400	4,546,512	5,027,507
Parks Department Subsidy	-	4,674,470	3,825,917	3,757,306	3,914,998	4,081,621	4,266,536
Facilities Management Fund	90,000	-	-	-	-	-	-
Capital Improvement Fund	-	284,585	-	-	-	-	-
Dispatch Support	-	-	3,131,796	3,357,113	3,565,458	3,818,720	4,071,090
<b>Total Subsidies:</b>	<b>9,076,212</b>	<b>10,420,786</b>	<b>11,970,648</b>	<b>14,072,170</b>	<b>15,595,707</b>	<b>16,248,119</b>	<b>18,286,571</b>
<b>Contractual Services:</b>							
ACSET - Administrative	115,900	115,900	-	115,900	115,900	115,900	115,900
ACSET - Operating Support	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Act 425 Agreement / Oakleigh Woods	3,805	4,635	4,774	4,917	5,065	5,217	5,373
Act 425 Agreement / SteelCase	8,510	23,268	23,966	24,685	25,426	26,188	26,974
Area Agency on Aging of Western Michigan	4,673	4,673	4,673	4,673	4,673	4,673	4,673
Consultant Services - State and Federal	155,425	140,980	131,796	135,258	139,316	143,495	147,800
Grand Rapids Cable Access Center	638,110	494,400	509,232	524,509	540,244	556,452	573,146
Grand Valley Metro Council / GRETS	85,054	87,606	90,234	92,941	95,729	98,601	101,559
Independent Financial Audit	84,850	94,475	90,500	93,215	96,011	98,892	101,859
Right Place - General Support	30,000	30,000	33,000	33,000	33,000	33,000	33,000
General Local Revenue - Outside Organizations	73,713	-	-	-	-	-	-
LEAN Training and Implementation	9,064	35,000	30,000	30,000	30,000	30,000	30,000
Office of Energy & Sustainability	86,118	-	-	-	-	-	-
Assessor - Property Re-appraisal Project	63,648	-	-	-	-	-	-
Savings from Reduced Level of City Hall Custodial Svc	-	-	(100,000)	(103,000)	(106,090)	(109,273)	(112,551)
Sanitary Sewer Cleaning	619	-	-	-	-	-	-
Promotional and Advertising	50,000	50,000	50,000	50,000	50,000	50,000	50,000
One North Division	3,155,806	3,188,201	3,277,532	3,305,730	3,309,471	3,315,602	3,316,662
<b>Total Contractual Services:</b>	<b>4,580,295</b>	<b>4,284,138</b>	<b>4,160,707</b>	<b>4,326,828</b>	<b>4,353,745</b>	<b>4,383,748</b>	<b>4,409,395</b>

**Fund: General Operating Fund**  
**Non-Departmental - General Administration (13)**

**EXPENDITURES**

Description	FY2009	F.Y. 10	F.Y. 11	FORECAST			
	ACTUALS	ESTIMATE	BUDGET	F.Y. 12	F.Y. 13	F.Y. 14	F.Y. 15
<b>Other:</b>							
Pension - Supplemental	14,001	14,783	14,783	14,783	14,783	14,783	14,783
Flags - Memorial Day Grave Decoration	9,732	10,590	10,590	10,590	10,590	10,590	10,590
Michigan Municipal League	30,509	32,367	29,337	29,337	29,337	29,337	29,337
National League of Cities	11,091	11,881	-	-	-	-	-
U.S. Conference of Mayors	12,242	12,988	13,377	13,778	14,192	14,618	15,508
West MI Regional Planning	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Grand Rapids Sister Cities International	10,000	10,000	-	-	-	-	-
Printing and Publishing	1,000	1,061	1,093	1,126	1,159	1,194	1,230
Pension Trustee Fiduciary Insurance	-	350	350	350	350	350	350
Equipment Rental - Color Copier	7,035	11,000	-	-	-	-	-
Parking Passes - Scribner / North Monroe	62,160	81,223	-	-	-	-	-
<b>Total Other:</b>	<b>162,770</b>	<b>191,242</b>	<b>74,530</b>	<b>74,964</b>	<b>75,411</b>	<b>75,872</b>	<b>76,798</b>
Appropriation Lapse	-	(750,000)	(2,500,000)	(2,500,000)	(2,500,000)	(2,500,000)	(2,500,000)
Contingent Account	239,680	500,000	835,000	1,500,000	1,500,000	1,500,000	1,500,000
Nine Grant Funded Police Officers	-	-	-	-	-	-	-
Unemployment Compensation	-	366,595	-	-	-	-	-
Elected, Appointed and Top Management Concessions	-	-	(360,000)	(375,480)	(387,796)	(403,889)	(420,893)
61st District Court Employee Concessions	-	-	(325,156)	(691,709)	(721,824)	(761,266)	(803,158)
312 Employee Concessions	-	-	-	(6,028,395)	(6,135,022)	(6,281,646)	(6,454,205)
Non 312 GOF Employee Concessions	-	-	(759,081)	(1,587,421)	(1,655,046)	(1,754,150)	(1,851,277)
<b>Subtotal:</b>	<b>14,058,957</b>	<b>15,012,761</b>	<b>13,096,648</b>	<b>8,790,957</b>	<b>10,125,175</b>	<b>10,506,787</b>	<b>12,243,231</b>
<b>Grand Total:</b>	<b>\$ 14,058,957</b>	<b>\$ 15,012,761</b>	<b>\$ 13,096,648</b>	<b>\$ 8,790,957</b>	<b>\$ 10,125,175</b>	<b>\$ 10,506,787</b>	<b>\$ 12,243,231</b>